

BSQUARE CORP /WA  
Form 10-Q  
May 10, 2007

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2007**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 000-27687**

**BSQUARE CORPORATION**

(Exact name of registrant as specified in its charter)

**Washington**

(State or other jurisdiction of  
incorporation or organization)

**91-1650880**

(I.R.S. Employer  
Identification No.)

**110 110<sup>th</sup> Avenue NE, Suite 200,  
Bellevue WA**

(Address of principal executive offices)

**98004**

(Zip Code)

**(425) 519-5900**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock outstanding as of April 30, 2007: 9,789,631

**BSQUARE CORPORATION**  
**FORM 10-Q**  
**For the Quarterly Period Ended March 31, 2007**  
**TABLE OF CONTENTS**

	<b>Page</b>	
<b><u>PART I. FINANCIAL INFORMATION</u></b>		
<u>Item 1</u>	<u>Financial Statements</u>	3
<u>Item 2</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	14
<u>Item 3</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	24
<u>Item 4</u>	<u>Controls and Procedures</u>	24
<b><u>PART II. OTHER INFORMATION</u></b>		
<u>Item 1</u>	<u>Legal Proceedings</u>	25
<u>Item 1A</u>	<u>Risk Factors</u>	26
<u>Item 6</u>	<u>Exhibits</u>	28
	<u>EXHIBIT 31.1</u>	
	<u>EXHIBIT 31.2</u>	
	<u>EXHIBIT 32.1</u>	
	<u>EXHIBIT 32.2</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(dollars in thousands)

	<b>March 31, 2007 (Unaudited)</b>	<b>December 31, 2006</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 2,368	\$ 2,483
Short-term investments	8,648	7,426
Accounts receivable, net of allowance for doubtful accounts of \$198 at March 31, 2007 and \$198 at December 31, 2006	7,995	7,167
Prepaid expenses and other current assets	466	421
<b>Total current assets</b>	<b>19,477</b>	<b>17,497</b>
Equipment, furniture and leasehold improvements, net	819	821
Intangible assets, net	51	101
Restricted cash	1,050	1,200
Other non-current assets	56	57
<b>Total assets</b>	<b>\$ 21,453</b>	<b>\$ 19,676</b>
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 2,072	\$ 2,634
Other accrued expenses	3,347	2,877
Accrued compensation	1,424	1,046
Accrued legal fees	534	534
Deferred revenue	366	154
<b>Total current liabilities</b>	<b>7,743</b>	<b>7,245</b>
Deferred rent	349	355
Commitments and contingencies (Note 5)		
Shareholders equity:		
Preferred stock, no par value: 10,000,000 shares authorized; no shares issued and outstanding		
Common stock, no par value: 37,500,000 shares authorized; 9,781,376 shares issued and outstanding at March 31, 2007 and 9,617,755 shares issued and outstanding at December 31, 2006	119,766	119,229
Accumulated other comprehensive loss	(70)	(180)
Accumulated deficit	(106,335)	(106,973)

Edgar Filing: BSQUARE CORP /WA - Form 10-Q

Total shareholders' equity	13,361	12,076
Total liabilities and shareholders' equity	\$ 21,453	\$ 19,676

See notes to condensed consolidated financial statements.

3

---

**Table of Contents**

**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)

	<b>Three Months Ended March 31, 2007                  2006 (unaudited)</b>	
Revenue:		
Software	\$ 9,195	\$ 7,855
Service	5,901	3,729
 Total revenue	 15,096	 11,584
Cost of revenue:		
Software	6,822	6,476
Service <sup>(1)</sup>	4,277	2,791
 Total cost of revenue	 11,099	 9,267
 Gross profit	 3,997	 2,317
Operating expenses:		
Selling, general and administrative <sup>(1)</sup>	2,897	2,512
Research and development <sup>(1)</sup>	545	741
 Total operating expenses	 3,442	 3,253
 Income (loss) from operations	 555	 (936)
Interest and other income	123	87
 Income (loss) before income taxes	 678	 (849)
Income tax expense	(40)	
 Net income (loss)	 \$ 638	 \$ (849)
  Basic income (loss) per share	  \$ 0.07	  \$ (0.09)
 Diluted income (loss) per share	 \$ 0.06	 \$ (0.09)
  Shares used in calculation of income (loss) per share:		
Basic	9,677	9,564
Diluted	9,953	9,564

(1) Includes the following

amounts related  
to non-cash  
stock-based  
compensation  
expense:

Cost of revenue service	\$ 48	\$ 40
Selling, general and administrative	120	97
Research and development	21	17
Total stock-compensation expense	\$ 189	\$ 154

See notes to condensed consolidated financial statements.

4

---

**Table of Contents**

**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2007</b>	<b>2006</b>
	<b>(unaudited)</b>	
Cash flows from operating activities:		
Net income (loss)	\$ 638	\$ (849)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	147	123
Stock-based compensation	189	154
Changes in operating assets and liabilities:		
Accounts receivable, net	(832)	1,031
Prepaid expenses and other assets	(44)	7
Accounts payable and accrued expenses	286	(117)
Deferred revenue	213	(54)
Deferred rent	(6)	(5)
Net cash provided by operating activities	591	290
Cash flows from investing activities:		
Purchases of equipment and furniture	(96)	(103)
Reduction of restricted cash	150	
Maturities (purchases) of short-term investments, net	(1,100)	1,800
Net cash provided by (used in) investing activities	(1,046)	1,697
Cash flows from financing activities:		
Proceeds from exercise of stock options	348	56
Net cash provided by financing activities	348	56
Effect of exchange rate changes on cash	(8)	12
Net increase (decrease) in cash and cash equivalents	(115)	2,055
Cash and cash equivalents, beginning of period	2,483	7,694
Cash and cash equivalents, end of period	\$ 2,368	\$ 9,749

See notes to condensed consolidated financial statements.



Table of Contents

**BSQUARE CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2007**  
**(unaudited)**

**1. Summary of Significant Accounting Policies***Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements have been prepared by BSQUARE Corporation (the Company or BSQUARE ) pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ) for interim financial reporting and include the accounts of the Company and its subsidiaries. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles, or GAAP, have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the unaudited financial statements reflect all material adjustments, which consist solely of normal recurring adjustments, necessary to present fairly the Company s financial position as of March 31, 2007 and its operating results and cash flows for the three months ended March 31, 2007 and 2006. The accompanying financial information as of December 31, 2006 is derived from audited financial statements. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Examples include provision for bad debts and income taxes, estimates of progress on professional service arrangements and valuation of long-lived assets. Actual results may differ from these estimates. Interim results are not necessarily indicative of results for a full year. The information included in this quarterly report on Form 10-Q should be read in conjunction with the financial statements and notes thereto contained in the Company s annual report on Form 10-K for the year ended December 31, 2006 filed with the SEC. All intercompany balances have been eliminated.

*Earnings Per Share*

Basic earnings per share is computed by dividing net income by the weighed average number of shares outstanding during the period. Basic earnings per share is computed using the weighted average number of common shares outstanding during the period, and excludes any dilutive effects of common stock equivalent shares, such as options and warrants (using the treasury stock method) and convertible securities (using the if-converted method). Diluted earnings per share is computed using the weighted average number of common and common stock equivalent shares outstanding during the period; common stock equivalent shares are excluded from the computation if their effect is antidilutive. The Company excluded common stock equivalent shares from the computation of 1,363,474 at March 31, 2007 and 1,503,233 at March 31, 2006 since their effect is antidilutive.

The following table presents a reconciliation of the number of shares used in the calculation of basic and diluted earnings per share (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2007</b>	<b>2006</b>
Weighted average shares outstanding for basic earnings per share	9,677	9,564
Diluted effect of common stock equivalent shares	276	
Weighted average shares outstanding for diluted earnings per share	9,953	9,564

**Table of Contents****2. Intangible Assets**

Intangible assets relate to technology acquired in the Vibren acquisition in June 2005. The Company's gross carrying value of the acquired intangible assets subject to amortization was \$406,000 as of March 31, 2007, and the accumulated amortization of these assets was \$355,000 and the net book value was \$51,000 as of such date.

Amortization expense was \$50,000 for the three months ended March 31, 2007 and \$50,000 for the three months ended March 31, 2006. Amortization expense is expected to be \$51,000 for the remainder of 2007.

**3. Stock-Based Compensation*****Stock Options***

In May 1997, the Company adopted a Stock Option Plan, which has subsequently been amended and restated (the Amended Plan). Under the Amended Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board, not to be less than 85% of the fair market value of the common stock. These options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally four years. Incentive stock options granted under the Amended Plan may only be granted to employees of the Company, have a term of up to 10 years, and shall be granted at a price equal to the fair market value of the Company's stock. The Amended Plan was amended in 2003 to allow for an automatic annual increase in the number of shares reserved for issuance during each of the Company's fiscal years by an amount equal to the lesser of (i) four percent of the Company's outstanding shares at the end of the previous fiscal year, (ii) an amount determined by the Company's Board of Directors, or (iii) 375,000 shares. The Amended Plan was further amended in 2005 to allow for awards of stock appreciation rights and restricted and unrestricted stock.

In July 2000, the Company adopted the 2000 Non-Qualified Stock Option Plan (the 2000 Plan). Under the 2000 Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board. These stock options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally over four years.

***Stock-Based Compensation***

Effective January 1, 2006, the Company began recording compensation expense associated with stock options and other forms of equity compensation in accordance with Statement of Financial Accounting Standards (SFAS) No. 123R, *Share-Based Payment*, as interpreted by SEC Staff Accounting Bulletin No. 107. Prior to December 31, 2005, the Company accounted for stock options according to the provisions of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations, as permitted by SFAS 123, *Accounting for Stock-Based Compensation*, and therefore no related compensation expense was recorded for awards granted with no intrinsic value. The Company adopted the modified prospective transition method provided for under SFAS 123R and consequently has not retroactively adjusted results for prior periods. Under this transition method, compensation cost associated with stock options includes: 1) compensation cost related to the remaining unvested portion of all stock option awards granted prior to December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS 123; and 2) compensation cost related to all stock option awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R. The Company records expense over the vesting period using the straight-line method. Compensation expense for awards under SFAS 123R includes an estimate for forfeitures.

**Table of Contents**

Stock-based compensation expense was recorded on the statements of operations in the same line items as cash compensation for our employees as follows (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2007</b>	<b>2006</b>
Cost of revenue service	\$ 48	\$ 40
Selling, general and administrative	120	97
Research and development	21	17
Total stock-compensation expense	\$ 189	\$ 154

The impact of stock-based compensation expense under SFAS123R reduced net income by \$189,000 and basic and diluted earnings per share by \$0.02 for the three months ended March 31, 2007. The impact of stock-based compensation expense under SFAS123R reduced net income by \$154,000 and earnings per share by \$0.02 for the three months ended March 31, 2006.

At March 31, 2007, the total compensation cost related to stock options granted under the Company's stock option plans but not yet recognized was \$634,000, net of estimated forfeitures. This cost will be amortized on the straight-line method over a weighted-average period of approximately 1.5 years and will be adjusted for subsequent changes in estimated forfeitures.

**Key Assumptions**

The fair value of the Company's options was estimated on the date of grant using the Black-Scholes-Merton option pricing model, with the following assumptions:

	<b>Three Months Ended March 31,</b>	
	<b>2007</b>	<b>2006</b>
	SFAS	SFAS
	123R	123R
Dividend yield	0%	0%
Expected life	4 years	4 years
Expected volatility	86%	95%
Risk-free interest rate	4.7%	4.8%
Estimated forfeitures	35%	38%

*Expected Dividend* The Black-Scholes-Merton valuation model calls for a single expected dividend yield as an input. The dividend yield is determined by dividing the expected per share dividend during the coming year by the grant date stock price. The expected dividend assumption is based on the Company's current expectations about its anticipated dividend policy.

*Expected Life:* The Company's expected term represents the period that the Company's stock-based awards are expected to be outstanding and was determined based on historical experience and vesting schedules of similar awards.

*Expected Volatility:* The Company's expected volatility represents the weighted average historical volatility of the Company's common stock for the most recent four-year period.

*Risk-Free Interest Rate:* The Company bases the risk-free interest rate used in the Black-Scholes-Merton valuation method on the implied yield currently available on U.S. Treasury zero-coupon issues with an equivalent remaining term. Where the expected term of the Company's stock-based awards do not correspond with the terms for which interest rates are quoted, the Company performed a straight-line interpolation to determine the rate from the available term maturities.



**Table of Contents**

*Estimated Forfeitures:* Estimated forfeitures represents the Company's historical forfeitures for the most recent two-year period and considers voluntary termination behavior as well as analysis of actual option forfeitures.

**Stock Option Activity**

The following table summarizes activity under the Company's stock option plans for the three months ended March 31, 2007:

<b>Stock Options</b>	<b>Number of Shares</b>	<b>Weighted Average Exercise Price</b>	<b>Weighted Average Remaining Contractual Life (in years)</b>	<b>Aggregate Intrinsic Value</b>
Outstanding at January 1, 2007	1,988,280	\$ 3.96		
Granted at fair value	203,950	4.36		
Exercised	(163,621)	2.13		
Forfeited	(47,866)	3.51		
Expired	(17,638)	7.10		
Outstanding at March 31, 2007	1,963,105	\$ 4.14	8.00	\$ 2,537,000
Vested and expected to vest at March 31, 2007	1,560,114	\$ 4.44	0.38	\$ 1,951,000
Exercisable at March 31, 2007	1,007,394	\$ 5.28	6.92	\$ 1,091,000

The weighted-average grant-date fair value was \$3.19 per share for options granted during the three months ended March 31, 2007 and \$2.41 per share for options granted during the three months ended March 31, 2006. The aggregate intrinsic value represents the difference between the exercise price of the underlying options and the quoted price of the Company's common stock for the number of options that were in-the-money at March 31, 2007. There were 699,631 options that were in-the-money at March 31, 2007 and 368,175 at March 31, 2006. The Company issues new shares of common stock upon exercise of stock options. The aggregate intrinsic value of options exercised under the Company's stock option plans was approximately \$362,000 for the three months ended March 31, 2007 and \$33,000 for the three months ended March 31, 2006.

**4. Comprehensive Income (Loss)**

Comprehensive income (loss) is defined as the change in equity of a company during a period from transactions and other events and circumstances, excluding transactions resulting from investments by owners and distributions to owners. The difference between net income (loss) and comprehensive income (loss) for the Company is attributable to foreign currency translation adjustments.

Components of comprehensive loss consist of the following (in thousands):

	<b>Three Months Ended March 31, 2007</b>		<b>2006</b>	
Net income (loss)	\$ 638		\$ (849)	
Foreign currency translation gain (loss)	(10)		17	
Comprehensive income (loss)	\$ 628		\$ (832)	



**Table of Contents**

**5. Taxes**

The Company adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement 109, effective January 1, 2007. Interpretation 48 prescribes a recognition threshold and a measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Benefits from tax positions should be recognized in the financial statements only when it is more likely than not that the tax position will be sustained upon examination by the appropriate taxing authority that would have full knowledge of all relevant information. A tax position that meets the more-likely-than-not recognition threshold is measured at the largest amount of benefit that is greater than fifty percent likely of being realized upon ultimate settlement. Tax positions that previously failed to meet the more-likely-than-not recognition threshold should be recognized in the first subsequent financial reporting period in which that threshold is met. Previously recognized tax positions that no longer meet the more-likely-than-not recognition threshold should be derecognized in the first subsequent financial reporting period in which that threshold is no longer met. Interpretation 48 also provides guidance on the accounting for and disclosure of unrecognized tax benefits, interest and penalties. Adoption of Interpretation 48 did not have a significant impact on the Company's financial position or results of operations.

Income tax expense was \$40,000 for the three months ended March 31, 2007 and zero for the three months ended March 31, 2006. This expense relates to corporate income taxes generated by our Taiwan subsidiary.

**6. Commitments and Contingencies**

***Contractual Commitments***

The Company's principal commitments consist of obligations outstanding under operating leases, which expire through 2014. The Company has lease commitments for office space in Bellevue, Washington; San Diego, California; Longmont, Colorado; Vancouver, British Columbia, Canada; and Taipei, Taiwan. The Company leases office space in Akron, Ohio on a month-to-month basis.

In February 2004, the Company signed an amendment to the lease for our former corporate headquarters and simultaneously entered into a ten-year lease for a new corporate headquarters, also located in Bellevue, Washington. If the Company defaults under its corporate headquarters lease, the landlord has the ability to demand repayment for certain cash payments forgiven in 2004 under the former headquarters lease. The amount of the forgiven payments for which the landlord can demand repayment was \$1.8 million at March 31, 2007, which decreases on the straight-line basis over the length of its ten-year headquarters lease.

Rent expense was \$272,000 for the three months ended March 31, 2007 and \$246,000 for the three months ended March 31, 2006.

As of March 31, 2007, the Company had \$1,050,000 pledged as collateral for a bank letter of credit under the terms of its headquarters facility lease. The pledged cash supporting the outstanding letter of credit is recorded as restricted cash.

**Table of Contents**

Contractual commitments at March 31, 2007 were as follows (in thousands):

Operating leases:	
Remainder of 2007	\$ 768
2008	952
2009	853
2010	926
2011	975
Thereafter	2,889
 Total commitments	 \$ 7,363

***Legal Proceedings*****IPO Litigation**

In Summer and early Fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against the Company, certain of the Company's current and former officers and directors (the Individual Defendants), and the underwriters of the Company's initial public offering (the Underwriter Defendants). The suits purport to be class actions filed on behalf of purchasers of the Company's common stock during the period from October 19, 1999 to December 6, 2000. The complaints against the Company have been consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002 and is now the operative complaint.

The plaintiffs allege that the Underwriter Defendants agreed to allocate stock in the Company's initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. Plaintiffs allege that the prospectus for the Company's initial public offering was false and misleading in violation of the securities laws because the Company did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On July 15, 2002, the Company moved to dismiss all claims against it and the Individual Defendants. On October 9, 2002, the district court dismissed the Individual Defendants from the case without prejudice based upon stipulations of dismissal filed by the plaintiffs and the Individual Defendants. On February 19, 2003, the district court denied the motion to dismiss the complaint against the Company. On October 13, 2004, the district court certified a class in six of the approximately 300 other nearly identical actions (the focus cases) and noted that the decision is intended to provide strong guidance to all parties regarding class certification in the remaining cases. The Underwriter Defendants appealed this decision and the Second Circuit vacated the district court's decision granting class certification in the six focus cases on December 5, 2006. Plaintiffs filed a petition for rehearing. On January 5, 2007, the Second Circuit denied the petition, but noted that Plaintiffs could ask the district court to certify a more narrow class than the one that was rejected. The plaintiffs have not yet moved to certify a class in the Company's case.

The Company has approved a settlement agreement and related agreements which set forth the terms of a settlement between the Company, the plaintiff class and the vast majority of the other approximately 300 issuer defendants. It is unclear what impact the Second Circuit's decision vacating class certification in the six focus cases will have on the settlement, which has not yet been finally approved by the district court, because the Company's settlement with the plaintiffs involves the certification of the case as a class action as part of the approval process. The district court stayed all proceedings, including a decision on final approval of the settlement and any amendments of the complaints, pending the Second Circuit's decision on plaintiffs' petition for rehearing.

Pursuant to the settlement and related agreements, if the settlement receives final approval by the district court,



**Table of Contents**

the settlement provides for a release of the Company and the Individual Defendants for the conduct alleged in the action to be wrongful. The Company would agree to undertake certain responsibilities, including agreeing to assign away, not assert, or release certain potential claims the Company may have against its underwriters. The Company anticipates that its potential financial obligation to plaintiffs pursuant to the terms of the issuers' settlement agreement and related agreements will be covered by existing insurance. The Company is not aware of any material limitations on the expected recovery of any potential financial obligation to plaintiffs from its insurance carriers.

There is no assurance that the district court will grant final approval to the issuers' settlement. If the settlement agreement is not approved and the Company is found liable, the Company is unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than the Company's insurance coverage, and whether such damages would have a material impact on the Company's results of operations or financial condition in any future period.

**7. Segment Information**

The Company follows the requirements of SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*. The Company has one operating segment, software and services delivered to smart device makers.

The following table summarizes information about the Company's revenue and long-lived asset information by geographic areas (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2007</b>	<b>2006</b>
Total revenue:		
North America	\$ 14,315	\$ 11,277
Asia	769	293
Other foreign	12	14
Total revenue <sup>(1)</sup>	\$ 15,096	\$ 11,584
	<b>March 31, 2007</b>	<b>December 31, 2006</b>
Long-lived assets:		
North America	\$ 827	\$ 877
Asia	43	45
Total long-lived assets	\$ 870	\$ 922

(1) Revenue is attributed to countries based on location of customer invoiced.

**Significant Customers**

For the three months ended March 31, 2007, the Company had one customer that accounted for \$1.8 million, or 12% of total revenue. Sales to this customer, which was predominantly engineering services, included \$845,000 of billable service revenue which does not have a material impact on the Company's gross profit. Excluding billable

services, the customer only accounted for 6% of revenue. The Company expects to substantially complete its current service engagement with this customer in the second quarter of 2007 and expects revenue from this customer in the second quarter to be approximately \$472,000. There were no other customers that accounted for at least 10% of total revenue for the three months ended March 31, 2007 and no customers that accounted for at

**Table of Contents**

least 10% of total revenue for the three months ended March 31, 2006.

In addition, this customer had an accounts receivable balance of approximately \$1.5 million, or 19% of total accounts receivables as of March 31, 2007. There were no other customers that accounted for at least 10% of total accounts receivable as of March 31, 2007 and no customers that accounted for at least 10% of total accounts receivable as of March 31, 2006. We have collected \$881,000 of the March 31, 2007 balance as of April 30, 2007.

**8. Related Party Transactions**

Pursuant to a consulting agreement between the Company and Mr. Donald Bibeault, the Chairman of the Company's Board of Directors, Mr. Bibeault provided the Company with onsite consulting services from July 2003, when he was appointed to the Board of Directors, to September 2006. The Company incurred no expenses for the three months ended March 31, 2007 and \$24,000 for the three months ended March 31, 2006 under this consulting agreement. On June 29, 2006, the Company and Mr. Bibeault agreed to terminate this consulting agreement effective September 30, 2006. Mr. Bibeault continues to serve as the Chairman of the Company's Board of Directors.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

From time to time, information provided by us, statements made by our employees or information included in our filings with the Securities and Exchange Commission (SEC) may contain statements that are forward-looking statements involving risks and uncertainties. In particular, statements in Management's Discussion and Analysis of Financial Condition and Results of Operations relating to our revenue, profitability, growth initiatives and sufficiency of capital may be forward-looking statements. The words expect, anticipate, plan, believe, seek, estimate and expressions are intended to identify such forward-looking statements. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that could cause our future results to differ materially from those expressed in any forward-looking statements made by, or on behalf of, us. Many such factors are beyond our ability to control or predict. Readers are accordingly cautioned not to place undue reliance on forward-looking statements. We disclaim any intent or obligation to update any forward-looking statements, whether in response to new information or future events or otherwise. Important factors that may cause our actual results to differ from such forward-looking statements include, but are not limited to, the factors discussed in Item 1A of Part II of this quarterly report and of Part I of our annual report on Form 10-K for the year ended December 31, 2006 entitled Risk Factors.

**Overview**

We provide software and engineering service offerings to the smart device marketplace. A smart device is a dedicated purpose computing device that typically has the ability to display information, runs an operating system (e.g., Microsoft® Windows® CE 6.0) and may be connected to a network via a wired or wireless connection. Examples of smart devices that we target include set-top boxes, home gateways, point-of-sale terminals, kiosks, voting machines, gaming platforms, personal digital assistants (PDAs), personal media players and smartphones. We primarily focus on smart devices that utilize embedded versions of the Microsoft Windows family of operating systems, specifically Windows CE, Windows XP Embedded and Windows Mobile .

We have been providing software and engineering services to the smart device marketplace since our inception. Our customers include world class original equipment manufacturers (OEMs), original design manufacturers (ODMs), silicon vendors, peripheral vendors, and enterprises that develop, market and distribute smart devices. The software and engineering services we provide our customers are utilized and deployed throughout various phases of our customers' device life cycle, including design, development, customization, quality assurance and deployment.

**Critical Accounting Judgments**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires estimates and assumptions that affect the reported amounts of assets and liabilities, revenue and expenses and related disclosures of contingent assets and liabilities in the consolidated financial statements and accompanying notes. The SEC has defined a company's critical accounting policies as those that are most important to the portrayal of our financial condition and results of operations, and those that require us to make our most difficult and subjective judgments, often as a result of the need to make estimates related to matters that are inherently uncertain. Based on this definition, we have identified the critical accounting policies and judgments addressed below. We also have other key accounting policies, which involve the use of estimates, judgments and assumptions, that are relevant to understanding our results. For additional information see Item 1 of Part I, Financial Statements Note 1 Summary of Significant Accounting Policies. Although we believe that our estimates, assumptions and judgments are reasonable, they are necessarily based upon presently available information. Actual results may differ significantly from these estimates under different assumptions, judgments or conditions.

**Table of Contents*****Revenue Recognition***

We recognize revenue from software and engineering service sales when the following four revenue recognition criteria are met: persuasive evidence of an arrangement exists; delivery has occurred or services have been rendered; the selling price is fixed or determinable; and collectability is reasonably assured. Contracts and customer purchase orders are generally used to determine the existence of an arrangement. Shipping documents and customer acceptance, when applicable, are used to verify delivery. We assess whether the selling price is fixed or determinable based on the contract and payment terms associated with the transaction and whether the sales price is subject to refund or adjustment. We assess collectability based primarily on the creditworthiness of the customer as determined by credit checks and analysis, as well as the customer's payment history.

We recognize revenue upon shipment provided that no significant obligations remain on our part and substantive acceptance conditions, if any, have been met. We also enter into arrangements in which a customer purchases a combination of software licenses, engineering services and post-contract customer support or maintenance (PCS). As a result, significant contract interpretation is sometimes required to determine the appropriate accounting, including how the price should be allocated among the deliverable elements if there are multiple elements, whether undelivered elements are essential to the functionality of delivered elements, and when to recognize revenue. PCS includes rights to upgrades, when and if available, telephone support, updates, and enhancements. When vendor specific objective evidence (VSOE) of fair value exists for all elements in a multiple element arrangement, revenue is allocated to each element based on the relative fair value of each of the elements. VSOE of fair value is established by the price charged when the same element is sold separately. Accordingly, the judgments involved in assessing VSOE have an impact on the recognition of revenue in each period. Changes in the allocation of the sales price between deliverables might impact the timing of revenue recognition but would not change the total revenue recognized on the contract.

When elements such as software and engineering services are contained in a single arrangement, or in related arrangements with the same customer, we allocate revenue to each element based on its relative fair value, provided that such element meets the criteria for treatment as a separate unit of accounting. In the absence of fair value for a delivered element, we allocate revenue first to the fair value of the undelivered elements and allocate the residual revenue to the delivered elements. In the absence of fair value for an undelivered element, the arrangement is accounted for as a single unit of accounting, resulting in a delay of revenue recognition for the delivered elements until the undelivered elements are fulfilled. As a result, contract interpretations and assessments of fair value are sometimes required to determine the appropriate accounting.

Service revenue from fixed-priced contracts is recognized using the percentage of completion method. Percentage of completion is measured based primarily on input measures such as hours incurred to date compared to total estimated hours to complete, with consideration given to output measures, such as contract milestones, when applicable. We rely on estimates of total expected hours as a measure of performance and cost in order to determine the amount of revenue to be recognized. Revisions to hour and cost estimates are recorded in the period the facts that give rise to the revision become known. Service revenue from time and materials contracts and training services is recognized as services are performed.

When elements such as engineering services and royalties are contained in a single arrangement, we recognize revenue from engineering services as earned in accordance with the four revenue recognition criteria stated above even though the effective rate per hour may be lower than typical because the customer is contractually obligated to pay royalties on their devices shipments, some of which may be guaranteed. We recognize royalty revenue when we receive the royalty report from the customer.

Deferred revenue includes deposits received from customers for service contracts and unamortized service contract revenue, customer advances under OEM licensing agreements and maintenance revenue. In instances where final acceptance of the software or services is specified by the customer, revenue is deferred until all acceptance criteria have been met.

**Table of Contents*****Allowance for Doubtful Accounts***

Our accounts receivable balances are net of an estimated allowance for doubtful accounts. We perform ongoing credit evaluations of our customers' financial condition and generally do not require collateral. We estimate the collectability of our accounts receivable and record an allowance for doubtful accounts. We consider many factors when making this estimate, including analyzing accounts receivable and historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in customer payment history, when evaluating the adequacy of the allowance for doubtful accounts. Because the allowance for doubtful accounts is an estimate, it may be necessary to adjust it if actual bad debt expense exceeds the estimated reserve.

***Stock-Based Compensation***

Effective January 1, 2006, we began recording compensation expense associated with stock options and other forms of equity compensation in accordance with Statement of Financial Accounting Standards (SFAS) No. 123R, *Share-Based Payment*, as interpreted by SEC Staff Accounting Bulletin No. 107. Prior to December 31, 2005, we accounted for stock options according to the provisions of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations, as permitted by SFAS 123, *Accounting for Stock-Based Compensation*, and, therefore, no related compensation expense was recorded for awards granted with no intrinsic value. We adopted the modified prospective transition method provided for under SFAS 123R and consequently have not retroactively adjusted results for prior periods. Under this transition method, compensation cost associated with stock options includes: 1) compensation cost related to the remaining unvested portion of all stock option awards granted prior to December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS 123; and 2) compensation cost related to all stock option awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R. We record expense over the vesting period using the straight-line method. Compensation expense for awards under SFAS 123R includes an estimate for forfeitures.

At March 31, 2007, total compensation cost related to stock options granted under our stock option plans but not yet recognized was \$634,000, net of estimated forfeitures. This cost will be amortized on the straight-line method over a weighted-average period of approximately 1.5 years and will be adjusted for subsequent changes in estimated forfeitures.

***Taxes***

As part of the process of preparing our consolidated financial statements, we are required to estimate income taxes in each of the countries in which we operate. This process involves estimating our current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income, and, to the extent we believe that recovery is not likely, we must establish a valuation allowance. To the extent we establish a valuation allowance, or increase this allowance in a period, it may result in an expense within the tax provision in the statements of operations. Significant management judgment is required in determining our provision for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets. We have provided a full valuation allowance on deferred tax assets because of our uncertainty regarding their realizability based on our valuation estimates. If we determine that it is more likely than not that the deferred tax assets would be realized, the valuation allowance would be reversed. In order to realize our deferred tax assets, we must be able to generate sufficient taxable income. Additionally, because we do business in foreign tax jurisdictions, our sales may be subject to other taxes, particularly withholding taxes. The tax regulations governing withholding taxes are complex, causing us to have to make assumptions about the appropriate tax treatment and estimates of resulting withholding taxes.

**Table of Contents****Results of Operations**

The following table presents certain financial data as a percentage of total revenue. Our historical operating results are not necessarily indicative of future results.

	<b>Three Months Ended March 31, 2007                      2006 (unaudited)</b>	
Revenue:		
Software	61%	68%
Service	39	32
 Total revenue	 100	 100
 Cost of revenue:		
Software	45	56
Service	28	24
 Total cost of revenue	 73	 80
 Gross profit	 27	 20
 Operating expenses:		
Selling, general and administrative	19	22
Research and development	4	6
 Total operating expenses	 23	 28
 Income (loss) from operations	 4	 (8)
Interest and other income		1
 Income (loss) before income taxes	 4	 (7)
Income tax expense		
 Net income (loss)	 4%	 (7)%

**Revenue**

Total revenue consists of sales of software and engineering services to smart device makers. Software revenue consists of sales of third-party software and sales of our own proprietary software products which include royalties from our software products, software development kits and smart device reference designs as well as royalties from certain engineering service contracts. Engineering service revenue is derived from hardware and software development, maintenance and support contracts, fees for customer training, and rebillable expenses.

Total revenue was \$15.1 million for the three months ended March 31, 2007 and \$11.6 million for the three months ended March 31, 2006, representing an increase of \$3.5 million, or 30%. This increase was due to higher sales of both software and professional engineering services as discussed below.

Revenue from customers located outside of North America includes revenue attributable to our foreign operations, as well as software and services sold to foreign customers from our operations located in North America. We currently have international presences in Taipei, Taiwan; Vancouver, British Columbia, Canada; and Tokyo, Japan. Revenue from customers located outside of North America was \$781,000 for the three months ended

March 31, 2007 and \$307,000 for the three months ended March 31, 2006, representing an increase of \$474,000, or 154%. This increase was primarily due to higher software royalties resulting from Asia Pacific service contracts in which we agreed to perform engineering services work at lower-than-typical rates in exchange for royalties.

For the three months ended March 31, 2007, we had one customer that accounted for \$1.8 million, or 12% of total revenue. Sales to this customer, which was predominantly engineering services, included \$845,000 of billable service revenue on which we earn a small gross profit. Excluding billable services, the customer only accounted for 6% of revenue. We expect to substantially complete our current service engagement with this customer in the second quarter of 2007 and expect revenue from this customer in the second quarter to be



**Table of Contents**

approximately \$472,000. There were no other customers that accounted for at least 10% of total revenue for the three months ended March 31, 2007 and no customers that accounted for at least 10% of total revenue for the three months ended March 31, 2006.

**Software revenue**

Software revenue for the three months ended March 31, 2007 and 2006 is presented below (dollars in thousands):

	<b>Three Months Ended March 31, 2007                  2006 (unaudited)</b>	
Software revenue:		
Third-party software	\$ 8,225	\$ 7,416
BSQUARE proprietary software	970	439
Total software revenue	\$ 9,195	\$ 7,855
Software revenue as a percentage of total revenue	61%	68%
Third-party software revenue as a percentage of total software revenue	89%	94%

The vast majority of our third-party software revenue is comprised of the resale of Microsoft Embedded operating systems. The majority of our proprietary software revenue in 2007 is attributable to royalty revenue from several Asia Pacific service contracts, which contain minimum guaranteed royalties.

Software revenue was \$9.2 million for the three months ended March 31, 2007 and \$7.9 million for the three months ended March 31, 2006, representing an increase of \$1.3 million, or 16%. This increase was due to higher sales of both third-party and proprietary software sales. Third-party software sales increased \$809,000, or 11%, this quarter as compared to the prior year. The increase in third-party software sales was attributable to overall growth in our account base which increased 14% over the prior year, which resulted from overall market growth and modifications to our sales strategy. We expect third-party software sales to grow moderately (5% to 10%) on a full-year basis throughout 2007 based primarily on Microsoft's market forecasts with some seasonality affecting the third quarter.

Proprietary software revenue was \$970,000 for the three months ended March 31, 2007 and \$439,000 for the three months ended March 31, 2006, representing an increase of \$531,000, or 121%. This increase was due to \$355,000 of royalty revenue from several new Asia Pacific service contracts, which contain minimum guaranteed royalties, and higher sales of our reference design products including Schema BSP and our IDP Development kits, partially offset by lower sales of our SDIO Now! product. Revenue from our reference design products increased due to the acquisition of certain of these products from Vibren Technologies, Inc. in June 2005 coupled with the launch of our IDP 270 development platform and higher royalty revenue. Sales of our SDIO Now! product decreased primarily due to competing technology introduced by Microsoft. We currently expect proprietary software revenue to increase approximately 50-80% in fiscal 2007 as compared to fiscal 2006 based on renewed strength of SDIO Now! product sales, increased reference design and related product sales and royalty revenue due primarily to the introduction of new reference designs and guaranteed royalty revenue stemming from certain Asia Pacific service contracts assuming these customers fulfill their contractual obligations.

**Service revenue**

Service revenue was \$5.9 million for the three months ended March 31, 2007 and \$3.7 million for the three months ended March 31, 2006, representing an increase of \$2.2 million, or 59%. Service revenue represented 39% of total revenue for the three months ended March 31, 2007 and 32% of total revenue for the three months ended March 31, 2006. The increase in service revenue over the same period last year was primarily due to a 33% increase in billable hours, an 8% increase in our realized rate per hour and an increase in our rebillable service revenue.



**Table of Contents**

Rebillable service revenue was \$921,000 for the three months ended March 31, 2007 and \$175,000 for the three months ended March 31, 2006. Rebillables increased primarily due to one large project on which we are currently engaged. The increase in billable hours was due to higher activity levels driven by overall market strength in North America, sales improvements and a 44% increase in the average size of our engineering projects stemming from a sales strategy shift toward larger, more complex projects. The increase in the realized rate per hour resulted primarily from the incurrence of billable hours during the three months ended March 31, 2006, for which \$235,000 in service revenue was not recognized according to our policies. We currently expect service revenue to increase approximately 35% to 45% in fiscal 2007 as compared to fiscal 2006 based on strength in the marketplace, growth in our sales capacity and account base, and increases in our realized rate per hour attributable to the fact that during fiscal 2006 we were working on several large contracts in Asia at relatively low bill rates in exchange for downstream royalties.

**Gross profit**

Cost of revenue related to software revenue consists primarily of license fees and royalties for third-party software and the costs of components for our hardware reference designs, product media, product duplication and manuals. Amortization of intangible assets, acquired from Vibren in June 2005, is included in cost of software revenue and was \$48,000 for the three months ended March 31, 2007 and 2006. Cost of revenue related to service revenue consists primarily of salaries and benefits for our engineers, contractor costs, plus related facilities and depreciation costs. Gross profit on the sales of third-party software products are also positively affected by rebates and volume discounts we receive from Microsoft which we earn through the achievement of defined objectives. Rebates comprised \$158,000 of our gross profit for the three months ended March 31, 2007 and \$88,000 for the three months ended March 31, 2006. Microsoft recently modified its rebate program, although the effect was not material for the three months ended March 31, 2006, and may do so again in the future which could have the effect of reducing, or even eliminating, the rebate credit we earn.

The following table outlines software, services and total gross profit (dollars in thousands):

	<b>Three Months Ended March 31, 2007                      2006 (unaudited)</b>	
Software gross profit	\$2,373	\$1,379
As a percentage of total software revenue	26%	18%
Service gross profit	\$1,624	\$ 938
As a percentage of service revenue	28%	25%
Total gross profit	\$3,997	\$2,317
As a percentage of total revenue	26%	20%

**Software gross profit**

Software gross profit as a percentage of software revenue was 26% for the three months ended March 31, 2007 and 18% for the three months ended March 31, 2006. The increase in software gross profit percentage was primarily due to the increase in high margin proprietary software sales as a percentage of total software revenue coupled with an increase in the gross margin on third-party software sales. Our proprietary software sales have traditionally generated high gross margins (91% this quarter), while third-party software sales typically generate much lower gross margins. Third-party software gross profit as a percentage of third-party software revenue was 18% for the three months ended March 31, 2007 and 14% for the three months ended March 31, 2006.

We expect third-party software sales to continue to be a significant percentage of our software revenue, and, therefore, our software gross margin is likely to remain relatively low in the foreseeable future. We expect our third-party software gross profit margin to decline somewhat during the remainder of 2007, based primarily on increased competitive pressures. We expect our proprietary software gross margins to improve in 2007 based on higher revenue levels and the discontinuance in the third quarter of 2007 of the Vibren intangible asset amortization

**Table of Contents**

discussed previously.

***Service gross profit***

Service gross profit was \$1,624,000 for the three months ended March 31, 2007 and \$938,000 for the three months ended March 31, 2006, representing an increase of \$686,000, or 73%. Service gross profit as a percentage of service revenue was 28% for the three months ended March 31, 2007 and 25% for the three months ended March 31, 2006. The overall improvement in service gross profit and service gross margin is attributable to increased service revenue and a 13% increase in our realized rate per hour year-over-year. Additionally, our facilities and depreciation costs, a portion of which is included in service cost of revenue, are relatively fixed and are being spread over a larger revenue base which has the effect of increasing service gross margin as service revenue increases. Facilities and related allocations and other fixed costs were 8% of total service cost of revenue for the three months ended March 31, 2007 and 13% for the three months ended March 31, 2006.

We expect service gross margin to improve throughout the year assuming revenue levels increase, as we expect, and certain costs, particularly fringe benefit expense, decline. Additionally, during the three months ended March 31, 2007, we were still completing several Asia Pacific contracts in which we were providing engineering services at relatively low rates in exchange for downstream royalties. As a result of substantially completing these projects, we currently expect our realized rate per hour and service gross margin to improve throughout 2007 as these contracts are replaced with those with higher bill rates. We do expect to enter into contracts of this nature in the future.

***Operating expenses******Selling, general and administrative***

Selling, general and administrative expenses consist primarily of salaries and benefits for our sales, marketing and administrative personnel and related facilities and depreciation costs as well as professional services fees (e.g., consulting, legal and audit).

Selling, general and administrative expenses were \$2.9 million for the three months ended March 31, 2007 and \$2.5 million for the three months ended March 31, 2006, representing an increase of approximately \$400,000, or 16%. Selling, general and administrative expenses represented 19% of total revenue for the three months ended March 31, 2007 and 22% for the three months ended March 31, 2006. This increase was primarily due to higher personnel costs and professional fees. Personnel costs increased due to higher incentive compensation costs driven by higher sales. Professional fees increased due to higher consulting fees for Sarbanes-Oxley compliance. We expect selling, general and administrative costs to remain relatively flat throughout the remainder of 2007.

***Research and development***

Research and development expenses consist primarily of salaries and benefits for software development and quality assurance personnel, contractor and consultant costs, component costs and related facilities and depreciation costs.

Research and development expenses were \$545,000 for the three months ended March 31, 2007 and \$741,000 for the three months ended March 31, 2006, representing a decrease of \$196,000, or 26%. Research and development expenses represented 4% of total revenue for the three months ended March 31, 2007 and 6% for the three months ended March 31, 2006. The decrease was primarily due to lower salaries and contractor costs and related expenses resulting from lower headcount, as well as decreased headcount-based facilities expenses. Higher salaries and contractor costs during the three months ended March 31, 2006 were attributable to our development of our Media + software product which was completed in the second quarter of 2006. We are continuing to execute and evolve our product strategy and expect to continue to invest in new product development initiatives as appropriate throughout the remainder of 2007. We currently expect our research and development expenses to increase moderately throughout 2007 as we make certain selected investments in reference designs and other

**Table of Contents**

products but expect total fiscal 2007 research and development expense to be comparable to fiscal 2006 levels.

***Interest and other income***

Interest and other income consists of interest earnings on our cash, cash equivalents and short-term investments. Interest and other income was \$123,000 for the three months ended March 31, 2007 and \$87,000 for the three months ended March 31, 2006, representing an increase of \$36,000, or 41%. This increase was due to higher income producing balances and higher prevailing interest rates in the current year as compared to the prior year.

***Income Tax Expense***

Income tax expense was \$40,000 for the three months ended March 31, 2007 and zero for the three months ended March 31, 2006. This expense relates to corporate income taxes generated by our Taiwan subsidiary. We expect our Taiwan subsidiary to become increasingly profitable and, therefore, expect income tax expense to increase in the future.

***Liquidity and Capital Resources***

As of March 31, 2007, we had \$12.1 million of cash, cash equivalents and short-term investments, which included restricted cash of \$1,050,000, compared to \$11.1 million at December 31, 2006, which included restricted cash of \$1.2 million. This restricted cash secures our current corporate headquarters lease obligation, the majority of which will continue to secure that obligation through its expiration in 2014. Our working capital at March 31, 2007 was \$11.7 million compared to \$10.3 million at December 31, 2006. The increase in working capital was primarily due to an increase in our short-term investments and accounts receivable balances at March 31, 2007.

During the three months ended March 31, 2007, operating activities provided cash of \$591,000 attributable to our net income of \$638,000 and non-cash expenses of \$336,000, offset by certain working capital items. During the three months ended March 31, 2006, operating activities provided cash of \$290,000 attributable to a \$1.0 million decrease in accounts receivable, driven by strong cash collections, and non-cash expenses of \$277,000, offset by our net loss of \$849,000.

During the three months ended March 31, 2007, investing activities utilized approximately \$1.0 million of cash attributable to \$1.0 million invested in short-term investments and \$96,000 used to purchase capital equipment, partially offset by \$150,000 received through a reduction in our line of credit. Investing activities provided cash of \$1.7 million during the three months ended March 31, 2006 attributable to \$1.8 million in maturities of short-term investments offset by \$103,000 used to purchase capital equipment. We expect to invest approximately \$250,000 in capital expenditures throughout the remainder of the year.

Financing activities generated \$348,000 in cash during the three months ended March 31, 2007 and \$56,000 during the three months ended March 31, 2006 as a result of employees' exercise of stock options.

We believe that our existing cash, cash equivalents and short-term investments and our projected cash flow will be sufficient to meet our needs for working capital and capital expenditures for at least the next 12 months.

**Table of Contents****Tabular Disclosure of Contractual Obligations**

We have significant lease commitments, which expire through 2014. We have operating lease commitments for office space in Bellevue, Washington; San Diego, California; Longmont, Colorado; Vancouver, British Columbia, Canada; and Taipei, Taiwan. The following are our contractual commitments associated with these lease and other obligations (in thousands):

Contractual Obligations	Payments Due through Year Ended December 31,						Total
	2007	2008	2009	2010	2011	Thereafter	
Long-term debt obligations	\$	\$	\$	\$	\$	\$	\$
Equipment financing obligations							
Operating lease obligations	768	952	853	926	975	2,889	7,363
Purchase obligations							
Other long-term obligations							
<b>Total</b>	<b>\$ 768</b>	<b>\$ 952</b>	<b>\$ 853</b>	<b>\$ 926</b>	<b>\$ 975</b>	<b>\$ 2,889</b>	<b>\$ 7,363</b>

In addition to these lease obligations, we are potentially obligated under our headquarters lease. Specifically, in February 2004, we signed an amendment to the lease for our former corporate headquarters and simultaneously entered into a ten-year lease for a new corporate headquarters, also located in Bellevue, Washington. If we default under our new corporate headquarters lease, the landlord has the ability to demand repayment for certain cash payments forgiven in 2004 under the former headquarters lease. The amount of the forgiven payments for which the landlord can demand repayment was \$1.8 million at March 31, 2007, which decreases on the straight-line basis over the length of our new ten-year headquarters lease.

**Related Party Transactions**

Pursuant to a consulting agreement between us and Mr. Donald Bibeault, the Chairman of our Board of Directors, Mr. Bibeault provided us with onsite consulting services from July 2003, when he was appointed to our Board of Directors, to September 2006. We incurred no expenses for the three months ended March 31, 2007 and \$24,000 for the three months ended March 31, 2006 under this consulting agreement. On June 29, 2006, we and Mr. Bibeault agreed to terminate this consulting agreement effective September 30, 2006. Mr. Bibeault continues to serve as the Chairman of our Board of Directors.

**Recently Issued Accounting Standards**

SFAS No. 155, *Accounting for Certain Hybrid Financial Instruments* an amendment of FASB Statements No. 133 and 140. SFAS 155 amends SFAS 133, *Accounting for Derivative Instruments and Hedging Activities* and SFAS 140,

*Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*. SFAS 155 (i) permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation, (ii) clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS 133, (iii) establishes a requirement to evaluate interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation, (iv) clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives, and (v) amends SFAS 140 to eliminate the prohibition on a qualifying special purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument. We adopted SFAS 155 effective January 1, 2007, which did not have a material impact on our financial position or results of operations.

SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities-Including an amendment of FASB Statement No. 115*. SFAS 159 permits entities to choose to measure eligible items at fair value at specified

election dates. Unrealized gains and losses on items for which the fair value option has been elected are reported in earnings at each subsequent reporting date. The fair value option (i) may be applied instrument by instrument, with certain exceptions, (ii) is irrevocable (unless a new election date occurs) and (iii) is applied only to entire instruments and not to portions of instruments. SFAS 159 is effective for us on January 1, 2008 and is not expected

**Table of Contents**

to have a significant impact on our financial position or results of operations.

FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement 109. Interpretation 48 prescribes a recognition threshold and a measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Benefits from tax positions should be recognized in the financial statements only when it is more likely than not that the tax position will be sustained upon examination by the appropriate taxing authority that would have full knowledge of all relevant information. A tax position that meets the more-likely-than-not recognition threshold is measured at the largest amount of benefit that is greater than fifty percent likely of being realized upon ultimate settlement. Tax positions that previously failed to meet the more-likely-than-not recognition threshold should be recognized in the first subsequent financial reporting period in which that threshold is met. Previously recognized tax positions that no longer meet the more-likely-than-not recognition threshold should be derecognized in the first subsequent financial reporting period in which that threshold is no longer met. Interpretation 48 also provides guidance on the accounting for and disclosure of unrecognized tax benefits, interest and penalties. The adoption of Interpretation 48 effective January 1, 2007 did not have a material impact on our financial position or results of operations.



**Table of Contents**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

*Interest Rate Risk.* We do not hold derivative financial instruments or equity securities in our short-term investment portfolio. Our cash equivalents consist of high-quality securities, as specified in our investment policy guidelines. The policy limits the amount of credit exposure to any one issue to a maximum of 15% and any one issuer to a maximum of 10% of the total portfolio with the exception of treasury securities, commercial paper and money market funds, which are exempt from size limitation. The policy limits all short-term investments to those with maturities of two years or less, with the average maturity being one year or less. These securities are subject to interest rate risk and will decrease in value if interest rates increase.

*Foreign Currency Exchange Rate Risk.* Currently, the majority of our revenue and expenses is denominated in U.S. dollars, and, as a result, we have not experienced significant foreign exchange gains and losses to date. While we have conducted some transactions in foreign currencies and expect to continue to do so, we do not anticipate that foreign exchange gains or losses will be significant. We have not engaged in foreign currency hedging to date, although we may do so in the future.

Our exposure to foreign exchange rate fluctuations can vary as the financial results of our foreign subsidiaries are translated into U.S. dollars in consolidation. The effect of foreign exchange rate fluctuations for the three months ended March 31, 2007 and March 31, 2006 was not material.

**Item 4. Controls and Procedures**

We carried out an evaluation required by the Securities Exchange Act of 1934, under the supervision and with the participation of our senior management, including our principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, are effective in timely alerting them to material information required to be included in our periodic SEC reports.

There has been no change in our internal control over financial reporting during the three months ended March 31, 2007 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

**IPO Litigation**

In Summer and early Fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against us, certain of our current and former officers and directors (the Individual Defendants ), and the underwriters of our initial public offering (the Underwriter Defendants ). The suits purport to be class actions filed on behalf of purchasers of our common stock during the period from October 19, 1999 to December 6, 2000. The complaints against us have been consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002 and is now the operative complaint.

The plaintiffs allege that the Underwriter Defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. Plaintiffs allege that the prospectus for our initial public offering was false and misleading in violation of the securities laws because it did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On July 15, 2002, we moved to dismiss all claims against us and the Individual Defendants. On October 9, 2002, the district court dismissed the Individual Defendants from the case without prejudice based upon stipulations of dismissal filed by the plaintiffs and the Individual Defendants. On February 19, 2003, the district court denied the motion to dismiss the complaint against us. On October 13, 2004, the district court certified a class in six of the approximately 300 other nearly identical actions (the focus cases ) and noted that the decision is intended to provide strong guidance to all parties regarding class certification in the remaining cases. The Underwriter Defendants appealed this decision and the Second Circuit vacated the district court s decision granting class certification in the six focus cases on December 5, 2006. Plaintiffs filed a petition for rehearing. On January 5, 2007, the Second Circuit denied the petition, but noted that the plaintiffs could ask the district court to certify a more narrow class than the one that was rejected. The plaintiffs have not yet moved to certify a class in our case.

We have approved a settlement agreement and related agreements which set forth the terms of a settlement between us, the plaintiff class and the vast majority of the other approximately 300 issuer defendants. It is unclear what impact the Second Circuit s decision vacating class certification in the six focus cases will have on the settlement, which has not yet been finally approved by the district court, because our settlement with the plaintiffs involves the certification of the case as a class action as part of the approval process. The district court stayed all proceedings, including a decision on final approval of the settlement and any amendments of the complaints, pending the Second Circuit s decision on plaintiffs petition for rehearing.

Pursuant to the settlement and related agreements, if the settlement receives final approval by the district court, the settlement provides for a release of us and the Individual Defendants for the conduct alleged in the action to be wrongful. We would agree to undertake certain responsibilities, including agreeing to assign away, not assert, or release certain potential claims we may have against our underwriters. We anticipate that our potential financial obligation to plaintiffs pursuant to the terms of the issuers settlement agreement and related agreements will be covered by existing insurance. We are not aware of any material limitations on the expected recovery of any potential financial obligation to plaintiffs from our insurance carriers.

There is no assurance that the district court will grant final approval to the issuers settlement. If the settlement agreement is not approved and we are found liable, we are unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than our insurance coverage, and whether such damages would have a material impact on our results of operations or financial condition in any future period.

**Table of Contents**

**Item 1A. Risk Factors**

The following risk factors and other information in this quarterly report on Form 10-Q and also those discussed in our annual report on Form 10-K for the year-ended December 31, 2006 should be carefully considered. The risks and uncertainties described below and discussed in our most recent annual report on Form 10-K are not the only ones we face. Additional risks and uncertainties not presently known to us, or that we currently deem immaterial, may also impair our business operations. If any of the following risks occur, our business, financial condition, operating results and cash flows could be materially adversely affected. Beginning with this quarterly report on Form 10-Q, we will no longer repeat risk factors that were disclosed in our most recent annual report on Form 10-K which have not changed substantially, including financial/numerical information where such information has not changed materially or where the relationship of such information to other financial information has not changed materially. Instead, we will update risk factors disclosed in our most recent annual report on Form 10-K as necessary where changes or updates are deemed significant and will add new risk factors not previously disclosed in our most recent annual report on Form 10-K as they become pertinent to our business. To the extent a risk factor is no longer considered relevant that was described in our most recent annual report on Form 10-K, it will be deleted in the annual report on Form 10-K filed for the year-ending December 31, 2007.

**Microsoft-Related Risk Factors**

**If we do not maintain our OEM Distribution Agreement (ODA) with Microsoft, our revenue would decrease and our business would be adversely affected.**

As disclosed in our most recent annual report on Form 10-K, Microsoft Corporation (Microsoft) was planning on restructuring its rebate program in which we earn rebate credit which has the effect of increasing the gross profit on our third-party software sales. Microsoft did in fact restructure the rebate program, although the effect was not material on our rebate credit in the first quarter of 2007 as compared to historical rebate credit attainment. However, there can be no assurance that this will be the case in future quarters or that Microsoft will not restructure the rebate program again in the future, both of which could have a negative effect on our rebate credit attainment and our operating results.

**Microsoft has audited our records under our OEM Distribution Agreement in the past and will do so again in the future, and any negative audit results could result in additional charges and/or the termination of the ODA.**

We disclosed in our most recent annual report on Form 10-K that Microsoft had notified us during the fourth quarter of 2006 that it would be conducting an audit of our records pertaining to the ODA. A similar audit conducted in 2003 and 2004 resulted in a payment to Microsoft of \$310,000. We are nearing completion of the current audit process, which covers the period from December of 2003 through September 2005, and currently expect to finalize the audit during the second quarter of 2007. While we currently do not expect that the results of the current audit will result in a material, negative audit finding, there is no assurance that the current audit, or future audits, will not result in a material, negative audit finding which could have a significant adverse impact on our operating results.

**Table of Contents**

**General Business-Related Risk Factors**

**We have entered into engineering service agreements in which we have agreed to perform our engineering service work at relatively low rates per hour in exchange for royalties, sometimes guaranteed, in the future.**

**There is no assurance that these arrangements will culminate as anticipated.**

We have entered into service contracts that involve reducing up-front engineering service fees in return for a per-device royalty as our customers ship their devices, and we may enter into more such agreements in the future. Because we are delaying revenue past the point where our services are performed, there is a risk that our customers may cancel their device projects or that their devices may not be successful in the market. In addition, these customers may not pay us all royalties owed, which could negatively impact our revenue and operating results. To date, we have entered into five such contracts, three of which are significant and involve guaranteed royalties. All three of the aforementioned contracts have now been completed and the customers have agreed that their royalty commitments have been triggered. However, there can be no assurance that these customers will honor their contractual commitments, the failure of which could have a significant adverse impact on our business and operating results.

**Governance and Contract-Related Risk Factors**

**We will incur substantial costs to comply with the requirements of the Sarbanes-Oxley Act of 2002.**

We will be required to dedicate significant time and resources during fiscal 2007 to ensure compliance with the Sarbanes-Oxley Act of 2002 (the Act) which introduced new requirements regarding corporate governance and financial reporting. The costs to comply with these requirements will likely be significant and adversely affect our operating results. In addition, there can be no assurance that we will be successful in our efforts to comply with Section 404 of the Act. We incurred \$45,000 in such costs during the first quarter of 2007, and we currently expect the cost of our compliance activities during fiscal 2007 to be approximately \$150,000. However, there can be no assurance that we can complete the required compliance activities during fiscal 2007 within this cost estimate.

**Table of Contents**

**Item 6. Exhibits**

<b>Exhibit No.</b>	<b>Exhibit Description</b>
3.1	Amended and Restated Articles of Incorporation (incorporated by reference to our registration statement on Form S-1 (File No. 333-85351) filed with the Securities and Exchange Commission on October 19, 1999)
3.1(a)	Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our quarterly report on Form 10-Q filed with the Securities and Exchange Commission on August 7, 2000)
3.1(b)	Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our current report on Form 8-K filed with the Securities and Exchange Commission on October 11, 2005)
3.2	Bylaws and all amendments thereto (incorporated by reference to our annual report on Form 10-K filed with the Securities and Exchange Commission on March 19, 2003)
31.1	Certification of Chief Executive Officer Pursuant to Exchange Act Rule 13a-14(a)
31.2	Certification of Chief Financial Officer Pursuant to Exchange Act Rule 13a-14(a)
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**BSQUARE CORPORATION**  
(Registrant)

Date: May 10, 2007

By: */s/ Brian T. Crowley*  
Brian T. Crowley  
*President and Chief Executive Officer*

Date: May 10, 2007

By: */s/ Scott C. Mahan*  
Scott C. Mahan  
*Vice President, Finance and Chief  
Financial Officer*

**Table of Contents**

**BSQUARE CORPORATION  
INDEX TO EXHIBITS**

<b>Exhibit Number (Referenced to Item 601 of Regulation S-K)</b>	<b>Exhibit Description</b>
3.1	Amended and Restated Articles of Incorporation (incorporated by reference to our registration statement on Form S-1 (File No. 333-85351) filed with the Securities and Exchange Commission on October 19, 1999)
3.1(a)	Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our quarterly report on Form 10-Q filed with the Securities and Exchange Commission on August 7, 2000)
3.1(b)	Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our current report on Form 8-K filed with the Securities and Exchange Commission on October 11, 2005)
3.2	Bylaws and all amendments thereto (incorporated by reference to our annual report on Form 10-K filed with the Securities and Exchange Commission on March 19, 2003)
31.1	Certification of Chief Executive Officer Pursuant to Exchange Act Rule 13a-14(a)
31.2	Certification of Chief Financial Officer Pursuant to Exchange Act Rule 13a-14(a)
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350