Woodward, Inc. Form 10-Q July 26, 2011

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

**DESCRIPTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934** 

For the quarterly period ended June 30, 2011 OR

0	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND
	EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_ Commission file number <u>0-8408</u> WOODWARD, INC.

(Exact name of registrant as specified in its charter)

Delaware 36-1984010

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

1000 East Drake Road, Fort Collins, Colorado

80525

(Address of principal executive offices)

(Zip Code)

# Registrant s telephone number, including area code: (970) 482-5811

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\flat$  No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\S232.405$  of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  $\flat$  No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definitions of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No b As of July 22, 2011, 68,810,043 shares of the registrant s common stock with a par value of \$0.001455 per share were outstanding.

### TABLE OF CONTENTS

PART I FINANCIAL INFORMATION	Page
Item 1. Financial Statements	3
Condensed Consolidated Statements of Earnings	3
Condensed Consolidated Statements of Comprehensive Earnings	4
Condensed Consolidated Balance Sheets	5
Condensed Consolidated Statements of Cash Flows	6
Condensed Consolidated Statements of Stockholders Equity	7
Notes to Condensed Consolidated Financial Statements	8
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations	28
Forward Looking Statements	28
<u>Overview</u>	30
Results of Operations	32
Liquidity and Capital Resources	38
Item 3. Quantitative and Qualitative Disclosures About Market Risk	41
Item 4. Controls and Procedures	41
PART II OTHER INFORMATION	
Item 1. Legal Proceedings	42
Item 1A. Risk Factors	42
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	43
Item 6. Exhibits	43
Signatures	44
Exhibit 10.1 Exhibit 10.2 Exhibit 31.1 Exhibit 31.2 Exhibit 32.1	

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

EX-101 DEFINITION LINKBASE DOCUMENT

2

### PART I FINANCIAL INFORMATION

### **Item 1. Financial Statements**

# WOODWARD, INC. CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share amounts) (Unaudited)

	June 30,			Jun	Months Ending June 30,			
		2011		2010		2011		2010
Net sales	\$ 4	438,467	\$	356,367	\$1	,222,408	\$ 1	,045,027
Costs and expenses:								
Cost of goods sold	(	304,441		249,966		858,138		733,834
Selling, general and administrative expenses		38,470		31,394		109,581		98,359
Research and development costs		29,273		21,419		80,061		59,431
Amortization of intangible assets		8,935		8,635		26,020		26,471
Interest expense		6,361		6,949		19,161		22,524
Interest income		(117)		(97)		(325)		(327)
Other (income) expense, net		249		49		955		(625)
Total costs and expenses	2	387,612		318,315	1	,093,591		939,667
Earnings before income taxes		50,855		38,052		128,817		105,360
Income tax expense		14,799		6,187		38,272		26,873
Net earnings		36,056		31,865		90,545		78,487
Earnings attributable to noncontrolling interest, net of taxes				(120)				(318)
Net earnings attributable to Woodward	\$	36,056	\$	31,745	\$	90,545	\$	78,169
The carrings attributable to woodward	Ψ	30,030	Ψ	31,743	Ψ	70,545	Ψ	70,107
Earnings per share (Note 3):								
Basic earnings per share attributable to Woodward	\$	0.52	\$	0.46	\$	1.32	\$	1.14
Diluted earnings per share attributable to Woodward	\$	0.51	\$	0.45	\$	1.29	\$	1.12
Weighted Average Common Shares Outstanding								
(Note 3):								
Basic		68,793		68,489		68,785		68,428
Diluted		70,166		69,987		70,155		69,871
Cash dividends per share paid to Woodward common		,		,		,		,
stockholders	\$	0.07	\$	0.06	\$	0.20	\$	0.18
	10					0	4	2.10

See accompanying Notes to Condensed Consolidated Financial Statements.

# WOODWARD, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS

(In thousands) (Unaudited)

	Three-Months Ending June 30,					Nine-Months Endi June 30,			
	2011 2010				2011		2010		
Comprehensive earnings attributable to Woodward:									
Net earnings attributable to Woodward Other comprehensive earnings:	\$	36,056	\$	31,745	\$	90,545	\$	78,169	
Foreign currency translation adjustments Reclassification of realized losses on derivatives to		8,414		(15,705)		17,043		(29,525)	
earnings		57		70		172		211	
Minimum retirement benefit liability adjustment		(139)		(84)		(413)		396	
Taxes on changes in other comprehensive earnings		(848)		1,269		(1,711)		1,832	
Comprehensive earnings attributable to Woodward		43,540		17,295		105,636		51,083	
Comprehensive earnings attributable to noncontrolling interest:									
Net earnings attributable to noncontrolling interest				120				318	
Foreign currency translation adjustments,net of tax				22				105	
Comprehensive earnings attributable to noncontrolling interest				142				423	
Total comprehensive earnings	\$	43,540	\$	17,437	\$	105,636	\$	51,506	

See accompanying Notes to Condensed Consolidated Financial Statements.

4

# WOODWARD, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share amounts) (Unaudited)

	June 30, 2011	Sep	otember 30, 2010
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 72,598	\$	105,579
Accounts receivable, less allowance for losses of \$2,173 and \$2,228, respectively Inventories	265,420 387,768		248,513 295,034
Income taxes receivable	10,328		18,170
Deferred income tax assets	37,104		33,689
Other current assets	26,381		18,157
Total current assets	799,599		719,142
Property, plant and equipment, net	200,042		193,524
Goodwill	465,832		438,594
Intangible assets, net	279,228		292,149
Deferred income tax assets Other assets	1,979		8,623
Other assets	15,820		11,201
Total assets	\$ 1,762,500	\$	1,663,233
LIABILITIES AND STOCKHOLDERS EQUITY			
Current liabilities:			
Short-term borrowings	\$ 41,577	\$	22,099
Current portion of long-term debt	18,459		18,493
Accounts payable	100,769		107,468
Income taxes payable	5,501		5,453
Accrued liabilities	109,726		109,052
Total current liabilities	276,032		262,565
Long-term debt, less current portion	408,750		425,250
Deferred income tax liabilities	88,367		88,249
Other liabilities	91,053		83,975
Total liabilities	864,202		860,039

Commitments and contingencies (Note 18)

Stockholders equity:

Edgar Filing: Woodward, Inc. - Form 10-Q

Preferred stock, par value \$0.003 per share, 10,000 shares authorized, no shares issued Common stock, par value \$0.001455 per share, 150,000 shares authorized, 72,960 shares issued 106 106 Additional paid-in capital 80,145 73,915 Accumulated other comprehensive earnings 21,433 6,342 Deferred compensation 4,571 4,888 Retained earnings 912,700 835,919 1,018,955 921,170 Treasury stock at cost, 4,153 shares and 4,223 shares, respectively (116,086)(113,088)Treasury stock held for deferred compensation, at cost, 315 shares and 356 shares, respectively (4,571)(4,888)Total stockholders equity 898,298 803,194 1,663,233 Total liabilities and stockholders equity \$ 1,762,500

See accompanying Notes to Condensed Consolidated Financial Statements.

5

# WOODWARD, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands) (Unaudited)

	Nine-Mont	nding
	2011	2010
Cash flows from operating activities:		
Net earnings	\$ 90,545	\$ 78,487
Adjustments to reconcile net earnings to net cash provided by operating activities:	·	·
Depreciation and amortization	57,299	56,455
Net loss (gain) on sales of assets	429	(99)
Stock-based compensation	5,370	5,186
Excess tax benefits from stock-based compensation	(2,581)	(1,588)
Deferred income taxes	(1,011)	5,135
Loss on derivatives reclassified from accumulated comprehensive earnings into		
earnings	172	185
Changes in operating assets and liabilities, net of business acquisitions:		
Accounts receivable	(11,922)	7,342
Inventories	(77,389)	6,347
Accounts payable and accrued liabilities	(16,126)	10,587
Current income taxes	10,434	6,871
Retirement benefit obligations	(3,230)	(277)
Other	(5,190)	(13,022)
Net cash provided by operating activities	46,800	161,609
Cash flows from investing activities:		
Payments for property, plant and equipment	(32,640)	(18,834)
Proceeds from the sale of assets	30	268
Business acquisitions, net of cash and marketable securities acquired	(38,698)	(25,000)
Business acquisition, marketable securities acquired	(8,463)	
Proceeds from the sale of marketable securities	8,217	
Proceeds from disposal of Fuel & Pneumatics product line		660
Net cash used in investing activities	(71,554)	(42,906)
Cash flows from financing activities:		
Cash dividends paid	(13,764)	(12,971)
Proceeds from sales of treasury stock	2,078	2,709
Payments for repurchases of common stock	(6,837)	(2,383)
Excess tax benefits from stock compensation	2,581	1,588
Purchase of noncontrolling interest		(8,120)
Borrowings on revolving lines of credit and short-term borrowings	126,098	71,653
Payments on revolving lines of credit and short-term borrowings	(103,158)	(71,653)

Edgar Filing: Woodward, Inc. - Form 10-Q

Payments of long-term debt	(16,500)	(118,492)
Net cash used in financing activities	(9,502)	(137,669)
Effect of exchange rate changes on cash and cash equivalents	1,275	(3,189)
Net change in cash and cash equivalents Cash and cash equivalents at beginning of period	(32,981) 105,579	(22,155) 100,863
Cash and cash equivalents at end of period	\$ 72,598	\$ 78,708

See accompanying Notes to Condensed Consolidated Financial Statements.

# WOODWARD, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

(In thousands) (Unaudited)

Number	r of share	es		Accumu		ner compre nings		olders e	quity		
		reasury stock held for	Additional	_		Minimun <b>a</b> c		d		Treasury	TreasuMynco stock held in for
r <b>Ced</b> mmonl ck stock		eferr <b>(d</b> omme pensati <b>sto</b> ck	onpaid-in t	translation	gains	benefit liabilit <b>y</b> cor	nprehensi			stock at	deferre <b>d</b> ons ompensat <b>ism</b>
72,960	(4,621)	(389) \$ 106	\$ 73,197	\$ 29,464	\$(801)	\$ (18,534)	\$ 10,129	\$ 4,904	\$ 741,505 78,169	\$ (115,478)	\$ (4,904) \$
									(12,316)	)	
	(85)									(2,383)	
	266		(1,114)							3,760	
			(6,180)	(116)			(116)				(
			1,588								
			5,186								
	3	(3)	24					144		41	(144)
		35		(29,525)			(29,525)	(175)			175
				(29,525)			(29,525)				

211 211 396 396 2,233 (80)(321)1,832 72,960 (4,437) (357) \$ 106 \$ 72,701 \$ 2,056 \$ (670) \$ (18,459) \$ (17,073) \$ 4,873 \$ 807,358 \$ (114,060) \$ (4,873) \$ 72,960 (4,223) (356) \$ 106 \$ 73,915 \$ 23,152 \$ (627) \$ (16,183) \$ 6,342 \$ 4,888 \$ 835,919 \$ (113,088) \$ (4,888) \$ 90,545 (13,764)(242)(7,961)310 4,963 (1,754)2,581 5,370 2 (2) 33 128 (128)43 (445)445

Table of Contents 12

17,043

17,043

172 172

(413) (413)

(1,791) (65) 145 (1,711)

72,960 (4,153) (315) \$ 106 \$ 80,145 \$ 38,404 \$ (520) \$ (16,451) \$ 21,433 \$ 4,571 \$ 912,700 \$ (116,086) \$ (4,571) \$ See accompanying Notes to Condensed Consolidated Financial Statements.

7

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

### Note 1. Basis of presentation

The Condensed Consolidated Financial Statements of Woodward, Inc. (Woodward or the Company) as of June 30, 2011 and for the three and nine-months ending June 30, 2011 and June 30, 2010, included herein, have not been audited by an independent registered public accounting firm. These Condensed Consolidated Financial Statements reflect all normal recurring adjustments which, in the opinion of management, are necessary to present fairly Woodward's financial position as of June 30, 2011, and the results of operations, cash flows, and changes in stockholders' equity for the periods presented herein. The Condensed Consolidated Balance Sheet as of September 30, 2010 was derived from Woodward's Annual Report on Form 10-K for the fiscal year then ended. The results of operations for the three and nine-months ending June 30, 2011 are not necessarily indicative of the operating results to be expected for other interim periods or for the full fiscal year. Dollar amounts contained in these Condensed Consolidated Financial Statements are in thousands, except per share amounts.

The Condensed Consolidated Financial Statements included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for interim reporting. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) have been condensed or omitted pursuant to such rules and regulations.

These unaudited Condensed Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and Notes thereto included in Woodward s most recent Annual Report on Form 10-K filed with the SEC and other financial information filed with the SEC.

Management is required to use estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements, the reported revenues and expenses recognized during the reporting period, and certain financial statement disclosures, in the preparation of the Condensed Consolidated Financial Statements. Significant estimates in these Condensed Consolidated Financial Statements include allowances for doubtful accounts, net realizable value of inventories, warranty reserves, percentage complete on long-term contracts, cost of sales incentives, useful lives of property and identifiable intangible assets, the evaluation of impairments of property, identifiable intangible assets and goodwill, income tax and valuation reserves, the valuation of assets and liabilities acquired in business combinations, assumptions used in the determination of the funded status and annual expense of pension and postretirement employee benefit plans, the valuation of stock compensation instruments granted to employees, and contingencies. Actual results could vary materially from Woodward s estimates.

The Condensed Consolidated Statement of Cash Flows for the nine-months ending June 30, 2010 has been adjusted to conform to the nine-months ending June 30, 2011 presentation. The change in Retirement benefit obligations presented in Cash flows from operating activities has been reclassified from Other.

### Note 2. Recent accounting pronouncements

From time to time, the Financial Accounting Standards Board (FASB) or other standards setting bodies issue new accounting pronouncements. Updates to the FASB Accounting Standards Codification (ASC) are communicated through issuance of an Accounting Standards Update (ASU).

In October 2009, the FASB issued ASU 2009-13, Multiple-Deliverable Revenue Arrangements and ASU 2009-14, Certain Revenue Arrangements That Include Software Elements. ASU 2009-13 and ASU 2009-14 are required to be adopted concurrently in fiscal years beginning on or after June 15, 2010 (fiscal year 2011 for Woodward). ASU 2009-13 changes the requirements for establishing separate units of accounting in a multiple element arrangement and requires the allocation of arrangement consideration to each deliverable based on the relative selling price. The selling price for each deliverable is based on vendor-specific objective evidence (VSOE) if available, third-party evidence (TPE) if VSOE is not available, or estimated selling price (ESP) if neither VSOE nor TPE is available.

ASU 2009-14 excludes software that is contained on a tangible product from the scope of software revenue guidance if the software is essential to the tangible product s functionality.

ASU 2009-13 and ASU 2009-14 were adopted by Woodward on October 1, 2010. The adoption did not impact the identification of or the accounting for separate units of accounting, including the pattern and timing of revenue recognition, and is not expected to have a significant impact on Woodward s financial position, results of operations or cash flows in future periods. Woodward does not generally sell its products and services through arrangements that include multiple-deliverable arrangements, and the Company had no significant multiple-deliverable arrangements as of June 30, 2011.

8

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

In April 2010, the FASB issued ASU 2010-17, Milestone Method of Revenue Recognition. ASU 2010-17 provides guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition for research and development transactions, and requires certain disclosures regarding the use of the milestone method.

ASU 2010-17 was adopted by Woodward on October 1, 2010. The adoption did not impact the pattern or timing of revenue recognition and is not expected to have a significant impact on Woodward's financial position, results of operations or cash flows in future periods. For certain development services provided to customers pursuant to funded long and short-term development contracts, Woodward recognizes revenue based on completion of substantive milestones determined based on the individual facts and circumstances of each arrangement. Total revenues recognized by Woodward based upon completion of substantive milestones as proscribed by ASU 2010-17 was \$596 and \$1,926 for the three and nine-months ending June 30, 2011, respectively.

In June 2011, the FASB issued ASU 2011-05, Comprehensive Income. ASU 2011-05 amends ASC Topic 220, Comprehensive Income, to require that all non-owner changes in stockholders equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements, and it eliminates the option to present components of other comprehensive income as a part of the statement of changes in stockholders equity. In addition, ASU 2011-05 requires an entity to present on the face of the financial statements reclassification adjustments for items that are reclassified from other comprehensive income to net income in the statement(s) where the components of net income and the components of other comprehensive income are presented. These amendments are to be applied retrospectively and are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011 (fiscal 2013 for Woodward), early adoption is permitted. Woodward does not expect this guidance will have a significant impact on its Condensed Consolidated Financial Statements.

### Note 3. Earnings per share

Basic earnings per share attributable to Woodward is computed by dividing net earnings available to common stockholders by the weighted average number of shares of common stock outstanding for the period.

Diluted earnings per share attributable to Woodward reflects the weighted average number of shares outstanding after the assumed conversion of all dilutive securities.

The following is a reconciliation of net earnings to net earnings per share basic and net earnings per share diluted:

	7	Three-Mon Jun	nding	Nine-Months Ending June 30,			
		2011	2010		2011		2010
Numerator:							
Net earnings attributable to Woodward	\$	36,056	\$ 31,745	\$	90,545	\$	78,169
Denominator:							
Basic shares outstanding		68,793	68,489		68,785		68,428
Dilutive effect of employee stock options		1,373	1,498		1,370		1,443
Diluted shares outstanding		70,166	69,987		70,155		69,871
Income per common share:							
Basic earnings per share attribuable to Woodward	\$	0.52	\$ 0.46	\$	1.32	\$	1.14
Diluted earnings per share attributable to Woodward	\$	0.51	\$ 0.45	\$	1.29	\$	1.12

The following stock option grants were outstanding during the three and nine-months ending June 30, 2011 and 2010, but were excluded from the computation of diluted earnings per share because their inclusion would have been anti-dilutive:

	1	Three-Months Ending June 30,				nding Nine-Months June 3		
		2011	,	2010		2011		2010
Options		678		430		679		447
Weighted-average option price	\$	32.06	\$	32.58	\$	32.03	\$	32.49
		9						

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

The weighted-average shares of common stock outstanding for basic and diluted earnings per share included weighted-average treasury stock shares held for deferred compensation obligations of the following:

	Three-Mont June		Nine-Month June	
	2011	2010	2011	2010
Weighted average treasury stock shares held for				
deferred compensation obligation	324	361	340	375

### **Note 4. Business acquisitions**

### **IDS Acquisition**

During the third quarter of fiscal year 2011, Woodward acquired of all of the outstanding stock of Integral Drive Systems AG and its European companies, including their respective holding companies ( IDS ), and the assets of IDS business in China (together the IDS Acquisition ) for an aggregate purchase price of approximately \$48,412. The purchase price remains subject to certain customary post-closing adjustments. The estimated purchase price is included in Cash flows from investing activities in the Condensed Consolidated Statement of Cash Flows. IDS is a developer and manufacturer of innovative power electronic systems predominantly in utility scale wind turbines and photovoltaic power plants. Additionally, IDS offers key products in power distribution and marine propulsion systems. In addition to wind turbines and photovoltaic plants, its products are used in offshore oil and gas platforms, energy storage and distribution systems, and a variety of industrial applications. IDS is being integrated into Woodward s Electrical Power Systems business segment.

The Company believes the IDS Acquisition expands its presence in wind converter offerings and reduces its time to market with expansion of solar energy, energy storage, and marine drives. Goodwill recorded in connection with the IDS Acquisition, which is not deductible for income tax purposes, represents the estimated value of such future opportunities, the value of potential expansion with new customers and the opportunity to further develop sales opportunities with new and acquired IDS customers, and anticipated synergies expected to be achieved through the integration of IDS into Woodward s Electrical Power Systems business segment.

Woodward is in the process of finalizing valuations of current assets, property, plant and equipment (including estimated useful lives), intangible assets (including estimated useful lives), other current liabilities, postretirement benefits obligations, deferred tax liabilities, and other noncurrent liabilities.

The preliminary purchase price of the IDS Acquisition is as follows:

Cash paid to owners Less cash acquired	\$ 48,412 (1,251)
Total estimated purchase price Less marketable securities acquired	47,161 (8,463)
Estimated price paid for business assets	\$ 38,698

As of June 30, 2011, \$8,478 paid in connection with the IDS purchase was deposited into escrow accounts as surety against standard representations and warranties made by the seller. Funds held in escrow will be released upon the payment of certain tax and as otherwise specified in the related purchase agreements.

The preliminary allocation of the purchase price for the IDS Acquisition was accounted for under the purchase method of accounting in accordance with ASC Topic 805, Business Combinations. Assets acquired and liabilities assumed in

the transaction were recorded at their acquisition date fair values, while transaction costs associated with the acquisition were expensed as incurred. The Company s allocation was based on an evaluation of the appropriate fair values and represents management s best estimate based on available data. As Woodward is still in the process of finalizing valuations, as mentioned above, the final purchase accounting has not yet been completed.

10

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)

(Unaudited)

The following table summarizes the preliminary estimated fair values of the assets acquired and liabilities assumed at the date of the IDS Acquisition.

Current assets Investments in marketable securities Property, plant, and equipment Goodwill Intangible assets	\$ 14,627 8,463 1,954 24,188 11,882
Total assets acquired	61,114
Other current liabilities Warranty accrual Postretirement benefits Deferred tax liabilities Other tax noncurrent	5,505 2,250 434 2,472 3,292
Total liabilities assumed	13,953
Net assets acquired	\$ 47,161

There were no changes to the values of assets acquired and liabilities assumed during the three-months ending June 30, 2011. The fair value of warranty liabilities assumed represents the estimated costs to provide service for contractual warranty obligations on products sold by IDS prior to April 15, 2011. The fair value of Other tax noncurrent represents the estimated value of gross unrecognized tax benefits assumed.

In connection with the IDS Acquisition, Woodward acquired various marketable securities, which are not classified as cash equivalents under U.S. GAAP. These marketable securities were sold during the fiscal quarter ended June 30, 2011 and reinvested into cash and cash equivalents consistent with Woodward s internal investment and risk management policies. Losses on the sale of marketable securities were included in Other (income) expense, net in the Condensed Consolidated Statements of Earnings.

Also, in connection with the IDS Acquisition, Woodward assumed the net postretirement benefit obligations of several Swiss statutory retirement plans which are considered to be defined benefit plans under U.S. GAAP. A summary of the intangible assets acquired, weighted average useful lives and amortization methods follows:

	Aı	mount	Weighted Average Useful Life	Amortization Method	
Customer relationships	\$	3,452	9 years	Straight-line	
Process technology		7,752	8.5 years	Straight-line	
Other		678	2.5 years	Straight-line	

Total \$ 11,882 8 years

The operating results of the IDS Acquisition are included in Woodward s Consolidated Statements of Earnings and Comprehensive Earnings as of April 15, 2011. Pro forma financial disclosures have not been presented as the IDS Acquisition was not material to Woodward s results of operations or financial position. The Company incurred transaction costs of \$219 and \$1,964 for the three and nine-months ending June 30, 2011, which are included in Selling, general and administrative expenses in the Condensed Consolidated Statements of Earnings.

11

## WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

### Note 5. Financial instruments and fair value measurements

The estimated fair values of Woodward s financial instruments were as follows:

	At June 30, 2011			2011		At Septem	ber 3	0, 2010
	Estimated Fair		timated			stimated		
						Fair		
			(	Carrying		Carrying		
		Value	Cost		Cost Value		Cost	
Cash and cash equivalents	\$	72,598	\$	72,598	\$	105,579	\$	105,579
Investments in deferred compensation program		6,486		6,486		5,633		5,633
Short-term borrowings		(41,577)		(41,577)		(22,099)		(22,099)
Long-term debt, including current portion		(482,374)		(427,190)		(506,120)		(443,673)

The fair values of cash and cash equivalents, which include investments in money market funds, are assumed to be equal to their carrying amounts. Cash and cash equivalents have short-term maturities and market interest rates. Woodward s cash and cash equivalents include funds deposited or invested in the U.S. and overseas that are not insured by the Federal Deposit Insurance Corporation (FDIC). Woodward believes that its deposited and invested funds are held by or invested with credit worthy financial institutions or counterparties.

Investments related to the deferred compensation program used to provide deferred compensation benefits to certain employees are carried at market value.

The fair values of short-term borrowings at variable interest rates are assumed to be equal to their carrying amounts because such borrowings are expected to be repaid or settled for their carrying amounts within a short period of time. The fair value of long-term debt at fixed interest rates was estimated based on a model that discounted future principal and interest payments at interest rates available to the Company at the end of the period for similar debt of the same maturity. The weighted-average interest rates used to estimate the fair value of long-term debt at fixed interest rates were as follows:

		September
	June 30,	30,
	2011	2010
Weighted-average interest rate used to estimate fair value	2.7%	2.9%

Financial assets and liabilities recorded at fair value in the Condensed Consolidated Balance Sheet are categorized based upon a fair value hierarchy established by U.S. GAAP, which prioritizes the inputs used to measure fair value into the following levels:

Level 1: Inputs based on quoted market prices in active markets for identical assets or liabilities at the measurement date.

Level 2: Quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable and can be corroborated by observable market data.

Level 3: Inputs reflect management s best estimates and assumptions of what market participants would use in pricing the asset or liability at the measurement date. The inputs are unobservable in the market and significant to the valuation of the instruments.

## WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

The table below presents information about Woodward s financial assets that are measured at fair value on a recurring basis and indicates the fair value hierarchy of the valuation techniques Woodward utilized to determine such fair value. Woodward had no financial liabilities required to be measured at fair value on a recurring basis as of June 30, 2011 or September 30, 2010.

		At June 30, 2011				At September 30, 2010						
		Level	Level			Level	Level					
	Level 1	2	3	Total	Level 1	2	3	Total				
Financial assets:												
Investments in												
money market funds	\$ 8,444	\$	\$	\$ 8,444	\$50,360	\$	\$	\$50,360				
Equity securities	6,486			6,486	5,633			5,633				
Foreign exchange												
forward contract						579		579				
Total financial assets	\$ 14,930	\$	\$	\$ 14,930	\$55,993	\$ 579	\$	\$ 56,572				

Investments in money market funds: Woodward sometimes invests excess cash in money market funds not insured by the FDIC. Woodward believes that the investments in money market funds are on deposit with creditworthy financial institutions and that the funds are highly liquid. The investments in money market funds are reported at fair value and are included in Woodward's Condensed Consolidated Balance Sheet under the caption. Cash and cash equivalents. Realized gains from interest income are recognized in earnings. The fair values of Woodward's investments in money market funds are based on the quoted market prices for the net asset value of the various money market funds. Equity securities: Woodward holds marketable equity securities, through investments in various mutual funds, related to its deferred compensation program. Based on Woodward's intentions regarding these instruments, marketable equity securities are classified as trading securities. The trading securities are included in Woodward's Condensed Consolidated Balance Sheet under the caption. Other current assets. The trading securities are reported at fair value, with gains and losses recognized in earnings. The fair values of Woodward's trading securities are based on the quoted market prices for the net asset value of the various mutual funds.

Forward contracts: As of September 30, 2010, Woodward was a party to a forward contract. The fair value of the derivative instrument was derived from published foreign currency exchange rates as of September 30, 2010. The forward contract was settled in December 2010, resulting in a realized loss of \$1,033.

### Note 6. Derivative instruments and hedging activities

Woodward is exposed to global market risks, including the effect of changes in interest rates, foreign currency exchange rates, changes in certain commodity prices and fluctuations in various producer indices. From time to time, Woodward enters into derivative instruments for risk management purposes only, including derivatives designated as accounting hedges and/or those utilized as economic hedges. Woodward uses interest rate related derivative instruments to manage its exposure to fluctuations of interest rates. Woodward does not enter into or issue derivatives for trading or speculative purposes.

By using derivative and/or hedging instruments to manage its risk exposure, Woodward is subject, from time to time, to credit risk and market risk on those derivative instruments. Credit risk arises from the potential failure of the counterparty to perform under the terms of the derivative and/or hedging instrument. When the fair value of a derivative contract is positive, the counterparty owes Woodward, which creates credit risk for Woodward. Woodward mitigates this credit risk by entering into transactions with only credit worthy counterparties. Market risk arises from

the potential adverse effects on the value of derivative and/or hedging instruments that result from a change in interest rates, commodity prices, or foreign currency exchange rates. Woodward mitigates this market risk by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

Woodward did not enter into any hedging transactions during the three or nine-months ending June 30, 2011 and was not a party to any derivative instruments as of June 30, 2011.

In September 2010, Woodward entered into a foreign currency exchange rate contract to purchase 39,000 for approximately \$52,549 in early December 2010. The objective of this derivative instrument, which was not designated as an accounting hedge, was to limit the risk of foreign currency exchange rate fluctuations on a short-term intercompany loan balance. At September 30, 2010, an unrealized gain of \$579 was recorded in Woodward s Condensed Consolidated Balance Sheet under the caption Other current assets reflecting an adjustment to fair market value for the related foreign currency exchange rate contract. In December 2010, a loss of \$1,033 was realized on the settlement of this forward contract and was recorded in Other (income) expense, net. The resulting correlated foreign currency gain realized on the repayment of the short-term intercompany loan balance was recorded in Woodward s Condensed Consolidated Statement of Earnings in Selling, general and administrative expenses.

13

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

The following table discloses the remaining unrecognized gains and losses and recognized gains associated with derivative instruments in Woodward s Condensed Consolidated Balance Sheets:

Derivatives designated as hedging instruments	Jun 20 Uni		September 30, 2010 ed Gain (Loss)		
Classified in accumulated other comprehensive earnings	\$	(839)	\$	(1,011)	
Classified in current and long-term debt		19		70	
	\$	(820)	\$	(941)	
Derivatives not designated as hedging instruments		Recognized Gain			
Classified in other current assets	\$		\$	579	

The following tables disclose the impact of derivative instruments on Woodward s Condensed Consolidated Statements of Earnings:

		Three-Months Ending June Three-130, 2011					hree-N	Months Ending June 30, 2010				
				Amount						Amount		
		Am	ount	Amount	of (Gai		Am	ount	Amount		of ain)	
			of	of	Los			of	of		OSS	
				(Gain)	Reclassifie				(Gain)			
		(Inc	come)				ed(Income)				ssified	
	T (* C(C * )	10		Recognized			10		Recognize			
	<b>Location of (Gain)</b>	Expense Recognized		in from			Expense in Recognized			from		
	Loss		in A	Accumulate OCI	Adecumi OC	ulate	ed	in A	Accumulat		nulated CI	
	Recognized in		nings on	on	int			nings on	on		C1 Ito	
<b>Derivatives in:</b>	Earnings			_					Derivative			
Fair value hedging relationships	Interest expense	\$	(17)	\$	\$		\$	(31)	\$	\$		
Cash flow hedging relationships	Interest expense		57			57		70			70	
Foreign currency	Other (income)											
relationships	expense											
		\$	40	\$	\$	57	\$	39	\$	\$	70	

		Ni	Nine-Months Ending June 30, 2011					Nine-Months Ending June 30, 2010					
					Amoui	nt			An	nount			
		Δn	nount	Amount	of (Gain	) 4	Amount	Amoun	t (C	of Gain)			
			of	of	Loss		of	of	,	LOSS			
			V-	(Gain)			01	(Gain)		2000			
		(In	come)	Loss	Reclassified()		Income)	Loss	Recl	assified			
			Recognized					Recogniz	ed				
	<b>Location of (Gain)</b>		pense	in	from		Expense		f	rom			
	τ.		gnized				ecognize ·			1 4 1			
	Loss		in A rnings	ccumulate OCI	occumula OCI		ın Carnings	Accumula OCI		mulated DCI			
	Recognized in		on	on	into	L	on	on		nto			
Derivatives in:	Earnings		-	Derivative		gs D	-	_					
Fair value hedging relationships	Interest expense	\$	(51)	\$	\$		\$ (95)	\$	\$				
Cash flow hedging relationships	Interest expense		172		17	2	211			211			
Foreign currency relationships	Other (income) expense		1,612				(102)						
		\$	1,733	\$	\$ 17	2	\$ 14	\$	\$	211			

Based on the carrying value of the unrecognized gains and losses on terminated derivative instruments designated as cash flow hedges as of June 30, 2011, Woodward expects to reclassify \$188 of net unrecognized losses on terminated derivative instruments from accumulated other comprehensive earnings to earnings during the next twelve months.

## WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

### Note 7. Supplemental statements of cash flows information

		onths Ending une 30,		
	2011		2010	
Interest paid	\$ 25,596	\$	27,627	
Income taxes paid	33,549		27,104	
Income tax refunds received	9,269		9,008	
Non-cash activities:				
Purchases of property, plant and equipment on account	1,881		751	
Cashless exercise of stock options	1,124			
Reduction of accounts receivable and short-term borrowing due to the settlement of				
accounts receivable previously sold with recourse	3,228			
Reduction of accounts payable due to the assignment of accounts receivable with				
recourse	570			
Reduction to goodwill due to favorable resolution of lease termination recorded in				
restructuring reserve	103			
Payment of director fees through issuance of treasury stock	38			

During the first quarter of fiscal 2011, Woodward negotiated a lease settlement that was favorable in comparison to the previously recorded restructuring accrual established in purchase accounting in connection with the fiscal year 2009 acquisition of MPC Products Corporation (MPC Products) and Techni-Core, Inc. (Techni-Core and together with MPC Products MPC). The resulting benefit of \$103 was recorded as a reduction to goodwill. MPC Products, one of Woodward's subsidiaries acquired in fiscal year 2009, was previously subject to an investigation by the Department of Justice (DOJ) regarding certain of its government contract pricing practices prior to June 2005. In the three-months ending December 31, 2009, MPC settled the criminal and civil claims related to the DOJ s investigation and paid \$25,000 in compensation and fines. The purchase price Woodward paid in connection with the acquisition of MPC was reduced by \$25,000 at the time of the acquisition, which represents the amounts discussed above. Payment of this amount during the nine-months ending June 30, 2010 is reflected as an investing activity in the accompanying Condensed Consolidated Statements of Cash Flows.

### **Note 8. Inventories**

	J	June 30, 2011	September 30, 2010		
Raw materials	\$	46,963	\$	19,457	
Work in progress		91,971		86,438	
Component parts and finished goods		248,834		189,139	
	\$	387,768	\$	295,034	

15

28

## WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

Note 9. Property, plant, and equipment net

				J	une 30, 2011	Sep	tember 30, 2010	
Land				\$	14,596	\$	11,372	
Buildings and improvements					179,787		171,257	
Leasehold improvements					18,891		17,884	
Machinery and production equipment					262,611		270,126	
Computer equipment and software					62,791		57,518	
Other					24,097		22,854	
Construction in progress					39,265		13,125	
					602,038		564,136	
Less accumulated depreciation					(401,996)		(370,612)	
Property, plant and equipment, net				\$	200,042	\$	193,524	
	Three-Months Ending June 30,				Nine-Months Ending June 30,			
	2011		2010		2011		2010	
Depreciation expense	\$ 10,955	\$	9,826		\$ 31,279	) (	\$ 29,984	

During fiscal 2010, Woodward began construction of a new 48,000 square foot system test facility in Rockford, Illinois. The facility, which will house numerous environmental system test cells and a vibration lab, will support, among other development projects, Turbine Systems—development efforts of next generation fuel systems for aircraft turbines. The test facility is expected to be completed and placed into service in early fiscal year 2012. Included in construction in progress at June 30, 2011 and September 30, 2010 are \$17,384 and \$4,836, respectively, of costs associated with the construction of the test facility, including \$805 and \$165, respectively, of capitalized interest. In addition at June 30, 2011 and September 30, 2010, Woodward recognized as construction in progress, \$8,592 and \$1,604, respectively, of costs associated with the development of a new Enterprise Resource Planning (ERP) system for its Airframe Systems segment, including capitalized interest of \$239 and \$24, respectively. For the three and nine-months ending June 30, 2011 and June 30, 2010, Woodward had capitalized interest that would have otherwise been included in interest expense of the following:

	Т	hree-Moi Jun	nths End	ding	N	ling		
Capitalized interest	2	2011	20	)10	2	011	2010	
	\$	383	\$	36	\$	896	\$	61

## WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts) (Unaudited)

### Note 10. Goodwill

					Effects of							
	September 30, 2010		Additions		Adjustments		<b>Currency Translation</b>		J	June 30, 2011		
Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$	86,565 294,557 16,534 40,938	\$	24,188	\$	(103)	\$	165 2,715 273	\$	86,565 294,619 43,437 41,211		
Consolidated	\$	438,594	\$	24,188	\$	(103)	\$	3,153	\$	465,832		

During the first quarter of fiscal 2011, Woodward negotiated a lease settlement that was favorable in comparison to the previously recorded restructuring accrual established in purchase accounting in connection with the fiscal year 2009 acquisition of MPC. The resulting benefit of \$103 was recorded as a reduction to goodwill.

During the third quarter of fiscal 2011, Woodward completed the IDS Acquisition (Note 4, *Business acquisitions*), which resulted in the recognition of \$24,188 in goodwill. The operations of the IDS Acquisition will be integrated into Woodward's Electrical Power Systems segment.

Woodward tests goodwill for impairment at the reporting unit level on an annual basis and more often if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. The impairment tests consist of comparing the fair value of each identified reporting unit with its carrying amount including goodwill. If the carrying amount of the reporting unit exceeds its fair value, Woodward compares the implied value of goodwill with its carrying amount. If the carrying amount of goodwill exceeds the implied fair value of goodwill, an impairment loss would be recognized to reduce the carrying amount to its implied fair value.

Woodward completed its annual goodwill impairment test during the quarter ended March 31, 2011. As a part of that test, Woodward determined its Turbine Systems, Airframe Systems and Engine Systems operating segments represented individual reporting units. Woodward determined its Electrical Power Systems operating segment was represented through three discrete identifiable reporting units. The fair value of each of Woodward s reporting units was determined using a discounted cash flow method. This method represents a Level 3 input and incorporates various estimates and assumptions, the most significant being projected revenue growth rates, operating earnings margins, and forecasted cash flows based on the discount rate and terminal growth rate. Management projects revenue growth rates, operating earnings margins and cash flows based on each reporting unit s current operational results, expected performance and operational strategies over a five-year period. These projections are adjusted to reflect current economic conditions and demand for certain products and require considerable management judgment. Forecasted cash flows were discounted using an 11.3% weighted average cost of capital assumption. The terminal value of the forecasted cash flows assumed an annual compound growth rate after five years of 4.4% and was calculated using the Gordon Growth Model. These inputs, which are unobservable in the market, represent management s estimate of what market participants would use in determining the present value of the Company s forecasted cash flows. Changes in these estimates and assumptions can have a significant impact on the fair value of forecasted cash flows. Woodward evaluated the reasonableness of the resulting fair values of its reporting units by

comparing the aggregate fair value to its market capitalization and assessing the reasonableness of any resulting premium.

The results of Woodward s fiscal year 2011 annual goodwill impairment test performed as of March 31, 2011 indicated the estimated fair value of each reporting unit was in excess of its carrying value, and accordingly, no impairment existed. At March 31, 2011 the goodwill impairment test for Woodward s Airframe Systems reporting unit, which has a significant concentration of business in the business jet and regional jet market segments that lagged in the economic recovery, indicated the closest premium, as compared to this reporting unit s carrying value. Each of Woodward s remaining reporting units had resulting fair values significantly in excess of their carrying values. Increasing the discount rate by 10%, decreasing the growth rate by 10%, or decreasing forecasted cash flow by 10%, as it relates to the Airframe Systems operating segment, would not have resulted in an impairment charge. However, an increase in the discount rate by approximately 11%, decreasing the growth rate by approximately 38%, or decreasing forecasted cash flow by approximately 15%, as it relates to the Airframe Systems operating segment would have resulted in an impairment charge.

As part of the Company s ongoing monitoring efforts, Woodward will continue to consider the global economic environment and its potential impact on Woodward s business in assessing goodwill recoverability. There can be no assurance that Woodward s estimates and assumptions regarding forecasted cash flows of certain reporting units, the period or strength of the current economic recovery, or the other inputs used in forecasting the present value of forecasted cash flows will prove to be accurate projections of future performance.

17

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

Note 11. Other intangibles net

		Gross	June 30, 2011			Net		Social Section	September 30, 2010			
	C	arrying Value	Accumulated Amortization		Carrying Amount		Carrying Value		Accumulated Amortization		Carrying Amount	
Customer relationships: Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$	44,327 176,667 5,993 20,675	\$	(19,331) (25,019) (1,167) (14,990)	\$	24,996 151,648 4,826 5,685	\$	44,327 176,634 2,156 20,675	\$	(18,223) (13,162) (844) (13,577)	\$	26,104 163,472 1,312 7,098
Total	\$ 2	247,662	\$	(60,507)	\$	187,155	\$	243,792	\$	(45,806)	\$	197,986
Intellectual property: Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$	7,908 12,616	\$	(4,106) (7,611)	\$	3,802 5,005	\$	7,616 12,599	\$	(3,567) (6,988)	\$	4,049 5,611
Total	\$	20,524	\$	(11,717)	\$	8,807	\$	20,215	\$	(10,555)	\$	9,660
Process technology: Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$	11,941 62,984 8,289 12,593	\$	(5,208) (10,327) (212) (5,560)	\$	6,733 52,657 8,077 7,033	\$	11,941 62,967 12,593	\$	(4,909) (6,797) (4,787)	\$	7,032 56,170 7,806
Total	\$	95,807	\$	(21,307)	\$	74,500	\$	87,501	\$	(16,493)	\$	71,008
Other intangibles: Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$	39,648 2,337 460	\$	(32,900) (583) (196)	\$	6,748 1,754 264	\$	39,638 1,510 460	\$	(27,595) (389) (129)	\$	12,043 1,121 331
Total	\$	42,445	\$	(33,679)	\$	8,766	\$	41,608	\$	(28,113)	\$	13,495

Edgar Filing: Woodward, Inc. - Form 10-Q

Total intangibles: Turbine Systems Airframe Systems Electrical Power Systems Engine Systems	\$ 56,268 279,299 24,527 46,344	\$ (24,539) (68,246) (6,068) (28,357)	\$ 31,729 211,053 18,459 17,987	279,239 11,282	\$	(23,132) (47,554) (4,800) (25,481)	23	3,136 1,685 6,482 0,846
Consolidated Total	\$ 406,438	\$ (127,210)	\$ 279,228	\$ 393,116	\$	(100,967)	\$ 29	2,149
		Th	ree-Months June 30	U	I	Nine-Month June 3		ng
Amortization avnance		<b>20</b> \$	) <b>11</b> 8,935	<b>2010</b> 8,635	\$	<b>2011</b> 26,020	<b>20</b> 1	<b>10</b> 6,471
Amortization expense		Φ	0,933	0,033	Ф	20,020	Φ 2	0,471
		18						

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)

(Unaudited)

Future amortization expense associated with intangibles is expected to be:

### **Year Ending September 30:**

2011 (remaining)	\$ 8,973
2012	33,062
2013	30,701
2014	27,545
2015	25,029
Thereafter	153,918

\$ 279,228

### Note 12. Accrued liabilities

	June 30, 2011			September 30, 2010		
Salaries and other member benefits	\$	57,300	\$	43,598		
Current portion of restructuring and other charges		2,740		4,862		
Warranties		14,522		10,851		
Interest payable		5,689		11,925		
Accrued retirement benefits		2,735		2,748		
Deferred revenues		7,242		12,376		
Taxes, other than income		1,956		4,618		
Other		17,542		18,074		
	\$	109,726	\$	109,052		

### **Warranties**

Provisions of Woodward s sales agreements include product warranties customary to these types of agreements. Accruals are established for specifically identified warranty issues that are probable to result in future costs. Warranty costs are accrued on a non-specific basis whenever past experience indicates a normal and predictable pattern exists. Changes in accrued product warranties were as follows:

Warranties, September 30, 2010 Increases to accruals related to warranties during the period Increases due to acquisition of IDS Settlements of amounts accrued Foreign currency exchange rate changes	\$ 10,851 4,070 2,250 (3,226) 577
Warranties, June 30, 2011	\$ 14,522

### Restructuring and other charges

The main components of accrued non-acquisition related restructuring charges include workforce management costs associated with the early retirement and the involuntary separation of employees in connection with a strategic realignment of global workforce capacity. Restructuring charges related to business acquisitions include a number of items such as those associated with integrating similar operations, workforce management, vacating certain facilities, and the cancellation of some contracts.

During the three-months ending December 31, 2010, Woodward negotiated a lease settlement that was favorable in comparison to the previously recorded restructuring accrual established in purchase accounting in connection with the fiscal year 2009 acquisition of MPC. The resulting benefit of \$103 was recorded as a non-cash charge to restructuring and a reduction to goodwill previously established at the time of the acquisition of MPC. During the three-months ending December 31, 2010, Woodward also modified its exit plan related to its Pacoima, California location. As a result, the Company intends to occupy and continue operating from the Pacoima location for a longer period than originally anticipated. Accordingly, Woodward has reduced the anticipated exit costs by \$1,513 for the Pacoima location.

19

# WOODWARD, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands, except per share amounts)
(Unaudited)

The summary of the activity in accrued restructuring charges during the three and nine-months ending June 30, 2011 is as follows:

	Three-Months Endi June 30, 2011 Restructuring Business Charges Acquisitions				ing Total		
Accrued restructuring charges, March 31, 2011 Payments Non-cash adjustments Foreign currency exchange rates	\$	497 (63) 3 3	\$	3,253 (5) (453)	\$	3,750 (68) (450) 3	
Accrued restructuring charges, June 30, 2011	\$	440	\$	2,795	\$	3,235	
		Nine-Months En June 30, 2011 Restructuring Business Charges Acquisitions			ng	Total	
Accrued restructuring charges, September 30, 2010 Payments Non-cash adjustments Foreign currency exchange rates	\$	667 (208) (28)	\$	5,446 (705) (1,946)	\$	6,113 (913) (1,974)	