

ROYAL BANK OF SCOTLAND GROUP PLC  
Form 6-K  
March 01, 2012

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 6-K

Report of Foreign Private Issuer

Pursuant to Rule 13a-16 or 15d-16 of  
the Securities Exchange Act of 1934

March 1, 2012

The Royal Bank of Scotland Group plc

Gogarburn  
PO Box 1000  
Edinburgh EH12 1HQ  
Scotland  
United Kingdom

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F  X

Form 40-F

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Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes

No  X

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This report on Form 6-K shall be deemed incorporated by reference into the company's Registration Statement on Form F-3 (File Nos. 333-162219 and 333-162219-01) and to be a part thereof from the date which it was filed, to the extent not superseded by documents or reports subsequently filed or furnished.

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Forward-looking statements

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Certain sections in this document contain ‘forward-looking statements’ as that term is defined in the United States Private Securities Litigation Reform Act of 1995, such as statements that include the words ‘expect’, ‘estimate’, ‘project’, ‘anticipate’, ‘believes’, ‘should’, ‘intend’, ‘plan’, ‘could’, ‘probability’, ‘risk’, ‘Value-at-Risk (VaR)’, ‘target’, ‘goal’, ‘objective’, ‘endeavour’, ‘outlook’, ‘optimistic’, ‘prospects’ and similar expressions or variations on such expressions.

In particular, this document includes forward-looking statements relating, but not limited to: the Group’s restructuring plans, divestments, capitalisation, portfolios, net interest margin, capital ratios, liquidity, risk weighted assets (RWAs), return on equity (ROE), profitability, cost:income ratios, leverage and loan:deposit ratios, funding and risk profile; certain ring-fencing proposals; sustainability targets; the Group’s future financial performance; the level and extent of future impairments and write-downs, including sovereign debt impairments; the protection provided by the Asset Protection Scheme (APS); and the Group’s potential exposures to various types of market risks, such as interest rate risk, foreign exchange rate risk and commodity and equity price risk. These statements are based on current plans, estimates and projections, and are subject to inherent risks, uncertainties and other factors which could cause actual results to differ materially from the future results expressed or implied by such forward-looking statements. For example, certain market risk disclosures are dependent on choices about key model characteristics and assumptions and are subject to various limitations. By their nature, certain of the market risk disclosures are only estimates and, as a result, actual future gains and losses could differ materially from those that have been estimated.

Other factors that could cause actual results to differ materially from those estimated by the forward-looking statements contained in this document include, but are not limited to: the global economic and financial market conditions and other geopolitical risks, and their impact on the financial industry in general and on the Group in particular; the ability to access sufficient sources of liquidity and funding; the recommendations made by the Independent Commission on Banking (ICB) and their potential implications; the ability to implement strategic plans on a timely basis, or at all, including the disposal of certain Non-Core assets and assets and businesses required as part of the State Aid restructuring plan; organisational restructuring, including any adverse consequences of a failure to transfer, or delay in transferring, certain business assets and liabilities from RBS N.V. to RBS; the full nationalisation of the Group or other resolution procedures under the Banking Act 2009; deteriorations in borrower and counterparty credit quality; costs or exposures borne by the Group arising out of the origination or sale of mortgages or mortgage-backed securities in the United States; the extent of future write-downs and impairment charges caused by depressed asset valuations; the value and effectiveness of any credit protection purchased by the Group; unanticipated turbulence in interest rates, yield curves, foreign currency exchange rates, credit spreads, bond prices, commodity prices, equity prices and basis, volatility and correlation risks; changes in the credit ratings of the Group; ineffective management of capital or changes to capital adequacy or liquidity requirements; litigation and regulatory investigations; changes to the valuation of financial instruments recorded at fair value; competition and consolidation in the banking sector; the ability of the Group to attract or retain senior management or other key employees; regulatory or legal changes (including those requiring any restructuring of the Group’s operations) in the United Kingdom, the United States and other countries in which the Group operates or a change in United Kingdom Government policy; changes to regulatory requirements relating to capital and liquidity; changes to the monetary and interest rate policies of central banks and other governmental and regulatory bodies; changes in UK and foreign laws, regulations, accounting standards and taxes, including changes in regulatory capital regulations and liquidity requirements; impairments of goodwill; pension fund shortfalls; general operational risks; HM Treasury exercising influence over the operations of the Group; insurance claims; reputational risk; the ability to access the contingent capital arrangements with HM Treasury; the participation of the Group in the APS and the effect of the APS on the Group’s financial and capital position; the conversion of the B Shares in accordance with their terms; limitations on, or additional requirements imposed on, the Group’s activities as a result of HM Treasury’s investment in the Group; and the success of the Group in managing the risks involved in the foregoing.

The forward-looking statements contained in this document speak only as of the date of this announcement, and the Group does not undertake to update any forward-looking statement to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

The information, statements and opinions contained in this document do not constitute a public offer under any applicable legislation or an offer to sell or solicitation of any offer to buy any securities or financial instruments or any advice or recommendation with respect to such securities or other financial instruments.

Presentation of information

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RFS Holdings minority interest

RFS Holdings is the entity that acquired ABN AMRO and is 98% owned by RBS and is fully consolidated in its financial statements. The interests of the State of the Netherlands (the successor to Fortis), and Santander in RFS Holdings are included in non-controlling interests. Following legal separation on 1 April 2010, the interests of other Consortium Members in RFS Holdings relate only to shared assets.

Non-GAAP financial information

The directors manage the Group's performance by class of business, before certain reconciling items, as is presented in the segmental analysis on pages 95 to 99 (the "managed basis"). Discussion of the Group's performance focuses on the managed basis as the Group believes that such measures allow a more meaningful analysis of the Group's financial condition and the results of its operations. These measures are non-GAAP financial measures. A body of generally accepted accounting principles such as IFRS is commonly referred to as 'GAAP'. A non-GAAP financial measure is defined as one that measures historical or future financial performance, financial position or cash flows but which excludes or includes amounts that would not be so adjusted in the most comparable GAAP measure. Reconciliations of these non-GAAP measures are presented throughout this document or in the segmental analysis on pages 95 to 99. These non-GAAP financial measures are not a substitute for GAAP measures, for which management has responsibility. Furthermore, RBS has divided its operations into "Core" and "Non-Core" for internal reporting purposes. Certain measures disclosed in this document for Core operations and used by RBS management are non-GAAP financial measures as they represent a combination of all reportable segments with the exception of Non-Core. In addition, RBS has further divided parts of the Core business into "Retail & Commercial" consisting of the UK Retail, UK Corporate, Wealth, Global Transaction Services, Ulster Bank and US Retail & Commercial divisions. This is a non-GAAP financial measure. Lastly, the Basel III net stable funding ratio (see pages 149 and 150) represents a non-GAAP financial measure given it is a metric that is not yet required to be disclosed by a government, governmental authority or self-regulatory organisation.

Net interest margin

The basis of calculating the net interest margin (NIM) was refined in Q1 2011 and reflects the actual number of days in each quarter. Group and divisional NIMs for 2010 have been re-computed on the new basis.

Disposal groups

In accordance with IFRS 5 'Non-current assets held for sale and discontinued operations', the Group has transferred the assets and liabilities relating to the planned disposal of its RBS England and Wales, and NatWest Scotland branch-based business, along with certain SME and corporate activities across the UK ('UK branch-based businesses'), to assets and liabilities of disposal groups.

Condensed consolidated income statement  
for the period ended 31 December 2011

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Interest receivable  | 21,410                       | 22,776                       | 5,234                        | 5,371                         | 5,612                        |
| Interest payable   | (8,731)                      | (8,567)                      | (2,160)                      | (2,294)                       | (2,032)                      |
| Net interest income  | 12,679                       | 14,209                       | 3,074                        | 3,077                         | 3,580                        |
| Fees and commissions receivable                                | 6,384                        | 8,193                        | 1,590                        | 1,452                         | 2,052                        |
| Fees and commissions payable                                   | (1,460)                      | (2,211)                      | (573)                        | (304)                         | (449)                        |
| Income from trading activities                                 | 2,701                        | 4,517                        | (238)                        | 957                           | 364                          |
| Gain on redemption of own debt                                 | 255                          | 553                          | (1)                          | 1                             | -                            |
| Other operating income (excluding insurance<br>premium income) | 4,122                        | 1,479                        | 205                          | 2,384                         | 1,003                        |
| Insurance net premium income                                   | 4,256                        | 5,128                        | 981                          | 1,036                         | 1,272                        |
| Non-interest income  | 16,258                       | 17,659                       | 1,964                        | 5,526                         | 4,242                        |
| Total income   | 28,937                       | 31,868                       | 5,038                        | 8,603                         | 7,822                        |
| Staff costs  | (8,678)                      | (9,671)                      | (1,993)                      | (2,076)                       | (2,194)                      |
| Premises and equipment   | (2,451)                      | (2,402)                      | (674)                        | (604)                         | (709)                        |
| Other administrative expenses                                  | (4,931)                      | (3,995)                      | (1,296)                      | (962)                         | (1,048)                      |
| Depreciation and amortisation                                  | (1,875)                      | (2,150)                      | (513)                        | (485)                         | (546)                        |
| Write-down of goodwill and other intangible assets             | (91)                         | (10)                         | (91)                         | -                             | (10)                         |
| Operating expenses   | (18,026)                     | (18,228)                     | (4,567)                      | (4,127)                       | (4,507)                      |
| Profit before insurance net claims and<br>impairment losses    | 10,911                       | 13,640                       | 471                          | 4,476                         | 3,315                        |
| Insurance net claims   | (2,968)                      | (4,783)                      | (529)                        | (734)                         | (1,182)                      |
| Impairment losses  | (8,709)                      | (9,256)                      | (1,918)                      | (1,738)                       | (2,141)                      |
| Operating (loss)/profit before tax                             | (766)                        | (399)                        | (1,976)                      | 2,004                         | (8)                          |
| Tax (charge)/credit  | (1,250)                      | (634)                        | 186                          | (791)                         | 3                            |
| (Loss)/profit from continuing operations                       | (2,016)                      | (1,033)                      | (1,790)                      | 1,213                         | (5)                          |
| Profit/(loss) from discontinued operations,<br>net of tax      | 47                           | (633)                        | 10                           | 6                             | 55                           |
| (Loss)/profit for the period                                   | (1,969)                      | (1,666)                      | (1,780)                      | 1,219                         | 50                           |
| Non-controlling interests                                      | (28)                         | 665                          | (18)                         | 7                             | (38)                         |



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|  |         |         |         |       |    |
|--|---------|---------|---------|-------|----|
| Preference share and other dividends   | -       | (124)   | -       | -     | -  |
| (Loss)/profit attributable to ordinary and B shareholders                      | (1,997) | (1,125) | (1,798) | 1,226 | 12 |
| Basic (loss)/earnings per ordinary and B share from continuing operations      | (1.8p)  | (0.5p)  | (1.7p)  | 1.1p  | -  |
| Diluted (loss)/earnings per ordinary and B share from continuing operations    | (1.8p)  | (0.5p)  | (1.7p)  | 1.1p  | -  |
| Basic (loss)/earnings per ordinary and B share from discontinued operations    | -       | -       | -       | -     | -  |
| Diluted (loss)/earnings per ordinary and B shares from discontinued operations | -       | -       | -       | -     | -  |

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Comment

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Philip Hampton, Group Chairman, letter to shareholders:

When I became your Chairman in 2009, our urgent task was to stabilise RBS and then to begin the job of rebuilding the company.

We have made good progress in three years. The balance sheet has been reduced by over £700 billion from its peak. Our reliance on short-term wholesale funding, which stood at £297 billion at the end of 2008 has been cut to £102 billion. We repaid more than £20 billion of government-guaranteed debt in 2011. At 10.6%, our Core Tier 1 ratio is one of the strongest among our peers.

Our actions have made RBS safer and more stable.

Achievements like these require hard work. The Board is committed to restoring RBS to good health. We also made comprehensive changes to the executive management team after 2008. I am confident that they, ably led by Stephen Hester, are the right people to rebuild RBS. All of us understand our duties and responsibilities and are determined to fulfil them diligently.

It is the Board's view that running the business on commercial grounds is the best way to make the bank safer and more valuable for everyone who depends upon it. I do not believe there is a workable alternative if our aim is to provide the opportunity for the UK government to sell its shares in the public markets in a reasonable timescale.

A sign that we have succeeded will be the desire of private investors to acquire the UK government's stake. While these investors hold only 18% of our shares today, their view of our performance, leadership and strategy is crucial. All being well, they will own the majority of the equity capital of the company in future years.

In the meantime, the job of rebuilding the Group is far from complete. The need to address the legacy of losses in a number of businesses means that the Group is not yet profitable, although in 2011 our core businesses earned a profit of £6 billion and a return on tangible equity of 10.5%.

During 2011, we faced weak and deteriorating economic and market conditions. We dealt with those. For example, we accelerated our Non-Core run-down, reduced risk concentrations and strengthened our liquidity and funding position. The Independent Commission on Banking published its findings and the UK government responded with its plans. We have begun to deal with its far-reaching implications. In January 2012, we announced how we will reshape our international wholesale business.

So, we can adapt and we have adapted our plans to changing conditions. That is simply doing business.

Other external forces affect banks in the UK and especially RBS. We know we are different. I have said often that we are grateful to, and are well aware of the interest in the Group by UK taxpayers. We intend to repay them by restoring RBS, allowing the bank to do its vital job of serving our customers and being part of a vibrant and successful economy.

Comment (continued)

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At present, we are an unusual company, operating commercially, listed on the stock market but majority-owned by the UK government. It is a challenge for all those involved to manage the complexities and occasional tensions in this structure. The ability to run the company on a commercial basis can be hindered by elements of the periodic debate on how to respond to such tensions, in the media and elsewhere. The Board believes it is important to remain commercially focussed, recognising where we can the political context in which we operate.

I understand people's anger and anxiety about inequalities in pay at a time when the economy is weak and many people are finding things tough. RBS alone cannot fix these wider issues if we are to achieve what is asked of us commercially. But we have led the way in changing how we pay our people. We asked our shareholders how they expect us to set incentives. In response, we have aligned the longer-term rewards our people receive with our shareholders' interests. When we reward good performance, the amount paid in cash is minimal, with most of it paid in shares and bonds. If the subsequent results so warrant, we can claw back awards. I am confident that our practices will stand favourable comparison with others'.

#### Fulfilling our wider responsibilities

As we rebuild RBS, we are fulfilling our responsibilities to the communities in which our customers and people live and work. Last year, we:

- provided more than 40p in every £1 lent to UK small and medium-sized businesses;
- opened nearly 120,000 new start-up accounts across the UK;
- provided an average of 4,000 business loans each week;
- helped over 5,000 UK businesses back to health through our Specialised Relationship Management teams; and
- recruited more than 8,000 16-24 year olds.

These demonstrate the role we can and will play in serving and helping society and the economy. We are building on them. Our Board-level Sustainability Committee is talking to our stakeholders about the elements of our business that matter to them and in 2012 we will publish demanding environmental targets that will drive a reduction in our carbon footprint.

#### The Board

We were pleased to welcome three new independent non-executive directors to the Board: Alison Davis, Tony Di Iorio and Baroness Noakes. They bring a wealth of experience, along with a strong global perspective. They have already made a significant contribution to the work of the Board since they joined.

Colin Buchan retired as a director in August 2011 and John McFarlane will step down in March 2012. We have greatly appreciated the experience, commitment and knowledge they brought to the Board.

#### Thanks

Finally, I wish to thank our employees. They are rebuilding RBS each day by serving our customers. They did that very well indeed in 2011, even as many faced major uncertainties. I am grateful to them.



Comment (continued)

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Stephen Hester, Group Chief Executive, letter to shareholders:

RBS has completed the first three years of its recovery plan. Over that period the Bank's results across our key goals - Customers, Risk and Value - have exceeded the Plan targets we put together in 2009. This is pleasing and puts the Bank in a vastly better position than before to serve our different constituencies. We are dealing with the new economic and regulatory challenges within the strategic plan and have retained our focus on building an RBS for all to be proud of. Great credit is due to our people for the accomplishments to date and to those who have supported us with their capital or their custom.

#### Priorities

We are clear on RBS's priorities:

- to serve customers well;
- to restore the Bank to a sustainable and conservative risk profile; and
- to rebuild value for all shareholders.

These priorities are interconnected and mutually supporting.

#### 2009-11 Report Card

During the last three years RBS has:

- sustained its customer franchises across our Core business in the face of restructuring and reputational pressures. Market shares are stable overall. Service standards are generally up. Lending support across the UK business substantially exceeds our natural customer market share.
- rebuilt its financial resilience. Core Tier 1 ratio increased to 10.6%, total assets reduced by £712 billion from peak levels, short-term wholesale borrowing reduced by £195 billion, converting a £207 billion deficit versus liquid assets to a £53 billion surplus. Balance sheet leverage reduced from 21.2x to 16.9x and the loan:deposit ratio improved to 108% (94% in Core). In each case the 2011 position is well ahead of that originally forecast.
- produced £34 billion in pre-impairment profits from Core businesses. These were used to self-fund our legacy losses and loan impairments, which to date have totalled £43 billion. Operating costs have been reduced by an average of £1 billion annually. Each of these totals is better than originally forecast despite a tougher economic environment.

#### 2011 Results

2011 saw good progress across all measures of risk reduction and increased financial soundness; important given the much tougher market conditions. Customer service and support was sustained well.

However, RBS has reported a pre-tax loss of £766 million overall and, in common with others, has seen a share price fall, albeit still at levels much higher than the 10p starting point in January 2009. These outcomes reflect the stage of our recovery and the external environment. They mask real and important accomplishments, however.

Comment (continued)

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#### 2011 Results (continued)

Core bank operating profits were £6.1 billion. Within this total, operating profits in 2011 across RBS's Retail and Commercial business (excluding Ulster Bank) were up 9% to £4.9 billion. RBS Insurance turned loss into profit, a £749 million improvement on 2010. GBM suffered a 54% fall in profit to £1.6 billion, reflecting tough market conditions, but still a substantial result and one generally in line with other investment banking businesses. Non-Core losses declined 24% to £4.2 billion as the risk run-off continued ahead of schedule. Exceptional charges for past business associated with PPI and Greek write-downs were also taken. £3.8 billion was handed over to HMT/HMRC/Bank of England in fees for APS/Credit Guarantee Scheme, taxes (both on our behalf and on that of our employees) and capital support schemes.

We all understand that a company that is making losses at the bottom line tests the patience of those who depend on it. However, the restructuring task we have undertaken at RBS is unique in its scale and complexity, and needs to be phased in line with our ability to fund and execute it. In dealing with these legacy losses we expect to put the company on a sustainable footing for generations to come. 2011 proved what we already knew: that there are no shortcuts to this endpoint.

#### Strategy

The new RBS is built upon customer-driven businesses with substantial competitive strengths in their respective markets; together our 'Core' business. Each unit is being reshaped to provide improved and enduring performance and to meet new external challenges. The businesses are managed to add value in their own right but to provide a stronger, more balanced and valuable whole through vital cross-business linkages.

The weaknesses uncovered by the financial crisis - of leverage, risk concentration and business stretch - are being fixed. The primary vehicle for this is the run-off and sale of assets in our Non-Core division though there are many other parallel tasks. RBS's total assets have already been reduced by £712 billion from their peak in 2008 - more than any other entity worldwide has achieved.

#### Adjustments to Plan

The principles of RBS strategy are working well. The tougher external environment will slow progress and reduce profitability but requires largely tactical change from the original plan for the majority of our business.

However, all banks, and especially in the UK, must adjust to much higher capital and liquidity requirements, and substantially changed wholesale funding markets. There are particular pressures on the funding, profitability and capital intensity of cross-border, wholesale and investment banking business lines.

RBS has therefore adjusted its business plan to target a still more conservative capital and funding structure overall in order to meet current and prospective market and regulatory challenges. This also includes further reduction in balance sheet, capital usage and expense base in the investment banking area, including exit of the cash equities business, reduction of the Group's fixed income markets balance sheet and combination of its international corporate banking businesses. We expect these moves to make the client proposition in our wholesale businesses more focused, and so stronger and more sustainable. It will improve the stability of their funding and their prospects for an improved return on equity.

Comment (continued)

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2011 Results (continued)

These enduring principles - around Customer, Risk and Shareholder - continue to drive our strategy. The actions they give rise to should enable RBS to prosper over the long term as a leading international bank, anchored firmly in the UK and serving customers, shareholders and society well.

People

RBS people are doing a great job in serving customers whilst driving the change we need. Their engagement and efforts are essential to our task. I thank them sincerely. While the climate is tough for people in many walks of life, that does not take away from the exceptional demands we make on our staff and the continuing need we have for their talents, engagement and motivation.

Concluding remarks

In this letter a year ago I re-affirmed the path ahead for RBS and how we planned to travel down it. I am pleased to say we remain on that track.

However, I also warned of the risks from economic and regulatory/policy change. These have indeed impacted strongly and remain uppermost in our minds when looking at 2012. We will continue to prioritise customer service and risk reduction. We will strive to complement this with determined measures to improve business performance to pay for the remaining 'clean-up' and then to produce results for shareholders. We are building the capacity of our business to earn its cost of capital and produce solid returns as external conditions allow.

RBS is an enduring financial institution playing a key part in our markets and communities. We support others. We depend on the support of customers and our communities in turn. We are working our way out of a tough legacy whilst sustaining "business as usual" for the vast majority of what we do.

I thank our staff and all our stakeholders for their continued support.

## Highlights

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### 2011 results summary

RBS made further progress in 2011 on its strategic plan to rebuild financial resilience, cutting its funded balance sheet to less than £1,000 billion for the first time since the restructuring plan's inception in 2009. The Group's priority in 2011 has been to strengthen its balance sheet and reduce risk as it works through the restructuring plan. Key achievements include:

- decreasing the funded balance sheet by £49 billion to £977 billion.
- exceeding Non-Core run-off targets, with Non-Core funded assets reduced to £94 billion, less than 10% of Group funded assets.
- reducing RWAs by £63 billion.
- growing Retail & Commercial customer deposits by £9 billion.
- improving the Core loan:deposit ratio to 94% from 96% in 2010 and the Group loan:deposit ratio to 108% (2010 - 118%).
- maintaining a robust capital base, with a Core Tier 1 ratio of 10.6%.

Customer franchises have been sustained across the Core Group, with resilient market shares and improving service metrics. While operating results in the Group's principal retail and commercial businesses have remained strong, measures to reduce risk in Global Banking & Markets (GBM) as financial market conditions deteriorated in the second half of the year and to accelerate the disposal of Non-Core exposures held back overall operating profits.

These results mean that over the last three years RBS has lowered short-term wholesale funding by 66% to £102 billion and improved its loan:deposit ratio to 108%. Core pre-impairment operating profits over this period have totalled £34 billion, including £11.5 billion from GBM. This has helped to fund £43 billion of loan losses and the costs of working through other legacy issues and derisking the Group's operations, including sovereign debt impairments, APS charges, disposal costs and restructuring charges.

### Operating profit

Group loss before tax in 2011 was £766 million up from £399 million in 2010. Adjusting for movements in the fair value of own debt of £1,846 million, a charge of £906 million for the Asset Protection Scheme, Payment Protection Insurance (PPI) costs of £850 million, sovereign debt impairments of £1,099 million, amortisation of purchased intangible assets of £222 million, integration and restructuring costs of £1,064 million, a gain on redemption of own debt of £255 million, strategic disposals of £104 million, bank levy charges of £300 million, interest rate hedge adjustments on impaired available-for-sale Greek government bonds of £169 million, and other non-operating items totalling £45 million, Group operating profit was £1,892 million in 2011, compared with £1,913 million in 2010. Adjusting for the impact of the disposal of Global Merchant Services (GMS) in Q4 2010, operating profit was up 11%. A total of £2,456 million has now been expensed in relation to the APS.

- UK Retail operating profit rose 45% to £1,991 million, with income flat but expenses 6% lower, and impairments down 32%.
-



UK Corporate operating profit totalled £1,414 million, down 3%, with income and expenses broadly flat and impairments up £24 million.

- Wealth operating profit was 6% higher at £321 million, driven by 11% growth in income.
- Global Transaction Services (GTS) operating profit was £743 million, down 16% after adjusting for GMS, largely reflecting a single corporate loan impairment.

## Highlights

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### 2011 results summary (continued)

#### Operating profit (continued)

- Ulster Bank operating losses increased to £1,024 million as Irish credit conditions remained challenging.
- US Retail & Commercial recovery continued with operating profit up 57%, as income improved and impairment losses fell substantially.
- GBM operating profits fell 54% to £1,561 million, with revenue down 25% as the division faced a difficult external environment and managed down its risk exposures.
- RBS Insurance delivered a strong turnaround with an operating profit of £454 million compared with a loss of £295 million in 2010. We continue to target an IPO of this business in the second half of 2012, subject to market conditions.

Non-Core's operating loss fell to £4,203 million in 2011, an improvement of £1,302 million from 2010, with impairments falling by £1,557 million, despite ongoing challenges in the Ulster Bank and real estate portfolios. Operating expenses were £961 million lower. Non-Core RWAs fell by £60 billion in 2011 to £93 billion. The division focused on reducing capital intensive trading assets, with activity including the restructuring of monoline exposures, which, at a cost of c.£600 million in 2011, achieved a reduction of £32 billion in RWAs.

The process of funding legacy losses through the generation of operating profit continues. In 2011 the Group absorbed further significant legacy costs, including integration and restructuring costs of £1,064 million; PPI costs of £850 million; sovereign debt impairments of £1,099 million; and a charge of £906 million for the Asset Protection Scheme. A total of £2,456 million has now been expensed in relation to the APS. Other significant non-operating items included the bank levy of £300 million and a credit of £1,846 million for movements in the fair value of own debt, resulting in pre-tax losses of £766 million, up from £249 million in 2010. Following a particularly high tax charge of £1,250 million (£634 million in 2010), primarily as a result of continuing Ulster Bank losses, the Group recorded an attributable loss of £1,997 million compared with £1,125 million in 2010.

#### Returns

Retail & Commercial (R&C) ROE improved to 11.3% from 10.2% in 2010. GBM ROE was 7.7%, notwithstanding the challenging market conditions, leaving overall Core ROE at 10.5%. TNAV per share at end 2011 was 50.1p.

#### Efficiency

Core expenses were stable, with reduced costs in UK Retail and GBM offset by investment in the Wealth and GTS franchises. Non-Core expenses fell by 43%, leaving Group 2011 expenses 7% lower than in 2010 at £15,478 million. The Group's cost reduction programme delivered cost savings with an underlying run rate of over £3 billion to the end of 2011, ahead of the original target of £2.5 billion annualised savings by 2013 and with lower programme spend than originally projected. This has enabled the Group to reinvest savings into enhancing its systems infrastructure to support improvements in customer service, enhance product offerings and respond to regulatory changes.

## Highlights

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### 2011 results summary (continued)

#### Efficiency (continued)

Staff costs declined 10% to £8,678 million. The compensation ratio in GBM, excluding discontinued businesses, was 39%. Variable compensation accrued in the first half of the year were reduced in the second half of the year, leaving the 2011 variable compensation awards 58% lower than 2010, compared with the 54% fall in operating profit.

The cost:income ratio for the Group was 62% and for R&C was 55%, compared with 56% in 2010. RBS believes that further efficiency gains will be needed to ensure that its businesses are capable of delivering sustainable returns in excess of the cost of equity to its shareholders.

#### Risk

Group impairments totalled £8,709 million, down 6% from 2010. Non-Core continued to improve, despite persistent challenges in Ulster Bank and commercial real estate portfolios.

UK Retail and US R&C impairment trends remained favourable, with 2011 impairment losses down 32% and 37% respectively compared with the prior year. UK Corporate impairments were broadly in line with 2010 at 0.7% of loans and advances but Core Ulster Bank's impairment charge rose 19%, reflecting deteriorating bad debt trends and lower asset prices in the mortgage portfolio. Total Ulster Bank impairments in Core and Non-Core were £3,733 million in 2011 compared with £3,895 million in 2010, down 4%.

Adjusting for sovereign debt impairment losses of £1,099 million, interest rate hedge adjustments on impaired available-for-sale Greek government bonds of £169 million and other impairment losses of £2 million, the 2011 impairment charge represented 1.5% of Group customer loans and advances, with the Core ratio at 0.8%. Provision coverage of risk elements in lending improved to 49% compared with 47% at the end of 2010.

The Group actively managed down its market risk exposures in anticipation of the deterioration in financial market conditions in the second half of 2011. Average trading value at risk (VaR) was £105.5 million, down 37% from 2010. Average credit spread VaR in particular was significantly lower, reflecting continuing progress in managing down Non-Core exposures and reducing concentration risk. Increased volatility arising from the difficulties of eurozone sovereigns resulted in average VaR increasing slightly in Q4 2011.

#### Balance sheet

The Group funded balance sheet fell by £49 billion during 2011 to £977 billion. Non-Core again exceeded targets, reducing funded assets by £44 billion during 2011 to £94 billion at the year-end. Further reductions will include the disposal of the Group's aviation finance business for £4.7 billion, signed in January 2012. During 2011, Non-Core focused on reducing capital intensive trading assets, reducing RWAs by £60 billion and also mitigated significant future regulatory uplifts.

GBM lowered funded assets by £35 billion, to £362 billion compared with £397 billion at 31 December 2010, making good progress towards the new target of circa £300 billion set as RBS restructures its wholesale businesses. R&C loan growth remained muted.

## Highlights

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### 2011 results summary (continued)

#### Liquidity and funding

The Group further strengthened its liquidity and funding metrics as financial market conditions became more challenging in the second half of 2011. Including loans and advances to customers of £19,405 million and customer deposits of £22,610 within disposal groups the Group loan:deposit ratio improved to 108%, 10 percentage points lower than at the end of 2010. Over the last three years Core R&C customer deposits have grown by £49 billion, partially offset by a reduction in more volatile GBM deposits and Non-Core rundown.

Net term issuance in 2011 totalled £21 billion, exceeding the Group's targets for the year. £20 billion of maturing government-guaranteed debt was repaid in 2011. In view of continuing uncertain market conditions the liquidity portfolio was maintained above target levels at £155 billion, well in excess of short-term wholesale funding, which, excluding derivatives collateral, fell to £102 billion at year end compared with £130 billion at 31 December 2010.

#### Capital

The Core Tier 1 ratio was 10.6%, compared with 10.7% at the end of 2010. Excluding the effect of the APS of £69 billion, RWAs decreased by £63 billion, despite a £21 billion impact in Q4 2011 from the implementation of CRD III. The reduction reflected activity in Non-Core to reduce capital-intensive trading assets, including the restructuring of monoline exposures. As assets covered by the APS have run-off or been disposed of, the Core Tier 1 ratio benefit arising from the APS has diminished to 0.9%, compared with 1.2% at end 2010.

Tangible net asset value per share was 50.1p at 31 December 2011, compared with 51.1p at 31 December 2010.

#### Strategy

RBS has made good progress over the last three years towards its key objectives of serving customers well, reducing risk and rebuilding value for all shareholders.

In the course of 2011 the Group's priority has been to strengthen its balance sheet and reduce risk as it works through the restructuring plan, and this is reflected in good progress made on the key risk measures set out in 2009. Targets for capital, short-term wholesale funding, liquidity reserves and leverage have all been met ahead of schedule. The 2011 Group loan:deposit ratio was 110%. Including loans and advances to customers of £19,405 million and customer deposits of £22,610 million within disposal groups, the Group loan:deposit ratio improved further in 2011 to stand at 108%, compared with 154% shortly before the strategic plan was launched.

RBS has seen significant improvement in earnings and returns from the worst point reached in 2008. In 2011, however, the deterioration in external economic and financial conditions led the Group to prioritise derisking over driving returns. Core ROE was 10.5%, with R&C return on equity at 11.3%. GBM ROE was 7.7%, notwithstanding the challenging market conditions. The Group's objective remains for each of its banking businesses to be based on enduring customer franchises; to be capable of generating sustainable returns in excess of its cost of equity; to be able to fund itself from its own deposit base; to contribute to the overall Group through its connectivity with other businesses; and to achieve the levels of efficiency necessary to compete effectively in its market. In light of the changed market and regulatory environment, the RBS Group Board has agreed new medium-term strategic targets, which are set out below.



Highlights (continued)

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2011 results summary (continued)

Customer franchises

RBS's first priority is to serve its customers well. Since the adoption of our strategic plan in 2009 we have been focused on identifying what our customers value and on targeting our product propositions and service improvements accordingly.

2011 highlights for our businesses included:

- reporting progress against our Customer Charters and introducing new commitments;
- using new technologies to make it easier for customers to bank with us;
- reacting swiftly and decisively to external events affecting our customers; and
- introducing new training programmes for customer-facing employees.

During 2011, UK Retail and Ulster Bank both achieved encouraging progress against their Customer Charter commitments. UK Retail, for example, achieved the goal of serving 80% of its customers in less than 5 minutes in its busiest branches and answering 90% of all incoming calls in less than a minute. 89% of Ulster Bank's customer queries were answered in a single call in the period July - September 2011, compared with 81% in the period January - June 2011. In both divisions, however, there is clearly more to do, with handling of customer complaints a particular focus.

US Retail & Commercial began a phased roll-out of its Customer Commitments in Q4 2011: focusing on getting to know each customer as an individual, earning customer trust, putting customers in control of their own finances and valuing their time and business.

Technological innovation has an important role to play in improving customer service, and 2011 saw further improvements to RBS's leading mobile banking services. UK Retail, Ulster Bank and US Retail & Commercial customers can access their accounts and manage their money via their mobiles and GBM customers can access trading analysis and expert commentary through their iPad. The iPhone app for RBS and NatWest customers was updated and has now been downloaded by one million customers.

In August, RBS Insurance responded quickly and decisively to the UK riots, helping customers and other small business owners cope with the aftermath of the rioting, providing general insurance advice and information on the claims process. UK Corporate also reacted swiftly, providing £10 million of interest-free, fee-free loans to business customers affected by the rioting.

In June, UK Corporate launched a relationship manager accreditation programme to improve the knowledge and professionalism of front-line staff, while US Retail & Commercial invested in an enhanced sales training programme for managers and sales colleagues. By the end of 2011, the majority of UK Corporate's relationship managers had gained full accreditation under the initial phase of the programme and in the US the training has begun to deliver externally recognised increases in customer satisfaction.



Highlights (continued)

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2011 results summary (continued)

Customer franchises (continued)

2011 demonstrated clear examples of our commitment to serving our customers well but we recognise there is much we still need to achieve, and providing our customers consistently high quality service remains a key priority in our strategic plan.

UK lending

RBS extended £93.5 billion of new lending to UK businesses in 2011: £36.3 billion of new loans and facilities to mid and large corporates, £16.3 billion of mid corporate overdraft renewals, £31.5 billion of new loans and facilities to SMEs and £9.4 billion of SME overdraft renewals.

New loans and facilities to businesses increased by 22% in 2011 compared with 2010, with new loans and facilities to SME customers up by 4%, exceeding its Merlin “stretch” lending targets. RBS new lending accounted for 48% of all SME lending reported by the Merlin banks, well above its customer market share.

This strong lending performance represented a significant success for RBS’s efforts to foster loan demand from creditworthy companies, in the face of weakening confidence and subdued appetite for investment in 2011. If creditworthy demand grows, the Group would aim to lend even more in 2012. Economic uncertainty caused companies - particularly smaller businesses - to delay or scale back investments and to focus on deleveraging and cash flow preservation. Total SME credit applications in 2011 were 17% lower than for 2010, and 31% lower than 2007. RBS remains committed to doing everything it can to stimulate demand.

Many of RBS’s SME customers have been paying down debt and building up their cash balances, with SME customers increasingly opting to build up longer term savings in light of perceived decreased investment opportunities. Term deposits of over 12 months rose 53% in 2011 from the Group’s smallest business customers, those with turnover of up to £2 million, and 33% for SME customers overall. SME overdraft utilisation also continued to fall, from 47% for December 2010 to 45% for December 2011.

Lending to mid and large corporates was driven by re-financing activity, as economic newsflows remained weak and uncertainty surrounding the eurozone drove confidence in economic recovery and market stability lower. Drawn lending balances in the mid and large corporate sector decreased by 5% compared with 2010.

Gross new mortgage lending in 2011 was £16.2 billion, with balances outstanding up 5% compared with 2010. A fifth of new mortgages provided by the Group were to first time buyers, and gross new lending to this market segment increased quarter on quarter throughout 2011.



Highlights (continued)

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2011 results summary (continued)

Outlook

Economic and regulatory challenges have continued into 2012. Growth prospects in the UK, the Group's most important market, remain modest, while the eurozone sovereign crisis remains a risk.

Against this backdrop, Retail and Commercial performance is expected to remain broadly stable, benefitting modestly from improvement in impairments.

GBM Markets will transition to its revised, more targeted strategy. The year is off to a good start, but revenue performance will remain market-dependent.

The continuing run-off of Non-Core is expected to crystallise further disposal losses, though overall Non-Core losses are expected to fall again.

The Group NIM outlook is stable with the second half of 2011. However, accounting swings relating to fair value of own debt will continue to feature.

The Group expects to continue to prioritise the strengthening of its balance sheet and the further removal of risk.

## Analysis of results

|                                 | Year ended                   |                              | Quarter ended                |                               |
|---------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|
|                                 | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m |
| Net interest income             | 12,679                       | 14,209                       | 3,074                        | 3,077                         |
| Average interest-earning assets | 661,118                      | 689,531                      | 663,519                      | 663,059                       |
| Net interest margin             | 1.92%                        | 2.06%                        | 1.84%                        | 1.84%                         |
| - Group                         |                              |                              |                              |                               |
| - Core                          |                              |                              |                              |                               |
| - Retail & Commercial (1)       | 3.21%                        | 3.14%                        | 3.17%                        | 3.19%                         |
| - Global Banking & Markets      | 0.73%                        | 1.05%                        | 0.76%                        | 0.71%                         |
| - Non-Core                      | 0.64%                        | 1.16%                        | 0.31%                        | 0.43%                         |

## Note:

- (1) Retail & Commercial (R&C) comprises the UK Retail, UK Corporate, Wealth, Global Transaction Services, Ulster Bank and US Retail & Commercial divisions.

## Key points

## 2011 compared with 2010

- Group net interest income was 11% lower largely driven by the run-off of balances and exit of higher margin, higher risk segments in Non-Core.
- Group NIM was 14 basis points lower, reflecting the cost of carrying a higher liquidity portfolio and by the impact of non-performing assets in the Non-Core division.
- R&C NIM was up 7 basis points, with strengthening asset margins in the first half of the year offsetting the impact of a competitive deposit market.

## Q4 2011 compared with Q3 2011

- Group net interest income remained stable in Q4 2011, as reduced interest expense from repayment of high cost government-guaranteed debt offset modest margin pressure in R&C.
- R&C NIM was 2 basis points lower, largely driven by competitive pricing on UK deposits and a continued decline in long-term swap rate returns on current accounts.
- Overall Group interest-earning assets were broadly stable. R&C interest-earning assets were flat, while elsewhere in the Group higher central bank cash balances offset asset run-off in GBM and Non-Core.

## Q4 2011 compared with Q4 2010

- R&C NIM was down 4 basis points, with continued tightening of liability margins and a decline in long-term swap rate returns on current accounts more than offsetting asset repricing actions.

- Average interest-earning assets were up slightly at £665 billion, with growth in UK mortgage balances and in liquidity holdings offsetting Non-Core run-off.

## Analysis of results (continued)

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Non-interest income  |                              |                              |                              |                               |                              |
| Net fees and commissions                                     | 4,924                        | 5,982                        | 1,017                        | 1,148                         | 1,603                        |
| Income from trading activities                               |                              |                              |                              |                               |                              |
| - Asset Protection Scheme (APS)                              | (906)                        | (1,550)                      | (209)                        | (60)                          | (725)                        |
| - movements in the fair value of own debt                    | 225                          | (75)                         | (170)                        | 470                           | 110                          |
| - other  | 3,382                        | 6,142                        | 141                          | 547                           | 979                          |
| Gain/(loss) on redemption of own debt                        | 255                          | 553                          | (1)                          | 1                             | -                            |
| Other operating income                                       |                              |                              |                              |                               |                              |
| - strategic disposals  | (24)                         | 171                          | 2                            | 49                            | 502                          |
| - movements in the fair value of own debt*                   | 1,621                        | 249                          | (200)                        | 1,887                         | 472                          |
| - other  | 2,525                        | 1,059                        | 403                          | 448                           | 29                           |
| Non-interest income (excluding insurance net premium income) | 12,002                       | 12,531                       | 983                          | 4,490                         | 2,970                        |
| Insurance net premium income                                 | 4,256                        | 5,128                        | 981                          | 1,036                         | 1,272                        |
| Total non-interest income                                    | 16,258                       | 17,659                       | 1,964                        | 5,526                         | 4,242                        |
| * Fair value of own debt impact:                             |                              |                              |                              |                               |                              |
| Income from trading activities                               | 225                          | (75)                         | (170)                        | 470                           | 110                          |
| Other operating income                                       | 1,621                        | 249                          | (200)                        | 1,887                         | 472                          |
| Fair value of own debt (FVOD)                                | 1,846                        | 174                          | (370)                        | 2,357                         | 582                          |

## Key points

## 2011 compared with 2010

- Non-interest income decreased by 8% to £16,258 million in 2011. Excluding movements in the fair value of own debt £1,846 million, a charge on the APS of £906 million, gain on redemption of own debt of £255 million, a loss on strategic disposals of £24 million and other losses of £1 million, non-interest income decreased by £3,374 million to £15,088 million. This was principally driven by lower trading income in GBM and Non-Core and a fall in insurance net premium income.
- Volatile market conditions led to a reduction in GBM trading income, driven by the deterioration in global credit markets as sovereign difficulties in the eurozone grew.
- Non-Core trading losses increased by £690 million, reflecting costs incurred as part of the division's focus on reducing capital trading assets, with activity including the restructuring of monoline exposures, which mitigated both significant immediate and future regulatory uplifts in risk-weighted assets.

- Insurance net premium income fell by 17% largely driven by RBS Insurance's exit from certain business segments, along with reduced volumes reflecting the de-risking of the motor book. Insurance net premium income in Non-Core also decreased as legacy policies ran-off.
- 2010 results included £482 million of income recorded for GMS prior to its disposal in November 2010.
- A gain of £502 million on strategic disposals for Q4 2010 largely reflected the £837 million gain on the sale of Global Merchant Services, partially offset by losses on Non-Core project finance assets.

Analysis of results (continued)

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2011 compared with 2010 (continued)

- A full year gain on FVOD of £1,846 million as a result of Group credit spreads widening partially offset the 2011 charges. This compares with a smaller gain of £174 million in 2010.
- The APS fair value charge was £906 million in 2011. The cumulative charge for the APS was £2,456 million as at 31 December 2011.

Q4 2011 compared with Q3 2011

- Non-interest income fell 6% to £1,964 million. Excluding movements in the fair value of own debt of £370 million, a charge on the APS of £209 million, a gain on strategic disposals of £2 million and other adjustments of £2 million, non-interest income was £1,964 million.
- GBM trading income included a £368 million change in own credit on derivative liabilities, partially offset by an improved credit hedging (CEM) position of £235 million. Excluding these items, GBM trading income was £542 million versus £551 million in Q3 2011.
- Insurance premium income fell, largely reflecting the continued de-risking of the motor portfolio.
- The Group's credit spreads narrowed in the fourth quarter resulting in a FVOD charge of £370 million. This compares with a widening of spreads in Q3 2011 and a significant gain of £2,357 million.

Q4 2011 compared with Q4 2010

- Non-interest income fell 54% to £1,964 million.
- More challenging market conditions reduced trading and fee income in GBM.
- In Q4 2011 the Group recorded a loss of £370 million on FVOD, as Group credit spreads tightened. Wider credit spreads in Q4 2010 resulted in a gain of £582 million.
- The Q4 2011 APS fair value charge was £209 million compared with a charge of £725 million in Q4 2010, reflecting improved credit spreads in the quarter, as well as a further reduction in assets covered to £131.8 billion at 31 December 2011.

## Analysis of results (continued)

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Operating expenses                                 |                              |                              |                              |                               |                              |
| Staff expenses                                     | 8,678                        | 9,671                        | 1,993                        | 2,076                         | 2,194                        |
| Premises and equipment                             | 2,451                        | 2,402                        | 674                          | 604                           | 709                          |
| Other administrative expenses                      |                              |                              |                              |                               |                              |
| -Payment Protection Insurance costs                | 850                          | -                            | -                            | -                             | -                            |
| -Integration and restructuring costs               | 1,059                        | 1,032                        | 478                          | 233                           | 299                          |
| -Bank levy   | 300                          |                              | 300                          |                               |                              |
| -Other   | 2,722                        | 2,963                        | 518                          | 729                           | 749                          |
| Administrative expenses                            | 16,060                       | 16,068                       | 3,963                        | 3,642                         | 3,951                        |
| Depreciation and amortisation                      |                              |                              |                              |                               |                              |
| -amortisation of purchased intangible assets       | 222                          | 369                          | 53                           | 69                            | 96                           |
| -other   | 1,653                        | 1,781                        | 460                          | 416                           | 450                          |
| Write down of goodwill and other intangible assets |                              |                              |                              |                               |                              |
| -Goodwill relating to UK branch-based businesses   | 80                           | -                            | 80                           | -                             | -                            |
| -other   | 11                           | 10                           | 11                           | -                             | 10                           |
| Operating expenses                                 | 18,026                       | 18,228                       | 4,567                        | 4,127                         | 4,507                        |
| General insurance                                  | 2,968                        | 4,698                        | 529                          | 734                           | 1,151                        |
| Bancassurance                                      | -                            | 85                           | -                            | -                             | 31                           |
| Insurance net claims                               | 2,968                        | 4,783                        | 529                          | 734                           | 1,182                        |
| Staff costs as a % of total income                 | 30%                          | 30%                          | 40%                          | 24%                           | 28%                          |

## Key points

## 2011 compared with 2010

- Group expenses were £18,026 million, 1% lower in 2011. Excluding Payment Protection Insurance costs of £850 million, integration and restructuring costs of £1,059 million, bank levy charges of £300 million, goodwill relating to the sale of UK branch-based business of £80 million and other adjustments of £259 million, Group expenses fell by 7% to £15,478 million. This decrease was driven by cost savings achieved as a result of the cost reduction programme and Non-Core run-off, largely reflecting the disposal of RBS Sempra and specific country exits.
- Staff expenses fell 10%, driven by lower GBM variable compensation as a result of its decrease in revenues, and in Non-Core, given the impact of a 32% reduction in headcount and continued business disposals and country

exits.

- General insurance claims were £1,730 million lower, mainly due to the non-repeat of bodily injury reserve strengthening in 2010, de-risking of the motor book, more benign weather in 2011 and claims in Non-Core decreasing as legacy policies ran-off.
- The Group's cost reduction programme delivered cost savings with an underlying run rate of over £3 billion by the end of 2011.
- Integration and restructuring costs remained broadly flat at £1,059 million, reflecting significant GBM restructuring in 2011.



Analysis of results (continued)

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Q4 2011 compared with Q3 2011

- Group expenses increased by 10% to £4,567 million. Excluding integration and restructuring costs of £478 million, bank levy charges of £300 million, amortisation of purchased intangible assets of £53 million, goodwill relating to the sale of UK branch-based business of £80 million and other losses of £12 million, Group expenses fell by 5% to £3,644 million. This was significantly driven by a reduction in GBM variable compensation accrued in the first half of 2011. Core R&C expenses declined by 3% in part reflecting lower deposit insurance levies in Wealth and US R&C and continued benefits from the cost reduction programme.
- Non-Core expenses fell 3% largely driven by ongoing rundown of the division.
- Q4 2011 integration and restructuring costs increased to £478 million, largely reflecting the GBM headcount reduction announced in 2011, as well as property exit costs.

Q4 2011 compared with Q4 2010

- Group expenses were £60 million, or 1% higher than in the prior year. Excluding integration and restructuring costs of £478 million, bank levy charges of £300 million, amortisation of purchased intangible assets of £53 million, goodwill relating to the sale of UK branch-based business of £80 million and other losses of £12 million, Group expenses were £437 million, or 11% lower than in the prior year. Non-Core expenses were down 35% reflecting the impact of business disposals and country exits and significantly lower current year variable compensation in GBM.
- General insurance claims fell by 54% as net claims in RBS Insurance fell by £309 million, reflecting an improved risk mix, more benign weather in Q4 2011 and the exit of certain business segments. Legacy business run-off in Non-Core also reduced claims.
- Integration and restructuring costs increased from £299 million in Q4 2010 to £478 million in Q4 2011 largely reflecting significant restructuring within GBM along with continued business and country exits.

## Analysis of results (continued)

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Impairment losses   |                              |                              |                              |                               |                              |
| Loan impairment losses  | 7,241                        | 9,144                        | 1,654                        | 1,452                         | 2,155                        |
| Securities impairment losses  |                              |                              |                              |                               |                              |
| -Sovereign debt impairment (1)  | 1,099                        | -                            | 224                          | 142                           | -                            |
| -Interest rate hedge adjustments on available-for-sale Greek government bonds | 169                          | -                            | -                            | 60                            | -                            |
| -other  | 200                          | 112                          | 40                           | 84                            | (14)                         |
| Group impairment losses   | 8,709                        | 9,256                        | 1,918                        | 1,738                         | 2,141                        |
| Loan impairment losses  |                              |                              |                              |                               |                              |
| - latent  | (545)                        | (121)                        | (190)                        | (60)                          | (116)                        |
| - collectively assessed   | 2,591                        | 3,070                        | 591                          | 689                           | 729                          |
| - individually assessed   | 5,195                        | 6,208                        | 1,253                        | 823                           | 1,555                        |
| Customer loans  | 7,241                        | 9,157                        | 1,654                        | 1,452                         | 2,168                        |
| Bank loans  | -                            | (13)                         | -                            | -                             | (13)                         |
| Loan impairment losses  | 7,241                        | 9,144                        | 1,654                        | 1,452                         | 2,155                        |
| Core  | 3,403                        | 3,737                        | 924                          | 817                           | 912                          |
| Non-Core  | 3,838                        | 5,407                        | 730                          | 635                           | 1,243                        |
| Group   | 7,241                        | 9,144                        | 1,654                        | 1,452                         | 2,155                        |
| Customer loan impairment charge as a % of gross loans and advances (2)        |                              |                              |                              |                               |                              |
| Group   | 1.5%                         | 1.7%                         | 1.3%                         | 1.1%                          | 1.6%                         |
| Core  | 0.8%                         | 0.9%                         | 0.9%                         | 0.8%                          | 0.9%                         |
| Non-Core  | 4.8%                         | 4.9%                         | 3.7%                         | 2.8%                          | 4.4%                         |

## Notes:

(1) The Group holds Greek government bonds with a notional amount of £1.45 billion. In the second quarter of 2011, the Group recorded an impairment loss of £733 million in respect of these bonds as a result of Greece's continuing fiscal difficulties. This charge (c.50% of notional) wrote the bonds down to their market price as at 30 June 2011. In the third quarter of 2011, an additional impairment loss of £142 million was recorded to write the bonds down to their market price as at 30 September 2011 (c.37% of notional). In the fourth quarter of 2011, an additional impairment loss of £224 million was recorded to write the bonds down to their market price as at 31 December 2011 (c.21% of notional).

(2)

Customer loan impairment charge as a percentage of gross customer loans and advances excluding reverse repurchase agreements and including disposal groups.

Analysis of results (continued)

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Key points

2011 compared with 2010

- Group loan impairment losses decreased by 21% compared with 2010, driven largely by a £1,569 million reduction in Non-Core loan impairments, despite continuing challenges in Ulster Bank and corporate real estate portfolios.
- R&C loan impairment losses fell by £199 million, driven by improving credit metrics in UK Retail and US Retail & Commercial partially offset by increases in Ulster Bank, largely reflecting a deterioration in credit metrics on the mortgage portfolio, and a single name provision in GTS.
- Total Core and Non-Core Ulster Bank loan impairment losses decreased by 3%, as the £223 million increase in Core Ulster Bank losses was more than offset by a decrease in losses recognised in Non-Core.
- The Group customer loan impairment charge as a percentage of loans and advances fell to 1.5% compared with 1.7% for 2010. For Core, the comparable percentages are 0.8% and 0.9%.
- An impairment of £1,099 million was taken on the Group's AFS bond portfolio in 2011 as a result of the decline in the value of Greek sovereign bonds. As of 31 December 2011, the bonds were marked at 21% of par value.

Q4 2011 compared with Q3 2011

- Group loan impairment losses increased by 14% in Q4 2011, largely reflecting a small number of corporate provisions in GBM and a small increase in Non-Core impairments related to the UK Corporate portfolio.
- Total Core and Non-Core Ulster Bank loan impairments fell by £38 million compared with Q3 2011, £570 million versus £608 million, driven by a 14% decrease in Non-Core Ulster Bank impairments. Core Ulster Bank impairments were broadly flat as lower losses on the corporate portfolio were offset by an increase in mortgage losses.
- An additional impairment of £224 million was taken in Q4 2011 as a result of the continuing decline in the value of Greek sovereign bonds.

Q4 2011 compared with Q4 2010

- Group loan impairment losses fell 23% largely driven by a reduction in Non-Core impairment losses reflecting a reduction in Ulster Bank provisions in the quarter.
- Total Ulster Bank loan impairment losses (Core and Non-Core) were £570 million in Q4 2011, compared with £1,159 million in Q4 2010, driven by the decrease in Non-Core impairments.
- Loan impairment losses in R&C fell by £51 million, driven by improvements in UK Retail, US Retail & Commercial and Ulster Bank, partially offset by a single name provision in GTS and higher specific provisions in UK Corporate.
- Provision coverage of risk elements in lending was 49% at the end of Q4 2011, compared with 47% a year earlier.



Analysis of results (continued)

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Bank levy

The Finance Act 2011 introduced an annual bank levy in the UK. The levy is collected through the existing quarterly Corporation Tax collection mechanism starting with payment dates on or after 19 July 2011.

The levy is based on the total chargeable equity and liabilities as reported in the balance sheet at the end of a chargeable period. The first chargeable period for the Group was the year ended 31 December 2011. In determining the chargeable equity and liabilities the following amounts are excluded: adjusted Tier 1 capital; certain “protected deposits” (for example those protected under the Financial Services Compensation Scheme); liabilities that arise from certain insurance business within banking groups; liabilities in respect of currency notes in circulation; Financial Services Compensation Scheme liabilities; liabilities representing segregated client money; and deferred tax liabilities, current tax liabilities, liabilities in respect of the levy, revaluation of property liabilities, liabilities representing the revaluation of business premises and defined benefit retirement liabilities. It is also permitted in specified circumstances to reduce certain liabilities: by netting them against certain assets; offsetting assets on the relevant balance sheets that would qualify as high quality liquid assets (in accordance with the FSA definition); and repo liabilities secured against sovereign and supranational debt.

The levy will be set at a rate of 0.088 per cent from 2012. Three different rates applied during 2011, these average to 0.075 per cent. Certain liabilities are subject to only a half rate, namely any deposits not otherwise excluded, (except for those from financial institutions and financial traders) and liabilities with a maturity greater than one year at the balance sheet date. The levy is not charged on the first £20 billion of chargeable liabilities. The cost of the levy to the Group for 2011 is £300 million (included in ‘Other administrative expenses’ - see page 21). As the Group continues to target a reduction in wholesale funding, the cost should decline over time absent further rate increases.

## Analysis of results (continued)

|  | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
|--|------------------------|-------------------------|------------------------|
| Capital resources and ratios             |                        |                         |                        |
| Core Tier 1 capital                      | £46bn                  | £48bn                   | £50bn                  |
| Tier 1 capital                           | £57bn                  | £58bn                   | £60bn                  |
| Total capital                            | £61bn                  | £62bn                   | £65bn                  |
| Risk-weighted assets                     |                        |                         |                        |
| - gross                                  | £508bn                 | £512bn                  | £571bn                 |
| - benefit of the Asset Protection Scheme | (£69bn)                | (£89bn)                 | (£106bn)               |
| Risk-weighted assets                     | £439bn                 | £423bn                  | £465bn                 |
| Core Tier 1 ratio (1)                    | 10.6%                  | 11.3%                   | 10.7%                  |
| Tier 1 ratio                             | 13.0%                  | 13.8%                   | 12.9%                  |
| Total capital ratio                      | 13.8%                  | 14.7%                   | 14.0%                  |

## Note:

- (1) The benefit of APS in Core Tier 1 ratio is 0.9% at 31 December 2011 (30 September 2011 - 1.3%; 31 December 2010 - 1.2%).

## Key points

## 2011 compared with 2010

- The Group's Core Tier 1 ratio remained strong at 10.6%. Core Tier 1 ratio fell 10 basis points compared with 2010, reflecting the PPI charge, the impairment taken on the Group's AFS bond portfolio in relation to Greek sovereign bonds, the bank levy and the implementation of CRD III.
- Gross risk-weighted assets fell £63 billion, or 11% in 2011. Net of the APS scheme the decline was £26 billion. The fall in risk-weighted assets was largely driven by Non-Core run-off and business exits, combined with specific actions taken in Non-Core to reduce capital intensive assets. These were partially offset by CRD III related uplifts which added £21 billion.

## Q4 2011 compared with Q3 2011

- The Core Tier 1 ratio declined 70 basis points versus Q3 2011, reflecting a £21 billion uplift in risk-weighted assets from the implementation of CRD III, along with the quarter's attributable loss.
- Gross risk-weighted assets were broadly flat on the previous quarter, with the CRD III related uplift offset by Non-Core risk-weighted assets reduction from run-off and restructuring activity.
- The Q4 2011 capital relief from APS declined to 0.9%, versus 1.3% in Q3 2011, due to the significant decline in covered assets in Non-Core of £20 billion.

## Analysis of results (continued)

|                                     | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
|-------------------------------------|------------------------|-------------------------|------------------------|
| Balance sheet                       |                        |                         |                        |
| Funded balance sheet (1)            | £977bn                 | £1,035bn                | £1,026bn               |
| Total assets                        | £1,507bn               | £1,608bn                | £1,454bn               |
| Loans and advances to customers (2) | £454bn                 | £486bn                  | £503bn                 |
| Customer deposits (3)               | £414bn                 | £434bn                  | £429bn                 |
| Loan:deposit ratio - Group (4)      | 110%                   | 112%                    | 118%                   |

## Notes:

- (1) Funded balance sheet represents total assets less derivatives.
- (2) Excluding reverse repurchase agreements and stock borrowing.
- (3) Excluding repurchase agreements and stock lending.
- (4) Net of provisions. Including disposal groups, the loan:deposit ratio at 31 December 2011 was 108%.

## Key points

- Funded assets declined £58 billion in the quarter to close the year at £977 billion. GBM's funded assets fell £35 billion in 2011, to £362 billion, with further reductions to circa £300 billion of funded assets targeted as RBS restructures its wholesale businesses. Non-Core funded assets fell by £11 billion in the quarter, £44 billion in the year, closing 2011 with funded assets of £94 billion, ahead of its revised target of £96 billion.
- Loans and advances to customers were down 7% from Q3 2011. Loans and advances to customers, including disposal groups of £19 billion, were down 3% from Q3 2011, and down 7% from Q4 2010, largely reflecting run-off in Non-Core. Loans and advances in R&C were broadly flat in the year.
- Customer deposits were down 5% from Q3 2011. Including disposal groups of £23 billion, customer deposits increased by £6 billion from Q4 2010. R&C deposits increased by £10 billion, 3%, from 2010, partially offset by a decrease in Non-Core as business disposals and country exits continued. Customer deposits also increased by £3 billion compared with Q3 2011, as UK Retail attracted £3 billion of new deposits and UK Corporate attracted £2 billion of new deposits, partially offset by reductions in GBM and Ulster Bank.
- The Group loan:deposit ratio improved to 108% at 31 December 2011, a 900 basis point improvement from 31 December 2010. The Core loan:deposit ratio also improved to 94% compared with 96% a year earlier.

Further discussion of the Group's liquidity and funding position is included on pages 141 to 150.



## Divisional performance

The operating profit/(loss) of each division is shown below.

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Operating profit/(loss) by division         |                              |                              |                              |                               |                              |
| UK Retail                                   | 1,991                        | 1,372                        | 461                          | 499                           | 558                          |
| UK Corporate                                | 1,414                        | 1,463                        | 275                          | 301                           | 333                          |
| Wealth                                      | 321                          | 304                          | 96                           | 71                            | 87                           |
| Global Transaction Services                 | 743                          | 1,088                        | 197                          | 195                           | 267                          |
| Ulster Bank                                 | (1,024)                      | (761)                        | (239)                        | (219)                         | (271)                        |
| US Retail & Commercial                      | 479                          | 306                          | 157                          | 115                           | 64                           |
| Retail & Commercial                         | 3,924                        | 3,772                        | 947                          | 962                           | 1,038                        |
| Global Banking & Markets                    | 1,561                        | 3,364                        | (95)                         | 112                           | 527                          |
| RBS Insurance                               | 454                          | (295)                        | 125                          | 123                           | (9)                          |
| Central items                               | 156                          | 577                          | 85                           | 67                            | 115                          |
| Core  | 6,095                        | 7,418                        | 1,062                        | 1,264                         | 1,671                        |
| Non-Core                                    | (4,203)                      | (5,505)                      | (1,308)                      | (997)                         | (1,616)                      |
| Managed basis                               | 1,892                        | 1,913                        | (246)                        | 267                           | 55                           |
| Reconciling items                           |                              |                              |                              |                               |                              |
| Fair value of own debt                      | 1,846                        | 174                          | (370)                        | 2,357                         | 582                          |
| Asset Protection Scheme                     | (906)                        | (1,550)                      | (209)                        | (60)                          | (725)                        |
| Payment Protection Insurance costs          | (850)                        | -                            | -                            | -                             | -                            |
| Sovereign debt impairment                   | (1,099)                      | -                            | (224)                        | (142)                         | -                            |
| Amortisation of purchased intangible assets | (222)                        | (369)                        | (53)                         | (69)                          | (96)                         |
| Integration and restructuring costs         | (1,064)                      | (1,032)                      | (478)                        | (233)                         | (299)                        |
| Gain/(loss) on redemption of own debt       | 255                          | 553                          | (1)                          | 1                             | -                            |
| Strategic disposals                         | (104)                        | 171                          | (82)                         | (49)                          | 502                          |
| Bank levy                                   | (300)                        | -                            | (300)                        | -                             | -                            |
| Other                                       | (214)                        | (259)                        | (13)                         | (68)                          | (27)                         |
| Statutory basis                             | (766)                        | (399)                        | (1,976)                      | 2,004                         | (8)                          |

## Divisional performance (continued)

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Impairment losses/(recoveries)<br>by division |                              |                              |                              |                               |                              |
| UK Retail                                     | 788                          | 1,160                        | 191                          | 195                           | 222                          |
| UK Corporate                                  | 785                          | 761                          | 234                          | 228                           | 219                          |
| Wealth  | 25                           | 18                           | 13                           | 4                             | 6                            |
| Global Transaction Services                   | 166                          | 9                            | 47                           | 45                            | 3                            |
| Ulster Bank                                   | 1,384                        | 1,161                        | 327                          | 327                           | 376                          |
| US Retail & Commercial                        | 325                          | 517                          | 65                           | 84                            | 105                          |
| Retail & Commercial                           | 3,473                        | 3,626                        | 877                          | 883                           | 931                          |
| Global Banking & Markets                      | 49                           | 151                          | 68                           | (32)                          | (5)                          |
| Central items                                 | (2)                          | 3                            | (4)                          | 3                             | 4                            |
| Core  | 3,520                        | 3,780                        | 941                          | 854                           | 930                          |
| Non-Core                                      | 3,919                        | 5,476                        | 751                          | 682                           | 1,211                        |
| Group impairment losses                       | 7,439                        | 9,256                        | 1,692                        | 1,536                         | 2,141                        |

|                                 | Year ended                  |                             | Quarter ended               |                              |                             |
|---------------------------------|-----------------------------|-----------------------------|-----------------------------|------------------------------|-----------------------------|
|                                 | 31<br>December<br>2011<br>% | 31<br>December<br>2010<br>% | 31<br>December<br>2011<br>% | 30<br>September<br>2011<br>% | 31<br>December<br>2010<br>% |
| Net interest margin by division |                             |                             |                             |                              |                             |
| UK Retail                       | 3.92                        | 3.91                        | 3.75                        | 3.90                         | 4.05                        |
| UK Corporate                    | 2.58                        | 2.51                        | 2.55                        | 2.48                         | 2.55                        |
| Wealth                          | 3.59                        | 3.37                        | 3.86                        | 3.46                         | 3.29                        |
| Global Transaction Services     | 5.52                        | 6.73                        | 5.29                        | 5.33                         | 6.14                        |
| Ulster Bank                     | 1.77                        | 1.84                        | 1.81                        | 1.85                         | 1.77                        |
| US Retail & Commercial          | 3.06                        | 2.85                        | 3.03                        | 3.09                         | 3.00                        |
| Retail & Commercial             | 3.21                        | 3.14                        | 3.17                        | 3.19                         | 3.21                        |
| Global Banking & Markets        | 0.73                        | 1.05                        | 0.76                        | 0.71                         | 0.93                        |
| Non-Core                        | 0.64                        | 1.16                        | 0.31                        | 0.43                         | 1.09                        |
| Group net interest margin       | 1.92                        | 2.06                        | 1.84                        | 1.84                         |                             |



## Divisional performance (continued)

|   | 31<br>December<br>2011<br>£bn | 30<br>September<br>2011<br>£bn | Change | 31<br>December<br>2010<br>£bn | Change |
|---|-------------------------------|--------------------------------|--------|-------------------------------|--------|
| Risk-weighted assets by division                |                               |                                |        |                               |        |
| UK Retail                                       | 48.4                          | 48.7                           | (1%)   | 48.8                          | (1%)   |
| UK Corporate                                    | 76.1                          | 75.7                           | 1%     | 81.4                          | (7%)   |
| Wealth  | 12.9                          | 13.0                           | (1%)   | 12.5                          | 3%     |
| Global Transaction Services                     | 17.3                          | 18.6                           | (7%)   | 18.3                          | (5%)   |
| Ulster Bank                                     | 36.3                          | 34.4                           | 6%     | 31.6                          | 15%    |
| US Retail & Commercial                          | 58.8                          | 56.5                           | 4%     | 57.0                          | 3%     |
| Retail & Commercial                             | 249.8                         | 246.9                          | 1%     | 249.6                         | -      |
| Global Banking & Markets                        | 151.1                         | 134.3                          | 13%    | 146.9                         | 3%     |
| Other   | 10.8                          | 9.8                            | 10%    | 18.0                          | (40%)  |
| Core  | 411.7                         | 391.0                          | 5%     | 414.5                         | (1%)   |
| Non-Core  | 93.3                          | 117.9                          | (21%)  | 153.7                         | (39%)  |
| Group before benefit of Asset Protection Scheme | 505.0                         | 508.9                          | (1%)   | 568.2                         | (11%)  |
| Benefit of Asset Protection Scheme              | (69.1)                        | (88.6)                         | (22%)  | (105.6)                       | (35%)  |
| Group before RFS Holdings<br>minority interest  | 435.9                         | 420.3                          | 4%     | 462.6                         | (6%)   |
| RFS Holdings minority interest                  | 3.1                           | 3.0                            | 3%     | 2.9                           | 7%     |
| Group   | 439.0                         | 423.3                          | 4%     | 465.5                         | (6%)   |

For the purposes of the divisional return on equity ratios, notional equity has been calculated as a percentage of the monthly average of divisional risk-weighted assets, adjusted for capital deductions. Currently, 9% has been applied to the Retail & Commercial divisions and 10% to Global Banking & Markets. However, these will be subject to modification as the final Basel III rules and ICB recommendations are considered.

|  | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
|--|------------------------|-------------------------|------------------------|
| Employee numbers by division (full time equivalents in continuing operations rounded to the nearest hundred) |                        |                         |                        |
| UK Retail  | 27,700                 | 27,900                  | 28,200                 |
| UK Corporate   | 13,500                 | 13,600                  | 13,100                 |
| Wealth   | 5,700                  | 5,600                   | 5,200                  |
| Global Transaction Services  | 2,600                  | 2,700                   | 2,600                  |
| Ulster Bank  | 4,200                  | 4,400                   | 4,200                  |
| US Retail & Commercial   | 15,200                 | 15,300                  | 15,700                 |
| Retail & Commercial  | 68,900                 | 69,500                  | 69,000                 |
| Global Banking & Markets   | 17,000                 | 18,900                  | 18,700                 |

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|                               |         |         |         |
|-------------------------------|---------|---------|---------|
| RBS Insurance                 | 14,900  | 15,200  | 14,500  |
| Group Centre                  | 6,200   | 6,100   | 4,700   |
| Core                          | 107,000 | 109,700 | 106,900 |
| Non-Core                      | 4,700   | 5,300   | 6,900   |
|                               | 111,700 | 115,000 | 113,800 |
| Business Services             | 34,000  | 34,200  | 34,400  |
| Integration and restructuring | 1,100   | 1,100   | 300     |
| Group                         | 146,800 | 150,300 | 148,500 |

## UK Retail

|                                   | Year ended                   |                              | Quarter ended                |                               |                              |
|-----------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                                   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement                  |                              |                              |                              |                               |                              |
| Net interest income               | 4,272                        | 4,078                        | 1,036                        | 1,074                         | 1,088                        |
| Net fees and commissions          | 1,066                        | 1,100                        | 242                          | 259                           | 316                          |
| Other non-interest income         | 140                          | 322                          | 35                           | 33                            | 86                           |
| Non-interest income               | 1,206                        | 1,422                        | 277                          | 292                           | 402                          |
| Total income                      | 5,478                        | 5,500                        | 1,313                        | 1,366                         | 1,490                        |
| Direct expenses                   |                              |                              |                              |                               |                              |
| - staff                           | (839)                        | (889)                        | (200)                        | (206)                         | (208)                        |
| - other                           | (437)                        | (480)                        | (116)                        | (102)                         | (71)                         |
| Indirect expenses                 | (1,423)                      | (1,514)                      | (345)                        | (364)                         | (400)                        |
|                                   | (2,699)                      | (2,883)                      | (661)                        | (672)                         | (679)                        |
| Insurance net claims              | -                            | (85)                         | -                            | -                             | (31)                         |
| Impairment losses                 | (788)                        | (1,160)                      | (191)                        | (195)                         | (222)                        |
| Operating profit                  | 1,991                        | 1,372                        | 461                          | 499                           | 558                          |
| Analysis of income by product     |                              |                              |                              |                               |                              |
| Personal advances                 | 1,089                        | 993                          | 276                          | 260                           | 275                          |
| Personal deposits                 | 961                          | 1,102                        | 214                          | 236                           | 271                          |
| Mortgages                         | 2,277                        | 1,984                        | 577                          | 576                           | 557                          |
| Cards                             | 950                          | 962                          | 238                          | 231                           | 251                          |
| Other, including bancassurance    | 201                          | 459                          | 8                            | 63                            | 136                          |
| Total income                      | 5,478                        | 5,500                        | 1,313                        | 1,366                         | 1,490                        |
| Analysis of impairments by sector |                              |                              |                              |                               |                              |
| Mortgages                         | 182                          | 177                          | 32                           | 34                            | 30                           |
| Personal                          | 437                          | 682                          | 116                          | 120                           | 131                          |
| Cards                             | 169                          | 301                          | 43                           | 41                            | 61                           |
| Total impairment losses           | 788                          | 1,160                        | 191                          | 195                           | 222                          |

Loan impairment charge as % of gross  
customer loans and advances  
(excluding reverse repurchase  
agreements) by sector

|           |      |      |      |      |      |
|-----------|------|------|------|------|------|
| Mortgages | 0.2% | 0.2% | 0.1% | 0.1% | 0.1% |
| Personal  | 4.3% | 5.8% | 4.6% | 4.7% | 4.5% |
| Cards     | 3.0% | 4.9% | 3.0% | 2.9% | 4.0% |
| Total     | 0.7% | 1.1% | 0.7% | 0.7% | 0.8% |

## UK Retail (continued)

## Key metrics

|                                | Year ended             |                        | Quarter ended          |                         |                        |
|--------------------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                                | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios             |                        |                        |                        |                         |                        |
| Return on equity (1)           | 26.4%                  | 18.0%                  | 25.1%                  | 26.7%                   | 25.2%                  |
| Net interest margin            | 3.92%                  | 3.91%                  | 3.75%                  | 3.90%                   | 4.05%                  |
| Cost:income ratio              | 49%                    | 52%                    | 50%                    | 49%                     | 46%                    |
| Adjusted cost:income ratio (2) | 49%                    | 53%                    | 50%                    | 49%                     | 47%                    |

|   | 31<br>December<br>2011 | 30<br>September<br>2011 | Change  | 31<br>December<br>2010 | Change  |
|---|------------------------|-------------------------|---------|------------------------|---------|
|   | £bn                    | £bn                     |         | £bn                    |         |
| Capital and balance sheet                       |                        |                         |         |                        |         |
| Loans and advances to customers (gross) (3)     |                        |                         |         |                        |         |
| - mortgages                                     | 95.0                   | 94.2                    | 1%      | 90.6                   | 5%      |
| - personal                                      | 10.1                   | 10.3                    | (2%)    | 11.7                   | (14%)   |
| - cards   | 5.7                    | 5.6                     | 2%      | 6.1                    | (7%)    |
|   | 110.8                  | 110.1                   | 1%      | 108.4                  | 2%      |
| Customer deposits (excluding bancassurance) (3) | 101.9                  | 98.6                    | 3%      | 96.1                   | 6%      |
| Assets under management (excluding deposits)    | 5.5                    | 5.6                     | (2%)    | 5.7                    | (4%)    |
| Risk elements in lending (3)                    | 4.6                    | 4.7                     | (2%)    | 4.6                    | -       |
| Loan:deposit ratio (excluding repos)            | 106%                   | 109%                    | (300bp) | 110%                   | (400bp) |
| Risk-weighted assets                            | 48.4                   | 48.7                    | (1%)    | 48.8                   | (1%)    |

## Notes:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).
- (2) Adjusted cost:income ratio is based on total income after netting insurance claims and operating expenses.
- (3) Includes disposal groups: loans and advances to customers £7.3 billion; risk elements in lending £0.5 billion; customer deposits £8.8 billion.

## Key points

In 2010, UK Retail set out an aspiration to become the UK's most helpful bank and launched the Customer Charter. In 2011, we made good progress on our Customer Charter commitments and the roll-out of innovation that actually helps customers. In December 2011, UK Retail refined its staff incentive scheme to further strengthen the role of customer service and to help build long lasting customer relationships.

Progress against the Customer Charter commitments is independently assessed and has shown encouraging results. By the end of 2011, we achieved the goal of serving 80% of our customers in less than 5 minutes in our busiest branches.



Branch opening hours have also been extended and standardised, which means that our branches are now open for an additional 5,000 hours per week at times our customers have told us suit them.

Innovation has supported the delivery of Helpful Banking by focusing on solutions that make it easier for customers to bank with RBS and NatWest. An important example has been giving customers access to 24 hour emergency cash from NatWest and RBS ATMs when their cards are lost or stolen. We also updated our market-leading iPhone application and by the end of the year 1 million customers had downloaded the application. With successful apps also launched for iPad, Android and Blackberry, RBS is now the leading mobile bank in the UK.

UK Retail (continued)

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Key points (continued)

2011 compared with 2010

- UK Retail delivered strong full year results, as operating profit increased by £619 million to £1,991 million, despite continued uncertainty in the economic climate and the low interest rate environment. Profit before impairments was up £247 million or 10%, while impairments fell by £372 million, with further improvements in the unsecured book and continued careful mortgage underwriting. Return on equity improved to 26.4%.
- The division continued to focus on growing secured lending while at the same time building customer deposits, thereby reducing the Group's reliance on wholesale funding. Loans and advances to customers grew 2%, with a change in mix from unsecured to secured as the Group actively sought to improve its risk profile. Mortgage balances grew by 5%, while unsecured lending contracted by 11%.
  - o Mortgage growth reflected continued strong new business levels. Gross mortgage lending market share of 10% continues above our stock position of 8%.
  - o Customer deposits grew 6%, outperforming the market total deposit growth of 3%. Savings balances grew by £6 billion, or 9%, with 1.5 million accounts opened, demonstrating the strength of our customer franchise and our strategy to further develop primary banking relationships.
- Net interest income increased by 5% to £4,272 million, driven by strong balance sheet growth. Net interest margin remained broadly flat with recovering asset margins largely offset by more competitive savings rates and lower long term swap rate returns adversely impacting liability margins.
- Non-interest income declined 15% to £1,206 million, primarily driven by lower investment and protection income as a result of the dissolution of the bancassurance joint venture. In addition, a number of changes have been made to support delivery of Helpful Banking, such as 'Act Now' text alerts, which have decreased fee income.
- Overall expenses decreased by 6%, with the adjusted cost:income ratio improving from 53% to 49%. Cost reductions were driven by a clear management focus on process re-engineering and operational efficiency together with benefits from the dissolution of the bancassurance joint venture, partly offset by higher inflation rates in utility and mail costs.
- Impairment losses decreased 32% to £788 million reflecting the impact of a strengthened risk appetite, and a more stable economic environment.
- Risk-weighted assets were broadly stable, with volume growth in lower risk secured mortgages partly offset by a decrease in the unsecured portfolio.

Q4 2011 compared with Q3 2011

- UK Retail achieved strong deposit growth of £3.3 billion or 3% in the quarter, with competitive fixed rate bond and ISA offerings helping to deliver strong growth in savings balances. With interest rates falling and declining consumer activity, this strong deposit-gathering performance was balanced by narrowing liability margins and lower fee income, resulting in a 4% drop in income and operating profit of £461 million, £38 million lower than in the previous quarter.



UK Retail (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011 (continued)

- Mortgage balances increased £0.8 billion and RBS's share of gross new lending remained strong at 10% in the quarter, above its share of stock at 8%. Unsecured lending declined 1% as the Group continued to focus on lower risk secured lending. In conjunction with the strong deposit growth recorded during the quarter, this resulted in an improvement in the loan to deposit ratio to 106% from 109% in Q3 2011.
- Net interest income fell 4%, £38 million, driven by the continued tightening of liability margins, with competitive pricing on savings balances and a continued decline in long-term swap rate returns on current accounts. Overall the net interest margin declined 15 basis points to 3.75%.
- Non-interest income declined by 5%, £15 million, as subdued consumer spending activity continued to depress transaction volumes.
- Overall expenses decreased by 2%, £11 million, with direct staff costs down 3%, £6 million, due to headcount reductions and lower staff compensation. Indirect costs decreased by 5%, £19 million, driven by further cost saving initiatives linked to compensation costs and technology savings.
- Impairment losses decreased by 2% or £4 million during the period.

Mortgage impairment losses were £32 million on a total book of £95 billion, £2 million lower than Q3 2011. Arrears rates were stable and remained below the Council of Mortgage Lenders industry average. Provision coverage levels remain stable.

The unsecured portfolio impairment charge of £159 million, on a book of almost £16 billion, was broadly flat. Default levels remained stable. Industry benchmarks for cards arrears remain stable, with RBS continuing to perform better than the market.

Q4 2011 compared with Q4 2010

- Operating profit decreased by £97 million, with income down 10%, costs down 3% and impairments 14% lower than in Q4 2010.
- Net interest income was 5% lower, with strong mortgage and deposit balance growth more than offset by a reduction in net interest margin. Liability margins fell as a result of continued competitive pressure on new business savings margins and lower long term swap rate returns adversely impacting current account income.
- Customer deposits were up 6%, with savings balances 9% higher, significantly outperforming the market. This strong deposit growth contributed to a reduction of the loan to deposit ratio from 110% to 106%.
- Non-interest income declined by 31%, £125 million, largely driven by the dissolution of the bancassurance joint venture combined with lower spending and investment activity reflecting the general economic environment.
- Overall expenses were 3% lower, despite increased charges relating to the Financial Services Compensation Scheme, reflecting continued implementation of process efficiencies and lower average staff compensation and

benefits from the dissolution of the bancassurance joint venture.

- Impairment losses decreased by 14%, £31 million, primarily reflecting improvements in default rates on the unsecured book.

## UK Corporate

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement  |                              |                              |                              |                               |                              |
| Net interest income   | 2,585                        | 2,572                        | 634                          | 621                           | 653                          |
| Net fees and commissions  | 948                          | 952                          | 229                          | 244                           | 251                          |
| Other non-interest income   | 327                          | 371                          | 62                           | 83                            | 79                           |
| Non-interest income   | 1,275                        | 1,323                        | 291                          | 327                           | 330                          |
| Total income  | 3,860                        | 3,895                        | 925                          | 948                           | 983                          |
| Direct expenses   |                              |                              |                              |                               |                              |
| - staff   | (780)                        | (778)                        | (195)                        | (184)                         | (198)                        |
| - other   | (335)                        | (359)                        | (86)                         | (88)                          | (93)                         |
| Indirect expenses   | (546)                        | (534)                        | (135)                        | (147)                         | (140)                        |
|   | (1,661)                      | (1,671)                      | (416)                        | (419)                         | (431)                        |
| Impairment losses   | (785)                        | (761)                        | (234)                        | (228)                         | (219)                        |
| Operating profit  | 1,414                        | 1,463                        | 275                          | 301                           | 333                          |
| Analysis of income by business  |                              |                              |                              |                               |                              |
| Corporate and commercial lending  | 2,676                        | 2,598                        | 634                          | 647                           | 657                          |
| Asset and invoice finance   | 660                          | 617                          | 169                          | 176                           | 166                          |
| Corporate deposits  | 683                          | 728                          | 170                          | 172                           | 184                          |
| Other   | (159)                        | (48)                         | (48)                         | (47)                          | (24)                         |
| Total income  | 3,860                        | 3,895                        | 925                          | 948                           | 983                          |
| Analysis of impairments by sector   |                              |                              |                              |                               |                              |
| Banks and financial institutions  | 20                           | 20                           | (2)                          | 6                             | 12                           |
| Hotels and restaurants  | 59                           | 52                           | 16                           | 22                            | 18                           |
| Housebuilding and construction  | 103                          | 131                          | 27                           | 29                            | 47                           |
| Manufacturing   | 34                           | 1                            | 13                           | 9                             | (9)                          |
| Other   | 163                          | 127                          | 37                           | 36                            | (12)                         |
| Private sector education, health, social work,<br>recreational and community services | 113                          | 30                           | 81                           | 20                            | 21                           |
| Property  | 170                          | 245                          | 19                           | 82                            | 84                           |
| Wholesale and retail trade, repairs   | 85                           | 91                           | 29                           | 24                            | 31                           |

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|                           |     |     |     |     |     |
|---------------------------|-----|-----|-----|-----|-----|
| Asset and invoice finance | 38  | 64  | 14  | -   | 27  |
| Total impairment losses   | 785 | 761 | 234 | 228 | 219 |

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## UK Corporate (continued)

|  | Year ended |          | Quarter ended |           |          |
|--|------------|----------|---------------|-----------|----------|
|  | 31         | 31       | 31            | 30        | 31       |
|  | December   | December | December      | September | December |
|  | 2011       | 2010     | 2011          | 2011      | 2010     |
| Loan impairment charge as % of gross customer loans and advances (excluding reverse repurchase agreements) by sector |            |          |               |           |          |
| Banks and financial institutions   | 0.4%       | 0.3%     | (0.1%)        | 0.4%      | 0.8%     |
| Hotels and restaurants   | 1.0%       | 0.8%     | 1.0%          | 1.4%      | 1.1%     |
| Housebuilding and construction   | 2.6%       | 2.9%     | 2.8%          | 2.9%      | 4.2%     |
| Manufacturing  | 0.7%       | -        | 1.1%          | 0.8%      | (0.7%)   |
| Other  | 0.5%       | 0.4%     | 0.5%          | 0.4%      | (0.2%)   |
| Private sector education, health, social work, recreational and community services                                   | 1.3%       | 0.3%     | 3.7%          | 0.9%      | 0.9%     |
| Property   | 0.6%       | 0.8%     | 0.3%          | 1.1%      | 1.1%     |
| Wholesale and retail trade, repairs  | 1.0%       | 0.9%     | 1.4%          | 1.1%      | 1.3%     |
| Asset and invoice finance  | 0.4%       | 0.6%     | 0.5%          | -         | 1.1%     |
| Total  | 0.7%       | 0.7%     | 0.9%          | 0.8%      | 0.8%     |

## Key metrics

|                      | Year ended |          | Quarter ended |           |          |
|----------------------|------------|----------|---------------|-----------|----------|
|                      | 31         | 31       | 31            | 30        | 31       |
|                      | December   | December | December      | September | December |
|                      | 2011       | 2010     | 2011          | 2011      | 2010     |
| Performance ratios   |            |          |               |           |          |
| Return on equity (1) | 12.4%      | 12.1%    | 10.2%         | 11.1%     | 11.8%    |
| Net interest margin  | 2.58%      | 2.51%    | 2.55%         | 2.48%     | 2.55%    |
| Cost:income ratio    | 43%        | 43%      | 45%           | 44%       | 44%      |

|   | 31       | 30        | 31       |        |
|---|----------|-----------|----------|--------|
|   | December | September | December |        |
|   | 2011     | 2011      | 2010     | 2010   |
|   | £bn      | £bn       | Change   | Change |
| Capital and balance sheet                   |          |           |          |        |
| Total third party assets                    | 111.8    | 112.7     | (1%)     | (2%)   |
| Loans and advances to customers (gross) (2) |          |           |          |        |
| - banks and financial institutions          | 5.7      | 5.7       | -        | (7%)   |
| - hotels and restaurants                    | 6.1      | 6.3       | (3%)     | (10%)  |
| - housebuilding and construction            | 3.9      | 4.0       | (3%)     | (13%)  |
| - manufacturing                             | 4.6      | 4.7       | (2%)     | (13%)  |
| - other                                     | 32.6     | 32.6      | -        | 5%     |
| - private sector education, health, social  | 8.7      | 8.7       | -        | (3%)   |



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|   |       |       |         |       |         |
|---|-------|-------|---------|-------|---------|
| work, recreational and community services |       |       |         |       |         |
| - property                                | 28.2  | 29.0  | (3%)    | 29.5  | (4%)    |
| - wholesale and retail trade, repairs     | 8.5   | 8.9   | (4%)    | 9.6   | (11%)   |
| - asset and invoice finance               | 10.4  | 10.1  | 3%      | 9.9   | 5%      |
|   | 108.7 | 110.0 | (1%)    | 111.7 | (3%)    |
| Customer deposits (2)                     | 100.9 | 98.9  | 2%      | 100.0 | 1%      |
| Risk elements in lending (2)              | 5.0   | 4.9   | 2%      | 4.0   | 25%     |
| Loan:deposit ratio (excluding repos)      | 106%  | 109%  | (300bp) | 110%  | (400bp) |
| Risk-weighted assets                      | 76.1  | 75.7  | 1%      | 81.4  | (7%)    |

Notes:

- (1) Divisional return on equity is based on divisional operating profit after tax, divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).
- (2) Includes disposal groups: loans and advances to customers £12.2 billion; risk elements in lending £1.0 billion; customer deposits £21.8 billion.

UK Corporate (continued)

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Key points

In 2011, UK Corporate focused on supporting its customers through challenging economic times.

As a result of over 5,000 hours of customer research, UK Corporate launched the 'Ahead for Business' promise to its small and medium-sized enterprise (SME) customers.

To deliver on this, the division launched a number of initiatives to improve the service it offers to customers. For example, the 'Working with You' initiative, has seen over 4,600 visits to customer businesses since its launch in Q2 2011. Additionally, following the launch of the relationship manager accreditation programme, also in Q2 2011, almost all relationship managers have gained full accreditation in the initial phase.

UK Corporate continued to support new and existing businesses during 2011:

- launching its best ever fixed rate loan product for SMEs;
- reacting quickly after the August riots to give affected businesses access to special interest rate and fee free lending products;
- answering over 4,000 calls on the Start-up Hotline, offering free advice and a complementary business plan review service; and
- supporting more debt capital and loan market deals for larger corporates than any other bank

The division also took measures to reduce the risk retained in the business allowing for quicker and more consistent decisions by simplifying the credit underwriting process and improving automated decision making.

2011 compared with 2010

- Operating profit decreased 3% to £1,414 million, as lower income and higher impairments were only partially offset by a decrease in expenses.
- Net interest income remained broadly flat. Net interest margin improved 7 basis points with benefits from re-pricing the lending portfolio and the revision to income deferral assumptions in Q1 2011 partially offset by increased funding costs together with continued pressure on deposit margins. A 1% increase in deposit balances supported an improvement in the loan to deposit ratio to 106%.
- Non-interest income decreased by 4% as a result of lower GBM cross-sales and fee income, partially offset by increased Invoice Finance and Lombard income.
- Excluding the £29 million OFT penalty in 2010, total costs increased by 1%, largely reflecting increased investment in the business and higher costs of managing the non-performing book.
- Impairments of £785 million were 3% higher due to increased specific impairments and collectively assessed provisions, partially offset by lower latent loss provisions.

UK Corporate (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011

- Operating profit of £275 million was 9% lower, with increased net interest income more than offset by higher impairments and lower non-interest income.
- Net interest income rose by 2% and net interest margin by 7 basis points, with improved lending margins more than offsetting continued pressure on deposit margins. Strong growth in customer deposits, up £2 billion or 2%, contributed to an improvement in the loan to deposit ratio from 109% to 106%.
- Non-interest income fell by 11%, due to a number of valuation adjustments, including derivative close out costs associated with impaired assets.
- Total costs decreased 1% due to lower indirect costs, partially offset by higher discretionary staff costs.
- Impairment losses increased £6 million due to a small number of specific provisions, partially offset by an improvement in collectively assessed balances and latent provision releases.

Q4 2011 compared with Q4 2010

- Operating profit decreased 17%, driven by lower income and increased impairments.
- Net interest income decreased 3%, impacted by higher funding and liquidity costs. Excluding these costs of £39 million, income increased 1% with net interest margin up 11 basis points, reflecting the benefit from re-pricing the lending portfolio.
- Non-interest income decreased 12%, largely driven by a number of valuation adjustments, including derivative close out costs associated with impaired assets.
- Total costs decreased 3%, despite the higher operational costs of managing the non-performing book in Q4 2011, largely reflecting a decrease in staff incentive costs.
- Impairment losses increased £15 million reflecting higher specific provisions.

## Wealth

|                           | Year ended                   |                              | Quarter ended                |                               |                              |
|---------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                           | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement          |                              |                              |                              |                               |                              |
| Net interest income       | 718                          | 609                          | 191                          | 178                           | 160                          |
| Net fees and commissions  | 375                          | 376                          | 89                           | 95                            | 94                           |
| Other non-interest income | 84                           | 71                           | 23                           | 23                            | 17                           |
| Non-interest income       | 459                          | 447                          | 112                          | 118                           | 111                          |
| Total income              | 1,177                        | 1,056                        | 303                          | 296                           | 271                          |
| Direct expenses           |                              |                              |                              |                               |                              |
| - staff                   | (413)                        | (382)                        | (96)                         | (106)                         | (96)                         |
| - other                   | (195)                        | (142)                        | (43)                         | (57)                          | (29)                         |
| Indirect expenses         | (223)                        | (210)                        | (55)                         | (58)                          | (53)                         |
|                           | (831)                        | (734)                        | (194)                        | (221)                         | (178)                        |
| Impairment losses         | (25)                         | (18)                         | (13)                         | (4)                           | (6)                          |
| Operating profit          | 321                          | 304                          | 96                           | 71                            | 87                           |
| Analysis of income        |                              |                              |                              |                               |                              |
| Private banking           | 975                          | 857                          | 255                          | 244                           | 220                          |
| Investments               | 202                          | 199                          | 48                           | 52                            | 51                           |
| Total income              | 1,177                        | 1,056                        | 303                          | 296                           | 271                          |
| Key metrics               |                              |                              |                              |                               |                              |
|                           | Year ended                   |                              | Quarter ended                |                               |                              |
|                           | 31<br>December<br>2011       | 31<br>December<br>2010       | 31<br>December<br>2011       | 30<br>September<br>2011       | 31<br>December<br>2010       |
| Performance ratios        |                              |                              |                              |                               |                              |
| Return on equity (1)      | 18.7%                        | 18.9%                        | 22.1%                        | 16.3%                         | 21.0%                        |
| Net interest margin       | 3.59%                        | 3.37%                        | 3.86%                        | 3.46%                         | 3.29%                        |
| Cost:income ratio         | 71%                          | 70%                          | 64%                          | 75%                           | 66%                          |
|                           | 31<br>December<br>2011       | 30<br>September<br>2011      |                              | 31<br>December<br>2010        |                              |

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|  | £bn  | £bn  | Change  | £bn  | Change |
|--|------|------|---------|------|--------|
| Capital and balance sheet                        |      |      |         |      |        |
| Loans and advances to customers (gross)          |      |      |         |      |        |
| - mortgages                                      | 8.3  | 8.3  | -       | 7.8  | 6%     |
| - personal                                       | 6.9  | 7.2  | (4%)    | 6.7  | 3%     |
| - other  | 1.7  | 1.5  | 13%     | 1.6  | 6%     |
|  | 16.9 | 17.0 | (1%)    | 16.1 | 5%     |
| Customer deposits (2)                            | 38.2 | 37.4 | 2%      | 37.1 | 3%     |
| Assets under management (excluding deposits) (2) | 30.9 | 29.9 | 3%      | 33.9 | (9%)   |
| Risk elements in lending                         | 0.2  | 0.2  | -       | 0.2  | -      |
| Loan:deposit ratio (excluding repos) (2)         | 44%  | 45%  | (100bp) | 43%  | 100bp  |
| Risk-weighted assets                             | 12.9 | 13.0 | (1%)    | 12.5 | 3%     |

Notes:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).
- (2) 31 December 2010 comparatives were revised in Q3 2011 to reflect the current reporting methodology.

Wealth (continued)

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Key points

2011 has been a significant year for the Coutts businesses from a strategic perspective. In Q1 2011, a new divisional strategy was defined with the execution of early changes already making an impact.

Key strategic changes in 2011 included:

- A refreshed Coutts brand bringing Coutts UK and RBS Coutts under one single contemporary brand.
- A refocus on territories where the businesses have the opportunity for greatest scale or growth such as UK, Asia, Middle East, and Eastern Europe.
- Further development of client propositions as well as the portfolio of products and services for key international markets.
- Strategic investment in technology leading to the development of a single global technology platform for the Wealth division. The platform was successfully deployed in Adam & Company in 2011 with Coutts UK to follow in 2012.
- Strengthening the connectivity between Wealth and other Group divisions including referrals in international jurisdictions and improved connectivity with UK Corporate.
- Continued activity to ensure the division responds to new or expected regulatory changes with proactive solution design and preparation.
- Injection of new management into key roles from both internal and external sources including key segment heads, marketing, products & services, and international executive leadership.

Following the establishment of a single global brand in Q4 2011, focus turned to the reorganisation of key global functions such as marketing and product & services, as well as some local management structures. These reorganisations have realigned the division to maximise execution of the divisional strategy.

The execution plan for the strategy will continue into 2012 and position Wealth strongly against its peers.

2011 compared with 2010

- Operating profit increased by 6% on 2010 to £321 million, driven by a 11% growth in income partially offset by increases in expenses and impairments.
- Income increased by £121 million with a 24 basis points improvement in lending margins, strong treasury income and increases in lending and deposit volumes. Non-interest income rose 3%, with investment income growing 2% despite turbulent market conditions.
- Expenses increased by £97 million, largely driven by adverse foreign exchange movements and headcount growth to service the increased revenue base. Additional strategic investment in technology enhancement, rebranding and programmes to support regulatory change also contributed to the increase.
- Client assets and liabilities managed by the division decreased by 1%. Customer deposits grew 3% in a competitive environment and lending volumes grew 5%. Assets under management declined 9%, with fund outflows contributing 3% of the decrease and market conditions making up the balance.



Wealth (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011

- Operating profit increased 35% to £96 million in the quarter with a small increase in income and lower expenses partially offset by a rise in impairments.
- Income increased 2% in Q4 2011 with a 7% increase in net interest income partially offset by a 5% decline in non-interest income. The growth in net interest income reflects continued growth in lending margins and strong treasury income. Non-interest income declined with turbulent market conditions resulting in a decrease in investment and brokerage income.
- Expenses decreased 12% largely driven by a decrease in Financial Services Compensation Scheme levies and lower incentive costs, assisted by a favourable movement in exchange rates.
- Client assets and liabilities managed by the division increased by 2%. Lending volumes were stable and deposit volumes increased 2%, primarily in the UK, as result of a successful fixed term deposit campaign. Assets under management grew 3% with stable net new business and positive market movements.

Q4 2011 compared with Q4 2010

- Operating profit increased 10% with a 12% growth in income partially offset by higher expenses and impairments.
- Income increased due to a 19% rise in net interest income with a 57 basis points improvement in net interest margin reflecting strong treasury income, higher lending margins and growth in deposit volumes. Non-interest income increased 1%.
- Expenses rose 9% reflecting adverse movements in exchange rates and continued investment in private banker recruitment, strategic initiatives and regulatory project spend.



## Global Transaction Services

|                               | Year ended                   |                              | Quarter ended                |                               |                              |
|-------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                               | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement              |                              |                              |                              |                               |                              |
| Net interest income           | 1,076                        | 974                          | 277                          | 276                           | 263                          |
| Non-interest income           | 1,175                        | 1,587                        | 296                          | 300                           | 375                          |
| Total income                  | 2,251                        | 2,561                        | 573                          | 576                           | 638                          |
| Direct expenses               |                              |                              |                              |                               |                              |
| - staff                       | (375)                        | (411)                        | (95)                         | (89)                          | (105)                        |
| - other                       | (113)                        | (159)                        | (26)                         | (26)                          | (51)                         |
| Indirect expenses             | (854)                        | (894)                        | (208)                        | (221)                         | (212)                        |
|                               | (1,342)                      | (1,464)                      | (329)                        | (336)                         | (368)                        |
| Impairment losses             | (166)                        | (9)                          | (47)                         | (45)                          | (3)                          |
| Operating profit              | 743                          | 1,088                        | 197                          | 195                           | 267                          |
| Analysis of income by product |                              |                              |                              |                               |                              |
| Domestic cash management      | 866                          | 818                          | 221                          | 216                           | 207                          |
| International cash management | 868                          | 801                          | 222                          | 220                           | 223                          |
| Trade finance                 | 318                          | 309                          | 77                           | 90                            | 81                           |
| Merchant acquiring            | 16                           | 451                          | 5                            | 4                             | 80                           |
| Commercial cards              | 183                          | 182                          | 48                           | 46                            | 47                           |
| Total income                  | 2,251                        | 2,561                        | 573                          | 576                           | 638                          |
| Key metrics                   |                              |                              |                              |                               |                              |
|                               | 31<br>December<br>2011       | 31<br>December<br>2010       | 31<br>December<br>2011       | 30<br>September<br>2011       | 31<br>December<br>2010       |
| Performance ratios            |                              |                              |                              |                               |                              |
| Return on equity (1)          | 30.4%                        | 42.8%                        | 33.0%                        | 31.0%                         | 42.7%                        |
| Net interest margin           | 5.52%                        | 6.73%                        | 5.29%                        | 5.33%                         | 6.14%                        |
| Cost:income ratio             | 60%                          | 57%                          | 57%                          | 58%                           | 58%                          |
|                               | 31<br>December               | 30<br>September              |                              | 31<br>December                |                              |

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|                                      | 2011<br>£bn | 2011<br>£bn | Change  | 2010<br>£bn | Change |
|--------------------------------------|-------------|-------------|---------|-------------|--------|
| Capital and balance sheet            |             |             |         |             |        |
| Total third party assets             | 25.9        | 29.9        | (13%)   | 25.2        | 3%     |
| Loans and advances                   | 15.8        | 19.5        | (19%)   | 14.4        | 10%    |
| Customer deposits                    | 71.7        | 71.4        | -       | 69.9        | 3%     |
| Risk elements in lending             | 0.2         | 0.2         | -       | 0.1         | 100%   |
| Loan:deposit ratio (excluding repos) | 22%         | 28%         | (600bp) | 21%         | 100bp  |
| Risk-weighted assets                 | 17.3        | 18.6        | (7%)    | 18.3        | (5%)   |

Note:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).

Global Transaction Services (continued)

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Key points

In Q4 2011, Global Transaction Services (GTS) maintained operating profit levels with continued focus on cost management and an improved funding contribution.

GTS recognises the important role international trade plays in a strong global economy and throughout 2011 the division supported UK companies, both in the UK and overseas, to do more business internationally. This support included delivering a series of UK Government-backed 'Doing Business in Asia' events.

During the year, GTS invested in improving existing products and services and also in developing new ones. To help corporate treasurers manage their global positions, the division launched a global Liquidity Solutions Portal, giving its customers a view of their operational and investment balances and rates all in one place, improving transparency, and enabling them to execute and redeem investments effectively.

2011 compared with 2010

- Operating profit was down 32%, partly reflecting the sale of Global Merchant Services (GMS) which completed on 30 November 2010. Adjusting for the disposal, operating profit decreased 16%, driven by an impairment provision on a single name in 2011.
- Excluding GMS income of £451 million, income was 7% higher driven by the success of deposit-gathering initiatives, as deposits increased £2 billion in a competitive environment.
- Excluding GMS expenses of £244 million, expenses increased by 10%, reflecting business improvement initiatives and investment in technology and support infrastructure.
- Impairment losses increased to £166 million compared with £9 million in 2010 reflecting a single name impairment.
- For the eleven months in 2010 before completion of the disposal, GMS generated income of £451 million, total expenses of £244 million and an operating profit of £207 million.

Q4 2011 compared with Q3 2011

- Operating profit was in line with Q3 2011 reflecting resilient income and slightly higher impairment charges, offset by lower expenses.
- Income fell by 1% as a result of seasonally lower trade finance activity.
- Total expenses fell by 2% largely driven by a reduction in technology and infrastructure support costs, partially offset by lower discretionary staff costs in Q3 2011.
- Q4 2011 impairment losses of £47 million, up 4%, largely related to additional provisioning on an existing single name impairment.
- Customer deposits held up well in a competitive environment despite the adverse effect of a weakened Euro exchange rate.
- Third party assets decreased 13% as a result of reduced trade finance activity and the positive impact of balance sheet efficiency initiatives.

- Risk-weighted assets fell 7%, primarily benefitting from lower loans and advances.

Global Transaction Services (continued)

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Key points (continued)

Q4 2011 compared with Q4 2010

- Operating profit was down 26%, driven by a provision on a single name in 2011. Adjusting for the sale of GMS, which completed on 30 November 2010 with an operating profit of £207 million, operating profit decreased 17%.
- Excluding GMS income of £451 million, income increased by 3%, driven by strong deposit gathering initiatives. Excluding GMS expenses of £244 million, expenses increased by 3%, reflecting business improvement initiatives and investment in technology and support infrastructure.
- In the two months in Q4 2010 before completion of the disposal, GMS recorded income of £80 million, total expenses of £50 million and an operating profit of £30 million.

## Ulster Bank

|                                      | Year ended                   |                              | Quarter ended                |                               |                              |
|--------------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                                      | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement                     |                              |                              |                              |                               |                              |
| Net interest income                  | 696                          | 761                          | 171                          | 185                           | 187                          |
| Net fees and commissions             | 142                          | 156                          | 28                           | 41                            | 40                           |
| Other non-interest income            | 69                           | 58                           | 21                           | 19                            | 16                           |
| Non-interest income                  | 211                          | 214                          | 49                           | 60                            | 56                           |
| Total income                         | 907                          | 975                          | 220                          | 245                           | 243                          |
| Direct expenses                      |                              |                              |                              |                               |                              |
| - staff                              | (221)                        | (237)                        | (53)                         | (55)                          | (57)                         |
| - other                              | (67)                         | (74)                         | (15)                         | (17)                          | (17)                         |
| Indirect expenses                    | (259)                        | (264)                        | (64)                         | (65)                          | (64)                         |
|                                      | (547)                        | (575)                        | (132)                        | (137)                         | (138)                        |
| Impairment losses                    | (1,384)                      | (1,161)                      | (327)                        | (327)                         | (376)                        |
| Operating loss                       | (1,024)                      | (761)                        | (239)                        | (219)                         | (271)                        |
| Analysis of income by business       |                              |                              |                              |                               |                              |
| Corporate                            | 435                          | 521                          | 98                           | 107                           | 122                          |
| Retail                               | 428                          | 465                          | 101                          | 116                           | 124                          |
| Other                                | 44                           | (11)                         | 21                           | 22                            | (3)                          |
| Total income                         | 907                          | 975                          | 220                          | 245                           | 243                          |
| Analysis of impairments by sector    |                              |                              |                              |                               |                              |
| Mortgages                            | 570                          | 294                          | 133                          | 126                           | 159                          |
| Corporate                            |                              |                              |                              |                               |                              |
| - property                           | 324                          | 375                          | 83                           | 78                            | 69                           |
| - other corporate                    | 434                          | 444                          | 100                          | 111                           | 135                          |
| Other lending                        | 56                           | 48                           | 11                           | 12                            | 13                           |
| Total impairment losses              | 1,384                        | 1,161                        | 327                          | 327                           | 376                          |
| Loan impairment charge as % of gross |                              |                              |                              |                               |                              |

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|   |      |      |      |      |      |
|---|------|------|------|------|------|
| customer loans and advances<br>(excluding reverse repurchase<br>agreements) by sector |      |      |      |      |      |
| Mortgages   | 2.8% | 1.4% | 2.7% | 2.4% | 3.0% |
| Corporate   |      |      |      |      |      |
| - property  | 6.8% | 6.9% | 6.9% | 6.1% | 5.1% |
| - other corporate   | 5.6% | 4.9% | 5.2% | 5.4% | 6.0% |
| Other lending   | 3.5% | 3.7% | 2.8% | 3.2% | 4.0% |
| Total   | 4.1% | 3.1% | 3.8% | 3.7% | 4.1% |

## Ulster Bank (continued)

## Key metrics

|                      | Year ended             |                        | Quarter ended          |                         |                        |
|----------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                      | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios   |                        |                        |                        |                         |                        |
| Return on equity (1) | (26.1%)                | (21.0%)                | (23.3%)                | (21.2%)                 | (29.8%)                |
| Net interest margin  | 1.77%                  | 1.84%                  | 1.81%                  | 1.85%                   | 1.77%                  |
| Cost:income ratio    | 60%                    | 59%                    | 60%                    | 56%                     | 57%                    |

|   | 31<br>December<br>2011 | 30<br>September<br>2011 | Change | 31<br>December<br>2010 | Change  |
|---|------------------------|-------------------------|--------|------------------------|---------|
|   | £bn                    | £bn                     |        | £bn                    |         |
| Capital and balance sheet               |                        |                         |        |                        |         |
| Loans and advances to customers (gross) |                        |                         |        |                        |         |
| - mortgages                             | 20.0                   | 20.7                    | (3%)   | 21.2                   | (6%)    |
| - corporate                             |                        |                         |        |                        |         |
| - property                              | 4.8                    | 5.1                     | (6%)   | 5.4                    | (11%)   |
| - other corporate                       | 7.7                    | 8.2                     | (6%)   | 9.0                    | (14%)   |
| - other lending                         | 1.6                    | 1.5                     | 7%     | 1.3                    | 23%     |
|   | 34.1                   | 35.5                    | (4%)   | 36.9                   | (8%)    |
| Customer deposits                       | 21.8                   | 23.4                    | (7%)   | 23.1                   | (6%)    |
| Risk elements in lending                |                        |                         |        |                        |         |
| - mortgages                             | 2.2                    | 2.1                     | 5%     | 1.5                    | 47%     |
| - corporate                             |                        |                         |        |                        |         |
| - property                              | 1.3                    | 1.5                     | (13%)  | 0.7                    | 86%     |
| - other corporate                       | 1.8                    | 1.8                     | -      | 1.2                    | 50%     |
| - other lending                         | 0.2                    | 0.2                     | -      | 0.2                    | -       |
| Total risk elements in lending          | 5.5                    | 5.6                     | (2%)   | 3.6                    | 53%     |
| Loan:deposit ratio (excluding repos)    | 143%                   | 141%                    | 200bp  | 152%                   | (900bp) |
| Risk-weighted assets                    | 36.3                   | 34.4                    | 6%     | 31.6                   | 15%     |
| Spot exchange rate - €/£                | 1.196                  | 1.162                   |        | 1.160                  |         |

## Note:

- (1) Divisional return on equity is based on divisional operating loss after tax divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).

## Key points

2011 was another difficult year for the business due to the continued challenging economic environment. This was reflected in the financial performance, with ongoing pressure on income and a further increase in impairment losses.



Ulster Bank continues to make progress on its customer commitments and deposit gathering strategy, while cost management and targeting growth in areas that leverage competitive advantage, remain priorities. In 2011, customer numbers increased by 2%, representing a strong performance in current and savings accounts, driven by the enhanced customer service highlighted by our 'Help for what matters' programme.

Following a review of the cost base and operating model, 950 proposed job losses were announced in January 2012, the majority of which are expected by the end of 2012. This decision is a necessary part of the changes required to build a stronger sustainable business for the future.

Ulster Bank (continued)

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Key points (continued)

2011 compared with 2010

- Operating profit before impairment losses decreased by £40 million in 2011 with lower income partially mitigated by cost savings. Impairment losses of £1,384 million increased by 19% from 2010 resulting in an operating loss of £1,024 million, 35% higher than 2010.
- Income fell by 7% driven by a contracting performing loan book coupled with higher funding costs. Loans and advances to customers decreased by 8% during 2011.
- Expenses fell by 5% reflecting tight management of the cost base across the business.
- Impairment losses increased by 19% largely reflecting the deterioration in credit metrics on the mortgage portfolio driven by a combination of higher debt flow and further fall in asset prices.
- Despite intense competition, retail and small business deposit balances have grown strongly throughout 2011, driven by the benefits of a focused deposit gathering strategy. However, total customer deposit balances fell by 6% largely driven by the outflow of wholesale customer balances due to rating downgrades.
- Risk-weighted assets increased by 15% in 2011 reflecting the deterioration in credit risk metrics.

Q4 2011 compared with Q3 2011

- Operating loss for the quarter increased by £20 million to £239 million largely as higher funding costs in both wholesale and deposit markets continue to outweigh the impact of loan re-pricing initiatives and tight expense management.
- Net interest income decreased by £14 million driven by a reduction in income earning assets coupled with an increase in funding costs. Customer loan balances reduced by 4%, reflecting amortisation of the loan book, which continued to exceed new business volume growth. Net interest margin declined by 4 basis points in the quarter to 1.81%, with the decrease in income partly offset by lower asset balances.
- Non-interest income fell by £11 million largely due to a one-off foreign exchange gain in Q3 2011.
- Expenses remained broadly flat in the quarter, but continued focus on cost management is driving towards a declining trend.
- Impairment losses were flat, with lower losses on the corporate portfolio offset by an increase in mortgage losses.
- Customer deposit balances decreased by 7% reflecting an outflow of wholesale balances due to rating downgrades.

Ulster Bank (continued)

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Key points (continued)

Q4 2011 compared with Q4 2010

- Operating loss was £32 million lower primarily driven by a decrease in impairment charges on both the mortgage and corporate portfolios.
- Net interest income fell by 9%, reflecting the impact of a reducing loan book coupled with higher funding costs. Net interest margin increased by 4 basis points primarily driven by progress made on initiatives to improve customer loan margins during 2011.
- Non-interest income decreased by 13%, partially reflecting the loss of income from the merchant services business disposed of in Q4 2010.
- Expenses were broadly flat with an 8% fall in direct expenses.

## US Retail &amp; Commercial (£ Sterling)

|                                   | Year ended                   |                              | Quarter ended                |                               |                              |
|-----------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                                   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement                  |                              |                              |                              |                               |                              |
| Net interest income               | 1,896                        | 1,917                        | 493                          | 483                           | 467                          |
| Net fees and commissions          | 709                          | 729                          | 164                          | 190                           | 169                          |
| Other non-interest income         | 295                          | 300                          | 94                           | 67                            | 62                           |
| Non-interest income               | 1,004                        | 1,029                        | 258                          | 257                           | 231                          |
| Total income                      | 2,900                        | 2,946                        | 751                          | 740                           | 698                          |
| Direct expenses                   |                              |                              |                              |                               |                              |
| - staff                           | (819)                        | (784)                        | (211)                        | (206)                         | (204)                        |
| - other                           | (544)                        | (569)                        | (133)                        | (152)                         | (124)                        |
| Indirect expenses                 | (733)                        | (770)                        | (185)                        | (183)                         | (201)                        |
|                                   | (2,096)                      | (2,123)                      | (529)                        | (541)                         | (529)                        |
| Impairment losses                 | (325)                        | (517)                        | (65)                         | (84)                          | (105)                        |
| Operating profit                  | 479                          | 306                          | 157                          | 115                           | 64                           |
| Average exchange rate - US\$/£    | 1.604                        | 1.546                        | 1.573                        | 1.611                         | 1.581                        |
| Analysis of income by product     |                              |                              |                              |                               |                              |
| Mortgages and home equity         | 464                          | 509                          | 128                          | 119                           | 128                          |
| Personal lending and cards        | 420                          | 476                          | 94                           | 111                           | 113                          |
| Retail deposits                   | 918                          | 903                          | 235                          | 236                           | 206                          |
| Commercial lending                | 580                          | 580                          | 147                          | 149                           | 141                          |
| Commercial deposits               | 292                          | 320                          | 76                           | 75                            | 75                           |
| Other                             | 226                          | 158                          | 71                           | 50                            | 35                           |
| Total income                      | 2,900                        | 2,946                        | 751                          | 740                           | 698                          |
| Analysis of impairments by sector |                              |                              |                              |                               |                              |
| Residential mortgages             | 35                           | 58                           | 9                            | 7                             | 3                            |
| Home equity                       | 99                           | 126                          | 19                           | 29                            | 26                           |
| Corporate and commercial          | 54                           | 202                          | 8                            | 7                             | 54                           |
| Other consumer                    | 57                           | 97                           | 17                           | 11                            | 6                            |
| Securities                        | 80                           | 34                           | 12                           | 30                            | 16                           |
| Total impairment losses           | 325                          | 517                          | 65                           | 84                            | 105                          |

Loan impairment charge as % of gross  
customer loans and advances  
(excluding reverse repurchase  
agreements) by sector

|                          |      |      |      |      |      |
|--------------------------|------|------|------|------|------|
| Residential mortgages    | 0.6% | 1.0% | 0.6% | 0.5% | 0.2% |
| Home equity              | 0.7% | 0.8% | 0.5% | 0.8% | 0.7% |
| Corporate and commercial | 0.2% | 1.0% | 0.1% | 0.1% | 1.1% |
| Other consumer           | 0.8% | 1.4% | 0.9% | 0.7% | 0.3% |
| Total                    | 0.5% | 1.0% | 0.4% | 0.4% | 0.7% |

## US Retail &amp; Commercial (£ Sterling) (continued)

## Key metrics

|                      | Year ended             |                        | Quarter ended          |                         |                        |
|----------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                      | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios   |                        |                        |                        |                         |                        |
| Return on equity (1) | 6.3%                   | 3.6%                   | 8.0%                   | 6.0%                    | 3.3%                   |
| Net interest margin  | 3.06%                  | 2.85%                  | 3.03%                  | 3.09%                   | 3.00%                  |
| Cost:income ratio    | 72%                    | 72%                    | 70%                    | 73%                     | 76%                    |

|   | 31                      | 30                       | Change | 31                      | Change |
|---|-------------------------|--------------------------|--------|-------------------------|--------|
|   | December<br>2011<br>£bn | September<br>2011<br>£bn |        | December<br>2010<br>£bn |        |
| Capital and balance sheet               |                         |                          |        |                         |        |
| Total third party assets                | 74.5                    | 72.9                     | 2%     | 71.2                    | 5%     |
| Loans and advances to customers (gross) |                         |                          |        |                         |        |
| - residential mortgages                 | 6.1                     | 5.9                      | 3%     | 6.1                     | -      |
| - home equity                           | 14.9                    | 14.9                     | -      | 15.2                    | (2%)   |
| - corporate and commercial              | 22.8                    | 22.1                     | 3%     | 20.4                    | 12%    |
| - other consumer                        | 7.6                     | 6.6                      | 15%    | 6.9                     | 10%    |
|   | 51.4                    | 49.5                     | 4%     | 48.6                    | 6%     |
| Customer deposits (excluding repos)     | 59.5                    | 58.5                     | 2%     | 58.7                    | 1%     |
| Risk elements in lending                |                         |                          |        |                         |        |
| - retail                                | 0.6                     | 0.6                      | -      | 0.4                     | 50%    |
| - commercial                            | 0.4                     | 0.4                      | -      | 0.5                     | (20%)  |
| Total risk elements in lending          | 1.0                     | 1.0                      | -      | 0.9                     | 11%    |
| Loan:deposit ratio (excluding repos)    | 85%                     | 83%                      | 200bp  | 81%                     | 400bp  |
| Risk-weighted assets                    | 58.8                    | 56.5                     | 4%     | 57.0                    | 3%     |
| Spot exchange rate - US\$/£             | 1.548                   | 1.562                    |        | 1.552                   |        |

## Note:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 9% of the monthly average of divisional RWAs, adjusted for capital deductions).

## Key points

- Sterling weakened relative to the US dollar during the fourth quarter, with the average exchange rate decreasing by 2% compared with Q3 2011.
- Performance is described in full in the US dollar-based financial statements set out on pages 50 and 51.



## US Retail &amp; Commercial (US Dollar)

|                                   | Year ended                    |                               | Quarter ended                 |                                |                               |
|-----------------------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------------|-------------------------------|
|                                   | 31<br>December<br>2011<br>\$m | 31<br>December<br>2010<br>\$m | 31<br>December<br>2011<br>\$m | 30<br>September<br>2011<br>\$m | 31<br>December<br>2010<br>\$m |
| Income statement                  |                               |                               |                               |                                |                               |
| Net interest income               | 3,042                         | 2,962                         | 777                           | 778                            | 739                           |
| Net fees and commissions          | 1,138                         | 1,126                         | 258                           | 306                            | 267                           |
| Other non-interest income         | 473                           | 465                           | 148                           | 109                            | 100                           |
| Non-interest income               | 1,611                         | 1,591                         | 406                           | 415                            | 367                           |
| Total income                      | 4,653                         | 4,553                         | 1,183                         | 1,193                          | 1,106                         |
| Direct expenses                   |                               |                               |                               |                                |                               |
| - staff                           | (1,313)                       | (1,212)                       | (331)                         | (332)                          | (322)                         |
| - other                           | (874)                         | (880)                         | (211)                         | (245)                          | (197)                         |
| Indirect expenses                 | (1,176)                       | (1,189)                       | (291)                         | (295)                          | (317)                         |
|                                   | (3,363)                       | (3,281)                       | (833)                         | (872)                          | (836)                         |
| Impairment losses                 | (521)                         | (799)                         | (101)                         | (136)                          | (168)                         |
| Operating profit                  | 769                           | 473                           | 249                           | 185                            | 102                           |
| Analysis of income by product     |                               |                               |                               |                                |                               |
| Mortgages and home equity         | 744                           | 786                           | 202                           | 192                            | 201                           |
| Personal lending and cards        | 673                           | 735                           | 147                           | 179                            | 179                           |
| Retail deposits                   | 1,474                         | 1,397                         | 370                           | 381                            | 329                           |
| Commercial lending                | 931                           | 896                           | 232                           | 240                            | 223                           |
| Commercial deposits               | 469                           | 495                           | 120                           | 121                            | 119                           |
| Other                             | 362                           | 244                           | 112                           | 80                             | 55                            |
| Total income                      | 4,653                         | 4,553                         | 1,183                         | 1,193                          | 1,106                         |
| Analysis of impairments by sector |                               |                               |                               |                                |                               |
| Residential mortgages             | 56                            | 90                            | 14                            | 12                             | 5                             |
| Home equity                       | 160                           | 194                           | 29                            | 48                             | 40                            |
| Corporate and commercial          | 87                            | 312                           | 13                            | 11                             | 87                            |
| Other consumer                    | 92                            | 150                           | 26                            | 17                             | 11                            |
| Securities                        | 126                           | 53                            | 19                            | 48                             | 25                            |
| Total impairment losses           | 521                           | 799                           | 101                           | 136                            | 168                           |



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|  |      |      |      |      |      |
|--|------|------|------|------|------|
| Loan impairment charge as % of gross customer loans and advances (excluding reverse repurchase agreements) by sector |      |      |      |      |      |
| Residential mortgages  | 0.6% | 1.0% | 0.6% | 0.5% | 0.2% |
| Home equity  | 0.7% | 0.8% | 0.5% | 0.8% | 0.7% |
| Corporate and commercial   | 0.2% | 1.0% | 0.1% | 0.1% | 1.1% |
| Other consumer   | 0.8% | 1.4% | 0.9% | 0.7% | 0.4% |
| Total  | 0.5% | 1.0% | 0.4% | 0.5% | 0.8% |

## US Retail &amp; Commercial (US Dollar) (continued)

## Key metrics

|                      | Year ended             |                        | Quarter ended          |                         |                        |
|----------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                      | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios   |                        |                        |                        |                         |                        |
| Return on equity (1) | 6.3%                   | 3.6%                   | 8.0%                   | 6.0%                    | 3.3%                   |
| Net interest margin  | 3.06%                  | 2.85%                  | 3.03%                  | 3.09%                   | 3.00%                  |
| Cost:income ratio    | 72%                    | 72%                    | 70%                    | 73%                     | 76%                    |

|   | 31<br>December<br>2011 | 30<br>September<br>2011 | Change | 31<br>December<br>2010 | Change |
|---|------------------------|-------------------------|--------|------------------------|--------|
|   | \$bn                   | \$bn                    |        | \$bn                   |        |
| Capital and balance sheet               |                        |                         |        |                        |        |
| Total third party assets                | 115.3                  | 113.8                   | 1%     | 110.5                  | 4%     |
| Loans and advances to customers (gross) |                        |                         |        |                        |        |
| - residential mortgages                 | 9.4                    | 9.1                     | 3%     | 9.4                    | -      |
| - home equity                           | 23.1                   | 23.3                    | (1%)   | 23.6                   | (2%)   |
| - corporate and commercial              | 35.3                   | 34.5                    | 2%     | 31.7                   | 11%    |
| - other consumer                        | 11.8                   | 10.4                    | 13%    | 10.6                   | 11%    |
|   | 79.6                   | 77.3                    | 3%     | 75.3                   | 6%     |
| Customer deposits (excluding repos)     | 92.1                   | 91.3                    | 1%     | 91.2                   | 1%     |
| Risk elements in lending                |                        |                         |        |                        |        |
| - retail                                | 1.0                    | 0.9                     | 11%    | 0.7                    | 43%    |
| - commercial                            | 0.6                    | 0.6                     | -      | 0.7                    | (14%)  |
| Total risk elements in lending          | 1.6                    | 1.5                     | 7%     | 1.4                    | 14%    |
| Loan:deposit ratio (excluding repos)    | 85%                    | 83%                     | 200bp  | 81%                    | 400bp  |
| Risk-weighted assets                    | 91.1                   | 88.2                    | 3%     | 88.4                   | 3%     |

## Note:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 9% of monthly average of divisional RWAs, adjusted for capital deductions).

## Key points

US R&C continued to focus on its back-to-basics strategy, with good progress made in developing the division's customer franchise during 2011. The bank continued to re-energise the franchise through new branding, product development and competitive pricing.

To strengthen retail alignment and improve efficiencies, US R&C formed a consolidated Consumer Banking division by combining management of the retail banking franchise with the consumer lending division during H2 2011. This continued focus on alignment is expected to further contribute to the improved penetration of loan products to deposit households, which has already increased in ten consecutive quarters. The penetration of on-line banking customers, a

key indicator of customer retention, also continued to improve during 2011.

To enhance the customer experience, in Q4 2011, Consumer Banking introduced four core Customer Commitments, built around feedback received from customers in Massachusetts. In Q1 2012, the Commitments will be rolled out to Citizens Financial Group's (CFG's) entire branch footprint.

US Retail & Commercial (US Dollar) (continued)

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Key points (continued)

Significant organisational changes and investment in Commercial Banking, including unification under the RBS Citizens brand, has been important in positioning the business for growth. The enhanced sales training programme for managers and sales colleagues in this business has begun to deliver results with both higher credit balances and increased client satisfaction. External researchers TNS awarded Citizens the second highest score in relationship manager satisfaction among its competitors for 2011.

Risk management was also an important focus for 2011 and in Q4 2011, CFG's Board of directors approved a new formal risk appetite statement aimed at ensuring sustained predictable earnings and further strengthening the control environment.

2011 compared with 2010

- Operating profit increased to £479 million (\$769 million) from £306 million (\$473 million), an increase of £173 million (\$296 million), or 56%. Excluding a credit of £73 million (\$113 million) related to changes to the defined benefit plan in Q2 2010, operating profit increased £246 million (\$409 million), or 106%, substantially driven by lower impairments and improved income.
- The macroeconomic operating environment remained challenging, with low rates, high unemployment, a soft housing market, sluggish consumer activity and the continuing impact of legislative changes including the Durbin Amendment in the Dodd-Frank Act which became effective on 1 October 2011.
- The Durbin Amendment lowers the allowable interchange on debit transactions to \$0.23-\$0.24 per transaction. The current annualised impact of the Durbin Amendment is estimated at £94 million (\$150 million).
- Net interest income was down £21 million, or 1% (up \$80 million in US dollar terms). Net interest margin improved by 21 basis points to 3.06% reflecting changes in deposit mix, continued discipline around deposit pricing and the positive impact from the balance sheet restructuring programme carried out during Q3 2010 combined with strong commercial loan growth, partially offset by run-off of consumer loans.
- Non-interest income was down £25 million (up \$20 million in US dollar terms), or 1%. The increase in US dollars primarily driven by higher account and transaction fees, partially offset by the impact of legislative changes on debit card and deposit fees.
- Excluding the defined benefit plan credit of £73 million (\$113 million) in Q2 2010, total expenses were down £100 million (\$31 million), or 5%, due to a number of factors including lower Federal Deposit Insurance Corporation (FDIC) deposit insurance levies, and lower litigation and marketing costs, partially offset by higher regulatory costs.
- Impairment losses declined by £192 million (\$278 million), or 37%, largely reflecting an improved credit environment slightly offset by higher impairments related to securities. Loan impairments as a percent of loans and advances improved to 0.5% from 1.0%.
- Customer deposits were up 1% with particularly strong growth achieved in checking balances. Consumer checking balances grew by 6%, while small business checking balances grew by 5% over the year.



US Retail & Commercial (US Dollar) (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011

- US Retail & Commercial posted an operating profit of £157 million (\$249 million) compared with £115 million (\$185 million) in the prior quarter, an increase of £42 million (\$64 million), or 37%, driven by a decrease in expenses and impairments.
- Net interest income was £493 million (\$777 million) compared with £483 million (\$778 million) in the prior quarter. Loans and advances were up £2 billion (\$2 billion), or 4%, from the previous quarter partially due to strong growth in commercial loan volumes partly offset by some continued planned run-off of long term fixed rate consumer products.
- Non-interest income was in line with the previous quarter, reflecting lower debit card fees impacted by legislative changes within the Durbin Amendment.
- Total expenses were down £12 million (\$39 million), or 2%, reflecting lower mortgage servicing rights impairment and FDIC deposit insurance levies.
- Impairment losses were down £19 million (\$35 million), or 22%, reflecting lower impairments related to securities. Loan impairments as a percent of loans and advances improved slightly to 0.4% from 0.5%.

Q4 2011 compared with Q4 2010

- Operating profit increased to £157 million (\$249 million) from £64 million (\$102 million), an increase of £93 million (\$147 million), or 145%, substantially driven by lower impairments and improved income.
- Net interest income was up £26 million (\$38 million), or 6%. Net interest margin improved by 3 basis points to 3.03% reflecting changes in deposit mix and continued discipline around deposit pricing combined with strong commercial loan growth partially offset by run-off of consumer loans.
- Non-interest income was up £27 million (\$39 million), or 12%, reflecting securities gains. Higher account and transaction fees as a result of new pricing initiatives, were offset by lower debit card fees.
- Total expenses were broadly in line with Q4 2010 reflecting a positive movement on the valuation of mortgage servicing rights in Q4 2010, not repeated in Q4 2011, and higher costs related to regulatory challenges, offset by lower litigation costs.
- Impairment losses declined by £40 million (\$67 million), or 38%, reflecting an improved credit environment. Loan impairments as a percentage of loans and advances improved to 0.4% from 0.8%.

## Global Banking &amp; Markets

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement                                  |                              |                              |                              |                               |                              |
| Net interest income from banking activities       | 707                          | 1,252                        | 171                          | 171                           | 225                          |
| Funding cost of rental assets                     | (42)                         | (37)                         | (12)                         | (10)                          | (11)                         |
| Net interest income                               | 665                          | 1,215                        | 159                          | 161                           | 214                          |
| Net fees and commissions receivable               | 1,049                        | 1,283                        | 188                          | 222                           | 381                          |
| Income from trading activities                    | 4,735                        | 5,218                        | 395                          | 1,892                         | 957                          |
| Other operating income                            | (508)                        | 196                          | 170                          | (1,176)                       | 35                           |
| Non-interest income                               | 5,276                        | 6,697                        | 753                          | 938                           | 1,373                        |
| Total income                                      | 5,941                        | 7,912                        | 912                          | 1,099                         | 1,587                        |
| Direct expenses                                   |                              |                              |                              |                               |                              |
| - staff   | (2,454)                      | (2,693)                      | (459)                        | (527)                         | (554)                        |
| - other   | (928)                        | (842)                        | (240)                        | (243)                         | (292)                        |
| Indirect expenses                                 | (949)                        | (862)                        | (240)                        | (249)                         | (219)                        |
|   | (4,331)                      | (4,397)                      | (939)                        | (1,019)                       | (1,065)                      |
| Impairment (losses)/recoveries                    | (49)                         | (151)                        | (68)                         | 32                            | 5                            |
| Operating profit/(loss)                           | 1,561                        | 3,364                        | (95)                         | 112                           | 527                          |
| Analysis of income by product                     |                              |                              |                              |                               |                              |
| Rates - money markets                             | (212)                        | 65                           | (78)                         | (19)                          | (65)                         |
| Rates - flow                                      | 1,668                        | 1,985                        | 465                          | 113                           | 413                          |
| Currencies  | 868                          | 870                          | 183                          | 227                           | 178                          |
| Credit and asset backed markets                   | 1,424                        | 2,215                        | 9                            | 93                            | 433                          |
| Fixed income & currencies                         | 3,748                        | 5,135                        | 579                          | 414                           | 959                          |
| Portfolio management and origination              | 1,343                        | 1,777                        | 277                          | 305                           | 396                          |
| Equities  | 781                          | 933                          | 158                          | 114                           | 183                          |
| Total excluding fair value derivative liabilities | 5,872                        | 7,845                        | 1,014                        | 833                           | 1,538                        |
| Fair value derivative liabilities                 | 69                           | 67                           | (102)                        | 266                           | 49                           |
| Total income                                      | 5,941                        | 7,912                        | 912                          | 1,099                         | 1,587                        |
| Analysis of impairments by sector                 |                              |                              |                              |                               |                              |

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|   |       |       |      |        |      |
|---|-------|-------|------|--------|------|
| Manufacturing and infrastructure  | (139) | 51    | (62) | -      | (2)  |
| Property and construction   | (42)  | (74)  | (25) | (11)   | (10) |
| Banks and financial institutions  | 54    | (177) | (11) | 44     | (54) |
| Other   | 78    | 49    | 30   | (1)    | 71   |
| Total impairment (losses)/recoveries  | (49)  | (151) | (68) | 32     | 5    |
| Loan impairment charge as % of gross<br>customer loans and advances<br>(excluding reverse repurchase<br>agreements) | 0.1%  | 0.2%  | 0.4% | (0.2%) | -    |



## Global Banking &amp; Markets (continued)

## Key metrics

|  | Year ended             |                        | Quarter ended          |                         |                        |
|--|------------------------|------------------------|------------------------|-------------------------|------------------------|
|  | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios                       |                        |                        |                        |                         |                        |
| Return on equity (1)                     | 7.7%                   | 16.6%                  | (1.8%)                 | 2.3%                    | 10.2%                  |
| Net interest margin                      | 0.73%                  | 1.05%                  | 0.76%                  | 0.71%                   | 0.93%                  |
| Cost:income ratio                        | 73%                    | 56%                    | 103%                   | 93%                     | 67%                    |
| Compensation ratio (2)                   | 41%                    | 34%                    | 50%                    | 48%                     | 35%                    |
| Compensation ratio - continuing business | 39%                    | 32%                    |                        |                         |                        |

|  | 31                      | 30                       | Change | 31                      | Change |
|--|-------------------------|--------------------------|--------|-------------------------|--------|
|  | December<br>2011<br>£bn | September<br>2011<br>£bn |        | December<br>2010<br>£bn |        |
| Capital and balance sheet  |                         |                          |        |                         |        |
| Loans and advances to customers                                    | 74.7                    | 73.1                     | 2%     | 75.1                    | (1%)   |
| Loans and advances to banks  | 29.9                    | 34.1                     | (12%)  | 44.5                    | (33%)  |
| Reverse repos  | 100.5                   | 100.6                    | -      | 94.8                    | 6%     |
| Securities   | 111.0                   | 124.5                    | (11%)  | 119.2                   | (7%)   |
| Cash and eligible bills  | 28.1                    | 33.3                     | (16%)  | 38.8                    | (28%)  |
| Other  | 17.5                    | 33.0                     | (47%)  | 24.3                    | (28%)  |
| Total third party assets (excluding derivatives<br>mark-to-market) | 361.7                   | 398.6                    | (9%)   | 396.7                   | (9%)   |
| Net derivative assets (after netting)                              | 37.0                    | 45.6                     | (19%)  | 37.4                    | (1%)   |
| Customer deposits (excluding repos)                                | 37.4                    | 39.5                     | (5%)   | 38.9                    | (4%)   |
| Risk elements in lending   | 1.8                     | 1.6                      | 13%    | 1.7                     | 6%     |
| Risk-weighted assets   | 151.1                   | 134.3                    | 13%    | 146.9                   | 3%     |

## Notes:

- (1) Divisional return on equity is based on divisional operating profit after tax divided by average notional equity (based on 10% of the monthly average of divisional RWAs, adjusted for capital deductions).
- (2) Compensation ratio is based on staff costs as a percentage of total income.

## Key points

During Q4 2011, the market environment continued to weaken. Market volatility remained elevated and liquidity depressed as markets reacted to developments in the European sovereign debt crisis. Deal flow was weak reflecting investor pessimism about the outlook for the world economy. Throughout the year, GBM continued to deliver core products and innovative solutions to clients, while also focusing on management of its cost base and on tight control of its risk positions.

On 12 January 2012 the Group announced changes to its wholesale banking operations in light of a changed market and regulatory environment. The changes will see the reorganisation of RBS's wholesale businesses into 'Markets' and 'International Banking' and the exit and downsizing of selected activities. The changes will ensure the wholesale businesses continue to deliver against the Group's strategy.

2011 compared with 2010

- Operating profit fell by 54%, from £3,364 million for 2010 to £1,561 million for 2011, driven by a 25% decrease in revenue. The year was characterised by volatile and deteriorating credit markets, especially during the second half of the year when the European sovereign debt crisis drove a sharp widening in credit spreads.

Global Banking & Markets (continued)

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Key points (continued)

2011 compared with 2010 (continued)

- Due to this deterioration in the markets both the Rates and Credit businesses suffered significantly, and income from trading activities fell from £5,218 million in 2010, to £4,735 million in 2011. The heightened volatility increased risk aversion amongst clients and limited opportunities for revenue generation in the secondary markets.
- Portfolio Management and Origination revenue also fell sharply as clients curtailed new activity and continued to repay existing debt.
- Equities revenue fell 16% as wider market conditions reduced investor confidence, resulting in lower client issuance and reduced activity in the secondary markets.
- Total costs fell by 2% despite increased investment costs in 2011, which included a programme to meet new regulatory requirements. The compensation ratio in GBM excluding discontinued businesses was 39%, driven by fixed salary costs and prior year deferred awards. Variable compensation accrued in the first half of the year were reduced in the second half of the year, leaving the 2011 variable compensation awards 58% lower than 2010, compared with a 54% fall in operating profit, as detailed on page 89.
- Third party assets fell from £396.7 billion in 2010 to £361.7 billion in 2011 as a result of lower levels of activity and careful management of balance sheet exposures.
- A 3% increase in risk-weighted assets reflected the impact of significant regulatory changes, with a £21 billion uplift as a result of CRD III, largely offset by the impact of the division's focus on risk management.

Q4 2011 compared with Q3 2011

- An operating loss of £95 million was driven by a swing in the fair value of GBM's own derivative liabilities (FVDL) of £368 million, due to improving credit spreads (similar to fair value of own debt movements), partially offset by a movement of £235 million in counterparty exposure management (CEM) (positive movement of £20 million in Q4 2011 versus a negative movement of £215 million in Q3 2011).
- Excluding the movements in FVDL and CEM, revenue decreased by 5%, to £994 million compared with £1,048 million in Q3 2011, as the market environment remained challenging for a number of businesses:

Rates Money Markets continued to record negative revenue as the cost of the division's funding activities more than offset the revenue generated by the client facing business.

Rates Flow showed some recovery from a weak Q3 2011 largely driven by a turnaround in counterparty exposure management activities. Trading conditions for the underlying business remained difficult.

Currencies declined on weaker options performance. The spot FX business continued to perform consistently well.

Credit and Asset Backed Markets continued to incur losses in the flow credit business, albeit at a lower level than prior quarter. Earnings from asset backed products were also down, reflecting increased risk aversion in both GBM and the wider market.

Equities revenue increased from a very weak Q3 2011, although client activity remained subdued.

The fall in Portfolio Management and Origination reflected exceptional gains from credit hedging activity in Q3 2011. Origination and loan income remained broadly flat; client activity, especially in EMEA, was weak.

Global Banking & Markets (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011 (continued)

- Total costs fell £80 million driven by reductions in headcount and a reduction in variable compensation accrued during the first half of the year, while a range of other cost saving initiatives were partially offset by higher legal costs. The compensation ratio rose compared with the prior quarter due to lower levels of revenue earned.
- Impairments of £68 million resulted from a small number of corporate provisions.
- Third party assets were driven £37 billion lower during Q4 2011, and activity was managed carefully amidst the volatile credit environment. Further reductions in the funded balance sheet to circa £300 billion are targeted to take place over the up to three year implementation period of the wholesale business restructuring.
- Risk-weighted assets increased by 13% to £151 billion as CRD III regulations were implemented on the last day of Q4 2011, resulting in an increase of £21 billion. Excluding the impact of this regulatory change, risk-weighted assets remained tightly controlled.
- The negative return on equity in the quarter was driven by the significant fall in revenue. The impact of the increase in risk-weighted assets was minimal as average risk-weighted assets remained low across the quarter.

Q4 2011 compared with Q4 2010

- The operating loss of £95 million in Q4 2011 compares with an operating profit of £527 million in Q4 2010. The deterioration in performance was due to the sharp decline in revenue, reflecting the difficult credit environment and low levels of investor confidence.
- Rates Flow benefited from a favourable counter party credit development. Excluding the impact of this, the business weakened amidst heightened market volatility, especially relating to sovereign bond valuations.
- Earnings from Credit and Asset Backed Markets fell sharply. Losses on flow credit trading contrasted with a gain in Q4 2010 and gains on asset backed products were constrained in Q4 2011 as both the market and the business became increasingly risk averse.
- The fall in Portfolio Management and Origination reflected limited client activity, especially in EMEA, and the net repayment of existing debt during the year.
- The decline in total costs reflected significantly lower current year variable compensation, the realisation of benefits from a number of cost saving initiatives and the non-repeat of a significant legal expense incurred during Q4 2010.

## RBS Insurance

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement                                 |                              |                              |                              |                               |                              |
| Earned premiums                                  | 4,221                        | 4,459                        | 1,043                        | 1,057                         | 1,100                        |
| Reinsurers' share                                | (252)                        | (148)                        | (71)                         | (67)                          | (40)                         |
| Net premium income                               | 3,969                        | 4,311                        | 972                          | 990                           | 1,060                        |
| Fees and commissions                             | (400)                        | (410)                        | (161)                        | (83)                          | (133)                        |
| Instalment income                                | 138                          | 159                          | 33                           | 35                            | 38                           |
| Investment income                                | 265                          | 277                          | 60                           | 72                            | 77                           |
| Other income                                     | 100                          | 179                          | 19                           | 19                            | 70                           |
| Total income                                     | 4,072                        | 4,516                        | 923                          | 1,033                         | 1,112                        |
| Direct expenses                                  |                              |                              |                              |                               |                              |
| - staff expenses                                 | (288)                        | (287)                        | (75)                         | (67)                          | (72)                         |
| - other expenses                                 | (333)                        | (325)                        | (79)                         | (88)                          | (77)                         |
| Indirect expenses                                | (225)                        | (267)                        | (55)                         | (60)                          | (74)                         |
|  | (846)                        | (879)                        | (209)                        | (215)                         | (223)                        |
| Net claims                                       | (2,772)                      | (3,932)                      | (589)                        | (695)                         | (898)                        |
| Operating profit/(loss)                          | 454                          | (295)                        | 125                          | 123                           | (9)                          |
| Analysis of income by product                    |                              |                              |                              |                               |                              |
| Personal lines motor excluding broker            |                              |                              |                              |                               |                              |
| - own brands                                     | 1,874                        | 1,962                        | 460                          | 475                           | 504                          |
| - partnerships                                   | 228                          | 373                          | 36                           | 49                            | 100                          |
| Personal lines home excluding broker             |                              |                              |                              |                               |                              |
| - own brands                                     | 490                          | 488                          | 126                          | 121                           | 123                          |
| - partnerships                                   | 378                          | 408                          | 83                           | 97                            | 104                          |
| Personal lines rescue and other excluding broker |                              |                              |                              |                               |                              |
| - own brands                                     | 185                          | 197                          | 47                           | 44                            | 51                           |
| - partnerships                                   | 132                          | 168                          | (15)                         | 48                            | 5                            |
| Commercial                                       | 365                          | 341                          | 95                           | 98                            | 90                           |
| International                                    | 346                          | 333                          | 88                           | 90                            | 83                           |
| Other (1)  | 74                           | 246                          | 3                            | 11                            | 52                           |
| Total income                                     | 4,072                        | 4,516                        | 923                          | 1,033                         | 1,112                        |

For the notes to this table refer to page 60.

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## RBS Insurance (continued)

## Key metrics

|  | Year ended    |               | Quarter ended |               |               |
|--|---------------|---------------|---------------|---------------|---------------|
|  | 31            | 31            | 31            | 30            | 31            |
|  | December      | December      | December      | September     | December      |
|  | 2011          | 2010          | 2011          | 2011          | 2010          |
| In-force policies (000s)                         |               |               |               |               |               |
| Personal lines motor excluding broker            |               |               |               |               |               |
| - own brands                                     | 3,787         | 4,162         | 3,787         | 3,832         | 4,162         |
| - partnerships                                   | 320           | 645           | 320           | 388           | 645           |
| Personal lines home excluding broker             |               |               |               |               |               |
| - own brands                                     | 1,811         | 1,797         | 1,811         | 1,832         | 1,797         |
| - partnerships                                   | 2,497         | 2,530         | 2,497         | 2,504         | 2,530         |
| Personal lines rescue and other excluding broker |               |               |               |               |               |
| - own brands                                     | 1,844         | 1,966         | 1,844         | 1,886         | 1,966         |
| - partnerships                                   | 7,307         | 7,497         | 7,307         | 7,714         | 7,497         |
| Commercial                                       | 422           | 352           | 422           | 410           | 352           |
| International                                    | 1,387         | 1,082         | 1,387         | 1,357         | 1,082         |
| Other (1)  | 1             | 644           | 1             | 44            | 644           |
| <b>Total in-force policies (2)</b>               | <b>19,376</b> | <b>20,675</b> | <b>19,376</b> | <b>19,967</b> | <b>20,675</b> |
| Gross written premium (£m)                       |               |               |               |               |               |
| Personal lines motor excluding broker            |               |               |               |               |               |
| - own brands                                     | 1,584         | 1,647         | 348           | 438           | 370           |
| - partnerships                                   | 137           | 257           | 28            | 36            | 59            |
| Personal lines home excluding broker             |               |               |               |               |               |
| - own brands                                     | 474           | 478           | 112           | 133           | 116           |
| - partnerships                                   | 549           | 556           | 132           | 144           | 137           |
| Personal lines rescue and other excluding broker |               |               |               |               |               |
| - own brands                                     | 174           | 178           | 40            | 48            | 41            |
| - partnerships                                   | 174           | 159           | 44            | 48            | 39            |
| Commercial                                       | 435           | 397           | 102           | 101           | 96            |
| International                                    | 570           | 425           | 142           | 125           | 123           |
| Other (1)  | 1             | 201           | 2             | 4             | 7             |
| <b>Total gross written premium</b>               | <b>4,098</b>  | <b>4,298</b>  | <b>950</b>    | <b>1,077</b>  | <b>988</b>    |

For the notes to this table refer to page 60.



## RBS Insurance (continued)

## Key metrics (continued)

|                                     | Year ended             |                        | Quarter ended          |                         |                        |
|-------------------------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                                     | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| <b>Performance ratios</b>           |                        |                        |                        |                         |                        |
| Return on regulatory capital (3)    | 11.3%                  | (7.9%)                 | 12.5%                  | 12.3%                   | (0.9%)                 |
| Return on tangible equity (4)       | 10.3%                  | (6.8%)                 | 11.0%                  | 11.0%                   | (0.8%)                 |
| Loss ratio (5)                      | 70%                    | 91%                    | 61%                    | 70%                     | 85%                    |
| Commission ratio (6)                | 10%                    | 10%                    | 17%                    | 8%                      | 13%                    |
| Expense ratio (7)                   | 20%                    | 20%                    | 22%                    | 20%                     | 23%                    |
| Combined operating ratio (8)        | 100%                   | 121%                   | 100%                   | 98%                     | 121%                   |
| <b>Balance sheet</b>                |                        |                        |                        |                         |                        |
| Total insurance reserves - (£m) (9) |                        |                        | 7,284                  | 7,545                   | 7,643                  |

## Notes:

- (1) 'Other' predominantly consists of the personal lines broker business.
- (2) Total in-force policies include travel and creditor policies sold through RBS Group. These comprise travel policies included in bank accounts e.g. Royalties Gold Account, and creditor policies sold with bank products including mortgage, loan and card payment protection.
- (3) Return on regulatory capital required is based on annualised operating profit/(loss) after tax divided by average notional regulatory equity.
- (4) Return on tangible equity is based on annualised operating profit/(loss) after tax divided by average tangible equity.
- (5) Loss ratio is based on net claims divided by net premium income.
- (6) Commission ratio is based on fees and commissions divided by gross written premium.
- (7) Expense ratio is based on expenses divided by gross written premium.
- (8) Combined operating ratio is the sum of the loss, commission and expense ratios.
- (9) Consists of general and life insurance liabilities, unearned premium reserve and liability adequacy reserve.

## Key points

RBS Insurance continues to make good progress ahead of its divestment from the Group. Q4 2011 operating profit of £125 million was the fifth successive quarter of year-on-year improvement. Operating profit of £454 million for 2011 shows a return to full year profitability and represents close to a £750 million turnaround from 2010. These results demonstrate the success of the first phase of management's transformation plan - to return to profit in 2011. The full year combined operating ratio improved to 100% (2010 - 121%) with a full year return on equity of 10.3% compared with a negative return of 6.8% in 2010.

The second phase of the RBS Insurance transformation plan, to build competitive advantage, is underway and tangible benefits are already being delivered. All new Churchill, Direct Line and Privilege motor claims, as well as all new Churchill home claims, are now being processed through a new claims management system. Within motor, the rollout of a new rating engine and new pricing tools ensured more accurate and tailored pricing with the aim of generating greater value from RBS Insurance's multi-brand, multi-distribution strategy.



RBS Insurance (continued)

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Key points (continued)

As part of the plan to build competitive advantage, the rationalisation of occupied sites continues, with 15 site exits by the end of 2011. The consolidation of the four UK general insurance underwriting entities within the RBS Insurance Group was successfully completed in December 2011. All UK general insurance business is now written through one underwriter with the aim of improving operational and capital efficiency.

Marking a significant new partnership, RBS Insurance signed a five-year contract with Sainsbury's Finance in 2011 to provide underwriting, sales, service and claims management for its car insurance customers. Following the successful launch and development of the car insurance partnership, a further contract was signed early in 2012 to provide home insurance for Sainsbury's customers. Building on RBS Insurance's established successful relationship with Nationwide Building Society, a deal was concluded to extend its provision of home insurance until the end of 2015. RBS Insurance is also concluding terms with RBS Group's UK Retail bank on the details of a five-year agreement for the continued provision of general insurance products post separation. The term would commence from the point of initial divestment.

While overall gross written premium fell by 5% in 2011, it increased by 10% in Commercial, which includes NIG, the commercial broker business, and Direct Line for Business, the direct SME insurer. A new brand identity was unveiled for NIG and work continued to improve its product offering and service to brokers. Direct Line for Business continued to develop well.

RBS Insurance's international division showed strong growth in gross written premiums primarily in Italy, assisted by the first full year of its sales agreements with FGA Capital, a joint venture between Fiat and Credit Agricole. The German business also showed good growth following improvements in the second half of 2011 to its direct and partnership business, including strengthening its relationship with Renault.

Ahead of the planned divestment in the second half of 2012, RBS Insurance has begun separating its activities and operations from RBS Group. Its corporate functions have been strengthened, arm's length agreements are under discussion with the Group where appropriate, a new corporate brand, Direct Line Group was announced on 15 February 2012 and a new risk and control framework has been implemented, in readiness for standalone status.

Overall, RBS Insurance has powerful brands, improved earnings, a robust balance sheet and is executing the second phase of its transformation plan to rebuild competitive advantage.

RBS Insurance (continued)

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Key points (continued)

2011 compared with 2010

- Operating profit rose by £749 million in 2011, principally due to the non repeat of the bodily injury reserve strengthening in 2010, de-risking of the motor book, exit of certain business segments and more benign weather in 2011.
- Gross written premium fell £200 million, 5%, as the business continued to drive improved profitability through reduced volumes in unattractive segments. This was partially offset by growth in Commercial and International.
- Total income fell £444 million, 10%, following the exit of personal lines broker, a decline in premiums reflecting reduced motor volumes and higher reinsurance costs to reduce the risk profile of the book.
- Net claims fell £1,160 million, 30%, due to the non recurrence of bodily injury reserve strengthening in 2010, actions taken to de-risk the book, the exit of certain business segments and more benign weather in 2011.
- Total direct expenses rose by £9 million principally driven by project activity to support the transformation plan.
- Investment income fell £12 million, 4%, reflecting decreased yields on the portfolio in 2011, partially offset by higher realised gains.
- At the end of 2011, RBS Insurance's investment portfolios comprised primarily cash, gilts and investment grade bonds. Within the UK portfolio, £8.9 billion, and the International portfolio, £827 million, there was no exposure to sovereign debt issued by Portugal, Ireland, Italy, Greece or Spain.
- Total in-force policies fell 6% in the year due to planned de-risking of the motor book and the exiting of certain other segments and partnerships, including personal lines broker.

Q4 2011 compared with Q3 2011

- Operating profit of £125 million rose by £2 million, 2%, compared with Q3 2011 as lower income was offset by a decrease in net claims, partially reflecting more benign weather.
- Gross written premium of £950 million fell £127 million, 12%, as a result of seasonality and a reduction of in-force policies following continued improvements to the risk profile of the motor book. This was partially offset by growth in International, largely due to the partnership with FGA Capital.
- Total income of £923 million fell £110 million, 11%, due to lower volumes and higher commissions payable, including £57 million to UK Retail.
- Net claims fell £106 million to £589 million partially reflecting a £57 million release of claims reserves relating to creditor insurance. This release was matched by the payment to UK Retail within fees and commissions. Excluding the release and commission payment, the loss ratio would have been 6 percentage points higher and commission ratio 6 percentage points lower.
- Total direct expenses of £154 million were broadly flat.



RBS Insurance (continued)

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Key points (continued)

Q4 2011 compared with Q3 2011 (continued)

- Investment income of £60 million was down by £12 million, 17%, due to lower disposal gains.
- Total in-force policies fell by 3% driven by the planned de-risking of the motor book and the exit of certain business segments and partnerships, partially offset by growth in International and Commercial.

Q4 2011 compared with Q4 2010

- Operating profit rose by £134 million due to a significant turnaround in the technical result, driven by a 34% decrease in net claims.
- Gross written premium fell £38 million, 4%, as a result of reduced in-force policies aimed at improving the risk profile of the book, partially offset by growth in International.
- Total income fell £189 million, 17%, reflecting lower motor volumes and higher fees and commissions payable.
- Net claims were down by £309 million, 34%, through a combination of improved risk mix, more benign weather in 2011, and the exit of certain business segments.
- Total direct expenses increased by £5 million, 3%, due to the transfer of certain Group services to RBS Insurance in preparation for separation.
- Investment income was down £17 million, or 22%, due to lower disposal gains and decreased yields.
- Total in-force policies reduced by 6% principally due to the planned de-risking of the motor book and the exiting of certain other segments and partnerships, including personal lines broker, partially offset by growth in International.

## Central items

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|                             | Year ended                   |                              | Quarter ended                |                               |                              |
|-----------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                             | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Central items not allocated | 156                          | 577                          | 85                           | 67                            | 115                          |

Funding and operating costs have been allocated to operating divisions based on direct service usage, the requirement for market funding and other appropriate drivers where services span more than one division.

Residual unallocated items relate to volatile corporate items that do not naturally reside within a division.

## Key points

## 2011 compared with 2010

- Central items not allocated represented a credit of £156 million in 2011, a decline of £421 million compared with 2010.
- 2010 benefitted from c£300 million of accounting gains on hybrid securities, c£150 million of which was amortised during 2011.
- A VAT recovery of £176 million in 2010 compared with £85 million recovered in 2011.

## Q4 2011 compared with Q3 2011

- Central items not allocated represented a credit of £85 million in the quarter, an increase of £18 million compared with Q3 2011.

## Q4 2011 compared with Q4 2010

- Central items not allocated represented a credit of £85 million, £30 million lower than Q4 2010.

## Non-Core

|                                | Year ended                   |                              | Quarter ended                |                               |                              |
|--------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                                | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Income statement               |                              |                              |                              |                               |                              |
| Net interest income            | 881                          | 1,959                        | 129                          | 163                           | 419                          |
| Funding costs of rental assets | (215)                        | (276)                        | (56)                         | (53)                          | (61)                         |
| Net interest income            | 666                          | 1,683                        | 73                           | 110                           | 358                          |
| Net fees and commissions       | (38)                         | 471                          | (47)                         | (85)                          | 166                          |
| Loss from trading activities   | (721)                        | (31)                         | (407)                        | (246)                         | (152)                        |
| Insurance net premium income   | 291                          | 695                          | 10                           | 45                            | 185                          |
| Other operating income         |                              |                              |                              |                               |                              |
| - rental income                | 953                          | 1,035                        | 218                          | 235                           | 275                          |
| - other (1)                    | 55                           | (889)                        | (151)                        | (13)                          | (511)                        |
| Non-interest income            | 540                          | 1,281                        | (377)                        | (64)                          | (37)                         |
| Total income/(loss)            | 1,206                        | 2,964                        | (304)                        | 46                            | 321                          |
| Direct expenses                |                              |                              |                              |                               |                              |
| - staff                        | (375)                        | (731)                        | (82)                         | (93)                          | (105)                        |
| - operating lease depreciation | (347)                        | (452)                        | (91)                         | (82)                          | (108)                        |
| - other                        | (256)                        | (573)                        | (57)                         | (62)                          | (141)                        |
| Indirect expenses              | (317)                        | (500)                        | (84)                         | (86)                          | (127)                        |
|                                | (1,295)                      | (2,256)                      | (314)                        | (323)                         | (481)                        |
| Insurance net claims           | (195)                        | (737)                        | 61                           | (38)                          | (245)                        |
| Impairment losses              | (3,919)                      | (5,476)                      | (751)                        | (682)                         | (1,211)                      |
| Operating loss                 | (4,203)                      | (5,505)                      | (1,308)                      | (997)                         | (1,616)                      |

## Note:

- (1) Includes losses on disposals (year ended 31 December 2011 - £127 million; year ended 31 December 2010 - £504 million; quarter ended 31 December 2011 - £36 million; quarter ended 30 September 2011 - £37 million; quarter ended 31 December 2010 - £247 million).



## Non-Core (continued)

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Analysis of income/(loss) by business   |                              |                              |                              |                               |                              |
| Banking & portfolios  | 1,474                        | 1,673                        | (168)                        | 214                           | 157                          |
| International businesses  | 419                          | 778                          | 92                           | 101                           | 84                           |
| Markets   | (687)                        | 513                          | (228)                        | (269)                         | 80                           |
| Total income/(loss)   | 1,206                        | 2,964                        | (304)                        | 46                            | 321                          |
| Loss from trading activities  |                              |                              |                              |                               |                              |
| Monoline exposures  | (670)                        | (5)                          | (243)                        | (230)                         | (57)                         |
| Credit derivative product companies   | (85)                         | (139)                        | (19)                         | (5)                           | (38)                         |
| Asset-backed products (1)   | 29                           | 235                          | (22)                         | (51)                          | 33                           |
| Other credit exotics  | (175)                        | 77                           | (8)                          | (7)                           | 21                           |
| Equities  | (11)                         | (17)                         | 1                            | (11)                          | 11                           |
| Banking book hedges   | (1)                          | (82)                         | (36)                         | 73                            | (70)                         |
| Other (2)   | 192                          | (100)                        | (80)                         | (15)                          | (52)                         |
|   | (721)                        | (31)                         | (407)                        | (246)                         | (152)                        |
| Impairment losses   |                              |                              |                              |                               |                              |
| Banking & portfolios  | 3,833                        | 5,328                        | 714                          | 656                           | 1,258                        |
| International businesses  | 82                           | 200                          | 30                           | 17                            | 59                           |
| Markets   | 4                            | (52)                         | 7                            | 9                             | (106)                        |
| Total impairment losses   | 3,919                        | 5,476                        | 751                          | 682                           | 1,211                        |
| Loan impairment charge as % of gross<br>customer loans and advances<br>(excluding reverse repurchase<br>agreements) (3) |                              |                              |                              |                               |                              |
| Banking & portfolios  | 4.9%                         | 5.0%                         | 3.6%                         | 2.8%                          | 4.6%                         |
| International businesses  | 3.7%                         | 4.4%                         | 5.3%                         | 2.7%                          | 5.2%                         |
| Markets   | (3.0%)                       | 0.2%                         | (8.8%)                       | (0.4%)                        | (38.4%)                      |
| Total   | 4.8%                         | 4.9%                         | 3.7%                         | 2.8%                          | 4.4%                         |

## Notes:

- (1) Asset-backed products include super senior asset-backed structures and other asset-backed products.
- (2) Includes profits in RBS Sempra Commodities JV (year ended 31 December 2011 - £4 million; year ended 31 December 2010 - £372 million; quarter ended 31 December 2011 - £1 million; quarter ended 30 September 2011 - £1 million; quarter ended 31 December 2010 - £19 million).
- (3) Includes disposal groups.



## Non-Core (continued)

## Key metrics

|                            | Year ended             |                        | Quarter ended          |                         |                        |
|----------------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
|                            | 31<br>December<br>2011 | 31<br>December<br>2010 | 31<br>December<br>2011 | 30<br>September<br>2011 | 31<br>December<br>2010 |
| Performance ratios         |                        |                        |                        |                         |                        |
| Net interest margin        | 0.64%                  | 1.16%                  | 0.31%                  | 0.43%                   | 1.09%                  |
| Cost:income ratio          | 107%                   | 76%                    | nm                     | nm                      | 150%                   |
| Adjusted cost:income ratio | 128%                   | 101%                   | nm                     | nm                      | nm                     |

|  | 31                      | 30                       | 31     |                         |        |
|--|-------------------------|--------------------------|--------|-------------------------|--------|
|  | December<br>2011<br>£bn | September<br>2011<br>£bn | Change | December<br>2010<br>£bn | Change |
| Capital and balance sheet                            |                         |                          |        |                         |        |
| Total third party assets (excluding derivatives) (1) | 93.7                    | 105.1                    | (11%)  | 137.9                   | (32%)  |
| Total third party assets (including derivatives) (1) | 104.7                   | 117.7                    | (11%)  | 153.9                   | (32%)  |
| Loans and advances to customers (gross) (2)          | 79.4                    | 88.9                     | (11%)  | 108.4                   | (27%)  |
| Customer deposits (2)                                | 3.5                     | 4.3                      | (19%)  | 6.7                     | (48%)  |
| Risk elements in lending (2)                         | 24.0                    | 24.6                     | (2%)   | 23.4                    | 3%     |
| Risk-weighted assets (1)                             | 93.3                    | 117.9                    | (21%)  | 153.7                   | (39%)  |

nm = not meaningful

## Notes:

- (1) Includes RBS Sempra Commodities JV (31 December 2011 third party assets, excluding derivatives (TPAs) £0.1 billion, RWAs £1.6 billion; 30 September 2011 TPAs £0.3 billion, RWAs £1.7 billion; 31 December 2010 TPAs £6.7 billion, RWAs £4.3 billion).
- (2) Excludes disposal groups.

|                                   | 31<br>December<br>2011<br>£bn | 30<br>September<br>2011<br>£bn | 31<br>December<br>2010<br>£bn |
|-----------------------------------|-------------------------------|--------------------------------|-------------------------------|
| Gross customer loans and advances |                               |                                |                               |
| Banking & portfolios              | 77.3                          | 86.6                           | 104.9                         |
| International businesses          | 2.0                           | 2.2                            | 3.5                           |
| Markets                           | 0.1                           | 0.1                            | -                             |
|                                   | 79.4                          | 88.9                           | 108.4                         |

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|  |      |       |       |
|--|------|-------|-------|
| Risk-weighted assets                       |      |       |       |
| Banking & portfolios                       | 64.8 | 66.6  | 83.5  |
| International businesses                   | 4.1  | 4.5   | 5.6   |
| Markets                                    | 24.4 | 46.8  | 64.6  |
|  | 93.3 | 117.9 | 153.7 |
| Third party assets (excluding derivatives) |      |       |       |
| Banking & portfolios                       | 81.3 | 91.0  | 113.9 |
| International businesses                   | 2.9  | 3.3   | 4.4   |
| Markets                                    | 9.5  | 10.8  | 19.6  |
|  | 93.7 | 105.1 | 137.9 |

## Non-Core (continued)

## Third party assets (excluding derivatives)

## Year ended 31 December 2011

|  | 31 December 2010 |                             |                         |             |       |       | 31 December 2011 |
|--|------------------|-----------------------------|-------------------------|-------------|-------|-------|------------------|
|  | Run-off          | Disposals/<br>restructuring | Drawings/<br>roll overs | Impairments | FX    |       |                  |
|  | £bn              | £bn                         | £bn                     | £bn         | £bn   | £bn   |                  |
| Commercial real estate                 | 42.6             | (5.6)                       | (2.4)                   | 0.7         | (3.4) | (0.4) | 31.5             |
| Corporate                              | 59.8             | (8.5)                       | (11.3)                  | 2.5         | (0.1) | (0.2) | 42.2             |
| SME                                    | 3.7              | (1.6)                       | -                       | 0.1         | (0.1) | -     | 2.1              |
| Retail                                 | 9.0              | (1.1)                       | (1.4)                   | -           | (0.3) | (0.1) | 6.1              |
| Other                                  | 2.5              | (0.6)                       | -                       | -           | -     | -     | 1.9              |
| Markets                                | 13.6             | (2.9)                       | (1.8)                   | 1.0         | -     | (0.1) | 9.8              |
| Total (excluding derivatives)          | 131.2            | (20.3)                      | (16.9)                  | 4.3         | (3.9) | (0.8) | 93.6             |
| Markets - RBS Sempra<br>Commodities JV | 6.7              | (1.3)                       | (5.0)                   | -           | -     | (0.3) | 0.1              |
| Total (1)                              | 137.9            | (21.6)                      | (21.9)                  | 4.3         | (3.9) | (1.1) | 93.7             |

## Quarter ended 31 December 2011

|  | 30 September 2011 |                             |                         |             |       |       | 31 December 2011 |
|--|-------------------|-----------------------------|-------------------------|-------------|-------|-------|------------------|
|  | Run-off           | Disposals/<br>restructuring | Drawings/<br>roll overs | Impairments | FX    |       |                  |
|  | £bn               | £bn                         | £bn                     | £bn         | £bn   | £bn   |                  |
| Commercial real estate                 | 35.3              | (1.8)                       | (1.1)                   | 0.1         | (0.6) | (0.4) | 31.5             |
| Corporate                              | 46.9              | (1.6)                       | (3.6)                   | 0.6         | (0.1) | -     | 42.2             |
| SME                                    | 2.4               | (0.3)                       | -                       | 0.1         | (0.1) | -     | 2.1              |
| Retail                                 | 7.4               | (0.2)                       | (1.1)                   | -           | -     | -     | 6.1              |
| Other                                  | 1.9               | -                           | -                       | -           | -     | -     | 1.9              |
| Markets                                | 10.9              | (0.2)                       | (1.0)                   | -           | -     | 0.1   | 9.8              |
| Total (excluding derivatives)          | 104.8             | (4.1)                       | (6.8)                   | 0.8         | (0.8) | (0.3) | 93.6             |
| Markets - RBS Sempra<br>Commodities JV | 0.3               | -                           | (0.2)                   | -           | -     | -     | 0.1              |
| Total (1)                              | 105.1             | (4.1)                       | (7.0)                   | 0.8         | (0.8) | (0.3) | 93.7             |

## Quarter ended 30 September 2011

|                            | 30 June 2011 |                             |                         |             |       |       | 30 September 2011 |
|----------------------------|--------------|-----------------------------|-------------------------|-------------|-------|-------|-------------------|
|                            | Run-off      | Disposals/<br>restructuring | Drawings/<br>roll overs | Impairments | FX    |       |                   |
|                            | £bn          | £bn                         | £bn                     | £bn         | £bn   | £bn   |                   |
| Commercial real estate (2) | 36.6         | 0.3                         | (0.6)                   | 0.2         | (0.5) | (0.7) | 35.3              |

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|                               |       |       |       |     |       |       |       |
|-------------------------------|-------|-------|-------|-----|-------|-------|-------|
| Corporate (2)                 | 50.4  | (2.4) | (1.3) | 0.5 | -     | (0.3) | 46.9  |
| SME                           | 2.7   | (0.3) | -     | -   | -     | -     | 2.4   |
| Retail                        | 8.0   | (0.3) | (0.3) | -   | (0.1) | 0.1   | 7.4   |
| Other                         | 2.3   | (0.4) | -     | -   | -     | -     | 1.9   |
| Markets                       | 11.5  | (0.9) | (0.4) | 0.6 | -     | 0.1   | 10.9  |
| Total (excluding derivatives) | 111.5 | (4.0) | (2.6) | 1.3 | (0.6) | (0.8) | 104.8 |
| Markets - RBS Semptra         |       |       |       |     |       |       |       |
| Commodities JV                | 1.1   | (0.5) | (0.3) | -   | -     | -     | 0.3   |
| Total (1)                     | 112.6 | (4.5) | (2.9) | 1.3 | (0.6) | (0.8) | 105.1 |

Notes:

- (1) Disposals of £0.2 billion have been signed as at 31 December 2011 but are pending completion (30 September 2011 - £1 billion; 31 December 2010 - £12 billion).
- (2) Business restructuring in Q3 2011 resulted in third party assets of £1 billion transferring from Corporate to Commercial Real Estate resulting in run-off totalling £0.3 billion in Q3 2011.

## Non-Core (continued)

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Impairment losses by donating division<br>and sector |                              |                              |                              |                               |                              |
| UK Retail  |                              |                              |                              |                               |                              |
| Mortgages  | 5                            | 5                            | -                            | 1                             | 1                            |
| Personal   | (27)                         | 8                            | (28)                         | 1                             | 2                            |
| Total UK Retail                                      | (22)                         | 13                           | (28)                         | 2                             | 3                            |
| UK Corporate   |                              |                              |                              |                               |                              |
| Manufacturing and infrastructure                     | 76                           | 26                           | 26                           | 3                             | 5                            |
| Property and construction                            | 224                          | 437                          | 83                           | 92                            | 103                          |
| Transport  | 52                           | 3                            | 6                            | -                             | (20)                         |
| Banking and financial institutions                   | 5                            | 69                           | 1                            | -                             | 51                           |
| Lombard  | 75                           | 129                          | 20                           | 12                            | 50                           |
| Other  | 96                           | 166                          | 21                           | 18                            | 50                           |
| Total UK Corporate                                   | 528                          | 830                          | 157                          | 125                           | 239                          |
| Ulster Bank  |                              |                              |                              |                               |                              |
| Mortgages  | -                            | 42                           | -                            | -                             | -                            |
| Commercial real estate                               |                              |                              |                              |                               |                              |
| - investment   | 609                          | 630                          | 151                          | 74                            | 206                          |
| - development  | 1,552                        | 1,759                        | 77                           | 162                           | 596                          |
| Other corporate                                      | 173                          | 251                          | 15                           | 45                            | (19)                         |
| Other EMEA   | 15                           | 52                           | 2                            | 2                             | 6                            |
| Total Ulster Bank                                    | 2,349                        | 2,734                        | 245                          | 283                           | 789                          |
| US Retail & Commercial                               |                              |                              |                              |                               |                              |
| Auto and consumer                                    | 58                           | 82                           | 7                            | 14                            | 37                           |
| Cards  | (9)                          | 23                           | 1                            | -                             | 3                            |
| SBO/home equity                                      | 201                          | 277                          | 33                           | 57                            | 51                           |
| Residential mortgages                                | 16                           | 4                            | 2                            | 4                             | (1)                          |
| Commercial real estate                               | 40                           | 185                          | 14                           | (4)                           | 31                           |
| Commercial and other                                 | (3)                          | 17                           | 7                            | (1)                           | 2                            |
| Total US Retail & Commercial                         | 303                          | 588                          | 64                           | 70                            | 123                          |
| Global Banking & Markets                             |                              |                              |                              |                               |                              |
| Manufacturing and infrastructure                     | 57                           | (290)                        | 42                           | 23                            | 15                           |

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|   |              |              |            |            |              |
|---|--------------|--------------|------------|------------|--------------|
| Property and construction                 | 752          | 1,296        | 241        | 189        | 176          |
| Transport                                 | (3)          | 33           | 10         | (6)        | 24           |
| Telecoms, media and technology            | 68           | 9            | 18         | 27         | (23)         |
| Banking and financial institutions        | (98)         | 196          | (31)       | (29)       | 19           |
| Other                                     | (20)         | 14           | 25         | (1)        | (163)        |
| <b>Total Global Banking &amp; Markets</b> | <b>756</b>   | <b>1,258</b> | <b>305</b> | <b>203</b> | <b>48</b>    |
| Other                                     |              |              |            |            |              |
| Wealth                                    | 1            | 51           | -          | 1          | -            |
| Global Transaction Services               | 1            | -            | 4          | -          | 7            |
| Central items                             | 3            | 2            | 4          | (2)        | 2            |
| <b>Total Other</b>                        | <b>5</b>     | <b>53</b>    | <b>8</b>   | <b>(1)</b> | <b>9</b>     |
| <b>Total impairment losses</b>            | <b>3,919</b> | <b>5,476</b> | <b>751</b> | <b>682</b> | <b>1,211</b> |



## Non-Core (continued)

|   | 31<br>December<br>2011<br>£bn | 30<br>September<br>2011<br>£bn | 31<br>December<br>2010<br>£bn |
|---|-------------------------------|--------------------------------|-------------------------------|
| Gross loans and advances to customers (excluding reverse repurchase agreements) by donating division and sector |                               |                                |                               |
| UK Retail   |                               |                                |                               |
| Mortgages   | 1.4                           | 1.4                            | 1.6                           |
| Personal  | 0.1                           | 0.3                            | 0.4                           |
| Total UK Retail   | 1.5                           | 1.7                            | 2.0                           |
| UK Corporate  |                               |                                |                               |
| Manufacturing and infrastructure  | 0.1                           | 0.1                            | 0.3                           |
| Property and construction   | 5.9                           | 6.5                            | 11.4                          |
| Transport   | 4.5                           | 4.8                            | 5.4                           |
| Banking and financial institutions  | 0.6                           | 0.5                            | 0.8                           |
| Lombard   | 1.0                           | 1.2                            | 1.7                           |
| Other   | 7.5                           | 7.5                            | 7.4                           |
| Total UK Corporate  | 19.6                          | 20.6                           | 27.0                          |
| Ulster Bank   |                               |                                |                               |
| Commercial real estate  |                               |                                |                               |
| - investment  | 3.9                           | 3.9                            | 4.0                           |
| - development   | 8.5                           | 8.7                            | 8.4                           |
| Other corporate   | 1.6                           | 1.7                            | 2.2                           |
| Other EMEA  | 0.4                           | 0.4                            | 0.4                           |
| Total Ulster Bank   | 14.4                          | 14.7                           | 15.0                          |
| US Retail & Commercial  |                               |                                |                               |
| Auto and consumer   | 0.8                           | 1.9                            | 2.6                           |
| Cards   | 0.1                           | 0.1                            | 0.1                           |
| SBO/home equity   | 2.5                           | 2.6                            | 3.2                           |
| Residential mortgages   | 0.6                           | 0.6                            | 0.7                           |
| Commercial real estate  | 1.0                           | 1.1                            | 1.5                           |
| Commercial and other  | 0.4                           | 0.5                            | 0.5                           |
| Total US Retail & Commercial  | 5.4                           | 6.8                            | 8.6                           |
| Global Banking & Markets  |                               |                                |                               |
| Manufacturing and infrastructure  | 6.6                           | 7.0                            | 8.7                           |
| Property and construction   | 15.3                          | 17.8                           | 19.6                          |
| Transport   | 3.2                           | 3.9                            | 5.5                           |

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|  |             |             |              |
|--|-------------|-------------|--------------|
| Telecoms, media and technology   | 0.7         | 0.9         | 0.9          |
| Banking and financial institutions   | 5.6         | 8.3         | 12.0         |
| Other  | 6.8         | 6.7         | 9.0          |
| <b>Total Global Banking &amp; Markets</b>  | <b>38.2</b> | <b>44.6</b> | <b>55.7</b>  |
| Other  |             |             |              |
| Wealth   | 0.2         | 0.3         | 0.4          |
| Global Transaction Services  | 0.2         | 0.3         | 0.3          |
| RBS Insurance  | -           | -           | 0.2          |
| Central items  | (0.2)       | (0.3)       | (1.0)        |
| <b>Total Other</b>   | <b>0.2</b>  | <b>0.3</b>  | <b>(0.1)</b> |
| <b>Gross loans and advances to customers (excluding reverse repurchase agreements)</b> | <b>79.3</b> | <b>88.7</b> | <b>108.2</b> |

Non-Core (continued)

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Key points

Non-Core third party assets fell to £94 billion, below the revised year end target of £96 billion and significantly ahead of the original guidance of £118 billion. Further reductions will include the sale of RBS Aviation Capital for £4.7 billion, which was signed in January 2012. Since the division was formed in 2009, the reduction totals £164 billion, or 64%. By the end of 2011, the Non-Core funded balance sheet equated to less than 10% of the Group funded balance sheet compared with 21% when the division was created.

The division focused on reducing capital intensive trading assets, with activity including the restructuring of monoline exposures, which, at a cost of c.£600 million in 2011, achieved a reduction of £32 billion in risk-weighted assets.

An operating loss of £4,203 million for 2011 was £1,302 million lower than 2010. Income declined by £1,758 million reflecting continued divestment, including business and country exits. The decrease was partially offset by a reduction in expenses of £961 million, largely driven by the fall in headcount. Impairment losses fell by £1,557 million despite ongoing challenges in the real estate and Ulster Bank portfolios.

2011 compared with 2010

- Operating loss of £4,203 million in 2011 was £1,302 million lower than the loss recorded in 2010. The continued divestment of Non-Core businesses and portfolios has reduced revenue streams as well as the cost base.
- Losses from trading activities increased by £690 million compared with 2010, principally as a result of the disposal of RBS Sempra Commodities in 2010 and costs incurred as part of the division's focus on reducing capital intensive trading assets and mitigating future regulatory uplifts in risk-weighted assets.
- Impairment losses fell by £1,557 million despite ongoing challenges in the real estate and Ulster Bank portfolios, reflecting improvements in other asset classes.
- Third party assets declined by £44 billion (32%) reflecting disposals of £22 billion and run-off of £22 billion.
- Risk-weighted assets were £60 billion lower than 2010, principally driven by significant disposal activity on trading book assets combined with run-off.
- Headcount declined by 2,189 (32%) to 4,669 in 2011, largely reflecting the divestment activity in relation to Asia, Non-Core Insurance and RBS Sempra Commodities.

Q4 2011 compared with Q3 2011

- Non-Core continued to reduce the size of its balance sheet, with third party assets declining by £11 billion to £94 billion, driven by disposals of £7 billion and run-off of £4 billion.
- Risk-weighted assets fell by £25 billion in Q4 2011 primarily reflecting the restructuring of monoline exposures and run-off.
- The increased operating loss reported in Q4 2011 reflected trading losses associated with the ongoing reduction of capital intensive trading assets and market movements. Additionally, other income losses increased in Q4 2011 as a result of valuation movements of £131 million recorded on equity and asset positions.



Non-Core (continued)

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Key points (continued)

Q4 2011 compared with Q4 2010

- Q4 2011 operating loss of £1,308 million was 19% lower than the loss recorded in Q4 2010.
- Impairments were £460 million lower in Q4 2011 reflecting a reduction in impairments reported in the Ulster Bank portfolio, following substantial provisioning of land development values earlier in 2011.
- Non-interest income fell principally as a result of trading losses incurred in Q4 2011.
- Ongoing disposal activity reduced the balance sheet and headcount, resulting in lower net interest income, fees and commissions, net premium income, claims, and expenses.

Condensed consolidated income statement  
for the period ended 31 December 2011

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Interest receivable   | 21,410                       | 22,776                       | 5,234                        | 5,371                         | 5,612                        |
| Interest payable  | (8,731)                      | (8,567)                      | (2,160)                      | (2,294)                       | (2,032)                      |
| Net interest income   | 12,679                       | 14,209                       | 3,074                        | 3,077                         | 3,580                        |
| Fees and commissions<br>receivable                                | 6,384                        | 8,193                        | 1,590                        | 1,452                         | 2,052                        |
| Fees and commissions payable                                      | (1,460)                      | (2,211)                      | (573)                        | (304)                         | (449)                        |
| Income from trading activities                                    | 2,701                        | 4,517                        | (238)                        | 957                           | 364                          |
| Gain on redemption of own debt                                    | 255                          | 553                          | (1)                          | 1                             | -                            |
| Other operating income<br>(excluding insurance<br>premium income) | 4,122                        | 1,479                        | 205                          | 2,384                         | 1,003                        |
| Insurance net premium income                                      | 4,256                        | 5,128                        | 981                          | 1,036                         | 1,272                        |
| Non-interest income   | 16,258                       | 17,659                       | 1,964                        | 5,526                         | 4,242                        |
| Total income  | 28,937                       | 31,868                       | 5,038                        | 8,603                         | 7,822                        |
| Staff costs   | (8,678)                      | (9,671)                      | (1,993)                      | (2,076)                       | (2,194)                      |
| Premises and equipment  | (2,451)                      | (2,402)                      | (674)                        | (604)                         | (709)                        |
| Other administrative expenses                                     | (4,931)                      | (3,995)                      | (1,296)                      | (962)                         | (1,048)                      |
| Depreciation and amortisation                                     | (1,875)                      | (2,150)                      | (513)                        | (485)                         | (546)                        |
| Write-down of goodwill and<br>other intangible<br>assets          | (91)                         | (10)                         | (91)                         | -                             | (10)                         |
| Operating expenses  | (18,026)                     | (18,228)                     | (4,567)                      | (4,127)                       | (4,507)                      |
| Profit before insurance net<br>claims and<br>impairment losses    | 10,911                       | 13,640                       | 471                          | 4,476                         | 3,315                        |
| Insurance net claims  | (2,968)                      | (4,783)                      | (529)                        | (734)                         | (1,182)                      |
| Impairment losses   | (8,709)                      | (9,256)                      | (1,918)                      | (1,738)                       | (2,141)                      |
| Operating (loss)/profit before tax                                | (766)                        | (399)                        | (1,976)                      | 2,004                         | (8)                          |
| Tax (charge)/credit   | (1,250)                      | (634)                        | 186                          | (791)                         | 3                            |
|   | (2,016)                      | (1,033)                      | (1,790)                      | 1,213                         | (5)                          |

|  |         |         |         |       |      |
|--|---------|---------|---------|-------|------|
| (Loss)/profit from continuing operations                                       |         |         |         |       |      |
| Profit/(loss) from discontinued operations, net of tax                         | 47      | (633)   | 10      | 6     | 55   |
| (Loss)/profit for the period   | (1,969) | (1,666) | (1,780) | 1,219 | 50   |
| Non-controlling interests  | (28)    | 665     | (18)    | 7     | (38) |
| Preference share and other dividends   | -       | (124)   | -       | -     | -    |
| (Loss)/profit attributable to ordinary and B shareholders                      | (1,997) | (1,125) | (1,798) | 1,226 | 12   |
| Basic (loss)/earnings per ordinary and B share from continuing operations      | (1.8p)  | (0.5p)  | (1.7p)  | 1.1p  | -    |
| Diluted (loss)/earnings per ordinary and B share from continuing operations    | (1.8p)  | (0.5p)  | (1.7p)  | 1.1p  | -    |
| Basic (loss)/earnings per ordinary and B share from discontinued operations    | -       | -       | -       | -     | -    |
| Diluted (loss)/earnings per ordinary and B shares from discontinued operations | -       | -       | -       | -     | -    |

Condensed consolidated statement of comprehensive income  
for the period ended 31 December 2011

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| (Loss)/profit for the period                                | (1,969)                      | (1,666)                      | (1,780)                      | 1,219                         | 50                           |
| Other comprehensive<br>income/(loss)                        |                              |                              |                              |                               |                              |
| Available-for-sale financial<br>assets (1)                  | 2,258                        | (389)                        | (107)                        | 996                           | (1,132)                      |
| Cash flow hedges  | 1,424                        | 1,454                        | 124                          | 939                           | (353)                        |
| Currency translation  | (440)                        | 81                           | (117)                        | (22)                          | 34                           |
| Actuarial (losses)/gains on<br>defined benefit<br>plans     | (581)                        | 158                          | (581)                        | -                             | 158                          |
| Other comprehensive<br>income/(loss)<br>before tax          | 2,661                        | 1,304                        | (681)                        | 1,913                         | (1,293)                      |
| Tax (charge)/credit   | (1,472)                      | (309)                        | (500)                        | (480)                         | 393                          |
| Other comprehensive<br>income/(loss)<br>after tax           | 1,189                        | 995                          | (1,181)                      | 1,433                         | (900)                        |
| Total comprehensive<br>(loss)/income for<br>the period      | (780)                        | (671)                        | (2,961)                      | 2,652                         | (850)                        |
| Total comprehensive<br>(loss)/income is<br>attributable to: |                              |                              |                              |                               |                              |
| Non-controlling interests                                   | (24)                         | (197)                        | (12)                         | (6)                           | 52                           |
| Preference shareholders                                     | -                            | 105                          | -                            | -                             | -                            |
| Paid-in equity holders                                      | -                            | 19                           | -                            | -                             | -                            |
| Ordinary and B shareholders                                 | (756)                        | (598)                        | (2,949)                      | 2,658                         | (902)                        |
|   | (780)                        | (671)                        | (2,961)                      | 2,652                         | (850)                        |

Note:

(1) Analysis provided on page 117.

Key points



- The movement in available-for-sale financial assets reflects net unrealised gains on high quality sovereign bonds.
- Actuarial losses on defined benefit plans reflect changes in assumptions of £1,017 million, primarily due to a reduction in the real discount rate in the UK and US, partially offset by £436 million net experience gains.
- The tax charge for the year and Q4 2011 includes £664 million write-off of deferred tax assets in The Netherlands.

Condensed consolidated balance sheet  
at 31 December 2011

|   | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|---|------------------------------|-------------------------------|------------------------------|
| <b>Assets</b>                                     |                              |                               |                              |
| Cash and balances at central banks                | 79,269                       | 78,445                        | 57,014                       |
| Net loans and advances to banks                   | 43,870                       | 52,602                        | 57,911                       |
| Reverse repurchase agreements and stock borrowing | 39,440                       | 48,127                        | 42,607                       |
| Loans and advances to banks                       | 83,310                       | 100,729                       | 100,518                      |
| Net loans and advances to customers               | 454,112                      | 485,573                       | 502,748                      |
| Reverse repurchase agreements and stock borrowing | 61,494                       | 54,132                        | 52,512                       |
| Loans and advances to customers                   | 515,606                      | 539,705                       | 555,260                      |
| Debt securities                                   | 209,080                      | 229,657                       | 217,480                      |
| Equity shares                                     | 15,183                       | 14,888                        | 22,198                       |
| Settlement balances                               | 7,771                        | 21,526                        | 11,605                       |
| Derivatives                                       | 529,618                      | 572,344                       | 427,077                      |
| Intangible assets                                 | 14,858                       | 14,744                        | 14,448                       |
| Property, plant and equipment                     | 11,868                       | 17,060                        | 16,543                       |
| Deferred tax                                      | 3,878                        | 4,988                         | 6,373                        |
| Prepayments, accrued income and other assets      | 10,976                       | 10,598                        | 12,576                       |
| Assets of disposal groups                         | 25,450                       | 3,044                         | 12,484                       |
| <b>Total assets</b>                               | <b>1,506,867</b>             | <b>1,607,728</b>              | <b>1,453,576</b>             |
| <b>Liabilities</b>                                |                              |                               |                              |
| Bank deposits                                     | 69,113                       | 78,370                        | 66,051                       |
| Repurchase agreements and stock lending           | 39,691                       | 36,227                        | 32,739                       |
| Deposits by banks                                 | 108,804                      | 114,597                       | 98,790                       |
| Customer deposits                                 | 414,143                      | 433,660                       | 428,599                      |
| Repurchase agreements and stock lending           | 88,812                       | 95,691                        | 82,094                       |
| Customer accounts                                 | 502,955                      | 529,351                       | 510,693                      |
| Debt securities in issue                          | 162,621                      | 194,511                       | 218,372                      |
| Settlement balances                               | 7,477                        | 17,983                        | 10,991                       |
| Short positions                                   | 41,039                       | 48,495                        | 43,118                       |
| Derivatives                                       | 523,983                      | 561,790                       | 423,967                      |
| Accruals, deferred income and other liabilities   | 23,125                       | 22,938                        | 23,089                       |
| Retirement benefit liabilities                    | 2,239                        | 1,855                         | 2,288                        |
| Deferred tax                                      | 1,945                        | 1,913                         | 2,142                        |
| Insurance liabilities                             | 6,312                        | 6,628                         | 6,794                        |
| Subordinated liabilities                          | 26,319                       | 26,275                        | 27,053                       |
| Liabilities of disposal groups                    | 23,995                       | 2,516                         | 9,428                        |
| <b>Total liabilities</b>                          | <b>1,430,814</b>             | <b>1,528,852</b>              | <b>1,376,725</b>             |

|                                   |           |           |           |
|-----------------------------------|-----------|-----------|-----------|
| Equity                            |           |           |           |
| Non-controlling interests         | 1,234     | 1,433     | 1,719     |
| Owners' equity*                   |           |           |           |
| Called up share capital           | 15,318    | 15,318    | 15,125    |
| Reserves                          | 59,501    | 62,125    | 60,007    |
| Total equity                      | 76,053    | 78,876    | 76,851    |
| Total liabilities and equity      | 1,506,867 | 1,607,728 | 1,453,576 |
| * Owners' equity attributable to: |           |           |           |
| Ordinary and B shareholders       | 70,075    | 72,699    | 70,388    |
| Other equity owners               | 4,744     | 4,744     | 4,744     |
|                                   | 74,819    | 77,443    | 75,132    |

Commentary on condensed consolidated balance sheet

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Total assets of £1,506.9 billion at 31 December 2011 were up £53.3 billion, 4%, compared with 31 December 2010. This principally reflects an increase in cash and balances at central banks and the mark-to-market value of derivatives in Global Banking & Markets, partly offset by decreases in debt securities and equity shares and the continuing disposal and run-off of Non-Core assets.

Cash and balances at central banks were up £22.3 billion, 39%, to £79.3 billion due to improvements in the Group's structured liquidity position during 2011.

Loans and advances to banks decreased by £17.2 billion, 17%, to £83.3 billion. Reverse repurchase agreements and stock borrowing ('reverse repos') were down £3.2 billion, 7%, to £39.4 billion and bank placings declined £14.0 billion, 24%, to £43.9 billion, primarily as a result of the reduction in exposure to eurozone banks and lower cash collateral requirements.

Loans and advances to customers were down £39.7 billion, 7%, to £515.6 billion. Within this, reverse repurchase agreements were up £9.0 billion, 17%, to £61.5 billion. Customer lending decreased by £48.7 billion, 10%, to £454.1 billion or £46.9 billion, 9%, to £473.9 billion before impairment provisions. This reflected the transfer to disposal groups of £19.5 billion of customer balances relating to the UK branch-based businesses. There were also planned reductions in Non-Core of £28.1 billion, together with declines in UK Corporate, £2.9 billion and Ulster Bank, £2.0 billion, together with the effect of exchange rate and other movements, £1.9 billion. These were partially offset by growth in Global Banking & Markets, £0.2 billion, Global Transaction Services, £1.5 billion, Wealth, £0.7 billion, UK Retail, £2.3 billion and US Retail & Commercial, £2.8 billion.

Debt securities were down £8.4 billion, 4%, to £209.1 billion driven mainly by a reduction in holdings of government and financial institution bonds in Global Banking & Markets and Group Treasury.

Equity shares decreased £7.0 billion, 32%, to £15.2 billion which largely reflects the closure of positions to reduce the Group's level of unsecured funding requirements to mitigate the potential impact of unfavourable market conditions.

Settlement balances declined £3.8 billion, 33% to £7.8 billion as a result of decreased customer activity.

Movements in the value of derivative assets up £102.5 billion, 24%, to £529.6 billion, and liabilities, up £100.0 billion, 24%, to £524.0 billion, primarily reflect increases in interest rate contracts as a result of a significant downward shift in interest rates across all major currencies, together with increases in the mark-to-market value of credit derivatives as a result of widening credit spreads and rising credit default swap prices.

Property, plant and equipment declined £4.7 billion, 28%, to £11.9 billion, primarily as a result of the transfer of RBS Aviation Capital's operating lease assets to disposal groups.

Deferred taxation was down £2.5 billion, 39%, to £3.9 billion, largely as a result of the utilisation of brought forward tax losses in the UK.

Commentary on condensed consolidated balance sheet

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The increase in assets and liabilities of disposal groups reflects the reclassification of the UK branch-based businesses and RBS Aviation Capital pending their disposal, partly offset by the completion of disposals, primarily RBS Sempra Commodities JV and certain Non-Core project finance assets.

Deposits by banks increased £10.0 billion, 10%, to £108.8 billion, with higher repurchase agreements and stock lending ('repos'), up £6.9 billion, 21%, to £39.7 billion and higher inter-bank deposits, up £3.1 billion, 5%, to £69.1 billion.

Customer accounts fell £7.7 billion, 2%, to £503.0 billion. Within this, repos increased £6.7 billion, 8%, to £88.8 billion. Excluding repos, customer deposits were down £14.4 billion, 3%, to £414.1 billion, reflecting the transfer to disposal groups of £21.8 billion of customer accounts relating to the UK branch-based businesses. This was partly offset by the net effect of growth in Global Transaction Services, £2.7 billion, UK Corporate, £0.9 billion, UK Retail, £5.8 billion, US Retail & Commercial, £0.6 billion and Wealth, £1.8 billion, together with exchange rate and other movements of £0.3 billion and declines in Global Banking & Markets, £0.8 billion, Ulster Bank, £0.8 billion and Non-Core, £3.1 billion.

Debt securities in issue were down £55.8 billion, 26% to £162.6 billion driven by reductions in the level of certificates of deposit and commercial paper in Global Banking & Markets and Group Treasury.

Settlement balances declined £3.5 billion, 32%, to £7.5 billion and short positions were down £2.1 billion, 5%, to £41.0 billion due to decreased customer activity.

Subordinated liabilities were down £0.7 billion, 3%, to £26.3 billion, primarily reflecting the redemption of £0.2 billion US dollar and £0.4 billion Euro denominated dated loan capital.

The Group's non-controlling interests decreased by £0.5 billion, 28%, to £1.2 billion, primarily due to the disposal of the majority of the RBS Sempra Commodities JV business, £0.4 billion.

Owners' equity decreased by £0.3 billion to £74.8 billion. This was driven by the attributable loss for the year, £2.0 billion, together with the recognition of actuarial losses in respect of the Group's defined benefit pension schemes, net of tax, £0.5 billion and exchange rate and other movements of £0.3 billion. Offsetting these reductions were gains in available-for-sale reserves, £1.1 billion and cash flow hedging reserves, £1.0 billion and the issue of shares under employee share schemes, £0.4 billion.

## Average balance sheet

|   | Year ended                  |                             | Quarter ended               |                              |
|---|-----------------------------|-----------------------------|-----------------------------|------------------------------|
|   | 31<br>December<br>2011<br>% | 31<br>December<br>2010<br>% | 31<br>December<br>2011<br>% | 30<br>September<br>2011<br>% |
| Average yields, spreads and margins of the banking business |                             |                             |                             |                              |
| Gross yield on interest-earning assets of banking business  | 3.24                        | 3.30                        | 3.13                        | 3.21                         |
| Cost of interest-bearing liabilities of banking business    | (1.68)                      | (1.47)                      | (1.70)                      | (1.74)                       |
| Interest spread of banking business                         | 1.56                        | 1.83                        | 1.43                        | 1.47                         |
| Benefit from interest-free funds                            | 0.36                        | 0.23                        | 0.41                        | 0.37                         |
| Net interest margin of banking business                     | 1.92                        | 2.06                        | 1.84                        | 1.84                         |
| Average interest rates                                      |                             |                             |                             |                              |
| The Group's base rate                                       | 0.50                        | 0.50                        | 0.50                        | 0.50                         |
| London inter-bank three month offered rates                 |                             |                             |                             |                              |
| - Sterling  | 0.87                        | 0.70                        | 0.99                        | 0.87                         |
| - Eurodollar  | 0.33                        | 0.34                        | 0.43                        | 0.30                         |
| - Euro  | 1.36                        | 0.75                        | 1.50                        | 1.51                         |

## Average balance sheet (continued)

|   | Year ended<br>31 December 2011 |                |           | Year ended<br>31 December 2010 |                |           |
|---|--------------------------------|----------------|-----------|--------------------------------|----------------|-----------|
|   | Average<br>balance<br>£m       | Interest<br>£m | Rate<br>% | Average<br>balance<br>£m       | Interest<br>£m | Rate<br>% |
| <b>Assets</b>                               |                                |                |           |                                |                |           |
| Loans and advances<br>to banks              | 73,834                         | 697            | 0.94      | 52,862                         | 591            | 1.12      |
| Loans and advances<br>to<br>customers       | 466,280                        | 17,969         | 3.85      | 506,571                        | 18,889         | 3.73      |
| Debt securities                             | 121,004                        | 2,744          | 2.27      | 130,098                        | 3,296          | 2.53      |
| <b>Interest-earning assets</b>              |                                |                |           |                                |                |           |
| -<br>banking business                       | 661,118                        | 21,410         | 3.24      | 689,531                        | 22,776         | 3.30      |
| Trading business                            | 278,975                        |                |           | 276,330                        |                |           |
| Non-interest earning<br>assets              | 595,062                        |                |           | 706,343                        |                |           |
| <b>Total assets</b>                         | <b>1,535,155</b>               |                |           | <b>1,672,204</b>               |                |           |
| <b>Liabilities</b>                          |                                |                |           |                                |                |           |
| Deposits by banks                           | 64,595                         | 982            | 1.52      | 81,615                         | 1,333          | 1.63      |
| Customer accounts                           | 331,318                        | 3,529          | 1.07      | 337,582                        | 3,721          | 1.10      |
| Debt securities in<br>issue                 | 151,175                        | 3,371          | 2.23      | 183,452                        | 3,277          | 1.79      |
| Subordinated<br>liabilities                 | 22,551                         | 740            | 3.28      | 28,156                         | 417            | 1.48      |
| Internal funding of<br>trading<br>business  | (49,025)                       | 109            | (0.22)    | (48,315)                       | (181)          | 0.37      |
| <b>Interest-bearing<br/>liabilities -</b>   |                                |                |           |                                |                |           |
| banking business                            | 520,614                        | 8,731          | 1.68      | 582,490                        | 8,567          | 1.47      |
| Trading business                            | 307,564                        |                |           | 293,993                        |                |           |
| <b>Non-interest-bearing<br/>liabilities</b> |                                |                |           |                                |                |           |
| - demand deposits                           | 66,404                         |                |           | 53,016                         |                |           |
| - other liabilities                         | 565,534                        |                |           | 665,799                        |                |           |
| Owners' equity                              | 75,039                         |                |           | 76,906                         |                |           |

|                                      |           |           |
|--------------------------------------|-----------|-----------|
| Total liabilities and owners' equity | 1,535,155 | 1,672,204 |
|--------------------------------------|-----------|-----------|

Note:

- (1) Interest receivable and interest payable on trading assets and liabilities are included in income from trading activities.

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## Average balance sheet (continued)

|   | Quarter ended<br>31 December 2011 |                |           | Quarter ended<br>30 September 2011 |                |           |
|---|-----------------------------------|----------------|-----------|------------------------------------|----------------|-----------|
|   | Average<br>balance<br>£m          | Interest<br>£m | Rate<br>% | Average<br>balance<br>£m           | Interest<br>£m | Rate<br>% |
| <b>Assets</b>                               |                                   |                |           |                                    |                |           |
| Loans and advances<br>to banks              | 91,370                            | 207            | 0.90      | 72,453                             | 154            | 0.84      |
| Loans and advances<br>to<br>customers       | 452,530                           | 4,336          | 3.80      | 469,307                            | 4,505          | 3.81      |
| Debt securities                             | 119,619                           | 691            | 2.29      | 121,299                            | 712            | 2.33      |
| <b>Interest-earning assets</b>              |                                   |                |           |                                    |                |           |
| -<br>banking business                       | 663,519                           | 5,234          | 3.13      | 663,059                            | 5,371          | 3.21      |
| Trading business                            | 271,183                           |                |           | 281,267                            |                |           |
| Non-interest earning<br>assets              | 656,468                           |                |           | 654,489                            |                |           |
| <b>Total assets</b>                         | <b>1,591,170</b>                  |                |           | <b>1,598,815</b>                   |                |           |
| <b>Liabilities</b>                          |                                   |                |           |                                    |                |           |
| Deposits by banks                           | 60,397                            | 226            | 1.48      | 65,470                             | 248            | 1.50      |
| Customer accounts                           | 335,577                           | 926            | 1.09      | 332,891                            | 919            | 1.10      |
| Debt securities in<br>issue                 | 128,701                           | 793            | 2.44      | 150,427                            | 897            | 2.37      |
| Subordinated<br>liabilities                 | 22,906                            | 191            | 3.31      | 23,000                             | 175            | 3.02      |
| Internal funding of<br>trading<br>business  | (44,408)                          | 24             | (0.21)    | (48,161)                           | 55             | (0.45)    |
| <b>Interest-bearing<br/>liabilities -</b>   |                                   |                |           |                                    |                |           |
| banking business                            | 503,173                           | 2,160          | 1.70      | 523,627                            | 2,294          | 1.74      |
| Trading business                            | 299,789                           |                |           | 314,626                            |                |           |
| <b>Non-interest-bearing<br/>liabilities</b> |                                   |                |           |                                    |                |           |
| - demand deposits                           | 70,538                            |                |           | 66,496                             |                |           |
| - other liabilities                         | 642,503                           |                |           | 617,817                            |                |           |
| Owners' equity                              | 75,167                            |                |           | 76,249                             |                |           |

|   |           |           |
|---|-----------|-----------|
| Total liabilities and<br>owners' equity | 1,591,170 | 1,598,815 |
|---|-----------|-----------|

Note:

- (1) Interest receivable and interest payable on trading assets and liabilities are included in income from trading activities.

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Condensed consolidated statement of changes in equity  
for the period ended 31 December 2011

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Called-up share capital  |                              |                              |                              |                               |                              |
| At beginning of period   | 15,125                       | 14,630                       | 15,318                       | 15,317                        | 15,030                       |
| Ordinary shares issued   | 193                          | 523                          | -                            | 1                             | 121                          |
| Preference shares redeemed                                     | -                            | (1)                          | -                            | -                             | 1                            |
| Cancellation of non-voting<br>deferred shares                  | -                            | (27)                         | -                            | -                             | (27)                         |
| At end of period   | 15,318                       | 15,125                       | 15,318                       | 15,318                        | 15,125                       |
| Paid-in equity   |                              |                              |                              |                               |                              |
| At beginning of period   | 431                          | 565                          | 431                          | 431                           | 431                          |
| Securities redeemed  | -                            | (132)                        | -                            | -                             | -                            |
| Transfer to retained earnings                                  | -                            | (2)                          | -                            | -                             | -                            |
| At end of period   | 431                          | 431                          | 431                          | 431                           | 431                          |
| Share premium account  |                              |                              |                              |                               |                              |
| At beginning of period   | 23,922                       | 23,523                       | 23,923                       | 23,923                        | 23,858                       |
| Ordinary shares issued   | 79                           | 281                          | 78                           | -                             | 64                           |
| Redemption of preference<br>shares classified<br>as debt       | -                            | 118                          | -                            | -                             | -                            |
| At end of period   | 24,001                       | 23,922                       | 24,001                       | 23,923                        | 23,922                       |
| Merger reserve   |                              |                              |                              |                               |                              |
| At beginning of period   | 13,272                       | 25,522                       | 13,222                       | 13,222                        | 13,272                       |
| Transfer to retained earnings                                  | (50)                         | (12,250)                     | -                            | -                             | -                            |
| At end of period   | 13,222                       | 13,272                       | 13,222                       | 13,222                        | 13,272                       |
| Available-for-sale reserve                                     |                              |                              |                              |                               |                              |
| At beginning of period   | (2,037)                      | (1,755)                      | (292)                        | (1,026)                       | (1,242)                      |
| Unrealised gains/(losses)                                      | 1,769                        | 179                          | (179)                        | 1,005                         | (1,148)                      |
| Realised losses/(gains) (1)                                    | 486                          | (519)                        | 69                           | (12)                          | 16                           |
| Tax  | (1,175)                      | 74                           | (555)                        | (259)                         | 337                          |
| Recycled to profit or loss on<br>disposal of<br>businesses (2) | -                            | (16)                         | -                            | -                             | -                            |

|                                |       |         |       |       |         |
|--------------------------------|-------|---------|-------|-------|---------|
| At end of period               | (957) | (2,037) | (957) | (292) | (2,037) |
| Cash flow hedging reserve      |       |         |       |       |         |
| At beginning of period         | (140) | (252)   | 798   | 113   | 119     |
| Amount recognised in equity    | 2,417 | 180     | 389   | 1,203 | (149)   |
| Amount transferred from equity |       |         |       |       |         |
| to earnings                    | (993) | (59)    | (265) | (264) | (197)   |
| Tax                            | (405) | (67)    | (43)  | (254) | 87      |
| Recycled to profit or loss on  |       |         |       |       |         |
| disposal of                    |       |         |       |       |         |
| businesses (3)                 | -     | 58      | -     | -     | -       |
| At end of period               | 879   | (140)   | 879   | 798   | (140)   |

For the notes to this table refer to page 83.

Condensed consolidated statement of changes in equity  
for the period ended 31 December 2011 (continued)

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Foreign exchange reserve   |                              |                              |                              |                               |                              |
| At beginning of period   | 5,138                        | 4,528                        | 4,847                        | 4,834                         | 5,085                        |
| Retranslation of net assets  | (382)                        | 997                          | (111)                        | (31)                          | -                            |
| Foreign currency (losses)/gains<br>on hedges   |                              |                              |                              |                               |                              |
| of net assets  | (10)                         | (458)                        | 20                           | 10                            | (6)                          |
| Tax  | 23                           | 63                           | 13                           | 34                            | 34                           |
| Recycled to profit or loss on<br>disposal of<br>businesses                                 | 6                            | 8                            | 6                            | -                             | 25                           |
| At end of period   | 4,775                        | 5,138                        | 4,775                        | 4,847                         | 5,138                        |
| Capital redemption reserve   |                              |                              |                              |                               |                              |
| At beginning of period   | 198                          | 170                          | 198                          | 198                           | 172                          |
| Preference shares redeemed   | -                            | 1                            | -                            | -                             | (1)                          |
| Cancellation of non-voting<br>deferred shares  | -                            | 27                           | -                            | -                             | 27                           |
| At end of period   | 198                          | 198                          | 198                          | 198                           | 198                          |
| Contingent capital reserve   |                              |                              |                              |                               |                              |
| At beginning and end of period   | (1,208)                      | (1,208)                      | (1,208)                      | (1,208)                       | (1,208)                      |
| Retained earnings  |                              |                              |                              |                               |                              |
| At beginning of period   | 21,239                       | 12,134                       | 20,977                       | 19,726                        | 20,904                       |
| (Loss)/profit attributable to<br>ordinary and B<br>shareholders and other equity<br>owners |                              |                              |                              |                               |                              |
| - continuing operations  | (2,002)                      | (973)                        | (1,798)                      | 1,225                         | 12                           |
| - discontinued operations  | 5                            | (28)                         | -                            | 1                             | -                            |
| Equity preference dividends<br>paid  | -                            | (105)                        | -                            | -                             | -                            |
| Paid-in equity dividends paid,<br>net of tax   | -                            | (19)                         | -                            | -                             | -                            |
| Transfer from paid-in equity   |                              |                              |                              |                               |                              |
| - gross  | -                            | 2                            | -                            | -                             | -                            |
| - tax  | -                            | (1)                          | -                            | -                             | -                            |

|   |        |         |        |        |        |
|---|--------|---------|--------|--------|--------|
| Equity owners gain on withdrawal of non-controlling interest      |        |         |        |        |        |
| - gross   | -      | 40      | -      | -      | -      |
| - tax   | -      | (11)    | -      | -      | -      |
| Redemption of equity preference shares                            | -      | (2,968) | -      | -      | -      |
| Gain on redemption of equity preference shares                    | -      | 609     | -      | -      | -      |
| Redemption of preference shares classified as debt                | -      | (118)   | -      | -      | -      |
| Transfer from merger reserve                                      | 50     | 12,250  | -      | -      | -      |
| Actuarial (losses)/gains recognised in retirement benefit schemes |        |         |        |        |        |
| - gross   | (581)  | 158     | (581)  | -      | 158    |
| - tax   | 86     | (71)    | 86     | -      | (71)   |
| Purchase of non-controlling interest                              | -      | (38)    | -      | -      | (38)   |
| Shares issued under employee share schemes                        | (58)   | (13)    | 151    | (2)    | (2)    |
| Share-based payments  |        |         |        |        |        |
| - gross   | 200    | 385     | 98     | 35     | 282    |
| - tax   | (10)   | 6       | (4)    | (8)    | (6)    |
| At end of period  | 18,929 | 21,239  | 18,929 | 20,977 | 21,239 |

Condensed consolidated statement of changes in equity  
for the period ended 31 December 2011 (continued)

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Own shares held   |                              |                              |                              |                               |                              |
| At beginning of period  | (808)                        | (121)                        | (771)                        | (786)                         | (821)                        |
| Disposal/(purchase) of own shares                                       | 20                           | (700)                        | 1                            | 13                            | 11                           |
| Shares issued under employee share schemes                              | 19                           | 13                           | 1                            | 2                             | 2                            |
| At end of period  | (769)                        | (808)                        | (769)                        | (771)                         | (808)                        |
| Owners' equity at end of period   | 74,819                       | 75,132                       | 74,819                       | 77,443                        | 75,132                       |
| Non-controlling interests   |                              |                              |                              |                               |                              |
| At beginning of period  | 1,719                        | 16,895                       | 1,433                        | 1,498                         | 1,780                        |
| Currency translation adjustments and other movements                    | (54)                         | (466)                        | (32)                         | (1)                           | 15                           |
| Profit/(loss) attributable to non-controlling interests                 |                              |                              |                              |                               |                              |
| - continuing operations   | (14)                         | (60)                         | 8                            | (12)                          | (17)                         |
| - discontinued operations   | 42                           | (605)                        | 10                           | 5                             | 55                           |
| Dividends paid  | (40)                         | (4,200)                      | (1)                          | -                             | 17                           |
| Movements in available-for-sale securities                              |                              |                              |                              |                               |                              |
| - unrealised gains/(losses)   | 1                            | (56)                         | 1                            | -                             | (2)                          |
| - realised losses   | 2                            | 37                           | 2                            | 3                             | 1                            |
| - tax   | (1)                          | 5                            | (1)                          | (1)                           | -                            |
| - recycled to profit or loss on disposal of discontinued operations (4) | -                            | (7)                          | -                            | -                             | -                            |
| Movements in cash flow hedging reserves                                 |                              |                              |                              |                               |                              |
| - amounts recognised in equity  | -                            | (120)                        | -                            | -                             | (21)                         |
| - tax   | -                            | 39                           | -                            | -                             | 6                            |
| - recycled to profit or loss on disposal of discontinued operations (5) | -                            | 1,036                        | -                            | -                             | 15                           |
| Equity raised   | -                            | 559                          | -                            | -                             | 58                           |

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|  |        |          |         |        |        |
|--|--------|----------|---------|--------|--------|
| Equity withdrawn and disposals   | (421)  | (11,298) | (186)   | (59)   | (188)  |
| Transfer to retained earnings  | -      | (40)     | -       | -      | -      |
| At end of period   | 1,234  | 1,719    | 1,234   | 1,433  | 1,719  |
| Total equity at end of period  | 76,053 | 76,851   | 76,053  | 78,876 | 76,851 |
| Total comprehensive<br>(loss)/income<br>recognised in the statement of<br>changes in equity is<br>attributable to: |        |          |         |        |        |
| Non-controlling interests  | (24)   | (197)    | (12)    | (6)    | 52     |
| Preference shareholders  | -      | 105      | -       | -      | -      |
| Paid-in equity holders   | -      | 19       | -       | -      | -      |
| Ordinary and B shareholders  | (756)  | (598)    | (2,949) | 2,658  | (902)  |
|  | (780)  | (671)    | (2,961) | 2,652  | (850)  |

Notes:

- (1) Includes an impairment loss of £1,099 million in respect of the Group's holding of Greek government bonds, together with £169 million of related interest rate hedge adjustments, for the year ended 31 December 2011.
- (2) Net of tax (year ended 31 December 2010 - £5 million credit).
- (3) Net of tax (year ended 31 December 2010 - £19 million credit).
- (4) Net of tax (year ended 31 December 2010 - £2 million credit).
- (5) Net of tax (year ended 31 December 2010 - £340 million credit).



Condensed consolidated cash flow statement  
for the year ended 31 December 2011

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|   | 2011<br>£m | 2010<br>£m |
|---|------------|------------|
| Operating activities  |            |            |
| Operating loss before tax                                     | (766)      | (399)      |
| Operating loss before tax on discontinued operations          | 58         | (541)      |
| Adjustments for non-cash items                                | 7,661      | 2,571      |
| Net cash inflow from trading activities                       | 6,953      | 1,631      |
| Changes in operating assets and liabilities                   | (3,444)    | 17,095     |
| Net cash flows from operating activities before tax           | 3,509      | 18,726     |
| Income taxes received/(paid)                                  | (184)      | 565        |
| Net cash flows from operating activities                      | 3,325      | 19,291     |
| Net cash flows from investing activities                      | 14         | 3,351      |
| Net cash flows from financing activities                      | (1,741)    | (14,380)   |
| Effects of exchange rate changes on cash and cash equivalents | (1,473)    | 82         |
| Net increase in cash and cash equivalents                     | 125        | 8,344      |
| Cash and cash equivalents at beginning of year                | 152,530    | 144,186    |
| Cash and cash equivalents at end of year                      | 152,655    | 152,530    |

Notes

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1. Basis of preparation

Having reviewed the Group's forecasts, projections and other relevant evidence, the directors have a reasonable expectation that the Group will continue in operational existence for the foreseeable future. Accordingly, the accounts for the year ended 31 December 2011 have been prepared on a going concern basis.

2. Accounting policies

The annual accounts are prepared in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board (IASB) and interpretations issued by the IFRS Interpretations Committee of the IASB as adopted by the European Union (EU) (together IFRS).

Recent developments in IFRS

In May 2011, the IASB issued six new or revised standards:

IFRS 10 Consolidated Financial Statements which replaces SIC-12 Consolidation - Special Purpose Entities and the consolidation elements of the existing IAS 27 Consolidated and Separate Financial Statements. The new standard adopts a single definition of control: a reporting entity controls another entity when the reporting entity has the power to direct the activities of that other entity to generate returns for the reporting entity.

IAS 27 Separate Financial Statements which comprises those parts of the existing IAS 27 that dealt with separate financial statements.

IFRS 11 Joint Arrangements which supersedes IAS 31 Interests in Joint Ventures. IFRS 11 distinguishes between joint operations and joint ventures. Joint operations are accounted for by the investor recognising its assets and liabilities including its share of any assets held and liabilities incurred jointly and its share of revenues and costs. Joint ventures are accounted for in the investor's consolidated accounts using the equity method.

IAS 28 Investments in Associates and Joint Ventures covers joint ventures as well as associates; both must be accounted for using the equity method. The mechanics of the equity method are unchanged.

IFRS 12 Disclosure of Interests in Other Entities covers disclosures for entities reporting under IFRS 10 and IFRS 11 replacing those in IAS 28 and IAS 27. Entities are required to disclose information that helps financial statement readers evaluate the nature, risks and financial effects associated with an entity's interests in subsidiaries, in associates and joint arrangements and in unconsolidated structured entities.

IFRS 13 Fair Value Measurement which sets out a single IFRS framework for defining and measuring fair value and requiring disclosures about fair value measurements.

These standards are effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The Group is reviewing the standards to determine their effect on the Group's financial reporting.

Notes (continued)

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## 2. Accounting policies (continued)

### Recent developments in IFRS (continued)

In June 2011, the IASB issued amendments to two standards:

Amendments to IAS 1 Presentation of Items of Other Comprehensive Income that require items that will never be recognised in profit or loss to be presented separately in other comprehensive income from those that are subject to subsequent reclassification. The amendments are effective for annual periods beginning on or after 1 July 2012. Earlier application is permitted.

Amendments IAS 19 Employee Benefits - these require the immediate recognition of all actuarial gains and losses eliminating the 'corridor approach'; interest cost to be calculated on the net pension liability or asset at the appropriate corporate bond rate; and all past service costs to be recognised immediately when a scheme is curtailed or amended. These amendments are effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The Group is reviewing the amendments to determine their effect on the Group's financial reporting.

In December 2011, the IASB issued Offsetting Financial Assets and Financial Liabilities (Amendments to IAS 32) and Disclosures-Offsetting Financial Assets and Financial Liabilities (Amendments to IFRS 7). The amendment to IAS 32 adds application guidance on the meaning of 'a legally enforceable right to set off' and on simultaneous settlement. IFRS 7 is amended to require disclosures facilitating comparisons between those entities reporting under IFRS and those reporting under US GAAP. The amendments are effective for annual periods beginning on or after 1 January 2014 and are required to be applied retrospectively.

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## Notes (continued)

## 3. Analysis of income, expenses and impairment losses

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Loans and advances to customers        | 17,969                       | 18,889                       | 4,336                        | 4,505                         | 4,755                        |
| Loans and advances to banks            | 697                          | 591                          | 207                          | 154                           | 167                          |
| Debt securities                        | 2,744                        | 3,296                        | 691                          | 712                           | 690                          |
| Interest receivable                    | 21,410                       | 22,776                       | 5,234                        | 5,371                         | 5,612                        |
| Customer accounts                      | 3,529                        | 3,721                        | 926                          | 919                           | 926                          |
| Deposits by banks                      | 982                          | 1,333                        | 226                          | 248                           | 288                          |
| Debt securities in issue               | 3,371                        | 3,277                        | 794                          | 897                           | 866                          |
| Subordinated liabilities               | 740                          | 417                          | 190                          | 175                           | (18)                         |
| Internal funding of trading businesses | 109                          | (181)                        | 24                           | 55                            | (30)                         |
| Interest payable                       | 8,731                        | 8,567                        | 2,160                        | 2,294                         | 2,032                        |
| Net interest income                    | 12,679                       | 14,209                       | 3,074                        | 3,077                         | 3,580                        |
| Fees and commissions receivable        | 6,384                        | 8,193                        | 1,590                        | 1,452                         | 2,052                        |
| Fees and commissions payable           |                              |                              |                              |                               |                              |
| - banking                              | (962)                        | (1,892)                      | (339)                        | (204)                         | (392)                        |
| - insurance related                    | (498)                        | (319)                        | (234)                        | (100)                         | (57)                         |
| Net fees and commissions               | 4,924                        | 5,982                        | 1,017                        | 1,148                         | 1,603                        |
| Foreign exchange                       | 1,327                        | 1,491                        | 308                          | 441                           | 217                          |
| Interest rate                          | 760                          | 1,862                        | 76                           | 33                            | (165)                        |
| Credit                                 | (15)                         | 41                           | (695)                        | 366                           | 83                           |
| Other                                  | 629                          | 1,123                        | 73                           | 117                           | 229                          |
| Income/(loss) from trading activities  | 2,701                        | 4,517                        | (238)                        | 957                           | 364                          |
| Gain on redemption of own debt         | 255                          | 553                          | (1)                          | 1                             | -                            |
|  | 1,307                        | 1,394                        | 308                          | 327                           | 369                          |

|  |       |       |       |       |       |
|--|-------|-------|-------|-------|-------|
| Operating lease and other rental income  |       |       |       |       |       |
| Changes in fair value of own debt  | 1,621 | 249   | (200) | 1,887 | 472   |
| Changes in the fair value of securities and other financial assets and liabilities | 150   | (180) | 6     | (148) | (83)  |
| Changes in the fair value of investment properties                                 | (139) | (405) | (65)  | (22)  | (293) |
| Profit on sale of securities   | 882   | 496   | 179   | 274   | (10)  |
| Profit on sale of property, plant and equipment                                    | 22    | 50    | (5)   | 5     | 29    |
| (Loss)/profit on sale of subsidiaries and associates                               | (28)  | (107) | (15)  | (39)  | 511   |
| Life business (losses)/profits   | (13)  | 90    | -     | (8)   | 29    |
| Dividend income  | 62    | 69    | 15    | 14    | 11    |
| Share of profits less losses of associated entities                                | 26    | 70    | 6     | 5     | 14    |
| Other income   | 232   | (247) | (24)  | 89    | (46)  |
| Other operating income   | 4,122 | 1,479 | 205   | 2,384 | 1,003 |

Notes (continued)

## 3. Analysis of income, expenses and impairment losses (continued)

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Non-interest income (excluding insurance net premium income)   | 12,002                       | 12,531                       | 983                          | 4,490                         | 2,970                        |
| Insurance net premium income   | 4,256                        | 5,128                        | 981                          | 1,036                         | 1,272                        |
| Total non-interest income  | 16,258                       | 17,659                       | 1,964                        | 5,526                         | 4,242                        |
| Total income   | 28,937                       | 31,868                       | 5,038                        | 8,603                         | 7,822                        |
| Staff costs  | 8,678                        | 9,671                        | 1,993                        | 2,076                         | 2,194                        |
| Premises and equipment   | 2,451                        | 2,402                        | 674                          | 604                           | 709                          |
| Other (1)  | 4,931                        | 3,995                        | 1,296                        | 962                           | 1,048                        |
| Administrative expenses  | 16,060                       | 16,068                       | 3,963                        | 3,642                         | 3,951                        |
| Depreciation and amortisation  | 1,875                        | 2,150                        | 513                          | 485                           | 546                          |
| Write-down of goodwill and other intangible assets   | 91                           | 10                           | 91                           | -                             | 10                           |
| Operating expenses   | 18,026                       | 18,228                       | 4,567                        | 4,127                         | 4,507                        |
| General insurance  | 2,968                        | 4,698                        | 529                          | 734                           | 1,151                        |
| Bancassurance  | -                            | 85                           | -                            | -                             | 31                           |
| Insurance net claims   | 2,968                        | 4,783                        | 529                          | 734                           | 1,182                        |
| Loan impairment losses   | 7,241                        | 9,144                        | 1,654                        | 1,452                         | 2,155                        |
| Securities impairment losses - sovereign debt impairment and related interest rate hedge adjustments | 1,268                        | -                            | 224                          | 202                           | -                            |
| - other  | 200                          | 112                          | 40                           | 84                            | (14)                         |
| Impairment losses  | 8,709                        | 9,256                        | 1,918                        | 1,738                         | 2,141                        |

Note:

- (1) Includes Payment Protection Insurance costs of £850 million reflected in the quarter ended 30 June 2011.

Notes (continued)

## 3. Analysis of income, expenses and impairment losses (continued)

## Staff expenses

|                              | 2011<br>£m | 2010<br>£m | Change<br>% |
|------------------------------|------------|------------|-------------|
| Staff expenses comprise      |            |            |             |
| Salaries                     | 5,423      | 5,473      | (1)         |
| Variable compensation        | 985        | 1,246      | (21)        |
| Temporary and contract costs | 846        | 700        | 21          |
| Share based compensation     | 197        | 397        | (50)        |
| Bonus tax                    | 27         | 99         | (73)        |
| Social security costs        | 640        | 661        | (3)         |
| Post retirement benefits     | 447        | 569        | (21)        |
| Other *                      | 113        | 526        | (79)        |
| Staff expenses               | 8,678      | 9,671      | (10)        |

\* Other includes severance costs and variable compensation for disposal groups.

## Variable compensation awards

The following table analyses Group and GBM variable compensation awards for 2011, which are 43% and 58% respectively lower than in 2010.

|   | Group      |            |             | GBM        |            |             |
|---|------------|------------|-------------|------------|------------|-------------|
|   | 2011<br>£m | 2010<br>£m | Change<br>% | 2011<br>£m | 2010<br>£m | Change<br>% |
| Non-deferred cash awards (1)                              | 72         | 89         | (19)        | 10         | 18         | (44)        |
| Non-deferred share awards                                 | 35         | 54         | (35)        | 23         | 43         | (47)        |
| Total non-deferred variable compensation                  | 107        | 143        | (25)        | 33         | 61         | (46)        |
| Deferred bond awards                                      | 582        | 1,029      | (43)        | 286        | 701        | (59)        |
| Deferred share awards                                     | 96         | 203        | (53)        | 71         | 175        | (59)        |
| Total deferred variable compensation                      | 678        | 1,232      | (45)        | 357        | 876        | (59)        |
| Total variable compensation                               | 785        | 1,375      | (43)        | 390        | 937        | (58)        |
| Variable compensation as a % of core operating profit (2) | 11%        | 16%        |             | 18%        | 22%        |             |
| Proportion of variable compensation that is deferred      | 86%        | 90%        |             | 92%        | 93%        |             |
| Total employees   | 146,800    | 148,500    | (1)         | 17,000     | 18,700     | (9)         |
| Variable compensation per employee                        | £5,347     | £9,260     | (42)        | £22,941    | £50,114    | (54)        |



|   |            |            |
|---|------------|------------|
| Reconciliation of variable compensation awards to income statement charge | 2011<br>£m | 2010<br>£m |
| Variable compensation awarded for 2011                                    | 785        | 1,375      |
| Less: deferral of charge for amounts awarded for current year             | (302)      | (512)      |
| Add: current year charge for amounts deferred from prior years            | 502        | 383        |
| Income statement charge for variable compensation                         | 985        | 1,246      |

| Year in which income statement charge is expected to be taken for deferred variable compensation | Actual     |            | Expected   |                          |
|--|------------|------------|------------|--------------------------|
|  | 2010<br>£m | 2011<br>£m | 2012<br>£m | 2013<br>and beyond<br>£m |
| Variable compensation deferred from 2009 and earlier   | 383        | 160        | 78         | -                        |
| Variable compensation deferred from 2010   | -          | 342        | 105        | 65                       |
| Variable compensation for 2011 deferred  | -          | -          | 225        | 77                       |
|  | 383        | 502        | 408        | 142                      |

Notes:

- (1) Cash payments to all employees are limited to £2,000.
- (2) Core operating profit pre variable compensation expense and before one-off and other items.

Notes (continued)

## 4. Loan impairment provisions

Operating (loss)/profit is stated after charging loan impairment losses of £7,241 million (2010 - £9,144 million). The balance sheet loan impairment provisions increased in the year ended 31 December 2011 from £18,182 million to £19,883 million and the movements thereon were:

|  | Year ended       |                    |                 |             |                  |                    |                 |             |
|--|------------------|--------------------|-----------------|-------------|------------------|--------------------|-----------------|-------------|
|  | 31 December 2011 |                    |                 |             | 31 December 2010 |                    |                 |             |
|  | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m |
| At beginning of period                             | 7,866            | 10,316             | -               | 18,182      | 6,921            | 8,252              | 2,110           | 17,283      |
| Transfers to disposal groups                       | (773)            | -                  | -               | (773)       | -                | (72)               | -               | (72)        |
| Intra-group transfers                              | 177              | (177)              | -               | -           | (568)            | 568                | -               | -           |
| Currency translation and other adjustments         | (76)             | (207)              | -               | (283)       | (16)             | 59                 | -               | 43          |
| Disposals  | -                | -                  | 8               | 8           | -                | (20)               | (2,152)         | (2,172)     |
| Amounts written-off                                | (2,137)          | (2,390)            | -               | (4,527)     | (2,224)          | (3,818)            | -               | (6,042)     |
| Recoveries of amounts previously written-off       | 167              | 360                | -               | 527         | 213              | 198                | -               | 411         |
| Charge to income statement - continued             | 3,403            | 3,838              | -               | 7,241       | 3,737            | 5,407              | -               | 9,144       |
| - discontinued                                     | -                | -                  | (8)             | (8)         | -                | -                  | 42              | 42          |
| Unwind of discount (recognised in interest income) | (213)            | (271)              | -               | (484)       | (197)            | (258)              | -               | (455)       |
| At end of period                                   | 8,414            | 11,469             | -               | 19,883      | 7,866            | 10,316             | -               | 18,182      |

  

|  | Quarter ended    |                    |                 |             |                   |                    |             |            |                    |                 |             |  |
|--|------------------|--------------------|-----------------|-------------|-------------------|--------------------|-------------|------------|--------------------|-----------------|-------------|--|
|  | 31 December 2011 |                    |                 |             | 30 September 2011 |                    |             |            | 31 December 2010   |                 |             |  |
|  | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m |  |
| At beginning of period                     | 8,873            | 11,850             | -               | 20,723      | 8,752             | 12,007             | 20,759      | 7,791      | 9,879              | -               | 17,670      |  |
| Transfers to disposal groups               | (773)            | -                  | -               | (773)       | -                 | -                  | -           | -          | (5)                | -               | (5)         |  |
| Intra-group transfers                      | -                | -                  | -               | -           | -                 | -                  | -           | (217)      | 217                | -               | -           |  |
| Currency translation and other adjustments | (75)             | (162)              | -               | (237)       | (90)              | (285)              | (375)       | 147        | (235)              | -               | (88)        |  |

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|  |       |        |     |         |       |        |         |       |        |     |         |
|--|-------|--------|-----|---------|-------|--------|---------|-------|--------|-----|---------|
| Disposals  | -     | -      | (3) | (3)     | -     | -      | -       | -     | (3)    | (3) | (6)     |
| Amounts<br>written-off   | (526) | (981)  | -   | (1,507) | (593) | (497)  | (1,090) | (745) | (771)  | -   | (1,516) |
| Recoveries of<br>amounts<br>previously<br>written-off          | 48    | 99     | -   | 147     | 39    | 55     | 94      | 29    | 67     | -   | 96      |
| Charge to income<br>statement                                  |       |        |     |         |       |        |         |       |        |     |         |
| - continued  | 924   | 730    | -   | 1,654   | 817   | 635    | 1,452   | 912   | 1,243  | -   | 2,155   |
| - discontinued   | -     | -      | 3   | 3       | -     | -      | -       | -     | -      | 3   | 3       |
| Unwind of<br>discount<br>(recognised in<br>interest<br>income) | (57)  | (67)   | -   | (124)   | (52)  | (65)   | (117)   | (51)  | (76)   | -   | (127)   |
| At end of period   | 8,414 | 11,469 | -   | 19,883  | 8,873 | 11,850 | 20,723  | 7,866 | 10,316 | -   | 18,182  |

Provisions at 31 December 2011 include £123 million (30 September 2011 - £126 million; 31 December 2010 - £127 million) in respect of loans and advances to banks.

The table above excludes impairments relating to securities (see page 23).

## Notes (continued)

## 5. Pensions

|  | 2011    | 2010  |
|--|---------|-------|
|  | £m      | £m    |
| Pension costs                              |         |       |
| Defined benefit schemes                    | 349     | 462   |
| Defined contribution schemes               | 98      | 107   |
|  | 447     | 569   |
|  | 2011    | 2010  |
|  | £m      | £m    |
| Net pension deficit/(surplus)              |         |       |
| At 1 January                               | 2,183   | 2,905 |
| Currency translation and other adjustments | (3)     | -     |
| Income statement                           |         |       |
| - pension costs                            |         |       |
| - continuing operations                    | 349     | 519   |
| - discontinued operations                  | -       | 21    |
| - curtailment gains: continuing operations | -       | (78)  |
| Net actuarial losses/(gains)               | 581     | (158) |
| Contributions by employer                  | (1,059) | (832) |
| Disposal of RFS minority interest          | -       | (194) |
| At 31 December                             | 2,051   | 2,183 |
| Net assets of schemes in surplus           | (188)   | (105) |
| Net liabilities of schemes in deficit      | 2,239   | 2,288 |

The Group and the Trustees of The Royal Bank of Scotland Group Pension Fund agreed the funding valuation as at 31 March 2010 during the year. It showed that the value of liabilities exceed the value of assets by £3.5 billion as at 31 March 2010, a ratio of assets to liabilities of 84%. In order to eliminate this deficit, the Group will pay additional contributions each year over the period 2011 to 2018. These contributions started at £375 million per annum in 2011, increasing to £400 million per annum in 2013 and from 2016 onwards will be further increased in line with price inflation. These contributions are in addition to the regular annual contributions of around £300 million for future accrual benefits.

## Notes (continued)

## 6. Tax

The actual tax (charge)/credit differs from the expected tax (charge)/credit computed by applying the standard UK corporation tax rate of 26.5% (2010 - 28%) as follows:

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| (Loss)/profit before tax  | (766)                        | (399)                        | (1,976)                      | 2,004                         | (8)                          |
| Tax credit/(charge) based on the standard UK corporation tax rate of 26.5% (2010 - 28%) | 203                          | 112                          | 524                          | (531)                         | 2                            |
| Sovereign debt impairment where no deferred tax asset recognised                        | (275)                        | -                            | (56)                         | (36)                          | -                            |
| Other losses in period where no deferred tax asset recognised                           | (530)                        | (450)                        | (195)                        | (67)                          | (96)                         |
| Foreign profits taxed at other rates  | (417)                        | (517)                        | (46)                         | (71)                          | (131)                        |
| UK tax rate change - deferred tax impact  | (110)                        | (82)                         | 27                           | (50)                          | 8                            |
| Unrecognised timing differences   | (20)                         | 11                           | -                            | (10)                          | 18                           |
| Non-deductible goodwill impairment  | (24)                         | (3)                          | (24)                         | -                             | (3)                          |
| Items not allowed for tax   |                              |                              |                              |                               |                              |
| - losses on strategic disposals and write-downs   | (72)                         | (311)                        | (58)                         | (4)                           | (129)                        |
| - UK bank levy  | (80)                         | -                            | (80)                         | -                             | -                            |
| - employee share schemes  | (113)                        | (32)                         | (101)                        | (4)                           | (32)                         |
| - other disallowable items  | (271)                        | (296)                        | (123)                        | (46)                          | (162)                        |
| Non-taxable items   |                              |                              |                              |                               |                              |
| - gain on sale of Global Merchant Services  | 12                           | 221                          | -                            | -                             | 221                          |
| - gain on redemption of own debt  | -                            | 11                           | -                            | -                             | (1)                          |
| - other non-taxable items   | 245                          | 341                          | 208                          | 16                            | 240                          |
| Taxable foreign exchange movements  | 4                            | 4                            | 2                            | 2                             | 2                            |
| Losses brought forward and utilised   | 2                            | 2                            | (29)                         | 2                             | (8)                          |

|   |         |       |     |       |    |
|---|---------|-------|-----|-------|----|
| Adjustments in respect of prior periods | 196     | 355   | 137 | 8     | 74 |
| Actual tax (charge)/credit              | (1,250) | (634) | 186 | (791) | 3  |

The high tax charge in the year ended 31 December 2011 reflects profits in high tax regimes (principally US) and losses in low tax regimes (principally Ireland), losses in overseas subsidiaries for which a deferred tax asset has not been recognised (principally Ireland and the Netherlands) and the effect of the two reductions of 1% in the rate of UK corporation tax enacted in March 2011 and July 2011 on the net deferred tax balance.

The combined effect of the tax losses in Ireland and the Netherlands (including the sovereign debt impairment and related interest rate hedge adjustments) in the year ended 31 December 2011 for which no deferred tax asset has been recognised and the two 1% changes in the standard rate of UK corporation tax, account for £1,020 million (70%) of the difference between the actual tax charge and the tax credit derived from applying the standard UK Corporation Tax rate to the results for the period. The impact of these items for the quarter ended 31 December 2011 is £165 million (49%).

Notes (continued)

## 6. Tax (continued)

The Group has recognised a deferred tax asset at 31 December 2011 of £3,878 million (30 September 2011 - £4,988 million; 31 December 2010 - £6,373 million), of which £2,933 million (30 September 2011 - £3,014 million; 31 December 2010 - £3,849 million) relates to carried forward trading losses in the UK. Under UK tax legislation, these UK losses can be carried forward indefinitely to be utilised against profits arising in the future. The deferred tax asset balance has reduced over the period primarily as a result of the utilisation of tax losses brought forward and the impact of the reductions in the rate of UK corporation tax. The Group has considered the carrying value of this asset as at 31 December 2011 and concluded that it is recoverable based on future profit projections.

## 7. Profit/(loss) attributable to non-controlling interests

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Trust preferred securities                                    | -                            | 10                           | -                            | -                             | -                            |
| RBS Sempra Commodities JV                                     | (18)                         | 35                           | (5)                          | (8)                           | (11)                         |
| RFS Holdings BV Consortium<br>Members                         | 35                           | (726)                        | 8                            | 3                             | 49                           |
| RBS Life Holdings   | -                            | 26                           | -                            | -                             | 9                            |
| Other   | 11                           | (10)                         | 15                           | (2)                           | (9)                          |
| Profit/(loss) attributable to<br>non-controlling<br>interests | 28                           | (665)                        | 18                           | (7)                           | 38                           |

## 8. Dividends

The Group has undertaken that, unless otherwise agreed with the European Commission, neither the company nor any of its direct or indirect subsidiaries (other than companies in the RBS Holdings N.V. group, which are subject to different restrictions) will pay external investors any dividends or coupons on existing hybrid capital instruments (including preference shares, B shares and upper and lower tier 2 instruments) from 30 April 2010 and for a period of two years thereafter ("the Deferral period"), or exercise any call rights in relation to these capital instruments between 24 November 2009 and the end of the deferral period, unless there is a legal obligation to do so. Hybrid capital instruments issued after 24 November 2009 will generally not be subject to the restriction on dividend or coupon payments or call options.

Notes (continued)

## 9. Earnings per ordinary and B share

Earnings per ordinary and B share have been calculated based on the following:

|   | Year ended                   |                              | Quarter ended                |                               |                              |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|   | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Earnings<br>(Loss)/profit from continuing<br>operations<br>attributable to ordinary and B<br>shareholders | (2,002)                      | (1,097)                      | (1,798)                      | 1,225                         | 12                           |
| Gain on redemption of<br>preference shares and<br>paid-in equity  | -                            | 610                          | -                            | -                             | -                            |
| (Loss)/adjusted profit from<br>continuing<br>operations attributable to<br>ordinary and<br>B shareholders | (2,002)                      | (487)                        | (1,798)                      | 1,225                         | 12                           |
| Profit/(loss) from discontinued<br>operations<br>attributable to ordinary and B<br>shareholders           | 5                            | (28)                         | -                            | 1                             | -                            |
| Ordinary shares in issue during<br>the period<br>(millions)   | 57,219                       | 56,245                       | 57,552                       | 57,541                        | 56,166                       |
| B shares in issue during the<br>period (millions)   | 51,000                       | 51,000                       | 51,000                       | 51,000                        | 51,000                       |
| Weighted average number of<br>ordinary<br>and B shares in issue during the<br>period (millions)           | 108,219                      | 107,245                      | 108,552                      | 108,541                       | 107,166                      |
| Effect of dilutive share options<br>and<br>convertible securities   | -                            | -                            | -                            | 891                           | -                            |
| Diluted weighted average<br>number of ordinary<br>and B shares in issue during the<br>period              | 108,219                      | 107,245                      | 108,552                      | 109,432                       | 107,166                      |



|   |        |        |        |      |   |
|---|--------|--------|--------|------|---|
| Basic (loss)/earnings per ordinary and B share from continuing operations   | (1.8p) | (0.5p) | (1.7p) | 1.1p | - |
| Diluted (loss)/earnings per ordinary and B share from continuing operations | (1.8p) | (0.5p) | (1.7p) | 1.1p | - |

Notes (continued)

## 10. Segmental analysis

There have been no significant changes in the Group's divisions during the year.

## Analysis of divisional operating profit/(loss)

The following tables provide an analysis of divisional operating profit/(loss) for the years ended 31 December 2011 and 31 December 2010 and the quarters ended 31 December 2011, 30 September 2011 and 31 December 2010 by main income statement captions.

| Year ended 31 December                             | Net interest income | Non-interest income | Total income | Operating expenses | Insurance net claims | Impairment losses | Operating profit/(loss) |
|--|---------------------|---------------------|--------------|--------------------|----------------------|-------------------|-------------------------|
| 2011   | £m                  | £m                  | £m           | £m                 | £m                   | £m                | £m                      |
| UK Retail  | 4,272               | 1,206               | 5,478        | (2,699)            | -                    | (788)             | 1,991                   |
| UK Corporate Wealth                                | 2,585               | 1,275               | 3,860        | (1,661)            | -                    | (785)             | 1,414                   |
| Global Transaction Services                        | 718                 | 459                 | 1,177        | (831)              | -                    | (25)              | 321                     |
| Ulster Bank  | 1,076               | 1,175               | 2,251        | (1,342)            | -                    | (166)             | 743                     |
| US Retail & Commercial                             | 696                 | 211                 | 907          | (547)              | -                    | (1,384)           | (1,024)                 |
| Global Banking & Markets                           | 1,896               | 1,004               | 2,900        | (2,096)            | -                    | (325)             | 479                     |
| RBS Insurance                                      | 665                 | 5,276               | 5,941        | (4,331)            | -                    | (49)              | 1,561                   |
| Central items                                      | 343                 | 3,729               | 4,072        | (846)              | (2,772)              | -                 | 454                     |
|  | (228)               | 213                 | (15)         | 170                | (1)                  | 2                 | 156                     |
| Core   | 12,023              | 14,548              | 26,571       | (14,183)           | (2,773)              | (3,520)           | 6,095                   |
| Non-Core   | 666                 | 540                 | 1,206        | (1,295)            | (195)                | (3,919)           | (4,203)                 |
| Managed basis                                      | 12,689              | 15,088              | 27,777       | (15,478)           | (2,968)              | (7,439)           | 1,892                   |
| Reconciling items                                  |                     |                     |              |                    |                      |                   |                         |
| Fair value of own debt                             | -                   | 1,846               | 1,846        | -                  | -                    | -                 | 1,846                   |
| Asset Protection Scheme                            | -                   | (906)               | (906)        | -                  | -                    | -                 | (906)                   |
| Payment Protection                                 |                     |                     |              |                    |                      |                   |                         |
| Insurance costs                                    | -                   | -                   | -            | (850)              | -                    | -                 | (850)                   |
| Sovereign debt impairment                          | -                   | -                   | -            | -                  | -                    | (1,099)           | (1,099)                 |
| Amortisation of purchased intangible assets        | -                   | -                   | -            | (222)              | -                    | -                 | (222)                   |
| Integration and restructuring costs                | (2)                 | (3)                 | (5)          | (1,059)            | -                    | -                 | (1,064)                 |
| Gain on redemption of own debt                     | -                   | 255                 | 255          | -                  | -                    | -                 | 255                     |
| Strategic disposals                                | -                   | (24)                | (24)         | (80)               | -                    | -                 | (104)                   |
| Bank levy  | -                   | -                   | -            | (300)              | -                    | -                 | (300)                   |
| Bonus tax  | -                   | -                   | -            | (27)               | -                    | -                 | (27)                    |
| Write-down of goodwill and other intangible assets | -                   | -                   | -            | (11)               | -                    | -                 | (11)                    |

|   |        |        |        |          |         |         |       |
|---|--------|--------|--------|----------|---------|---------|-------|
| Interest rate hedge adjustments on impaired available-for-sale Greek government bonds | -      | -      | -      | -        | -       | (169)   | (169) |
| RFS Holdings minority interest  | (8)    | 2      | (6)    | 1        | -       | (2)     | (7)   |
| Statutory basis   | 12,679 | 16,258 | 28,937 | (18,026) | (2,968) | (8,709) | (766) |

Notes (continued)

## 10. Segmental analysis (continued)

## Analysis of divisional operating profit/(loss) (continued)

| Year ended 31 December                                   | Net<br>interest<br>income | Non-<br>interest<br>income | Total<br>income | Operating<br>expenses | Insurance<br>net claims | Impairment<br>losses | Operating<br>profit/(loss) |
|--|---------------------------|----------------------------|-----------------|-----------------------|-------------------------|----------------------|----------------------------|
| 2010   | £m                        | £m                         | £m              | £m                    | £m                      | £m                   | £m                         |
| UK Retail  | 4,078                     | 1,422                      | 5,500           | (2,883)               | (85)                    | (1,160)              | 1,372                      |
| UK Corporate<br>Wealth                                   | 2,572                     | 1,323                      | 3,895           | (1,671)               | -                       | (761)                | 1,463                      |
| Global Transaction Services                              | 609                       | 447                        | 1,056           | (734)                 | -                       | (18)                 | 304                        |
| Ulster Bank  | 974                       | 1,587                      | 2,561           | (1,464)               | -                       | (9)                  | 1,088                      |
| US Retail & Commercial                                   | 761                       | 214                        | 975             | (575)                 | -                       | (1,161)              | (761)                      |
| Global Banking & Markets                                 | 1,917                     | 1,029                      | 2,946           | (2,123)               | -                       | (517)                | 306                        |
| RBS Insurance  | 1,215                     | 6,697                      | 7,912           | (4,397)               | -                       | (151)                | 3,364                      |
| Central items  | 381                       | 4,135                      | 4,516           | (879)                 | (3,932)                 | -                    | (295)                      |
|  | 10                        | 327                        | 337             | 272                   | (29)                    | (3)                  | 577                        |
| Core   | 12,517                    | 17,181                     | 29,698          | (14,454)              | (4,046)                 | (3,780)              | 7,418                      |
| Non-Core   | 1,683                     | 1,281                      | 2,964           | (2,256)               | (737)                   | (5,476)              | (5,505)                    |
| Managed basis  | 14,200                    | 18,462                     | 32,662          | (16,710)              | (4,783)                 | (9,256)              | 1,913                      |
| Reconciling items  |                           |                            |                 |                       |                         |                      |                            |
| Fair value of own debt                                   | -                         | 174                        | 174             | -                     | -                       | -                    | 174                        |
| Asset Protection Scheme                                  | -                         | (1,550)                    | (1,550)         | -                     | -                       | -                    | (1,550)                    |
| Amortisation of purchased<br>intangible assets           | -                         | -                          | -               | (369)                 | -                       | -                    | (369)                      |
| Integration and restructuring<br>costs                   | -                         | -                          | -               | (1,032)               | -                       | -                    | (1,032)                    |
| Gain on redemption of own<br>debt                        | -                         | 553                        | 553             | -                     | -                       | -                    | 553                        |
| Strategic disposals                                      | -                         | 171                        | 171             | -                     | -                       | -                    | 171                        |
| Bonus tax  | -                         | -                          | -               | (99)                  | -                       | -                    | (99)                       |
| Write-down of goodwill and<br>other<br>intangible assets | -                         | -                          | -               | (10)                  | -                       | -                    | (10)                       |
| RFS Holdings minority<br>interest                        | 9                         | (151)                      | (142)           | (8)                   | -                       | -                    | (150)                      |
| Statutory basis  | 14,209                    | 17,659                     | 31,868          | (18,228)              | (4,783)                 | (9,256)              | (399)                      |

Notes (continued)

## 10. Segmental analysis (continued)

## Analysis of divisional operating profit/(loss) (continued)

|  | Net<br>interest<br>income | Non-<br>interest<br>income | Total<br>income | Operating<br>expenses | Insurance<br>net claims | Impairment<br>losses | Operating<br>profit/(loss) |
|--|---------------------------|----------------------------|-----------------|-----------------------|-------------------------|----------------------|----------------------------|
| Quarter ended 31<br>December 2011                        | £m                        | £m                         | £m              | £m                    | £m                      | £m                   | £m                         |
| UK Retail  | 1,036                     | 277                        | 1,313           | (661)                 | -                       | (191)                | 461                        |
| UK Corporate<br>Wealth                                   | 634                       | 291                        | 925             | (416)                 | -                       | (234)                | 275                        |
|  | 191                       | 112                        | 303             | (194)                 | -                       | (13)                 | 96                         |
| Global Transaction<br>Services                           | 277                       | 296                        | 573             | (329)                 | -                       | (47)                 | 197                        |
| Ulster Bank  | 171                       | 49                         | 220             | (132)                 | -                       | (327)                | (239)                      |
| US Retail & Commercial                                   | 493                       | 258                        | 751             | (529)                 | -                       | (65)                 | 157                        |
| Global Banking & Markets                                 | 159                       | 753                        | 912             | (939)                 | -                       | (68)                 | (95)                       |
| RBS Insurance  | 82                        | 841                        | 923             | (209)                 | (589)                   | -                    | 125                        |
| Central items  | (40)                      | 43                         | 3               | 79                    | (1)                     | 4                    | 85                         |
| Core   | 3,003                     | 2,920                      | 5,923           | (3,330)               | (590)                   | (941)                | 1,062                      |
| Non-Core   | 73                        | (377)                      | (304)           | (314)                 | 61                      | (751)                | (1,308)                    |
| Managed basis  | 3,076                     | 2,543                      | 5,619           | (3,644)               | (529)                   | (1,692)              | (246)                      |
| Reconciling items  |                           |                            |                 |                       |                         |                      |                            |
| Fair value of own debt                                   | -                         | (370)                      | (370)           | -                     | -                       | -                    | (370)                      |
| Asset Protection Scheme                                  | -                         | (209)                      | (209)           | -                     | -                       | -                    | (209)                      |
| Sovereign debt impairment                                | -                         | -                          | -               | -                     | -                       | (224)                | (224)                      |
| Amortisation of purchased<br>intangible<br>assets        | -                         | -                          | -               | (53)                  | -                       | -                    | (53)                       |
| Integration and<br>restructuring costs                   | -                         | -                          | -               | (478)                 | -                       | -                    | (478)                      |
| Gain on redemption of<br>own debt                        | -                         | (1)                        | (1)             | -                     | -                       | -                    | (1)                        |
| Strategic disposals                                      | -                         | (2)                        | (2)             | (80)                  | -                       | -                    | (82)                       |
| Bank levy  | -                         | -                          | -               | (300)                 | -                       | -                    | (300)                      |
| Write-down of goodwill<br>and other<br>intangible assets | -                         | -                          | -               | (11)                  | -                       | -                    | (11)                       |
| RFS Holdings minority<br>interest                        | (2)                       | 3                          | 1               | (1)                   | -                       | (2)                  | (2)                        |
| Statutory basis  | 3,074                     | 1,964                      | 5,038           | (4,567)               | (529)                   | (1,918)              | (1,976)                    |



Notes (continued)

## 10. Segmental analysis (continued)

## Analysis of divisional operating profit/(loss) (continued)

| Quarter ended 30   | Net<br>interest<br>income | Non-<br>interest<br>income | Total<br>income | Operating<br>expenses | Insurance<br>net claims | Impairment<br>losses | Operating<br>profit/(loss) |
|--|---------------------------|----------------------------|-----------------|-----------------------|-------------------------|----------------------|----------------------------|
| September 2011   | £m                        | £m                         | £m              | £m                    | £m                      | £m                   | £m                         |
| UK Retail  | 1,074                     | 292                        | 1,366           | (672)                 | -                       | (195)                | 499                        |
| UK Corporate<br>Wealth   | 621                       | 327                        | 948             | (419)                 | -                       | (228)                | 301                        |
|  | 178                       | 118                        | 296             | (221)                 | -                       | (4)                  | 71                         |
| Global Transaction<br>Services   | 276                       | 300                        | 576             | (336)                 | -                       | (45)                 | 195                        |
| Ulster Bank  | 185                       | 60                         | 245             | (137)                 | -                       | (327)                | (219)                      |
| US Retail & Commercial   | 483                       | 257                        | 740             | (541)                 | -                       | (84)                 | 115                        |
| Global Banking & Markets   | 161                       | 938                        | 1,099           | (1,019)               | -                       | 32                   | 112                        |
| RBS Insurance  | 84                        | 949                        | 1,033           | (215)                 | (695)                   | -                    | 123                        |
| Central items  | (94)                      | 103                        | 9               | 62                    | (1)                     | (3)                  | 67                         |
| Core   | 2,968                     | 3,344                      | 6,312           | (3,498)               | (696)                   | (854)                | 1,264                      |
| Non-Core   | 110                       | (64)                       | 46              | (323)                 | (38)                    | (682)                | (997)                      |
| Managed basis  | 3,078                     | 3,280                      | 6,358           | (3,821)               | (734)                   | (1,536)              | 267                        |
| Reconciling items  |                           |                            |                 |                       |                         |                      |                            |
| Fair value of own debt   | -                         | 2,357                      | 2,357           | -                     | -                       | -                    | 2,357                      |
| Asset Protection Scheme  | -                         | (60)                       | (60)            | -                     | -                       | -                    | (60)                       |
| Sovereign debt impairment<br>and related<br>interest rate hedge<br>adjustments | -                         | -                          | -               | -                     | -                       | (202)                | (202)                      |
| Amortisation of purchased<br>intangible<br>assets                              | -                         | -                          | -               | (69)                  | -                       | -                    | (69)                       |
| Integration and<br>restructuring costs   | -                         | -                          | -               | (233)                 | -                       | -                    | (233)                      |
| Gain on redemption of<br>own debt  | -                         | 1                          | 1               | -                     | -                       | -                    | 1                          |
| Strategic disposals  | -                         | (49)                       | (49)            | -                     | -                       | -                    | (49)                       |
| Bonus tax  | -                         | -                          | -               | (5)                   | -                       | -                    | (5)                        |
| RFS Holdings minority<br>interest  | (1)                       | (3)                        | (4)             | 1                     | -                       | -                    | (3)                        |
| Statutory basis  | 3,077                     | 5,526                      | 8,603           | (4,127)               | (734)                   | (1,738)              | 2,004                      |





Notes (continued)

## 10. Segmental analysis (continued)

## Analysis of divisional operating profit/(loss) (continued)

| Quarter ended 31   | Net<br>interest<br>income | Non-<br>interest<br>income | Total<br>income | Operating<br>expenses | Insurance<br>net claims | Impairment<br>losses | Operating<br>profit/(loss) |
|--|---------------------------|----------------------------|-----------------|-----------------------|-------------------------|----------------------|----------------------------|
| December 2010  | £m                        | £m                         | £m              | £m                    | £m                      | £m                   | £m                         |
| UK Retail  | 1,088                     | 402                        | 1,490           | (679)                 | (31)                    | (222)                | 558                        |
| UK Corporate<br>Wealth                                   | 653                       | 330                        | 983             | (431)                 | -                       | (219)                | 333                        |
|  | 160                       | 111                        | 271             | (178)                 | -                       | (6)                  | 87                         |
| Global Transaction<br>Services                           | 263                       | 375                        | 638             | (368)                 | -                       | (3)                  | 267                        |
| Ulster Bank  | 187                       | 56                         | 243             | (138)                 | -                       | (376)                | (271)                      |
| US Retail & Commercial                                   | 467                       | 231                        | 698             | (529)                 | -                       | (105)                | 64                         |
| Global Banking & Markets                                 | 214                       | 1,373                      | 1,587           | (1,065)               | -                       | 5                    | 527                        |
| RBS Insurance  | 96                        | 1,016                      | 1,112           | (223)                 | (898)                   | -                    | (9)                        |
| Central items  | 92                        | 24                         | 116             | 11                    | (8)                     | (4)                  | 115                        |
| Core   | 3,220                     | 3,918                      | 7,138           | (3,600)               | (937)                   | (930)                | 1,671                      |
| Non-Core   | 358                       | (37)                       | 321             | (481)                 | (245)                   | (1,211)              | (1,616)                    |
| Managed basis  | 3,578                     | 3,881                      | 7,459           | (4,081)               | (1,182)                 | (2,141)              | 55                         |
| Reconciling items  |                           |                            |                 |                       |                         |                      |                            |
| Fair value of own debt                                   | -                         | 582                        | 582             | -                     | -                       | -                    | 582                        |
| Asset Protection Scheme                                  | -                         | (725)                      | (725)           | -                     | -                       | -                    | (725)                      |
| Amortisation of purchased<br>intangible assets           | -                         | -                          | -               | (96)                  | -                       | -                    | (96)                       |
| Integration and<br>restructuring costs                   | -                         | -                          | -               | (299)                 | -                       | -                    | (299)                      |
| Strategic disposals                                      | -                         | 502                        | 502             | -                     | -                       | -                    | 502                        |
| Bonus tax  | -                         | -                          | -               | (15)                  | -                       | -                    | (15)                       |
| RFS Holdings minority<br>interest                        | 2                         | 2                          | 4               | (6)                   | -                       | -                    | (2)                        |
| Write-down of goodwill<br>and other<br>intangible assets | -                         | -                          | -               | (10)                  | -                       | -                    | (10)                       |
| Statutory basis  | 3,580                     | 4,242                      | 7,822           | (4,507)               | (1,182)                 | (2,141)              | (8)                        |

Notes (continued)

## Total assets by division

|                                | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|--------------------------------|------------------------------|-------------------------------|------------------------------|
| Total assets                   |                              |                               |                              |
| UK Retail                      | 114,469                      | 113,308                       | 111,793                      |
| UK Corporate<br>Wealth         | 111,835                      | 112,737                       | 114,550                      |
| Global Transaction Services    | 21,718                       | 21,946                        | 21,073                       |
| Ulster Bank                    | 25,937                       | 29,889                        | 25,221                       |
| US Retail & Commercial         | 34,810                       | 37,356                        | 40,081                       |
| Global Banking & Markets       | 74,502                       | 72,879                        | 71,173                       |
| RBS Insurance                  | 874,848                      | 952,374                       | 802,578                      |
| Central items                  | 12,912                       | 13,031                        | 12,555                       |
|                                | 130,306                      | 135,545                       | 99,728                       |
| Core                           | 1,401,337                    | 1,489,065                     | 1,298,752                    |
| Non-Core                       | 104,726                      | 117,671                       | 153,882                      |
|                                | 1,506,063                    | 1,606,736                     | 1,452,634                    |
| RFS Holdings minority interest | 804                          | 992                           | 942                          |
|                                | 1,506,867                    | 1,607,728                     | 1,453,576                    |

## 11. Discontinued operations and assets and liabilities of disposal groups

## Profit/(loss) from discontinued operations, net of tax

|                                      | Year ended                   |                              | Quarter ended                |                               |                              |
|--------------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                                      | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Discontinued operations              |                              |                              |                              |                               |                              |
| Total income                         | 42                           | 1,433                        | 15                           | 10                            | 6                            |
| Operating expenses                   | (5)                          | (803)                        | (1)                          | (3)                           | (2)                          |
| Insurance net claims                 | -                            | (161)                        | -                            | -                             | -                            |
| Impairment recoveries/(losses)       | 8                            | (42)                         | (3)                          | -                             | (3)                          |
| Profit before tax                    | 45                           | 427                          | 11                           | 7                             | 1                            |
| Gain on disposal before<br>recycling |                              |                              |                              |                               |                              |
| of reserves                          | -                            | 113                          | -                            | -                             | 56                           |
| Recycled reserves                    | -                            | (1,076)                      | -                            | -                             | -                            |

|   |      |       |     |     |     |
|---|------|-------|-----|-----|-----|
| Operating profit/(loss) before tax                            | 45   | (536) | 11  | 7   | 57  |
| Tax   | (11) | (92)  | (1) | (3) | (3) |
| Profit/(loss) after tax                                       | 34   | (628) | 10  | 4   | 54  |
| Businesses acquired exclusively<br>with a<br>view to disposal |      |       |     |     |     |
| Profit/(loss) after tax                                       | 13   | (5)   | -   | 2   | 1   |
| Profit/(loss) from discontinued<br>operations,<br>net of tax  | 47   | (633) | 10  | 6   | 55  |

Discontinued operations reflect the results of RFS Holdings attributable to the State of the Netherlands and Santander following the legal separation of ABN AMRO Bank N.V. on 1 April 2010.

Notes (continued)

## 11. Discontinued operations and assets and liabilities of disposal groups (continued)

|  | 31 December 2011                 |             |             | 30                   |                        |
|--|----------------------------------|-------------|-------------|----------------------|------------------------|
|  | UK branch based businesses<br>£m | Other<br>£m | Total<br>£m | September 2011<br>£m | 31 December 2010<br>£m |
| <b>Assets of disposal groups</b>                         |                                  |             |             |                      |                        |
| Cash and balances at central banks                       | 100                              | 27          | 127         | 119                  | 184                    |
| Loans and advances to banks                              | -                                | 87          | 87          | 95                   | 651                    |
| Loans and advances to customers                          | 18,676                           | 729         | 19,405      | 1,711                | 5,013                  |
| Debt securities and equity shares                        | -                                | 5           | 5           | 10                   | 20                     |
| Derivatives  | 431                              | 8           | 439         | 24                   | 5,148                  |
| Intangible assets  | -                                | 15          | 15          | -                    | -                      |
| Settlement balances                                      | -                                | 14          | 14          | 206                  | 555                    |
| Property, plant and equipment                            | 112                              | 4,637       | 4,749       | 220                  | 18                     |
| Other assets   | -                                | 456         | 456         | 448                  | 704                    |
| Discontinued operations and other disposal groups        | 19,319                           | 5,978       | 25,297      | 2,833                | 12,293                 |
| Assets acquired exclusively with a view to disposal      | -                                | 153         | 153         | 211                  | 191                    |
|  | 19,319                           | 6,131       | 25,450      | 3,044                | 12,484                 |
| <b>Liabilities of disposal groups</b>                    |                                  |             |             |                      |                        |
| Deposits by banks  | -                                | 1           | 1           | 288                  | 266                    |
| Customer accounts  | 21,784                           | 826         | 22,610      | 1,743                | 2,267                  |
| Derivatives  | 117                              | 9           | 126         | 24                   | 5,042                  |
| Settlement balances                                      | -                                | 8           | 8           | 264                  | 907                    |
| Other liabilities  | -                                | 1,233       | 1,233       | 178                  | 925                    |
| Discontinued operations and other disposal groups        | 21,901                           | 2,077       | 23,978      | 2,497                | 9,407                  |
| Liabilities acquired exclusively with a view to disposal | -                                | 17          | 17          | 19                   | 21                     |
|  | 21,901                           | 2,094       | 23,995      | 2,516                | 9,428                  |

The assets and liabilities of disposal groups at 31 December 2011 primarily comprise the RBS England and Wales and NatWest Scotland branch-based businesses (“UK branch-based businesses”) and the RBS Aviation Capital business.

The disposal of the RBS Sempra Commodities JV was substantially completed in 2010. Certain contracts of the RBS Sempra Commodities JV were sold in risk transfer transactions prior to being novated to the purchaser, the majority of which completed during 2011.

UK branch-based businesses

Loans, REIL and impairment provisions at 31 December 2011 relating to the Group's UK branch-based businesses are set out below.

|  | Gross<br>loans<br>£m | REIL<br>£m | Impairment<br>provisions<br>£m |
|--|----------------------|------------|--------------------------------|
| Residential mortgages                      | 5,662                | 186        | 34                             |
| Personal lending                           | 1,801                | 333        | 284                            |
| Property                                   | 4,290                | 446        | 132                            |
| Construction                               | 416                  | 181        | 58                             |
| Service industries and business activities | 4,497                | 329        | 156                            |
| Other                                      | 2,783                | 50         | 30                             |
| Latent                                     | -                    | -          | 79                             |
| Total                                      | 19,449               | 1,525      | 773                            |

## Notes (continued)

## 12. Financial instruments

## Classification

The following tables analyse the Group's financial assets and liabilities in accordance with the categories of financial instruments in IAS 39 with assets and liabilities outside the scope of IAS 39 shown separately.

|   | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised<br>cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total<br>£m |
|---|---|---------------|---------------|---------------|--|-------------------|--|-------------|
|   | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m   | £m                | £m   |             |
| 31 December 2011                                |   |               |               |               |  |                   |  |             |
| Assets  |   |               |               |               |  |                   |  |             |
| Cash and balances at<br>central banks           | -                                       | -             | -             | 79,269        |  |                   |  | 79,269      |
| Loans and advances to<br>banks                  |   |               |               |               |  |                   |  |             |
| - reverse repos                                 | 34,659                                  | -             | -             | 4,781         |  |                   |  | 39,440      |
| - other   | 20,317                                  | -             | -             | 23,553        |  |                   |  | 43,870      |
| Loans and advances to<br>Customers              |   |               |               |               |  |                   |  |             |
| - reverse repos                                 | 53,584                                  | -             | -             | 7,910         |  |                   |  | 61,494      |
| - other   | 25,322                                  | 476           | -             | 419,895       |  | 8,419             |  | 454,112     |
| Debt securities                                 | 95,076                                  | 647           | 107,298       | 6,059         |  |                   |  | 209,080     |
| Equity shares                                   | 12,433                                  | 774           | 1,976         | -             |  |                   |  | 15,183      |
| Settlement balances                             | -                                       | -             | -             | 7,771         |  |                   |  | 7,771       |
| Derivatives                                     | 529,618                                 |               |               |               |  |                   |  | 529,618     |
| Intangible assets                               |   |               |               |               |  |                   | 14,858                                     | 14,858      |
| Property, plant and<br>equipment                |   |               |               |               |  |                   | 11,868                                     | 11,868      |
| Deferred tax                                    |   |               |               |               |  |                   | 3,878                                      | 3,878       |
| Prepayments, accrued<br>income and other assets | -                                       | -             | -             | 1,309         |  |                   | 9,667                                      | 10,976      |
| Assets of disposal groups                       |   |               |               |               |  |                   | 25,450                                     | 25,450      |
|   | 771,009                                 | 1,897         | 109,274       | 550,547       |  | 8,419             | 65,721                                     | 1,506,867   |

For the notes to this table refer to page 107.

Notes (continued)

## 12. Financial instruments (continued)

|  | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised<br>cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total<br>£m |
|--|---|---------------|---------------|---------------|--|-------------------|--|-------------|
|  | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m   | £m                | £m   |             |
| 31 December 2011                                   |   |               |               |               |  |                   |  |             |
| <b>Liabilities</b>                                 |   |               |               |               |  |                   |  |             |
| Deposits by banks                                  |   |               |               |               |  |                   |  |             |
| - repos  | 23,342                                  | -             |               |               | 16,349   |                   |  | 39,691      |
| - other  | 34,172                                  | -             |               |               | 34,941   |                   |  | 69,113      |
| Customer accounts                                  |   |               |               |               |  |                   |  |             |
| - repos  | 65,526                                  | -             |               |               | 23,286   |                   |  | 88,812      |
| - other  | 14,286                                  | 5,627         |               |               | 394,230  |                   |  | 414,143     |
| Debt securities in issue                           | 11,492                                  | 35,747        |               |               | 115,382  |                   |  | 162,621     |
| Settlement balances                                | -                                       | -             |               |               | 7,477  |                   |  | 7,477       |
| Short positions                                    | 41,039                                  | -             |               |               |  |                   |  | 41,039      |
| Derivatives  | 523,983                                 |               |               | -             |  |                   |  | 523,983     |
| Accruals, deferred income<br>and other liabilities | -                                       | -             |               |               | 1,683  | 19                | 21,423                                     | 23,125      |
| Retirement benefit<br>liabilities                  |   |               |               |               | -  |                   | 2,239                                      | 2,239       |
| Deferred tax                                       |   |               |               |               | -  |                   | 1,945                                      | 1,945       |
| Insurance liabilities                              |   |               |               |               | -  |                   | 6,312                                      | 6,312       |
| Subordinated liabilities                           | -                                       | 903           |               |               | 25,416   |                   |  | 26,319      |
| Liabilities of disposal<br>groups                  |   |               |               |               |  |                   | 23,995                                     | 23,995      |
|  | 713,840                                 | 42,277        |               | -             | 618,764  | 19                | 55,914                                     | 1,430,814   |
| <b>Equity</b>                                      |   |               |               |               |  |                   |  | 76,053      |
|  |   |               |               |               |  |                   |  | 1,506,867   |

For the notes to this table refer to page 107.

Notes (continued)

## 12. Financial instruments (continued)

## Classification (continued)

|   | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total     |
|---|---|---------------|---------------|---------------|---|-------------------|--|-----------|
|   | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m  | £m                | £m   |           |
| 30 September 2011                               |   |               |               |               |   |                   |  |           |
| Assets  |   |               |               |               |   |                   |  |           |
| Cash and balances at<br>central banks           | -                                       | -             | -             | 78,445        |   |                   |  | 78,445    |
| Loans and advances to<br>banks                  |   |               |               |               |   |                   |  |           |
| - reverse repos                                 | 40,181                                  | -             | -             | 7,946         |   |                   |  | 48,127    |
| - other   | 20,423                                  | -             | -             | 32,179        |   |                   |  | 52,602    |
| Loans and advances to<br>customers              |   |               |               |               |   |                   |  |           |
| - reverse repos                                 | 41,692                                  | -             | -             | 12,440        |   |                   |  | 54,132    |
| - other   | 24,608                                  | 1,040         | -             | 450,193       |   | 9,732             |  | 485,573   |
| Debt securities                                 | 112,568                                 | 162           | 110,401       | 6,526         |   |                   |  | 229,657   |
| Equity shares                                   | 12,044                                  | 834           | 2,010         | -             |   |                   |  | 14,888    |
| Settlement balances                             | -                                       | -             | -             | 21,526        |   |                   |  | 21,526    |
| Derivatives                                     | 572,344                                 |               |               |               |   |                   |  | 572,344   |
| Intangible assets                               |   |               |               |               |   |                   | 14,744                                     | 14,744    |
| Property, plant and<br>equipment                |   |               |               |               |   |                   | 17,060                                     | 17,060    |
| Deferred tax                                    |   |               |               |               |   |                   | 4,988                                      | 4,988     |
| Prepayments, accrued<br>income and other assets | -                                       | -             | -             | 1,394         |   |                   | 9,204                                      | 10,598    |
| Assets of disposal groups                       |   |               |               |               |   |                   | 3,044                                      | 3,044     |
|   | 823,860                                 | 2,036         | 112,411       | 610,649       |   | 9,732             | 49,040                                     | 1,607,728 |

For the notes to this table refer to page 107.



Notes (continued)

## 12. Financial instruments (continued)

| 30 September 2011                                  | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised<br>cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total<br>£m |
|--|---|---------------|---------------|---------------|--|-------------------|--|-------------|
|  | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m   | £m                | £m   |             |
| <b>Liabilities</b>                                 |   |               |               |               |  |                   |  |             |
| <b>Deposits by banks</b>                           |   |               |               |               |  |                   |  |             |
| - repos  | 24,583                                  | -             | -             | -             | 11,644   | -                 | -  | 36,227      |
| - other  | 34,754                                  | -             | -             | -             | 43,616   | -                 | -  | 78,370      |
| <b>Customer accounts</b>                           |   |               |               |               |  |                   |  |             |
| - repos  | 67,447                                  | -             | -             | -             | 28,244   | -                 | -  | 95,691      |
| - other  | 14,459                                  | 5,836         | -             | -             | 413,365  | -                 | -  | 433,660     |
| Debt securities in issue                           | 10,754                                  | 37,910        | -             | -             | 145,847  | -                 | -  | 194,511     |
| Settlement balances                                | -                                       | -             | -             | -             | 17,983   | -                 | -  | 17,983      |
| Short positions                                    | 48,495                                  | -             | -             | -             | -  | -                 | -  | 48,495      |
| Derivatives  | 561,790                                 | -             | -             | -             | -  | -                 | -  | 561,790     |
| Accruals, deferred income<br>and other liabilities | -                                       | -             | -             | -             | 1,629  | 471               | 20,838                                     | 22,938      |
| Retirement benefit<br>liabilities                  | -                                       | -             | -             | -             | -  | -                 | 1,855                                      | 1,855       |
| Deferred tax                                       | -                                       | -             | -             | -             | -  | -                 | 1,913                                      | 1,913       |
| Insurance liabilities                              | -                                       | -             | -             | -             | -  | -                 | 6,628                                      | 6,628       |
| Subordinated liabilities                           | -                                       | 934           | -             | -             | 25,341   | -                 | -  | 26,275      |
| Liabilities of disposal<br>groups                  | -                                       | -             | -             | -             | -  | -                 | 2,516                                      | 2,516       |
|  | 762,282                                 | 44,680        | -             | -             | 687,669  | 471               | 33,750                                     | 1,528,852   |
| <b>Equity</b>                                      |   |               |               |               |  |                   |  | 78,876      |
|  |   |               |               |               |  |                   |  | 1,607,728   |

For the notes to this table refer to page 107.

Notes (continued)

## 12. Financial instruments (continued)

## Classification (continued)

|   | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total<br>£m |
|---|---|---------------|---------------|---------------|---|-------------------|--|-------------|
|   | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m  | £m                | £m   |             |
| 31 December 2010                                |   |               |               |               |   |                   |  |             |
| Assets  |   |               |               |               |   |                   |  |             |
| Cash and balances at<br>central banks           | -                                       | -             | -             | 57,014        |   |                   |  | 57,014      |
| Loans and advances to<br>banks                  |   |               |               |               |   |                   |  |             |
| - reverse repos                                 | 38,215                                  | -             | -             | 4,392         |   |                   |  | 42,607      |
| - other   | 26,082                                  | -             | -             | 31,829        |   |                   |  | 57,911      |
| Loans and advances to<br>customers              |   |               |               |               |   |                   |  |             |
| - reverse repos                                 | 41,110                                  | -             | -             | 11,402        |   |                   |  | 52,512      |
| - other   | 19,903                                  | 1,100         | -             | 471,308       |   | 10,437            |  | 502,748     |
| Debt securities                                 | 98,869                                  | 402           | 111,130       | 7,079         |   |                   |  | 217,480     |
| Equity shares                                   | 19,186                                  | 1,013         | 1,999         | -             |   |                   |  | 22,198      |
| Settlement balances                             | -                                       | -             | -             | 11,605        |   |                   |  | 11,605      |
| Derivatives                                     | 427,077                                 |               |               |               |   |                   |  | 427,077     |
| Intangible assets                               |   |               |               |               |   |                   | 14,448                                     | 14,448      |
| Property, plant and<br>equipment                |   |               |               |               |   |                   | 16,543                                     | 16,543      |
| Deferred tax                                    |   |               |               |               |   |                   | 6,373                                      | 6,373       |
| Prepayments, accrued<br>income and other assets | -                                       | -             | -             | 1,306         |   |                   | 11,270                                     | 12,576      |
| Assets of disposal groups                       |   |               |               |               |   |                   | 12,484                                     | 12,484      |
|   | 670,442                                 | 2,515         | 113,129       | 595,935       |   | 10,437            | 61,118                                     | 1,453,576   |

For the notes to this table refer to page 107.

## Notes (continued)

## 12. Financial instruments (continued)

## Classification (continued)

|  | At fair value<br>through profit or loss |               |               |               | Other<br>financial<br>instruments<br>(amortised cost) | Finance<br>leases | Non<br>financial<br>assets/<br>liabilities | Total     |
|--|---|---------------|---------------|---------------|---|-------------------|--|-----------|
|  | HFT (1)<br>£m                           | DFV (2)<br>£m | AFS (3)<br>£m | LAR (4)<br>£m | £m  | £m                | £m   |           |
| 31 December 2010                                   |   |               |               |               |   |                   |  |           |
| <b>Liabilities</b>                                 |   |               |               |               |   |                   |  |           |
| Deposits by banks                                  |   |               |               |               |   |                   |  |           |
| - repos  | 20,585                                  | -             |               |               | 12,154  |                   |  | 32,739    |
| - other  | 28,216                                  | -             |               |               | 37,835  |                   |  | 66,051    |
| Customer accounts                                  |   |               |               |               |   |                   |  |           |
| - repos  | 53,031                                  | -             |               |               | 29,063  |                   |  | 82,094    |
| - other  | 14,357                                  | 4,824         |               |               | 409,418   |                   |  | 428,599   |
| Debt securities in issue                           | 7,730                                   | 43,488        |               |               | 167,154   |                   |  | 218,372   |
| Settlement balances                                | -                                       | -             |               |               | 10,991  |                   |  | 10,991    |
| Short positions                                    | 43,118                                  | -             |               |               |   |                   |  | 43,118    |
| Derivatives  | 423,967                                 |               |               |               |   |                   |  | 423,967   |
| Accruals, deferred income<br>and other liabilities | -                                       | -             |               |               | 1,793   | 458               | 20,838                                     | 23,089    |
| Retirement benefit<br>liabilities                  |   |               |               |               | -   |                   | 2,288                                      | 2,288     |
| Deferred tax                                       |   |               |               |               | -   |                   | 2,142                                      | 2,142     |
| Insurance liabilities                              |   |               |               |               | -   |                   | 6,794                                      | 6,794     |
| Subordinated liabilities                           | -                                       | 1,129         |               |               | 25,924  |                   |  | 27,053    |
| Liabilities of disposal<br>groups                  |   |               |               |               |   |                   | 9,428                                      | 9,428     |
|  | 591,004                                 | 49,441        |               |               | 694,332   | 458               | 41,490                                     | 1,376,725 |
| <b>Equity</b>                                      |   |               |               |               |   |                   |  | 76,851    |
|  |   |               |               |               |   |                   |  | 1,453,576 |

## Notes:

- (1) Held-for-trading.
- (2) Designated as at fair value through profit or loss.
- (3) Available-for-sale.
- (4) Loans and receivables.

There were no reclassifications in 2011 or 2010.



## Notes (continued)

## 12. Financial instruments (continued)

## Financial instruments carried at fair value

Detailed explanations of the valuation techniques are set out in the Group's 2011 Annual Report and Accounts. Certain aspects relating to the valuation of financial instruments carried at fair value are discussed below.

## Valuation reserves

When valuing financial instruments in the trading book, adjustments are made to mid-market valuations to cover bid-offer spread, liquidity and credit risk. CVA represent an estimate of the adjustment to fair value that a market participant would make to incorporate the credit risk inherent in counterparty derivative exposures.

The table below shows the valuation reserves and adjustments.

|   | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|---|------------------------------|-------------------------------|------------------------------|
| Credit valuation adjustments (CVA)          |                              |                               |                              |
| Monoline insurers                           | 1,198                        | 2,827                         | 2,443                        |
| Credit derivative product companies (CDPCs) | 1,034                        | 1,233                         | 490                          |
| Other counterparties                        | 2,254                        | 2,222                         | 1,714                        |
|   | 4,486                        | 6,282                         | 4,647                        |
| Bid-offer, liquidity and other reserves     | 2,704                        | 2,712                         | 2,797                        |
|   | 7,190                        | 8,994                         | 7,444                        |

## Key points

## 31 December 2011 compared with 31 December 2010

- The exposure to monolines reduced over the period primarily due to the restructuring of some exposures, partially offset by lower prices of underlying reference instruments. The CVA decreased due to the reduction in exposure partially offset by wider credit spreads.
- The exposure to CDPCs has increased over the period, primarily driven by wider credit spreads of the underlying reference loans and bonds. The CVA increased in line with the increase in exposure.
- The CVA held against exposures to other counterparties increased over the period primarily due to wider credit spreads, together with the impact of counterparty rating downgrades.

## 31 December 2011 compared with 30 September 2011

·

The exposure to monolines reduced over the period primarily due to the restructuring of some exposures. The CVA decreased in line with the reduction in exposure.

- The exposure to CDPCs has decreased over the period, primarily driven by tighter credit spreads of the underlying reference loans and bonds together with a decrease in the relative value of senior tranches compared with the underlying reference portfolios. The CVA decreased in line with the decrease in exposure.
- The CVA held against exposures to other counterparties increased slightly over the period with the impact of counterparty rating downgrades partially offset by tighter credit spreads.

## Notes (continued)

## 12. Financial instruments (continued)

## Valuation reserves (continued)

## Own credit

Until the first half of 2011, primary issuance spreads were used to calculate the own credit adjustment for senior debt issuances. As issuances by the Group declined significantly during 2011, the credit spread used for this adjustment was refined to reference more liquid secondary market senior debt issuance spreads, as they are considered to provide a fairer representation of fair value.

| Cumulative own credit adjustment (1)      | Debt securities in issue (2) |       |       | Subordinated liabilities | Total | (3) Derivatives | Total |
|---|------------------------------|-------|-------|--------------------------|-------|-----------------|-------|
|   | HFT                          | DFV   | Total | DFV                      | £m    |                 |       |
|   | £m                           | £m    | £m    | £m                       | £m    | £m              | £m    |
| 31 December 2011                          | 882                          | 2,647 | 3,529 | 679                      | 4,208 | 602             | 4,810 |
| 30 September 2011                         | 939                          | 3,054 | 3,993 | 657                      | 4,650 | 700             | 5,350 |
| 31 December 2010                          | 517                          | 1,574 | 2,091 | 325                      | 2,416 | 534             | 2,950 |
| Carrying values of underlying liabilities | £bn                          | £bn   | £bn   | £bn                      | £bn   |                 |       |
| 31 December 2011                          | 11.5                         | 35.7  | 47.2  | 0.9                      | 48.1  |                 |       |
| 30 September 2011                         | 10.8                         | 37.9  | 48.7  | 0.9                      | 49.6  |                 |       |
| 31 December 2010                          | 7.7                          | 43.5  | 51.2  | 1.1                      | 52.3  |                 |       |

## Notes:

- (1) The own credit adjustment for fair value does not alter cash flows, is not used for performance management and is disregarded for regulatory capital reporting and will reverse over time as the liabilities mature.
- (2) Consists of wholesale and retail note issuances.
- (3) The reserve movement between periods will not equate to the reported profit or loss for own credit. The balance sheet reserves are stated by conversion of underlying currency balances at spot rates for each period whereas the income statement includes intra-period foreign exchange sell-offs.

## Key points

- Own credit adjustment increased significantly during the year reflecting widening credit spreads across all tenors.
- Liabilities decreased due to maturities, redemptions, lower issuances and the appreciation of sterling against the euro.





## Notes (continued)

## 12. Financial instruments (continued)

## Valuation hierarchy

|  | 31 December 2011 |                |                |              | Level 3 sensitivity (1) |                    |
|--|------------------|----------------|----------------|--------------|-------------------------|--------------------|
|  | Level 1<br>£bn   | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Favourable<br>£m        | Unfavourable<br>£m |
| <b>Assets</b>                          |                  |                |                |              |                         |                    |
| <b>Loans and advances to banks</b>     |                  |                |                |              |                         |                    |
| - reverse repos                        | -                | 34.7           | -              | 34.7         | -                       | -                  |
| - collateral                           | -                | 19.7           | -              | 19.7         | -                       | -                  |
| - other                                | -                | 0.2            | 0.4            | 0.6          | 40                      | (50)               |
|  | -                | 54.6           | 0.4            | 55.0         | 40                      | (50)               |
| <b>Loans and advances to customers</b> |                  |                |                |              |                         |                    |
| - reverse repos                        | -                | 53.6           | -              | 53.6         | -                       | -                  |
| - collateral                           | -                | 22.0           | -              | 22.0         | -                       | -                  |
| - other                                | -                | 3.4            | 0.4            | 3.8          | 80                      | (20)               |
|  | -                | 79.0           | 0.4            | 79.4         | 80                      | (20)               |
| <b>Debt securities</b>                 |                  |                |                |              |                         |                    |
| - UK government                        | 22.4             | -              | -              | 22.4         | -                       | -                  |
| - US government                        | 35.5             | 5.0            | -              | 40.5         | -                       | -                  |
| - other government                     | 53.9             | 8.7            | -              | 62.6         | -                       | -                  |
| - corporate                            | -                | 5.0            | 0.5            | 5.5          | 30                      | (30)               |
| - other financial institutions         | 3.0              | 61.6           | 7.4            | 72.0         | 560                     | (180)              |
|  | 114.8            | 80.3           | 7.9            | 203.0        | 590                     | (210)              |
| <b>Equity shares</b>                   | 12.4             | 1.8            | 1.0            | 15.2         | 140                     | (130)              |
| <b>Derivatives</b>                     |                  |                |                |              |                         |                    |
| - foreign exchange                     | -                | 72.9           | 1.6            | 74.5         | 100                     | (100)              |
| - interest rate                        | 0.2              | 420.8          | 1.1            | 422.1        | 80                      | (80)               |
| - equities and commodities             | -                | 5.9            | 0.2            | 6.1          | -                       | -                  |
| - credit                               | -                | 23.1           | 3.8            | 26.9         | 680                     | (400)              |
|  | 0.2              | 522.7          | 6.7            | 529.6        | 860                     | (580)              |
|  | 127.4            | 738.4          | 16.4           | 882.2        | 1,710                   | (990)              |
| <b>Proportion</b>                      | 14.4%            | 83.7%          | 1.9%           | 100.0%       |                         |                    |

|          |       |       |      |       |
|----------|-------|-------|------|-------|
| Of which |       |       |      |       |
| Core     | 126.9 | 724.5 | 7.2  | 858.6 |
| Non-Core | 0.5   | 13.9  | 9.2  | 23.6  |
|          | 127.4 | 738.4 | 16.4 | 882.2 |

For the notes to this table refer to page 107.

## Notes (continued)

## 12. Financial instruments (continued)

## Valuation hierarchy (continued)

| Assets                                 | 31 December 2010 |                |                |              | Level 3 sensitivity (1) |                    |
|--|------------------|----------------|----------------|--------------|-------------------------|--------------------|
|  | Level 1<br>£bn   | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Favourable<br>£m        | Unfavourable<br>£m |
| <b>Loans and advances to banks</b>     |                  |                |                |              |                         |                    |
| - reverse repos                        | -                | 38.2           | -              | 38.2         | -                       | -                  |
| - collateral                           | -                | 25.1           | -              | 25.1         | -                       | -                  |
| - other                                | -                | 0.6            | 0.4            | 1.0          | 40                      | (20)               |
|  | -                | 63.9           | 0.4            | 64.3         | 40                      | (20)               |
| <b>Loans and advances to customers</b> |                  |                |                |              |                         |                    |
| - reverse repos                        | -                | 41.1           | -              | 41.1         | -                       | -                  |
| - collateral                           | -                | 14.4           | -              | 14.4         | -                       | -                  |
| - other                                | -                | 6.2            | 0.4            | 6.6          | 30                      | (40)               |
|  | -                | 61.7           | 0.4            | 62.1         | 30                      | (40)               |
| <b>Debt securities</b>                 |                  |                |                |              |                         |                    |
| - UK government                        | 13.5             | -              | -              | 13.5         | -                       | -                  |
| - US government                        | 31.0             | 7.0            | -              | 38.0         | -                       | -                  |
| - other government                     | 62.3             | 13.6           | -              | 75.9         | -                       | -                  |
| - corporate                            | -                | 6.5            | 1.2            | 7.7          | 210                     | (170)              |
| - other financial institutions         | 3.5              | 64.8           | 7.0            | 75.3         | 540                     | (180)              |
|  | 110.3            | 91.9           | 8.2            | 210.4        | 750                     | (350)              |
| Equity shares                          | 18.4             | 2.8            | 1.0            | 22.2         | 160                     | (160)              |
| <b>Derivatives</b>                     |                  |                |                |              |                         |                    |
| - foreign exchange                     | -                | 83.2           | 0.1            | 83.3         | -                       | -                  |
| - interest rate                        | 1.7              | 308.3          | 1.7            | 311.7        | 150                     | (140)              |
| - equities and commodities             | 0.1              | 4.9            | 0.2            | 5.2          | -                       | -                  |
| - credit - APS (2)                     | -                | -              | 0.6            | 0.6          | 860                     | (940)              |
| - credit - other                       | -                | 23.2           | 3.1            | 26.3         | 320                     | (170)              |
|  | 1.8              | 419.6          | 5.7            | 427.1        | 1,330                   | (1,250)            |
|  | 130.5            | 639.9          | 15.7           | 786.1        | 2,310                   | (1,820)            |

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|            |       |       |      |       |
|------------|-------|-------|------|-------|
| Proportion | 16.6% | 81.4% | 2.0% | 100%  |
| Of which   |       |       |      |       |
| Core       | 129.4 | 617.6 | 7.2  | 754.2 |
| Non-Core   | 1.1   | 22.3  | 8.5  | 31.9  |
|            | 130.5 | 639.9 | 15.7 | 786.1 |

For the notes to this table refer to page 114.

Notes (continued)

## 12. Financial instruments (continued)

## Valuation hierarchy (continued)

The following tables detail AFS assets included within total assets on pages 102 and 106.

31 December 2011

| Assets                         | Level 1<br>£bn | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Level 3 sensitivity (1) |                    |
|--------------------------------|----------------|----------------|----------------|--------------|-------------------------|--------------------|
|                                |                |                |                |              | Favourable<br>£m        | Unfavourable<br>£m |
| Debt securities                |                |                |                |              |                         |                    |
| - UK government                | 13.4           | -              | -              | 13.4         | -                       | -                  |
| - US government                | 18.1           | 2.7            | -              | 20.8         | -                       | -                  |
| - other government             | 21.6           | 4.0            | -              | 25.6         | -                       | -                  |
| - corporate                    | -              | 2.3            | 0.2            | 2.5          | 10                      | (10)               |
| - other financial institutions | 0.2            | 39.3           | 5.5            | 45.0         | 310                     | (50)               |
|                                | 53.3           | 48.3           | 5.7            | 107.3        | 320                     | (60)               |
| Equity shares                  | 0.3            | 1.3            | 0.4            | 2.0          | 70                      | (70)               |
|                                | 53.6           | 49.6           | 6.1            | 109.3        | 390                     | (130)              |
| Of which                       |                |                |                |              |                         |                    |
| Core                           | 53.6           | 46.9           | 0.6            | 101.1        |                         |                    |
| Non-Core                       | -              | 2.7            | 5.5            | 8.2          |                         |                    |
|                                | 53.6           | 49.6           | 6.1            | 109.3        |                         |                    |

31 December 2010

| Assets                         | Level 1<br>£bn | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Level 3 sensitivity (1) |                    |
|--------------------------------|----------------|----------------|----------------|--------------|-------------------------|--------------------|
|                                |                |                |                |              | Favourable<br>£m        | Unfavourable<br>£m |
| Debt securities                |                |                |                |              |                         |                    |
| - UK government                | 8.4            | -              | -              | 8.4          | -                       | -                  |
| - US government                | 17.8           | 4.4            | -              | 22.2         | -                       | -                  |
| - other government             | 26.5           | 6.4            | -              | 32.9         | -                       | -                  |
| - corporate                    | -              | 1.4            | 0.1            | 1.5          | 20                      | (20)               |
| - other financial institutions | 0.4            | 41.4           | 4.3            | 46.1         | 280                     | (40)               |
|                                | 53.1           | 53.6           | 4.4            | 111.1        | 300                     | (60)               |
| Equity shares                  | 0.3            | 1.4            | 0.3            | 2.0          | 60                      | (60)               |

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|          |      |      |     |       |     |       |
|----------|------|------|-----|-------|-----|-------|
|          | 53.4 | 55.0 | 4.7 | 113.1 | 360 | (120) |
| Of which |      |      |     |       |     |       |
| Core     | 52.8 | 49.2 | 1.0 | 103.0 |     |       |
| Non-Core | 0.6  | 5.8  | 3.7 | 10.1  |     |       |
|          | 53.4 | 55.0 | 4.7 | 113.1 |     |       |

For the notes to this table refer to page 114.

Notes (continued)

## 12. Financial instruments (continued)

## Valuation hierarchy (continued)

| Liabilities                   | 31 December 2011 |                |                |              | Level 3 sensitivity (1) |                    |
|-------------------------------|------------------|----------------|----------------|--------------|-------------------------|--------------------|
|                               | Level 1<br>£bn   | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Favourable<br>£m        | Unfavourable<br>£m |
| Deposits by banks             |                  |                |                |              |                         |                    |
| - repos                       | -                | 23.3           | -              | 23.3         | -                       | -                  |
| - collateral                  | -                | 31.8           | -              | 31.8         | -                       | -                  |
| - other                       | -                | 2.4            | -              | 2.4          | -                       | -                  |
|                               | -                | 57.5           | -              | 57.5         | -                       | -                  |
| Customer accounts             |                  |                |                |              |                         |                    |
| - repos                       | -                | 65.5           | -              | 65.5         | -                       | -                  |
| - collateral                  | -                | 9.2            | -              | 9.2          | -                       | -                  |
| - other                       | -                | 10.8           | -              | 10.8         | 20                      | (20)               |
|                               | -                | 85.5           | -              | 85.5         | 20                      | (20)               |
| Debt securities in issue      | -                | 45.0           | 2.2            | 47.2         | 80                      | (60)               |
| Short positions               | 34.4             | 6.3            | 0.3            | 41.0         | 10                      | (100)              |
| Derivatives                   |                  |                |                |              |                         |                    |
| - foreign exchange            | -                | 80.5           | 0.4            | 80.9         | 30                      | (20)               |
| - interest rate               | 0.4              | 405.5          | 1.1            | 407.0        | 80                      | (90)               |
| - equities and<br>commodities | -                | 8.9            | 0.5            | 9.4          | 10                      | (10)               |
| - credit - APS (2)            | -                | -              | 0.2            | 0.2          | 300                     | (40)               |
| - credit - other              | -                | 24.9           | 1.6            | 26.5         | 80                      | (130)              |
|                               | 0.4              | 519.8          | 3.8            | 524.0        | 500                     | (290)              |
| Subordinated liabilities      | -                | 0.9            | -              | 0.9          | -                       | -                  |
| Total                         | 34.8             | 715.0          | 6.3            | 756.1        | 610                     | (470)              |
| Proportion                    | 4.6%             | 94.6%          | 0.8%           | 100.0%       |                         |                    |
| Of which                      |                  |                |                |              |                         |                    |
| Core                          | 34.8             | 708.9          | 5.7            | 749.4        |                         |                    |
| Non-Core                      | -                | 6.1            | 0.6            | 6.7          |                         |                    |

|       |      |       |     |       |
|-------|------|-------|-----|-------|
| Total | 34.8 | 715.0 | 6.3 | 756.1 |
|-------|------|-------|-----|-------|

For the notes to this table refer to page 114.

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Notes (continued)

## 12. Financial instruments (continued)

## Valuation hierarchy (continued)

| Liabilities                | 31 December 2010 |                |                |              | Level 3 sensitivity (1) |                    |
|----------------------------|------------------|----------------|----------------|--------------|-------------------------|--------------------|
|                            | Level 1<br>£bn   | Level 2<br>£bn | Level 3<br>£bn | Total<br>£bn | Favourable<br>£m        | Unfavourable<br>£m |
| Deposits by banks          |                  |                |                |              |                         |                    |
| - repos                    | -                | 20.6           | -              | 20.6         | -                       | -                  |
| - collateral               | -                | 26.6           | -              | 26.6         | -                       | -                  |
| - other                    | -                | 1.6            | -              | 1.6          | -                       | -                  |
|                            | -                | 48.8           | -              | 48.8         | -                       | -                  |
| Customer accounts          |                  |                |                |              |                         |                    |
| - repos                    | -                | 53.0           | -              | 53.0         | -                       | -                  |
| - collateral               | -                | 10.4           | -              | 10.4         | -                       | -                  |
| - other                    | -                | 8.7            | 0.1            | 8.8          | 60                      | (60)               |
|                            | -                | 72.1           | 0.1            | 72.2         | 60                      | (60)               |
| Debt securities in issue   | -                | 49.0           | 2.2            | 51.2         | 90                      | (110)              |
| Short positions            | 35.0             | 7.3            | 0.8            | 43.1         | 20                      | (50)               |
| Derivatives                |                  |                |                |              |                         |                    |
| - foreign exchange         | 0.1              | 89.3           | -              | 89.4         | -                       | (10)               |
| - interest rate            | 0.2              | 298.0          | 1.0            | 299.2        | 70                      | (90)               |
| - equities and commodities | 0.1              | 9.6            | 0.4            | 10.1         | 10                      | -                  |
| - credit - other           | -                | 25.0           | 0.3            | 25.3         | 40                      | (40)               |
|                            | 0.4              | 421.9          | 1.7            | 424.0        | 120                     | (140)              |
| Subordinated liabilities   | -                | 1.1            | -              | 1.1          | -                       | -                  |
| Total                      | 35.4             | 600.2          | 4.8            | 640.4        | 290                     | (360)              |
| Proportion                 | 5.5%             | 93.7%          | 0.8%           | 100%         |                         |                    |
| Of which                   |                  |                |                |              |                         |                    |
| Core                       | 35.4             | 586.9          | 3.8            | 626.1        |                         |                    |
| Non-Core                   | -                | 13.3           | 1.0            | 14.3         |                         |                    |

|       |      |       |     |       |
|-------|------|-------|-----|-------|
| Total | 35.4 | 600.2 | 4.8 | 640.4 |
|-------|------|-------|-----|-------|

Notes:

- (1) Sensitivity represents the favourable and unfavourable effect respectively on the income statement or the statement of comprehensive income due to reasonably possible changes to valuations using reasonably possible alternative inputs to the Group's valuation techniques or models. The level 3 sensitivities are calculated at a sub-portfolio level and hence these aggregated figures do not reflect the correlation between some of the sensitivities.
- (2) Asset Protection Scheme.

Notes (continued)

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## 12. Financial instruments (continued)

## Valuation hierarchy (continued)

## Key points

- Total assets carried at fair value increased by £96.1 billion in the year to £882.2 billion at 31 December 2011, principally reflecting increases in derivative assets (£102.5 billion) and reverse repos of (£9.0 billion), partially offset by decreases in debt securities (£7.4 billion), equity shares (£7.0 billion) and derivative collateral (£2.2 billion).
- Total liabilities carried at fair value increased by £115.7 billion, with increases in derivative liabilities (£100.0 billion), repos (£15.2 billion) and collateral (£4.0 billion), partially offset by decreases in debt securities in issue (£4.0 billion) and short positions (£2.1 billion).
- Level 3 assets of £16.4 billion represented 1.9% (2010 - £15.7 billion and 2.0%), an increase of £0.7 billion. This reflected transfers from level 2 to level 3 of £5.7 billion in the latter part of 2011 in light of liquidity in the market as well as maturity and sale of instruments. These transfers to level 3 principally related to structured credit assets in Non-Core and certain foreign exchange options and credit derivatives in GBM. £1.9 billion (derivatives £1.4 billion, securities £0.5 billion) was transferred from level 3 to level 2, based on the re-assessment of the impact and nature of unobservable inputs used in valuation models.
- Level 3 liabilities increased to £6.3 billion in the year from £4.8 billion, mainly in credit derivatives due to market liquidity and resultant transfers from level 2 to level 3.
- The favourable and unfavourable effects of reasonably possible alternative assumptions on level 3 instruments carried at fair value excluding APS credit derivatives were £2.0 billion (2010 - £1.7 billion) and £(1.4) billion (2010 - £(1.2) billion) respectively. Favourable and unfavourable sensitivities for APS credit derivatives were £0.3 billion (2010 - £0.9 billion) and £(0.1) billion (2010 - (0.9) billion). The change in APS sensitivities reflected the decrease in overall value of the Scheme.
- There were no significant transfers between level 1 and level 2.

## Notes (continued)

## 12. Financial instruments (continued)

## Movement in level 3 portfolios

|   | Level 3 transfers          |                              |          |           |                               |  |                 | 31<br>December<br>2011<br>£m | Amounts<br>recorded in<br>the<br>income<br>statement<br>relating to<br>instruments<br>held at<br>31 December<br>2011<br>£m |
|---|----------------------------|------------------------------|----------|-----------|-------------------------------|--|-----------------|------------------------------|--|
|   | 1<br>January<br>2011<br>£m | Gains or<br>losses (1)<br>£m | In<br>£m | Out<br>£m | Purchases<br>and issues<br>£m | Sales<br>and<br>settle-<br>ments<br>£m | FX<br>(2)<br>£m |                              |  |
| <b>Assets</b>                               |                            |                              |          |           |                               |  |                 |                              |  |
| Fair value<br>through<br>profit or<br>loss: |                            |                              |          |           |                               |  |                 |                              |  |
| Loans and<br>advances                       | 843                        | (15)                         | 145      | -         | 701                           | (920)                                  | 6               | 760                          | (11)   |
| Debt<br>securities                          | 3,784                      | (177)                        | 164      | (380)     | 1,014                         | (2,175)                                | 13              | 2,243                        | (61)   |
| Equity<br>shares                            | 716                        | (46)                         | 143      | (33)      | 56                            | (258)                                  | (5)             | 573                          | (43)   |
| Derivatives                                 | 5,737                      | (511)                        | 3,042    | (1,441)   | 684                           | (834)                                  | 55              | 6,732                        | (522)  |
|   | 11,080                     | (749)                        | 3,494    | (1,854)   | 2,455                         | (4,187)                                | 69              | 10,308                       | (637)  |
| <b>AFS:</b>                                 |                            |                              |          |           |                               |  |                 |                              |  |
| Debt<br>securities                          | 4,379                      | 5                            | 2,097    | (21)      | 98                            | (864)                                  | 3               | 5,697                        | 2  |
| Equity<br>shares                            | 279                        | 61                           | 82       | -         | 7                             | (30)                                   | (4)             | 395                          | (4)  |
|   | 4,658                      | 66                           | 2,179    | (21)      | 105                           | (894)                                  | (1)             | 6,092                        | (2)  |
| <b>Total</b>                                | 15,738                     | (683)                        | 5,673    | (1,875)   | 2,560                         | (5,081)                                | 68              | 16,400                       | (639)  |
| <b>Liabilities</b>                          |                            |                              |          |           |                               |  |                 |                              |  |
| Deposits                                    | 84                         | (35)                         | -        | (24)      | -                             | (4)                                    | 1               | 22                           | (25)   |
| Debt<br>securities                          | 2,203                      | (201)                        | 948      | (520)     | 688                           | (886)                                  | (33)            | 2,199                        | (50)   |

|             |       |       |       |       |       |         |    |       |       |
|-------------|-------|-------|-------|-------|-------|---------|----|-------|-------|
| in issue    |       |       |       |       |       |         |    |       |       |
| Short       |       |       |       |       |       |         |    |       |       |
| positions   | 776   | (71)  | 58    | (3)   | 34    | (506)   | 3  | 291   | (207) |
| Derivatives | 1,740 | 279   | 1,822 | (240) | 538   | (366)   | 38 | 3,811 | 325   |
| Other       | 1     | -     | -     | (1)   | -     | -       | -  | -     | -     |
| Total       | 4,804 | (28)  | 2,828 | (788) | 1,260 | (1,762) | 9  | 6,323 | 43    |
| Net losses  |       | (655) |       |       |       |         |    |       | (682) |

## Notes:

- (1) Net (losses)/gains recognised in the income statement and statement of comprehensive income during the year were £(717) million and £62 million respectively.
- (2) Foreign exchange movements.

## Notes (continued)

## 13. Available-for-sale financial assets

The 2011 full year movement in available-for-sale financial assets reflects net unrealised gains on securities of £2,339 million, primarily as yields tightened on high quality sovereign bonds. This was partially offset by the transfer to profit or loss of realised gains primarily from routine portfolio management in Group Treasury of £545 million, along with disposals across several divisions. Impairment of Greek government debt led to the recycling of unrealised losses to the income statement.

The Q4 2011 movement mainly reflects net realised gains of £155 million. Unrealised gains in Q3 2011 principally related to gains in UK government bonds, reflecting flight to quality.

The 2011 full year and Q4 2011 tax charge include a £664 million write-off of deferred tax assets in The Netherlands.

|  | Year ended                   |                              | Quarter ended                |                               |                              |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|  | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Available-for-sale reserve                               |                              |                              |                              |                               |                              |
| At beginning of period                                   | (2,037)                      | (1,755)                      | (292)                        | (1,026)                       | (1,242)                      |
| Unrealised losses on Greek sovereign debt                | (570)                        | (437)                        | (224)                        | (202)                         | (7)                          |
| Impairment of Greek sovereign debt                       | 1,268                        | -                            | 224                          | 202                           | -                            |
| Other unrealised net gains/(losses)                      | 2,339                        | 616                          | 45                           | 1,207                         | (1,141)                      |
| Realised net (gains)/losses                              | (782)                        | (519)                        | (155)                        | (214)                         | 16                           |
| Tax  | (1,175)                      | 74                           | (555)                        | (259)                         | 337                          |
| Recycled to profit or loss on disposal of businesses (1) | -                            | (16)                         | -                            | -                             | -                            |
| At end of period   | (957)                        | (2,037)                      | (957)                        | (292)                         | (2,037)                      |

Note:

(1) Net of tax - £5 million credit.

In Q2 2011, as a result of the deterioration in Greece's fiscal position and the announcement of proposals to restructure Greek government debt, the Group concluded that the Greek sovereign debt was impaired. Accordingly, £733 million of unrealised losses recognised in available-for-sale reserves together with £109 million related interest rate hedge adjustments were recycled to the income statement. Further losses of £142 million and £224 million were recorded in Q3 2011 and Q4 2011 respectively, along with £60 of million related interest rate hedge adjustments in Q3 2011.

Ireland, Italy, Portugal and Spain are facing less acute fiscal difficulties and the Group's sovereign exposures to these countries were not considered impaired at 31 December 2011.



Notes (continued)

## 14. Contingent liabilities and commitments

|  | 31 December 2011 |                    |             | 30 September 2011 |                    |             | 31 December 2010 |                    |             |
|--|------------------|--------------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-------------|
|  | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| Contingent liabilities   |                  |                    |             |                   |                    |             |                  |                    |             |
| Guarantees and assets<br>pledged                                   |                  |                    |             |                   |                    |             |                  |                    |             |
| as collateral security   | 23,702           | 1,330              | 25,032      | 24,518            | 1,417              | 25,935      | 28,859           | 2,242              | 31,101      |
| Other contingent<br>liabilities                                    | 10,667           | 245                | 10,912      | 10,916            | 215                | 11,131      | 11,833           | 421                | 12,254      |
|  | 34,369           | 1,575              | 35,944      | 35,434            | 1,632              | 37,066      | 40,692           | 2,663              | 43,355      |
| Commitments  |                  |                    |             |                   |                    |             |                  |                    |             |
| Undrawn formal<br>standby<br>facilities, credit lines<br>and other |                  |                    |             |                   |                    |             |                  |                    |             |
| commitments to lend  | 227,419          | 12,544             | 239,963     | 230,369           | 14,258             | 244,627     | 245,425          | 21,397             | 266,822     |
| Other commitments  | 301              | 2,611              | 2,912       | 1,163             | 2,228              | 3,391       | 1,560            | 2,594              | 4,154       |
|  | 227,720          | 15,155             | 242,875     | 231,532           | 16,486             | 248,018     | 246,985          | 23,991             | 270,976     |
| Total contingent<br>liabilities<br>and commitments                 | 262,089          | 16,730             | 278,819     | 266,966           | 18,118             | 285,084     | 287,677          | 26,654             | 314,331     |

Additional contingent liabilities arise in the normal course of the Group's business. It is not anticipated that any material loss will arise from these transactions.

## 15. Litigation

The Group and certain Group members are party to legal proceedings, investigations and regulatory matters in the United Kingdom, the United States and other jurisdictions, arising out of their normal business operations. All such matters are periodically reassessed with the assistance of external professional advisers, where appropriate, to determine the likelihood of the Group incurring a liability. The Group recognises a provision for a liability in relation to these matters when it is probable that an outflow of economic benefits will be required to settle an obligation which has arisen as a result of past events, and for which a reliable estimate can be made of the amount of the obligation.

In many proceedings, it is not possible to determine whether any loss is probable or to estimate the amount of any loss. Numerous legal and factual issues may need to be resolved, including through potentially lengthy discovery and determination of important factual matters, and by addressing novel or unsettled legal questions relevant to the proceedings in question, before a liability can be reasonably estimated for any claim. The Group cannot predict if, how, or when such claims will be resolved or what the eventual settlement, fine, penalty or other relief, if any, may be,



particularly for claims that are at an early stage in their development or where claimants seek substantial or indeterminate damages.

While the outcome of the legal proceedings, investigations and regulatory matters in which the Group is involved is inherently uncertain, management believes that, based on the information available to it, appropriate provisions have been made in respect of legal proceedings, investigations and regulatory matters as at 31 December 2011.

Notes (continued)

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#### 15. Litigation (continued)

Other than as set out in these sections entitled “Litigation” and “Investigations, reviews and proceedings”, no member of the Group is or has been involved in any governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which RBS is aware) during the 12 months prior to the date of this document which may have, or have had in the recent past, significant effects on the financial position or profitability of RBS and/or the Group taken as a whole.

In each of the material legal proceedings and investigations, reviews and proceedings described below, unless specifically noted otherwise, it is not possible to reliably estimate with any certainty the liability, if any, or the effect these proceedings investigations and reviews, and any related developments, may have on the Group. However, in the event that any such matters were resolved against the Group, these matters could, individually or in the aggregate, have a material adverse effect on the Group’s consolidated net assets, operating results or cash flows in any particular period.

Set out below are descriptions of the material legal proceedings involving the Group.

#### Shareholder litigation

RBS and certain of its subsidiaries, together with certain current and former individual officers and directors have been named as defendants in purported class actions filed in the United States District Court for the Southern District of New York involving holders of RBS preferred shares (the “Preferred Shares litigation”) and holders of American Depositary Receipts (the “ADR claims”).

In the Preferred Shares litigation, the consolidated amended complaint alleges certain false and misleading statements and omissions in public filings and other communications during the period 1 March 2007 to 19 January 2009, and variously asserts claims under Sections 11, 12 and 15 of the US Securities Act of 1933, as amended (the “Securities Act”). The putative class is composed of all persons who purchased or otherwise acquired Group Series Q, R, S, T and/or U non-cumulative dollar preference shares issued pursuant or traceable to the 8 April 2005 US Securities and Exchange Commission (the SEC) registration statement. Plaintiffs seek unquantified damages on behalf of the putative class. The defendants have moved to dismiss the complaint and briefing on the motions was completed in September 2011.

With respect to the ADR Claims, a complaint was filed in January 2011 and a further complaint was filed in February 2011 asserting claims under Sections 10 and 20 of the US Securities Exchange Act of 1934, as amended (the “Exchange Act”) on behalf of all persons who purchased or otherwise acquired the Group’s American Depositary Receipts (ADRs) between 1 March 2007 and 19 January 2009. On 18 August 2011, these two ADR cases were consolidated and lead plaintiff and lead counsel were appointed. On 1 November 2011, the lead plaintiff filed a consolidated amended complaint asserting ADR-related claims under Sections 10 and 20 of the Exchange Act and Sections 11, 12 and 15 of the Securities Act. The defendants moved to dismiss the complaint in January 2012 and briefing is ongoing.

The Group has also received notification of similar prospective claims in the United Kingdom and elsewhere but no court proceedings have been commenced in relation to these claims.

The Group considers that it has substantial and credible legal and factual defences to the remaining and prospective claims and will defend itself vigorously.



Notes (continued)

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## 15. Litigation (continued)

### Other securitisation and securities related litigation in the United States

Recently, the level of litigation activity in the financial services industry focused on residential mortgage and credit crisis related matters has increased. As a result, the Group has become and expects that it may further be the subject of additional claims for damages and other relief regarding residential mortgages and related securities in the future.

To date, Group companies have been named as defendants in their various roles as issuer, depositor and/or underwriter in a number of claims in the United States that relate to the securitisation and securities underwriting businesses. These cases include actions by individual purchasers of securities and purported class action suits. Together, the individual and class action cases involve the issuance of more than US\$83 billion of mortgage-backed securities (MBS) issued primarily from 2005 to 2007. Although the allegations vary by claim, in general, plaintiffs in these actions claim that certain disclosures made in connection with the relevant offerings contained materially false or misleading statements and/or omissions regarding the underwriting standards pursuant to which the mortgage loans underlying the securities were issued. Group companies have been named as defendants in more than 30 lawsuits brought by purchasers of MBS, including five purported class actions. Among the lawsuits are six cases filed on 2 September 2011 by the US Federal Housing Finance Agency (FHFA) as conservator for the Federal National Mortgage Association ("Fannie Mae") and the Federal Home Loan Mortgage Corporation ("Freddie Mac"). The primary FHFA lawsuit pending in the federal court in Connecticut relates to approximately US\$32 billion of AAA rated MBS for which Group entities acted as sponsor/depositor and/or lead underwriter or co-lead underwriter.

FHFA has also filed five separate lawsuits (against Ally Financial Group, Countrywide Financial Corporation, JP Morgan, Morgan Stanley and Nomura respectively) in which RBS Securities Inc. is named as a defendant by virtue of the fact that it was an underwriter of some of the securities at issue.

Other lawsuits against Group companies include two cases filed by the National Credit Union Administration Board (on behalf of US Central Federal Credit Union and Western Corporate Federal Credit Union) and eight cases filed by the Federal Home Loan Banks of Boston, Chicago, Indianapolis, Seattle and San Francisco.

The purported MBS class actions in which Group companies are defendants include New Jersey Carpenters Vacation Fund et al. v. The Royal Bank of Scotland plc et al.; New Jersey Carpenters Health Fund v. Novastar Mortgage Inc. et al.; In re IndyMac Mortgage-Backed Securities Litigation; Genesee County Employees' Retirement System et al. v. Thornburg Mortgage Securities Trust 2006-3, et al.; and Luther v. Countrywide Financial Corp. et al. and related cases.

Certain other institutional investors have threatened to bring claims against the Group in connection with various mortgage-related offerings. The Group cannot predict with any certainty whether any of these individual investors will pursue these threatened claims (or their outcome), but expects that several may. If such claims are asserted and were successful, the amounts involved may be material.

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Notes (continued)

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15. Litigation (continued)

In many of these actions, the Group has or will have contractual claims to indemnification from the issuers of the securities (where a Group company is underwriter) and/or the underlying mortgage originator (where a Group company is issuer). The amount and extent of any recovery on an indemnification claim, however, is uncertain and subject to a number of factors, including the ongoing creditworthiness of the indemnifying party.

With respect to the current claims described above, the Group considers that it has substantial and credible legal and factual defences to these claims and will continue to defend them vigorously.

Madoff

In December 2010, Irving Picard, as trustee for the bankruptcy estates of Bernard L. Madoff and Bernard L. Madoff Investment Securities LLC filed a claim against RBS N.V. for approximately US\$271 million. This is a clawback action similar to claims filed against six other institutions in December 2010. RBS N.V. (or its subsidiaries) invested in Madoff funds through feeder funds. The Trustee alleges that RBS N.V. received US\$71 million in redemptions from the feeder funds and US\$200 million from its swap counterparties while RBS N.V. 'knew or should have known of Madoff's possible fraud'. The Trustee alleges that those transfers were preferences or fraudulent conveyances under the US bankruptcy code and New York law and he asserts the purported right to claw them back for the benefit of Madoff's estate. A further claim, for US\$21.8 million, was filed in October 2011. The Group considers that it has substantial and credible legal and factual defences to these claims and intends to defend itself vigorously.

Unarranged overdraft charges

In the US, Citizens Financial Group, Inc ("Citizens") in common with other US banks, has been named as a defendant in a class action asserting that Citizens charges excessive overdraft fees. The plaintiffs claim that overdraft fees resulting from point of sale and automated teller machine (ATM) transactions violate the duty of good faith implied in Citizens' customer account agreement and constitute an unfair trade practice. The Group considers that it has substantial and credible legal and factual defences to these claims and will defend them vigorously.

London Interbank Offered Rate (LIBOR)

Certain members of the Group have been named as defendants in a number of class actions and individual claims filed in the US with respect to the setting of LIBOR. The complaints are substantially similar and allege that certain members of the Group and other panel banks individually and collectively violated US commodities and antitrust laws and state common law by manipulating LIBOR and prices of LIBOR-based derivatives in various markets through various means. The Group considers that it has substantial and credible legal and factual defences to these and prospective claims.

Summary of other disputes, legal proceedings and litigation

In addition to the matters described above, members of the Group are engaged in other legal proceedings in the United Kingdom and a number of overseas jurisdictions, including the United States, involving claims by and against them arising in the ordinary course of business. The Group has reviewed these other actual, threatened and known potential claims and proceedings and, after consulting with its legal advisers, does not expect that the outcome of any of these other claims and proceedings will have a significant effect on the Group's consolidated net assets, operating results or cash flows in any particular period.

Notes (continued)

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#### 16. Investigations, reviews and proceedings

The Group's businesses and financial condition can be affected by the fiscal or other policies and actions of various governmental and regulatory authorities in the United Kingdom, the European Union, the United States and elsewhere. The Group has engaged, and will continue to engage, in discussions with relevant regulators, including in the United Kingdom and the United States, on an ongoing and regular basis regarding operational, systems and control evaluations and issues including those related to compliance with applicable anti-bribery, anti-money laundering and sanctions regimes. It is possible that any matters discussed or identified may result in investigatory or other action being taken by the regulators, increased costs being incurred by the Group, remediation of systems and controls, public or private censure, restriction of the Group's business activities or fines. Any of these events or circumstances could have a significant effect on the Group, its business, authorisations and licences, reputation, results of operations or the price of securities issued by it.

Political and regulatory scrutiny of the operation of retail banking and consumer credit industries in the United Kingdom, United States and elsewhere continues. The nature and impact of future changes in policies and regulatory action are not predictable and are beyond the Group's control but could have a significant effect on the Group's consolidated net assets, operating results or cash flows in any particular period.

The Group is cooperating fully with the investigations and proceedings described below.

#### Retail banking

In the European Union, regulatory actions included an inquiry into retail banking initiated on 13 June 2005 in all of the then 25 member states by the European Commission's Directorate General for Competition. The inquiry examined retail banking in Europe generally. On 31 January 2007, the European Commission (EC) announced that barriers to competition in certain areas of retail banking, payment cards and payment systems in the European Union had been identified. The EC indicated that it will consider using its powers to address these barriers and will encourage national competition authorities to enforce European and national competition laws where appropriate. In addition, in late 2010, the EC launched an initiative pressing for increased transparency in respect of bank fees. The EC is currently proposing to legislate for the increased harmonisation of terminology across Member States, with proposals expected in 2012. The Group cannot predict the outcome of these actions at this stage and is unable reliably to estimate the effect, if any, that these may have on the Group's consolidated net assets, operating results or cash flows in any particular period.

#### Multilateral interchange fees

In 2007, the EC issued a decision that while interchange is not illegal per se, MasterCard's current multilateral interchange fee (MIF) arrangements for cross-border payment card transactions with MasterCard and Maestro branded consumer credit and debit cards in the European Union are in breach of competition law. MasterCard was required by the decision to withdraw the relevant cross-border MIF (i.e. set these fees to zero) by 21 June 2008.

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Notes (continued)

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16. Investigations, reviews and proceedings (continued)

MasterCard appealed against the decision to the European Court of First Instance (subsequently re-named the General Court) on 1 March 2008, and the Group has intervened in the appeal proceedings. In addition, in summer 2008, MasterCard announced various changes to its scheme arrangements. The EC was concerned that these changes might be used as a means of circumventing the requirements of the infringement decision. In April 2009, MasterCard agreed an interim settlement on the level of cross-border MIF with the EC pending the outcome of the appeal process and, as a result, the EC has advised it will no longer investigate the non-compliance issue (although MasterCard is continuing with its appeal). The appeal was heard on 8 July 2011 by the General Court and judgment is awaited. This could be delivered in spring or summer 2012, although it may take longer.

Visa's cross-border MIFs were exempted in 2002 by the EC for a period of five years up to 31 December 2007 subject to certain conditions. On 26 March 2008, the EC opened a formal inquiry into Visa's current MIF arrangements for cross border payment card transactions with Visa branded debit and consumer credit cards in the European Union and on 6 April 2009 the EC announced that it had issued Visa with a formal Statement of Objections. At the same time Visa announced changes to its interchange levels and introduced some changes to enhance transparency. There is no deadline for the closure of the inquiry. However, on 26 April 2010 Visa announced it had reached an agreement with the EC as regards immediate cross border debit card MIF rates only and in December 2010 the commitments were finalised for a four year period commencing December 2010 under Article 9 of Regulation 1/2003. The EC is continuing its investigations into Visa's cross border MIF arrangements for deferred debit and credit transactions.

In the UK, the Office of Fair Trading (OFT) has carried out investigations into Visa and MasterCard domestic credit card interchange rates. The decision by the OFT in the MasterCard interchange case was set aside by the Competition Appeal Tribunal (CAT) in June 2006. The OFT's investigations in the Visa interchange case and a second MasterCard interchange case are ongoing. On 9 February 2007, the OFT announced that it was expanding its investigation into domestic interchange rates to include debit cards. In January 2010 the OFT advised that it did not anticipate issuing a Statement of Objections prior to the General Court's judgment, although it has reserved the right to do so if it considers it appropriate.

The outcome of these investigations is not known, but they may have a significant effect on the consumer credit industry in general and, therefore, on the Group's business in this sector.

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Notes (continued)

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## 16. Investigations, reviews and proceedings (continued)

## Payment Protection Insurance

Having conducted a market study relating to Payment Protection Insurance (PPI), in February 2007 the OFT referred the PPI market to the Competition Commission (CC) for an in-depth inquiry. The CC published its final report in January 2009 and announced its intention to order a range of remedies, including a prohibition on actively selling PPI at point of sale of the credit product (and for 7 days thereafter), a ban on single premium policies and other measures to increase transparency (in order to improve customers' ability to search and improve price competition). Barclays Bank PLC subsequently appealed certain CC findings to the CAT. In October 2009, the CAT handed down a judgment remitting the matter back to the CC for review. Following further review, in October 2010, the CC published its final decision on remedies following the remittal which confirmed the point of sale prohibition. In March 2011, the CC made a final order setting out its remedies with a commencement date of 6 April 2011. The key remedies come into force in two parts. A number came into force in October 2011, and the remainder come into force in April 2012.

The FSA conducted a broad industry thematic review of PPI sales practices and in September 2008, the FSA announced that it intended to escalate its level of regulatory intervention. Substantial numbers of customer complaints alleging the mis-selling of PPI policies have been made to banks and to the Financial Ombudsman Service (FOS) and many of these are being upheld by the FOS against the banks.

Following unsuccessful negotiations with the industry, the FSA issued consultation papers on PPI complaint handling and redress in September 2009 and in March 2010. The FSA published its final policy statement in August 2010. The new rules imposed significant changes with respect to the handling of mis-selling PPI complaints. In October 2010, the British Bankers' Association (BBA) filed an application for judicial review of the FSA's policy statement and of related guidance issued by the FOS. In April 2011 the High Court issued judgment in favour of the FSA and the FOS and in May 2011 the BBA announced that it would not appeal that judgment. The Group then recorded an additional provision of £850 million in respect of PPI. During 2011, the Group reached agreement with the FSA on a process for implementation of its policy statement and for the future handling of PPI complaints.

## Personal current accounts

On 16 July 2008, the OFT published the results of its market study into Personal Current Accounts (PCAs) in the United Kingdom. The OFT found evidence of competition and several positive features in the personal current account market but believed that the market as a whole was not working well for consumers and that the ability of the market to function well had become distorted.

On 7 October 2009, the OFT published a follow-up report summarising the initiatives agreed between the OFT and personal current account providers to address the OFT's concerns about transparency and switching, following its market study. Personal current account providers will take a number of steps to improve transparency, including providing customers with an annual summary of the cost of their account and making charges prominent on monthly statements. To improve the switching process, a number of steps are being introduced following work with Bacs, the payment processor, including measures to reduce the impact on consumers of any problems with transferring direct debits.



Notes (continued)

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16. Investigations, reviews and proceedings (continued)

On 22 December 2009, the OFT published a further report in which it stated that it continued to have significant concerns about the operation of the personal current account market in the United Kingdom, in particular in relation to unarranged overdrafts, and that it believed that fundamental changes are required for the market to work in the best interests of bank customers. The OFT stated that it would discuss these issues intensively with banks, consumer groups and other organisations, with the aim of reporting on progress by the end of March 2010. On 16 March 2010, the OFT announced that it had secured agreement from the banks on four industry-wide initiatives, namely minimum standards on the operation of opt-outs from unarranged overdrafts, new working groups on information sharing with customers, best practice for PCA customers in financial difficulties and incurring charges, and PCA providers to publish their policies on dealing with PCA customers in financial difficulties. The OFT also announced its plan to conduct six-monthly ongoing reviews, fully to review the market again in 2012 and to undertake a brief analysis on barriers to entry.

The first six-monthly ongoing review was completed in September 2010. The OFT noted progress in the areas of switching, transparency and unarranged overdrafts for the period March to September 2010, as well as highlighting further changes the OFT expected to see in the market. On 29 March 2011, the OFT published its update report in relation to personal current accounts. This noted further progress in improving consumer control over the use of unarranged overdrafts. In particular, the Lending Standards Board had led on producing standards and guidance to be included in a revised Lending Code. The OFT stated it would continue to monitor the market and would consider the need for, and appropriate timing of, further update reports in light of other developments, in particular the work of the UK Government's Independent Commission on Banking (ICB). The OFT has indicated its intention to conduct a more comprehensive review of the market in 2012.

On 26 May 2010, the OFT announced its review of barriers to entry. The review concerned retail banking for individuals and small and medium size enterprises (up to £25 million turnover) and looked at products which require a banking licence to sell mortgages, loan products and, where appropriate, other products such as insurance or credit cards where cross-selling may facilitate entry or expansion. The OFT published its report in November 2010. It advised that it expected its review to be relevant to the ICB, the FSA, HM Treasury and the Department for Business, Innovation and Skills and to the devolved governments in the United Kingdom. The OFT did not indicate whether it would undertake any further work. The report maintained that barriers to entry remain, in particular regarding switching, branch networks and brands. At this stage, it is not possible to estimate the effect of the OFT's report and recommendations regarding barriers to entry upon the Group.

Private motor insurance

On 14 December 2011, the OFT launched a market study into private motor insurance, with a focus on the provision of third party vehicle repairs and credit hire replacement vehicles to claimants. The OFT aims to complete its market study by spring 2012. At this stage, it is not possible to estimate with any certainty the effect the market study and any related developments may have on the Group.

Independent Commission on Banking

Following an interim report published on 11 April 2011, the ICB published its final report to the Cabinet Committee on Banking Reform on 12 September 2011 (the "Final Report"). The Final Report makes a number of recommendations, including in relation to (i) the implementation of a ring-fence of retail banking operations, (ii) loss-absorbency (including bail-in) and (iii) competition.



Notes (continued)

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16. Investigations, reviews and proceedings (continued)

On 19 December 2011 the UK Government published a response to the Final Report (the “Response”), reaffirming its intention to accept the majority of the ICB’s recommendations. The Government agreed that “vital banking services - in particular the taking of retail deposits - should only be provided by ‘ring-fenced banks’, and that these banks should be prohibited from undertaking certain investment banking activities.” It also broadly accepted the ICB’s recommendations on loss absorbency and on competition.

The UK Government has now embarked on an extensive consultation on how exactly the general principles outlined by the ICB should be implemented, and intends to bring forward a White Paper in the spring of 2012. Its intention is to complete primary and secondary legislation before the end of the current Parliamentary term in May 2015 and to implement the ring-fencing measures as soon as practicable thereafter and the loss absorbency measures by 2019. The Government also stated its determination that changes to the account switching process should be completed by September 2013, as already scheduled.

With regard to the competition aspects, the Government recommended a number of initiatives aimed at improving transparency and switching in the market and ensuring a level playing field for new entrants. In addition, the Government has recommended that HM Treasury should consult on regulating the UK Payments Council and has confirmed that the Financial Conduct Authority's remit will include competition.

Until the UK Government consultation is concluded and significantly more detail is known on how the precise legislative and regulatory framework is to be implemented it is impossible to estimate the potential impact of these measures with any level of precision.

The Group will continue to participate in the debate and to consult with the UK Government on the implementation of the recommendations set out in the Final Report and the Response, the effects of which could have a negative impact on the Group’s consolidated net assets, operating results or cash flows in any particular period.

US dollar clearing activities

In May 2010, following a criminal investigation by the United States Department of Justice (DoJ) into its dollar clearing activities, Office of Foreign Assets Control compliance procedures and other Bank Secrecy Act compliance matters, RBS N.V. formally entered into a Deferred Prosecution Agreement (DPA) with the DoJ resolving the investigation. Pursuant to the DPA, RBS N.V. paid a penalty of US\$500 million in 2010 and agreed to comply with the terms of the DPA and to co-operate fully with any further investigations. Payment of the penalty was made from a provision established in April 2007 when an agreement in principle to settle was first announced. On 20 December 2011, the DoJ filed a motion with the US District Court to dismiss the criminal information underlying the DPA, stating that RBS N.V. had met the terms and obligations of the DPA. The US District Court granted the DoJ’s motion on the same day, and this matter is now fully resolved.

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Notes (continued)

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16. Investigations, reviews and proceedings (continued)

Securitisation and collateralised debt obligation business

In the United States, the Group is also involved in other reviews, investigations and proceedings (both formal and informal) by federal and state governmental law enforcement and other agencies and self-regulatory organisations relating to, among other things, mortgage-backed securities, collateralised debt obligations (CDOs), and synthetic products. In connection with these inquiries, Group companies have received requests for information and subpoenas seeking information about, among other things, the structuring of CDOs, financing to loan originators, purchase of whole loans, sponsorship and underwriting of securitisations, due diligence, representations and warranties, communications with ratings agencies, disclosure to investors, document deficiencies, and repurchase requests.

By way of example, in September and October 2010, the SEC requested voluntary production of information concerning residential mortgage-backed securities underwritten by subsidiaries of RBS during the period from September 2006 to July 2007 inclusive. In November 2010, the SEC commenced a formal investigation and requested testimony from a former Group employee. The investigation is in its preliminary stages and it is difficult to predict any potential exposure that may result.

Also in October 2010, the SEC commenced an inquiry into document deficiencies and repurchase requests with respect to certain securitisations, and in January 2011, this was converted to a formal investigation. Among other matters, the investigation seeks information related to document deficiencies and remedial measures taken with respect to such deficiencies. The investigation also seeks information related to early payment defaults and loan repurchase requests.

In June 2009, in connection with an investigation into the role of investment banks in the origination and securitisation of sub-prime loans in Massachusetts, the Massachusetts Attorney General issued subpoenas to various banks, including an RBS subsidiary, seeking information related to residential mortgage lending practices and sales and securitisation of residential mortgage loans. On 28 November 2011, an Assurance of Discontinuance between RBS Financial Products Inc. and the Massachusetts Attorney General was filed in Massachusetts State Court which resolves the Massachusetts Attorney General's investigation as to RBS. The Assurance of Discontinuance required RBS Financial Products Inc. to make payments totalling approximately US\$52 million.

In 2007, the New York State Attorney General issued subpoenas to a wide array of participants in the securitisation and securities industry, focusing on the information underwriters obtained from the independent firms hired to perform due diligence on mortgages. The Group completed its production of documents requested by the New York State Attorney General in 2008, principally producing documents related to loans that were pooled into one securitisation transaction. In May 2011, at the New York State Attorney General's request, representatives of the Group attended an informal meeting to provide additional information about the Group's mortgage securitisation business. The investigation is ongoing and the Group continues to provide requested information.

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Notes (continued)

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#### 16. Investigations, reviews and proceedings (continued)

In September 2010, RBS subsidiaries received a request from the Nevada State Attorney General requesting information related to securitisations of mortgages issued by three specific originators. The investigation by the Nevada State Attorney General is in the early stages and therefore it is difficult to predict the potential exposure from any such investigation.

##### US mortgages - Loan Repurchase Matters

The Group's Global Banking & Markets N.A. (GBM N.A.), has been a purchaser of non-agency US residential mortgages in the secondary market, and an issuer and underwriter of non-agency residential mortgage-backed securities (RMBS). GBM N.A. did not originate or service any US residential mortgages and it was not a significant seller of mortgage loans to government sponsored enterprises (GSEs) (e.g., the Federal National Mortgage Association and the Federal Home Loan Mortgage Association).

In issuing RMBS, GBM N.A. generally assigned certain representations and warranties regarding the characteristics of the underlying loans made by the originator of the residential mortgages; however, in some circumstances, GBM N.A. made such representations and warranties itself. Where GBM N.A. has given those or other representations and warranties (whether relating to underlying loans or otherwise), GBM N.A. may be contractually required to repurchase such loans or indemnify certain parties against losses for certain breaches of such representations and warranties. In certain instances where it is required to repurchase loans or related securities, GBM N.A. may be able to assert claims against third parties who provided representations or warranties to GBM N.A. when selling loans to it; although the ability to recover against such parties is uncertain. Since January 2009, GBM N.A. has received approximately US\$75 million in repurchase demands in respect of loans made primarily from 2005 to 2008 and related securities sold where obligations in respect of contractual representations or warranties were undertaken by GBM N.A.. However, repurchase demands presented to GBM N.A. are subject to challenge and, to date, GBM N.A. has rebutted a significant percentage of these claims.

Citizens has not been an issuer or underwriter of non-agency RMBS. However, Citizens is an originator and servicer of residential mortgages, and it routinely sells such mortgage loans in the secondary market and to GSEs. In the context of such sales, Citizens makes certain representations and warranties regarding the characteristics of the underlying loans and, as a result, may be contractually required to repurchase such loans or indemnify certain parties against losses for certain breaches of the representations and warranties concerning the underlying loans. Since January 2009, Citizens has received approximately US\$41.2 million in repurchase demands in respect of loans originated primarily since 2003. However, repurchase demands presented to Citizens are subject to challenge and, to date, Citizens has rebutted a significant percentage of these claims.

Although there has been disruption in the ability of certain financial institutions operating in the United States to complete foreclosure proceedings in respect of US mortgage loans in a timely manner (or at all) over the last year (including as a result of interventions by certain states and local governments), to date, Citizens has not been materially impacted by such disruptions and the Group has not ceased making foreclosures.

Notes (continued)

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16. Investigations, reviews and proceedings (continued)

The Group cannot estimate what the future level of repurchase demands or ultimate exposure of GBM N.A. or Citizens may be, and cannot give any assurance that the historical experience will continue in the future. It is possible that the volume of repurchase demands will increase in the future. Furthermore, the Group is unable to estimate the extent to which the matters described above will impact it and future developments may have an adverse impact on the Group's consolidated net assets, operating results or cash flows in any particular period.

LIBOR

The Group continues to receive requests from various regulators investigating the setting of LIBOR and other interest rates, including the US Commodity Futures Trading Commission, the US Department of Justice, the European Commission, the FSA and the Japanese Financial Services Agency. The authorities are seeking documents and communications related to the process and procedures for setting LIBOR and other interest rates, together with related trading information. In addition to co-operating with the investigations as described above, the Group is also keeping relevant regulators informed. It is not possible to estimate with any certainty what effect these investigations and any related developments may have on the Group.

Other investigations

The Federal Reserve and state banking supervisors have been reviewing the Group's US operations and RBS and its subsidiaries have been required to make improvements with respect to various matters, including enterprise-wide governance, US Bank Secrecy Act and anti-money laundering compliance, risk management and asset quality. The Group is in the process of implementing measures for matters identified to date.

On 27 July 2011, the Group consented to the issuance of a Cease and Desist Order ("the Order") setting forth measures required to address deficiencies related to governance, risk management and compliance systems and controls identified by the Federal Reserve and state banking supervisors during examinations of the RBS plc and RBS N.V. branches in 2010. The Order requires the Group to strengthen its US corporate governance structure, to develop an enterprise-wide risk management programme, and to develop and enhance its programmes to ensure compliance with US law, particularly the US Bank Secrecy Act and anti-money laundering laws, rules and regulations. The Group has established a strategic and remedial programme of change to address the identified concerns and is committed to working closely with the US bank regulators to implement the remedial measures required by the Order.

The Group's operations include businesses outside the United States that are responsible for processing US dollar payments. The Group is conducting a review of its policies, procedures and practices in respect of such payments and has initiated discussions with UK and US authorities to discuss its historical compliance with applicable laws and regulations, including US economic sanctions regulations. Although the Group cannot currently determine when the review of its operations will be completed or what the outcome of its discussions with UK and US authorities will be, the investigation costs, remediation required or liability incurred could have a material adverse effect on the Group's consolidated net assets, operating results or cash flows in any particular period.

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Notes (continued)

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16. Investigations, reviews and proceedings (continued)

The Group may become subject to formal and informal supervisory actions and may be required by its US banking supervisors to take further actions and implement additional remedial measures with respect to these and additional matters. Any limitations or conditions placed on the Group's activities in the United States, as well as the terms of any supervisory action applicable to RBS and its subsidiaries, could have a material adverse effect on the Group's consolidated net assets, operating results or cash flows in any particular period.

In April 2009, the FSA notified the Group that it was commencing a supervisory review of the acquisition of ABN AMRO Holding N.V. in 2007 and the 2008 capital raisings and an investigation into conduct, systems and controls within the Global Banking & Markets division of the Group. RBS and its subsidiaries co-operated fully with this review and investigation. On 2 December 2010, the FSA confirmed that it had completed its investigation and had concluded that no enforcement action, either against the Group or against individuals, was warranted. On 12 December 2011, the FSA published its report 'The Failure of the Royal Bank of Scotland', on which the Group engaged constructively with the FSA.

In July 2010, the FSA notified the Group that it was commencing an investigation into the sale by Coutts & Co of the ALICO (American Life Insurance Company) Premier Access Bond Enhanced Variable Rate Fund ("EVRF") to customers between 2001 and 2008 as well as its subsequent review of those sales. Subsequently, on 11 January 2011 the FSA revised the investigation start date to December 2003.

On 8 November 2011, the FSA published its Final Notice having reached a settlement with Coutts & Co, under which Coutts & Co agreed to pay a fine of £6.3 million. The FSA did not make any findings on the suitability of advice given in individual cases. Nonetheless, Coutts & Co has agreed to undertake a past business review of its sales of the product. This review will be overseen by an independent third party and will consider the advice given to customers invested in the EVRF as at the date of its suspension, 15 September 2008. For any sales which are found to be unsuitable, redress will be paid to the customers to ensure that they have not suffered financially.

On 18 January 2012, the FSA published its Final Notice having reached a settlement with UK Insurance Limited for breaches of Principle 2 by Direct Line and Churchill (the "Firms"), under which UK Insurance Limited agreed to pay a fine of £2.17 million. The Firms were found to have acted without due skill, care and diligence in the way that they responded to the FSA's request to provide it with a sample of their closed complaint files. The Firms' breaches of Principle 2 did not result in any customer detriment.

During March 2008, the Group was advised by the SEC that it had commenced a non-public, formal investigation relating to the Group's United States sub-prime securities exposures and United States residential mortgage exposures. In December 2010, the SEC contacted the Group and indicated that it would also examine valuations of various RBS N.V. structured products, including CDOs.

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Notes (continued)

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## 17. Other developments

Proposed transfers of a substantial part of the business activities of RBS N.V. to The Royal Bank of Scotland plc (RBS plc)

On 19 April 2011, the Group announced its intention to transfer a substantial part of the business activities of RBS N.V. to RBS plc (the "Proposed Transfers"), subject, amongst other matters, to regulatory and other approvals, further tax and other analysis in respect of the assets and liabilities to be transferred and employee consultation procedures.

The Proposed Transfers will streamline the manner in which the GBM and GTS businesses of the Group interact with clients with simplified access to the GBM and GTS product suites.

It is expected that the Proposed Transfers will be implemented on a phased basis over a period ending 31 December 2013. The transfer of eligible business carried out in the UK, including certain securities issued by RBS N.V. was completed on 17 October 2011. A large part of the remainder of Proposed Transfers (including the transfers of certain securities issued by RBS N.V.) is expected to have taken place by the end of 2012.

### Rating agencies

RBS and RBS plc's long-term and short-term ratings remained unchanged in the quarter, however in several of the Group's credit ratings have been updated during the quarter. During October 2011, both Moody's and Fitch have taken rating action on RBS and certain subsidiaries. On 7 October 2011, Moody's Investor Services downgraded the long term ratings of RBS, RBS plc and National Westminster Bank Plc (NatWest), following the conclusion of its review into the systemic support assumptions from the UK government for 14 UK financial institutions. As a result of this review, 12 UK entities, including RBS, were downgraded. RBS was downgraded to A3 from A1 (long-term) and to P-2 from P-1 (short term), RBS plc and NatWest were downgraded to A2 from Aa3 (long-term); their P-1 short-term ratings were affirmed. These ratings will all have a negative outlook assigned due to Moody's opinion that the likelihood of government support will likely weaken further in the future, however, Moody's affirmed RBS's underlying Baa2 rating, noting that these downgrades did not reflect a worsening in the credit quality of UK financial institutions.

On 11 October 2011, following the reduction of support factored into the ratings of RBS, Moody's downgraded the ratings of Ulster Bank Ltd and Ulster Bank Ireland Ltd to Baa1 from A2 (long term) and to P-2 from P-1 (short term); Moody's also placed these ratings on negative outlook to be in line with the outlook of RBS plc. In addition, Moody's has placed the ratings of RBS N.V. on negative outlook, to match those of RBS plc.

On 13 October 2011, Fitch Ratings downgraded RBS and certain subsidiaries, having lowered its 'Support Rating Floors' for large UK banks. The ratings of RBS, RBS plc, NatWest, RBS International and RBS N.V. were reduced to A from AA- (long-term) and to F1 from F1+ (short term). The ratings of Citizens Financial Group, Ulster Bank Ltd and Ulster Bank Ireland Ltd were downgraded to A- from A+ (long term). The short term rating of Citizens Financial Group was affirmed at F1 following the downgrade of RBS plc, while the rating of Ulster Bank Ltd and Ulster Bank Ireland Limited was downgraded to F1 from F1+. Fitch assigned all of these ratings a stable outlook. The standalone ratings of RBS Group and RBS plc were unchanged by this action and were upgraded from C/D to C on 29 June 2011, corresponding to a bbb viability rating.



Notes (continued)

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17. Other developments (continued)

On 29 November 2011, S&P announced the results of the reviews into a group of 37 of the largest global financial institutions, including all major UK banks. This review has resulted in a one notch downgrade of the long-term ratings of RBS plc and NatWest plc to A from A+, the short term rating of A-1 was affirmed. RBS was also downgraded one notch bringing the long-term rating to A- from A and the short term to A-2 from A-1. Standard & Poor's assigned all these ratings a stable outlook.

As a result of the 29 November rating action, S&P also lowered the ratings of RBS Securities Inc and RBS N.V. to A from A+ (long-term) and affirmed the A-1 short-term rating. Finally, S&P upgraded the long and short term ratings of RBS Citizens NA and Citizens Bank of Pennsylvania to A from A- (long-term) and to A-1 from A-2 (short-term). Standard & Poor's assign all these ratings a stable outlook.

Further to its announcements on 11 and 7 of October 2011, on 15 February 2012 Moody's placed the ratings of RBS and certain subsidiaries on review for possible downgrade, along with 114 other European banks and 17 firms with capital markets activities. Moody's have placed Bank Standalone Financial Strength Rating (BFSR) of RBS plc on review for possible downgrade and this has driven a review for downgrade of the long-term ratings of RBS, RBS plc, NatWest plc, RBS N.V., Ulster Bank Ireland Ltd and Ulster Bank Ltd; along with the short-term ratings of RBS plc, NatWest plc and RBS N.V. The short-term ratings of RBS, Ulster Bank Ireland Ltd and Ulster Bank Ltd were affirmed. Moody's cite three reasons for this review across all of the affected firms; the adverse and prolonged impact of the euro area crisis; the deteriorating creditworthiness of euro-area sovereigns; and the substantial challenges faced by banks and securities firms with significant capital market activities.

18. Post balance sheet events

There have been no significant events between 31 December 2011 and the date of approval of this announcement which would require a change to or additional disclosure in the announcement.

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## Risk and balance sheet management

## General overview

The following table defines the main types of risk managed by the Group and presents the key areas of focus for each risk in 2011.

| Risk type                                 | Definition   | 2011 key areas of focus  |
|---|--|--|
| Capital, liquidity and funding risk       | The risk that the Group has insufficient capital or is unable to meet its financial liabilities as they fall due.                  | <p>Active run-down of capital intensive assets in Non-Core and other risk mitigation left the Core Tier 1 ratio strong at 10.6%, despite a £21 billion uplift in RWAs from the implementation of CRD III in December 2011. Refer to pages 135 to 140.</p> <p>Maintaining the structural integrity of the Group's balance sheet requires active management of both asset and liability portfolios as necessary. Strong term debt issuance and planned reductions in the funded balance sheet enabled the Group to strengthen its liquidity and funding position as market conditions worsened. Refer to pages 141 to 150.</p> |
| Credit risk (including counterparty risk) | The risk that the Group will incur losses owing to the failure of a customer to meet its obligation to settle outstanding amounts. | During 2011, asset quality continued to improve, resulting in loan impairment charges 21% lower than in 2010 despite continuing challenges in Ulster Bank Group (Core and Non-Core) and corporate real estate portfolios. The Group continued to make progress in reducing key credit concentration risks, with credit exposures in excess of single name concentration limits declining 15% during the year and exposure to commercial real estate declining 14%. Refer to pages 153 to 185.  |
| Country risk                              | The risk of material losses arising from significant country-specific events.  | Sovereign risk increased in 2011, resulting in rating downgrades for a number of countries, including several eurozone members. This resulted in an impairment charge recognised by the Group in 2011 in respect of available-for-sale Greek government bonds. In response the Group further strengthened its country risk appetite setting and risk management systems during the year and brought a  |

number of advanced countries under limit control. This contributed to a reduction in exposure to a range of countries. Refer to pages 186 to 209.

## Risk and balance sheet management (continued)

## General overview (continued)

| Risk type         | Definition   | 2011 key areas of focus  |
|-------------------|--|--|
| Market risk       | The risk arising from changes in interest rates, foreign currency, credit spreads, equity prices and risk related factors such as market volatilities.                         | During 2011, the Group continued to manage down its market risk exposure in Non-Core and reduce the ABS trading inventory such that the trading portfolio became less exposed to credit risk. Refer to pages 210 to 214.   |
| Insurance risk    | The risk of financial loss through fluctuations in the timing, frequency and/or severity of insured events, relative to the expectations at the time of underwriting.          | During 2011, focus on insurance risk appetite resulted in the de-risking and significant re-pricing of certain classes of business and exiting some altogether.  |
| Operational risk  | The risk of loss resulting from inadequate or failed processes, people, systems or from external events.   | <p>During 2011, the Group took steps to enhance its management of operational risks. This was particularly evident in respect of risk appetite, the Group Policy Framework, risk assessment, scenario analysis and statistical modelling for capital requirements.</p> <p>The level of operational risk remains high due to the scale of structural change occurring across the Group, the pace of regulatory change, the economic downturn and other external threats, such as e-crime.</p> |
| Compliance risk   | The risk arising from non-compliance with national and international laws, rules and regulations.  | During 2011, the Group managed the increased levels of scrutiny and legislation by enlarging the capacity of its compliance, anti-money laundering and regulatory affairs teams and taking steps to improve its operating model, tools, systems and processes.   |
| Reputational risk | The risk of brand damage arising from financial and non-financial events arising from the failure to meet stakeholders' expectations of the Group's performance and behaviour. | In 2011, an Environmental, Social and Ethical (ESE) Risk Policy was developed with sector ESE risk appetite positions drawn up to assess the Group's appetite to support customers in sensitive sectors including defence, oil and gas. This also included the establishment of divisional reputational risk committees.   |

Stakeholder engagement was broadened with the implementation of formal sessions between the Group Sustainability Committee and relevant advocacy groups and non-governmental organisations.

## Risk and balance sheet management (continued)

## General overview (continued)

| Risk type     | Definition   | 2011 key areas of focus  |
|---------------|--|--|
| Business risk | The risk of lower-than-expected revenues and/or higher-than-expected operating costs.                      | Business risk is incorporated within the Group's risk appetite target for earnings volatility that was set in 2011.  |
| Pension risk  | The risk that the Group will have to make additional contributions to its defined benefit pension schemes. | In 2011, the Group focused on improved stress testing and risk governance mechanisms. This included the establishment of the Pension Risk Committee and the articulation of its view of risk appetite for the various Group pension schemes. |

## Balance sheet management

## Capital

The Group aims to maintain an appropriate level of capital to meet its business needs and regulatory requirements as capital adequacy and risk management are closely aligned. The Group's risk asset ratios calculated in accordance with Financial Services Authority (FSA) definitions are set out below.

|                                     | 31<br>December<br>2011<br>£bn | 30<br>September<br>2011<br>£bn | 31<br>December<br>2010<br>£bn |
|-------------------------------------|-------------------------------|--------------------------------|-------------------------------|
| Risk-weighted assets (RWAs) by risk |                               |                                |                               |
| Credit risk                         | 344.3                         | 346.8                          | 385.9                         |
| Counterparty risk                   | 61.9                          | 72.2                           | 68.1                          |
| Market risk                         | 64.0                          | 55.0                           | 80.0                          |
| Operational risk                    | 37.9                          | 37.9                           | 37.1                          |
|                                     | 508.1                         | 511.9                          | 571.1                         |
| Asset Protection Scheme relief      | (69.1)                        | (88.6)                         | (105.6)                       |
|                                     | 439.0                         | 423.3                          | 465.5                         |
| Risk asset ratios                   |                               | %                              | %                             |
| Core Tier 1                         |                               | 10.6                           | 11.3                          |
| Tier 1                              |                               | 13.0                           | 13.8                          |
| Total                               |                               | 13.8                           | 14.0                          |

## Key points

- The increase in market risk RWAs of £9 billion in Q4 2011 reflects the impact of the new CRD III rules.
- APS relief decreased by £19.5 billion in Q4 2011, reflecting pool movements, assets moving into default and changes in risk parameters.

## Risk and balance sheet management (continued)

## Balance sheet management: Capital (continued)

The Group's capital resources in accordance with FSA definitions were as follows:

|  | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|--|------------------------------|-------------------------------|------------------------------|
| Shareholders' equity (excluding non-controlling interests)             |                              |                               |                              |
| Shareholders' equity per balance sheet                                 | 74,819                       | 77,443                        | 75,132                       |
| Preference shares - equity   | (4,313)                      | (4,313)                       | (4,313)                      |
| Other equity instruments   | (431)                        | (431)                         | (431)                        |
|  | 70,075                       | 72,699                        | 70,388                       |
| Non-controlling interests  |                              |                               |                              |
| Non-controlling interests per balance sheet                            | 1,234                        | 1,433                         | 1,719                        |
| Non-controlling preference shares                                      | (548)                        | (548)                         | (548)                        |
| Other adjustments to non-controlling interests for regulatory purposes | (259)                        | (259)                         | (259)                        |
|  | 427                          | 626                           | 912                          |
| Regulatory adjustments and deductions                                  |                              |                               |                              |
| Own credit   | (2,634)                      | (2,931)                       | (1,182)                      |
| Unrealised losses on AFS debt securities                               | 1,065                        | 379                           | 2,061                        |
| Unrealised gains on AFS equity shares                                  | (108)                        | (88)                          | (25)                         |
| Cash flow hedging reserve  | (879)                        | (798)                         | 140                          |
| Other adjustments for regulatory purposes                              | 571                          | 523                           | 204                          |
| Goodwill and other intangible assets                                   | (14,858)                     | (14,744)                      | (14,448)                     |
| 50% excess of expected losses over impairment provisions (net of tax)  | (2,536)                      | (2,127)                       | (1,900)                      |
| 50% of securitisation positions  | (2,019)                      | (2,164)                       | (2,321)                      |
| 50% of APS first loss  | (2,763)                      | (3,545)                       | (4,225)                      |
|  | (24,161)                     | (25,495)                      | (21,696)                     |
| Core Tier 1 capital  | 46,341                       | 47,830                        | 49,604                       |
| Other Tier 1 capital   |                              |                               |                              |
| Preference shares - equity   | 4,313                        | 4,313                         | 4,313                        |
| Preference shares - debt   | 1,094                        | 1,085                         | 1,097                        |
| Innovative/hybrid Tier 1 securities                                    | 4,667                        | 4,644                         | 4,662                        |
|  | 10,074                       | 10,042                        | 10,072                       |
| Deductions   |                              |                               |                              |
| 50% of material holdings   | (340)                        | (303)                         | (310)                        |
| Tax on excess of expected losses over impairment provisions            | 915                          | 767                           | 758                          |
|  | 575                          | 464                           | 448                          |



|                      |        |        |        |
|----------------------|--------|--------|--------|
| Total Tier 1 capital | 56,990 | 58,336 | 60,124 |
|----------------------|--------|--------|--------|

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## Risk and balance sheet management (continued)

## Balance sheet management: Capital (continued)

|  | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|--|------------------------------|-------------------------------|------------------------------|
| Qualifying Tier 2 capital                                    |                              |                               |                              |
| Undated subordinated debt                                    | 1,838                        | 1,837                         | 1,852                        |
| Dated subordinated debt - net of amortisation                | 14,527                       | 14,999                        | 16,745                       |
| Unrealised gains on AFS equity shares                        | 108                          | 88                            | 25                           |
| Collectively assessed impairment provisions                  | 635                          | 728                           | 778                          |
| Non-controlling Tier 2 capital                               | 11                           | 11                            | 11                           |
|  | 17,119                       | 17,663                        | 19,411                       |
| Tier 2 deductions  |                              |                               |                              |
| 50% of securitisation positions                              | (2,019)                      | (2,164)                       | (2,321)                      |
| 50% excess of expected losses over impairment provisions     | (3,451)                      | (2,894)                       | (2,658)                      |
| 50% of material holdings                                     | (340)                        | (303)                         | (310)                        |
| 50% of APS first loss  | (2,763)                      | (3,545)                       | (4,225)                      |
|  | (8,573)                      | (8,906)                       | (9,514)                      |
| Total Tier 2 capital   | 8,546                        | 8,757                         | 9,897                        |
| Supervisory deductions                                       |                              |                               |                              |
| Unconsolidated Investments                                   |                              |                               |                              |
| - RBS Insurance  | (4,354)                      | (4,292)                       | (3,962)                      |
| - Other investments  | (239)                        | (262)                         | (318)                        |
| Other deductions   | (235)                        | (311)                         | (452)                        |
|  | (4,828)                      | (4,865)                       | (4,732)                      |
| Total regulatory capital (1)                                 | 60,708                       | 62,228                        | 65,289                       |
| Movement in Core Tier 1 capital                              |                              |                               | 2011<br>£m                   |
| At beginning of the year                                     |                              |                               | 49,604                       |
| Attributable loss net of movements in fair value of own debt |                              |                               | (3,449)                      |
| Foreign currency reserves                                    |                              |                               | (363)                        |
| Decrease in non-controlling interests                        |                              |                               | (485)                        |
| Decrease in capital deductions including APS first loss      |                              |                               | 1,128                        |
| Other movements  |                              |                               | (94)                         |
| At end of the year   |                              |                               | 46,341                       |

Note:

- (1) Total capital includes certain instruments issued by RBS N.V. Group that are treated consistent with the local implementation of the Capital Requirements Directive (including the transitional provisions of that Directive). The FSA formally confirmed this treatment in 2012.

## Risk and balance sheet management (continued)

Balance sheet management: Capital: Risk-weighted assets by division

Risk-weighted assets by risk category and division are set out below.

|                             | Credit<br>risk<br>£bn | Counterparty<br>risk<br>£bn | Market<br>risk<br>£bn | Operational<br>risk<br>£bn | Gross<br>RWAs<br>£bn | APS<br>relief<br>£bn | Net<br>RWAs<br>£bn |
|-----------------------------|-----------------------|-----------------------------|-----------------------|----------------------------|----------------------|----------------------|--------------------|
| 31 December 2011            |                       |                             |                       |                            |                      |                      |                    |
| UK Retail                   | 41.1                  | -                           | -                     | 7.3                        | 48.4                 | (9.4)                | 39.0               |
| UK Corporate<br>Wealth      | 69.4                  | -                           | -                     | 6.7                        | 76.1                 | (15.5)               | 60.6               |
| Global Transaction Services | 10.9                  | -                           | 0.1                   | 1.9                        | 12.9                 | -                    | 12.9               |
| Ulster Bank                 | 12.4                  | -                           | -                     | 4.9                        | 17.3                 | -                    | 17.3               |
| US Retail & Commercial      | 33.6                  | 0.6                         | 0.3                   | 1.8                        | 36.3                 | (6.8)                | 29.5               |
|                             | 53.4                  | 1.0                         | -                     | 4.4                        | 58.8                 | -                    | 58.8               |
| Retail & Commercial         | 220.8                 | 1.6                         | 0.4                   | 27.0                       | 249.8                | (31.7)               | 218.1              |
| Global Banking & Markets    | 45.1                  | 39.9                        | 50.6                  | 15.5                       | 151.1                | (8.5)                | 142.6              |
| Other                       | 9.9                   | 0.2                         | -                     | 0.7                        | 10.8                 | -                    | 10.8               |
| Core                        | 275.8                 | 41.7                        | 51.0                  | 43.2                       | 411.7                | (40.2)               | 371.5              |
| Non-Core                    | 65.6                  | 20.2                        | 13.0                  | (5.5)                      | 93.3                 | (28.9)               | 64.4               |
| Group before RFS MI         | 341.4                 | 61.9                        | 64.0                  | 37.7                       | 505.0                | (69.1)               | 435.9              |
| RFS MI                      | 2.9                   | -                           | -                     | 0.2                        | 3.1                  | -                    | 3.1                |
| Group                       | 344.3                 | 61.9                        | 64.0                  | 37.9                       | 508.1                | (69.1)               | 439.0              |
| 30 September 2011           |                       |                             |                       |                            |                      |                      |                    |
| UK Retail                   | 41.4                  | -                           | -                     | 7.3                        | 48.7                 | (9.9)                | 38.8               |
| UK Corporate<br>Wealth      | 69.0                  | -                           | -                     | 6.7                        | 75.7                 | (16.9)               | 58.8               |
| Global Transaction Services | 11.0                  | -                           | 0.1                   | 1.9                        | 13.0                 | -                    | 13.0               |
| Ulster Bank                 | 13.7                  | -                           | -                     | 4.9                        | 18.6                 | -                    | 18.6               |
| US Retail & Commercial      | 32.0                  | 0.5                         | 0.1                   | 1.8                        | 34.4                 | (6.7)                | 27.7               |
|                             | 51.0                  | 1.1                         | -                     | 4.4                        | 56.5                 | -                    | 56.5               |
| Retail & Commercial         | 218.1                 | 1.6                         | 0.2                   | 27.0                       | 246.9                | (33.5)               | 213.4              |
| Global Banking & Markets    | 46.1                  | 35.1                        | 37.6                  | 15.5                       | 134.3                | (10.4)               | 123.9              |
| Other                       | 8.8                   | 0.3                         | -                     | 0.7                        | 9.8                  | -                    | 9.8                |
| Core                        | 273.0                 | 37.0                        | 37.8                  | 43.2                       | 391.0                | (43.9)               | 347.1              |
| Non-Core                    | 71.0                  | 35.2                        | 17.2                  | (5.5)                      | 117.9                | (44.7)               | 73.2               |
| Group before RFS MI         | 344.0                 | 72.2                        | 55.0                  | 37.7                       | 508.9                | (88.6)               | 420.3              |
| RFS MI                      | 2.8                   | -                           | -                     | 0.2                        | 3.0                  | -                    | 3.0                |
| Group                       | 346.8                 | 72.2                        | 55.0                  | 37.9                       | 511.9                | (88.6)               | 423.3              |
| 31 December 2010            |                       |                             |                       |                            |                      |                      |                    |
| UK Retail                   | 41.7                  | -                           | -                     | 7.1                        | 48.8                 | (12.4)               | 36.4               |
| UK Corporate                | 74.8                  | -                           | -                     | 6.6                        | 81.4                 | (22.9)               | 58.5               |

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|                             |       |      |      |       |       |         |       |
|-----------------------------|-------|------|------|-------|-------|---------|-------|
| Wealth                      | 10.4  | -    | 0.1  | 2.0   | 12.5  | -       | 12.5  |
| Global Transaction Services | 13.7  | -    | -    | 4.6   | 18.3  | -       | 18.3  |
| Ulster Bank                 | 29.2  | 0.5  | 0.1  | 1.8   | 31.6  | (7.9)   | 23.7  |
| US Retail & Commercial      | 52.0  | 0.9  | -    | 4.1   | 57.0  | -       | 57.0  |
| Retail & Commercial         | 221.8 | 1.4  | 0.2  | 26.2  | 249.6 | (43.2)  | 206.4 |
| Global Banking & Markets    | 53.5  | 34.5 | 44.7 | 14.2  | 146.9 | (11.5)  | 135.4 |
| Other                       | 16.4  | 0.4  | 0.2  | 1.0   | 18.0  | -       | 18.0  |
| Core                        | 291.7 | 36.3 | 45.1 | 41.4  | 414.5 | (54.7)  | 359.8 |
| Non-Core                    | 91.3  | 31.8 | 34.9 | (4.3) | 153.7 | (50.9)  | 102.8 |
| Group before RFS MI         | 383.0 | 68.1 | 80.0 | 37.1  | 568.2 | (105.6) | 462.6 |
| RFS MI                      | 2.9   | -    | -    | -     | 2.9   | -       | 2.9   |
| Group                       | 385.9 | 68.1 | 80.0 | 37.1  | 571.1 | (105.6) | 465.5 |

Risk and balance sheet management (continued)

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Balance sheet management: Regulatory capital developments

Basel III and other regulatory impacts

Basel III

The rules issued by the Basel Committee on Banking Supervision (BCBS), commonly referred to as Basel III, are a comprehensive set of reforms designed to strengthen the regulation, supervision, risk and liquidity management of the banking sector. In the EU they will be enacted through a revised Capital Requirements Directive referred to as CRD IV.

In December 2010, the BCBS issued the final text of the Basel III rules, providing details of the global standards agreed by the Group of Governors and Heads of Supervision, the oversight body of the BCBS and endorsed by the G20 leaders at their November 2010 Seoul summit. There are transition arrangements proposed for implementing these new standards as follows:

- National implementation of increased capital requirements will begin on 1 January 2013;
- There will be a phased five year implementation of new deductions and regulatory adjustments to Core Tier 1 capital commencing on 1 January 2014;
- The de-recognition of non-qualifying non-common Tier 1 and Tier 2 capital instruments will be phased in over 10 years from 1 January 2013; and
- Requirements for changes to minimum capital ratios, including conservation and countercyclical buffers, as well as additional requirements for Global Systemically Important Banks, will be phased in from 2013 to 2019.

The Group, in conjunction with the FSA, regularly evaluates its models for the assessment of RWAs ascribed to credit risk across various classes. This together with the changes introduced by CRD IV relating primarily to counterparty risk, is expected to increase RWA requirements by the end of 2013 by £50 billion to £65 billion. These estimates are still subject to change; a degree of uncertainty remains around implementation details as the guidelines are not finalised and must still be enacted into EU law. There could be other future changes and associated impacts from these model reviews.

Other regulatory capital changes

The Group is in the process of implementing changes to the RWA requirements for commercial real estate portfolios consistent with revised industry guidance from the FSA. This is projected to increase RWA requirements by circa £20 billion by the end of 2013, of which circa £10 billion will apply in 2012.

The Group is managing the changes to capital requirements from new regulation and model changes and the resulting impact on the common equity Tier 1 ratio, focusing on risk reduction and deleveraging. This is principally being achieved through the continued run-down and disposal of Non-Core assets and deleveraging in GBM as the business focuses on the most productive returns on capital.

Risk and balance sheet management (continued)

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Balance sheet management: Regulatory capital developments (continued)

Basel III and other regulatory impacts (continued)

The major categories of new deductions and regulatory adjustments which are being phased in over a 5 year period from 1 January 2014 include:

- Expected loss net of provisions;
- Deferred tax assets not relating to timing differences;
- Unrealised losses on available-for-sale securities; and
- Significant investments in non-consolidated financial institutions.

The net impact of these changes is expected to be manageable as the aggregation of these drivers is projected to be lower by 2014 and declining during the phase-in period.

Risk and balance sheet management (continued)

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Balance sheet management: Liquidity and funding risk

Liquidity risk

Introduction

Liquidity risk is the risk that the Group is unable to meet its obligations, including financing maturities as they fall due. Liquidity risk is heavily influenced by the maturity profile and mix of the Group's funding base, as well as the quality and liquidity value of its liquidity portfolio.

Liquidity risk is dynamic, being influenced by movements in markets and perceptions that are driven by firm specific or external factors. Managing liquidity risk effectively is a key component of the Group's risk reduction strategy. The Group's 2011 performance demonstrates continued improvements in managing liquidity risk and reflects actions taken in light of an uncertain economic outlook, which resulted in improvements in key measures.

- Deposit growth: Core Retail & Commercial deposits rose by 9%, and together with Non-Core deleveraging, took the Group loan to deposit ratio to 108%, compared with 118% at the end of 2010.
- Wholesale funding: £21 billion of net term wholesale debt was issued in 2011 from secured and unsecured funding programmes, across a variety of maturities and currencies.
- Short-term wholesale funding (STWF): The overall level of STWF fell by £27 billion to £102 billion, below the 2013 target of circa £125 billion.
- Liquidity portfolio: The liquidity portfolio of £155 billion was maintained above the 2013 target level of £150 billion against a backdrop of heightened market uncertainty in the second half of the year and was higher than STWF. This represents a £53 billion cushion over STWF.

Funding issuance

The Group has access to a variety of funding sources across the globe, including short-term money markets, repurchase agreement markets and term debt investors through its secured and unsecured funding programmes. Diversity in funding is provided by its active role in the money markets, along with access to global capital flows through GBM's international client base. The Group's wholesale funding franchise is well diversified by currency, geography, maturity and type.

The Group has been a regular issuer in the debt capital markets in both secured and unsecured arrangements. 2011 net new term debt issuance was £21 billion, with 49% secured and 51% unsecured, of which 71% were public transactions and 29% were private.



## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk: Funding sources

The table below shows the Group's primary funding sources including deposits in disposal groups and excluding repurchase agreements.

|   | 31 December<br>2011 |       | 30 September<br>2011 |       | 31 December<br>2010 |       |
|---|---------------------|-------|----------------------|-------|---------------------|-------|
|   | £m                  | %     | £m                   | %     | £m                  | %     |
| Deposits by banks                                 |                     |       |                      |       |                     |       |
| - central banks                                   | 3,680               | 0.5   | 3,568                | 0.5   | 6,655               | 0.9   |
| - derivative cash collateral                      | 31,807              | 4.6   | 32,466               | 4.4   | 28,074              | 3.8   |
| - other   | 33,627              | 4.8   | 42,624               | 5.8   | 31,588              | 4.3   |
|   | 69,114              | 9.9   | 78,658               | 10.7  | 66,317              | 9.0   |
| Debt securities in issue                          |                     |       |                      |       |                     |       |
| - conduit asset backed commercial<br>paper (ABCP) | 11,164              | 1.6   | 11,783               | 1.6   | 17,320              | 2.3   |
| - other commercial paper (CP)                     | 5,310               | 0.8   | 8,680                | 1.2   | 8,915               | 1.2   |
| - certificates of deposits (CDs)                  | 16,367              | 2.4   | 25,036               | 3.4   | 37,855              | 5.1   |
| - medium-term notes (MTNs)                        | 105,709             | 15.2  | 127,719              | 17.4  | 131,026             | 17.6  |
| - covered bonds                                   | 9,107               | 1.3   | 8,541                | 1.1   | 4,100               | 0.6   |
| - securitisations                                 | 14,964              | 2.1   | 12,752               | 1.7   | 19,156              | 2.6   |
|   | 162,621             | 23.4  | 194,511              | 26.4  | 218,372             | 29.4  |
| Subordinated liabilities                          | 26,319              | 3.8   | 26,275               | 3.6   | 27,053              | 3.6   |
| Notes issued                                      | 188,940             | 27.2  | 220,786              | 30.0  | 245,425             | 33.0  |
| Wholesale funding                                 | 258,054             | 37.1  | 299,444              | 40.7  | 311,742             | 42.0  |
| Customer deposits                                 |                     |       |                      |       |                     |       |
| - cash collateral                                 | 9,242               | 1.4   | 10,278               | 1.4   | 10,433              | 1.4   |
| - other   | 427,511             | 61.5  | 425,125              | 57.9  | 420,433             | 56.6  |
| Total customer deposits                           | 436,753             | 62.9  | 435,403              | 59.3  | 430,866             | 58.0  |
| Total funding                                     | 694,807             | 100.0 | 734,847              | 100.0 | 742,608             | 100.0 |
| Disposal group deposits included above            |                     |       |                      |       |                     |       |
| - banks   | 1                   |       | 288                  |       | 266                 |       |
| - customers                                       | 22,610              |       | 1,743                |       | 2,267               |       |
|   | 22,611              |       | 2,031                |       | 2,533               |       |

|                                      | 31<br>December<br>2011<br>£bn | 31<br>September<br>2011<br>£bn | 31<br>December<br>2010<br>£bn |
|--------------------------------------|-------------------------------|--------------------------------|-------------------------------|
| Short-term wholesale funding         |                               |                                |                               |
| Deposits                             | 32.9                          | 41.8                           | 34.7                          |
| Notes issued                         | 69.5                          | 99.8                           | 95.0                          |
| STWF excluding derivative collateral | 102.4                         | 141.6                          | 129.7                         |
| Derivative collateral                | 31.8                          | 32.5                           | 28.1                          |
| STWF including derivative collateral | 134.2                         | 174.1                          | 157.8                         |

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|   |        |        |        |
|---|--------|--------|--------|
| Interbank funding excluding derivative collateral |        |        |        |
| - bank deposits                                   | 37.3   | 46.2   | 38.2   |
| - bank loans                                      | (24.3) | (33.0) | (31.3) |
| Net interbank funding                             | 13.0   | 13.2   | 6.9    |

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## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk: Funding sources (continued)

## Key points

- Short-term wholesale funding excluding derivative collateral declined £27.3 billion in 2011, from £129.7 billion to £102.4 billion. This is £52.9 billion lower than the Group's liquidity portfolio. Deleveraging in Non-Core and GBM has led to the reduced need for funding.
- The Group's customer deposits grew by approximately £7.1 billion in 2011.

The table below shows the Group's debt securities in issue and subordinated liabilities by remaining maturity.

|                          | Debt securities in issue |                     |            |             |                       |              |        | Total<br>notes<br>issued<br>£m | %     |
|--------------------------|--------------------------|---------------------|------------|-------------|-----------------------|--------------|--------|--------------------------------|-------|
|                          | Conduit                  | Other               | Covered    |             |                       | Subordinated | Total  |                                |       |
|                          | ABCP<br>£m               | CP and<br>CDs<br>£m | MTNs<br>£m | bonds<br>£m | Securitisations<br>£m |              |        |                                |       |
| <b>31 December 2011</b>  |                          |                     |            |             |                       |              |        |                                |       |
| Less than 1 year         | 11,164                   | 21,396              | 36,302     | -           | 27                    | 68,889       | 624    | 69,513                         | 36.8  |
| 1-3 years                | -                        | 278                 | 26,595     | 2,760       | 479                   | 30,112       | 3,338  | 33,450                         | 17.7  |
| 3-5 years                | -                        | 2                   | 16,627     | 3,673       | -                     | 20,302       | 7,232  | 27,534                         | 14.6  |
| More than 5 years        | -                        | 1                   | 26,185     | 2,674       | 14,458                | 43,318       | 15,125 | 58,443                         | 30.9  |
|                          | 11,164                   | 21,677              | 105,709    | 9,107       | 14,964                | 162,621      | 26,319 | 188,940                        | 100.0 |
| <b>30 September 2011</b> |                          |                     |            |             |                       |              |        |                                |       |
| Less than 1 year         | 11,783                   | 32,914              | 54,622     | -           | 43                    | 99,362       | 400    | 99,762                         | 45.2  |
| 1-3 years                | -                        | 795                 | 28,456     | 2,800       | 26                    | 32,077       | 2,045  | 34,122                         | 15.5  |
| 3-5 years                | -                        | 2                   | 18,049     | 3,037       | 33                    | 21,121       | 8,265  | 29,386                         | 13.3  |
| More than 5 years        | -                        | 5                   | 26,592     | 2,704       | 12,650                | 41,951       | 15,565 | 57,516                         | 26.0  |
|                          | 11,783                   | 33,716              | 127,719    | 8,541       | 12,752                | 194,511      | 26,275 | 220,786                        | 100.0 |
| <b>31 December 2010</b>  |                          |                     |            |             |                       |              |        |                                |       |
| Less than 1 year         | 17,320                   | 46,051              | 30,589     | -           | 88                    | 94,048       | 964    | 95,012                         | 38.7  |
| 1-3 years                | -                        | 702                 | 47,357     | 1,078       | 12                    | 49,149       | 754    | 49,903                         | 20.3  |
| 3-5 years                | -                        | 12                  | 21,466     | 1,294       | 34                    | 22,806       | 8,476  | 31,282                         | 12.8  |
| More than 5 years        | -                        | 5                   | 31,614     | 1,728       | 19,022                | 52,369       | 16,859 | 69,228                         | 28.2  |
|                          | 17,320                   | 46,770              | 131,026    | 4,100       | 19,156                | 218,372      | 27,053 | 245,425                        | 100.0 |

## Key point

- Debt securities in issue with a maturity of less than one year declined £25.1 billion from £94.0 billion at 31 December 2010 to £68.9 billion at 31 December 2011, largely due to the maturity of £20.1 billion of notes issued under the UK Government's Credit Guarantee Scheme (CGS). The remaining notes issued under the CGS are due to mature in 2012, £15.6 billion in the first quarter of the year and £5.7 billion in the second quarter.

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk: Funding sources (continued)

## Long-term debt issuances

The table below shows debt securities issued by the Group with an original maturity of one year or more. The Group also executes other long-term funding arrangements (predominantly term repurchase agreements) which are not reflected in the following tables.

|                | Year ended                   |                              | Quarter ended                |                               |                              |
|----------------|------------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
|                | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
| Public         |                              |                              |                              |                               |                              |
| - unsecured    | 5,085                        | 12,887                       | -                            | -                             | 775                          |
| - secured      | 9,807                        | 8,041                        | 3,223                        | 1,721                         | 1,725                        |
| Private        |                              |                              |                              |                               |                              |
| - unsecured    | 12,414                       | 17,450                       | 911                          | 3,255                         | 4,623                        |
| - secured      | 500                          | -                            | 500                          | -                             | -                            |
| Gross issuance | 27,806                       | 38,378                       | 4,634                        | 4,976                         | 7,123                        |
| Buy backs      | (6,892)                      | (6,298)                      | (1,270)                      | (2,386)                       | (1,702)                      |
| Net issuance   | 20,914                       | 32,080                       | 3,364                        | 2,590                         | 5,421                        |

## Key points

- In line with the Group's strategic plan, it has been an active issuer in recent years as it improved its liquidity and funding profile. Secured funding has increased as a proportion of total wholesale funding more recently as market dislocation and uncertainty over future regulatory developments have made unsecured markets less liquid.
- As the Group delevers, with Non-Core and GBM third party assets decreasing and Retail & Commercial deposits increasing, net term debt issuance decreased from £32 billion in 2010 to £21 billion in 2011. The net requirement in 2012 is expected not to exceed £10 billion as further deleveraging should cover the differences.
- The Group undertakes voluntary buy-backs of its privately issued debt in order to maintain client relationships and as part of its normal market making activities. These transactions are conducted at prevailing market rates.

The table below shows the original maturity of public long-term debt securities issued in the years ended 31 December 2011 and 2010.

|                             | 1-3<br>years<br>£m | 3-5<br>years<br>£m | 5-10<br>years<br>£m | >10<br>years<br>£m | Total<br>£m |
|-----------------------------|--------------------|--------------------|---------------------|--------------------|-------------|
| Year ended 31 December 2011 |                    |                    |                     |                    |             |
| MTNs                        | 904                | 1,407              | 1,839               | 935                | 5,085       |
| Covered bonds               | -                  | 1,721              | 3,280               | -                  | 5,001       |

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|                             |       |       |       |       |        |
|-----------------------------|-------|-------|-------|-------|--------|
| Securitisations             | -     | -     | -     | 4,806 | 4,806  |
|                             | 904   | 3,128 | 5,119 | 5,741 | 14,892 |
| % of total                  | 6     | 21    | 34    | 39    | 100    |
| Year ended 31 December 2010 |       |       |       |       |        |
| MTNs                        | 1,445 | 2,150 | 6,559 | 2,733 | 12,887 |
| Covered bonds               | -     | 1,030 | 1,244 | 1,725 | 3,999  |
| Securitisations             | -     | -     | -     | 4,042 | 4,042  |
|                             | 1,445 | 3,180 | 7,803 | 8,500 | 20,928 |
| % of total                  | 7     | 15    | 37    | 41    | 100    |

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk: Funding sources (continued)

## Long-term debt issuance (continued)

The table below shows the currency breakdown of public and private long-term debt securities issued in the years ended 31 December 2011 and 2010.

|                             | GBP<br>£m | EUR<br>£m | USD<br>£m | AUD<br>£m | Other<br>£m | Total<br>£m |
|-----------------------------|-----------|-----------|-----------|-----------|-------------|-------------|
| Year ended 31 December 2011 |           |           |           |           |             |             |
| Public                      |           |           |           |           |             |             |
| - MTNs                      | -         | 1,808     | 2,181     | 1,096     | -           | 5,085       |
| - covered bonds             | -         | 5,001     | -         | -         | -           | 5,001       |
| - securitisations           | 478       | 1,478     | 2,850     | -         | -           | 4,806       |
| Private                     | 2,872     | 3,856     | 3,183     | 302       | 2,701       | 12,914      |
|                             | 3,350     | 12,143    | 8,214     | 1,398     | 2,701       | 27,806      |
| % of total                  | 12        | 44        | 29        | 5         | 10          | 100         |
| Year ended 31 December 2010 |           |           |           |           |             |             |
| Public                      |           |           |           |           |             |             |
| - MTNs                      | 1,260     | 3,969     | 5,131     | 1,236     | 1,291       | 12,887      |
| - covered bonds             | -         | 3,999     | -         | -         | -           | 3,999       |
| - securitisations           | 663       | 1,629     | 1,750     | -         | -           | 4,042       |
| Private                     | 2,184     | 10,041    | 2,879     | 174       | 2,172       | 17,450      |
|                             | 4,107     | 19,638    | 9,760     | 1,410     | 3,463       | 38,378      |
| % of total                  | 11        | 51        | 25        | 4         | 9           | 100         |

## Key points

- In line with the Group's plan to diversify its funding mix, issuances were spread across G10 currencies and maturity bands, including £5.7 billion of public issuance with an original maturity of greater than 10 years.
- The Group has issued approximately £2.8 billion since the year end, including a £1 billion public covered bond issuance and a US\$1.2 billion securitisation.

Risk and balance sheet management (continued)

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Balance sheet management: Liquidity and funding risk (continued)

Secured funding

The Group has access to secured funding markets through own-asset securitisation and covered bond funding programmes to complement existing wholesale funding programmes and access to the repo markets. The Group monitors and manages encumbrance levels related to these secured funding programmes. This includes the potential encumbrance of Group assets that could be used in own asset securitisations and/or covered bonds that could be used as contingent liquidity.

Own-asset securitisations

The Group has a programme of own-asset securitisations where assets are transferred to bankruptcy remote SPEs funded by the issue of debt securities. The majority of the risks and rewards of the portfolio are retained by the Group and these SPEs are consolidated and all of the transferred assets retained on the Group's balance sheet. In some own-asset securitisations, the Group may purchase all the issued securities which are available to be pledged as collateral for repurchase agreements with major central banks.

Covered bond programme

Certain loans and advances to customers have been assigned to bankruptcy remote limited liability partnerships to provide security for issues of covered bonds by the Group. The Group retains all of the risks and rewards of these loans, the partnerships are consolidated, the loans retained on the Group's balance sheet and the related covered bonds included within debt securities in issue.

The following table shows:

- (i) the asset categories that have been pledged to secured funding structures, including assets backing publicly issued own-asset securitisations and covered bonds; and
- (ii) any currently unencumbered assets that could be substituted into those portfolios or used to collateralise debt securities which may be retained by the Group for contingent liquidity purposes.

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk (continued)

## Secured funding (continued)

| Asset type (1)       | Assets<br>£m | 31 December 2011                         |                                      |             | Assets<br>£m | 31 December 2010                         |                                      |             |
|----------------------|--------------|--|--------------------------------------|-------------|--------------|--|--------------------------------------|-------------|
|                      |              | Debt securities in issue                 |                                      |             |              | Debt securities in issue                 |                                      |             |
|                      |              | Held by<br>third<br>parties<br>(2)<br>£m | Held by<br>the<br>Group<br>(3)<br>£m | Total<br>£m |              | Held by<br>third<br>parties<br>(2)<br>£m | Held by<br>the<br>Group<br>(3)<br>£m | Total<br>£m |
| Mortgages            |              |  |                                      |             |              |  |                                      |             |
| - UK (RMBS)          | 49,549       | 10,988                                   | 47,324                               | 58,312      | 53,132       | 13,047                                   | 50,028                               | 63,075      |
| - UK (covered bonds) | 15,441       | 9,107                                    | -                                    | 9,107       | 8,046        | 4,100                                    | -                                    | 4,100       |
| - Irish              | 12,660       | 3,472                                    | 8,670                                | 12,142      | 15,034       | 5,101                                    | 11,152                               | 16,253      |
| UK credit cards      | 4,037        | 500                                      | 110                                  | 610         | 3,993        | 34                                       | 1,500                                | 1,534       |
| UK personal loans    | 5,168        | -  | 4,706                                | 4,706       | 5,795        | -  | 5,383                                | 5,383       |
| Other                | 19,778       | 4  | 20,577                               | 20,581      | 25,193       | 974                                      | 23,186                               | 24,160      |
|                      | 106,633      | 24,071                                   | 81,387                               | 105,458     | 111,193      | 23,256                                   | 91,249                               | 114,505     |
| Cash deposits (4)    | 11,998       |  |                                      |             | 13,068       |  |                                      |             |
|                      | 118,631      |  |                                      |             | 124,261      |  |                                      |             |

## Notes:

- (1) Assets that have been pledged to the SPEs which itself is a subset of the total portfolio of eligible assets within a collateral pool.
- (2) Debt securities that have been sold to third party investors and represents a source of external wholesale funding.
- (3) Debt securities issued pursuant to own-asset securitisations where the debt securities are retained by the Group as a source of contingent liquidity where those securities can be used in repurchase agreements with central banks.
- (4) Cash deposits, £11.2 billion from mortgage repayments and £0.8 billion from other loan repayments held in the SPEs, to repay debt securities issued by the own-asset securitisation vehicles.

## Securities repurchase agreements

The Group enters into securities repurchase agreements and securities lending transactions under which it transfers securities in accordance with normal market practice. Generally, the agreements require additional collateral to be provided if the value of the securities falls below a predetermined level. Under standard terms for repurchase transactions in the UK and US markets, the recipient of collateral has an unrestricted right to sell or repledge it, subject to returning equivalent securities on settlement of the transaction.

Securities sold under repurchase transactions are not derecognised if the Group retains substantially all the risks and rewards of ownership. The fair value (which is equivalent to the carrying value) of securities transferred under such repurchase transactions included within debt securities on the balance sheet is set out below. All of these securities could be sold or repledged by the holder.

## Assets pledged against liabilities



|                 | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|-----------------|------------------------------|------------------------------|
| Debt securities | 79,480                       | 80,100                       |
| Equity shares   | 6,534                        | 5,148                        |

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk (continued)

## Liquidity management

Liquidity risk management requires ongoing assessment and calibration of: how the various sources of the Group's liquidity risk interact with each other; market dynamics; and regulatory developments to determine the overall size of the Group's liquid asset buffer. In addition to the size determination, the composition of the buffer is also important. The composition is reviewed on a continuous basis in order to ensure that the Group holds an appropriate portfolio of high quality assets that can provide a cushion against market disruption and dislocation, even in the most extreme stress circumstances.

## Liquidity portfolio

The table below shows the composition of the Group's liquidity portfolio (at estimated liquidity value). All assets within the liquidity portfolio are unencumbered.

|   | 31 December<br>2011 |               | 30 September<br>2011 | 31 December<br>2010 |
|---|---------------------|---------------|----------------------|---------------------|
|   | Average             | Period<br>end | Period<br>end        | Period<br>end       |
|   | £m                  | £m            | £m                   | £m                  |
| Cash and balances at central banks              | 74,711              | 69,932        | 76,833               | 53,661              |
| Treasury bills                                  | 5,937               | -             | 4,037                | 14,529              |
| Central and local government bonds (1)          |                     |               |                      |                     |
| - AAA rated governments and US agencies         | 37,947              | 29,632        | 29,850               | 41,435              |
| - AA- to AA+ rated governments (2)              | 3,074               | 14,102        | 18,077               | 3,744               |
| - governments rated below AA                    | 925                 | 955           | 700                  | 1,029               |
| - local government                              | 4,779               | 4,302         | 4,700                | 5,672               |
|   | 46,725              | 48,991        | 53,327               | 51,880              |
| Other assets (3)                                |                     |               |                      |                     |
| - AAA rated                                     | 21,973              | 25,202        | 24,186               | 17,836              |
| - below AAA rated and other high quality assets | 12,102              | 11,205        | 11,444               | 16,693              |
|   | 34,075              | 36,407        | 35,630               | 34,529              |
| Total liquidity portfolio                       | 161,448             | 155,330       | 169,827              | 154,599             |

## Notes:

- (1) Includes FSA eligible government bonds of £36.7 billion at 31 December 2011 (30 September 2011 - £36.8 billion; 31 December 2010 - £34.7 billion).
- (2) Includes AAA rated US government guaranteed and US government sponsored agencies. The US government was downgraded from AAA to AA+ by S&P on 5 August 2011, although not by Moody's or Fitch. These securities are reflected here.
- (3) Includes assets eligible for discounting at central banks.

## Key point

In view of the continuing uncertain market conditions, the liquidity portfolio was maintained above the Group's target level of £150 billion at £155.3 billion, with an average balance in 2011 of £161.4 billion. In anticipation of challenging market conditions, the composition was altered to become more liquid and conservative, as cash and balances at central banks rose to 45% of the total portfolio at 31 December 2011, from 35% at 31 December 2010.

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk (continued)

## Liquidity and funding metrics

The Group continues to improve and augment liquidity and funding risk management practices, in light of market experience and emerging regulatory and industry standards. The Group monitors a range of liquidity and funding indicators. These metrics encompass short and long-term liquidity requirements under stress and normal operating conditions. Two key structural ratios are described below.

## Loan to deposit ratio and funding gap

The table below shows quarterly trends in the Group's loan to deposit ratio and customer funding gap, including disposal groups.

|                   | Loan to deposit ratio |      | Customer funding gap |
|-------------------|-----------------------|------|----------------------|
|                   | Group                 | Core | Group                |
|                   | %                     | %    | £bn                  |
| 31 December 2011  | 108                   | 94   | 37                   |
| 30 September 2011 | 112                   | 95   | 52                   |
| 30 June 2011      | 114                   | 96   | 60                   |
| 31 March 2011     | 116                   | 96   | 67                   |
| 31 December 2010  | 118                   | 96   | 77                   |

## Note:

- (1) Loans are net of provisions.

## Key points

- The Group's loan to deposit ratio improved 1,000 basis points to 108% during 2011, as loans declined and deposits grew.
- The customer funding gap halved with Non-Core contributing £27 billion of the £37 billion reduction.

## Net stable funding ratio

The table below shows the Group's net stable funding ratio (NSFR), estimated by applying the Basel III guidance issued in December 2010. The Group is aiming to meet the minimum required NSFR of 100% over the longer term. This measure seeks to show the proportion of structural term assets which are funded by stable funding, including customer deposits, long-term wholesale funding and equity. One of the main components of the ratio entails categorising retail and SME deposits as either 'more stable' or 'less stable'. The Group's NSFR will also continue to be refined over time in line with regulatory developments. It may be calculated on a basis that is not consistent with that used by other financial institutions.

## Risk and balance sheet management (continued)

## Balance sheet management: Liquidity and funding risk: Net stable funding ratio (continued)

|                                      | 31 December<br>2011 |                | 30 September<br>2011 |                | 31 December<br>2010 |                | Weighting<br>% |
|--------------------------------------|---------------------|----------------|----------------------|----------------|---------------------|----------------|----------------|
|                                      | ASF (1)<br>£bn      | ASF (1)<br>£bn | ASF (1)<br>£bn       | ASF (1)<br>£bn | ASF (1)<br>£bn      | ASF (1)<br>£bn |                |
| Equity                               | 76                  | 76             | 79                   | 79             | 77                  | 77             | 100            |
| Wholesale funding > 1 year           | 124                 | 124            | 125                  | 125            | 154                 | 154            | 100            |
| Wholesale funding < 1 year           | 134                 | -              | 174                  | -              | 157                 | -              | -              |
| Derivatives                          | 524                 | -              | 562                  | -              | 424                 | -              | -              |
| Repurchase agreements                | 129                 | -              | 132                  | -              | 115                 | -              | -              |
| Deposits                             |                     |                |                      |                |                     |                |                |
| - Retail and SME - more stable       | 227                 | 204            | 170                  | 153            | 172                 | 155            | 90             |
| - Retail and SME - less stable       | 31                  | 25             | 25                   | 20             | 51                  | 41             | 80             |
| - Other                              | 179                 | 89             | 239                  | 120            | 206                 | 103            | 50             |
| Other (2)                            | 83                  | -              | 102                  | -              | 98                  | -              | -              |
| Total liabilities and equity         | 1,507               | 518            | 1,608                | 497            | 1,454               | 530            |                |
| Cash                                 | 79                  | -              | 78                   | -              | 57                  | -              | -              |
| Inter-bank lending                   | 44                  | -              | 53                   | -              | 58                  | -              | -              |
| Debt securities > 1 year             |                     |                |                      |                |                     |                |                |
| - central and local governments      |                     |                |                      |                |                     |                |                |
| AAA to AA-                           | 77                  | 4              | 84                   | 4              | 89                  | 4              | 5              |
| - other eligible bonds               | 73                  | 15             | 75                   | 15             | 75                  | 15             | 20             |
| - other bonds                        | 14                  | 14             | 17                   | 17             | 10                  | 10             | 100            |
| Debt securities < 1 year             | 45                  | -              | 54                   | -              | 43                  | -              | -              |
| Derivatives                          | 530                 | -              | 572                  | -              | 427                 | -              | -              |
| Reverse repurchase agreements        | 101                 | -              | 102                  | -              | 95                  | -              | -              |
| Customer loans and advances > 1 year |                     |                |                      |                |                     |                |                |
| - residential mortgages              | 145                 | 94             | 144                  | 94             | 145                 | 94             | 65             |
| - other                              | 173                 | 173            | 176                  | 176            | 211                 | 211            | 100            |
| Customer loans and advances < 1 year |                     |                |                      |                |                     |                |                |
| - retail loans                       | 19                  | 16             | 20                   | 17             | 22                  | 19             | 85             |
| - other                              | 137                 | 69             | 146                  | 73             | 125                 | 63             | 50             |
| Other (3)                            | 70                  | 70             | 87                   | 87             | 97                  | 97             | 100            |
| Total assets                         | 1,507               | 455            | 1,608                | 483            | 1,454               | 513            |                |
| Undrawn commitments                  | 240                 | 12             | 245                  | 12             | 267                 | 13             | 5              |
| Total assets and undrawn commitments | 1,747               | 467            | 1,853                | 495            | 1,721               | 526            |                |
| Net stable funding ratio             |                     | 111%           |                      | 100%           |                     | 101%           |                |

## Notes:

- (1) Available stable funding.
- (2) Deferred tax, insurance liabilities and other liabilities.
- (3) Prepayments, accrued income, deferred tax and other assets.

## Key points

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The NSFR increased by 10% in the year to 111%, with the funding cushion over term assets and undrawn commitments increasing from £4 billion to £51 billion.

- Available stable funding decreased by £12 billion in the year as a result of a £30 billion reduction in long-term wholesale funding, including the move into short-term of approximately £20 billion of balances under the CGS. This was offset by a £19 billion increase in qualifying deposit balances, including classification of certain deposits as more stable, as some assumptions and methodologies were refined.
- Term assets decreased in the year by £38 billion primarily reflecting Non-Core disposals and run-offs. The decrease in other assets is primarily due to the closures of certain equities businesses in Global Banking & Markets and other asset movements.

## Risk and balance sheet management (continued)

## Balance sheet management: Interest rate risk

Interest rate risk in the banking book (IRRBB) value-at-risk (VaR) for the Group's retail and commercial banking activities at a 99% confidence level was as follows:

|                  | Period  |     |         |         |
|------------------|---------|-----|---------|---------|
|                  | Average | end | Maximum | Minimum |
|                  | £m      | £m  | £m      | £m      |
| 31 December 2011 | 63      | 51  | 80      | 44      |
| 31 December 2010 | 58      | 96  | 96      | 30      |

A breakdown of the Group's IRRBB VaR by currency is shown below.

| Currency  | 31 December | 31 December |
|-----------|-------------|-------------|
|           | 2011        | 2010        |
|           | £m          | £m          |
| Euro      | 26          | 33          |
| Sterling  | 57          | 79          |
| US dollar | 61          | 121         |
| Other     | 5           | 10          |

## Key points

- Interest rate exposure at 31 December 2011 was considerably lower than at 31 December 2010 but average exposure was 9% higher in 2011 than in 2010.
- The reduction in US dollar VaR reflects, in part, changes in holding period assumptions following changes in Non-Core assets.

## Risk and balance sheet management (continued)

## Balance sheet management: Interest rate risk (continued)

## Sensitivity of net interest income

The Group seeks to mitigate the effect of prospective interest rate movements, which could reduce future net interest income (NII) in the Group's businesses, whilst balancing the cost of such activities on the current net revenue stream. Hedging activities also consider the impact on market value sensitivity under stress.

The following table shows the sensitivity of NII, over the next twelve months, to an immediate upward or downward change of 100 basis points to all interest rates. In addition, the table includes the impact of a gradual 400 basis point steepening and a gradual 300 basis point flattening of the yield curve at tenors greater than a year. This scenario differs from that applied in the previous year in both the severity of the rate shift and the tenors to which this is applied.

|  | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|--|------------------------------|-------------------------------|------------------------------|
| Potential favourable/(adverse) impact on NII |                              |                               |                              |
| + 100 basis points shift in yield curves     | 244                          | 188                           | 232                          |
| - 100 basis points shift in yield curves     | (183)                        | (74)                          | (352)                        |
| Bear steepener                               | 443                          | 487                           |                              |
| Bull flattener                               | (146)                        | (248)                         |                              |

## Key points

- The Group's interest rate exposure remains slightly asset sensitive, driven in part by changes to underlying business assumptions as rates rise. The impact of the steepening and flattening scenarios is largely driven by the investment of net free reserves.
- The reported sensitivity will vary over time due to a number of factors such as market conditions and strategic changes to the balance sheet mix and should not therefore be considered predictive of future performance.

## Structural foreign currency exposures

The Group does not maintain material non-trading open currency positions, other than the structural foreign currency translation exposures arising from its investments in foreign subsidiaries and associated undertakings and their related currency funding. The Group's structural foreign currency exposure was £24.2 billion and £17.9 billion before and after economic hedges respectively, broadly unchanged from the 2010 position.



## Risk and balance sheet management (continued)

## Risk management: Credit risk

Credit risk is the risk of financial loss due to the failure of a customer to meet its obligation to settle outstanding amounts. The quantum and nature of credit risk assumed across the Group's different businesses vary considerably, while the overall credit risk outcome usually exhibits a high degree of correlation with the macroeconomic environment.

## Loans and advances to customers by sector

In the table below loans and advances exclude disposal groups and repurchase agreements. Totals for disposal groups are also presented.

|   | 31 December 2011 |                        |             | 30 September 2011 |                        |             | 31 December 2010 |                        |             |
|---|------------------|------------------------|-------------|-------------------|------------------------|-------------|------------------|------------------------|-------------|
|   | Core<br>£m       | Non-<br>Core (1)<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core (1)<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core (1)<br>£m | Total<br>£m |
| Central and local government                  | 8,359            | 1,383                  | 9,742       | 8,097             | 1,507                  | 9,604       | 6,781            | 1,671                  | 8,452       |
| Finance                                       | 46,452           | 3,229                  | 49,681      | 48,094            | 4,884                  | 52,978      | 46,910           | 7,651                  | 54,561      |
| Residential mortgages                         | 138,509          | 5,102                  | 143,611     | 143,941           | 5,319                  | 149,260     | 140,359          | 6,142                  | 146,501     |
| Personal lending                              | 31,067           | 1,556                  | 32,623      | 32,152            | 2,810                  | 34,962      | 33,581           | 3,891                  | 37,472      |
| Property                                      | 38,704           | 38,064                 | 76,768      | 44,072            | 40,628                 | 84,700      | 42,455           | 47,651                 | 90,106      |
| Construction                                  | 6,781            | 2,672                  | 9,453       | 7,992             | 3,062                  | 11,054      | 8,680            | 3,352                  | 12,032      |
| Manufacturing                                 | 23,201           | 4,931                  | 28,132      | 24,816            | 5,233                  | 30,049      | 25,797           | 6,520                  | 32,317      |
| Service industries and<br>business activities |                  |                        |             |                   |                        |             |                  |                        |             |
| - retail, wholesale and repairs               | 21,314           | 2,339                  | 23,653      | 22,207            | 2,427                  | 24,634      | 21,974           | 3,191                  | 25,165      |
| - transport and storage                       | 16,454           | 5,477                  | 21,931      | 16,236            | 6,009                  | 22,245      | 15,946           | 8,195                  | 24,141      |
| - health, education and<br>Recreation         | 13,273           | 1,419                  | 14,692      | 16,224            | 1,515                  | 17,739      | 17,456           | 1,865                  | 19,321      |
| - hotels and restaurants                      | 7,143            | 1,161                  | 8,304       | 7,841             | 1,358                  | 9,199       | 8,189            | 1,492                  | 9,681       |
| - utilities                                   | 6,543            | 1,849                  | 8,392       | 8,212             | 1,725                  | 9,937       | 7,098            | 2,110                  | 9,208       |
| - other                                       | 24,228           | 3,772                  | 28,000      | 24,744            | 4,479                  | 29,223      | 24,464           | 5,530                  | 29,994      |
| Agriculture, forestry and<br>fishing          | 3,471            | 129                    | 3,600       | 3,767             | 135                    | 3,902       | 3,758            | 135                    | 3,893       |
| Finance leases and<br>instalment credit       | 8,440            | 6,059                  | 14,499      | 8,404             | 7,467                  | 15,871      | 8,321            | 8,529                  | 16,850      |
| Interest accruals                             | 675              | 116                    | 791         | 661               | 152                    | 813         | 831              | 278                    | 1,109       |
| Gross loans                                   | 394,614          | 79,258                 | 473,872     | 417,460           | 88,710                 | 506,170     | 412,600          | 108,203                | 520,803     |
| Gross loans including disposal<br>groups      | 414,063          | 80,005                 | 494,068     | 417,510           | 90,389                 | 507,899     | 412,851          | 113,001                | 525,852     |
| Loan impairment provisions                    | (8,292)          | (11,468)               | (19,760)    | (8,748)           | (11,849)               | (20,597)    | (7,740)          | (10,315)               | (18,055)    |

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|  |         |          |          |         |          |          |         |          |          |
|--|---------|----------|----------|---------|----------|----------|---------|----------|----------|
| Loan impairment provisions including disposal groups | (9,065) | (11,486) | (20,551) | (8,748) | (11,867) | (20,615) | (7,740) | (10,351) | (18,091) |
| Net loans  | 386,322 | 67,790   | 454,112  | 408,712 | 76,861   | 485,573  | 404,860 | 97,888   | 502,748  |
| Net loans including disposal groups                  | 404,998 | 68,519   | 473,517  | 408,762 | 78,522   | 487,284  | 405,111 | 102,650  | 507,761  |

Note:

- (1) Non-Core includes amounts relating to RFS MI of £0.4 billion at 31 December 2011 (30 September 2011 - £0.6 billion; 31 December 2010 - £0.6 billion)

Key points

- Gross loans and advances including disposal groups decreased by £31.8 billion during 2011 and £13.8 billion in Q4 2011, predominantly in Non-Core.
- Non-Core disposal strategy led to gross loans decreasing by £33 billion (Q4 2011 - £10.4 billion). Property accounted for 40% of this decrease.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Risk elements in lending

The table below analyses the Group's risk elements in lending (REIL) without taking account of any security held which could reduce the eventual loss should it occur, nor of any provisions. REIL is split into UK and overseas, based on the location of the lending office.

|  | 31 December 2011 |                    |             | 30 September 2011 |                    |             | 31 December 2010 |                    |             |
|--|------------------|--------------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-------------|
|  | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| Impaired loans (1)                             |                  |                    |             |                   |                    |             |                  |                    |             |
| - UK   | 8,291            | 7,284              | 15,575      | 9,222             | 7,471              | 16,693      | 8,575            | 7,835              | 16,410      |
| - Overseas                                     | 7,015            | 16,157             | 23,172      | 6,695             | 16,274             | 22,969      | 4,936            | 14,355             | 19,291      |
|  | 15,306           | 23,441             | 38,747      | 15,917            | 23,745             | 39,662      | 13,511           | 22,190             | 35,701      |
| Accruing loans past due<br>90 days or more (2) |                  |                    |             |                   |                    |             |                  |                    |             |
| - UK   | 1,192            | 508                | 1,700       | 1,648             | 580                | 2,228       | 1,434            | 939                | 2,373       |
| - Overseas                                     | 364              | 34                 | 398         | 580               | 256                | 836         | 262              | 262                | 524         |
|  | 1,556            | 542                | 2,098       | 2,228             | 836                | 3,064       | 1,696            | 1,201              | 2,897       |
| Total REIL                                     | 16,862           | 23,983             | 40,845      | 18,145            | 24,581             | 42,726      | 15,207           | 23,391             | 38,598      |
| REIL including disposal<br>groups              |                  |                    | 42,394      |                   |                    | 42,752      |                  |                    | 38,651      |
| REIL as a % of gross<br>loans and advances (3) | 4.4%             | 30.1%              | 8.6%        | 4.3%              | 27.4%              | 8.4%        | 3.7%             | 20.8%              | 7.3%        |
| Provisions as a % of REIL                      | 50%              | 48%                | 49%         | 49%               | 48%                | 49%         | 52%              | 44%                | 47%         |

## Notes:

- (1) All loans against which an impairment provision is held.
- (2) Loans where an impairment event has taken place but no impairment provision recognised. This category is used for fully collateralised non-revolving credit facilities.
- (3) Includes disposal groups and excludes reverse repos.

## Key points

- REIL, including disposal groups, increased by £3.7 billion in the year.
- Ulster Bank Group's non-performing loans increased significantly by £3.5 billion (Core - £1.9 billion; Non-Core - £1.6 billion). This principally related to residential mortgages (£0.6 billion, 39% increase) and commercial real estate (£2.4 billion,

25% increase), reflecting the continued deteriorating conditions in property sectors in Ireland. The Non-Core REIL increase related to Ulster Bank was partially offset by run-off in other Non-Core donating divisions in the year.

- UK Corporate REIL increased by £1.0 billion, principally due to extended work-out periods associated with corporate loan restructuring arrangements.
- REIL declined marginally (£0.4 billion) during Q4 2011 principally reflecting Non-Core GBM write-offs.
- Disposal groups REIL at 31 December 2011 of £1.5 billion comprised impaired loans of £1.3 billion; and accruing loans of £0.2 billion in relation to the UK branch based businesses, of which £1 billion was in UK Corporate and £0.5 billion in UK Retail.

For sector, geography and divisional analysis of loans, REIL and impairments, refer to Appendix 2.

## Risk and balance sheet management (continued)

Risk management: Credit risk: Loans, REIL and impairments by division

The following tables analyse loans and advances to banks and customers (excluding reverse repos) and related REIL, provisions, impairments, write-offs and coverage ratios by division.

|                                 | Gross<br>loans<br>banks | Gross<br>loans<br>customers | REIL<br>£m | Provisions<br>£m | REIL as a<br>%<br>of gross<br>customer<br>loans<br>% | Provisions<br>as a %<br>of REIL<br>% | YTD<br>Impairment<br>charge<br>£m | YTD<br>Amounts<br>written-off<br>£m |
|---------------------------------|-------------------------|-----------------------------|------------|------------------|--|--------------------------------------|-----------------------------------|-------------------------------------|
| 31 December 2011                | £m                      | £m                          | £m         | £m               | %  | %                                    | £m                                | £m                                  |
| UK Retail                       | 628                     | 103,377                     | 4,087      | 2,344            | 4.0  | 57                                   | 788                               | 823                                 |
| UK Corporate<br>Wealth          | 672                     | 96,647                      | 3,972      | 1,608            | 4.1  | 40                                   | 782                               | 653                                 |
| Global Transaction Services     | 2,422                   | 16,913                      | 211        | 81               | 1.2  | 38                                   | 25                                | 11                                  |
| Ulster Bank                     | 3,464                   | 15,767                      | 218        | 234              | 1.4  | 107                                  | 166                               | 79                                  |
| US Retail & Commercial          | 2,079                   | 34,052                      | 5,523      | 2,749            | 16.2   | 50                                   | 1,384                             | 124                                 |
|                                 | 208                     | 51,436                      | 1,006      | 451              | 2.0  | 45                                   | 247                               | 371                                 |
| Retail & Commercial             | 9,473                   | 318,192                     | 15,017     | 7,467            | 4.7  | 50                                   | 3,392                             | 2,061                               |
| Global Banking & Markets        | 30,072                  | 75,493                      | 1,845      | 947              | 2.4  | 51                                   | 11                                | 76                                  |
| RBS Insurance and other         | 3,829                   | 929                         | -          | -                | -  | -                                    | -                                 | -                                   |
| Core                            | 43,374                  | 394,614                     | 16,862     | 8,414            | 4.3  | 50                                   | 3,403                             | 2,137                               |
| Non-Core                        | 619                     | 79,258                      | 23,983     | 11,469           | 30.3   | 48                                   | 3,838                             | 2,390                               |
| Group                           | 43,993                  | 473,872                     | 40,845     | 19,883           | 8.6  | 49                                   | 7,241                             | 4,527                               |
| Total including disposal groups | 44,080                  | 494,068                     | 42,394     | 20,674           | 8.6  | 49                                   | 7,241                             | 4,527                               |
| 30 September 2011               |                         |                             |            |                  |  |                                      |                                   |                                     |
| UK Retail                       | 434                     | 110,086                     | 4,651      | 2,661            | 4.2  | 57                                   | 597                               | 658                                 |
| UK Corporate<br>Wealth          | 70                      | 109,977                     | 4,904      | 1,961            | 4.5  | 40                                   | 549                               | 498                                 |
| Global Transaction Services     | 2,326                   | 17,037                      | 198        | 71               | 1.2  | 36                                   | 13                                | 8                                   |
| Ulster Bank                     | 3,707                   | 19,545                      | 240        | 201              | 1.2  | 84                                   | 119                               | 66                                  |
| US Retail & Commercial          | 2,791                   | 35,546                      | 5,556      | 2,567            | 15.6   | 46                                   | 1,057                             | 63                                  |
|                                 | 186                     | 49,477                      | 955        | 469              | 1.9  | 49                                   | 193                               | 267                                 |
| Retail & Commercial             | 9,514                   | 341,668                     | 16,504     | 7,930            | 4.8  | 48                                   | 2,528                             | 1,560                               |
| Global Banking & Markets        | 35,900                  | 73,921                      | 1,641      | 943              | 2.2  | 57                                   | (49)                              | 51                                  |
| RBS Insurance and other         | 6,604                   | 1,871                       | -          | -                | -  | -                                    | -                                 | -                                   |
| Core                            | 52,018                  | 417,460                     | 18,145     | 8,873            | 4.3  | 49                                   | 2,479                             | 1,611                               |
| Non-Core                        | 709                     | 88,710                      | 24,581     | 11,850           | 27.7   | 48                                   | 3,108                             | 1,409                               |
| Group                           | 52,727                  | 506,170                     | 42,726     | 20,723           | 8.4  | 49                                   | 5,587                             | 3,020                               |
| Total including disposal groups | 52,822                  | 507,899                     | 42,752     | 20,741           | 8.4  | 49                                   | 5,587                             | 3,020                               |

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31 December 2010

|                                 |        |         |        |        |      |     |       |       |
|---------------------------------|--------|---------|--------|--------|------|-----|-------|-------|
| UK Retail                       | 408    | 108,405 | 4,620  | 2,741  | 4.3  | 59  | 1,160 | 1,135 |
| UK Corporate                    | 72     | 111,672 | 3,967  | 1,732  | 3.6  | 44  | 761   | 349   |
| Wealth                          | 2,220  | 16,130  | 223    | 66     | 1.4  | 30  | 18    | 9     |
| Global Transaction Services     | 3,047  | 14,437  | 146    | 147    | 1.0  | 101 | 8     | 49    |
| Ulster Bank                     | 2,928  | 36,858  | 3,619  | 1,633  | 9.8  | 45  | 1,161 | 48    |
| US Retail & Commercial          | 145    | 48,516  | 913    | 505    | 1.9  | 55  | 483   | 547   |
| Retail & Commercial             | 8,820  | 336,018 | 13,488 | 6,824  | 4.0  | 51  | 3,591 | 2,137 |
| Global Banking & Markets        | 46,073 | 75,981  | 1,719  | 1,042  | 2.3  | 61  | 146   | 87    |
| RBS Insurance and other         | 2,140  | 601     | -      | -      | -    | -   | -     | -     |
| Core                            | 57,033 | 412,600 | 15,207 | 7,866  | 3.7  | 52  | 3,737 | 2,224 |
| Non-Core                        | 1,003  | 108,203 | 23,391 | 10,316 | 21.6 | 44  | 5,407 | 3,818 |
| Group                           | 58,036 | 520,803 | 38,598 | 18,182 | 7.4  | 47  | 9,144 | 6,042 |
| Total including disposal groups | 58,687 | 525,852 | 38,651 | 18,218 | 7.3  | 47  | 9,144 | 6,042 |

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## Risk and balance sheet management (continued)

## Risk management: Credit risk: Risk elements in lending

The tables below details the movement in REIL for the year ended 31 December 2011.

|   | Impaired loans |                    |             | Other loans (1) |                    |             | REIL       |                    |             |
|---|----------------|--------------------|-------------|-----------------|--------------------|-------------|------------|--------------------|-------------|
|   | Core<br>£m     | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m      | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m | Non-<br>Core<br>£m | Total<br>£m |
| At 1 January 2011                             | 13,511         | 22,190             | 35,701      | 1,696           | 1,201              | 2,897       | 15,207     | 23,391             | 38,598      |
| Transfers to disposal groups                  | (1,287)        | -                  | (1,287)     | (238)           | -                  | (238)       | (1,525)    | -                  | (1,525)     |
| Intra-group transfers                         | 300            | (300)              | -           | 149             | (149)              | -           | 449        | (449)              | -           |
| Currency translation and<br>other adjustments | (158)          | (496)              | (654)       | (14)            | -                  | (14)        | (172)      | (496)              | (668)       |
| Additions                                     | 8,379          | 8,698              | 17,077      | 2,585           | 1,059              | 3,644       | 10,964     | 9,757              | 20,721      |
| Transfers                                     | 645            | 381                | 1,026       | (362)           | (352)              | (714)       | 283        | 29                 | 312         |
| Disposals and restructurings                  | (407)          | (1,470)            | (1,877)     | (9)             | (97)               | (106)       | (416)      | (1,567)            | (1,983)     |
| Repayments                                    | (3,540)        | (3,172)            | (6,712)     | (2,251)         | (1,120)            | (3,371)     | (5,791)    | (4,292)            | (10,083)    |
| Amounts written-off                           | (2,137)        | (2,390)            | (4,527)     | -               | -                  | -           | (2,137)    | (2,390)            | (4,527)     |
| At 31 December 2011                           | 15,306         | 23,441             | 38,747      | 1,556           | 542                | 2,098       | 16,862     | 23,983             | 40,845      |

|   | Impaired loans |                    |             | Other loans (1) |                    |             | REIL       |                    |             |
|---|----------------|--------------------|-------------|-----------------|--------------------|-------------|------------|--------------------|-------------|
|   | Core<br>£m     | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m      | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m | Non-<br>Core<br>£m | Total<br>£m |
| At 1 January 2011                             | 13,511         | 22,190             | 35,701      | 1,696           | 1,201              | 2,897       | 15,207     | 23,391             | 38,598      |
| Intra-group transfers                         | 300            | (300)              | -           | 81              | (81)               | -           | 381        | (381)              | -           |
| Currency translation and<br>other adjustments | -              | (167)              | (167)       | (5)             | (3)                | (8)         | (5)        | (170)              | (175)       |
| Additions                                     | 6,261          | 6,910              | 13,171      | 2,143           | 827                | 2,970       | 8,404      | 7,737              | 16,141      |
| Transfers                                     | 400            | 312                | 712         | (217)           | (235)              | (452)       | 183        | 77                 | 260         |
| Disposals and restructurings                  | (373)          | (1,206)            | (1,579)     | (9)             | (97)               | (106)       | (382)      | (1,303)            | (1,685)     |
| Repayments                                    | (2,571)        | (2,585)            | (5,156)     | (1,461)         | (776)              | (2,237)     | (4,032)    | (3,361)            | (7,393)     |
| Amounts written-off                           | (1,611)        | (1,409)            | (3,020)     | -               | -                  | -           | (1,611)    | (1,409)            | (3,020)     |
| At 30 September 2011                          | 15,917         | 23,745             | 39,662      | 2,228           | 836                | 3,064       | 18,145     | 24,581             | 42,726      |
| Transfers to disposal groups                  | (1,287)        | -                  | (1,287)     | (238)           | -                  | (238)       | (1,525)    | -                  | (1,525)     |
| Intra-group transfers                         | -              | -                  | -           | 68              | (68)               | -           | 68         | (68)               | -           |
| Currency translation and<br>other adjustments | (158)          | (329)              | (487)       | (9)             | 3                  | (6)         | (167)      | (326)              | (493)       |
| Additions                                     | 2,118          | 1,788              | 3,906       | 442             | 232                | 674         | 2,560      | 2,020              | 4,580       |
| Transfers                                     | 245            | 69                 | 314         | (145)           | (117)              | (262)       | 100        | (48)               | 52          |
| Disposals and restructurings                  | (34)           | (264)              | (298)       | -               | -                  | -           | (34)       | (264)              | (298)       |
| Repayments                                    | (969)          | (587)              | (1,556)     | (790)           | (344)              | (1,134)     | (1,759)    | (931)              | (2,690)     |
| Amounts written-off                           | (526)          | (981)              | (1,507)     | -               | -                  | -           | (526)      | (981)              | (1,507)     |

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|                     |        |        |        |       |     |       |        |        |        |
|---------------------|--------|--------|--------|-------|-----|-------|--------|--------|--------|
| At 31 December 2011 | 15,306 | 23,441 | 38,747 | 1,556 | 542 | 2,098 | 16,862 | 23,983 | 40,845 |
|---------------------|--------|--------|--------|-------|-----|-------|--------|--------|--------|

Note:

(1) Accruing loans past due 90 days or more.

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## Risk and balance sheet management (continued)

## Risk management: Credit risk: Impairment provisions

## Movement in loan impairment provisions

The following tables show the movement in impairment provisions for loans and advances to banks and customers.

|  | Year ended       |                    |           |          |                  |            |                    |           |          |             |
|--|------------------|--------------------|-----------|----------|------------------|------------|--------------------|-----------|----------|-------------|
|  | 31 December 2011 |                    |           |          | 31 December 2010 |            |                    |           |          |             |
|  | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>£m | MI<br>£m | Total<br>£m      | Core<br>£m | Non-<br>Core<br>£m | RFS<br>£m | MI<br>£m | Total<br>£m |
| At beginning of period                       | 7,866            | 10,316             | -         | -        | 18,182           | 6,921      | 8,252              | 2,110     | -        | 17,283      |
| Transfers to disposal groups                 | (773)            | -                  | -         | -        | (773)            | -          | (72)               | -         | -        | (72)        |
| Intra-group transfers                        | 177              | (177)              | -         | -        | -                | (568)      | 568                | -         | -        | -           |
| Currency translation and other adjustments   | (76)             | (207)              | -         | -        | (283)            | (16)       | 59                 | -         | -        | 43          |
| Disposals                                    | -                | -                  | 8         | 8        | 8                | -          | (20)               | (2,152)   | (2,172)  | (2,172)     |
| Amounts written-off                          | (2,137)          | (2,390)            | -         | -        | (4,527)          | (2,224)    | (3,818)            | -         | -        | (6,042)     |
| Recoveries of amounts previously written-off | 167              | 360                | -         | -        | 527              | 213        | 198                | -         | -        | 411         |
| Charge to income statement                   |                  |                    |           |          |                  |            |                    |           |          |             |
| - continued                                  | 3,403            | 3,838              | -         | -        | 7,241            | 3,737      | 5,407              | -         | -        | 9,144       |
| - discontinued                               | -                | -                  | (8)       | (8)      | (8)              | -          | -                  | 42        | 42       | 42          |
| Unwind of discount                           | (213)            | (271)              | -         | -        | (484)            | (197)      | (258)              | -         | -        | (455)       |
| At end of period                             | 8,414            | 11,469             | -         | -        | 19,883           | 7,866      | 10,316             | -         | -        | 18,182      |

|  | Quarter ended    |                    |                 |             |                   |                    |             |                  |                    |                 |             |  |
|--|------------------|--------------------|-----------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-----------------|-------------|--|
|  | 31 December 2011 |                    |                 |             | 30 September 2011 |                    |             | 31 December 2010 |                    |                 |             |  |
|  | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m |  |
| At beginning of period                       | 8,873            | 11,850             | -               | 20,723      | 8,752             | 12,007             | 20,759      | 7,791            | 9,879              | -               | 17,670      |  |
| Transfers to disposal groups                 | (773)            | -                  | -               | (773)       | -                 | -                  | -           | -                | (5)                | -               | (5)         |  |
| Intra-group transfers                        | -                | -                  | -               | -           | -                 | -                  | -           | (217)            | 217                | -               | -           |  |
| Currency translation and other adjustments   | (75)             | (162)              | -               | (237)       | (90)              | (285)              | (375)       | 147              | (235)              | -               | (88)        |  |
| Disposals                                    | -                | -                  | (3)             | (3)         | -                 | -                  | -           | -                | (3)                | (3)             | (6)         |  |
| Amounts written-off                          | (526)            | (981)              | -               | (1,507)     | (593)             | (497)              | (1,090)     | (745)            | (771)              | -               | (1,516)     |  |
| Recoveries of amounts previously written-off | 48               | 99                 | -               | 147         | 39                | 55                 | 94          | 29               | 67                 | -               | 96          |  |

Charge to income  
statement

|                    |       |        |   |        |       |        |        |       |        |   |        |
|--------------------|-------|--------|---|--------|-------|--------|--------|-------|--------|---|--------|
| - continued        | 924   | 730    | - | 1,654  | 817   | 635    | 1,452  | 912   | 1,243  | - | 2,155  |
| - discontinued     | -     | -      | 3 | 3      | -     | -      | -      | -     | -      | 3 | 3      |
| Unwind of discount | (57)  | (67)   | - | (124)  | (52)  | (65)   | (117)  | (51)  | (76)   | - | (127)  |
| At end of period   | 8,414 | 11,469 | - | 19,883 | 8,873 | 11,850 | 20,723 | 7,866 | 10,316 | - | 18,182 |

## Key points

- Impairment provisions excluding £0.8 billion relating to disposal groups increased by £1.7 billion during 2011.
- Ulster Bank Group's provisions increased by £3.1 billion during the year (Core - £1.1 billion; Non-Core - £2.0 billion), with REIL coverage increasing to 53% (Core - 50%; Non-Core - 54%) from 44% at the end of 2010, predominantly reflecting the deterioration in value of the commercial real estate development portfolio.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Impairment provisions (continued)

## Movement in loan impairment provisions (continued)

The following table analyses impairment provisions in respect of loans and advances to banks and customers.

|                       | 31 December 2011 |                    |             | 30 September 2011 |                    |             | 31 December 2010 |                    |             |
|-----------------------|------------------|--------------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-------------|
|                       | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| Latent loss           | 1,339            | 647                | 1,986       | 1,516             | 751                | 2,267       | 1,653            | 997                | 2,650       |
| Collectively assessed | 4,279            | 861                | 5,140       | 4,675             | 1,114              | 5,789       | 4,139            | 1,157              | 5,296       |
| Individually assessed | 2,674            | 9,960              | 12,634      | 2,557             | 9,984              | 12,541      | 1,948            | 8,161              | 10,109      |
| Customer loans        | 8,292            | 11,468             | 19,760      | 8,748             | 11,849             | 20,597      | 7,740            | 10,315             | 18,055      |
| Bank loans            | 122              | 1                  | 123         | 125               | 1                  | 126         | 126              | 1                  | 127         |
| Total provisions      | 8,414            | 11,469             | 19,883      | 8,873             | 11,850             | 20,723      | 7,866            | 10,316             | 18,182      |
| % of loans (1)        | 2.2%             | 14.4%              | 4.2%        | 2.1%              | 13.2%              | 4.1%        | 1.9%             | 9.1%               | 3.4%        |

## Note:

- (1) Customer provisions as a percentage of gross loans and advances to customers including assets of disposal groups and excluding reverse repos.

## Impairment charge

The following table analyses the impairment charge for loans and securities.

|  | Year ended       |                |          |             | 31 December 2010 |          |       |
|--|------------------|----------------|----------|-------------|------------------|----------|-------|
|  | 31 December 2011 |                | RFS      |             | Core             | Non-Core | Total |
|  | Core<br>£m       | Non-Core<br>£m | MI<br>£m | Total<br>£m | £m               | £m       | £m    |
| Latent loss  | (252)            | (293)          | -        | (545)       | (5)              | (116)    | (121) |
| Collectively assessed  | 2,075            | 516            | -        | 2,591       | 2,258            | 812      | 3,070 |
| Individually assessed  | 1,580            | 3,615          | -        | 5,195       | 1,489            | 4,719    | 6,208 |
| Customer loans   | 3,403            | 3,838          | -        | 7,241       | 3,742            | 5,415    | 9,157 |
| Bank loans   | -                | -              | -        | -           | (5)              | (8)      | (13)  |
| Securities - sovereign debt impairment and related interest rate hedge adjustments | 1,268            | -              | -        | 1,268       | -                | -        | -     |
| Securities - other   | 117              | 81             | 2        | 200         | 44               | 68       | 112   |
| Charge to income statement   | 4,788            | 3,919          | 2        | 8,709       | 3,781            | 5,475    | 9,256 |

|   |      |      |   |      |      |      |      |
|---|------|------|---|------|------|------|------|
| Charge relating to customer loans as a %<br>of gross customer loans (1) | 0.8% | 4.8% | - | 1.5% | 0.9% | 4.9% | 1.7% |
|---|------|------|---|------|------|------|------|

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Impairment charge (continued)

|  | 31 December 2011 |                    |                 |             | Quarter ended<br>30 September 2011 |                    |             | 31 December 2010 |                    |             |
|--|------------------|--------------------|-----------------|-------------|------------------------------------|--------------------|-------------|------------------|--------------------|-------------|
|  | Core<br>£m       | Non-<br>Core<br>£m | RFS<br>MI<br>£m | Total<br>£m | Core<br>£m                         | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| Latent loss  | (87)             | (103)              | -               | (190)       | (33)                               | (27)               | (60)        | (68)             | (48)               | (116)       |
| Collectively<br>assessed   | 478              | 113                | -               | 591         | 548                                | 141                | 689         | 559              | 170                | 729         |
| Individually<br>assessed   | 533              | 720                | -               | 1,253       | 302                                | 521                | 823         | 426              | 1,129              | 1,555       |
| Customer loans   | 924              | 730                | -               | 1,654       | 817                                | 635                | 1,452       | 917              | 1,251              | 2,168       |
| Bank loans   | -                | -                  | -               | -           | -                                  | -                  | -           | (5)              | (8)                | (13)        |
| Securities -<br>sovereign debt<br>impairment and<br>related<br>interest rate<br>hedge<br>adjustments | 224              | -                  | -               | 224         | 202                                | -                  | 202         | -                | -                  | -           |
| Securities - other   | 17               | 21                 | 2               | 40          | 37                                 | 47                 | 84          | 19               | (33)               | (14)        |
| Charge to income<br>statement  | 1,165            | 751                | 2               | 1,918       | 1,056                              | 682                | 1,738       | 931              | 1,210              | 2,141       |
| Charge relating to<br>customer loans as<br>a % of<br>gross customer<br>loans (1)                     | 0.9%             | 3.7%               | -               | 1.3%        | 0.8%                               | 2.8%               | 1.1%        | 0.9%             | 4.4%               | 1.6%        |

## Note:

- (1) Customer loan impairment charge as a percentage of gross loans and advances to customers including assets of disposal groups and excluding reverse purchase agreements.

## Key points

- The impairment charge, excluding securities, decreased by £1.9 billion or 21% compared with 2010, driven largely by a £1.6 billion reduction in Non-Core, despite continuing challenges in Ulster Bank and corporate real estate portfolios.
- The Group's customer loan impairment charge as a percentage of loans and advances was 1.5% compared with 1.7% for 2010.

- The securities impairment in 2011 primarily reflects an impairment charge of £1.3 billion in respect of the Group's holdings of Greek sovereign bonds and related interest rate hedges.

## Risk and balance sheet management (continued)

## Risk management: Restructuring and forbearance

## Wholesale loan restructuring

The total amount of wholesale restructurings that achieved legal completion in 2011 was £8.6 billion. In addition, a further £14.7 billion was in the process of being completed at 31 December 2011. Restructured loans, related internal asset quality bands, sector breakdown and types of restructuring are set out below.

| 31 December 2011                   | AQ1-AQ9 (1)<br>£m | AQ10 Provision<br>(2) coverage<br>£m | AQ10 (2)<br>Provision<br>coverage<br>% |
|------------------------------------|-------------------|--------------------------------------|--|
| Wholesale restructurings by sector |                   |                                      |  |
| Property                           | 1,980             | 2,600                                | 18                                     |
| Transport                          | 686               | 694                                  | 11                                     |
| Non-bank financial institutions    | 228               | 420                                  | 65                                     |
| Retail and leisure                 | 503               | 148                                  | 24                                     |
| Other                              | 1,078             | 251                                  | 28                                     |
| Total                              | 4,475             | 4,113                                | 22                                     |

## Notes:

- (1) Probability of default less than 100%.  
(2) Probability of default is 100%.

The incidence of the main types of restructuring is analysed below.

| 31 December 2011                                   | Loans<br>by value<br>% |
|--|------------------------|
| Wholesale restructurings by type of arrangement    |                        |
| Variation in margin                                | 12                     |
| Payment holidays and loan rescheduling             | 87                     |
| Forgiveness of all or part of the outstanding debt | 31                     |
| Other  | 8                      |

## Note:

- (1) The total above exceeds 100% as an individual case can involve more than one type of arrangement.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Restructuring and forbearance (continued)

## Retail forbearance

Retail mortgage accounts in forbearance arrangements at 31 December 2011 totalled £6.6 billion. The mortgage arrears information for retail accounts in forbearance and related provision arrangements are shown in the table below.

| 31 December 2011              | No missed payments |                 | 1-3 months in arrears |                 | >3 months in arrears |                 | Total         |                 | Accounts forborne |
|-------------------------------|--------------------|-----------------|-----------------------|-----------------|----------------------|-----------------|---------------|-----------------|-------------------|
|                               | Balance<br>£m      | Provision<br>£m | Balance<br>£m         | Provision<br>£m | Balance<br>£m        | Provision<br>£m | Balance<br>£m | Provision<br>£m | %                 |
| Arrears status and provisions |                    |                 |                       |                 |                      |                 |               |                 |                   |
| UK Retail (1,2)               | 3,677              | 16              | 351                   | 13              | 407                  | 59              | 4,435         | 88              | 4.7               |
| Ulster Bank (1,2)             | 893                | 78              | 516                   | 45              | 421                  | 124             | 1,830         | 247             | 9.1               |
| Citizens                      | -                  | -               | 91                    | 10              | 89                   | 10              | 180           | 20              | 0.8               |
| Wealth                        | 121                | -               | -                     | -               | 2                    | -               | 123           | -               | 1.3               |
| Total                         | 4,691              | 94              | 958                   | 68              | 919                  | 193             | 6,568         | 355             | 4.4               |

## Notes:

- (1) Includes all forbearance arrangements regardless of whether or not the customer is experiencing financial difficulty.
- (2) Comprises the current stock position of forbearance deals agreed since January 2008 for UK Retail and since July 2008 for Ulster Bank.
- (3) Refer to page 178 for details of the proportion of UK Retail and Citizens mortgage loans that have missed three or more payments, compared to the forbearance population above.

| 31 December 2011                                      | UK Retail (1) | Ulster Bank | Citizens | Wealth | Total (2) |
|---|---------------|-------------|----------|--------|-----------|
|   | £m            | £m          | £m       | £m     | £m        |
| Forbearance arrangements                              |               |             |          |        |           |
| Interest only conversions                             | 1,269         | 795         | -        | 3      | 2,067     |
| Term extensions - capital repayment and interest only | 1,805         | 58          | -        | 97     | 1,960     |
| Payment concessions/holidays                          | 198           | 876         | 180      | -      | 1,254     |
| Capitalisation of arrears                             | 864           | 101         | -        | -      | 965       |
| Other   | 517           | -           | -        | 23     | 540       |
| Total   | 4,653         | 1,830       | 180      | 123    | 6,786     |

## Notes:

- (1)



For unsecured portfolios in UK Retail, 1.1% of the total unsecured population was subject to forbearance at 31 December 2011.

- (2) As an individual case can include more than one type of arrangement, the analysis in the table on forbearance arrangements exceeds the total forbearance.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Debt securities

The table below analyses debt securities by issuer and measurement classification. The categorisation of debt securities has been revised to include asset-backed securities (ABS) by class of issuer. The main changes are to US central and local government which includes US federal agencies, and financial institutions which now includes US government sponsored agencies and securitisation entities. 2010 data are presented on the revised basis.

|                             | Central and local government |          |             | Banks   | Other financial institutions | Corporate | Total    | Of which ABS |
|-----------------------------|------------------------------|----------|-------------|---------|------------------------------|-----------|----------|--------------|
|                             | UK<br>£m                     | US<br>£m | Other<br>£m |         |                              |           |          |              |
| 31 December 2011            |                              |          |             |         |                              |           |          |              |
| Held-for-trading            | 9,004                        | 19,636   | 36,928      | 3,400   | 23,160                       | 2,948     | 95,076   | 20,816       |
| Designated as at fair value | 1                            | -        | 127         | 53      | 457                          | 9         | 647      | 558          |
| Available-for-sale          | 13,436                       | 20,848   | 25,552      | 13,175  | 31,752                       | 2,535     | 107,298  | 40,735       |
| Loans and receivables       | 10                           | -        | 1           | 312     | 5,259                        | 477       | 6,059    | 5,200        |
| Long positions              | 22,451                       | 40,484   | 62,608      | 16,940  | 60,628                       | 5,969     | 209,080  | 67,309       |
| Of which US agencies        | -                            | 4,896    | -           | -       | 25,924                       | -         | 30,820   | 28,558       |
| Short positions (HFT)       | (3,098)                      | (10,661) | (19,136)    | (2,556) | (2,854)                      | (754)     | (39,059) | (352)        |
| Available-for-sale          |                              |          |             |         |                              |           |          |              |
| Gross unrealised gains      | 1,428                        | 1,311    | 1,180       | 52      | 913                          | 94        | 4,978    | 1,001        |
| Gross unrealised losses     | -                            | -        | (171)       | (838)   | (2,386)                      | (13)      | (3,408)  | (3,158)      |
| 30 September 2011           |                              |          |             |         |                              |           |          |              |
| Held-for-trading            | 8,434                        | 20,120   | 47,621      | 4,216   | 27,511                       | 4,666     | 112,568  | 24,123       |
| Designated as at fair value | 1                            | -        | 140         | 4       | 7                            | 10        | 162      | 1            |
| Available-for-sale          | 13,328                       | 20,032   | 28,976      | 17,268  | 28,463                       | 2,334     | 110,401  | 41,091       |
| Loans and receivables       | 10                           | -        | -           | 274     | 5,764                        | 478       | 6,526    | 5,447        |
| Long positions              | 21,773                       | 40,152   | 76,737      | 21,762  | 61,745                       | 7,488     | 229,657  | 70,662       |
| Of which US agencies        | -                            | 5,311    | -           | -       | 27,931                       | -         | 33,242   | 30,272       |
| Short positions (HFT)       | (2,896)                      | (12,763) | (21,484)    | (2,043) | (4,437)                      | (1,680)   | (45,303) | (895)        |
| Available-for-sale          |                              |          |             |         |                              |           |          |              |
| Gross unrealised gains      | 1,090                        | 1,240    | 1,331       | 310     | 1,117                        | 81        | 5,169    | 1,242        |
| Gross unrealised losses     | -                            | -        | (124)       | (1,039) | (2,371)                      | (24)      | (3,558)  | (3,114)      |



## Risk and balance sheet management (continued)

## Risk management: Credit risk: Debt securities (continued)

|                             | Central and local government |          |          | Other financial institutions |              |           | Total    | Of which ABS |
|-----------------------------|------------------------------|----------|----------|------------------------------|--------------|-----------|----------|--------------|
|                             | UK                           | US       | Other    | Banks                        | institutions | Corporate |          |              |
| 31 December 2010            | £m                           | £m       | £m       | £m                           | £m           | £m        | £m       | £m           |
| Held-for-trading            | 5,097                        | 15,648   | 42,828   | 5,486                        | 23,711       | 6,099     | 98,869   | 21,988       |
| Designated as at fair value | 1                            | 117      | 262      | 4                            | 8            | 10        | 402      | 119          |
| Available-for-sale          | 8,377                        | 22,244   | 32,865   | 16,982                       | 29,148       | 1,514     | 111,130  | 42,515       |
| Loans and receivables       | 11                           | -        | -        | 1                            | 6,686        | 381       | 7,079    | 6,203        |
| Long positions              | 13,486                       | 38,009   | 75,955   | 22,473                       | 59,553       | 8,004     | 217,480  | 70,825       |
| Of which US agencies        | -                            | 6,811    | -        | -                            | 21,686       | -         | 28,497   | 25,375       |
| Short positions (HFT)       | (4,200)                      | (10,943) | (18,913) | (1,844)                      | (3,356)      | (1,761)   | (41,017) | (1,335)      |
| Available-for-sale          |                              |          |          |                              |              |           |          |              |
| Gross unrealised gains      | 349                          | 525      | 700      | 143                          | 827          | 51        | 2,595    | 1,057        |
| Gross unrealised losses     | (10)                         | (2)      | (618)    | (786)                        | (2,626)      | (55)      | (4,097)  | (3,396)      |

## Key points

- Held-for-trading debt securities decreased by £3.8 billion during the year due to a reduction in trading volumes. A managed reduction in sovereign exposures in the eurozone and other countries, in response to the current economic environment, was offset by an increase in UK and US government bonds.
- The Group's available-for-sale portfolio decreased by £3.8 billion. An increase in UK government bonds of £5.1 billion, principally in Group Treasury partially offset reductions in holdings of securities issued by other central and local governments and banks.

The table below analyses available-for-sale debt securities and related reserves, gross of tax.

|                              | 31 December 2011 |        |           |        | 31 December 2010 |       |           |        |
|------------------------------|------------------|--------|-----------|--------|------------------|-------|-----------|--------|
|                              | US               | UK     | Other (1) | Total  | US               | UK    | Other (1) | Total  |
|                              | £m               | £m     | £m        | £m     | £m               | £m    | £m        | £m     |
| Central and local Government | 20,848           | 13,436 | 25,552    | 59,836 | 22,244           | 8,377 | 32,865    | 63,486 |
| Banks                        | 376              | 1,391  | 11,408    | 13,175 | 704              | 4,297 | 11,981    | 16,982 |
| Other financial institutions | 17,453           | 3,100  | 11,199    | 31,752 | 15,973           | 1,662 | 11,513    | 29,148 |

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|                      |        |        |         |         |        |        |         |         |
|----------------------|--------|--------|---------|---------|--------|--------|---------|---------|
| Corporate            | 131    | 1,105  | 1,299   | 2,535   | 65     | 438    | 1,011   | 1,514   |
| Total                | 38,808 | 19,032 | 49,458  | 107,298 | 38,986 | 14,774 | 57,370  | 111,130 |
| Of which ABS         | 20,256 | 3,659  | 16,820  | 40,735  | 20,872 | 4,002  | 17,641  | 42,515  |
| AFS reserves (gross) | 486    | 845    | (1,815) | (484)   | (304)  | 158    | (2,559) | (2,705) |

Note:

(1) Includes eurozone countries that are detailed on pages 191 to 208.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Debt securities (continued)

The table below analyses debt securities by issuer and external ratings. Ratings are based on the lowest of S&P, Moody's and Fitch.

|                      | Central and<br>local government |          |             | Other<br>financial<br>institutions |           |       | Total   | % of<br>total | Of which<br>ABS<br>£m |
|----------------------|---------------------------------|----------|-------------|------------------------------------|-----------|-------|---------|---------------|-----------------------|
|                      | UK<br>£m                        | US<br>£m | Other<br>£m | Banks                              | Corporate | £m    |         |               |                       |
| 31 December 2011     |                                 |          |             |                                    |           |       |         |               |                       |
| AAA                  | 22,451                          | 45       | 32,522      | 5,155                              | 15,908    | 452   | 76,533  | 37            | 17,156                |
| AA to AA+            | -                               | 40,435   | 2,000       | 2,497                              | 30,403    | 639   | 75,974  | 36            | 33,615                |
| A to AA-             | -                               | 1        | 24,966      | 6,387                              | 4,979     | 1,746 | 38,079  | 18            | 6,331                 |
| BBB- to A-           | -                               | -        | 2,194       | 2,287                              | 2,916     | 1,446 | 8,843   | 4             | 4,480                 |
| Non-investment grade | -                               | -        | 924         | 575                                | 5,042     | 1,275 | 7,816   | 4             | 4,492                 |
| Unrated              | -                               | 3        | 2           | 39                                 | 1,380     | 411   | 1,835   | 1             | 1,235                 |
|                      | 22,451                          | 40,484   | 62,608      | 16,940                             | 60,628    | 5,969 | 209,080 | 100           | 67,309                |
| 30 September 2011    |                                 |          |             |                                    |           |       |         |               |                       |
| AAA                  | 21,773                          | 27       | 43,712      | 9,363                              | 14,120    | 553   | 89,548  | 39            | 18,771                |
| AA to AA+            | -                               | 40,094   | 4,247       | 4,279                              | 31,785    | 661   | 81,066  | 35            | 35,954                |
| A to AA-             | -                               | 9        | 25,043      | 5,087                              | 4,783     | 1,894 | 36,816  | 16            | 5,670                 |
| BBB- to A-           | -                               | -        | 2,460       | 2,032                              | 3,873     | 2,104 | 10,469  | 5             | 4,431                 |
| Non-investment grade | -                               | -        | 1,242       | 709                                | 5,242     | 1,778 | 8,971   | 4             | 4,619                 |
| Unrated              | -                               | 22       | 33          | 292                                | 1,942     | 498   | 2,787   | 1             | 1,217                 |
|                      | 21,773                          | 40,152   | 76,737      | 21,762                             | 61,745    | 7,488 | 229,657 | 100           | 70,662                |
| 31 December 2010     |                                 |          |             |                                    |           |       |         |               |                       |
| AAA                  | 13,486                          | 38,009   | 44,123      | 10,704                             | 39,388    | 878   | 146,588 | 67            | 51,235                |
| AA to AA+            | -                               | -        | 18,025      | 3,511                              | 6,023     | 616   | 28,175  | 13            | 6,335                 |
| A to AA-             | -                               | -        | 9,138       | 4,926                              | 2,656     | 1,155 | 17,875  | 8             | 3,244                 |
| BBB- to A-           | -                               | -        | 2,845       | 1,324                              | 3,412     | 2,005 | 9,586   | 5             | 3,385                 |
| Non-investment grade | -                               | -        | 1,770       | 1,528                              | 5,522     | 2,425 | 11,245  | 5             | 4,923                 |
| Unrated              | -                               | -        | 54          | 480                                | 2,552     | 925   | 4,011   | 2             | 1,703                 |
|                      | 13,486                          | 38,009   | 75,955      | 22,473                             | 59,553    | 8,004 | 217,480 | 100           | 70,825                |

## Key points

- The decrease in AAA rated debt securities relates to the downgrading of US government and agencies to AA+ by S&P during the year.

- The proportion of debt securities rated A to AA- increased to 18%, principally reflecting the Japanese government downgrade in 2011.
- Non-investment grade and unrated debt securities now account for 5% of the debt securities portfolio, down from 7% at the start of the year.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Asset-backed securities

|                      | RMBS (1)                            |       |           |                | MBS       |              |          |          | ABS      |               | Total  |           |
|----------------------|-------------------------------------|-------|-----------|----------------|-----------|--------------|----------|----------|----------|---------------|--------|-----------|
|                      | Government sponsored or similar (2) |       | Non-Prime | Non-conforming | Sub-prime | covered bond | CMBS (3) | CDOs (4) | CLOs (5) | covered bonds |        | ABS other |
| 31 December 2011     | £m                                  | £m    | £m        | £m             | £m        | £m           | £m       | £m       | £m       | £m            | £m     | £m        |
| AAA                  | 4,169                               | 3,599 | 1,488     | 105            | 2,595     | 647          | 135      | 2,171    | 625      | 1,622         | 17,156 |           |
| AA to AA+            | 29,252                              | 669   | 106       | 60             | 379       | 710          | 35       | 1,533    | 321      | 550           | 33,615 |           |
| A to AA-             | 131                                 | 506   | 110       | 104            | 2,567     | 1,230        | 161      | 697      | 100      | 725           | 6,331  |           |
| BBB- to A-           | -                                   | 39    | 288       | 93             | 1,979     | 333          | 86       | 341      | -        | 1,321         | 4,480  |           |
| Non-investment grade | 21                                  | 784   | 658       | 396            | -         | 415          | 1,370    | 176      | -        | -             | 4,492  | 672       |
| Unrated              | -                                   | 148   | 29        | 146            | -         | 56           | 170      | 423      | -        | 263           | 1,235  |           |
|                      | 33,573                              | 5,745 | 2,679     | 904            | 7,520     | 3,391        | 1,957    | 5,341    | 1,046    | 5,153         | 67,309 |           |
| Of which in Non-Core | -                                   | 837   | 477       | 308            | -         | 830          | 1,656    | 4,227    | -        | 1,861         | 10,196 |           |
| 30 September 2011    |                                     |       |           |                |           |              |          |          |          |               |        |           |
| AAA                  | 4,391                               | 4,152 | 1,509     | 144            | 3,462     | 893          | 194      | 2,198    | 651      | 1,177         | 18,771 |           |
| AA to AA+            | 31,037                              | 117   | 111       | 97             | 1,162     | 839          | 125      | 1,496    | 407      | 563           | 35,954 |           |
| A to AA-             | 137                                 | 603   | 124       | 175            | 1,680     | 1,326        | 166      | 569      | 367      | 523           | 5,670  |           |
| BBB- to A-           | -                                   | 147   | 295       | 59             | 1,553     | 383          | 92       | 601      | -        | 1,301         | 4,431  |           |
| Non-investment grade | -                                   | 768   | 676       | 486            | -         | 327          | 1,516    | 170      | -        | -             | 4,619  | 676       |
| Unrated              | -                                   | 146   | 47        | 213            | -         | 67           | 134      | 331      | -        | 279           | 1,217  |           |
|                      | 35,565                              | 5,933 | 2,762     | 1,174          | 7,857     | 3,835        | 2,227    | 5,365    | 1,425    | 4,519         | 70,662 |           |
| Of which in Non-Core | -                                   | 269   | 463       | 276            | -         | 1,158        | 1,953    | 4,698    | -        | 1,976         | 10,793 |           |

For the notes to this table refer to page 166.



## Risk and balance sheet management (continued)

## Risk management: Credit risk: Asset-backed securities (continued)

|                      | RMBS (1)                        |            |           |       |                  |          |       |             |           |       |        |
|----------------------|---------------------------------|------------|-----------|-------|------------------|----------|-------|-------------|-----------|-------|--------|
|                      | Government sponsored or similar |            | Non-Prime |       | MBS covered CMBS |          |       | ABS covered |           |       | Total  |
|                      | (2) Prime                       | conforming | Sub-prime | bond  | (3) CDOs         | (4) CLOs | (5)   | bonds       | ABS other |       |        |
| 31 December 2010     | £m                              | £m         | £m        | £m    | £m               | £m       | £m    | £m          | £m        | £m    | £m     |
| AAA                  | 28,835                          | 4,355      | 1,754     | 317   | 7,107            | 2,789    | 444   | 2,490       | 989       | 2,155 | 51,235 |
| AA to AA+            | 1,529                           | 147        | 144       | 116   | 357              | 392      | 567   | 1,786       | 681       | 616   | 6,335  |
| A to AA-             | -                               | 67         | 60        | 212   | 408              | 973      | 296   | 343         | 190       | 695   | 3,244  |
| BBB- to A-           | -                               | 82         | 316       | 39    | -                | 500      | 203   | 527         | -         | 1,718 | 3,385  |
| Non-investment grade | -                               | 900        | 809       | 458   | -                | 296      | 1,863 | 332         | -         | 265   | 4,923  |
| Unrated              | -                               | 196        | 52        | 76    | -                | -        | 85    | 596         | -         | 698   | 1,703  |
|                      | 30,364                          | 5,747      | 3,135     | 1,218 | 7,872            | 4,950    | 3,458 | 6,074       | 1,860     | 6,141 | 70,825 |
| Of which in Non-Core | -                               | 81         | 336       | 379   | -                | 1,278    | 3,159 | 5,094       | -         | 2,386 | 12,713 |

## Notes:

- (1) Residential mortgage-backed securities.
- (2) Includes US agency and Dutch government guaranteed securities.
- (3) Commercial mortgage-backed securities.
- (4) Collateralised debt obligations.
- (5) Collateralised loan obligations.

For analyses of ABS by geography and measurement classification, refer to Appendix 2.

## Key points

- Carrying value of total ABS decreased by £3.5 billion during 2011. US government sponsored RMBS of £3.6 billion, reflecting a move towards G10 government generally, partially off-set by decrease in European exposure. There were reductions across all other portfolios.
- The decrease in AAA rated debt securities mainly relates to the downgrading of US government and agencies to AA+ by S&P during the year.
- CDOs and CLOs decreased by £2.2 billion principally reflecting asset reductions in Non-Core.
- The decrease in CMBS of £1.6 billion, primarily reflecting restructuring of monoline exposures.
- The average mark on total ABS was 83%, broadly the same as 2010 and 2009.



## Risk and balance sheet management (continued)

## Risk management: Credit risk: Derivatives

The Group's derivative assets by internal grading scale and residual maturity are analysed below. Master netting arrangements in respect of mark-to-market (mtm) positions and collateral shown below do not result in a net presentation in the Group's balance sheet under IFRS.

31 December 2011

| Asset quality                                     | Probability of default range | 31 December 2011 |            |             |           |              |           | 30             | 31            |
|---|------------------------------|------------------|------------|-------------|-----------|--------------|-----------|----------------|---------------|
|   |                              | 0-3 months       | 3-6 months | 6-12 months | 1-5 years | Over 5 years | Total     | September 2011 | December 2010 |
|   |                              | £m               | £m         | £m          | £m        | £m           | £m        | £m             | £m            |
| AQ1   | 0% - 0.034%                  | 24,580           | 10,957     | 17,178      | 126,107   | 302,800      | 481,622   | 517,097        | 408,489       |
| AQ2   | 0.034% - 0.048%              | 326              | 236        | 431         | 2,046     | 5,138        | 8,177     | 7,265          | 2,659         |
| AQ3   | 0.048% - 0.095%              | 975              | 390        | 459         | 2,811     | 6,184        | 10,819    | 14,523         | 3,317         |
| AQ4   | 0.095% - 0.381%              | 1,465            | 782        | 713         | 4,093     | 7,368        | 14,421    | 10,405         | 3,391         |
| AQ5   | 0.381% - 1.076%              | 890              | 93         | 219         | 1,787     | 3,527        | 6,516     | 13,709         | 4,860         |
| AQ6   | 1.076% - 2.153%              | 121              | 30         | 81          | 803       | 1,186        | 2,221     | 2,471          | 1,070         |
| AQ7   | 2.153% - 6.089%              | 101              | 29         | 56          | 1,674     | 533          | 2,393     | 3,368          | 857           |
| AQ8   | 6.089% - 17.222%             | 16               | 21         | 11          | 143       | 1,061        | 1,252     | 1,174          | 403           |
| AQ9   | 17.222% - 100%               | 5                | 8          | 7           | 254       | 876          | 1,150     | 1,140          | 450           |
| AQ10  | 100%                         | 13               | 20         | 35          | 658       | 321          | 1,047     | 1,192          | 1,581         |
|   |                              | 28,492           | 12,566     | 19,190      | 140,376   | 328,994      | 529,618   | 572,344        | 427,077       |
| Counterparty mtm netting                          |                              |                  |            |             |           |              | (441,626) | (473,256)      | (330,397)     |
| Cash collateral held against derivative exposures |                              |                  |            |             |           |              | (37,222)  | (38,202)       | (31,096)      |
| Net exposure                                      |                              |                  |            |             |           |              | 50,770    | 60,886         | 65,584        |

At 31 December 2011, the Group also held collateral in the form of securities of £5.3 billion (30 September 2011 - £5.5 billion; 31 December 2010 - £2.9 billion) against derivative positions.

The table below analyses the fair value of the Group's derivatives by type of contract.

| Contract type        | 31 December 2011 |           |                | 30 September 2011 |           |                | 31 December 2010 |           |                |
|----------------------|------------------|-----------|----------------|-------------------|-----------|----------------|------------------|-----------|----------------|
|                      | Notional £bn     | Assets £m | Liabilities £m | Notional £bn      | Assets £m | Liabilities £m | Notional £bn     | Assets £m | Liabilities £m |
| Interest rate        | 38,722           | 422,156   | 406,709        | 42,732            | 424,130   | 407,814        | 39,760           | 311,731   | 299,209        |
| Exchange rate        | 4,479            | 74,492    | 80,980         | 5,329             | 107,024   | 112,184        | 4,854            | 83,253    | 89,375         |
| Credit derivatives   | 1,054            | 26,836    | 26,743         | 1,343             | 33,884    | 31,574         | 1,357            | 26,872    | 25,344         |
| Equity and commodity | 123              | 6,134     | 9,551          | 120               | 7,306     | 10,218         | 179              | 5,221     | 10,039         |
|                      |                  | 529,618   | 523,983        |                   | 572,344   | 561,790        |                  | 427,077   | 423,967        |



Risk and balance sheet management (continued)

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Risk management: Credit risk: Derivatives (continued)

Key points

31 December 2011 compared with 31 December 2010

- Net exposure declined by 23%, despite an increase in derivative carrying values, primarily due to the increased use of netting arrangements.
- Interest rate contracts increased due to continued reductions in interest rate yields and the depreciation of sterling against the US dollar. This was partially offset by the appreciation of sterling against the euro.
- Exchange rate contracts decreased due to a reduction in trade volumes and the appreciation of sterling against the euro. This was partially offset by the depreciation of sterling against the US dollar.
- Credit derivatives remained flat as the increase from the widening of credit spreads and the depreciation of sterling against the US dollar was offset by a reduction in trade volume.

31 December 2011 compared with 30 September 2011

- Net exposure, after taking account of position and collateral netting arrangements, decreased by 17% due to lower derivative fair values, primarily driven by market movements.
- Interest rate contract fair values remained flat reflecting the combined effect of exchange rate movements and movements in indices.
- Exchange rate contracts decreased due to a reduction in trade volumes and exchange rate volatilities. The appreciation of sterling against the euro was partially offset by the depreciation of sterling against the US dollar.
- Credit derivative fair values decreased due to a tightening of credit spreads, partially offset by the depreciation of sterling against the US dollar.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Derivatives (continued)

The Group's exposures to monolines and credit derivative product companies (CDPCs) by credit rating are summarised below: ratings are based on the lower of S&P and Moody's. All of these exposures are held within Non-Core.

## Exposures to monoline insurers

|                      | Notional:<br>protected<br>assets<br>£m | Fair value:<br>reference<br>protected<br>assets<br>£m | Gross<br>exposure<br>£m | Credit<br>valuation<br>adjustment<br>(CVA)<br>£m | Hedges<br>£m | Net<br>exposure<br>£m |
|----------------------|--|---|-------------------------|--|--------------|-----------------------|
| 31 December 2011     |  |   |                         |  |              |                       |
| A to AA-             | 4,939                                  | 4,243   | 696                     | 252  | -            | 444                   |
| Non-investment grade | 3,623                                  | 2,431   | 1,192                   | 946  | 71           | 175                   |
|                      | 8,562                                  | 6,674   | 1,888                   | 1,198  | 71           | 619                   |
| Of which:            |  |   |                         |  |              |                       |
| CMBS                 | 946                                    | 674   | 272                     | 247  |              |                       |
| CDOs                 | 500                                    | 57  | 443                     | 351  |              |                       |
| CLOs                 | 4,616                                  | 4,166   | 450                     | 177  |              |                       |
| Other ABS            | 1,998                                  | 1,455   | 543                     | 334  |              |                       |
| Other                | 502                                    | 322   | 180                     | 89   |              |                       |
|                      | 8,562                                  | 6,674   | 1,888                   | 1,198  |              |                       |
| 30 September 2011    |  |   |                         |  |              |                       |
| A to AA-             | 5,411                                  | 4,735   | 676                     | 259  | -            | 417                   |
| Non-investment grade | 7,098                                  | 3,684   | 3,414                   | 2,568  | 70           | 776                   |
|                      | 12,509                                 | 8,419   | 4,090                   | 2,827  | 70           | 1,193                 |
| Of which:            |  |   |                         |  |              |                       |
| CMBS                 | 3,954                                  | 1,879   | 2,075                   | 1,599  |              |                       |
| CDOs                 | 988                                    | 156   | 832                     | 619  |              |                       |
| CLOs                 | 4,806                                  | 4,348   | 458                     | 183  |              |                       |
| Other ABS            | 2,275                                  | 1,758   | 517                     | 309  |              |                       |
| Other                | 486                                    | 278   | 208                     | 117  |              |                       |
|                      | 12,509                                 | 8,419   | 4,090                   | 2,827  |              |                       |
| 31 December 2010     |  |   |                         |  |              |                       |
| A to AA-             | 6,336                                  | 5,503   | 833                     | 272  | -            | 561                   |
| Non-investment grade | 8,555                                  | 5,365   | 3,190                   | 2,171  | 71           | 948                   |

|           |        |        |       |       |    |       |
|-----------|--------|--------|-------|-------|----|-------|
|           | 14,891 | 10,868 | 4,023 | 2,443 | 71 | 1,509 |
| Of which: |        |        |       |       |    |       |
| CMBS      | 4,149  | 2,424  | 1,725 | 1,253 |    |       |
| CDOs      | 1,133  | 256    | 877   | 593   |    |       |
| CLOs      | 6,724  | 6,121  | 603   | 210   |    |       |
| Other ABS | 2,393  | 1,779  | 614   | 294   |    |       |
| Other     | 492    | 288    | 204   | 93    |    |       |
|           | 14,891 | 10,868 | 4,023 | 2,443 |    |       |

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Derivatives: Exposures to monoline insurers (continued)

## Key points

## 31 December 2011 compared with 31 December 2010

- The exposure to monolines declined, primarily due to the restructuring of some exposures, partially offset by lower prices of underlying reference instruments.
- The CVA decreased in line with the reduction in exposure partially offset by the impact of wider credit spreads.

## 31 December 2011 compared with 30 September 2011

- The exposure to monolines declined, primarily due to the restructuring of some exposures. The CVA decreased in line with the reduction in exposure.

## Exposure to CDPCs

|                      | Notional:<br>protected<br>assets<br>£m | Fair value:<br>reference<br>protected<br>assets<br>£m | Gross<br>exposure<br>£m | Credit<br>valuation<br>adjustment<br>£m | Net<br>exposure<br>£m |
|----------------------|--|---|-------------------------|---|-----------------------|
| 31 December 2011     |  |   |                         |   |                       |
| AAA                  | 213                                    | 212   | 1                       | -                                       | 1                     |
| A to AA-             | 646                                    | 632   | 14                      | 3                                       | 11                    |
| Non-investment grade | 19,671                                 | 18,151  | 1,520                   | 788                                     | 732                   |
| Unrated              | 3,974                                  | 3,613   | 361                     | 243                                     | 118                   |
|                      | 24,504                                 | 22,608  | 1,896                   | 1,034                                   | 862                   |
| 30 September 2011    |  |   |                         |   |                       |
| AAA                  | 211                                    | 209   | 2                       | -                                       | 2                     |
| A to AA-             | 640                                    | 614   | 26                      | 15                                      | 11                    |
| Non-investment grade | 19,294                                 | 17,507  | 1,787                   | 902                                     | 885                   |
| Unrated              | 3,985                                  | 3,552   | 433                     | 316                                     | 117                   |
|                      | 24,130                                 | 21,882  | 2,248                   | 1,233                                   | 1,015                 |
| 31 December 2010     |  |   |                         |   |                       |
| AAA                  | 213                                    | 212   | 1                       | -                                       | 1                     |
| A to AA-             | 644                                    | 629   | 15                      | 4                                       | 11                    |
| Non-investment grade | 20,066                                 | 19,050  | 1,016                   | 401                                     | 615                   |
| Unrated              | 4,165                                  | 3,953   | 212                     | 85                                      | 127                   |
|                      | 25,088                                 | 23,844  | 1,244                   | 490                                     | 754                   |



Key points

31 December 2011 compared with 31 December 2010

- The exposure to CDPCs increased, primarily driven by wider credit spreads of the underlying reference loans and bonds.
- The CVA increased in line with the increase in exposure.

31 December 2011 compared with 30 September 2011

- The exposure to CDPCs decreased over the period, primarily driven by tighter credit spreads of the underlying reference loans and bonds, together with a decrease in the relative value of senior tranches, compared with the underlying reference portfolios.
- The CVA decreased in line with the decrease in exposure.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate

The commercial real estate lending portfolio totalled £74.8 billion at 31 December 2011, a 14% year-on-year decrease (31 December 2010 - £87.4 billion). The commercial real estate sector comprises exposure to entities involved in the development of or investment in commercial and residential properties (including homebuilders). The analysis below excludes rate risk management and contingent obligations.

| By division                 | 31 December 2011 |                   |             | 31 December 2010 |                   |             |
|-----------------------------|------------------|-------------------|-------------|------------------|-------------------|-------------|
|                             | Investment<br>£m | Development<br>£m | Total<br>£m | Investment<br>£m | Development<br>£m | Total<br>£m |
| Core                        |                  |                   |             |                  |                   |             |
| UK Corporate                | 25,101           | 5,023             | 30,124      | 24,879           | 5,819             | 30,698      |
| Ulster Bank                 | 3,882            | 881               | 4,763       | 4,284            | 1,090             | 5,374       |
| US Retail &<br>Commercial   | 4,235            | 70                | 4,305       | 4,322            | 93                | 4,415       |
| Global Banking &<br>Markets | 1,013            | 360               | 1,373       | 1,131            | 644               | 1,775       |
|                             | 34,231           | 6,334             | 40,565      | 34,616           | 7,646             | 42,262      |
| Non-Core                    |                  |                   |             |                  |                   |             |
| UK Corporate                | 3,957            | 2,020             | 5,977       | 7,591            | 3,263             | 10,854      |
| Ulster Bank                 | 3,860            | 8,490             | 12,350      | 3,854            | 8,760             | 12,614      |
| US Retail &<br>Commercial   | 901              | 28                | 929         | 1,325            | 70                | 1,395       |
| Global Banking &<br>Markets | 14,689           | 336               | 15,025      | 19,906           | 379               | 20,285      |
|                             | 23,407           | 10,874            | 34,281      | 32,676           | 12,472            | 45,148      |
| Total                       | 57,638           | 17,208            | 74,846      | 67,292           | 20,118            | 87,410      |

| By geography           | Investment       |                   | Development      |                   | Total<br>£m |
|------------------------|------------------|-------------------|------------------|-------------------|-------------|
|                        | Commercial<br>£m | Residential<br>£m | Commercial<br>£m | Residential<br>£m |             |
| 31 December 2011       |                  |                   |                  |                   |             |
| UK (excluding NI) (1)  | 28,653           | 6,359             | 1,198            | 6,511             | 42,721      |
| Ireland (ROI & NI) (1) | 5,146            | 1,132             | 2,591            | 6,317             | 15,186      |
| Western Europe         | 7,649            | 1,048             | 9                | 52                | 8,758       |
| US                     | 5,552            | 1,279             | 59               | 46                | 6,936       |
| RoW                    | 785              | 35                | 141              | 284               | 1,245       |
|                        | 47,785           | 9,853             | 3,998            | 13,210            | 74,846      |

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|                        |        |        |       |        |        |
|------------------------|--------|--------|-------|--------|--------|
| 31 December 2010       |        |        |       |        |        |
| UK (excluding NI) (1)  | 32,334 | 7,255  | 1,520 | 8,288  | 49,397 |
| Ireland (ROI & NI) (1) | 5,056  | 1,148  | 2,785 | 6,578  | 15,567 |
| Western Europe         | 10,568 | 643    | 25    | 42     | 11,278 |
| US                     | 7,345  | 1,296  | 69    | 175    | 8,885  |
| RoW                    | 1,622  | 25     | 138   | 498    | 2,283  |
|                        | 56,925 | 10,367 | 4,537 | 15,581 | 87,410 |

Note:

(1) ROI: Republic of Ireland; NI: Northern Ireland.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate (continued)

| By geography       | Investment            |                             | Development             |                | Total<br>£m |             |
|--------------------|-----------------------|-----------------------------|-------------------------|----------------|-------------|-------------|
|                    | Core<br>£m            | Non-Core<br>£m              | Core<br>£m              | Non-Core<br>£m |             |             |
| 31 December 2011   |                       |                             |                         |                |             |             |
| UK (excluding NI)  | 25,904                | 9,108                       | 5,118                   | 2,591          | 42,721      |             |
| Ireland (ROI & NI) | 3,157                 | 3,121                       | 793                     | 8,115          | 15,186      |             |
| Western Europe     | 422                   | 8,275                       | 20                      | 41             | 8,758       |             |
| US                 | 4,521                 | 2,310                       | 71                      | 34             | 6,936       |             |
| RoW                | 227                   | 593                         | 332                     | 93             | 1,245       |             |
|                    | 34,231                | 23,407                      | 6,334                   | 10,874         | 74,846      |             |
| 31 December 2010   |                       |                             |                         |                |             |             |
| UK (excluding NI)  | 26,168                | 13,421                      | 5,997                   | 3,811          | 49,397      |             |
| Ireland (ROI & NI) | 3,159                 | 3,044                       | 963                     | 8,401          | 15,567      |             |
| Western Europe     | 409                   | 10,802                      | 25                      | 42             | 11,278      |             |
| US                 | 4,636                 | 4,005                       | 173                     | 71             | 8,885       |             |
| RoW                | 244                   | 1,404                       | 488                     | 147            | 2,283       |             |
|                    | 34,616                | 32,676                      | 7,646                   | 12,472         | 87,410      |             |
| By sub-sector      | UK<br>(excl NI)<br>£m | Ireland<br>(ROI & NI)<br>£m | Western<br>Europe<br>£m | US<br>£m       | RoW<br>£m   | Total<br>£m |
| 31 December 2011   |                       |                             |                         |                |             |             |
| Residential        | 12,871                | 7,449                       | 1,096                   | 1,325          | 319         | 23,060      |
| Office             | 7,155                 | 1,354                       | 2,248                   | 404            | 352         | 11,513      |
| Retail             | 8,709                 | 1,641                       | 1,893                   | 285            | 275         | 12,803      |
| Industrial         | 4,317                 | 507                         | 520                     | 24             | 105         | 5,473       |
| Mixed/other        | 9,669                 | 4,235                       | 3,001                   | 4,898          | 194         | 21,997      |
|                    | 42,721                | 15,186                      | 8,758                   | 6,936          | 1,245       | 74,846      |
| 31 December 2010   |                       |                             |                         |                |             |             |
| Residential        | 15,543                | 7,726                       | 685                     | 1,471          | 523         | 25,948      |
| Office             | 8,539                 | 1,178                       | 2,878                   | 663            | 891         | 14,149      |
| Retail             | 10,607                | 1,668                       | 1,888                   | 1,025          | 479         | 15,667      |
| Industrial         | 4,912                 | 515                         | 711                     | 80             | 106         | 6,324       |
| Mixed/other        | 9,796                 | 4,480                       | 5,116                   | 5,646          | 284         | 25,322      |

49,397      15,567      11,278      8,885      2,283      87,410

Note:

- (1) Excludes commercial real estate lending in Wealth as these loans are generally supported by personal guarantees in addition to collateral. This portfolio, which totalled £1.3 billion at 31 December 2011 continues to perform in line with expectations and requires minimal provision.

Risk and balance sheet management (continued)

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Risk management: Credit risk: Commercial real estate (continued)

Key points

- In line with the Group's strategy, exposure to commercial real estate was reduced during 2011, affecting mainly the UK and Western Europe given that these regions account for the majority of the portfolio. Overall this portfolio decreased circa 25% in the two years to 31 December 2011.
- Most of the decrease is in Non-Core due to run-off and asset sales. The Non-Core portfolio totalled £34.3 billion (46% of the portfolio) at 31 December 2011 (31 December 2010 - £45.1 billion, or 52% of the portfolio) and includes exposures in Ulster Bank as discussed on page 185.
- With the exception of exposure in Spain and in Ireland, the Group has minimal commercial real estate exposure to other eurozone periphery countries. Exposure in Spain is predominantly in the Non-Core portfolio and totals £2.3 billion, of which 36% is in AQ1-AQ9. The remainder of the Spanish portfolio has already been subject to material write-off and provision levels have been assessed based on re-appraised values. There are significant differences in values based on geographic location and asset type.
- The UK portfolio is focused on London and the South East (44%), with the remainder well spread across the UK regions.
- Short-term lending to property developers without sufficient pre-let revenue at origination to support investment financing after practical completion is classified as speculative. Speculative lending at origination represents approximately 1% of the portfolio. The Group's appetite for originating speculative commercial real estate lending is very limited and any such business requires senior management approval.
- The commercial real estate market is expected to remain challenging in key markets and new business will be accommodated from run-off of existing Core exposure. As liquidity in the market remains tight, the Group is focusing on re-financings and supporting its existing client base.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate (continued)

|                               | UK<br>Corporate<br>£m | Ulster<br>Bank<br>£m | US Retail &<br>Commercial<br>£m | Global<br>Banking &<br>Markets<br>£m | Total<br>£m |
|-------------------------------|-----------------------|----------------------|---------------------------------|--------------------------------------|-------------|
| Maturity profile of portfolio |                       |                      |                                 |                                      |             |
| 31 December 2011              |                       |                      |                                 |                                      |             |
| Core                          |                       |                      |                                 |                                      |             |
| < 1 year (1)                  | 8,268                 | 3,030                | 1,056                           | 142                                  | 12,496      |
| 1-2 years                     | 5,187                 | 391                  | 638                             | 278                                  | 6,494       |
| 2-3 years                     | 3,587                 | 117                  | 765                             | 363                                  | 4,832       |
| > 3 years                     | 10,871                | 1,225                | 1,846                           | 590                                  | 14,532      |
| Not classified (2)            | 2,211                 | -                    | -                               | -                                    | 2,211       |
| Total                         | 30,124                | 4,763                | 4,305                           | 1,373                                | 40,565      |
| Non-Core                      |                       |                      |                                 |                                      |             |
| < 1 year (1)                  | 3,224                 | 11,089               | 293                             | 7,093                                | 21,699      |
| 1-2 years                     | 508                   | 692                  | 163                             | 3,064                                | 4,427       |
| 2-3 years                     | 312                   | 177                  | 152                             | 1,738                                | 2,379       |
| > 3 years                     | 1,636                 | 392                  | 321                             | 3,126                                | 5,475       |
| Not classified (2)            | 297                   | -                    | -                               | 4                                    | 301         |
| Total                         | 5,977                 | 12,350               | 929                             | 15,025                               | 34,281      |
| 31 December 2010              |                       |                      |                                 |                                      |             |
| Core                          |                       |                      |                                 |                                      |             |
| < 1 year (1)                  | 7,563                 | 2,719                | 1,303                           | 890                                  | 12,475      |
| 1-2 years                     | 5,154                 | 829                  | 766                             | 247                                  | 6,996       |
| 2-3 years                     | 4,698                 | 541                  | 751                             | 221                                  | 6,211       |
| > 3 years                     | 10,361                | 1,285                | 1,595                           | 417                                  | 13,658      |
| Not classified (2)            | 2,922                 | -                    | -                               | -                                    | 2,922       |
| Total                         | 30,698                | 5,374                | 4,415                           | 1,775                                | 42,262      |
| Non-Core                      |                       |                      |                                 |                                      |             |
| < 1 year (1)                  | 4,829                 | 10,809               | 501                             | 3,887                                | 20,026      |
| 1-2 years                     | 1,727                 | 983                  | 109                             | 6,178                                | 8,997       |
| 2-3 years                     | 831                   | 128                  | 218                             | 3,967                                | 5,144       |
| > 3 years                     | 2,904                 | 694                  | 567                             | 6,253                                | 10,418      |
| Not classified (2)            | 563                   | -                    | -                               | -                                    | 563         |
| Total                         | 10,854                | 12,614               | 1,395                           | 20,285                               | 45,148      |

Notes:

- (1) Includes on demand and past due assets.
- (2) Predominantly comprises multi-option facilities for which there is no single maturity date.

Key point

- The majority of Ulster Bank's commercial real estate portfolio is categorised as < 1 year including on demand assets, owing to the high level of non-performing assets in the portfolio. Ulster Bank places most restructured facilities on demand rather than extending the maturity date.



## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate (continued)

## Breakdown of portfolio by AQ band

|                  | AQ1-AQ2 | AQ3-AQ4 | AQ5-AQ6 | AQ7-AQ8 | AQ9   | AQ10   | Total  |
|------------------|---------|---------|---------|---------|-------|--------|--------|
|                  | £m      | £m      | £m      | £m      | £m    | £m     | £m     |
| 31 December 2011 |         |         |         |         |       |        |        |
| Core             | 1,094   | 6,714   | 19,054  | 6,254   | 3,111 | 4,338  | 40,565 |
| Non-Core         | 680     | 1,287   | 5,951   | 3,893   | 2,385 | 20,085 | 34,281 |
| Total            | 1,774   | 8,001   | 25,005  | 10,147  | 5,496 | 24,423 | 74,846 |
| 31 December 2010 |         |         |         |         |       |        |        |
| Core             | 1,055   | 7,087   | 20,588  | 7,829   | 2,171 | 3,532  | 42,262 |
| Non-Core         | 1,003   | 2,694   | 11,249  | 7,608   | 4,105 | 18,489 | 45,148 |
| Total            | 2,058   | 9,781   | 31,837  | 15,437  | 6,276 | 22,021 | 87,410 |

## Key points

- Approximately 13% of the commercial real estate exposure is within the AQ1-AQ4 bands. This includes unsecured lending to property companies and real estate investment trusts. The high proportion of the exposure in the AQ10 band is driven by Ulster Bank (Core and Non-Core) and GBM (Non-Core).
- Of the total portfolio of £74.8 billion at 31 December 2011, £34.7 billion (2010 - £45.1 billion) is managed within the Group's standard credit processes and £5.9 billion (2010 - £9.2 billion) is receiving varying degrees of heightened credit management under the Group Watchlist process (this includes all Watchlist Amber cases and Watchlist Red cases managed outside the Global Restructuring Group (GRG)). A further £34.3 billion (2010 - £33.1 billion) is managed within the GRG and includes both Watchlist and non-performing exposures. The increase in the portfolio managed by the GRG is driven by Ulster Bank (Core and Non-Core).

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate (continued)

## Breakdown of portfolio by AQ band (continued)

The table below analyses commercial real estate lending by loan-to-value (LTV). Due to market conditions in Ireland and to a lesser extent in the UK, there is a shortage of market based data. In the absence of external valuations, the Group deploys a range of alternative approaches including internal expert judgement and indexation.

| LTVs at 31 December 2011        | Ulster Bank   |            | Rest of the Group |            | Group         |            |
|---------------------------------|---------------|------------|-------------------|------------|---------------|------------|
|                                 | AQ1-AQ9<br>£m | AQ10<br>£m | AQ1-AQ9<br>£m     | AQ10<br>£m | AQ1-AQ9<br>£m | AQ10<br>£m |
| <= 50%                          | 81            | 28         | 7,091             | 332        | 7,172         | 360        |
| > 50% and <= 70%                | 642           | 121        | 14,105            | 984        | 14,747        | 1,105      |
| > 70% and <= 90%                | 788           | 293        | 10,042            | 1,191      | 10,830        | 1,484      |
| > 90% and <= 100%               | 541           | 483        | 2,616             | 1,679      | 3,157         | 2,162      |
| > 100% and <= 110%              | 261           | 322        | 1,524             | 1,928      | 1,785         | 2,250      |
| > 110% and <= 130%              | 893           | 1,143      | 698               | 1,039      | 1,591         | 2,182      |
| > 130%                          | 1,468         | 10,004     | 672               | 2,994      | 2,140         | 12,998     |
| Total with LTVs                 | 4,674         | 12,394     | 36,748            | 10,147     | 41,422        | 22,541     |
| Other (1)                       | 7             | 38         | 8,994             | 1,844      | 9,001         | 1,882      |
| Total                           | 4,681         | 12,432     | 45,742            | 11,991     | 50,423        | 24,423     |
| Total portfolio average LTV (2) | 140%          | 259%       | 69%               | 129%       | 77%           | 201%       |

## Notes:

- (1) Other performing loans of £9.0 billion include unsecured lending to commercial real estate clients, such as major UK homebuilders. The credit quality of these exposures is consistent with that of the performing portfolio overall. Other non-performing loans of £1.9 billion are subject to the Group's standard provisioning policies.
- (2) Weighted average by exposure.

## Key points

- Nearly 85% of the commercial real estate portfolio with LTV > 100% is within Ulster Bank (Core and Non-Core) and GBM (Non-Core). A majority of these portfolios are managed within the GRG and are subject to monthly reviews. Significant levels of provisions have been taken against these portfolios; provisions as a percentage of risk elements in lending for the Ulster Bank commercial real estate portfolio were 53% at 31 December 2011 (31 December 2010 - 44%). The reported LTV levels are based on gross loan values. The weighted average LTV for AQ10 excluding Ulster Bank is 129%.
- The average interest coverage (ICR) ratios for UK Corporate (Core and Non-Core) and GBM (Non-Core) investment properties are 2.37x and 1.25x respectively. The

US Retail & Commercial portfolio is managed on the basis of debt service coverage, which includes scheduled principal amortisation. The average debt service interest coverage for this portfolio on this basis was 1.24x at 31 December 2011. There are a number of different approaches used within the Group and across the industry to calculate ICR ratios for different portfolio types, and organisations may not therefore be comparable.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Commercial real estate (continued)

## Retail assets

The Group's retail lending portfolio includes mortgages, credit cards, unsecured loans, auto finance and overdrafts. The majority of personal lending exposures are in the UK, Ireland and the US. The analysis below includes both Core and Non-Core balances.

|                                       | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|---------------------------------------|------------------------------|------------------------------|
| Personal credit loans and receivables |                              |                              |
| UK Retail                             |                              |                              |
| - mortgages                           | 96,388                       | 92,592                       |
| - cards, loans and overdrafts         | 16,004                       | 18,072                       |
| Ulster Bank                           |                              |                              |
| - mortgages                           | 20,020                       | 21,162                       |
| - other personal                      | 1,533                        | 1,017                        |
| Citizens                              |                              |                              |
| - mortgages                           | 23,829                       | 24,575                       |
| - auto and cards                      | 5,731                        | 6,062                        |
| - other (1)                           | 2,111                        | 3,455                        |
| Other (2)                             | 17,545                       | 18,123                       |
|                                       | 183,161                      | 185,058                      |

## Notes:

- (1) Mainly student loans and loans secured by recreational vehicles or marine vessels.
- (2) Personal exposures in other divisions.

## Residential mortgages

The tables below detail the distribution of residential mortgages by indexed LTV. LTV averages are calculated by transaction volume and transaction value. Refer to the section on Ulster Bank Group on page 184 for analysis of Ulster Bank residential mortgages.

|   | UK Retail |           | Citizens  |           |
|---|-----------|-----------|-----------|-----------|
|   | 2011<br>% | 2010<br>% | 2011<br>% | 2010<br>% |
| LTV distribution calculated on a volume basis |           |           |           |           |
| <= 70%  | 62.1      | 61.6      | 43.5      | 43.4      |
| > 70% and <= 90%                              | 27.1      | 26.2      | 26.9      | 27.6      |
| > 90% and <= 110%                             | 9.4       | 10.4      | 16.7      | 17.2      |
| > 110% and <= 130%                            | 1.4       | 1.7       | 6.9       | 6.0       |
| > 130%  | -         | 0.1       | 6.0       | 5.8       |
| Total portfolio average LTV at 31 December    | 57.8      | 58.2      | 73.8      | 75.3      |

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|   |        |        |       |        |
|---|--------|--------|-------|--------|
| Average LTV on new originations during the year | 58.4   | 64.2   | 63.8  | 64.8   |
| LTV distribution calculated on a value basis    | £m     | £m     | £m    | £m     |
| <= 70%  | 47,811 | 44,522 | 9,669 | 10,375 |
| > 70% and <= 90%                                | 34,410 | 32,299 | 7,011 | 7,196  |
| > 90% and <= 110%                               | 11,800 | 12,660 | 3,947 | 4,080  |
| > 110% and <= 130%                              | 1,713  | 1,924  | 1,580 | 1,488  |
| > 130%  | 74     | 73     | 1,263 | 1,252  |
| Total portfolio average LTV at 31 December      | 67.2%  | 68.1%  | 75.9% | 75.4%  |
| Average LTV on new originations during the year | 63.0%  | 68.0%  | 65.8% | 65.3%  |

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Residential mortgages (continued)

The table below details residential mortgages which are three months or more in arrears (by volume).

|   | 31<br>December<br>2011<br>% | 31<br>December<br>2010<br>% |
|---|-----------------------------|-----------------------------|
| Residential mortgages which are three months or more in arrears (by volume) |                             |                             |
| UK Retail (1)   | 1.6                         | 1.7                         |
| Citizens  | 2.0                         | 1.4                         |

## Note:

- (1) The 'One Account' current account mortgage is excluded (£5.4 billion - 5.6% of assets) at 31 December 2011, 0.9% of these accounts were 90 days continually in excess of the limit (31 December 2010 - 0.8%). Consistent with the way the Council of Mortgage Lenders publishes member arrears information, the 3+ months arrears rate now excludes accounts in repossession and cases with shortfalls post property sale.

## UK Retail

## Key points

- The UK Retail mortgage portfolio totalled £96.4 billion (98.6% in Core) at 31 December 2011, an increase of 4.1% from 2010, due to continued strong sales growth and lower redemption rates from before the financial crisis.
- Of the total portfolio, 98.6% is designated as Core business, primarily comprising mortgages branded the Royal Bank of Scotland, NatWest, the One Account and First Active. Non-Core comprises Direct Line Mortgages.
- The assets are prime mortgages and include 7.2% (£6.9 billion) of exposure to residential buy-to-let. There is a small legacy self-certification book (0.3% of total assets). Self-certified mortgages were withdrawn from sale in 2004.
- Gross new mortgage lending in 2011 remained strong at £14.7 billion. The average LTV for new business during 2011 declined in comparison to 2010 and the maximum LTV available to new customers remained at 90%. Based on the Halifax House Price index at September 2011, the book average indexed LTV improved marginally when compared to December 2010, with the proportion of balances with an LTV over 100% also lower. Refer to the table on page 177, which details LTV information on a volume and value basis.
- The arrears rate (more than three payments in arrears, excluding repossessions and shortfalls post property sale) has remained broadly stable since late 2009 at 1.6%.
- The number of properties repossessed in 2011 was 1,671, up from 1,392 in 2010.

- The mortgage impairment charge was £187 million for 2011, an increase of 2% from 2010. A significant part of the mortgage impairment charge related to reduced expectations of cash recovery on already defaulted debt. It also included an additional provision charge for mortgage customers who received forbearance.
- Default and arrears rates remain sensitive to economic developments and are currently supported by the low interest rate environment and strong book growth, with recent business yet to fully mature.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Residential mortgages (continued)

## Citizens

## Key points

- Citizens' residential mortgage portfolio totalled £23.8 billion at 31 December 2011, a reduction of 3% from 2010 (£24.6 billion).
- The mortgage portfolio comprises £6.4 billion of residential mortgages (99% in first lien position: Core - £5.8 billion; Non-Core - £0.6 billion) and £17.4 billion of home equity loans and lines (41% in first lien position: Core - £14.9 billion; Non-Core - £2.5 billion). Home equity Core consists of 47% in first lien position.
- Citizens continues to focus on the 'footprint' states of New England, Mid Atlantic and Mid West, targeting low risk products and maintaining conservative risk policies. At 31 December 2011, the portfolio consisted of £19.5 billion (82% of the total portfolio) within footprint.
- Loan acceptance criteria were tightened during 2009 to address deteriorating economic and market conditions.
- Non-Core comprises 13% of the residential mortgage portfolio. Its largest component (74%) is the serviced by others (SBO) home equity portfolio. The SBO portfolio consists of purchased pools of home equity loans and lines, which resulted in an annualised charge-off rate of 8.7% in 2011. It is characterised by out-of-footprint geographies, high second lien concentration (95%) and high average LTV (113% at 31 December 2011). The SBO book has been closed to new purchases since the third quarter of 2007 and is in run-off, with exposure down from £2.8 billion at 31 December 2010, to £2.3 billion at 31 December 2011. The arrears rate of the SBO portfolio decreased from 3.0% at 31 December 2010, to 2.3% at 31 December 2011, as the legacy of poorer assets receded, and account servicing and collections became more effective following a servicer conversion in 2009.

## Personal lending

The Group's personal lending portfolio includes credit cards, unsecured loans, auto finance and overdrafts. The majority of personal lending exposures exist in the UK and the US. Impairments as a proportion of average loans and receivables are shown in the following table.

|                  | 31 December 2011              |   | 31 December 2010              |   |
|------------------|-------------------------------|---|-------------------------------|---|
|                  | Average loans and receivables | Impairment charge as a % of average loans and receivables | Average loans and receivables | Impairment charge as a % of average loans and receivables |
| Personal lending | £m                            | %   | £m                            | %   |



|                         |       |     |       |     |
|-------------------------|-------|-----|-------|-----|
| UK Retail cards (1)     | 5,675 | 3.0 | 6,025 | 5.0 |
| UK Retail loans (1)     | 7,755 | 2.8 | 9,863 | 4.8 |
| Citizens cards (2)      | 936   | 5.1 | 1,005 | 9.9 |
| Citizens auto loans (2) | 4,856 | 0.2 | 5,256 | 0.6 |

## Notes:

- (1) The ratio for UK Retail assets refers to the impairment charges for the year. This is the Core UK loans book and excludes the Non-Core direct loans book that was sold in late 2011.
- (2) The ratio for Citizens refers to the impairment charges in the year, net of recoveries realised in the year.

Risk and balance sheet management (continued)

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Risk management: Credit risk: Personal lending (continued)

UK Retail

Key points

- The UK personal lending portfolio, of which 99.4% is in Core businesses, comprises credit cards, unsecured loans and overdrafts, and totalled £16.0 billion at 31 December 2011 (31 December 2010 - £18.1 billion).
- The decrease in portfolio size of 11.4% was driven by continued subdued loan recruitment activity and a continuing general market trend of customers repaying unsecured debt.
- The Non-Core portfolio consists of the direct finance loan portfolios (Direct Line, Lombard, Mint and Churchill) and totalled £0.1 billion at 31 December 2011 (2010 - £0.4 billion). In the last quarter of 2011, a portfolio of £170 million of balances was disposed of.
- Risk appetite continues to be actively managed across all products with investment in collection and recovery processes continuing, addressing both continued support for the Group's customers and the management of impairments.
- Support continues for customers experiencing financial difficulties through 'breathing space initiatives'. Refer to the disclosures on forbearance on page 161 for more information.
- The impairment charge on unsecured lending was £579 million for the year, down 42% on 2010, reflecting the effect of risk appetite tightening. The sale of the direct finance loan book gave rise to a one-off benefit of approximately £30 million.
- Impairments remain sensitive to the external environment, including unemployment levels and interest rates.
- Industry benchmarks for cards arrears remain stable, with the Group continuing to perform favourably.

Citizens

Key points

- Citizens' average credit card portfolio totalled £936 million during 2011, with Core assets comprising 90.2% of the portfolio. Citizens' cards business has traditionally adopted conservative risk strategies compared with the US market and given the economic climate, has introduced tighter lending criteria and lower credit limits. These actions have led to improving new business quality and a business performing better than industry benchmarks (provided by VISA). The latest available metrics show the 60+ days delinquency as a percentage of total outstandings at 2.15% at November 2011 (compared to an industry figure of 2.45%) and net contractual charge-offs as a percentage of total outstandings at 2.89% at

November 2011 (compared to an industry figure of 3.69%).

- Citizens' average auto loan portfolio totalled £4.9 billion during 2011, of which 98% is considered Core. £101 million (2%) is Non-Core and anticipated to run off by 2013. Citizens' vehicle financing business lends to US consumers through a network of 4,200 auto dealers in 25 US states. Citizens' credit policy is considered conservative, targeting prime customers and has historically experienced credit losses below those of industry peers.
- The net write-off rate on the total auto portfolio fell to 0.18% at 31 December 2011, from 0.34% in 2010. The 30+ days past due delinquency rate fell to 1.04% at 31 December 2011, from 1.57% in 2010.

Risk and balance sheet management (continued)

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Risk management: Credit risk: Ulster Bank Group (Core and Non-Core)

Overview

At 31 December 2011, Ulster Bank Group accounted for 10% of the Group's total gross customer loans (31 December 2010 - 10%) and 9% of the Group's Core gross customer loans (31 December 2010 - 9%). Ulster Bank's financial performance continues to be overshadowed by the challenging economic climate in Ireland, with impairments remaining elevated as high unemployment, coupled with higher taxation and limited liquidity in the economy, continues to depress the property market and domestic spending.

The impairment charge of £3,717 million for the year (31 December 2010 - £3,843 million) was driven by a combination of new defaulting customers and deteriorating security values. Provisions as a percentage of risk elements in lending increased from 44% at 31 December 2010 to 53% at 31 December 2011, predominantly as a result of the deterioration in the value of the Non-Core commercial real estate development portfolio.

Core

The impairment charge for the year of £1,384 million (31 December 2010 - £1,161 million) reflects the difficult economic climate in Ireland, with elevated default levels across both mortgage and other corporate portfolios. The mortgage sector accounted for £570 million (41%) of the total 2011 impairment charge.

Non-Core

The impairment charge for the year was £2,333 million (31 December 2010 - £2,682 million), with the commercial real estate sector accounting for £2,160 million (93%) of the total 2011 charge.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Ulster Bank Group (Core and Non-Core) (continued)

## Loans, risk elements in lending (REIL) and impairments by sector

|                          | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %<br>of gross<br>loans<br>% | Provisions<br>as a % of<br>of Provisions<br>REIL<br>% | Provisions<br>as a % of<br>gross<br>loans<br>% | Impairment<br>charge<br>£m | Amounts<br>written-off<br>£m |
|--------------------------|----------------------|------------|------------------|--|---|--|----------------------------|------------------------------|
| 31 December 2011         |                      |            |                  |  |   |  |                            |                              |
| <b>Core</b>              |                      |            |                  |  |   |  |                            |                              |
| Mortgages                | 20,020               | 2,184      | 945              | 10.9                                     | 43  | 4.7  | 570                        | 11                           |
| Personal unsecured       | 1,533                | 201        | 184              | 13.1                                     | 92  | 12.0   | 56                         | 25                           |
| Commercial real estate   |                      |            |                  |  |   |  |                            |                              |
| - investment             | 3,882                | 1,014      | 413              | 26.1                                     | 41  | 10.6   | 225                        | -                            |
| - development            | 881                  | 290        | 145              | 32.9                                     | 50  | 16.5   | 99                         | 16                           |
| Other corporate          | 7,736                | 1,834      | 1,062            | 23.7                                     | 58  | 13.7   | 434                        | 72                           |
|                          | 34,052               | 5,523      | 2,749            | 16.2                                     | 50  | 8.1  | 1,384                      | 124                          |
| <b>Non-Core</b>          |                      |            |                  |  |   |  |                            |                              |
| Commercial real estate   |                      |            |                  |  |   |  |                            |                              |
| - investment             | 3,860                | 2,916      | 1,364            | 75.5                                     | 47  | 35.3   | 609                        | 1                            |
| - development            | 8,490                | 7,536      | 4,295            | 88.8                                     | 57  | 50.6   | 1,551                      | 32                           |
| Other corporate          | 1,630                | 1,159      | 642              | 71.1                                     | 55  | 39.4   | 173                        | 16                           |
|                          | 13,980               | 11,611     | 6,301            | 83.1                                     | 54  | 45.1   | 2,333                      | 49                           |
| <b>Ulster Bank Group</b> |                      |            |                  |  |   |  |                            |                              |
| Mortgages                | 20,020               | 2,184      | 945              | 10.9                                     | 43  | 4.7  | 570                        | 11                           |
| Personal unsecured       | 1,533                | 201        | 184              | 13.1                                     | 92  | 12.0   | 56                         | 25                           |
| Commercial real estate   |                      |            |                  |  |   |  |                            |                              |
| - investment             | 7,742                | 3,930      | 1,777            | 50.8                                     | 45  | 23.0   | 834                        | 1                            |
| - development            | 9,371                | 7,826      | 4,440            | 83.5                                     | 57  | 47.4   | 1,650                      | 48                           |
| Other corporate          | 9,366                | 2,993      | 1,704            | 32.0                                     | 57  | 18.2   | 607                        | 88                           |
|                          | 48,032               | 17,134     | 9,050            | 35.7                                     | 53  | 18.8   | 3,717                      | 173                          |

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Ulster Bank Group (Core and Non-Core) (continued)

## Loans, REIL and impairments by sector (continued)

| 31 December 2010       | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL                             | Provisions                              |                                  | Impairment<br>charge<br>£m | Amounts<br>written-off<br>£m |
|------------------------|----------------------|------------|------------------|----------------------------------|---|----------------------------------|----------------------------|------------------------------|
|                        |                      |            |                  | as a %<br>of gross<br>loans<br>% | of Provisions<br>as a % of<br>REIL<br>% | as a % of<br>gross<br>loans<br>% |                            |                              |
| Core                   |                      |            |                  |                                  |   |                                  |                            |                              |
| Mortgages              | 21,162               | 1,566      | 439              | 7.4                              | 28                                      | 2.1                              | 294                        | 7                            |
| Personal unsecured     | 1,282                | 185        | 158              | 14.4                             | 85                                      | 12.3                             | 48                         | 30                           |
| Commercial real estate |                      |            |                  |                                  |   |                                  |                            |                              |
| - investment           | 4,284                | 598        | 332              | 14.0                             | 56                                      | 7.7                              | 259                        | -                            |
| - development          | 1,090                | 65         | 37               | 6.0                              | 57                                      | 3.4                              | 116                        | -                            |
| Other corporate        | 9,039                | 1,205      | 667              | 13.3                             | 55                                      | 7.4                              | 444                        | 11                           |
|                        | 36,857               | 3,619      | 1,633            | 9.8                              | 45                                      | 4.4                              | 1,161                      | 48                           |
| Non-Core               |                      |            |                  |                                  |   |                                  |                            |                              |
| Mortgages              | -                    | -          | -                | -                                | -                                       | -                                | 42                         | -                            |
| Commercial real estate |                      |            |                  |                                  |   |                                  |                            |                              |
| - investment           | 3,854                | 2,391      | 1,000            | 62.0                             | 42                                      | 25.9                             | 630                        | -                            |
| - development          | 8,760                | 6,341      | 2,783            | 72.4                             | 44                                      | 31.8                             | 1,759                      | -                            |
| Other corporate        | 1,970                | 1,310      | 561              | 66.5                             | 43                                      | 28.5                             | 251                        | -                            |
|                        | 14,584               | 10,042     | 4,344            | 68.9                             | 43                                      | 29.8                             | 2,682                      | -                            |
| Ulster Bank Group      |                      |            |                  |                                  |   |                                  |                            |                              |
| Mortgages              | 21,162               | 1,566      | 439              | 7.4                              | 28                                      | 2.1                              | 336                        | 7                            |
| Personal unsecured     | 1,282                | 185        | 158              | 14.4                             | 85                                      | 12.3                             | 48                         | 30                           |
| Commercial real estate |                      |            |                  |                                  |   |                                  |                            |                              |
| - investment           | 8,138                | 2,989      | 1,332            | 36.7                             | 45                                      | 16.4                             | 889                        | -                            |
| - development          | 9,850                | 6,406      | 2,820            | 65.0                             | 44                                      | 28.6                             | 1,875                      | -                            |
| Other corporate        | 11,009               | 2,515      | 1,228            | 22.8                             | 49                                      | 11.2                             | 695                        | 11                           |
|                        | 51,441               | 13,661     | 5,977            | 26.6                             | 44                                      | 11.6                             | 3,843                      | 48                           |

## Key points

- REIL increased by £3.5 billion during the year, which reflects continuing difficult conditions in both the commercial and residential sectors in Ireland. Growth moderated in the last two quarters of 2011 as default trends for corporate portfolios declined.

- At 31 December 2011, 68% of REIL was in Non-Core (2010 - 74%). The majority of the Non-Core commercial real estate development portfolio (89%) is REIL with a 57% provision coverage.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Ulster Bank Group (Core and Non-Core) (continued)

## Residential mortgages

The tables below show how the continued decrease in property values has affected the distribution of residential mortgages by indexed LTV. LTV is based upon gross loan amounts and whilst including defaulted loans, does not take account of provisions made.

|   | 2011  | 2010  |
|---|-------|-------|
| LTV distribution calculated on a volume basis   | %     | %     |
| <= 70%  | 45.0  | 50.3  |
| > 70% and <= 90%                                | 11.4  | 13.0  |
| > 90% and <= 110%                               | 12.0  | 14.5  |
| > 110% and <= 130%                              | 10.9  | 13.5  |
| > 130%  | 20.7  | 8.7   |
| Total portfolio average LTV at 31 December      | 81.0  | 71.2  |
| Average LTV on new originations during the year | 67.0  | 75.9  |
| LTV distribution calculated on a value basis    | £m    | £m    |
| <= 70%  | 4,526 | 5,928 |
| > 70% and <= 90%                                | 2,501 | 3,291 |
| > 90% and <= 110%                               | 3,086 | 4,256 |
| > 110% and <= 130%                              | 3,072 | 4,391 |
| > 130%  | 6,517 | 2,958 |
| Total portfolio average LTV at 31 December      | 106.1 | 91.7  |
| Average LTV on new originations during the year | 73.9  | 78.9  |

## Key points

- The residential mortgage portfolio across Ulster Bank Group totalled £20 billion at 31 December 2011, with 89% in the Republic of Ireland and 11% in Northern Ireland.
- The mortgage REIL continued to increase as a result of the continued challenging economic environment. At 31 December 2011, REIL as a percentage of gross mortgages was 10.9% (by value) compared with 7.4% in 2010. The impairment charge for 2011 was £570 million compared with £336 million for 2010. Repossession levels were higher than in 2010, with a total of 161 properties repossessed during 2011 (compared with 76 during 2010). 76% of repossessions during 2011 were through voluntary surrender or abandonment of the property.



- Ulster Bank Group is assisting customers in this difficult environment. Mortgage forbearance policies which are deployed through the 'Flex' initiative are aimed at assisting customers in financial difficulty. At 31 December 2011, 9.1% (by value) of the mortgage book (£1.8 billion) was on a forbearance arrangement compared with 5.8% (£1.2 billion) at 31 December 2010. The majority of these forbearance arrangements are in the performing book (77%) and not 90 days past due, refer to page 161 for further details.

## Risk and balance sheet management (continued)

## Risk management: Credit risk: Ulster Bank Group (Core and Non-Core) (continued)

## Commercial real estate

The commercial real estate lending portfolio for Ulster Bank Group totalled £17.1 billion at 31 December, of which £12.3 billion or 72% is Non-Core. The geographic split of the total Ulster Bank Group commercial real estate portfolio remained similar to 2010, with 26% in Northern Ireland, 63% in the Republic of Ireland and 11% in the UK.

| Exposure by geography | Development      |                   | Investment       |                   | Total<br>£m |
|-----------------------|------------------|-------------------|------------------|-------------------|-------------|
|                       | Commercial<br>£m | Residential<br>£m | Commercial<br>£m | Residential<br>£m |             |
| 31 December 2011      |                  |                   |                  |                   |             |
| Ireland (ROI & NI)    | 2,591            | 6,317             | 5,097            | 1,132             | 15,137      |
| UK (excluding NI)     | 95               | 336               | 1,371            | 111               | 1,913       |
| RoW                   | -                | 32                | 27               | 4                 | 63          |
|                       | 2,686            | 6,685             | 6,495            | 1,247             | 17,113      |
| 31 December 2010      |                  |                   |                  |                   |             |
| Ireland (ROI & NI)    | 2,785            | 6,578             | 5,032            | 1,098             | 15,493      |
| UK (excluding NI)     | 110              | 359               | 1,869            | 115               | 2,453       |
| RoW                   | -                | 18                | 23               | 1                 | 42          |
|                       | 2,895            | 6,955             | 6,924            | 1,214             | 17,988      |

## Key points

- Commercial real estate remains the primary driver of the increase in the defaulted loan book for Ulster Bank Group. The outlook remains challenging, with limited liquidity in the marketplace to support sales or refinancing. The decrease in asset valuations has placed pressure on the portfolio.
- Within its early problem management framework, Ulster Bank may agree various remedial measures with customers whose loans are performing but who are experiencing temporary financial difficulties. During 2011, commercial real estate loans amounting to £0.8 billion (exposures greater than £10 million) benefited from such measures.
- During 2011, impaired commercial real estate loans amounting to £1 billion (exposures greater than £10 million) were restructured and remain in the non-performing book.

Risk and balance sheet management (continued)

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Risk management: Country risk

Country risk is the risk of material losses arising from significant country-specific events such as sovereign events (default or restructuring); economic events (contagion of sovereign default to other parts of the economy, cyclical economic shock); political events (transfer or convertibility restrictions and expropriation or nationalisation); and natural disaster or conflict. Such events have the potential to affect elements of the Group's credit portfolio that are directly or indirectly linked to the country in question and can also give rise to market, liquidity, operational and franchise risk related losses.

For a discussion of the Group's approach to country risk management and the external risk environment, refer to the 2011 Annual Report and Accounts: Business review: Risk and balance sheet management: Country risk.

The following tables show the Group's exposure by country of incorporation of the counterparty at 31 December 2011. Countries shown are those where the Group's balance sheet exposure to counterparties incorporated in the country exceeded £1 billion and the country had an external rating of A+ or below from S&P, Moody's or Fitch at 31 December 2011, as well as selected eurozone countries. The numbers are stated before taking into account the impact of mitigating actions, such as collateral, insurance or guarantees, that may have been taken to reduce or eliminate exposure to country risk events. Exposures relating to ocean-going vessels are not included due to their multinational nature.

For definitions of headings in the following tables, refer to page 209.

'Other eurozone' comprises Austria, Cyprus, Estonia, Finland, Malta, Slovakia and Slovenia.

References to Non-Core in the following pages relate to Non-Core lending disclosures in the summary tables on pages 187-188.

## Risk and balance sheet management (continued)

## Risk management: Country risk: Summary

|                 | 31 December 2011             |               |             |                              |           |          |         |               |                   |                 |   |       |
|-----------------|------------------------------|---------------|-------------|------------------------------|-----------|----------|---------|---------------|-------------------|-----------------|---|-------|
|                 | Lending                      |               |             |                              |           |          |         | Total lending | Of which Non-Core | Debt securities | Derivatives (gross of collateral) and repos | B exp |
|                 | Central and local government | Central banks | Other banks | Other financial institutions | Corporate | Personal | £m      |               |                   |                 |   |       |
| Eurozone        |                              |               |             |                              |           |          |         |               |                   |                 |   |       |
| Ireland         | 45                           | 1,467         | 136         | 336                          | 18,994    | 18,858   | 39,836  | 10,156        | 886               | 2,824           | 4   |       |
| Spain           | 9                            | 3             | 206         | 154                          | 5,775     | 362      | 6,509   | 3,735         | 6,155             | 2,393           | 1   |       |
| Italy           | -                            | 73            | 233         | 299                          | 2,444     | 23       | 3,072   | 1,155         | 1,258             | 2,314           |   |       |
| Greece          | 7                            | 6             | -           | 31                           | 427       | 14       | 485     | 94            | 409               | 355             |   |       |
| Portugal        | -                            | -             | 10          | -                            | 495       | 5        | 510     | 341           | 113               | 519             |   |       |
| Germany         | -                            | 18,068        | 653         | 305                          | 6,608     | 155      | 25,789  | 5,402         | 15,767            | 16,037          | 5   |       |
| Netherlands     | 2,567                        | 7,654         | 623         | 1,575                        | 4,827     | 20       | 17,266  | 2,498         | 9,893             | 10,285          | 3   |       |
| France          | 481                          | 3             | 1,273       | 437                          | 3,761     | 79       | 6,034   | 2,317         | 7,794             | 9,058           | 2   |       |
| Luxembourg      | -                            | -             | 101         | 1,779                        | 2,228     | 2        | 4,110   | 1,497         | 130               | 3,689           |   |       |
| Belgium         | 213                          | 8             | 287         | 354                          | 588       | 20       | 1,470   | 480           | 652               | 3,010           |   |       |
| Other eurozone  | 121                          | -             | 28          | 115                          | 1,375     | 26       | 1,665   | 324           | 710               | 1,971           |   |       |
| Total eurozone  | 3,443                        | 27,282        | 3,550       | 5,385                        | 47,522    | 19,564   | 106,746 | 27,999        | 43,767            | 52,455          | 20  |       |
| Other countries |                              |               |             |                              |           |          |         |               |                   |                 |   |       |
| India           | -                            | 275           | 610         | 35                           | 2,949     | 127      | 3,996   | 350           | 1,530             | 218             |   |       |
| China           | 74                           | 178           | 1,237       | 17                           | 654       | 30       | 2,190   | 50            | 597               | 413             |   |       |
| South Korea     | -                            | 5             | 812         | 3                            | 576       | 1        | 1,397   | 3             | 845               | 404             |   |       |
| Turkey          | 215                          | 193           | 253         | 66                           | 1,072     | 16       | 1,815   | 423           | 361               | 94              |   |       |
| Russia          | -                            | 36            | 970         | 8                            | 659       | 62       | 1,735   | 76            | 186               | 66              |   |       |
| Brazil          | -                            | -             | 936         | -                            | 227       | 4        | 1,167   | 70            | 790               | 24              |   |       |
| Romania         | 66                           | 145           | 30          | 8                            | 413       | 392      | 1,054   | 1,054         | 220               | 6               |   |       |
| Mexico          | -                            | 7             | 233         | -                            | 683       | 1        | 924     | 39            | 83                | 131             |   |       |
| Poland          | 35                           | 208           | 3           | 9                            | 624       | 6        | 885     | 45            | 116               | 56              |   |       |

## Risk and balance sheet management (continued)

## Risk management: Country risk: Summary (continued)

|                 | 31 December 2010             |               |             |                              |           |          |         |               |                   |                 |   |       |
|-----------------|------------------------------|---------------|-------------|------------------------------|-----------|----------|---------|---------------|-------------------|-----------------|---|-------|
|                 | Lending                      |               |             |                              |           |          |         | Total lending | Of which Non-Core | Debt securities | Derivatives (gross of collateral) and repos | B exp |
|                 | Central and local government | Central banks | Other banks | Other financial institutions | Corporate | Personal | £m      |               |                   |                 |   |       |
| Eurozone        |                              |               |             |                              |           |          |         |               |                   |                 |   |       |
| Ireland         | 61                           | 2,119         | 87          | 813                          | 19,886    | 20,228   | 43,194  | 10,758        | 1,323             | 2,940           | 4   |       |
| Spain           | 19                           | 5             | 166         | 92                           | 6,991     | 407      | 7,680   | 4,538         | 7,107             | 2,047           | 1   |       |
| Italy           | 45                           | 78            | 668         | 418                          | 2,483     | 27       | 3,719   | 1,901         | 3,836             | 2,032           |   |       |
| Greece          | 14                           | 36            | 18          | 31                           | 191       | 16       | 306     | 130           | 974               | 227             |   |       |
| Portugal        | 86                           | -             | 63          | -                            | 611       | 6        | 766     | 316           | 242               | 394             |   |       |
| Germany         | -                            | 10,894        | 1,060       | 422                          | 7,519     | 162      | 20,057  | 6,471         | 14,747            | 15,266          | 5   |       |
| Netherlands     | 914                          | 6,484         | 554         | 1,801                        | 6,170     | 81       | 16,004  | 3,205         | 12,523            | 9,058           | 3   |       |
| France          | 511                          | 3             | 1,095       | 470                          | 4,376     | 102      | 6,557   | 2,787         | 14,041            | 8,607           | 2   |       |
| Luxembourg      | -                            | 25            | 26          | 734                          | 2,503     | 3        | 3,291   | 1,517         | 378               | 2,545           |   |       |
| Belgium         | 102                          | 14            | 441         | 32                           | 893       | 327      | 1,809   | 501           | 803               | 2,238           |   |       |
| Other eurozone  | 124                          | 1             | 142         | 119                          | 1,505     | 24       | 1,915   | 332           | 535               | 1,370           |   |       |
| Total eurozone  | 1,876                        | 19,659        | 4,320       | 4,932                        | 53,128    | 21,383   | 105,298 | 32,456        | 56,509            | 46,724          | 20  |       |
| Other countries |                              |               |             |                              |           |          |         |               |                   |                 |   |       |
| India           | -                            | -             | 1,307       | 307                          | 2,665     | 273      | 4,552   | 653           | 1,686             | 178             |   |       |
| China           | 17                           | 298           | 1,223       | 16                           | 753       | 64       | 2,371   | 236           | 573               | 252             |   |       |
| South Korea     | -                            | 276           | 1,033       | 5                            | 558       | 2        | 1,874   | 53            | 1,353             | 493             |   |       |
| Turkey          | 282                          | 68            | 448         | 37                           | 1,386     | 12       | 2,233   | 692           | 550               | 111             |   |       |
| Russia          | -                            | 110           | 244         | 7                            | 1,181     | 58       | 1,600   | 125           | 124               | 51              |   |       |
| Brazil          | -                            | -             | 825         | -                            | 315       | 5        | 1,145   | 120           | 687               | 15              |   |       |
| Romania         | 36                           | 178           | 21          | 21                           | 426       | 446      | 1,128   | 1,123         | 310               | 8               |   |       |
| Mexico          | -                            | 8             | 149         | -                            | 999       | 1        | 1,157   | 303           | 144               | 122             |   |       |
| Poland          | -                            | 168           | 7           | 7                            | 655       | 6        | 843     | 108           | 271               | 69              |   |       |

Risk and balance sheet management (continued)

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Risk management: Country risk (continued)

Key points

Reported exposures are affected by currency movements. Over the year, sterling fell 0.3% against the US dollar and rose 3.1% against the euro. In the fourth quarter, sterling fell 0.9% against the US dollar and rose 2.9% against the euro.

- Exposure to most countries shown in the table declined over 2011 as the Group maintained a cautious stance and many bank clients reduced debt levels. Decreases were seen in balance sheet and off-balance sheet exposures in many countries. Increases in derivatives and repos were in line with the Group's strategy, driven partly by customer demand for hedging solutions and partly by market movements; risks are generally mitigated by active collateralisation.
- India - strong economic growth in 2011 resulted in increased exposure across most product types until the fourth quarter, when a decline took place, driven by a Global Transaction Services (GTS) exercise in the region to manage down risk-weighted assets, natural run-offs/maturities and a sharp rupee depreciation. Year-on-year increases in lending to corporate clients (£0.3 billion) and the central bank (£0.3 billion) were offset by reductions in lending to banks (£0.7 billion) and other financial institutions (£0.3 billion).
- China - lending to Chinese banks increased in the first three quarters of the year, supporting trade finance activities and on-shore regulatory needs, but by the end of 2011 exposure had decreased close to December 2010 levels. The Group reduced lending in the interbank money markets over the final quarter. This reduction in lending was offset by significant growth in repo trading with Chinese financial institutions helping to support the Group's funding requirements, with highly liquid US Treasuries being the main underlying security. A reduction in off-balance sheet exposures, including guarantees and undrawn commitments, was in part due to the run-off of performance bonds in respect of shipping deliveries and also due to reduced appetite for trade finance assets.
- South Korea - exposure decreased by £1.6 billion during 2011. This was largely due to a reduction in debt securities as the Group managed its wrong-way risk exposure. The Group maintained a cautious stance given the current global economic downturn.
- Turkey - exposures were managed down in most categories, with the non-strategic (mid-market) portfolio significantly reduced in 2011. Nonetheless, Turkey continues to be one of the Group's key emerging markets. The strategy remains client-centric, with the product offering tailored to selected client segments across large Turkish international corporate clients and financial institutions as well as Turkish subsidiaries of global clients.



Risk and balance sheet management (continued)

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Risk management: Country risk (continued)

Key points (continued)

- Mexico - asset sales and a number of early repayments in the corporate portfolio led to exposure falling £0.8 billion in the year. This decline also reflects the Group's cautious approach to new business during the fourth quarter following its decision to close its onshore operation in Mexico.
- Eurozone periphery (Ireland, Spain, Italy, Greece and Portugal) - exposure decreased across most of the periphery, with derivatives (gross of collateral) and repos being the only component that still saw some increases year on year (partly an effect of market movements on existing positions). Most of the Group's country risk exposure to the eurozone periphery countries arises from the activities of GBM and Ulster Bank (with respect to Ireland). The Group has some large holdings of Spanish bank and financial institution MBS bonds and smaller quantities of Italian bonds and Greek sovereign debt. GTS provides trade finance facilities to clients across Europe including the eurozone periphery.

The Group primarily transacts CDS contracts with investment-grade global financial institutions that are active participants in the CDS market. These transactions are subject to regular margining. For European peripheral sovereigns, credit protection has been purchased from a number of major European banks, predominantly outside the country of the reference entity. In a few cases where protection was bought from banks in the country of the reference entity, giving rise to wrong-way risk, this risk is mitigated through specific collateralisation. Due to their bespoke nature, exposures relating to CDPCs and related hedges have not been included, as they cannot be meaningfully attributed to a particular country or a reference entity. Exposures to CDPCs are disclosed on page 170.

The Group used CDS contracts throughout 2011 to manage both eurozone country and counterparty exposures. As shown in the individual country tables, this resulted in increases in both gross notional bought and sold eurozone CDS contracts, mainly on Italy, France and the Netherlands. The magnitude of the fair value of bought and sold CDS contracts increased over 2011 in line with the widening of eurozone CDS spreads.

For more specific commentary on the Group's exposure to each of the eurozone periphery countries, refer to pages 193 to 201. For commentary on the Group's exposure to other eurozone countries, see page 208.



## Risk and balance sheet management (continued)

## Risk management: Country risk: Eurozone

|                                    | Lending | REIL   | Provisions | AFS and<br>LAR debt<br>securities | AFS<br>reserves | HFT<br>debt securities |        | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by re<br>Notio<br>Bought |
|------------------------------------|---------|--------|------------|-----------------------------------|-----------------|------------------------|--------|--------------------------|--|-------------------------------|------------------------------|
|                                    |         |        |            |                                   |                 | Long                   | Short  |                          |  |                               |                              |
| 31 December<br>2011                | £m      | £m     | £m         | £m                                | £m              | £m                     | £m     | £m                       | £m   | £m                            | £m                           |
| Central and<br>local<br>government | 3,443   | -      | -          | 18,406                            | 81              | 19,597                 | 15,049 | 22,954                   | 1,925  | 28,322                        | 37,080                       |
| Central<br>banks                   | 27,282  | -      | -          | 20                                | -               | 6                      | -      | 26                       | 5,770  | 33,078                        | -                            |
| Other banks                        | 3,550   | -      | -          | 8,423                             | (752)           | 1,272                  | 1,502  | 8,193                    | 29,685   | 41,428                        | 19,736                       |
| Other<br>financial<br>institutions | 5,385   | -      | -          | 10,494                            | (1,129)         | 1,138                  | 471    | 11,161                   | 10,956   | 27,502                        | 17,949                       |
| Corporate                          | 47,522  | 14,152 | 7,267      | 964                               | 23              | 528                    | 59     | 1,433                    | 4,118  | 53,073                        | 76,966                       |
| Personal                           | 19,564  | 2,280  | 1,069      | -                                 | -               | -                      | -      | -                        | 1  | 19,565                        | -                            |
|                                    | 106,746 | 16,432 | 8,336      | 38,307                            | (1,777)         | 22,541                 | 17,081 | 43,767                   | 52,455   | 202,968                       | 151,731                      |
| 31 December<br>2010                |         |        |            |                                   |                 |                        |        |                          |  |                               |                              |
| Central and<br>local<br>government | 1,876   | -      | -          | 23,201                            | (893)           | 25,041                 | 14,256 | 33,986                   | 1,537  | 37,399                        | 28,825                       |
| Central<br>banks                   | 19,659  | -      | -          | -                                 | -               | 7                      | -      | 7                        | 6,382  | 26,048                        | -                            |
| Other banks                        | 4,320   | -      | -          | 9,192                             | (916)           | 1,719                  | 1,187  | 9,724                    | 25,639   | 39,683                        | 16,616                       |
| Other<br>financial<br>institutions | 4,932   | -      | -          | 10,583                            | (737)           | 908                    | 83     | 11,408                   | 9,025  | 25,365                        | 12,921                       |
| Corporate                          | 53,128  | 12,404 | 5,393      | 813                               | 45              | 831                    | 260    | 1,384                    | 4,141  | 58,653                        | 70,354                       |
| Personal                           | 21,383  | 1,642  | 537        | -                                 | -               | -                      | -      | -                        | -  | 21,383                        | -                            |
|                                    | 105,298 | 14,046 | 5,930      | 43,789                            | (2,501)         | 28,506                 | 15,786 | 56,509                   | 46,724   | 208,531                       | 128,716                      |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December<br>2011             | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| Banks                           | 67,624   | 5,585         | 1,085    | 131           | 198      | 23            | -        | -             | 68,907   | 5,739         |
| Other financial<br>Institutions | 79,824   | 5,605         | 759      | 89            | 2,094    | 278           | 147      | 14            | 82,824   | 5,986         |
| Total                           | 147,448  | 11,190        | 1,844    | 220           | 2,292    | 301           | 147      | 14            | 151,731  | 11,725        |



## Risk and balance sheet management (continued)

## Risk management: Country risk: Ireland

|                                    | Lending | REIL   | Provisions | AFS and<br>LAR debt<br>securities | AFS<br>reserves | HFT<br>debt<br>securities |       | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by refer |       |
|------------------------------------|---------|--------|------------|-----------------------------------|-----------------|---------------------------|-------|--------------------------|--|-------------------------------|--------------|-------|
|                                    |         |        |            |                                   |                 | Long                      | Short |                          |  |                               | Bought       | Sold  |
| 31 December<br>2011                | £m      | £m     | £m         | £m                                | £m              | £m                        | £m    | £m                       | £m   | £m                            | £m           | £m    |
| Central and<br>local<br>government | 45      | -      | -          | 102                               | (46)            | 20                        | 19    | 103                      | 92   | 240                           | 2,145        | 2,228 |
| Central<br>banks                   | 1,467   | -      | -          | -                                 | -               | -                         | -     | -                        | -  | 1,467                         | -            | -     |
| Other banks                        | 136     | -      | -          | 177                               | (39)            | 195                       | 14    | 358                      | 1,459  | 1,953                         | 110          | 100   |
| Other<br>financial<br>institutions | 336     | -      | -          | 61                                | -               | 116                       | 35    | 142                      | 855  | 1,333                         | 523          | 630   |
| Corporate                          | 18,994  | 10,269 | 5,689      | 148                               | 3               | 135                       | -     | 283                      | 417  | 19,694                        | 425          | 320   |
| Personal                           | 18,858  | 2,258  | 1,048      | -                                 | -               | -                         | -     | -                        | 1  | 18,859                        | -            | -     |
|                                    | 39,836  | 12,527 | 6,737      | 488                               | (82)            | 466                       | 68    | 886                      | 2,824  | 43,546                        | 3,203        | 3,280 |
| 31 December<br>2010                |         |        |            |                                   |                 |                           |       |                          |  |                               |              |       |
| Central and<br>local<br>government | 61      | -      | -          | 104                               | (45)            | 93                        | 88    | 109                      | 20   | 190                           | 1,872        | 2,010 |
| Central<br>banks                   | 2,119   | -      | -          | -                                 | -               | 7                         | -     | 7                        | 126  | 2,252                         | -            | -     |
| Other banks                        | 87      | -      | -          | 435                               | (51)            | 96                        | 45    | 486                      | 1,523  | 2,096                         | 317          | 310   |
| Other<br>financial<br>institutions | 813     | -      | -          | 291                               | (1)             | 205                       | -     | 496                      | 837  | 2,146                         | 566          | 590   |
| Corporate                          | 19,886  | 8,291  | 4,072      | 91                                | (2)             | 140                       | 6     | 225                      | 434  | 20,545                        | 483          | 340   |
| Personal                           | 20,228  | 1,638  | 534        | -                                 | -               | -                         | -     | -                        | -  | 20,228                        | -            | -     |
|                                    | 43,194  | 9,929  | 4,606      | 921                               | (99)            | 541                       | 139   | 1,323                    | 2,940  | 47,457                        | 3,238        | 3,260 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December<br>2011             | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| Banks                           | 1,586    | 300           | 2        | -             | -        | -             | -        | -             | 1,588    | 300           |
| Other financial<br>Institutions | 1,325    | 232           | 161      | 1             | 129      | 7             | -        | -             | 1,615    | 240           |
| Total                           | 2,911    | 532           | 163      | 1             | 129      | 7             | -        | -             | 3,203    | 540           |



Risk and balance sheet management (continued)

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Risk management: Country risk: Ireland (continued)

Key points

The Group's exposure to Ireland is driven by Ulster Bank Group (87% of the Group's Irish exposure at 31 December 2011). The portfolio is predominantly personal lending of £18.9 billion (largely mortgages) and corporate lending of £19.0 billion (largely loans to the property sector). In addition, the Group has lending and derivatives exposure to the Central Bank of Ireland, financial institutions and large international clients with funding units based in Ireland.

Group exposure declined in all categories, with notable reductions in lending of £3.4 billion and in off-balance sheet items of £1.4 billion over the year, as a result of currency movements and de-risking in the portfolio.

Central and local government and central bank

Exposure to the central bank fluctuates, driven by regulatory requirements and by deposits of excess liquidity as part of the Group's assets and liabilities management. Exposures fell by £0.7 billion over the year, with most of the decline occurring in the fourth quarter.

Financial institutions

GBM and Ulster Bank account for the majority of the Group's exposure to financial institutions. Exposure to the financial sector fell by £1.1 billion during the year, caused by a £0.4 billion reduction in lending, a £0.5 billion reduction in debt securities and smaller reductions in derivatives and repos and in off-balance sheet exposure. The largest category is derivatives and repos where exposure is affected predominantly by market movements and transactions are typically collateralised.

Corporate

Corporate lending exposure fell approximately £0.9 billion over the year, driven by a combination of exchange rate movements and write-offs. At the end of 2011, lending exposure was highest in the property sector (£11.6 billion), which is also the sector that experienced the largest year-on-year reduction (£0.4 billion). REIL and impairment provisions rose by £2.0 billion and £1.6 billion respectively over the year.

Personal

The Ulster Bank retail portfolio mainly consists of mortgages (approximately 95% of Ulster Bank personal lending at 31 December 2011), with the remainder comprising credit card and other personal lending. Overall personal lending exposure fell approximately £1.4 billion over the year as a result of exchange rate fluctuations, amortisation, a small amount of write-offs and a lack of demand in the market.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

Ireland Non-Core lending exposure was £10.2 billion at 31 December 2011, down by £0.6 billion or 6% since December 2010. The remaining lending portfolio largely consists of exposures to real estate (79%), retail (7%) and leisure (4%).

## Risk and balance sheet management (continued)

## Risk management: Country risk: Spain

|                              | Lending |            |          | AFS and<br>LAR debt securities |         | HFT<br>debt securities |       | Total debt securities | Derivatives<br>(gross of collateral)<br>and repos | Balance sheet exposures | CDS by reference |        |
|------------------------------|---------|------------|----------|--------------------------------|---------|------------------------|-------|-----------------------|---|-------------------------|------------------|--------|
|                              | REIL    | Provisions | reserves | Long                           | Short   | Bought                 | Sold  |                       |   |                         |                  |        |
| 31 December                  | £m      | £m         | £m       | £m                             | £m      | £m                     | £m    | £m                    | £m  | £m                      | £m               | £m     |
| 2011                         |         |            |          |                                |         |                        |       |                       |   |                         |                  |        |
| Central and local government | 9       | -          | -        | 33                             | (15)    | 360                    | 751   | (358)                 | 35  | (314)                   | 5,151            | 5,151  |
| Central banks                | 3       | -          | -        | -                              | -       | -                      | -     | -                     | -   | 3                       | -                | -      |
| Other banks                  | 206     | -          | -        | 4,892                          | (867)   | 162                    | 214   | 4,840                 | 1,622   | 6,668                   | 1,965            | 1,930  |
| Other financial institutions | 154     | -          | -        | 1,580                          | (639)   | 65                     | 8     | 1,637                 | 282   | 2,073                   | 2,417            | 2,200  |
| Corporate                    | 5,775   | 1,190      | 442      | 9                              | -       | 27                     | -     | 36                    | 454   | 6,265                   | 4,831            | 3,950  |
| Personal                     | 362     | -          | -        | -                              | -       | -                      | -     | -                     | -   | 362                     | -                | -      |
|                              | 6,509   | 1,190      | 442      | 6,514                          | (1,521) | 614                    | 973   | 6,155                 | 2,393   | 15,057                  | 14,364           | 13,220 |
| 31 December 2010             |         |            |          |                                |         |                        |       |                       |   |                         |                  |        |
| Central and local government | 19      | -          | -        | 88                             | (7)     | 1,172                  | 1,248 | 12                    | 53  | 84                      | 3,820            | 3,920  |
| Central banks                | 5       | -          | -        | -                              | -       | -                      | -     | -                     | -   | 5                       | -                | -      |
| Other banks                  | 166     | -          | -        | 5,264                          | (834)   | 147                    | 118   | 5,293                 | 1,482   | 6,941                   | 2,087            | 2,150  |
| Other financial institutions | 92      | -          | -        | 1,724                          | (474)   | 34                     | 7     | 1,751                 | 22  | 1,865                   | 1,648            | 1,380  |
| Corporate                    | 6,991   | 1,871      | 572      | 9                              | 38      | 50                     | 8     | 51                    | 490   | 7,532                   | 5,192            | 4,220  |
| Personal                     | 407     | 1          | -        | -                              | -       | -                      | -     | -                     | -   | 407                     | -                | -      |
|                              | 7,680   | 1,872      | 572      | 7,085                          | (1,277) | 1,403                  | 1,381 | 7,107                 | 2,047   | 16,834                  | 12,747           | 11,690 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                              | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|------------------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                              | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
| 31 December 2011             | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| Banks                        | 6,595    | 499        | 68       | 5          | 32       | 4          | -        | -          | 6,695    | 508        |
| Other financial Institutions | 7,238    | 736        | 162      | 3          | 269      | 50         | -        | -          | 7,669    | 789        |
| Total                        | 13,833   | 1,235      | 230      | 8          | 301      | 54         | -        | -          | 14,364   | 1,297      |



Risk and balance sheet management (continued)

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Risk management: Country risk: Spain (continued)

Key points

The Group maintains strong relationships with Spanish government entities, banks, other financial institutions and large corporate clients. The exposure to Spain is driven by corporate lending and a large MBS covered bond portfolio.

Exposure fell in most categories in 2011, particularly in corporate lending, as a result of steps to de-risk the portfolio.

Central and local government and central bank

The Group's exposure to the government was negative at 31 December 2011, reflecting net short held-for-trading debt securities.

Financial institutions

A sizeable covered bond portfolio of £6.5 billion is the Group's largest exposure to the Spanish financial sector. The portfolio continued to perform satisfactorily in 2011. Stress analysis conducted to date on these available-for-sale debt securities indicated that this exposure is unlikely to suffer material credit losses. However, the Group continues to monitor the situation closely.

A further £1.9 billion of the Group's exposure to financial institutions consists of derivatives exposure to Spanish international banks and a few of the large regional banks, the majority of which is collateralised. This increased £0.4 billion in 2011, due partly to market movements.

Lending to banks consists mainly of short-term uncommitted credit lines with the top two international Spanish banks.

Corporate

Exposure to corporate clients declined during 2011, with reductions in lending of £1.2 billion and in off-balance sheet items of £0.4 billion, driven by reductions in exposure to property, transport and technology, media and telecommunications sectors. The majority of REIL relates to commercial real estate lending and decreased over the year, reflecting disposals and restructurings.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

At 31 December 2011, Non-Core had lending exposure of £3.7 billion to Spain, a reduction of £0.8 billion or 18% since December 2010. The real estate (66%), construction (11%), electricity (7%) and land transport (3%) sectors account for the majority of this lending exposure.



## Risk and balance sheet management (continued)

## Risk management: Country risk: Italy

|                                    | Lending |            |            | AFS and<br>LAR debt |       | HFT<br>debt |        | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by refer |      |
|------------------------------------|---------|------------|------------|---------------------|-------|-------------|--------|--------------------------|--|-------------------------------|--------------|------|
|                                    | REIL    | Provisions | securities | reserves            | Long  | Short       | Bought |                          |  |                               | So           |      |
| 31 December                        | £m      | £m         | £m         | £m                  | £m    | £m          | £m     | £m                       | £m   | £m                            | £m           | £m   |
| 2011                               |         |            |            |                     |       |             |        |                          |  |                               |              |      |
| Central and<br>local               |         |            |            |                     |       |             |        |                          |  |                               |              |      |
| government                         | -       | -          | -          | 704                 | (220) | 4,336       | 4,725  | 315                      | 90   | 405                           | 12,125       | 12,2 |
| Central<br>banks                   | 73      | -          | -          | -                   | -     | -           | -      | -                        | -  | 73                            | -            | -    |
| Other banks                        | 233     | -          | -          | 119                 | (14)  | 67          | 88     | 98                       | 1,064  | 1,395                         | 6,078        | 5,9  |
| Other<br>financial<br>institutions | 299     | -          | -          | 685                 | (15)  | 40          | 13     | 712                      | 686  | 1,697                         | 872          | 7    |
| Corporate                          | 2,444   | 361        | 113        | 75                  | -     | 58          | -      | 133                      | 474  | 3,051                         | 4,742        | 4,2  |
| Personal                           | 23      | -          | -          | -                   | -     | -           | -      | -                        | -  | 23                            | -            | -    |
|                                    | 3,072   | 361        | 113        | 1,583               | (249) | 4,501       | 4,826  | 1,258                    | 2,314  | 6,644                         | 23,817       | 23,2 |
| 31 December<br>2010                |         |            |            |                     |       |             |        |                          |  |                               |              |      |
| Central and<br>local               |         |            |            |                     |       |             |        |                          |  |                               |              |      |
| government                         | 45      | -          | -          | 906                 | (99)  | 5,113       | 3,175  | 2,844                    | 71   | 2,960                         | 8,998        | 8,5  |
| Central<br>banks                   | 78      | -          | -          | -                   | -     | -           | -      | -                        | -  | 78                            | -            | -    |
| Other banks                        | 668     | -          | -          | 198                 | (11)  | 67          | 16     | 249                      | 782  | 1,699                         | 4,417        | 4,4  |
| Other<br>financial<br>institutions | 418     | -          | -          | 646                 | (5)   | 49          | -      | 695                      | 759  | 1,872                         | 723          | 6    |
| Corporate                          | 2,483   | 314        | 141        | 20                  | -     | 36          | 8      | 48                       | 420  | 2,951                         | 4,506        | 3,9  |
| Personal                           | 27      | -          | -          | -                   | -     | -           | -      | -                        | -  | 27                            | -            | -    |
|                                    | 3,719   | 314        | 141        | 1,770               | (115) | 5,265       | 3,199  | 3,836                    | 2,032  | 9,587                         | 18,644       | 17,6 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December                     | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| 2011                            |          |               |          |               |          |               |          |               |          |               |
| Banks                           | 12,904   | 1,676         | 487      | 94            | 61       | 10            | -        | -             | 13,452   | 1,780         |
| Other financial<br>Institutions | 10,138   | 1,550         | 8        | 2             | 219      | 43            | -        | -             | 10,365   | 1,595         |
| Total                           | 23,042   | 3,226         | 495      | 96            | 280      | 53            | -        | -             | 23,817   | 3,375         |



Risk and balance sheet management (continued)

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Risk management: Country risk: Italy (continued)

Key points

The Group maintains strong relationships with Italian government entities, banks, other financial institutions and large corporate clients. Since the start of 2011, the Group has taken steps to reduce its risks through strategic exits where appropriate, or to mitigate these risks through increased collateral requirements, in line with its evolving appetite for Italian risk. As a result, the Group reduced lending exposure to Italian counterparties by £0.6 billion over 2011 to £3.1 billion.

Central and local government and central bank

The Group is an active market-maker in Italian government bonds, resulting in large gross long and short positions in held-for-trading securities. Given this role, the Group left itself in a relatively modest long position at 31 December 2011 to avoid being temporarily over exposed as a result of its expected participation in the purchase of new government bonds being issued in January 2012.

Over 2011, the total government debt securities position declined by £2.5 billion to £0.3 billion, reflecting a rebalancing of the trading portfolio.

Financial institutions

The majority of the Group's exposure to Italian financial institutions relates to the top five banks. The Group's product offering consists largely of collateralised trading products and, to a lesser extent, short-term uncommitted lending lines for liquidity purposes. During the fourth quarter of the year, gross mtm derivatives exposure increased due to market movements but the risk was mitigated since most facilities are fully collateralised.

Corporate

Lending exposure fell slightly during 2011, with reductions in lending to the property industry offset by increased lending to manufacturing companies, particularly in the fourth quarter.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

Non-Core lending exposure was £1.2 billion at 31 December 2011, a £0.7 billion (39%) reduction since December 2010. The remaining lending exposure comprises mainly commercial real estate finance (22%), leisure (20%), unleveraged funds (16%), electricity (15%) and industrials (10%).

## Risk and balance sheet management (continued)

## Risk management: Country risk: Greece

|                              | Lending |            |     | AFS and<br>LAR debt securities |       | AFS<br>reserves |       | HFT<br>debt securities |        | Total debt securities | Derivatives<br>(gross of collateral)<br>and repos | Balance sheet exposures | CDS by referent |    |
|------------------------------|---------|------------|-----|--------------------------------|-------|-----------------|-------|------------------------|--------|-----------------------|---|-------------------------|-----------------|----|
|                              | REIL    | Provisions |     |                                |       | Long            | Short |                        | Bought |                       |   |                         | Sold            |    |
| 31 December                  | £m      | £m         | £m  | £m                             | £m    | £m              | £m    | £m                     | £m     | £m                    | £m  | £m                      | £m              | £m |
| 2011                         |         |            |     |                                |       |                 |       |                        |        |                       |   |                         |                 |    |
| Central and local government | 7       | -          | -   | 312                            | -     | 102             | 5     | 409                    | -      | 416                   | 3,158   | 3,165                   |                 |    |
| Central banks                | 6       | -          | -   | -                              | -     | -               | -     | -                      | -      | 6                     | -   | -                       |                 |    |
| Other banks                  | -       | -          | -   | -                              | -     | -               | -     | -                      | 290    | 290                   | 22  | 22                      |                 |    |
| Other financial institutions | 31      | -          | -   | -                              | -     | -               | -     | -                      | 2      | 33                    | 34  | 34                      |                 |    |
| Corporate                    | 427     | 256        | 256 | -                              | -     | -               | -     | -                      | 63     | 490                   | 434   | 428                     |                 |    |
| Personal                     | 14      | -          | -   | -                              | -     | -               | -     | -                      | -      | 14                    | -   | -                       |                 |    |
|                              | 485     | 256        | 256 | 312                            | -     | 102             | 5     | 409                    | 355    | 1,249                 | 3,648   | 3,649                   |                 |    |
| 31 December 2010             |         |            |     |                                |       |                 |       |                        |        |                       |   |                         |                 |    |
| Central and local government | 14      | -          | -   | 895                            | (694) | 118             | 39    | 974                    | 7      | 995                   | 2,960   | 3,061                   |                 |    |
| Central banks                | 36      | -          | -   | -                              | -     | -               | -     | -                      | -      | 36                    | -   | -                       |                 |    |
| Other banks                  | 18      | -          | -   | -                              | -     | -               | -     | -                      | 167    | 185                   | 21  | 19                      |                 |    |
| Other financial institutions | 31      | -          | -   | -                              | -     | -               | -     | -                      | 3      | 34                    | 35  | 35                      |                 |    |
| Corporate                    | 191     | 48         | 48  | -                              | -     | -               | -     | -                      | 50     | 241                   | 511   | 616                     |                 |    |
| Personal                     | 16      | -          | -   | -                              | -     | -               | -     | -                      | -      | 16                    | -   | -                       |                 |    |
|                              | 306     | 48         | 48  | 895                            | (694) | 118             | 39    | 974                    | 227    | 1,507                 | 3,527   | 3,731                   |                 |    |

## CDS bought protection: counterparty analysis by internal asset quality band

|                              | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|------------------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                              | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
| 31 December 2011             | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| Banks                        | 2,001    | 1,345      | 1        | 1          | -        | -          | -        | -          | 2,002    | 1,346      |
| Other financial Institutions | 1,507    | 945        | 63       | 45         | 76       | 47         | -        | -          | 1,646    | 1,037      |
| Total                        | 3,508    | 2,290      | 64       | 46         | 76       | 47         | -        | -          | 3,648    | 2,383      |



Risk and balance sheet management (continued)

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Risk management: Country risk: Greece (continued)

Key points

The Group has reduced its effective exposure to Greece and continues to actively manage its exposure to the country, in line with the de-risking strategy that has been in place since early 2010. Much of the remaining exposure is collateralised or guaranteed.

Central and local government and central bank

As a result of the continued deterioration in Greece's fiscal position, coupled with the potential for the restructuring of Greek sovereign debt, the Group recognised an impairment charge in respect of available-for-sale Greek government bonds.

Financial institutions

Activity with Greek financial companies is under close scrutiny; exposure is minimal.

Due to market movements, the gross derivatives exposure to banks increased by £0.1 billion during the year. The portfolio is largely collateralised.

Corporate

At the start of 2011, the Group reclassified the domicile of exposures to a number of defaulted clients, resulting in an increase in reported exposure to Greek corporate clients as well as increases in REIL and impairment provisions.

The Group's focus is now on short-term trade facilities to the domestic subsidiaries of international clients, increasingly supported by parental guarantees.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

The Non-Core division's lending exposure to Greece was £0.1 billion at 31 December 2011, a reduction of 28% since December 2010. The remaining lending portfolio primarily consists of the following sectors: financial intermediaries (33%), construction (20%), other services (16%) and electricity (14%).

## Risk and balance sheet management (continued)

## Risk management: Country risk: Portugal

|                              | Lending REIL Provisions |    |    | AFS and LAR debt securities |      | AFS reserves |       | HFT debt securities |     | Total debt securities | Derivatives (gross of collateral) and repos | Balance sheet exposures | CDS by reference |               |  |
|------------------------------|-------------------------|----|----|-----------------------------|------|--------------|-------|---------------------|-----|-----------------------|---|-------------------------|------------------|---------------|--|
|                              | £m                      | £m | £m | £m                          | £m   | Long         | Short | £m                  | £m  |                       |   |                         | Notional Bought  | Notional Sold |  |
| 31 December 2011             |                         |    |    |                             |      |              |       |                     |     |                       |   |                         |                  |               |  |
| Central and local            |                         |    |    |                             |      |              |       |                     |     |                       |   |                         |                  |               |  |
| government                   | -                       | -  | -  | 56                          | (58) | 36           | 152   | (60)                | 19  | (41)                  | 3,304                                       | 3,413                   |                  |               |  |
| Other banks                  | 10                      | -  | -  | 91                          | (36) | 12           | 2     | 101                 | 389 | 500                   | 1,197                                       | 1,155                   |                  |               |  |
| Other financial institutions | -                       | -  | -  | 5                           | -    | 7            | -     | 12                  | 30  | 42                    | 8   | 5                       |                  |               |  |
| Corporate                    | 495                     | 27 | 27 | 42                          | -    | 18           | -     | 60                  | 81  | 636                   | 366   | 321                     |                  |               |  |
| Personal                     | 5                       | -  | -  | -                           | -    | -            | -     | -                   | -   | 5                     | -   | -                       |                  |               |  |
|                              | 510                     | 27 | 27 | 194                         | (94) | 73           | 154   | 113                 | 519 | 1,142                 | 4,875                                       | 4,894                   |                  |               |  |
| 31 December 2010             |                         |    |    |                             |      |              |       |                     |     |                       |   |                         |                  |               |  |
| Central and local            |                         |    |    |                             |      |              |       |                     |     |                       |   |                         |                  |               |  |
| government                   | 86                      | -  | -  | 92                          | (26) | 68           | 122   | 38                  | 29  | 153                   | 2,844                                       | 2,923                   |                  |               |  |
| Other banks                  | 63                      | -  | -  | 106                         | (24) | 46           | 2     | 150                 | 307 | 520                   | 1,085                                       | 1,107                   |                  |               |  |
| Other financial institutions | -                       | -  | -  | 47                          | -    | 7            | -     | 54                  | 7   | 61                    | 9   | 6                       |                  |               |  |
| Corporate                    | 611                     | 27 | 21 | -                           | 1    | -            | -     | -                   | 51  | 662                   | 581   | 507                     |                  |               |  |
| Personal                     | 6                       | -  | -  | -                           | -    | -            | -     | -                   | -   | 6                     | -   | -                       |                  |               |  |
|                              | 766                     | 27 | 21 | 245                         | (49) | 121          | 124   | 242                 | 394 | 1,402                 | 4,519                                       | 4,543                   |                  |               |  |

## CDS bought protection: counterparty analysis by internal asset quality band

|                              | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|------------------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                              | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
|                              | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| 31 December 2011             |          |            |          |            |          |            |          |            |          |            |
| Banks                        | 2,922    | 786        | 46       | 12         | -        | -          | -        | -          | 2,968    | 798        |
| Other financial Institutions | 1,874    | 517        | -        | -          | 33       | 15         | -        | -          | 1,907    | 532        |
| Total                        | 4,796    | 1,303      | 46       | 12         | 33       | 15         | -        | -          | 4,875    | 1,330      |





Risk and balance sheet management (continued)

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Risk management: Country risk: Portugal (continued)

Key points

In early 2011, RBS closed its local operations in Portugal, leaving the Group with modest overall exposure of £1.4 billion by year-end. The portfolio, now managed out of Spain, is focused on corporate lending and derivatives trading with the largest local banks. Medium-term activity has ceased with the exception of that carried out under a Credit Support Annex.

Central and local government and central bank

During 2011, the Group's exposure to the Portuguese government was reduced to a very small derivatives position, the result of decreases in contingent and lending exposures to public sector entities by way of facility maturities. The Group's exposure to the government was negative at 31 December 2011, reflecting net short held-for-trading debt securities.

Financial institutions

A major proportion of the remaining exposures is focused on the top four systemically important financial groups. Exposures generally consist of collateralised trading products.

Corporate

The largest non-financial corporate exposure is to the energy and transport sectors. The Group's exposure is concentrated on a few large, highly creditworthy clients.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

The Non-Core division's lending exposure to Portugal was £0.3 billion at 31 December 2011, an increase of 8% in the portfolio since December 2010, due to an infrastructure project drawing committed facilities. The portfolio comprises lending exposure to the land transport and logistics (52%), electricity (30%) and commercial real estate (14%) sectors. There is no exposure to central or local government.

## Risk and balance sheet management (continued)

## Risk management: Country risk: Germany

|                                    | Lending | REIL | Provisions | AFS and<br>LAR debt<br>securities | AFS<br>reserves | HFT<br>debt<br>securities |       | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by refer |       |
|------------------------------------|---------|------|------------|-----------------------------------|-----------------|---------------------------|-------|--------------------------|--|-------------------------------|--------------|-------|
|                                    |         |      |            |                                   |                 | Long                      | Short |                          |  |                               | Bought       | Sold  |
| 31 December<br>2011                | £m      | £m   | £m         | £m                                | £m              | £m                        | £m    | £m                       | £m   | £m                            | £m           | £m    |
| Central and<br>local<br>government | -       | -    | -          | 12,035                            | 523             | 4,136                     | 2,084 | 14,087                   | 423  | 14,510                        | 2,631        | 2,64  |
| Central<br>banks                   | 18,068  | -    | -          | -                                 | -               | -                         | -     | -                        | 5,704  | 23,772                        | -            | -     |
| Other banks                        | 653     | -    | -          | 1,376                             | 5               | 294                       | 761   | 909                      | 6,003  | 7,565                         | 4,765        | 4,69  |
| Other<br>financial<br>institutions | 305     | -    | -          | 563                               | (33)            | 187                       | 95    | 655                      | 3,321  | 4,281                         | 3,653        | 3,40  |
| Corporate                          | 6,608   | 191  | 80         | 109                               | 9               | 14                        | 7     | 116                      | 586  | 7,310                         | 20,433       | 18,31 |
| Personal                           | 155     | 19   | 19         | -                                 | -               | -                         | -     | -                        | -  | 155                           | -            | -     |
|                                    | 25,789  | 210  | 99         | 14,083                            | 504             | 4,631                     | 2,947 | 15,767                   | 16,037   | 57,593                        | 31,482       | 29,04 |
| 31 December<br>2010                |         |      |            |                                   |                 |                           |       |                          |  |                               |              |       |
| Central and<br>local<br>government | -       | -    | -          | 10,648                            | 1               | 5,964                     | 4,124 | 12,488                   | 160  | 12,648                        | 2,056        | 2,17  |
| Central<br>banks                   | 10,894  | -    | -          | -                                 | -               | -                         | -     | -                        | 6,233  | 17,127                        | -            | -     |
| Other banks                        | 1,060   | -    | -          | 1,291                             | 3               | 567                       | 481   | 1,377                    | 6,289  | 8,726                         | 3,848        | 3,93  |
| Other<br>financial<br>institutions | 422     | -    | -          | 494                               | (47)            | 195                       | 17    | 672                      | 1,951  | 3,045                         | 2,712        | 2,63  |
| Corporate                          | 7,519   | 163  | 44         | 219                               | 4               | 44                        | 53    | 210                      | 633  | 8,362                         | 20,731       | 19,07 |
| Personal                           | 162     | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 162                           | -            | -     |
|                                    | 20,057  | 163  | 44         | 12,652                            | (39)            | 6,770                     | 4,675 | 14,747                   | 15,266   | 50,070                        | 29,347       | 27,81 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December<br>2011             | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| Banks                           | 14,644   | 171           | 163      | 4             | 8        | -             | -        | -             | 14,815   | 175           |
| Other financial<br>Institutions | 16,315   | 357           | 18       | -             | 334      | 6             | -        | -             | 16,667   | 363           |

|       |        |     |     |   |     |   |   |   |        |     |
|-------|--------|-----|-----|---|-----|---|---|---|--------|-----|
| Total | 30,959 | 528 | 181 | 4 | 342 | 6 | - | - | 31,482 | 538 |
|-------|--------|-----|-----|---|-----|---|---|---|--------|-----|

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## Risk and balance sheet management (continued)

## Risk management: Country risk: Netherlands

|              | Lending | REIL | Provisions | AFS and  |            | HFT   |            | Total debt | Derivatives | Balance | CDS by referen |       |
|--------------|---------|------|------------|----------|------------|-------|------------|------------|-------------|---------|----------------|-------|
|              |         |      |            | LAR debt | securities | debt  | securities |            |             |         | (gross of      | sheet |
|              | £m      | £m   | £m         | £m       | £m         | £m    | £m         | £m         | £m          | £m      | £m             | £m    |
| 31 December  |         |      |            |          |            |       |            |            |             |         |                |       |
| 2011         |         |      |            |          |            |       |            |            |             |         |                |       |
| Central and  |         |      |            |          |            |       |            |            |             |         |                |       |
| local        |         |      |            |          |            |       |            |            |             |         |                |       |
| government   | 2,567   | -    | -          | 1,447    | 74         | 849   | 591        | 1,705      | 41          | 4,313   | 1,206          | 1,18  |
| Central      |         |      |            |          |            |       |            |            |             |         |                |       |
| banks        | 7,654   | -    | -          | -        | -          | 6     | -          | 6          | 7           | 7,667   | -              |       |
| Other banks  | 623     | -    | -          | 802      | 217        | 365   | 278        | 889        | 7,574       | 9,086   | 965            | 99    |
| Other        |         |      |            |          |            |       |            |            |             |         |                |       |
| financial    |         |      |            |          |            |       |            |            |             |         |                |       |
| institutions | 1,575   | -    | -          | 6,804    | (386)      | 290   | 108        | 6,986      | 1,914       | 10,475  | 5,772          | 5,54  |
| Corporate    | 4,827   | 621  | 209        | 199      | 6          | 113   | 5          | 307        | 749         | 5,883   | 15,416         | 14,23 |
| Personal     | 20      | 3    | 2          | -        | -          | -     | -          | -          | -           | 20      | -              |       |
|              | 17,266  | 624  | 211        | 9,252    | (89)       | 1,623 | 982        | 9,893      | 10,285      | 37,444  | 23,359         | 21,96 |
| 31 December  |         |      |            |          |            |       |            |            |             |         |                |       |
| 2010         |         |      |            |          |            |       |            |            |             |         |                |       |
| Central and  |         |      |            |          |            |       |            |            |             |         |                |       |
| local        |         |      |            |          |            |       |            |            |             |         |                |       |
| government   | 914     | -    | -          | 3,469    | 16         | 1,426 | 607        | 4,288      | 46          | 5,248   | 1,195          | 99    |
| Central      |         |      |            |          |            |       |            |            |             |         |                |       |
| banks        | 6,484   | -    | -          | -        | -          | -     | -          | -          | -           | 6,484   | -              |       |
| Other banks  | 554     | -    | -          | 984      | 2          | 223   | 275        | 932        | 5,021       | 6,507   | 784            | 78    |
| Other        |         |      |            |          |            |       |            |            |             |         |                |       |
| financial    |         |      |            |          |            |       |            |            |             |         |                |       |
| institutions | 1,801   | -    | -          | 6,612    | (185)      | 344   | 12         | 6,944      | 3,116       | 11,861  | 4,210          | 3,98  |
| Corporate    | 6,170   | 388  | 149        | 264      | 3          | 152   | 57         | 359        | 875         | 7,404   | 12,330         | 11,11 |
| Personal     | 81      | 3    | 3          | -        | -          | -     | -          | -          | -           | 81      | -              |       |
|              | 16,004  | 391  | 152        | 11,329   | (164)      | 2,145 | 951        | 12,523     | 9,058       | 37,585  | 18,519         | 16,88 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                 | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|-----------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                 | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
|                 | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| 31 December     |          |            |          |            |          |            |          |            |          |            |
| 2011            |          |            |          |            |          |            |          |            |          |            |
| Banks           | 7,605    | 107        | 88       | 1          | 6        | -          | -        | -          | 7,699    | 108        |
| Other financial |          |            |          |            |          |            |          |            |          |            |
| Institutions    | 14,529   | 231        | 308      | 37         | 676      | 81         | 147      | 14         | 15,660   | 363        |
| Total           | 22,134   | 338        | 396      | 38         | 682      | 81         | 147      | 14         | 23,359   | 471        |



## Risk and balance sheet management (continued)

## Risk management: Country risk: France

|                                    | Lending | REIL | Provisions | AFS and<br>LAR debt<br>securities | AFS<br>reserves | HFT<br>debt<br>securities |       | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by refer |      |
|------------------------------------|---------|------|------------|-----------------------------------|-----------------|---------------------------|-------|--------------------------|--|-------------------------------|--------------|------|
|                                    |         |      |            |                                   |                 | Long                      | Short |                          |  |                               | Bought       | Sold |
| 31 December<br>2011                | £m      | £m   | £m         | £m                                | £m              | £m                        | £m    | £m                       | £m   | £m                            | £m           | £m   |
| Central and<br>local<br>government | 481     | -    | -          | 2,648                             | (14)            | 8,705                     | 5,669 | 5,684                    | 357  | 6,522                         | 3,467        | 2,9  |
| Central<br>banks                   | 3       | -    | -          | 20                                | -               | -                         | -     | 20                       | 12   | 35                            | -            | -    |
| Other banks                        | 1,273   | -    | -          | 889                               | (17)            | 157                       | 75    | 971                      | 7,271  | 9,515                         | 4,232        | 3,9  |
| Other<br>financial<br>institutions | 437     | -    | -          | 642                               | (40)            | 325                       | 126   | 841                      | 675  | 1,953                         | 2,590        | 2,0  |
| Corporate                          | 3,761   | 128  | 74         | 240                               | 9               | 72                        | 34    | 278                      | 743  | 4,782                         | 23,224       | 21,5 |
| Personal                           | 79      | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 79                            | -            | -    |
|                                    | 6,034   | 128  | 74         | 4,439                             | (62)            | 9,259                     | 5,904 | 7,794                    | 9,058  | 22,886                        | 33,513       | 30,5 |
| 31 December<br>2010                |         |      |            |                                   |                 |                           |       |                          |  |                               |              |      |
| Central and<br>local<br>government | 511     | -    | -          | 5,912                             | 40              | 10,266                    | 3,968 | 12,210                   | 362  | 13,083                        | 2,225        | 2,2  |
| Central<br>banks                   | 3       | -    | -          | -                                 | -               | -                         | -     | -                        | 15   | 18                            | -            | -    |
| Other banks                        | 1,095   | -    | -          | 774                               | -               | 410                       | 204   | 980                      | 7,183  | 9,258                         | 3,631        | 3,0  |
| Other<br>financial<br>institutions | 470     | -    | -          | 666                               | (22)            | 42                        | 23    | 685                      | 375  | 1,530                         | 1,722        | 1,6  |
| Corporate                          | 4,376   | 230  | 46         | 71                                | 1               | 185                       | 90    | 166                      | 672  | 5,214                         | 19,771       | 18,4 |
| Personal                           | 102     | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 102                           | -            | -    |
|                                    | 6,557   | 230  | 46         | 7,423                             | 19              | 10,903                    | 4,285 | 14,041                   | 8,607  | 29,205                        | 27,349       | 25,4 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December<br>2011             | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| Banks                           | 13,353   | 453           | 162      | 13            | 79       | 8             | -        | -             | 13,594   | 474           |
| Other financial<br>Institutions | 19,641   | 758           | 24       | 1             | 254      | 22            | -        | -             | 19,919   | 781           |
| Total                           | 32,994   | 1,211         | 186      | 14            | 333      | 30            | -        | -             | 33,513   | 1,255         |



## Risk and balance sheet management (continued)

## Risk management: Country risk: Luxembourg

|   | Lending | REIL | Provisions | AFS and<br>LAR debt<br>securities | AFS<br>reserves | HFT<br>debt<br>securities |       | Total debt<br>securities | Derivatives<br>(gross of<br>collateral)<br>and repos | Balance<br>sheet<br>exposures | CDS by refere      |                  |
|---|---------|------|------------|-----------------------------------|-----------------|---------------------------|-------|--------------------------|--|-------------------------------|--------------------|------------------|
|   |         |      |            |                                   |                 | Long                      | Short |                          |  |                               | Notional<br>Bought | Notional<br>Sold |
| 31 December                                 | £m      | £m   | £m         | £m                                | £m              | £m                        | £m    | £m                       | £m   | £m                            | £m                 | £m               |
| 2011  |         |      |            |                                   |                 |                           |       |                          |  |                               |                    |                  |
| Other banks                                 | 101     | -    | -          | 10                                | -               | 7                         | -     | 17                       | 546  | 664                           | -                  | -                |
| Other<br>financial<br>institutions          | 1,779   | -    | -          | 54                                | (7)             | 82                        | 80    | 56                       | 2,963  | 4,798                         | 2,080              | 1,976            |
| Corporate                                   | 2,228   | 897  | 301        | 5                                 | -               | 58                        | 6     | 57                       | 180  | 2,465                         | 2,478              | 2,138            |
| Personal                                    | 2       | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 2                             | -                  | -                |
|   | 4,110   | 897  | 301        | 69                                | (7)             | 147                       | 86    | 130                      | 3,689  | 7,929                         | 4,558              | 4,114            |
| 31 December<br>2010                         |         |      |            |                                   |                 |                           |       |                          |  |                               |                    |                  |
| Central and<br>local<br>government<br>banks | -       | -    | -          | -                                 | -               | 24                        | -     | 24                       | -  | 24                            | -                  | -                |
| Other banks                                 | 25      | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 25                            | -                  | -                |
| Other<br>financial<br>institutions          | 26      | -    | -          | 30                                | (1)             | 45                        | -     | 75                       | 499  | 600                           | -                  | -                |
| Corporate                                   | 734     | -    | -          | 99                                | (3)             | 32                        | 19    | 112                      | 1,800  | 2,646                         | 1,296              | 1,220            |
| Personal                                    | 2,503   | 807  | 206        | 5                                 | 1               | 183                       | 21    | 167                      | 246  | 2,916                         | 2,367              | 1,918            |
|   | 3       | -    | -          | -                                 | -               | -                         | -     | -                        | -  | 3                             | -                  | -                |
|   | 3,291   | 807  | 206        | 134                               | (3)             | 284                       | 40    | 378                      | 2,545  | 6,214                         | 3,663              | 3,138            |

## CDS bought protection: counterparty analysis by internal asset quality band

|                                 | AQ1      |               | AQ2-AQ3  |               | AQ4-AQ9  |               | AQ10     |               | Total    |               |
|---------------------------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
|                                 | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value | Notional | Fair<br>value |
| 31 December                     | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            | £m       | £m            |
| 2011                            |          |               |          |               |          |               |          |               |          |               |
| Banks                           | 1,535    | 93            | 16       | -             | -        | -             | -        | -             | 1,551    | 93            |
| Other financial<br>Institutions | 2,927    | 164           | 10       | -             | 70       | 7             | -        | -             | 3,007    | 171           |
| Total                           | 4,462    | 257           | 26       | -             | 70       | 7             | -        | -             | 4,558    | 264           |



## Risk and balance sheet management (continued)

## Risk management: Country risk: Belgium

|                              | Lending |            |          | AFS and<br>LAR debt securities |       | HFT<br>debt securities |      | Total debt securities | Derivatives<br>(gross of collateral)<br>and repos | Balance sheet exposures | CDS by reference |       |
|------------------------------|---------|------------|----------|--------------------------------|-------|------------------------|------|-----------------------|---|-------------------------|------------------|-------|
|                              | REIL    | Provisions | reserves | Long                           | Short | Bought                 | Sold |                       |   |                         |                  |       |
| 31 December                  | £m      | £m         | £m       | £m                             | £m    | £m                     | £m   | £m                    | £m  | £m                      | £m               | £m    |
| 2011                         |         |            |          |                                |       |                        |      |                       |   |                         |                  |       |
| Central and local government | 213     | -          | -        | 742                            | (116) | 608                    | 722  | 628                   | 89  | 930                     | 1,612            | 1,505 |
| Central banks                | 8       | -          | -        | -                              | -     | -                      | -    | -                     | 3   | 11                      | -                | -     |
| Other banks                  | 287     | -          | -        | 4                              | -     | -                      | -    | 4                     | 2,450   | 2,741                   | 312              | 302   |
| Other financial institutions | 354     | -          | -        | -                              | -     | 1                      | 4    | (3)                   | 191   | 542                     | -                | -     |
| Corporate                    | 588     | 31         | 21       | 3                              | -     | 20                     | -    | 23                    | 277   | 888                     | 563              | 570   |
| Personal                     | 20      | -          | -        | -                              | -     | -                      | -    | -                     | -   | 20                      | -                | -     |
|                              | 1,470   | 31         | 21       | 749                            | (116) | 629                    | 726  | 652                   | 3,010   | 5,132                   | 2,487            | 2,377 |
| 31 December 2010             |         |            |          |                                |       |                        |      |                       |   |                         |                  |       |
| Central and local government | 102     | -          | -        | 763                            | (54)  | 529                    | 602  | 690                   | 92  | 884                     | 880              | 986   |
| Central banks                | 14      | -          | -        | -                              | -     | -                      | -    | -                     | 7   | 21                      | -                | -     |
| Other banks                  | 441     | -          | -        | 39                             | 1     | 66                     | 2    | 103                   | 1,822   | 2,366                   | 278              | 266   |
| Other financial institutions | 32      | -          | -        | -                              | -     | -                      | -    | -                     | 126   | 158                     | -                | -     |
| Corporate                    | 893     | 27         | 27       | 1                              | -     | 11                     | 2    | 10                    | 191   | 1,094                   | 628              | 594   |
| Personal                     | 327     | -          | -        | -                              | -     | -                      | -    | -                     | -   | 327                     | -                | -     |
|                              | 1,809   | 27         | 27       | 803                            | (53)  | 606                    | 606  | 803                   | 2,238   | 4,850                   | 1,786            | 1,846 |

## CDS bought protection: counterparty analysis by internal asset quality band

|                              | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|------------------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                              | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
| 31 December 2011             | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| Banks                        | 1,602    | 97         | 2        | -          | 12       | 1          | -        | -          | 1,616    | 98         |
| Other financial Institutions | 866      | 48         | 1        | -          | 4        | -          | -        | -          | 871      | 48         |
| Total                        | 2,468    | 145        | 3        | -          | 16       | 1          | -        | -          | 2,487    | 146        |



## Risk and balance sheet management (continued)

## Risk management: Country risk: Rest of eurozone (1)

|                              | Lending |            |          | AFS and<br>LAR debt securities |       | HFT<br>debt securities |       | Total debt securities | Derivatives<br>(gross of collateral)<br>and repos | Balance sheet exposures | CDS by referent |               |
|------------------------------|---------|------------|----------|--------------------------------|-------|------------------------|-------|-----------------------|---|-------------------------|-----------------|---------------|
|                              | REIL    | Provisions | reserves | Long                           | Short | Long                   | Short |                       |   |                         | Notional Bought | Notional Sold |
| 31 December 2011             | £m      | £m         | £m       | £m                             | £m    | £m                     | £m    | £m                    | £m  | £m                      | £m              | £m            |
| Central and local government | 121     | -          | -        | 327                            | (47)  | 445                    | 331   | 441                   | 779   | 1,341                   | 2,281           | 2,350         |
| Central banks                | -       | -          | -        | -                              | -     | -                      | -     | -                     | 44  | 44                      | -               | -             |
| Other banks                  | 28      | -          | -        | 63                             | (1)   | 13                     | 70    | 6                     | 1,017   | 1,051                   | 90              | 87            |
| Other financial institutions | 115     | -          | -        | 100                            | (9)   | 25                     | 2     | 123                   | 37  | 275                     | -               | -             |
| Corporate                    | 1,375   | 181        | 55       | 134                            | (4)   | 13                     | 7     | 140                   | 94  | 1,609                   | 4,054           | 3,944         |
| Personal                     | 26      | -          | -        | -                              | -     | -                      | -     | -                     | -   | 26                      | -               | -             |
|                              | 1,665   | 181        | 55       | 624                            | (61)  | 496                    | 410   | 710                   | 1,971   | 4,346                   | 6,425           | 6,381         |
| 31 December 2010             |         |            |          |                                |       |                        |       |                       |   |                         |                 |               |
| Central and local government | 124     | -          | -        | 324                            | (25)  | 268                    | 283   | 309                   | 697   | 1,130                   | 1,975           | 2,190         |
| Central banks                | 1       | -          | -        | -                              | -     | -                      | -     | -                     | 1   | 2                       | -               | -             |
| Other banks                  | 142     | -          | -        | 71                             | (1)   | 52                     | 44    | 79                    | 564   | 785                     | 148             | 142           |
| Other financial institutions | 119     | -          | -        | 4                              | -     | -                      | 5     | (1)                   | 29  | 147                     | -               | -             |
| Corporate                    | 1,505   | 238        | 67       | 133                            | (1)   | 30                     | 15    | 148                   | 79  | 1,732                   | 3,254           | 2,966         |
| Personal                     | 24      | -          | -        | -                              | -     | -                      | -     | -                     | -   | 24                      | -               | -             |
|                              | 1,915   | 238        | 67       | 532                            | (27)  | 350                    | 347   | 535                   | 1,370   | 3,820                   | 5,377           | 5,298         |

## CDS bought protection: counterparty analysis by internal asset quality band

|                  | AQ1      |            | AQ2-AQ3  |            | AQ4-AQ9  |            | AQ10     |            | Total    |            |
|------------------|----------|------------|----------|------------|----------|------------|----------|------------|----------|------------|
|                  | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value | Notional | Fair value |
| 31 December 2011 | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         | £m       | £m         |
| Banks            | 2,877    | 58         | 50       | 1          | -        | -          | -        | -          | 2,927    | 59         |
|                  | 3,464    | 67         | 4        | -          | 30       | -          | -        | -          | 3,498    | 67         |

|                              |       |     |    |   |    |   |   |   |       |     |
|------------------------------|-------|-----|----|---|----|---|---|---|-------|-----|
| Other financial Institutions |       |     |    |   |    |   |   |   |       |     |
| Total                        | 6,341 | 125 | 54 | 1 | 30 | - | - | - | 6,425 | 126 |

Note: (1) Comprises Austria, Cyprus, Estonia, Finland, Malta, Slovakia and Slovenia.

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Risk and balance sheet management (continued)

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Risk management: Country risk: Eurozone non-periphery

Key points

Due to credit risk and capital considerations, the Group increased exposure to central banks (particularly in Germany and the Netherlands) by depositing with them higher levels of surplus liquidity on a short-term basis, given the limited alternative investment opportunities.

During 2011, in anticipation of widening credit spreads and for reasons of general risk management, the Group reduced its holdings in French and Dutch AFS sovereign bonds. The Group concurrently increased its holdings of German AFS sovereign debt in line with internal liquidity and risk management strategies.

Financial institutions

France - approximately half of the lending to banks is to the top three banks.

Luxembourg - lending to non-bank financial institutions increased by £1.0 billion during 2011, reflecting collateral relating to derivatives and repos.

Corporate

Netherlands - corporate lending fell £1.3 billion over 2011, driven by the manufacturing, natural resources and services sectors. The relatively large contingent liabilities and commitments declined £7.9 billion.

Non-Core (included above)

Refer to table on pages 187 and 188 for details.

Non-Core lending exposure has been generally reduced in line with the Group's strategic plan. Lending exposure in France was £2.3 billion at 31 December 2011, having declined £0.5 billion during 2011. The lending portfolio mainly comprises property (45%) and sovereign and quasi-sovereign (20%) exposures.

Non-Core lending exposure in Germany was £5.4 billion at 31 December 2011, down £1.1 billion since December 2010. The lending portfolio is mostly in the property (44%) and transport (35%) sectors.

Non-Core lending exposure in the Netherlands was £2.5 billion at 31 December 2011, down £0.7 billion year on year. The portfolio mainly comprises exposures to the property (66%) and technology, media and telecommunications (19%) sectors.

Risk and balance sheet management (continued)

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Risk management: Country risk  
Notes to tables on page 187 to 207.

Lending comprises gross loans and advances to: central and local governments; central banks, including cash balances; other banks and financial institutions, incorporating overdraft and other short-term facilities; corporations, in large part loans and leases; and individuals, comprising mortgages, personal loans and credit card balances. Lending includes impaired loans and loans where an impairment event has taken place but no impairment provision is recognised.

Debt securities comprise securities classified as available-for-sale (AFS), loans and receivables (LAR), held-for-trading (HFT) and designated as at fair value through profit or loss (DFV). All debt securities other than LAR securities are carried at fair value. LAR debt securities are carried at amortised cost less impairment. HFT debt securities are presented as gross long positions (including DFV securities) and short positions per country. Impairment losses and exchange differences relating to AFS debt securities, together with interest are recognised in the income statement; other changes in the fair value of AFS securities are reported within AFS reserves, which are presented gross of tax.

Derivatives comprise the mark-to-market (mtm) value of such contracts after the effect of enforceable netting agreements, but gross of collateral. Reverse repurchase agreements (repos) comprise the mtm value of counterparty exposure arising from repo transactions net of collateral.

Balance sheet exposures comprise lending exposures, debt securities and derivatives and repo exposures.

Contingent liabilities and commitments comprise contingent liabilities, including guarantees, and committed undrawn facilities.

Asset Quality (AQ) - for the probability of default range relating to each internal asset quality band, refer to page 167.

Credit default swap (CDS) under CDS contract, the credit risk on the reference entity is transferred from the buyer to the seller. The fair value, or mtm, represents the balance sheet carrying value. The mtm value of CDSs is included within derivatives against the counterparty of the trade, as opposed to the reference entity. The notional is the par amount of the credit protection bought or sold and is included against the reference entity of the CDS contract.

The column CDS notional less fair value represents the notional less fair value amounts arising from sold positions netted against those arising from bought positions, and represents the net change in exposure for a given reference entity should the CDS contract be triggered by a credit event, assuming there is zero recovery rate. However, in most cases, the Group expects the recovery rate to be greater than zero and the change in exposure to be less than this amount.

## Risk and balance sheet management (continued)

## Market risk

Market risk arises from changes in interest rates, foreign currency, credit spreads, equity prices and risk related factors such as market volatilities. The Group manages market risk centrally within its trading and non-trading portfolios through a comprehensive market risk management framework. This control framework includes qualitative guidance in the form of comprehensive policy statements, dealing authorities, limits based on, but not limited to, value-at-risk (VaR), stress testing, positions and sensitivity analyses.

Following the implementation of CRD III, the Group is required to calculate: (i) an additional capital charge based on a stressed calibration of the VaR model - Stressed VaR; (ii) an Incremental Risk Charge to capture the default and migration risk for credit risk positions in the trading book; and (iii) an All Price Risk measure for correlation trading positions, subject to a capital floor that is based on standardised securitisation charges. The capital charges at 31 December 2011 associated with the new models are shown in the table below:

|                         | Total<br>£m |
|-------------------------|-------------|
| Stressed VaR            | 1,682       |
| Incremental Risk Charge | 469         |
| All Price Risk          | 297         |

For a description of the Group's basis of measurement and methodology enhancements, refer to the 2011 Annual Report and Accounts: Market risk.

## Daily distribution of GBM trading revenues

## Note:

- (1) The effect of any month end adjustments, not attributable to a specific daily market move, is spread evenly over the days in the month in question.

## Risk and balance sheet management (continued)

## Market risk (continued)

## Key points

- GBM trading revenue was adversely affected by ongoing concerns around the European sovereign crisis and an overall uncertain macroeconomic environment. High volatility in the markets and increasingly risk-averse sentiment reduced levels of trading activity.
- The average daily trading revenue earned by GBM's trading activities in 2011 was £19 million, compared with £25 million in 2010. The standard deviation of the daily revenues in 2011 was £21 million, down from £22 million in 2010. The standard deviation measures the variation of daily revenues about the mean value of those revenues.
- The number of days with negative revenue increased from 22 days in 2010 to 42 days in 2011, primarily due to the market and economic conditions referred to above.
- The most frequent result is daily revenue of between £25 million and £30 million, of which there were 30 occurrences in 2011, compared with 37 in 2010.

The tables below detail VaR for the Group's trading portfolios, segregated by type of market risk exposure, and between Core and Non-Core, Counterparty Exposure Management (CEM) and Core excluding CEM.

|                     | Year ended       |              |              |             |                  |              |              |              |
|---------------------|------------------|--------------|--------------|-------------|------------------|--------------|--------------|--------------|
|                     | 31 December 2011 |              |              |             | 31 December 2010 |              |              |              |
|                     | Average          | Period end   | Maximum      | Minimum     | Average          | end          | Maximum      | Minimum      |
| Trading VaR         | £m               | £m           | £m           | £m          | £m               | £m           | £m           | £m           |
| Interest rate       | 53.4             | 68.1         | 79.2         | 27.5        | 51.6             | 57.0         | 83.0         | 32.5         |
| Credit spread       | 82.7             | 74.3         | 151.1        | 47.4        | 166.3            | 133.4        | 243.2        | 110.2        |
| Currency            | 10.3             | 16.2         | 19.2         | 5.2         | 17.9             | 14.8         | 28.0         | 8.4          |
| Equity              | 9.4              | 8.0          | 17.3         | 4.6         | 9.5              | 10.9         | 17.9         | 2.7          |
| Commodity           | 1.4              | 2.3          | 7.0          | -           | 9.5              | 0.5          | 18.1         | 0.5          |
| Diversification (1) |                  | (52.3)       |              |             |                  | (75.6)       |              |              |
| <b>Total</b>        | <b>105.5</b>     | <b>116.6</b> | <b>181.3</b> | <b>59.7</b> | <b>168.5</b>     | <b>141.0</b> | <b>252.1</b> | <b>103.0</b> |
| Core (Total)        | 75.8             | 89.1         | 133.9        | 41.7        | 103.6            | 101.2        | 153.4        | 58.3         |
| Core CEM            | 36.8             | 52.4         | 54.1         | 21.9        | 53.3             | 54.6         | 82.4         | 30.3         |
| Core excluding CEM  | 59.2             | 42.1         | 106.2        | 35.3        | 82.8             | 78.7         | 108.7        | 53.6         |
| Non-Core            | 64.4             | 34.6         | 128.6        | 30.0        | 105.7            | 101.4        | 169.4        | 63.2         |



Note:

- (1) The Group benefits from diversification, which reflects the risk reduction achieved by allocating investments across various financial instrument types, industry counterparties, currencies and regions. The extent of diversification benefit depends on the correlation between the assets and risk factors in the portfolio at a particular time. Diversification has an inverse relationship with correlation. The diversification factor is the sum of the VaR on individual risk types less the total portfolio VaR.

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## Risk and balance sheet management (continued)

## Market risk (continued)

|                        | Quarter ended    |        |         |         |                   |        |         |         |
|------------------------|------------------|--------|---------|---------|-------------------|--------|---------|---------|
|                        | 31 December 2011 |        |         |         | 30 September 2011 |        |         |         |
|                        | Average          | end    | Maximum | Minimum | Average           | end    | Maximum | Minimum |
| Trading VaR            | £m               | £m     | £m      | £m      | £m                | £m     | £m      | £m      |
| Interest rate          | 62.5             | 68.1   | 72.3    | 50.8    | 51.3              | 73.0   | 73.1    | 33.1    |
| Credit spread          | 68.4             | 74.3   | 78.5    | 57.4    | 56.2              | 69.8   | 69.8    | 47.4    |
| Currency               | 10.9             | 16.2   | 19.2    | 5.7     | 8.7               | 6.5    | 12.5    | 6.1     |
| Equity                 | 8.3              | 8.0    | 12.5    | 5.0     | 7.9               | 7.7    | 13.1    | 4.6     |
| Commodity              | 4.3              | 2.3    | 7.0     | 2.0     | 0.9               | 3.6    | 3.6     | 0.1     |
| Diversification<br>(1) |                  | (52.3) |         |         |                   | (54.3) |         |         |
| Total                  | 109.7            | 116.6  | 132.2   | 83.5    | 78.3              | 106.3  | 114.2   | 59.7    |
| Core (Total)           | 77.3             | 89.1   | 95.6    | 57.7    | 58.3              | 83.1   | 91.0    | 41.7    |
| Core CEM               | 46.1             | 52.4   | 54.1    | 39.0    | 34.4              | 38.0   | 45.2    | 23.5    |
| Core excluding<br>CEM  | 47.9             | 42.1   | 69.5    | 38.7    | 44.3              | 62.2   | 71.4    | 35.3    |
| Non-Core               | 35.2             | 34.6   | 40.7    | 30.0    | 40.4              | 38.7   | 53.0    | 33.2    |

## Note:

- (1) The Group benefits from diversification, which reflects the risk reduction achieved by allocating investments across various financial instrument types, industry counterparties, currencies and regions. The extent of diversification benefit depends on the correlation between the assets and risk factors in the portfolio at a particular time. Diversification has an inverse relationship with correlation. The diversification factor is the sum of the VaR on individual risk types less the total portfolio VaR.

## Key points

- The Group's market risk profile in 2010 was equally split across Non-Core and Core divisions, with a concentrated exposure to credit spread risk factors. The credit spread risk exposure significantly decreased in 2011, primarily due to the reduction in ABS trading inventory in Core and the restructuring of some monoline hedges for banking book exposures in Non-Core, in line with the overall business strategy to reduce risk exposures. The VaR also decreased due to the adoption of a more appropriate daily time series for sub-prime/subordinated RMBS and as the period of high volatility relating to the 2008/2009 financial crisis dropped out of the VaR calculation.

The average credit spread VaR for Q4 2011 was slightly higher than the average for Q3 2011 due to improvements to the credit default swap time series and as the volatility from European sovereign peripheral countries entered the two-year time series used in the VaR calculation.

- The Group's average interest rate VaR was slightly higher in Q4 2011 than in Q3 2011 due to the repositioning of interest rate exposures, reflecting market expectations that sterling would rally in the event of a eurozone break-up. Overall the average interest rate trading VaR was relatively unchanged between 2011 and 2010.
- At period end 2010, the commodity VaR was materially lower than the average for that year as a result of the completion of the sale of the Group's interest in the RBS Sempra Commodities joint venture. The commodity VaR increased slightly from mid-September 2011, due to improvements in capturing risk for commodity futures and indices.

## Risk and balance sheet management (continued)

## Market risk (continued)

The tables below detail VaR for the Group's non-trading portfolio, excluding the structured credit portfolio (SCP) and loans and receivables (LAR), segregated by type of market risk exposure and between Core and Non-Core.

| Non-trading<br>VaR | Year ended       |               |         |         |                  |               |         |         |
|--------------------|------------------|---------------|---------|---------|------------------|---------------|---------|---------|
|                    | 31 December 2011 |               |         |         | 31 December 2010 |               |         |         |
|                    | Average          | Period<br>end | Maximum | Minimum | Average          | Period<br>end | Maximum | Minimum |
|                    | £m               | £m            | £m      | £m      | £m               | £m            | £m      | £m      |
| Interest rate      | 8.8              | 9.9           | 11.1    | 5.7     | 8.7              | 10.4          | 20.5    | 4.4     |
| Credit spread      | 18.2             | 13.6          | 39.3    | 12.1    | 32.0             | 16.1          | 101.2   | 15.4    |
| Currency           | 2.1              | 4.0           | 5.9     | 0.1     | 2.1              | 3.0           | 7.6     | 0.3     |
| Equity             | 2.1              | 1.9           | 3.1     | 1.6     | 1.2              | 3.1           | 4.6     | 0.2     |
| Diversification    |                  | (13.6)        |         |         |                  | (15.9)        |         |         |
| Total              | 19.7             | 15.8          | 41.6    | 13.4    | 30.9             | 16.7          | 98.0    | 13.7    |
| Core               | 19.3             | 15.1          | 38.9    | 13.5    | 30.5             | 15.6          | 98.1    | 12.8    |
| Non-Core           | 3.4              | 2.5           | 4.3     | 2.2     | 1.3              | 2.8           | 4.1     | 0.2     |

| Non-trading<br>VaR | Quarter ended    |               |         |         |                   |               |         |         |
|--------------------|------------------|---------------|---------|---------|-------------------|---------------|---------|---------|
|                    | 31 December 2011 |               |         |         | 30 September 2011 |               |         |         |
|                    | Average          | Period<br>end | Maximum | Minimum | Average           | Period<br>end | Maximum | Minimum |
|                    | £m               | £m            | £m      | £m      | £m                | £m            | £m      | £m      |
| Interest rate      | 9.7              | 9.9           | 10.9    | 8.8     | 9.6               | 10.3          | 11.1    | 8.2     |
| Credit spread      | 13.9             | 13.6          | 15.7    | 12.1    | 16.0              | 14.8          | 18.0    | 14.1    |
| Currency           | 3.5              | 4.0           | 5.1     | 2.4     | 3.0               | 4.1           | 5.9     | 1.1     |
| Equity             | 1.9              | 1.9           | 2.0     | 1.8     | 1.9               | 1.8           | 2.0     | 1.6     |
| Diversification    |                  | (13.6)        |         |         |                   | (13.5)        |         |         |
| Total              | 16.3             | 15.8          | 20.0    | 14.2    | 17.6              | 17.5          | 18.9    | 15.7    |
| Core               | 16.0             | 15.1          | 18.9    | 14.1    | 17.4              | 18.6          | 20.1    | 15.2    |
| Non-Core           | 3.4              | 2.5           | 3.9     | 2.5     | 3.9               | 3.7           | 4.3     | 3.2     |

## Note:

- (1) The Group benefits from diversification, which reflects the risk reduction achieved by allocating investments across various financial instrument types, industry counterparties, currencies and regions. The extent of diversification benefit depends on the correlation between the assets and risk factors in the portfolio at a particular

time. Diversification has an inverse relationship with correlation. The diversification factor is the sum of the VaR on individual risk types less the total portfolio VaR.

Key points

- The Group's total non-trading VaR at 31 December 2011 was lower than at 31 December 2010, due to the exceptional volatility of the 2008/2009 financial crisis dropping out of the two year time series data used in the VaR calculation.
- The maximum credit spread VaR was considerably lower in 2011 than in 2010. This was due to the implementation in early 2011 of the relative price-based mapping scheme for the Dutch RMBS portfolio. The availability of more granular data provided a better reflection of the risk in the portfolio.

## Risk and balance sheet management (continued)

## Market risk (continued)

## Structured Credit Portfolio (SCP)

|                   | Drawn notional |       |         |           |       | Fair value |      |         |           |       |
|-------------------|----------------|-------|---------|-----------|-------|------------|------|---------|-----------|-------|
|                   | CDOs           | CLOs  | MBS (1) | Other ABS | Total | CDOs       | CLOs | MBS (1) | Other ABS | Total |
|                   | £m             | £m    | £m      | £m        | £m    | £m         | £m   | £m      | £m        | £m    |
| 31 December 2011  |                |       |         |           |       |            |      |         |           |       |
| 1-2 years         | -              | -     | -       | 27        | 27    | -          | -    | -       | 22        | 22    |
| 2-3 years         | -              | -     | 10      | 196       | 206   | -          | -    | 9       | 182       | 191   |
| 4-5 years         | -              | 37    | 37      | 95        | 169   | -          | 34   | 30      | 88        | 152   |
| 5-10 years        | 32             | 503   | 270     | 268       | 1,073 | 30         | 455  | 184     | 229       | 898   |
| >10 years         | 2,180          | 442   | 464     | 593       | 3,679 | 766        | 371  | 291     | 347       | 1,775 |
|                   | 2,212          | 982   | 781     | 1,179     | 5,154 | 796        | 860  | 514     | 868       | 3,038 |
| 30 September 2011 |                |       |         |           |       |            |      |         |           |       |
| 1-2 years         | -              | -     | 29      | 36        | 65    | -          | -    | 28      | 31        | 59    |
| 2-3 years         | -              | -     | 5       | 172       | 177   | -          | -    | 4       | 160       | 164   |
| 3-4 years         | 6              | -     | 6       | 43        | 55    | 5          | -    | 5       | 40        | 50    |
| 4-5 years         | -              | 39    | -       | 95        | 134   | -          | 36   | -       | 88        | 124   |
| 5-10 years        | 32             | 517   | 317     | 277       | 1,143 | 30         | 469  | 230     | 242       | 971   |
| >10 years         | 1,296          | 454   | 470     | 593       | 2,813 | 228        | 394  | 314     | 349       | 1,285 |
|                   | 1,334          | 1,010 | 827     | 1,216     | 4,387 | 263        | 899  | 581     | 910       | 2,653 |
| 31 December 2010  |                |       |         |           |       |            |      |         |           |       |
| 1-2 years         | -              | -     | -       | 47        | 47    | -          | -    | -       | 42        | 42    |
| 2-3 years         | 85             | 19    | 44      | 98        | 246   | 81         | 18   | 37      | 91        | 227   |
| 3-4 years         | -              | 41    | 20      | 205       | 266   | -          | 37   | 19      | 191       | 247   |
| 4-5 years         | 16             | -     | -       | -         | 16    | 15         | -    | -       | -         | 15    |
| 5-10 years        | 98             | 466   | 311     | 437       | 1,312 | 87         | 422  | 220     | 384       | 1,113 |
| >10 years         | 412            | 663   | 584     | 550       | 2,209 | 161        | 515  | 397     | 367       | 1,440 |
|                   | 611            | 1,189 | 959     | 1,337     | 4,096 | 344        | 992  | 673     | 1,075     | 3,084 |

## Notes:

- (1) MBS include sub-prime RMBS with a notional amount of £401 million (30 September 2011 - £406 million; 31 December 2010 - £471 million) and a fair value of £252 million (30 September 2011 - £274 million; 31 December 2010 - £329 million).

million), all with residual maturities of greater than ten years.

(2) This table relates to open market risk in SCP.

The Structured Credit Portfolio is within Non-Core. The risk in this portfolio is not measured or disclosed using VaR, as the Group believes this is not an appropriate tool for the banking book portfolio, which comprises illiquid debt securities. These assets are reported on a drawn notional and fair value basis, and managed on a third party asset and RWA basis.

#### Key points

- The increase in total and CDO drawn notional year-on-year is due to the inclusion of banking book exposures that were previously hedged by monoline protection. As a result of the restructuring of some monoline protection, those previously protected assets are now reported on a drawn notional and fair value basis.
- The overall reduction in CLO, MBS and other ABS drawn notional is due to the amortisations and pay downs over the year in line with expected amortisation profiles. In addition to this, fair value has declined due to falling market prices.

## Risk factors

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Set out below is a summary of certain risks which could adversely affect the Group; it should be read in conjunction with the Balance Sheet Management and Risk Management sections of the Business Review (pages 133 to 214). This summary should not be regarded as a complete and comprehensive statement of all potential risks and uncertainties. A fuller description of these and other risk factors is included in the Group's 2011 Annual Report and Accounts.

- The Group's businesses, earnings and financial condition have been and will continue to be affected by geopolitical conditions, the global economy, the instability in the global financial markets and increased competition. Together with a perceived increased risk of default on the sovereign debt of certain European countries and unprecedented stresses on the financial system within the eurozone, these factors have resulted in significant changes in market conditions including interest rates, foreign exchange rates, credit spreads, and other market factors and consequent changes in asset valuations.
- The Group's ability to meet its obligations' including its funding commitments, depends on the Group's ability to access sources of liquidity and funding. The inability to access liquidity and funding due to market conditions or otherwise could adversely affect the Group's financial condition. Furthermore, the Group's borrowing costs and its access to the debt capital markets and other sources of liquidity depend significantly on its and the UK Government's credit ratings.
- The Independent Commission on Banking has published its final report on competition and possible structural reforms in the UK banking industry. The Government has indicated that it supports and intends to implement the recommendations substantially as proposed which could have a material adverse effect on the Group.
- The Group's ability to implement its strategic plan depends on the success of its efforts to refocus on its core strengths and its balance sheet reduction programme. As part of the Group's strategic plan and implementation of the State Aid restructuring plan agreed with the European Commission and HM Treasury, the Group is undertaking an extensive restructuring which may adversely affect the Group's business, results of operations and financial condition and give rise to increased operational risk and may impair the Group's ability to raise new Tier 1 capital due to restrictions on its ability to make discretionary dividend or coupon payments on certain securities.
- The occurrence of a delay in the implementation of (or any failure to implement) the approved proposed transfers of a substantial part of the business activities of RBS N.V. to the Royal Bank of Scotland plc may have a material adverse effect on the Group.
- The Group or any of its UK bank subsidiaries may face the risk of full nationalisation or other resolution procedures and various actions could be taken by or on behalf of the UK Government, including actions in relation to any securities issued, new or existing contractual arrangements and transfers of part or all of the Group's businesses.



Risk factors (continued)

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- The actual or perceived failure or worsening credit of the Group's counterparties or borrowers and depressed asset valuations resulting from poor market conditions have adversely affected and could continue to adversely affect the Group.
- The value of certain financial instruments recorded at fair value is determined using financial models incorporating assumptions, judgements and estimates that may change over time or may ultimately not turn out to be accurate.
  - The Group's insurance businesses are subject to inherent risks involving claims on insured events.
- The Group's business performance, financial condition and capital and liquidity ratios could be adversely affected if its capital is not managed effectively or as a result of changes to capital adequacy and liquidity requirements, including those arising out of Basel III implementation (globally or by European or UK authorities), or if the Group is unable to issue Contingent B Shares to HM Treasury under certain circumstances.
- The Group could fail to attract or retain senior management, which may include members of the Group Board, or other key employees, and it may suffer if it does not maintain good employee relations.
- Any significant developments in regulatory or tax legislation could have an effect on how the Group conducts its business and on its results of operations and financial condition, and the recoverability of certain deferred tax assets recognised by the Group is subject to uncertainty.
- The Group is subject to substantial regulation and oversight, and any significant regulatory or legal developments could have an adverse effect on how the Group conducts its business and on its results of operations and financial condition. In addition, the Group is and may be subject to litigation and regulatory investigations that may impact its business, results of operations and financial condition.
  - Operational and reputational risks are inherent in the Group's operations.
- The Group may be required to make contributions to its pension schemes and government compensation schemes, either of which may have an adverse impact on the Group's results of operations, cash flow and financial condition.
- As a result of the UK Government's majority shareholding in the Group it can, and in the future may decide to, exercise a significant degree of influence over the Group including on dividend policy, modifying or cancelling contracts or limiting the Group's operations. The offer or sale by the UK Government of all or a portion of its shareholding in the company could affect the market price of the equity shares and other securities and acquisitions of ordinary shares by the UK Government (including through conversions of other securities or further purchases of shares) may result in the delisting of the Group from the Official List.

## Additional information

## Selected financial data

## Summary consolidated income statement

|   | Quarter ended                |                               |                           |
|---|------------------------------|-------------------------------|---------------------------|
|   | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31 December<br>2010<br>£m |
| Net interest income   | 3,074                        | 3,077                         | 3,580                     |
| Non-interest income   | 1,964                        | 5,526                         | 4,242                     |
| Total income  | 5,038                        | 8,603                         | 7,822                     |
| Operating expenses  | (4,567)                      | (4,127)                       | (4,507)                   |
| Profit before insurance net claims and<br>impairment losses | 471                          | 4,476                         | 3,315                     |
| Insurance net claims  | (529)                        | (734)                         | (1,182)                   |
| Impairment losses   | (1,918)                      | (1,738)                       | (2,141)                   |
| Operating (loss)/profit before tax                          | (1,976)                      | 2,004                         | (8)                       |
| Tax credit/(charge)   | 186                          | (791)                         | 3                         |
| (Loss)/profit from continuing operations                    | (1,790)                      | 1,213                         | (5)                       |
| Profit from discontinued operations, net of tax             | 10                           | 6                             | 55                        |
| (Loss)/profit for the period                                | (1,780)                      | 1,219                         | 50                        |
| (Loss)/profit attributable to:                              |                              |                               |                           |
| Non-controlling interests                                   | 18                           | (7)                           | 38                        |
| Ordinary and B shareholders                                 | (1,798)                      | 1,226                         | 12                        |

## Summary consolidated balance sheet

|                                     | 31<br>December<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|-------------------------------------|------------------------------|------------------------------|
| Loans and advances                  | 598,916                      | 655,778                      |
| Debt securities and equity shares   | 224,263                      | 239,678                      |
| Derivatives and settlement balances | 537,389                      | 438,682                      |
| Other assets                        | 146,299                      | 119,438                      |

|  |           |           |
|--|-----------|-----------|
| Total assets   | 1,506,867 | 1,453,576 |
| Owners' equity                                       | 74,819    | 75,132    |
| Non-controlling interests                            | 1,234     | 1,719     |
| Subordinated liabilities                             | 26,319    | 27,053    |
| Deposits   | 483,256   | 494,650   |
| Derivatives, settlement balances and short positions | 572,499   | 478,076   |
| Other liabilities                                    | 348,740   | 376,946   |
| Total liabilities and equity                         | 1,506,867 | 1,453,576 |

## Additional information (continued)

|                                    | 2011    | 2010    |
|------------------------------------|---------|---------|
| Ordinary share price               | £0.202  | £0.391  |
| Number of ordinary shares in issue | 59,228m | 58,458m |

## Capitalisation of the Group

The following table shows the Group's issued and fully paid share capital, owners' equity and indebtedness on an unaudited consolidated basis in accordance with IFRS as at 31 December 2011.

|  | As at<br>31<br>December<br>2011<br>£m |
|--|---------------------------------------|
| Share capital - allotted, called up and fully paid |                                       |
| Ordinary shares of 25p                             | 14,807                                |
| B shares of £0.01                                  | 510                                   |
| Dividend access share of £0.01                     | -                                     |
| Non-cumulative preference shares of US\$0.01       | 1                                     |
| Non-cumulative preference shares of €0.01          | -                                     |
| Non-cumulative preference shares of £1.00          | -                                     |
|  | 15,318                                |
| Retained income and other reserves                 | 59,501                                |
| Owners' equity                                     | 74,819                                |
| Group indebtedness                                 |                                       |
| Subordinated liabilities                           | 26,319                                |
| Debt securities in issue                           | 162,621                               |
| Total indebtedness                                 | 188,940                               |
| Total capitalisation and indebtedness              | 263,759                               |

Under IFRS, certain preference shares are classified as debt and are included in subordinated liabilities in the table above.

Since 31 December 2011, issuances of debt securities totalled £2.8 billion, including a £1 billion public covered bond issuance and a US\$1.2 billion securitisation.

Other than as disclosed above, the information contained in the tables above has not changed materially since 31 December, 2011.



## Additional information (continued)

## Ratio of earnings to fixed charges

|  | Year ended 31 December |      |         |         |      |
|--|------------------------|------|---------|---------|------|
|  | 2011                   | 2010 | 2009(3) | 2008(3) | 2007 |
| Ratio of earnings to combined fixed charges and preference share dividends (1,2) |                        |      |         |         |      |
| - including interest on deposits   | 0.91                   | 0.94 | 0.75    | -0.05   | 1.45 |
| - excluding interest on deposits   | 0.25                   | 0.38 | -       | -       | 5.73 |
| Ratio of earnings to fixed charges only (1,2)                                    |                        |      |         |         |      |
| - including interest on deposits   | 0.91                   | 0.95 | 0.80    | -0.05   | 1.47 |
| - excluding interest on deposits   | 0.25                   | 0.44 | -       | -       | 6.53 |

## Notes:

- (1) For this purpose, earnings consist of income before tax and minority interests, plus fixed charges less the unremitted income of associated undertakings (share of profits less dividends received). Fixed charges consist of total interest expense, including or excluding interest on deposits and debt securities in issue, as appropriate, and the proportion of rental expense deemed representative of the interest factor (one third of total rental expenses).
- (2) The earnings for the years ended 31 December 2011, 2010, 2009 and 2008, were inadequate to cover total fixed charges and preference share dividends. The coverage deficiency for total fixed charges and preference share dividends for the years ended 31 December 2011, 2010, 2009 and 2008 were £766 million, £523 million, £3,582 million and £26,287 million, respectively. The coverage deficiency for fixed charges only for the years ended 31 December 2011, 2010, 2009 and 2008 were £766 million, £399 million, £2,647 million and £25,691 million, respectively.
- (3) Negative ratios have been excluded.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorised.

The Royal Bank of Scotland Group plc  
Registrant

/s/ Rajan Kapoor  
Rajan Kapoor  
Group Chief Accountant  
March 1, 2012

Appendix 1

Businesses outlined for disposal

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## Appendix 1 Businesses outlined for disposal

To comply with EC State Aid requirements the Group agreed to make a series of divestments by the end of 2013: the disposal of RBS Insurance, Global Merchant Services and its interest in RBS Sempra Commodities JV. The Group also agreed to dispose of its RBS England and Wales and NatWest Scotland branch-based businesses, along with certain SME and corporate activities across the UK ('UK branch-based businesses'). The disposals of Global Merchant Services and RBS Sempra Commodities JV businesses have now effectively been completed.

The sale of the Group's UK branch-based businesses to Santander UK plc continues to make good progress and is expected to substantially complete in the fourth quarter of 2012, subject to regulatory approvals and other conditions.

The disposal of RBS Insurance, the base case plan for which is by way of a public flotation, is targeted to commence in the second half of 2012, subject to market conditions. External advisors have been appointed to assist the Group with the disposal and the process of separation is proceeding on plan. In the meantime, the business continues to be managed and reported as a separate core division.

The table below shows total income and operating profit of RBS Insurance and the UK branch-based businesses.

|                                | Total income |       | Operating profit/(loss) before impairments |       | Operating profit/(loss) |       |
|--------------------------------|--------------|-------|--|-------|-------------------------|-------|
|                                | 2011         | 2010  | 2011                                       | 2010  | 2011                    | 2010  |
|                                | £m           | £m    | £m   | £m    | £m                      | £m    |
| RBS Insurance (1)              | 4,286        | 5,302 | 407  | (341) | 407                     | (341) |
| UK branch-based businesses (2) | 959          | 902   | 518  | 439   | 319                     | 160   |
| Total                          | 5,245        | 6,204 | 925  | 98    | 726                     | (181) |

The table below shows the estimated risk-weighted assets, total assets and capital of the businesses identified for disposal.

|                                | RWAs |      | Total assets |      | Capital |      |
|--------------------------------|------|------|--------------|------|---------|------|
|                                | 2011 | 2010 | 2011         | 2010 | 2011    | 2010 |
|                                | £bn  | £bn  | £bn          | £bn  | £bn     | £bn  |
| RBS Insurance (1)              | n/m  | n/m  | 13.9         | 14.0 | 4.4     | 4.0  |
| UK branch-based businesses (2) | 11.1 | 13.2 | 19.3         | 19.9 | 1.0     | 1.2  |
| Total                          | 11.1 | 13.2 | 33.2         | 33.9 | 5.4     | 5.2  |

## Notes:

- (1) Total income includes investment income of £302 million (2010 - £309 million). Total assets and estimated capital include approximately £0.9 billion of goodwill, of which £0.7 billion is attributed to RBS Insurance by RBS Group.
- (2) Estimated notional equity based on 9% of RWAs.



## Appendix 1 Businesses outlined for disposal (continued)

Further information on the UK branch-based businesses by division is shown in the tables below:

|   | Division           |                       | Total      |            |
|---|--------------------|-----------------------|------------|------------|
|   | UK<br>Retail<br>£m | UK<br>Corporate<br>£m | 2011<br>£m | 2010<br>£m |
| Income statement  |                    |                       |            |            |
| Net interest income   | 329                | 360                   | 689        | 656        |
| Non-interest income   | 108                | 162                   | 270        | 246        |
| Total income  | 437                | 522                   | 959        | 902        |
| Direct expenses   |                    |                       |            |            |
| - staff   | (74)               | (84)                  | (158)      | (176)      |
| - other   | (106)              | (60)                  | (166)      | (144)      |
| Indirect expenses   | (67)               | (50)                  | (117)      | (143)      |
|   | (247)              | (194)                 | (441)      | (463)      |
| Operating profit before impairment losses                               | 190                | 328                   | 518        | 439        |
| Impairment losses (1)   | (92)               | (107)                 | (199)      | (279)      |
| Operating profit  | 98                 | 221                   | 319        | 160        |
| Analysis of income by product   |                    |                       |            |            |
| Loans and advances  | 125                | 311                   | 436        | 445        |
| Deposits  | 101                | 144                   | 245        | 261        |
| Mortgages   | 134                | -                     | 134        | 120        |
| Other   | 77                 | 67                    | 144        | 76         |
| Total income  | 437                | 522                   | 959        | 902        |
| Net interest margin   | 4.92%              | 2.85%                 | 3.57%      | 3.24%      |
| Employee numbers (full time equivalents rounded to the nearest hundred) | 2,800              | 1,600                 | 4,400      | 4,400      |

Note:

- (1) For the year ended 31 December 2011, impairment losses benefited from £75 million of latent and other provision releases.

|  | Division            |                        |  | Total       |             |
|--|---------------------|------------------------|--|-------------|-------------|
|  | UK<br>Retail<br>£bn | UK<br>Corporate<br>£bn | Global<br>Banking<br>&<br>Markets<br>£bn | 2011<br>£bn | 2010<br>£bn |

## Capital and balance sheet

|   |     |      |     |      |      |
|---|-----|------|-----|------|------|
| Total third party assets (excluding mark-to-market derivatives) | 7.2 | 11.7 | -   | 18.9 | 19.9 |
| Loans and advances to customers (gross)                         | 7.3 | 12.2 | -   | 19.5 | 20.7 |
| Customer deposits   | 8.8 | 13.0 | -   | 21.8 | 24.0 |
| Derivative assets   | -   | -    | 0.4 | 0.4  | n/a  |
| Derivative liabilities  | -   | -    | 0.1 | 0.1  | n/a  |
| Risk elements in lending  | 0.5 | 1.0  | -   | 1.5  | 1.7  |
| Loan:deposit ratio  | 79% | 90%  | -   | 86%  | 83%  |
| Risk-weighted assets  | 3.6 | 7.5  | -   | 11.1 | 13.2 |

## Appendix 1 Businesses outlined for disposal (continued)

The following information has been prepared to present RBS Insurance Group on a stand alone basis. The income statement includes the results of Direct Line Versicherung AG (DLVAG) (which is owned by National Westminster Bank plc), however the balance sheet excludes the balance sheet of DLVAG. The total assets and net assets of DLVAG are included in note 1 below.

| RBS Insurance<br>Income Statement | 31 December 2011 |                |             | Year ended<br>31 December 2010 |                |             | 31 December 2009 |                |             |
|-----------------------------------|------------------|----------------|-------------|--------------------------------|----------------|-------------|------------------|----------------|-------------|
|                                   | Core<br>£m       | Non-Core<br>£m | Total<br>£m | Core<br>£m                     | Non-Core<br>£m | Total<br>£m | Core<br>£m       | Non-Core<br>£m | Total<br>£m |
| Earned premiums                   | 4,221            | 304            | 4,525       | 4,459                          | 733            | 5,192       | 4,519            | 810            | 5,329       |
| Reinsurers' share                 | (252)            | (18)           | (270)       | (148)                          | (31)           | (179)       | (165)            | (26)           | (191)       |
| Net premium income                | 3,969            | 286            | 4,255       | 4,311                          | 702            | 5,013       | 4,354            | 784            | 5,138       |
| Fees and commissions              | (400)            | (93)           | (493)       | (410)                          | 89             | (321)       | (367)            | (119)          | (486)       |
| Instalment income                 | 138              | 7              | 145         | 159                            | 35             | 194         | 171              | 35             | 206         |
| Other income                      | 100              | (23)           | 77          | 179                            | (72)           | 107         | 151              | (67)           | 84          |
| Total income                      | 3,807            | 177            | 3,984       | 4,239                          | 754            | 4,993       | 4,309            | 633            | 4,942       |
| Net claims                        | (2,772)          | (195)          | (2,967)     | (3,932)                        | (737)          | (4,669)     | (3,606)          | (588)          | (4,194)     |
| Underwriting profit/(loss)        | 1,035            | (18)           | 1,017       | 307                            | 17             | 324         | 703              | 45             | 748         |
| Staff expenses                    | (288)            | (2)            | (290)       | (287)                          | (2)            | (289)       | (304)            | (9)            | (313)       |
| Other expenses                    | (333)            | (16)           | (349)       | (325)                          | (47)           | (372)       | (368)            | (60)           | (428)       |
| Total direct expenses             | (621)            | (18)           | (639)       | (612)                          | (49)           | (661)       | (672)            | (69)           | (741)       |
| Indirect expenses                 | (225)            | (46)           | (271)       | (267)                          | (46)           | (313)       | (270)            | (58)           | (328)       |
| Total expenses                    | (846)            | (64)           | (910)       | (879)                          | (95)           | (974)       | (942)            | (127)          | (1,069)     |
| Technical result                  | 189              | (82)           | 107         | (572)                          | (78)           | (650)       | (239)            | (82)           | (321)       |
| Investment impairments            | -                | (2)            | (2)         | -                              | -              | -           | (8)              | -              | (8)         |
| Investment income                 | 265              | 37             | 302         | 277                            | 32             | 309         | 305              | 40             | 345         |
| Operating profit/(loss)           | 454              | (47)           | 407         | (295)                          | (46)           | (341)       | 58               | (42)           | 16          |

## Appendix 1 Businesses outlined for disposal (continued)

| RBS insurance (continued)                                   | 31 December 2011 |              |               | 31 December 2010 |              |               | 31 December 2009 |              |               |
|---|------------------|--------------|---------------|------------------|--------------|---------------|------------------|--------------|---------------|
|   | Core             | Non-Core     | Total         | Core             | Non-Core     | Total         | Core             | Non-Core     | Total         |
| Balance Sheet (1)   | £m               | £m           | £m            | £m               | £m           | £m            | £m               | £m           | £m            |
| <b>Assets</b>   |                  |              |               |                  |              |               |                  |              |               |
| Property, plant and equipment                               | 60               | -            | 60            | 53               | -            | 53            | 67               | -            | 67            |
| Investment properties                                       | 70               | -            | 70            | 84               | -            | 84            | 78               | -            | 78            |
| Intangible assets   | 362              | -            | 362           | 280              | -            | 280           | 282              | -            | 282           |
| Financial investments                                       | 6,912            | 861          | 7,773         | 6,706            | 939          | 7,645         | 6,263            | 869          | 7,132         |
| Loans and receivables including reinsurance receivables (2) | 2,206            | 159          | 2,365         | 1,792            | 267          | 2,059         | 2,324            | 388          | 2,712         |
| Other assets, prepayments and accrued income                | 731              | 20           | 751           | 808              | 170          | 978           | 820              | 60           | 880           |
| Reinsurers share of insurance liabilities                   | 298              | 101          | 399           | 241              | 117          | 358           | 258              | 77           | 335           |
| Cash and cash equivalents                                   | 1,304            | 57           | 1,361         | 1,626            | 196          | 1,822         | 1,123            | 144          | 1,267         |
| <b>Total assets</b>   | <b>11,943</b>    | <b>1,198</b> | <b>13,141</b> | <b>11,590</b>    | <b>1,689</b> | <b>13,279</b> | <b>11,215</b>    | <b>1,538</b> | <b>12,753</b> |
| <b>Liabilities</b>  |                  |              |               |                  |              |               |                  |              |               |
| Insurance liabilities (3)                                   | 7,101            | 881          | 7,982         | 7,460            | 1,362        | 8,822         | 6,956            | 1,177        | 8,133         |
| Borrowings  | 305              | 11           | 316           | 309              | 2            | 311           | 290              | -            | 290           |
| Other liabilities, accruals and deferred income             | 916              | 15           | 931           | 560              | 67           | 627           | 592              | 112          | 704           |
| <b>Total liabilities</b>                                    | <b>8,322</b>     | <b>907</b>   | <b>9,229</b>  | <b>8,329</b>     | <b>1,431</b> | <b>9,760</b>  | <b>7,838</b>     | <b>1,289</b> | <b>9,127</b>  |
| Equity (4)  | 3,621            | 291          | 3,912         | 3,261            | 258          | 3,519         | 3,377            | 249          | 3,626         |
| <b>Total liabilities and equity</b>                         | <b>11,943</b>    | <b>1,198</b> | <b>13,141</b> | <b>11,590</b>    | <b>1,689</b> | <b>13,279</b> | <b>11,215</b>    | <b>1,538</b> | <b>12,753</b> |

## Notes:

- (1) Total assets of DLVAG at 31 December 2011 were £320 million (2010 - £322 million; 2009 - £337 million) and total equity was £103 million (2010 - £103 million; 2009 - £108 million).
- (2) Total reinsurance receivables at 31 December 2011 were £41 million (2010 - £41 million; 2009 - £42 million).
- (3) Insurance liabilities include unearned premium reserves.
- (4) Non-Core equity includes £259 million at 31 December 2011 which was a non-controlling interest (2010 - £259 million; 2009 - £259 million). Equity excludes goodwill of £0.7 billion which is attributed to RBS Insurance division by RBS Group.

Appendix 2

Additional risk management  
disclosures

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## Appendix 2 Additional risk management disclosures

## Loans and advances to customers by sector and geography

The following tables analyse loans and advances to customers (excluding reverse repos and assets of disposal groups) by sector and geography (by location of office). Refer to Risk management: Credit risk for the Group summary. All assets, including loans, of businesses held for disposal are included as one line on the balance sheet, as required by IFRS.

|   | 31 December 2011 |                    |             | 30 September 2011 |                    |             | 31 December 2010 |                    |             |
|---|------------------|--------------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-------------|
|   | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| UK  |                  |                    |             |                   |                    |             |                  |                    |             |
| Central and local government                  | 8,012            | 25                 | 8,037       | 7,680             | 83                 | 7,763       | 5,728            | 173                | 5,901       |
| Finance                                       | 30,874           | 2,361              | 33,235      | 29,754            | 3,795              | 33,549      | 27,995           | 6,023              | 34,018      |
| Residential mortgages                         | 99,303           | 1,423              | 100,726     | 104,040           | 1,497              | 105,537     | 99,928           | 1,665              | 101,593     |
| Personal lending                              | 20,080           | 127                | 20,207      | 21,930            | 295                | 22,225      | 23,035           | 585                | 23,620      |
| Property                                      | 31,141           | 24,610             | 55,751      | 36,106            | 25,953             | 62,059      | 34,970           | 30,492             | 65,462      |
| Construction                                  | 5,291            | 1,882              | 7,173       | 6,203             | 2,245              | 8,448       | 7,041            | 2,310              | 9,351       |
| Manufacturing                                 | 9,641            | 835                | 10,476      | 11,123            | 867                | 11,990      | 12,300           | 1,510              | 13,810      |
| Service industries and<br>business activities |                  |                    |             |                   |                    |             |                  |                    |             |
| - retail, wholesale and repairs               | 11,071           | 1,441              | 12,512      | 12,325            | 1,553              | 13,878      | 12,554           | 1,853              | 14,407      |
| - transport and storage                       | 8,589            | 3,439              | 12,028      | 8,835             | 3,664              | 12,499      | 8,105            | 5,015              | 13,120      |
| - health, education and<br>recreation         | 8,734            | 757                | 9,491       | 11,894            | 742                | 12,636      | 13,502           | 1,039              | 14,541      |
| - hotels and restaurants                      | 5,599            | 569                | 6,168       | 6,264             | 684                | 6,948       | 6,558            | 808                | 7,366       |
| - utilities                                   | 2,462            | 922                | 3,384       | 3,788             | 715                | 4,503       | 3,101            | 1,035              | 4,136       |
| - other                                       | 13,963           | 1,644              | 15,607      | 13,952            | 2,154              | 16,106      | 14,445           | 1,991              | 16,436      |
| Agriculture, forestry and<br>fishing          | 2,660            | 76                 | 2,736       | 2,963             | 73                 | 3,036       | 2,872            | 67                 | 2,939       |
| Finance leases and<br>instalment credit       | 5,618            | 5,598              | 11,216      | 5,524             | 6,925              | 12,449      | 5,589            | 7,785              | 13,374      |
| Interest accruals                             | 375              | -                  | 375         | 352               | 1                  | 353         | 415              | 98                 | 513         |
|   | 263,413          | 45,709             | 309,122     | 282,733           | 51,246             | 333,979     | 278,138          | 62,449             | 340,587     |
| Europe  |                  |                    |             |                   |                    |             |                  |                    |             |
| Central and local government                  | 116              | 715                | 831         | 209               | 805                | 1,014       | 365              | 1,017              | 1,382       |
| Finance                                       | 2,534            | 474                | 3,008       | 2,654             | 644                | 3,298       | 2,642            | 1,019              | 3,661       |
| Residential mortgages                         | 18,393           | 553                | 18,946      | 19,109            | 590                | 19,699      | 19,473           | 621                | 20,094      |
| Personal lending                              | 1,972            | 492                | 2,464       | 2,126             | 526                | 2,652       | 2,270            | 600                | 2,870       |
| Property                                      | 4,846            | 11,538             | 16,384      | 5,359             | 12,255             | 17,614      | 5,139            | 12,636             | 17,775      |
| Construction                                  | 1,019            | 735                | 1,754       | 1,279             | 754                | 2,033       | 1,014            | 873                | 1,887       |
| Manufacturing                                 | 4,383            | 3,732              | 8,115       | 4,807             | 3,872              | 8,679       | 5,853            | 4,181              | 10,034      |
| Service industries and<br>business activities |                  |                    |             |                   |                    |             |                  |                    |             |



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|                                      |        |        |        |        |        |        |        |        |        |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| - retail, wholesale and repairs      | 3,992  | 772    | 4,764  | 3,559  | 721    | 4,280  | 4,126  | 999    | 5,125  |
| - transport and storage              | 5,667  | 862    | 6,529  | 5,281  | 1,093  | 6,374  | 5,625  | 1,369  | 6,994  |
| - health, education and recreation   | 1,235  | 349    | 1,584  | 1,334  | 339    | 1,673  | 1,442  | 496    | 1,938  |
| - hotels and restaurants             | 892    | 535    | 1,427  | 1,029  | 560    | 1,589  | 1,055  | 535    | 1,590  |
| - utilities                          | 1,569  | 530    | 2,099  | 1,852  | 598    | 2,450  | 1,412  | 623    | 2,035  |
| - other                              | 2,966  | 1,555  | 4,521  | 3,554  | 1,634  | 5,188  | 3,877  | 2,050  | 5,927  |
| Agriculture, forestry and fishing    | 699    | 53     | 752    | 760    | 62     | 822    | 849    | 68     | 917    |
| Finance leases and instalment credit | 260    | 435    | 695    | 259    | 515    | 774    | 370    | 744    | 1,114  |
| Interest accruals                    | 101    | 71     | 172    | 105    | 98     | 203    | 143    | 101    | 244    |
|                                      | 50,644 | 23,401 | 74,045 | 53,276 | 25,066 | 78,342 | 55,655 | 27,932 | 83,587 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans and advances to customers by sector and geography (continued)

|   | 31 December 2011 |                    |             | 30 September 2011 |                    |             | 31 December 2010 |                    |             |
|---|------------------|--------------------|-------------|-------------------|--------------------|-------------|------------------|--------------------|-------------|
|   | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m        | Non-<br>Core<br>£m | Total<br>£m | Core<br>£m       | Non-<br>Core<br>£m | Total<br>£m |
| US  |                  |                    |             |                   |                    |             |                  |                    |             |
| Central and local government                  | 177              | 14                 | 191         | 164               | 15                 | 179         | 263              | 53                 | 316         |
| Finance                                       | 8,993            | 341                | 9,334       | 10,035            | 368                | 10,403      | 9,522            | 587                | 10,109      |
| Residential mortgages                         | 20,311           | 2,926              | 23,237      | 20,285            | 3,040              | 23,325      | 20,548           | 3,653              | 24,201      |
| Personal lending                              | 7,505            | 936                | 8,441       | 6,543             | 1,986              | 8,529       | 6,816            | 2,704              | 9,520       |
| Property                                      | 2,413            | 1,370              | 3,783       | 2,338             | 1,549              | 3,887       | 1,611            | 3,318              | 4,929       |
| Construction                                  | 412              | 45                 | 457         | 443               | 54                 | 497         | 442              | 78                 | 520         |
| Manufacturing                                 | 6,782            | 42                 | 6,824       | 6,545             | 54                 | 6,599       | 5,459            | 143                | 5,602       |
| Service industries and<br>business activities |                  |                    |             |                   |                    |             |                  |                    |             |
| - retail, wholesale and repairs               | 4,975            | 98                 | 5,073       | 4,851             | 109                | 4,960       | 4,264            | 237                | 4,501       |
| - transport and storage                       | 1,832            | 937                | 2,769       | 1,699             | 985                | 2,684       | 1,786            | 1,408              | 3,194       |
| - health, education and<br>recreation         | 2,946            | 88                 | 3,034       | 2,572             | 94                 | 2,666       | 2,380            | 313                | 2,693       |
| - hotels and restaurants                      | 627              | 57                 | 684         | 532               | 62                 | 594         | 486              | 136                | 622         |
| - utilities                                   | 1,033            | 28                 | 1,061       | 952               | 27                 | 979         | 1,117            | 53                 | 1,170       |
| - other                                       | 4,927            | 394                | 5,321       | 4,447             | 423                | 4,870       | 4,042            | 577                | 4,619       |
| Agriculture, forestry and<br>fishing          | 27               | -                  | 27          | 24                | -                  | 24          | 31               | -                  | 31          |
| Finance leases and<br>instalment credit       | 2,471            | -                  | 2,471       | 2,531             | -                  | 2,531       | 2,315            | -                  | 2,315       |
| Interest accruals                             | 181              | 45                 | 226         | 172               | 53                 | 225         | 183              | 73                 | 256         |
|   | 65,612           | 7,321              | 72,933      | 64,133            | 8,819              | 72,952      | 61,265           | 13,333             | 74,598      |
| RoW   |                  |                    |             |                   |                    |             |                  |                    |             |
| Central and local government                  | 54               | 629                | 683         | 44                | 604                | 648         | 425              | 428                | 853         |
| Finance                                       | 4,051            | 53                 | 4,104       | 5,651             | 77                 | 5,728       | 6,751            | 22                 | 6,773       |
| Residential mortgages                         | 502              | 200                | 702         | 507               | 192                | 699         | 410              | 203                | 613         |
| Personal lending                              | 1,510            | 1                  | 1,511       | 1,553             | 3                  | 1,556       | 1,460            | 2                  | 1,462       |
| Property                                      | 304              | 546                | 850         | 269               | 871                | 1,140       | 735              | 1,205              | 1,940       |
| Construction                                  | 59               | 10                 | 69          | 67                | 9                  | 76          | 183              | 91                 | 274         |
| Manufacturing                                 | 2,395            | 322                | 2,717       | 2,341             | 440                | 2,781       | 2,185            | 686                | 2,871       |
| Service industries and<br>business activities |                  |                    |             |                   |                    |             |                  |                    |             |
| - retail, wholesale and repairs               | 1,276            | 28                 | 1,304       | 1,472             | 44                 | 1,516       | 1,030            | 102                | 1,132       |
| - transport and storage                       | 366              | 239                | 605         | 421               | 267                | 688         | 430              | 403                | 833         |
| - health, education and<br>recreation         | 358              | 225                | 583         | 424               | 340                | 764         | 132              | 17                 | 149         |
| - hotels and restaurants                      | 25               | -                  | 25          | 16                | 52                 | 68          | 90               | 13                 | 103         |

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|                                      |        |       |        |        |       |        |        |       |        |
|--------------------------------------|--------|-------|--------|--------|-------|--------|--------|-------|--------|
| - utilities                          | 1,479  | 369   | 1,848  | 1,620  | 385   | 2,005  | 1,468  | 399   | 1,867  |
| - other                              | 2,372  | 179   | 2,551  | 2,791  | 268   | 3,059  | 2,100  | 912   | 3,012  |
| Agriculture, forestry and fishing    | 85     | -     | 85     | 20     | -     | 20     | 6      | -     | 6      |
| Finance leases and instalment credit | 91     | 26    | 117    | 90     | 27    | 117    | 47     | -     | 47     |
| Interest accruals                    | 18     | -     | 18     | 32     | -     | 32     | 90     | 6     | 96     |
|                                      | 14,945 | 2,827 | 17,772 | 17,318 | 3,579 | 20,897 | 17,542 | 4,489 | 22,031 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography

The following tables analyse loans and advances to banks and customers (excluding reverse repos and assets of disposal groups) and related REIL, provisions, impairments and write-offs by sector and geography (by location of office) for the Group, Core and Non-Core. Loans, REIL and provisions exclude amounts relating to businesses held for disposal, consistent with the balance sheet presentation required by IFRS.

|  |         |            | REIL     | Provisions |          | FY         | FY          |
|--|---------|------------|----------|------------|----------|------------|-------------|
|  | Gross   | REIL       | as a %   | as a %     | of gross | Impairment | Amounts     |
|  | loans   | Provisions | of gross | of REIL    | loans    | charge     | written-off |
|  | £m      | £m         | loans    | of REIL    | loans    | £m         | £m          |
|  |         |            | %        | %          | %        |            |             |
| 31 December 2011                           |         |            |          |            |          |            |             |
| Group                                      |         |            |          |            |          |            |             |
| Central and local government               | 9,742   | -          | -        | -          | -        | -          | -           |
| Finance - banks                            | 43,993  | 137        | 123      | 0.3        | 90       | 0.3        | -           |
| - other                                    | 49,681  | 1,049      | 719      | 2.1        | 69       | 1.4        | 89          |
| Residential mortgages                      | 143,611 | 5,084      | 1,362    | 3.5        | 27       | 0.9        | 1,076       |
| Personal lending                           | 32,623  | 2,737      | 2,172    | 8.4        | 79       | 6.7        | 782         |
| Property                                   | 76,768  | 21,655     | 8,862    | 28.2       | 41       | 11.5       | 3,670       |
| Construction                               | 9,453   | 1,762      | 703      | 18.6       | 40       | 7.4        | 139         |
| Manufacturing                              | 28,132  | 881        | 504      | 3.1        | 57       | 1.8        | 227         |
| Service industries and business activities |         |            |          |            |          |            |             |
| - retail, wholesale and repairs            | 23,653  | 1,007      | 516      | 4.3        | 51       | 2.2        | 180         |
| - transport and storage                    | 21,931  | 589        | 146      | 2.7        | 25       | 0.7        | 78          |
| - health, education and recreation         | 14,692  | 1,077      | 458      | 7.3        | 43       | 3.1        | 304         |
| - hotels and restaurants                   | 8,304   | 1,437      | 643      | 17.3       | 45       | 7.7        | 334         |
| - utilities                                | 8,392   | 88         | 23       | 1.0        | 26       | 0.3        | 3           |
| - other                                    | 28,000  | 2,403      | 1,095    | 8.6        | 46       | 3.9        | 799         |
| Agriculture, forestry and fishing          | 3,600   | 145        | 63       | 4.0        | 43       | 1.8        | (7)         |
| Finance leases and instalment credit       | 14,499  | 794        | 508      | 5.5        | 64       | 3.5        | 112         |
| Interest accruals                          | 791     | -          | -        | -          | -        | -          | -           |
| Latent                                     | -       | -          | 1,986    | -          | -        | -          | (545)       |
|  | 517,865 | 40,845     | 19,883   | 7.9        | 49       | 3.8        | 7,241       |
| of which:                                  |         |            |          |            |          |            |             |
| UK   |         |            |          |            |          |            |             |
| - residential mortgages                    | 100,726 | 2,076      | 397      | 2.1        | 19       | 0.4        | 180         |
| - personal lending                         | 20,207  | 2,384      | 1,925    | 11.8       | 81       | 9.5        | 645         |
| - property                                 | 55,751  | 7,880      | 2,859    | 14.1       | 36       | 5.1        | 1,413       |
| - other                                    | 162,220 | 4,934      | 3,040    | 3.0        | 62       | 1.9        | 699         |
| Europe                                     |         |            |          |            |          |            |             |
| - residential mortgages                    | 18,946  | 2,205      | 713      | 11.6       | 32       | 3.8        | 467         |
| - personal lending                         | 2,464   | 209        | 180      | 8.5        | 86       | 7.3        | 25          |
| - property                                 | 16,384  | 13,073     | 5,751    | 79.8       | 44       | 35.1       | 2,296       |
| - other                                    | 44,862  | 5,193      | 3,206    | 11.6       | 62       | 7.1        | 1,205       |

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|                         |         |        |        |      |     |      |       |       |
|-------------------------|---------|--------|--------|------|-----|------|-------|-------|
| US                      |         |        |        |      |     |      |       |       |
| - residential mortgages | 23,237  | 770    | 240    | 3.3  | 31  | 1.0  | 426   | 481   |
| - personal lending      | 8,441   | 143    | 66     | 1.7  | 46  | 0.8  | 112   | 153   |
| - property              | 3,783   | 329    | 92     | 8.7  | 28  | 2.4  | (2)   | 138   |
| - other                 | 38,158  | 656    | 913    | 1.7  | 139 | 2.4  | (166) | 197   |
| RoW                     |         |        |        |      |     |      |       |       |
| - residential mortgages | 702     | 33     | 12     | 4.7  | 36  | 1.7  | 3     | -     |
| - personal lending      | 1,511   | 1      | 1      | 0.1  | 100 | 0.1  | -     | -     |
| - property              | 850     | 373    | 160    | 43.9 | 43  | 18.8 | (37)  | 35    |
| - other                 | 19,623  | 586    | 328    | 3.0  | 56  | 1.7  | (25)  | 182   |
|                         | 517,865 | 40,845 | 19,883 | 7.9  | 49  | 3.8  | 7,241 | 4,527 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 30 September 2011                             | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %<br>of gross<br>loans<br>% | Provisions<br>as a %<br>of REIL<br>% | Provisions<br>as a %<br>of gross<br>loans<br>% | YTD<br>Impairment<br>charge<br>£m | YTD<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|--|--------------------------------------|--|-----------------------------------|-------------------------------------|
| Group   |                      |            |                  |  |                                      |  |                                   |                                     |
| Central and local government                  | 9,604                | 76         | -                | 0.8                                      | -                                    | -  | -                                 | -                                   |
| Finance - banks                               | 52,727               | 149        | 126              | 0.3                                      | 85                                   | 0.2  | -                                 | -                                   |
| - other                                       | 52,978               | 979        | 670              | 1.8                                      | 68                                   | 1.3  | 4                                 | 62                                  |
| Residential mortgages                         | 149,260              | 5,313      | 1,420            | 3.6                                      | 27                                   | 1.0  | 949                               | 392                                 |
| Personal lending                              | 34,962               | 3,256      | 2,622            | 9.3                                      | 81                                   | 7.5  | 535                               | 806                                 |
| Property                                      | 84,700               | 22,354     | 8,831            | 26.4                                     | 40                                   | 10.4   | 2,936                             | 731                                 |
| Construction                                  | 11,054               | 1,753      | 740              | 15.9                                     | 42                                   | 6.7  | 32                                | 168                                 |
| Manufacturing                                 | 30,049               | 1,106      | 489              | 3.7                                      | 44                                   | 1.6  | 105                               | 158                                 |
| Service industries and<br>business activities |                      |            |                  |  |                                      |  |                                   |                                     |
| - retail, wholesale and repairs               | 24,634               | 1,094      | 555              | 4.4                                      | 51                                   | 2.3  | 135                               | 93                                  |
| - transport and storage                       | 22,245               | 544        | 141              | 2.4                                      | 26                                   | 0.6  | 53                                | 35                                  |
| - health, education and<br>recreation         | 17,739               | 1,197      | 401              | 6.7                                      | 34                                   | 2.3  | 176                               | 72                                  |
| - hotels and restaurants                      | 9,199                | 1,574      | 701              | 17.1                                     | 45                                   | 7.6  | 266                               | 54                                  |
| - utilities                                   | 9,937                | 80         | 22               | 0.8                                      | 28                                   | 0.2  | 1                                 | 2                                   |
| - other                                       | 29,223               | 2,239      | 1,162            | 7.7                                      | 52                                   | 4.0  | 690                               | 311                                 |
| Agriculture, forestry and fishing             | 3,902                | 151        | 59               | 3.9                                      | 39                                   | 1.5  | (21)                              | 11                                  |
| Finance leases and instalment<br>credit       | 15,871               | 861        | 517              | 5.4                                      | 60                                   | 3.3  | 81                                | 125                                 |
| Interest accruals                             | 813                  | -          | -                | -  | -                                    | -  | -                                 | -                                   |
| Latent  | -                    | -          | 2,267            | -  | -                                    | -  | (355)                             | -                                   |
|   | 558,897              | 42,726     | 20,723           | 7.6                                      | 49                                   | 3.7  | 5,587                             | 3,020                               |
| of which:                                     |                      |            |                  |  |                                      |  |                                   |                                     |
| UK  |                      |            |                  |  |                                      |  |                                   |                                     |
| - residential mortgages                       | 105,537              | 2,292      | 424              | 2.2                                      | 18                                   | 0.4  | 152                               | 14                                  |
| - personal lending                            | 22,225               | 2,913      | 2,368            | 13.1                                     | 81                                   | 10.7   | 510                               | 666                                 |
| - property                                    | 62,059               | 8,373      | 2,799            | 13.5                                     | 33                                   | 4.5  | 1,063                             | 421                                 |
| - other                                       | 177,452              | 5,343      | 3,387            | 3.0                                      | 63                                   | 1.9  | 436                               | 650                                 |
| Europe  |                      |            |                  |  |                                      |  |                                   |                                     |
| - residential mortgages                       | 19,699               | 2,248      | 722              | 11.4                                     | 32                                   | 3.7  | 445                               | 7                                   |
| - personal lending                            | 2,652                | 210        | 178              | 7.9                                      | 85                                   | 6.7  | (68)                              | 20                                  |
| - property                                    | 17,614               | 13,165     | 5,753            | 74.7                                     | 44                                   | 32.7   | 1,809                             | 189                                 |
| - other                                       | 51,977               | 5,188      | 3,146            | 10.0                                     | 61                                   | 6.1  | 938                               | 195                                 |
| US  |                      |            |                  |  |                                      |  |                                   |                                     |

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|                         |         |        |        |      |     |      |       |       |
|-------------------------|---------|--------|--------|------|-----|------|-------|-------|
| - residential mortgages | 23,325  | 749    | 265    | 3.2  | 35  | 1.1  | 352   | 371   |
| - personal lending      | 8,529   | 131    | 75     | 1.5  | 57  | 0.9  | 93    | 116   |
| - property              | 3,887   | 377    | 119    | 9.7  | 32  | 3.1  | (10)  | 87    |
| - other                 | 38,275  | 633    | 946    | 1.7  | 149 | 2.5  | (175) | 111   |
| RoW                     |         |        |        |      |     |      |       |       |
| - residential mortgages | 699     | 24     | 9      | 3.4  | 38  | 1.3  | -     | -     |
| - personal lending      | 1,556   | 2      | 1      | 0.1  | 50  | 0.1  | -     | 4     |
| - property              | 1,140   | 439    | 160    | 38.5 | 36  | 14.0 | 74    | 34    |
| - other                 | 22,271  | 639    | 371    | 2.9  | 58  | 1.7  | (32)  | 135   |
|                         | 558,897 | 42,726 | 20,723 | 7.6  | 49  | 3.7  | 5,587 | 3,020 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 31 December 2010                              | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %<br>of gross<br>loans<br>% | Provisions<br>as a %<br>of REIL<br>% | Provisions<br>as a %<br>of gross<br>loans<br>% | FY<br>Impairment<br>charge<br>£m | FY<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|--|--------------------------------------|--|----------------------------------|------------------------------------|
| Group   |                      |            |                  |  |                                      |  |                                  |                                    |
| Central and local government                  | 8,452                | -          | -                | -  | -                                    | -  | -                                | -                                  |
| Finance - banks                               | 58,036               | 145        | 127              | 0.2                                      | 88                                   | 0.2  | (13)                             | 12                                 |
| - other                                       | 54,561               | 1,129      | 595              | 2.1                                      | 53                                   | 1.1  | 198                              | 141                                |
| Residential mortgages                         | 146,501              | 4,276      | 877              | 2.9                                      | 21                                   | 0.6  | 1,014                            | 669                                |
| Personal lending                              | 37,472               | 3,544      | 2,894            | 9.5                                      | 82                                   | 7.7  | 1,370                            | 1,577                              |
| Property                                      | 90,106               | 19,584     | 6,736            | 21.7                                     | 34                                   | 7.5  | 4,682                            | 1,009                              |
| Construction                                  | 12,032               | 2,464      | 875              | 20.5                                     | 36                                   | 7.3  | 530                              | 146                                |
| Manufacturing                                 | 32,317               | 1,199      | 503              | 3.7                                      | 42                                   | 1.6  | (92)                             | 1,547                              |
| Service industries and<br>business activities |                      |            |                  |  |                                      |  |                                  |                                    |
| - retail, wholesale and repairs               | 25,165               | 1,157      | 572              | 4.6                                      | 49                                   | 2.3  | 334                              | 161                                |
| - transport and storage                       | 24,141               | 248        | 118              | 1.0                                      | 48                                   | 0.5  | 87                               | 39                                 |
| - health, education and<br>recreation         | 19,321               | 1,055      | 319              | 5.5                                      | 30                                   | 1.7  | 159                              | 199                                |
| - hotels and restaurants                      | 9,681                | 1,269      | 504              | 13.1                                     | 40                                   | 5.2  | 321                              | 106                                |
| - utilities                                   | 9,208                | 91         | 23               | 1.0                                      | 25                                   | 0.2  | 14                               | 7                                  |
| - other                                       | 29,994               | 1,438      | 749              | 4.8                                      | 52                                   | 2.5  | 378                              | 310                                |
| Agriculture, forestry and fishing             | 3,893                | 152        | 86               | 3.9                                      | 57                                   | 2.2  | 31                               | 6                                  |
| Finance leases and instalment<br>credit       | 16,850               | 847        | 554              | 5.0                                      | 65                                   | 3.3  | 252                              | 113                                |
| Interest accruals                             | 1,109                | -          | -                | -  | -                                    | -  | -                                | -                                  |
| Latent  | -                    | -          | 2,650            | -  | -                                    | -  | (121)                            | -                                  |
|   | 578,839              | 38,598     | 18,182           | 6.7                                      | 47                                   | 3.1  | 9,144                            | 6,042                              |
| of which:                                     |                      |            |                  |  |                                      |  |                                  |                                    |
| UK  |                      |            |                  |  |                                      |  |                                  |                                    |
| - residential mortgages                       | 101,593              | 2,062      | 314              | 2.0                                      | 15                                   | 0.3  | 169                              | 17                                 |
| - personal lending                            | 23,620               | 3,083      | 2,518            | 13.1                                     | 82                                   | 10.7   | 1,046                            | 1,153                              |
| - property                                    | 65,462               | 7,986      | 2,219            | 12.2                                     | 28                                   | 3.4  | 1,546                            | 397                                |
| - other                                       | 191,934              | 5,652      | 3,580            | 2.9                                      | 63                                   | 1.9  | 1,197                            | 704                                |
| Europe  |                      |            |                  |  |                                      |  |                                  |                                    |
| - residential mortgages                       | 20,094               | 1,551      | 301              | 7.7                                      | 19                                   | 1.5  | 221                              | 6                                  |
| - personal lending                            | 2,870                | 401        | 316              | 14.0                                     | 79                                   | 11.0   | 66                               | 24                                 |
| - property                                    | 17,775               | 10,534     | 4,199            | 59.3                                     | 40                                   | 23.6   | 2,828                            | 210                                |
| - other                                       | 53,380               | 3,950      | 2,454            | 7.4                                      | 62                                   | 4.6  | 763                              | 1,423                              |
| US  |                      |            |                  |  |                                      |  |                                  |                                    |
| - residential mortgages                       | 24,201               | 640        | 253              | 2.6                                      | 40                                   | 1.0  | 615                              | 645                                |



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|                         |         |        |        |      |     |     |       |       |
|-------------------------|---------|--------|--------|------|-----|-----|-------|-------|
| - personal lending      | 9,520   | 55     | 55     | 0.6  | 100 | 0.6 | 160   | 271   |
| - property              | 4,929   | 765    | 202    | 15.5 | 26  | 4.1 | 321   | 220   |
| - other                 | 36,780  | 870    | 1,133  | 2.4  | 130 | 3.1 | (76)  | 524   |
| RoW                     |         |        |        |      |     |     |       |       |
| - residential mortgages | 613     | 23     | 9      | 3.8  | 39  | 1.5 | 9     | 1     |
| - personal lending      | 1,462   | 5      | 5      | 0.3  | 100 | 0.3 | 98    | 129   |
| - property              | 1,940   | 299    | 116    | 15.4 | 39  | 6.0 | (13)  | 182   |
| - other                 | 22,666  | 722    | 508    | 3.2  | 70  | 2.2 | 194   | 136   |
|                         | 578,839 | 38,598 | 18,182 | 6.7  | 47  | 3.1 | 9,144 | 6,042 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 31 December 2011                              | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL                             | Provisions                              |                                  | FY<br>Impairment<br>charge<br>£m | FY<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|----------------------------------|---|----------------------------------|----------------------------------|------------------------------------|
|   |                      |            |                  | as a %<br>of gross<br>loans<br>% | of Provisions<br>as a %<br>of REIL<br>% | as a %<br>of gross<br>loans<br>% |                                  |                                    |
| Core  |                      |            |                  |                                  |   |                                  |                                  |                                    |
| Central and local government                  | 8,359                | -          | -                | -                                | -                                       | -                                | -                                | -                                  |
| Finance - banks                               | 43,374               | 136        | 122              | 0.3                              | 90                                      | 0.3                              | -                                | -                                  |
| - other                                       | 46,452               | 732        | 572              | 1.6                              | 78                                      | 1.2                              | 207                              | 44                                 |
| Residential mortgages                         | 138,509              | 4,704      | 1,182            | 3.4                              | 25                                      | 0.9                              | 776                              | 198                                |
| Personal lending                              | 31,067               | 2,627      | 2,080            | 8.5                              | 79                                      | 6.7                              | 715                              | 935                                |
| Property                                      | 38,704               | 3,686      | 1,001            | 9.5                              | 27                                      | 2.6                              | 470                              | 167                                |
| Construction                                  | 6,781                | 660        | 228              | 9.7                              | 35                                      | 3.4                              | 178                              | 143                                |
| Manufacturing                                 | 23,201               | 458        | 221              | 2.0                              | 48                                      | 1.0                              | 106                              | 125                                |
| Service industries and<br>business activities |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - retail, wholesale and repairs               | 21,314               | 619        | 312              | 2.9                              | 50                                      | 1.5                              | 208                              | 119                                |
| - transport and storage                       | 16,454               | 325        | 52               | 2.0                              | 16                                      | 0.3                              | 47                               | 29                                 |
| - health, education and<br>recreation         | 13,273               | 576        | 213              | 4.3                              | 37                                      | 1.6                              | 170                              | 55                                 |
| - hotels and restaurants                      | 7,143                | 952        | 354              | 13.3                             | 37                                      | 5.0                              | 209                              | 60                                 |
| - utilities                                   | 6,543                | 22         | 1                | 0.3                              | 5                                       | -                                | -                                | -                                  |
| - other                                       | 24,228               | 1,095      | 591              | 4.5                              | 54                                      | 2.4                              | 553                              | 189                                |
| Agriculture, forestry and fishing             | 3,471                | 98         | 36               | 2.8                              | 37                                      | 1.0                              | (15)                             | 5                                  |
| Finance leases and instalment<br>credit       | 8,440                | 172        | 110              | 2.0                              | 64                                      | 1.3                              | 31                               | 68                                 |
| Interest accruals                             | 675                  | -          | -                | -                                | -                                       | -                                | -                                | -                                  |
| Latent  | -                    | -          | 1,339            | -                                | -                                       | -                                | (252)                            | -                                  |
|   | 437,988              | 16,862     | 8,414            | 3.8                              | 50                                      | 1.9                              | 3,403                            | 2,137                              |
| of which:                                     |                      |            |                  |                                  |   |                                  |                                  |                                    |
| UK  |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - residential mortgages                       | 99,303               | 2,024      | 386              | 2.0                              | 19                                      | 0.4                              | 174                              | 24                                 |
| - personal lending                            | 20,080               | 2,347      | 1,895            | 11.7                             | 81                                      | 9.4                              | 657                              | 828                                |
| - property                                    | 31,141               | 2,475      | 568              | 7.9                              | 23                                      | 1.8                              | 379                              | 113                                |
| - other                                       | 142,464              | 2,636      | 1,536            | 1.9                              | 58                                      | 1.1                              | 525                              | 537                                |
| Europe  |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - residential mortgages                       | 18,393               | 2,121      | 664              | 11.5                             | 31                                      | 3.6                              | 437                              | 10                                 |
| - personal lending                            | 1,972                | 143        | 125              | 7.3                              | 87                                      | 6.3                              | (8)                              | 22                                 |
| - property                                    | 4,846                | 1,038      | 367              | 21.4                             | 35                                      | 7.6                              | 162                              | 11                                 |
| - other                                       | 33,794               | 2,552      | 1,891            | 7.6                              | 74                                      | 5.6                              | 928                              | 182                                |
| US  |                      |            |                  |                                  |   |                                  |                                  |                                    |

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|                         |         |        |       |      |     |      |       |       |
|-------------------------|---------|--------|-------|------|-----|------|-------|-------|
| - residential mortgages | 20,311  | 526    | 120   | 2.6  | 23  | 0.6  | 162   | 164   |
| - personal lending      | 7,505   | 136    | 59    | 1.8  | 43  | 0.8  | 66    | 85    |
| - property              | 2,413   | 111    | 24    | 4.6  | 22  | 1.0  | 16    | 43    |
| - other                 | 36,054  | 443    | 584   | 1.2  | 132 | 1.6  | 26    | 101   |
| RoW                     |         |        |       |      |     |      |       |       |
| - residential mortgages | 502     | 33     | 12    | 6.6  | 36  | 2.4  | 3     | -     |
| - personal lending      | 1,510   | 1      | 1     | 0.1  | 100 | 0.1  | -     | -     |
| - property              | 304     | 62     | 42    | 20.4 | 68  | 13.8 | (87)  | -     |
| - other                 | 17,396  | 214    | 140   | 1.2  | 65  | 0.8  | (37)  | 17    |
|                         | 437,988 | 16,862 | 8,414 | 3.8  | 50  | 1.9  | 3,403 | 2,137 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 30 September 2011                             | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %<br>of gross<br>loans<br>% | Provisions<br>as a %<br>of REIL<br>% | Provisions<br>as a %<br>of gross<br>loans<br>% | YTD<br>Impairment<br>charge<br>£m | YTD<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|--|--------------------------------------|--|-----------------------------------|-------------------------------------|
| Core  |                      |            |                  |  |                                      |  |                                   |                                     |
| Central and local government                  | 8,097                | -          | -                | -  | -                                    | -  | -                                 | -                                   |
| Finance - banks                               | 52,018               | 138        | 125              | 0.3                                      | 91                                   | 0.2  | -                                 | -                                   |
| - other                                       | 48,094               | 715        | 518              | 1.5                                      | 72                                   | 1.1  | 130                               | 22                                  |
| Residential mortgages                         | 143,941              | 4,835      | 1,139            | 3.4                                      | 24                                   | 0.8  | 641                               | 169                                 |
| Personal lending                              | 32,152               | 2,957      | 2,359            | 9.2                                      | 80                                   | 7.3  | 514                               | 718                                 |
| Property                                      | 44,072               | 4,314      | 1,035            | 9.8                                      | 24                                   | 2.3  | 293                               | 122                                 |
| Construction                                  | 7,992                | 741        | 259              | 9.3                                      | 35                                   | 3.2  | 136                               | 122                                 |
| Manufacturing                                 | 24,816               | 447        | 238              | 1.8                                      | 53                                   | 1.0  | 48                                | 89                                  |
| Service industries and<br>business activities |                      |            |                  |  |                                      |  |                                   |                                     |
| - retail, wholesale and repairs               | 22,207               | 685        | 328              | 3.1                                      | 48                                   | 1.5  | 126                               | 68                                  |
| - transport and storage                       | 16,236               | 277        | 49               | 1.7                                      | 18                                   | 0.3  | 29                                | 23                                  |
| - health, education and<br>recreation         | 16,224               | 633        | 188              | 3.9                                      | 30                                   | 1.2  | 89                                | 39                                  |
| - hotels and restaurants                      | 7,841                | 982        | 359              | 12.5                                     | 37                                   | 4.6  | 150                               | 29                                  |
| - utilities                                   | 8,212                | 18         | 1                | 0.2                                      | 6                                    | -  | (1)                               | -                                   |
| - other                                       | 24,744               | 1,126      | 614              | 4.6                                      | 55                                   | 2.5  | 490                               | 154                                 |
| Agriculture, forestry and fishing             | 3,767                | 93         | 31               | 2.5                                      | 33                                   | 0.8  | (22)                              | 4                                   |
| Finance leases and instalment<br>credit       | 8,404                | 184        | 114              | 2.2                                      | 62                                   | 1.4  | 21                                | 52                                  |
| Interest accruals                             | 661                  | -          | -                | -  | -                                    | -  | -                                 | -                                   |
| Latent  | -                    | -          | 1,516            | -  | -                                    | -  | (165)                             | -                                   |
|   | 469,478              | 18,145     | 8,873            | 3.9                                      | 49                                   | 1.9  | 2,479                             | 1,611                               |
| of which:                                     |                      |            |                  |  |                                      |  |                                   |                                     |
| UK  |                      |            |                  |  |                                      |  |                                   |                                     |
| - residential mortgages                       | 104,040              | 2,236      | 413              | 2.1                                      | 18                                   | 0.4  | 146                               | 13                                  |
| - personal lending                            | 21,930               | 2,716      | 2,185            | 12.4                                     | 80                                   | 10.0   | 498                               | 658                                 |
| - property                                    | 36,106               | 2,950      | 636              | 8.2                                      | 22                                   | 1.8  | 167                               | 81                                  |
| - other                                       | 153,683              | 2,968      | 1,811            | 1.9                                      | 61                                   | 1.2  | 379                               | 421                                 |
| Europe  |                      |            |                  |  |                                      |  |                                   |                                     |
| - residential mortgages                       | 19,109               | 2,074      | 588              | 10.9                                     | 28                                   | 3.1  | 331                               | 3                                   |
| - personal lending                            | 2,126                | 143        | 124              | 6.7                                      | 87                                   | 5.8  | (15)                              | 14                                  |
| - property                                    | 5,359                | 1,193      | 320              | 22.3                                     | 27                                   | 6.0  | 89                                | 1                                   |
| - other                                       | 40,020               | 2,566      | 1,783            | 6.4                                      | 69                                   | 4.5  | 714                               | 126                                 |
| US  |                      |            |                  |  |                                      |  |                                   |                                     |

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|                         |         |        |       |      |     |      |       |       |
|-------------------------|---------|--------|-------|------|-----|------|-------|-------|
| - residential mortgages | 20,285  | 502    | 129   | 2.5  | 26  | 0.6  | 164   | 153   |
| - personal lending      | 6,543   | 96     | 49    | 1.5  | 51  | 0.7  | 31    | 42    |
| - property              | 2,338   | 108    | 30    | 4.6  | 28  | 1.3  | 13    | 30    |
| - other                 | 36,016  | 329    | 583   | 0.9  | 177 | 1.6  | (20)  | 52    |
| RoW                     |         |        |       |      |     |      |       |       |
| - residential mortgages | 507     | 23     | 9     | 4.5  | 39  | 1.8  | -     | -     |
| - personal lending      | 1,553   | 2      | 1     | 0.1  | 50  | 0.1  | -     | 4     |
| - property              | 269     | 63     | 49    | 23.4 | 78  | 18.2 | 24    | 10    |
| - other                 | 19,594  | 176    | 163   | 0.9  | 93  | 0.8  | (42)  | 3     |
|                         | 469,478 | 18,145 | 8,873 | 3.9  | 49  | 1.9  | 2,479 | 1,611 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 31 December 2010                              | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %      |   | Provisions<br>as a %   |                        | FY<br>Impairment<br>charge<br>£m | FY<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|---------------------|---|------------------------|------------------------|----------------------------------|------------------------------------|
|   |                      |            |                  | gross<br>loans<br>% | of Provisions<br>as a %<br>of REIL<br>% | of gross<br>loans<br>% | of gross<br>loans<br>% |                                  |                                    |
| Core  |                      |            |                  |                     |   |                        |                        |                                  |                                    |
| Central and local government                  | 6,781                | -          | -                | -                   | -                                       | -                      | -                      | -                                | -                                  |
| Finance - banks                               | 57,033               | 144        | 126              | 0.3                 | 88                                      | 0.2                    | (5)                    | 1                                |                                    |
| - other                                       | 46,910               | 567        | 402              | 1.2                 | 71                                      | 0.9                    | 191                    | 53                               |                                    |
| Residential mortgages                         | 140,359              | 3,999      | 693              | 2.8                 | 17                                      | 0.5                    | 578                    | 243                              |                                    |
| Personal lending                              | 33,581               | 3,131      | 2,545            | 9.3                 | 81                                      | 7.6                    | 1,157                  | 1,271                            |                                    |
| Property                                      | 42,455               | 3,287      | 818              | 7.7                 | 25                                      | 1.9                    | 739                    | 98                               |                                    |
| Construction                                  | 8,680                | 610        | 222              | 7.0                 | 36                                      | 2.6                    | 189                    | 38                               |                                    |
| Manufacturing                                 | 25,797               | 555        | 266              | 2.2                 | 48                                      | 1.0                    | 119                    | 124                              |                                    |
| Service industries and<br>business activities |                      |            |                  |                     |   |                        |                        |                                  |                                    |
| - retail, wholesale and repairs               | 21,974               | 611        | 259              | 2.8                 | 42                                      | 1.2                    | 199                    | 103                              |                                    |
| - transport and storage                       | 15,946               | 112        | 40               | 0.7                 | 36                                      | 0.3                    | 40                     | 35                               |                                    |
| - health, education and<br>recreation         | 17,456               | 507        | 134              | 2.9                 | 26                                      | 0.8                    | 145                    | 64                               |                                    |
| - hotels and restaurants                      | 8,189                | 741        | 236              | 9.0                 | 32                                      | 2.9                    | 165                    | 49                               |                                    |
| - utilities                                   | 7,098                | 22         | 3                | 0.3                 | 14                                      | -                      | 1                      | -                                |                                    |
| - other                                       | 24,464               | 583        | 276              | 2.4                 | 47                                      | 1.1                    | 137                    | 98                               |                                    |
| Agriculture, forestry and fishing             | 3,758                | 94         | 57               | 2.5                 | 61                                      | 1.5                    | 24                     | 5                                |                                    |
| Finance leases and instalment<br>credit       | 8,321                | 244        | 140              | 2.9                 | 57                                      | 1.7                    | 63                     | 42                               |                                    |
| Interest accruals                             | 831                  | -          | -                | -                   | -                                       | -                      | -                      | -                                |                                    |
| Latent  | -                    | -          | 1,649            | -                   | -                                       | -                      | (5)                    | -                                |                                    |
|   | 469,633              | 15,207     | 7,866            | 3.2                 | 52                                      | 1.7                    | 3,737                  | 2,224                            |                                    |
| of which:                                     |                      |            |                  |                     |   |                        |                        |                                  |                                    |
| UK  |                      |            |                  |                     |   |                        |                        |                                  |                                    |
| - residential mortgages                       | 99,928               | 2,010      | 307              | 2.0                 | 15                                      | 0.3                    | 164                    | 16                               |                                    |
| - personal lending                            | 23,035               | 2,888      | 2,341            | 12.5                | 81                                      | 10.2                   | 1,033                  | 1,142                            |                                    |
| - property                                    | 34,970               | 2,454      | 500              | 7.0                 | 20                                      | 1.4                    | 394                    | 43                               |                                    |
| - other                                       | 161,746              | 2,657      | 1,743            | 1.6                 | 66                                      | 1.1                    | 689                    | 318                              |                                    |
| Europe  |                      |            |                  |                     |   |                        |                        |                                  |                                    |
| - residential mortgages                       | 19,473               | 1,506      | 280              | 7.7                 | 19                                      | 1.4                    | 184                    | 6                                |                                    |
| - personal lending                            | 2,270                | 203        | 164              | 8.9                 | 81                                      | 7.2                    | 43                     | 19                               |                                    |
| - property                                    | 5,139                | 631        | 240              | 12.3                | 38                                      | 4.7                    | 241                    | 1                                |                                    |
| - other                                       | 38,992               | 1,565      | 1,343            | 4.0                 | 86                                      | 3.4                    | 468                    | 85                               |                                    |
| US  |                      |            |                  |                     |   |                        |                        |                                  |                                    |

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|                         |         |        |       |     |     |     |       |       |
|-------------------------|---------|--------|-------|-----|-----|-----|-------|-------|
| - residential mortgages | 20,548  | 460    | 97    | 2.2 | 21  | 0.5 | 225   | 221   |
| - personal lending      | 6,816   | 35     | 35    | 0.5 | 100 | 0.5 | 81    | 110   |
| - property              | 1,611   | 144    | 43    | 8.9 | 30  | 2.7 | 84    | 54    |
| - other                 | 33,110  | 388    | 649   | 1.2 | 167 | 2.0 | 35    | 171   |
| RoW                     |         |        |       |     |     |     |       |       |
| - residential mortgages | 410     | 23     | 9     | 5.6 | 39  | 2.2 | 5     | -     |
| - personal lending      | 1,460   | 5      | 5     | 0.3 | 100 | 0.3 | -     | -     |
| - property              | 735     | 58     | 35    | 7.9 | 60  | 4.8 | 20    | -     |
| - other                 | 19,390  | 180    | 75    | 0.9 | 42  | 0.4 | 71    | 38    |
|                         | 469,633 | 15,207 | 7,866 | 3.2 | 52  | 1.7 | 3,737 | 2,224 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

|   | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL                             | Provisions                              |                                  | FY<br>Impairment<br>charge<br>£m | FY<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|----------------------------------|---|----------------------------------|----------------------------------|------------------------------------|
|   |                      |            |                  | as a %<br>of gross<br>loans<br>% | of Provisions<br>as a %<br>of REIL<br>% | as a %<br>of gross<br>loans<br>% |                                  |                                    |
| 31 December 2011                              |                      |            |                  |                                  |   |                                  |                                  |                                    |
| Non-Core                                      |                      |            |                  |                                  |   |                                  |                                  |                                    |
| Central and local government                  | 1,383                | -          | -                | -                                | -                                       | -                                | -                                | -                                  |
| Finance - banks                               | 619                  | 1          | 1                | 0.2                              | 100                                     | 0.2                              | -                                | -                                  |
| - other                                       | 3,229                | 317        | 147              | 9.8                              | 46                                      | 4.6                              | (118)                            | 43                                 |
| Residential mortgages                         | 5,102                | 380        | 180              | 7.4                              | 47                                      | 3.5                              | 300                              | 318                                |
| Personal lending                              | 1,556                | 110        | 92               | 7.1                              | 84                                      | 5.9                              | 67                               | 351                                |
| Property                                      | 38,064               | 17,969     | 7,861            | 47.2                             | 44                                      | 20.7                             | 3,200                            | 1,004                              |
| Construction                                  | 2,672                | 1,102      | 475              | 41.2                             | 43                                      | 17.8                             | (39)                             | 101                                |
| Manufacturing                                 | 4,931                | 423        | 283              | 8.6                              | 67                                      | 5.7                              | 121                              | 90                                 |
| Service industries and<br>business activities |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - retail, wholesale and repairs               | 2,339                | 388        | 204              | 16.6                             | 53                                      | 8.7                              | (28)                             | 53                                 |
| - transport and storage                       | 5,477                | 264        | 94               | 4.8                              | 36                                      | 1.7                              | 31                               | 14                                 |
| - health, education and<br>recreation         | 1,419                | 501        | 245              | 35.3                             | 49                                      | 17.3                             | 134                              | 43                                 |
| - hotels and restaurants                      | 1,161                | 485        | 289              | 41.8                             | 60                                      | 24.9                             | 125                              | 71                                 |
| - utilities                                   | 1,849                | 66         | 22               | 3.6                              | 33                                      | 1.2                              | 3                                | 3                                  |
| - other                                       | 3,772                | 1,308      | 504              | 34.7                             | 39                                      | 13.4                             | 246                              | 184                                |
| Agriculture, forestry and fishing             | 129                  | 47         | 27               | 36.4                             | 57                                      | 20.9                             | 8                                | 13                                 |
| Finance leases and instalment<br>credit       | 6,059                | 622        | 398              | 10.3                             | 64                                      | 6.6                              | 81                               | 102                                |
| Interest accruals                             | 116                  | -          | -                | -                                | -                                       | -                                | -                                | -                                  |
| Latent  | -                    | -          | 647              | -                                | -                                       | -                                | (293)                            | -                                  |
|   | 79,877               | 23,983     | 11,469           | 30.0                             | 48                                      | 14.4                             | 3,838                            | 2,390                              |
| of which:                                     |                      |            |                  |                                  |   |                                  |                                  |                                    |
| UK  |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - residential mortgages                       | 1,423                | 52         | 11               | 3.7                              | 21                                      | 0.8                              | 6                                | 1                                  |
| - personal lending                            | 127                  | 37         | 30               | 29.1                             | 81                                      | 23.6                             | (12)                             | 179                                |
| - property                                    | 24,610               | 5,405      | 2,291            | 22.0                             | 42                                      | 9.3                              | 1,034                            | 377                                |
| - other                                       | 19,756               | 2,298      | 1,504            | 11.6                             | 65                                      | 7.6                              | 174                              | 349                                |
| Europe  |                      |            |                  |                                  |   |                                  |                                  |                                    |
| - residential mortgages                       | 553                  | 84         | 49               | 15.2                             | 58                                      | 8.9                              | 30                               | -                                  |
| - personal lending                            | 492                  | 66         | 55               | 13.4                             | 83                                      | 11.2                             | 33                               | 104                                |
| - property                                    | 11,538               | 12,035     | 5,384            | 104.3                            | 45                                      | 46.7                             | 2,134                            | 497                                |
| - other                                       | 11,068               | 2,641      | 1,315            | 23.9                             | 50                                      | 11.9                             | 277                              | 107                                |
| US  |                      |            |                  |                                  |   |                                  |                                  |                                    |



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|                         |        |        |        |      |     |      |       |       |
|-------------------------|--------|--------|--------|------|-----|------|-------|-------|
| - residential mortgages | 2,926  | 244    | 120    | 8.3  | 49  | 4.1  | 264   | 317   |
| - personal lending      | 936    | 7      | 7      | 0.7  | 100 | 0.7  | 46    | 68    |
| - property              | 1,370  | 218    | 68     | 15.9 | 31  | 5.0  | (18)  | 95    |
| - other                 | 2,104  | 213    | 329    | 10.1 | 154 | 15.6 | (192) | 96    |
| RoW                     |        |        |        |      |     |      |       |       |
| - residential mortgages | 200    | -      | -      | -    | -   | -    | -     | -     |
| - personal lending      | 1      | -      | -      | -    | -   | -    | -     | -     |
| - property              | 546    | 311    | 118    | 57.0 | 38  | 21.6 | 50    | 35    |
| - other                 | 2,227  | 372    | 188    | 16.7 | 51  | 8.4  | 12    | 165   |
|                         | 79,877 | 23,983 | 11,469 | 30.0 | 48  | 14.4 | 3,838 | 2,390 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

| 30 September 2011                             | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL                             | Provisions                              |                                  |       | YTD<br>Impairment<br>charge<br>£m | YTD<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|----------------------------------|---|----------------------------------|-------|-----------------------------------|-------------------------------------|
|   |                      |            |                  | as a %<br>of gross<br>loans<br>% | of Provisions<br>as a %<br>of REIL<br>% | as a %<br>of gross<br>loans<br>% |       |                                   |                                     |
| Non-Core                                      |                      |            |                  |                                  |   |                                  |       |                                   |                                     |
| Central and local government                  | 1,507                | 76         | -                | 5.0                              | -                                       | -                                | -     | -                                 | -                                   |
| Finance - banks                               | 709                  | 11         | 1                | 1.6                              | 9                                       | 0.1                              | -     | -                                 | -                                   |
| - other                                       | 4,884                | 264        | 152              | 5.4                              | 58                                      | 3.1                              | (126) | 40                                |                                     |
| Residential mortgages                         | 5,319                | 478        | 281              | 9.0                              | 59                                      | 5.3                              | 308   | 223                               |                                     |
| Personal lending                              | 2,810                | 299        | 263              | 10.6                             | 88                                      | 9.4                              | 21    | 88                                |                                     |
| Property                                      | 40,628               | 18,040     | 7,796            | 44.4                             | 43                                      | 19.2                             | 2,643 | 609                               |                                     |
| Construction                                  | 3,062                | 1,012      | 481              | 33.1                             | 48                                      | 15.7                             | (104) | 46                                |                                     |
| Manufacturing                                 | 5,233                | 659        | 251              | 12.6                             | 38                                      | 4.8                              | 57    | 69                                |                                     |
| Service industries and<br>business activities |                      |            |                  |                                  |   |                                  |       |                                   |                                     |
| - retail, wholesale and repairs               | 2,427                | 409        | 227              | 16.9                             | 56                                      | 9.4                              | 9     | 25                                |                                     |
| - transport and storage                       | 6,009                | 267        | 92               | 4.4                              | 34                                      | 1.5                              | 24    | 12                                |                                     |
| - health, education and<br>recreation         | 1,515                | 564        | 213              | 37.2                             | 38                                      | 14.1                             | 87    | 33                                |                                     |
| - hotels and restaurants                      | 1,358                | 592        | 342              | 43.6                             | 58                                      | 25.2                             | 116   | 25                                |                                     |
| - utilities                                   | 1,725                | 62         | 21               | 3.6                              | 34                                      | 1.2                              | 2     | 2                                 |                                     |
| - other                                       | 4,479                | 1,113      | 548              | 24.8                             | 49                                      | 12.2                             | 200   | 157                               |                                     |
| Agriculture, forestry and fishing             | 135                  | 58         | 28               | 43.0                             | 48                                      | 20.7                             | 1     | 7                                 |                                     |
| Finance leases and instalment<br>credit       | 7,467                | 677        | 403              | 9.1                              | 60                                      | 5.4                              | 60    | 73                                |                                     |
| Interest accruals                             | 152                  | -          | -                | -                                | -                                       | -                                | -     | -                                 | -                                   |
| Latent  | -                    | -          | 751              | -                                | -                                       | -                                | (190) | -                                 | -                                   |
|   | 89,419               | 24,581     | 11,850           | 27.5                             | 48                                      | 13.3                             | 3,108 | 1,409                             |                                     |
| of which:                                     |                      |            |                  |                                  |   |                                  |       |                                   |                                     |
| UK  |                      |            |                  |                                  |   |                                  |       |                                   |                                     |
| - residential mortgages                       | 1,497                | 56         | 11               | 3.7                              | 20                                      | 0.7                              | 6     | 1                                 |                                     |
| - personal lending                            | 295                  | 197        | 183              | 66.8                             | 93                                      | 62.0                             | 12    | 8                                 |                                     |
| - property                                    | 25,953               | 5,423      | 2,163            | 20.9                             | 40                                      | 8.3                              | 896   | 340                               |                                     |
| - other                                       | 23,769               | 2,375      | 1,576            | 10.0                             | 66                                      | 6.6                              | 57    | 229                               |                                     |
| Europe  |                      |            |                  |                                  |   |                                  |       |                                   |                                     |
| - residential mortgages                       | 590                  | 174        | 134              | 29.5                             | 77                                      | 22.7                             | 114   | 4                                 |                                     |
| - personal lending                            | 526                  | 67         | 54               | 12.7                             | 81                                      | 10.3                             | (53)  | 6                                 |                                     |
| - property                                    | 12,255               | 11,972     | 5,433            | 97.7                             | 45                                      | 44.3                             | 1,720 | 188                               |                                     |
| - other                                       | 11,957               | 2,622      | 1,363            | 21.9                             | 52                                      | 11.4                             | 224   | 69                                |                                     |
| US  |                      |            |                  |                                  |   |                                  |       |                                   |                                     |

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|                         |        |        |        |      |     |      |       |       |
|-------------------------|--------|--------|--------|------|-----|------|-------|-------|
| - residential mortgages | 3,040  | 247    | 136    | 8.1  | 55  | 4.5  | 188   | 218   |
| - personal lending      | 1,986  | 35     | 26     | 1.8  | 74  | 1.3  | 62    | 74    |
| - property              | 1,549  | 269    | 89     | 17.4 | 33  | 5.7  | (23)  | 57    |
| - other                 | 2,259  | 304    | 363    | 13.5 | 119 | 16.1 | (155) | 59    |
| RoW                     |        |        |        |      |     |      |       |       |
| - residential mortgages | 192    | 1      | -      | 0.5  | -   | -    | -     | -     |
| - personal lending      | 3      | -      | -      | -    | -   | -    | -     | -     |
| - property              | 871    | 376    | 111    | 43.2 | 30  | 12.7 | 50    | 24    |
| - other                 | 2,677  | 463    | 208    | 17.3 | 45  | 7.8  | 10    | 132   |
|                         | 89,419 | 24,581 | 11,850 | 27.5 | 48  | 13.3 | 3,108 | 1,409 |

## Appendix 2 Additional risk management disclosures (continued)

## Loans, REIL and impairments by sector and geography (continued)

|   | Gross<br>loans<br>£m | REIL<br>£m | Provisions<br>£m | REIL<br>as a %<br>of gross<br>loans<br>% | Provisions<br>as a %<br>of Provisions<br>of REIL<br>% | Provisions<br>as a %<br>of gross<br>loans<br>% | FY<br>Impairment<br>charge<br>£m | FY<br>Amounts<br>written-off<br>£m |
|---|----------------------|------------|------------------|--|---|--|----------------------------------|------------------------------------|
| 31 December 2010                              |                      |            |                  |  |   |  |                                  |                                    |
| Non-Core                                      |                      |            |                  |  |   |  |                                  |                                    |
| Central and local government                  | 1,671                | -          | -                | -  | -   | -  | -                                | -                                  |
| Finance - banks                               | 1,003                | 1          | 1                | 0.1                                      | 100   | 0.1  | (8)                              | 11                                 |
| - other                                       | 7,651                | 562        | 193              | 7.3                                      | 34  | 2.5  | 7                                | 88                                 |
| Residential mortgages                         | 6,142                | 277        | 184              | 4.5                                      | 66  | 3.0  | 436                              | 426                                |
| Personal lending                              | 3,891                | 413        | 349              | 10.6                                     | 85  | 9.0  | 213                              | 306                                |
| Property                                      | 47,651               | 16,297     | 5,918            | 34.2                                     | 36  | 12.4   | 3,943                            | 911                                |
| Construction                                  | 3,352                | 1,854      | 653              | 55.3                                     | 35  | 19.5   | 341                              | 108                                |
| Manufacturing                                 | 6,520                | 644        | 237              | 9.9                                      | 37  | 3.6  | (211)                            | 1,423                              |
| Service industries and<br>business activities |                      |            |                  |  |   |  |                                  |                                    |
| - retail, wholesale and repairs               | 3,191                | 546        | 313              | 17.1                                     | 57  | 9.8  | 135                              | 58                                 |
| - transport and storage                       | 8,195                | 136        | 78               | 1.7                                      | 57  | 1.0  | 47                               | 4                                  |
| - health, education and<br>recreation         | 1,865                | 548        | 185              | 29.4                                     | 34  | 9.9  | 14                               | 135                                |
| - hotels and restaurants                      | 1,492                | 528        | 268              | 35.4                                     | 51  | 18.0   | 156                              | 57                                 |
| - utilities                                   | 2,110                | 69         | 20               | 3.3                                      | 29  | 0.9  | 13                               | 7                                  |
| - other                                       | 5,530                | 855        | 473              | 15.5                                     | 55  | 8.6  | 241                              | 212                                |
| Agriculture, forestry and fishing             | 135                  | 58         | 29               | 43.0                                     | 50  | 21.5   | 7                                | 1                                  |
| Finance leases and instalment<br>credit       | 8,529                | 603        | 414              | 7.1                                      | 69  | 4.9  | 189                              | 71                                 |
| Interest accruals                             | 278                  | -          | -                | -  | -   | -  | -                                | -                                  |
| Latent  | -                    | -          | 1,001            | -  | -   | -  | (116)                            | -                                  |
|   | 109,206              | 23,391     | 10,316           | 21.4                                     | 44  | 9.4  | 5,407                            | 3,818                              |
| of which:                                     |                      |            |                  |  |   |  |                                  |                                    |
| UK  |                      |            |                  |  |   |  |                                  |                                    |
| - residential mortgages                       | 1,665                | 52         | 7                | 3.1                                      | 13  | 0.4  | 5                                | 1                                  |
| - personal lending                            | 585                  | 195        | 177              | 33.3                                     | 91  | 30.3   | 13                               | 11                                 |
| - property                                    | 30,492               | 5,532      | 1,719            | 18.1                                     | 31  | 5.6  | 1,152                            | 354                                |
| - other                                       | 30,188               | 2,995      | 1,837            | 9.9                                      | 61  | 6.1  | 508                              | 386                                |
| Europe  |                      |            |                  |  |   |  |                                  |                                    |
| - residential mortgages                       | 621                  | 45         | 21               | 7.2                                      | 47  | 3.4  | 37                               | -                                  |
| - personal lending                            | 600                  | 198        | 152              | 33.0                                     | 77  | 25.3   | 23                               | 5                                  |
| - property                                    | 12,636               | 9,903      | 3,959            | 78.4                                     | 40  | 31.3   | 2,587                            | 209                                |
| - other                                       | 14,388               | 2,385      | 1,111            | 16.6                                     | 47  | 7.7  | 295                              | 1,338                              |
| US  |                      |            |                  |  |   |  |                                  |                                    |

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|                         |         |        |        |      |     |      |       |       |
|-------------------------|---------|--------|--------|------|-----|------|-------|-------|
| - residential mortgages | 3,653   | 180    | 156    | 4.9  | 87  | 4.3  | 390   | 424   |
| - personal lending      | 2,704   | 20     | 20     | 0.7  | 100 | 0.7  | 79    | 161   |
| - property              | 3,318   | 621    | 159    | 18.7 | 26  | 4.8  | 237   | 166   |
| - other                 | 3,670   | 482    | 484    | 13.1 | 100 | 13.2 | (111) | 353   |
| RoW                     |         |        |        |      |     |      |       |       |
| - residential mortgages | 203     | -      | -      | -    | -   | -    | 4     | 1     |
| - personal lending      | 2       | -      | -      | -    | -   | -    | 98    | 129   |
| - property              | 1,205   | 241    | 81     | 20.0 | 34  | 6.7  | (33)  | 182   |
| - other                 | 3,276   | 542    | 433    | 16.5 | 80  | 13.2 | 123   | 98    |
|                         | 109,206 | 23,391 | 10,316 | 21.4 | 44  | 9.4  | 5,407 | 3,818 |

## Appendix 2 Additional risk management disclosures (continued)

## ABS by geography and measurement classification

| 31 December 2011                         | FVTPL (1) |          |                       |           |             |               |               |               |               |
|--|-----------|----------|-----------------------|-----------|-------------|---------------|---------------|---------------|---------------|
|  | US<br>£m  | UK<br>£m | Other<br>Europe<br>£m | RoW<br>£m | Total<br>£m | HFT (2)<br>£m | DFV (3)<br>£m | AFS (4)<br>£m | LAR (5)<br>£m |
| Gross exposure                           |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 133       | 203      | 8,256                 | -         | 8,592       | -             | -             | 8,592         | -             |
| RMBS: Government sponsored<br>or similar | 27,549    | -        | 5,884                 | 2         | 33,435      | 15,031        | -             | 18,404        | -             |
| RMBS: prime                              | 1,201     | 3,487    | 1,541                 | 484       | 6,713       | 1,090         | 567           | 4,977         | 79            |
| RMBS: non-conforming                     | 1,220     | 2,197    | 74                    | -         | 3,491       | 717           | -             | 1,402         | 1,372         |
| RMBS: sub-prime                          | 1,847     | 427      | 94                    | 2         | 2,370       | 2,183         | -             | 22            | 165           |
| CMBS                                     | 1,623     | 1,562    | 883                   | 1         | 4,069       | 2,001         | -             | 862           | 1,206         |
| CDOs                                     | 7,889     | 72       | 469                   | -         | 8,430       | 4,455         | -             | 3,885         | 90            |
| CLOs                                     | 5,019     | 156      | 1,055                 | -         | 6,230       | 1,294         | -             | 4,734         | 202           |
| ABS covered bond                         | 21        | 71       | 948                   | 4         | 1,044       | -             | -             | 1,044         | -             |
| Other ABS                                | 2,085     | 1,844    | 1,746                 | 992       | 6,667       | 1,965         | 17            | 2,389         | 2,296         |
|  | 48,587    | 10,019   | 20,950                | 1,485     | 81,041      | 28,736        | 584           | 46,311        | 5,410         |
| Carrying value                           |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 136       | 209      | 7,175                 | -         | 7,520       | -             | -             | 7,520         | -             |
| RMBS: Government sponsored<br>or similar | 28,022    | -        | 5,549                 | 2         | 33,573      | 15,132        | -             | 18,441        | -             |
| RMBS: prime                              | 1,035     | 3,038    | 1,206                 | 466       | 5,745       | 872           | 558           | 4,243         | 72            |
| RMBS: non-conforming                     | 708       | 1,897    | 74                    | -         | 2,679       | 327           | -             | 980           | 1,372         |
| RMBS: sub-prime                          | 686       | 144      | 72                    | 2         | 904         | 737           | -             | 9             | 158           |
| CMBS                                     | 1,502     | 1,253    | 635                   | 1         | 3,391       | 1,513         | -             | 716           | 1,162         |
| CDOs                                     | 1,632     | 31       | 294                   | -         | 1,957       | 315           | -             | 1,555         | 87            |
| CLOs                                     | 4,524     | 98       | 719                   | -         | 5,341       | 882           | -             | 4,280         | 179           |
| ABS covered bond                         | 19        | 70       | 953                   | 4         | 1,046       | -             | -             | 1,046         | -             |
| Other ABS                                | 1,715     | 947      | 1,525                 | 966       | 5,153       | 1,038         | -             | 1,945         | 2,170         |
|  | 39,979    | 7,687    | 18,202                | 1,441     | 67,309      | 20,816        | 558           | 40,735        | 5,200         |
| Net exposure                             |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 136       | 209      | 7,175                 | -         | 7,520       | -             | -             | 7,520         | -             |
| RMBS: Government sponsored<br>or similar | 28,022    | -        | 5,549                 | 2         | 33,573      | 15,132        | -             | 18,441        | -             |
| RMBS: prime                              | 825       | 3,456    | 1,005                 | 458       | 5,744       | 447           | 557           | 4,668         | 72            |
| RMBS: non-conforming                     | 677       | 2,225    | 74                    | -         | 2,976       | 284           | -             | 1,320         | 1,372         |
| RMBS: sub-prime                          | 385       | 138      | 67                    | 2         | 592         | 434           | -             | -             | 158           |
| CMBS                                     | 860       | 1,253    | 543                   | 1         | 2,657       | 777           | -             | 718           | 1,162         |
| CDOs                                     | 1,030     | 31       | 294                   | -         | 1,355       | 304           | -             | 964           | 87            |
| CLOs                                     | 1,367     | 98       | 712                   | -         | 2,177       | 827           | -             | 1,171         | 179           |

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|                  |        |       |        |       |        |        |     |        |       |
|------------------|--------|-------|--------|-------|--------|--------|-----|--------|-------|
| ABS covered bond | 19     | 70    | 952    | 4     | 1,045  | -      | -   | 1,045  | -     |
| Other ABS        | 1,456  | 843   | 1,527  | 804   | 4,630  | 617    | -   | 1,941  | 2,071 |
|                  | 34,777 | 8,323 | 17,898 | 1,271 | 62,269 | 18,822 | 557 | 37,788 | 5,101 |

For notes relating to this table refer to page 14.

## Appendix 2 Additional risk management disclosures (continued)

## ABS by geography and measurement classification (continued)

| 30 September 2011                        | FVTPL (1) |          |                       |           |             |               |               |               |               |
|--|-----------|----------|-----------------------|-----------|-------------|---------------|---------------|---------------|---------------|
|  | US<br>£m  | UK<br>£m | Other<br>Europe<br>£m | RoW<br>£m | Total<br>£m | HFT (2)<br>£m | DFV (3)<br>£m | AFS (4)<br>£m | LAR (5)<br>£m |
| Gross exposure                           |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 136       | 206      | 8,468                 | -         | 8,810       | -             | -             | 8,810         | -             |
| RMBS: Government sponsored<br>or similar | 29,011    | 15       | 6,141                 | 1         | 35,168      | 17,622        | -             | 17,546        | -             |
| RMBS: prime                              | 1,464     | 3,267    | 1,848                 | 493       | 7,072       | 1,152         | 74            | 5,743         | 103           |
| RMBS: non-conforming                     | 1,197     | 2,198    | 75                    | -         | 3,470       | 678           | -             | 1,416         | 1,376         |
| RMBS: sub-prime                          | 2,015     | 437      | 106                   | 4         | 2,562       | 2,355         | -             | 24            | 183           |
| CMBS                                     | 1,937     | 1,748    | 881                   | 30        | 4,596       | 2,295         | -             | 949           | 1,352         |
| CDOs                                     | 9,427     | 49       | 487                   | -         | 9,963       | 5,882         | -             | 3,989         | 92            |
| CLOs                                     | 5,314     | 119      | 772                   | -         | 6,205       | 1,050         | -             | 4,893         | 262           |
| ABS covered bond                         | -         | -        | 1,466                 | -         | 1,466       | -             | -             | 1,466         | -             |
| Other ABS                                | 2,074     | 1,688    | 948                   | 1,150     | 5,860       | 1,907         | -             | 1,612         | 2,341         |
|  | 52,575    | 9,727    | 21,192                | 1,678     | 85,172      | 32,941        | 74            | 46,448        | 5,709         |
| Carrying value                           |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 139       | 214      | 7,504                 | -         | 7,857       | -             | -             | 7,857         | -             |
| RMBS: Government sponsored<br>or similar | 29,759    | 15       | 5,790                 | 1         | 35,565      | 17,948        | -             | 17,617        | -             |
| RMBS: prime                              | 1,207     | 2,755    | 1,493                 | 478       | 5,933       | 947           | 1             | 4,891         | 94            |
| RMBS: non-conforming                     | 773       | 1,914    | 75                    | -         | 2,762       | 366           | -             | 1,020         | 1,376         |
| RMBS: sub-prime                          | 928       | 159      | 83                    | 4         | 1,174       | 988           | -             | 11            | 175           |
| CMBS                                     | 1,811     | 1,373    | 621                   | 30        | 3,835       | 1,759         | -             | 838           | 1,238         |
| CDOs                                     | 1,913     | 16       | 298                   | -         | 2,227       | 476           | -             | 1,662         | 89            |
| CLOs                                     | 4,787     | 78       | 500                   | -         | 5,365       | 647           | -             | 4,479         | 239           |
| ABS covered bond                         | -         | -        | 1,425                 | -         | 1,425       | -             | -             | 1,425         | -             |
| Other ABS                                | 1,743     | 824      | 838                   | 1,114     | 4,519       | 992           | -             | 1,291         | 2,236         |
|  | 43,060    | 7,348    | 18,627                | 1,627     | 70,662      | 24,123        | 1             | 41,091        | 5,447         |
| Net exposure                             |           |          |                       |           |             |               |               |               |               |
| MBS: covered bond                        | 139       | 214      | 7,504                 | -         | 7,857       | -             | -             | 7,857         | -             |
| RMBS: Government sponsored<br>or similar | 29,759    | 15       | 5,790                 | 1         | 35,565      | 17,948        | -             | 17,617        | -             |
| RMBS: prime                              | 1,102     | 2,740    | 1,292                 | 454       | 5,588       | 610           | 1             | 4,883         | 94            |
| RMBS: non-conforming                     | 739       | 1,903    | 75                    | -         | 2,717       | 322           | -             | 1,019         | 1,376         |
| RMBS: sub-prime                          | 506       | 159      | 78                    | 4         | 747         | 569           | -             | 3             | 175           |
| CMBS                                     | 950       | 1,373    | 510                   | 30        | 2,863       | 802           | -             | 837           | 1,224         |
| CDOs                                     | 369       | 16       | 298                   | -         | 683         | 225           | -             | 369           | 89            |
| CLOs                                     | 1,159     | 78       | 493                   | -         | 1,730       | 580           | -             | 911           | 239           |



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|                  |        |       |        |       |        |        |   |        |       |
|------------------|--------|-------|--------|-------|--------|--------|---|--------|-------|
| ABS covered bond | -      | -     | 1,425  | -     | 1,425  | -      | - | 1,425  | -     |
| Other ABS        | 1,449  | 717   | 840    | 959   | 3,965  | 548    | - | 1,292  | 2,125 |
|                  | 36,172 | 7,215 | 18,305 | 1,448 | 63,140 | 21,604 | 1 | 36,213 | 5,322 |

For notes relating to this table refer to page 14.

## Appendix 2 Additional risk management disclosures (continued)

## ABS by geography and measurement classification (continued)

|  | FVTPL (1) |       |        |       |        |         |         |         |         |
|--|-----------|-------|--------|-------|--------|---------|---------|---------|---------|
|  | US        | UK    | Other  | RoW   | Total  | HFT (2) | DFV (3) | AFS (4) | LAR (5) |
| 31 December 2010                         | £m        | £m    | £m     | £m    | £m     | £m      | £m      | £m      | £m      |
| Gross exposure                           |           |       |        |       |        |         |         |         |         |
| MBS: covered bond                        | 138       | 208   | 8,525  | -     | 8,871  | -       | -       | 8,871   | -       |
| RMBS: Government sponsored<br>or similar | 24,207    | 16    | 6,422  | -     | 30,645 | 13,840  | -       | 16,805  | -       |
| RMBS: prime                              | 1,784     | 3,385 | 1,118  | 192   | 6,479  | 1,605   | 1       | 4,749   | 124     |
| RMBS: non-conforming                     | 1,249     | 2,107 | 92     | -     | 3,448  | 708     | -       | 1,313   | 1,427   |
| RMBS: sub-prime                          | 792       | 365   | 139    | 221   | 1,517  | 819     | -       | 496     | 202     |
| CMBS                                     | 3,086     | 1,451 | 912    | 45    | 5,494  | 2,646   | 120     | 1,409   | 1,319   |
| CDOs                                     | 12,156    | 128   | 453    | -     | 12,737 | 7,951   | -       | 4,687   | 99      |
| CLOs                                     | 6,038     | 134   | 879    | 9     | 7,060  | 1,062   | -       | 5,572   | 426     |
| ABS covered bond                         | -         | -     | 1,908  | -     | 1,908  | -       | -       | 1,908   | -       |
| Other ABS                                | 3,104     | 1,144 | 963    | 1,705 | 6,916  | 1,533   | -       | 2,615   | 2,768   |
|  | 52,554    | 8,938 | 21,411 | 2,172 | 85,075 | 30,164  | 121     | 48,425  | 6,365   |
| Carrying value                           |           |       |        |       |        |         |         |         |         |
| MBS: covered bond                        | 142       | 208   | 7,522  | -     | 7,872  | -       | -       | 7,872   | -       |
| RMBS: Government sponsored<br>or similar | 24,390    | 16    | 5,958  | -     | 30,364 | 13,765  | -       | 16,599  | -       |
| RMBS: prime                              | 1,624     | 3,000 | 931    | 192   | 5,747  | 1,384   | 1       | 4,249   | 113     |
| RMBS: non-conforming                     | 1,084     | 1,959 | 92     | -     | 3,135  | 605     | -       | 1,102   | 1,428   |
| RMBS: sub-prime                          | 638       | 255   | 120    | 205   | 1,218  | 681     | -       | 344     | 193     |
| CMBS                                     | 2,936     | 1,338 | 638    | 38    | 4,950  | 2,262   | 118     | 1,281   | 1,289   |
| CDOs                                     | 3,135     | 69    | 254    | -     | 3,458  | 1,341   | -       | 2,021   | 96      |
| CLOs                                     | 5,334     | 102   | 635    | 3     | 6,074  | 691     | -       | 4,958   | 425     |
| ABS covered bond                         | -         | -     | 1,861  | -     | 1,861  | -       | -       | 1,861   | -       |
| Other ABS                                | 2,780     | 945   | 754    | 1,667 | 6,146  | 1,259   | -       | 2,228   | 2,659   |
|  | 42,063    | 7,892 | 18,765 | 2,105 | 70,825 | 21,988  | 119     | 42,515  | 6,203   |
| Net exposure                             |           |       |        |       |        |         |         |         |         |
| MBS: covered bond                        | 142       | 208   | 7,522  | -     | 7,872  | -       | -       | 7,872   | -       |
| RMBS: Government sponsored<br>or similar | 24,390    | 16    | 5,958  | -     | 30,364 | 13,765  | -       | 16,599  | -       |
| RMBS: prime                              | 1,523     | 2,948 | 596    | 192   | 5,259  | 897     | 1       | 4,248   | 113     |
| RMBS: non-conforming                     | 1,081     | 1,959 | 92     | -     | 3,132  | 602     | -       | 1,102   | 1,428   |
| RMBS: sub-prime                          | 289       | 253   | 112    | 176   | 830    | 305     | -       | 332     | 193     |
| CMBS                                     | 1,823     | 1,336 | 458    | 38    | 3,655  | 1,188   | 10      | 1,230   | 1,227   |
| CDOs                                     | 1,085     | 39    | 245    | -     | 1,369  | 743     | -       | 530     | 96      |
| CLOs                                     | 1,387     | 102   | 629    | 1     | 2,119  | 673     | -       | 1,021   | 425     |
| ABS covered bond                         | -         | -     | 1,861  | -     | 1,861  | -       | -       | 1,861   | -       |

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|           |        |       |        |       |        |        |    |        |       |
|-----------|--------|-------|--------|-------|--------|--------|----|--------|-------|
| Other ABS | 2,293  | 748   | 748    | 1,659 | 5,448  | 690    | -  | 2,220  | 2,538 |
|           | 34,013 | 7,609 | 18,221 | 2,066 | 61,909 | 18,863 | 11 | 37,015 | 6,020 |

Notes:

- (1) Fair value through profit or loss.
- (2) Held-for-trading.
- (3) Designated as at fair value through profit or loss.
- (4) Available-for-sale.
- (5) Loans and receivables.

Appendix 3

Asset Protection Scheme

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## Appendix 3 Asset Protection Scheme

Covered assets: roll forward to 31 December 2011

The Group has paid Asset Protection Scheme (APS) premiums totalling £2,225 million (£125 million in 2011, £700 million in 2010 and £1,400 million in 2009). From 31 December 2011, premiums of £125 million are payable quarterly until the earlier of 2099 and the date the Group leaves the Scheme.

The table below shows the movement in covered assets.

|  | Covered<br>amount<br>£bn |
|--|--------------------------|
| Covered assets at 31 December 2010                         | 194.7                    |
| Disposals  | (4.1)                    |
| Maturities, amortisation and early repayments              | (33.2)                   |
| Effect of foreign currency movements and other adjustments | (1.6)                    |
| Covered assets at 30 September 2011                        | 155.8                    |
| Disposals  | (1.2)                    |
| Maturities, amortisation and early repayments              | (9.2)                    |
| Withdrawals  | (12.4)                   |
| Effect of foreign currency movements and other adjustments | (1.2)                    |
| Covered assets at 31 December 2011                         | 131.8                    |

## Key points

- The reduction in covered assets was due to run-off of the portfolio, disposals, early repayments and maturing loans.
- The Group continues to take advantage of market conditions and execute sales from a number of its portfolios.
- During the last quarter of 2011, the Group withdrew £12.4 billion of covered assets with a lower than average risk profile from the APS.

## Credit impairments and write-downs

The table below analyses the credit impairment provision (adjusted for write-downs) and adjustments to par value (including available-for-sale reserves) relating to covered assets.

|                    | 31<br>December<br>2011<br>£m | 30<br>September<br>2011<br>£m | 31<br>December<br>2010<br>£m |
|--------------------|------------------------------|-------------------------------|------------------------------|
| Loans and advances | 20,586                       | 20,407                        | 18,033                       |
| Debt securities    | 10,703                       | 11,079                        | 11,747                       |
| Derivatives        | 3,056                        | 3,023                         | 2,043                        |
|                    | 34,345                       | 34,509                        | 31,823                       |

|          |        |        |        |
|----------|--------|--------|--------|
| Core     | 7,626  | 8,061  | 6,646  |
| Non-Core | 26,719 | 26,448 | 25,177 |
|          | 34,345 | 34,509 | 31,823 |

Key points

- The increase in Non-Core impairments of £1.5 billion accounted for the majority of the increase in credit impairments and write-downs in 2011.
- The increase in Core is largely accounted for by impairments offset by asset withdrawals.

## Appendix 3 Asset Protection Scheme (continued)

## First loss utilisation

The table below shows the first loss utilisation under the original and modified rules.

|                   | Original Scheme rules   |                               | Modified Scheme rules    |                           |
|-------------------|-------------------------|-------------------------------|--------------------------|---------------------------|
|                   | Gross loss amount<br>£m | Cash recoveries to date<br>£m | Net triggered loss<br>£m | Net triggered total<br>£m |
| 31 December 2011  |                         |                               |                          |                           |
| Core              | 8,451                   | (2,240)                       | 1,567                    | 7,778                     |
| Non-Core          | 17,486                  | (2,992)                       | 8,158                    | 22,652                    |
|                   | 25,937                  | (5,232)                       | 9,725                    | 30,430                    |
| Loss credits      |                         |                               |                          | 1,802                     |
|                   |                         |                               |                          | 32,232                    |
| 30 September 2011 |                         |                               |                          |                           |
| Core              | 8,152                   | (1,625)                       | 2,004                    | 8,531                     |
| Non-Core          | 14,974                  | (2,477)                       | 7,949                    | 20,446                    |
|                   | 23,126                  | (4,102)                       | 9,953                    | 28,977                    |
| Loss credits      |                         |                               |                          | 1,792                     |
|                   |                         |                               |                          | 30,769                    |
| 31 December 2010  |                         |                               |                          |                           |
| Core              | 6,865                   | (1,042)                       | 1,559                    | 7,382                     |
| Non-Core          | 13,946                  | (1,876)                       | 6,923                    | 18,993                    |
|                   | 20,811                  | (2,918)                       | 8,482                    | 26,375                    |
| Loss credits      |                         |                               |                          | 1,241                     |
|                   |                         |                               |                          | 27,616                    |

## Key points

- The cumulative first loss is £32.2 billion. However, the Group does not expect to claim under the APS, which has a first loss of £60 billion.

The Group received loss credits of £0.6 billion in 2011 in relation to disposals. Cumulative loss credits at 31 December 2011 were £1.8 billion.

- The Group continues to expect an average recovery rate of approximately 40% across all portfolios.



## Appendix 3 Asset Protection Scheme (continued)

## Risk-weighted assets

The table below analyses risk-weighted assets (RWAs) covered by the APS.

|          | 31<br>December<br>2011<br>£bn | 30<br>September<br>2011<br>£bn | 31<br>December<br>2010<br>£bn |
|----------|-------------------------------|--------------------------------|-------------------------------|
| Core     | 40.2                          | 43.9                           | 54.7                          |
| Non-Core | 28.9                          | 44.7                           | 50.9                          |
| APS RWAs | 69.1                          | 88.6                           | 105.6                         |

## Key points

## 2011 compared with 2010

- The decrease of £36.5 billion in RWAs covered by the APS, reflects pool movements, assets moving into default and changes in risk parameters.

## Q4 2011 compared with Q3 2011

- RWA decreases in the quarter were as a result of pool movements, asset withdrawals, assets moving into default and changes in risk parameters.

Appendix 4

Divisional reorganisation

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## Divisional reorganisation

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### Organisational change

In January 2012, the Group announced changes to its wholesale banking operations in light of a changed market and regulatory environment. The changes will see the reorganisation of the Group's wholesale businesses into 'Markets' and 'International Banking' and the exit and downsizing of selected activities. The changes will ensure the wholesale businesses continue to deliver against the Group's strategy.

The changes will include an exit from cash equities, corporate brokering, equity capital markets and mergers and acquisitions businesses. Significant reductions in balance sheet, funding requirements and cost base in the remaining wholesale businesses will be implemented.

Existing GBM and GTS divisions will be reorganised as follows:

- The 'Markets' business will maintain its focus on fixed income, with strong positions in debt capital raising, securitisation, risk management, foreign exchange and rates. It will serve the corporate and institutional clients of all Group businesses.
- GBM's corporate banking business will combine with the international businesses of our GTS arm into a new 'International Banking' unit and provide clients with a 'one-stop shop' access to the Group's debt financing, risk management and payments services. This international corporate business will be self-funded through its stable corporate deposit base.
- The domestic small and mid-size corporates currently served within GTS will be managed within RBS's domestic corporate banking businesses in the UK, Ireland (Ulster Bank) and the US (US Retail and Commercial).

Our wholesale business will be retaining its international footprint to ensure that it can serve our customers' needs globally. We believe, that despite current challenges to the sector, wholesale banking services can play a central role in supporting cross border trade and capital flows, financing requirements and risk management and we remain committed to this business.

Going forward the Group will comprise the following segments:

- Retail and Commercial
  - UK Retail
  - UK Corporate
  - Wealth
  - US Retail and Commercial
  - Ulster Bank
  - International Banking
- Markets
- RBS Insurance
- Group Centre
- Core
- Non-Core

### Revised allocation of Group Treasury costs

The Group is also refining the way that Group Treasury costs are allocated. It is in the process of revising prior period information to reflect these changes and further details will be published ahead of the Group's Q1 2012 Interim Management Statement.

