DYCOM INDUSTRIES INC Form 10-O

March 05, 2014

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-O

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

x OF 1934

For the quarterly period ended January 25, 2014

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-10613

DYCOM INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Florida 59-1277135

(State or other jurisdiction of incorporation or

organization)

(I.R.S. Employer Identification No.)

11770 US Highway 1, Suite 101,

Palm Beach Gardens, Florida

(Address of principal executive offices)

33408

(Zip Code)

Registrant's telephone number, including area code: (561) 627-7171

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

There were 33,791,915 shares of common stock with a par value of \$0.33 1/3 outstanding at March 3, 2014.

## DYCOM INDUSTRIES, INC.

## TABLE OF CONTENTS

## PART I - FINANCIAL INFORMATION

| Item 1.           | Financial Statements  | <u>3</u>  |
|-------------------|---|-----------|
| Item 2.           | Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>31</u> |
| Item 3.           | Quantitative and Qualitative Disclosures About Market Risk                            | <u>43</u> |
| Item 4.           | Controls and Procedures   | <u>44</u> |
|                   | PART II - OTHER INFORMATION   |           |
| Item 1.           | Legal Proceedings   | <u>45</u> |
| Item 1A.          | Risk Factors  | <u>45</u> |
| Item 2.           | Unregistered Sales of Equity Securities and Use of Proceeds                           | <u>45</u> |
| Item 6.           | <u>Exhibits</u>   | <u>46</u> |
| <u>Signatures</u> |   | <u>47</u> |
| 2                 |   |           |

## Table of Contents

## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements.

| DYCOM INDUSTRIES, INC. AND SUBSIDIARIES |
|---|
| CONDENSED CONSOLIDATED BALANCE SHEETS   |
| (Unaudited)                             |

| (Unaudited)  |                     |               |
|--|---------------------|---------------|
|  | January 25, 2014    | July 27, 2013 |
|  | (Dollars in thousar | nds)          |
| ASSETS   |                     |               |
| CURRENT ASSETS:  |                     |               |
| Cash and equivalents   | \$16,344            | \$18,607      |
| Accounts receivable, net   | 231,619             | 252,202       |
| Costs and estimated earnings in excess of billings                           | 174,138             | 204,349       |
| Inventories  | 43,426              | 35,999        |
| Deferred tax assets, net   | 16,334              | 16,853        |
| Income taxes receivable  | 18,347              | 2,516         |
| Other current assets   | 16,142              | 10,608        |
| Total current assets   | 516,350             | 541,134       |
|  |                     | - 1-,         |
| PROPERTY AND EQUIPMENT, NET  | 203,639             | 202,703       |
| GOODWILL   | 267,810             | 267,810       |
| INTANGIBLE ASSETS, NET   | 115,243             | 125,275       |
| OTHER  | 16,852              | 17,286        |
| TOTAL NON-CURRENT ASSETS   | 603,544             | 613,074       |
| TOTAL ASSETS   | \$1,119,894         | \$1,154,208   |
| TOTALABBLIB  | Ψ1,117,074          | φ1,134,200    |
| LIABILITIES AND STOCKHOLDERS' EQUITY   |                     |               |
| CURRENT LIABILITIES:   |                     |               |
| Accounts payable   | \$52,315            | \$77,954      |
| Current portion of debt  | 9,375               | 7,813         |
| •  | ·                   | •             |
| Billings in excess of costs and estimated earnings Accrued insurance claims  | 13,869              | 13,788        |
|  | 32,638              | 29,069        |
| Other accrued liabilities  | 57,566              | 71,191        |
| Total current liabilities  | 165,763             | 199,815       |
| LONG TERM DEPT (1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1                        |                     |               |
| LONG-TERM DEBT (including debt premium of \$3.4 million and \$3.6            | 416,301             | 444,169       |
| million, respectively)   |                     |               |
| ACCRUED INSURANCE CLAIMS   | 30,942              | 27,250        |
| DEFERRED TAX LIABILITIES, NET NON-CURRENT                                    | 49,003              | 48,612        |
| OTHER LIABILITIES  | 6,249               | 6,001         |
| Total liabilities  | 668,258             | 725,847       |
|  |                     |               |
| COMMITMENTS AND CONTINGENCIES, Notes 10, 11, and 17                          |                     |               |
|  |                     |               |
| STOCKHOLDERS' EQUITY:  |                     |               |
| Preferred stock, par value \$1.00 per share: 1,000,000 shares authorized: no |                     |               |
| shares issued and outstanding  |                     |               |
|  | 11,263              | 11,088        |
|  |                     |               |

Common stock, par value \$0.33 1/3 per share: 150,000,000 shares authorized:

33,790,139 and 33,264,117 issued and outstanding, respectively

| Additional paid-in capital                    | 122,998     | 115,205     |
|---|-------------|-------------|
| Accumulated other comprehensive income (loss) | (183        | ) 103       |
| Retained earnings                             | 317,558     | 301,965     |
| Total stockholders' equity                    | 451,636     | 428,361     |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY    | \$1,119,894 | \$1,154,208 |

See notes to the condensed consolidated financial statements.

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

| DEMENTING.   | For the Three Mo<br>January 25, 2014<br>(Dollars in thousa<br>amounts) | nths Ended<br>January 26, 2013<br>nds, except per share |
|--|--|---|
| REVENUES:<br>Contract revenues   | \$390,518  | \$369,326   |
| EXPENSES: Costs of earned revenues, excluding depreciation and amortization  | 327,353  | 301,516   |
| General and administrative (including stock-based compensation expense of \$3.5 million and \$2.5 million, respectively) | 38,562   | 38,827  |
| Depreciation and amortization Total  | 23,435<br>389,350  | 20,819<br>361,162                                       |
| Interest expense, net Other income, net INCOME (LOSS) BEFORE INCOME TAXES  | 595  | ) (5,748 )<br>428<br>) 2,844                            |
| PROVISION (BENEFIT) FOR INCOME TAXES:<br>Current<br>Deferred<br>Total  | 785  | ) 1,485<br>(104<br>) 1,381                              |
| NET INCOME (LOSS)  | \$(3,067   | \$1,463   |
| EARNINGS (LOSS) PER COMMON SHARE:<br>Basic earnings (loss) per common share  | \$(0.09  | ) \$0.04  |
| Diluted earnings (loss) per common share   | \$(0.09  | \$0.04  |
| SHARES USED IN COMPUTING EARNINGS (LOSS) PER COMMON SHARE:<br>Basic  | 33,836,099   | 32,780,667  |
| Diluted  | 33,836,099   | 33,514,416  |

See notes to the condensed consolidated financial statements.

## **Table of Contents**

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

| (Chaddied)   | For the Six Months Ended<br>January 25, 2014 January 26, 2013<br>(Dollars in thousands, except per share<br>amounts) |                           |   |  |
|--|--|---------------------------|---|--|
| REVENUES: Contract revenues  | \$903,238  | \$692,613                 |   |  |
| EXPENSES:  | ¥300, <u>=</u> 00  | , o i e                   |   |  |
| Costs of earned revenues, excluding depreciation and amortization  | 737,472  | 558,582                   |   |  |
| General and administrative (including stock-based compensation expense of \$7.0 million and \$4.8 million, respectively) | 81,637   | 67,652                    |   |  |
| Depreciation and amortization  | 46,987   | 36,130                    |   |  |
| Total  | 866,096  | 662,364                   |   |  |
| Interest expense, net Other income, net INCOME BEFORE INCOME TAXES   | (13,686 )<br>2,607<br>26,063   | (9,946<br>2,042<br>22,345 | ) |  |
| PROVISION (BENEFIT) FOR INCOME TAXES:<br>Current<br>Deferred<br>Total  | 9,572<br>898<br>10,470   | 10,342<br>(1,320<br>9,022 | ) |  |
| NET INCOME   | \$15,593   | \$13,323                  |   |  |
| EARNINGS PER COMMON SHARE:<br>Basic earnings per common share  | \$0.46   | \$0.40                    |   |  |
| Diluted earnings per common share  | \$0.45   | \$0.40                    |   |  |
| SHARES USED IN COMPUTING EARNINGS PER COMMON SHARE: Basic  | 33,629,884   | 32,935,305                |   |  |
| Diluted  | 34,767,945   | 33,607,180                |   |  |
|  |  |                           |   |  |

See notes to the condensed consolidated financial statements.

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

| (Climatica)                                 |                            |                  |                          |                  |
|---|----------------------------|------------------|--------------------------|------------------|
|   | For the Three Months Ended |                  | For the Six Months Ended |                  |
|   | January 25, 2014           | January 26, 2013 | January 25, 2014         | January 26, 2013 |
|   | (Dollars in thous          | ands)            |                          |                  |
| NET INCOME (LOSS)                           | \$(3,067                   | ) \$1,463        | \$15,593                 | \$13,323         |
| Foreign currency translation (losses) gains | (226                       | ) 11             | (286)                    | 13               |
| COMPREHENSIVE INCOME (LOSS)                 | \$(3,293                   | \$1,474          | \$15,307                 | \$13,336         |

See notes to the condensed consolidated financial statements.

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|   | For the Six Mo<br>January 25,<br>2014 | ntl | hs Ended<br>January 26,<br>2013 |   |
|---|---------------------------------------|-----|---------------------------------|---|
|   | (Dollars in tho                       | usa |                                 |   |
| OPERATING ACTIVITIES:   |                                       |     | ,                               |   |
| Net income  | \$15,593                              |     | \$13,323                        |   |
| Adjustments to reconcile net income to net cash provided by operating activities, |                                       |     |                                 |   |
| net of acquisitions:  | 46.007                                |     | 26 120                          |   |
| Depreciation and amortization   | 46,987<br>498                         |     | 36,130<br>32                    |   |
| Bad debt expense, net Gain on sale of fixed assets                                | (2,435                                | `   | (2,407                          | ` |
| Deferred income tax provision (benefit)   | 898                                   | ,   | (1,320                          | ) |
| Stock-based compensation  | 7,049                                 |     | 4,762                           | ) |
| Write-off of deferred financing costs   | 7,049                                 |     | 321                             |   |
| Amortization of premium on long-term debt   | <u> </u>                              | `   | (42                             | ) |
| Amortization of debt issuance costs and other                                     | 940                                   | ,   | 734                             | , |
| Excess tax benefit from share-based awards  | (2,297                                | )   | (610                            | ) |
| Change in operating assets and liabilities:                                       | (2,2)1                                | ,   | (010                            | , |
| Accounts receivable, net  | 20,084                                |     | 27,528                          |   |
| Costs and estimated earnings in excess of billings, net                           | 30,292                                |     | 39,753                          |   |
| Other current assets and inventory  | (13,194                               | )   | (3,518                          | ) |
| Other assets  | (718                                  |     | (187                            | ) |
| Income taxes receivable/payable   | (15,513                               | -   | (906                            | ) |
| Accounts payable  | (15,586                               |     | (11,897                         | ) |
| Accrued liabilities, insurance claims, and other liabilities                      | (4,551                                | -   | (10,455                         | ) |
| Net cash provided by operating activities   | 67,866                                | ,   | 91,241                          | , |
| INVESTING ACTIVITIES:   |                                       |     |                                 |   |
| Cash paid for acquisitions, net of cash acquired                                  |                                       |     | (314,771                        | ) |
| Capital expenditures  | (49,240                               | )   | (29,029                         | ) |
| Proceeds from sale of assets  | 4,964                                 | ,   | 2,845                           | , |
| Changes in restricted cash  | (305                                  | )   | (31                             | ) |
| Net cash used in investing activities   | (44,581                               | -   | (340,986                        | ) |
| FINANCING ACTIVITIES:   |                                       |     |                                 |   |
| Proceeds from issuance of 7.125% senior subordinated notes due 2021 (including    |                                       |     |                                 |   |
| \$3.8 million premium on fiscal 2013 issuance)                                    | _                                     |     | 93,825                          |   |
| Proceeds from borrowings on senior Credit Agreement                               | 221,000                               |     | 180,500                         |   |
| Proceeds from Term Loan on senior Credit Agreement                                |                                       |     | 125,000                         |   |
| Principal payments on senior Credit Agreement, including Term Loan                | (247,125                              | )   | (160,500                        | ) |
| Debt issuance costs   |                                       | ,   | (6,409                          | ) |
| Repurchases of common stock   | (9,999                                | )   | (15,203                         | ) |
| Exercise of stock options   | 11,869                                | /   | 2,890                           | , |
| Restricted stock tax withholdings   | (3,590                                | )   | (885                            | ) |
| Excess tax benefit from share-based awards  | 2,297                                 | /   | 610                             | , |
| Principal payments on capital lease obligations                                   | <del>-</del>                          |     | (74                             | ) |
| · ·   |                                       |     |                                 |   |

| Net cash (used in) provided by financing activities | (25,548  | ) 219,754 |   |
|---|----------|-----------|---|
| Net decrease in cash and equivalents                | (2,263   | ) (29,991 | ) |
| CASH AND EQUIVALENTS AT BEGINNING OF PERIOD         | 18,607   | 52,581    |   |
| CASH AND EQUIVALENTS AT END OF PERIOD               | \$16,344 | \$22,590  |   |
|   |          |           |   |
| 7   |          |           |   |

## **Table of Contents**

# DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued) (Unaudited)

For the Six Months Ended January 25, January 26, 2014 2013 (Dollars in thousands)

## SUPPLEMENTAL DISCLOSURE OF OTHER CASH FLOW ACTIVITIES AND NON-CASH INVESTING AND FINANCING ACTIVITIES:

Cash paid during the period for:

| Interest  | \$12,972       | \$8,854  |
|---|----------------|----------|
| Income taxes  | \$25,517       | \$11,239 |
|   |                |          |
| Purchases of capital assets included in accounts payable or other accrued liabilities at period end | \$4,461        | \$2,471  |
| Accrued costs for debt issuance included in accounts payable and accrued liabilities                | S <sub>c</sub> | ¢ 120    |
| at period end   | <b>5</b> —     | \$130    |
| Accrued remaining purchase price of acquisition included in accrued liabilities at                  | <b>\$</b> —    | \$4,710  |
| period end  | Ψ              | Ψ .,, 10 |

See notes to the condensed consolidated financial statements.

### **Table of Contents**

#### NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Basis of Presentation and Accounting Policies

Basis of Presentation - Dycom Industries, Inc. and its wholly-owned subsidiaries (collectively, "Dycom" or the "Company") is a leading provider of specialty contracting services throughout the United States and in Canada. These services include engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities, including telecommunications providers, and other construction and maintenance services to electric and gas utilities and others.

The accompanying unaudited condensed consolidated financial statements of Dycom have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X of the Securities and Exchange Commission ("SEC"). Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. The condensed consolidated financial statements and accompanying notes reflect all adjustments, consisting of only normal recurring accruals that are, in the opinion of management, necessary for a fair presentation of such statements. Operating results for the interim period are not necessarily indicative of the results expected for any other interim period or for the full fiscal year. These condensed consolidated financial statements and accompanying notes should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations contained in this report and the Company's audited financial statements for the year ended July 27, 2013 included in the Company's 2013 Annual Report on Form 10-K, filed with the SEC on September 13, 2013.

The condensed consolidated financial statements include the accounts of the Company. All significant transactions and balances between Dycom Industries, Inc. and its subsidiaries have been eliminated.

All of the Company's operating segments have been aggregated into one reporting segment due to their similar economic characteristics, customers, service distribution methods, and the nature of their services and production processes. The Company's services are provided by its subsidiaries throughout the United States and Canada. Revenues from services provided in Canada were approximately \$2.1 million and \$5.4 million during the three and six months ended January 25, 2014, respectively, and \$2.5 million and \$6.4 million during the three and six months ended January 26, 2013, respectively. The Company had no material long-lived assets in Canada at January 25, 2014 or July 27, 2013.

Acquisitions - On December 3, 2012, the Company acquired substantially all of the telecommunications infrastructure services subsidiaries of Quanta Services, Inc. Additionally, during the fourth quarter of fiscal 2013, the Company acquired Sage Telecommunications Corp of Colorado, LLC and certain assets of a tower construction and maintenance company. The results of operations of these businesses are included in the accompanying condensed consolidated financial statements from their dates of acquisition.

Accounting Period - The Company uses a fiscal year ending on the last Saturday in July.

Use of Estimates - The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in these condensed consolidated financial statements and accompanying notes. Significant estimates made by management include revenue recognition of long-term contracts, including estimates of costs to complete, accruals for self-insurance claims, provision for income taxes, accruals for legal matters and other contingencies, the fair value of reporting units for goodwill impairment analysis, the assessment of impairment of intangibles and other long-lived assets, preliminary purchase price allocations of businesses acquired, stock-based compensation expense for performance-based stock awards, asset lives used in

computing depreciation and amortization, and allowance for doubtful accounts. At the time they are made, the Company believes that such estimates are fair when considered in conjunction with the consolidated financial position and results of operations taken as a whole. However, actual results could differ materially from those estimates.

## Significant Accounting Policies

There have been no material changes to the Company's significant accounting policies and critical accounting estimates described in the Company's Annual Report on Form 10-K for the year ended July 27, 2013.

Restricted Cash - As of January 25, 2014 and July 27, 2013, the Company had approximately \$4.0 million and \$3.7 million, respectively, in restricted cash which is held as collateral in support of the Company's insurance obligations. Restricted cash is

#### **Table of Contents**

included in other current assets and other assets in the condensed consolidated balance sheets and changes in restricted cash are reported in cash flows used in investing activities in the condensed consolidated statements of cash flows.

Fair Value of Financial Instruments - ASC Topic 820, Fair Value Measurements and Disclosures ("ASC Topic 820") requires that assets and liabilities carried at fair value are classified and disclosed in one of the following three categories: (1) Level 1 - Quoted market prices in active markets for identical assets or liabilities; (2) Level 2 - Observable market-based inputs or unobservable inputs that are corroborated by market data; and (3) Level 3 - Unobservable inputs not corroborated by market data which require the reporting entity's own assumptions. The Company's financial instruments consist primarily of cash and equivalents, restricted cash, accounts receivables, income taxes receivable and payable, accounts payable and certain accrued expenses, and long-term debt. The carrying amounts of these items approximate fair value due to their short maturity, except for the Company's outstanding 7.125% senior subordinated notes due 2021 (the "2021 Notes") which are categorized as Level 2 as of January 25, 2014 and July 27, 2013, based on observable market-based inputs. See Note 10, Debt, for further information regarding the fair value of the 2021 Notes. The Company's cash and equivalents are categorized as Level 1 as of January 25, 2014 and July 27, 2013, based on quoted market prices in active markets for identical assets. During the three and six months ended January 25, 2014 and January 26, 2013, the Company had no non-recurring fair value measurements of assets or liabilities subsequent to their initial recognition.

## **Recently Issued Accounting Pronouncements**

## Adoption of New Accounting Pronouncements

In July 2012, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. 2012-02, Intangibles-Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment ("ASU 2012-02"). ASU 2012-02 permits entities first to assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired as a basis for determining whether it is necessary to perform the quantitative impairment test pursuant to ASC Subtopic 350-30. If the entity determines that it is more likely than not that such asset is not impaired based on its qualitative assessment, no further testing is required. The Company adopted ASU 2012-02 in fiscal 2014 and it did not have a material effect on the Company's condensed consolidated financial statements.

#### Accounting Standards Not Yet Adopted

In February 2013, the FASB issued Accounting Standards Update No. 2013-04, Liabilities (Topic 405): Obligations Resulting from Joint and Several Liability Arrangements for Which the Total Amount of the Obligation Is Fixed at the Reporting Date (a consensus of the FASB Emerging Issues Task Force) ("ASU 2013-04"). ASU 2013-04 provides guidance related to the recognition, measurement, and disclosure of obligations resulting from joint and several liability arrangements for which the total amount of the obligation is fixed at the reporting date. ASU 2013-04 will be effective for the Company's fiscal years beginning fiscal 2015 and interim reporting periods within that year. The adoption of this guidance is not expected to have a material effect on the Company's condensed consolidated financial statements.

In July 2013, the FASB issued Accounting Standards Update No. 2013-11, Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists ("ASU 2013-11"). ASU 2013-11 is intended to end inconsistent practices regarding the presentation of unrecognized tax benefits when a net operating loss, a similar tax loss or a tax credit carryforward is available to reduce the taxable income or tax payable that would result from the dis-allowance of a tax position. ASU 2013-11 will be effective for the Company's fiscal years beginning fiscal 2015 and interim periods within that year. The adoption of this guidance is not expected to have a material effect on the Company's condensed consolidated

financial statements.

#### **Table of Contents**

### 2. Computation of Earnings Per Common Share

For the three months ended January 25, 2014, all common stock equivalents related to stock options and unvested restricted shares and restricted share units were excluded from the diluted loss per share calculation as their effect would be anti-dilutive due to the Company's net loss for the period. The following table sets forth the computation of basic and diluted earnings per common share:

|  | For the Three Months Ended<br>January 25, 2014 January 26, 2013<br>(Dollars in thousands, except per shar |   | •          |            |            |
|--|---|---|------------|------------|------------|
| Net income (loss) available to common stockholders (numerator)                           | •   |   | \$1,463    | \$15,593   | \$13,323   |
| Weighted-average number of common shares (denominator)                                   | 33,836,099  |   | 32,780,667 | 33,629,884 | 32,935,305 |
| Basic earnings (loss) per common share   | \$(0.09   | ) | \$0.04     | \$0.46     | \$0.40     |
| Weighted-average number of common shares   | 33,836,099  |   | 32,780,667 | 33,629,884 | 32,935,305 |
| Potential common stock arising from stock options, and unvested restricted share unit    |   |   | 733,749    | 1,138,061  | 671,875    |
| Total shares-diluted (denominator)   | 33,836,099  |   | 33,514,416 | 34,767,945 | 33,607,180 |
| Diluted earnings (loss) per common share   | \$(0.09   | ) | \$0.04     | \$0.45     | \$0.40     |
| Anti-dilutive weighted shares excluded from the calculation of earnings (loss) per share | 3,440,300   |   | 1,289,661  | 753,914    | 1,483,241  |

### 3. Acquisitions

On December 3, 2012, Dycom acquired substantially all of the telecommunications infrastructure services subsidiaries (the "Acquired Subsidiaries") of Quanta Services, Inc. for the sum of \$275.0 million in cash, an adjustment of approximately \$40.4 million for working capital received in excess of a target amount, and approximately \$3.7 million for other specified items. The acquisition was funded through a combination of borrowings under a new \$400 million credit facility and cash on hand. On December 12, 2012, Dycom Investments, Inc., a wholly-owned subsidiary of the Company, issued \$90.0 million of 7.125% senior subordinated notes due 2021 and used the net proceeds to repay approximately \$90.0 million of the credit facility borrowings. See Note 10, Debt, for further information regarding the Company's debt financing.

The Acquired Subsidiaries provide specialty contracting services, including engineering, construction, maintenance and installation services to telecommunications providers, and other construction and maintenance services to electric and gas utilities and others. Principal business facilities are located in Arizona, California, Florida, Georgia, Minnesota, New York, Pennsylvania, and Washington.

During the fourth quarter of fiscal 2013, the Company acquired Sage Telecommunications Corp of Colorado, LLC ("Sage") and certain assets of a tower construction and maintenance company for a total of \$11.3 million, net of cash acquired. Goodwill of \$5.0 million, resulting from the acquisitions made during the fourth quarter of fiscal 2013, is

expected to be deductible for tax purposes. Sage provides telecommunications construction and project management services primarily for cable operators in the Western United States. These acquisitions were not material to the Company.

The purchase prices of these businesses acquired have been allocated to the tangible and intangible assets acquired and the liabilities assumed on the basis of their fair values on the respective dates of acquisition. Purchase price in excess of fair value of the separately identifiable assets acquired and the liabilities assumed have been allocated to goodwill. Purchase price allocations are based on information regarding the fair value of assets acquired and liabilities assumed as of the dates of acquisition. Management determined the fair values used in the purchase price allocations for intangible assets based on

#### **Table of Contents**

historical data, estimated discounted future cash flows, contract backlog amounts, if applicable, and expected royalty rates for trademarks and trade names as well as certain other assumptions. The valuation of assets acquired and liabilities assumed requires a number of judgments and is subject to revision as additional information about the fair value of assets and liabilities becomes available. For the Acquired Subsidiaries, the fair values used in the purchase price allocation for intangible assets were determined with the assistance of an independent valuation specialist. The allocation of the purchase price of the Acquired Subsidiaries was completed during the fourth quarter of fiscal 2013. Purchase price allocations of businesses acquired during the fourth quarter of fiscal 2013 are preliminary and are expected to be completed during fiscal 2014 when the valuations for intangible assets and other amounts are finalized. Additional information, which existed as of the acquisition dates but was unknown by the Company, may become known to the Company during the remainder of the measurement period, a period not to exceed twelve months from the acquisition date. Adjustments in the purchase price allocations may require an adjustment of the amounts allocated to goodwill.

The purchase price of the Acquired Subsidiaries is allocated as follows and reflects the elimination of intercompany balances (dollars in millions):

| Assets   |         |
|--|---------|
| Cash and equivalents                               | \$0.2   |
| Accounts receivable, net                           | 112.2   |
| Costs and estimated earnings in excess of billings | 61.5    |
| Inventories  | 9.0     |
| Other current assets                               | 1.6     |
| Property and equipment                             | 33.3    |
| Goodwill   | 87.9    |
| Intangibles - customer relationships               | 70.3    |
| Intangibles - backlog                              | 15.3    |
| Intangibles - trade names                          | 5.0     |
| Other assets                                       | 2.3     |
| Total assets                                       | 398.6   |
|  |         |
| Liabilities  |         |
| Accounts payable                                   | 42.1    |
| Billings in excess of costs and estimated earnings | 10.3    |
| Accrued and other liabilities                      | 27.1    |
| Total liabilities                                  | 79.5    |
| Net Assets Acquired                                | \$319.1 |

Goodwill of \$87.9 million and amortizing intangible assets of \$90.6 million related to the Acquired Subsidiaries is expected to be deductible for tax purposes. See Note 7, Goodwill and Intangible Assets, for further information on amortization and estimated useful lives of intangible assets acquired.

The results of operations of businesses acquired are included in the accompanying condensed consolidated financial statements from their dates of acquisition. For the three and six months ended January 25, 2014 the Acquired Subsidiaries earned revenues of \$106.3 million and \$256.5 million, respectively, and recognized intangible amortization expense of \$3.1 million and \$6.6 million, respectively. Inclusive of charges allocated for management costs, the Acquired Subsidiaries had an immaterial net loss for the three months ended January 25, 2014 and net income of approximately \$4.0 million for the six months ended January 25, 2014. For the three and six months ended January 26, 2013 the Acquired Subsidiaries earned revenues of \$75.9 million, recognized intangible amortization expense of \$3.4 million, and their net income, inclusive of charges allocated for management costs, was immaterial.

The following unaudited pro forma information presents the Company's consolidated results of operations as if the acquisition of the Acquired Subsidiaries had occurred on July 31, 2011, the first day of the Company's 2012 fiscal year. The pro forma results include certain adjustments, including depreciation and amortization expense based on the estimated fair value of the assets acquired, interest expense related to the Company's debt financing of the transaction, and the income tax impact of these adjustments. Pro forma earnings during the three and six months ended January 26, 2013 have been adjusted to reflect amortization and depreciation as if the acquisition had occurred on July 31, 2011. This includes the impact of amortization expense, including customer relationships and contract backlog which is being recognized on an accelerated basis related to the

## **Table of Contents**

expected economic benefit. Additionally, pro forma results reflect depreciation expense which is recognized over the estimated useful lives of the related property and equipment. The unaudited pro forma information is not necessarily indicative of the results of operations of the combined companies had the acquisition occurred at the beginning of the periods presented nor is it indicative of future results.

|                                      | For the Three        | For the Six Months  |
|--------------------------------------|----------------------|---------------------|
|                                      | Months Ended         | Ended               |
|                                      | January 26, 2013     | January 26, 2013    |
|                                      | (Dollars in thousand | s, except per share |
|                                      | amounts)             |                     |
| Pro forma contract revenues          | \$421,588            | \$921,254           |
| Pro forma income before income taxes | \$7,546              | \$44,049            |
| Pro forma net income                 | \$4,528              | \$26,430            |
| Pro forma earnings per share:        |                      |                     |
| Basic                                | \$0.14               | \$0.80              |
| Diluted                              | \$0.14               | \$0.79              |

#### 4. Accounts Receivable

Accounts receivable consists of the following:

|                                       | January 25, 2014   | July 27, 2013 |   |
|---------------------------------------|--------------------|---------------|---|
|                                       | (Dollars in thousa | ands)         |   |
| Contract billings                     | \$218,483          | \$239,498     |   |
| Retainage and other receivables       | 13,744             | 12,833        |   |
| Total                                 | 232,227            | 252,331       |   |
| Less: allowance for doubtful accounts | (608               | ) (129        | ) |
| Accounts receivable, net              | \$231,619          | \$252,202     |   |

There were no material accounts receivable amounts representing claims or others similar items subject to uncertainty as of January 25, 2014 or July 27, 2013. The Company expects to collect the outstanding balance of accounts receivable, net, including retainage amounts, within the next twelve months.

The Company maintains an allowance for doubtful accounts for estimated losses resulting from the failure of its customers to make required payments. During the three and six months ended January 25, 2014 and January 26, 2013, write-offs to the allowance for doubtful accounts, net of recoveries, were not material.

## **Table of Contents**

## 5. Costs and Estimated Earnings in Excess of Billings

Costs and estimated earnings in excess of billings ("CIEB") includes revenue for services from contracts based both on the units-of-delivery and the cost-to-cost measures of the percentage of completion method and consists of the following:

|   | January 25,            | July 27,  |   |
|---|------------------------|-----------|---|
|   | 2014                   | 2013      |   |
|   | (Dollars in thousands) |           |   |
| Costs incurred on contracts in progress   | \$198,485              | \$208,250 |   |
| Estimated to date earnings  | 44,394                 | 49,150    |   |
| Total costs and estimated earnings  | 242,879                | 257,400   |   |
| Less: billings to date  | (82,610)               | (66,839   | ) |
|   | \$160,269              | \$190,561 |   |
| Included in the accompanying condensed consolidated balance sheets under the captions | :                      |           |   |
| Costs and estimated earnings in excess of billings                                    | \$174,138              | \$204,349 |   |
| Billings in excess of costs and estimated earnings                                    | (13,869)               | (13,788   | ) |
|   | \$160,269              | \$190,561 |   |

As of January 25, 2014, the Company expects that substantially all of its CIEB will be billed to customers and collected in the normal course of business within the next twelve months. Additionally, there were no material CIEB amounts representing claims or other similar items subject to uncertainty as of January 25, 2014 or July 27, 2013.

## 6. Property and Equipment

Property and equipment consists of the following:

|                                | General      | January 25,     | July 27,  |
|--------------------------------|--------------|-----------------|-----------|
|                                | Useful Lives | 2014            | 2013      |
|                                | (Years)      | (Dollars in tho | usands)   |
| Land                           | _            | \$3,479         | \$3,479   |
| Buildings                      | 10-35        | 11,567          | 11,449    |
| Leasehold improvements         | 1-15         | 5,355           | 5,154     |
| Vehicles                       | 1-5          | 272,828         | 258,211   |
| Computer hardware and software | 3-10         | 71,223          | 64,191    |
| Office furniture and equipment | 2-7          | 8,240           | 7,915     |
| Equipment and machinery        | 1-10         | 178,624         | 171,742   |
| Total                          |              | 551,316         | 522,141   |
| Less: accumulated depreciation |              | (347,677 )      | (319,438) |
| Property and equipment, net    |              | \$203,639       | \$202,703 |

Depreciation expense and repairs and maintenance were as follows:

|                                 | For the Three Months Ended |             | For the Six Months Ended |             |
|---------------------------------|----------------------------|-------------|--------------------------|-------------|
|                                 | January 25,                | January 26, | January 25,              | January 26, |
|                                 | 2014                       | 2013        | 2014                     | 2013        |
|                                 | (Dollars in thousands)     |             |                          |             |
| Depreciation expense            | \$18,657                   | \$15,868    | \$37,058                 | \$29,588    |
| Repairs and maintenance expense | \$5,245                    | \$4,376     | \$11,239                 | \$8,188     |

## 7. Goodwill and Intangible Assets

## Goodwill

The Company's goodwill and other indefinite-lived intangible assets are assessed annually for impairment as of the first day of the fourth fiscal quarter of each year, or more frequently if events occur that would indicate a potential reduction in the fair value of a reporting unit below its carrying value. The Company's goodwill resides in multiple reporting units. The

### **Table of Contents**

profitability of individual reporting units may suffer periodically from downturns in customer demand and other factors resulting from the cyclical nature of the Company's business, the high level of competition existing within the Company's industry, the concentration of the Company's revenues from a limited number of customers, and the level of overall economic activity, including in particular construction and housing activity. During times of slowing economic conditions, the Company's customers may reduce capital expenditures and defer or cancel pending projects. Individual reporting units may be more impacted by these factors than the Company as a whole. As a result, demand for the services of one or more of the Company's reporting units could decline, resulting in an impairment of goodwill or intangible assets. The inputs used for fair value measurements of the reporting units and other related indefinite-lived intangible assets are the lowest level (Level 3) inputs. There were no changes in the carrying amount of goodwill for the six months ended January 25, 2014.

As a result of the fiscal 2013 annual impairment analysis, the Company concluded that no impairment of goodwill or the indefinite-lived intangible asset was indicated at any reporting unit. However, the UtiliOuest reporting unit, having a goodwill balance of approximately \$35.6 million and an indefinite-lived trade name of \$4.7 million, has been at lower operating levels as compared to historical periods. Key fair value assumptions used in the fiscal 2013 impairment analysis of the UtiliQuest reporting unit included (a) a discount rate of 11.5% based on the Company's best estimate of the weighted average cost of capital adjusted for risks associated with the reporting unit; (b) terminal value based on a terminal growth rate of 2.0%; and (c) seven expected years of cash flow before the terminal value. Recent operating performance, along with assumptions for specific customer and industry opportunities, were considered in the key assumptions used during the fiscal 2013 impairment analysis. The Company determined during the fiscal 2013 impairment assessment that the fair value of the UtiliQuest reporting unit exceeded its carrying value by approximately 20%. Management has determined the goodwill balance of this reporting unit may have an increased likelihood of impairment if a downturn in customer demand were to occur, or if the reporting unit were not able to execute against customer opportunities, and the long-term outlook for their cash flows were adversely impacted. Furthermore, changes in the long-term outlook may result in changes to other valuation assumptions. Factors monitored by the Company which could result in a change to the reporting unit's estimates include the outcome of customer requests for proposals and subsequent awards, strategies of competitors, labor market conditions and levels of overall economic activity, including construction and housing activity. During the six months ended January 25, 2014, there were no events that caused a material reduction in the estimated fair value of the reporting unit. As of January 25, 2014, the Company believes the goodwill and indefinite-lived intangible asset is recoverable for all of its reporting units; however, there can be no assurances that the goodwill and indefinite-lived intangible asset will not be impaired in future periods.

## Intangible Assets

The Company's intangible assets consist of the following:

|                           | · · · · · · · · · · · · · · · · · · · |           |
|---------------------------|---------------------------------------|-----------|
|                           | 2014                                  | 2013      |
|                           | (Dollars in the                       | ousands)  |
| Gross amount:             |                                       |           |
| Customer relationships    | \$164,394                             | \$164,497 |
| Contract backlog          | 15,285                                | 15,285    |
| Trade names               | 8,200                                 | 8,200     |
| UtiliQuest trade name     | 4,700                                 | 4,700     |
| Non-compete agreements    | 400                                   | 400       |
|                           | 192,979                               | 193,082   |
| Accumulated amortization: |                                       |           |
| Customer relationships    | 62,620                                | 56,219    |
| Contract backlog          | 12,276                                | 9,433     |
|                           |                                       |           |

January 25.

July 27.

| Trade names            | 2,716     | 2,071     |
|------------------------|-----------|-----------|
| Non-compete agreements | 124       | 84        |
| Net Intangible Assets  | \$115,243 | \$125,275 |

Amortization of the Company's customer relationships and contract backlog intangible assets is recognized on an accelerated basis as a function of the expected economic benefit. Amortization for the Company's other finite-lived intangibles is recognized on a straight-line basis over the estimated useful life of the intangible asset. Amortization expense for finite-lived intangible assets was \$4.8 million and \$5.0 million for the three months ended January 25, 2014 and January 26, 2013, respectively, and \$9.9 million and \$6.5 million for the six months ended January 25, 2014 and January 26, 2013, respectively. Amortization expense for the three and six months ended January 26, 2013 includes expense from the amortizing intangibles of the Acquired Subsidiaries from the date of acquisition.

#### **Table of Contents**

Estimated total amortization expense for the remainder of fiscal 2014 and each of the five succeeding fiscal years is as follows:

| Period                          | Amount                 |
|---------------------------------|------------------------|
|                                 | (Dollars in thousands) |
| Six months ending July 26, 2014 | \$8,185                |
| 2015                            | \$15,027               |
| 2016                            | \$14,276               |
| 2017                            | \$12,885               |
| 2018                            | \$10,697               |
| 2019                            | \$8,395                |
| Thereafter                      | \$41,078               |

As of January 25, 2014, the Company believes that the carrying amounts of its intangible assets are recoverable. However, if adverse events were to occur or circumstances were to change indicating that the carrying amount of such assets may not be fully recoverable, the assets would be reviewed for impairment and the assets may be impaired.

#### 8. Accrued Insurance Claims

The Company retains the risk of loss, up to certain limits, for claims relating to automobile liability, general liability, workers' compensation, employee group health, and locate damages. With respect to losses occurring in fiscal 2014, the Company retains the risk of loss up to \$1.0 million on a per occurrence basis for automobile liability, general liability and workers' compensation. These retention amounts are applicable to all of the states in which the Company operates, except with respect to workers' compensation insurance in three states in which the Company participates in a state-sponsored insurance fund. Aggregate stop loss coverage for automobile liability, general liability and workers' compensation claims is \$56.3 million for fiscal 2014. The risk of loss for insured claims of the Acquired Subsidiaries outstanding, or incurred but not reported, as of the date of acquisition has been retained by Quanta Services, Inc.

The Company is party to a stop-loss agreement for losses under its employee health plan. The Company retains the risk of loss, on an annual basis, of the first \$250,000 of claims per participant. In addition, the Company retains the risk of loss for the first \$550,000 of claim amounts that aggregate across all participants having claims that exceed \$250,000.

The liability for total accrued insurance claims and related processing costs was \$63.6 million and \$56.3 million at January 25, 2014 and July 27, 2013, respectively, of which, \$30.9 million and \$27.3 million, respectively, is reflected within non-current liabilities in the condensed consolidated financial statements.

## 9. Other Accrued Liabilities

Other accrued liabilities consist of the following:

|   | <b>3</b> /            | <i>y</i> / |
|---|-----------------------|------------|
|   | 2014                  | 2013       |
|   | (Dollars in thousands |            |
| Accrued payroll and related taxes                 | \$14,959              | \$19,940   |
| Accrued employee benefit and incentive plan costs | 9,727                 | 15,325     |
| Accrued construction costs                        | 18,992                | 20,883     |
| Accrued interest and related bank fees            | 864                   | 937        |
| Other current liabilities                         | 13,024                | 14,106     |
| Total other accrued liabilities                   | \$57,566              | \$71,191   |
|   |                       |            |

January 25.

July 27.

Other current liabilities within the above table includes income taxes payable of \$2.3 million as of July 27, 2013.

#### **Table of Contents**

10. Debt

The Company's outstanding indebtedness consists of the following:

|   | 2014        | 2013       |   |
|---|-------------|------------|---|
|   | (Dollars in | thousands) |   |
| Borrowings on senior Credit Agreement (matures December 2017)   | \$26,000    | \$49,000   |   |
| Senior Credit Agreement Term Loan (matures December 2017)   | 118,750     | 121,875    |   |
| 7.125% senior subordinated notes (matures January 2021)   | 277,500     | 277,500    |   |
| Long-term debt premium on 7.125% senior subordinated notes (amortizes to interest expense through January 2021) | 3,426       | 3,607      |   |
|   | 425,676     | 451,982    |   |
| Less: current portion   | (9,375      | ) (7,813   | ) |
| Long-term debt  | \$416,301   | \$444,169  |   |

January 25,

July 27,

Senior Subordinated Notes Due 2021

On January 25, 2014 and July 27, 2013, Dycom Investments, Inc., a wholly-owned subsidiary of the Company, had outstanding an aggregate principal amount of \$277.5 million of 7.125% senior subordinated notes due 2021 that were issued under an indenture dated January 21, 2011 (the "Indenture"). In addition, the 2021 Notes had a debt premium of \$3.4 million and \$3.6 million as of January 25, 2014 and July 27, 2013, respectively.

The 2021 Notes are guaranteed by Dycom and substantially all of the Company's subsidiaries. For additional information regarding these guarantees see Note 19, Supplemental Consolidating Financial Statements. The Indenture contains covenants that limit, among other things, the Company's ability to incur additional debt and issue preferred stock, make certain restricted payments, consummate specified asset sales, enter into transactions with affiliates, incur liens, impose restrictions on the ability of the Company's subsidiaries to pay dividends or make payments to the Company and its restricted subsidiaries, merge or consolidate with another person, and dispose of all or substantially all of its assets.

The Company determined that the fair value of the 2021 Notes as of January 25, 2014 was approximately \$298.7 million, based on quoted market prices, compared to a \$280.9 million carrying value (including the debt premium of \$3.4 million). As of July 27, 2013, the fair value of the 2021 Notes was \$292.4 million compared to a carrying value of \$281.1 million (including the debt premium of \$3.6 million).

#### Senior Credit Agreement

Dycom Industries, Inc. and certain of its subsidiaries are party to a credit agreement with various lenders (the "Credit Agreement") which matures in December 2017. The Credit Agreement provides for a \$275 million revolving facility and a \$125 million term loan (the "Term Loan"). The Company had outstanding revolver borrowings under the Credit Agreement of \$26.0 million and \$49.0 million as of January 25, 2014 and July 27, 2013, respectively. Borrowings under the Credit Agreement accrued interest at a weighted average rate of approximately 2.16% per annum and 2.19% per annum as of January 25, 2014 and July 27, 2013, respectively. As of January 25, 2014 and July 27, 2013, the Company had \$118.8 million and \$121.9 million, respectively, of outstanding principal amount under the Term Loan, which accrued interest at 2.16% and 2.19% per annum, respectively. Borrowings under the Credit Agreement are guaranteed by substantially all of Dycom's subsidiaries and secured by the stock of each wholly-owned, domestic subsidiary (subject to specified exceptions) and can be used to refinance certain indebtedness, to provide general working capital, and for other general corporate purposes.

Standby letters of credit of approximately \$49.7 million and \$46.7 million, issued as part of the Company's insurance program, were outstanding under the Credit Agreement as of January 25, 2014 and July 27, 2013, respectively. Interest on outstanding standby letters of credit accrued at 2.0% per annum at both January 25, 2014 and July 27, 2013, respectively. Unutilized commitments were at rates per annum of 0.35% at both January 25, 2014 and July 27, 2013.

At January 25, 2014 and July 27, 2013, the Company was in compliance with the financial covenants of the Credit Agreement and had additional borrowing availability of \$199.3 million and \$179.3 million, respectively, as determined by the most restrictive covenants of the Credit Agreement.

### **Table of Contents**

#### 11. Income Taxes

The Company accounts for income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Measurement of certain aspects of the Company's tax positions is based on interpretations of tax regulations, federal and state case law and applicable statutes.

The Company is subject to federal income taxes in the United States, as well as income taxes of multiple state jurisdictions and in Canada. With few exceptions, the Company is no longer subject to U.S. federal, state and local, or Canadian income tax examinations for fiscal years ended 2009 and prior. The Company believes its provision for income taxes is adequate; however, any assessment would affect the Company's results of operations and cash flows.

At both January 25, 2014 and July 27, 2013, the Company had total unrecognized tax benefits of \$2.3 million that, if recognized, would favorably effect the Company's effective tax rate. Interest expense related to unrecognized tax benefits was immaterial for the three and six months ended January 25, 2014 and January 26, 2013. The Company had approximately \$0.9 million and \$0.8 million accrued for the payment of interest and penalties at January 25, 2014 and July 27, 2013, respectively.

#### 12. Other Income, Net

The components of other income, net, are as follows:

|                                       | For the Three Months Ended |             | For the Three Months Ended For the Six Months En |             | nths Ended |  |
|---------------------------------------|----------------------------|-------------|--|-------------|------------|--|
|                                       | January 25,                | January 26, | January 25,                                      | January 26, |            |  |
|                                       | 2014                       | 2013        | 2014   | 2013        |            |  |
|                                       | (Dollars in thou           | ısands)     |  |             |            |  |
| Gain on sale of fixed assets          | \$570                      | \$826       | \$2,435  | \$2,407     |            |  |
| Miscellaneous income (expense), net   | 25                         | (77)        | 172  | (44         | )          |  |
| Write-off of deferred financing costs |                            | (321)       | _  | (321        | )          |  |
| Total other income, net               | \$595                      | \$428       | \$2,607  | \$2,042     |            |  |

The Company recognized \$0.3 million in write-off of deferred financing costs during the three and six months ended January 26, 2013 in connection with the replacement of its prior credit agreement.

## 13. Multi-Employer Benefit Plans

Certain of the Company's subsidiaries, including certain of the Acquired Subsidiaries, participate in multi-employer benefit pension plans under the terms of collective-bargaining agreements. The Company's contributions were \$0.9 million and \$1.8 million during the three and six months ended January 25, 2014, respectively, and \$0.8 million and \$1.8 million during the three and six months ended January 26, 2013, respectively. The risks of participating in a multi-employer defined benefit pension plan are different from single-employer plans in the following aspects: (a) assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of any other participating employers; (b) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may become obligations of the remaining participating employers; and (c) if the Company chooses to stop participating in the multi-employer plan, the Company may be required to pay the plan an amount based on the underfunded status of the plan, referred to as a withdrawal liability. The Company has not incurred withdrawal liabilities related to the plans as of January 25, 2014 or July 27, 2013.

#### **Table of Contents**

### 14. Capital Stock

## **Share Repurchase Programs**

On August 27, 2013, the Board of Directors authorized \$40.0 million to repurchase shares of the Company's outstanding common stock over the subsequent eighteen months in open market or private transactions. During fiscal 2013 and the six months ended January 25, 2014, the Company made the following repurchases pursuant to its current and previously authorized share repurchase programs:

| Fiscal Period                     | Number of Shares | Total Consideration    | Average Price Per |
|-----------------------------------|------------------|------------------------|-------------------|
|                                   | Repurchased      | (Dollars in thousands) | Share             |
| Fiscal 2013                       | 1,047,000        | \$15,203               | \$14.52           |
| Six Months Ended January 25, 2014 | 360,900          | \$9,999                | \$27.71           |

All of the shares repurchased during fiscal 2014 were purchased during the second fiscal quarter. All shares repurchased have been canceled. As of January 25, 2014, \$30.0 million remained available for repurchases through February 2015.

## Shares for Tax Withholding

During the six months ended January 25, 2014 and January 26, 2013, the Company withheld 130,195 shares and 47,277 shares, respectively, of restricted units that vested during the periods, totaling \$3.6 million and \$0.9 million, respectively, in order to meet payroll tax withholdings obligations that arose on the vesting of restricted units. All shares repurchased have been canceled. The shares withheld for tax withholdings do not reduce the Company's total share repurchase authority.

#### 15. Stock-Based Awards

The Company has certain stock-based compensation plans which provide for the grants of equity awards, including stock options, restricted shares, performance shares, restricted share units, performance share units, and stock appreciation rights.

Compensation expense for stock-based awards is based on the fair value at the measurement date and is included in general and administrative expenses in the condensed consolidated statements of operations. Stock-based compensation expense and the related tax benefit recognized related to stock options and restricted share units during the three and six months ended January 25, 2014 and January 26, 2013 were as follows:

|   | For the Three Months Ended |             | For the Six Months Ended |             |   |
|---|----------------------------|-------------|--------------------------|-------------|---|
|   | January 25,                | January 26, | January 25,              | January 26, |   |
|   | 2014                       | 2013        | 2014                     | 2013        |   |
|   | (Dollars in thousands)     |             |                          |             |   |
| Stock-based compensation                                | \$3,544                    | \$2,496     | \$7,049                  | \$4,762     |   |
| Tax (benefit) recognized in the statement of operations | \$(1,368                   | ) \$(1,063  | ) \$(2,665               | ) \$(1,827  | ) |

Compensation expense previously recognized with respect to performance share units will be reversed to the extent that performance goals are not met. As of January 25, 2014, unrecognized compensation expense related to stock options, time-based restricted share units ("RSUs") and target performance share units ("Performance RSUs") was \$4.9 million, \$7.9 million and \$15.3 million, respectively. This expense will be recognized over a weighted-average period of 2.4 years, 3.0 years and 1.7 years, respectively, which is based on the average remaining service periods of the awards. As of January 25, 2014, the Company may recognize an additional \$8.9 million in compensation expense

related to Performance RSUs if the maximum amount of restricted share units are earned based on certain performance goals being met.

#### **Table of Contents**

Stock Options - The following table summarizes stock option award activity during the six months ended January 25, 2014:

|  | Stock Options |                                    |  |
|--|---------------|------------------------------------|--|
|  | Shares        | Weighted Average<br>Exercise Price |  |
| Outstanding as of July 27, 2013            | 2,769,132     | \$18.27                            |  |
| Granted                                    | 89,956        | \$27.50                            |  |
| Options exercised                          | (616,119      | ) \$19.26                          |  |
| Forfeited or canceled                      | (4,262        | ) \$26.42                          |  |
| Outstanding as of January 25, 2014         | 2,238,707     | \$18.35                            |  |
| Exercisable options as of January 25, 2014 | 1,766,977     | \$18.38                            |  |

RSUs and Performance RSUs - The following table summarizes RSU and Performance RSU activity during the six months ended January 25, 2014:

|   | Restricted Stock<br>RSUs |                                    | Performance RSUs |                                    |
|---|--------------------------|------------------------------------|------------------|------------------------------------|
|   | Share Units              | Weighted<br>Average Grant<br>Price | Share Units      | Weighted<br>Average Grant<br>Price |
| Outstanding as of July 27, 2013 Granted                                     | 463,318                  | \$17.78                            | 1,315,138        | \$18.44                            |
|   | 94,456                   | \$27.36                            | 429,485          | \$27.66                            |
| Share units vested Forfeited or canceled Outstanding as of January 25, 2014 | (137,333 )               | \$16.19                            | (265,025 )       | \$18.35                            |
|   | (4,156 )                 | \$19.26                            | (267,581 )       | \$18.37                            |
|   | 416,285                  | \$20.46                            | 1,212,017        | \$21.74                            |

The granted Performance RSUs in the above table is comprised of 373,465 target shares, granted to officers and employees, and 56,020 supplemental shares, granted to officers. Approximately 265,000 Performance RSUs outstanding as of July 27, 2013 were canceled during the first quarter of fiscal 2014 as a result of the fiscal 2013 performance criteria for attaining supplemental shares not being met. The total amount of Performance RSUs outstanding as of January 25, 2014 is comprised of 764,548 target shares and 447,469 supplemental shares.

#### 16. Related Party Transactions

The Company leases administrative offices from entities related to officers of certain of the Company's subsidiaries. The total expense under these arrangements was \$0.6 million and \$0.4 million for the three months ended January 25, 2014 and January 26, 2013, respectively, and \$1.2 million and \$0.8 million for the six months ended January 25, 2014 and January 26, 2013, respectively. Amounts paid for subcontracting services to entities related to officers of certain of the Company's subsidiaries was \$0.3 million and \$0.2 million during the three months ended January 25, 2014 and January 26, 2013, respectively, and \$0.6 million and \$0.3 million during the six months ended January 25, 2014 and January 26, 2013, respectively.

## 17. Commitments and Contingencies

In October 2012, a former employee of UtiliQuest, LLC ("UtiliQuest"), a wholly-owned subsidiary of the Company, commenced a lawsuit against UtiliQuest in the Superior Court of California. The lawsuit alleges that UtiliQuest

violated the California Labor Code, the California Business & Professions Code and the Labor Code Private Attorneys General Act of 2004 by failing to pay for all hours worked (including overtime) and failing to provide meal breaks and accurate wage statements. The plaintiff seeks unspecified damages and other relief on behalf of himself and a putative class of current and former employees of UtiliQuest who worked as locators in the State of California in the four years preceding the filing date of the

### **Table of Contents**

lawsuit. In January 2013, UtiliQuest removed the case to the United States District Court for the Northern District of California and the plaintiff subsequently filed a Motion to Remand the case back to the California Superior Court. In April 2013, the parties exchanged initial disclosures and in July 2013, the District Court granted plaintiff's Motion to Remand. UtiliQuest filed its second removal of the case to the District Court in October 2013. On January 8, 2014, the District Court remanded the matter back to the California Superior Court. It is too early to evaluate the likelihood of an outcome to this matter or estimate the amount or range of potential loss, if any. The Company intends to vigorously defend itself against this lawsuit.

From time to time, the Company is party to various other claims and legal proceedings. It is the opinion of management, based on information available at this time, that such other pending claims or proceedings will not have a material effect on its financial statements.

As part of the Company's insurance program, it retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages, and the Company has established reserves that it believes to be adequate based on current evaluations and experience with these types of claims. For these claims, the effect on the Company's financial statements is generally limited to the amount needed to satisfy insurance deductibles or retentions.

#### Performance Bonds and Guarantees

The Company has obligations under performance and other surety contract bonds related to certain of its customer contracts. Performance bonds generally provide the Company's customer with the right to obtain payment and/or performance from the issuer of the bond if the Company fails to perform its contractual obligations. As of January 25, 2014 and July 27, 2013, the Company had \$425.6 million and \$446.5 million of outstanding performance and other surety contract bonds, respectively. No events have occurred in which the customers have exercised their rights under the bonds which will have a material impact on the Company's financial statements.

The Company has periodically guaranteed certain obligations of its subsidiaries, including obligations in connection with obtaining state contractor licenses and leasing real property and equipment.

#### Letters of Credit

The Company has standby letters of credit issued under its Credit Agreement as part of its insurance program. These standby letters of credit collateralize the Company's obligations to its insurance carriers in connection with the settlement of potential claims. As of January 25, 2014 and July 27, 2013, the Company had \$49.7 million and \$46.7 million, respectively, of outstanding standby letters of credit issued under the Credit Agreement.

## 18. Concentration of Credit Risk

The Company's customer base is highly concentrated, with its top five customers accounting for approximately 58.2% of its total revenues in each of the six months ended January 25, 2014 and January 26, 2013. Revenues from three of the top five customers exceeded 10% of total revenue during the three or six months ended January 25, 2014 or January 26, 2013:

|                                   | For the Three Months Ended |             | For the S1x Months Ended |             |
|-----------------------------------|----------------------------|-------------|--------------------------|-------------|
|                                   | January 25,                | January 26, | January 25,              | January 26, |
|                                   | 2014                       | 2013        | 2014                     | 2013        |
| AT&T Inc. ("AT&T")                | 18.7%                      | 13.6%       | 18.0%                    | 13.5%       |
| CenturyLink, Inc. ("CenturyLink") | 14.4%                      | 14.7%       | 15.0%                    | 14.2%       |
| Comcast Corporation ("Comcast")   | 12.0%                      | 11.0%       | 11.2%                    | 11.8%       |

#### **Table of Contents**

The Company believes that none of its significant customers was experiencing financial difficulties that would materially impact the collectability of the Company's trade accounts receivable and costs in excess of billings as of January 25, 2014 and July 27, 2013. Customers representing 10% or more of combined amounts of trade accounts receivable and costs and estimated earnings in excess of billings as of January 25, 2014 or July 27, 2013 had the following outstanding balances and the related percentage of the Company's total outstanding balances:

|                        | January 25 | 5, 2014    |      | July 27, 20 | )13     |     |
|------------------------|------------|------------|------|-------------|---------|-----|
|                        | Amount     | % of Tota  | ıl   | Amount      | % of To | tal |
|                        |            | (Dollars i | n mi | llions)     |         |     |
| AT&T                   | \$59.7     | 14.7       | %    | \$57.4      | 12.6    | %   |
| CenturyLink            | \$48.8     | 12.0       | %    | \$62.6      | 13.7    | %   |
| Windstream Corporation | \$30.6     | 7.5        | %    | \$59.4      | 13.0    | %   |

#### 19. Supplemental Consolidating Financial Statements

On January 25, 2014 and July 27, 2013, Dycom Investments, Inc. (the "Issuer") had outstanding an aggregate principal amount of \$277.5 million of 2021 Notes. The 2021 Notes are guaranteed by Dycom Industries, Inc. (the "Parent") and substantially all of the Company's subsidiaries. Each guarantor and non-guarantor subsidiary is 100% owned, directly or indirectly, by the Issuer and the Parent. The 2021 Notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary and Parent. The Indenture contains certain release provisions for the guarantor subsidiaries and the Parent. With respect to the guarantor subsidiaries, these provisions include release upon (i) the sale or other disposition of all or substantially all of the assets of a guarantor or a sale or other disposition of all of the capital stock of a guarantor, in each case, to a person that is not the Issuer, the Parent or a restricted subsidiary of the Parent, (ii) the designation of a restricted subsidiary that is a guarantor as an unrestricted subsidiary, (iii) the legal defeasance, covenant defeasance or satisfaction and discharge of the Indenture, and (iv) the release of a guarantor of its guarantee of any credit facility. The Parent may not be released from its guarantee under any circumstances, except in the event of legal or covenant defeasance of the Notes or of satisfaction and discharge of the Indenture or pursuant to a provision of the Indenture which limits the Parent's liability under its guarantee in order to prevent a fraudulent conveyance. There are no contractual restrictions limiting transfers of cash from guarantor and non-guarantor subsidiaries to Issuer or Parent, within the meaning of Rule 3-10 of Regulation S-X.

The following consolidating financial statements present, in separate columns, financial information for (i) the Parent on a parent only basis, (ii) the Issuer, (iii) the guarantor subsidiaries on a combined basis, (iv) other non-guarantor subsidiaries on a combined basis, (v) the eliminations and reclassifications necessary to arrive at the information for the Company on a consolidated basis, and (vi) the Company on a consolidated basis. The consolidating financial statements are presented in accordance with the equity method. Under this method, the investments in subsidiaries are recorded at cost and adjusted for the Company's share of subsidiaries' cumulative results of operations, capital contributions, distributions and other equity changes. Intercompany charges (income) between the Parent and subsidiaries are recognized in the consolidating financial statements during the period incurred and the settlement of intercompany balances is reflected in the consolidating statement of cash flows based on the nature of the underlying transactions.

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEET (UNAUDITED) JANUARY 25, 2014

|   | Parent          | Issuer      | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations and Reclassifications |   | Dycom<br>Consolidated   |
|---|-----------------|-------------|--------------------------|-----------------------------------|------------------------------------|---|-------------------------|
|   | (Dollars in     | thousands)  |                          | 5 4 6 5 1 4 1 4 5                 |                                    |   |                         |
| ASSETS  |                 |             |                          |                                   |                                    |   |                         |
| CURRENT ASSETS:                                     | <b>\$</b> —     | ф           | ¢ 15 212                 | ¢1 122                            | ¢                                  |   | ¢16.244                 |
| Cash and equivalents Accounts receivable, net       | <b>5</b> —      | \$—<br>—    | \$15,212<br>230,775      | \$1,132<br>844                    | \$—<br>—                           |   | \$16,344<br>231,619     |
| Costs and estimated                                 |                 |             | 230,773                  | 011                               |                                    |   | 231,017                 |
| earnings in excess of                               | _               | _           | 172,989                  | 1,149                             | _                                  |   | 174,138                 |
| billings  |                 |             |                          |                                   |                                    |   |                         |
| Inventories  Deformed toy essets not                |                 | _           | 43,426                   | <del></del>                       | <u> </u>                           | ` | 43,426                  |
| Deferred tax assets, net<br>Income taxes receivable | 2,543<br>18,347 | _           | 14,043                   | 80                                | (332                               | ) | 16,334<br>18,347        |
| Other current assets                                | 8,503           | 44          | <del></del>              | 347                               | _                                  |   | 16,142                  |
| Total current assets                                | 29,393          | 44          | 483,693                  | 3,552                             | (332                               | ) | 516,350                 |
|   |                 |             |                          |                                   |                                    |   |                         |
| PROPERTY AND  | 16,402          |             | 172,637                  | 14,600                            | _                                  |   | 203,639                 |
| EQUIPMENT, NET<br>GOODWILL                          |                 |             | 267,810                  |                                   |                                    |   | 267,810                 |
| INTANGIBLE ASSETS,                                  |                 |             |                          |                                   |                                    |   |                         |
| NET   | _               | _           | 115,243                  |                                   |                                    |   | 115,243                 |
| DEFERRED TAX ASSETS                                 | '59             | _           | 4,122                    | 839                               | (5,020                             | ) | _                       |
| NET NON-CURRENT                                     |                 |             | .,                       |                                   | (0,020                             | , |                         |
| INVESTMENT IN<br>SUBSIDIARIES                       | 785,232         | 1,502,749   | _                        |                                   | (2,287,981                         | ) | _                       |
| INTERCOMPANY  |                 |             | (01 210                  |                                   | (601 210                           | ` |                         |
| RECEIVABLES   |                 |             | 681,310                  | _                                 | (681,310                           | ) | _                       |
| OTHER   | 8,554           | 5,976       | 2,087                    | 235                               | _                                  |   | 16,852                  |
| TOTAL NON-CURRENT ASSETS                            | 810,247         | 1,508,725   | 1,243,209                | 15,674                            | (2,974,311                         | ) | 603,544                 |
| TOTAL ASSETS  | \$839,640       | \$1,508,769 | \$1,726,902              | \$19,226                          | \$(2,974,643                       | ) | \$1,119,894             |
|   |                 |             |                          |                                   |                                    |   |                         |
| LIABILITIES AND                                     |                 |             |                          |                                   |                                    |   |                         |
| STOCKHOLDERS'<br>EQUITY                             |                 |             |                          |                                   |                                    |   |                         |
| CURRENT LIABILITIES:                                |                 |             |                          |                                   |                                    |   |                         |
| Accounts payable                                    | \$2,607         | <b>\$</b> — | \$49,046                 | \$662                             | <b>\$</b> —                        |   | \$52,315                |
| Current portion of debt                             | 9,375           | _           | _                        |                                   |                                    |   | 9,375                   |
| Billings in excess of costs                         |                 |             | 13,869                   | _                                 | _                                  |   | 13,869                  |
| and estimated earnings Accrued insurance claims     | 620             |             | 31,953                   | 65                                |                                    |   | 32,638                  |
| Deferred tax liabilities                            |                 | <br>155     | 150                      | 27                                | (332                               | ) | <i>52</i> ,0 <i>5</i> 0 |
| Other accrued liabilities                           | 6,663           | 607         | 49,018                   | 1,278                             |                                    | / | 57,566                  |
| Total current liabilities                           | 19,265          | 762         | 144,036                  | 2,032                             | (332                               | ) | 165,763                 |
|   |                 |             |                          |                                   |                                    |   |                         |

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| LONG-TERM DEBT             | 135,375   | 280,926     | _           |          |              | 416,301       |
|----------------------------|-----------|-------------|-------------|----------|--------------|---------------|
| ACCRUED INSURANCE CLAIMS   | 743       | _           | 30,134      | 65       | _            | 30,942        |
| DEFERRED TAX               |           |             |             |          |              |               |
| LIABILITIES, NET           | _         | 427         | 53,005      | 591      | (5,020       | ) 49,003      |
| NON-CURRENT                |           |             |             |          |              |               |
| INTERCOMPANY               | 229,350   | 441,422     |             | 10,538   | (681,310     | ) —           |
| PAYABLES                   | 227,330   | 171,122     |             | 10,550   | (001,510     | ,             |
| OTHER LIABILITIES          | 3,271     |             | 2,829       | 149      |              | 6,249         |
| Total liabilities          | 388,004   | 723,537     | 230,004     | 13,375   | (686,662     | ) 668,258     |
| Total stockholders' equity | 451,636   | 785,232     | 1,496,898   | 5,851    | (2,287,981   | ) 451,636     |
| TOTAL LIABILITIES          |           |             |             |          |              |               |
| AND STOCKHOLDERS'          | \$839,640 | \$1,508,769 | \$1,726,902 | \$19,226 | \$(2,974,643 | ) \$1,119,894 |
| EQUITY                     |           |             |             |          |              |               |

## Table of Contents

# DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEET JULY 27, 2013

|  | Parent         | Issuer      | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations and Reclassifications | Dycom<br>Consolidated |
|--|----------------|-------------|--------------------------|-----------------------------------|------------------------------------|-----------------------|
|  | (Dollars in    | thousands)  |                          |                                   |                                    |                       |
| ASSETS   |                |             |                          |                                   |                                    |                       |
| CURRENT ASSETS:  | ¢              | ¢           | ¢ 10 166                 | ¢ 4.4.1                           | ¢                                  | ¢ 10 607              |
| Cash and equivalents Accounts receivable, net          | \$—<br>—       | \$—         | \$18,166<br>249,533      | \$441<br>2,669                    | \$—                                | \$18,607<br>252,202   |
| Costs and estimated                                    |                |             | 247,333                  | 2,007                             |                                    | 232,202               |
| earnings in excess of                                  |                |             | 202,651                  | 1,698                             | _                                  | 204,349               |
| billings   |                |             |                          |                                   |                                    |                       |
| Inventories  | _              |             | 35,999                   |                                   | _                                  | 35,999                |
| Deferred tax assets, net                               | 2,285          | _           | 15,873                   | 121                               | (1,426                             | 16,853                |
| Income taxes receivable Other current assets           | 2,516<br>2,563 | <del></del> | <del></del>              | <del></del>                       |                                    | 2,516<br>10,608       |
| Total current assets                                   | 2,363<br>7,364 | 10          | 7,383<br>529,805         | 5,381                             | (1,426                             | 541,134               |
| Total carrent assets                                   | 7,504          | 10          | 327,003                  | 3,301                             | (1,420                             | , 541,154             |
| PROPERTY AND   | 13,779         |             | 173,254                  | 15,670                            |                                    | 202,703               |
| EQUIPMENT, NET   | 13,779         |             |                          | 13,070                            |                                    |                       |
| GOODWILL   | _              | _           | 267,810                  | _                                 | _                                  | 267,810               |
| INTANGIBLE ASSETS,<br>NET                              |                | _           | 125,275                  | _                                 | _                                  | 125,275               |
| DEFERRED TAX ASSETS                                    | S              |             |                          |                                   |                                    |                       |
| NET NON-CURRENT  | ''691          | _           | 4,104                    | 66                                | (4,861                             | ) —                   |
| INVESTMENT IN  | 769,639        | 1,472,559   |                          |                                   | (2,242,198                         | <b>,</b>              |
| SUBSIDIARIES   | 109,039        | 1,472,339   |                          |                                   | (2,242,196                         | , —                   |
| INTERCOMPANY   |                | _           | 618,524                  |                                   | (618,524                           | ) —                   |
| RECEIVABLES<br>OTHER                                   | 8,739          | 6,331       | 2,133                    | 83                                |                                    | 17,286                |
| TOTAL NON-CURRENT                                      |                | •           | •                        |                                   | <u> </u>                           |                       |
| ASSETS   | 792,848        | 1,478,890   | 1,191,100                | 15,819                            | (2,865,583                         | 613,074               |
| TOTAL ASSETS   | \$800,212      | \$1,478,900 | \$1,720,905              | \$21,200                          | \$(2,867,009                       | \$1,154,208           |
| LIABILITIES AND<br>STOCKHOLDERS'                       |                |             |                          |                                   |                                    |                       |
| EQUITY   |                |             |                          |                                   |                                    |                       |
| CURRENT LIABILITIES:                                   | <b></b>        | •           | <b>477</b> 010           | 4.000                             | •                                  | <b></b>               |
| Accounts payable                                       | \$2,042        | \$—         | \$75,012                 | \$900                             | <b>\$</b> —                        | \$77,954              |
| Current portion of debt<br>Billings in excess of costs | 7,813          | _           | _                        | _                                 | _                                  | 7,813                 |
| and estimated earnings                                 |                | _           | 13,788                   |                                   | _                                  | 13,788                |
| Accrued insurance claims                               | 619            |             | 28,342                   | 108                               | _                                  | 29,069                |
| Deferred tax liabilities                               | _              | 155         | 140                      | 1,131                             | (1,426                             | ) —                   |
| Other accrued liabilities                              | 9,151          | 1,321       | 59,374                   | 1,345                             | <del>_</del>                       | 71,191                |
| Total current liabilities                              | 19,625         | 1,476       | 176,656                  | 3,484                             | (1,426                             | 199,815               |

| LONG-TERM DEBT             | 163,062   | 281,107     | _           | _        | _            | 444    | ,169    |
|----------------------------|-----------|-------------|-------------|----------|--------------|--------|---------|
| ACCRUED INSURANCE CLAIMS   | 726       | _           | 26,426      | 98       | _            | 27,2   | 250     |
| DEFERRED TAX               |           |             |             |          |              |        |         |
| LIABILITIES, NET           | _         | 427         | 52,436      | 610      | (4,861       | ) 48,0 | 512     |
| NON-CURRENT                |           |             |             |          |              |        |         |
| INTERCOMPANY               | 185,296   | 426,251     |             | 6,977    | (618,524     | ) —    |         |
| PAYABLES                   | 105,270   | 120,231     |             | 0,277    | (010,524     | ,      |         |
| OTHER LIABILITIES          | 3,142     |             | 2,855       | 4        |              | 6,00   | 01      |
| Total liabilities          | 371,851   | 709,261     | 258,373     | 11,173   | (624,811     | ) 725  | 5,847   |
| Total stockholders' equity | 428,361   | 769,639     | 1,462,532   | 10,027   | (2,242,198   | ) 428  | 3,361   |
| TOTAL LIABILITIES          |           |             |             |          |              |        |         |
| AND STOCKHOLDERS'          | \$800,212 | \$1,478,900 | \$1,720,905 | \$21,200 | \$(2,867,009 | ) \$1, | 154,208 |
| EQUITY                     |           |             |             |          |              |        |         |

#### Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED) FOR THE THREE MONTHS ENDED JANUARY 25, 2014

| TOR THE THREE MONTI  | IS ENDEL            | J  | MINUAIN     | 1. |                          | Non-                      |   |                                    |                       |   |
|--|---------------------|----|-------------|----|--------------------------|---------------------------|---|------------------------------------|-----------------------|---|
|  | Parent              |    | Issuer      |    | Subsidiary<br>Guarantors | Guarantor<br>Subsidiaries |   | Eliminations and Reclassifications | Dycom<br>Consolidated |   |
|  | (Dollars i          | in | thousands   | s) |                          |                           |   |                                    |                       |   |
| REVENUES:<br>Contract revenues   | \$—                 |    | \$—         |    | \$388,402                | \$2,116                   |   | \$—                                | \$390,518             |   |
| EXPENSES: Costs of earned revenues, excluding depreciation and                           | _                   |    | _           |    | 325,678                  | 1,675                     |   | _                                  | 327,353               |   |
| amortization General and administrative  | 10,284              |    | 215         |    | 25,322                   | 2,741                     |   | _                                  | 38,562                |   |
| Depreciation and amortization  | 1,039               |    | _           |    | 21,230                   | 1,166                     |   | _                                  | 23,435                |   |
| Intercompany charges (income), net   | (13,130             | )  | _           |    | 13,271                   | (141                      | ) | _                                  |                       |   |
| Total  | (1,807              | )  | 215         |    | 385,501                  | 5,441                     |   | _                                  | 389,350               |   |
| Interest expense, net<br>Other income, net   | (1,807<br>—         | )  | (4,994<br>— | )  | 1<br>630                 | <u> </u>                  | ) | _<br>_                             | (6,800<br>595         | ) |
| INCOME (LOSS) BEFORE<br>INCOME TAXES AND<br>EQUITY IN EARNINGS<br>(LOSS) OF SUBSIDIARIES | _                   |    | (5,209      | )  | 3,532                    | (3,360                    | ) | _                                  | (5,037                | ) |
| PROVISION (BENEFIT)<br>FOR INCOME TAXES  | _                   |    | (2,102      | )  | 1,485                    | (1,353                    | ) | _                                  | (1,970                | ) |
| NET INCOME (LOSS)<br>BEFORE EQUITY IN<br>EARNINGS (LOSS) OF<br>SUBSIDIARIES              | _                   |    | (3,107      | )  | 2,047                    | (2,007                    | ) | _                                  | (3,067                | ) |
| EQUITY IN EARNINGS<br>(LOSS) OF SUBSIDIARIES   | s <sup>(3,067</sup> | )  | 40          |    | _                        | _                         |   | 3,027                              | _                     |   |
| NET INCOME (LOSS)  | \$(3,067            | )  | \$(3,067    | )  | \$2,047                  | \$(2,007                  | ) | \$3,027                            | \$(3,067              | ) |
| Foreign currency translation loss  | (226                | )  | (226        | )  | _                        | (226                      | ) | 452                                | (226                  | ) |
| COMPREHENSIVE<br>INCOME (LOSS)   | \$(3,293            | )  | \$(3,293    | )  | \$2,047                  | \$(2,233                  | ) | \$3,479                            | \$(3,293              | ) |

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED) FOR THE SIX MONTHS ENDED JANUARY 25, 2014

|   | Parent      | Issuer        | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations and Reclassifications | Dycom<br>Consolidated |
|---|-------------|---------------|--------------------------|-----------------------------------|------------------------------------|-----------------------|
|   | (Dollars in | thousands)    |                          |                                   |                                    |                       |
| REVENUES:<br>Contract revenues  | \$—         | <b>\$</b> —   | \$897,832                | \$5,406                           | \$—                                | \$903,238             |
| EXPENSES: Costs of earned revenues, excluding depreciation and amortization       | _           | _             | 733,373                  | 4,099                             | _                                  | 737,472               |
| General and administrative  | 21,520      | 441           | 54,266                   | 5,410                             |                                    | 81,637                |
| Depreciation and amortization   | 1,893       | _             | 42,851                   | 2,243                             | _                                  | 46,987                |
| Intercompany charges (income), net  | (27,106)    | _             | 27,380                   | (274)                             | _                                  | _                     |
| Total   | (3,693)     | 441           | 857,870                  | 11,478                            | _                                  | 866,096               |
| Interest expense, net<br>Other income, net  | (3,696 )    | (9,988 )<br>— | (2<br>2,575              |                                   | _                                  | (13,686 )<br>2,607    |
| INCOME (LOSS) BEFORE<br>INCOME TAXES AND<br>EQUITY IN EARNINGS<br>OF SUBSIDIARIES | E —         | (10,429 )     | 42,535                   | (6,043 )                          | _                                  | 26,063                |
| PROVISION (BENEFIT)<br>FOR INCOME TAXES   | _           | (4,189 )      | 17,085                   | (2,426 )                          | _                                  | 10,470                |
| NET INCOME (LOSS)<br>BEFORE EQUITY IN<br>EARNINGS OF<br>SUBSIDIARIES              | _           | (6,240 )      | 25,450                   | (3,617 )                          | _                                  | 15,593                |
| EQUITY IN EARNINGS<br>OF SUBSIDIARIES   | 15,593      | 21,833        | _                        | _                                 | (37,426 )                          | _                     |
| NET INCOME (LOSS)   | \$15,593    | \$15,593      | \$25,450                 | \$(3,617)                         | \$(37,426)                         | \$15,593              |
| Foreign currency translation loss COMPREHENSIVE                                   | (286)       | (             | _                        |                                   | 572                                | (286 )                |
| INCOME (LOSS)   | \$15,307    | \$15,307      | \$25,450                 | \$(3,903)                         | \$(36,854)                         | \$15,307              |

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED) FOR THE THREE MONTHS ENDED JANUARY 26, 2013

| TOR THE THREE MONTH   | Parent          | Issuer            | Subsidiary Guarantors | Non-Guaranto<br>Subsidiaries | r Eliminations and Reclassifications | Dycom<br>Consolidated |
|---|-----------------|-------------------|-----------------------|------------------------------|--------------------------------------|-----------------------|
|   | (Dollars in     | thousands)        | Guarantors            | Substatatics                 | Reclassifications                    | Consondated           |
| REVENUES:<br>Contract revenues  | <b>\$</b> —     | \$—               | \$366,797             | \$ 2,529                     | \$                                   | \$369,326             |
| EXPENSES: Costs of earned revenues, excluding depreciation and                    | _               | _                 | 299,106               | 2,410                        | _                                    | 301,516               |
| amortization General and administrative   |                 | 148               | 21,279                | 2,500                        | _                                    | 38,827                |
| Depreciation and amortization   | 639             |                   | 18,969                | 1,211                        | _                                    | 20,819                |
| Intercompany charges (income), net  | (17,380         | ) —               | 17,718                | (338                         | _                                    | _                     |
| Total   | (1,841          | ) 148             | 357,072               | 5,783                        | _                                    | 361,162               |
| Interest expense, net<br>Other income, net  | (1,523<br>(318  | ) (4,224 )<br>) — | 756 (1 )              | —<br>(10 )                   | _                                    | (5,748 )<br>428       |
| INCOME (LOSS) BEFORE<br>INCOME TAXES AND<br>EQUITY IN EARNINGS<br>OF SUBSIDIARIES | <del>-</del>    | (4,372)           | 10,480                | (3,264)                      | _                                    | 2,844                 |
| PROVISION (BENEFIT)<br>FOR INCOME TAXES   | _               | (1,808 )          | 4,540                 | (1,351 )                     | _                                    | 1,381                 |
| NET INCOME (LOSS)<br>BEFORE EQUITY IN<br>EARNINGS OF<br>SUBSIDIARIES              | _               | (2,564)           | 5,940                 | (1,913 )                     | _                                    | 1,463                 |
| EQUITY IN EARNINGS<br>OF SUBSIDIARIES   | 1,463           | 4,027             | _                     | _                            | (5,490                               | · —                   |
| NET INCOME (LOSS)   | \$1,463         | \$1,463           | \$5,940               | \$ (1,913 )                  | \$(5,490                             | \$1,463               |
| Foreign currency translation gain   | <sup>1</sup> 11 | 11                | _                     | 11                           | (22                                  | 11                    |
| COMPREHENSIVE<br>INCOME (LOSS)  | \$1,474         | \$1,474           | \$5,940               | \$ (1,902)                   | \$(5,512                             | \$1,474               |

#### **Table of Contents**

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED) FOR THE SIX MONTHS ENDED JANUARY 26, 2013

|   | Parent         | Issuer          | Subsidiary<br>Guarantors | Non-Guaranto<br>Subsidiaries | r Eliminations and Reclassifications | Dycom<br>Consolidated |
|---|----------------|-----------------|--------------------------|------------------------------|--------------------------------------|-----------------------|
|   | (Dollars in    | thousands)      |                          |                              |                                      |                       |
| REVENUES:<br>Contract revenues  | \$—            | \$              | \$685,822                | \$6,791                      | \$                                   | \$692,613             |
| EXPENSES: Costs of earned revenues, excluding depreciation and amortization       | _              | _               | 552,650                  | 5,932                        | _                                    | 558,582               |
| General and administrative  | 23,309         | 295             | 38,895                   | 5,153                        | _                                    | 67,652                |
| Depreciation and amortization   | 1,380          | _               | 32,255                   | 2,495                        | _                                    | 36,130                |
| Intercompany charges (income), net  | (27,306        | ) —             | 27,990                   | (684)                        | _                                    | _                     |
| Total   | (2,617         | ) 295           | 651,790                  | 12,896                       | _                                    | 662,364               |
| Interest expense, net<br>Other income, net  | (2,299<br>(318 | ) (7,644<br>) — | ) (3 2,321               | 39                           | _<br>_                               | (9,946 )<br>2,042     |
| INCOME (LOSS) BEFORE<br>INCOME TAXES AND<br>EQUITY IN EARNINGS<br>OF SUBSIDIARIES | E<br>—         | (7,939          | 36,350                   | (6,066 )                     | _                                    | 22,345                |
| PROVISION (BENEFIT)<br>FOR INCOME TAXES   | _              | (3,205          | ) 14,676                 | (2,449 )                     | _                                    | 9,022                 |
| NET INCOME (LOSS)<br>BEFORE EQUITY IN<br>EARNINGS OF<br>SUBSIDIARIES              | _              | (4,734          | 21,674                   | (3,617 )                     | _                                    | 13,323                |
| EQUITY IN EARNINGS<br>OF SUBSIDIARIES   | 13,323         | 18,057          | _                        | _                            | (31,380                              | · —                   |
| NET INCOME (LOSS)   | \$13,323       | \$13,323        | \$21,674                 | \$ (3,617)                   | \$(31,380)                           | \$13,323              |
| Foreign currency translation gain   | 1 13           | 13              | _                        | 13                           | (26                                  | 13                    |
| COMPREHENSIVE<br>INCOME (LOSS)  | \$13,336       | \$13,336        | \$21,674                 | \$ (3,604)                   | \$(31,406)                           | \$13,336              |

#### Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED) FOR THE SIX MONTHS ENDED JANUARY 25, 2014

|   | Parent     |     | Issuer    |   | Subsidiary<br>Guarantors | ; | Non-<br>Guarantor<br>Subsidiaries |   | Eliminations and Reclassifications |   | Dycom<br>Consolidated |   |
|---|------------|-----|-----------|---|--------------------------|---|-----------------------------------|---|------------------------------------|---|-----------------------|---|
|   | (Dollars i | n t | housands) | ) |                          |   |                                   |   |                                    |   |                       |   |
| Net cash provided by (used in) operating activities                                   | \$(4,085   | ) : | \$(6,135  | ) | \$79,911                 |   | \$(1,825                          | ) | <b>\$</b> —                        |   | \$67,866              |   |
| Cash flows from investing activities:   |            |     |           |   |                          |   |                                   |   |                                    |   |                       |   |
| Capital expenditures Proceeds from sale of assets                                     | (3,351     | ) - | <u> </u>  |   | (43,150<br>3,361         | ) | (2,739<br>1,603                   | ) | _                                  |   | (49,240<br>4,964      | ) |
| Return of capital from subsidiaries   | _          |     | 683       |   | _                        |   |                                   |   | (683                               | ) |                       |   |
| Investment in subsidiaries<br>Changes in restricted cash                              | (305       | ) - | (800      | ) | _                        |   | _                                 |   | 800                                |   | (305                  | ) |
| Net cash (used in) investing activities   | (3,656     | )   | (117      | ) | (39,789                  | ) | (1,136                            | ) | 117                                |   | (44,581               | ) |
| Cash flows from financing activities:   |            |     |           |   |                          |   |                                   |   |                                    |   |                       |   |
| Proceeds from borrowings<br>on senior Credit Agreement<br>Principal payments on senio | 221,000    |     | _         |   | _                        |   | _                                 |   | _                                  |   | 221,000               |   |
| Credit Agreement, including Term Loan   |            | ) - |           |   | _                        |   | _                                 |   | _                                  |   | (247,125              | ) |
| Repurchases of common stock   | (9,999     | ) - |           |   | _                        |   | _                                 |   | _                                  |   | (9,999                | ) |
| Exercise of stock options   | 11,869     |     |           |   | _                        |   | _                                 |   | _                                  |   | 11,869                |   |
| Restricted stock tax withholdings   | (3,590     | ) - |           |   | _                        |   |                                   |   | _                                  |   | (3,590                | ) |
| Excess tax benefit from share-based awards  | 2,297      | -   |           |   | _                        |   | _                                 |   | _                                  |   | 2,297                 |   |
| Intercompany funding  | 33,289     | (   | 6,252     |   | (43,076                  | ) | 3,652                             |   | (117                               | ) | _                     |   |
| Net cash (used in) provided by financing activities                                   | 7,741      | •   | 6,252     |   | (43,076                  | ) | 3,652                             |   | (117                               | ) | (25,548               | ) |
| Net (decrease) increase in cash and equivalents                                       | _          | -   |           |   | (2,954                   | ) | 691                               |   | _                                  |   | (2,263                | ) |
| CASH AND<br>EQUIVALENTS AT<br>BEGINNING OF PERIOD                                     | _          |     | _         |   | 18,166                   |   | 441                               |   | _                                  |   | 18,607                |   |
| CASH AND<br>EQUIVALENTS AT END<br>OF PERIOD   | \$—        | ;   | \$—       |   | \$15,212                 |   | \$1,132                           |   | \$—                                |   | \$16,344              |   |

## Table of Contents

## DYCOM INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED) FOR THE SIX MONTHS ENDED JANUARY 26, 2013

|  | Parent      | Issuer     | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations and Reclassifications | Dycom<br>Consolidated |
|--|-------------|------------|--------------------------|-----------------------------------|------------------------------------|-----------------------|
|  | (Dollars in | thousands) |                          |                                   |                                    |                       |
| Net cash provided by (used in) operating activities  | \$(832)     | \$(4,200)  | \$96,059                 | \$214                             | <b>\$</b> —                        | \$91,241              |
| Cash flows from investing activities:  |             |            |                          |                                   |                                    |                       |
| Cash paid for acquisitions, net of cash acquired   | _           | _          | (314,771)                | _                                 | _                                  | (314,771)             |
| Capital expenditures Proceeds from sale of assets  | (4,508 )    | _          | (22,275 )<br>2,798       | (2,246 )<br>47                    |                                    | (29,029 )<br>2,845    |
| Return of capital from (investment in) subsidiaries  | _           | 1,816      |                          | _                                 | (1,816)                            | _                     |
| Changes in restricted cash   | (31)        |            |                          |                                   | _                                  | (31)                  |
| Net cash (used in) provided by investing activities  | (4,539 )    | 1,816      | (334,248 )               | (2,199 )                          | (1,816 )                           | (340,986 )            |
| Cash flows from financing activities:  |             |            |                          |                                   |                                    |                       |
| Proceeds from issuance of 7.125% senior subordinated notes due 2021, (including \$3.8 million premium) | _           | 93,825     | _                        | _                                 | _                                  | 93,825                |
| Proceeds from borrowings on Senior Credit Agreement  | 180,500     | _          | _                        | _                                 | _                                  | 180,500               |
| Proceeds from Term Loan on Senior Credit Agreement   | 125,000     | _          | _                        | _                                 | _                                  | 125,000               |
| Principal payments on<br>Senior Credit Agreement   | (160,500)   | _          | _                        | _                                 | _                                  | (160,500 )            |
| Debt issuance costs  | (4,128)     | (2,281)    | _                        | _                                 | _                                  | (6,409)               |
| Repurchases of common stock  | (15,203)    | _          | _                        | _                                 | _                                  | (15,203)              |
| Exercise of stock options and other  | 2,890       | _          | _                        | _                                 | _                                  | 2,890                 |
| Restricted stock tax withholdings  | (885)       | _          | _                        | _                                 | _                                  | (885)                 |
| Excess tax benefit from share-based awards   | 610         | _          | _                        | _                                 | _                                  | 610                   |
| Principal payments on capital lease obligations  | _           | _          | (74)                     | _                                 | _                                  | (74)                  |
| Intercompany funding   | (122,913)   | (89,160)   | 208,228                  | 2,029                             | 1,816                              | _                     |
| Net cash provided by (used in) financing activities  | 5,371       | 2,384      | 208,154                  | 2,029                             | 1,816                              | 219,754               |

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| Net increase (decrease) in cash and equivalents   | _           | _           | (30,035) | 44      | _           | (29,991  | ) |
|---|-------------|-------------|----------|---------|-------------|----------|---|
| CASH AND<br>EQUIVALENTS AT<br>BEGINNING OF PERIOD | _           | _           | 51,563   | 1,018   | _           | 52,581   |   |
| CASH AND<br>EQUIVALENTS AT END<br>OF PERIOD       | <b>\$</b> — | <b>\$</b> — | \$21,528 | \$1,062 | <b>\$</b> — | \$22,590 |   |
| 30  |             |             |          |         |             |          |   |

#### **Table of Contents**

Cautionary Note Concerning Forward-Looking Statements

This Quarterly Report on Form 10-Q, including any documents incorporated by reference or deemed to be incorporated by reference herein, contains "forward-looking statements," which are statements relating to future events, future financial performance, strategies, expectations, and competitive environment. Words such as "outlook," "believe," "expect," "anticipate," "estimate," "intend," "forecast," "may," "should," "could," "project" and similar expressions, as well as statements in future tense, identify forward-looking statements.

You should not consider forward-looking statements as guaranteeing future performance or results. They will not necessarily indicate accurately whether such performance or results will be achieved or at what time. Forward-looking statements are based on information available at the time those statements are made and/or management's good faith belief at that time with respect to future events. Such statements are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward-looking statements. Important factors, assumptions, uncertainties, and risks that could cause such differences are discussed within Item 1, Business, Item 1A, Risk Factors and Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, included in our Annual Report on Form 10-K, filed with the SEC on September 13, 2013 and other risks outlined in our periodic filings with the SEC. Our forward-looking statements are expressly qualified in their entirety by this cautionary statement. Our forward-looking statements are only made as of the date of this Quarterly Report on Form 10-Q, and we undertake no obligation to update these forward-looking statements to reflect new information, or events or circumstances arising after such date.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and accompanying notes included elsewhere in this Quarterly Report on Form 10-Q and with our Annual Report on Form 10-K for the year ended July 27, 2013. Our Annual Report on Form 10-K for the year ended July 27, 2013 was filed with the Securities and Exchange Commission ("SEC") on September 13, 2013 and is available on the SEC's website at www.sec.gov and on our website at www.dycomind.com.

#### Overview

We are a leading provider of specialty contracting services throughout the United States and in Canada. These services include engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities, including telecommunications providers, and other construction and maintenance services to electric and gas utilities and others. For the six months ended January 25, 2014, the percentage of our revenue by customer type from telecommunications, underground facility locating, and electric and gas utilities and other customers, was approximately 87.4%, 7.3%, and 5.3%, respectively.

Our revenues and results of operations exhibit seasonality as a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of adverse weather which are more likely to occur during the winter season, impacting our second and third fiscal quarters. Variations influenced by seasonality may be further impacted as a result of businesses acquired during fiscal 2013 based on some of the cold weather geographies where they perform work. Also, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decrease around calendar year end holidays as their customers generally require less activity during this period. As a result, we may experience reduced revenue and profitability in the second and/or third quarters of our fiscal year.

Our revenues and results of operations are influenced by the capital expenditure and maintenance budgets of our customers, changes in the general level of construction activity, as well as overall economic conditions. The capital expenditures and maintenance budgets of our telecommunications customers may be impacted by consumer and business demands on telecommunications providers, the introduction of new communication technologies, the physical maintenance needs of their infrastructure, the actions of our government and the Federal Communications Commission, and general economic conditions.

A significant portion of our services are performed under multi-year master service agreements and other arrangements with customers that extend for periods of one or more years. We are party to numerous master service agreements and generally maintain multiple agreements with each of our customers. Master service agreements generally contain customer-specified service requirements, such as discrete pricing for individual tasks. To the extent that such contracts specify exclusivity, there are often a number of exceptions, including the ability of the customer to issue work orders valued above a specified dollar amount

#### **Table of Contents**

to other service providers, perform work with the customer's own employees, and use other service providers when jointly placing facilities with another utility. In most cases, a customer may terminate an agreement for convenience with written notice. The remainder of our services are provided pursuant to contracts for specific projects. Long-term contracts relate to specific projects with terms in excess of one year from the contract date. Short-term contracts for specific projects are generally of three to four months in duration. A portion of our contracts include retainage provisions by which 5% to 10% of the contract invoicing may be withheld by the customer pending project completion.

We recognize revenues under the percentage of completion method of accounting using the units-of-delivery or cost-to-cost measures. A majority of our contracts are based on units-of-delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized as the services are performed. For a majority of the contract services we perform, our customers provide all required materials while we provide the necessary personnel, tools, and equipment. Materials supplied by our customers, for which the customer retains financial and performance risk, are not included in our revenue or costs of sales.

The following table summarizes our revenues from multi-year master service agreements and other long-term contracts, as a percentage of contract revenues:

|                                     | For the Three Months Ended |   |                 |   | For the Six Mon |   |           |         |
|-------------------------------------|----------------------------|---|-----------------|---|-----------------|---|-----------|---------|
|                                     | January 25, 201-           | 4 | January 26, 201 | 3 | January 25, 201 | 4 | January 2 | 6, 2013 |
| Multi-year master service agreement | ts66.8                     | % | 62.3            | % | 65.3            | % | 65.0      | %       |
| Other long-term contracts           | 12.8                       |   | 12.0            |   | 13.4            |   | 11.5      |         |
| Total long-term contracts           | 79.6                       | % | 74.3            | % | 78.7            | % | 76.5      | %       |

The percentage of revenue from long-term contracts varies from period to period depending on the mix of work performed under our contracts.

A significant portion of our revenue is derived from several large customers. The following table reflects the percentage of total revenue from those customers who contributed at least 2.5% to our total revenue in the three or six months ended January 25, 2014 or January 26, 2013:

| For the Three Mont | ths Ended   | For the Six Months Ended  |   |  |  |  |
|--------------------|---|---|---|--|--|--|
| January 25, 2014   | January 26, 2013  | January 25, 2014  | January 26, 2013  |  |  |  |
| 18.7%              | 13.6%   | 18.0%   | 13.5%   |  |  |  |
| 14.4%              | 14.7%   | 15.0%   | 14.2%   |  |  |  |
| 12.0%              | 11.0%   | 11.2%   | 11.8%   |  |  |  |
| 8.3%               | 9.1%  | 8.4%  | 9.6%  |  |  |  |
| 6.0%               | 4.3%  | 5.6%  | 4.6%  |  |  |  |
| 4.6%               | 8.8%  | 4.8%  | 9.0%  |  |  |  |
| 4.4%               | 6.2%  | 4.4%  | 6.4%  |  |  |  |
| 1.6%               | 2.7%  | 1.5%  | 2.3%  |  |  |  |
| 0.2%               | 3.0%  | 0.3%  | 2.2%  |  |  |  |
|                    | January 25, 2014<br>18.7%<br>14.4%<br>12.0%<br>8.3%<br>6.0%<br>4.6%<br>4.4%<br>1.6% | 18.7%       13.6%         14.4%       14.7%         12.0%       11.0%         8.3%       9.1%         6.0%       4.3%         4.6%       8.8%         4.4%       6.2%         1.6%       2.7% | January 25, 2014       January 26, 2013       January 25, 2014         18.7%       13.6%       18.0%         14.4%       14.7%       15.0%         12.0%       11.0%       11.2%         8.3%       9.1%       8.4%         6.0%       4.3%       5.6%         4.6%       8.8%       4.8%         4.4%       6.2%       4.4%         1.6%       2.7%       1.5% |  |  |  |

Cost of earned revenues includes all direct costs of providing services under our contracts, including costs for direct labor provided by employees, services by independent subcontractors, operation of capital equipment (excluding depreciation and amortization), direct materials, other direct costs and insurance claims. For insurance claims, we retain the risk of loss, up to certain limits, related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with our underground facility locating services. A change in claims experience or actuarial assumptions

related to these risks could materially affect our results of operations.

General and administrative expenses primarily consist of employee compensation and related expenses, including stock-based compensation, legal, consulting and professional fees, information technology and development costs, provision for or recoveries of bad debt expense, acquisition and integration costs of businesses acquired, and other costs that are not directly related to the provision of our services under customer contracts.

#### **Table of Contents**

Information technology and development costs included in general and administrative expenses are primarily incurred to support and to enhance our operating efficiency. To protect our rights, we have filed for patents on certain of our innovations.

We are subject to concentrations of credit risk relating primarily to our cash and equivalents, accounts receivable, and costs and estimated earnings in excess of billings. Cash and equivalents primarily include balances on deposit with banks. We maintain substantially all of our cash and equivalents at financial institutions we believe to be of high credit quality. To date we have not experienced any loss or lack of access to cash in our operating accounts.

We grant credit under normal payment terms, generally without collateral, to our customers. These customers primarily consist of telephone companies, cable television multiple system operators and electric and gas utilities that we believe are credit worthy. With respect to a portion of the services provided to these customers, we have certain statutory lien rights which may, in certain circumstances, enhance our collection efforts. Adverse changes in overall business and economic factors may impact our customers and increase potential credit risks. These risks may be heightened as a result of economic uncertainty and market volatility. In the past, some of our customers have experienced significant financial difficulties and likewise, some may experience financial difficulties in the future. These difficulties expose us to increased risks related to the collectability of amounts due for services performed. As of January 25, 2014, we believe that none of our significant customers was experiencing financial difficulties that would impact the realizability of our costs and estimated earnings in excess of billings or the collectability of our trade accounts receivable.

#### Acquisitions

As part of our growth strategy, we may acquire companies that expand, complement or diversify our business. We regularly review opportunities and periodically engage in discussions regarding possible acquisitions. Our ability to sustain our growth and maintain our competitive position may be affected by our ability to identify, acquire, and successfully integrate companies.

On December 3, 2012, we acquired substantially all of the telecommunications infrastructure services subsidiaries (the "Acquired Subsidiaries") of Quanta Services, Inc. for the sum of \$275.0 million in cash, an adjustment of approximately \$40.4 million for working capital received in excess of a target amount, and approximately \$3.7 million for other specified items.

We recognized approximately \$5.8 million and \$6.5 million of acquisition costs during the three and six months ended January 26, 2013, respectively, related to the acquisition of the Acquired Subsidiaries, which are included within general and administrative expenses. Additionally, we incurred integration costs of approximately \$0.7 million and \$2.2 million during the three and six months ended January 25, 2014, respectively, and \$0.9 million during the three and six months ended January 26, 2013, which are also included within general and administrative expenses.

The Acquired Subsidiaries provide specialty contracting services, including engineering, construction, maintenance and installation services to telecommunications providers, and other construction and maintenance services to electric and gas utilities and others. Principal business facilities are located in Arizona, California, Florida, Georgia, Minnesota, New York, Pennsylvania, and Washington.

During the fourth quarter of fiscal 2013, we acquired Sage Telecommunications Corp of Colorado, LLC ("Sage"). Sage provides telecommunications construction and project management services primarily for cable operators in the Western United States. Additionally, during the fourth quarter of fiscal 2013 we acquired certain assets of a tower construction and maintenance company.

#### **Legal Proceedings**

In October 2012, a former employee of UtiliQuest, LLC ("UtiliQuest"), a wholly-owned subsidiary of the Company, commenced a lawsuit against UtiliQuest in the Superior Court of California. The lawsuit alleges that UtiliQuest violated the California Labor Code, the California Business & Professions Code and the Labor Code Private Attorneys General Act of 2004 by failing to pay for all hours worked (including overtime) and failing to provide meal breaks and accurate wage statements. The plaintiff seeks unspecified damages and other relief on behalf of himself and a putative class of current and former employees of UtiliQuest who worked as locators in the State of California in the four years preceding the filing date of the lawsuit. In January 2013, UtiliQuest removed the case to the United States District Court for the Northern District of California and the plaintiff subsequently filed a Motion to Remand the case back to the California Superior Court. In April 2013, the parties exchanged initial disclosures and in July 2013, the District Court granted plaintiff's Motion to Remand. UtiliQuest filed its second removal of the case to the District Court in October 2013. On January 8, 2014, the District Court remanded the

#### **Table of Contents**

matter back to the California Superior Court. It is too early to evaluate the likelihood of an outcome to this matter or estimate the amount or range of potential loss, if any. We intend to vigorously defend ourselves against this lawsuit.

From time to time, we are party to various other claims and legal proceedings. It is the opinion of management, based on information available at this time, that such other pending claims or proceedings will not have a material effect on our financial statements.

As part of our insurance program, we retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages, and we have established reserves that we believe to be adequate based on current evaluations and our experience with these types of claims. For these claims, the effect on our financial statements is generally limited to the amount needed to satisfy our insurance deductibles or retentions.

#### Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations is based on our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in these condensed consolidated financial statements and accompanying notes. On an ongoing basis, we evaluate these estimates and assumptions, including those related to revenue recognition of long-term contracts, including estimates of costs to complete, accruals for self-insurance claims, provision for income taxes, accruals for legal matters and other contingencies, the fair value of reporting units for goodwill impairment analysis, the assessment of impairment of intangibles and other long-lived assets, preliminary purchase price allocations of businesses acquired, stock-based compensation expense for performance-based stock awards, asset lives used in computing depreciation and amortization, and allowance for doubtful accounts. These estimates and assumptions require the use of judgment as to the likelihood of various future outcomes and, as a result, actual results could differ materially from these estimates. There have been no material changes to our critical accounting policies and critical accounting estimates described in our Annual Report on Form 10-K for the year ended July 27, 2013.

#### **Results of Operations**

The Company uses a fiscal year ending on the last Saturday in July. On December 3, 2012, we acquired substantially all of the telecommunications infrastructure services subsidiaries of Quanta Services, Inc. Additionally, during the fourth quarter of fiscal 2013, the Company acquired Sage and certain assets of a tower construction and maintenance company. The results of operations of businesses acquired are included in the accompanying condensed consolidated financial statements from their dates of acquisition. The following table sets forth, as a percentage of revenues earned, our condensed consolidated statements of operations for the periods indicated (totals may not add due to rounding):

|   | For the Three Months<br>January 25, 2014<br>(Dollars in millions) |       |   |         |       |   | For the Sa<br>January 2 |       | Ended<br>January 26, 2013 |         |       |   |
|---|---|-------|---|---------|-------|---|-------------------------|-------|---------------------------|---------|-------|---|
| Revenues                                | \$390.5   | 100.0 | % | \$369.3 | 100.0 | % | \$903.2                 | 100.0 | %                         | \$692.6 | 100.0 | % |
| Expenses:                               |   |       |   |         |       |   |                         |       |                           |         |       |   |
| Cost of earned revenue,                 |   |       |   |         |       |   |                         |       |                           |         |       |   |
| excluding depreciation and amortization | 327.4   | 83.8  | % | 301.5   | 81.6  | % | 737.5                   | 81.6  | %                         | 558.6   | 80.6  | % |
| General and administrative              | 38.6  | 9.9   | % | 38.8    | 10.5  | % | 81.6                    | 9.0   | %                         | 67.7    | 9.8   | % |
|   | 23.4  | 6.0   | % | 20.8    | 5.6   | % | 47.0                    | 5.2   | %                         | 36.1    | 5.2   | % |

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| Depreciation and            |        |   |       |     |       |   |      |    |        |   |      |    |        |   |      |    |
|-----------------------------|--------|---|-------|-----|-------|---|------|----|--------|---|------|----|--------|---|------|----|
| amortization                |        |   |       |     |       |   |      |    |        |   |      |    |        |   |      |    |
| Total                       | 389.4  |   | 99.7  | %   | 361.2 |   | 97.8 | %  | 866.1  |   | 95.9 | %  | 662.4  |   | 95.6 | %  |
| Interest expense, net       | (6.8   | ) | (1.7  | )%  | (5.7  | ) | (1.6 | )% | (13.7  | ) | (1.5 | )% | (9.9   | ) | (1.4 | )% |
| Other income, net           | 0.6    |   | 0.2   | %   | 0.4   |   | 0.1  | %  | 2.6    |   | 0.3  | %  | 2.0    |   | 0.3  | %  |
| Income (loss) before income | (5.0   | ` | (1.3  | )0% | 2.8   |   | 0.8  | %  | 26.1   |   | 2.9  | %  | 22.3   |   | 3.2  | %  |
| taxes                       | (3.0   | ) | (1.3  | )70 | 2.0   |   | 0.0  | 70 | 20.1   |   | 2.9  | 70 | 22.3   |   | 3.2  | 70 |
| Provision (benefit) for     | (2.0   | ` | (0.5  | 0%  | 1.4   |   | 0.4  | %  | 10.5   |   | 1.2  | 0% | 9.0    |   | 1.3  | %  |
| income taxes                | (2.0   | ) | (0.5  | )70 | 1.4   |   | 0.4  | 70 | 10.5   |   | 1.2  | 70 | 9.0    |   | 1.3  | 70 |
| Net income (loss)           | \$(3.1 | ) | (0.8) | )%  | \$1.5 |   | 0.4  | %  | \$15.6 |   | 1.7  | %  | \$13.3 |   | 1.9  | %  |

#### **Table of Contents**

Revenues. The following table presents information regarding total revenues by type of customer for the three months ended January 25, 2014 and January 26, 2013 (totals may not add due to rounding):

|                                      | For the Thr | ee Months I        | Ξnc | ded     |                  |   |          |            |    |  |
|--------------------------------------|-------------|--------------------|-----|---------|------------------|---|----------|------------|----|--|
|                                      | January 25, | January 25, 2014   |     |         | January 26, 2013 |   |          |            |    |  |
|                                      | Revenue     | Revenue % of Total |     | Revenue | % of Total       |   | Increase | % Increase |    |  |
|                                      | (Dollars in | millions)          |     |         |                  |   |          |            |    |  |
| Telecommunications                   | \$339.6     | 87.0               | %   | \$324.2 | 87.8             | % | \$15.4   | 4.7        | %  |  |
| Underground facility locating        | 29.3        | 7.5                |     | 27.6    | 7.5              |   | 1.7      | 6.1        | %  |  |
| Electric and gas utilities and other | 21.6        | 5.5                |     | 17.5    | 4.7              |   | 4.1      | 23.4       | %  |  |
| customers                            | 21.0        | 0.0                |     | 17.0    | ,                |   |          | 23         | 70 |  |
| Total contract revenues              | \$390.5     | 100.0              | %   | \$369.3 | 100.0            | % | \$21.2   | 5.7        | %  |  |

Revenues increased \$21.2 million, or 5.7%, to \$390.5 million during the three months ended January 25, 2014 as compared to the three months ended January 26, 2013. During the three months ended January 25, 2014, \$111.5 million of revenue was generated by businesses acquired in fiscal 2013.

The following table presents total revenues by type of customer for the three months ended January 25, 2014 and January 26, 2013, excluding the amounts attributed to the businesses acquired.

|   | For the Three Months Ended |                  |         |   |                       |    |  |  |
|---|----------------------------|------------------|---------|---|-----------------------|----|--|--|
|   | January 25, 2014           | January 26, 2013 |         |   |                       |    |  |  |
|   | Revenue                    | Revenue          |         |   | % Increase (decrease) | ;  |  |  |
|   | (Dollars in million        | s)               |         |   |                       |    |  |  |
| Telecommunications                              | \$239.0                    | \$255.8          | \$(16.8 | ) | (6.6                  | )% |  |  |
| Underground facility locating                   | 28.8                       | 27.4             | 1.4     |   | 5.0                   | %  |  |  |
| Electric and gas utilities and other customers  | 11.2                       | 10.2             | 1.0     |   | 10.2                  | %  |  |  |
|   | 279.0                      | 293.4            | (14.4   | ) | (4.9                  | )% |  |  |
| Revenues from businesses acquired in fiscal 201 | 3111.5                     | 75.9             | 35.6    |   | 46.8                  | %  |  |  |
| Total contract revenues                         | \$390.5                    | \$369.3          | \$21.2  |   | 5.7                   | %  |  |  |

Revenues from specialty construction services provided to telecommunications companies, excluding amounts attributed to businesses acquired in fiscal 2013, decreased 6.6%, or \$16.8 million, to \$239.0 million during the three months ended January 25, 2014 compared to \$255.8 million during the three months ended January 26, 2013. During the three months ended January 25, 2014, revenues increased approximately \$20.5 million for a significant customer, including revenues derived from improvements to its wireless network. Additionally, revenues increased \$6.9 million for services on a customer's network and \$7.5 million for two leading cable multiple system operators for maintenance and construction services, including services to provision fiber to small and medium businesses as well as network upgrades. Partially offsetting these increases were decreases of storm restoration revenues. During the three months ended January 26, 2013, storm restoration revenues were \$16.7 million while there were no significant revenues for storm restoration services in the current period. Additionally, there was a \$8.8 million decline in revenue from services provided for a telephone company, including rural broadband services. Other telecommunications customers had net decreases in revenue of \$26.2 million for the three months ended January 25, 2014 as compared to the three months ended January 26, 2013, from lower rural broadband services and adverse weather conditions during the second fiscal quarter of 2014. A portion of these declines was due to a \$9.3 million reduction in revenues for customers with stimulus work which is comprised of projects funded in part by the American Recovery and Reinvestment Act of 2009.

Revenues from underground facility locating customers, excluding amounts attributed to businesses acquired in fiscal 2013, increased 5.0%, to \$28.8 million during the three months ended January 25, 2014 compared to \$27.4 million during the three months ended January 26, 2013. The increase is primarily due to new contracts entered into during fiscal 2014 and fiscal 2013. These increases were partially offset by contracts that ended during the second quarter of fiscal 2014.

#### **Table of Contents**

Revenues from electric and gas utilities and other construction and maintenance customers, excluding amounts attributed to businesses acquired in fiscal 2013, increased to \$11.2 million during the three months ended January 25, 2014 compared to \$10.2 million during the three months ended January 26, 2013. The increase was primarily attributable to increases in work performed for several electric utilities.

The following table presents information regarding total revenues by type of customer for the six months ended January 25, 2014 and January 26, 2013 (totals may not add due to rounding):

|  | For the Six      | Months E  | ndec | 1                |           |   |          |          |    |
|--|------------------|-----------|------|------------------|-----------|---|----------|----------|----|
|  | January 25, 2014 |           |      | January 26, 2013 |           |   |          |          |    |
|  | Revenue          | % of Tot  | al   | Revenue          | % of Tota | 1 | Increase | % Increa | se |
|  | (Dollars in      | millions) |      |                  |           |   |          |          |    |
| Telecommunications                             | \$789.7          | 87.4      | %    | \$603.2          | 87.1      | % | \$186.6  | 30.9     | %  |
| Underground facility locating                  | 65.8             | 7.3       |      | 60.5             | 8.7       |   | 5.4      | 8.9      | %  |
| Electric and gas utilities and other customers | 47.7             | 5.3       |      | 29.0             | 4.2       |   | 18.7     | 64.6     | %  |
| Total contract revenues                        | \$903.2          | 100.0     | %    | \$692.6          | 100.0     | % | \$210.6  | 30.4     | %  |

Revenues increased \$210.6 million, or 30.4%, to \$903.2 million during the six months ended January 25, 2014 as compared to the six months ended January 26, 2013. Of this increase, \$192.6 million was generated by businesses acquired in fiscal 2013.

The following table presents total revenues by type of customer for the six months ended January 25, 2014 and January 26, 2013, excluding the amounts attributed to the businesses acquired.

| •  | For the Six Month     | For the Six Months Ended |         |          |    |  |  |  |  |
|--|-----------------------|--------------------------|---------|----------|----|--|--|--|--|
|  | January 25, 2014      | January 26, 2013         |         |          |    |  |  |  |  |
|  | Revenue               | evenue Revenue Increase  |         | % Increa | se |  |  |  |  |
|  | (Dollars in millions) |                          |         |          |    |  |  |  |  |
| Telecommunications                               | \$546.7               | \$534.8                  | \$12.0  | 2.2      | %  |  |  |  |  |
| Underground facility locating                    | 64.6                  | 60.2                     | 4.4     | 7.3      | %  |  |  |  |  |
| Electric and gas utilities and other customers   | 23.3                  | 21.6                     | 1.7     | 7.7      | %  |  |  |  |  |
|  | 634.6                 | 616.7                    | 18.0    | 2.9      | %  |  |  |  |  |
| Revenues from businesses acquired in fiscal 2013 | 268.6                 | 75.9                     | 192.6   | 253.6    | %  |  |  |  |  |
| Total contract revenues                          | \$903.2               | \$692.6                  | \$210.6 | 30.4     | %  |  |  |  |  |

Revenues from specialty construction services provided to telecommunications companies, excluding amounts attributed to businesses acquired in fiscal 2013, increased 2.2%, or \$12.0 million, to \$546.7 million during the six months ended January 25, 2014 compared to \$534.8 million during the six months ended January 26, 2013. During the six months ended January 25, 2014, revenues increased approximately \$58.8 million for a significant customer, including revenues derived from improvements to its wireless network. Additionally, revenues increased \$17.1 million for services on a customer's network and \$13.3 million for two leading cable multiple system operators for maintenance and construction services, including services to provision fiber to small and medium businesses as well as network upgrades. Partially offsetting these increases were decreases of storm restoration revenues. During the six months ended January 26, 2013, storm restoration revenues were \$16.7 million while there were no significant revenues for storm restoration services in the current year period. Additionally, there was a \$22.0 million decline in revenue from services provided for a telephone company, including rural broadband services. Other telecommunications customers had net decreases in revenue of \$38.5 million for the six months ended January 25, 2014 as compared to the six months ended January 26, 2013, from lower rural broadband services and adverse weather conditions during the second fiscal quarter of 2014. A portion of these declines was due to a \$22.7 million

reduction in revenues for customers with stimulus work which is comprised of projects funded in part by the American Recovery and Reinvestment Act of 2009.

#### **Table of Contents**

Revenues from underground facility locating customers, excluding amounts attributed to businesses acquired in fiscal 2013, increased 7.3%, to \$64.6 million during the six months ended January 25, 2014 compared to \$60.2 million during the six months ended January 26, 2013. The increase is primarily due to new contracts entered into during fiscal 2014 and fiscal 2013. These increases were partially offset by contracts that ended during the second quarter of fiscal 2014.

Revenues from electric and gas utilities and other construction and maintenance customers, excluding amounts attributed to businesses acquired in fiscal 2013, increased to \$23.3 million during the six months ended January 25, 2014 compared to \$21.6 million during the six months ended January 26, 2013. The increase was primarily attributable to increases in work performed for several electric utilities.

Costs of Earned Revenues. Costs of earned revenues increased to \$327.4 million during the three months ended January 25, 2014 compared to \$301.5 million during the three months ended January 26, 2013. The increase was primarily due to a higher level of operations during the three months ended January 25, 2014, including a full quarter of operations from the Acquired Subsidiaries and operations from businesses acquired during the fourth quarter of fiscal 2013. The primary components of the total increase was a \$13.1 million aggregate increase in direct labor and independent subcontractor costs, a \$5.0 million increase in direct material costs, a \$2.8 million increase in equipment costs and an aggregate \$5.0 million increase in other direct costs during the three months ended January 25, 2014 as compared to the three months ended January 26, 2013.

Costs of earned revenues as a percentage of contract revenues increased 2.2% for the three months ended January 25, 2014 as compared to the three months ended January 26, 2013. The increase was primarily a result of severe weather conditions during the three months ended January 25, 2014 which negatively impacted productivity and margins. During the three months ended January 25, 2014, total direct labor and independent subcontractor costs as a percentage of total revenue increased 0.1%, equipment costs increased 0.6% as a percentage of total revenue, fuel costs increased 0.1% as a percentage of total revenue, and other direct costs increased 0.6% as a percentage of total revenue as compared to the three months ended January 26, 2013, partially as a result of the reduced operations from adverse winter weather conditions during the three months ended January 25, 2014. Additionally, our mix of work included a higher level of projects where we provided materials to the customer which resulted in a 0.8% increase in direct material costs as a percentage of total revenue as compared to the three months ended January 26, 2013.

Costs of earned revenues increased to \$737.5 million during the six months ended January 25, 2014 compared to \$558.6 million during the six months ended January 26, 2013. The increase was primarily due to a higher level of operations during the six months ended January 25, 2014, including operations of businesses acquired in fiscal 2013. The primary components of the total increase was a \$118.5 million aggregate increase in direct labor and independent subcontractor costs, a \$27.2 million increase in direct material costs, a \$10.9 million increase in equipment costs, a \$4.8 million increase in fuel costs, and an aggregate \$17.5 million increase in other direct costs.

Costs of earned revenues as a percentage of contract revenues increased 1.0% for the six months ended January 25, 2014 as compared to the six months ended January 26, 2013. The increase was partially a result of severe weather conditions during the latter part of the second fiscal quarter ended January 25, 2014 which negatively impacted productivity and margins for the six month period. Equipment costs increased 0.6% as a percentage of total revenue during the six months ended January 25, 2014. Additionally, our mix of work included a higher level of projects where we provided materials to the customer which resulted in a 1.1% increase in direct material costs as a percentage of total revenue. Partially offsetting these increases, total direct labor and independent subcontractor costs decreased 0.6% as a percentage of total revenue and other direct costs decreased 0.1% as a percentage of total revenue during the six months ended January 25, 2014 as compared to the six months ended January 26, 2013.

General and Administrative Expenses. General and administrative expenses decreased to \$38.6 million, or 9.9% as a percentage of contract revenues, during the three months ended January 25, 2014 as compared to \$38.8 million, or 10.5% as a percentage of contract revenues, for the three months ended January 26, 2013. The decrease in total general and administrative expenses for the three months ended January 25, 2014 resulted primarily from decreases in acquisition and integration costs during the current period as compared to the prior year. During the three months ended January 25, 2014, we did not have any acquisition costs and we incurred integration costs of approximately \$0.7 million compared to approximately \$5.8 million and \$0.9 million of acquisition and integration costs, respectively, incurred during the three months ended January 26, 2013 in connection with the acquisition of the Acquired Subsidiaries. Additionally, incentive compensation expenses decreased during the three months ended January 25, 2014 as compared to the three months ended January 26, 2013 as a result of reduced profitability from adverse weather impacts. These decreases were partially offset by the incremental general and administrative costs of the businesses acquired on December 3, 2012. Additionally, stock-based compensation increased to \$3.5 million during the three months ended January 26, 2013, due to increased restricted share unit expense, including stock-based awards granted to employees of businesses acquired during fiscal 2013.

#### **Table of Contents**

General and administrative expenses increased to \$81.6 million, or 9.0% as a percentage of contract revenues, during the six months ended January 25, 2014 as compared to \$67.7 million, or 9.8% as a percentage of contract revenues, for the six months ended January 26, 2013. The increase in total general and administrative expenses for the six months ended January 25, 2014 resulted primarily from the general and administrative costs of the businesses acquired in fiscal 2013, increased payroll expenses as a result of growth and higher professional fees. Additionally, stock-based compensation increased to \$7.0 million during the six months ended January 25, 2014 from \$4.8 million during the six months ended January 26, 2013, due to increased restricted share unit expense, including stock-based awards granted to employees of businesses acquired during fiscal 2013. These increases were partially offset by decreases in acquisition and integration costs during the current period as compared to the prior year. During the six months ended January 25, 2014, we did not have any acquisition costs and we incurred integration costs of approximately \$2.2 million compared to approximately \$6.5 million and \$0.9 million of acquisition and integration costs, respectively, incurred during the six months ended January 26, 2013 in connection with the acquisition of the Acquired Subsidiaries.

Depreciation and Amortization. Depreciation and amortization expense increased to \$23.4 million during the three months ended January 25, 2014 from \$20.8 million during the three months ended January 26, 2013 and totaled 6.0% and 5.6%, respectively, as a percentage of contract revenues during the current and prior year periods. The increase in depreciation and amortization expense during the three months ended January 25, 2014 is a result of the addition of fixed assets relating to the businesses acquired during fiscal 2013, partially offset by certain fixed assets becoming fully depreciated in fiscal 2013 and 2014. Additionally, there was a slight reduction in amortization expense to \$4.8 million for the three months ended January 25, 2014 from \$5.0 million during the three months ended January 26, 2013. Depreciation and amortization increased to \$47.0 million during the six months ended January 25, 2014 from \$36.1 million during the six months ended January 26, 2013 and totaled 5.2% as a percentage of contract revenues during both the current and prior year six month periods. The increase in depreciation and amortization expense during the six months ended January 25, 2014 is a result of the addition of fixed assets and amortizing intangibles relating to the businesses acquired during fiscal 2013. These increases were partially offset by certain fixed assets becoming fully depreciated in fiscal 2013 and 2014. Included in depreciation and amortization expense, amortization expense was \$9.9 million and \$6.5 million during the six months ended January 25, 2014 and January 26, 2013, respectively.

Interest Expense, Net. Interest expense, net was \$6.8 million and \$5.7 million during the three months ended January 25, 2014 and January 26, 2013, respectively. Interest expense, net was \$13.7 million and \$9.9 million during the six months ended January 25, 2014 and January 26, 2013, respectively. The increase for the three and six months ended January 25, 2014 reflects higher debt balances outstanding during the current periods primarily related to the financing of the purchase of the Acquired Subsidiaries. The additional interest cost on incremental debt was partially offset by lower cost of debt related to the replacement of our previous credit agreement during fiscal 2013.

Other Income, Net. Other income increased to \$0.6 million during the three months ended January 25, 2014 from \$0.4 million during the three months ended January 26, 2013 and increased to \$2.6 million during the six months ended January 25, 2014 from \$2.0 million during the six months ended January 26, 2013. The increases in other income were primarily a function of the number of assets sold and prices obtained for those assets during the current and prior year periods. Additionally, during the three and six months ended January 26, 2013, we recognized \$0.3 million in write-off of deferred financing costs associated with the replacement of our previous credit facility in December 2012.

Income Taxes. The following table presents our income tax expense (benefit) and effective income tax rate for the three and six months ended January 25, 2014 and January 26, 2013:

For the Three Months Ended
January 25, 2014

January 26, 2013

For the Six Months Ended
January 25, 2014

January 26, 2013

(Dollars in millions)

| Income tax provision (benefit) | \$(2.0 | ) \$1.4 | \$10.5 | \$9.0  |   |
|--------------------------------|--------|---------|--------|--------|---|
| Effective income tax rate      | 39.1   | % 48.6  | % 40.2 | % 40.4 | % |

Variations in our effective income tax rate for the three and six months ended January 25, 2014 and January 26, 2013 are primarily attributable to the impact of non-deductible and non-taxable items, disqualifying dispositions of incentive stock option exercises, and production-related tax credits recognized in relation to our pre-tax results during the period. Non-deductible and non-taxable items will generally have a reduced impact on the effective income tax rate in periods of greater pre-tax results. We had total unrecognized tax benefits of approximately \$2.3 million at both January 25, 2014 and July 27, 2013 that, if recognized, would favorably effect our effective tax rate.

#### **Table of Contents**

Net Income (Loss). Net loss was \$3.1 million during the three months ended January 25, 2014 as compared to net income of \$1.5 million during the three months ended January 26, 2013. Net income was \$15.6 million during the six months ended January 25, 2014 as compared to \$13.3 million during the six months ended January 26, 2013.

#### Liquidity and Capital Resources

Cash and Equivalents. Cash and equivalents totaled \$16.3 million at January 25, 2014 compared to \$18.6 million at July 27, 2013. Cash and equivalents primarily include balances on deposit with banks.

Sources of Cash. Our sources of cash have been operating activities, long-term debt, equity offerings, stock option proceeds, bank borrowings, and proceeds from the sale of idle and surplus equipment and real property. Cash flow from operations is primarily influenced by demand for our services and operating margins, but can also be influenced by working capital needs associated with the services that we provide. In particular, working capital needs may increase when we have growth in operations and where project costs, primarily associated with labor, equipment, materials and subcontractors, are required to be paid before the accounts receivables resulting from the work performed are invoiced and collected from the customer. Our working capital (total current assets less total current liabilities) was \$350.6 million at January 25, 2014 compared to \$341.3 million at July 27, 2013.

Net cash flows. The following table presents our net cash flows for the six months ended January 25, 2014 and January 26, 2013:

|  | For the Six Months Ended       |                                |      |  |  |  |  |
|--|--------------------------------|--------------------------------|------|--|--|--|--|
|  | January 25, 2<br>(Dollars in m | 2014 January 26, 2<br>illions) | 2013 |  |  |  |  |
| Provided by operating activities           | \$67.9                         | \$91.2                         |      |  |  |  |  |
| Used in investing activities               | \$(44.6                        | ) \$(341.0                     | )    |  |  |  |  |
| Provided by (used in) financing activities | \$(25.5                        | ) \$219.8                      |      |  |  |  |  |

Cash from Operating Activities. During the six months ended January 25, 2014, net cash provided by operating activities was \$67.9 million. Non-cash items during the six months ended January 25, 2014 and January 26, 2013 were primarily depreciation and amortization, gain on sale of assets, stock-based compensation, and deferred income taxes.

Changes in working capital (excluding cash) and changes in other long-term assets and liabilities provided \$0.8 million of operating cash flow during the six months ended January 25, 2014. The primary working capital sources of cash flow during the six months ended January 25, 2014 were decreases in accounts receivable and net costs and estimated earnings in excess of billings of \$20.1 million and \$30.3 million, respectively. Our days sales outstanding ("DSO") for accounts receivable (based on ending accounts receivable divided by average daily revenue for the most recently completed quarter) increased to 54 days as of January 25, 2014 compared to 49 days as of January 26, 2013. Our payment terms for contracts of our subsidiaries, including the Acquired Subsidiaries, vary by customer and primarily range from 30 to 60 days after invoicing the customer. Our DSO for costs and estimated earnings in excess of billings ("CIEB") increased to 37 days as of January 25, 2014 compared to 30 days as of January 26, 2013. The increase in our DSO's as compared to the prior year period was in part a result of the Acquired Subsidiaries having a generally slower processing cycle for invoicing and collections compared to our legacy subsidiaries. We are currently integrating the systems and processes of the Acquired Subsidiaries which we believe will reduce the time associated with invoicing and collections. Additionally, several of our legacy and Acquired Subsidiaries have performed work for certain rural customers, including those projects funded in part by the American Recovery and Reinvestment Act of 2009 and have experienced longer DSO's. These customers have increased documentation that is required and results in longer billing and collection cycle times. These projects contributed to our growth during fiscal 2013 and the

increase in DSO's.

CIEB balances are maintained at a detailed task-specific or project level and are evaluated regularly for realizability. Such amounts are billable in the normal course of business according to the contract terms, which may consider the completion of specific tasks or the passage of time. Project delays for commercial issues such as permitting, engineering changes, incremental documentation requirements or difficult job site conditions can extend the time needed to complete certain tasks and may delay the timing of invoicing the customer for the work performed. We were not experiencing any material project delays or other circumstances that would impact the realizability of the CIEB balance as of January 25, 2014. Additionally, there are no

#### **Table of Contents**

material amounts of CIEB related to claims or unapproved change orders as of January 25, 2014 or July 27, 2013. As of January 25, 2014, we believe that none of our significant customers was experiencing financial difficulties that would impact the realizability of our CIEB or the collectability of our trade accounts receivable.

Working capital changes that used operating cash flow during the six months ended January 25, 2014 were decreases in accounts payable of \$15.6 million and net increases in income tax receivables during the period of \$15.5 million due to the timing of required payments. Additionally, decreases in other accrued liabilities and accrued insurance claims used \$4.6 million of cash flow primarily from amounts paid for annual incentive compensation during October 2013. Net increases in other current and other non-current assets combined used \$13.9 million of operating cash flow during the six months ended January 25, 2014, primarily for higher levels of inventory and for other prepaid costs during the six months ended January 25, 2014.

During the six months ended January 26, 2013, net cash provided by operating activities was \$91.2 million. Changes in working capital (excluding cash) and changes in other long-term assets and liabilities provided \$40.3 million of operating cash flow during the six months ended January 26, 2013. The primary working capital sources of cash flow during the six months ended January 26, 2013 were decreases in accounts receivable and net costs and estimated earnings in excess of billings of \$27.5 million and \$39.8 million, respectively. Working capital changes that used operating cash flow during the six months ended January 26, 2013 were decreases in accounts payable of \$11.9 million and net increases in income tax receivables during the period of \$0.9 million due to the timing of required payments. Additionally, decreases in other accrued liabilities and accrued insurance claims used \$10.5 million of cash flow primarily from amounts paid for annual incentive compensation during October 2012 and net increases in other current and other non-current assets combined used \$3.7 million of operating cash flow during the six months ended January 26, 2013.

Cash Used in Investing Activities. Net cash used in investing activities was \$44.6 million and \$341.0 million during the six months ended January 25, 2014 and January 26, 2013, respectively. During the six months ended January 26, 2013 we paid \$314.8 million in connection with the acquisition of the Acquired Subsidiaries. An additional \$4.7 million of the purchase price was accrued at January 26, 2013 and was a non-cash investing activity during