

GOODYEAR TIRE & RUBBER CO /OH/
Form 10-Q
October 26, 2012

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended September 30, 2012
Commission File Number: 1-1927

THE GOODYEAR TIRE & RUBBER COMPANY
(Exact Name of Registrant as Specified in Its Charter)
Ohio
(State or Other Jurisdiction of
Incorporation or Organization)

34-0253240
(I.R.S. Employer
Identification No.)

1144 East Market Street, Akron, Ohio
(Address of Principal Executive Offices)
(330) 796-2121
(Registrant's Telephone Number, Including Area Code)

44316-0001
(Zip Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock,
Without Par Value, Outstanding at September 30,
2012: 244,962,787

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 CONSOLIDATED INCOME STATEMENTS
 (Unaudited)

(In millions, except per share amounts)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Net Sales	\$5,264	\$6,062	\$15,947	\$17,084
Cost of Goods Sold	4,315	4,973	13,063	14,006
Selling, Administrative and General Expense	652	677	2,011	2,098
Rationalizations (Note 2)	26	25	67	80
Interest Expense	86	86	270	241
Other (Income) Expense (Note 3)	(1) (4) 128	48
Income before Income Taxes	186	305	408	611
United States and Foreign Taxes (Note 4)	53	94	164	220
Net Income	133	211	244	391
Less: Minority Shareholders' Net Income	16	43	39	73
Goodyear Net Income	117	168	205	318
Less: Preferred Stock Dividends	7	7	22	15
Goodyear Net Income available to Common Shareholders	\$ 110	\$ 161	\$ 183	\$ 303
Goodyear Net Income available to Common Shareholders — Per Share of Common Stock				
Basic	\$0.45	\$0.66	\$0.75	\$1.25
Weighted Average Shares Outstanding (Note 5)	245	244	245	244
Diluted	\$0.41	\$0.60	\$0.73	\$1.19
Weighted Average Shares Outstanding (Note 5)	281	281	281	268

The accompanying notes are an integral part of these consolidated financial statements.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Unaudited)

(In millions)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Net Income	\$133	\$211	\$244	\$391
Other Comprehensive Income (Loss):				
Foreign currency translation, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	73	(268)) 52	(121)
Defined benefit plans:				
Amortization of prior service cost and unrecognized gains and losses included in total benefit cost, net of tax of \$2 and \$6 in 2012 (\$0 and \$2 in 2011)	52	42	158	125
(Increase) decrease in net actuarial losses, net of tax of \$0 and \$7 in 2012 (\$0 and \$1 in 2011)	(12)) (4)) 13	—
Immediate recognition of prior service cost and unrecognized gains and losses due to curtailments, settlements, and divestitures, net of tax of \$0 and \$0 in 2012 (\$0 and \$1 in 2011)	9	4	9	17
Prior service credit from plan amendments, net of tax of \$5 and \$3 in 2012 (\$0 and \$0 in 2011)	77	—	73	—
Deferred derivative (losses) gains, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	(4)) 14	(2)) —
Reclassification adjustment for amounts recognized in income, net of tax of \$(1) and \$(3) in 2012 (\$0 and \$0 in 2011)	(5)) 7	(7)) 9
Unrealized investment (losses) gains, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	(3)) 3	—	8
Other Comprehensive Income (Loss)	187	(202)) 296	38
Comprehensive Income	320	9	540	429
Less: Comprehensive Income (Loss) Attributable to Minority Shareholders	36	(19)) 52	60
Goodyear Comprehensive Income	\$284	\$28	\$488	\$369

The accompanying notes are an integral part of these consolidated financial statements.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In millions, except share data)

	September 30, 2012	December 31, 2011
Assets:		
Current Assets:		
Cash and Cash Equivalents	\$2,257	\$2,772
Accounts Receivable, less Allowance — \$100 (\$97 in 2011)	3,555	2,849
Inventories:		
Raw Materials	807	937
Work in Process	188	186
Finished Products	2,601	2,733
	3,596	3,856
Prepaid Expenses and Other Current Assets	397	335
Total Current Assets	9,805	9,812
Goodwill	655	654
Intangible Assets	154	157
Deferred Income Taxes	145	145
Other Assets	522	486
Property, Plant and Equipment, less Accumulated Depreciation — \$8,881 (\$8,629 in 2011)	6,658	6,375
Total Assets	\$17,939	\$17,629
Liabilities:		
Current Liabilities:		
Accounts Payable-Trade	\$3,146	\$3,668
Compensation and Benefits (Notes 9 and 10)	776	799
Other Current Liabilities	1,193	1,050
Notes Payable and Overdrafts (Note 7)	163	256
Long Term Debt and Capital Leases due Within One Year (Note 7)	110	156
Total Current Liabilities	5,388	5,929
Long Term Debt and Capital Leases (Note 7)	5,708	4,789
Compensation and Benefits (Notes 9 and 10)	3,454	4,002
Deferred and Other Noncurrent Income Taxes	263	244
Other Long Term Liabilities	1,000	1,041
Total Liabilities	15,813	16,005
Commitments and Contingent Liabilities (Note 11)		
Minority Shareholders' Equity (Note 1)	618	607
Shareholders' Equity:		
Goodyear Shareholders' Equity:		
Preferred Stock, no par value: (Note 12)		
Authorized, 50 million shares, Outstanding shares — 10 million (10 million in 2011), liquidation preference \$50 per share	500	500
Common Stock, no par value:		
	245	245

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Authorized, 450 million shares, Outstanding shares — 245 million (245 million in 2011)
after deducting 6 million treasury shares (6 million in 2011)

Capital Surplus	2,817	2,808	
Retained Earnings	1,370	1,187	
Accumulated Other Comprehensive Loss	(3,702) (3,991)
Goodyear Shareholders' Equity	1,230	749	
Minority Shareholders' Equity — Nonredeemable	278	268	
Total Shareholders' Equity	1,508	1,017	
Total Liabilities and Shareholders' Equity	\$17,939	\$17,629	

The accompanying notes are an integral part of these consolidated financial statements.

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

(In millions)	Nine Months Ended September 30,	
	2012	2011
Cash Flows from Operating Activities:		
Net Income	\$244	\$391
Adjustments to reconcile net income to cash flows from operating activities:		
Depreciation and amortization	513	547
Amortization and write-off of debt issuance costs	64	29
Net rationalization charges (Note 2)	67	80
Net gains on asset sales (Note 3)	(22)	(24)
Pension contributions and direct payments	(490)	(221)
Rationalization payments	(66)	(80)
Customer prepayments and government grants	94	34
Insurance proceeds	39	—
Changes in operating assets and liabilities, net of asset acquisitions and dispositions:		
Accounts receivable	(729)	(1,419)
Inventories	257	(1,154)
Accounts payable — trade	(432)	435
Compensation and benefits	169	299
Other current liabilities	70	90
Other assets and liabilities	(107)	21
Total Cash Flows from Operating Activities	(329)	(972)
Cash Flows from Investing Activities:		
Capital expenditures	(788)	(806)
Asset dispositions (Note 3)	14	68
Government grants received	2	55
Increase in restricted cash	(17)	(32)
Other transactions	(11)	—
Total Cash Flows from Investing Activities	(800)	(715)
Cash Flows from Financing Activities:		
Short term debt and overdrafts incurred	74	190
Short term debt and overdrafts paid	(89)	(93)
Long term debt incurred	3,042	3,003
Long term debt paid	(2,322)	(1,674)
Proceeds from issuance of preferred stock (Note 12)	—	484
Preferred stock dividends paid (Note 12)	(22)	(7)
Common stock issued (Note 10)	1	7
Transactions with minority interests in subsidiaries	(23)	(15)
Debt related costs and other transactions	(63)	(20)
Total Cash Flows from Financing Activities	598	1,875
Effect of exchange rate changes on cash and cash equivalents	16	(67)
Net Change in Cash and Cash Equivalents	(515)	121
Cash and Cash Equivalents at Beginning of the Period	2,772	2,005
Cash and Cash Equivalents at End of the Period	\$2,257	\$2,126

The accompanying notes are an integral part of these consolidated financial statements.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

NOTE 1. ACCOUNTING POLICIES

Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared by The Goodyear Tire & Rubber Company (the "Company," "Goodyear," "we," "us" or "our") in accordance with Securities and Exchange Commission rules and regulations and in the opinion of management contain all adjustments (including normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for the periods presented. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. These interim consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2011 (the "2011 Form 10-K").

We are a party to shareholder agreements concerning certain of our less-than-wholly-owned consolidated subsidiaries. Under the terms of certain of these agreements, the minority shareholders have the right to require us to purchase their ownership interests in the respective subsidiaries if there is a change in control of Goodyear or a bankruptcy of Goodyear. Accordingly, we have reported the minority equity in those subsidiaries outside of Shareholders' Equity. Operating results for the three and nine months ended September 30, 2012 are not necessarily indicative of the results expected in subsequent quarters or for the year ending December 31, 2012.

Recently Issued Accounting Standards

In December 2011, the Financial Accounting Standards Board ("FASB") issued an accounting standards update requiring new disclosures about financial instruments and derivative instruments that are either offset by or subject to an enforceable master netting arrangement or similar agreement. The standards update is effective for fiscal years beginning after December 15, 2012. As the standard requires new disclosures only, the adoption will not have a material impact on the consolidated financial statements.

In July 2012, the FASB issued an accounting standards update with new guidance on annual impairment testing of indefinite-lived intangible assets. The standards update allows an entity to first assess qualitative factors to determine if it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount. If based on its qualitative assessment an entity concludes it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount, quantitative impairment testing is required. However, if an entity concludes otherwise, quantitative impairment testing is not required. The standards update is effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. The adoption of this standard will not have an impact on our consolidated financial statements.

Recently Adopted Accounting Standards

Effective January 1, 2012, we adopted an accounting standards update with new guidance on fair value measurement and disclosure requirements. This standard provides guidance on the application of fair value accounting where it is already required or permitted by other standards. This standard also requires additional disclosures related to transfers of financial instruments within the fair value hierarchy and quantitative and qualitative disclosures related to significant unobservable inputs. The adoption of this standard did not have a material impact on our consolidated financial statements.

Effective January 1, 2012, we adopted accounting standards updates with guidance on the presentation of other comprehensive income. These standards require an entity to either present components of net income and other comprehensive income in one continuous statement or in two separate but consecutive statements. Accordingly, we have presented net income and other comprehensive income in two consecutive statements.

Reclassifications and Adjustments

Certain items previously reported in specific financial statement captions have been reclassified to conform to the current presentation. In the first quarter of 2012, we recorded an out of period adjustment of \$13 million of additional

interest expense to correct capitalized interest recorded in prior periods.

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

NOTE 2. COSTS ASSOCIATED WITH RATIONALIZATION PROGRAMS

In order to maintain our global competitiveness, we have implemented rationalization actions over the past several years to reduce high-cost manufacturing capacity and associate headcount. The net rationalization charges included in Income before Income Taxes are as follows:

(In millions)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
New charges	\$26	\$25	\$69	\$82
Reversals	—	—	(2) (2
	\$26	\$25	\$67	\$80

The following table shows the roll forward of our liability between periods:

(In millions)	Associate- Related Costs	Other Costs	Total
Balance at December 31, 2011	\$166	\$18	\$184
2012 Charges	41	28	69
Incurred	(48) (22) (70
Reversed to the income statement	(1) (1) (2
Balance at September 30, 2012	\$158	\$23	\$181

During the third quarter of 2012, net rationalization charges of \$26 million were recorded. New charges of \$26 million were comprised of \$21 million for plans initiated in 2012, consisting of associate severance and other related costs, and \$5 million for plans initiated in prior years, consisting of \$1 million of associate severance and other related costs and \$4 million of other exit and non-cancelable lease costs. Substantially all of the new charges relate to future cash outflows.

During the first nine months of 2012, net rationalization charges of \$67 million were recorded. New charges of \$69 million were comprised of \$39 million for plans initiated in 2012, consisting of \$29 million of associate severance and other related costs primarily related to plans to reduce selling, administrative, and general expenses ("SAG") in Europe, Australia, New Zealand, and North America, and \$10 million of other exit and non-cancelable lease costs, and \$30 million for plans initiated in prior years, consisting of \$12 million of associate severance and other related costs and \$18 million of other exit and non-cancelable lease costs, mainly due to the July 2011 closure of our Union City, Tennessee manufacturing facility. Substantially all of the new charges relate to future cash outflows. The net charges in the first nine months of 2012 also included the reversal of \$2 million of charges for actions no longer needed for their originally intended purposes. Approximately 900 associates will be released under 2012 plans, of which approximately 600 associates have been released as of September 30, 2012.

In the first nine months of 2012, \$48 million was incurred for associate severance and other related payments, including a favorable impact of \$1 million of foreign currency translation, and \$22 million was incurred for other exit and non-cancelable lease costs.

The accrual balance of \$181 million at September 30, 2012 consists of \$158 million for associate severance costs that are expected to be substantially utilized within the next 12 months and \$23 million primarily for other exit and non-cancelable lease costs. At September 30, 2012, the accrual balance included \$95 million for the announced discontinuation of consumer tire production at one of our facilities in Amiens, France, \$26 million for the closure of our Union City, Tennessee manufacturing facility and \$9 million related to the relocation of our Dalian, China

manufacturing facility.

Accelerated depreciation charges of \$13 million and \$19 million were recorded in cost of goods sold (“CGS”) in the three and nine months ended September 30, 2012, respectively, and were related primarily to property and equipment in our Dalian, China manufacturing facility, which ceased production in the third quarter of 2012.

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

In the third quarter of 2011, net rationalization charges of \$25 million were recorded. New charges of \$25 million were comprised of \$6 million for plans initiated in 2011, consisting of \$4 million of associate severance costs and \$2 million of other exit and non-cancelable lease costs, and \$19 million for plans initiated in prior years, consisting of \$4 million of associate severance costs and \$15 million of other exit and non-cancelable lease costs, mainly due to the July 2011 closure of our Union City, Tennessee manufacturing facility. Substantially all of these charges related to future cash outflows.

For the first nine months of 2011, net rationalization charges of \$80 million were recorded. New charges of \$82 million were comprised of \$18 million for plans initiated in 2011, consisting of \$15 million of associate severance costs and \$3 million of other exit and non-cancelable lease costs, and \$64 million for plans initiated in prior years, consisting of \$34 million of associate severance costs and \$30 million of other exit and non-cancelable lease costs, mainly due to the July 2011 closure of our Union City, Tennessee manufacturing facility. Substantially all of these charges related to future cash outflows. The net charges in the first nine months of 2011 also included the reversal of \$2 million of charges for actions no longer needed for their originally intended purposes. Approximately 500 associates were to be released under plans initiated in 2011, all of which were released as of September 30, 2012. In addition, there are approximately 600 associates to be released under prior year plans, primarily related to the discontinuation of consumer tire production at one of our facilities in Amiens, France.

Asset write-offs and accelerated depreciation charges of \$12 million and \$46 million were recorded in CGS in the three and nine months ended September 30, 2011, respectively, and were primarily related to property and equipment in our Union City, Tennessee manufacturing facility.

NOTE 3. OTHER (INCOME) EXPENSE

(In millions) (Income) Expense	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Financing fees and financial instruments	\$14	\$9	\$143	\$81
Net foreign currency exchange losses	3	4	20	13
Royalty income	(10) (8) (29) (28
Interest income	(4) (6) (12) (12
Net gains on asset sales	(5) (11) (22) (24
General and product liability — discontinued products		5	5	13
Miscellaneous	(2) 3	23	5
	\$(1) \$(4) \$128	\$48

Financing fees were \$14 million in the third quarter of 2012, compared to \$9 million in the third quarter of 2011. Financing fees were \$143 million in the first nine months of 2012, compared to \$81 million in the first nine months of 2011. Financing fees in 2012 included second quarter charges of \$24 million related to the amendment and restatement of our U.S. second lien term loan facility and \$86 million related to the redemption of \$650 million in aggregate principal amount of our outstanding 10.5% senior notes due 2016, of which \$59 million related to cash premiums paid on the redemption and \$27 million related to the write-off of deferred financing fees and unamortized discount. Financing fees in 2011 included second quarter charges of \$53 million related to the redemption of \$350 million in aggregate principal amount of our outstanding 10.5% senior notes due 2016, of which \$37 million related to cash premiums paid on the redemption and \$16 million related to the write-off of deferred financing fees and unamortized discount. Financing fees and financial instruments consists of the amortization of deferred financing fees, commitment fees and other charges incurred in connection with financing transactions.

Net foreign currency exchange losses were \$3 million in the third quarter of 2012, compared to \$4 million in the third quarter of 2011. Foreign currency exchange losses in the first nine months of 2012 were \$20 million, compared to \$13 million in the first nine months of 2011. Foreign currency exchange in all periods reflects net gains and losses resulting from the effect of exchange rate changes on various foreign currency transactions worldwide.

Net gains on asset sales were \$5 million in the third quarter of 2012, compared to net gains on asset sales of \$11 million in the third quarter of 2011. Net gains on asset sales were \$22 million in the first nine months of 2012, compared to net gains on asset sales of \$24 million in the first nine months of 2011. Net gains on asset sales in 2012 included third quarter gains on the sale of property in North American Tire, second quarter gains on the sale of a minority interest in a retail business in Europe, Middle East and Africa Tire ("EMEA") and the sale of certain assets related to our bias truck tire business in Latin American Tire, and a first

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

quarter gain on the sale of property in North American Tire. Net gains on asset sales in 2011 included a third quarter gain on the sale of land in Asia Pacific Tire, and second quarter gains on the sale of the farm tire business in Latin American Tire and the recognition of a deferred gain from the sale of property in North American Tire.

General and product liability — discontinued products includes charges for claims against us related primarily to asbestos personal injury claims, net of probable insurance recoveries. We recorded \$5 million and \$6 million of expense related to asbestos claims in the third quarter 2012 and 2011, respectively. In addition, we recorded \$2 million of income related to probable insurance recoveries in both the third quarter of 2012 and 2011. We recorded \$11 million and \$17 million of expense related to asbestos claims in the first nine months of 2012 and 2011, respectively. In addition, we recorded \$6 million of income related to probable insurance recoveries in both the first nine months of 2012 and 2011.

Royalty income is derived primarily from licensing arrangements related to divested businesses. Interest income consists primarily of amounts earned on cash deposits. Miscellaneous in 2012 includes a second quarter charge of \$20 million related to labor claims in EMEA.

NOTE 4. INCOME TAXES

In the third quarter of 2012, we recorded tax expense of \$53 million on income before income taxes of \$186 million. Income tax expense for the third quarter of 2012 was unfavorably impacted by \$4 million due primarily to an enacted tax law change. For the first nine months of 2012, we recorded tax expense of \$164 million on income before income taxes of \$408 million. Income tax expense for the first nine months of 2012 was unfavorably impacted by \$10 million of various discrete items. We record taxes based on overall estimated annual effective tax rates.

In the third quarter of 2011, we recorded tax expense of \$94 million on income before income taxes of \$305 million. Income tax expense for the third quarter of 2011 was unfavorably impacted by \$5 million due primarily to increased tax reserves as a result of negative tax court rulings in a foreign jurisdiction. For the first nine months of 2011, we recorded tax expense of \$220 million on income before income taxes of \$611 million. Income tax expense for the first nine months of 2011 was unfavorably impacted by \$23 million due primarily to the settlement of prior tax years and to increased tax reserves as a result of negative tax court rulings in a foreign jurisdiction.

At January 1, 2012, we had unrecognized tax benefits of \$90 million that, if recognized, would have a favorable impact on our tax expense of \$84 million. We had accrued interest of \$24 million as of January 1, 2012. If not favorably settled, \$23 million of the unrecognized tax benefits and all of the accrued interest would require the use of our cash. It is reasonably possible that our unrecognized tax benefits may change during the next 12 months. However, we do not expect changes during the next 12 months to have a significant impact on our financial position or results of operations.

Generally, years beginning after 2006 are still open to examination by foreign taxing authorities, including in Germany. In the United States, we are open to examination for 2011.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

NOTE 5. EARNINGS PER SHARE

Basic earnings per share are computed based on the weighted average number of common shares outstanding. Diluted earnings per share are calculated to reflect the potential dilution that could occur if securities or other contracts were exercised or converted into common stock.

Basic and diluted earnings per common share are calculated as follows:

(In millions, except per share amounts)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Earnings per share — basic:				
Goodyear net income	\$117	\$168	\$205	\$318
Less: Preferred stock dividends	7	7	22	15
Goodyear net income available to common shareholders	\$110	\$161	\$183	\$303
Weighted average shares outstanding	245	244	245	244
Earnings per common share — basic	\$0.45	\$0.66	\$0.75	\$1.25
Earnings per share — diluted:				
Goodyear net income	\$117	\$168	\$205	\$318
Less: Preferred stock dividends	—	—	—	—
Goodyear net income available to common shareholders	\$117	\$168	\$205	\$318
Weighted average shares outstanding	245	244	245	244
Dilutive effect of mandatory convertible preferred stock	34	34	34	21
Dilutive effect of stock options and other dilutive securities	2	3	2	3
Weighted average shares outstanding — diluted	281	281	281	268
Earnings per common share — diluted	\$0.41	\$0.60	\$0.73	\$1.19

Weighted average shares outstanding - diluted for the three and nine months ended September 30, 2012 excludes approximately 11 million equivalent shares related to options with exercise prices greater than the average market price of our common shares (i.e., “underwater” options).

Weighted average shares outstanding - diluted for the three and nine months ended September 30, 2011 excludes approximately 9 million and 7 million equivalent shares, respectively, related to options with exercise prices greater than the average market price of our common shares (i.e., “underwater” options).

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

NOTE 6. BUSINESS SEGMENTS

(In millions)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Sales:				
North American Tire	\$2,404	\$2,557	\$7,352	\$7,275
Europe, Middle East and Africa Tire	1,748	2,226	5,282	6,128
Latin American Tire	520	651	1,544	1,876
Asia Pacific Tire	592	628	1,769	1,805
Net Sales	\$5,264	\$6,062	\$15,947	\$17,084
Segment Operating Income:				
North American Tire	\$130	\$78	\$398	\$255
Europe, Middle East and Africa Tire	105	260	214	539
Latin American Tire	49	62	162	183
Asia Pacific Tire	64	63	202	195
Total Segment Operating Income	348	463	976	1,172
Less:				
Rationalizations	26	25	67	80
Interest expense	86	86	270	241
Other (income) expense	(1) (4) 128	48
Asset write-offs and accelerated depreciation	13	12	19	46
Corporate incentive compensation plans	25	8	47	43
Corporate pension curtailments/settlements	—	4	—	15
Intercompany profit elimination	(12) 7	(11) 18
Retained expenses of divested operations	3	9	12	24
Other	22	11	36	46
Income before Income Taxes	\$186	\$305	\$408	\$611

Rationalizations, as described in Note 2, Costs Associated with Rationalization Programs, net gains on asset sales, as described in Note 3, Other (Income) Expense, and asset write-offs and accelerated depreciation are not charged (credited) to the strategic business units (“SBUs”) for performance evaluation purposes, but were attributable to the SBUs as follows:

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

(In millions)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Rationalizations:				
North American Tire	\$9	\$20	\$28	\$60
Europe, Middle East and Africa Tire	8	2	18	9
Latin American Tire	—	—	2	—
Asia Pacific Tire	9	3	19	11
Total Segment Rationalizations	\$26	\$25	67	80
Net (Gains) Losses on Asset Sales:				
North American Tire	\$(3)	\$(2)	\$(7)	\$(7)
Europe, Middle East and Africa Tire	—	1	(8)	(1)
Latin American Tire	(1)	—	(4)	(4)
Asia Pacific Tire	(1)	(9)	(1)	(9)
Total Segment Asset Sales	(5)	(10)	(20)	(21)
Corporate	—	(1)	(2)	(3)
	\$(5)	\$(11)	\$(22)	\$(24)
Asset Write-offs and Accelerated Depreciation:				
North American Tire	\$—	\$11	\$—	\$43
Asia Pacific Tire	13	1	19	3
Total Segment Asset Write-offs and Accelerated Depreciation	\$13	\$12	\$19	\$46

NOTE 7. FINANCING ARRANGEMENTS AND DERIVATIVE FINANCIAL INSTRUMENTS

At September 30, 2012, we had total credit arrangements of \$8,555 million, of which \$2,198 million were unused. At that date, 48% of our debt was at variable interest rates averaging 5.20%.

Notes Payable and Overdrafts, Long Term Debt and Capital Leases due Within One Year and Short Term Financing Arrangements

At September 30, 2012, we had short term committed and uncommitted credit arrangements totaling \$567 million, of which \$404 million were unused. These arrangements are available primarily to certain of our international subsidiaries through various banks at quoted market interest rates.

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The following table presents amounts due within one year:

(In millions)	September 30, 2012	December 31, 2011		
Notes payable and overdrafts	\$ 163	\$ 256		
Weighted average interest rate	4.64	% 5.56		%
Long term debt and capital leases due within one year				
Other domestic and international debt (including capital leases)	\$ 110	\$ 156		
Weighted average interest rate	7.29	% 10.78		%
Total obligations due within one year	\$ 273	\$ 412		

Long Term Debt and Capital Leases and Financing Arrangements

At September 30, 2012, we had long term credit arrangements totaling \$7,988 million, of which \$1,794 million were unused.

The following table presents long term debt and capital leases, net of unamortized discounts, and interest rates:

(In millions)	September 30, 2012		December 31, 2011			
	Amount	Interest Rate	Amount	Interest Rate		
Notes:						
10.5% due 2016	\$—		\$ 631			
6.75% Euro Notes due 2019	322		324			
8.25% due 2020	994		994			
8.75% due 2020	265		264			
7% due 2022	700		—			
7% due 2028	149		149			
Credit Facilities:						
\$2.0 billion first lien revolving credit facility due 2017	—	—	—	—		
\$1.2 billion second lien term loan facility due 2019	1,194	4.75	% 1,200	1.93		%
€400 million revolving credit facility due 2016	348	2.60	% —	—		
Pan-European accounts receivable facility due 2015	441	2.74	% 393	3.91		%
Chinese credit facilities	468	6.50	% 389	5.80		%
Other domestic and international debt ⁽¹⁾	902	8.48	% 570	10.00		%
	5,783		4,914			
Capital lease obligations	35		31			
	5,818		4,945			
Less portion due within one year	(110)		(156)			
	\$ 5,708		\$ 4,789			

(1) Interest rates are weighted average interest rates related to various international credit facilities with customary terms and conditions and the Global and North American Tire Headquarters financing liability described below.

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NOTES

\$700 million 7% Senior Notes due 2022

On February 28, 2012, we issued \$700 million aggregate principal amount of 7% senior notes due 2022. These notes were sold at 100% of the principal amount and will mature on May 15, 2022. These notes are unsecured senior obligations and are guaranteed by our U.S. and Canadian subsidiaries that also guarantee our obligations under our senior secured credit facilities described below.

We have the option to redeem these notes, in whole or in part, at any time on or after May 15, 2017 at a redemption price of 103.5%, 102.333%, 101.167% and 100% during the 12-month periods commencing on May 15, 2017, 2018, 2019, and 2020 and thereafter, respectively, plus accrued and unpaid interest to the redemption date. Prior to May 15, 2017, we may redeem these notes, in whole or in part, at a redemption price equal to 100% of the principal amount plus a make-whole premium and accrued and unpaid interest to the redemption date. In addition, prior to May 15, 2015, we may redeem up to 35% of the original aggregate principal amount of these notes from the net cash proceeds of certain equity offerings at a redemption price equal to 107% of the principal amount plus accrued and unpaid interest to the redemption date.

The terms of the indenture for these notes, among other things, limit our ability and the ability of certain of our subsidiaries to (i) incur additional debt or issue redeemable preferred stock, (ii) pay dividends, or make certain other restricted payments or investments, (iii) incur liens, (iv) sell assets, (v) incur restrictions on the ability of our subsidiaries to pay dividends to us, (vi) enter into affiliate transactions, (vii) engage in sale and leaseback transactions, and (viii) consolidate, merge, sell or otherwise dispose of all or substantially all of our assets. These covenants are subject to significant exceptions and qualifications. For example, if these notes are assigned an investment grade rating by Moody's and Standard & Poor's and no default has occurred or is continuing, certain covenants will be suspended. The indenture has customary defaults, including a cross-default to material indebtedness of Goodyear and our subsidiaries.

Redemption of 10.5% Senior Notes due 2016

On March 29, 2012, we redeemed \$650 million in aggregate principal amount of our outstanding 10.5% senior notes due 2016 at an aggregate redemption price of \$709 million, including a \$59 million prepayment premium, plus accrued and unpaid interest to the redemption date. We also recorded \$27 million of expense for the write-off of unamortized discounts and deferred financing fees as a result of the redemption.

CREDIT FACILITIES

\$2.0 billion Amended and Restated First Lien Revolving Credit Facility due 2017

On April 19, 2012, we amended and restated our U.S. first lien revolving credit facility. Significant changes to the first lien revolving credit facility include the extension of the maturity to 2017 and an increase of the available commitments from \$1.5 billion to \$2.0 billion. Loans under this facility initially bear interest at LIBOR plus 150 basis points, based on our current liquidity as described below.

Our amended and restated first lien revolving credit facility is available in the form of loans or letters of credit, with letter of credit availability limited to \$800 million. Subject to the consent of the lenders whose commitments are to be increased, we may request that the facility be increased by up to \$250 million. Our obligations under the facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries. Our obligations under the facility and our subsidiaries' obligations under the related guarantees are secured by first priority security interests in collateral that includes, subject to certain exceptions:

- U.S. and Canadian accounts receivable and inventory;
- certain of our U.S. manufacturing facilities;
-

equity interests in our U.S. subsidiaries and up to 65% of the equity interests in our directly owned foreign subsidiaries, excluding Goodyear Dunlop Tires Europe B.V. ("GDTE") and its subsidiaries; and substantially all other tangible and intangible assets, including equipment, contract rights and intellectual property.

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Availability under the facility is subject to a borrowing base, which is based on eligible accounts receivable and inventory of The Goodyear Tire & Rubber Company and certain of its U.S. and Canadian subsidiaries, after adjusting for customary factors that are subject to modification from time to time by the administrative agent or the majority lenders at their discretion (not to be exercised unreasonably). Modifications are based on the results of periodic collateral and borrowing base evaluations and appraisals. To the extent that our eligible accounts receivable and inventory decline, our borrowing base will decrease and the availability under the facility may decrease below \$2.0 billion. In addition, if the amount of outstanding borrowings and letters of credit under the facility exceeds the borrowing base, we are required to prepay borrowings and/or cash collateralize letters of credit sufficient to eliminate the excess. As of September 30, 2012, our borrowing base, and therefore our availability, under this facility was \$273 million below the facility's stated amount of \$2.0 billion.

The facility, which matures on April 30, 2017, contains certain covenants that, among other things, limit our ability and the ability of certain of our subsidiaries (i) to incur additional debt or issue redeemable preferred stock, (ii) pay dividends, or make certain other restricted payments or investments, (iii) incur liens, (iv) sell assets, (v) incur restrictions on the ability of our subsidiaries to pay dividends to us, (vi) enter into affiliate transactions, (vii) engage in sale and leaseback transactions, and (viii) consolidate, merge, sell or otherwise dispose of all or substantially all of our assets. These covenants are subject to significant exceptions and qualifications. In addition, in the event that the availability under the facility plus the aggregate amount of our Available Cash is less than \$200 million, we will not be permitted to allow our ratio of EBITDA to Consolidated Interest Expense to be less than 2.0 to 1.0 for any period of four consecutive fiscal quarters. "Available Cash," "EBITDA" and "Consolidated Interest Expense" have the meanings given them in the facility.

The facility has customary representations and warranties including, as a condition to borrowing, that all such representations and warranties are true and correct, in all material respects, on the date of the borrowing, including representations as to no material adverse change in our financial condition since December 31, 2011. The facility also has customary defaults, including a cross-default to material indebtedness of Goodyear and our subsidiaries. If Available Cash (as defined in the facility) plus the availability under the facility is greater than \$1.0 billion, amounts drawn under the facility will bear interest, at our option, at (i) 150 basis points over LIBOR or (ii) 50 basis points over an alternative base rate (the higher of the prime rate, the federal funds rate plus 50 basis points or LIBOR plus 100 basis points), and undrawn amounts under the facility will be subject to an annual commitment fee of 37.5 basis points. If Available Cash plus the availability under the facility is equal to or less than \$1.0 billion, then amounts drawn under the facility will bear interest, at our option, at (i) 175 basis points over LIBOR or (ii) 75 basis points over an alternative base rate, and undrawn amounts under the facility will be subject to an annual commitment fee of 25 basis points.

At September 30, 2012, we had no borrowings and \$400 million of letters of credit issued under the revolving credit facility. At December 31, 2011, we had no borrowings and \$407 million of letters of credit issued under the revolving credit facility.

\$1.2 billion Amended and Restated Second Lien Term Loan Facility due 2019

On April 19, 2012, we also amended and restated our U.S. second lien term loan facility, including the extension of the maturity to 2019. The term loan bears interest at LIBOR plus 375 basis points, subject to a minimum LIBOR rate of 100 basis points. In addition, the amended and restated second lien term loan was issued with an original issue discount of 200 basis points and is subject to a call protection premium of 100 basis points if any specified repricing event occurs prior to April 19, 2013.

Our amended and restated second lien term loan facility may be increased by up to \$300 million at our request, subject to the consent of the lenders making such additional term loans. Our obligations under this facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries and are secured by second priority security interests in the same collateral securing the \$2.0 billion first lien revolving credit facility. The facility, which matures on April 30,

2019, contains covenants, representations, warranties and defaults similar to those in the \$2.0 billion first lien revolving credit facility. In addition, if our Pro Forma Senior Secured Leverage Ratio (the ratio of Consolidated Net Secured Indebtedness to EBITDA) for any period of four consecutive fiscal quarters is greater than 3.0 to 1.0, before we may use cash proceeds from certain asset sales to repay any junior lien, senior unsecured or subordinated indebtedness, we must first offer to use such cash proceeds to prepay borrowings under the second lien term loan facility. "Pro Forma Senior Secured Leverage Ratio," "Consolidated Net Secured Indebtedness" and "EBITDA" have the meanings given them in the facility. Loans under this facility bear interest, at our option, at (i) 375 basis points over LIBOR (subject to a minimum LIBOR rate of 100 basis points) or (ii) 275 basis points over an alternative base rate (the higher of the prime rate, the federal funds rate plus 50 basis points or LIBOR plus 100 basis points). At September 30, 2012 and December 31, 2011, this facility was fully drawn.

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€400 million Amended and Restated Senior Secured European Revolving Credit Facility due 2016

Our amended and restated €400 million European revolving credit facility consists of (i) a €100 million German tranche that is available only to Goodyear Dunlop Tires Germany GmbH (the “German borrower”) and (ii) a €300 million all-borrower tranche that is available to GDTE, the German borrower and certain of GDTE’s other subsidiaries. Up to €50 million in letters of credit are available for issuance under the all-borrower tranche.

GDTE and certain of its subsidiaries in the United Kingdom, Luxembourg, France and Germany provide guarantees to support the facility. The German guarantors secure the German tranche on a first-lien basis and the all-borrower tranche on a second-lien basis. GDTE and its other subsidiaries that provide guarantees secure the all-borrower tranche on a first-lien basis and do not provide collateral support for the German tranche. The Company and its U.S. and Canadian subsidiaries that guarantee our U.S. senior secured credit facilities described above also provide unsecured guarantees in support of the facility.

The facility has customary representations and warranties including, as a condition to borrowing, that all such representations and warranties are true and correct, in all material respects, on the date of the borrowing, including representations as to no material adverse change in our financial condition since December 31, 2010. The facility also has customary defaults, including a cross-default to material indebtedness of Goodyear and our subsidiaries.

At September 30, 2012, there were \$129 million (€100 million) of borrowings outstanding under the German tranche and \$219 million (€170 million) outstanding under the all-borrower tranche. At December 31, 2011, there were no borrowings under the revolving credit facility. Letters of credit issued under the all-borrower tranche totaled \$11 million (€8 million) at September 30, 2012 and \$8 million (€6 million) at December 31, 2011.

International Accounts Receivable Securitization Facilities (On-Balance Sheet)

GDTE and certain of its subsidiaries are parties to a pan-European accounts receivable securitization facility that provides up to €450 million of funding and expires in 2015. Utilization under this facility is based on current available receivable balances. The facility is subject to the customary renewal of its back-up liquidity commitments. On October 18, 2012, the back-up liquidity commitments were renewed for a two-year period.

The facility involves an ongoing daily sale of substantially all of the trade accounts receivable of certain GDTE subsidiaries to a bankruptcy-remote French company controlled by one of the liquidity banks in the facility. These subsidiaries retain servicing responsibilities. At September 30, 2012 and December 31, 2011, the amount available, and fully utilized under this program, totaled \$441 million (€342 million) and \$393 million (€303 million), respectively. The program did not qualify for sale accounting, and accordingly, these amounts are included in Long term debt and capital leases.

In addition to the pan-European accounts receivable securitization facility discussed above, subsidiaries in Australia have an accounts receivable securitization program totaling \$74 million and \$75 million at September 30, 2012 and December 31, 2011, respectively. The receivables sold under this program also serve as collateral for the related facility. We retain the risk of loss related to these receivables in the event of non-payment. These amounts are included in Long term debt and capital leases at September 30, 2012 as this facility was renegotiated in the second quarter of 2012. These amounts are included in Notes payable and overdrafts at December 31, 2011.

For a description of the collateral securing the European revolving credit facility and the pan-European accounts receivable facility as well as the covenants applicable to them, refer to the Note to the Consolidated Financial Statements No. 15, Financing Arrangements and Derivative Financial Instruments, in our 2011 Form 10-K.

Accounts Receivable Factoring Facilities (Off-Balance Sheet)

Various subsidiaries sold certain of their trade receivables under off-balance sheet programs. For these programs, we have concluded that there is generally no risk of loss to us from non-payment of the sold receivables. At September 30, 2012, the gross amount of receivables sold was \$219 million, compared to \$190 million at December 31, 2011.

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Other Foreign Credit Facilities

Our Chinese subsidiary has several financing arrangements in China. At September 30, 2012, these non-revolving credit facilities had total unused availability of 360 million renminbi (\$57 million) and can only be used to finance the relocation and expansion of our manufacturing facility in China. There were \$468 million and \$389 million of borrowings outstanding under these facilities at September 30, 2012 and December 31, 2011, respectively. The facilities ultimately mature in 2020 and principal amortization begins in 2015. The facilities contain covenants relating to our Chinese subsidiary and have customary representations and warranties and defaults relating to our Chinese subsidiary's ability to perform its obligations under the facilities. Restricted cash of \$24 million and \$9 million was related to funds obtained under these credit facilities at September 30, 2012 and December 31, 2011, respectively.

OTHER DOMESTIC DEBT

Global and North American Tire Headquarters

On April 13, 2011, we entered into agreements for the construction of a new Global and North American Tire Headquarters facility in Akron, Ohio. We concurrently entered into an agreement to occupy the facility under a 27-year lease, including the two-year construction period, with multiple renewal options available at our discretion. In addition, on October 31, 2011, we entered into similar agreements for the construction and lease of a new parking deck adjacent to the Headquarters facility. Due to our continuing involvement with the financing during construction of the Headquarters facility and the parking deck, we will record a non-cash increase to fixed assets and financing liabilities on our Consolidated Balance Sheet as costs are incurred during the construction period. The total cost of the project is expected to be \$200 million, of which approximately \$60 million will be funded by government financing and incentives. The total financing liability is expected to approximate \$140 million, of which \$109 million has been recorded in long term debt and capital leases at September 30, 2012.

DERIVATIVE FINANCIAL INSTRUMENTS

We utilize derivative financial instrument contracts and nonderivative instruments to manage interest rate, foreign exchange and commodity price risks. We have established a control environment that includes policies and procedures for risk assessment and the approval, reporting and monitoring of derivative financial instrument activities. We do not hold or issue derivative financial instruments for trading purposes.

Foreign Currency Contracts

We will enter into foreign currency contracts in order to manage the impact of changes in foreign exchange rates on our consolidated results of operations and future foreign currency-denominated cash flows. These contracts reduce exposure to currency movements affecting existing foreign currency-denominated assets, liabilities, firm commitments and forecasted transactions resulting primarily from trade purchases and sales, equipment acquisitions, intercompany loans and royalty agreements. Contracts hedging short term trade receivables and payables normally have no hedging designation.

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The following table presents fair values for foreign currency contracts not designated as hedging instruments:

(In millions)	September 30, 2012	December 31, 2011
Fair Values — asset (liability):		
Accounts receivable	\$9	\$26
Other assets	—	—
Other current liabilities	(10) (5
Other long term liabilities	—	(1

At September 30, 2012 and December 31, 2011, these outstanding foreign currency derivatives had notional amounts of \$995 million and \$1,056 million, respectively, and were primarily related to intercompany loans. Other (Income) Expense included net transaction losses of \$1 million and \$4 million for the three and nine months ended September 30, 2012, respectively, compared to net transaction gains of \$54 million and \$15 million for the three and nine months ended September 30, 2011, respectively, on foreign currency derivatives. These amounts were substantially offset in Other (Income) Expense by the effect of changing exchange rates on the underlying currency exposures.

The following table presents fair values for foreign currency contracts designated as cash flow hedging instruments:

(In millions)	September 30, 2012	December 31, 2011
Fair Values — asset (liability):		
Accounts receivable	\$1	\$11
Other current liabilities	(3) —

At September 30, 2012 and December 31, 2011, these outstanding foreign currency derivatives had notional amounts of \$146 million and \$171 million, respectively, and primarily related to intercompany transactions.

The following table presents the classification of changes in fair values of foreign currency contracts designated as cash flow hedging instruments (before tax and minority):

(In millions) (Income) Expense	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Amounts deferred to Accumulated Other Comprehensive Loss ("AOCL")	\$4	\$(14)\$2	\$—
Amount of deferred (gain) loss reclassified from AOCL into CGS	(6) 7	(10) 9
Amounts excluded from effectiveness testing	(1) 2	(1) 2

The estimated net amount of the deferred gains on September 30, 2012 that is expected to be reclassified to earnings within the next twelve months is \$3 million.

The counterparties to our foreign currency contracts were considered by us to be substantial and creditworthy financial institutions that are recognized market makers at the time we entered into those contracts. We seek to control our credit exposure to these counterparties by diversifying across multiple counterparties, by setting counterparty credit limits based on long term credit ratings and other indicators of counterparty credit risk such as credit default swap

spreads, and by monitoring the financial strength of these counterparties on a regular basis. We also enter into master netting agreements with counterparties when possible. By controlling and monitoring exposure to counterparties in this manner, we believe that we effectively manage the risk of loss due to nonperformance by a counterparty. However, the inability of a counterparty to fulfill its contractual obligations to us could have a material adverse effect on our liquidity, financial position or results of operations in the period in which it occurs.

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NOTE 8. FAIR VALUE MEASUREMENTS

The following table presents information about assets and liabilities recorded at fair value on the Consolidated Balance Sheet at September 30, 2012 and December 31, 2011:

(In millions)	Total Carrying Value in the Consolidated Balance Sheet		Quoted Prices in Active Markets for Identical Assets/Liabilities (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)	
	2012	2011	2012	2011	2012	2011	2012	2011
Assets:								
Investments	\$44	\$44	\$44	\$44	\$—	\$—	\$—	\$—
Foreign Exchange Contracts	10	37	—	—	10	37	—	—
Total Assets at Fair Value	\$54	\$81	\$44	\$44	\$10	\$37	\$—	\$—
Liabilities:								
Foreign Exchange Contracts	\$13	\$6	\$—	\$—	\$13	\$5	\$—	\$1
Total Liabilities at Fair Value	\$13	\$6	\$—	\$—	\$13	\$5	\$—	\$1

The following table presents supplemental fair value information about long term fixed rate and variable rate debt, excluding capital leases, classified as Level 1, at September 30, 2012 and December 31, 2011. The fair value was estimated using quoted market prices.

(In millions)	September 30, 2012	December 31, 2011
Fixed Rate Debt:		
Carrying amount — liability	\$3,005	\$2,843
Fair value — liability	3,223	2,891
Variable Rate Debt:		
Carrying amount — liability	\$2,778	\$2,071
Fair value — liability	2,738	2,029

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NOTE 9. PENSION, SAVINGS AND OTHER POSTRETIREMENT BENEFIT PLANS

We provide employees with defined benefit pension or defined contribution savings plans.

Defined benefit pension cost follows:

	U.S.		U.S.	
	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
(In millions)	2012	2011	2012	2011
Service cost — benefits earned during the period	\$10	\$10	\$30	\$31
Interest cost on projected benefit obligation	65	71	196	212
Expected return on plan assets	(75)	(76)	(225)	(229)
Amortization of: — prior service cost	5	5	17	17
— net losses	45	33	134	100
Net periodic pension cost	50	43	152	131
Curtailments/settlements/termination benefits	—	4	—	15
Total defined benefit pension cost	\$50	\$47	\$152	\$146
	Non-U.S.		Non-U.S.	
	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
(In millions)	2012	2011	2012	2011
Service cost — benefits earned during the period	\$8	\$8	\$23	\$24
Interest cost on projected benefit obligation	36	37	106	113
Expected return on plan assets	(28)	(33)	(87)	(99)
Amortization of: — prior service cost	—	1	1	2
— net losses	11	10	34	29
Net periodic pension cost	27	23	77	69
Curtailments/settlements/termination benefits	11	—	11	—
Total defined benefit pension cost	\$38	\$23	\$88	\$69

For the three months ended September 30, 2012, curtailments/settlements/termination benefits of \$11 million include a settlement charge of \$9 million related to the purchase of annuities from existing plan assets to settle obligations of one of our U.K. pension plans.

During the three and nine months ended September 30, 2011, we recognized settlement charges of \$4 million and \$15 million, respectively, related to one of our U.S. pension plans. These settlement charges resulted from total lump sum payments through September 30, 2011 exceeding estimated annual service and interest cost for the plan.

We expect to contribute approximately \$550 million to \$600 million to our funded U.S. and non-U.S. pension plans in 2012. For the three and nine months ended September 30, 2012, we contributed \$28 million and \$109 million, respectively, to our non-U.S. plans and for the three and nine months ended September 30, 2012, we contributed \$225 million and \$354 million, respectively, to our U.S. plans.

The expense recognized for our contributions to defined contribution savings plans for the three months ended September 30, 2012 and 2011 was \$22 million and \$24 million, respectively, and for the nine months ended September 30, 2012 and 2011 was \$72 million and \$75 million, respectively.

We provide certain U.S. employees and employees at certain non-U.S. subsidiaries with health care benefits or life insurance benefits upon retirement. Postretirement benefit cost for the three months ended September 30, 2012 and 2011 was \$0 million and \$2 million, respectively, and for the nine months ended September 30, 2012 and 2011 was

\$3 million and \$7 million, respectively.

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During the third quarter of 2012, we announced changes to our U.S. and Canadian salaried other postretirement benefit plans, effective January 1, 2013. The changes consist primarily of eliminating coverage for participants who are or become at least age 65 and eligible for government subsidized programs. As a result of these actions, we were required to remeasure the benefit obligations of the affected plans which resulted in the reduction of our U.S. other postretirement benefit obligation by \$56 million and our Canadian other postretirement benefit obligation by \$18 million. The discount rate used to measure the benefit obligation of our U.S. salaried other postretirement benefit plans at August 31, 2012 was 3.0%, compared to 4.0% at December 31, 2011. The discount rate used to measure the benefit obligation of our Canadian salaried other postretirement benefit plan at August 31, 2012 was 4.0%, compared to 4.25% at December 31, 2011.

As a result of the changes described above, the estimated prior service credit for the other postretirement benefit plans that will be amortized from AOCL into other postretirement benefit cost in 2012 is a benefit of \$40 million, compared to our previous estimate of \$37 million at December 31, 2011, and estimated future benefit payments, net of retiree contributions, for other postretirement benefit plans are expected to be reduced by approximately \$5 million to \$10 million on an annual basis over the next 10 years.

NOTE 10. STOCK COMPENSATION PLANS

Our Board of Directors granted 1.9 million stock options and 0.2 million performance share units during the nine months ended September 30, 2012 under our 2008 Performance Plan. The 2008 Performance Plan will expire on April 8, 2018. The weighted average exercise price per share and weighted average fair value per share of the stock option grants during the nine months ended September 30, 2012 were \$12.79 and \$6.35, respectively. We estimated the fair value of the stock options using the following assumptions in our Black-Scholes model:

Expected term: 6.25 years

Interest rate: 1.1%

Volatility: 50.77%

Dividend yield: Nil

We measure the fair value of grants of performance share units based primarily on the closing market price of a share of our common stock on the date of the grant, modified as appropriate to take into account the features of such grants. The weighted average fair value per share was \$13.57 for grants made during the nine months ended September 30, 2012.

We recognized stock-based compensation expense of \$5 million and \$10 million during the three and nine months ended September 30, 2012, respectively. At September 30, 2012, unearned compensation cost related to the unvested portion of all stock-based awards was approximately \$28 million and is expected to be recognized over the remaining vesting period of the respective grants, through August 2016. We recognized stock-based compensation (benefit) expense of \$(2) million and \$10 million during the three and nine months ended September 30, 2011, respectively.

NOTE 11. COMMITMENTS AND CONTINGENT LIABILITIES

Environmental Matters

We have recorded liabilities totaling \$45 million and \$46 million at September 30, 2012 and December 31, 2011, respectively, for anticipated costs related to various environmental matters, primarily the remediation of numerous waste disposal sites and certain properties sold by us. Of these amounts, \$10 million and \$11 million was included in Other Current Liabilities at September 30, 2012 and December 31, 2011, respectively. The costs include legal and consulting fees, site studies, the design and implementation of remediation plans, post-remediation monitoring and related activities, and will be paid over several years. The amount of our ultimate liability in respect of these matters may be affected by several uncertainties, primarily the ultimate cost of required remediation and the extent to which

other responsible parties contribute. We have limited potential insurance coverage for future environmental claims.

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Workers' Compensation

We have recorded liabilities, on a discounted basis, totaling \$311 million and \$302 million for anticipated costs related to workers' compensation at September 30, 2012 and December 31, 2011, respectively. Of these amounts, \$61 million and \$63 million were included in Current Liabilities as part of Compensation and Benefits at September 30, 2012 and December 31, 2011, respectively. The costs include an estimate of expected settlements on pending claims, defense costs and a provision for claims incurred but not reported. These estimates are based on our assessment of potential liability using an analysis of available information with respect to pending claims, historical experience, and current cost trends. The amount of our ultimate liability in respect of these matters may differ from these estimates. We periodically, and at least annually, update our loss development factors based on actuarial analyses. At September 30, 2012 and December 31, 2011, the liability was discounted using a risk-free rate of return.

General and Product Liability and Other Litigation

We have recorded liabilities totaling \$290 million and \$293 million, including related legal fees expected to be incurred, for potential product liability and other tort claims presently asserted against us at September 30, 2012 and December 31, 2011, respectively. Of these amounts, \$40 million was included in Other Current Liabilities at September 30, 2012 and December 31, 2011. The amounts recorded were estimated based on an assessment of potential liability using an analysis of available information with respect to pending claims, historical experience and, where available, recent and current trends. The amount of our ultimate liability in respect of these matters may differ from these estimates.

Asbestos. We are a defendant in numerous lawsuits alleging various asbestos-related personal injuries purported to result from alleged exposure to asbestos in certain products manufactured by us or present in certain of our facilities. Typically, these lawsuits have been brought against multiple defendants in state and Federal courts. To date, we have disposed of approximately 105,300 claims by defending and obtaining the dismissal thereof or by entering into a settlement. The sum of our accrued asbestos-related liability and gross payments to date, including legal costs, by us and our insurers totaled approximately \$395 million through September 30, 2012 and \$388 million through December 31, 2011.

A summary of recent approximate asbestos claims activity follows. Because claims are often filed and disposed of by dismissal or settlement in large numbers, the amount and timing of settlements and the number of open claims during a particular period can fluctuate significantly. The passage of tort reform laws and creation of deferred dockets for non-malignancy claims in several states has contributed to a decline in the number of claims filed in recent years.

(Dollars in millions)	Nine Months Ended September 30, 2012	Year Ended December 31, 2011
Pending claims, beginning of period	78,500	83,700
New claims filed	1,700	2,200
Claims settled/dismissed	(7,200) (7,400
Pending claims, end of period	73,000	78,500
Payments (1)	\$7	\$23

(1) Represents amount spent by us and our insurers on asbestos litigation defense and claim resolution.

We periodically, and at least annually, review our existing reserves for pending claims, including a reasonable estimate of the liability associated with unasserted asbestos claims, and estimate our receivables from probable insurance recoveries. We had recorded gross liabilities for both asserted and unasserted claims, inclusive of defense costs, totaling \$136 million and \$138 million at September 30, 2012 and December 31, 2011, respectively. At

September 30, 2012, we estimate that it is reasonably possible that our gross liabilities, net of our estimate for probable insurance recoveries, could exceed our recorded amounts by approximately \$10 million. We recorded a receivable related to asbestos claims of \$70 million and \$67 million as of September 30, 2012 and December 31, 2011, respectively. We expect that approximately 50% of asbestos claim related losses would be recoverable through insurance through the period covered by the estimated liability. Of these amounts, \$9 million and \$8 million was included in Current Assets as part of Accounts Receivable at September 30, 2012 and December 31, 2011, respectively. The recorded receivable consists of an amount we expect to collect under coverage-in-place agreements with certain primary carriers as well as an amount we believe is probable of recovery from certain of our excess coverage insurance carriers.

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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We believe that, at September 30, 2012, we had approximately \$160 million in limits of excess level policies potentially applicable to indemnity and defense costs for asbestos products claims. We also had coverage under certain primary policies for indemnity and defense costs for asbestos products claims under remaining aggregate limits, as well as coverage for indemnity and defense costs for asbestos premises claims on a per occurrence basis, pursuant to coverage-in-place agreements at September 30, 2012.

With respect to both asserted and unasserted claims, it is reasonably possible that we may incur a material amount of cost in excess of the current reserve; however, such amounts cannot be reasonably estimated. Coverage under insurance policies is subject to varying characteristics of asbestos claims including, but not limited to, the type of claim (premise vs. product exposure), alleged date of first exposure to our products or premises and disease alleged. Depending upon the nature of these characteristics, as well as the resolution of certain legal issues, some portion of the insurance may not be accessible by us.

Other Actions. We are currently a party to various claims and legal proceedings in addition to those noted above. If management believes that a loss arising from these matters is probable and can reasonably be estimated, we record the amount of the loss, or the minimum estimated liability when the loss is estimated using a range, and no point within the range is more probable than another. As additional information becomes available, any potential liability related to these matters is assessed and the estimates are revised, if necessary. Based on currently available information, management believes that the ultimate outcome of these matters, individually and in the aggregate, will not have a material adverse effect on our financial position or overall trends in results of operations. However, litigation is subject to inherent uncertainties, and unfavorable rulings could occur. An unfavorable ruling could include monetary damages or an injunction prohibiting us from selling one or more products. If an unfavorable ruling were to occur, there exists the possibility of a material adverse impact on the financial position and results of operations of the period in which the ruling occurs, or in future periods.

Income Tax and Other Tax Matters

The calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax regulations. We recognize liabilities for anticipated tax audit issues based on our estimate of whether, and the extent to which, additional taxes will be due. If we ultimately determine that payment of these amounts is unnecessary, we reverse the liability and recognize a tax benefit during the period in which we determine that the liability is no longer necessary. We also recognize income tax benefits to the extent that it is more likely than not that our positions will be sustained when challenged by the taxing authorities. We derecognize income tax benefits when based on new information we determine that it is no longer more likely than not that our position will be sustained. To the extent we prevail in matters for which liabilities have been established, or determine we need to derecognize tax benefits recorded in prior periods, our results of operations and effective tax rate in a given period could be materially affected. An unfavorable tax settlement would require use of our cash, and lead to recognition of expense to the extent the settlement amount exceeds recorded liabilities and, in the case of an income tax settlement, result in an increase in our effective tax rate in the period of resolution. A favorable tax settlement would be recognized as a reduction of expense to the extent the settlement amount is lower than recorded liabilities and, in the case of an income tax settlement, would result in a reduction in our effective tax rate in the period of resolution.

While the Company applies consistent transfer pricing policies and practices globally, supports transfer prices through economic studies, seeks advance pricing agreements and joint audits to the extent possible and believes its transfer prices to be appropriate, such transfer prices, and related interpretations of tax laws, are occasionally challenged by various taxing authorities globally. We have received various tax assessments challenging our interpretations of applicable tax laws in various jurisdictions. Although we believe we have complied with applicable tax laws, have strong positions and defenses and have historically been successful in defending such claims, our results of operations could be materially adversely affected in the case we are unsuccessful in the defense of existing or future claims.

In September 2011, the State of Sao Paulo, Brazil issued an assessment to us for allegedly improperly taking tax credits for value-added taxes paid to a supplier of natural rubber during the period from January 2006 to August 2008. The assessment, including interest and penalties, totaled 92 million Brazilian real (approximately \$45 million). We received similar assessments from the State of Sao Paulo, Brazil in December 2010 for allegedly improperly taking tax credits for value-added taxes paid to other suppliers of natural rubber during the period from January 2006 to October 2009. These assessments, including interest and penalties, totaled 88 million Brazilian real (approximately \$43 million). We have filed responses contesting all of the assessments and are defending these matters. In the event we are unsuccessful in defending one or more of these assessments, our results of operations could be materially affected.

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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Guarantees

We have off-balance sheet financial guarantees written and other commitments totaling approximately \$62 million at September 30, 2012, compared to \$105 million at December 31, 2011, primarily related to our obligations in connection with the financing of the construction of our new Global and North American Tire Headquarters facility. In addition, we will from time to time issue guarantees to financial institutions or other entities on behalf of certain of our affiliates, lessors or customers. Normally there is no separate premium received by us as consideration for the issuance of guarantees. We also generally do not require collateral in connection with the issuance of these guarantees. If our performance under these guarantees is triggered by non-payment or another specified event, we would be obligated to make payment to the financial institution or the other entity, and would typically have recourse to the affiliate, lessor or customer. The guarantees expire at various times through 2023. We are unable to estimate the extent to which our affiliates', lessors' or customers' assets would be adequate to recover any payments made by us under the related guarantees.

NOTE 12. MANDATORY CONVERTIBLE PREFERRED STOCK

On March 31, 2011, we issued 10,000,000 shares of our 5.875% mandatory convertible preferred stock, without par value and with an initial liquidation preference of \$50.00 per share, at a price of \$50.00 per share. Quarterly dividends on each share of the mandatory convertible preferred stock will accrue at a rate of 5.875% per year on the initial liquidation preference of \$50.00 per share. Dividends will accrue and accumulate from the date of issuance and, to the extent that we are legally permitted to pay a dividend and the Board of Directors declares a dividend payable, we will pay dividends in cash on January 1, April 1, July 1 and October 1 of each year, commencing on July 1, 2011 and ending on April 1, 2014.

Unless converted earlier, each share of the mandatory convertible preferred stock will automatically convert on April 1, 2014 into between 2.7454 and 3.4317 shares of common stock, depending on the market value of our common stock for the 20 consecutive trading day period ending on the third trading day prior to April 1, 2014, subject to customary anti-dilution adjustments. At any time prior to April 1, 2014, holders may elect to convert shares of the mandatory convertible preferred stock at the minimum conversion rate of 2.7454 shares of common stock, subject to customary anti-dilution adjustments.

In the first nine months of 2012, we paid cash dividends of \$22 million on our mandatory convertible preferred stock. On August 25, 2012, the Company's Board of Directors (or a duly authorized committee thereof) declared cash dividends of \$0.7344 per share of mandatory convertible preferred stock or \$7 million in the aggregate. The dividend was paid on October 1, 2012 to stockholders of record as of the close of business of September 14, 2012.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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NOTE 13. CHANGES IN SHAREHOLDERS' EQUITY

The following tables present the changes in shareholders' equity for the nine months ended September 30, 2012 and 2011:

(In millions)	September 30, 2012			September 30, 2011		
	Goodyear Shareholders' Equity	Minority Shareholders' Equity – Nonredeemable	Total Shareholders' Equity	Goodyear Shareholders' Equity	Minority Shareholders' Equity – Nonredeemable	Total Shareholders' Equity
Balance at beginning of period	\$749	\$ 268	\$1,017	\$644	\$ 277	\$921
Purchase of subsidiary shares from minority interest	—	(18)	(18)	—	—	—
Comprehensive income:						
Net income	205	26	231	318	38	356
Foreign currency translation (net of tax of \$0 in 2012 and \$0 in 2011)	40	11	51	(103)	(20)	(123)
Amortization of prior service cost and unrecognized gains and losses included in total benefit cost (net of tax of \$6 in 2012 and \$2 in 2011)	154	—	154	122	—	122
Decrease (increase) in net actuarial losses (net of tax of \$7 in 2012 and \$1 in 2011)	15	—	15	(1)	—	(1)
Immediate recognition of prior service cost and unrecognized gains and losses due to curtailments, settlements, and divestitures (net of tax of \$0 in 2012 and \$1 in 2011)	7	—	7	17	—	17
Prior service credit from plan amendments (net of tax of \$3 in 2012 and \$0 in 2011)	72	—	72	—	—	—
Deferred derivative losses (net of tax of \$0 in 2012 and \$0 in 2011)	(1)	—	(1)	—	—	—
Reclassification adjustment for amounts recognized in income (net of tax of \$(3) in 2012 and \$0 in 2011)	(4)	—	(4)	8	—	8
Unrealized investment gains (net of tax of \$0 in 2012 and \$0 in 2011)	—	—	—	8	—	8

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Other comprehensive income (loss)	283	11	294	51	(20) 31	
Total comprehensive income	488	37	525	369	18	387	
Dividends declared to minority shareholders	—	(9) (9) —	(20) (20)
Stock-based compensation plans (Note 10)	14	—	14	10	—	10	
Preferred stock issued, net of expenses	—	—	—	484	—	484	
Preferred stock dividends declared	(22) —	(22) (15) —	(15)
Common stock issued from treasury	1	—	1	7	—	7	
Other	—	—	—	—	1	1	
Balance at end of period	\$1,230	\$ 278	\$1,508	\$1,499	\$ 276	\$1,775	

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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The following table presents changes in Minority Equity presented outside of Shareholders' Equity:

(In millions)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Balance at beginning of period	\$602	\$638	\$607	\$584
Comprehensive income (loss):				
Net income	8	24	13	35
Foreign currency translation, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	13	(41)) 1	2
Amortization of prior service cost and unrecognized gains and losses included in total benefit cost, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)		1	4	3
(Increase) decrease in net actuarial losses, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	(2) —	(2) 1
Immediate recognition of prior service cost and unrecognized gains and losses due to curtailments, settlements, and divestitures, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	2	—	2	—
Prior service credit from plan amendments, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	1	—	1	—
Deferred derivative (losses) gains, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	(1) 3	(1) —
Reclassification adjustment for amounts recognized in income, net of tax of \$0 and \$0 in 2012 (\$0 and \$0 in 2011)	(2) 1	(3) 1
Total comprehensive income (loss)	20	(12) 15	42
Dividends declared to minority shareholders	(4) —	(4) —
Balance at end of period	\$618	\$626	\$618	\$626

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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NOTE 14. CONSOLIDATING FINANCIAL INFORMATION

Certain of our subsidiaries have guaranteed our obligations under the \$1.0 billion outstanding principal amount of 8.25% senior notes due 2020, the \$282 million outstanding principal amount of 8.75% notes due 2020, and the \$700 million outstanding principal amount of 7% senior notes due 2022 (collectively, the “notes”). The following presents the condensed consolidating financial information separately for:

- (i) The Goodyear Tire & Rubber Company (the “Parent Company”), the issuer of the guaranteed obligations;
- (ii) Guarantor subsidiaries, on a combined basis, as specified in the indentures related to Goodyear’s obligations under the notes;
- (iii) Non-guarantor subsidiaries, on a combined basis;

- (iv) Consolidating entries and eliminations representing adjustments to (a) eliminate intercompany transactions between or among the Parent Company, the guarantor subsidiaries and the non-guarantor subsidiaries, (b) eliminate the investments in our subsidiaries, and (c) record consolidating entries; and
- (v) The Goodyear Tire & Rubber Company and Subsidiaries on a consolidated basis.

Each guarantor subsidiary is 100% owned by the Parent Company at the date of each balance sheet presented. The notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary. The guarantees of the guarantor subsidiaries are subject to release in limited circumstances only upon the occurrence of certain customary conditions. Each entity in the consolidating financial information follows the same accounting policies as described in the consolidated financial statements, except for the use by the Parent Company and guarantor subsidiaries of the equity method of accounting to reflect ownership interests in subsidiaries which are eliminated upon consolidation. Changes in intercompany receivables and payables related to operations, such as intercompany sales or services charges, are included in cash flows from operating activities. Intercompany transactions reported as investing or financing activities include the sale of the capital stock of various subsidiaries, loans and other capital transactions between members of the consolidated group. Effective in the second quarter of 2012, Wingfoot Mold Leasing Company became a guarantor subsidiary.

Certain non-guarantor subsidiaries of the Parent Company are limited in their ability to remit funds to it by means of dividends, advances or loans due to required foreign government and/or currency exchange board approvals or limitations in credit agreements or other debt instruments of those subsidiaries.

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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(Unaudited)

(In millions)	Consolidating Balance Sheet September 30, 2012				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Assets:					
Current Assets:					
Cash and Cash Equivalents	\$944	\$105	\$ 1,208	\$—	\$2,257
Accounts Receivable	902	291	2,362	—	3,555
Accounts Receivable From Affiliates	—	539	247	(786)	—
Inventories	1,418	202	2,056	(80)	3,596
Prepaid Expenses and Other Current Assets	68	10	311	8	397
Total Current Assets	3,332	1,147	6,184	(858)	9,805
Goodwill	—	25	456	174	655
Intangible Assets	110	1	43	—	154
Deferred Income Taxes	—	67	78	—	145
Other Assets	239	50	233	—	522
Investments in Subsidiaries	4,346	352	4,414	(9,112)	—
Property, Plant and Equipment	2,185	155	4,337	(19)	6,658
Total Assets	\$10,212	\$1,797	\$ 15,745	\$(9,815)	\$17,939
Liabilities:					
Current Liabilities:					
Accounts Payable-Trade	\$808	\$186	\$ 2,152	\$—	\$3,146
Accounts Payable to Affiliates	786	—	—	(786)	—
Compensation and Benefits	378	33	365	—	776
Other Current Liabilities	352	45	808	(12)	1,193
Notes Payable and Overdrafts	—	—	163	—	163
Long Term Debt and Capital Leases Due Within One Year	8	—	102	—	110
Total Current Liabilities	2,332	264	3,590	(798)	5,388
Long Term Debt and Capital Leases	3,422	—	2,286	—	5,708
Compensation and Benefits	2,386	235	833	—	3,454
Deferred and Other Noncurrent Income Taxes	35	6	224	(2)	263
Other Long Term Liabilities	807	33	160	—	1,000
Total Liabilities	8,982	538	7,093	(800)	15,813
Commitments and Contingent Liabilities					
Minority Shareholders' Equity	—	—	416	202	618
Shareholders' Equity:					
Goodyear Shareholders' Equity:					
Preferred Stock	500	—	—	—	500
Common Stock	245	338	5,099	(5,437)	245
Capital Surplus	2,817	49	1,099	(1,148)	2,817
Retained Earnings	1,370	1,368	2,965	(4,333)	1,370
Accumulated Other Comprehensive Loss	(3,702)	(496)	(1,205)	1,701)	(3,702)
Goodyear Shareholders' Equity	1,230	1,259	7,958	(9,217)	1,230

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Minority Shareholders' Equity —	—	—	278	—	278
Nonredeemable					
Total Shareholders' Equity	1,230	1,259	8,236	(9,217) 1,508
Total Liabilities and Shareholders' Equity	\$10,212	\$1,797	\$ 15,745	\$(9,815) \$17,939

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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Consolidating Balance Sheet
December 31, 2011

(In millions)	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Assets:					
Current Assets:					
Cash and Cash Equivalents	\$916	\$ 112	\$ 1,744	\$ —	\$2,772
Accounts Receivable	984	217	1,648	—	2,849
Accounts Receivable From Affiliates	—	513	203	(716)	—
Inventories	1,579	227	2,135	(85)	3,856
Prepaid Expenses and Other Current Assets	53	9	262	11	335
Total Current Assets	3,532	1,078	5,992	(790)	9,812
Goodwill	—	25	460	169	654
Intangible Assets	110	1	46	—	157
Deferred Income Taxes	—	82	63	—	145
Other Assets	226	49	211	—	486
Investments in Subsidiaries	4,067	339	4,367	(8,773)	—
Property, Plant and Equipment	2,129	166	4,040	40	6,375
Total Assets	\$10,064	\$ 1,740	\$ 15,179	\$ (9,354)	\$17,629
Liabilities:					
Current Liabilities:					
Accounts Payable-Trade	\$925	\$ 199	\$ 2,544	\$ —	\$3,668
Accounts Payable to Affiliates	716	—	—	(716)	—
Compensation and Benefits	445	31	323	—	799
Other Current Liabilities	344	35	687	(16)	1,050
Notes Payable and Overdrafts	—	—	256	—	256
Long Term Debt and Capital Leases Due Within One Year	11	—	145	—	156
Total Current Liabilities	2,441	265	3,955	(732)	5,929
Long Term Debt and Capital Leases	3,271	—	1,518	—	4,789
Compensation and Benefits	2,793	294	915	—	4,002
Deferred and Other Noncurrent Income Taxes	32	6	198	8	244
Other Long Term Liabilities	778	32	231	—	1,041
Total Liabilities	9,315	597	6,817	(724)	16,005
Commitments and Contingent Liabilities					
Minority Shareholders' Equity	—	—	404	203	607
Shareholders' Equity:					
Goodyear Shareholders' Equity:					
Preferred Stock	500	—	—	—	500
Common Stock	245	339	5,027	(5,366)	245
Capital Surplus	2,808	39	1,065	(1,104)	2,808
Retained Earnings	1,187	1,306	2,847	(4,153)	1,187
Accumulated Other Comprehensive Loss	(3,991)	(541)	(1,249)	1,790	(3,991)

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Goodyear Shareholders' Equity	749	1,143	7,690	(8,833) 749
Minority Shareholders' Equity — Nonredeemable		—	268	—	268
Total Shareholders' Equity	749	1,143	7,958	(8,833) 1,017
Total Liabilities and Shareholders' Equity	\$10,064	\$ 1,740	\$ 15,179	\$(9,354) \$17,629

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
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 (Unaudited)

(In millions)	Consolidating Income Statements				
	Three Months Ended September 30, 2012				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Net Sales	\$2,304	\$ 780	\$ 5,591	\$ (3,411)	\$5,264
Cost of Goods Sold	2,038	712	5,038	(3,473)	4,315
Selling, Administrative and General Expense	217	44	395	(4)	652
Rationalizations	3	5	18	—	26
Interest Expense	65	8	68	(55)	86
Other (Income) Expense	(63)	(5)	(41)	108	(1)
Income (Loss) before Income Taxes and Equity in Earnings of Subsidiaries	44	16	113	13	186
United States and Foreign Taxes	2	5	42	4	53
Equity in Earnings of Subsidiaries	75	6	—	(81)	—
Net Income (Loss)	117	17	71	(72)	133
Less: Minority Shareholders' Net Income	—	—	16	—	16
Goodyear Net Income (Loss)	117	17	55	(72)	117
Less: Preferred Stock Dividends	7	—	—	—	7
Goodyear Net Income (Loss) available to Common Shareholders	\$110	\$ 17	\$ 55	\$ (72)	\$110
Comprehensive Income (Loss)	\$284	\$ 32	\$ 134	\$ (130)	\$320
Less: Comprehensive Income (Loss) Attributable to Minority Shareholders	—	—	33	3	36
Goodyear Comprehensive Income (Loss)	\$284	\$ 32	\$ 101	\$ (133)	\$284

(In millions)	Three Months Ended September 30, 2011				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Net Sales	\$2,451	\$ 781	\$ 7,135	\$ (4,305)	\$6,062
Cost of Goods Sold	2,251	689	6,410	(4,377)	4,973
Selling, Administrative and General Expense	210	50	420	(3)	677
Rationalizations	19	—	6	—	25
Interest Expense	59	5	73	(51)	86
Other (Income) Expense	(80)	(1)	(55)	132	(4)
Income (Loss) before Income Taxes and Equity in Earnings of Subsidiaries	(8)	38	281	(6)	305
United States and Foreign Taxes	30	—	65	(1)	94
Equity in Earnings of Subsidiaries	206	22	—	(228)	—
Net Income (Loss)	168	60	216	(233)	211
Less: Minority Shareholders' Net Income	—	—	43	—	43
Goodyear Net Income (Loss)	168	60	173	(233)	168
Less: Preferred Stock Dividends	7	—	—	—	7

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Goodyear Net Income (Loss) available to Common Shareholders	\$ 161	\$ 60	\$ 173	\$ (233) \$ 161
Comprehensive Income (Loss)	\$ 28	\$ 77	\$ 1	\$ (97) \$ 9
Less: Comprehensive Income (Loss) Attributable to Minority Interest	—	—	(3) (16) (19
Goodyear Comprehensive Income (Loss)	\$ 28	\$ 77	\$ 4	\$ (81) \$ 28

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THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

Consolidating Income Statements
 Nine Months Ended September 30, 2012

(In millions)	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Net Sales	\$6,765	\$2,272	\$17,293	\$(10,383)	\$15,947
Cost of Goods Sold	5,977	2,043	15,582	(10,539)	13,063
Selling, Administrative and General Expense	648	139	1,229	(5)	2,011
Rationalizations	23	6	38	—	67
Interest Expense	193	19	218	(160)	270
Other (Income) Expense	(81)	(20)	(98)	327	128
Income (Loss) before Income Taxes and Equity in Earnings of Subsidiaries	5	85	324	(6)	408
United States and Foreign Taxes	16	24	122	2	164
Equity in Earnings of Subsidiaries	216	1	—	(217)	—
Net Income (Loss)	205	62	202	(225)	244
Less: Minority Shareholders' Net Income	—	—	39	—	39
Goodyear Net Income (Loss)	205	62	163	(225)	205
Less: Preferred Stock Dividends	22	—	—	—	22
Goodyear Net Income (Loss) available to Common Shareholders	\$183	\$62	\$163	\$(225)	\$183
Comprehensive Income (Loss)	\$488	\$107	\$260	\$(315)	\$540
Less: Comprehensive Income (Loss) Attributable to Minority Shareholders	—	—	53	(1)	52
Goodyear Comprehensive Income (Loss)	\$488	\$107	\$207	\$(314)	\$488

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

(In millions)	Consolidating Income Statements				
	Nine Months Ended September 30, 2011				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Net Sales	\$ 6,845	\$ 2,149	\$ 19,926	\$ (11,836)	\$ 17,084
Cost of Goods Sold	6,174	1,903	17,927	(11,998)	14,006
Selling, Administrative and General Expense	674	139	1,292	(7)	2,098
Rationalizations	56	3	21	—	80
Interest Expense	186	15	168	(128)	241
Other (Income) Expense	(174)	(13)	(94)	329)	48
Income (Loss) before Income Taxes and Equity in Earnings of Subsidiaries	(71)	102)	612	(32)	611)
United States and Foreign Taxes	29	7	190	(6)	220)
Equity in Earnings of Subsidiaries	418	36	—	(454)	—
Net Income (Loss)	318	131	422	(480)	391)
Less: Minority Shareholders' Net Income	—	—	73	—	73
Goodyear Net Income (Loss)	318	131	349	(480)	318)
Less: Preferred Stock Dividends	15	—	—	—	15
Goodyear Net Income (Loss) available to Common Shareholders	\$ 303	\$ 131	\$ 349	\$ (480)	\$ 303)
Comprehensive Income (Loss)	\$ 369	\$ 158	\$ 345	\$ (443)	\$ 429)
Less: Comprehensive Income Attributable to Minority Shareholders	—	—	59	1	60
Goodyear Comprehensive Income (Loss)	\$ 369	\$ 158	\$ 286	\$ (444)	\$ 369)

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Condensed Consolidating Statement of Cash Flows
Nine Months Ended September 30, 2012

(In millions)	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Cash Flows from Operating Activities:					
Total Cash Flows from Operating Activities	\$219	\$—	\$ (283)	\$ (265)	\$ (329)
Cash Flows from Investing Activities:					
Capital expenditures	(165)	(10)	(618)	5	(788)
Asset dispositions	5	—	9	—	14
Government grants received	—	—	2	—	2
Capital contributions and loans	(55)	—	(48)	103	—
Capital redemptions and loans	81	—	—	(81)	—
Increase in restricted cash	(1)	—	(16)	—	(17)
Other transactions	4	—	(15)	—	(11)
Total Cash Flows from Investing Activities	(131)	(10)	(686)	27	(800)
Cash Flows from Financing Activities:					
Short term debt and overdrafts incurred	—	—	74	—	74
Short term debt and overdrafts paid	—	—	(89)	—	(89)
Long term debt incurred	800	—	2,242	—	3,042
Long term debt paid	(759)	—	(1,563)	—	(2,322)
Common stock issued	1	—	—	—	1
Preferred stock dividends paid	(22)	—	—	—	(22)
Capital contributions and loans	—	—	103	(103)	—
Capital redemptions and loans	—	—	(81)	81	—
Intercompany dividends paid	—	—	(260)	260	—
Transactions with minority interests in subsidiaries	(17)	—	(6)	—	(23)
Debt related costs and other transactions	(63)	—	—	—	(63)
Total Cash Flows from Financing Activities	(60)	—	420	238	598
Effect of exchange rate changes on cash and cash equivalents	—	3	13	—	16
Net Change in Cash and Cash Equivalents	28	(7)	(536)	—	(515)
Cash and Cash Equivalents at Beginning of the Period	916	112	1,744	—	2,772
Cash and Cash Equivalents at End of the Period	\$944	\$ 105	\$ 1,208	\$—	\$2,257

THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (Unaudited)

Condensed Consolidating Statement of Cash Flows
 Nine Months Ended September 30, 2011

(In millions)	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Consolidating Entries and Eliminations	Consolidated
Cash Flows from Operating Activities:					
Total Cash Flows from Operating Activities	\$ (455)	\$ 47	\$ (324)	\$ (240)	\$ (972)
Cash Flows from Investing Activities:					
Capital expenditures	(167)	(19)	(620)	—	(806)
Asset dispositions	61	—	7	—	68
Government grants received	—	—	55	—	55
Capital contributions	—	—	(11)	11	—
Increase in restricted cash	—	—	(32)	—	(32)
Total Cash Flows from Investing Activities	(106)	(19)	(601)	11	(715)
Cash Flows from Financing Activities:					
Short term debt and overdrafts incurred	—	—	190	—	190
Short term debt and overdrafts paid	—	—	(93)	—	(93)
Long term debt incurred	212	—	2,791	—	3,003
Long term debt paid	(350)	—	(1,324)	—	(1,674)
Proceeds from issuance of preferred stock	484	—	—	—	484
Preferred stock dividends paid	(7)	—	—	—	(7)
Common stock issued	7	—	—	—	7
Capital contributions and loans	—	—	11	(11)	—
Intercompany dividends paid	—	—	(240)	240	—
Transactions with minority interests in subsidiaries	—	—	(15)	—	(15)
Debt related costs and other transactions	(1)	—	(19)	—	(20)
Total Cash Flows from Financing Activities	345	—	1,301	229	1,875
Effect of exchange rate changes on cash and cash equivalents	—	(3)	(64)	—	(67)
Net Change in Cash and Cash Equivalents	(216)	25	312	—	121
Cash and Cash Equivalents at Beginning of the Period	792	38	1,175	—	2,005
Cash and Cash Equivalents at End of the Period	\$ 576	\$ 63	\$ 1,487	\$ —	\$ 2,126

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

All per share amounts are diluted and refer to Goodyear net income available to common shareholders.

OVERVIEW

The Goodyear Tire & Rubber Company is one of the world's leading manufacturers of tires, with one of the most recognizable brand names in the world and operations in most regions of the world. We have a broad global footprint with 53 manufacturing facilities in 22 countries, including the United States. We operate our business through four operating segments representing our regional tire businesses: North American Tire; Europe, Middle East and Africa Tire ("EMEA"); Latin American Tire; and Asia Pacific Tire.

We continued to experience a difficult economic environment and challenging industry conditions, particularly in Europe, in the third quarter of 2012. Our tire unit shipments in the third quarter of 2012 were down approximately 12% compared to the third quarter of 2011, reflecting weaker replacement volumes, primarily in Europe. Volatile economic conditions and high inflation and interest rates in emerging markets also continued to contribute to challenging industry conditions, particularly in Latin America. We produced improved segment operating income in North American Tire and Asia Pacific Tire in the third quarter of 2012 compared to the third quarter of 2011 — with North American Tire producing segment operating income of \$130 million, a 67% increase over the prior year period. In the third quarter of 2012, we cut our production by approximately 6 million units due to the lower sales volumes that we are experiencing. We expect to further cut our production in the fourth quarter of 2012, primarily in response to recessionary economic conditions in Europe. As a result of the production cuts we have made, we now expect the net impact of incremental under-absorbed fixed costs to be approximately \$230 million to \$250 million of cost in 2012, with the \$80 million of expected cost savings from the closure of our Union City, Tennessee manufacturing facility ("Union City") being more than offset by the impact of production cuts.

Price and product mix more than offset increased raw material costs and drove a 5% improvement in revenue per tire, excluding the impact of foreign currency translation, in the third quarter of 2012 compared to the third quarter of 2011, reflecting our continued focus on driving improved price and product mix through innovative product offerings in targeted market segments.

In the third quarter of 2012, we realized approximately \$102 million of cost savings, net of profit sharing costs in North American Tire under our United Steelworkers contract, including \$60 million of raw material cost saving measures. Through the third quarter of 2012, we have essentially achieved our 3-year (2010-12) cost savings goal of \$1.0 billion. We will take additional cost saving actions in the fourth quarter of 2012 and now expect to exceed our goal. In the third quarter of 2012, we incurred approximately \$89 million of incremental under-absorbed fixed overhead costs, net of cost savings from the closure of Union City, due largely to production cuts made in response to decreased demand, primarily in EMEA and North American Tire.

Net sales were \$5,264 million in the third quarter of 2012, compared to \$6,062 million in the third quarter of 2011. Net sales were \$15,947 million in the first nine months of 2012, compared to \$17,084 million in the first nine months of 2011. Net sales in both periods decreased due to lower tire volumes, unfavorable foreign currency translation, primarily in EMEA, and lower sales in other tire-related businesses, primarily sales of chemical products in North American Tire. These decreases were partially offset by improved price and product mix.

In the third quarter of 2012, Goodyear net income was \$117 million, compared to Goodyear net income of \$168 million in the third quarter of 2011. In the third quarter of 2012, Goodyear net income available to common shareholders was \$110 million, or \$0.41 per share, compared to Goodyear net income available to common shareholders of \$161 million, or \$0.60 per share, in the third quarter of 2011. Our total segment operating income for the third quarter of 2012 was \$348 million, compared to \$463 million in the third quarter of 2011. The \$115 million decrease in segment operating income was due primarily to increased conversion costs, lower tire volume and lower sales in other tire-related businesses, primarily sales of chemical products in North American Tire. The reduction in segment operating income was partially offset by improved price and product mix of \$159 million and a decrease in raw material costs of \$13 million, including the effect of raw material cost saving measures. See "Results of Operations — Segment Information" for additional information.

In the first nine months of 2012, Goodyear net income was \$205 million, compared to Goodyear net income of \$318 million in the first nine months of 2011. In the first nine months of 2012, Goodyear net income available to common shareholders was \$183 million, or \$0.73 per share, reflecting \$22 million of preferred stock dividends, compared to Goodyear net income available to common shareholders of \$303 million, or \$1.19 per share, reflecting \$15 million of preferred stock dividends, in the first nine months of 2011. Our total segment operating income for the first nine months of 2012 was \$976 million, compared to segment operating income of \$1,172 million in the first nine months of 2011. The \$196 million decrease in segment operating income was due primarily to increased conversion costs and lower tire volume. The reduction in segment operating income was partially offset by improved price and product mix of \$997 million, which more than offset an increase in raw material costs of \$578 million, including the effect of raw material cost saving measures. See "Results of Operations — Segment Information" for additional information. At September 30, 2012, we had \$2,257 million in Cash and cash equivalents as well as \$2,198 million of unused availability under our various credit agreements, compared to \$2,772 million and \$2,544 million, respectively, at December 31, 2011. Cash and cash equivalents decreased by \$515 million from December 31, 2011 due primarily to cash used to fund a seasonal increase in working capital, capital expenditures and pension funding. See "Liquidity and Capital Resources" for additional information.

We now expect that our full-year tire unit volume for 2012 will be down approximately 8% compared with 2011 due to recessionary economic conditions in Europe and continuing economic weakness in other parts of the world. Global tire industry demand continues to be difficult to predict. For the full year in North America, we now expect industry volumes in consumer replacement to be down 2% to 3%, consumer original equipment to be up 8% to 10%, commercial replacement to be down 6% to 8%, and commercial original equipment to be up 6% to 8%. For the full year in Europe, industry volumes in consumer replacement are expected to be down 8% to 10%, consumer original equipment to be down 6% to 8%, commercial replacement to be down 6% to 8%, and commercial original equipment to be down 5% to 7%.

We expect our raw material costs in the fourth quarter of 2012 to be down approximately 10% when compared with the fourth quarter of 2011. For the full year of 2012, we continue to expect our raw material costs will increase approximately 7% compared with 2011. Natural and synthetic rubber prices and other commodity prices have experienced significant volatility, and this estimate could change based on fluctuations in the cost of these and other key raw materials. In order to address the impact of rising raw material costs, we are continuing to focus on price and product mix, to substitute lower cost materials where possible and to work to identify additional substitution opportunities, to reduce the amount of material required in each tire, and to pursue alternative raw materials including innovative bio-based materials. However, during periods of rapidly rising raw material costs, we may not be able to fully offset those raw material cost increases through the use of these strategies, although we remain confident in our ability to do so over the longer term.

See "Forward-Looking Information — Safe Harbor Statement" for a discussion of our use of forward-looking statements in this Form 10-Q.

RESULTS OF OPERATIONS

CONSOLIDATED

Three Months Ended September 30, 2012 and 2011

Net sales in the third quarter of 2012 were \$5,264 million, decreasing \$798 million, or 13.2%, from \$6,062 million in the third quarter of 2011. Goodyear net income was \$117 million in the third quarter of 2012, compared to Goodyear net income of \$168 million in the third quarter of 2011. Goodyear net income available to common shareholders was \$110 million, or \$0.41 per share, in the third quarter of 2012, compared to Goodyear net income available to common shareholders of \$161 million, or \$0.60 per share, in the third quarter of 2011.

Net sales decreased in the third quarter of 2012, due primarily to a decrease in tire volume of \$592 million, unfavorable foreign currency translation of \$258 million, and lower sales in other tire-related businesses of \$157 million, primarily in North American Tire due to lower sales of chemical products to third parties. This was partially offset by an increase in price and product mix of \$235 million. Consumer and commercial net sales in the third quarter of 2012 were \$2,913 million and \$1,048 million, respectively. Consumer and commercial net sales in the third quarter of 2011 were \$3,281 million and \$1,227 million, respectively.

Worldwide tire unit sales in the third quarter of 2012 were 41.8 million units, decreasing 5.9 million units, or 12.4%, from 47.7 million units in the third quarter of 2011. Replacement tire volume decreased 5.8 million units, or 16.3%. Original equipment ("OE") tire volume decreased 0.1 million units, or 1.0%. The decrease in replacement tires was a result of aggressive competition globally and economic weakness and uncertainty, primarily in EMEA. Consumer and commercial tire unit sales in the third quarter of 2012 were 38.1 million and 3.2 million, respectively. Consumer and commercial tire unit sales in the third quarter of 2011 were 43.3 million and 3.9 million, respectively.

Cost of goods sold ("CGS") in the third quarter of 2012 was \$4,315 million, decreasing \$658 million, or 13.2%, from \$4,973 million in the third quarter of 2011. CGS decreased due to lower tire volume of \$478 million, favorable foreign currency translation of \$208 million, and lower costs in other tire-related businesses of \$130 million. These decreases were partially offset by increased conversion costs of \$138 million. Conversion costs included higher under-absorbed fixed overhead costs of approximately \$89 million due to lower production volume at existing plants, primarily in EMEA and North American Tire, net of cost savings of approximately \$20 million from the closure of Union City; incremental start-up expenses for our new manufacturing facility in Pulandian, China of \$3 million; and inflationary cost increases. CGS in the third quarter of 2012 included \$9 million (\$6 million after-tax or \$0.02 per share) in settlement charges related to a U.K. pension plan. The third quarter of 2012 also included accelerated depreciation of \$13 million (\$10 million after-tax or \$0.04 per share), primarily related to the closure of our Dalian, China manufacturing facility in the third quarter of 2012, compared to \$12 million (\$12 million after-tax or \$0.04 per share) in the 2011 period, primarily related to the closure of Union City. CGS was 82.0% of sales in the third quarter of 2012 and 2011.

Selling, administrative and general expense ("SAG") in the third quarter of 2012 was \$652 million, decreasing \$25 million, or 3.7%, from \$677 million in the third quarter of 2011. The decrease in SAG was primarily driven by favorable foreign currency translation of \$33 million, lower advertising expenses of \$8 million, and lower general and product liability costs, partially offset by higher wages and benefits of \$17 million. SAG included \$3 million in savings from rationalization plans. SAG was 12.4% of sales in the third quarter of 2012, compared to 11.2% in the third quarter of 2011.

We recorded net rationalization charges of \$26 million in the third quarter of 2012 (\$22 million after-tax or \$0.08 per share). Rationalization actions initiated in the third quarter of 2012 primarily consisted of SAG headcount reductions in Europe, Australia, New Zealand and North America. We recorded net rationalization charges of \$25 million in the third quarter of 2011 (\$23 million after-tax or \$0.08 per share), primarily related to the closure of Union City.

Interest expense was \$86 million in both the third quarter of 2012 and 2011. Higher average debt balances of \$5,826 million in the third quarter of 2012 compared to \$5,694 million in the third quarter of 2011 were offset by a decrease in average interest rates to 6.09% in the third quarter of 2012 from 6.50% in the third quarter of 2011.

Other (Income) Expense in the third quarter of 2012 was \$1 million of income, decreasing \$3 million from \$4 million of income in the third quarter of 2011. Financing fees were \$14 million in the third quarter of 2012 compared to \$9 million in the third quarter of 2011. Net gains on asset sales were \$5 million (\$5 million after-tax or \$0.02 per share)

in the third quarter of 2012 compared to net gains on asset sales of \$11 million (\$5 million after-tax or \$0.02 per share) in the 2011 period. Net gains on asset sales in the third quarter of 2012 primarily related to the sale of property in North American Tire. Net gains on asset sales in the third quarter of 2011 primarily related to the sale of land in Asia Pacific Tire.

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Tax expense in the third quarter of 2012 was \$53 million on income before income taxes of \$186 million. Income tax expense in the third quarter of 2012 was unfavorably impacted by \$4 million (\$3 million after minority interest or \$0.01 per share) due primarily to an enacted tax law change. In the third quarter of 2011, we recorded tax expense of \$94 million on income before income taxes of \$305 million. Income tax expense in the third quarter of 2011 was unfavorably impacted by \$5 million (\$4 million after minority interest or \$0.01 per share) due primarily to increased tax reserves as a result of negative tax court rulings in a foreign jurisdiction.

Minority shareholders' net income in the third quarter of 2012 was \$16 million, compared to \$43 million in 2011. The decrease was due primarily to decreased earnings in our joint venture in Europe, partially offset by an improvement in earnings in our joint venture in North America.

Nine Months Ended September 30, 2012 and 2011

Net sales in the first nine months of 2012 were \$15,947 million, decreasing \$1,137 million, or 6.7%, from \$17,084 million in the first nine months of 2011. Goodyear net income was \$205 million in the first nine months of 2012, compared to Goodyear net income of \$318 million in the first nine months of 2011. Goodyear net income available to common shareholders was \$183 million, or \$0.73 per share, reflecting \$22 million of preferred stock dividends, in the first nine months of 2012, compared to Goodyear net income available to common shareholders of \$303 million, or \$1.19 per share, reflecting \$15 million of preferred stock dividends, in the first nine months of 2011.

Net sales decreased in the first nine months of 2012 due to lower tire volume of \$1,301 million, unfavorable foreign currency translation of \$681 million, primarily in EMEA, and \$268 million in other tire-related businesses, primarily due to lower sales of chemical products in North American Tire. These decreases were partially offset by improved price and product mix of \$1,197 million. Consumer and commercial net sales in the first nine months of 2012 were \$8,621 million and \$3,176 million, respectively. Consumer and commercial net sales in the first nine months of 2011 were \$9,056 million and \$3,440 million, respectively.

Worldwide tire unit sales in the first nine months of 2012 were 124.0 million units, decreasing 13.4 million units, or 9.8%, from 137.4 million units in the first nine months of 2011. Replacement tire volume decreased 14.5 million units, or 14.3%, due to weakening industry volumes and aggressive competition. OE tire volume increased 1.0 million units, or 2.8%, primarily in North American Tire due to increased consumer vehicle production. Consumer and commercial tire unit sales in the first nine months of 2012 were 112.7 million and 9.7 million, respectively. Consumer and commercial tire unit sales in the first nine months of 2011 were 124.4 million and 11.2 million, respectively.

CGS in the first nine months of 2012 was \$13,063 million, decreasing \$943 million, or 6.7%, from \$14,006 million in the first nine months of 2011. CGS decreased due to lower tire volume of \$1,081 million, favorable foreign currency translation of \$549 million, and lower costs in other tire-related businesses of \$252 million. This was partially offset by higher raw material costs of \$578 million, increased conversion costs of \$295 million, and product mix-related manufacturing cost increases of \$200 million. The higher conversion costs were caused primarily by higher under-absorbed fixed overhead costs of approximately \$113 million due to lower production volume, primarily in EMEA, net of cost savings of approximately \$60 million from the closure of Union City; incremental start-up expenses for our new manufacturing facility in Pulandian, China of \$15 million; and inflationary cost increases. CGS in the first nine months of 2012 included \$3 million (\$3 million after-tax or \$0.01 per share) in charges related to repairs for 2011 tornado damage at our manufacturing facility in Fayetteville, North Carolina and \$9 million (\$6 million after-tax or \$0.02 per share) in settlement charges related to a U.K. pension plan. The first nine months of 2012 also included accelerated depreciation of \$19 million (\$15 million after-tax or \$0.05 per share), primarily related to the closure of our Dalian, China manufacturing facility in the third quarter of 2012, compared to \$46 million (\$45 million after-tax or \$0.17 per share) in the 2011 period, primarily related to the closure of Union City. CGS was 82% of sales in the first nine months of 2012 and 2011.

SAG in the first nine months of 2012 was \$2,011 million, decreasing \$87 million, or 4.1%, from \$2,098 million in the first nine months of 2011. The decrease in SAG was primarily driven by favorable foreign currency translation of \$100 million and lower advertising expenses of \$24 million, which were partially offset by increased warehousing costs of \$19 million and increased wages and benefits of \$17 million. SAG included \$7 million in savings from rationalization plans. SAG was 12.6% of sales in the first nine months of 2012, compared to 12.3% in the first nine months of 2011.

We recorded net rationalization charges of \$67 million (\$57 million after-tax or \$0.20 per share) in the first nine months of 2012, which included \$20 million of charges related to the closure of Union City. Rationalization actions initiated in 2012 primarily consisted of manufacturing and SAG headcount reductions in Europe, Australia, New Zealand and North America. We recorded net rationalization charges of \$80 million (\$74 million after-tax or \$0.28 per share) in the first nine months of 2011. Rationalization actions initiated in 2011 primarily consisted of manufacturing and SAG headcount reductions in EMEA and Asia Pacific Tire.

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Upon completion of the 2012 plans, we estimate that annual operating costs will be reduced by approximately \$37 million (\$2 million in CGS and \$35 million in SAG). For further information, refer to the Note to the Consolidated Financial Statements No. 2, Costs Associated with Rationalization Programs.

Interest expense in the first nine months of 2012 was \$270 million, increasing \$29 million, or 12.0%, from \$241 million in the first nine months of 2011. The increase is a result of higher average debt balances of \$5,631 million in the first nine months of 2012 compared to \$5,334 million in the first nine months of 2011, and an increase in average interest rates to 6.09% in the first nine months of 2012 from 6.02% in the first nine months of 2011. In addition, we recorded an adjustment of \$13 million of expense in the first quarter of 2012 to correct capitalized interest recorded in prior periods.

Other (Income) Expense in the first nine months of 2012 was \$128 million, increasing \$80 million from \$48 million in the first nine months of 2011. In the first nine months of 2012, financing fees included a charge of \$24 million (\$24 million after-tax or \$0.09 per share), primarily related to the amendment and restatement of our U.S. second lien term loan facility in the second quarter. Also included was a first quarter charge of \$86 million (\$86 million after-tax or \$0.31 per share) related to the redemption of \$650 million in aggregate principal amount of our outstanding 10.5% senior notes due 2016, of which \$59 million related to cash premiums paid on the redemption and \$27 million related to the write-off of deferred financing fees and unamortized discount. In the first nine months of 2011, we recorded \$53 million (\$53 million after-tax or \$0.20 per share) in financing fees related to the redemption of \$350 million in aggregate principal amount of our outstanding 10.5% senior notes due 2016, of which \$37 million was a cash premium paid on the redemption and \$16 million related to the write-off of deferred financing fees and unamortized discount. Net gains on asset sales were \$22 million (\$18 million after-tax or \$0.06 per share) in the first nine months of 2012 compared to \$24 million (\$16 million after-tax or \$0.06 per share) in the 2011 period. Net gains on asset sales in 2012 included third quarter gains on the sale of property in North American Tire, second quarter gains on the sale of a minority interest in a retail business in EMEA and the sale of certain assets related to our bias truck tire business in Latin American Tire, and a first quarter gain on the sale of property in North American Tire. Net gains in the first nine months of 2011 related primarily to the sale of land in Asia Pacific Tire, the sale of the farm tire business in Latin American Tire and the recognition of a deferred gain from the sale of property in North American Tire. Also included in Other (Income) Expense in the second quarter of 2012 was a charge of \$20 million (\$20 million after-tax or \$0.07 per share) related to labor claims in EMEA.

Tax expense in the first nine months of 2012 was \$164 million on income before income taxes of \$408 million. Income tax expense was unfavorably impacted by \$10 million (\$8 million after minority interest or \$0.03 per share) due to various discrete items. In the first nine months of 2011, we recorded tax expense of \$220 million on income before income taxes of \$611 million. Income tax expense was unfavorably impacted by \$23 million (\$17 million after minority interest or \$0.06 per share) due primarily to the settlement of prior tax years and to increased tax reserves as a result of negative tax court rulings in a foreign jurisdiction.

Our losses in various taxing jurisdictions in recent periods represented sufficient negative evidence to require us to maintain a full valuation allowance against certain of our net deferred tax assets. In certain foreign locations, it is reasonably possible that sufficient positive evidence required to release all, or a portion of these valuation allowances within the next 12 months will exist, resulting in possible one-time tax benefits of up to \$60 million (\$45 million net of minority interest).

For further information, refer to the Note to the Consolidated Financial Statements No. 4, Income Taxes.

Minority shareholders' net income in the first nine months of 2012 was \$39 million, compared to net income of \$73 million in 2011. The decrease was due primarily to decreased earnings in our joint venture in Europe, partially offset by an improvement in earnings in our joint venture in North America.

SEGMENT INFORMATION

Segment information reflects our strategic business units (“SBUs”), which are organized to meet customer requirements and global competition and are segmented on a regional basis.

Results of operations are measured based on net sales to unaffiliated customers and segment operating income. Each segment exports tires to other segments. The financial results of each segment exclude sales of tires exported to other segments, but include operating income derived from such transactions. Segment operating income is computed as follows: Net Sales less CGS (excluding asset write-off and accelerated depreciation charges) and SAG (including certain allocated corporate administrative expenses). Segment operating income also includes certain royalties and equity in earnings of most affiliates. Segment operating income does not include net rationalization charges (credits), asset sales and certain other items.

Total segment operating income in the third quarter of 2012 was \$348 million, decreasing \$115 million from \$463 million in the third quarter of 2011. Total segment operating margin (segment operating income divided by segment sales) in the third quarter of 2012 was 6.6%, compared to 7.6% in the third quarter of 2011.

Management believes that total segment operating income is useful because it represents the aggregate value of income created by our SBUs and excludes items not directly related to the SBUs for performance evaluation purposes. Total segment operating income is the sum of the individual SBUs’ segment operating income. Refer to the Note to the Consolidated Financial Statements No. 6, Business Segments, for further information and for a reconciliation of total segment operating income to Income before Income Taxes.

North American Tire

(In millions)	Three Months Ended September 30,				Nine Months Ended September 30,			
	2012	2011	Change	Percent Change	2012	2011	Change	Percent Change
Tire Units	15.6	16.6	(1.0)	(5.9)%	46.8	49.4	(2.6)	(5.2)%
Net Sales	\$2,404	\$2,557	\$(153)	(6.0)%	\$7,352	\$7,275	\$77	1.1 %
Operating Income	130	78	52	66.7 %	398	255	143	56.1 %
Operating Margin	5.4 %	3.1 %			5.4 %	3.5 %		

Three Months Ended September 30, 2012 and 2011

North American Tire unit sales in the third quarter of 2012 decreased 1.0 million units, or 5.9%, to 15.6 million units. The decrease was due primarily to a reduction in replacement tire volume of 1.3 million units, or 10.5%, primarily in our consumer business, reflecting lower industry demand and decreased sales of lower end consumer products. Increased OE tire volume of 0.3 million units, or 7.8%, primarily in our consumer business partially offset this decrease.

Net sales in the third quarter of 2012 were \$2,404 million, decreasing \$153 million, or 6.0%, from \$2,557 million in the third quarter of 2011 due primarily to lower sales in our other tire-related businesses of \$117 million, driven by a decrease in the price of third-party sales of chemical products, lower tire volume of \$100 million and unfavorable foreign currency translation of \$7 million. Improved price and product mix of \$70 million partially offset these decreases.

Operating income in the third quarter of 2012 was \$130 million, improving \$52 million, or 66.7%, from \$78 million in the third quarter of 2011. Operating income improved due primarily to improved price and product mix of \$87 million and lower raw material costs of \$21 million. Additionally, SAG expenses decreased \$8 million, primarily due to lower warehousing and general and product liability costs. These improvements were partially offset by higher conversion costs of \$29 million, decreased profits in our other tire-related businesses of \$24 million, driven by a decrease in the price of third-party sales of chemical products, and lower tire volume of \$11 million. Higher conversion costs were driven by \$44 million of increased under-absorbed overhead costs resulting from lower production volumes, partially offset by \$26 million in rationalization savings primarily due to the closure of Union City in July 2011. Increased pension expense and inflationary cost increases also negatively impacted conversion costs.

Operating income in the third quarter of 2012 excluded net rationalization charges of \$9 million, primarily related to costs associated with the closure of Union City, and net gains on asset sales of \$3 million. Operating income in the

third quarter of 2011 excluded net rationalization charges of \$20 million and charges for accelerated depreciation of \$11 million, primarily related to the closure of Union City, and net gains on asset sales of \$2 million.

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Nine Months Ended September 30, 2012 and 2011

North American Tire unit sales in the first nine months of 2012 decreased 2.6 million units, or 5.2%, to 46.8 million units. The decrease was due primarily to a reduction in replacement tire volume of 4.3 million units, or 11.5%, primarily in our consumer business, reflecting lower industry demand and decreased sales of lower end consumer products. Increased OE tire volume, primarily in our consumer business, of 1.7 million units, or 14.0%, partially offset this decrease.

Net sales in the first nine months of 2012 were \$7,352 million, increasing \$77 million, or 1.1%, from \$7,275 million in the first nine months of 2011. The increase was due primarily to improved price and product mix of \$514 million. Lower tire volume of \$240 million, lower sales in our other tire-related businesses of \$183 million, driven by a decrease in the price and volume of third-party sales of chemical products, and unfavorable foreign currency translation of \$14 million, partially offset these improvements.

Operating income in the first nine months of 2012 was \$398 million, increasing \$143 million, or 56.1%, from \$255 million in the first nine months of 2011. The increase in operating income was due primarily to improved price and product mix of \$509 million which more than offset increased raw material costs of \$277 million. Operating income also benefited from reduced SAG expenses of \$15 million, primarily due to lower warehousing and general and product liability costs. These improvements were partially offset by higher conversion costs of \$49 million, lower tire volume of \$26 million, and decreased profits in our other tire-related businesses of \$19 million, driven by a decrease in the price and volume of third-party sales of chemical products. Higher conversion costs were driven by \$40 million of increased under-absorbed overhead costs resulting from lower production volumes, as well as increased pension expense and inflationary cost increases. Conversion costs also included net savings from rationalization plans of \$59 million primarily related to the closure of Union City.

Operating income in the first nine months of 2012 excluded net rationalization charges of \$28 million, primarily related to the closure of Union City, and net gains on asset sales of \$7 million. Operating income in the first nine months of 2011 excluded net rationalization charges of \$60 million and charges for accelerated depreciation and asset write-offs of \$43 million, primarily related to the closure of Union City, and net gains on asset sales of \$7 million.

Europe, Middle East and Africa Tire

(In millions)	Three Months Ended September 30,			Percent Change	Nine Months Ended September 30,			Percent Change
	2012	2011	Change		2012	2011	Change	
Tire Units	16.3	20.7	(4.4					