

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

ALNYLAM PHARMACEUTICALS, INC.
Form SC 13G/A
February 14, 2005

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Schedule 13G
(Rule 13d-102)

INFORMATION TO BE INCLUDED IN STATEMENTS FILED PURSUANT TO RULES 13d-1 (b), (c)
AND (d) AND AMENDMENTS THERETO FILED PURSUANT TO 13d-2 (b)
(Amendment No. 1)*

Alnylam Pharmaceuticals, Inc.
(Name of Issuer)

Common Stock
(Title of Class of Securities)

02043Q107
(CUSIP Number)

December 31, 2004
(Date of Event Which Requires Filing of this Statement)

Check the appropriate box to designate the rule pursuant to which this Schedule is filed:

- Rule 13d-1(b)
 Rule 13d-1(c)
 Rule 13d-1(d)

* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

(Continued on following pages)

Page 1 of 18
Exhibit Index on Page 15

CUSIP NO. 02043Q107

13 G

Page 2 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Polaris Venture Partners III, L.P. ("PVP III")
Tax ID Number:

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP* (a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

2,313,914 shares, except that Polaris Venture Management Co. III, L.L.C. ("Polaris III"), the general partner of PVP III, may be deemed to have sole power to vote these shares, and Jonathan A. Flint ("Flint"), Terrance G. McGuire ("McGuire"), Stephen D. Arnold ("Arnold") and Alan G. Spoon ("Spoon"), the managing members of Polaris III, may be deemed to have shared power to vote these shares.

NUMBER OF
SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING
PERSON
WITH

6 SHARED VOTING POWER

See response to row 5.

7 SOLE DISPOSITIVE POWER

2,313,914 shares, except that Polaris III, the general partner of PVP III, may be deemed to have sole power to dispose of these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to dispose of these shares.

8 SHARED DISPOSITIVE POWER

See response to row 7.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

2,313,914

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.1%

12 TYPE OF REPORTING PERSON*

PN

CUSIP NO. 02043Q107

13 G

Page 3 of 18

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Polaris Venture Partners Entrepreneurs' Fund III, L.P.
("Entrepreneurs' III")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP* (a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

60,124 shares, except that Polaris III, the general partner of Entrepreneurs' III, may be deemed to have sole power to vote these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to vote these shares.

NUMBER OF
SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING
PERSON
WITH

6 SHARED VOTING POWER
See response to row 5.

7 SOLE DISPOSITIVE POWER

60,124 shares, except that Polaris III, the general partner of Entrepreneurs' III, may be deemed to have sole power to dispose of these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to dispose of these shares.

8 SHARED DISPOSITIVE POWER

See response to row 7.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

60,124

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

0.3%

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

12 TYPE OF REPORTING PERSON*

PN

CUSIP NO. 02043Q107

13 G

Page 4 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Polaris Venture Partners Founders' Fund III, L.P. ("Founders' III")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP* (a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

36,492 shares, except that Polaris III, the general partner of Founders' III, may be deemed to have sole power to vote these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to vote these shares.

NUMBER OF
SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING
PERSON
WITH

6 SHARED VOTING POWER

See response to row 5.

7 SOLE DISPOSITIVE POWER

36,492 shares, except that Polaris III, the general partner of Founders' III, may be deemed to have sole power to dispose of these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to dispose of these shares.

8 SHARED DISPOSITIVE POWER

See response to row 7.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

36,492

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

0.2%

12 TYPE OF REPORTING PERSON*

PN

CUSIP NO. 02043Q107

13 G

Page 5 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Polaris Venture Management Co. III, L.L.C. ("Polaris III")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP* (a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III, the general partner of PVP III, Entrepreneurs' III and Founders' III, may be deemed to have sole power to vote these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to vote these shares.

NUMBER OF 6 SHARED VOTING POWER
SHARES
BENEFICIALLY OWNED BY EACH REPORTING PERSON WITH
7 SOLE DISPOSITIVE POWER

See response to row 5.

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III, the general partner of PVP III, Entrepreneurs' III and Founders' III, may be deemed to have sole power to vote these shares, and Flint, McGuire, Arnold and Spoon, the managing members of Polaris III, may be deemed to have shared power to dispose of these shares.

8 SHARED DISPOSITIVE POWER

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

See response to row 7.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

2,410,530

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.6%

12 TYPE OF REPORTING PERSON*

OO

CUSIP NO. 02043Q107

13 G

Page 6 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Jonathan A. Flint ("Flint")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP*

(a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

U.S. Citizen

5 SOLE VOTING POWER

0 shares.

6 SHARED VOTING POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Flint is a managing member of Polaris III, and may be deemed to have shared power to vote these shares.

SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING

7 SOLE DISPOSITIVE POWER

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

PERSON WITH 0 shares.

8 SHARED DISPOSITIVE POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Flint is a managing member of Polaris III, and may be deemed to have shared power to dispose of these shares.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

2,410,530

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.6%

12 TYPE OF REPORTING PERSON*

IN

CUSIP NO. 02043Q107

13 G

Page 7 of 18

1 NAME OF REPORTING SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Terrance G. McGuire ("McGuire")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP*

(a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

U.S. Citizen

5 SOLE VOTING POWER

0 shares.

6 SHARED VOTING POWER

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. McGuire is a managing member of Polaris III, and may be deemed to have shared power to vote these shares.

SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING
PERSON
WITH

7 SOLE DISPOSITIVE POWER

0 shares.

8 SHARED DISPOSITIVE POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. McGuire is a managing member of Polaris III, and may be deemed to have shared power to dispose of these shares.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH
REPORTING PERSON

2,410,530

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9)
EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.6%

12 TYPE OF REPORTING PERSON*

IN

CUSIP NO. 02043Q107

13 G

Page 8 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Stephen D. Arnold ("Arnold")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP*

(a) []
(b) [X]

3 SEC USE ONLY

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

4 CITIZENSHIP OR PLACE OF ORGANIZATION

U.S. Citizen

	5	SOLE VOTING POWER	
			0 shares.
	6	SHARED VOTING POWER	
			2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Arnold is a managing member of Polaris III, and may be deemed to have shared power to vote these shares.
NUMBER OF SHARES BENEFICIALLY OWNED BY EACH REPORTING PERSON WITH	7	SOLE DISPOSITIVE POWER	
			0 shares.
	8	SHARED DISPOSITIVE POWER	
			2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Arnold is a managing member of Polaris III, and may be deemed to have shared power to dispose of these shares.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

2,410,530

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.6%

12 TYPE OF REPORTING PERSON*

IN

CUSIP NO. 02043Q107

13 G

Page 9 of 18

1 NAME OF REPORTING
SS OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

Alan G. Spoon ("Spoon")
Tax ID Number:

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP* (a) []
(b) [X]

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

U.S. Citizen

5 SOLE VOTING POWER

0 shares.

6 SHARED VOTING POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Spoon is a managing member of Polaris III, and may be deemed to have shared power to vote these shares.

NUMBER OF
SHARES
BENEFICIALLY
OWNED BY
EACH
REPORTING
PERSON
WITH

7 SOLE DISPOSITIVE POWER

0 shares.

8 SHARED DISPOSITIVE POWER

2,410,530 shares, of which 2,313,914 are directly owned by PVP III, 60,124 are directly owned by Entrepreneurs' III and 36,492 are directly owned by Founders' III. Polaris III is the general partner of PVP III, Entrepreneurs' III and Founders' III. Spoon is a managing member of Polaris III, and may be deemed to have shared power to dispose of these shares.

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

2,410,530

10 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES*

[]

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

11.6%

12 TYPE OF REPORTING PERSON*

IN

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

CUSIP NO. 02043Q107

13 G

Page 10 of 18

ITEM 1(A). NAME OF ISSUER

Alnylam Pharmaceuticals, Inc.

ITEM 1(B). ADDRESS OF ISSUER'S PRINCIPAL EXECUTIVE OFFICES

300 Third Street
Cambridge, Massachusetts 02142

ITEM 2(A). NAME OF PERSONS FILING

This Statement is filed by Polaris Venture Partners III, L.P., a Delaware limited partnership ("PVP III"), Polaris Venture Partners Entrepreneurs' Fund III, L.P., a Delaware limited partnership ("Entrepreneurs' III"), Polaris Venture Partners Founders' Fund III, L.P., a Delaware limited partnership ("Founders' III"), Polaris Venture Management Co. III, L.L.C., a Delaware limited liability company ("Polaris III"), Jonathan A. Flint ("Flint"), Terrance G. McGuire ("McGuire"), Stephen D. Arnold ("Arnold") and Alan G. Spoon ("Spoon"). Flint, McGuire, Arnold and Spoon are the managing members of Polaris III. The foregoing entities and individuals are collectively referred to as the "Reporting Persons."

Polaris III, the general partner of PVP III, Entrepreneurs' III and Founders' III, may be deemed to have sole power to vote and sole power to dispose of shares of the issuer directly owned by PVP III, Entrepreneurs' III and Founders' III. Flint, McGuire, Arnold and Spoon are the managing members of Polaris III and may be deemed to have shared power to vote and shared power to dispose of shares of the issuer directly owned by PVP III, Entrepreneurs' III and Founders' III.

ITEM 2(B). ADDRESS OF PRINCIPAL OFFICE

The address for each of the Reporting Persons is:

Polaris Venture Partners
1000 Winter Street, Suite 3350
Waltham, Massachusetts 02451

ITEM 2(C) CITIZENSHIP

PVP III, Entrepreneurs' III and Founders' III are Delaware limited partnerships; Polaris III is a Delaware Limited Liability Company; Flint, McGuire, Arnold and Spoon are United States citizens.

ITEM 2(D) AND (E). TITLE OF CLASS OF SECURITIES AND CUSIP NUMBER

Common Stock
CUSIP # 02043Q107

ITEM 3. Not Applicable

ITEM 4. OWNERSHIP

The following information with respect to the ownership of the Common Stock of the issuer by the persons filing this Statement is

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

provided as of December 31, 2004:

CUSIP NO. 02043Q107

13 G

Page 11 of 18

(a) Amount beneficially owned:

See Row 9 of cover page for each Reporting Person.

(b) Percent of Class:

See Row 11 of cover page for each Reporting Person.

(c) Number of shares as to which such person has:

(i) Sole power to vote or to direct the vote:

See Row 5 of cover page for each Reporting Person.

(ii) Shared power to vote or to direct the vote:

See Row 6 of cover page for each Reporting Person.

(iii) Sole power to dispose or to direct the disposition of:

See Row 7 of cover page for each Reporting Person.

(iv) Shared power to dispose or to direct the disposition of:

See Row 8 of cover page for each Reporting Person.

ITEM 5. OWNERSHIP OF FIVE PERCENT OR LESS OF A CLASS.

Not applicable.

ITEM 6. OWNERSHIP OF MORE THAN FIVE PERCENT ON BEHALF OF ANOTHER PERSON.

Under certain circumstances set forth in the limited partnership agreements of PVP III, Entrepreneurs' III and Founders' III, the general and limited partners of each of such entities may be deemed to have the right to receive dividends from, or the proceeds from, the sale of shares of the issuer owned by each such entity of which they are a partner.

ITEM 7. IDENTIFICATION AND CLASSIFICATION OF THE SUBSIDIARY WHICH ACQUIRED THE SECURITY BEING REPORTED ON BY THE PARENT HOLDING COMPANY

Not applicable.

ITEM 8. IDENTIFICATION AND CLASSIFICATION OF MEMBERS OF THE GROUP.

Not applicable.

ITEM 9. NOTICE OF DISSOLUTION OF GROUP.

Not applicable.

ITEM 10. CERTIFICATION.

Not applicable.

SIGNATURES

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: February 14, 2005

POLARIS VENTURE PARTNERS III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

POLARIS VENTURE PARTNERS
ENTREPRENEURS' FUND III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

POLARIS VENTURE PARTNERS
FOUNDERS' FUND III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

POLARIS VENTURE
MANAGEMENT CO. III, L.L.C.,
a Delaware Limited Liability Company

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

JONATHAN A. FLINT

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

TERRANCE G. MCGUIRE

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

STEPHEN D. ARNOLD

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

ALAN G. SPOON

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

Page 15 of 18

EXHIBIT INDEX

Exhibit

Found on
Sequentially
Numbered Page

Exhibit A: Agreement of Joint Filing

16

Exhibit B: Reference to Kevin Littlejohn as Authorized Signatory

18

Page 16 of 18

EXHIBIT A

Agreement of Joint Filing

The undersigned hereby agree that a single Schedule 13G (or any amendment thereto) relating to the Common Stock of Alnylam Pharmaceuticals, Inc. shall be filed on behalf of each of the undersigned and that this Agreement shall be filed as an exhibit to such Schedule 13G.

Dated: February 14, 2005

POLARIS VENTURE PARTNERS III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

POLARIS VENTURE PARTNERS
ENTREPRENEURS' FUND III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

POLARIS VENTURE PARTNERS
FOUNDERS' FUND III, L.P.,
a Delaware Limited Partnership

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

POLARIS VENTURE
MANAGEMENT CO. III, L.L.C.,
a Delaware Limited Liability Company

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

JONATHAN A. FLINT

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

Page 17 of 18

TERRANCE G. MCGUIRE

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

STEPHEN D. ARNOLD

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

ALAN G. SPOON

/s/ Kevin Littlejohn

Signature

Kevin Littlejohn
Authorized Signatory

Page 18 of 18

Edgar Filing: ALNYLAM PHARMACEUTICALS, INC. - Form SC 13G/A

EXHIBIT B

REFERENCE TO KEVIN LITTLEJOHN AS AUTHORIZED SIGNATORY

Kevin Littlejohn has signed the enclosed documents as Authorized Signatory. Note that copies of the applicable Agreement to File Jointly and Statement Appointing Designated Filer And Authorized Signatory are already on file with the appropriate agencies.