

KANSAS CITY SOUTHERN  
Form 10-Q  
October 20, 2017  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2017

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-4717

KANSAS CITY SOUTHERN

(Exact name of registrant as specified in its charter)

Delaware 44-0663509

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

427 West 12th Street, 64105  
Kansas City, Missouri

(Address of principal executive offices) (Zip Code)

816.983.1303

(Registrant's telephone number, including area code)

No Change

(Former name, former address and former fiscal year, if changed since last report.)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):  
Large accelerated filer  Accelerated filer  Non-accelerated filer (Do not check if a smaller reporting company)   
Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class                                    | October 13, 2017   |
|--|--------------------|
| Common Stock, \$0.01 per share par value | 103,543,121 Shares |

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## PART I — FINANCIAL INFORMATION

## Item 1. Financial Statements

Kansas City Southern and Subsidiaries  
Consolidated Statements of Income

|  | Three Months<br>Ended  |                       | Nine Months Ended     |                       |
|--|--|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2017  | September 30,<br>2016 | September 30,<br>2017 | September 30,<br>2016 |
|  | (In millions, except share and per share amounts)<br>(Unaudited) |                       |                       |                       |
| Revenues   | \$656.6  | \$604.5               | \$1,922.5             | \$1,735.7             |
| Operating expenses:  |  |                       |                       |                       |
| Compensation and benefits  | 129.0  | 127.9                 | 371.6                 | 347.0                 |
| Purchased services   | 46.3   | 54.5                  | 146.5                 | 159.1                 |
| Fuel   | 80.1   | 67.6                  | 234.4                 | 186.0                 |
| Mexican fuel excise tax credit                                   | (11.1 )  | (15.6 )               | (35.6 )               | (49.6 )               |
| Equipment costs  | 30.9   | 32.0                  | 93.3                  | 85.9                  |
| Depreciation and amortization                                    | 81.9   | 76.9                  | 241.6                 | 226.9                 |
| Materials and other  | 65.7   | 61.4                  | 186.9                 | 172.8                 |
| Total operating expenses   | 422.8  | 404.7                 | 1,238.7               | 1,128.1               |
| Operating income   | 233.8  | 199.8                 | 683.8                 | 607.6                 |
| Equity in net earnings of affiliates                             | 2.8  | 3.5                   | 9.7                   | 10.4                  |
| Interest expense   | (25.2 )  | (25.2 )               | (74.9 )               | (73.2 )               |
| Foreign exchange gain (loss)                                     | 0.8  | (19.8 )               | 61.8                  | (47.3 )               |
| Other income (expense), net                                      | (0.3 )   | —                     | 0.7                   | (0.5 )                |
| Income before income taxes                                       | 211.9  | 158.3                 | 681.1                 | 497.0                 |
| Income tax expense   | 82.0   | 37.3                  | 269.6                 | 147.4                 |
| Net income   | 129.9  | 121.0                 | 411.5                 | 349.6                 |
| Less: Net income attributable to noncontrolling interest         | 0.6  | 0.4                   | 1.2                   | 1.1                   |
| Net income attributable to Kansas City Southern and subsidiaries | 129.3  | 120.6                 | 410.3                 | 348.5                 |
| Preferred stock dividends  | 0.1  | 0.1                   | 0.2                   | 0.2                   |
| Net income available to common stockholders                      | \$129.2  | \$120.5               | \$410.1               | \$348.3               |
| Earnings per share:  |  |                       |                       |                       |
| Basic earnings per share   | \$1.24   | \$1.12                | \$3.89                | \$3.23                |
| Diluted earnings per share                                       | \$1.23   | \$1.12                | \$3.88                | \$3.23                |
| Average shares outstanding (in thousands):                       |  |                       |                       |                       |
| Basic  | 104,324  | 107,621               | 105,297               | 107,800               |
| Potentially dilutive common shares                               | 354  | 191                   | 285                   | 199                   |
| Diluted  | 104,678  | 107,812               | 105,582               | 107,999               |
| See accompanying notes to consolidated financial statements.     |  |                       |                       |                       |



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Consolidated Statements of Comprehensive Income

|  | Three Months<br>Ended<br>September 30,<br>2017 |         | Nine Months<br>Ended<br>September 30,<br>2017 |         |
|--|--|---------|---|---------|
|  | 2016   | 2017    | 2016  | 2017    |
|  | (In millions)<br>(Unaudited)                   |         |   |         |
| Net income   | \$129.9  | \$121.0 | \$411.5                                       | \$349.6 |
| Other comprehensive loss:  |  |         |   |         |
| Unrealized loss on interest rate derivative instruments during the period, net of tax of \$(0.3) million and \$(1.8) million, respectively | (0.5 )   | —       | (2.8 )  | —       |
| Foreign currency translation adjustments, net of tax of \$(0.1) million, \$(0.2) million, \$0.7 million and \$(0.7) million, respectively  | (0.2 )   | (0.3 )  | 1.1   | (1.0 )  |
| Other comprehensive loss   | (0.7 )   | (0.3 )  | (1.7 )  | (1.0 )  |
| Comprehensive income   | 129.2  | 120.7   | 409.8   | 348.6   |
| Less: Comprehensive income attributable to noncontrolling interest   | 0.6  | 0.4     | 1.2   | 1.1     |
| Comprehensive income attributable to Kansas City Southern and subsidiaries   | \$128.6  | \$120.3 | \$408.6                                       | \$347.5 |
| See accompanying notes to consolidated financial statements.   |  |         |   |         |

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Consolidated Balance Sheets

|   | September 30,<br>2017                                | December 31,<br>2016 |
|---|--|----------------------|
|   | (In millions, except share and<br>per share amounts) |                      |
|   | (Unaudited)  |                      |
| <b>ASSETS</b>   |  |                      |
| Current assets:   |  |                      |
| Cash and cash equivalents   | \$ 88.4  | \$ 170.6             |
| Accounts receivable, net  | 237.2  | 191.0                |
| Materials and supplies  | 151.2  | 152.6                |
| Other current assets  | 163.7  | 133.8                |
| Total current assets  | 640.5  | 648.0                |
| Investments   | 51.9   | 32.9                 |
| Property and equipment (including concession assets), net   | 8,335.6  | 8,069.7              |
| Other assets  | 72.3   | 66.9                 |
| Total assets  | \$ 9,100.3   | \$ 8,817.5           |
| <b>LIABILITIES AND EQUITY</b>   |  |                      |
| Current liabilities:  |  |                      |
| Long-term debt due within one year  | \$ 40.5  | \$ 25.4              |
| Short-term borrowings   | 355.9  | 181.3                |
| Accounts payable and accrued liabilities  | 528.4  | 537.7                |
| Total current liabilities   | 924.8  | 744.4                |
| Long-term debt  | 2,238.4  | 2,271.5              |
| Deferred income taxes   | 1,432.3  | 1,289.3              |
| Other noncurrent liabilities and deferred credits   | 98.4   | 107.8                |
| Total liabilities   | 4,693.9  | 4,413.0              |
| Stockholders' equity:   |  |                      |
| \$25 par, 4% noncumulative, preferred stock, 840,000 shares authorized, 649,736 shares issued, 242,170 shares outstanding   | 6.1  | 6.1                  |
| \$.01 par, common stock, 400,000,000 shares authorized; 123,352,185 shares issued; 103,694,613 and 106,606,619 shares outstanding at September 30, 2017 and December 31, 2016, respectively | 1.0  | 1.1                  |
| Additional paid-in capital  | 930.5  | 954.8                |
| Retained earnings   | 3,160.9  | 3,134.1              |
| Accumulated other comprehensive loss  | (7.9   | ) (6.2               |
| Total stockholders' equity  | 4,090.6  | 4,089.9              |
| Noncontrolling interest   | 315.8  | 314.6                |
| Total equity  | 4,406.4  | 4,404.5              |
| Total liabilities and equity  | \$ 9,100.3   | \$ 8,817.5           |
| See accompanying notes to consolidated financial statements.  |  |                      |

Kansas City Southern and Subsidiaries  
Consolidated Statements of Cash Flows

|   | Nine Months<br>Ended<br>September 30,<br>2017    2016<br>(In millions)<br>(Unaudited) |           |
|---|---|-----------|
| Operating activities:   |   |           |
| Net income  | \$411.5   | \$349.6   |
| Adjustments to reconcile net income to net cash provided by operating activities: |   |           |
| Depreciation and amortization   | 241.6   | 226.9     |
| Deferred income taxes   | 146.6   | 117.4     |
| Equity in net earnings of affiliates  | (9.7 )  | (10.4 )   |
| Share-based compensation  | 14.6  | 15.2      |
| Distributions from affiliates   | 5.0   | 5.0       |
| Settlement of foreign currency derivative instruments                             | (14.4 )   | (58.4 )   |
| (Gain) loss on foreign currency derivative instruments                            | (45.5 )   | 35.8      |
| Mexican fuel excise tax credit  | (35.6 )   | (49.6 )   |
| Changes in working capital items:   |   |           |
| Accounts receivable   | (46.8 )   | (21.5 )   |
| Materials and supplies  | 1.1   | (6.0 )    |
| Other current assets  | (24.4 )   | (4.2 )    |
| Accounts payable and accrued liabilities  | 109.0   | 86.3      |
| Other, net  | (19.3 )   | (2.5 )    |
| Net cash provided by operating activities   | 733.7   | 683.6     |
| Investing activities:   |   |           |
| Capital expenditures  | (446.9 )  | (405.1 )  |
| Purchase or replacement of equipment under operating leases                       | (42.6 )   | (26.6 )   |
| Property investments in MSLLC   | (23.7 )   | (31.2 )   |
| Investments in and advances to affiliates   | (20.3 )   | (0.9 )    |
| Proceeds from disposal of property  | 6.6   | 3.6       |
| Other, net  | (15.1 )   | (5.8 )    |
| Net cash used for investing activities  | (542.0 )  | (466.0 )  |
| Financing activities:   |   |           |
| Proceeds from short-term borrowings   | 9,772.2   | 6,499.0   |
| Repayment of short-term borrowings  | (9,600.9)   | (6,579.3) |
| Proceeds from issuance of long-term debt  | —   | 248.7     |
| Repayment of long-term debt   | (20.2 )   | (20.8 )   |
| Dividends paid  | (105.1 )  | (107.2 )  |
| Shares repurchased  | (320.4 )  | (99.8 )   |
| Debt costs  | —   | (2.6 )    |
| Proceeds from employee stock plans  | 0.5   | 0.9       |
| Net cash used for financing activities  | (273.9 )  | (61.1 )   |
| Cash and cash equivalents:  |   |           |
| Net increase (decrease) during each period  | (82.2 )   | 156.5     |
| At beginning of year  | 170.6   | 136.6     |



At end of period \$88.4 \$293.1  
See accompanying notes to consolidated financial statements.

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Kansas City Southern and Subsidiaries

Notes to Consolidated Financial Statements

For purposes of this report, “KCS” or the “Company” may refer to Kansas City Southern or, as the context requires, to one or more subsidiaries of Kansas City Southern.

1. Basis of Presentation

In the opinion of the management of KCS, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal and recurring adjustments) necessary to fairly present the results for interim periods in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”). Pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”), certain information and note disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2016. The results of operations for the three and nine months ended September 30, 2017, are not necessarily indicative of the results to be expected for the full year ending December 31, 2017. Certain prior year amounts have been reclassified to conform to the current year presentation.

During the first quarter of 2017, the Company adopted Accounting Standards Update (“ASU”) No. 2016-09, Improvements to Employee Share-Based Payment Accounting. The Company now recognizes forfeitures as they occur rather than estimating a forfeiture rate for the year. Excess tax benefits or deficiencies resulting from the exercise or vesting of awards are included in income tax expense in the reporting period in which they occur. Upon adoption, the Company recognized a cumulative-effect adjustment to equity at the beginning of 2017, as disclosed in Note 10 - Equity.

During the third quarter of 2017, the Company early adopted ASU No. 2017-12, Derivatives and Hedging: Targeted Improvements to Accounting for Hedging Activities. The Company now asserts qualitatively, on a quarterly basis, that the hedging relationship was and continues to be highly effective as long as facts and circumstances related to the hedging relationship have not changed. If facts and circumstances have changed, the Company will perform a quantitative assessment to ensure the hedging relationship is still deemed highly effective. In addition, the ineffective portion of an effective hedge is no longer measured periodically and included in the income statement; rather, the total periodic change in fair value of an effective hedge is included in accumulated other comprehensive income on the balance sheet, until settlement occurs. The adoption of the new guidance had no impact on the Company’s consolidated financial statements as there was no ineffectiveness recognized on the Company’s cash flow hedges prior to adoption.

2. New Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires companies to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration it expects to be entitled in exchange for those goods or services. The new standard will become effective for the Company beginning with the first quarter 2018 and the Company plans to adopt the accounting standard using the modified retrospective transition approach. The modified retrospective transition approach will recognize any changes from the beginning of the year of initial application through retained earnings with no restatement of comparative periods. The Company has substantially completed a review of the likely impacts of the application of the new standard to its existing portfolio of customer contracts. Under the new standard, the Company will continue to recognize freight revenue proportionally as a shipment moves from origin to destination. Furthermore, the Company will be required to assess variable consideration included in its contracts and make judgments and estimates throughout the applicable periods. Certain additional financial statement disclosure requirements are mandated by the new standard including disclosure of contract assets and contract liabilities as well as a disaggregated view of revenue, which the Company expects to be similar to the current disclosures within the “Results of Operations” for revenues section of Item 2, “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” Based on the Company’s review, the adoption of this guidance is not expected to have a

significant impact on the Company's consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases, which requires lessees to recognize for all leases a right-to-use asset and a lease obligation in the Consolidated Balance Sheet. Expenses are recognized in the Consolidated Statement of Income in a manner similar to current accounting guidance. Lessees are permitted to make an accounting policy election to not recognize an asset and liability for leases with a term of twelve months or less. Lessor accounting under the new standard is substantially unchanged. Additional qualitative and quantitative disclosures, including significant judgments made by management, will be required. The new standard will become effective for the Company beginning with the first quarter 2019 and requires a modified retrospective transition approach. The Company has created a cross functional team to develop an implementation plan for the new standard and is assessing contractual arrangements that may qualify as a lease under the new standard. The Company has selected a lease management system and is progressing towards implementation. At December 31, 2016, KCS disclosed approximately \$300 million of operating leases in the contractual obligations table in the Company's most recent Form 10-K and will evaluate those contracts as well as other existing

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Notes to Consolidated Financial Statements—(Continued)

arrangements to determine if they qualify for lease accounting under the new standard. The Company is continuing to evaluate the impacts the adoption of this accounting guidance will have on the consolidated financial statements.

## 3. Mexican Fuel Excise Tax Credit

Fuel purchases made in Mexico are subject to an excise tax that is included in the price of fuel. The Company is eligible for and utilizes an available credit for the excise tax included in the price of fuel that is purchased and consumed in locomotives and certain work equipment in Mexico. For the three and nine months ended September 30, 2017, the Company recognized an \$11.1 million and \$35.6 million benefit, respectively, and a \$15.6 million and \$49.6 million benefit for the same periods in 2016. The Mexican fuel excise tax credit is realized through the offset of the total annual Mexico income tax liability and income tax withholding payment obligations of Kansas City Southern de Mexico, S.A. de C.V. (“KCSM”), with no carryforward to future periods.

## 4. Hurricane Harvey

In late August 2017, Hurricane Harvey made landfall on the Texas coast and caused flood damage to the Company’s track infrastructure and significantly disrupted the Company’s rail service. The Company continues to evaluate the impact of Hurricane Harvey on the business and intends to file a claim under its insurance program for property damage, incremental expenses, and lost profits caused by Hurricane Harvey. Accordingly, during the three months ended September 30, 2017, the Company recognized a receivable for probable insurance recovery offsetting the impact of incremental expenses recognized in the quarter. The recognition of remaining probable insurance recoveries in excess of incremental expenses and self-insured retention represents a contingent gain, which will be recognized when all contingencies have been resolved, which generally occurs at the time of final settlement or when nonrefundable cash payments are received.

## 5. Earnings Per Share Data

Basic earnings per common share is computed by dividing net income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share adjusts basic earnings per common share for the effects of potentially dilutive common shares, if the effect is not anti-dilutive. Potentially dilutive common shares include the dilutive effects of shares issuable under the stock option and performance award plans.

The following table reconciles the basic earnings per share computation to the diluted earnings per share computation (in millions, except share and per share amounts):

|  | Three Months<br>Ended<br>September 30,<br>2017 |          | Nine Months<br>Ended<br>September 30,<br>2016 |          |
|--|--|----------|---|----------|
| Net income available to common stockholders for purposes of computing basic and diluted earnings per share | \$ 129.2                                       | \$ 120.5 | \$ 410.1                                      | \$ 348.3 |
| Weighted-average number of shares outstanding (in thousands):  |  |          |   |          |
| Basic shares   | 104,324  | 107,621  | 105,297                                       | 107,800  |
| Effect of dilution   | 354  | 191      | 285   | 199      |
| Diluted shares   | 104,678  | 107,812  | 105,582                                       | 107,999  |
| Earnings per share:  |  |          |   |          |
| Basic earnings per share   | \$ 1.24  | \$ 1.12  | \$ 3.89                                       | \$ 3.23  |
| Diluted earnings per share   | \$ 1.23  | \$ 1.12  | \$ 3.88                                       | \$ 3.23  |

Potentially dilutive shares excluded from the calculation (in thousands):

Stock options excluded as their inclusion would be anti-dilutive 14 34 159 220

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Notes to Consolidated Financial Statements—(Continued)

## 6. Property and Equipment (including Concession Assets)

Property and equipment, including concession assets, and related accumulated depreciation and amortization are summarized below (in millions):

|   | September 30,<br>2017 | December 31,<br>2016 |
|---|-----------------------|----------------------|
| Land  | \$ 218.7              | \$ 219.2             |
| Concession land rights                                    | 141.2                 | 141.2                |
| Road property   | 7,438.5               | 7,186.0              |
| Equipment   | 2,530.9               | 2,439.8              |
| Technology and other                                      | 209.7                 | 182.2                |
| Construction in progress                                  | 388.4                 | 293.4                |
| Total property  | 10,927.4              | 10,461.8             |
| Accumulated depreciation and amortization                 | 2,591.8               | 2,392.1              |
| Property and equipment (including concession assets), net | \$ 8,335.6            | \$ 8,069.7           |

Concession assets, net of accumulated amortization of \$667.5 million and \$610.7 million, totaled \$2,177.8 million and \$2,131.6 million at September 30, 2017 and December 31, 2016, respectively.

## 7. Fair Value Measurements

Assets and liabilities recognized at fair value are required to be classified into a three-level hierarchy. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability. Level 3 inputs are unobservable inputs for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value in its entirety requires judgment and considers factors specific to the asset or liability.

The Company's derivative financial instruments are measured at fair value on a recurring basis and consist of foreign currency forward and option contracts and treasury lock agreements, which are classified as Level 2 valuations. The Company determines the fair value of its derivative financial instrument positions based upon pricing models using inputs observed from actively quoted markets and also takes into consideration the contract terms as well as other inputs, including market currency exchange rates and in the case of option contracts, volatility, the risk-free interest rate and the time to expiration. The fair value of the foreign currency derivative instruments was an asset of \$18.8 million and a liability of \$41.1 million at September 30, 2017 and December 31, 2016, respectively, and the fair value of the forward treasury lock agreements was a liability of \$4.6 million at September 30, 2017. There were no outstanding treasury lock agreements at December 31, 2016.

The Company's short-term financial instruments include cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings. The carrying value of the short-term financial instruments approximates their fair value.

The fair value of the Company's debt is estimated using quoted market prices when available. When quoted market prices are not available, fair value is estimated based on current market interest rates for debt with similar maturities and credit quality. The fair value of the Company's debt was \$2,396.0 million and \$2,303.8 million at September 30, 2017 and December 31, 2016, respectively. The carrying value was \$2,278.9 million and \$2,296.9 million at September 30, 2017 and December 31, 2016, respectively. If the Company's debt were measured at fair value, the fair value measurements of the individual debt instruments would have been classified as either Level 1 or Level 2 in the

fair value hierarchy.

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Kansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

8. Derivative Instruments

The Company enters into derivative transactions in certain situations based on management's assessment of current market conditions and perceived risks. Management intends to respond to evolving business and market conditions and in doing so, may enter into such transactions as deemed appropriate.

**Credit Risk.** As a result of the use of derivative instruments, the Company is exposed to counterparty credit risk. The Company manages this risk by limiting its counterparties to large financial institutions which meet the Company's credit rating standards and have an established banking relationship with the Company. As of September 30, 2017, the Company did not expect any losses as a result of default of its counterparties.

**Interest Rate Derivative Instruments.** In May 2017, the Company executed four treasury lock agreements with an aggregate notional value of \$275.0 million and a weighted average interest rate of 2.85%. The purpose of the treasury locks is to hedge the U.S. Treasury benchmark interest rate associated with future interest payments related to the anticipated refinancing of the \$275.0 million of KCS 2.35% senior notes due May 15, 2020. The Company has designated the treasury locks as cash flow hedges and recorded unrealized gains and losses in Accumulated other comprehensive income. Upon settlement, the unrealized gain or loss in Accumulated other comprehensive income will be amortized to interest expense over the life of the future underlying debt issuance.

**Foreign Currency Derivative Instruments.** The Company's Mexican subsidiaries have net U.S. dollar-denominated monetary liabilities which, for Mexican income tax purposes, are subject to periodic revaluation based on changes in the value of the Mexican peso against the U.S. dollar. This revaluation creates fluctuations in the Company's Mexican income tax expense and the amount of income taxes paid in Mexico. The Company hedges its exposure to this cash tax risk by entering into foreign currency forward contracts and foreign currency option contracts known as zero-cost collars.

The foreign currency forward contracts involve the Company's purchase of pesos at an agreed-upon weighted-average exchange rate to each U.S. dollar. The zero-cost collars involve the Company's purchase of a Mexican peso call option and a simultaneous sale of a Mexican peso put option, with equivalent U.S. dollar notional amounts for each option and no net cash premium paid by the Company. The Company does not physically exchange currencies upon maturity or expiration of its forward contracts or zero-cost collars. Instead, the Company settles the maturing/expiring transactions by entering into offsetting transactions, which results in a physical exchange of only the net gain or loss between the Company and the counterparty.



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Notes to Consolidated Financial Statements—(Continued)

Below is a summary of the Company's 2017 and 2016 foreign currency derivative contracts (amounts in millions, except Ps./USD):

## Foreign currency forward contracts

|  | Contracts to purchase Ps./pay USD |                 |   |               | Offsetting contracts to sell Ps./receive USD |                 |   |               | Cash received/(paid) on settlement |
|--|-----------------------------------|-----------------|---|---------------|--|-----------------|---|---------------|------------------------------------|
|  | Notional amount                   | Notional amount | Weighted-average exchange rate (in Ps./USD) | Maturity date | Notional amount                              | Notional amount | Weighted-average exchange rate (in Ps./USD) | Maturity date |                                    |
| Contracts executed in 2016 and settled in 2017 | \$340.0                           | Ps. 6,207.7     | Ps. 18.3                                    | 1/17/2017     | \$287.0                                      | Ps. 6,207.7     | Ps. 21.6                                    | 1/17/2017     | \$ (53.0 )                         |
| Contracts executed in 2016 and settled in 2016 | \$60.0                            | Ps. 1,057.3     | Ps. 17.6                                    | 4/29/2016     | \$60.7                                       | Ps. 1,057.3     | Ps. 17.4                                    | 4/29/2016     | \$ 0.7                             |
| Contracts executed in 2015 and settled in 2016 | \$300.0                           | Ps. 4,480.4     | Ps. 14.9                                    | 1/15/2016     | \$251.0                                      | Ps. 4,480.4     | Ps. 17.9                                    | 1/15/2016     | \$ (49.0 )                         |

## Foreign currency zero-cost collar contracts

|  | Notional amount | Maturity date | Weighted-average                           | Weighted-average                          | Cash received/(paid) on settlement |
|--|-----------------|---------------|--|---|------------------------------------|
|  |                 |               | call rate outstanding options (in Ps./USD) | put rate outstanding options (in Ps./USD) |                                    |
| Contracts executed in 2017 and partially settled in 2017 | \$255.0         | 1/16/2018     | Ps. 21.6                                   | Ps. 24.7                                  | \$7.7 (i)                          |
| Contracts executed in 2017 and settled in 2017           | \$10.0          | 1/18/2018     | —  | —   | \$0.4                              |
| Contracts executed in 2017 and settled in 2017           | \$70.0          | 7/27/2017     | —  | —   | \$4.7                              |
| Contracts executed in 2017 and settled in 2017           | \$195.0         | 4/25/2017     | —  | —   | \$25.8                             |

Contracts  
executed in 2015 and  
settled in 2016

|        |           |   |   |          |
|--------|-----------|---|---|----------|
| \$80.0 | 1/15/2016 | — | — | \$(10.1) |
|--------|-----------|---|---|----------|

(i) During February and September 2017, the Company settled \$115.0 million and \$25.0 million, respectively, of the zero-cost collar contracts.

The Company has not designated any of the foreign currency derivative contracts as hedging instruments for accounting purposes. The Company measures the foreign currency derivative contracts at fair value each period and recognizes any change in fair value in Foreign exchange gain (loss) within the Consolidated Statements of Income.

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Notes to Consolidated Financial Statements—(Continued)

The following tables present the fair value of derivative instruments included in the Consolidated Balance Sheets (in millions):

|   |   | Derivative Assets      |   |
|---|---|------------------------|---|
|   |   | Balance Sheet Location | September 30, December 31,<br>2017 2016 |
| Derivatives not designated as hedging instruments:      |   |                        |   |
| Foreign currency zero-cost collar contracts             | Other current assets                              | \$ 18.8                | \$ —                                    |
| Total derivatives not designated as hedging instruments |   | 18.8                   | —                                       |
| Total derivative assets                                 |   | \$ 18.8                | \$ —                                    |
|   |   | Derivative Liabilities |   |
|   |   | Balance Sheet Location | September 30, December 31,<br>2017 2016 |
| Derivatives designated as hedging instruments:          |   |                        |   |
| Treasury lock agreements                                | Other noncurrent liabilities and deferred credits | \$ 4.6                 | \$ —                                    |
| Total derivatives designated as hedging instruments     |   | 4.6                    | —                                       |
| Derivatives not designated as hedging instruments:      |   |                        |   |
| Foreign currency forward contracts                      | Accounts payable and accrued liabilities          | —                      | 41.1                                    |
| Total derivatives not designated as hedging instruments |   | —                      | 41.1                                    |
| Total derivative liabilities                            |   | \$ 4.6                 | \$ 41.1                                 |

The following table presents the effects of derivative instruments on the Consolidated Statements of Income and Consolidated Statements of Comprehensive Income (in millions):

|   |  | Amount of Gain/(Loss)<br>Recognized in OCI on<br>Derivative    |           |  |           |
|---|--|--|-----------|--|-----------|
|   |  | Three Months<br>Ended<br>September 30,<br>2017 2016            |           | Nine Months<br>Ended<br>September 30,<br>2017 2016 |           |
| Derivatives in Cash Flow Hedging Relationships    |  | \$ (0.8)   | \$ —      | \$ (4.6 )  | \$ —      |
| Total   |  | \$ (0.8)   | \$ —      | \$ (4.6 )  | \$ —      |
|   |  | Amount of Gain/(Loss)<br>Recognized in Income on<br>Derivative |           |  |           |
|   |  | Three Months<br>Ended<br>September 30,<br>2017 2016            |           | Nine Months<br>Ended<br>September 30,<br>2017 2016 |           |
| Derivatives Not Designated as Hedging Instruments | Location of Gain/(Loss) Recognized in Income on Derivative | \$ —   | \$ (16.1) | \$ (11.9)  | \$ (31.9) |
| Foreign currency forward contracts                | Foreign exchange gain (loss)                               | 3.3  | —         | 57.4   | (3.9 )    |
|   | Foreign exchange gain (loss)                               |  |           |  |           |

Foreign currency zero-cost collar  
contracts

|       |       |          |        |          |
|-------|-------|----------|--------|----------|
| Total | \$3.3 | \$(16.1) | \$45.5 | \$(35.8) |
|-------|-------|----------|--------|----------|

9. Short-Term Borrowings

Commercial Paper. The Company's commercial paper program generally serves as the primary means of short-term funding. As of September 30, 2017, KCS had \$355.9 million commercial paper outstanding, net of \$0.1 million discount, at a weighted-average interest rate of 1.661%. As of December 31, 2016, KCS had \$181.3 million of commercial paper outstanding, net of \$0.1 million discount, at a weighted-average interest rate of 1.290%.

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## Kansas City Southern and Subsidiaries

## Notes to Consolidated Financial Statements—(Continued)

## 10. Equity

The following tables summarize the changes in equity (in millions):

|   | Three Months Ended September 30, 2017 |                         |              | Three Months Ended September 30, 2016 |                         |              |
|---|---------------------------------------|-------------------------|--------------|---------------------------------------|-------------------------|--------------|
|   | City Southern Stockholders Equity     | Noncontrolling Interest | Total Equity | City Southern Stockholders Equity     | Noncontrolling Interest | Total Equity |
| Beginning balance   | \$4,192.6                             | \$ 315.2                | \$4,507.8    | \$4,020.6                             | \$ 311.1                | \$4,331.7    |
| Net income  | 129.3                                 | 0.6                     | 129.9        | 120.6                                 | 0.4                     | 121.0        |
| Other comprehensive loss  | (0.7 )                                | —                       | (0.7 )       | (0.3 )                                | —                       | (0.3 )       |
| Contribution from noncontrolling interest   | —                                     | —                       | —            | —                                     | 2.4                     | 2.4          |
| Dividends on common stock   | (37.3 )                               | —                       | (37.3 )      | (35.5 )                               | —                       | (35.5 )      |
| Dividends on \$25 par preferred stock   | (0.1 )                                | —                       | (0.1 )       | (0.1 )                                | —                       | (0.1 )       |
| Share repurchases   | (200.0 )                              | —                       | (200.0 )     | (40.6 )                               | —                       | (40.6 )      |
| Options exercised and stock subscribed, net of shares withheld for employee taxes | 2.7                                   | —                       | 2.7          | 2.9                                   | —                       | 2.9          |
| Excess tax benefit from share-based compensation                                  | —                                     | —                       | —            | 0.2                                   | —                       | 0.2          |
| Share-based compensation  | 4.1                                   | —                       | 4.1          | 4.1                                   | —                       | 4.1          |
| Ending balance  | \$4,090.6                             | \$ 315.8                | \$4,406.4    | \$4,071.9                             | \$ 313.9                | \$4,385.8    |

|   | Nine Months Ended September 30, 2017 |                         |              | Nine Months Ended September 30, 2016 |                         |              |
|---|--------------------------------------|-------------------------|--------------|--------------------------------------|-------------------------|--------------|
|   | City Southern Stockholders Equity    | Noncontrolling Interest | Total Equity | City Southern Stockholders Equity    | Noncontrolling Interest | Total Equity |
| Beginning balance   | \$4,089.9                            | \$ 314.6                | \$4,404.5    | \$3,914.3                            | \$ 310.4                | \$4,224.7    |
| Cumulative-effect adjustment (i)  | 2.5                                  | —                       | 2.5          | —                                    | —                       | —            |
| Net income  | 410.3                                | 1.2                     | 411.5        | 348.5                                | 1.1                     | 349.6        |
| Other comprehensive loss  | (1.7 )                               | —                       | (1.7 )       | (1.0 )                               | —                       | (1.0 )       |
| Contribution from noncontrolling interest   | —                                    | —                       | —            | —                                    | 2.4                     | 2.4          |
| Dividends on common stock   | (107.2 )                             | —                       | (107.2 )     | (106.7 )                             | —                       | (106.7 )     |
| Dividends on \$25 par preferred stock   | (0.2 )                               | —                       | (0.2 )       | (0.2 )                               | —                       | (0.2 )       |
| Share repurchases   | (320.4 )                             | —                       | (320.4 )     | (99.8 )                              | —                       | (99.8 )      |
| Options exercised and stock subscribed, net of shares withheld for employee taxes | 2.8                                  | —                       | 2.8          | 1.8                                  | —                       | 1.8          |
| Excess tax benefit from share-based compensation                                  | —                                    | —                       | —            | (0.2 )                               | —                       | (0.2 )       |
| Share-based compensation  | 14.6                                 | —                       | 14.6         | 15.2                                 | —                       | 15.2         |
| Ending balance  | \$4,090.6                            | \$ 315.8                | \$4,406.4    | \$4,071.9                            | \$ 313.9                | \$4,385.8    |

(i)

The Company recognized a \$2.5 million net cumulative-effect adjustment to equity as of January 1, 2017, due to the adoption of ASU 2016-09, Improvements to Employee Share-Based Payment Accounting. For additional discussion, see Note 1 - Basis of Presentation.

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Notes to Consolidated Financial Statements—(Continued)

## Share Repurchase Programs

During the second quarter of 2017, the Company concluded a \$500.0 million share repurchase program that was announced in May 2015 (the “2015 Program”). In August 2017, the Company announced a new share repurchase program authorizing the Company to repurchase up to \$800.0 million of its outstanding shares of common stock through June 30, 2020 (the “2017 Program”). Share repurchases may be made in the open market, through privately negotiated transactions, or through an accelerated share repurchase (“ASR”) program limited to \$200.0 million. Under an ASR agreement, the Company pays a specified amount to a financial institution and receives an initial delivery of shares. Upon settlement of the ASR agreement, typically the financial institution delivers additional shares, with the final aggregate number of shares delivered determined with reference to the volume weighted-average price per share of the Company’s common stock over the term of the ASR agreement, less a negotiated discount. The transactions are accounted for as equity transactions with any excess of repurchase price over par value allocated between additional paid-in capital and retained earnings. At the time the shares are received, there is an immediate reduction in the weighted-average number of shares outstanding for purposes of the basic and diluted earnings per share computation.

During the third quarter of 2017, the Company entered into two ASR agreements. The terms of the ASR agreements, structured as outlined above, were as follows:

| Third Party Institution | Agreement Date | Settlement Date | Total Amount of Agreement (in millions) | Initial Shares Delivered | Fair Market Value of Initial Shares (in millions) | Additional Shares Delivered | Fair Market Value of Additional Shares (in millions) | Total Shares Delivered | Weighted-Average Price Per Share |
|-------------------------|----------------|-----------------|---|--------------------------|---|-----------------------------|--|------------------------|----------------------------------|
| ASR Agreement #1        | August 2017    | August 2017     | \$ 100.0                                | 799,398                  | \$ 85.0   | 151,481                     | \$ 15.0  | 950,879                | \$ 105.17                        |
| ASR Agreement #2        | August 2017    | October 2017    | \$ 100.0                                | 799,398                  | \$ 85.0   | 151,492                     | \$ 15.0 (i)  | 950,890                | \$ 105.16                        |
| Total                   |                |                 | \$ 200.0                                | 1,598,796                | \$ 170.0  | 302,973                     | \$ 30.0  | 1,901,769              | \$ 105.17                        |

(i) The remaining \$15.0 million as of September 30, 2017 was recorded as a forward contract indexed to the Company’s own common stock and included in capital surplus within Additional paid-in capital in the accompanying Consolidated Balance Sheet, and was subsequently settled in October 2017.

Following settlement of the ASR program in October 2017, the Company’s 2017 repurchases of common stock, which includes shares repurchased through the 2015 Program and the 2017 Program, totaled 3,241,978 shares of common stock at an average price of \$98.83 per share and a total cost of \$320.4 million.

## Cash Dividends on Common Stock

On August 15, 2017, the Company’s Board of Directors declared a cash dividend of \$0.360 per share payable on October 4, 2017, to common stockholders of record as of September 11, 2017. The aggregate amount of the dividends declared for the three and nine months ended September 30, 2017 was \$37.3 million and \$107.2 million, respectively. The following table presents the amount of cash dividends declared per common share by the Company’s Board of Directors:

|  | Three Months Ended September 30, 2017 |         | Nine Months Ended September 30, 2016 |         |
|--|---------------------------------------|---------|--------------------------------------|---------|
|  | 2017                                  | 2016    | 2017                                 | 2016    |
| Cash dividends declared per common share | \$0.360                               | \$0.330 | \$1.020                              | \$0.990 |

11. Commitments and Contingencies

Concession Duty. Under KCSM's 50-year railroad concession from the Mexican government (the "Concession"), which would expire in 2047 unless extended, KCSM pays annual concession duty expense of 1.25% of gross revenues. For the three and nine months ended September 30, 2017, the concession duty expense, which is recorded within Materials and other in operating expenses, was \$4.2 million and \$12.7 million, respectively, compared to \$3.9 million and \$11.2 million for the same periods in 2016.



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**Litigation.** The Company is a party to various legal proceedings and administrative actions, all of which, except as set forth below, are of an ordinary, routine nature and incidental to its operations. Included in these proceedings are various tort claims brought by current and former employees for job-related injuries and by third parties for injuries related to railroad operations. KCS aggressively defends these matters and has established liability provisions, which management believes are adequate to cover expected costs. Although it is not possible to predict with certainty the outcome of any legal proceeding, in the opinion of management, other than those proceedings described in detail below, such proceedings and actions should not, individually, or in the aggregate, have a material adverse effect on the Company's consolidated financial statements.

**Environmental Liabilities.** The Company's U.S. operations are subject to extensive federal, state and local environmental laws and regulations. The major U.S. environmental laws to which the Company is subject include, among others, the federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA," also known as the Superfund law), the Toxic Substances Control Act, the Federal Water Pollution Control Act, and the Hazardous Materials Transportation Act. CERCLA can impose joint and several liabilities for cleanup and investigation costs, without regard to fault or legality of the original conduct, on current and predecessor owners and operators of a site, as well as those who generate, or arrange for the disposal of, hazardous substances. The Company does not believe that compliance with the requirements imposed by the environmental laws will impair its competitive capability or result in any material additional capital expenditures, operating or maintenance costs. The Company is, however, subject to environmental remediation costs as described in the following paragraphs.

The Company's Mexico operations are subject to Mexican federal and state laws and regulations relating to the protection of the environment through the establishment of standards for water discharge, water supply, emissions, noise pollution, hazardous substances and transportation and handling of hazardous and solid waste. The Mexican government may bring administrative and criminal proceedings, impose economic sanctions against companies that violate environmental laws, and temporarily or even permanently close non-complying facilities.

The risk of incurring environmental liability is inherent in the railroad industry. As part of serving the petroleum and chemicals industry, the Company transports hazardous materials and has a professional team available to respond to and handle environmental issues that might occur in the transport of such materials.

The Company performs ongoing reviews and evaluations of the various environmental programs and issues within the Company's operations, and, as necessary, takes actions intended to limit the Company's exposure to potential liability. Although these costs cannot be predicted with certainty, management believes that the ultimate outcome of identified matters will not have a material adverse effect on the Company's consolidated financial statements.

**Personal Injury.** The Company's personal injury liability is based on semi-annual actuarial studies performed on an undiscounted basis by an independent third party actuarial firm and reviewed by management. This liability is based on personal injury claims filed and an estimate of claims incurred but not yet reported. Actual results may vary from estimates due to the number, type and severity of the injury, costs of medical treatments and uncertainties in litigation. Adjustments to the liability are reflected within operating expenses in the period in which changes to estimates are known. Personal injury claims in excess of self-insurance levels are insured up to certain coverage amounts, depending on the type of claim and year of occurrence. The personal injury liability as of September 30, 2017, was based on an updated actuarial study of personal injury claims through May 31, 2017, and review of the last four months' experience.

The personal injury liability activity was as follows (in millions):

|                              | Nine Months<br>Ended<br>September 30, |        |
|------------------------------|---------------------------------------|--------|
|                              | 2017                                  | 2016   |
| Balance at beginning of year | \$23.8                                | \$23.9 |
| Accruals                     | 3.6                                   | 3.6    |

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|                          |        |        |
|--------------------------|--------|--------|
| Change in estimate       | (2.0 ) | (0.6 ) |
| Payments                 | (4.0 ) | (2.3 ) |
| Balance at end of period | \$21.4 | \$24.6 |

Tax Contingencies. Tax returns filed in the U.S. for periods after 2013 and in Mexico for periods after 2011 remain open to examination by the taxing authorities. The Servicio de Administración Tributaria (the "SAT"), the Mexican equivalent of the IRS, completed the examination of the KCSM 2011 Mexico tax return during the quarter without adjustment. An SAT examination was

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completed during the second quarter without adjustment for the KCSM Servicios, S.A. de C.V. (“KCSM Servicios”) 2013 Mexico tax return. The Company received audit assessments from the SAT during the first quarter of 2017 for the KCSM 2009 and 2010 Mexico tax returns. The Company commenced administrative actions with the SAT and if these assessments are not nullified, the matters will be litigated. The Company believes that it has strong legal arguments in its favor and it is more likely than not that the Company will prevail in any challenge of the assessments. A tax benefit of \$3.7 million was recognized in the third quarter of 2017 relating to a previous uncertain tax position as a result of a lapse of the statute of limitations.

The Company litigated a Value Added Tax (“VAT”) audit assessment from the SAT for KCSM for the year ended December 31, 2005. In November 2016, KCSM was notified of a resolution by the Mexican tax court annulling this assessment. The SAT appealed this resolution to the Mexican circuit court. In September 2017, KCSM was notified of a resolution by the circuit court which ordered the tax court to consider an argument made by KCSM in the original tax court proceeding that was not addressed in the tax court’s November 2016 resolution and which, if successful, would preclude the SAT from issuing a new 2005 VAT audit assessment. The Company believes it is probable that the tax court will continue to annul the 2005 VAT assessment. Further, the Company believes it is more likely than not that the SAT will ultimately be precluded from issuing a new 2005 VAT audit assessment. In the unexpected event that the SAT is provided the opportunity to issue a new 2005 VAT audit assessment, the Company cannot predict if the SAT would issue a new assessment or the basis of any new assessment. Accordingly, the Company is not able to estimate any related potential exposure.

KCSM has not historically assessed VAT on international import transportation services provided to its customers based on a written ruling that KCSM obtained from the SAT in 2008 stating that such services were not subject to VAT (the “2008 Ruling”). Notwithstanding the 2008 Ruling, in December 2013, the SAT unofficially informed KCSM of an intended implementation of new criteria effective as of January 1, 2014, pursuant to which VAT would be assessed on all international import transportation services on the portion of the services provided within Mexico. Additionally, in November 2013, the SAT filed an action to nullify the 2008 Ruling, potentially exposing the application of the new criteria to open tax years. In February 2014, KCSM filed an action opposing the SAT’s nullification action. In December 2016, KCSM was notified of a resolution issued by the Mexican tax court confirming the 2008 Ruling. The SAT has appealed this resolution and the matter is currently under review by the Mexican circuit court. The Company believes it is more likely than not that it will continue to prevail in this matter. Further, as of the date of this filing, the SAT has not implemented any new criteria regarding this assessment of VAT on international import transportation services. The Company believes it is probable that any unexpected nullification of the 2008 Ruling and the implementation of any new VAT criteria would be applied on a prospective basis, in which case, due to the pass-through nature of VAT, KCSM would begin to assess its customers for VAT on international import transportation services, resulting in no material impact to the Company’s consolidated financial statements.

**Contractual Agreements.** In the normal course of business, the Company enters into various contractual agreements related to commercial arrangements and the use of other railroads’ or governmental entities’ infrastructure needed for the operations of the business. The Company is involved or may become involved in certain disputes involving transportation rates, product loss or damage, charges, and interpretations related to these agreements. While the outcome of these matters cannot be predicted with certainty, the Company believes that, when resolved, these disputes will not have a material effect on its consolidated financial statements.

**Credit Risk.** The Company continually monitors risks related to economic changes and certain customer receivables concentrations. Significant changes in customer concentration or payment terms, deterioration of customer creditworthiness, bankruptcy, insolvency or liquidation of a customer, or further weakening in economic trends could have a significant impact on the collectability of the Company’s receivables and its operating results. If the financial condition of the Company’s customers were to deteriorate and result in an impairment of their ability to make payments, additional allowances may be required. The Company has recorded provisions for uncollectability based on its best estimate at September 30, 2017.

Panama Canal Railway Company (“PCRC”) Guarantees and Indemnities. At September 30, 2017, the Company had issued and outstanding \$5.5 million under a standby letter of credit to fulfill its obligation to fund fifty percent of the debt service reserve and liquidity reserve established by PCRC in connection with the issuance of the 7.0% Senior Secured Notes due November 1, 2026 (the “PCRC Notes”). Additionally, KCS has pledged its shares of PCRC as security for the PCRC Notes.

Mexican Antitrust Review. Pursuant to the Mexican Antitrust Law and the Regulatory Railroad Service Law, on September 12, 2016, the Mexican government’s antitrust commission (Comisión Federal de Competencia Económica or “COFECE”), announced that it would review competitive conditions in the Mexican railroad industry, with respect to the existence of effective competition in the provision of interconnection services, trackage rights, switching rights and interline services used to render public freight transport in

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Mexico. The COFECE review includes the entire freight rail transportation market in Mexico and is not targeted to any single rail carrier.

On March 15, 2017, the COFECE published an executive summary of its preliminary report in the Diario Oficial de la Federación. The COFECE’s preliminary report concluded that there was a lack of effective competition in the market for trackage rights (“Relevant Market”) throughout the entire networks of KCSM, Ferrocarril Mexicano, S.A. de C.V., Ferrosur, S.A. de C.V., and Ferrocarril y Terminal del Valle de Mexico, S.A. de C.V.

The Company disagrees with the COFECE’s reasoning and preliminary conclusions, and responded on April 20, 2017 with evidence and arguments to support the Company’s position, as provided in the Mexican antitrust law. The Company’s response argues that the investigation which supports the conclusions in the preliminary report was conducted contrary to the rule of law, the rules of procedure, and relied upon faulty economic analysis.

On April 27, 2017, the COFECE initiated the incidental procedure to analyze the recusal of two of its commissioners from ongoing proceedings (“Motion to Recuse”). On June 6, 2017, KCSM presented arguments in connection with the Motion to Recuse. On July 7, 2017, KCSM was served with rulings dated June 22, 2017 and June 2, 2017, regarding the Motion to Recuse. Consequently, the two commissioners excluded themselves from further participation in the investigation.

The COFECE has an additional term of up to 110 business days after the decision of the Motion to Recuse to issue a final report in connection with effective competition conditions in the Relevant Market. It is expected a final ruling will be issued around January 2018. It is too early to determine what, if any, impact this review may have on Mexican rail operations in the future. If the COFECE’s final report determines there is a lack of effective competition, the COFECE could request the new Mexican Agencia Reguladora del Transporte Ferroviario (“Regulatory Agency of Rail Transportation” or “ARTF”), which has primary regulatory jurisdiction over the Company’s Mexican operations, to conduct proceedings to determine whether to establish new limited mandatory trackage rights and/or rate regulation under the Amendments to the Mexican Regulatory Railroad Service Law.

U.S. Surface Transportation Board. On July 27, 2016, the Surface Transportation Board issued a Notice of Proposed Rulemaking in Ex Parte 711 (Sub-No.1) Reciprocal Switching, proposing rules related to reciprocal switching. Initial comments on the proposed rule were due by October 26, 2016, and replies to the initial comments were due by January 13, 2017. On December 27, 2016, the agency suspended the procedural deadline following submission of reply comments, pending anticipated changes in the agency’s membership. Until the rule has been finalized, KCS cannot determine what effect, if any, the rule will have on its business.

## 12. Geographic Information

The Company strategically manages its rail operations as one reportable business segment over a single coordinated rail network that extends from the Midwest and Southeast portions of the United States south into Mexico and connects with other Class I railroads. Financial information reported at this level, such as revenues, operating income and cash flows from operations, is used by corporate management, including the Company’s chief operating decision-maker, in evaluating overall financial and operational performance, market strategies, as well as the decisions to allocate capital resources. The Company’s chief operating decision-maker is the chief executive officer.

The following tables provide information by geographic area (in millions):

|                | Three Months Ended |                    | Nine Months Ended  |                    |
|----------------|--------------------|--------------------|--------------------|--------------------|
|                | September 30, 2017 | September 30, 2016 | September 30, 2017 | September 30, 2016 |
| Revenues       | \$345.9            | \$317.4            | \$1,011.5          | \$ 896.4           |
| U.S.           | 310.7              | 287.1              | 911.0              | 839.3              |
| Mexico         | \$656.6            | \$604.5            | \$1,922.5          | \$ 1,735.7         |
| Total revenues |                    |                    |                    |                    |

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| Property and equipment (including concession assets), net       | December 31,   |            |
|---|----------------|------------|
|   | September 2017 | 2016       |
| U.S.  | \$5,185.9      | \$ 4,960.6 |
| Mexico  | 3,149.7        | 3,109.1    |
| Total property and equipment (including concession assets), net | \$8,335.6      | \$ 8,069.7 |

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Notes to Consolidated Financial Statements—(Continued)

## 13. Condensed Consolidating Financial Information

Pursuant to Securities and Exchange Commission (“SEC”) Regulation S-X Rule 3-10 “Financial statements of guarantors and issuers of guaranteed securities registered or being registered”, the Company is required to provide condensed consolidating financial information for issuers of certain of its senior notes that are guaranteed.

As of September 30, 2017, KCS had outstanding \$2,093.5 million senior notes due through 2045. The senior notes are unsecured obligations of KCS, and are also jointly and severally and fully and unconditionally guaranteed on an unsecured senior basis by Kansas City Southern Railway Company (“KCSR”) and certain wholly-owned domestic subsidiaries of KCS. As a result, the Company is providing the following condensed consolidating financial information (in millions).

## Condensed Consolidating Statements of Comprehensive Income - KCS Notes

|  | Three Months Ended September 30, 2017 |                           |                               |                              |                     |
|--|---------------------------------------|---------------------------|-------------------------------|------------------------------|---------------------|
|  | Parent                                | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
| Revenues   | \$—                                   | \$ 316.1                  | \$ 344.9                      | \$ (4.4 )                    | \$ 656.6            |
| Operating expenses   | 0.8                                   | 221.6                     | 204.8                         | (4.4 )                       | 422.8               |
| Operating income (loss)  | (0.8 )                                | 94.5                      | 140.1                         | —                            | 233.8               |
| Equity in net earnings of affiliates                                       | 130.2                                 | 2.5                       | 2.2                           | (132.1 )                     | 2.8                 |
| Interest expense   | (20.3 )                               | (17.7 )                   | (8.8 )                        | 21.6                         | (25.2 )             |
| Foreign exchange gain  | —                                     | —                         | 0.8                           | —                            | 0.8                 |
| Other income (expense), net  | 20.8                                  | (0.3 )                    | 0.7                           | (21.5 )                      | (0.3 )              |
| Income before income taxes   | 129.9                                 | 79.0                      | 135.0                         | (132.0 )                     | 211.9               |
| Income tax expense   | 0.6                                   | 26.4                      | 55.0                          | —                            | 82.0                |
| Net income   | 129.3                                 | 52.6                      | 80.0                          | (132.0 )                     | 129.9               |
| Less: Net income attributable to noncontrolling interest                   | —                                     | 0.6                       | —                             | —                            | 0.6                 |
| Net income attributable to Kansas City Southern and subsidiaries           | 129.3                                 | 52.0                      | 80.0                          | (132.0 )                     | 129.3               |
| Other comprehensive loss   | (0.7 )                                | —                         | (0.3 )                        | 0.3                          | (0.7 )              |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$ 128.6                              | \$ 52.0                   | \$ 79.7                       | \$ (131.7 )                  | \$ 128.6            |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Comprehensive Income - KCS Notes—(Continued)

## Three Months Ended September 30, 2016

|  | Parent   | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
|--|----------|---------------------------|-------------------------------|------------------------------|---------------------|
| Revenues   | \$—      | \$ 289.9                  | \$ 319.0                      | \$ (4.4 )                    | \$ 604.5            |
| Operating expenses   | 0.9      | 214.7                     | 193.5                         | (4.4 )                       | 404.7               |
| Operating income (loss)  | (0.9 )   | 75.2                      | 125.5                         | —                            | 199.8               |
| Equity in net earnings of affiliates                                       | 119.1    | 1.7                       | 3.0                           | (120.3 )                     | 3.5                 |
| Interest expense   | (21.7 )  | (20.6 )                   | (16.7 )                       | 33.8                         | (25.2 )             |
| Foreign exchange loss  | —        | —                         | (19.8 )                       | —                            | (19.8 )             |
| Other income (expense), net  | 26.3     | (0.1 )                    | 7.1                           | (33.3 )                      | —                   |
| Income before income taxes   | 122.8    | 56.2                      | 99.1                          | (119.8 )                     | 158.3               |
| Income tax expense   | 2.2      | 19.9                      | 15.2                          | —                            | 37.3                |
| Net income   | 120.6    | 36.3                      | 83.9                          | (119.8 )                     | 121.0               |
| Less: Net income attributable to noncontrolling interest                   | —        | 0.4                       | —                             | —                            | 0.4                 |
| Net income attributable to Kansas City Southern and subsidiaries           | 120.6    | 35.9                      | 83.9                          | (119.8 )                     | 120.6               |
| Other comprehensive loss   | (0.3 )   | —                         | (0.4 )                        | 0.4                          | (0.3 )              |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$ 120.3 | \$ 35.9                   | \$ 83.5                       | \$ (119.4 )                  | \$ 120.3            |

## Nine Months Ended September 30, 2017

|  | Parent   | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
|--|----------|---------------------------|-------------------------------|------------------------------|---------------------|
| Revenues   | \$—      | \$ 924.4                  | \$ 1,011.2                    | \$ (13.1 )                   | \$ 1,922.5          |
| Operating expenses   | 4.9      | 661.4                     | 585.5                         | (13.1 )                      | 1,238.7             |
| Operating income (loss)  | (4.9 )   | 263.0                     | 425.7                         | —                            | 683.8               |
| Equity in net earnings of affiliates                                       | 410.8    | 5.3                       | 8.2                           | (414.6 )                     | 9.7                 |
| Interest expense   | (61.0 )  | (54.6 )                   | (27.1 )                       | 67.8                         | (74.9 )             |
| Foreign exchange gain  | —        | —                         | 61.8                          | —                            | 61.8                |
| Other income, net  | 66.7     | 0.5                       | 1.3                           | (67.8 )                      | 0.7                 |
| Income before income taxes   | 411.6    | 214.2                     | 469.9                         | (414.6 )                     | 681.1               |
| Income tax expense   | 1.3      | 78.1                      | 190.2                         | —                            | 269.6               |
| Net income   | 410.3    | 136.1                     | 279.7                         | (414.6 )                     | 411.5               |
| Less: Net income attributable to noncontrolling interest                   | —        | 1.2                       | —                             | —                            | 1.2                 |
| Net income attributable to Kansas City Southern and subsidiaries           | 410.3    | 134.9                     | 279.7                         | (414.6 )                     | 410.3               |
| Other comprehensive income (loss)  | (1.7 )   | —                         | 1.8                           | (1.8 )                       | (1.7 )              |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$ 408.6 | \$ 134.9                  | \$ 281.5                      | \$ (416.4 )                  | \$ 408.6            |



Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Comprehensive Income - KCS Notes—(Continued)

|  | Nine Months Ended September 30, 2016 |                        |                            |                           |                  |
|--|--------------------------------------|------------------------|----------------------------|---------------------------|------------------|
|  | Parent                               | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Revenues   | \$—                                  | \$ 817.5               | \$ 931.6                   | \$ (13.4 )                | \$ 1,735.7       |
| Operating expenses   | 3.7                                  | 585.1                  | 552.7                      | (13.4 )                   | 1,128.1          |
| Operating income (loss)  | (3.7 )                               | 232.4                  | 378.9                      | —                         | 607.6            |
| Equity in net earnings of affiliates                                       | 336.3                                | 4.7                    | 9.0                        | (339.6 )                  | 10.4             |
| Interest expense   | (61.1 )                              | (63.2 )                | (46.6 )                    | 97.7                      | (73.2 )          |
| Foreign exchange loss  | —                                    | —                      | (47.3 )                    | —                         | (47.3 )          |
| Other income, net  | 79.1                                 | —                      | 16.9                       | (96.5 )                   | (0.5 )           |
| Income before income taxes   | 350.6                                | 173.9                  | 310.9                      | (338.4 )                  | 497.0            |
| Income tax expense   | 2.1                                  | 65.9                   | 79.4                       | —                         | 147.4            |
| Net income   | 348.5                                | 108.0                  | 231.5                      | (338.4 )                  | 349.6            |
| Less: Net income attributable to noncontrolling interest                   | —                                    | 1.1                    | —                          | —                         | 1.1              |
| Net income attributable to Kansas City Southern and subsidiaries           | 348.5                                | 106.9                  | 231.5                      | (338.4 )                  | 348.5            |
| Other comprehensive loss   | (1.0 )                               | —                      | (1.7 )                     | 1.7                       | (1.0 )           |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$347.5                              | \$ 106.9               | \$ 229.8                   | \$ (336.7 )               | \$ 347.5         |

## Condensed Consolidating Balance Sheets - KCS Notes

|   | September 30, 2017 |                        |                            |                           |                  |
|---|--------------------|------------------------|----------------------------|---------------------------|------------------|
|   | Parent             | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| <b>Assets:</b>  |                    |                        |                            |                           |                  |
| Current assets  | \$29.3             | \$ 250.2               | \$ 398.7                   | \$ (37.7 )                | \$ 640.5         |
| Investments   | —                  | 3.9                    | 48.0                       | —                         | 51.9             |
| Investments in consolidated subsidiaries                  | 3,906.9            | 498.1                  | —                          | (4,405.0 )                | —                |
| Property and equipment (including concession assets), net | —                  | 4,414.1                | 3,924.1                    | (2.6 )                    | 8,335.6          |
| Other assets  | 2,525.2            | 48.7                   | 252.7                      | (2,754.3 )                | 72.3             |
| Total assets  | \$6,461.4          | \$ 5,215.0             | \$ 4,623.5                 | \$ (7,199.6 )             | \$ 9,100.3       |
| <b>Liabilities and equity:</b>                            |                    |                        |                            |                           |                  |
| Current liabilities                                       | \$257.2            | \$ 475.4               | \$ 231.4                   | \$ (39.2 )                | \$ 924.8         |
| Long-term debt  | 2,066.2            | 1,883.7                | 1,042.8                    | (2,754.3 )                | 2,238.4          |
| Deferred income taxes                                     | 27.0               | 1,149.2                | 256.9                      | (0.8 )                    | 1,432.3          |
| Other liabilities   | 9.0                | 72.7                   | 16.7                       | —                         | 98.4             |
| Stockholders' equity                                      | 4,102.0            | 1,318.2                | 3,075.7                    | (4,405.3 )                | 4,090.6          |
| Noncontrolling interest                                   | —                  | 315.8                  | —                          | —                         | 315.8            |
| Total liabilities and equity                              | \$6,461.4          | \$ 5,215.0             | \$ 4,623.5                 | \$ (7,199.6 )             | \$ 9,100.3       |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Balance Sheets - KCS Notes—(Continued)

|   | December 31, 2016 |                           |                               |                              |                     |
|---|-------------------|---------------------------|-------------------------------|------------------------------|---------------------|
|   | Parent            | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
| Assets:   |                   |                           |                               |                              |                     |
| Current assets  | \$18.3            | \$ 275.4                  | \$ 389.6                      | \$ (35.3 )                   | \$ 648.0            |
| Investments   | —                 | 3.9                       | 29.0                          | —                            | 32.9                |
| Investments in consolidated subsidiaries                  | 3,497.7           | 493.7                     | —                             | (3,991.4 )                   | —                   |
| Property and equipment (including concession assets), net | —                 | 4,203.6                   | 3,868.8                       | (2.7 )                       | 8,069.7             |
| Other assets  | 2,767.9           | 43.0                      | 252.6                         | (2,996.6 )                   | 66.9                |
| Total assets  | \$6,283.9         | \$ 5,019.6                | \$ 4,540.0                    | \$ (7,026.0 )                | \$ 8,817.5          |
| Liabilities and equity:                                   |                   |                           |                               |                              |                     |
| Current liabilities                                       | \$87.3            | \$ 432.8                  | \$ 261.0                      | \$ (36.7 )                   | \$ 744.4            |
| Long-term debt  | 2,064.3           | 1,928.9                   | 1,274.9                       | (2,996.6 )                   | 2,271.5             |
| Deferred income taxes                                     | 26.9              | 1,075.3                   | 188.0                         | (0.9 )                       | 1,289.3             |
| Other liabilities   | 4.0               | 86.3                      | 17.5                          | —                            | 107.8               |
| Stockholders' equity                                      | 4,101.4           | 1,181.7                   | 2,798.6                       | (3,991.8 )                   | 4,089.9             |
| Noncontrolling interest                                   | —                 | 314.6                     | —                             | —                            | 314.6               |
| Total liabilities and equity                              | \$6,283.9         | \$ 5,019.6                | \$ 4,540.0                    | \$ (7,026.0 )                | \$ 8,817.5          |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Cash Flows - KCS Notes

|   | Nine Months Ended September 30, 2017 |                        |                            |                           |                  |
|---|--------------------------------------|------------------------|----------------------------|---------------------------|------------------|
|   | Parent                               | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Operating activities:                                       |                                      |                        |                            |                           |                  |
| Net cash provided   | \$215.1                              | \$ 413.9               | \$ 109.7                   | \$ (5.0 )                 | \$ 733.7         |
| Investing activities:                                       |                                      |                        |                            |                           |                  |
| Capital expenditures  | —                                    | (292.9 )               | (154.0 )                   | —                         | (446.9 )         |
| Purchase or replacement of equipment under operating leases | —                                    | (42.6 )                | —                          | —                         | (42.6 )          |
| Property investments in MSLLC                               | —                                    | —                      | (23.7 )                    | —                         | (23.7 )          |
| Investments in and advances to affiliates                   | (0.5 )                               | (0.5 )                 | (20.3 )                    | 1.0                       | (20.3 )          |
| Proceeds from repayment of loans to affiliates              | 9,814.6                              | —                      | —                          | (9,814.6 )                | —                |
| Loans to affiliates   | (9,772.2 )                           | —                      | —                          | 9,772.2                   | —                |
| Proceeds from disposal of property                          | —                                    | 5.2                    | 1.4                        | —                         | 6.6              |
| Other investing activities                                  | —                                    | (16.5 )                | 1.4                        | —                         | (15.1 )          |
| Net cash provided (used)                                    | 41.9                                 | (347.3 )               | (195.2 )                   | (41.4 )                   | (542.0 )         |
| Financing activities:                                       |                                      |                        |                            |                           |                  |
| Proceeds from short-term borrowings                         | 9,772.2                              | —                      | —                          | —                         | 9,772.2          |
| Repayment of short-term borrowings                          | (9,600.9 )                           | —                      | —                          | —                         | (9,600.9 )       |
| Repayment of long-term debt                                 | —                                    | (2.7 )                 | (17.5 )                    | —                         | (20.2 )          |
| Dividends paid  | (105.1 )                             | —                      | (5.0 )                     | 5.0                       | (105.1 )         |
| Shares repurchased  | (320.4 )                             | —                      | —                          | —                         | (320.4 )         |
| Proceeds from loans from affiliates                         | —                                    | 9,772.2                | —                          | (9,772.2 )                | —                |
| Repayment of loans from affiliates                          | —                                    | (9,814.6 )             | —                          | 9,814.6                   | —                |
| Contribution from affiliates                                | —                                    | 0.5                    | 0.5                        | (1.0 )                    | —                |
| Other financing activities                                  | 0.5                                  | —                      | —                          | —                         | 0.5              |
| Net cash used   | (253.7 )                             | (44.6 )                | (22.0 )                    | 46.4                      | (273.9 )         |
| Cash and cash equivalents:                                  |                                      |                        |                            |                           |                  |
| Net increase (decrease)                                     | 3.3                                  | 22.0                   | (107.5 )                   | —                         | (82.2 )          |
| At beginning of year  | 0.2                                  | 32.6                   | 137.8                      | —                         | 170.6            |
| At end of period  | \$3.5                                | \$ 54.6                | \$ 30.3                    | \$ —                      | \$ 88.4          |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Cash Flows - KCS Notes—(Continued)

Nine Months Ended September 30, 2016

|   | Parent     | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
|---|------------|---------------------------|-------------------------------|------------------------------|---------------------|
| Operating activities:                                       |            |                           |                               |                              |                     |
| Net cash provided   | \$ 178.2   | \$ 380.8                  | \$ 288.5                      | \$ (163.9 )                  | \$ 683.6            |
| Investing activities:                                       |            |                           |                               |                              |                     |
| Capital expenditures  | —          | (269.5 )                  | (135.6 )                      | —                            | (405.1 )            |
| Purchase or replacement of equipment under operating leases | —          | (26.6 )                   | —                             | —                            | (26.6 )             |
| Property investments in MSLLC                               | —          | —                         | (31.2 )                       | —                            | (31.2 )             |
| Investments in and advances to affiliates                   | (103.4 )   | (6.5 )                    | (0.9 )                        | 109.9                        | (0.9 )              |
| Proceeds from repayment of loans to affiliates              | 6,743.5    | —                         | —                             | (6,743.5 )                   | —                   |
| Loans to affiliates   | (6,742.5 ) | —                         | —                             | 6,742.5                      | —                   |
| Proceeds from disposal of property                          | —          | 1.4                       | 2.3                           | (0.1 )                       | 3.6                 |
| Other investing activities                                  | —          | (10.4 )                   | 4.5                           | 0.1                          | (5.8 )              |
| Net cash used   | (102.4 )   | (311.6 )                  | (160.9 )                      | 108.9                        | (466.0 )            |
| Financing activities:                                       |            |                           |                               |                              |                     |
| Proceeds from short-term borrowings                         | 6,499.0    | 243.5                     | —                             | (243.5 )                     | 6,499.0             |
| Repayment of short-term borrowings                          | (6,579.3 ) | —                         | —                             | —                            | (6,579.3 )          |
| Proceeds from issuance of long-term debt                    | 248.7      | —                         | —                             | —                            | 248.7               |
| Repayment of long-term debt                                 | —          | (2.6 )                    | (18.2 )                       | —                            | (20.8 )             |
| Dividends paid  | (107.2 )   | —                         | (162.2 )                      | 162.2                        | (107.2 )            |
| Shares repurchased  | (99.8 )    | —                         | —                             | —                            | (99.8 )             |
| Proceeds from loans from affiliates                         | —          | 6,499.0                   | —                             | (6,499.0 )                   | —                   |
| Repayment of loans from affiliates                          | —          | (6,743.5 )                | —                             | 6,743.5                      | —                   |
| Contribution from affiliates                                | —          | 103.1                     | 6.8                           | (109.9 )                     | —                   |
| Other financing activities                                  | (1.5 )     | (0.1 )                    | (1.8 )                        | 1.7                          | (1.7 )              |
| Net cash provided (used)                                    | (40.1 )    | 99.4                      | (175.4 )                      | 55.0                         | (61.1 )             |
| Cash and cash equivalents:                                  |            |                           |                               |                              |                     |
| Net increase (decrease)                                     | 35.7       | 168.6                     | (47.8 )                       | —                            | 156.5               |
| At beginning of year  | 0.2        | 10.2                      | 126.2                         | —                            | 136.6               |
| At end of period  | \$ 35.9    | \$ 178.8                  | \$ 78.4                       | \$ —                         | \$ 293.1            |

As of September 30, 2017, KCSR had outstanding \$2.9 million principal amount of senior notes due through 2045. The senior notes are unsecured obligations of KCSR, and are also jointly and severally and fully and unconditionally guaranteed on an unsecured senior basis by KCS and certain wholly-owned domestic subsidiaries. As a result, the Company is providing the following condensed consolidating financial information (in millions).

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Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Comprehensive Income - KCSR Notes

|  | Three Months Ended September 30, 2017 |         |                        |                            |                           |                  |
|--|---------------------------------------|---------|------------------------|----------------------------|---------------------------|------------------|
|  | Parent                                | KCSR    | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Revenues   | \$—                                   | \$310.7 | \$ 9.9                 | \$ 344.9                   | \$ (8.9 )                 | \$ 656.6         |
| Operating expenses   | 0.8                                   | 216.5   | 9.6                    | 204.8                      | (8.9 )                    | 422.8            |
| Operating income (loss)  | (0.8 )                                | 94.2    | 0.3                    | 140.1                      | —                         | 233.8            |
| Equity in net earnings (losses) of affiliates                              | 130.2                                 | (0.3 )  | 2.1                    | 2.2                        | (131.4 )                  | 2.8              |
| Interest expense   | (20.3 )                               | (17.7 ) | —                      | (8.8 )                     | 21.6                      | (25.2 )          |
| Foreign exchange gain  | —                                     | —       | —                      | 0.8                        | —                         | 0.8              |
| Other income (expense), net  | 20.8                                  | (0.3 )  | —                      | 0.7                        | (21.5 )                   | (0.3 )           |
| Income before income taxes   | 129.9                                 | 75.9    | 2.4                    | 135.0                      | (131.3 )                  | 211.9            |
| Income tax expense   | 0.6                                   | 25.4    | 1.0                    | 55.0                       | —                         | 82.0             |
| Net income   | 129.3                                 | 50.5    | 1.4                    | 80.0                       | (131.3 )                  | 129.9            |
| Less: Net income attributable to noncontrolling interest                   | —                                     | —       | 0.6                    | —                          | —                         | 0.6              |
| Net income attributable to Kansas City Southern and subsidiaries           | 129.3                                 | 50.5    | 0.8                    | 80.0                       | (131.3 )                  | 129.3            |
| Other comprehensive loss   | (0.7 )                                | —       | —                      | (0.3 )                     | 0.3                       | (0.7 )           |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$128.6                               | \$50.5  | \$ 0.8                 | \$ 79.7                    | \$ (131.0 )               | \$ 128.6         |

|  | Three Months Ended September 30, 2016 |         |                        |                            |                           |                  |
|--|---------------------------------------|---------|------------------------|----------------------------|---------------------------|------------------|
|  | Parent                                | KCSR    | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Revenues   | \$—                                   | \$283.5 | \$ 11.8                | \$ 319.0                   | \$ (9.8 )                 | \$ 604.5         |
| Operating expenses   | 0.9                                   | 210.1   | 10.0                   | 193.5                      | (9.8 )                    | 404.7            |
| Operating income (loss)  | (0.9 )                                | 73.4    | 1.8                    | 125.5                      | —                         | 199.8            |
| Equity in net earnings (losses) of affiliates                              | 119.1                                 | (0.3 )  | 1.2                    | 3.0                        | (119.5 )                  | 3.5              |
| Interest expense   | (21.7 )                               | (20.6 ) | —                      | (16.7 )                    | 33.8                      | (25.2 )          |
| Foreign exchange loss  | —                                     | —       | —                      | (19.8 )                    | —                         | (19.8 )          |
| Other income (expense), net  | 26.3                                  | (0.1 )  | —                      | 7.1                        | (33.3 )                   | —                |
| Income before income taxes   | 122.8                                 | 52.4    | 3.0                    | 99.1                       | (119.0 )                  | 158.3            |
| Income tax expense   | 2.2                                   | 18.8    | 1.1                    | 15.2                       | —                         | 37.3             |
| Net income   | 120.6                                 | 33.6    | 1.9                    | 83.9                       | (119.0 )                  | 121.0            |
| Less: Net income attributable to noncontrolling interest                   | —                                     | —       | 0.4                    | —                          | —                         | 0.4              |
| Net income attributable to Kansas City Southern and subsidiaries           | 120.6                                 | 33.6    | 1.5                    | 83.9                       | (119.0 )                  | 120.6            |
| Other comprehensive loss   | (0.3 )                                | —       | —                      | (0.4 )                     | 0.4                       | (0.3 )           |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$120.3                               | \$33.6  | \$ 1.5                 | \$ 83.5                    | \$ (118.6 )               | \$ 120.3         |



Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Comprehensive Income - KCSR Notes—(Continued)

|  | Nine Months Ended September 30, 2017 |         |                        |                            |                           |                  |
|--|--------------------------------------|---------|------------------------|----------------------------|---------------------------|------------------|
|  | Parent                               | KCSR    | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Revenues   | \$—                                  | \$906.4 | \$ 33.0                | \$ 1,011.2                 | \$ (28.1 )                | \$ 1,922.5       |
| Operating expenses   | 4.9                                  | 647.0   | 29.4                   | 585.5                      | (28.1 )                   | 1,238.7          |
| Operating income (loss)  | (4.9 )                               | 259.4   | 3.6                    | 425.7                      | —                         | 683.8            |
| Equity in net earnings (losses) of affiliates                              | 410.8                                | (0.6 )  | 3.9                    | 8.2                        | (412.6 )                  | 9.7              |
| Interest expense   | (61.0 )                              | (54.6 ) | —                      | (27.1 )                    | 67.8                      | (74.9 )          |
| Foreign exchange gain  | —                                    | —       | —                      | 61.8                       | —                         | 61.8             |
| Other income, net  | 66.7                                 | 0.5     | —                      | 1.3                        | (67.8 )                   | 0.7              |
| Income before income taxes   | 411.6                                | 204.7   | 7.5                    | 469.9                      | (412.6 )                  | 681.1            |
| Income tax expense   | 1.3                                  | 75.2    | 2.9                    | 190.2                      | —                         | 269.6            |
| Net income   | 410.3                                | 129.5   | 4.6                    | 279.7                      | (412.6 )                  | 411.5            |
| Less: Net income attributable to noncontrolling interest                   | —                                    | —       | 1.2                    | —                          | —                         | 1.2              |
| Net income attributable to Kansas City Southern and subsidiaries           | 410.3                                | 129.5   | 3.4                    | 279.7                      | (412.6 )                  | 410.3            |
| Other comprehensive income (loss)  | (1.7 )                               | —       | —                      | 1.8                        | (1.8 )                    | (1.7 )           |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$408.6                              | \$129.5 | \$ 3.4                 | \$ 281.5                   | \$ (414.4 )               | \$ 408.6         |

|  | Nine Months Ended September 30, 2016 |         |                        |                            |                           |                  |
|--|--------------------------------------|---------|------------------------|----------------------------|---------------------------|------------------|
|  | Parent                               | KCSR    | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Revenues   | \$—                                  | \$798.8 | \$ 33.9                | \$ 931.6                   | \$ (28.6 )                | \$ 1,735.7       |
| Operating expenses   | 3.7                                  | 571.6   | 28.7                   | 552.7                      | (28.6 )                   | 1,128.1          |
| Operating income (loss)  | (3.7 )                               | 227.2   | 5.2                    | 378.9                      | —                         | 607.6            |
| Equity in net earnings of affiliates                                       | 336.3                                | —       | 3.3                    | 9.0                        | (338.2 )                  | 10.4             |
| Interest expense   | (61.1 )                              | (63.2 ) | —                      | (46.6 )                    | 97.7                      | (73.2 )          |
| Foreign exchange loss  | —                                    | —       | —                      | (47.3 )                    | —                         | (47.3 )          |
| Other income, net  | 79.1                                 | —       | —                      | 16.9                       | (96.5 )                   | (0.5 )           |
| Income before income taxes   | 350.6                                | 164.0   | 8.5                    | 310.9                      | (337.0 )                  | 497.0            |
| Income tax expense   | 2.1                                  | 62.4    | 3.5                    | 79.4                       | —                         | 147.4            |
| Net income   | 348.5                                | 101.6   | 5.0                    | 231.5                      | (337.0 )                  | 349.6            |
| Less: Net income attributable to noncontrolling interest                   | —                                    | —       | 1.1                    | —                          | —                         | 1.1              |
| Net income attributable to Kansas City Southern and subsidiaries           | 348.5                                | 101.6   | 3.9                    | 231.5                      | (337.0 )                  | 348.5            |
| Other comprehensive loss   | (1.0 )                               | —       | —                      | (1.7 )                     | 1.7                       | (1.0 )           |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$347.5                              | \$101.6 | \$ 3.9                 | \$ 229.8                   | \$ (335.3 )               | \$ 347.5         |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Balance Sheets - KCSR Notes

|   | September 30, 2017 |                  |                           |                               |                              |                     |
|---|--------------------|------------------|---------------------------|-------------------------------|------------------------------|---------------------|
|   | Parent             | KCSR             | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
| <b>Assets:</b>  |                    |                  |                           |                               |                              |                     |
| Current assets  | \$29.3             | \$245.5          | \$ 4.7                    | \$ 398.7                      | \$ (37.7 )                   | \$ 640.5            |
| Investments   | —                  | 3.9              | —                         | 48.0                          | —                            | 51.9                |
| Investments in consolidated subsidiaries                  | 3,906.9            | (11.7 )          | 496.0                     | —                             | (4,391.2 )                   | —                   |
| Property and equipment (including concession assets), net | —                  | 4,240.6          | 173.5                     | 3,924.1                       | (2.6 )                       | 8,335.6             |
| Other assets  | 2,525.2            | 48.7             | —                         | 252.7                         | (2,754.3 )                   | 72.3                |
| <b>Total assets</b>                                       | <b>\$6,461.4</b>   | <b>\$4,527.0</b> | <b>\$ 674.2</b>           | <b>\$ 4,623.5</b>             | <b>\$ (7,185.8 )</b>         | <b>\$ 9,100.3</b>   |
| <b>Liabilities and equity:</b>                            |                    |                  |                           |                               |                              |                     |
| Current liabilities                                       | \$257.2            | \$392.4          | \$ 83.0                   | \$ 231.4                      | \$ (39.2 )                   | \$ 924.8            |
| Long-term debt  | 2,066.2            | 1,883.7          | —                         | 1,042.8                       | (2,754.3 )                   | 2,238.4             |
| Deferred income taxes                                     | 27.0               | 1,008.9          | 140.3                     | 256.9                         | (0.8 )                       | 1,432.3             |
| Other liabilities   | 9.0                | 72.6             | 0.1                       | 16.7                          | —                            | 98.4                |
| Stockholders' equity                                      | 4,102.0            | 1,169.4          | 135.0                     | 3,075.7                       | (4,391.5 )                   | 4,090.6             |
| Noncontrolling interest                                   | —                  | —                | 315.8                     | —                             | —                            | 315.8               |
| <b>Total liabilities and equity</b>                       | <b>\$6,461.4</b>   | <b>\$4,527.0</b> | <b>\$ 674.2</b>           | <b>\$ 4,623.5</b>             | <b>\$ (7,185.8 )</b>         | <b>\$ 9,100.3</b>   |
| <b>December 31, 2016</b>                                  |                    |                  |                           |                               |                              |                     |
|   | Parent             | KCSR             | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated<br>KCS |
| <b>Assets:</b>  |                    |                  |                           |                               |                              |                     |
| Current assets  | \$18.3             | \$271.8          | \$ 4.6                    | \$ 389.6                      | \$ (36.3 )                   | \$ 648.0            |
| Investments   | —                  | 3.9              | —                         | 29.0                          | —                            | 32.9                |
| Investments in consolidated subsidiaries                  | 3,497.7            | (9.8 )           | 491.7                     | —                             | (3,979.6 )                   | —                   |
| Property and equipment (including concession assets), net | —                  | 4,024.5          | 179.1                     | 3,868.8                       | (2.7 )                       | 8,069.7             |
| Other assets  | 2,767.9            | 43.0             | —                         | 252.6                         | (2,996.6 )                   | 66.9                |
| <b>Total assets</b>                                       | <b>\$6,283.9</b>   | <b>\$4,333.4</b> | <b>\$ 675.4</b>           | <b>\$ 4,540.0</b>             | <b>\$ (7,015.2 )</b>         | <b>\$ 8,817.5</b>   |
| <b>Liabilities and equity:</b>                            |                    |                  |                           |                               |                              |                     |
| Current liabilities                                       | \$87.3             | \$342.1          | \$ 91.7                   | \$ 261.0                      | \$ (37.7 )                   | \$ 744.4            |
| Long-term debt  | 2,064.3            | 1,928.8          | 0.1                       | 1,274.9                       | (2,996.6 )                   | 2,271.5             |
| Deferred income taxes                                     | 26.9               | 937.7            | 137.6                     | 188.0                         | (0.9 )                       | 1,289.3             |
| Other liabilities   | 4.0                | 86.2             | 0.1                       | 17.5                          | —                            | 107.8               |
| Stockholders' equity                                      | 4,101.4            | 1,038.6          | 131.3                     | 2,798.6                       | (3,980.0 )                   | 4,089.9             |
| Noncontrolling interest                                   | —                  | —                | 314.6                     | —                             | —                            | 314.6               |
| <b>Total liabilities and equity</b>                       | <b>\$6,283.9</b>   | <b>\$4,333.4</b> | <b>\$ 675.4</b>           | <b>\$ 4,540.0</b>             | <b>\$ (7,015.2 )</b>         | <b>\$ 8,817.5</b>   |



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Kansas City Southern and Subsidiaries

Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Cash Flows - KCSR Notes

|   | Nine Months Ended September 30, 2017 |            |                        |                            |                           |                  |
|---|--------------------------------------|------------|------------------------|----------------------------|---------------------------|------------------|
|   | Parent                               | KCSR       | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Operating activities:                                       |                                      |            |                        |                            |                           |                  |
| Net cash provided   | \$215.1                              | \$413.5    | \$ 0.4                 | \$ 109.7                   | \$ (5.0 )                 | \$ 733.7         |
| Investing activities:                                       |                                      |            |                        |                            |                           |                  |
| Capital expenditures  | —                                    | (292.6 )   | (0.3 )                 | (154.0 )                   | —                         | (446.9 )         |
| Purchase or replacement of equipment under operating leases | —                                    | (42.6 )    | —                      | —                          | —                         | (42.6 )          |
| Property investments in MSLLC                               | —                                    | —          | —                      | (23.7 )                    | —                         | (23.7 )          |
| Investments in and advances to affiliates                   | (0.5 )                               | —          | (0.5 )                 | (20.3 )                    | 1.0                       | (20.3 )          |
| Proceeds from repayment of loans to affiliates              | 9,814.6                              | —          | —                      | —                          | (9,814.6 )                | —                |
| Loans to affiliates   | (9,772.2 )                           | —          | —                      | —                          | 9,772.2                   | —                |
| Proceeds from disposal of property                          | —                                    | 5.2        | —                      | 1.4                        | —                         | 6.6              |
| Other investing activities                                  | —                                    | (16.5 )    | —                      | 1.4                        | —                         | (15.1 )          |
| Net cash provided (used)                                    | 41.9                                 | (346.5 )   | (0.8 )                 | (195.2 )                   | (41.4 )                   | (542.0 )         |
| Financing activities:                                       |                                      |            |                        |                            |                           |                  |
| Proceeds from short-term borrowings                         | 9,772.2                              | —          | —                      | —                          | —                         | 9,772.2          |
| Repayment of short-term borrowings                          | (9,600.9 )                           | —          | —                      | —                          | —                         | (9,600.9 )       |
| Repayment of long-term debt                                 | —                                    | (2.6 )     | (0.1 )                 | (17.5 )                    | —                         | (20.2 )          |
| Dividends paid  | (105.1 )                             | —          | —                      | (5.0 )                     | 5.0                       | (105.1 )         |
| Shares repurchased  | (320.4 )                             | —          | —                      | —                          | —                         | (320.4 )         |
| Proceeds from loans from affiliates                         | —                                    | 9,772.2    | —                      | —                          | (9,772.2 )                | —                |
| Repayment of loans from affiliates                          | —                                    | (9,814.6 ) | —                      | —                          | 9,814.6                   | —                |
| Contribution from affiliates                                | —                                    | —          | 0.5                    | 0.5                        | (1.0 )                    | —                |
| Other financing activities                                  | 0.5                                  | —          | —                      | —                          | —                         | 0.5              |
| Net cash provided (used)                                    | (253.7 )                             | (45.0 )    | 0.4                    | (22.0 )                    | 46.4                      | (273.9 )         |
| Cash and cash equivalents:                                  |                                      |            |                        |                            |                           |                  |
| Net increase (decrease)                                     | 3.3                                  | 22.0       | —                      | (107.5 )                   | —                         | (82.2 )          |
| At beginning of year  | 0.2                                  | 32.6       | —                      | 137.8                      | —                         | 170.6            |
| At end of period  | \$3.5                                | \$54.6     | \$ —                   | \$ 30.3                    | \$ —                      | \$ 88.4          |

Table of ContentsKansas City Southern and Subsidiaries  
Notes to Consolidated Financial Statements—(Continued)

## Condensed Consolidating Statements of Cash Flows - KCSR Notes—(Continued)

Nine Months Ended September 30, 2016

|   | Parent     | KCSR       | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
|---|------------|------------|------------------------|----------------------------|---------------------------|------------------|
| Operating activities:                                       |            |            |                        |                            |                           |                  |
| Net cash provided   | \$178.2    | \$380.2    | \$ 0.6                 | \$ 288.5                   | \$ (163.9 )               | \$ 683.6         |
| Investing activities:                                       |            |            |                        |                            |                           |                  |
| Capital expenditures  | —          | (269.0 )   | (0.5 )                 | (135.6 )                   | —                         | (405.1 )         |
| Purchase or replacement of equipment under operating leases | —          | (26.6 )    | —                      | —                          | —                         | (26.6 )          |
| Property investments in MSLLC                               | —          | —          | —                      | (31.2 )                    | —                         | (31.2 )          |
| Investment in and advances to affiliates                    | (103.4 )   | —          | (6.5 )                 | (0.9 )                     | 109.9                     | (0.9 )           |
| Proceeds from repayment of loans to affiliates              | 6,743.5    | —          | —                      | —                          | (6,743.5 )                | —                |
| Loans to affiliates   | (6,742.5 ) | —          | —                      | —                          | 6,742.5                   | —                |
| Proceeds from disposal of property                          | —          | 1.4        | —                      | 2.3                        | (0.1 )                    | 3.6              |
| Other investing activities                                  | —          | (10.4 )    | —                      | 4.5                        | 0.1                       | (5.8 )           |
| Net cash used   | (102.4 )   | (304.6 )   | (7.0 )                 | (160.9 )                   | 108.9                     | (466.0 )         |
| Financing activities:                                       |            |            |                        |                            |                           |                  |
| Proceeds from short-term borrowings                         | 6,499.0    | 243.5      | —                      | —                          | (243.5 )                  | 6,499.0          |
| Repayment of short-term borrowings                          | (6,579.3 ) | —          | —                      | —                          | —                         | (6,579.3 )       |
| Proceeds from issuance of long-term debt                    | 248.7      | —          | —                      | —                          | —                         | 248.7            |
| Repayment of long-term debt                                 | —          | (2.5 )     | (0.1 )                 | (18.2 )                    | —                         | (20.8 )          |
| Dividends paid  | (107.2 )   | —          | —                      | (162.2 )                   | 162.2                     | (107.2 )         |
| Shares repurchased  | (99.8 )    | —          | —                      | —                          | —                         | (99.8 )          |
| Proceeds from loans from affiliates                         | —          | 6,499.0    | —                      | —                          | (6,499.0 )                | —                |
| Repayment of loans from affiliates                          | —          | (6,743.5 ) | —                      | —                          | 6,743.5                   | —                |
| Contribution from affiliates                                | —          | 96.6       | 6.5                    | 6.8                        | (109.9 )                  | —                |
| Other financing activities                                  | (1.5 )     | (0.1 )     | —                      | (1.8 )                     | 1.7                       | (1.7 )           |
| Net cash provided (used)                                    | (40.1 )    | 93.0       | 6.4                    | (175.4 )                   | 55.0                      | (61.1 )          |
| Cash and cash equivalents:                                  |            |            |                        |                            |                           |                  |
| Net increase (decrease)                                     | 35.7       | 168.6      | —                      | (47.8 )                    | —                         | 156.5            |
| At beginning of year  | 0.2        | 10.1       | 0.1                    | 126.2                      | —                         | 136.6            |
| At end of period  | \$35.9     | \$178.7    | \$ 0.1                 | \$ 78.4                    | \$ —                      | \$ 293.1         |

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Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The discussion below, as well as other portions of this Form 10-Q, contain forward-looking statements that are not based upon historical information. Readers can identify these forward-looking statements by the use of such verbs as “expects,” “anticipates,” “believes” or similar verbs or conjugations of such verbs. Such forward-looking statements are based upon information currently available to management and management’s perception thereof as of the date of this Form 10-Q. However, such statements are dependent on and, therefore, can be influenced by, a number of external variables over which management has little or no control, including: competition and consolidation within the transportation industry; the business environment in industries that produce and use items shipped by rail; loss of the rail concession of Kansas City Southern’s subsidiary, Kansas City Southern de México, S.A. de C.V.; the termination of, or failure to renew, agreements with customers, other railroads and third parties; access to capital; disruptions to the Company’s technology infrastructure, including its computer systems; natural events such as severe weather, hurricanes and floods; market and regulatory responses to climate change; legislative and regulatory developments and disputes; rail accidents or other incidents or accidents on KCS’s rail network or at KCS’s facilities or customer facilities involving the release of hazardous materials, including toxic inhalation hazards; fluctuation in prices or availability of key materials, in particular diesel fuel; dependency on certain key suppliers of core rail equipment; changes in securities and capital markets; availability of qualified personnel; labor difficulties, including strikes and work stoppages; insufficiency of insurance to cover lost revenue, profits or other damages; acts of terrorism or risk of terrorist activities; war or risk of war; domestic and international economic, political and social conditions; the level of trade between the United States and Asia or Mexico; fluctuations in the peso-dollar exchange rate; increased demand and traffic congestion; the outcome of claims and litigation involving the Company or its subsidiaries; and other factors affecting the operation of the business. For more discussion about each risk factor, see Part II Item 7 “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2016, which is on file with the U.S. Securities and Exchange Commission (File No. 1-4717) and Part I Item 1A — “Risk Factors” in the Form 10-K and any updates contained herein. Readers are strongly encouraged to consider these factors when evaluating forward-looking statements.

Forward-looking statements should not be read as a guarantee of future performance or results and will not necessarily be accurate indications of the timing when, or by which, such performance or results will be achieved. As a result, actual outcomes or results could materially differ from those indicated in forward-looking statements. We are not under any obligation, and we expressly disclaim any obligation, to update or alter any forward-looking statements. This discussion is intended to clarify and focus on Kansas City Southern’s (“KCS” or the “Company”) results of operations, certain changes in its financial position, liquidity, capital structure and business developments for the periods covered by the consolidated financial statements included under Item 1 of this Form 10-Q. This discussion should be read in conjunction with those consolidated financial statements and the related notes and is qualified by reference to them.

Critical Accounting Policies and Estimates

The Company’s discussion and analysis of its financial position and results of operations is based upon its consolidated financial statements. The preparation of these consolidated financial statements requires estimation and judgment that affect the reported amounts of revenue, expenses, assets and liabilities. The Company bases its estimates on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the accounting for assets and liabilities that are not readily apparent from other sources. If the estimates differ materially from actual results, the impact on the consolidated financial statements may be material. The Company’s critical accounting policies are disclosed in the 2016 Annual Report on Form 10-K filed with the SEC.

Overview

The Company is engaged primarily in the freight rail transportation business, operating a single coordinated rail network under one reportable business segment. The primary operating subsidiaries of the Company consist of the following: The Kansas City Southern Railway Company (“KCSR”), Kansas City Southern de México, S.A. de C.V. (“KCSM”), Meridian Speedway, LLC (“MSLLC”), and The Texas Mexican Railway Company (“TexMex”). The Company

generates revenues and cash flows by providing customers with freight delivery services both within its regions, and throughout North America through connections with other Class I rail carriers. KCS's customers conduct business in a number of different industries, including chemical and petroleum products, industrial and consumer products, agriculture and mineral products, energy products, automotive products and intermodal transportation. Appropriate eliminations and reclassifications have been recorded in preparing the consolidated financial statements.

Third Quarter Analysis

Revenues increased 9% for the three months ended September 30, 2017, as compared to the same period in 2016, due to a 6% increase in revenue per carload/unit and a 3% increase in carload/unit volumes. Revenue per carload/unit increased due to mix, positive pricing impacts, and higher fuel surcharge.

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Operating expenses increased 4% during the three months ended September 30, 2017, as compared to the same period in 2016, primarily due to higher fuel prices and consumption. Operating expenses as a percentage of revenues was 64.4% for the three months ended September 30, 2017, compared to 66.9% for the same period in 2016.

The Company reported quarterly earnings of \$1.23 per diluted share on consolidated net income of \$129.3 million for the three months ended September 30, 2017, compared to earnings of \$1.12 per diluted share on consolidated net income of \$120.6 million for the same period in 2016, due to increased net income and the accelerated share repurchase program that was implemented during the third quarter of 2017, which reduced the weighted-average shares outstanding.

In late August 2017, Hurricane Harvey made landfall on the Texas coast and caused flood damage to the Company's track infrastructure and significantly disrupted the Company's rail service. The Company continues to evaluate the impact of Hurricane Harvey on the business and intends to file a claim under its insurance program in the fourth quarter of 2017. The Company estimates the impact of lost profits negatively affected operating expenses as a percentage of revenues by 1.4% to 1.6% and earnings per diluted share by \$0.12 to \$0.14.

## Results of Operations

The following summarizes KCS's consolidated income statement components (in millions):

|  | Three Months      |               |         |
|--|-------------------|---------------|---------|
|  | Ended             |               | Change  |
|  | September 30,     | September 30, |         |
|  | 2017              | 2016          |         |
| Revenues   | \$656.6           | \$604.5       | \$52.1  |
| Operating expenses   | 422.8             | 404.7         | 18.1    |
| Operating income   | 233.8             | 199.8         | 34.0    |
| Equity in net earnings of affiliates                             | 2.8               | 3.5           | (0.7 )  |
| Interest expense   | (25.2 )           | (25.2 )       | —       |
| Foreign exchange gain (loss)                                     | 0.8               | (19.8 )       | 20.6    |
| Other expense, net   | (0.3 )            | —             | (0.3 )  |
| Income before income taxes                                       | 211.9             | 158.3         | 53.6    |
| Income tax expense   | 82.0              | 37.3          | 44.7    |
| Net income   | 129.9             | 121.0         | 8.9     |
| Less: Net income attributable to noncontrolling interest         | 0.6               | 0.4           | 0.2     |
| Net income attributable to Kansas City Southern and subsidiaries | \$129.3           | \$120.6       | \$8.7   |
|  | Nine Months Ended |               |         |
|  | September 30,     |               | Change  |
|  | 2017              | 2016          |         |
| Revenues   | \$1,922.5         | \$1,735.7     | \$186.8 |
| Operating expenses   | 1,238.7           | 1,128.1       | 110.6   |
| Operating income   | 683.8             | 607.6         | 76.2    |
| Equity in net earnings of affiliates                             | 9.7               | 10.4          | (0.7 )  |
| Interest expense   | (74.9 )           | (73.2 )       | (1.7 )  |
| Foreign exchange gain (loss)                                     | 61.8              | (47.3 )       | 109.1   |
| Other income (expense), net                                      | 0.7               | (0.5 )        | 1.2     |
| Income before income taxes                                       | 681.1             | 497.0         | 184.1   |
| Income tax expense   | 269.6             | 147.4         | 122.2   |
| Net income   | 411.5             | 349.6         | 61.9    |
| Less: Net income attributable to noncontrolling interest         | 1.2               | 1.1           | 0.1     |
| Net income attributable to Kansas City Southern and subsidiaries | \$410.3           | \$348.5       | \$61.8  |



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## Revenues

The following summarizes revenues (in millions), carload/unit statistics (in thousands) and revenue per carload/unit:

|                                      | Revenues           |         |          | Carloads and Units |       |          | Revenue per Carload/Unit |         |          |
|--------------------------------------|--------------------|---------|----------|--------------------|-------|----------|--------------------------|---------|----------|
|                                      | Three Months Ended |         |          | Three Months Ended |       |          | Three Months Ended       |         |          |
|                                      | September 30, 2017 | 2016    | % Change | September 30, 2017 | 2016  | % Change | September 30, 2017       | 2016    | % Change |
| Chemical and petroleum               | \$136.9            | \$124.3 | 10 %     | 67.6               | 65.8  | 3 %      | \$2,025                  | \$1,889 | 7 %      |
| Industrial and consumer products     | 152.5              | 140.5   | 9 %      | 82.3               | 79.2  | 4 %      | 1,853                    | 1,774   | 4 %      |
| Agriculture and minerals             | 116.0              | 113.4   | 2 %      | 61.2               | 61.7  | (1 %)    | 1,895                    | 1,838   | 3 %      |
| Energy                               | 74.5               | 62.8    | 19 %     | 76.7               | 77.9  | (2 %)    | 971                      | 806     | 20 %     |
| Intermodal                           | 92.3               | 88.6    | 4 %      | 249.5              | 240.6 | 4 %      | 370                      | 368     | 1 %      |
| Automotive                           | 61.4               | 51.4    | 19 %     | 39.1               | 36.5  | 7 %      | 1,570                    | 1,408   | 12 %     |
| Carload revenues, carloads and units | 633.6              | 581.0   | 9 %      | 576.4              | 561.7 | 3 %      | \$1,099                  | \$1,034 | 6 %      |
| Other revenue                        | 23.0               | 23.5    | (2 %)    |                    |       |          |                          |         |          |
| Total revenues (i)                   | \$656.6            | \$604.5 | 9 %      |                    |       |          |                          |         |          |

(i) Included in revenues:

Fuel surcharge \$44.3 \$25.9

|                                      | Revenues           |           |          | Carloads and Units |         |          | Revenue per Carload/Unit |         |          |
|--------------------------------------|--------------------|-----------|----------|--------------------|---------|----------|--------------------------|---------|----------|
|                                      | Nine Months Ended  |           |          | Nine Months Ended  |         |          | Nine Months Ended        |         |          |
|                                      | September 30, 2017 | 2016      | % Change | September 30, 2017 | 2016    | % Change | September 30, 2017       | 2016    | % Change |
| Chemical and petroleum               | \$402.2            | \$364.0   | 10 %     | 205.8              | 197.8   | 4 %      | \$1,954                  | \$1,840 | 6 %      |
| Industrial and consumer products     | 441.2              | 418.0     | 6 %      | 245.8              | 240.4   | 2 %      | 1,795                    | 1,739   | 3 %      |
| Agriculture and minerals             | 355.7              | 338.5     | 5 %      | 183.6              | 184.6   | (1 %)    | 1,937                    | 1,834   | 6 %      |
| Energy                               | 214.0              | 142.0     | 51 %     | 218.0              | 182.5   | 19 %     | 982                      | 778     | 26 %     |
| Intermodal                           | 266.4              | 265.1     | —        | 716.6              | 712.0   | 1 %      | 372                      | 372     | —        |
| Automotive                           | 170.2              | 137.0     | 24 %     | 114.6              | 94.4    | 21 %     | 1,485                    | 1,451   | 2 %      |
| Carload revenues, carloads and units | 1,849.7            | 1,664.6   | 11 %     | 1,684.4            | 1,611.7 | 5 %      | \$1,098                  | \$1,033 | 6 %      |
| Other revenue                        | 72.8               | 71.1      | 2 %      |                    |         |          |                          |         |          |
| Total revenues (i)                   | \$1,922.5          | \$1,735.7 | 11 %     |                    |         |          |                          |         |          |

(i) Included in revenues:

Fuel surcharge \$121.3 \$76.8

Freight revenues include revenue for transportation services and fuel surcharges. For the three months ended September 30, 2017, revenues and carload/unit volumes increased 9% and 3%, respectively, compared to the same period in 2016. Revenues for certain commodity groups were significantly affected by Hurricane Harvey. Revenue per carload/unit increased by 6% due to mix, positive pricing impacts, and higher fuel surcharge. In addition, revenue per carload/unit increased due to the strengthening of the Mexican peso against the U.S. dollar by approximately \$6.0 million, compared to the same period in 2016, for transactions denominated in Mexican pesos. The average exchange rate of Mexican peso per U.S. dollar was Ps.17.8 for the three months ended September 30, 2017, compared to Ps.18.7 for the same period in 2016.

For the nine months ended September 30, 2017, revenues and carload/unit volumes increased 11% and 5%, respectively, compared to the same period in 2016. Revenue per carload/unit increased by 6% due to mix, positive pricing impacts, and higher fuel surcharge. Energy revenues increased \$72.0 million, primarily due to an increase in frac sand volumes due to strong demand as a result of higher crude oil prices. In addition, utility coal volumes increased due to higher natural gas prices and lower coal inventory levels. The increase in revenue per carload/unit was partially offset by the weakening of the Mexican peso against the U.S. dollar of approximately \$14.0 million, compared to the same period in 2016, for revenue transactions denominated in Mexican pesos. The average exchange rate of Mexican pesos per U.S. dollar was Ps.18.9 for the nine months ended September 30, 2017, compared to Ps.18.3 for the same period in 2016.



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KCS's fuel surcharges are a mechanism to adjust revenue based upon changes in fuel prices above fuel price thresholds set in KCS's tariffs or contracts. Fuel surcharge revenue is calculated using a fuel price from a prior time period that can be up to 60 days earlier. In a period of volatile fuel prices or changing customer business mix, changes in fuel expense and fuel surcharge revenue may differ.

For the three and nine months ended September 30, 2017, fuel surcharge revenue increased \$18.4 million and \$44.5 million, respectively, compared to the same periods in 2016, due to separating the fuel surcharge for certain customers from the line haul rate. Additionally, the increase is due to higher fuel prices and the impact of fuel prices increasing above the fuel price thresholds for certain of KCS's tariffs and contracts.

The following discussion provides an analysis of revenues by commodity group:

Revenues by  
commodity  
group  
for the three  
months ended  
September 30,  
2017

Chemical and petroleum. Revenues increased \$12.6 million for the three months ended September 30, 2017, compared to the same period in 2016, due to a 7% increase in revenue per carload/unit and a 3% increase in carload/unit volumes. Revenues increased \$38.2 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to a 6% increase in revenue per carload/unit and a 4% increase in carload/unit volumes. Revenue per carload/unit increased due to increased average length of haul and positive pricing impacts. Petroleum volumes increased due to refined product and liquefied petroleum gas shipments to Mexico. In the third quarter of 2017, volumes were affected by Hurricane Harvey.

Industrial and consumer products. Revenues increased \$12.0 million for the three months ended September 30, 2017, compared to the same period in 2016, due to 4% increases in revenue per carload/unit and carload/unit volumes. Revenues increased \$23.2 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to a 3% increase in revenue per carload/unit and a 2% increase in carload/unit volumes. Revenue per carload/unit increased due to metals and scrap longer average length of haul, higher fuel surcharge, and positive pricing impacts. Other carloads' volumes increased due to strong military movements. In the third quarter of 2017, volumes were affected by Hurricane Harvey.

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Revenues by  
commodity  
group  
for the three  
months ended  
September 30,  
2017

Agriculture and minerals. Revenues increased \$2.6 million for the three months ended September 30, 2017, compared to the same period in 2016, due to a 3% increase in revenue per carload/unit, partially offset by a 1% decrease in carload/unit volumes. Revenues increased \$17.2 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to a 6% increase in revenue per carload/unit, partially offset by a 1% decrease in carload/unit volumes. Revenue per carload/unit increased due to positive pricing impacts and higher fuel surcharge.

Energy. Revenues increased \$11.7 million for the three months ended September 30, 2017, compared to the same period in 2016, due to a 20% increase in revenue per carload/unit, partially offset by a 2% decrease in carload/unit volumes. Revenue per carload/unit increased due to longer average length of haul, positive pricing impacts, mix, and higher fuel surcharge. Frac sand volumes increased due to strong demand as a result of higher crude oil prices.

Revenues increased \$72.0 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to a 26% increase in revenue per carload/unit and a 19% increase in carload/unit volumes. Utility coal volumes increased due to higher natural gas prices and lower coal inventory levels. Additionally, frac sand volumes increased due to strong demand as a result of higher crude oil prices.

Intermodal. Revenues increased \$3.7 million for the three months ended September 30, 2017, compared to the same period in 2016, due to a 4% increase in carload/unit volumes and a 1% increase in revenue per carload/unit. The volume increase was attributable to new business, partially offset by the impacts of Hurricane Harvey in the third quarter of 2017, and truck capacity in the U.S. and Mexico. Revenues remained flat for the nine months ended September 30, 2017, compared to the same period in 2016.

Automotive. Revenues increased \$10.0 million for the three months ended September 30, 2017, compared to the same period in 2016, due to a 12% increase in revenue per carload/unit and a 7% increase in carload/unit volumes. Revenue per carload/unit increased due to the strengthening of the Mexican peso against the U.S. dollar, higher fuel surcharge, increased average length of haul, and positive pricing impacts. Volumes increased due to the introduction of new automobile models and new plant openings. For the nine months ended September 30, 2017, revenues increased \$33.2 million, compared to the same period in 2016, due to a 21% increase in carload/unit volumes and a 2% increase in revenue per carload/unit. Volumes increased due to customers' temporary plant shutdowns in the first half of 2016, the introduction of new automobile models, and new plant openings. Revenue per carload/unit increased due to higher fuel surcharge and positive pricing impacts, partially offset by the weakening of the Mexican peso against the U.S. dollar.

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## Operating Expenses

Operating expenses, as shown below (in millions), increased \$18.1 million for the three months ended September 30, 2017, compared to the same period in 2016, primarily due to higher fuel prices and consumption. The strengthening of the Mexican peso against the U.S. dollar during the three months ended September 30, 2017, resulted in expense increases of approximately \$4.0 million, compared to the same period in 2016, for expense transactions denominated in Mexican pesos. The average exchange rate of Mexican pesos per U.S. dollar was Ps. 17.8 for the three months ended September 30, 2017, compared to Ps.18.7 for the same period in 2016.

Operating expenses, as shown below (in millions), increased \$110.6 million for the nine months ended September 30, 2017, compared to the same period in 2016, primarily due to higher fuel prices and consumption and compensation and benefits. The weakening of the Mexican peso against the U.S. dollar during the nine months ended September 30, 2017, resulted in expense reductions of approximately \$9.0 million, compared to the same period in 2016, for expense transactions denominated in Mexican pesos. The average exchange rate of Mexican pesos per U.S. dollar was Ps. 18.9 for the nine months ended September 30, 2017, compared to Ps.18.3 for the same period in 2016.

|                                | Three Months Ended |         | Change  |         |
|--------------------------------|--------------------|---------|---------|---------|
|                                | September 30, 2017 | 2016    | Dollars | Percent |
| Compensation and benefits      | \$129.0            | \$127.9 | \$1.1   | 1 %     |
| Purchased services             | 46.3               | 54.5    | (8.2)   | (15 %)  |
| Fuel                           | 80.1               | 67.6    | 12.5    | 18 %    |
| Mexican fuel excise tax credit | (11.1)             | (15.6)  | 4.5     | (29 %)  |
| Equipment costs                | 30.9               | 32.0    | (1.1)   | (3 %)   |
| Depreciation and amortization  | 81.9               | 76.9    | 5.0     | 7 %     |
| Materials and other            | 65.7               | 61.4    | 4.3     | 7 %     |
| Total operating expenses       | \$422.8            | \$404.7 | \$18.1  | 4 %     |

|                                | Nine Months Ended  |           | Change  |         |
|--------------------------------|--------------------|-----------|---------|---------|
|                                | September 30, 2017 | 2016      | Dollars | Percent |
| Compensation and benefits      | \$371.6            | \$347.0   | \$24.6  | 7 %     |
| Purchased services             | 146.5              | 159.1     | (12.6)  | (8 %)   |
| Fuel                           | 234.4              | 186.0     | 48.4    | 26 %    |
| Mexican fuel excise tax credit | (35.6)             | (49.6)    | 14.0    | (28 %)  |
| Equipment costs                | 93.3               | 85.9      | 7.4     | 9 %     |
| Depreciation and amortization  | 241.6              | 226.9     | 14.7    | 6 %     |
| Materials and other            | 186.9              | 172.8     | 14.1    | 8 %     |
| Total operating expenses       | \$1,238.7          | \$1,128.1 | \$110.6 | 10 %    |

Compensation and benefits. Compensation and benefits increased \$1.1 million for the three months ended September 30, 2017, compared to the same period in 2016, due to annual wage increases of approximately \$4.0 million, increased headcount of approximately \$2.0 million and additional headcount for car repair in Mexico being performed in-house starting in October 2016 of approximately \$2.0 million, partially offset by a decrease in incentive compensation of approximately \$6.0 million. Compensation and benefits increased \$24.6 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to increases in annual wages and benefits of approximately \$18.0 million, increased headcount of approximately \$4.0 million, and additional headcount for car repair in Mexico being performed in-house starting in October 2016 of approximately \$4.0 million, partially offset by decreased incentive compensation of approximately \$2.0 million and the weakening of the Mexican peso of approximately \$2.0 million.

Purchased services. Purchased services expense decreased \$8.2 million and \$12.6 million for the three and nine months ended September 30, 2017, respectively, compared to the same periods in 2016, due to car repair in Mexico being performed in-house starting in October 2016 and the restructuring of certain locomotive maintenance contracts. For the nine months ended September 30, 2017, the decrease was partially offset by increases in repairs and maintenance, detours, and computer software expenses.

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Fuel. Fuel increased \$12.5 million for the three months ended September 30, 2017, compared to the same period in 2016, due to higher diesel fuel prices of approximately \$6.0 million and \$3.0 million in Mexico and the U.S., respectively, higher consumption of approximately \$3.0 million, and the strengthening of the Mexican peso of approximately \$2.0 million. These increases were partially offset by improved efficiency of approximately \$2.0 million. Fuel increased \$48.4 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to higher diesel fuel prices of approximately \$25.0 million and \$15.0 million in Mexico and the U.S., respectively, and higher consumption of approximately \$16.0 million, partially offset by the weakening of the Mexican peso of approximately \$5.0 million and improved efficiency of approximately \$3.0 million. The average price per gallon was \$2.30 and \$2.24 for the three and nine months ended September 30, 2017, respectively, compared to \$1.99 and \$1.93 for the same periods in 2016.

Mexican fuel excise tax credit. Fuel purchases made in Mexico are subject to an excise tax that is included in the price of fuel. The Company is eligible for and utilizes an available credit for the excise tax included in the price of fuel that is purchased and consumed in locomotives and certain work equipment in Mexico. For the three and nine months ended September 30, 2017, the Company recognized an \$11.1 million and \$35.6 million benefit, respectively, compared to \$15.6 million and \$49.6 million for the same periods in 2016. The reduced benefit is due to a lower excise tax rate in effect for 2017 as compared to 2016. The Mexican fuel excise tax credit is realized through the offset of the total annual Mexico income tax liability and income tax withholding payment obligations of KCSM, with no carryforward to future periods.

Equipment costs. Equipment costs decreased \$1.1 million for the three months ended September 30, 2017, compared to the same period in 2016, due to lower freight car rent. Equipment costs increased \$7.4 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to higher car hire expense resulting from increased automotive business impacting rates and volumes, partially offset by improved efficiency.

Depreciation and amortization. Depreciation and amortization expense increased \$5.0 million and \$14.7 million for the three and nine months ended September 30, 2017, respectively, compared to the same periods in 2016, due to a larger asset base.

Materials and other. Materials and other expense increased \$4.3 million and \$14.1 million for the three and nine months ended September 30, 2017, compared to the same periods in 2016, due to car repair in Mexico being performed in-house starting in October 2016.

#### Non-Operating Income and Expenses

Equity in net earnings of affiliates. Equity in net earnings from affiliates decreased \$0.7 million for the three and nine months ended September 30, 2017, compared to the same periods in 2016 as a result of lower equity in net earnings from the operations of Panama Canal Railway Company due to a decrease in container volumes.

Interest expense. Interest expense remained flat for the three months ended September 30, 2017, compared to the same period in 2016. For the nine months ended September 30, 2017, interest expense increased \$1.7 million, compared to the same period in 2016, due to higher average debt balances, partially offset by lower average interest rates as a result of an increased proportion of commercial paper in the overall debt mix. During the three and nine months ended September 30, 2017, the average debt balances (including commercial paper) were \$2,640.6 million and \$2,594.1 million, respectively, compared to \$2,577.7 million and \$2,490.2 million for the same periods in 2016. Average interest rates during the three and nine months ended September 30, 2017 were 3.8% and 3.9%, respectively, compared to 4.0% for the same periods in 2016.

Foreign exchange gain (loss). For the three and nine months ended September 30, 2017, foreign exchange gain was \$0.8 million and \$61.8 million, respectively, compared to a loss of \$19.8 million and \$47.3 million for the same periods in 2016. Foreign exchange gain (loss) includes the re-measurement and settlement of monetary assets and liabilities denominated in Mexican pesos and the gain (loss) on foreign currency derivative contracts.

For the three and nine months ended September 30, 2017, the re-measurement and settlement of monetary assets and liabilities denominated in Mexican pesos resulted in a foreign exchange loss of \$2.5 million and a gain of \$16.3 million, respectively, compared to a loss of \$3.7 million and \$11.5 million for the same periods in 2016.

The Company enters into foreign currency derivative contracts to hedge its net exposure to fluctuations in the Mexican cash tax obligation due to changes in the value of the Mexican peso against the U.S. dollar. For the three and nine months ended September 30, 2017, foreign exchange gain on foreign currency derivative contracts was \$3.3 million and \$45.5 million, respectively, compared to a loss of \$16.1 million and \$35.8 million for the same periods in 2016.

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Other income (expense), net. Other income (expense) remained flat for the three months ended September 30, 2017, compared to the same period in 2016. For the nine months ended September 30, 2017, other income (expense), net increased \$1.2 million, compared to the same period in 2016, due to an increase in miscellaneous income in the first half of 2017.

Income tax expense. Income tax expense increased \$44.7 million and \$122.2 million for the three and nine months ended September 30, 2017, respectively, compared to the same periods in 2016, due to a higher effective tax rate due to fluctuations in the foreign exchange rate and higher pre-tax income. The components of the effective tax rates for the three and nine months ended September 30, 2017, compared to the same periods in 2016, are as follows:

|  | Three Months<br>Ended<br>September 30,<br>2017 |         | Nine Months<br>Ended<br>September 30,<br>2016 |         |
|--|--|---------|---|---------|
| Statutory rate in effect                     | 35.0%  | 35.0%   | 35.0%   | 35.0%   |
| Tax effect of:                               |  |         |   |         |
| Difference between U.S. and foreign tax rate | (3.1 %)  | (2.5 %) | (3.1 %)                                       | (2.8 %) |
| State and local income tax provision, net    | 1.0 %  | 1.4 %   | 1.0 %   | 1.2 %   |
| Foreign exchange (i)                         | 6.1 %  | (8.9 %) | 5.8 %   | (3.7 %) |
| Other, net                                   | (0.3 %)  | (1.4 %) | 0.9 %   | —       |
| Effective tax rate                           | 38.7%  | 23.6%   | 39.6%   | 29.7%   |

Mexican income taxes are paid in Mexican pesos, and as a result, the effective income tax rate reflects fluctuations in the value of the Mexican peso against the U.S. dollar measured by the forward exchange rate. The foreign exchange impact on income taxes includes the gain or loss from the revaluation of net U.S. dollar-denominated monetary liabilities into Mexican pesos which is included in Mexican taxable income under Mexican tax law. As a result, a strengthening of the Mexican peso against the U.S. dollar for the reporting period will generally increase (i) the Mexican cash tax obligation and the effective income tax rate, and a weakening of the Mexican peso against the U.S. dollar for the reporting period will generally decrease the Mexican cash tax obligation and the effective tax rate. To hedge its exposure to this cash tax risk, the Company enters into foreign currency derivative contracts, which are measured at fair value each period and any change in fair value is recognized in foreign exchange gain (loss) within the consolidated statements of income as described above. Refer to Note 8 Derivative Instruments for more information.

## Liquidity and Capital Resources

### Overview

The Company focuses its cash and capital resources on investing in the business, shareholder returns and optimizing its capital structure.

The Company believes, based on current expectations, that cash and other liquid assets, operating cash flows, access to debt and equity capital markets, and other available financing resources will be sufficient to fund anticipated operating expenses, capital expenditures, debt service costs, dividends, share repurchases, and other commitments in the foreseeable future. The Company's current financing instruments contain restrictive covenants which limit or preclude certain actions; however, the covenants are structured such that the Company expects to have sufficient flexibility to conduct its operations. The Company was in compliance with all of its debt covenants as of September 30, 2017.

Though KCS's cash flows from operations are expected to be sufficient to fund operations, capital expenditures, debt service and dividends, the Company may, from time to time, incur debt to refinance existing indebtedness, purchase equipment under operating leases, repurchase shares or fund equipment additions or new investments.

During the nine months ended September 30, 2017, the Company invested \$419.3 million in capital expenditures. See Capital Expenditures section for further details.

During the first half of 2017, KCS concluded its \$500.0 million share repurchase program, announced in May 2015 (the “2015 program”). In August 2017, the Company announced a new share repurchase program of up to \$800.0 million, which expires on June 30, 2020 (the “2017 program”). Included within the 2017 program was authorization for an accelerated share repurchase (“ASR”) program limited to \$200.0 million. The Company entered into an ASR program of \$200.0 million in the third quarter of 2017. Following settlement of the ASR program in October 2017, the Company’s 2017 repurchases of common stock, which includes shares repurchased through the 2015 Program and the 2017 Program, totaled 3,241,978 shares of common stock at an average price of \$98.83 per share and a total cost of \$320.4 million. Refer to Note 10 - Equity for additional detail on the Company’s share repurchase activity.



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During the first and second quarters of 2017, the Company's Board of Directors declared quarterly cash dividends on its common stock of \$0.33 per share (total of \$69.9 million), and during the third quarter of 2017 declared quarterly cash dividends on its common stock of \$0.36 per share (total \$37.3 million). Subject to the discretion of the Board of Directors, capital availability and a determination that cash dividends continue to be in the best interest of its stockholders, the Company intends to pay a quarterly dividend on an ongoing basis.

For additional discussion of the agreements representing the indebtedness of KCS, see "Note 11, Short-Term Borrowings" and "Note 12, Long-Term Debt" in the "Notes to the Consolidated Financial Statements" section of the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

On September 30, 2017, total available liquidity (the cash balance plus revolving credit facility availability) was \$532.4 million, compared to availability at December 31, 2016 of \$789.2 million. This decrease was primarily due to a reduction in cash on hand as a result of the Company's ASR program as well as an increase in commercial paper to fund share repurchases in the first half of 2017.

As of September 30, 2017, the total cash and cash equivalents held outside of the U.S. in foreign subsidiaries was \$28.4 million. The Company expects that this cash will be available to fund operations without incurring significant additional income taxes.

KCS's operating results and financing alternatives can be unexpectedly impacted by various factors, some of which are outside of its control. For example, if KCS were to experience a reduction in revenues or a substantial increase in operating costs or other liabilities, its earnings could be significantly reduced, increasing the risk of non-compliance with debt covenants. Additionally, the Company is subject to external factors impacting debt and equity capital markets and its ability to obtain financing under reasonable terms is subject to market conditions. Volatility in capital markets and the tightening of market liquidity could impact KCS's access to capital. Further, KCS's cost of debt can be impacted by independent rating agencies which assign debt ratings based on certain factors including competitive position, credit measurements such as interest coverage and leverage ratios, and liquidity.

## Cash Flow Information

Summary cash flow data follows (in millions):

|  | Nine Months<br>Ended<br>September 30,<br>2017    2016 |          |
|--|---|----------|
| Cash flows provided by (used for):                   |   |          |
| Operating activities                                 | \$733.7   | \$683.6  |
| Investing activities                                 | (542.0 )  | (466.0 ) |
| Financing activities                                 | (273.9 )  | (61.1 )  |
| Net increase (decrease) in cash and cash equivalents | (82.2 )   | 156.5    |
| Cash and cash equivalents beginning of year          | 170.6   | 136.6    |
| Cash and cash equivalents end of period              | \$88.4  | \$293.1  |

Cash flows from operating activities increased \$50.1 million for the nine months ended September 30, 2017, compared to the same period in 2016, primarily due to increased net income of \$61.9 million, partially offset by a decrease in cash inflows from working capital items of \$15.7 million resulting mainly from the timing of certain receipts.

Net cash used for investing activities increased \$76.0 million for the nine months ended September 30, 2017, compared to the same period in 2016, due to a \$41.8 million increase in capital expenditures, a \$19.4 million increase in investments in and advances to affiliates and a \$16.0 million increase in expenditures for the purchase or replacement of equipment under existing operating leases. Additional information regarding capital expenditures is provided below.

Net cash used for financing activities increased \$212.8 million for the nine months ended September 30, 2017, compared to the same period in 2016, primarily due to an increase in the repurchase of common stock of \$220.6

million.

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## Capital Expenditures

KCS has funded, and expects to continue to fund capital expenditures with operating cash flows and short and long-term debt.

The following table summarizes capital expenditures by type (in millions):

|   | Nine Months Ended |          |
|---|-------------------|----------|
|   | September 30,     |          |
|   | 2017              | 2016     |
| Roadway capital program   | \$ 201.0          | \$ 210.3 |
| Locomotives and freight cars  | 64.7              | 65.0     |
| Capacity  | 79.3              | 71.8     |
| Positive train control  | 40.0              | 34.4     |
| Information technology  | 24.6              | 18.0     |
| Other   | 9.7               | 5.1      |
| Total capital expenditures (accrual basis)                                  | 419.3             | 404.6    |
| Change in capital accruals  | 27.6              | 0.5      |
| Total cash capital expenditures   | \$ 446.9          | \$ 405.1 |
| Purchase or replacement of equipment under operating leases (accrual basis) |                   |          |
| Change in capital accruals  | —                 | —        |
| Total cash purchase or replacement of equipment under operating leases      | \$ 42.6           | \$ 26.6  |

Generally, the Company's capital program consists of capital replacement and equipment. For 2017, internally generated cash flows are expected to fund cash capital expenditures, which are currently estimated to be between \$550.0 million and \$560.0 million. In addition, the Company periodically reviews its equipment under operating leases. Any additional purchase or replacement of equipment under operating leases during 2017 is expected to be funded with internally generated cash flows and/or short-term debt.

## Other Matters

KCSR participates in industry-wide multi-employer bargaining as a member of the National Carriers' Conference Committee, as well as local bargaining for agreements that are limited to KCSR's property. Approximately 75% of KCSR employees are covered by collective bargaining agreements. Long-term settlement agreements were reached and ratified during 2011 and the first half of 2012 covering all of the participating unions. These agreements were in effect through December 2015, and currently remain in effect.

The National Carriers' Conference Committee ("NCCC") represents KCSR and the other large freight railroads in industry-wide multi-employer bargaining. The NCCC has been bargaining with the rail unions since January 2015 for changes to these collective bargaining agreements. On October 5, 2017, the NCCC, as representatives of KCSR and the railroad industry, reached a tentative agreement with Collective Bargaining Group ("CBG"), a coalition comprised of multiple unions that represent approximately 60% of KCSR's unionized workforce. The unions in the CBG coalition have now commenced ratification of this tentative agreement by its members. If ratified, the revised agreement will be in effect through December 2019. The NCCC is still in mediation with the other unions regarding proposed amendments to their agreements.

KCSM Servicios, S.A. de C.V. ("KCSM Servicios"), a wholly owned subsidiary of KCS, provides employee services to KCSM, and KCSM pays KCSM Servicios market-based rates for these services. KCSM Servicios union employees are covered by one labor agreement, which was signed on April 16, 2012, between KCSM Servicios and the Sindicato de Trabajadores Ferrocarrileros de la República Mexicana ("Mexican Railroad Union"), for an indefinite period of time, for the purpose of regulating the relationship between the parties. Approximately 80% of KCSM Servicios employees are covered by this labor agreement. The compensation terms under this labor agreement are subject to renegotiation on an annual basis and all other benefits are subject to negotiation every two years. KCSM Servicios has started negotiations of compensation and all other benefits terms with the Mexican Railroad Union for the period covering July 1, 2017 to June 30, 2018. The anticipated resolution of this negotiation is not expected to have a material impact to the consolidated financial statements.

Union labor negotiations have not historically resulted in any strike, boycott, or other disruption in the Company's business operations.

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Item 3. Quantitative and Qualitative Disclosures about Market Risk

There was no material change during the quarter from the information set forth in Part II, Item 7A. “Quantitative and Qualitative Disclosure about Market Risk” in the Annual Report on Form 10-K for the year ended December 31, 2016.

Item 4. Controls and Procedures

(a) Disclosure Controls and Procedures

As of the end of the period for which this Quarterly Report on Form 10-Q is filed, the Company’s Chief Executive Officer and Chief Financial Officer have each reviewed and evaluated the effectiveness of the Company’s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have each concluded that the Company’s current disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company’s management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

(b) Changes in Internal Control over Financial Reporting

There have not been any changes in the Company’s internal control over financial reporting that occurred during the third quarter of 2017 that have materially affected, or are reasonably likely to materially affect, the Company’s internal control over financial reporting.

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PART II — OTHER INFORMATION

Item 1. Legal Proceedings

For information related to the Company's legal proceedings, see Note 11, Commitments and Contingencies under Part I, Item 1 of this quarterly report on Form 10-Q.

Item 1A. Risk Factors

The following risk factor, which is included in our 2016 Form 10-K, is updated as follows. The remaining risk factors included in our 2016 Form 10-K remain unchanged and are incorporated herein by reference.

KCS's business is subject to regulation by federal, state and local legislatures and agencies that could impose significant cost on the Company's business operations.

**Mexican Antitrust Review.** Pursuant to the Mexican Antitrust Law and the Regulatory Railroad Service Law, on September 12, 2016, the Mexican government's antitrust commission (Comisión Federal de Competencia Económica or "COFECE"), announced that it would review competitive conditions in the Mexican railroad industry, with respect to the existence of effective competition in the provision of interconnection services, trackage rights, switching rights and interline services used to render public freight transport in Mexico. The COFECE review includes the entire freight rail transportation market in Mexico and is not targeted to any single rail carrier.

On March 15, 2017, the COFECE published an executive summary of its preliminary report in the Diario Oficial de la Federación. The COFECE's preliminary report concluded that there was a lack of effective competition in the market for trackage rights ("Relevant Market") throughout the entire networks of Kansas City Southern de Mexico, S.A. de C.V. ("KCSM"), Ferrocarril Mexicano, S.A. de C.V., Ferrosur, S.A. de C.V., and Ferrocarril y Terminal del Valle de Mexico, S.A. de C.V.

The Company disagrees with the COFECE's reasoning and preliminary conclusions, and responded on April 20, 2017 with its evidence and arguments to support its position, as provided in the Mexican antitrust law.

On April 27, 2017, the COFECE initiated the incidental procedure to analyze the recusal of two of its commissioners from ongoing proceedings ("Motion to Recuse"). On June 6, 2017, KCSM presented arguments in connection with the Motion to Recuse. On July 7, 2017, KCSM was served with rulings dated June 22, 2017 and June 2, 2017, regarding the Motion to Recuse. Consequently, the two commissioners excluded themselves from further participation in the investigation.

The COFECE has an additional term of up to 110 business days after the decision of the Motion to Recuse to issue a final report in connection with effective competition conditions in the Relevant Market. It is expected a final ruling will be issued around January 2018. It is too early to determine what, if any, impact this review may have on Mexican rail operations in the future. If the COFECE's final report determines there is a lack of effective competition, the COFECE could request the new Mexican Agencia Reguladora del Transporte Ferroviario ("Regulatory Agency of Rail Transportation" or "ARTF"), which has primary regulatory jurisdiction over the Company's Mexican operations, to conduct proceedings to determine whether to establish new limited mandatory trackage rights and/or rate regulation under the Amendments to the Mexican Regulatory Railroad Service Law.

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## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Purchases of Equity Securities

The following table presents common stock repurchases during each month for the third quarter of 2017:

| Period               | (a) Total Number of Shares (or Units) Purchased | (b) Average Price Paid per Share (or Unit) | (c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs <sup>(1)</sup> | (d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that may yet be purchased under the Plans or Programs <sup>(1)</sup><br><sup>(2)</sup> |
|----------------------|---|--|--|--|
| July 1-31, 2017      | —   | \$ —                                       | —  | \$ —   |
| August 1-31, 2017    | 1,750,277                                       | \$ 105.70                                  | 1,750,277  | \$ 600,000,000   |
| September 1-30, 2017 | —   | \$ —                                       | —  | \$ 600,000,000   |
| Total                | 1,750,277                                       |  | 1,750,277  |  |

On August 15, 2017, the Company announced that the Board of Directors approved a share repurchase program, pursuant to which up to \$800.0 million in shares of common stock could be repurchased through June 30, 2020. <sup>(1)</sup> The authorization included a \$200.0 million Accelerated Share Repurchase (“ASR”) program and a \$600.0 million open market share repurchase program.

In the third quarter of 2017, the Company paid \$200.0 million under two ASR agreements and received an aggregate of initial delivery of 1,598,796 shares. One of the ASR agreements was settled in the third quarter of 2017, with the Company receiving 151,481 additional shares for a total of 1,750,277 and a value of \$185.0 million, <sup>(2)</sup> which is reflected in the table above. In October 2017, the second ASR agreement was settled with the Company receiving 151,492 additional shares and a value of \$15.0 million, which is not included in the number of shares or the average price paid per share in the table above. The average price paid per share upon completion of the ASR agreements was \$105.17. See Note 10 to the Consolidated Financial Statements included in this report.

## Item 3. Defaults upon Senior Securities

None.

## Item 4. Mine Safety Disclosures

Not applicable.

## Item 5. Other Information

None.

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Item 6. Exhibits

Exhibit  
No. Description of Exhibits Filed with this Report

- 31.1 Principal Executive Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.1.
- 31.2 Principal Financial Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.2.
- 32.1 Principal Executive Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.1.
- 32.2 Principal Financial Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.2.

101 The following unaudited financial information from Kansas City Southern's Quarterly Report on Form 10-Q for the quarter ended September 30, 2017, formatted in XBRL (Extensible Business Reporting Language) includes: (i) Consolidated Statements of Income for the three and nine months ended September 30, 2017 and 2016, (ii) Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2017 and 2016, (iii) Consolidated Balance Sheets as of September 30, 2017 and December 31, 2016, (iv) Consolidated Statements of Cash Flows for the nine months ended September 30, 2017 and 2016, and (v) the Notes to Consolidated Financial Statements.



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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized and in the capacities indicated on October 20, 2017.

Kansas City Southern

/s/ MICHAEL W. UPCHURCH

Michael W. Upchurch

Executive Vice President and Chief Financial Officer

(Principal Financial Officer)

/s/ SUZANNE M. GRAFTON

Suzanne M. Grafton

Vice President and Chief Accounting Officer

(Principal Accounting Officer)