

APTARGROUP INC  
Form 10-Q  
August 01, 2008

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549-1004  
FORM 10-Q**

**[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2008  
OR**

**[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_**

**COMMISSION FILE NUMBER 1-11846  
AptarGroup, Inc.**

**DELAWARE  
(State of Incorporation)  
475 WEST TERRA COTTA AVENUE, SUITE E, CRYSTAL LAKE, ILLINOIS 60014  
815-477-0424**

**36-3853103  
(I.R.S. Employer Identification No.)**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting  
company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date (July 24, 2008).

|                     |                   |
|---------------------|-------------------|
| <b>Common Stock</b> | <b>67,862,004</b> |
|---------------------|-------------------|

AptarGroup, Inc.  
**Form 10-Q**  
Quarter Ended June 30, 2008  
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PART I FINANCIAL INFORMATION  
ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)

**AptarGroup, Inc.**  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)

**In thousands, except per share amounts**

|   | <b>Three Months Ended June</b> |             | <b>Six Months Ended June</b> |             |
|---|--------------------------------|-------------|------------------------------|-------------|
|   | <b>30,</b>                     |             | <b>30,</b>                   |             |
|   | <b>2008</b>                    | <b>2007</b> | <b>2008</b>                  | <b>2007</b> |
| <b>Net Sales</b>                                      | <b>\$ 551,319</b>              | \$ 472,876  | <b>\$ 1,083,577</b>          | \$ 922,717  |
| <b>Operating Expenses:</b>                            |                                |             |                              |             |
| Cost of sales (exclusive of depreciation shown below) | <b>372,908</b>                 | 318,595     | <b>735,688</b>               | 618,855     |
| Selling, research & development and administrative    | <b>78,819</b>                  | 65,805      | <b>160,643</b>               | 139,530     |
| Depreciation and amortization                         | <b>34,372</b>                  | 30,944      | <b>67,327</b>                | 60,181      |
|   | <b>486,099</b>                 | 415,344     | <b>963,658</b>               | 818,566     |
| <b>Operating Income</b>                               | <b>65,220</b>                  | 57,532      | <b>119,919</b>               | 104,151     |
| <b>Other Income (Expense):</b>                        |                                |             |                              |             |
| Interest expense                                      | <b>(4,336)</b>                 | (4,612)     | <b>(8,943)</b>               | (9,455)     |
| Interest income                                       | <b>3,410</b>                   | 1,756       | <b>6,859</b>                 | 3,378       |
| Equity in results of affiliates                       | <b>126</b>                     | 111         | <b>223</b>                   | 268         |
| Minority interests                                    | <b>(3)</b>                     | 1           | <b>19</b>                    | 18          |
| Miscellaneous, net                                    | <b>259</b>                     | (820)       | <b>(685)</b>                 | (1,210)     |
|   | <b>(544)</b>                   | (3,564)     | <b>(2,527)</b>               | (7,001)     |
| <b>Income Before Income Taxes</b>                     | <b>64,676</b>                  | 53,968      | <b>117,392</b>               | 97,150      |
| <b>Provision for Income Taxes</b>                     | <b>19,403</b>                  | 17,000      | <b>35,218</b>                | 30,602      |
| <b>Net Income</b>                                     | <b>\$ 45,273</b>               | \$ 36,968   | <b>\$ 82,174</b>             | \$ 66,548   |
| <b>Net Income Per Common Share:</b>                   |                                |             |                              |             |
| Basic   | <b>\$ 0.67</b>                 | \$ 0.54     | <b>\$ 1.21</b>               | \$ 0.96     |
| Diluted   | <b>\$ 0.64</b>                 | \$ 0.52     | <b>\$ 1.16</b>               | \$ 0.93     |

**Average Number of Shares**

**Outstanding:**

|         |               |        |               |        |
|---------|---------------|--------|---------------|--------|
| Basic   | <b>68,038</b> | 69,037 | <b>68,103</b> | 69,113 |
| Diluted | <b>70,563</b> | 71,443 | <b>71,032</b> | 71,886 |

**Dividends Declared Per Common**

|              |                |         |                |         |
|--------------|----------------|---------|----------------|---------|
| <b>Share</b> | <b>\$ 0.13</b> | \$ 0.13 | <b>\$ 0.26</b> | \$ 0.24 |
|--------------|----------------|---------|----------------|---------|

See accompanying unaudited notes to condensed consolidated financial statements.

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**AptarGroup, Inc.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

In thousands, except per share amounts

|   | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---|--------------------------|----------------------------------|
| <b>Assets</b>   |                          |                                  |
| <b>Current Assets:</b>  |                          |                                  |
| Cash and equivalents  | \$ 296,629               | \$ 313,739                       |
| Accounts and notes receivable, less allowance for doubtful accounts<br>of \$12,873 in 2008 and \$11,139 in 2007 | 435,056                  | 360,736                          |
| Inventories, net  | 298,861                  | 272,556                          |
| Prepaid expenses and other current assets   | 64,907                   | 56,414                           |
|   | <b>1,095,453</b>         | 1,003,445                        |
| <b>Property, Plant and Equipment:</b>   |                          |                                  |
| Buildings and improvements  | 288,895                  | 264,535                          |
| Machinery and equipment   | 1,555,782                | 1,408,761                        |
|   | <b>1,844,677</b>         | 1,673,296                        |
| Less: Accumulated depreciation  | <b>(1,132,881)</b>       | (1,033,544)                      |
|   | <b>711,796</b>           | 639,752                          |
| Land  | 17,986                   | 16,756                           |
|   | <b>729,782</b>           | 656,508                          |
| <b>Other Assets:</b>  |                          |                                  |
| Investments in affiliates   | 4,439                    | 4,085                            |
| Goodwill  | 239,283                  | 222,668                          |
| Intangible assets, net  | 17,192                   | 17,814                           |
| Other non-current assets  | 8,137                    | 7,430                            |
|   | <b>269,051</b>           | 251,997                          |
| <b>Total Assets</b>   | <b>\$ 2,094,286</b>      | \$ 1,911,950                     |

See accompanying unaudited notes to condensed consolidated financial statements.

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**AptarGroup, Inc.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

In thousands, except per share amounts

|   | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---|--------------------------|----------------------------------|
| <b>Liabilities and Stockholders Equity</b>  |                          |                                  |
| <b>Current Liabilities:</b>   |                          |                                  |
| Notes payable   | \$ 220,192               | \$ 190,176                       |
| Current maturities of long-term obligations   | 25,452                   | 25,983                           |
| Accounts payable and accrued liabilities  | 374,265                  | 349,030                          |
|   | <b>619,909</b>           | 565,189                          |
| <b>Long-Term Obligations</b>  | <b>125,167</b>           | 146,711                          |
| <b>Deferred Liabilities and Other:</b>  |                          |                                  |
| Deferred income taxes   | 28,963                   | 28,613                           |
| Retirement and deferred compensation plans  | 47,848                   | 42,787                           |
| Deferred and other non-current liabilities  | 9,552                    | 9,079                            |
| Commitments and contingencies   |                          |                                  |
| Minority interests  | 743                      | 553                              |
|   | <b>87,106</b>            | 81,032                           |
| <b>Stockholders Equity:</b>   |                          |                                  |
| Preferred stock, \$.01 par value, 1 million shares authorized, none outstanding                                   |                          |                                  |
| Common stock, \$.01 par value   | 799                      | 794                              |
| Capital in excess of par value  | 250,301                  | 229,022                          |
| Retained earnings   | 1,015,023                | 950,566                          |
| Accumulated other comprehensive income  | 306,707                  | 214,294                          |
| Less treasury stock at cost, 12.0 and 11.2 million shares as of June 30, 2008 and December 31, 2007, respectively | <b>(310,726)</b>         | (275,658)                        |
|   | <b>1,262,104</b>         | 1,119,018                        |
| <b>Total Liabilities and Stockholders Equity</b>  | <b>\$ 2,094,286</b>      | \$ 1,911,950                     |

See accompanying unaudited notes to condensed consolidated financial statements.



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**AptarGroup, Inc.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

**In thousands, brackets denote cash outflows**

| <b>Six Months Ended June 30,</b>   | <b>2008</b>      | <b>2007</b>     |
|--|------------------|-----------------|
| <b>Cash Flows From Operating Activities:</b>   |                  |                 |
| Net income   | \$ 82,174        | \$ 66,548       |
| Adjustments to reconcile net income to net cash provided by operations:              |                  |                 |
| Depreciation   | 64,832           | 57,993          |
| Amortization   | 2,495            | 2,188           |
| Stock option based compensation  | 8,568            | 10,840          |
| Provision for bad debts  | 1,348            | 621             |
| Labor redeployment   |                  | (233)           |
| Minority interests   | (19)             | (18)            |
| Deferred income taxes  | (4,219)          | (5,168)         |
| Retirement and deferred compensation plans   | (710)            | 2,380           |
| Equity in results of affiliates in excess of cash distributions received             | (26)             | (268)           |
| Changes in balance sheet items, excluding effects from foreign currency adjustments: |                  |                 |
| Accounts receivable  | (45,758)         | (49,955)        |
| Inventories  | (8,260)          | (26,096)        |
| Prepaid and other current assets   | (2,088)          | (5,335)         |
| Accounts payable and accrued liabilities   | 276              | 32,916          |
| Income taxes payable   | (5,336)          | 7,296           |
| Other changes, net   | 4,976            | (1,470)         |
| <b>Net Cash Provided by Operations</b>   | <b>98,253</b>    | <b>92,239</b>   |
| <b>Cash Flows From Investing Activities:</b>   |                  |                 |
| Capital expenditures   | (90,431)         | (56,198)        |
| Disposition of property and equipment  | 658              | 813             |
| Intangible assets acquired   | (443)            | (506)           |
| Acquisition of businesses  | (13,166)         | (5,151)         |
| Collection of notes receivable, net  | 131              | 93              |
| <b>Net Cash Used by Investing Activities</b>   | <b>(103,251)</b> | <b>(60,949)</b> |
| <b>Cash Flows From Financing Activities:</b>   |                  |                 |
| Proceeds from notes payable  | 29,336           | 51,478          |
| Repayments of long-term obligations  | (22,712)         | (23,000)        |
| Dividends paid   | (17,718)         | (16,603)        |
| Proceeds from stock options exercises  | 10,602           | 10,919          |
| Purchase of treasury stock   | (36,875)         | (37,122)        |

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|  |                   |            |
|--|-------------------|------------|
| Excess tax benefit from exercise of stock options      | <b>3,559</b>      | 2,774      |
| <b>Net Cash Used by Financing Activities</b>           | <b>(33,808)</b>   | (11,554)   |
| <b>Effect of Exchange Rate Changes on Cash</b>         | <b>21,696</b>     | 4,911      |
| <b>Net (Decrease)/Increase in Cash and Equivalents</b> | <b>(17,110)</b>   | 24,647     |
| <b>Cash and Equivalents at Beginning of Period</b>     | <b>313,739</b>    | 170,576    |
| <b>Cash and Equivalents at End of Period</b>           | <b>\$ 296,629</b> | \$ 195,223 |

See accompanying unaudited notes to condensed consolidated financial statements.

**Table of Contents****AptarGroup, Inc.**

## Notes to Condensed Consolidated Financial Statements

(Amounts in Thousands, Except per Share Amounts, or Otherwise Indicated)

(Unaudited)

**NOTE 1 BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements include the accounts of AptarGroup, Inc. and its subsidiaries. The terms AptarGroup or Company as used herein refer to AptarGroup, Inc. and its subsidiaries.

In the opinion of management, the unaudited condensed consolidated financial statements include all adjustments, consisting of only normal recurring adjustments, necessary for a fair statement of consolidated financial position, results of operations, and cash flows for the interim periods presented. The accompanying unaudited condensed consolidated financial statements have been prepared by the Company, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosure normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures made are adequate to make the information presented not misleading. Accordingly, these unaudited condensed consolidated financial statements and related notes should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2007. The results of operations of any interim period are not necessarily indicative of the results that may be expected for the year.

**NOTE 2 INVENTORIES**

At June 30, 2008 and December 31, 2007, approximately 20% and 23%, respectively, of the total inventories are accounted for by using the LIFO method. Inventories, by component net of reserves, consisted of:

|                   | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|-------------------|--------------------------|----------------------------------|
| Raw materials     | \$ 110,299               | \$ 101,993                       |
| Work in progress  | 70,819                   | 59,894                           |
| Finished goods    | 124,648                  | 115,774                          |
| Total             | 305,766                  | 277,661                          |
| Less LIFO Reserve | (6,905)                  | (5,105)                          |
| Total             | \$ 298,861               | \$ 272,556                       |

**NOTE 3 GOODWILL AND OTHER INTANGIBLE ASSETS**

The changes in the carrying amount of goodwill since the year ended December 31, 2007 are as follows by reporting segment:

|                                   | <b>Pharma</b> | <b>Beauty &amp;<br/>Home</b> | <b>Closures</b> | <b>Total</b> |
|-----------------------------------|---------------|------------------------------|-----------------|--------------|
| Balance as of December 31, 2007   | \$ 25,413     | \$ 158,537                   | \$ 38,718       | \$ 222,668   |
| Acquisitions (See Note 11)        | 3,714         | 3,381                        |                 | 7,095        |
| Foreign currency exchange effects | 1,850         | 5,855                        | 1,815           | 9,520        |

Balance as of June 30, 2008                    **\$ 30,977**        **\$ 167,773**        **\$ 40,533**        **\$ 239,283**

The table below shows a summary of intangible assets as of June 30, 2008 and December 31, 2007.

|   | <b>Weighted<br/>Average<br/>Amortization<br/>Period<br/>(Years)</b> | <b>June 30, 2008</b>             |                                     |                      | <b>December 31, 2007</b>         |                                     |                      |
|---|---|----------------------------------|-------------------------------------|----------------------|----------------------------------|-------------------------------------|----------------------|
|   |   | <b>Gross<br/>Carrying Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Value</b> | <b>Gross<br/>Carrying Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Value</b> |
| <b>Amortized<br/>intangible assets:</b> |   |                                  |                                     |                      |                                  |                                     |                      |
| Patents                                 | 14  | <b>\$ 20,743</b>                 | <b>\$ (13,973)</b>                  | <b>\$ 6,770</b>      | \$ 19,194                        | \$ (12,230)                         | \$ 6,964             |
| License agreements<br>and other         | 7   | <b>25,518</b>                    | <b>(15,096)</b>                     | <b>10,422</b>        | 23,557                           | (12,707)                            | 10,850               |
| Total intangible<br>assets              | 10  | <b>\$ 46,261</b>                 | <b>\$ (29,069)</b>                  | <b>\$ 17,192</b>     | \$ 42,751                        | \$ (24,937)                         | \$ 17,814            |

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Aggregate amortization expense for the intangible assets above for the quarters ended June 30, 2008 and 2007 was \$1,267 and \$1,114, respectively. Aggregate amortization expense for the intangible assets above for the six months ended June 30, 2008 and June 30, 2007 was \$2,495 and \$2,188, respectively.

Estimated amortization expense for the years ending December 31 is as follows:

|      |          |
|------|----------|
| 2008 | \$ 5,097 |
| 2009 | 4,423    |
| 2010 | 3,883    |
| 2011 | 2,306    |
| 2012 | 1,166    |

Future amortization expense may fluctuate depending on changes in foreign currency rates. The estimates for amortization expense noted above are based upon foreign exchange rates as of June 30, 2008.

**NOTE 4 TOTAL COMPREHENSIVE INCOME**

AptarGroup's total comprehensive income was as follows:

|   | <b>Three Months Ended</b> |             | <b>Six Months Ended June</b> |             |
|---|---------------------------|-------------|------------------------------|-------------|
|   | <b>June 30,</b>           |             | <b>30,</b>                   |             |
|   | <b>2008</b>               | <b>2007</b> | <b>2008</b>                  | <b>2007</b> |
| Net income                                    | \$ 45,273                 | \$ 36,968   | \$ 82,174                    | \$ 66,548   |
| Add: Foreign currency translation adjustments | 151                       | 14,541      | 92,702                       | 25,383      |
| Net gain/loss on derivatives (net of tax)     | (95)                      | (85)        | 21                           | (81)        |
| Pension liability adjustment (net of tax)     | 169                       | (33)        | 318                          | 64          |
| Total comprehensive income                    | \$ 45,498                 | \$ 51,391   | \$ 175,215                   | \$ 91,914   |

**NOTE 5 RETIREMENT AND DEFERRED COMPENSATION PLANS****Components of Net Periodic Benefit Cost:****Three months ended June 30,**

|                                    | <b>Domestic Plans</b> |             | <b>Foreign Plans</b> |             |
|------------------------------------|-----------------------|-------------|----------------------|-------------|
|                                    | <b>2008</b>           | <b>2007</b> | <b>2008</b>          | <b>2007</b> |
| Service cost                       | \$ 968                | \$ 947      | \$ 437               | \$ 385      |
| Interest cost                      | 864                   | 772         | 578                  | 416         |
| Expected return on plan assets     | (777)                 | (668)       | (220)                | (180)       |
| Amortization of net loss           | 6                     | 161         | 199                  | 194         |
| Amortization of prior service cost | 1                     | 1           | 21                   | (50)        |

In addition to supplying equipment for the mining and quarry industries, BTI also designs, manufactures and markets a complete line of hydraulic breakers, compactors and demolition attachments for the North American construction and demolition markets.

BTI offers an extensive aftermarket sales and service program through a highly qualified and trained dealer network.

Recent or planned additions to the BTI product line include the TRX Stationary Rockbreaking System, the RMS 18 Hammer Scaler on LP15ARW Carrier and a new Hydraulic Wheel Drive Base Carrier. The TRX Stationary Rockbreaking System, which consist of extra-large stationary rockbreakers, are in the final stages of development. These systems will be the largest systems in the world designed to work on new vibratory crusher installations in strip mining applications. Three models are planned that offer 48 foot, 54 foot or 58 foot reach, all capable of carrying BTI's largest breaker, the BXR160. The RMS18 Hammer Scaler (previously HS18) on LP15ARW Carrier introduced in 2011 is a new generation, cost effective mobile underground scaling machine which complements the existing BTI scaler product line and better competes with less expensive units in smaller heading and less demanding applications. The Hydraulic Wheel Drive Base Carrier has been developed, built and is currently in the testing phase prior to its planned introduction to the rental market in early 2012. This carrier is a hydraulic wheel drive base carrier for underground mobile mining applications and offers a cost effective power train and allows for improved vehicle speeds on grades by providing more consistent power to the wheels over a wide range of vehicle speeds.

Osborn maintains ISO:9000; 14000 and 18000 certifications for quality assurance and designs, engineers, manufactures and markets a complete line of bulk material handling and minerals processing equipment. This equipment is used in the aggregate, mining, metallurgical and recycling industries. Osborn has been a licensee of Telsmith's technology for over 60 years. In addition to Telsmith, Osborn also manufactures under license of American Pulverizer (USA) and Mogensen (UK) and has an in-house brand, Hadfields. Osborn also offers the following equipment: double-toggle jaw crushers; rotary breakers; mineral sizers; roll crushers; rolling ring crushers; mills; out-of-balance or exciter-driven screens and feeders; portable, track-mounted or modular crushing and screening plants; and a full range of idlers.

Osborn has recently added a number of new products to its product offerings, including a 300 HP Gyratory Crusher for secondary applications, a range of Mineral Sizers, a new range of Double Roll Crushers, and numerous modernizations and updates to its existing product lines.

#### Marketing

Aggregate processing and mining equipment is marketed by approximately 98 direct sales employees, 132 domestic independent distributors and 120 international independent distributors. The principal purchasers of aggregate processing equipment include highway and heavy equipment contractors, open mine operators, quarry operators and foreign and domestic governmental agencies.

## Raw Materials

Raw materials used in the manufacture of products include carbon steel and various types of alloy steel, which are normally purchased from distributors. Raw materials for manufacturing are normally readily available. BTI purchases hydraulic breakers under a purchasing arrangement with a South Korean supplier. The South Korean supplier has sufficient capacity to meet the Company's anticipated demand; however, alternative suppliers exist for these components should any supply disruptions occur.

## Competition

The Aggregate and Mining Group faces strong competition in price, service and product performance. Aggregate and Mining equipment competitors include Metso, Cedarapids, Powerscreen and Finlay, subsidiaries of Terex Corporation, Deister, F. L. Smith, McLanahan, Sandvik, Eagle Iron Works, and other smaller manufacturers, both domestic and international.

## Employees

At December 31, 2011, the Aggregate and Mining Group segment employed 1,477 individuals, of which 1,043 were engaged in manufacturing, 126 in engineering and engineering support functions and 308 in selling, general and administrative functions.

Telsmith has a labor agreement covering approximately 174 manufacturing employees which expires on September 17, 2013. None of Telsmith's other employees are covered by a collective bargaining agreement. Approximately 123 of Osborn's manufacturing employees are members of two national labor unions with agreements that expire on June 30, 2014.

## Backlog

At December 31, 2011 and 2010, the backlog for the Aggregate and Mining Group was approximately \$98,262,000 and \$81,958,000, respectively. Management expects all current backlogs to be filled in 2012.

## Mobile Asphalt Paving Group

The Mobile Asphalt Paving Group is comprised of Roadtec, Inc. ("Roadtec"), Carlson Paving Products, Inc. ("Carlson") and Astec Mobile Machinery GmbH ("Astec Mobile Machinery"), which began operations in the third quarter of 2011 in Hameln, Germany. Roadtec designs, engineers, manufactures and markets asphalt pavers, material transfer vehicles, milling machines and a line of asphalt reclaiming and soil stabilizing machinery. Carlson designs, engineers and manufactures asphalt paver screeds that attach to the asphalt paver to control the width and depth of the asphalt as it is applied to the roadbed. Carlson also manufactures Windrow pickup machines which transfer hot mix asphalt from the road bed into the paver's hopper and a heavy duty commercial class 8 ft. asphalt paver designed for parking lots, residential and other secondary roads. Astec Mobile Machinery designs, manufactures and markets asphalt rollers and screeds primarily for road construction markets outside the United States, as well as dirt and asphalt compaction equipment.

## Products

Roadtec's Shuttle Buggy® is a mobile, self-propelled material transfer vehicle which allows continuous paving by separating truck unloading from the paving process while remixing the asphalt. A typical asphalt paver must stop paving to permit truck unloading of asphalt mix. By permitting continuous paving, the Shuttle Buggy® allows the asphalt paver to produce a smoother road surface, while reducing the time required to pave the road surface and reducing the number of haul trucks required. As a result of the pavement smoothness achieved with this machine, certain states now require the use of the Shuttle Buggy®. Studies using infrared technology have revealed problems caused by differential cooling of the hot-mix during hauling. The Shuttle Buggy® remixes the material to a uniform temperature and gradation, thus eliminating these problems.

Asphalt pavers are used in the application of hot-mix asphalt to the road surface. Roadtec pavers have been designed to minimize maintenance costs while exceeding road surface smoothness requirements. Roadtec also manufactures a paver model designed for use with the material transfer vehicle described in the above paragraph. This paver model is designed to carry and spray tack coat directly in front of the hot mix asphalt in a single process.

Roadtec manufactures milling machines designed to remove old asphalt from the road surface before new asphalt mix is applied. Roadtec's milling machine lines, for larger jobs, are manufactured with a simplified control system, wide conveyors, direct drives and a wide range of horsepower and cutting capabilities to provide versatility in product application. In addition to its larger half-lane and up highway class milling machines, Roadtec also manufactures a smaller, utility class machine for 2 ft. to 4ft. cutting widths. In addition, two new models of cold planers will be introduced in 2012: a dedicated one meter (40") cutting width machine and a smaller 12" to 24" utility class cold plane, both mounted on wheels.

Roadtec will produce 2 soil stabilizers in 2012 at configurations of 440HP and 755HP. These machines double as asphalt reclaiming machines for road rehabilitations in addition to their primary roll of soil stabilizing sub-grades with additives to provide an improved base on which to pave. Other sizes and models are being developed for production beginning in 2013.

Carlson's patented screeds are part of the asphalt paving machine that places asphalt on the roadbed at a desired thickness and width, while smoothing and compacting the surface. Carlson screeds can be configured to fit many types of asphalt paving machines. A Carlson screed uses a hydraulic powered generator to electrify elements that heat a screed plate so that asphalt will not stick to it while paving. A generator is also available to power tools or lights for night paving. Carlson offers options which allow extended paving widths and the addition of a curb on the road edge. Carlson's CP 90 commercial class 8 ft. paver fills the void between competitors commercial pavers, which tend to be lighter and less robust machines and Roadtec's highway class paver line.

## Marketing

The Mobile Asphalt Paving Group equipment is marketed both domestically and internationally to highway and heavy equipment contractors, utility contractors and foreign and domestic governmental agencies. Mobile construction equipment and factory authorized machine rebuild services are marketed both directly and through dealers. This segment employs 39 direct sales staff, 73 domestic independent distributors and 17 international independent distributors.



## Raw Materials

Raw materials used in the manufacture of products include carbon steel and various types of alloy steel, which are normally purchased from distributors and other sources. Raw materials for manufacturing are normally readily available. Most steel is delivered on a "just-in-time" arrangement from suppliers to reduce inventory requirements at the manufacturing facilities, but some steel is bought and occasionally inventoried. Components used in the manufacturing process include engines, gearboxes, power transmissions and electronic systems.

## Competition

The Mobile Asphalt Paving Group faces strong competition in price, service and performance. Paving equipment and screed competitors include Caterpillar Paving Products, Inc., a subsidiary of Caterpillar, Inc., Volvo Construction Equipment, CMI Corporation, a subsidiary of Terex Corporation, Vogeles America, a subsidiary of Wirtgen America, Dynapac, a subsidiary of Atlas-Copco and Lee Boy. The segment's milling machine equipment competitors include Wirtgen, CMI, Caterpillar, Bomag, Dynapac and Volvo.

## Employees

At December 31, 2011, the Mobile Asphalt Paving Group segment employed 527 individuals, of which 354 were engaged in manufacturing, 45 in engineering and engineering support functions and 128 in selling, general and administrative functions. Included in the total is 11 employees of Astec Mobile Machinery GmbH.

## Backlog

The backlog for the Mobile Asphalt Paving Group segment at December 31, 2011 and 2010 was approximately \$6,149,000 and \$15,109,000, respectively. Management expects all current backlogs to be filled in 2012. This segment typically operates with a smaller backlog in relation to sales than the Company's other segments as many customers expect immediate delivery due to the types of products being sold and the lead times typically available on competitors' equipment sold through dealers.

## Underground Group

The Underground Group consists of three manufacturing companies, Astec Underground, Inc. ("Astec Underground"), previously named Trencher, Inc., American Augers, Inc. ("American Augers") and GEFCO, Inc. ("GEFCO") beginning in October 2011. These business units design, engineer and manufacture a complete line of underground construction equipment and accessories as well as an assortment of auger boring machines and drilling rigs for the oil and gas, geothermal and water well industries. Astec Underground produces heavy-duty Trencher trenchers and the Astec line of utility trenchers, vibratory plows, compact horizontal directional drills, high pressure diesel powered pump trailers used for fracking and cleaning oil and gas wells. In February 2012, Astec Underground sold its product line of utility trenchers and vibratory plows. Astec Underground also serves as a manufacturing center for products sold by several other Astec companies. American Augers manufactures maxi drills and auger boring machines, as well as the down-hole tooling to support these units for the underground construction market. American Augers also manufactures large vertical drills for the oil and natural gas industry. GEFCO manufactures a complete line of water well drills, oil and gas drilling rigs, Steco material handling trailers and King Oil tools, as well as vertical drills for geothermal applications.



## Products

Astec Underground produces 8 heavy duty trencher models, 14 utility trencher models and 5 compact horizontal directional drills; however the utility trencher product line was sold in February 2012. American Augers manufactures 23 models of trenchless equipment. In addition to these product models, each of Astec Underground and American Augers produces numerous attachments and tools for the equipment.

Astec branded products include trenchers and vibratory plows from 13 to 250 horsepower, as well as horizontal directional drill (HDD) models with pullback ratings from 6,000 to 100,000 pounds. These are sold and serviced through a network of 56 dealers that operate 100 locations worldwide.

Trencor® heavy-duty trenchers are among the most powerful in the world. They have the ability to cut a trench thirty-five feet deep and eight feet wide through solid rock in a single pass. Utilizing a unique mechanical power train, Trencor machines are used to trench pipelines, lay fiber optic cable, cut irrigation ditches and insert highway drainage materials, among other uses. Astec Underground also makes foundation trenchers that are used in areas where drilling and blasting are prohibited. Astec Underground manufactures a side-cutting rock saw, which permits trenching alongside vertical objects like fences, guardrails and rock walls in mountainous terrain. The rock saw is used for laying water and gas lines, fiber optic cable and constructing highway drainage systems, among other uses.

Four Road Miner® models are available with an attachment that allows them to cut a path up to thirteen and a half feet wide and five feet deep on a single pass. The Road Miner® has applications in the road construction industry as well as in mining and aggregate processing operations.

Astec Underground's Surface Miner is a maneuverable 1,650-horsepower miner that can cut through rock ten feet wide and up to twenty-six inches deep in a single pass. When equipped with a GPS unit and an automatic grade and slope system, the Surface Miner allows road construction contractors to match the exact specifications of a survey plan.

Astec Underground is currently developing a trailer mounted double fluid pumper for use in the hydraulic fracturing and the oil and gas extraction industries. The unit will come complete with engines, transmissions, gearboxes, application specific cooling packages, displacement tank, plumbing and all related controls.

American Augers designs, engineers, manufactures and markets a wide range of trenchless and vertical drilling equipment. Today, American Augers is one of the largest manufacturers of auger boring machines in the world, designing and engineering state of the art boring machines, vertical rigs, directional drills and fluid/mud systems used in the underground construction or trenchless market. The company was the first HDD manufacturer to eliminate chain drive and utilize rack and pinion carriage design, which is now the industry standard. The company also has one of the broadest product lines in the industry. It serves global customers in the sewer, power, fiber-optic telecommunication, electric, oil and gas and water industries throughout the world.

In 2011 American Augers introduced the DD220T, a mid-size Horizontal Directional Drill and a new P600 Mud Pump. The DD220T boasts 220,000 pounds thrust/pullback, with best in class 30,000 pounds of rotary torque and an optional foot mounted crane used to assist when handling drill pipe and down-hole tools. The P600 Mud Pump is designed to pump 400 to 500 gallons per minute, and operate inside a twenty foot Quiet Pack container to substantially reduce noise on the job site. Additionally, American Augers began delivering the first of its DD-1100RS rapid set up Maxi Rigs in 2011. This one million pound thrust/pullback rig is designed to provide customers with easy set up and use. The engines in the DD-1100RS are also designed to work in twenty foot Quiet Pack containers.

GEFCO was formed to purchase the assets of the GEFCO and STECO divisions of Blue Tee Corp. in October 2011. The GEFCO division, which began operations in 1931, manufactured portable drilling rigs and related equipment for the water well, environmental, groundwater monitoring, construction, mining and shallow oil and gas exploration and production industries. The STECO division, which began operations in the late 1950's, was a manufacturer of transfer and dump trailers for the solid waste, construction and demolition industries. STECO was a pioneer in the development and production of hydraulic dump trailers. The Company continues to manufacture the George E. Failing, SpeedStar, King Oil Tools and STECO equipment from GEFCO's Enid, Oklahoma facilities.

GEFCO's EarthPro® Geothermal Drill, introduced in 2009, features a heavy-duty mast with a dual rack and pinion drive system. Other features distinguishing this drill from its competitors is an automated rod loading system, a tethered two speed ground drive system and dual multi-function joystick controls. The Earth Pro® offers increased productivity in a drill/trip out application due to its pull up / pull down capacity, three speed drive motors, and the ability to be operated by one person versus the usual three person operation.

#### Marketing

Astec Underground distributes its Trencor® brand using a combination of direct sales to the end user both domestically and internationally as well as through selected foreign distributors. Astec Underground markets its utility products domestically through a network of outside dealers. American Augers and GEFCO primarily market their products domestically and internationally direct to the end users utilizing a combination of company salesmen and independent sales agents. This segment employs a total of 48 direct sales staff, 41 domestic independent distributors and 48 international independent distributors.

#### Raw Materials

Raw materials used in the manufacture of products include carbon steel and various types of alloy steel, which are normally purchased from distributors and other sources. Raw materials for manufacturing are normally readily available. Most steel is delivered on a "just-in-time" arrangement from suppliers to reduce inventory requirements at the manufacturing facilities, but some steel is bought and occasionally inventoried. Components used in the manufacturing process include engines, hydraulic pumps and motors, gearboxes, power transmissions and electronic systems.

## Competition

The Underground Group segment faces strong competition in price, service and product performance and competes with both large publically held companies with resources significantly greater than those of the Company and with various smaller manufacturers. Competition for trenching, excavating, vertical and directional drilling, water well drilling rigs and fluid/mud equipment include Charles Machine Works (Ditch Witch), Vermeer, Atlas/Copco, Schramm, Versa Drill and other smaller manufacturers. Competition for the auger boring and vertical and directional drilling and fluid/mud equipment includes Charles Machine Works (Ditch Witch), Vermeer, Atlas-Copco, Schramm, Prime Drilling GmbH, The Robins Company, Herrenknecht, AG and other smaller custom manufacturers.

## Employees

At December 31, 2011, the Underground Group segment employed 517 individuals, of which 390 were engaged in manufacturing, 42 in engineering and 85 in selling, general and administrative functions. Included in the totals are 190 employees of GEFCO. GEFCO had a collective bargaining agreement in place for approximately 65 manufacturing employees prior to the Company acquiring the business on October 1, 2011 and a similar agreement between GEFCO, Inc. and the employees' union is expected to be completed in the near future.

## Backlog

The backlog for the Underground Group segment at December 31, 2011 and 2010 was approximately \$32,322,000 and \$21,356,000, respectively. The amount for 2010 has been adjusted to include the GEFCO backlog for presentation purposes. Management expects all current backlogs to be filled in 2012.

## Other Business Units

This category consists of the Company's business units that do not meet the requirements for separate disclosure as an operating segment. At December 31, 2011, these other operating units included Peterson Pacific Corp. ("Peterson"), Astec Australia Pty Ltd ("Astec Australia"), Astec Insurance Company and Astec Industries, Inc., the parent company. Peterson designs, engineers, manufactures and distributes whole-tree pulpwood chippers, biomass chippers, horizontal grinders and blower trucks. Astec Australia was formed in October 2008 and is the sole distributor of many of the company's product lines in Australia and New Zealand. Astec Australia sells, installs, services and provides parts support for many of the products produced by the Company's manufacturing companies. Astec Insurance Company is a captive insurance company.

## Products

The primary markets served by Peterson are the wood grinding, chipping and blower truck markets. Peterson produces 3 models of whole-tree pulpwood chippers ranging from 765 to 1200 horsepower, 2 flail delimiters, 2 drum chipper models, 9 horizontal grinder models, 2 blower truck models and 2 self contained blower trailers. A deck screen model is produced for Peterson by JCI. The horizontal grinders range from 475 to 1200 HP.

Peterson introduced the high capacity 7900 Disc Chipper and 6830 Flail Delimiter in 2011 for the southern hemisphere hardwood chipping market. A new 4800F Delimiter was also introduced during 2011.

Since its inception, Astec Australia has marketed relocatable and portable asphalt plants and components produced by Astec, Heatec and CEI, asphalt paving equipment and components produced by Roadtec and Carlson, and trenching equipment produced by Astec Underground. In 2009, Astec Australia added equipment manufactured by the Company's Aggregate & Mining Group to its product offerings. In addition to selling equipment, Astec Australia also installs, services and provides spare parts support for the equipment it sells and for other equipment its customers carry in their fleets.

## Marketing

Peterson markets its machines and spare parts both domestically and internationally in the wood grinding, chipping and blower truck industries. The disc chippers and debarkers primarily serve the pulp and paper industry. The drum chippers primarily serve the biomass energy market. The grinders serve the compost, mulch, biomass energy and construction and demolition recycling markets. Blower trucks and trailers are used primarily in landscape and erosion control markets. Domestic sales are accomplished through a combination of 19 independent distributors and 8 direct sales and support personnel. The international market is served with 10 independent distributors plus direct sales to customers in some countries. The principal customers of Peterson products are independent contractors who supply the markets listed above. Municipal governments also purchase waste grinders.

Astec Australia continues to enjoy strong partnerships with key large corporate customers but has expanded its customer base by actively marketing products and services to a broader range of customers. Astec Australia plans to focus on growing its existing business operations by identifying areas of competitive advantage. Management believes that these opportunities will provide additional exposure to infrastructure development as well as in the aggregate and mining sectors. The gradual addition of other Company product lines will allow Astec Australia to access market segments not previously serviced. Management believes that Astec Australia has the organizational structure (sales professionals, construction personnel, service technicians and administrative personnel) and operating systems – which are well established – that will allow the business to continue to grow and expand the number of business locations, sales volume, product offerings and geographical dispersion of equipment sold. Australia and New Zealand are expected to remain the company's key markets; however, the company also plans to pursue opportunities in other areas of the Pacific Rim and in Southeast Asia. Astec Australia opened a new office in Western Australia in 2011, which gives the company representation on both the east and west coasts of Australia and improved access to Australia's mining sector, a market that has not been heavily served by the company previously.

## Raw Materials

Raw materials used in the manufacture of products include carbon steel and various types of alloy steel, which are normally purchased from distributors and other sources. Raw materials for manufacturing are normally readily available. Most steel is delivered on a "just-in-time" arrangement from the supplier to reduce inventory requirements at the manufacturing facilities, but some steel is bought and occasionally inventoried. Purchased components used in the manufacturing process include engines, gearboxes, power transmissions and electronic control systems.

## Competition

Peterson has strong competitors based on product performance, price and service. The principal competitors in North America for high speed grinders are Morbark, Vermeer, Bandit, Diamond Z and CBI, along with other smaller competitors. Internationally, Doppstadt, Jenz and other smaller companies compete in the grinder segment. Mobile chipper competitors include Morbark, Precision, Doppstadt and other smaller companies. The principal competitors in the blower truck business are Finn and Express Blower (a division of Finn).



Astec Australia's competitors in each product line are typically the same companies that compete with the Company in other locations. Competitors for asphalt plants, mobile asphalt equipment, underground equipment and aggregate and mining equipment are primarily overseas manufacturers who are therefore subject to the same importing issues as Astec Australia. The price impact of competition between European, American and Asian products is dependent primarily on the relationship between the US dollar and the Euro exchange rate as compared to the Australian dollar.

#### Employees

At December 31, 2011, the Other Business Units segment employed 250 individuals, of which 171 were employed by Peterson and 36 were employed by Astec Australia. Peterson has 91 employees engaged in manufacturing, 26 in engineering and 54 in selling and general and administrative functions. Astec Australia has 17 employees engaged in service and installation work and 19 in selling and general and administrative functions. The remaining 43 employees are engaged in selling and general and administrative functions at the parent company.

#### Backlog

The backlog for the Other Business Units segment, all of which is attributable to Peterson and Astec Australia, at December 31, 2011 and 2010 was approximately \$27,090,000 and \$5,925,000, respectively. Management expects all current backlogs to be filled in 2012.

#### Common to All Operating Segments

Although the Company has four reportable business segments, the following information applies to all operating segments of the Company.

#### Raw Materials

Steel is a major component in the Company's equipment. Moderate steel price increases, driven primarily by scrap price increases, occurred during the fourth quarter of 2011 and have continued during early 2012. Steel demand appears to be relatively strong, and management expects this trend to continue through the second quarter of 2012. It is uncertain, however, if these trends will continue throughout the balance of 2012. The Company continues to utilize forward looking contracts coupled with advanced steel purchases to minimize the impact of the price increases. The Company will review the trends in steel prices as we progress toward the second half of 2012 and establish future contract pricing accordingly.



## Government Regulations

The Company is subject to various laws and governmental regulations concerning environmental matters and employee safety and health in the United States and other countries. The Environmental Protection Agency, the Occupational Safety & Health Administration, other federal agencies and certain state agencies have the authority to promulgate regulations that have an effect on the Company's operations. Many of these federal and state agencies may seek fines and penalties for violations of these laws and regulations. The Company has been able to operate under these laws and regulations without any materially adverse effect on its business.

None of the Company's operating segments operate within highly regulated industries. However, air pollution control equipment manufactured by the Company, principally for hot-mix asphalt plants, must comply with certain performance standards promulgated by the federal Environmental Protection Agency under the Clean Air Act applicable to "new sources" or new plants. Management believes that the Company's products meet all material requirements of such regulations and of applicable state pollution standards and environmental protection laws.

In addition, due to the size and weight of certain equipment the Company manufactures, the Company and its customers may encounter conflicting state regulations on maximum weights transportable on highways. Also, some states have regulations governing the operation of asphalt mixing plants, and most states have regulations relating to the accuracy of weights and measures, which affect some of the control systems manufactured by the Company.

Compliance with these government regulations has no material effect on capital expenditures, earnings, or the Company's competitive position within the market.

## Employees

At December 31, 2011, the Company and its subsidiaries employed 3,885 individuals, of which 2,697 were engaged in manufacturing, 381 in engineering, including support staff, and 807 in selling, administrative and management functions.

Other than the Telsmith and Osborn labor agreements described under the Employee subsection of the Aggregate and Mining Group and the GEFCO labor agreement currently being negotiated described under the Employee subsection of the Underground Group, there are no other collective bargaining agreements applicable to the Company. The Company considers its employee relations to be good.

## Manufacturing

The Company manufactures many of the component parts and related equipment for its products, while several large components of its products are purchased "ready-for-use". Such items include engines, axles, tires and hydraulics. In many cases, the Company designs, engineers and manufactures custom component parts and equipment to meet the particular needs of individual customers. Manufacturing operations during 2011 took place at 20 separate locations. The Company's manufacturing operations consist primarily of fabricating steel components and the assembly and testing of its products to ensure that the Company achieves quality control standards.

### Seminars and Technical Bulletins

The Company periodically conducts technical and service seminars, which are primarily for dealer representatives, contractors, owners, employees and other users of equipment manufactured by the Company. In 2011, approximately 475 representatives of contractors and owners of hot-mix asphalt plants attended seminars held by the Company in Chattanooga, Tennessee. These seminars, which are taught by Company management and employees, along with select outside speakers and discussion leaders, cover a range of subjects including, but not limited to, technological innovations in the hot-mix asphalt, aggregate processing, paving, milling and recycling markets.

The Company also sponsors executive seminars for the management of the customers of Astec, Heatec, CEI and Roadtec. Primarily, members of the Company's management conduct the various seminars, but outside speakers and discussion leaders are also utilized.

During 2011, service training seminars were also held at the Roadtec facility for approximately 405 customer representatives, and an additional four remote seminars were conducted at other locations throughout the country. Telsmith conducted 3 technical seminars for approximately 79 customer and dealer representatives during 2011 at its facility in Mequon, Wisconsin. Osborn conducted 3 seminars for customers at which 79 customer personnel attended. KPI, JCI and AMS jointly conduct an annual dealer event called NDC (National Dealers Conference). The event offers the entire dealer network a preview of future products, marketing and promotional programs to help dealers operate successful businesses. In addition to this event, the companies also provide factory customer and dealer training and on-site local, regional and national sales training programs throughout the year.

Astec Underground hosted field product training at two dealer locations in the Middle East during 2011, where approximately 35 people received technical and operational training.

In addition to seminars, the Company publishes a number of technical bulletins and information bulletins detailing various technological and business issues relating to the asphalt industry.

### Patents and Trademarks

The Company seeks to obtain patents to protect the novel features of its products. The Company's subsidiaries hold 97 United States patents and 38 foreign patents. There are 63 United States and foreign patent applications pending.

The Company and its subsidiaries have approximately 86 trademarks registered in the United States, including logos for American Augers, Astec, Astec Dillman, Astec Underground, Carlson Paving, CEI, GEFCO, Heatec, JCI, Peterson Pacific, Roadtec, Telsmith and Trencor, as well as the names AMERICAN AUGERS, ASTEC, CARLSON, HEATEC, JCI, KOLBERG PIONEER, PETERSON, ROADTEC, TELSMITH and TRENCOR as well as a number of other product names. The Company also has 52 trademarks registered in foreign countries, including Australia, Brazil, Canada, China, France, Germany, Great Britain, India, Italy, Mexico, South Africa, Thailand, Vietnam and the European Union. The Company and its subsidiaries have 49 United States and foreign trademark applications pending.

## Engineering and Product Development

The Company dedicates substantial resources to engineering and product development. At December 31, 2011, the Company and its subsidiaries had 381 full-time individuals employed in engineering and design capacities.

## Seasonality and Backlog

Recent years revenues, adjusted for acquisitions, have been strongest during the first half of the year with the second half of the year consistently being weaker. We expect future operations in the near term to be typical of this historical trend. Operations during 2009, 2010 and, to a lesser degree, 2011 were significantly impacted by the various economic factors discussed in the MD&A section of this document.

As of December 31, 2011, the Company had a backlog for delivery of products at certain dates in the future of approximately \$279,598,000. At December 31, 2010, the total backlog was approximately \$233,140,000. The amount for 2010 has been adjusted to include the GEFCO backlog for presentation purposes. The Company's contracts reflected in the backlog are not, by their terms, subject to termination. Management believes that the Company is in substantial compliance with all manufacturing and delivery timetables.

## Competition

Each business segment operates in domestic markets that are highly competitive regarding price, service and product quality. While specific competitors are named within each business segment discussion above, imports do not generally constitute significant competition for the Company in the United States, except for milling machines and track mounted crushers. In international sales efforts, however, the Company generally competes with foreign manufacturers that may have a local presence in the market the Company is attempting to penetrate.

In addition, asphalt and concrete are generally considered competitive products as a surface choice for new roads and highways. A portion of the interstate highway system is paved in concrete, but over 90% of all surfaced roads in the United States are paved with asphalt. Although concrete is used for some new road surfaces, asphalt is used for most resurfacing.

## Available Information

The Company's internet website can be found at [www.astecindustries.com](http://www.astecindustries.com). We make available, free of charge on or through our internet website, access to our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed pursuant to Section 13(a) or 15(d) of the Exchange Act as soon as reasonably practicable after such material is filed with, or furnished to, the Securities and Exchange Commission. Information contained in our website is not part of, and is not incorporated into, this Annual Report on Form 10-K.

Item 1A. Risk Factors

Downturns in the general economy or the commercial and residential construction industries may adversely affect our revenues and operating results.

General economic downturns, including downturns in the commercial and residential construction industries, could result in a material decrease in our revenues and operating results. Demand for many of our products, especially in the commercial construction industry, is cyclical. Sales of our products are sensitive to the states of the U.S., foreign and regional economies in general, and in particular, changes in commercial construction spending and government infrastructure spending. In addition, many of our costs are fixed and cannot be quickly reduced in response to decreased demand. The following factors could cause a downturn in the commercial and residential construction industries:

- a decrease in the availability of funds for construction;
  - declining economy domestically and internationally;
- labor disputes in the construction industry causing work stoppages;
  - rising gas and fuel oil prices;
- rising steel prices and steel surcharges;
  - rising interest rates;
- energy or building materials shortages;
  - inclement weather; and
- availability of credit for customers.

Downturns in the general economy and restrictions in the credit markets may negatively impact our earnings, cash flows and/or financial position and access to financing sources by the Company and our customers.

Worldwide economic conditions and the international credit markets have significantly deteriorated in recent years and will possibly remain depressed for the foreseeable future. Continued deterioration of economic conditions and credit markets could adversely impact our earnings as sales of our products are sensitive to general declines in U.S. and foreign economies and the ability of our customers to obtain credit. In addition, we rely on the capital markets and the banking markets to meet our financial commitments and short-term liquidity needs if internal funds are not available from our operations. Further disruptions in the capital and credit markets, or further deterioration of our creditors' financial condition, could adversely affect the Company's ability to draw on its revolving credit facility. The Company's current credit facility expires in May 2012, and the restrictions in the credit markets could make it more difficult or expensive for us to replace our current credit facility, enter into a new credit facility or obtain additional financing.

A decrease or delay in government funding of highway construction and maintenance may cause our revenues and profits to decrease.

Many of our customers depend on government funding of highway construction and maintenance and other infrastructure projects. Any decrease or delay in government funding of highway construction and maintenance and other infrastructure projects could cause our net sales and profits to decrease. Federal government funding of infrastructure projects is usually accomplished through bills that establish funding over a multi-year period, such as the Safe, Accountable, Flexible and Efficient Transportation Equity Act - A Legacy for Users ("SAFETEA-LU"), which provided \$286.5 billion to fund federal transit projects from 2004 to 2009. SAFETEA-LU funding expired on September 30, 2009, and federal transportation funding has operated on a number of short-term appropriations since that date. The current legislation funding federal transportation expenditures expires on March 31, 2012. Congress is

continuing to work on a number of proposals to continue funding at various levels.

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With the current political environment in Washington, the level of funding for federal highway projects is uncertain. Although continued funding is expected, it may be at lower levels than in the past, and Congress may not enact long-term funding acts in the near future. In addition, Congress could pass legislation in future sessions that would allow for the diversion of previously appropriated highway funds for other national purposes, or it could restrict funding of infrastructure projects unless states comply with certain federal policies.

The cyclical nature of our industry and the customization of the equipment we sell may cause adverse fluctuations to our revenues and operating results.

We sell equipment primarily to contractors whose demand for equipment depends greatly upon the volume of road or utility construction projects underway or to be scheduled by both government and private entities. The volume and frequency of road and utility construction projects is cyclical; therefore, demand for many of our products is cyclical. The equipment we sell is durable and typically lasts for several years, which also contributes to the cyclical nature of the demand for our products. As a result, we may experience cyclical fluctuations to our revenues and operating results.

An increase in the price of oil or decrease in the availability of oil could reduce demand for our products. Significant increases in the purchase price of certain raw materials used to manufacture our equipment could have a negative impact on the cost of production and related gross margins.

A significant portion of our revenues relates to the sale of equipment involved in the production, handling, recycling or installation of asphalt mix. Liquid asphalt is a byproduct of the refining of oil, and asphalt prices correlate with the price and availability of oil. An increase in the price of oil or a decrease in the availability of oil would increase the cost of producing asphalt, which would likely decrease demand for asphalt, resulting in decreased demand for many of our products. This would likely cause our revenues and profits to decrease. Rising gasoline, diesel fuel and liquid asphalt prices will also adversely impact the operating and raw material costs of our contractor and aggregate producer customers, and if such customers do not properly adjust their pricing, they could experience reduced profits resulting in possible delays in purchasing capital equipment.

Steel is a major component in the Company's equipment. Steel prices fluctuate routinely and are expected to increase through the first quarter of 2012. Our reliance on third-party suppliers for steel and other raw materials exposes us to volatility in the prices and availability of these materials. Price increases or a decrease in the availability of these raw materials could increase our operating costs and adversely affect our financial results.

Acquisitions that we have made in the past and future acquisitions involve risks that could adversely affect our future financial results.

We have completed several acquisitions in the past, including the acquisition of the GEFCO and STECO divisions of Blue Tee Corp. and the businesses now operating as Astec Mobile Machinery GmbH in 2011, as well as certain assets and technology of Industrial Mechanical & Integration in 2009. We may acquire additional businesses in the future. We may be unable to achieve the benefits expected to be realized from our acquisitions. In addition, we may incur additional costs and our management's attention may be diverted because of unforeseen expenses, difficulties, complications, delays and other risks inherent in acquiring businesses, including the following:

- we may have difficulty integrating the financial and administrative functions of acquired businesses;
  - acquisitions may divert management's attention from our existing operations;
- fluctuations in exchange rates and a weakening of the dollar may impact the competitiveness of acquired businesses;
- we may have difficulty in competing successfully for available acquisition candidates, completing future acquisitions or accurately estimating the financial effect of any businesses we acquire;
  - we may have delays in realizing the benefits of our strategies for an acquired business;
    - we may not be able to retain key employees necessary to continue the operations of the acquired business;
    - acquisition costs may deplete significant cash amounts or may decrease our operating income;
    - we may choose to acquire a company that is less profitable or has lower profit margins than our company;
- future acquired companies may have unknown liabilities that could require us to spend significant amounts of additional capital; and
  - we may incur domestic or international economic declines that impact our acquired companies.

Competition could reduce revenue from our products and services and cause us to lose market share.

We currently face strong competition in product performance, price and service. Some of our domestic and international competitors have greater financial, product development and marketing resources than we have. If competition in our industry intensifies or if our current competitors enhance their products or lower their prices for competing products, we may lose sales or be required to lower the prices we charge for our products. This may reduce revenue from our products and services, lower our gross margins or cause us to lose market share.

Our success depends on key members of our management and other employees.

Dr. J. Don Brock, our Chairman and President, is of significant importance to our business and operations. The loss of his services may adversely affect our business. In addition, our ability to attract and retain qualified engineers, skilled manufacturing personnel and other professionals, either through direct hiring or acquisition of other businesses employing such professionals, will also be an important factor in determining our future success.

Difficulties in managing and expanding in international markets could divert management's attention from our existing operations.

In 2011, international sales represented approximately 41.2% of our total sales as compared to 38.2% in 2010. We plan to continue our growth efforts in international markets. In connection with any increase in international sales efforts, we will need to hire, train and retain qualified personnel in countries where language, cultural or regulatory barriers may exist. Any difficulties in expanding our international sales may divert management's attention from our existing operations. In addition, international revenues are subject to the following risks:

- fluctuating currency exchange rates, which can reduce the profitability of foreign sales;
  - the burden of complying with a wide variety of foreign laws and regulations;
- dependence on foreign sales agents;
  - political and economic instability of governments;
- the imposition of protective legislation such as import or export barriers; and
  - fluctuating strengths or weakness of the dollar, which can impact net sales or the cost of purchased products.

We may be unsuccessful in complying with the financial ratio covenants or other provisions of our amended credit agreement.

As of December 31, 2011, we were in compliance with the financial covenants contained in our Credit Agreement, as amended, with Wells Fargo Bank, N.A.. However, in the future we may be unable to comply with the financial covenants in our credit facility or to obtain waivers with respect to such financial covenants. If such violations occur, the Company's creditors could elect to pursue their contractual remedies under the credit facility, including requiring immediate repayment in full of all amounts then outstanding. As of December 31, 2011, the Company had no outstanding borrowings but did have \$12,360,000 of letters of credit outstanding under the credit agreement. Additional amounts may be borrowed in the future. The Company's Osborn and Astec Australia subsidiaries have their own independent loan agreements in place.

Our quarterly operating results are likely to fluctuate, which may decrease our stock price.

Our quarterly revenues, expenses and operating results have varied significantly in the past and are likely to vary significantly from quarter to quarter in the future. As a result, our operating results may fall below the expectations of securities analysts and investors in some quarters, which could result in a decrease in the market price of our common stock. The reasons our quarterly results may fluctuate include:

- general competitive and economic conditions, domestically and internationally;
  - delays in, or uneven timing in, the delivery of customer orders;
- the seasonal trend in our industry;
  - the introduction of new products by us or our competitors;
- product supply shortages; and
  - reduced demand due to adverse weather conditions.

Period-to-period comparisons of such items should not be relied on as indications of future performance.



We may face product liability claims or other liabilities due to the nature of our business. If we are unable to obtain or maintain insurance or if our insurance does not cover liabilities, we may incur significant costs which could reduce our profitability.

We manufacture heavy machinery, which is used by our customers at excavation and construction sites and on high-traffic roads. Any defect in or improper operation of our equipment can result in personal injury and death, and damage to or destruction of property, any of which could cause product liability claims to be filed against us. The amount and scope of our insurance coverage may not be adequate to cover all losses or liabilities we may incur in the event of a product liability claim. We may not be able to maintain insurance of the types or at the levels we deem necessary or adequate or at rates we consider reasonable. Any liabilities not covered by insurance could reduce our profitability or have an adverse effect on our financial condition.

If we are unable to protect our proprietary technology from infringement or if our technology infringes technology owned by others, then the demand for our products may decrease or we may be forced to modify our products, which could increase our costs.

We hold numerous patents covering technology and applications related to many of our products and systems as well as numerous trademarks and trade names registered with the U.S. Patent and Trademark Office and in foreign countries. Our existing or future patents or trademarks may not adequately protect us against infringements, and pending patent or trademark applications may not result in issued patents or trademarks. Our patents, registered trademarks and patent applications, if any, may not be upheld if challenged, and competitors may develop similar or superior methods or products outside the protection of our patents. This could reduce demand for our products and materially decrease our revenues. If our products are deemed to infringe upon the patents or proprietary rights of others, we could be required to modify the design of our products, change the name of our products or obtain a license for the use of some of the technologies used in our products. We may be unable to do any of the foregoing in a timely manner, upon acceptable terms and conditions, or at all, and the failure to do so could cause us to incur additional costs or lose revenues.

If we become subject to increased governmental regulation, we may incur significant costs.

Our hot-mix asphalt plants contain air pollution control equipment that must comply with performance standards promulgated by the Environmental Protection Agency. These performance standards may increase in the future. Changes in these requirements could cause us to undertake costly measures to redesign or modify our equipment or otherwise adversely affect the manufacturing processes of our products. Such changes could have a material adverse effect on our operating results.

Also, due to the size and weight of some of the equipment that we manufacture, we often are required to comply with conflicting state regulations on the maximum weight transportable on highways and roads. In addition, some states regulate the operation of our component equipment, including asphalt mixing plants and soil remediation equipment, and most states regulate the accuracy of weights and measures, which affect some of the control systems we manufacture. We may incur material costs or liabilities in connection with the regulatory requirements applicable to our business.

As an innovative leader in the industries in which we operate, we occasionally undertake the engineering, design, manufacturing and construction of equipment systems that are new to the market. Estimating the cost of such innovative equipment can be difficult and could result in our realization of significantly reduced or negative margins on such projects.

In the past, we have experienced negative margins on certain large, specialized aggregate systems projects. These large contracts included both existing and innovative equipment designs, on-site construction and minimum production levels. Since it can be difficult to achieve the expected production results during the project design phase, field testing and redesign may be required during project installation, resulting in added cost. In addition, due to any number of unforeseen circumstances, which can include adverse weather conditions, projects can incur extended construction and testing delays which can cause significant cost overruns. We may not be able to sufficiently predict the extent of such unforeseen cost overruns and may experience significant losses on specialized projects.

Our Articles of Incorporation, Bylaws and Rights Agreement and Tennessee law may inhibit a takeover, which could delay or prevent a transaction in which shareholders might receive a premium over market price for their shares.

Our charter and bylaws and Tennessee law contain provisions that may delay, deter or inhibit a future acquisition or an attempt to obtain control of us. This could occur even if our shareholders are offered an attractive value for their shares or if a substantial number or even a majority of our shareholders believe the takeover is in their best interest. These provisions are intended to encourage any person interested in acquiring us or obtaining control of us to negotiate with and obtain the approval of our Board of Directors in connection with the transaction. Provisions that could delay, deter or inhibit a future acquisition or an attempt to obtain control of us include the following:

- having a staggered Board of Directors;
- requiring a two-thirds vote of the total number of shares issued and outstanding to remove directors other than for cause;
  - requiring advance notice of actions proposed by shareholders for consideration at shareholder meetings;
    - limiting the right of shareholders to call a special meeting of shareholders;
  - requiring that all shareholders entitled to vote on an action provide written consent in order for shareholders to act without holding a shareholders' meeting; and
    - being governed by the Tennessee Control Share Acquisition Act.

In addition, the rights of holders of our common stock will be subject to, and may be adversely affected by, the rights of the holders of our preferred stock that may be issued in the future and that may be senior to the rights of holders of our common stock. In December 2005, our Board of Directors approved an Amended and Restated Shareholder Protection Rights Agreement, which provides for one preferred stock purchase right in respect of each share of our common stock ("Rights Agreement"). These rights become exercisable upon the acquisition by a person or group of affiliated persons, other than an existing 15% shareholder, of 15% or more of our then-outstanding common stock by all persons. This Rights Agreement also could discourage bids for the shares of common stock at a premium and could have a material adverse effect on the market price of our shares.

#### Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

The location, approximate square footage, acreage occupied and principal function and use by the Company's reporting segments of the properties owned or leased by the Company are set forth below:

| Location               | Approximate<br>Square<br>Footage | Approximate<br>Acreage | Principal Function (Use by Segment)  |
|------------------------|----------------------------------|------------------------|--|
| Chattanooga, Tennessee | 457,600                          | 59                     | Offices, manufacturing and training center – Astec (Asphalt Group)                 |
| Chattanooga, Tennessee | -                                | 53                     | Storage yard – Astec (Asphalt Group)   |
| Rossville, Georgia     | 40,500                           | 3                      | Manufacturing – Astec (Asphalt Group)  |
| Prairie du Chien, WI   | 91,500                           | 39                     | Manufacturing – Dillman division of Astec (Asphalt Group)                          |
| Chattanooga, Tennessee | 109,700                          | 15                     | Offices and manufacturing – Heatec (Asphalt Group)                                 |
| Chattanooga, Tennessee | 207,000                          | 15                     | Offices, manufacturing and training center – Roadtec (Mobile Asphalt Paving Group) |
| Chattanooga, Tennessee | 51,200                           | 7                      | Manufacturing – Roadtec (Mobile Asphalt Paving Group)                              |
| Chattanooga, Tennessee | 14,100                           | --                     | Leased Hanger and Offices – Astec Industries, Inc. (Other Business Units)          |
| Chattanooga, Tennessee | 10,000                           | 2                      | Corporate offices – Astec Industries, Inc. (Other Business Units)                  |
| Mequon, Wisconsin      | 203,000                          | 30                     | Offices and manufacturing – Telsmith (Aggregate and Mining Group)                  |
| Sterling, Illinois     | 60,000                           | 8                      | Offices and manufacturing – AMS (Aggregate and Mining Group)                       |
| Orlando, Florida       | 9,000                            | --                     | Leased machine repair and service facility – Roadtec (Mobile Asphalt Paving Group) |
| Loudon, Tennessee      | 327,000                          | 112                    | Offices and manufacturing – Astec Underground (Underground Group)                  |



| Location                   | Approximate<br>Square<br>Footage | Approximate<br>Acreage | Principal Function (Use by Segment)   |
|----------------------------|----------------------------------|------------------------|---|
| Eugene, Oregon             | 130,000                          | 8                      | Offices and manufacturing – JCI (Aggregate and Mining Group)                        |
| Albuquerque, New Mexico    | 115,000                          | 14                     | Offices and manufacturing – CEI (Asphalt Group) (partially leased to a third party) |
| Yankton, South Dakota      | 312,000                          | 50                     | Offices and manufacturing – KPI (Aggregate and Mining Group)                        |
| West Salem, Ohio           | 212,000                          | 46                     | Offices and manufacturing – American Augers (Underground Group)                     |
| Thornbury, Ontario, Canada | 60,500                           | 12                     | Offices and manufacturing – BTI (Aggregate and Mining Group)                        |
| Thornbury, Ontario Canada  | 7,000                            | --                     | Leased warehouse/parts sales office – BTI (Aggregate and Mining Group)              |
| Walkerton, Ontario Canada  | 4,500                            | --                     | Leased light manufacturing and sales office – BTI (Aggregate and Mining Group)      |
| Riverside, California      | 12,500                           | --                     | Leased offices, sales, assembly and warehouse – BTI (Aggregate and Mining Group)    |
| Solon, Ohio                | 8,900                            | --                     | Leased offices, sales, assembly and warehouse – BTI (Aggregate and Mining Group)    |
| Tacoma, Washington         | 41,000                           | 8                      | Offices and manufacturing – Carlson (Mobile Asphalt Paving Group)                   |
| Cape Town, South Africa    | 4,600                            | --                     | Leased sales office and warehouse – Osborn (Aggregate and Mining Group)             |
| Durban, South Africa       | 3,800                            | --                     | Leased sales office and warehouse – Osborn (Aggregate and Mining Group)             |
| Witbank, South Africa      | 1,400                            | --                     | Leased sales office and warehouse – Osborn (Aggregate and Mining Group)             |



| Location                      | Approximate<br>Square<br>Footage | Approximate<br>Acreage | Principal Function (Use by Segment)  |
|-------------------------------|----------------------------------|------------------------|--|
| Johannesburg, South Africa    | 229,000                          | 18                     | Offices and manufacturing – Osborn (Aggregate and Mining Group)  |
| Eugene, Oregon                | 130,000                          | 7                      | Offices and manufacturing – Peterson Pacific Corp. (Other Business Units)  |
| Enid, Oklahoma                | 350,000                          | 42                     | Offices and manufacturing – GEFCO, Inc. (Underground Group)  |
| West Columbia, South Carolina | 4,000                            | --                     | Leased distribution center – Peterson Pacific Corp. (Other Business Units)   |
| Acacia Ridge, Australia       | 31,000                           | 5                      | Offices, warehousing, service, light fabrication and storage yard – Astec Australia Pty Ltd (Other Business Units) |
| Welshpool, Australia          | 7,000                            | --                     | Leased office, warehouse and storage yard - Astec Australia Pty Ltd (Other Business Unit)                          |
| Hameln, Germany               | 140,652                          | 3                      | Offices and manufacturing – Asphalt Mobile Machinery GmbH (Mobile Asphalt paving Group)                            |

The properties above are owned by the Company unless they are indicated as being leased.

Management believes each of the Company's facilities provides office or manufacturing space suitable for its current needs. Additionally, management considers the terms under which it leases facilities to be reasonable.

### Item 3. Legal Proceedings

The Company is currently a party to various claims and legal proceedings that have arisen in the ordinary course of business. If management believes that a loss arising from such claims and legal proceedings is probable and can reasonably be estimated, the Company records the amount of the loss (excluding estimated legal costs), or the minimum estimated liability when the loss is estimated using a range and no point within the range is more probable than another. As management becomes aware of additional information concerning such contingencies, any potential liability related to these matters is assessed and the estimates are revised, if necessary. If management believes that a material loss arising from such claims and legal proceedings is either (i) probable but cannot be reasonably estimated or (ii) reasonably possible but not probable, the Company does not record the amount of the loss, but does make specific disclosure of such matter. Based upon currently available information and with the advice of counsel, management believes that the ultimate outcome of its current claims and legal proceedings, individually and in the aggregate, will not have a material adverse effect on the Company's financial position, cash flows or results of operations. However, claims and legal proceedings are subject to inherent uncertainties and rulings unfavorable to the Company could occur. If an unfavorable ruling were to occur, there exists the possibility of a material adverse effect

on the Company's financial position, cash flows or results of operations.



During 2004 the Company received notice from the Environmental Protection Agency that it may be responsible for a portion of the costs incurred in connection with an environmental cleanup in Illinois. The discharge of hazardous materials and associated cleanup relate to activities occurring prior to the Company's acquisition of Barber Greene in 1986. The Company believes that over 300 other parties have received similar notice. At this time, the Company is unable to predict whether the EPA will seek to hold the Company liable for a portion of the cleanup costs or the amount of any such liability.

#### Executive Officers

The name, title, ages and business experience of the executive officers of the Company are listed below.

J. Don Brock, Ph.D., has been President and a Director of the Company since its incorporation in 1972 and assumed the additional position of Chairman of the Board in 1975. He was the Treasurer of the Company from 1972 until 1994. From 1969 to 1972, Dr. Brock was President of the Asphalt Division of CMI Corporation. He earned his Ph.D. degree in mechanical engineering from the Georgia Institute of Technology. Dr. Brock is the father of Benjamin G. Brock, President of Astec, Inc., and Dr. Brock and Thomas R. Campbell, Group Vice President - Mobile Asphalt Paving and Underground, are first cousins. He is 73.

David C. Silvius, a Certified Public Accountant, was appointed Vice President, Chief Financial Officer and Treasurer of the Company in August 2011. He previously served as Corporate Controller of the Company since 2005 and as Corporate Financial Analyst from 1999 to 2005. Mr. Silvius also serves as Treasurer of each of the Company's U.S. operating subsidiaries and Vice President of Astec Insurance Company. Mr. Silvius earned his undergraduate degree in accounting from Tennessee Technological University and his Masters of Business Administration from the University of Tennessee at Chattanooga. He is 44.

W. Norman Smith was appointed Group Vice President-Asphalt in 1998 and additionally served as President of Astec, Inc. from 1994 until October 2006. He formerly served as President of Heatec, Inc. from 1977 to 1994. From 1972 to 1977, Mr. Smith was a Regional Sales Manager with the Company. From 1969 to 1972, Mr. Smith was an engineer with the Asphalt Division of CMI Corporation. Mr. Smith has also served as a director of the Company since 1982. He is 72.

Thomas R. Campbell was appointed Group Vice President - Mobile Asphalt Paving & Underground in 2001 and also assumed the role of Managing Director of Astec Mobile Machinery GmbH upon its inception in 2011. He served as President of Roadtec, Inc. from 1988 to 2004. He has served as President of Carlson Paving Products and American Augers since 2001 to 2006. He served as President of Astec Underground, Inc. from 2001 to 2005. From 1981 to 1988, he served as Operations Manager of Roadtec. Mr. Campbell and J. Don Brock, President of the Company, are first cousins. He is 62.

Richard A. Patek was appointed Group Vice President-Aggregate & Mining Group in 2008. He has also served as President of Telsmith, Inc. since May 2001. He served as President of Kolberg-Pioneer, Inc. from 1997 until 2001. From 1995 to 1997, he served as Director of Materials of Telsmith, Inc. From 1992 to 1995, Mr. Patek was Director of Materials and Manufacturing of the former Milwaukee plant location. From 1978 to 1992, he held various manufacturing management positions at Telsmith. Mr. Patek is a graduate of the Milwaukee School of Engineering. He is 55.

Joseph P. Vig was appointed Group Vice President of the AggRecon Group in 2008. He has also served as President of Kolberg-Pioneer, Inc., since 2001. From 1994 until 2001, he served as Engineering Manager of Kolberg-Pioneer, Inc. From 1978 to 1993 he was Director of Engineering with Morgen Mfg. Co., and then Engineering Manager of Essick-Mayco in 1993-94. Mr. Vig has a B.S. degree in civil engineering from the South Dakota School of Mines and Technology and is registered as a Professional Engineer. He is 62.

F. McKamy Hall, a Certified Public Accountant, became Vice President of Business Development in August 2011 having previously served as the Company's Chief Financial Officer since 1998 and Vice President and Treasurer since 1997. He previously served as Corporate Controller of the Company since 1987. Mr. Hall also previously served as Treasurer of each of the Company's subsidiary companies and Vice President of Astec Insurance Company. Mr. Hall has an undergraduate degree in accounting and a Master of Business Administration degree from the University of Tennessee at Chattanooga. He is 69.

Stephen C. Anderson was appointed Vice President of Administration in August 2011, Secretary of the Company in January 2007 and assumed the role of Director of Investor Relations in January 2003. Mr. Anderson also serves as the Company's compliance officer and manages the corporate information technology and aviation departments. He has also been President of Astec Insurance Company since January 2007. He was Vice President of Astec Financial Services, Inc. from 1999 to 2002. Prior to this Mr. Anderson spent a combined fourteen years in Commercial Banking with AmSouth and SunTrust Banks. He has a B.S. degree in Business Management and a MBA from the University of Tennessee at Chattanooga and is a graduate of the Stonier Graduate School of Banking. He is 48.

Robin A. Leffew was appointed Corporate Controller in August 2011 and also serves as Secretary of Astec Insurance Company. She previously served as the Company's Director of Internal Audit since 2005 and Controller of Astec, Inc. from 1990 to 2005. Prior to 1990, she served as Corporate Financial Analyst for the Company since 1987. Mrs. Leffew earned her degree in Finance from Tennessee Technological University. She is 50.

Richard J. Dorris was appointed President of Heatec, Inc. in 2004. From 1999 to 2004 he held the positions of National Accounts Manager, Project Manager and Director of Projects for Astec, Inc. Prior to joining Astec, Inc. he was President of Esstee Manufacturing Company from 1990 to 1999 and was Sales Engineer from 1984 to 1990. Mr. Dorris has a B.S. degree in mechanical engineering from the University of Tennessee. He is 51.

Frank D. Cargould was appointed President of Breaker Technology Ltd and Breaker Technology, Inc. in 1999. The Breaker Technology companies were formed in 1999 when the Company purchased substantially all of the assets of Teledyne Specialty Equipment's Construction and Mining business unit from Allegheny Teledyne Inc. From 1994 to 1999, he was Director of Sales - East for Teledyne CM Products, Inc. He is 69.

Jeffery J. Elliott was appointed President of Johnson Crushers, Inc. in 2001. From 1999 to 2001, he served as Senior Vice President for Cedarapids, Inc., (a Terex company), and from 1996 to 1999, he served as Vice President of the Crushing and Screening Group. From 1978 to 1996, he held various domestic and international sales and marketing positions with Cedarapids, Inc. He is 58.

Timothy Gonigam was appointed President of Astec Mobile Screens, Inc., in 2000. From 1995 to 2000, Mr. Gonigam held the position of Sales Manager of Astec Mobile Screens, Inc. He is 49.

Tom Kruger was appointed Managing Director of Osborn Engineered Products SA (Pty) Ltd in 2005. For the previous five years, Mr. Kruger was employed as Operations Director of Macsteel Tube and Pipe (Pty) Ltd, a manufacturer of carbon steel tubing in Johannesburg, South Africa. He served as Sales and Marketing Director of Macsteel prior to becoming Operations Director. From 1993 to 1998, Mr. Kruger was employed by Barloworld Ltd as Operations Director and Regional Managing Director responsible for a trading organization in steel, tube and water conveyance systems. Prior to that, he held the position of Works Director. He is 54.

Jeffrey L. Richmond, Sr. was appointed President of Roadtec, Inc. in 2004. From 1996 until 2004, he held the positions of Sales Manager, Vice President of Sales and Marketing and Vice President/General Manager of Roadtec, Inc. He is 56.

Joe K. Cline was appointed President of Astec Underground, Inc. in 2008. Previously he held numerous manufacturing positions with the Company since 1982 including the Company's Corporate Manufacturing Manager/Safety Champion beginning in 2007 and Manufacturing Manager for Mobile Asphalt & Underground Groups from 2003 to mid 2007. He is 55.

Michael A. Bremmer was appointed President of CEI Enterprises, Inc. in 2006. From 2003 until 2006, he held the position of Vice President and General Manager of CEI Enterprises, Inc. From 2001 until 2003, he held the position of Director of Engineering of CEI Enterprises, Inc. He is 56.

Benjamin G. Brock was appointed President of Astec, Inc. in 2006. From 2003 until 2006 he held the position of Vice President - Sales of Astec, Inc. and Vice President/General Manager of CEI Enterprises, Inc. from 1997 until 2002. Mr. Brock's career with Astec began as a salesman in 1993. Mr. Brock has a B.S. in Economics with a minor in Marketing from Clemson University. Mr. Brock is the son of J. Don Brock, President of the Company. He is 41.

James F. Pfeiffer was appointed President of American Augers, Inc. in 2007 after previously serving as its Vice President and General Manager in 2005 and 2006. Prior to joining Astec, Mr. Pfeiffer was Vice President and General Manager of Daedong USA in 2004 and Vice President of Marketing for Blount, Inc. from 2002 to 2004. Previously he held numerous positions with Charles Machine Works over a nineteen year period. Mr. Pfeiffer holds a bachelors degree in Agriculture from Oklahoma State University. Mr. Pfeiffer is 54.

Chris Colwell was appointed President of Carlson Paving Products in May 2011. Prior to joining Astec, Mr. Colwell held the position of Regional Operations Manager for Alta Equipment Company from 2010 to 2011. From 2008 to 2010 he served as Vice President-Asphalt Division for Wolverine Tractor and Equipment Company. From 1999 to 2008 Mr. Colwell served as President of Colwell Equipment Company Incorporated where he previously served in various positions since 1985 including General Manager, Director of Management Information Systems, Assistant Controller and Product Support Manager. Mr. Colwell is 46.

Aaron Harmon was appointed President of GEFCO, Inc. upon its acquisition by the Company in October 2011. He previously served as President of the GEFCO Division of Blue Tee Corp. since 2005. Mr. Harmon joined GEFCO in 1995 and has served in several capacities within the organization including V. P. of North American Sales and Operations Manager. Mr. Harmon holds a Bachelors of Science degree in Business Administration from Phillips University. Mr. Harmon is 39.



Larry R. Cumming was appointed President of Peterson Pacific Corp. in 2007. He joined the company in 2003 and held the earlier positions of General Manager and Chief Executive Officer of Peterson, Inc. Prior to joining Peterson, he held senior management positions in North America and Europe with Timberjack and John Deere (Deere acquired Timberjack in 2000). Mr. Cumming also held prior positions with Timberjack as Vice President Engineering and Senior Vice President Sales and Marketing, Chief Operating Officer and Executive Vice President Product Supply. Mr. Cumming is a graduate mechanical engineer from Cornell University with additional senior management courses from INSEAD in France. He is a registered professional engineer in the Province of Ontario. Mr. Cumming is 63.

David H. Smale was appointed General Manager of Astec Australia Pty Ltd in 2008 upon the inception of the company's operations. He served as the General Manager of Allen's Asphalt from 2006 to 2008 and as their Operations Manager from 2004 to 2006. Mr. Smale has completed various business management courses including the Macquire University Graduate School of Management and Bond University Senior Executive Development Program. Mr. Smale is 56.

Item 4. Mine Safety Disclosures

None.

PART II

Item 5. Market for Registrant's Common Equity; Related Stockholder Matters and Issuer Purchases of Equity Securities

The Company's Common Stock is traded in the Nasdaq National Market under the symbol "ASTE." The Company has never paid any cash dividends on its Common Stock and the Company does not intend to pay dividends on its Common Stock in the foreseeable future.

The high and low sales prices of the Company's Common Stock as reported on the Nasdaq National Market for each quarter during the last two fiscal years are as follows:

|      |             | Price Per Share |          |
|------|-------------|-----------------|----------|
| 2011 |             | High            | Low      |
|      | 1st Quarter | \$ 37.41        | \$ 29.78 |
|      | 2nd Quarter | \$ 39.97        | \$ 33.74 |
|      | 3rd Quarter | \$ 39.54        | \$ 28.20 |
|      | 4th Quarter | \$ 35.68        | \$ 26.53 |
|      |             |                 |          |
|      |             | Price Per Share |          |
| 2010 |             | High            | Low      |
|      | 1st Quarter | \$ 32.09        | \$ 22.98 |
|      | 2nd Quarter | \$ 36.94        | \$ 27.05 |
|      | 3rd Quarter | \$ 32.35        | \$ 25.28 |
|      | 4th Quarter | \$ 33.60        | \$ 27.31 |

As of February 23, 2012 there were approximately 1,120 holders of record of the Company's Common Stock.

Item 6. Selected Financial Data

Selected financial data appears in Appendix "A" of this Report.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's discussion and analysis of financial condition and results of operations appears in Appendix "A" of this Report.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Information regarding the Company's market risk appears in Appendix "A" of this Report under the heading "Market Risk and Risk Management Policies."

Item 8. Financial Statements and Supplementary Data

Financial statements and supplementary financial information appear in Appendix "A" of this Report.

Item 9. Changes In and Disagreements with Accountants on Accounting and Financial Disclosure

None.

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We have established disclosure controls and procedures to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and that such information is accumulated and made known to the officers who certify the Company's financial reports and to other members of senior management and the Board of Directors as appropriate to allow timely decisions regarding required disclosure.

Based on their evaluation as of December 31, 2011, the principal executive officer and principal financial officer of the Company have concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) are effective.

Management's Report on Internal Control Over Financial Reporting

Management's report appears in Appendix A of this Report.

Changes in Internal Controls

There have been no changes in our internal control over financial reporting during the fourth quarter of the year ended December 31, 2011, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information

None

## PART III

## Item 10. Directors, Executive Officers and Corporate Governance

Information regarding the Company's directors, director nominating process, audit committee and audit committee financial expert is included under the captions "Certain Information Concerning Nominees and Directors" and "Corporate Governance" in the Company's Proxy Statement to be delivered to the shareholders of the Company in connection with the Annual Meeting of Shareholders to be held on May 3, 2012, which is incorporated herein by reference. Information regarding compliance with Section 16(a) of the Exchange Act is also included under "Section 16(a) Beneficial Ownership Reporting Compliance" in the Company's 2012 Proxy Statement, which is incorporated herein by reference. Information with respect to our executive officers is set forth in Part I of this Report under the caption "Executive Officers."

The Company's Board of Directors has approved a Code of Conduct and Ethics that applies to the Company's employees, directors and officers (including the Company's principal executive officer, principal financial officer and principal accounting officer). The Code of Conduct and Ethics is available on the Company's website at [www.astecindustries.com/investors/](http://www.astecindustries.com/investors/).

## Item 11. Executive Compensation

Information included under the captions "Compensation Discussion and Analysis", "Executive Compensation", "Director Compensation", "Corporate Governance—Compensation Committee Interlocks and Insider Participation" and "Compensation Committee Report" in the Company's 2012 Proxy Statement is incorporated herein by reference.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters

## Equity Compensation Plan Information

The following table provides information as of December 31, 2011 regarding compensation plans under which the Company's equity securities are authorized for issuance.

| Plan Category  | (a) Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants, Rights and RSU's | (b) Weighted Average Exercise Price of Outstanding Options, Warrants and Rights | (c) Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a)) |
|--|--|---|---|
| Equity Compensation Plans Approved by Shareholders (1)     | 411,584  | (2) \$ 19.39  | (3) 700,000 (4)   |
| Equity Compensation Plans Not Approved by Shareholders (5) | 23,683   | (6) \$ 15.40  | (7) 112,119 (8)   |



|       |         |         |
|-------|---------|---------|
| Total | 435,267 | 812,119 |
|-------|---------|---------|

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- (1) These plans consist of our 1998 Long-Term Incentive Plan, our 2006 Incentive Plan and our 2011 Incentive Plan.
- (2) Includes 44,330 Stock Options granted under our 1998 Long-Term Incentive Plan and 367,254 Restricted Stock Units granted under our 2006 Incentive Plan.
- (3) Weighted average exercise price of outstanding Stock Options; excludes Restricted Stock Units.
- (4) Represents shares available for issuance under our 2011 Incentive Plan.
- (5) This plan consists of our 1998 Non-Employee Director Stock Incentive Plan.
- (6) Includes 7,853 Stock Options and 15,830 Deferred Stock Units granted under our 1998 Non-Employee Director Stock Incentive Plan.
- (7) Weighted average exercise price of outstanding Stock Options; excludes Deferred Stock Units.
- (8) Represents shares available for issuance under our 1998 Non-Employee Director Stock Incentive Plan.

#### Equity Compensation Plans Not Approved by Shareholders

Our 1998 Non-Employee Directors Stock Incentive Plan provides that annual retainers payable to our non-employee directors will be paid in the form of cash, unless the director elects to receive the annual retainer in the form of common stock, deferred stock or stock options. If the director elects to receive Common Stock, whether on a current or deferred basis, the number of shares to be received is determined by dividing the dollar value of the annual retainer by the fair market value of the Common Stock on the date the retainer is payable. If the director elects to receive stock options, the number of options to be received is determined by dividing the dollar value of the annual retainer by the Black-Scholes value of an option on the date the retainer is payable.

Information included under the captions "Stock Ownership of Certain Beneficial Owners in the Company's 2012 Proxy Statement is incorporated herein by reference.

#### Item 13. Certain Relationships and Related Transactions and Director Independence

Information included under the captions "Corporate Governance—Independent Directors" and "Transactions with Related Persons" in the Company's 2012 Proxy Statement is incorporated herein by reference.

#### Item 14. Principal Accounting Fees and Services

Information included under the caption "Audit Matters" in the Company's 2012 Proxy Statement is incorporated herein by reference.

### PART IV

#### Item 15. Exhibits and Financial Statement Schedules

(a)(1) The following financial statements and other information appear in Appendix "A" to this Report and are filed as a part hereof:

- Selected Consolidated Financial Data.
- Management's Discussion and Analysis of Financial Condition and Results of Operations.
- Management's Report on Internal Control over Financial Reporting.
- Reports of Independent Registered Public Accounting Firm.
- Consolidated Balance Sheets at December 31, 2011 and 2010.
- Consolidated Statements of Income for the Years Ended December 31, 2011, 2010 and 2009.

- Consolidated Statements of Cash Flows for the Years Ended December 31, 2011, 2010 and 2009.
- Consolidated Statements of Equity for the Years Ended December 31, 2011, 2010 and 2009.
- Notes to Consolidated Financial Statements.

(a)(2) Financial Statement Schedules are not filed with this Report because the Schedules are either inapplicable or the required information is presented in the Financial Statements or Notes thereto.

(a)(3) The following Exhibits\* are incorporated by reference into or are filed with this Report:

|       |   |
|-------|---|
| 3.1   | Amended and Restated Charter of the Company, adopted on April 28, 1986 and amended on September 7, 1988, May 31, 1989 and January 15, 1999 (incorporated by reference from the Company's Quarterly Report of Form 10-Q for the period ended September 30, 2011).              |
| 3.2   | Amended and Restated Bylaws of the Company, adopted on March 14, 1990 and amended on July 29, 1993, July 26, 2007 and July 23, 2008 (incorporated by reference from the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2011).                         |
| 4.1   | Amended and Restated Shareholder Protection Rights Agreement, dated as of December 22, 2005, by and between the Company and Mellon Investor Services LLC, as Rights Agent. (incorporated by reference from the Company's Current Report on Form 8-K dated December 22, 2005). |
| 10.1  | Trust under Astec Industries, Inc. Supplemental Retirement Plan, dated January 1, 1996 (incorporated by reference from the Company's Annual Report on Form 10-K for the year ended December 31, 1995). *  |
| 10.2  | Astec Industries, Inc. 1998 Long-Term Incentive Plan (incorporated by reference from Appendix A of the Company's Proxy Statement for the 1998 Annual Meeting of Shareholders). *  |
| 10.3  | Astec Industries, Inc. Executive Officer Annual Bonus Equity Election Plan (incorporated by reference from Appendix B of the Company's Proxy Statement for the 1998 Annual Meeting of Shareholders). *  |
| 10.4  | Astec Industries, Inc. 1998 Non-Employee Directors' Stock Incentive Plan (incorporated by reference from the Company's Annual Report on Form 10-K for the year ended December 31, 1999). *  |
| 10.5  | Amendment Number 1 to Astec Industries, Inc. 1998 Non-Employee Directors' Stock Incentive Plan, dated March 15, 2005 (incorporated by reference from the Company's Current Report on Form 8-K dated March 15, 2005). *  |
| 10.6  | Amendment Number 2 to the Astec Industries, Inc. 1998 Non-Employee Directors Stock Incentive Plan, dated February 21, 2006 (incorporated by reference from the Company's Current Report on Form 8-K dated February 27, 2006).*  |
| 10.7  | Amendment Number 3 to the Astec Industries, Inc. 1998 Non-Employee Directors Stock Incentive Plan (incorporated by reference from the Company's Annual Report on form 10-K for the year ended December 31, 2008).*  |
| 10.8  | Astec Industries, Inc. 2006 Incentive Plan (incorporated by reference from Appendix A of the Company's Proxy Statement for the 2006 Annual Meeting of Shareholders). *  |
| 10.9  | Amendment Number 1 to Astec Industries, Inc. 2006 Incentive Plan (incorporated by reference from the Company's Annual Report on form 10-K for the year ended December 31, 2008).*   |
| 10.10 | Credit Agreement dated as of April 13, 2007 between Astec Industries, Inc. and Certain of Its Subsidiaries and Wachovia Bank, National Association (incorporated by reference from the Company's Quarterly Report on form 10-Q for the quarter ended March 31, 2007).         |



- 10.11 First Amendment to the Credit Agreement between Astec Industries, Inc. and Certain of Its Subsidiaries and Wachovia Bank, National Association (incorporated by reference from the Company's Quarterly Report on form 10-Q for the quarter ended September 30, 2007).
- 10.12 Agreement, dated February 5, 2009, to extend Credit Agreement dated as of April 13, 2007 between Astec Industries, Inc. and Certain of Its Subsidiaries and Wachovia Bank, National Association (incorporated by reference from the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2010).
- 10.13 Stock Purchase Agreement by and among Astec Industries, Inc., Dillman Equipment, Inc. and the sellers named therein dated August 5, 2008 (incorporated by reference from the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2008).
- 10.14 Stock Purchase Agreement by and among Astec Industries, Inc., Double L Investments, Inc. and the sellers named therein dated August 5, 2008 (incorporated by reference from the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2008).
- 10.15 Astec Industries, Inc. Supplemental Executive Retirement Plan, as amended and restated through January 1, 2009 (incorporated by reference from the Company's Annual Report on form 10-K for the year ended December 31, 2008).\*
- 10.16 Agreement dated January 26, 2010 to extend Credit Agreement dated as of April 13, 2007 between Astec Industries, Inc. and Certain of Its Subsidiaries and Wachovia Bank, National Association (incorporated by reference from the Company's Annual Report on form 10-K for the year ended December 31, 2009).
- 10.17 Amendment One to the Amended and Restated Astec Industries, Inc. Supplemental Executive Retirement Plan effective October 21, 2010 (incorporated by reference from the Company's Annual Report of Form 10-K for the year ended December 31, 2010).\*
- 10.18 Astec Industries, Inc. 2011 Incentive Plan (incorporated by reference from Appendix A of the Company's Proxy Statement for the 2011 Annual Meeting of Shareholders). \*
- 10.19 Amendment to Appendix A of the Astec Industries Supplemental Executive Plan effective August 1, 2011 (incorporated by reference from the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2011).\*
- 10.20 Asset Purchase Agreement, dated August 4, 2011, between Astec Industries, Inc. and Blue Tee Corp. (incorporated by reference from the company's Quarterly Report on 10-Q for the period ended September 30, 2011).
- 10.21 Amendment to Appendix A of the Astec Industries Supplemental Executive Plan effective November 1, 2011.\*
- 21 Subsidiaries of the Registrant.
- 23 Consent of Independent Registered Public Accounting Firm.
- 31.1 Certification of Chief Executive Officer of Astec Industries, Inc. pursuant Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act Of 2002.
- 31.2 Certification of Chief Financial Officer of Astec Industries, Inc. pursuant Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act Of 2002.
- 32 Certification of Chief Executive Officer and Chief Financial Officer of Astec Industries, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act Of 2002.
- 101.INS \*\*XBRL Instance Document
- 101.SCH \*\*XBRL Taxonomy Extension Schema
- 101.CAL \*\*XBRL Taxonomy Extension Calculation Linkbase
- 101.DEF \*\*XBRL Taxonomy Extension Definition Linkbase
- 101.LAB \*\*XBRL Taxonomy Extension Label Linkbase
- 101.PRE \*\*XBRL Taxonomy Extension Presentation Linkbase



\* Management contract or compensatory plan or arrangement.

\*\* Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933 or Section 18 of the Securities Exchange Act of 1934 and otherwise are not subject to liability under those sections.

(b) The Exhibits to this Report are listed under Item 15(a)(3) above.

(c) The Financial Statement Schedules to this Report are listed under Item 15(a)(2) above.

The Exhibits are numbered in accordance with Item 601 of Regulation S-K. Inapplicable Exhibits are not included in the list.



APPENDIX "A"  
to  
ANNUAL REPORT ON FORM 10-K

ITEMS 6, 7, 7a, 8, 9a and 15(a)(1), (2)and (3),and 15(b) and 15(c)

INDEX TO FINANCIAL STATEMENTS AND  
FINANCIAL STATEMENT SCHEDULES

ASTEC INDUSTRIES, INC.

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FINANCIAL INFORMATION

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## SELECTED CONSOLIDATED FINANCIAL DATA

(in thousands, except as noted\*)

|  | 2011       | 2010       | 2009       | 2008       | 2007       |
|--|------------|------------|------------|------------|------------|
| Consolidated Statement of  |            |            |            |            |            |
| Income Data  |            |            |            |            |            |
| Net sales  | \$ 955,729 | \$ 771,335 | \$ 738,094 | \$ 973,700 | \$ 869,025 |
| Gross profit <sup>1</sup>  | 218,794    | 179,047    | 152,427    | 233,311    | 209,176    |
| Gross profit %   | 22.9 %     | 23.2 %     | 20.7 %     | 24.0 %     | 24.1 %     |
| Selling, general and administrative expenses <sup>2</sup>          | 138,845    | 114,141    | 107,455    | 122,621    | 107,600    |
| Goodwill and other intangible asset impairment charge <sup>3</sup> | --         | --         | 17,036     | --         | --         |
| Research and development   | 22,422     | 17,482     | 18,029     | 18,921     | 15,449     |
| Income from operations   | 57,527     | 47,424     | 9,907      | 91,769     | 86,127     |
| Interest expense   | 193        | 352        | 537        | 851        | 853        |
| Other income (expense), net <sup>4</sup>                           | 1,084      | 675        | 1,137      | 6,255      | 399        |
| Net Income attributable to controlling interest                    | 39,918     | 32,430     | 3,068      | 63,128     | 56,797     |
| Earnings per common share*   |            |            |            |            |            |
| Net Income attributable to controlling interest                    |            |            |            |            |            |
| Basic  | 1.77       | 1.44       | 0.14       | 2.83       | 2.59       |
| Diluted  | 1.74       | 1.42       | 0.14       | 2.80       | 2.53       |
| Consolidated Balance Sheet Data                                    |            |            |            |            |            |
| Working capital  | \$ 331,532 | \$ 317,395 | \$ 278,058 | \$ 251,263 | \$ 204,839 |
| Total assets   | 716,883    | 649,639    | 590,901    | 612,812    | 542,570    |
| Total short-term debt  | --         | --         | --         | 3,427      | --         |
| Long-term debt, less current maturities                            | --         | --         | --         | --         | --         |
| Total equity   | 529,183    | 492,806    | 452,260    | 440,033    | 377,473    |
| Book value per diluted common share                                |            |            |            |            |            |
| at year-end*   | 23.00      | 21.56      | 19.89      | 19.45      | 16.78      |

1 2011 Gross profit includes charges of \$2,162,000 related to sale of utility product line assets in the Underground Group.

2 2011 Selling, general and administrative expenses include an impairment charge of \$2,304,000 related to aviation equipment classified as held for sale during 2011.

3 2009 includes impairment charges, primarily goodwill, of \$17,036,000, or \$15,022,000 after tax.

4 During 2008, the Company sold certain equity securities for a pre-tax gain of \$6,195,000.

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## SUPPLEMENTARY FINANCIAL DATA

(in thousands, except as noted\*)

| Quarterly Financial Highlights<br>(Unaudited)       | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
|---|------------------|-------------------|------------------|-------------------|
| 2011 Net sales                                      | \$ 230,189       | \$ 247,756        | \$ 214,624       | \$ 263,160        |
| Gross profit  | 54,704           | 61,971            | 46,400           | 55,720            |
| Net income  | 10,158           | 14,105            | 7,764            | 7,992             |
| Net income attributable to<br>controlling interest  | 10,144           | 14,086            | 7,723            | 7,964             |
| Earnings per common share*                          |                  |                   |                  |                   |
| Net income attributable to<br>controlling interest: |                  |                   |                  |                   |
| Basic   | 0.45             | 0.62              | 0.34             | 0.35              |
| Diluted   | 0.44             | 0.61              | 0.34             | 0.35              |
| 2010 Net sales                                      | \$ 193,454       | \$ 209,249        | \$ 177,853       | \$ 190,779        |
| Gross profit  | 46,141           | 46,678            | 41,940           | 44,288            |
| Net income  | 8,832            | 10,330            | 7,396            | 6,015             |
| Net income attributable to<br>controlling interest  | 8,794            | 10,308            | 7,362            | 5,967             |
| Earnings per common share*                          |                  |                   |                  |                   |
| Net income attributable to<br>controlling interest: |                  |                   |                  |                   |
| Basic   | 0.39             | 0.46              | 0.33             | 0.26              |
| Diluted   | 0.39             | 0.45              | 0.32             | 0.26              |
| <b>Common Stock Price*</b>                          |                  |                   |                  |                   |
| 2011 High   | \$ 37.41         | \$ 39.97          | \$ 39.54         | \$ 35.68          |
| 2011 Low  | 29.78            | 33.74             | 28.20            | 26.53             |
| 2010 High   | \$ 32.09         | \$ 36.94          | \$ 32.35         | \$ 33.60          |
| 2010 Low  | 22.98            | 27.05             | 25.28            | 27.31             |

1 Gross profit in the fourth quarter of 2011 includes charges of \$2,162,000 related to sale of the utility product line in the Underground Group.

2 Impairment charges of \$2,170,000 in the second quarter of 2011 and \$134,000 in the fourth quarter of 2011 were included in selling and general administrative expense related to aviation equipment classified as available for sale.

The Company's common stock is traded on the National Association of Securities Dealers Automated Quotation (NASDAQ) National Market under the symbol ASTE. Prices shown are the high and low bid prices as announced by NASDAQ. The Company has never paid dividends on its common stock and does not intend to pay dividends on its common stock in the foreseeable future. As determined by the proxy search on the record date, the number of

registered common shareholders is approximately 1,120.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion contains forward-looking statements that involve inherent risks and uncertainties. Actual results may differ materially from those contained in these forward-looking statements. For additional information regarding forward-looking statements, see "Forward-looking Statements" on page A-19.

### Overview

Astec Industries, Inc. ("the Company") is a leading manufacturer and marketer of equipment for road building, aggregate processing, directional drilling, trenching and wood processing. The Company's businesses:

- design, engineer, manufacture and market equipment that is used in each phase of road building, including quarrying and crushing the aggregate to producing asphalt or concrete, recycling old asphalt or concrete and applying the asphalt;
- design, engineer, manufacture and market additional equipment and components including trenching, auger boring, directional drilling, geothermal drilling, oil and natural gas drilling, industrial heat transfer, wood chipping and grinding, wood pellet processing, solid waste transfer and dump trailers; and
- manufacture and sell replacement parts for equipment in each of its product lines.

The Company has 16 manufacturing companies, 15 of which fall within four reportable operating segments, which include the Asphalt Group, the Aggregate and Mining Group, the Mobile Asphalt Paving Group and the Underground Group. The business units in the Asphalt Group design, manufacture and market a complete line of asphalt plants and related components, heating and heat transfer processing equipment and storage tanks for the asphalt paving and other unrelated industries including energy production, concrete mixing plants and wood pellet processing equipment. The business units in the Aggregate and Mining Group design, manufacture and market equipment for the aggregate, metallic mining and recycling industries. The business units in the Mobile Asphalt Paving Group design, manufacture and market asphalt pavers, material transfer vehicles, milling machines, stabilizers and screeds. The business units in the Underground Group design, manufacture and market a complete line of trenching equipment, directional drills, geothermal drills and auger boring machines for the underground construction market, as well as vertical drills for gas and oil field development. The Company also has one other category that contains the business units that do not meet the requirements for separate disclosure as an operating segment. The business units in the Other category include Peterson Pacific Corp. ("Peterson"), Astec Australia Pty Ltd ("Astec Australia"), Astec Insurance Company ("Astec Insurance" or "the captive") and Astec Industries, Inc., the parent company. Peterson designs, manufactures and markets whole-tree pulpwood chippers, horizontal grinders and blower trucks. Astec Australia markets and installs equipment, services and provides parts for many of the products produced by the Company's manufacturing companies. Astec Insurance is a captive insurance company.

The Company's financial performance is affected by a number of factors, including the cyclical nature and varying conditions of the markets it serves. Demand in these markets fluctuates in response to overall economic conditions and is particularly sensitive to the amount of public sector spending on infrastructure development, privately funded infrastructure development, changes in the price of crude oil, which affects the cost of fuel and liquid asphalt, and changes in the price of steel.

In August 2005, President Bush signed into law the Safe, Accountable, Flexible and Efficient Transportation Equity Act - A Legacy for Users (“SAFETEA-LU”), which authorized appropriation of \$286.5 billion in guaranteed federal funding for road, highway and bridge construction, repair and improvement of the federal highways and other transit projects for federal fiscal years October 1, 2004 through September 30, 2009. The Company believes that federal highway funding such as SAFETEA-LU influences the purchasing decisions of the Company’s customers who are more comfortable making purchasing decisions with such legislation in place. Federal funding provides for approximately 25% of all highway, street, roadway and parking construction in the United States.

SAFETEA-LU funding expired on September 30, 2009 and federal transportation funding operated on short-term appropriations through March 17, 2010. On March 18, 2010, President Obama signed into law the Hiring Incentives to Restore Employment (HIRE) Act. This law extended authorization of the surface transportation programs previously funded under SAFETEA-LU through December 31, 2010 at 2009 levels. In addition, the HIRE Act authorized a one-time transfer of \$19.5 billion from the general fund to the highway trust fund related to previously foregone interest payments. It also shifted the cost of fuel tax exemptions for state and local governments from the highway trust fund to the general fund, which is estimated to generate an anticipated

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MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

\$1.5 billion annually, and allows the highway trust fund to retain interest earned on future unexpended balances. Although the HIRE Act helped stabilize the federal highway program, the Company believes a new multi-year highway program would have the greatest positive impact on the road construction industry and allow its customers to plan and execute longer-term projects. The U.S. Congress funded federal transportation expenditures for the fiscal year ending September 30, 2011 at the 2010 level of \$41.1 billion, and it has approved short-term funding of federal transportation expenditures for the six-month period ending on March 31, 2012 at the same levels. The level of future federal highway construction is uncertain and any future funding may be at lower levels than in the past.

Several other countries have implemented infrastructure spending programs to stimulate their economies. The Company believes these spending programs have had a positive impact on its financial performance; however, the magnitude of that impact cannot be determined.

The public sector spending described above is needed to fund road, bridge and mass transit improvements. The Company believes that increased funding is unquestionably needed to restore the nation's highways to a quality level required for safety, fuel efficiency and mitigation of congestion. In the Company's opinion, amounts needed for such improvements are significantly greater than amounts approved to date, and funding mechanisms such as the federal usage fee per gallon of gasoline, which has not been increased in 20 years, would likely need to be increased along with other measures to generate the funds needed.

In addition to public sector funding, the economies in the markets the Company serves, the price of oil and its impact on customers' purchase decisions and the price of steel may each affect the Company's financial performance. Economic downturns generally result in decreased purchasing by the Company's customers, which, in turn, causes reductions in sales and increased pricing pressure on the Company's products. Rising interest rates also typically negatively impact customers' attitudes toward purchasing equipment. The Federal Reserve has maintained historically low interest rates in response to the current economic downturn; however interest rates may increase in 2012.

Significant portions of the Company's revenues relate to the sale of equipment involved in the production, handling, recycling or installation of asphalt mix. Liquid asphalt is a by-product of oil production. An increase in the price of oil increases the cost of asphalt, which is likely to decrease demand for asphalt and therefore decrease demand for certain Company products. While increasing oil prices may have a negative financial impact on many of the Company's customers, the Company's equipment can use a significant amount of recycled asphalt pavement, thereby mitigating the effect of increased oil prices on the final cost of asphalt for the customer. The Company continues to develop products and initiatives to reduce the amount of oil and related products required to produce asphalt mix. Oil price volatility makes it difficult to predict the costs of oil-based products used in road construction such as liquid asphalt and gasoline. The Company's customers appear to be adapting their prices in response to the fluctuating oil prices, and the fluctuations did not appear to significantly impair equipment purchases in 2011. The Company expects oil prices to continue to fluctuate in 2012. Minor fluctuations in oil prices should not have a significant impact on customers' buying decisions. However, political uncertainty in oil producing countries, interruptions in oil production due to disasters, whether natural or man-made, or other economic factors could significantly impact oil prices which could negatively impact demand for the Company's products.

Contrary to the negative impact of higher oil prices on many of the Company's products as discussed above, sales of several of the Company's products, including products manufactured by the Underground Group, which are used to drill for oil and natural gas and install oil and natural gas pipelines, would benefit from higher oil and natural gas prices, to the extent that such higher prices lead to further development of oil and natural gas production. The Company believes further development of domestic oil and natural gas production capabilities is needed and would

positively impact the domestic economy and the Company's business.

Steel is a major component in the Company's equipment. Steel prices rose during the fourth quarter of 2011 and have continued to rise during the first quarter of 2012. The rate of increase has been moderate in comparison to prior years and is based mostly on scrap price increases. With demand for steel appearing to be relatively strong, the Company expects this trend to continue through the second quarter of 2012. We continue to utilize forward looking contracts coupled with advanced steel purchases to minimize the impact to the Company of increased steel prices. The Company will continue to review the trends in steel prices as we progress toward the second half of 2012 and establish future contract pricing accordingly.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

In addition to the factors stated above, many of the Company's markets are highly competitive, and its products compete worldwide with a number of other manufacturers and dealers that produce and sell similar products. During 2010 and most of 2011, a weakening dollar, combined with improving economic conditions in certain foreign economies, had a positive impact on the Company's international sales. The Company expects the dollar to remain weak in the near-term relative to most foreign currencies; however, increasing domestic interest rates or weakening economic conditions abroad could cause the dollar to strengthen, which could negatively impact the Company's international sales.

In the United States and internationally, the Company's equipment is marketed directly to customers as well as through dealers. During 2011, approximately 75% to 80% of equipment sold by the Company was sold directly to the end user. The Company expects this ratio to remain relatively consistent through 2012.

The Company is operated on a decentralized basis and there is a complete management team for each operating subsidiary. Finance, insurance, legal, shareholder relations, corporate accounting and other corporate matters are primarily handled at the corporate level (i.e., Astec Industries, Inc., the parent company). The engineering, design, sales, manufacturing and basic accounting functions are all handled at each individual subsidiary. Standard accounting procedures are prescribed and followed in all reporting.

The non-union employees of each subsidiary have the opportunity to earn profit-sharing incentives in the aggregate of up to 10% of each subsidiary's after-tax profit if such subsidiary meets established goals. These goals are based on the subsidiary's return on capital employed, cash flow on capital employed and safety. The profit-sharing incentives for subsidiary presidents are normally paid from a separate corporate pool.

Results of Operations: 2011 vs. 2010

Net Sales

Net sales increased \$184,394,000 or 23.9%, from \$771,335,000 in 2010 to \$955,729,000 in 2011. Sales are generated primarily from new equipment purchases made by customers for use in construction for privately funded infrastructure and public sector spending on infrastructure. In February 2012, the Company sold the Underground Group's utility product line. Sales of equipment and parts in this product line totaled \$18,389,000 and \$16,148,000 in 2011 and 2010, respectively. The overall increase in sales for 2011 compared to 2010 reflects the strengthening economic conditions, in both foreign and domestic markets.

Domestic sales for 2011 were \$561,376,000 or 58.7% of consolidated net sales compared to \$476,928,000 or 61.8% of consolidated net sales for 2010, an increase of \$84,448,000 or 17.7%. The overall increase in domestic sales for 2011 compared to 2010 reflects the strengthening economic conditions for the Company's products in the domestic market.

International sales for 2011 were \$394,353,000 or 41.3% of consolidated net sales compared to \$294,407,000 or 38.2% of consolidated net sales for 2010, an increase of \$99,946,000 or 33.9%. The overall increase in international sales for 2011 compared to 2010 is due to strong economic conditions in the international markets the Company serves as well as the increased efforts of the Company to grow its international business.

Parts sales as a percentage of consolidated net sales decreased 160 basis points to 24.4% in 2011 from 26.0% in 2010. In dollars, parts sales increased 16.3% to \$233,210,000 in 2011 from \$200,451,000 in 2010.

## Gross Profit

Consolidated gross profit as a percentage of sales decreased 30 basis points to 22.9% in 2011 from 23.2% in 2010. The decrease in gross margin is partially due to certain sales price increases lagging behind raw material price increases on the aged backlog of equipment orders and parts sales, which typically yield a higher gross margin, decreased as a percentage of total sales year over year, as described above. Gross profit was also negatively impacted by charges of \$2,162,000 related to the sale of the Underground Group's utility product line assets.

## Selling, General and Administrative Expense

Selling, general and administrative expenses for 2011 were \$138,845,000 or 14.5% of net sales, compared to \$114,141,000 or 14.8% of net sales, for 2010, an increase of \$24,704,000 or 21.6%. The increase was primarily due to an increase in payroll and related expenses of \$8,833,000, an increase in travel expenses of \$1,226,000, an increase in sales commissions of \$2,909,000, expenses related to the triennial Con-Expo show of \$3,140,000, an increase in legal and professional expense of \$2,162,000 and the write down of aviation assets held for sale of \$2,304,000.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

### Research and Development

Research and development expenses increased \$4,940,000 or 28.3% to \$22,422,000 in 2011 from \$17,482,000 in 2010. During 2011 the Company invested heavily in research and development across all segments for numerous new equipment offerings including the development of a wood pellet processing plant.

### Interest Expense

Interest expense in 2011 decreased \$159,000, or 45.2%, to \$193,000 from \$352,000 in 2010. The decrease in interest expense in 2011 compared to 2010 related primarily to the decrease in interest paid on state tax settlements incurred in 2011 over 2010 levels.

### Interest Income

Interest income decreased \$73,000 or 7.6% to \$883,000 in 2011 from \$956,000 in 2010. The decrease in interest income resulted from a decrease in amounts invested in 2011 compared to 2010.

### Other Income (Expense), Net

Other income (expense), net was \$1,084,000 in 2011 compared to \$675,000 in 2010, an increase of \$409,000 or 60.6% due to an increase in licensing fee income of \$215,000 in 2011 compared to 2010.

### Income Tax

Income tax expense for 2011 was \$19,281,000, compared to income tax expense of \$16,131,000 for 2010. The effective tax rates for 2011 and 2010 were 32.5% and 33.1%, respectively. The primary reason for the decrease in the effective tax rate from 2010 to 2011 is the increased research and development tax credits and the qualified production activity deductions in 2011 compared to 2010.

### Net Income Attributable To Controlling Interest

The Company had net income attributable to controlling interest of \$39,918,000 in 2011 compared to \$32,430,000 in 2010 for an increase of \$7,488,000, or 23.1%. Earnings per diluted share were \$1.74 in 2011 compared to \$1.42 in 2010, an increase of \$0.32 or 22.5%. Weighted average diluted shares outstanding for the years ended December 31, 2011 and 2010 were 22,984,221 and 22,829,799, respectively. The increase in shares outstanding is primarily due to the exercise of stock options by employees of the Company.

### Backlog

The backlog of orders at December 31, 2011 was \$279,598,000 compared to \$233,140,000, adjusted for acquisitions, at December 31, 2010, an increase of \$46,458,000, or 19.9%. The increase in the backlog of orders was due to an increase in domestic backlog of \$36,998,000 or 33.3% and an increase in international backlog of \$9,460,000 or 7.7%. The increase in backlog occurred in each of the Company's segments except for the Mobile Asphalt Paving Group, which typically operates with a smaller backlog than the other segments due to the nature of their products. The Mobile Asphalt Paving Group's backlog returned to a more normal level at December 31, 2011, a decrease of \$8,960,000 or 59.3%, after an unusual increase in December 2010 due to temporary delays in fulfilling customer orders. The Asphalt Group backlog increased \$6,984,000 or 6% from 2010. The Asphalt Group increase was domestic

order related and is due to an increase in component sales for retro-fit asphalt plant equipment and the receipt of a contract to supply asphalt plants to the US Army. The Aggregate and Mining Group increased \$16,304,000 or 20% with \$13,322,000 or 81.7% of the increase in domestic orders. The Company attributes the increase in the Aggregate and Mining Group's domestic backlog to customers replacing older equipment and stronger dealer stock orders due to strengthening economic conditions. The Underground Group backlog increased \$10,968,000 or 15% from 2010 and is attributed to domestic orders for equipment to service the oil and gas industry. The Company is unable to determine whether the increase in backlogs was experienced by the industry as a whole; however, the Company believes the increased backlog reflects the current economic conditions the industry is experiencing.

Net Sales by Segment (in thousands)

|                             | 2011       | 2010       | \$ Change | % Change |   |
|-----------------------------|------------|------------|-----------|----------|---|
| Asphalt Group               | \$ 260,404 | \$ 226,419 | \$ 33,985 | 15.0     | % |
| Aggregate and Mining Group  | 333,278    | 256,400    | 76,878    | 30.0     | % |
| Mobile Asphalt Paving Group | 187,988    | 166,436    | 21,552    | 12.9     | % |
| Underground Group           | 84,771     | 60,105     | 24,666    | 41.0     | % |
| Other Group                 | 89,288     | 61,975     | 27,313    | 44.1     | % |

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

**Asphalt Group:** Sales in this group increased to \$260,404,000 in 2011 compared to \$226,419,000 in 2010, an increase of \$33,985,000 or 15.0%. Domestic sales for the Asphalt Group increased 9.8% in 2011 compared to 2010 primarily due to improving economic conditions. International sales for the Asphalt Group increased 30.2% in 2011 compared to 2010 resulting from increased efforts by the Company to grow its international business. The increase in international sales occurred primarily in Europe, Canada, India and South America. Parts sales for the Asphalt Group increased 13.2% in 2011.

**Aggregate and Mining Group:** Sales in this group were \$333,278,000 in 2011 compared to \$256,400,000 in 2010, an increase of \$76,878,000 or 30.0%. Domestic sales for the Aggregate and Mining Group increased 32.6% in 2011 compared to 2010 primarily due to improving economic conditions. International sales for the Aggregate and Mining Group increased 27.9% in 2011 compared to 2010. This increase in international sales reflect the increased efforts by the Company to grow its international business, improved economic conditions and significant weakness in the dollar compared to many of the markets the Company serves. The increase in international sales occurred primarily in South America, Africa, Asia, Europe and China. Parts sales for the Aggregate and Mining Group increased 18.2% in 2011 compared to 2010.

**Mobile Asphalt Paving Group:** Sales in this group were \$187,988,000 in 2011 compared to \$166,436,000 in 2010, an increase of \$21,552,000 or 12.9%. Domestic sales for the Mobile Asphalt Paving Group increased 14.5% in 2011 over 2010. The Company believes this increase was due to improved economic conditions and the impact of short term federal funding bills passed by Congress. International sales for the Mobile Asphalt Paving Group increased 6.6% in 2011 compared to 2010. International sales for this group increased due to increased efforts to market products internationally as well as a weak dollar. The increase internationally occurred primarily in Russia, Middle East and South America. Parts sales for this group increased 17.3% in 2011.

**Underground Group:** Sales in this group were \$84,771,000 in 2011 compared to \$60,105,000 in 2010, an increase of \$24,666,000 or 41.0%. Domestic sales for the Underground Group increased 40.1% in 2011 compared to 2010. The primary reason for this increase is the acquisition of GEFCO which occurred in the fourth quarter of 2011 and accounted for \$10,886,000 of sales. International sales for the Underground Group increased 41.9% in 2011 compared to 2010. The increase in international sales occurred in Australia, South America, and Canada. Parts sales for the Underground Group increased 9.5% in 2011.

**Other Group:** Sales for the Other Group were \$89,288,000 in 2011 compared to \$61,975,000 in 2010, an increase of \$27,313,000 or 44.1%. Domestic sales for the Other Group, which are generated by Peterson Pacific Corp., remained flat in 2011 compared to 2010 due to continuing weak domestic construction activities in the markets they serve. International sales for the Other Group, which are generated by Astec Australia increased 91.0% in 2011 over 2010 and was primarily in the Australian market. Astec Australia functions as a dealer for the Company's other subsidiaries and has increased its focus to sell, install and service equipment for the asphalt, aggregate and mining, mobile asphalt and underground construction markets of Australia. Parts sales for the Other Group increased 23.4% in 2011.

## Segment Profit (Loss) (in thousands)

|                             | 2011      | 2010      | \$ Change | % Change |    |
|-----------------------------|-----------|-----------|-----------|----------|----|
| Asphalt Group               | \$ 29,310 | \$ 28,672 | \$ 638    | 2.2      | %  |
| Aggregate and Mining Group  | 31,493    | 16,578    | 14,915    | 90.0     | %  |
| Mobile Asphalt Paving Group | 26,485    | 23,234    | 3,251     | 14.0     | %  |
| Underground Group           | (7,106 )  | (8,092 )  | 986       | 12.2     | %  |
| Other Group                 | (38,216 ) | (27,138 ) | (11,078 ) | (40.8    | %) |

Asphalt Group: Profit for this group was \$29,310,000 for 2011 compared to \$28,672,000 for 2010, an increase of \$638,000 or 2.2%. This group had an increase of \$5,088,000 in gross profit over 2010 which was driven by the \$33,985,000 increase in sales. Segment profits were negatively impacted by an increase in research and development expense \$2,467,000 for 2011 over 2010 as well as certain sales price increases lagging behind raw material price increases on the aged backlog of equipment orders.

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MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

Aggregate and Mining Group: Profit for this group was \$31,493,000 in 2011 compared to a \$16,578,000 in 2010, an increase of \$14,915,000 or 90.0%. This group had an increase of \$22,673,000 in gross profit during 2011 which was driven by the \$76,878,000 increase in sales and increased efficiency in plant utilization in 2011, which improved operating margins by \$7,197,000. This gross profit increase was offset by increases in selling, general and administrative expenses and research and development expenses of \$9,413,000 including payroll related expenses, travel expense and sales commission expense.

Mobile Asphalt Paving Group: Profit for this group was \$26,485,000 in 2011 compared to profit of \$23,234,000 in 2010, an increase of \$3,251,000 or 14.0%. This group had an increase of \$5,382,000 in gross profit during 2011 driven by the \$21,552,000 increase in sales. Also positively affecting gross profit was increased plant utilization of \$2,040,000 during 2011 compared to 2010. This group had an increase in selling, general and administrative expenses of \$3,906,000 primarily driven by payroll related expenses, travel expense and sales commission expense.

Underground Group: This group had a loss of \$7,106,000 in 2011 compared to a loss of \$8,092,000 in 2010 for an improvement of \$986,000 or 12.2%. This group had an increase of \$4,316,000 in gross profit during 2011 driven by the \$24,666,000 increase in sales. Positively affecting gross profit was increased plant utilization of \$1,078,000. The gross profit for the Underground Group was negatively impacted by charges of \$2,162,000 related to the sale of the utility product line assets. Selling, general and administrative expenses increased \$2,277,000 due primarily to increases in payroll related expenses, bad debt expense, exhibit expense and the acquisition of GEFCO in the fourth quarter of 2011.

Other Group: The Other Group had a loss of \$38,216,000 in 2011 compared to a loss of \$27,138,000 in 2010, a decrease of \$11,078,000 or 40.8%. Gross profit for this group increased \$2,288,000 or 17.3% year over year due in part to \$27,313,000 in increased sales for this group. The increased sales were offset by an increase in payroll and related expenses of \$1,937,000 and the write down of aviation assets held for sale of \$2,304,000. The profit in this group is also significantly impacted by U.S. federal income tax expense which is recorded at the parent company. Income tax expense in this group increased \$3,859,000 in 2011 compared to 2010.

Results of Operations: 2010 vs. 2009

Net Sales

Net sales increased \$33,241,000 or 4.5%, from \$738,094,000 in 2009 to \$771,335,000 in 2010. Sales are generated primarily from new equipment purchases made by customers for use in construction for privately funded infrastructure and public sector spending on infrastructure. The overall increase in sales for 2010 compared to 2009 reflects strengthening economic conditions, primarily in foreign economies.

Domestic sales for 2010 were \$476,928,000 or 61.8% of consolidated net sales compared to \$465,473,000 or 63.1% of consolidated net sales for 2009, an increase of \$11,455,000 or 2.5%.

International sales for 2010 were \$294,407,000 or 38.2% of consolidated net sales compared to \$272,621,000 or 36.9% of consolidated net sales for 2009, an increase of \$21,786,000 or 8.0%. The overall increase in international sales for 2010 compared to 2009 is due to strong economic conditions in the international markets the Company serves as well as weakness in the U.S. dollar during 2010. In addition, the Company has added additional sales personnel in an effort to further expand international sales.

Parts sales as a percentage of consolidated net sales increased 160 basis points to 26.0% in 2010 from 24.4% in 2009. In dollar terms, parts sales increased 11.2% to \$200,451,000 in 2010 from \$180,332,000 in 2009.

#### Gross Profit

Consolidated gross profit as a percentage of sales increased 250 basis points to 23.2% in 2010 from 20.7% in 2009. The primary reason for the overall increase in gross margin as a percent of sales is increased plant utilization due to higher production volumes resulting from sales into strengthening foreign economies combined with a focused effort to reduce production costs through lean manufacturing initiatives and more efficient production methods. In addition, parts sales, which typically yield a higher gross margin, increased year over year, as described above.

#### Selling, General and Administrative Expense

Selling, general and administrative expenses for 2010 were \$114,141,000, or 14.8% of net sales, compared to \$107,455,000, or 14.6% of net sales, for 2009, an increase of \$6,686,000, or 6.2%. The increase was primarily due to an increase in payroll and related expenses of \$3,218,000, an increase in travel expenses of \$1,561,000, an increase in sales commissions of \$1,524,000, an increase in expense related to the Company's formula-driven stock incentive program of \$1,002,000, and an increase in Supplemental Executive Retirement Plan expense of \$854,000. These increases were offset by decreases in health insurance expense of \$1,236,000 and bad debt expense of \$1,034,000.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

### Research and Development

Research and Development expenses decreased \$547,000 or 3.0% to \$17,482,000 in 2010 from \$18,029,000 in 2009. During 2009 the Company invested heavily in research and development projects. The Company has reduced research and development expenditures only slightly in 2010.

### Intangible Asset Impairment Charges

During the fourth quarter of 2009, the Company recorded non-cash goodwill and other intangible asset impairment charges of \$17,036,000. These charges consisted of an impairment charge to goodwill of \$16,716,000 and an impairment charge to other intangible assets of \$320,000.

### Interest Expense

Interest expense in 2010 decreased \$185,000, or 34.5%, to \$352,000 from \$537,000 in 2009. The decrease in interest expense in 2010 compared to 2009 related primarily to interest on state tax settlements incurred in 2009.

### Interest Income

Interest income increased \$222,000 or 30.2% to \$956,000 in 2010 from \$734,000 in 2009. The primary reason for the increase in interest income is an increase in amounts invested in 2010 compared to 2009.

### Other Income (Expense), Net

Other income (expense), net was \$675,000 in 2010 compared to \$1,137,000 in 2009, a decrease of \$462,000 or 40.6%. The primary reason for the decrease in other income is a decrease in investment income at Astec Insurance Company from 2009 to 2010.

### Income Tax

Income tax expense for 2010 was \$16,131,000, compared to income tax expense of \$8,135,000 for 2009. The effective tax rates for 2010 and 2009 were 33.1% and 72.4%, respectively. The primary reasons for the significant decrease in the effective tax rate from 2009 to 2010 is the goodwill and other intangible asset impairment charges in 2009 that were not fully deductible for income tax purposes combined with increased research and development tax credits and the qualified production activity deductions in 2010 compared to 2009.

### Net Income Attributable To Controlling Interest

The Company had net income attributable to controlling interest of \$32,430,000 in 2010 compared to \$3,068,000 in 2009, an increase of \$29,362,000, or 957.0%. Earnings per diluted share were \$1.42 in 2010 compared to \$0.14 in 2009, an increase of \$1.28 or 914.3%. Weighted average diluted shares outstanding for the years ended December 31, 2010 and 2009 were 22,829,799 and 22,715,780, respectively. The increase in shares outstanding is primarily due to the exercise of stock options by employees of the Company.

### Backlog

The backlog of orders at December 31, 2010 was \$216,627,000 compared to \$135,090,000 at December 31, 2009, an increase of \$81,537,000, or 60.4%. The increase in the backlog of orders was due to an increase in domestic backlog of \$34,144,000 or 46.9% and an increase in international backlog of \$47,393,000 or 76.1%. The increase in backlog occurred in each of the Company's segments except for the Other Group which experienced a decrease in backlog of \$274,000 or 4.4%. The Company is unable to determine whether the increase in backlogs was experienced by the industry as a whole; however, the Company believes the increased backlog reflects the current economic conditions the industry is experiencing.

Net Sales by Segment (in thousands)

|                             | 2010       | 2009       | \$ Change    | % Change |
|-----------------------------|------------|------------|--------------|----------|
| Asphalt Group               | \$ 226,419 | \$ 258,527 | \$ (32,108 ) | (12.4 %) |
| Aggregate and Mining Group  | 256,400    | 218,332    | 38,068       | 17.4 %   |
| Mobile Asphalt Paving Group | 166,436    | 136,836    | 29,600       | 21.6 %   |
| Underground Group           | 60,105     | 67,353     | (7,248 )     | (10.8 %) |
| Other Group                 | 61,975     | 57,046     | 4,929        | 8.6 %    |

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

**Asphalt Group:** Sales in this group decreased to \$226,419,000 in 2010 compared to \$258,527,000 in 2009, a decrease of \$32,108,000 or 12.4%. Domestic sales for the Asphalt Group decreased 12.6% in 2010 compared to 2009. The Company believes this segment was the beneficiary of federal stimulus spending under the American Recovery and Reinvestment Act of 2009 ("ARRA"), which provided \$27.5 billion of additional funding for transportation construction projects. Domestic sales in 2010 were negatively impacted by the lack of a long-term highway bill. International sales for the Asphalt Group decreased 11.9% in 2010 compared to 2009. This decrease was primarily in Canada, Europe, Asia and South America. Parts sales for the Asphalt Group increased 5.7% in 2010.

**Aggregate and Mining Group:** Sales in this group were \$256,400,000 in 2010 compared to \$218,332,000 in 2009, an increase of \$38,068,000 or 17.4%. Domestic sales for the Aggregate and Mining Group increased 13.7% in 2010 compared to 2009. Domestic sales increased due to a slight recovery during 2010 over an extremely weak 2009. This group also introduced several new products in the domestic market during 2010. International sales for the Aggregate and Mining Group increased 17.4% in 2010 compared to 2009. This increase was due to strong international mining growth as well as strengthening international construction markets. The increase in international sales occurred primarily in South America, Canada and Africa. Parts sales for the Aggregate and Mining Group increased 22.4% in 2010 compared to 2009.

**Mobile Asphalt Paving Group:** Sales in this group were \$166,436,000 in 2010 compared to \$136,836,000 in 2009, an increase of \$29,600,000 or 21.6%. Domestic sales for the Mobile Asphalt Paving Group increased 16.5% in 2010 over 2009. The Company believes this segment was also the beneficiary of federal stimulus spending under the ARRA of 2009. International sales for the Mobile Asphalt Paving Group increased 48.8% in 2010 compared to 2009. International sales for this group increased due to increased efforts to market products internationally as well as a weak dollar. The increase internationally occurred primarily in Canada, Central America and Europe. Parts sales for this group increased 9.5% in 2010.

**Underground Group:** Sales in this group were \$60,105,000 in 2010 compared to \$67,353,000 in 2009, a decrease of \$7,248,000 or 10.8%. Domestic sales for the Underground Group decreased 7.4% in 2010 compared to 2009. The primary reason for this decline is the weak domestic residential and commercial construction markets. International sales for the Underground Group decreased 13.64% in 2010 compared to 2009. The decrease in international sales occurred in Canada, Africa, and the Middle East. Parts sales for the Underground Group decreased 3.3% in 2010.

**Other Group:** Sales for the Other Group were \$61,975,000 in 2010 compared to \$57,046,000 in 2009, an increase of \$4,929,000 or 8.6%. Domestic sales for the Other Group, which are generated by Peterson Pacific Corp., increased 20.3% in 2010 compared to 2009. This increase is due to a slight improvement in 2010 compared to a very weak domestic construction market in 2009. International sales for the Other Group remained flat in 2010 over 2009. Parts sales for the Other Group increased 5.4% in 2010.

## Segment Profit (Loss) (in thousands)

|                             | 2010      | 2009      | \$ Change   | % Change  |
|-----------------------------|-----------|-----------|-------------|-----------|
| Asphalt Group               | \$ 28,672 | \$ 33,455 | \$ (4,783 ) | (14.3 %)  |
| Aggregate and Mining Group  | 16,578    | (172 )    | 16,750      | 9,738.4 % |
| Mobile Asphalt Paving Group | 23,234    | 13,374    | 9,860       | 73.7 %    |
| Underground Group           | (8,092 )  | (14,560 ) | 6,468       | 44.4 %    |
| Other Group                 | (27,138 ) | (29,614 ) | 2,476       | 8.4 %     |

Asphalt Group: Profit for this group was \$28,672,000 for 2010 compared to \$33,455,000 for 2009, a decrease of \$4,783,000 or 14.3%. The primary reason for the decline in profit is a \$7,327,000 reduction in gross profit for this group which was driven almost exclusively by the reduction of \$32,108,000 in group sales from 2009 to 2010. Increased efficiency in plant utilization in 2011, which improved operating margins by \$2,078,000, reduced the negative impact of the reduced sales on gross profit.

Aggregate and Mining Group: Profit for this group was \$16,578,000 in 2010 compared to a loss of \$172,000 in 2009, an increase of \$16,750,000. The group incurred a pre-tax intangible asset impairment charge of \$10,909,000 which is reflected in goodwill and other intangible asset impairment charges in the consolidated statements of income for 2009. Not considering this impairment charge, the increase in group profit from

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

2009 to 2010 would have been \$8,274,000 after tax. This group had an increase of \$14,232,000 in gross profit during 2010 which was driven by the \$38,068,000 increase in sales and a decrease in unabsorbed overhead of \$7,069,000 during 2010 due to increased efficiency in plant utilization. This gross profit increase was offset by an increase in selling, general and administrative expenses and research and development expenses of \$4,802,000 including payroll related expenses, travel expense and sales commissions expense.

**Mobile Asphalt Paving Group:** Profit for this group was \$23,234,000 in 2010 compared to profit of \$13,374,000 in 2009, an increase of \$9,860,000 or 73.7%. This group had an increase of \$12,924,000 in gross profit during 2010 driven by the \$29,600,000 increase in sales. Also positively affecting gross profit was a decrease in unabsorbed overhead of \$937,000 during 2010 compared to 2009. This group had an increase in selling, general and administrative expenses of \$2,054,000 primarily driven by payroll related expenses, travel expense and sales commission expense.

**Underground Group:** This group had a loss of \$8,092,000 in 2010 compared to a loss of \$14,560,000 in 2009 for an improvement of \$6,468,000 or 44.4%. Although sales for this group decreased \$7,248,000 or 10.8%, gross profit for this group increased \$1,938,000 in 2010 compared to 2009, primarily due to reductions in manufacturing overhead and payroll related expenses. Selling, general and administrative expenses decreased \$3,514,000 due primarily to reductions in payroll related expenses, bad debt expense and exhibit expense.

**Other Group:** The Other Group had a loss of \$27,138,000 in 2010 compared to a loss of \$29,614,000 in 2009, an improvement of \$2,476,000 or 8.4%. During 2009, this group incurred a pre-tax goodwill and other intangible asset impairment charge of \$5,841,000. Not considering this charge, the group showed an increase in the loss incurred of \$3,801,000 after tax. Gross profit for this group increased \$4,853,000 or 58.0% year over year due in part to increased sales for this group as well as increased gross margins on those sales compared to 2009. The profit in this group is also significantly impacted by U.S. federal income tax expense which is recorded at the parent company only. Income tax expense in this group increased \$3,898,000 in 2010 compared to 2009.

### Liquidity and Capital Resources

The Company's primary sources of liquidity and capital resources are its cash on hand, investments, borrowing capacity under a \$100,000,000 revolving credit facility and cash flows from operations. The Company had \$57,505,000 of cash available for operating purposes at December 31, 2011. In addition, the Company had no borrowings outstanding under its credit facility with Wells Fargo Bank, N.A. ("Wells Fargo") at any time during the year ended December 31, 2011. Net of letters of credit of \$12,360,000, the Company had borrowing availability of \$87,640,000 under the credit facility.

During April 2007, the Company entered into an unsecured credit agreement with Wachovia Bank, National Association ("Wachovia") whereby Wachovia extended to the Company an unsecured line of credit of up to \$100,000,000 including a sub-limit for letters of credit of up to \$15,000,000. Wachovia has subsequently been acquired by Wells Fargo and the credit agreement is now with Wells Fargo. The credit facility had an original term of three years with two one-year extensions available. Early in 2010, the Company exercised the final extension bringing the loan maturity date to May 2012.

The Company is currently in negotiations with Wells Fargo and expects to enter into a new five-year credit agreement prior to May 2012. The Company does not expect the new credit agreement's terms will significantly differ from the current agreement.

The Company's South African subsidiary, Osborn Engineered Products SA (Pty) Ltd, ("Osborn") has a credit facility of \$9,257,000 (ZAR 75,000,000) to finance short-term working capital needs, as well as to cover performance letters of credit, advance payment and retention guarantees. As of December 31, 2011, Osborn had no outstanding borrowings under the credit facility, but \$4,137,000 in performance, advance payment and retention guarantees were issued under the facility. The facility is secured by Osborn's buildings and improvements, accounts receivable and cash balances and a \$2,000,000 letter of credit issued by the parent Company. As of December 31, 2011, Osborn had available credit under the facility of \$5,120,000. The facility has an ongoing, indefinite term subject to periodic reviews by the bank. The interest rate is the South Africa prime rate which was 9.0% at December 31, 2011 and 2010. The unused facility fee is 0.793%.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

The Company's Australian subsidiary, Astec Australia Pty Ltd ("Astec Australia") has a credit facility to finance short-term working capital needs of \$813,000 (AUD 800,000) and banking arrangements to finance foreign exchange dealer limit orders of up to \$3,809,000 (AUD 3,750,000), secured by cash balances in the amount of \$762,000 (AUD 750,000) and a \$1,600,000 letter of credit issued by the parent Company. No amounts were outstanding under the credit facilities at December 31, 2011. The interest rate is the Australian adjusted Bank Business Rate plus a margin of 1.05%. The interest rate was 12.01% and 12.46% at December 31, 2011 and 2010, respectively.

## Cash Flows from Operating Activities (in thousands)

|   | 2011      | 2010      | Increase /<br>Decrease |
|---|-----------|-----------|------------------------|
| Net income  | \$ 40,020 | \$ 32,572 | \$ 7,448               |
| Adjustments:                                      |           |           |                        |
| Depreciation and amortization                     | 19,259    | 18,728    | 531                    |
| Provision for warranty                            | 13,029    | 13,365    | (336 )                 |
| Asset impairment charges                          | 2,724     | --        | 2,724                  |
| Sale / purchase of trading securities, net        | 1,733     | 946       | 787                    |
| Other, net  | 1,919     | 1,839     | 80                     |
| Changes in working capital:                       |           |           |                        |
| (Increase) decrease in receivables                | (24,554 ) | (11,911 ) | (12,643 )              |
| (Increase) decrease in inventories                | (32,017 ) | (2,115 )  | (29,902 )              |
| (Increase) decrease in prepaid expenses           | 177       | 5,532     | (5,355 )               |
| Increase (decrease) in accounts payable           | 9,002     | 7,351     | 1,651                  |
| Increase (decrease) in customer deposits          | 6,235     | 8,328     | (2,093 )               |
| Increase (decrease) in accrued product warranties | (10,524 ) | (12,293 ) | 1,769                  |
| Increase (decrease) in other accrued liabilities  | 4,983     | 2,267     | 2,716                  |
| Other, net  | 321       | (2,573 )  | 2,894                  |
| Net cash provided by operating activities         | \$ 32,307 | \$ 62,036 | \$ (29,729 )           |

Net cash provided by operating activities decreased \$29,729,000 in 2011 compared to 2010. The primary reasons for the decrease in operating cash flows are increases in cash used to fund increases in receivables of \$12,643,000, inventory of \$29,902,000 and prepaid expenses of \$5,355,000. These negative cash changes were offset by increases in cash provided by net income of \$7,448,000 plus a non-cash asset impairment charge of \$2,724,000, accounts payable of \$1,651,000, and other accrued liabilities of \$2,716,000. These changes in operating cash flows reflect increased sales and production activity during 2011 compared to 2010 as well as planned inventory purchases made to fulfill the Company's backlog which was 19.9% higher at December 31, 2011 compared to December 31, 2010.

## Cash Flows from Investing Activities (in thousands)

|   | 2011         | 2010         | Increase /<br>Decrease |
|---|--------------|--------------|------------------------|
| Expenditures for property and equipment | \$ (36,130 ) | \$ (11,336 ) | \$ (24,794 )           |
| Business acquisitions                   | (33,407 )    | --           | (33,407 )              |
| Other                                   | 760          | 202          | 558                    |
| Net cash used by investing activities   | \$ (68,777 ) | \$ (11,134 ) | \$ (57,643 )           |

Net cash used by investing activities in 2011 increased \$57,643,000 compared to 2010 due primarily to an increase in cash used for capital expenditures of \$24,794,000 and business acquisitions of \$33,407,000.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

## Cash Flows from Financing Activities (in thousands)

|   | 2011  | 2010    | Increase /<br>Decrease |
|---|-------|---------|------------------------|
| Proceeds from issuance of common stock    | \$812 | \$1,431 | \$(619)                |
| Other, net                                | 73    | 595     | (522)                  |
| Net cash provided by financing activities | \$885 | \$2,026 | \$(1,141)              |

Financing activities provided cash of \$885,000 in 2011 while in 2010 financing activities provided cash of \$2,026,000 for a net change of \$1,141,000.

The Company expects to make a \$12,000,000 initial investment in its 75% Company owned Brazilian joint venture using available cash balances during 2012. This joint venture plans to construct a manufacturing facility in Brazil during 2012 with an expected cost of approximately \$20,000,000. The joint venture plans to fund the acquisition costs of the plant and equipment with borrowings from a local Brazilian bank.

Capital expenditures for 2012, excluding those by the Brazilian joint venture, are forecasted to total \$37,400,000. The Company expects to finance these expenditures using currently available cash balances, internally generated funds and available credit under the Company's expected new credit facility. Capital expenditures are generally for machinery, equipment and facilities used by the Company in the production of its various products. The Company believes that its current working capital, cash flows generated from future operations and available capacity under its expected new credit facility will be sufficient to meet the Company's working capital and capital expenditure requirements through December 31, 2012.

## Financial Condition

The Company's current assets increased to \$485,554,000 at December 31, 2011 from \$447,821,000 at December 31, 2010, an increase of \$37,733,000, or 8.4%. The increase is primarily attributable to increases in inventory of \$46,084,000 and trade receivables of \$19,963,000 offset by a decrease in cash and cash equivalents of \$37,092,000. These increases include \$29,785,000 of current assets of businesses acquired in 2011.

The Company's current liabilities increased \$23,596,000 to \$154,022,000 at December 31, 2011 from \$130,426,000 at December 31, 2010. The increase is primarily attributable to increases in customer deposits of \$6,685,000, accounts payable of \$10,677,000, accrued product warranty of \$2,772,000 and accrued payroll and related liabilities of \$2,776,000. These items increased primarily due to increased sales and production activity in 2011 compared to 2010. These increases include \$9,298,000 of current liabilities of businesses acquired in 2011.

## Market Risk and Risk Management Policies

The Company is exposed to changes in interest rates, primarily from its revolving credit agreements. A hypothetical 100 basis point adverse move (increase) in interest rates would not have materially affected interest expense for the year ended December 31, 2011, since there were no amounts outstanding on the revolving credit agreements during the year. The Company does not hedge variable interest.

The Company is subject to foreign exchange risk at its foreign operations. Foreign operations represent 14.6% and 12.8% of total assets at December 31, 2011 and 2010, respectively, and 12.7% and 11.1% of total revenue for the

years ended December 31, 2011 and 2010, respectively. Each period the balance sheets and related results of operations of the Company's foreign subsidiaries are translated from their functional foreign currency into U.S. dollars for reporting purposes. As the dollar strengthens against those foreign currencies, the foreign denominated net assets and operating results become less valuable in the Company's reporting currency. When the dollar weakens against those currencies the foreign denominated net assets and operating results become more valuable in the Company's reporting currency. At each reporting date, the fluctuation in the value of the net assets and operating results due to foreign exchange rate changes is recorded as an adjustment to other comprehensive income in equity. The Company views its investments in foreign subsidiaries as long-term and does not hedge the net investments in foreign subsidiaries.

From time to time the Company's foreign subsidiaries enter into transactions not denominated in their functional currency. In these situations, the Company evaluates the need to hedge those transactions against foreign currency rate fluctuations. When the Company determines a need to hedge a transaction, the subsidiary enters into a foreign currency exchange contract. The Company does not apply hedge accounting to these contracts and, therefore, recognizes the fair value of these contracts in the consolidated balance sheets and the change in the fair value of the contracts in current earnings.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

Due to the limited exposure to foreign exchange rate risk, a 10% fluctuation in the foreign exchange rates at December 31, 2011 or 2010 would not have a material impact on the Company's consolidated financial statements.

## Contractual Obligations

Contractual obligations and the period in which payments are due as of December 31, 2011 are as follows (in thousands):

| Contractual Obligations        | Total           | Payments Due by Period |               |               |                      |
|--------------------------------|-----------------|------------------------|---------------|---------------|----------------------|
|                                |                 | Less Than<br>1 Year    | 1 to 3 Years  | 3 to 5 Years  | More Than<br>5 Years |
| Operating lease obligations    | \$ 2,671        | \$ 1,519               | \$ 871        | \$ 275        | \$ 6                 |
| Inventory purchase obligations | 749             | 749                    | --            | --            | --                   |
| <b>Total</b>                   | <b>\$ 3,420</b> | <b>\$ 2,268</b>        | <b>\$ 871</b> | <b>\$ 275</b> | <b>\$ 6</b>          |

The above table excludes our liability for unrecognized tax benefits, which totaled \$949,000 at December 31, 2011, since we cannot predict with reasonable reliability the timing of cash settlements to the respective taxing authorities.

In 2011, the Company made contributions of approximately \$483,000 to its pension plan, compared to \$972,000 in 2010. The Company estimates that it will contribute a total of \$349,000 to the pension plan during 2012. The Company's funding policy is to make the minimum annual contributions required by applicable regulations.

## Contingencies

Management has reviewed all claims and lawsuits and has made adequate provision for any losses that can be reasonably estimated. Based upon currently available information and with the advice of counsel, management believes that the ultimate outcome of its current claims and legal proceedings, individually and in the aggregate, will not have a material adverse effect on the Company's financial position, cash flows or results of operations. However, claims and legal proceedings are subject to inherent uncertainties and rulings unfavorable to the Company could occur. If an unfavorable ruling were to occur, there exists the possibility of a material adverse effect on the Company's financial position, cash flows or results of operations.

Certain customers have financed purchases of the Company's products through arrangements in which the Company is contingently liable for customer debt aggregating \$3,537,000 and \$3,037,000 at December 31, 2011 and 2010, respectively. These obligations have average remaining terms of 5.25 years. The Company has recorded a liability of \$343,000 related to these guarantees at December 31, 2011.

The Company is contingently liable under letters of credit of approximately \$16,497,000, primarily for performance guarantees to customers, banks or insurance carriers.

## Off-balance Sheet Arrangements

As of December 31, 2011 the Company does not have off-balance sheet arrangements as defined by Item 303(a)(4) of Regulation S-K, except for those items noted above.

## Environmental Matters

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During 2004, the Company received notice from the Environmental Protection Agency that it may be responsible for a portion of the costs incurred in connection with an environmental cleanup in Illinois. The discharge of hazardous materials and associated cleanup relate to activities occurring prior to the Company's acquisition of Barber-Greene in 1986. The Company believes that over 300 other parties have received similar notice. At this time, the Company cannot predict whether the EPA will seek to hold the Company liable for a portion of the cleanup costs or the amount of any such liability. The Company has not recorded a liability with respect to this matter because no estimate of the amount of any such liability can be made at this time.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

### Critical Accounting Policies

The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States. Application of these principles requires the Company to make estimates and judgments that affect the amounts as reported in the consolidated financial statements. Accounting policies that are critical to aid in understanding and evaluating the results of operations and financial position of the Company include the following:

**Inventory Valuation:** Inventories are valued at the lower of cost or market. The most significant component of the Company's inventories is steel. Open market prices, which are subject to volatility, determine the cost of steel for the Company. During periods when open market prices decline, the Company may need to reduce the carrying value of the inventory. In addition, certain items in inventory become obsolete over time, and the Company reduces the carrying value of these items to their net realizable value. These reductions are determined by the Company based on estimates, assumptions and judgments made from the information available at that time. The Company does not believe it is reasonably likely that the inventory values will materially change in the near future.

**Self-Insurance Reserves:** The Company insures the retention portion of workers' compensation claims and general liability claims by way of a captive insurance company, Astec Insurance Company. The objectives of Astec Insurance are to improve control over and reduce retained loss costs; to improve focus on risk reduction with development of a program structure which rewards proactive loss control; and to ensure active management participation in the defense and settlement process for claims.

For general liability claims, the captive is liable for the first \$1,000,000 per occurrence and \$2,500,000 per year in the aggregate. The Company carries general liability, excess liability and umbrella policies for claims in excess of those covered by the captive.

For workers' compensation claims, the captive is liable for the first \$350,000 per occurrence and \$3,250,000 per year in the aggregate. The Company utilizes a large national insurance company as third-party administrator for workers' compensation claims and carries insurance coverage for claims liabilities in excess of amounts covered by the captive.

The financial statements of the captive are consolidated into the financial statements of the Company. The short-term and long-term reserves for claims and probable claims related to general liability and workers' compensation under the captive are included in accrued loss reserves and other long-term liabilities, respectively, in the consolidated balance sheets depending on the expected timing of future payments. The undiscounted reserves are actuarially determined based on the Company's evaluation of the type and severity of individual claims and historical information, primarily its own claims experience, along with assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause these estimates to change in the future. However, the Company does not believe it is reasonably likely that the reserve level will materially change in the near future.

At all but one of the Company's domestic manufacturing subsidiaries, the Company is self-insured for health and prescription claims under its Group Health Insurance Plan. The Company carries reinsurance coverage to limit its exposure for individual health claims above certain limits. Third parties administer health claims and prescription medication claims. The Company maintains a reserve for the self-insured health plan which is included in accrued loss reserves on the Company's consolidated balance sheets. This reserve includes both unpaid claims and an estimate of claims incurred but not reported, based on historical claims and payment experience. Historically the reserves have been sufficient to provide for claims payments. Changes in actual claims experience, or payment patterns, could cause the reserve to change, but the Company does not believe it is reasonably likely that the reserve level will materially change in the near future.

The remaining U.S. subsidiary is covered under a fully insured group health plan. Employees of the Company's foreign subsidiaries are insured under health plans in accordance with their local governmental requirements. No reserves are necessary for these fully insured health plans.

Product Warranty Reserve: The Company accrues for the estimated cost of product warranties at the time revenue is recognized. Warranty obligations by product line or model are evaluated based on historical warranty claims experience. For machines, the Company's standard product warranty terms generally include post-sales support and repairs of products at no additional charge for periods ranging from three months to

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

one year or up to a specified number of hours of operation. For parts from component suppliers, the Company relies on the original manufacturer's warranty that accompanies those parts. Generally, fabricated parts are not covered by specific warranty terms. Although failure of fabricated parts due to material or workmanship is rare, if it occurs, the Company's policy is to replace fabricated parts at no additional charge.

The Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of component suppliers. Estimated warranty obligations are based upon warranty terms, product failure rates, repair costs and current period machine shipments. If actual product failure rates, repair costs, service delivery costs or post-sales support costs differ from estimates, revisions to the estimated warranty liability would be required. The Company does not believe it is reasonably likely that the warranty reserve will materially change in the near future.

**Revenue Recognition:** Revenue is generally recognized on sales at the point in time when persuasive evidence of an arrangement exists, the price is fixed or determinable, the product has been delivered or services have been rendered and there is reasonable assurance of collection of the sales proceeds. The Company generally obtains purchase authorizations from its customers for a specified amount of product at a specified price with specified delivery terms. A significant portion of the Company's equipment sales represents equipment produced in the Company's plants under short-term contracts for a specific customer project or equipment designed to meet a customer's specific requirements. Most of the equipment sold by the Company is based on standard configurations, some of which are modified to meet customer needs or specifications. The Company provides customers with technical design and performance specifications and performs pre-shipment testing to ensure the equipment performs according to design specifications, regardless of whether the Company provides installation services in addition to selling the equipment.

Certain contracts include terms and conditions through which the Company recognizes revenues upon completion of equipment production, which is subsequently stored at the Company's plant at the customer's request. Revenue is recorded on such contracts upon the customer's assumption of title and risk of ownership and when collectability is reasonably assured. In addition, there must be a fixed schedule of delivery of the goods consistent with the customer's business practices, the Company must not have retained any specific performance obligations such that the earnings process is not complete and the goods must have been segregated from the Company's inventory prior to revenue recognition.

The Company has certain sales accounted for as multiple-element arrangements, whereby revenue attributable to the sale of a product is recognized when it is shipped, and the revenue attributable to services provided with respect to the product (such as installation services) is recognized when the service is performed. Consideration is determined using the fair value method and approximates the sales price of the product shipped or services performed. The Company evaluates sales with multiple deliverable elements (such as an agreement to deliver equipment and related installation services) to determine whether revenue related to individual elements should be recognized separately, or as a combined unit. In addition to the previously mentioned general revenue recognition criteria, the Company only recognizes revenue on individual delivered elements when there is objective and reliable evidence that the delivered element has a determinable value to the customer on a standalone basis and there is no right of return.

**Goodwill and Other Intangible Assets:** Intangible assets are classified into three categories: (1) intangible assets with definite lives subject to amortization, (2) intangible assets with indefinite lives not subject to amortization, and (3) goodwill. Intangible assets with definite lives are tested for impairment if conditions exist that indicate the carrying value may not be recoverable. Risk factors that may be considered include an economic downturn in the general economy, a geographic market or the commercial and residential construction industries, a change in the assessment of future operations as well as the cyclical nature of our industry and the customization of the equipment we sell

which may cause adverse fluctuations in operating results. Other risk factors considered would be an increase in the price or a decrease in the availability of oil that could reduce the demand for our products in addition to the significant fluctuations in the purchase price of raw materials that could have a negative impact on the cost of production and gross margins as well as others more fully described in the Risk Factors section of our Form 10-K. An impairment charge is recorded when the carrying value of the definite lived intangible asset is not recoverable by the cash flows generated from the use of the asset. Some of the inputs used in the impairment testing are highly subjective and are affected by changes in business factors and other conditions. Changes in any of the inputs could have an effect on future tests and result in impairment charges.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

Intangible assets with indefinite lives and goodwill are not amortized. Intangible assets and goodwill are tested for impairment annually or more frequently if events or circumstances indicate that such intangible assets or goodwill might be impaired. See Note 1, Summary of Significant Accounting Policies, for a detailed description of testing performed by the Company to determine if the recorded value of intangible assets or goodwill has been impaired.

The useful lives of identifiable intangible assets are determined after considering the specific facts and circumstances related to each intangible asset. Factors considered when determining useful lives include the contractual term of any agreement, the history of the asset, the Company's long-term strategy for the use of the asset, any laws or other local regulations which could impact the useful life of the asset, and other economic factors, including competition and specific market conditions. Intangible assets that are deemed to have definite lives are amortized, generally on a straight-line basis, over their useful lives, ranging from 3 to 15 years.

**Stock-based Compensation:** The Company currently has two types of stock-based compensation plans in effect for its employees and directors. The Company's stock option plans have been in effect for a number of years; however, no options have been granted under the plans since 2006. The Company's original five year stock incentive plan was put in place during 2006 for the years ended 2006 through 2011. The Company's 2011 Incentive Plan was approved by the shareholders in their annual meeting held in April 2011. This plan will operate in similar fashion to the 2006 Incentive Plan for each of the five years ending December 31, 2015. These plans are more fully described in Note 16, Shareholders' Equity, to the consolidated financial statements. Restricted stock units ("RSU's") awarded under the Company's stock incentive plans are granted shortly after the end of each year and are based upon the performance of the Company and its individual subsidiaries. Under the 2011 Incentive Plan, RSU's can be earned for performance in each of the years from 2011 through 2015 with additional RSU's available based upon cumulative five-year performance. The Company estimates the number of shares that will be granted for the most recent fiscal year and the five-year cumulative performance based on actual and expected future operating results. The compensation expense for RSU's expected to be granted for the most recent fiscal year and the cumulative five-year based awards is calculated using the fair value of the Company stock at each period end and is adjusted to the fair value as of each future period end until granted. Generally, each award will vest on the earlier of the end of five years from the date of grant or at such time as the recipient retires after reaching age 65. Estimated forfeitures are based upon the expected turnover rates of the employees receiving awards under the plan.

### Recent Accounting Pronouncements

There are no recently promulgated accounting pronouncements (either recently adopted or yet to be adopted) that are likely to have a material impact on the Company's financial reporting in the foreseeable future. See Note 1, Summary of Significant Accounting Policies, to the consolidated financial statements.

### Forward-Looking Statements

This annual report contains forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Statements contained anywhere in this Annual Report that are not limited to historical information are considered forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, including, without limitation, statements regarding:

- execution of the Company's growth and operation strategy;
- plans for technological innovation;
- compliance with covenants in our credit facility;
- ability to enter into new credit facility and the terms thereof;
- liquidity and capital expenditures;

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- sufficiency of working capital, cash flows and available capacity under the Company's credit facilities;
- compliance with government regulations;
- compliance with manufacturing and delivery timetables;
- forecasting of results;
- general economic trends and political uncertainty;
- government funding and growth of highway construction and commercial projects;
- taxes or usage fees;
- interest rates;
- integration of acquisitions;

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MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

- industry trends;
- pricing, demand and availability of oil and liquid asphalt;
- pricing, demand and availability of steel;
- development of domestic oil and natural gas production;
- condition of the economy;
- strength of the dollar relative to foreign currencies;
- the success of new product lines;
- presence in the international marketplace;
- suitability of our current facilities;
- future payment of dividends;
- competition in our business segments;
- product liability and other claims;
- protection of proprietary technology;
- demand for products;
- future fillings of backlogs;
- employees;
- the seasonality of our business;
- tax assets and reserves for uncertain tax positions;
- critical accounting policies and the impact of accounting changes;
- our backlog;
- ability to satisfy contingencies;
- contributions to retirement plans and plan expenses;
- reserve levels for self-insured insurance plans and product warranties;
- construction of new manufacturing facilities;
- supply of raw materials; and
- inventory.

These forward-looking statements are based largely on management's expectations, which are subject to a number of known and unknown risks, uncertainties and other factors discussed in this report and in documents filed by the Company with the Securities and Exchange Commission, which may cause actual results, financial or otherwise, to be materially different from those anticipated, expressed or implied by the forward-looking statements. All forward-looking statements included in this document are based on information available to the Company on the date hereof, and the Company assumes no obligation to update any such forward-looking statements to reflect future events or circumstances. You can identify these statements by forward-looking words such as "expect", "believe", "anticipate", "goal", "plan", "intend", "estimate", "may", "will", "should" and similar expressions.

In addition to the risks and uncertainties identified elsewhere herein and in documents filed by the Company with the Securities and Exchange Commission, the following factors should be carefully considered when evaluating the Company's business and future prospects: changes or delays in highway funding; rising interest rates; changes in oil prices; changes in steel prices; changes in the general economy; unexpected capital expenditures and decreases in liquidity; the timing of large contracts; production capacity; general business conditions in the industry; non-compliance with covenants in the Company's credit facilities; demand for the Company's products; and those other factors listed from time to time in the Company's reports filed with the Securities and Exchange Commission. Certain of the risks, uncertainties and other factors discussed or noted above are more fully described in the section entitled "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.



ASTECH INDUSTRIES, INC.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of Astec Industries, Inc. (the "Company") is responsible for establishing and maintaining adequate internal control over financial reporting for the Company. The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles. The Company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2011. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control - Integrated Framework. The scope of management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2011 excluded the businesses that the Company acquired on August 10, 2011 (Astec Mobile Machinery GmbH) and October 1, 2011 (GEFCO, Inc.). The total consolidated assets with respect to the excluded businesses were \$44,205,000 as of December 31, 2011, and the total consolidated revenues with respect to the excluded businesses were \$11,254,000 for the year ended December 31, 2011. Management will complete its assessment of the internal controls over financial reporting of these newly acquired operations during the 2012 fiscal year. Based on its assessment, management concluded that, as of December 31, 2011, excluding the new business acquisitions discussed above, the Company's internal control over financial reporting was effective.

Ernst & Young LLP, the Company's independent registered public accounting firm, has issued an attestation report on the Company's internal control over financial reporting as of December 31, 2011.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders  
Astec Industries, Inc.

We have audited Astec Industries, Inc.'s internal control over financial reporting as of December 31, 2011, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Astec Industries, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Management's Report on Internal Control Over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Astec Mobile Machinery GmbH and GEFCO, Inc., which were acquired in 2011 and are included in the 2011 consolidated financial statements of Astec Industries, Inc., and in aggregate constitute \$44,205,000 of consolidated total assets and \$11,254,000 of consolidated revenues. Our audit of internal control over financial reporting of Astec Industries, Inc. also did not include an evaluation of the internal control over financial reporting of acquired operations of Astec Mobile Machinery GmbH or GEFCO, Inc.

In our opinion, Astec Industries, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011 based on the COSO criteria.



We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the 2011 consolidated financial statements of Astec Industries, Inc. and our report dated February 29, 2012 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Chattanooga, Tennessee  
February 29, 2012

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders  
Astec Industries, Inc.

We have audited the accompanying consolidated balance sheets of Astec Industries, Inc. as of December 31, 2011 and 2010 and the related consolidated statements of income, equity, and cash flows for each of the three years in the period ended December 31, 2011. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Astec Industries, Inc. at December 31, 2011 and 2010, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2011, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Astec Industries, Inc.'s internal control over financial reporting as of December 31, 2011, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 29, 2012 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Chattanooga, Tennessee  
February 29, 2012

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## CONSOLIDATED BALANCE SHEETS

(in thousands, except shares and share data)

| Assets   | December 31 |           |
|--|-------------|-----------|
|  | 2011        | 2010      |
| Current assets:  |             |           |
| Cash and cash equivalents  | \$57,505    | \$94,597  |
| Trade receivables, less allowance for doubtful accounts of \$2,398 in 2011 and \$1,820 in 2010                                     | 97,941      | 77,978    |
| Other receivables  | 4,119       | 2,885     |
| Inventories  | 299,065     | 252,981   |
| Prepaid expenses   | 7,032       | 7,325     |
| Deferred income tax assets   | 16,856      | 10,339    |
| Other current assets   | 3,036       | 1,716     |
| Total current assets   | 485,554     | 447,821   |
| Property and equipment, net  | 188,018     | 168,242   |
| Investments  | 9,739       | 11,672    |
| Goodwill   | 14,989      | 13,907    |
| Other long-term assets   | 18,583      | 7,997     |
| Total assets   | \$716,883   | \$649,639 |
| Liabilities and Equity   |             |           |
| Current liabilities:   |             |           |
| Accounts payable   | \$55,170    | \$44,493  |
| Customer deposits  | 42,287      | 35,602    |
| Accrued product warranty   | 12,663      | 9,891     |
| Accrued payroll and related liabilities  | 18,897      | 16,121    |
| Accrued loss reserves  | 3,779       | 3,796     |
| Other accrued liabilities  | 21,226      | 20,523    |
| Total current liabilities  | 154,022     | 130,426   |
| Deferred income tax liabilities  | 15,983      | 12,653    |
| Other long-term liabilities  | 17,695      | 13,754    |
| Total liabilities  | 187,700     | 156,833   |
| Equity:  |             |           |
| Preferred stock - authorized 4,000,000 shares of \$1.00 par value; none issued   | --          | --        |
| Common stock - authorized 40,000,000 shares of \$.20 par value; issued and outstanding - 22,711,448 in 2011 and 22,646,822 in 2010 | 4,542       | 4,529     |
| Additional paid-in capital   | 132,744     | 128,831   |
| Accumulated other comprehensive income   | 841         | 8,046     |
| Company shares held by SERP, at cost   | (2,487 )    | (2,217 )  |
| Retained earnings  | 392,937     | 353,019   |
| Shareholders' equity   | 528,577     | 492,208   |
| Non-controlling interest   | 606         | 598       |
| Total equity   | 529,183     | 492,806   |

|                              |           |           |
|------------------------------|-----------|-----------|
| Total liabilities and equity | \$716,883 | \$649,639 |
|------------------------------|-----------|-----------|

See Notes to Consolidated Financial Statements

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Consolidated Statements of Income  
(in thousands, except shares and share data)

|  | Year Ended December 31 |            |            |
|--|------------------------|------------|------------|
|  | 2011                   | 2010       | 2009       |
| Net sales  | \$955,729              | \$771,335  | \$738,094  |
| Cost of sales  | 736,935                | 592,288    | 585,667    |
| Gross profit   | 218,794                | 179,047    | 152,427    |
| Selling, general and administrative expenses           | 138,845                | 114,141    | 107,455    |
| Goodwill and other intangible asset impairment charges | --                     | --         | 17,036     |
| Research and development expenses                      | 22,422                 | 17,482     | 18,029     |
| Income from operations                                 | 57,527                 | 47,424     | 9,907      |
| Other income:  |                        |            |            |
| Interest expense                                       | 193                    | 352        | 537        |
| Interest income  | 883                    | 956        | 734        |
| Other income (expense), net                            | 1,084                  | 675        | 1,137      |
| Income before income taxes                             | 59,301                 | 48,703     | 11,241     |
| Income taxes   | 19,281                 | 16,131     | 8,135      |
| Net income   | 40,020                 | 32,572     | 3,106      |
| Net income attributable to non-controlling interest    | 102                    | 142        | 38         |
| Net income attributable to controlling interest        | \$39,918               | \$32,430   | \$3,068    |
| Earnings per Common Share                              |                        |            |            |
| Net income attributable to controlling interest:       |                        |            |            |
| Basic  | \$1.77                 | \$1.44     | \$0.14     |
| Diluted  | 1.74                   | 1.42       | 0.14       |
| Weighted average number of common shares outstanding:  |                        |            |            |
| Basic  | 22,588,721             | 22,517,246 | 22,446,940 |
| Diluted  | 22,984,221             | 22,829,799 | 22,715,780 |

See Notes to Consolidated Financial Statements

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## CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

|   | Year Ended December 31 |           |           |
|---|------------------------|-----------|-----------|
|   | 2011                   | 2010      | 2009      |
| <b>Cash Flows from Operating Activities</b>                                       |                        |           |           |
| Net income  | \$40,020               | \$32,572  | \$3,106   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                        |           |           |
| Depreciation  | 18,551                 | 18,022    | 17,752    |
| Amortization  | 708                    | 706       | 924       |
| Provision (credit) for doubtful accounts  | 1,510                  | (11 )     | 1,023     |
| Provision for warranty  | 13,029                 | 13,365    | 10,908    |
| Deferred compensation provision (benefit)   | (45 )                  | 539       | (399 )    |
| Deferred income tax provision (benefit)   | (1,982 )               | (497 )    | 382       |
| Asset impairment charges  | 2,724                  | --        | 17,036    |
| (Gain) loss on disposition of fixed assets  | (54 )                  | (8 )      | 66        |
| Tax benefit from stock option exercises   | (310 )                 | (579 )    | (50 )     |
| Stock-based compensation  | 2,800                  | 2,395     | 1,407     |
| Sale (purchase) of trading securities, net  | 1,733                  | 946       | (2,513 )  |
| (Increase) decrease in, net of amounts acquired:                                  |                        |           |           |
| Trade and other receivables   | (24,554 )              | (11,911 ) | 8,171     |
| Inventories   | (32,017 )              | (2,115 )  | 40,875    |
| Prepaid expenses  | 177                    | 5,532     | (698 )    |
| Other assets  | 45                     | 511       | 905       |
| Increase (decrease) in, net of amounts acquired:                                  |                        |           |           |
| Accounts payable  | 9,002                  | 7,351     | (16,124 ) |
| Customer deposits   | 6,235                  | 8,328     | (15,938 ) |
| Accrued product warranty  | (10,524 )              | (12,293 ) | (12,514 ) |
| Income taxes payable  | 420                    | 972       | (486 )    |
| Accrued retirement benefit costs  | (446 )                 | (1,098 )  | 128       |
| Accrued loss reserves   | 342                    | (1,210 )  | 228       |
| Other accrued liabilities   | 4,983                  | 2,267     | (2,667 )  |
| Other   | (40 )                  | (1,748 )  | (2,321 )  |
| Net cash provided by operating activities   | 32,307                 | 62,036    | 49,201    |
| <b>Cash Flows from Investing Activities</b>                                       |                        |           |           |
| Business acquisitions   | (33,407 )              | --        | (475 )    |
| Proceeds from sale of property and equipment                                      | 260                    | 202       | 283       |
| Expenditures for property and equipment   | (36,130 )              | (11,336 ) | (17,463 ) |
| Sale of intangible assets acquired  | 500                    | --        | --        |
| Net cash used by investing activities   | (68,777 )              | (11,134 ) | (17,655 ) |

See Notes to Consolidated Financial Statements

## CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

(in thousands)

|   | Year Ended December 31 |          |          |
|---|------------------------|----------|----------|
|   | 2011                   | 2010     | 2009     |
| <b>Cash Flows from Financing Activities</b>                               |                        |          |          |
| Proceeds from issuance of common stock                                    | \$812                  | \$1,431  | \$880    |
| Tax benefit from stock option exercise                                    | 310                    | 579      | 50       |
| Repayments under revolving line of credit                                 | --                     | --       | (3,427 ) |
| Cash from sale (acquisition) of shares of subsidiary                      | 29                     | 41       | (635 )   |
| Purchase of company shares by Supplemental Executive Retirement Plan, net | (266 )                 | (25 )    | (78 )    |
| Net cash provided (used) by financing activities                          | 885                    | 2,026    | (3,210 ) |
| Effect of exchange rates on cash  | (1,507 )               | 1,240    | 2,419    |
| Increase (decrease) in cash and cash equivalents                          | (37,092 )              | 54,168   | 30,755   |
| Cash and cash equivalents, beginning of year                              | 94,597                 | 40,429   | 9,674    |
| Cash and cash equivalents, end of year                                    | \$57,505               | \$94,597 | \$40,429 |
| <b>Supplemental Cash Flow Information</b>                                 |                        |          |          |
| <b>Cash paid during the year for:</b>                                     |                        |          |          |
| Interest  | \$193                  | \$352    | \$488    |
| Income taxes, net of refunds  | \$21,473               | \$8,504  | \$9,319  |

See Notes to Consolidated Financial Statements

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## CONSOLIDATED STATEMENTS OF EQUITY

For the Years Ended December 31, 2011, 2010 and 2009 (in thousands, except shares)

|  | Common<br>Stock<br>Shares | Common<br>Stock<br>Amount | Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Company<br>Shares<br>Held<br>by SERP | Retained<br>Earnings | Non-<br>Controlling<br>Interest | Total<br>Equity |
|--|---------------------------|---------------------------|----------------------------------|---|--------------------------------------|----------------------|---------------------------------|-----------------|
| Balance December 31, 2008  | 22,508,332                | \$4,502                   | \$ 121,968                       | \$ (2,799 )   | \$(1,966 )                           | \$317,521            | \$ 807                          | \$440,033       |
| Net income   |                           |                           |                                  |   |                                      | 3,068                | 38                              | 3,106           |
| Other comprehensive income (loss):   |                           |                           |                                  |   |                                      |                      |                                 |                 |
| Change in unrecognized pension and post retirement cost, net of income taxes of \$96 |                           |                           |                                  | 414   |                                      |                      |                                 | 414             |
| Foreign currency translation adjustments   |                           |                           |                                  | 6,936   |                                      |                      | (506 )                          | 6,430           |
| Comprehensive income (loss)  |                           |                           |                                  |   |                                      |                      | (468 )                          | 9,950           |
| Increase in ownership percentage of subsidiary                                       |                           |                           |                                  |   |                                      |                      | 18                              | 18              |
| Stock-based compensation   | 7,947                     | 1                         | 1,406                            |   |                                      |                      |                                 | 1,407           |
| Exercise of stock options, including tax benefit                                     | 35,004                    | 7                         | 923                              |   |                                      |                      |                                 | 930             |
| Purchase of Company stock held by SERP, net  |                           |                           | 84                               |   | (162 )                               |                      |                                 | (78 )           |
| Balance December 31, 2009  | 22,551,283                | 4,510                     | 124,381                          | 4,551   | (2,128 )                             | 320,589              | 357                             | 452,260         |
| Net income   |                           |                           |                                  |   |                                      | 32,430               | 142                             | 32,572          |
| Other comprehensive income:  |                           |                           |                                  |   |                                      |                      |                                 |                 |
| Change in unrecognized pension and post retirement cost,                             |                           |                           |                                  | (224 )  |                                      |                      |                                 | (224 )          |



|   |            |       |         |       |          |         |       |          |
|---|------------|-------|---------|-------|----------|---------|-------|----------|
| net of<br>income taxes<br>of (\$98)   |            |       |         |       |          |         |       |          |
| Foreign currency<br>translation<br>adjustments  |            |       | 3,719   |       |          | 100     |       | 3,819    |
| Comprehensive<br>income   |            |       |         |       |          | 242     |       | 36,167   |
| Decrease in<br>ownership<br>percentage of<br>subsidiary   |            |       |         |       |          | (1 )    | (1 )  |          |
| Stock-based<br>compensation   | 5,315      | 1     | 2,394   |       |          |         |       | 2,395    |
| Exercise of stock<br>options,<br>including tax<br>benefit   | 90,224     | 18    | 1,992   |       |          |         |       | 2,010    |
| Purchase of<br>Company stock<br>held by SERP, net   |            |       | 64      |       | (89 )    |         |       | (25 )    |
| Balance December<br>31, 2010  | 22,646,822 | 4,529 | 128,831 | 8,046 | (2,217 ) | 353,019 | 598   | 492,806  |
| Net income  |            |       |         |       |          | 39,918  | 102   | 40,020   |
| Other<br>comprehensive<br>income:   |            |       |         |       |          |         |       |          |
| Change in<br>unrecognized<br>pension and post<br>retirement cost,<br>net of<br>income taxes<br>of (\$976) |            |       |         |       | (1,711 ) |         |       | (1,711 ) |
| Foreign currency<br>translation<br>adjustments  |            |       |         |       | (5,494 ) |         | (93 ) | (5,587 ) |
| Comprehensive<br>income   |            |       |         |       |          | 9       |       | 32,722   |
| Decrease in<br>ownership<br>percentage of<br>subsidiary   |            |       |         |       |          | (1 )    | (1 )  |          |
| Stock-based<br>compensation   | 5,725      | 1     | 2,799   |       |          |         |       | 2,800    |
| Exercise of stock<br>options<br>and RSU vesting,<br>including tax<br>benefit                              | 58,901     | 12    | 1,110   |       |          |         |       | 1,122    |
|   |            |       | 4       |       | (270 )   |         |       | (266 )   |

Purchase of  
Company stock  
held by SERP, net

|                              |            |         |            |        |            |           |        |           |
|------------------------------|------------|---------|------------|--------|------------|-----------|--------|-----------|
| Balance December<br>31, 2011 | 22,711,448 | \$4,542 | \$ 132,744 | \$ 841 | \$(2,487 ) | \$392,937 | \$ 606 | \$529,183 |
|------------------------------|------------|---------|------------|--------|------------|-----------|--------|-----------|

See Notes to Consolidated Financial Statements

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Years Ended December 31, 2011, 2010 and 2009

## 1. Summary of Significant Accounting Policies

Basis of Presentation - The consolidated financial statements include the accounts of Astec Industries, Inc. and its domestic and foreign subsidiaries. The Company's significant wholly-owned and consolidated subsidiaries at December 31, 2011 are as follows:

|                             |   |
|-----------------------------|---|
| American Augers, Inc.       | Astec Australia Pty Ltd                             |
| Astec, Inc.                 | Astec Insurance Company                             |
| Astec Mobile Machinery GmbH | Astec Mobile Screens, Inc.                          |
| Astec Underground, Inc.     | Breaker Technology, Inc.                            |
| Breaker Technology Ltd.     | Carlson Paving Products, Inc.                       |
| CEI Enterprises, Inc.       | GEFCO, Inc.   |
| Heatec, Inc.                | Johnson Crushers International, Inc.                |
| Kolberg-Pioneer, Inc.       | Osborn Engineered Products SA (Pty) Ltd (97% owned) |
| Peterson Pacific Corp.      | Roadtec, Inc.                                       |
| Telsmith, Inc.              |   |

All intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported and disclosed in the financial statements and accompanying notes. Actual results could differ from those estimates.

Foreign Currency Translation - Subsidiaries located in Australia, Canada, Germany and South Africa operate primarily using local functional currencies. Accordingly, assets and liabilities of these subsidiaries are translated using exchange rates in effect at the end of the period, and revenues and costs are translated using average exchange rates for the period. The resulting adjustments are presented as a separate component of accumulated other comprehensive income. Foreign currency transaction gains and (losses), net are included in cost of sales and amounted to (\$346,000), (\$450,000), and \$361,000 in 2011, 2010 and 2009, respectively.

Fair Value of Financial Instruments - For cash and cash equivalents, trade receivables, other receivables, revolving debt and accounts payable, the carrying amount approximates the fair value because of the short-term nature of those instruments. Trading equity investments are valued at their estimated fair value based on their quoted market prices and debt securities are valued based upon a mix of observable market prices and model driven prices derived from a matrix of observable market prices for assets with similar characteristics obtained from a nationally recognized third party pricing service.

Financial assets and liabilities are categorized as of the end of each reporting period based upon the level of judgment associated with the inputs used to measure their fair value. The inputs used to measure the fair value are identified in the following hierarchy:

Level 1 - Unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2 - Unadjusted quoted prices in active markets for similar assets or liabilities; or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active; or inputs other than quoted prices that are observable for the asset or liability.

Level 3 - Inputs reflect management's best estimate of what market participants would use in pricing the asset or liability at the measurement date. Consideration is given to the risk inherent in the valuation technique and the risk inherent in the inputs to the model.

All financial assets and liabilities held by the Company at December 31, 2011 and 2010 are classified as Level 1 or Level 2 as summarized in Note 3, Fair Value Measurements.

Cash and Cash Equivalents - All highly liquid investments with an original maturity of three months or less when purchased are considered to be cash and cash equivalents.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Investments - Investments consist primarily of investment-grade marketable securities. Trading securities are carried at fair value, with unrealized holding gains and losses included in net income. Realized gains and losses are accounted for on the specific identification method. Purchases and sales are recorded on a trade date basis. Management determines the appropriate classification of its investments at the time of acquisition and reevaluates such determination at each balance sheet date.

Concentration of Credit Risk - The Company sells products to a wide variety of customers. Accounts receivable are carried at their outstanding principal amounts, less an allowance for doubtful accounts. The Company extends credit to its customers based on an evaluation of the customers' financial condition generally without requiring collateral although the Company normally requires advance payments or letters of credit on large equipment orders. Credit risk is driven by conditions within the economy and the industry and is principally dependent on each customer's financial condition. To minimize credit risk, the Company monitors credit levels and financial conditions of customers on a continuing basis. After considering historical trends for uncollectible accounts, current economic conditions and specific customer recent payment history and financial stability, the Company records an allowance for doubtful accounts at a level which management believes is sufficient to cover probable credit losses. Amounts are deemed past due when they exceed the payment terms agreed to by the customer in the sales contract. Past due amounts are charged off when reasonable collection efforts have been exhausted and the amounts are deemed uncollectible by management. As of December 31, 2011, concentrations of credit risk with respect to receivables are limited due to the wide variety of customers.

Allowance for Doubtful Accounts - The following table represents a rollforward of the allowance for doubtful accounts for the years ended December 31, 2011, 2010 and 2009 (in thousands):

|                                    | 2011    | 2010    | 2009    |
|------------------------------------|---------|---------|---------|
| Reserve balance, beginning of year | \$1,820 | \$2,215 | \$1,496 |
| Provision (benefit)                | 1,510   | (11 )   | 1,023   |
| Write offs                         | (884 )  | (437 )  | (393 )  |
| Foreign exchange gain (loss)       | (48 )   | 53      | 89      |
| Reserve balance, end of year       | \$2,398 | \$1,820 | \$2,215 |

Inventories - Inventory costs include materials, labor and overhead. Inventories (excluding used equipment) are stated at the lower of first-in, first-out cost or market. Used equipment inventories are stated at the lower of specific unit cost or market.

When the Company determines that the value of inventory has become impaired through damage, deterioration, obsolescence, changes in price levels, excessive levels of inventory or other causes, the Company reduces the carrying value to estimated market value based on estimates, assumptions and judgments made from the information available at that time. Abnormal amounts of idle facility expense, freight, handling cost and wasted materials are recognized as current period charges.

Property and Equipment - Property and equipment is stated at cost. Depreciation is calculated for financial reporting purposes using the straight-line method based on the estimated useful lives of the assets as follows: airplanes (20 years), buildings (40 years) and equipment (3 to 10 years). Both accelerated and straight-line methods are used for tax compliance purposes. Routine repair and maintenance costs and planned major maintenance are expensed when incurred.

Goodwill and Other Intangible Assets - The Company classifies intangible assets into three categories: (1) intangible assets with definite lives subject to amortization, (2) intangible assets with indefinite lives not subject to amortization, and (3) goodwill.

The Company tests intangible assets with definite lives for impairment if conditions exist that indicate the carrying value may not be recoverable. Such conditions may include an economic downturn in a geographic market or a change in the assessment of future operations. An impairment charge is recorded when the carrying value of the definite lived intangible asset is not recoverable by the future undiscounted cash flows generated from the use of the asset.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company determines the useful lives of identifiable intangible assets after considering the specific facts and circumstances related to each intangible asset. Factors considered when determining useful lives include the contractual terms of agreements, the history of the asset, the Company's long-term strategy for the use of the asset, any laws or other local regulations which could impact the useful life of the asset, and other economic factors, including competition and specific market conditions. Intangible assets that are deemed to have definite lives are amortized over their useful lives, ranging from 3 to 15 years.

Intangible assets with indefinite lives including goodwill are not amortized. The Company tests these intangible assets and goodwill for impairment annually or more frequently if events or circumstances indicate that such intangible assets or goodwill might be impaired. The Company performs impairment tests of goodwill using a two-step method at the reporting unit level and of other indefinite lived intangible assets at the asset level. The Company's reporting units are defined as its subsidiaries as each subsidiary is a legal entity that is managed separately and manufactures and distributes distinct product lines.

In 2011, the Company early adopted, as permitted, new accounting guidance related to annual goodwill impairment testing. The guidance gives the Company the option to perform a qualitative assessment to determine whether it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount. If the Company concludes that this is the case for a reporting unit, it would proceed to calculating the fair value for that reporting unit as described below. Otherwise, the Company would not be required to perform any further goodwill impairment testing for that reporting unit.

The first step of the goodwill impairment test compares book value of a reporting unit, including goodwill, with the unit's fair value. In this first step, the Company estimates the fair values of each of its reporting units that have goodwill using the income approach.

The income approach uses a reporting unit's projection of estimated future operating results and cash flows which are then discounted using a weighted average cost of capital determined based on current market conditions for the individual reporting unit. The projection uses management's best estimates of cash flows over the projection period based on estimates of annual and terminal growth rates in sales and costs, changes in operating margins, selling, general and administrative expenses, working capital requirements and capital expenditures.

The Company typically estimates the fair value of the operating subsidiaries/reporting units that do not have goodwill using either the income or market approaches, depending on which approach is considered to be the most appropriate for each reporting unit. The Company typically estimates the fair value of the reporting units that serve operating units in supporting roles, such as the captive insurance company and the corporate reporting unit, using the cost approach. The Company then compares the sum of the fair values of all reporting units to its calculation of the fair value of the consolidated Company using the market approach, which is inferred from the market capitalization of the Company at the date of the valuation, to confirm that the Company's estimation of the fair value of its reporting units is reasonable.

If the book value of a reporting unit exceeds its fair value, an indication of possible goodwill impairment exists, the second step of the impairment test must be performed to determine the amount, if any, of goodwill impairment. In this second step, the total implied fair value of the reporting unit's goodwill is estimated by allocating the fair value of the reporting unit to all its assets, including any unrecognized intangible assets and liabilities other than goodwill. The difference between the total fair value of the reporting unit and the fair value of its assets and liabilities other than goodwill is the implied fair value of its goodwill. The amount of any impairment loss is equal to the excess, if any, of the book value of the goodwill over the implied fair value of its goodwill.

Determining the “step one” fair values of the Company’s reporting units involves the use of significant estimates and assumptions. Due to the inherent uncertainty involved in making these estimates and assumptions, actual results could differ materially from those estimates.

Impairment of Long-lived Assets - In the event that facts and circumstances indicate the carrying amounts of long-lived assets may be impaired, an evaluation of recoverability is performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset are compared to the carrying amount for each asset (or group of assets) to determine if a writedown is required. If this review indicates that the assets will not be recoverable, the carrying values of the impaired assets are reduced to their estimated fair value. Fair value is estimated using discounted cash flows, prices for similar assets or other valuation techniques.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**Self-Insurance Reserves** - The Company retains the risk for a portion of its workers' compensation claims and general liability claims by way of a captive insurance company, Astec Insurance Company, ("Astec Insurance" or "the captive"). Astec Insurance is incorporated under the laws of the state of Vermont. The objectives of Astec Insurance are to improve control over and reduce the cost of claims; to improve focus on risk reduction with development of a program structure which rewards proactive loss control; and to ensure management participation in the defense and settlement process for claims.

For general liability claims, the captive is liable for the first \$1,000,000 per occurrence and \$2,500,000 per year in the aggregate. The Company carries general liability, excess liability and umbrella policies for claims in excess of those covered by the captive.

For workers' compensation claims, the captive is liable for the first \$350,000 per occurrence and \$3,250,000 per year in the aggregate. The Company utilizes a large national insurance company as third party administrator for workers' compensation claims and carries insurance coverage for claims liabilities in excess of amounts covered by the captive.

The financial statements of the captive are consolidated into the financial statements of the Company. The short-term and long-term reserves for claims and potential claims related to general liability and workers' compensation under the captive are included in accrued loss reserves or other long-term liabilities, respectively, in the consolidated balance sheets depending on the expected timing of future payments. The undiscounted reserves are actuarially determined to cover the ultimate cost of each claim based on the Company's evaluation of the type and severity of individual claims and historical information, primarily its own claims experience, along with assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause these estimates to change in the future. However, the Company does not believe it is reasonably likely that the reserve level will materially change in the foreseeable future.

At all but one of the Company's domestic manufacturing subsidiaries, the Company is self-insured for health and prescription claims under its Group Health Insurance Plan. The Company carries reinsurance coverage to limit its exposure for individual health claims above certain limits. Third parties administer health claims and prescription medication claims. The Company maintains a reserve for the self-insured health plan which is included in accrued loss reserves on the Company's consolidated balance sheets. This reserve includes both unpaid claims and an estimate of claims incurred but not reported, based on historical claims and payment experience. Historically the reserves have been sufficient to provide for claims payments. Changes in actual claims experience or payment patterns could cause the reserve to change, but the Company does not believe it is reasonably likely that the reserve level will materially change in the near future.

The remaining U.S. subsidiary is covered under a fully insured group health plan. Employees of the Company's foreign subsidiaries are insured under separate health plans. No reserves are necessary for these fully insured health plans.

**Revenue Recognition** - Revenue is generally recognized on sales at the point in time when persuasive evidence of an arrangement exists, the price is fixed or determinable, the product has been delivered or services have been rendered and there is a reasonable assurance of collection of the sales proceeds. The Company generally obtains purchase authorizations from its customers for a specified amount of products at a specified price with specified delivery terms. A significant portion of the Company's equipment sales represents equipment produced in the Company's plants under short-term contracts for a specific customer project or equipment designed to meet a customer's specific requirements. Most of the equipment sold by the Company is based on standard configurations, some of which are modified to meet customer needs or specifications. The Company provides customers with technical design and performance

specifications and performs pre- shipment testing to ensure the equipment performs according to design specifications, regardless of whether the Company provides installation services in addition to selling the equipment.

Certain contracts include terms and conditions pursuant to which the Company recognizes revenues upon completion of equipment production, which is subsequently stored at the Company's plant at the customer's request. Revenue is recorded on such contracts upon the customer's assumption of title and risk of ownership and when collectability is reasonably assured. In addition, there must be a fixed schedule of delivery of the goods consistent with the customer's business practices, the Company must not have retained any specific performance obligations such that the earnings process is not complete and the goods must have been segregated from the Company's inventory prior to revenue recognition.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company accounts for certain sales as multiple-element arrangements, whereby the revenue attributable to the sale of a product is recognized when the product is shipped and the revenue attributable to services provided with respect to the product (such as installation services) is recognized when the service is performed. Consideration is determined using the fair value method and approximates sales price of the product shipped or service performed. The Company evaluates sales with multiple deliverable elements (such as an agreement to deliver equipment and related installation services) to determine whether revenue related to individual elements should be recognized separately, or as a combined unit. In addition to the previously mentioned general revenue recognition criteria, the Company only recognizes revenue on individual delivered elements when there is objective and reliable evidence that the delivered element has a determinable value to the customer on a standalone basis and there is no right of return.

The Company presents in the statements of income any taxes assessed by a governmental authority that are directly imposed on revenue-producing transactions between the Company and its customers, such as sales, use, value-added and some excise taxes, on a net (excluded from revenue) basis.

**Advertising Expense** - The cost of advertising is expensed as incurred. The Company incurred \$3,583,000, \$3,056,000, and \$3,002,000 in advertising costs during 2011, 2010 and 2009, respectively, which is included in selling, general and administrative expenses.

**Income Taxes** - Income taxes are based on pre-tax financial accounting income. Deferred tax assets and liabilities are recognized for the expected tax consequences of temporary differences between the tax bases of assets and liabilities and their reported amounts. The Company periodically assesses the need to establish valuation allowances against its deferred tax assets to the extent the Company no longer believes it is more likely than not that the tax assets will be fully utilized.

The Company evaluates a tax position to determine whether it is more likely than not that the tax position will be sustained upon examination, based upon the technical merits of the position. A tax position that meets the more-likely-than-not recognition threshold is subject to a measurement assessment to determine the amount of benefit to recognize and the appropriate reserve to establish, if any. If a tax position does not meet the more-likely-than-not recognition threshold, no benefit is recognized. The Company is periodically audited by U.S. federal and state as well as foreign tax authorities. While it is often difficult to predict final outcome or timing of resolution of any particular tax matter, the Company believes its reserve for uncertain tax positions is adequate to reduce the uncertain positions to the greatest amount of benefit that is more likely than not realizable.

**Product Warranty Reserve** - The Company accrues for the estimated cost of product warranties at the time revenue is recognized. Warranty obligations by product line or model are evaluated based on historical warranty claims experience. For machines, the Company's standard product warranty terms generally include post-sales support and repairs of products at no additional charge for periods ranging from three months to one year or up to a specified number of hours of operation. For parts from component suppliers, the Company relies on the original manufacturer's warranty that accompanies those parts. Generally, Company fabricated parts are not covered by specific warranty terms. Although failure of fabricated parts due to material or workmanship is rare, if it occurs, the Company's policy is to replace fabricated parts at no additional charge.

The Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of our component suppliers. Estimated warranty obligations are based upon warranty terms, product failure rates, repair costs and current period machine shipments. If actual product failure rates, repair costs, service delivery costs or post-sales support costs differ from our estimates, revisions to the estimated warranty liability would be required.

Pension and Retirement Plans - The determination of obligations and expenses under the Company's pension plan is dependent on the Company's selection of certain assumptions used by independent actuaries in calculating such amounts. Those assumptions are described in Note 12, Pension and Retirement Plans and include among others, the discount rate, expected return on plan assets and the expected mortality rates. In accordance with accounting principles generally accepted in the United States, actual results that differ from assumptions are accumulated and amortized over future periods and, therefore, generally affect the recognized expense in such periods. Significant differences in actual experience or significant changes in the assumptions used may materially affect the pension obligations and future expenses.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company recognizes as an asset or liability, the overfunded or underfunded status of its pension plan. Actuarial gains and losses, amortization of prior service cost (credit) and amortization of transition obligations are recognized through other comprehensive income in the year in which the changes occur. The Company measures the funded status of its pension plan as of the date of the Company's fiscal year-end.

Stock-based Compensation - The Company currently has two types of stock-based compensation plans in effect for its employees and directors. The Company's stock option plans have been in effect for a number of years; however, no options have been granted under the plans since 2006. The Company's stock incentive plans were put in place during 2006 and will continue through 2015. These plans are more fully described in Note 16, Shareholders' Equity. The Company recognizes the cost of employee services received in exchange for equity awards in the financial statements based on the grant date calculated fair value of the awards. The Company recognizes stock-based compensation expense over the period during which an employee is required to provide service in exchange for the award (the vesting period).

Restricted stock units ("RSU's") awarded under the Company's 2006 Incentive Plans were granted shortly after the end of each year through 2010 based upon the performance of the Company and its individual subsidiaries. RSU's were granted for performance in each of the years from 2006 through 2010 with additional RSU's granted based upon cumulative five-year performance. Upon the expiration of the 2006 Incentive Plan, the Company adopted a 2011 Incentive Plan which operates similar to the 2006 Incentive Plan for each of the five years ending December 31, 2015. The Company estimates the number of shares that will be granted for the most recent fiscal year end and the five-year cumulative performance based on actual and expected future operating results. Compensation expense for RSU's expected to be granted for the most recent fiscal year and the cumulative five-year based awards is calculated using the fair value of the Company stock at each period end and is adjusted to the fair value as of each future period-end until granted.

Earnings Per Share - Basic earnings per share is based on the weighted average number of common shares outstanding and diluted earnings per share includes potential dilutive effects of options, restricted stock units and shares held in the Company's supplemental executive retirement plan.

The following table sets forth the computation of basic and diluted earnings per share:

|  | Year Ended December 31 |              |             |
|--|------------------------|--------------|-------------|
|  | 2011                   | 2010         | 2009        |
| Numerator:   |                        |              |             |
| Net income attributable to controlling interest            | \$39,918,000           | \$32,430,000 | \$3,068,000 |
| Denominator:   |                        |              |             |
| Denominator for basic earnings per share                   | 22,588,721             | 22,517,246   | 22,446,940  |
| Effect of dilutive securities:                             |                        |              |             |
| Employee stock options and restricted stock units          | 294,234                | 214,668      | 172,525     |
| Supplemental executive retirement plan                     | 101,266                | 97,885       | 96,315      |
| Denominator for diluted earnings per share                 | 22,984,221             | 22,829,799   | 22,715,780  |
| Net income attributable to controlling interest per share: |                        |              |             |
| Basic  | \$1.77                 | \$1.44       | \$0.14      |
| Diluted  | 1.74                   | 1.42         | 0.14        |

For the years ended December 31, 2011, 2010 and 2009, options totaling 885, 1,000 and 32,000, respectively, were antidilutive and were not included in the diluted EPS computation.

Derivatives and Hedging Activities - The Company recognizes all derivatives in the consolidated balance sheets at their fair value. Derivatives that are not hedges are adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives are either offset against the change in fair value of assets, liabilities, or firm commitments through income or recognized in other comprehensive income until the hedged item is recognized in income. The ineffective portion of a derivative's change in fair value is immediately recognized in income. From time to time the Company's foreign subsidiaries enter into foreign currency exchange contracts to mitigate exposure to fluctuation in currency exchange rates. See Note 13, Derivative Financial Instruments, regarding foreign exchange contracts outstanding at December 31, 2011 and 2010.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**Shipping and Handling Fees and Cost** - The Company records revenues earned for shipping and handling as revenue, while the cost of shipping and handling is classified as cost of goods sold.

**Litigation Contingencies** - In the normal course of business in the industry, the Company is named as a defendant in a number of legal proceedings associated with product liability and other matters. See Note 15, Contingent Matters for additional discussion of the Company's legal contingencies.

**Business Combinations** - The Company accounts for all business combinations since January 1, 2009 using the acquisition method. Accordingly, intangible assets are recorded apart from goodwill if they arise from contractual or legal rights or if they are separable from goodwill. Related third party acquisition costs are expensed as incurred and contingent consideration is booked at its fair value as part of the purchase price.

**Subsequent Events Review** - Management has evaluated events occurring between December 31, 2011 and the date these financial statements were filed with the Securities and Exchange Commission for proper recording or disclosure therein.

**Recent Accounting Pronouncements** - In October 2009, the FASB issued Accounting Standards Update No. 2009-13, "Revenue Recognition (Topic 605), Multiple-Deliverable Revenue Arrangements". The guidance supersedes certain previous rules relating to how a company allocates consideration to all of its deliverables in a multiple-deliverable revenue arrangement. The revised guidance eliminates the use of the residual method of allocation in which the undelivered element is measured at its estimated selling price and the delivered element is measured as the residual of the arrangement consideration and alternatively requires that the relative-selling-price method be used in all circumstances in which an entity recognizes revenue for an arrangement with multiple-deliverables. The revised guidance requires both ongoing disclosures regarding an entity's multiple-element revenue arrangements as well as certain transitional disclosures during periods after adoption. The Company adopted the revised guidance effective January 1, 2011, using prospective application. The adoption of this guidance did not have a significant impact on the Company's financial statements.

In May 2011, the FASB issued Accounting Standards Update No. 2011-04, "Fair Value Measurement (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS" which results in common fair value measurement and disclosure requirements in U.S. GAAP and International Financial Reporting Standards ("IFRS"). Consequently, the amendments change the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. While the FASB stated that for many of the requirements it did not intend for the amendments in the update to result in a change in the application of the requirements of Topic 820, some of the amendments clarify the FASB's intent about the application of existing fair value measurement requirements. Additionally, other amendments change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. The update is effective for interim and annual periods beginning after December 15, 2011 and its amendments must be applied prospectively. The Company plans to adopt its provisions effective January 1, 2012. The Company has not yet determined the impact, if any, the application of this update will have on its financial statements.

In June 2011, the FASB issued Accounting Standards Update No. 2011-05, "Comprehensive Income (Topic 220), Presentation of Comprehensive Income" which will change the way companies present other comprehensive income and its components in financial statements. The new standards, which are effective for fiscal years and interim periods beginning after December 15, 2011, require that companies present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The Company plans on adopting

the provisions of this update in its first quarter 2012 financials. As the revised rules deal only with presentation, adopting this update is not expected to have an impact on the Company's financial position or results of operations.

In September 2011, the FASB issued Accounting Standards Update No. 2011-08, "Intangibles – Goodwill and Other (Topic 350), Testing Goodwill for Impairment" which in certain situations simplifies how the Company is required to test goodwill for impairment. Companies will now have the option to first assess qualitative factors to determine whether it is more likely than not (a likelihood of more than 50%) that the fair value of a reporting unit is less than its carrying amount. If after considering the totality of events and circumstances an entity determines it is more likely than not that the fair value of a reporting unit exceeds its carrying amount, performing the two-step impairment test is unnecessary. The update is effective for annual and interim goodwill

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

impairment tests performed for fiscal years beginning after December 15, 2011; however, early adoption is permitted. The Company adopted the provisions of the update for the impairment testing performed supporting its December 31, 2011 financial statements. The adoption of this pronouncement did not have a significant impact on the Company's financial statements.

In December 2011, the FASB issued Accounting Standards Update No. 2011-11, "Balance Sheet (Topic 210), Disclosures about Offsetting Assets and Liabilities" which describes when it is appropriate to offset financial assets and liabilities on the balance sheet. Companies will now have to disclose both gross and net information about instruments eligible for offset in the statement of financial position as well as instruments and transactions subject to an agreement similar to a master netting arrangement as well as the collateral received in a master netting arrangement. The new disclosure will enable users of financial statements to understand significant quantitative differences in balance sheets prepared under US GAAP and IFRS related to the offsetting of financial instruments. The update is effective for annual and interim reporting periods beginning on or after January 1, 2013. As the revised rule deals only with presentation, adopting this update is not expected to have an impact on the Company's financial position or results of operations.

## 2. Inventories

Inventories consist of the following (in thousands):

|                         | December 31 |           |
|-------------------------|-------------|-----------|
|                         | 2011        | 2010      |
| Raw materials and parts | \$125,730   | \$96,731  |
| Work-in-process         | 71,490      | 60,463    |
| Finished goods          | 80,157      | 77,583    |
| Used equipment          | 21,688      | 18,204    |
| Total                   | \$299,065   | \$252,981 |

## 3. Fair Value Measurements

The Company has various financial instruments that must be measured at fair value on a recurring basis including marketable debt and equity securities held by Astec Insurance Company ("Astec Insurance"), the Company's captive insurance company, and marketable equity securities held in an unqualified Supplemental Executive Retirement Plan ("SERP"). The financial assets held in the SERP also constitute a liability of the Company for financial reporting purposes. The Company's subsidiaries also occasionally enter into foreign currency exchange contracts to mitigate exposure to fluctuations in currency exchange rates.

For cash and cash equivalents, trade receivables, other receivables, revolving debt and accounts payable, the carrying amount approximates the fair value because of the short-term nature of these instruments. Investments are carried at their fair value based on quoted market prices for identical or similar assets or, where no quoted prices exist, other observable inputs for the asset. The fair values of foreign currency exchange contracts are based on quotations from various banks for similar instruments using models with market based inputs.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

As indicated in the tables below, the Company has determined that its financial assets and liabilities at December 31, 2011 and 2010 are level 1 and level 2 in the fair value hierarchy (in thousands):

|                                   | December 31, 2011 |         |         | Total    |
|-----------------------------------|-------------------|---------|---------|----------|
|                                   | Level 1           | Level 2 | Level 3 |          |
| <b>Financial Assets:</b>          |                   |         |         |          |
| <b>Trading equity securities:</b> |                   |         |         |          |
| SERP money market fund            | \$989             | \$--    | \$--    | \$989    |
| SERP mutual funds                 | 1,732             | --      | --      | 1,732    |
| Preferred stocks                  | 441               | --      | --      | 441      |
| <b>Trading debt securities:</b>   |                   |         |         |          |
| Corporate bonds                   | 1,649             | 2,238   | --      | 3,887    |
| Municipal bonds                   | 211               | 2,880   | --      | 3,091    |
| Floating rate notes               | 97                | 233     | --      | 330      |
| U.S. Treasury bill                | 250               | --      | --      | 250      |
| Other government bonds            | --                | 343     | --      | 343      |
| Derivative financial instruments  | --                | 307     | --      | 307      |
| Pension assets                    | 9,378             | --      | --      | 9,378    |
| Total financial assets            | \$14,747          | \$6,001 | \$--    | \$20,748 |
| <b>Financial Liabilities:</b>     |                   |         |         |          |
| SERP liabilities                  | \$6,076           | \$--    | \$--    | \$6,076  |
| Derivative financial instruments  | --                | 50      | --      | 50       |
| Total financial liabilities       | \$6,076           | \$50    | \$--    | \$6,126  |

|                                   | December 31, 2010 |          |         | Total     |
|-----------------------------------|-------------------|----------|---------|-----------|
|                                   | Level 1           | Level 2  | Level 3 |           |
| <b>Financial Assets:</b>          |                   |          |         |           |
| <b>Trading equity securities:</b> |                   |          |         |           |
| SERP money market fund            | \$ 1,516          | \$ --    | \$ --   | \$ 1,516  |
| SERP mutual funds                 | 1,158             | --       | --      | 1,158     |
| Preferred stocks                  | 562               | --       | --      | 562       |
| <b>Trading debt securities:</b>   |                   |          |         |           |
| Corporate bonds                   | --                | 5,446    | --      | 5,446     |
| Municipal bonds                   | --                | 3,837    | --      | 3,837     |
| Floating rate notes               | --                | 225      | --      | 225       |
| Other government bonds            | --                | 84       | --      | 84        |
| Pension assets                    | 9,376             | --       | --      | 9,376     |
| Total financial assets            | \$ 12,612         | \$ 9,592 | \$ --   | \$ 22,204 |
| <b>Financial Liabilities:</b>     |                   |          |         |           |
| SERP liabilities                  | \$ 5,807          | \$ --    | \$ --   | \$ 5,807  |
| Derivative financial instruments  | --                | 1,251    | --      | 1,251     |
| Total financial liabilities       | \$ 5,807          | \$ 1,251 | \$ --   | \$ 7,058  |

During 2011, the Company reevaluated the volume of trading activity for several of the debt securities held for investment by Astec Insurance. Based upon this review, several of the investments previously classified as level 2 are classified as level 1 as of December 31, 2011.



#### 4. Investments

The Company's investments (other than pension assets) consist of the following (in thousands):

|                           | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair Value<br>(Net<br>Carrying<br>Amount) |
|---------------------------|-------------------|------------------------------|-------------------------------|---|
| December 31, 2011         |                   |                              |                               |   |
| Trading equity securities | \$3,160           | \$81                         | \$79                          | \$3,162                                   |
| Trading debt securities   | 7,761             | 211                          | 71                            | 7,901                                     |
| Total                     | \$10,921          | \$292                        | \$150                         | \$11,063                                  |
| December 31, 2010         |                   |                              |                               |   |
| Trading equity securities | \$3,089           | \$154                        | \$7                           | \$3,236                                   |
| Trading debt securities   | 9,393             | 266                          | 67                            | 9,592                                     |
| Total                     | \$12,482          | \$420                        | \$74                          | \$12,828                                  |

The trading equity investments noted above are valued at their estimated fair value based on their quoted market prices and the debt securities are valued based upon a mix of observable market prices and model driven prices derived from a matrix of observable market prices for assets with similar characteristics obtained from a nationally recognized third party pricing service. Additionally, a significant portion of the trading equity securities are in equity money market and mutual funds and also comprise a portion of the Company's liability under its SERP. See Note 12, Pension and Retirement Plans, for additional information on these investments and the SERP.

Trading debt securities are comprised mainly of marketable debt securities held by Astec Insurance. Astec Insurance has an investment strategy that focuses on providing regular and predictable interest income from a diversified portfolio of high-quality fixed income securities. At December 31, 2011 and 2010, \$1,324,000 and \$1,156,000, respectively, of trading debt securities were due to mature within twelve months and, accordingly, are included in other current assets.

Net unrealized gains or (losses) incurred during 2011, 2010 and 2009, respectively, on investments still held as of the end of each reporting period, amounted to (\$77,000), \$219,000 and \$1,015,000.

#### 5. Goodwill

Goodwill represents the excess of the purchase price over the fair value of identifiable net assets acquired in business combinations. Current U.S. accounting guidance provides that goodwill and indefinite-lived intangible assets be tested for impairment at least annually. The Company performs the required valuation procedures each year as of December 31 after the following year's forecasts are submitted and reviewed. The valuations performed in 2011 and 2010 indicated no impairment of goodwill.

During 2009, the market value of the Company's common stock and that of other companies in related industries declined as a result of the general downturn in the United States and world-wide economies. Additionally, in late 2009, the Company reviewed and adjusted its internal five-year projections as part of its normal budgeting procedures. These factors each impacted the valuations performed to determine if an impairment of goodwill had occurred.

The valuations performed in 2009 indicated possible impairment in two of the Company's reporting units which necessitated further testing to determine the amount of impairment. As a result of the additional testing, 100% of the goodwill in the two reporting units was determined to be impaired. As there are no observable inputs available (Level

3), the Company estimates fair value of the reporting units based upon a combination of discounted cash flows and market approaches. Weighted average cost of capital assumptions used in the calculations ranged from 13% to 22%. A terminal growth rate of 3% was also assumed. The \$16,716,000 related impairment is included in goodwill and other intangible asset impairment charges in the consolidated statements of income.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The changes in the carrying amount of goodwill by reporting segment during the years ended December 31, 2011 and 2010 are as follows (in thousands):

|                              | Asphalt<br>Group | Aggregate<br>and Mining<br>Group | Mobile<br>Asphalt<br>Paving<br>Group | Underground<br>Group | Other | Total    |
|------------------------------|------------------|----------------------------------|--------------------------------------|----------------------|-------|----------|
| Balance, December 31, 2009   | \$5,922          | \$6,339                          | \$1,646                              | \$ --                | \$--  | \$13,907 |
| Balance, December 31, 2010   | 5,922            | 6,339                            | 1,646                                | --                   | --    | 13,907   |
| Business acquisition         | --               | --                               | 1,171                                | --                   | --    | 1,171    |
| Foreign currency translation | --               | --                               | (89 )                                | --                   | --    | (89 )    |
| Balance, December 31, 2011   | \$5,922          | \$6,339                          | \$2,728                              | \$ --                | \$--  | \$14,989 |

## 6. Long-lived and Intangible Assets

Long-lived assets, including finite-lived intangible assets, are reviewed for impairment when events or changes in circumstances indicate that the carrying value of the assets may not be recoverable. Impairment losses for long-lived assets “held and used” and finite-lived intangible assets are recorded if the sum of the estimated future undiscounted cash flows used to test for recoverability is less than the carrying value.

As a result of certain aviation equipment being classified as held for sale, an impairment charge of \$2,304,000 was recorded in 2011 in selling, general and administrative expenses by the All Others Group to reduce the carrying value of the asset to its fair value as determined based upon the industry blue book valuations of used aircraft (level 3 in the fair value hierarchy). The \$800,000 carrying value of these assets held for sale is included in other current assets in the Company’s December 31, 2011 consolidated balance sheet. Additional impairment charges of \$394,000 were recorded in 2011 related to long-lived assets and other charges related to inventory valuation of \$1,845,000 were included in cost of sales in the Underground Group due to the sale of the utility product line assets. An additional impairment charge of \$26,000 was recorded in 2011 by the Asphalt Group related to long-lived assets.

As a result of the Company’s 2009 periodic review of the recoverability of intangible assets, the Company recorded an impairment loss of \$320,000 of which \$286,000 was attributed to a dealer network and customer relationships in the Underground Group and \$34,000 was attributed to patents in the All Others Group. This expense is included in “Goodwill and other intangible asset impairment charges” in the consolidated statements of income.

Amortization expense on intangible assets was \$573,000, \$598,000 and \$693,000 for 2011, 2010 and 2009, respectively. Intangible assets, which are included in other long-term assets on the accompanying consolidated balance sheets, consisted of the following at December 31, 2011 and 2010 (in thousands):

|  | 2011                       |                             |                          | 2010                       |                             |                          |
|--|----------------------------|-----------------------------|--------------------------|----------------------------|-----------------------------|--------------------------|
|  | Gross<br>Carrying<br>Value | Accumulated<br>Amortization | Net<br>Carrying<br>Value | Gross<br>Carrying<br>Value | Accumulated<br>Amortization | Net<br>Carrying<br>Value |
| Amortizable assets:                          |                            |                             |                          |                            |                             |                          |
| Dealer network and<br>customer relationships | \$7,635                    | \$ (1,069 )                 | \$6,566                  | \$3,620                    | \$ (830 )                   | \$2,790                  |

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|                          |          |             |         |         |             |         |
|--------------------------|----------|-------------|---------|---------|-------------|---------|
| Other                    | 1,667    | (446 )      | 1,221   | 1,624   | (1,130 )    | 494     |
| Total amortizable assets | 9,302    | (1,515 )    | 7,787   | 5,244   | (1,960 )    | 3,284   |
| Non-amortizable assets:  |          |             |         |         |             |         |
| Trade names              | 2,003    | --          | 2,003   | 2,003   | --          | 2,003   |
| Total                    | \$11,305 | \$ (1,515 ) | \$9,790 | \$7,247 | \$ (1,960 ) | \$5,287 |

Intangible asset amortization expense is expected to be \$1,738,000, \$990,000, \$855,000, \$813,000 and \$697,000 in the years ending December 31, 2012, 2013, 2014, 2015 and 2016, respectively, and \$2,694,000 thereafter.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 7. Property and Equipment

Property and equipment consist of the following (in thousands):

|                                    | December 31 |            |
|------------------------------------|-------------|------------|
|                                    | 2011        | 2010       |
| Land                               | \$13,052    | \$7,968    |
| Building and land improvements     | 134,513     | 118,650    |
| Manufacturing and office equipment | 209,939     | 196,130    |
| Aviation equipment                 | 14,830      | 15,449     |
| Less accumulated depreciation      | (184,316 )  | (169,955 ) |
| Total                              | \$188,018   | \$168,242  |

Depreciation expense was \$18,551,000, \$18,022,000 and \$17,752,000 for the years ended December 31, 2011, 2010 and 2009, respectively.

## 8. Leases

The Company leases certain land, buildings and equipment for use in its operations under various operating leases. Total rental expense charged to operations under operating leases was approximately \$2,493,000, \$2,380,000 and \$2,794,000 for the years ended December 31, 2011, 2010 and 2009, respectively.

Minimum rental commitments for all noncancelable operating leases at December 31, 2011 are as follows (in thousands):

|            |         |
|------------|---------|
| 2012       | \$1,519 |
| 2013       | 544     |
| 2014       | 327     |
| 2015       | 157     |
| 2016       | 118     |
| Thereafter | 6       |
|            | \$2,671 |



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 9. Debt

During April 2007, the Company entered into an unsecured credit agreement with Wachovia Bank, National Association (“Wachovia”) whereby Wachovia has extended to the Company an unsecured line of credit of up to \$100,000,000 including a sub-limit for letters of credit of up to \$15,000,000. Wachovia has subsequently been acquired by Wells Fargo Bank, N.A. (“Wells Fargo”) and therefore the credit agreement is now with Wells Fargo.

The Wells Fargo credit facility had an original term of three years with two one-year extensions available. Early in 2010, the Company exercised the final extension bringing the new loan maturity date to May 2012. The interest rate for borrowings is a function of the Adjusted LIBOR Rate or Adjusted LIBOR Market Index Rate, as defined, as elected by the Company, plus a margin based upon a leverage ratio pricing grid ranging between 0.5% and 1.5%. As of December 31, 2011, the applicable margin based upon the leverage ratio pricing grid was equal to 0.5%. The unused facility fee is 0.125%. The Wells Fargo credit facility requires no principal amortization and interest only payments are due, in the case of loans bearing interest at the Adjusted LIBOR Market Index Rate, monthly in arrears and, in the case of loans bearing interest at the Adjusted LIBOR Rate, at the end of the applicable interest period. The related interest rate was 0.795% and 0.76% at December 31, 2011 and 2010, respectively. The Wells Fargo credit agreement contains certain financial covenants including a minimum fixed charge coverage ratio, minimum tangible net worth and maximum allowed capital expenditures. At December 31, 2011, the Company had no borrowings outstanding under the Wells Fargo credit facility but did have letters of credit outstanding totaling \$12,360,000, resulting in borrowing availability of \$87,640,000 on the credit facility. The Company was in compliance with the covenants under its credit facility as of December 31, 2011.

The Company’s South African subsidiary, Osborn Engineered Products SA (Pty) Ltd, (“Osborn”) has a credit facility of \$9,257,000 (ZAR 75,000,000) to finance short-term working capital needs, as well as to cover performance letters of credit, advance payment and retention guarantees. As of December 31, 2011, Osborn had no outstanding borrowings under the credit facility, but \$4,137,000 in performance, advance payment and retention guarantees were issued under the facility. The facility is secured by Osborn’s buildings and improvements, accounts receivable and cash balances and a \$2,000,000 letter of credit issued by the parent Company. As of December 31, 2011, Osborn had available credit under the facility of \$5,120,000. The facility has an ongoing, indefinite term subject to periodic reviews by the bank. The interest rate is the South Africa prime rate which was 9.00% at December 31, 2011 and 2010. The unused facility fee is 0.793%.

The Company’s Australian subsidiary, Astec Australia Pty Ltd (“Astec Australia”) has a credit facility to finance short-term working capital needs of \$813,000 (AUD 800,000) and banking arrangements to finance foreign exchange dealer limit orders of up to \$3,809,000 (AUD 3,750,000), secured by cash balances in the amount of \$762,000 (AUD 750,000) and a \$1,600,000 letter of credit issued by the parent Company. No amounts were outstanding under the credit facility at December 31, 2011. The interest rate is the Australian adjusted Bank Business Rate plus a margin of 1.05%. The interest rate was 12.01% and 12.46% at December 31, 2011 and 2010, respectively.

## 10. Product Warranty Reserves

The Company warrants its products against manufacturing defects and performance to specified standards. The warranty period and performance standards vary by product, but generally range from three months to one year or up to a specified number of hours of operation. The Company estimates the costs that may be incurred under its warranties and records a liability at the time product sales are recorded. The warranty liability is primarily based on historical claim rates, nature of claims and the associated costs.

Changes in the Company's product warranty liability during 2011, 2010 and 2009 are as follows (in thousands):

|                                    | 2011      | 2010      | 2009      |
|------------------------------------|-----------|-----------|-----------|
| Reserve balance, beginning of year | \$9,891   | \$8,714   | \$10,050  |
| Warranty liabilities accrued       | 13,029    | 13,365    | 10,908    |
| Warranty liabilities settled       | (10,567 ) | (12,270 ) | (12,416 ) |
| Other                              | 310       | 82        | 172       |
| Reserve balance, end of year       | \$12,663  | \$9,891   | \$8,714   |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 11. Accrued Loss Reserves

The Company accrues reserves for losses related to known workers' compensation and general liability claims that have been incurred but not yet paid or are estimated to have been incurred but not yet reported to the Company. The undiscounted reserves are actuarially determined based on the Company's evaluation of the type and severity of individual claims and historical information, primarily its own claim experience, along with assumptions about future events. Changes in assumptions, as well as changes in actual experience, could cause these estimates to change in the future. Total accrued loss reserves at December 31, 2011 were \$8,692,000 compared to \$8,044,000 at December 31, 2010, of which \$4,913,000 and \$4,248,000 was included in other long-term liabilities at December 31, 2011 and 2010, respectively.

## 12. Pension and Retirement Plans

Prior to December 31, 2003, all employees of the Company's Kolberg-Pioneer, Inc. subsidiary were covered by a defined benefit pension plan. After December 31, 2003, all benefit accruals under the plan ceased and no new employees could become participants in the plan. Benefits paid under this plan are based on years of service multiplied by a monthly amount. The Company's funding policy for the plan is to make the minimum annual contributions required by applicable regulations.

The Company's investment strategy for the plan is to earn a rate of return sufficient to match or exceed the long-term growth of pension liabilities. The investment policy states that the Plan Committee in its sole discretion shall determine the allocation of plan assets among the following four asset classes: cash equivalents, fixed-income securities, domestic equities and international equities. The Plan Committee attempts to ensure adequate diversification of the invested assets through investment in an exchange traded mutual fund that invests in a diversified portfolio of stocks, bonds and money market securities.

The following provides information regarding benefit obligations, plan assets and the funded status of the plan (in thousands, except as noted \*):

|   | Pension Benefits |            |
|---|------------------|------------|
|   | 2011             | 2010       |
| Change in benefit obligation                          |                  |            |
| Benefit obligation, beginning of year                 | \$11,454         | \$10,739   |
| Interest cost   | 604              | 607        |
| Actuarial loss  | 2,141            | 603        |
| Benefits paid   | (500 )           | (495 )     |
| Benefit obligation, end of year                       | 13,699           | 11,454     |
| Accumulated benefit obligation                        | \$13,699         | \$11,454   |
| Change in plan assets                                 |                  |            |
| Fair value of plan assets, beginning of year          | \$9,376          | \$7,896    |
| Actual gain on plan assets                            | 19               | 1,003      |
| Employer contribution                                 | 483              | 972        |
| Benefits paid   | (500 )           | (495 )     |
| Fair value of plan assets, end of year                | 9,378            | 9,376      |
| Funded status, end of year                            | \$(4,321 )       | \$(2,078 ) |
| Amounts recognized in the consolidated balance sheets |                  |            |
| Noncurrent liabilities                                | \$(4,321 )       | \$(2,078 ) |

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|   |      |   |      |   |
|---|------|---|------|---|
| Net amount recognized   |      |   |      |   |
|   |      |   |      |   |
| Net amount recognized   |      |   |      |   |
| Amounts recognized in accumulated other comprehensive income consist of               |      |   |      |   |
| Net loss  |      |   |      |   |
| Net amount recognized   |      |   |      |   |
| Weighted average assumptions used to determine benefit obligations as of December 31* |      |   |      |   |
| Discount rate   | 4.46 | % | 5.40 | % |
| Expected return on plan assets  | 7.00 | % | 8.00 | % |
| Rate of compensation increase   | N/A  |   | N/A  |   |

The measurement date used for the plan was December 31.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In determining the expected return on plan assets, the historical experience of the plan assets, the current and expected allocation of the plan assets and the expected long-term rates of return were considered.

All assets in the plan are invested in an exchange traded mutual fund. The allocation of assets within the mutual fund as of the measurement date (December 31) and the target asset allocation ranges by asset category are as follows:

| Asset Category     | Actual Allocation |   |       |   | 2011 & 2010 Target Allocation Ranges |
|--------------------|-------------------|---|-------|---|--------------------------------------|
|                    | 2011              |   | 2010  |   |                                      |
| Equity securities  | 63.5              | % | 63.8  | % | 53 - 73%                             |
| Debt securities    | 32.7              | % | 30.3  | % | 21 - 41%                             |
| Money market funds | 3.8               | % | 5.9   | % | 0 - 15%                              |
| Total              | 100.0             | % | 100.0 | % |                                      |

Net periodic benefit cost for 2011, 2010 and 2009 included the following components (in thousands, except as noted \*):

|   | Pension Benefits |        |           |
|---|------------------|--------|-----------|
|   | 2011             | 2010   | 2009      |
| Components of net periodic benefit cost   |                  |        |           |
| Interest cost   | \$ 604           | \$ 607 | \$ 613    |
| Expected return on plan assets  | (741 )           | (610 ) | (531 )    |
| Amortization of net loss  | 257              | 255    | 301       |
| Net periodic benefit cost   | \$ 120           | \$ 252 | \$ 383    |
| Other changes in plan assets and benefit obligations recognized in other comprehensive income         |                  |        |           |
| Net loss (gain)   | \$ 2,864         | \$ 210 | \$ (344 ) |
| Amortization of net loss  | (257 )           | (255 ) | (301 )    |
| Total recognized in other comprehensive income  | 2,607            | (45 )  | (645 )    |
| Total recognized in net periodic benefit cost and other comprehensive income                          | \$ 2,727         | \$ 207 | \$ (262 ) |
| Weighted average assumptions used to determine net periodic benefit cost for years ended December 31* |                  |        |           |
| Discount rate   | 5.40 %           | 5.78 % | 6.19 %    |
| Expected return on plan assets  | 8.00 %           | 8.00 % | 8.00 %    |

The Company expects to contribute \$349,000 to the plan during 2012.

Amounts in accumulated other comprehensive income expected to be recognized in net periodic benefit cost in 2012 for the amortization of a net loss is \$502,000.

The following estimated future benefit payments are expected to be paid in the years indicated (in thousands):

|      | Pension Benefits |
|------|------------------|
| 2012 | \$ 570           |
| 2013 | 590              |

|             |       |
|-------------|-------|
| 2014        | 670   |
| 2015        | 690   |
| 2016        | 720   |
| 2017 - 2021 | 4,110 |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Company sponsors a 401(k) defined contribution plan to provide eligible employees with additional income upon retirement. The Company's contributions to the plan are based on employee contributions. The Company's contributions totaled \$4,515,000, \$3,866,000, and \$3,982,000 in 2011, 2010 and 2009, respectively.

The Company maintains a Supplemental Executive Retirement Plan ("SERP") for certain of its executive officers. The plan is a non-qualified deferred compensation plan administered by the Board of Directors of the Company, pursuant to which the Company makes quarterly cash contributions of a certain percentage of executive officers' compensation. Investments are self-directed by participants and can include Company stock. Upon retirement, participants receive their apportioned share of the plan assets in the form of cash.

Assets of the SERP consist of the following (in thousands):

|                   | December 31, 2011 |         | December 31, 2010 |         |
|-------------------|-------------------|---------|-------------------|---------|
|                   | Cost              | Market  | Cost              | Market  |
| Company stock     | \$2,487           | \$3,354 | \$2,217           | \$3,133 |
| Equity securities | 2,696             | 2,722   | 2,549             | 2,674   |
| Total             | \$5,183           | \$6,076 | \$4,766           | \$5,807 |

The Company periodically adjusts the deferred compensation liability such that the balance of the liability equals the total fair market value of all assets held by the trust established under the SERP. Such liabilities are included in other long-term liabilities on the consolidated balance sheets. The equity securities are included in investments in the consolidated balance sheets and classified as trading equity securities. See Note 4, Investments for additional information. The cost of the Company stock held by the plan is included as a reduction in shareholders' equity in the consolidated balance sheets.

The change in the fair market value of Company stock held in the SERP results in a charge or credit to selling, general and administrative expenses in the consolidated statements of income because the acquisition cost of the Company stock in the SERP is recorded as a reduction of shareholders' equity and is not adjusted to fair market value; however, the related liability is adjusted to the fair market value of the stock as of each period end. The Company recognized income of \$45,000 and \$399,000 in 2011 and 2009 and expense of \$539,000 in 2010, respectively, related to the change in the fair value of the Company stock held in the SERP.

### 13. Derivative Financial Instruments

The Company is exposed to certain risks relating to its ongoing business operations. The primary risk managed by using derivative instruments is foreign currency risk. From time to time the Company's foreign subsidiaries enter into foreign currency exchange contracts to mitigate exposure to fluctuations in currency exchange rates. The fair value of the derivative financial instrument is recorded on the Company's balance sheet and is adjusted to fair value at each measurement date. The changes in fair value are recognized in the consolidated statements of income in the current period. The Company does not engage in speculative transactions nor does it hold or issue financial instruments for trading purposes. The average U.S. dollar equivalent notional amount of outstanding foreign currency exchange contracts was \$12,565,000 during 2011. At December 31, 2011, the Company reported \$307,000 of derivative assets in other current assets and \$50,000 of derivative liabilities in other current liabilities. The Company reported \$1,221,000 of derivative liabilities in other accrued liabilities and \$30,000 in other long-term liabilities as of December 31, 2010. The Company recognized, as a component of cost of sales, net losses on the change in fair value of derivative financial instruments of \$144,000, \$1,473,000 and \$20,000 for the years ended December 31, 2011, 2010

and 2009, respectively. There were no derivatives that were designated as hedges at December 31, 2011 or 2010.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 14. Income Taxes

For financial reporting purposes, income before income taxes includes the following components (in thousands):

|                            | 2011     | 2010     | 2009     |
|----------------------------|----------|----------|----------|
| United States              | \$51,711 | \$39,729 | \$13,999 |
| Foreign                    | 7,590    | 8,974    | (2,758 ) |
| Income before income taxes | \$59,301 | \$48,703 | \$11,241 |

The provision for income taxes consists of the following (in thousands):

|                                    | 2011     | 2010     | 2009     |
|------------------------------------|----------|----------|----------|
| Current provision:                 |          |          |          |
| Federal                            | \$16,633 | \$12,145 | \$6,608  |
| State                              | 3,149    | 2,352    | 924      |
| Foreign                            | 1,481    | 2,131    | 221      |
| Total current provision            | 21,263   | 16,628   | 7,753    |
| Deferred provision (benefit):      |          |          |          |
| Federal                            | (1,777 ) | (802 )   | 867      |
| State                              | (625 )   | (22 )    | 698      |
| Foreign                            | 420      | 327      | (1,183 ) |
| Total deferred provision (benefit) | (1,982 ) | (497 )   | 382      |
| Total provision:                   |          |          |          |
| Federal                            | 14,856   | 11,343   | 7,475    |
| State                              | 2,524    | 2,330    | 1,622    |
| Foreign                            | 1,901    | 2,458    | (962 )   |
| Total provision                    | \$19,281 | \$16,131 | \$8,135  |

The Company's income tax provision is computed based on the domestic and foreign federal statutory rates and the average state statutory rates, net of related federal benefit.

The provision for income taxes differs from the amount computed by applying the statutory federal income tax rate to income before income taxes. A reconciliation of the provision for income taxes at the statutory federal income tax rate to the amount provided is as follows (in thousands):

|  | 2011      | 2010      | 2009     |
|--|-----------|-----------|----------|
| Tax at the statutory federal income tax rate     | \$ 20,755 | \$ 17,046 | \$ 3,935 |
| Qualified production activity deduction          | (1,178 )  | (720 )    | (187 )   |
| State income tax, net of federal income tax      | 1,640     | 1,514     | 1,054    |
| Goodwill and intangible asset impairment charges | --        | --        | 2,114    |
| Other permanent differences                      | 193       | 290       | 116      |
| Research and development tax credits             | (2,134 )  | (1,849 )  | (454 )   |
| Change in valuation allowance                    | 62        | 218       | 909      |
| Other items                                      | (57 )     | (368 )    | 648      |
| Income tax provision                             | \$ 19,281 | \$ 16,131 | \$ 8,135 |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

Significant components of the Company's deferred tax assets and liabilities are as follows (in thousands):

|                                    | December 31 |            |
|------------------------------------|-------------|------------|
|                                    | 2011        | 2010       |
| Deferred tax assets:               |             |            |
| Inventory                          | \$8,468     | \$6,625    |
| Warranty reserves                  | 3,868       | 3,240      |
| Bad debt reserves                  | 834         | 559        |
| State tax loss carryforwards       | 1,706       | 1,585      |
| Other                              | 10,268      | 7,683      |
| Valuation allowances               | (2,030 )    | (1,968 )   |
| Total deferred tax assets          | 23,114      | 17,724     |
| Deferred tax liabilities:          |             |            |
| Property and equipment             | 20,262      | 18,022     |
| Other                              | 1,979       | 2,016      |
| Total deferred tax liabilities     | 22,241      | 20,038     |
| Net deferred tax asset (liability) | \$873       | \$(2,314 ) |

As of December 31, 2011, the Company has state net operating loss carryforwards of \$36,870,000 for tax purposes, which will be available to offset future taxable income. If not used, these carryforwards will expire between 2012 and 2025. A significant portion of the valuation allowance for deferred tax assets relates to the future utilization of state net operating loss carryforwards. Future utilization of these net operating loss carryforwards is evaluated by the Company on a periodic basis and the valuation allowance is adjusted accordingly. In 2011, the deferred tax valuation allowance on these carryforwards was increased by \$125,000 based upon the projected ability of certain entities to utilize their state net operating loss carryforwards. Additionally, prior to 2011, the Company determined that the recovery of certain other deferred tax assets was uncertain. The valuation allowance for these deferred tax assets was decreased by \$63,000 in 2011.

Any undistributed earnings of the Company's Canadian subsidiary, Breaker Technology Ltd., are considered to be indefinitely reinvested; accordingly, no provision for U.S. federal and state income taxes is provided thereon. Upon repatriation of those earnings, in the form of dividends or otherwise, the Company would be subject to both U.S. income taxes (subject to an adjustment for foreign tax credits) and withholding taxes payable to Canada. There are no such undistributed earnings as of December 31, 2011.

The Company files income tax returns in the U.S. federal jurisdiction, and in various state and foreign jurisdictions. The Company is no longer subject to U.S. federal income tax examinations by authorities for years prior to 2008. With few exceptions, the Company is no longer subject to state and local or non-U.S. income tax examinations by authorities for years prior to 2005.

At December 31, 2011, the Company has a liability for unrecognized tax benefits of \$949,000 which includes accrued interest and penalties of \$201,000. The Company had a liability recorded for unrecognized tax benefits at December 31, 2010 of \$570,000 which included accrued interest and penalties of \$83,000. The Company recognizes interest and penalties accrued related to unrecognized tax benefits in tax expense. The Company recognized tax costs of \$118,000

in 2011 and tax benefits of \$14,000 in 2010 for penalties and interest related to amounts representing additional liabilities in 2011 and related to amounts that were settled for less than previously accrued in 2010. The total amount of unrecognized tax benefits that, if recognized, would affect the Company's effective tax rate is \$807,000 and \$515,000 at December 31, 2011 and 2010, respectively. The Company does not expect a significant increase or decrease to the total amount of unrecognized tax benefits within the next twelve months.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

A reconciliation of the beginning and ending unrecognized tax benefits is as follows (in thousands):

|   | 2011   | 2010   | 2009   |
|---|--------|--------|--------|
| Balance, beginning of year                              | \$ 570 | \$ 675 | \$ 939 |
| Additions for tax positions related to the current year | 224    | 142    | 106    |
| Additions for tax positions related to prior years      | 263    | 74     | 190    |
| Reductions due to lapse of statutes of limitations      | (108 ) | (132 ) | (253 ) |
| Decreases related to settlements with tax authorities   | --     | (189 ) | (307 ) |
| Balance, end of year                                    | \$ 949 | \$ 570 | \$ 675 |

The December 31, 2011 balance of unrecognized tax benefits includes no tax positions for which the ultimate deductibility is highly certain but the timing of such deductibility is uncertain. Accordingly, there is no related impact to the deferred tax accounting.

#### 15. Contingent Matters

Certain customers have financed purchases of Company products through arrangements in which the Company is contingently liable for customer debt of \$3,537,000 and \$3,037,000 at December 31, 2011 and 2010, respectively. At December 31, 2011, the maximum potential amount of future payments for which the Company would be liable is equal to \$3,537,000. These arrangements also provide that the Company will receive the lender's full security interest in the equipment financed if the Company is required to fulfill its contingent liability under one of these arrangements. The Company has recorded a liability of \$343,000 related to these guarantees at December 31, 2011.

In addition, the Company is contingently liable under letters of credit issued by Wells Fargo totaling \$12,360,000 as of December 31, 2011, including a \$1,600,000 and a \$2,000,000 letter of credit issued on behalf of Astec Australia and Osborn, respectively, two of the Company's foreign subsidiaries. The outstanding letters of credit expire at various dates through October 2013. As of December 31, 2011, Osborn is contingently liable for a total of \$4,137,000 in performance advance payment and retention guarantees. As of December 31, 2011, the maximum potential amount of future payments under these letters of credit and guarantees for which the Company could be liable is \$16,497,000.

The Company is currently a party to various claims and legal proceedings that have arisen in the ordinary course of business. If management believes that a loss arising from such claims and legal proceedings is probable and can reasonably be estimated, the Company records the amount of the loss (excluding estimated legal fees), or the minimum estimated liability when the loss is estimated using a range, and no point within the range is more probable than another. As management becomes aware of additional information concerning such contingencies, any potential liability related to these matters is assessed and the estimates are revised, if necessary. If management believes that a material loss arising from such claims and legal proceedings is either (i) probable but cannot be reasonably estimated or (ii) reasonably possible but not probable, the Company does not record the amount of the loss, but does make specific disclosure of such matter. Based upon currently available information and with the advice of counsel, management believes that the ultimate outcome of its current claims and legal proceedings, individually and in the aggregate, will not have a material adverse effect on the Company's financial position, cash flows or results of operations. However, claims and legal proceedings are subject to inherent uncertainties and rulings unfavorable to the Company could occur. If an unfavorable ruling were to occur, there exists the possibility of a material adverse effect on the Company's financial position, cash flows or results of operations.

During 2004, the Company received notice from the Environmental Protection Agency that it may be responsible for a portion of the costs incurred in connection with an environmental cleanup in Illinois. The discharge of hazardous materials and associated cleanup relate to activities occurring prior to the Company's acquisition of Barber-Greene in 1986. The Company believes that over 300 other parties have received similar notice. At this time, the Company cannot predict whether the EPA will seek to hold the Company liable for a portion of the cleanup costs or the amount of any such liability. The Company has not recorded a liability with respect to the matter because no estimate of the amount of any such liability can be made at this time.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 16. Shareholders' Equity

Under terms of the Company's employee stock option plans, officers and certain other employees were granted options to purchase the Company's common stock at no less than 100% of the market price on the date the option was granted. No additional options can be granted under these plans; however the Company has reserved unissued shares of common stock for exercise of the 44,330 unexercised and outstanding options as of December 31, 2011 under these employee plans. All options granted under these plans vested prior to 2007.

In addition, a Non-employee Directors Stock Incentive Plan has been established to allow non-employee directors to have a personal financial stake in the Company through an ownership interest. Directors may elect to receive their annual retainer in cash, common stock, deferred stock or stock options. Options granted under the Non-employee Directors Stock Incentive Plan vest and become fully exercisable immediately. All stock options have a 10-year term. The shares reserved under the 1998 Non-employee Directors Stock Plan total 135,802 as of December 31, 2011 of which 127,949 shares are available for future grants of stock or deferred stock to directors. No additional options can be granted under this plan. The fair value of stock awards granted to non-employee directors totaled \$239,000, \$189,000 and \$203,000 during 2011, 2010 and 2009, respectively.

A summary of the Company's stock option activity and related information for the year ended December 31, 2011 follows:

|   | Options   | Weighted<br>Average<br>Exercise Price | Remaining<br>Contractual Life | Intrinsic<br>Value |
|---|-----------|---------------------------------------|-------------------------------|--------------------|
| Options outstanding,<br>beginning of year | 100,476   | \$ 17.82                              |                               |                    |
| Options exercised                         | (48,293 ) | 16.76                                 |                               |                    |
| Options outstanding,<br>end of year       | 52,183    | 18.79                                 | 3.04 Years                    | \$ 704,000         |
| Options exercisable,<br>end of year       | 52,183    | \$ 18.79                              | 3.04 Years                    | \$ 704,000         |

The total intrinsic value of stock options exercised during the years ended December 31, 2011, 2010 and 2009 was \$870,000, \$1,525,000 and \$125,000, respectively. Cash received from options exercised during the years ended December 31, 2011, 2010 and 2009, totaled \$810,000, \$1,431,000 and \$880,000, respectively and is included in the accompanying consolidated statements of cash flows as a financing activity. The excess tax benefit realized from the exercise of these options totaled \$310,000, \$579,000 and \$50,000, respectively for the years ended December 31, 2011, 2010 and 2009. No stock options were granted or vested nor was any stock option expense recorded during the three years ended December 31, 2011. As of December 31, 2011, 2010 and 2009, there were no unrecognized compensation costs related to stock options previously granted.

In August 2006, the Compensation Committee of the Board of Directors implemented a five-year plan to award key members of management restricted stock units ("RSU's") each year. The details of the plan were formulated under the 2006 Incentive Plan approved by the Company's shareholders in their annual meeting held in April 2006. The plan allowed up to 700,000 shares to be granted to employees. RSU's granted each year was determined based upon the performance of individual subsidiaries and consolidated annual financial performance. Additional RSU's were granted in 2011 based upon cumulative five-year performance. Generally, each award vests at the end of five years from the

date of grant, or at the time a recipient retires after reaching age 65, if earlier. No additional RSU's are expected to be granted under this plan. In early 2011, a subsequent plan was formulated under the Company's 2011 Incentive Plan which was approved by the Company's shareholders in their annual meeting held in April 2011. This plan also allows the Company to grant up to 700,000 RSU's to employees and will operate in a similar fashion to the 2006 Incentive Plan for each of the five years ending December 31, 2015. The fair value of the RSU's that vested during 2011 was \$406,000. No RSU's vested during 2010 or 2009.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

RSU's granted in 2007 through 2011 and expected to be granted in 2012 for each prior year's performance and RSU's expected to be granted in 2016 for five-year cumulative performance are as follows:

| Actual or Anticipated<br>Grant Date | Performance<br>Period | Original       | Forfeitures  | Vested        | Net            | Fair Value<br>Per RSU |
|-------------------------------------|-----------------------|----------------|--------------|---------------|----------------|-----------------------|
| March, 2007                         | 2006                  | 71,100         | 7,979        | 2,750         | 60,371         | \$ 38.76              |
| February, 2008                      | 2007                  | 74,800         | 1,105        | 2,600         | 71,095         | \$ 38.52              |
| February, 2009                      | 2008                  | 69,200         | 300          | 900           | 68,000         | \$ 22.22              |
| February, 2010                      | 2009                  | 51,000         | --           | 500           | 50,500         | \$ 24.29              |
| February, 2011                      | 2010                  | 65,000         | --           | 4,360         | 60,640         | \$ 34.33              |
| February, 2011                      | 2006-2010             | 58,495         | --           | 1,847         | 56,648         | \$ 34.33              |
| February, 2012                      | 2011                  | 33,331         | --           | --            | 33,331         | \$ 32.21              |
| February, 2016                      | 2011-2016             | 33,331         | --           | --            | 33,331         | \$ 32.21              |
| <b>Total</b>                        |                       | <b>456,257</b> | <b>9,384</b> | <b>12,957</b> | <b>433,916</b> |                       |

Compensation expense of \$2,602,000, \$2,206,000, and \$1,204,000 was recorded in the years ended December 31, 2011, 2010 and 2009, respectively, to reflect the fair value of the original RSU's granted or anticipated to be granted less estimated forfeitures, amortized over the portion of the vesting period occurring during the period. Related income tax benefits of \$848,000, \$731,000 and \$433,000 were recorded in 2011, 2010 and 2009, respectively. The fair value of the 66,662 RSU's expected to be granted in February 2012 and 2016 was based upon the market value of the related stock at December 31, 2011 and will be adjusted to the fair value as of each period end until the grant dates. Based upon the fair value and net RSU's shown above, it is anticipated that \$4,636,000 of additional compensation costs will be recognized in future periods through 2021. The weighted average period over which this additional compensation cost will be expensed is 4.8 years.

Changes in restricted stock units during the year ended December 31, 2011 are as follows:

|  | 2011      |
|--|-----------|
| Unvested restricted stock units, beginning of year | 255,916   |
| Restricted stock units granted                     | 123,495   |
| Restricted stock units forfeited                   | (400 )    |
| Restricted stock units vested                      | (11,757 ) |
| Unvested restricted stock units, end of year       | 367,254   |

The grant date fair value of the restricted stock units granted during 2011, 2010 and 2009 was \$4,240,000, \$1,239,000 and \$1,538,000, respectively.

The Company has adopted an Amended and Restated Shareholder Protection Rights Agreement and declared a distribution of one right (the "Right") for each outstanding share of Company common stock, par value \$0.20 per share (the "Common Stock"). Each Right entitles the registered holder (other than the "Acquiring Person" as defined below) to purchase from the Company one one-hundredth of a share (a "Unit") of Series A Participating Preferred Stock, par value \$1.00 per share (the "Preferred Stock"), at a purchase price of \$72.00 per Unit, subject to adjustment. The Rights currently attach to the certificates representing shares of outstanding Company Common Stock, and no separate Rights certificates will be distributed. The Rights will separate from the Common Stock upon the earlier of ten business days (unless otherwise delayed by the Board) following the: 1) public announcement that a person or group

of affiliated or associated persons (the “Acquiring Person”) has acquired, obtained the right to acquire, or otherwise obtained beneficial ownership of fifteen percent (15%) or more of the then outstanding shares of Common Stock, or 2) commencement of a tender offer or exchange offer that would result in an Acquiring Person beneficially owning fifteen percent (15%) or more of the then outstanding shares of Common Stock. The Board of Directors may terminate the Rights without any payment to the holders thereof at any time prior to the close of business ten business days following announcement by the Company that a person has become an Acquiring Person. Once the Rights are separated from the Common Stock, then the Rights entitle the holder (other than the Acquiring Person) to purchase shares of Common Stock (rather than Preferred Stock) having a current market value equal to twice the Unit purchase price. The Rights, which do not have voting power and are not entitled to dividends, expire

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

on December 22, 2015. In the event of a merger, consolidation, statutory share exchange or other transaction in which shares of Common Stock are exchanged, each Unit of Preferred Stock will be entitled to receive the per share amount paid in respect of each share of Common Stock.

### 17. Operations by Industry Segment and Geographic Area

The Company has four reportable segments. These segments are combinations of business units that offer similar products and services. A brief description of each segment is as follows:

**Asphalt Group** - This segment consists of three business units that design, engineer, manufacture and market a complete line of portable, stationary and relocatable hot-mix asphalt plants and related components and a variety of heaters, heat transfer processing equipment, thermal fluid storage tanks and concrete plants. The principal purchasers of these products are asphalt producers, highway and heavy equipment contractors and foreign and domestic governmental agencies.

**Aggregate and Mining Group** - This segment consists of six business units that design, engineer, manufacture and market a complete line of rock crushers, feeders, conveyors, screens and washing equipment. The principal purchasers of these products are open-mine and quarry operators.

**Mobile Asphalt Paving Group** - This segment consists of three business units that design, engineer, manufacture and market asphalt pavers, asphalt material transfer vehicles, milling machines and paver screeds. The principal purchasers of these products are highway and heavy equipment contractors and foreign and domestic governmental agencies.

**Underground Group** - This segment consists of three business units that design, engineer, manufacture and market auger boring machines, directional drills, fluid/mud systems, chain and wheel trenching equipment, rock saws, road miners, geothermal drills and oil and natural gas drills. The principal purchasers of these products are pipeline and utility contractors and oil and natural gas drillers.

**All Others** - This category consists of the Company's other business units, including Peterson Pacific Corp., Astec Australia Pty Ltd, Astec Insurance Company and the parent company, Astec Industries, Inc., that do not meet the requirements for separate disclosure as an operating segment.

The Company evaluates performance and allocates resources based on profit or loss from operations before U.S. federal income taxes and corporate overhead. The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Intersegment sales and transfers are valued at prices comparable to those for unrelated parties. For management purposes, the Company does not allocate U.S. federal income taxes or corporate overhead (including interest expense) to its business units.

## Segment information for 2011 (in thousands)

|                                  | Asphalt<br>Group | Aggregate<br>and<br>Mining<br>Group | Mobile<br>Asphalt<br>Paving<br>Group | Underground<br>Group | All<br>Others | Total     |
|----------------------------------|------------------|-------------------------------------|--------------------------------------|----------------------|---------------|-----------|
| Revenues from external customers | \$260,404        | \$333,278                           | \$187,988                            | \$84,771             | \$89,288      | \$955,729 |
| Intersegment revenues            | 24,925           | 25,219                              | 18,629                               | 5,274                | --            | 74,047    |
| Interest expense                 | 14               | 3                                   | 5                                    | 3                    | 168           | 193       |
| Depreciation and amortization    | 4,268            | 6,932                               | 2,788                                | 2,820                | 2,451         | 19,259    |
| Income taxes                     | 1,401            | 1,834                               | 1,009                                | (593)                | 15,630        | 19,281    |
| Segment profit (loss)            | 29,310           | 31,493                              | 26,485                               | (7,106)              | (38,216)      | 41,966    |
| Segment assets                   | 370,137          | 359,931                             | 155,676                              | 134,376              | 408,903       | 1,429,023 |
| Capital expenditures             | 9,172            | 8,138                               | 6,678                                | 945                  | 11,197        | 36,130    |

## Segment information for 2010 (in thousands)

|                                  | Asphalt<br>Group | Aggregate<br>and<br>Mining<br>Group | Mobile<br>Asphalt<br>Paving<br>Group | Underground<br>Group | All<br>Others | Total     |
|----------------------------------|------------------|-------------------------------------|--------------------------------------|----------------------|---------------|-----------|
| Revenues from external customers | \$226,419        | \$256,400                           | \$166,436                            | \$60,105             | \$61,975      | \$771,335 |
| Intersegment revenues            | 14,391           | 24,294                              | 13,471                               | 3,228                | --            | 55,384    |
| Interest expense                 | 84               | 52                                  | 66                                   | 13                   | 137           | 352       |
| Depreciation and amortization    | 4,176            | 6,714                               | 2,806                                | 2,776                | 2,256         | 18,728    |
| Income taxes                     | 1,489            | 2,436                               | 993                                  | (558)                | 11,771        | 16,131    |
| Segment profit (loss)            | 28,672           | 16,578                              | 23,234                               | (8,092)              | (27,138)      | 33,254    |
| Segment assets                   | 342,813          | 335,008                             | 137,744                              | 96,577               | 367,474       | 1,279,616 |
| Capital expenditures             | 2,399            | 4,271                               | 3,951                                | 345                  | 370           | 11,336    |

## Segment information for 2009 (in thousands)

|                                  | Asphalt<br>Group | Aggregate<br>and<br>Mining<br>Group | Mobile<br>Asphalt<br>Paving<br>Group | Underground<br>Group | All<br>Others | Total     |
|----------------------------------|------------------|-------------------------------------|--------------------------------------|----------------------|---------------|-----------|
| Revenues from external customers | \$258,527        | \$218,332                           | \$136,836                            | \$67,353             | \$57,046      | \$738,094 |

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|   |         |          |         |           |           |           |
|---|---------|----------|---------|-----------|-----------|-----------|
| Intersegment revenues                                 | 14,309  | 23,497   | 8,194   | 314       | --        | 46,314    |
| Interest expense                                      | 17      | 242      | 52      | 5         | 221       | 537       |
| Depreciation and amortization                         | 4,440   | 6,472    | 2,787   | 2,763     | 2,214     | 18,676    |
| Goodwill and other intangible asset impairment charge | --      | 10,909   | --      | 286       | 5,841     | 17,036    |
| Income taxes  | 1,675   | (1,230 ) | 570     | (754 )    | 7,874     | 8,135     |
| Segment profit (loss)                                 | 33,455  | (172 )   | 13,374  | (14,560 ) | (29,614 ) | 2,483     |
| Segment assets  | 325,827 | 314,288  | 122,047 | 97,672    | 301,219   | 1,161,053 |
| Capital expenditures                                  | 2,512   | 5,903    | 2,109   | 6,635     | 304       | 17,463    |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The totals of segment information for all reportable segments reconciles to consolidated totals as follows (in thousands):

|  | 2011         | 2010       | 2009       |
|--|--------------|------------|------------|
| <b>Sales</b>   |              |            |            |
| Total external sales for reportable segments                       | \$ 866,441   | \$ 709,360 | \$ 681,048 |
| Intersegment sales for reportable segments                         | 74,047       | 55,384     | 46,314     |
| Other sales  | 89,288       | 61,975     | 57,046     |
| Elimination of intersegment sales                                  | (74,047 )    | (55,384 )  | (46,314 )  |
| Total consolidated sales   | \$ 955,729   | \$ 771,335 | \$ 738,094 |
| <b>Net income attributable to controlling interest</b>             |              |            |            |
| Total profit for reportable segments                               | \$ 80,182    | \$ 60,392  | \$ 32,097  |
| Other losses   | (38,216 )    | (27,138 )  | (29,614 )  |
| Net income attributable to non-controlling interest                | (102 )       | (142 )     | (38 )      |
| (Elimination) recapture of intersegment profit                     | (1,946 )     | (682 )     | 623        |
| Total consolidated net income attributable to controlling interest | \$ 39,918    | \$ 32,430  | \$ 3,068   |
| <b>Assets</b>  |              |            |            |
| Total assets for reportable segments                               | \$ 1,020,120 | \$ 912,142 | \$ 859,834 |
| Other assets   | 408,903      | 367,474    | 301,219    |
| Elimination of intercompany profit in inventory                    | (3,890 )     | (1,944 )   | (1,263 )   |
| Elimination of intercompany receivables                            | (461,721 )   | (435,980 ) | (389,129 ) |
| Elimination of investment in subsidiaries                          | (160,988 )   | (119,562 ) | (119,562 ) |
| Other eliminations   | (85,541 )    | (72,491 )  | (60,198 )  |
| Total consolidated assets  | \$ 716,883   | \$ 649,639 | \$ 590,901 |
| <b>Interest expense</b>  |              |            |            |
| Total interest expense for reportable segments                     | \$ 25        | \$ 215     | \$ 316     |
| Other interest expense   | 168          | 137        | 221        |
| Total consolidated interest expense                                | \$ 193       | \$ 352     | \$ 537     |
| <b>Depreciation and amortization</b>                               |              |            |            |
| Total depreciation and amortization for reportable segments        | \$ 16,808    | \$ 16,472  | \$ 16,462  |
| Other depreciation and amortization                                | 2,451        | 2,256      | 2,214      |
| Total consolidated depreciation and amortization                   | \$ 19,259    | \$ 18,728  | \$ 18,676  |
| <b>Capital expenditures</b>  |              |            |            |
| Total capital expenditures for reportable segments                 | \$ 24,933    | \$ 10,966  | \$ 17,159  |
| Other capital expenditures   | 11,197       | 370        | 304        |
| Total consolidated capital expenditures                            | \$ 36,130    | \$ 11,336  | \$ 17,463  |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Sales into major geographic regions were as follows (in thousands):

|                          | 2011       | 2010       | 2009       |
|--------------------------|------------|------------|------------|
| United States            | \$ 561,378 | \$ 476,928 | \$ 465,473 |
| Asia                     | 11,678     | 5,797      | 19,037     |
| Southeast Asia           | 8,605      | 4,845      | 4,498      |
| Europe                   | 41,464     | 19,395     | 23,807     |
| South America            | 76,646     | 43,598     | 28,900     |
| Canada                   | 88,570     | 81,839     | 73,657     |
| Australia                | 52,150     | 24,804     | 22,623     |
| Africa                   | 65,813     | 60,838     | 50,368     |
| Central America          | 14,130     | 15,549     | 10,376     |
| Middle East              | 22,446     | 24,863     | 25,878     |
| West Indies              | 5,461      | 5,698      | 4,770      |
| Other                    | 7,388      | 7,181      | 8,707      |
| Total foreign            | 394,351    | 294,407    | 272,621    |
| Total consolidated sales | \$ 955,729 | \$ 771,335 | \$ 738,094 |

Long-lived assets by major geographic region are as follows (in thousands):

|               | December 31 |            |
|---------------|-------------|------------|
|               | 2011        | 2010       |
| United States | \$ 173,271  | \$ 154,918 |
| Canada        | 3,525       | 3,384      |
| Germany       | 2,559       | --         |
| Africa        | 7,930       | 8,117      |
| Australia     | 9,526       | 4,533      |
| Total foreign | 23,540      | 16,034     |
| Total         | \$ 196,811  | \$ 170,952 |

## 18. Accumulated Other Comprehensive Income

The balance of related after-tax components comprising accumulated other comprehensive income is summarized below (in thousands):

|  | December 31 |          |
|--|-------------|----------|
|  | 2011        | 2010     |
| Foreign currency translation adjustment  | \$4,851     | \$10,345 |
| Unrecognized pension and post-retirement benefit cost, net of tax of \$2,482 and \$1,506, respectively | (4,010 )    | (2,299 ) |
| Accumulated other comprehensive income   | \$841       | \$8,046  |

## 19. Other Income (Expense) - Net

Other income (expense), net consists of the following (in thousands):

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|                   | 2011    | 2010  | 2009    |
|-------------------|---------|-------|---------|
| Investment income | \$27    | \$129 | \$615   |
| Licensing fees    | 449     | 230   | 215     |
| Other             | 608     | 316   | 307     |
| Total             | \$1,084 | \$675 | \$1,137 |

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

20. Business Combinations

On August 10, 2011, the Company purchased substantially all of the assets of Protec Technology and Machinery GmbH (“Protec”), a German corporation; Construction Machinery GmbH (“Construction Machinery”), a German corporation; and Protec Technology Ltd. (“Protec, Ltd.”), a Hong Kong corporation for \$3,000,000. The Company formed a new subsidiary, Astec Mobile Machinery GmbH, located in Hameln, Germany to operate the acquired businesses. The new Company designs, manufactures and distributes equipment for the Company’s Mobile Asphalt Group in markets outside of the United States.

On October 1, 2011, the Company acquired the GEFCO and STECO divisions of Blue Tee Corp. for \$30,407,000. The Company formed a new subsidiary, GEFCO, Inc., to operate the acquired businesses from their existing Enid, Oklahoma facilities. This purchase resulted in the recognition of \$3,877,000 of amortizable intangible assets which consist of trade names (15 year useful life) and customer relationships (8 year useful life). The effective date of the purchase was October 1, 2011, and the results of GEFCO Inc.’s operations have been included in the consolidated financial statements since that date. During January 2012, the purchase price allocation was finalized and funds previously held in escrow have been distributed.

GEFCO (formerly known as George E. Failing Company) was established in 1931 and was a leading manufacturer of portable drilling rigs and related equipment for the water well, environmental, groundwater monitoring, construction, mining and shallow oil & gas exploration and production industries. STECO, which began in the late 1950’s, was a manufacturer of transfer and dump trailers for the solid waste, construction and demolition industries. STECO was a pioneer in the development and production of hydraulic dump trailers. GEFCO, Inc. will continue to manufacture Failing, SpeedStar, King Oil Tools and STECO equipment.

The revenue and pre-tax income of Protec, Protec, Ltd., Construction Machinery, GEFCO and STECO were not significant in relation to the Company’s 2011 financial statements and would not have been significant on a pro forma basis to any earlier periods.

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Comparison of 5 Year Cumulative Total Return

Assumes Initial Investment of \$100

Performance Graph for Astec Industries, Inc.

Notes:

- A. Data complete through last fiscal year.
- B. Corporate Performance Graph with peer group uses peer group only performance (excludes only company).
- C. Peer group indices use beginning of period market capitalization weighting.
- D. Calculated (or Derived) based from CRSP NYSE/AMEX/NASDAQ Stock Market (US Companies) Center for Research in Security Prices (CRSP®), Graduate School of Business, The University of Chicago.

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2011 Board of Directors

J. Don Brock, PhD  
Chairman of the Board, President and  
Chief Executive Officer of Astec Industries, Inc.

James B. Baker  
Managing Partner of River Associates LLC

Phillip E. Casey  
Former Chairman of the Board of Directors of  
Gerdau Ameristeel Corporation

William G. Dorey  
Former CEO and President of  
Granite Construction Incorporated

Daniel K. Frierson  
Chairman of the Board and Chief Executive  
Officer of The Dixie Group, Inc.

William D. Gehl  
Former Chairman of the Board and Chief  
Executive Officer of Gehl Company

William B. Sansom  
Chairman and Chief Executive Officer of  
The H.T. Hackney Co.

W. Norman Smith  
Group Vice President - Asphalt, Astec Industries, Inc.

Glen E. Tellock  
Chairman, President and Chief Executive  
Officer of The Manitowoc Company, Inc.

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## COMMITTEES

### Executive Committee:

J. Don Brock, PhD  
Daniel K. Frierson  
W. Norman Smith

### Nominating and Corporate Governance Committee:

William G. Dorey  
Daniel K. Frierson  
William B. Sansom  
Glen E. Tellock

### Audit Committee:

James B. Baker  
Phillip E. Casey  
William D. Gehl  
William B. Sansom  
Glen E. Tellock

### Compensation Committee:

James B. Baker  
Phillip E. Casey  
William G. Dorey  
William D. Gehl

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CORPORATE EXECUTIVE OFFICERS

J. Don Brock, PhD  
Chairman of the Board President and CEO

David C. Silvius, CPA  
Vice President, CFO and Treasurer

Stephen C. Anderson  
V.P. of Administration, Corporate Secretary  
and Director of Investor Relations

Robin A. Leffew  
Corporate Controller

Thomas R. Campbell  
Group Vice President  
Mobile Asphalt Paving and Underground Groups

W. Norman Smith  
Group Vice President  
Asphalt Group

Richard A. Patek  
Group Vice President  
Aggregate and Mining Group

Joseph P. Vig  
Group Vice President  
AggReCon Group

F. McKamy Hall, CPA  
V.P. of Business Development

SUBSIDIARY OFFICERS

Michael A. Bremmer  
President  
CEI Enterprises, Inc.

Benjamin G. Brock  
President  
Astec, Inc.

Thomas R. Campbell  
Managing Director  
Astec Mobile Machinery GmbH

Frank D. Cargould  
President  
Breaker Technology Ltd.  
Breaker Technology, Inc.

Joe K. Cline  
President  
Astec Underground, Inc.

Chris E. Colwell  
President  
Carlson Paving Products, Inc.

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Larry R. Cumming  
President  
Peterson Pacific Corp.

Richard J. Dorris  
President  
Heatec, Inc.

Jeffery J. Elliott  
President  
Johnson Crushers International, Inc.

Timothy D. Gonigam  
President  
Astec Mobile Screens, Inc.

D. Aaron Harmon  
President  
GEFCO, Inc.

Tom Kruger  
Managing Director  
Osborn Engineered Products SA (Pty) Ltd

Richard A. Patek  
President  
Telsmith, Inc.

James F. Pfeiffer  
President  
American Augers, Inc.

Jeffrey L. Richmond  
President  
Roadtec, Inc.

David H. Smale  
General Manager  
Astec Australia Pty Ltd

Joseph P. Vig  
President  
Kolberg-Pioneer, Inc.

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OTHER INFORMATION

Transfer Agent   Computershare  
480 Washington Blvd., Jersey City, NJ 07310  
800.617.6437, [www.bnymellon.com/shareowner/equityaccess](http://www.bnymellon.com/shareowner/equityaccess)

Stock Exchange   NASDAQ, National Market - ASTE

Auditors       Ernst & Young LLP, Chattanooga, TN

General Counsel   Chambliss, Bahner & Stophel, P.C., Chattanooga, TN  
and Litigation

Securities Counsel       Alston & Bird LLP, Atlanta, GA

Investor Relation       Stephen C. Anderson, Director, 423.553.5934

Corporate Office       Astec Industries, Inc., 1725 Shepherd Road, Chattanooga, TN 37421  
Ph 423.899.5898, Fax 423.899.4456, [www.astecindustries.com](http://www.astecindustries.com)

The form 10-K, as filed with the Securities and Exchange Commission, may be obtained at no cost by any shareholder upon written request to Astec Industries, Inc., Attention Investor Relations.

The Company's Code of Conduct is posted at [www.astecindustries.com](http://www.astecindustries.com).

The Annual Meeting will be held on May 3, 2012 at 10:00 A.M., EST in the Training Center at Astec, Inc. located at 4101 Jerome Avenue, Chattanooga, TN 37407.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, Astec Industries, Inc. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ASTECH INDUSTRIES, INC.  
(Registrant)

BY: /s/ J. Don Brock  
J. Don Brock, Chairman of  
the Board and President

Date: February 29, 2012

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated:

| SIGNATURE                                  | TITLE  | DATE              |
|--|--|-------------------|
| /s/ J. Don Brock<br>J. Don Brock           | Chairman of the Board and President (Principal Executive Officer)                                  | February 29, 2012 |
| /s/ David C. Silvious<br>David C. Silvious | Chief Financial Officer, Vice President and Treasurer (Principal Financial and Accounting Officer) | February 29, 2012 |
| /s/ W. Norman Smith<br>W. Norman Smith     | Director   | February 23, 2012 |
| /s/ William B. Sansom<br>William B. Sansom | Director   | February 23, 2012 |
| /s/ Phillip E. Casey<br>Phillip E. Casey   | Director   | February 23, 2012 |
| /s/ Glen E. Tellock<br>Glen E. Tellock     | Director   | February 23, 2012 |
| /s/ William D. Gehl<br>William D. Gehl     | Director   | February 23, 2012 |
| /s/ Daniel K. Frierson                     | Director   | February 23, 2012 |

Daniel K. Frierson

/s/ William G. Dorey  
William G. Dorey

Director

February 23, 2012

/s/ James B. Baker  
James B. Baker

Director

February 23, 2012

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

EXHIBITS FILED WITH ANNUAL REPORT  
ON FORM 10-K  
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2011

ASTEC INDUSTRIES, INC.  
1725 Shepherd Road  
Chattanooga, Tennessee 37421

ASTEC INDUSTRIES, INC.  
FORM 10-K  
INDEX TO EXHIBITS

| Exhibit Number | Description   |
|----------------|---|
| Exhibit 10.21  | Amendment to the Astec Industries, Inc. Supplemental Executive Retirement Plan effective November 1, 2011.  |
| Exhibit 21     | Subsidiaries of the Registrant.   |
| Exhibit 23     | Consent of Independent Registered Public Accounting Firm.   |
| Exhibit 31.1   | Certification pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| Exhibit 31.2   | Certification pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| Exhibit 32     | Certification pursuant to Rule 13a-14(b)/15d-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS        | XBRL Instance Document  |
| 101.SCH        | XBRL Taxonomy Extension Schema  |

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|         |   |
|---------|---|
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase  |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase   |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase        |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase |