

HOST HOTELS & RESORTS, INC.

Form 10-Q

November 05, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

Commission File Number: 001-14625 (Host Hotels & Resorts, Inc.)

0-25087 (Host Hotels & Resorts, L.P.)

HOST HOTELS & RESORTS, INC.

HOST HOTELS & RESORTS, L.P.

(Exact name of registrant as specified in its charter)

Maryland (Host Hotels & Resorts, Inc.) 53-008595

Delaware (Host Hotels & Resorts, L.P.) 52-2095412

(State or Other Jurisdiction of (I.R.S. Employer

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Incorporation or Organization)	Identification No.)
6903 Rockledge Drive, Suite 1500	20817
Bethesda, Maryland	(Zip Code)

(Address of Principal Executive Offices)

(240) 744-1000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Host Hotels & Resorts, Inc.	Yes	No
Host Hotels & Resorts, L.P.	Yes	No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Host Hotels & Resorts, Inc.	Yes	No
Host Hotels & Resorts, L.P.	Yes	No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Host Hotels & Resorts, Inc.	
Large accelerated filer	Accelerated filer
Non-accelerated filer	Smaller reporting company
Emerging growth company	

Host Hotels & Resorts, L.P.	
Large accelerated filer	Accelerated filer
Non-accelerated filer	Smaller reporting company
Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Host Hotels & Resorts, Inc.	Yes	No
Host Hotels & Resorts, L.P.	Yes	No

As of November 1, 2018 there were 742,062,448 shares of Host Hotels & Resorts, Inc.'s common stock, \$.01 par value per share, outstanding.

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## EXPLANATORY NOTE

This report combines the quarterly reports on Form 10-Q of Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. Unless stated otherwise or the context requires otherwise, references to “Host Inc.” mean Host Hotels & Resorts, Inc., a Maryland corporation, and references to “Host L.P.” mean Host Hotels & Resorts, L.P., a Delaware limited partnership, and its consolidated subsidiaries, in cases where it is important to distinguish between Host Inc. and Host L.P. We use the terms “we” or “our” or “the company” to refer to Host Inc. and Host L.P. together, unless the context indicates otherwise.

Host Inc. operates as a self-managed and self-administered real estate investment trust (“REIT”). Host Inc. owns properties and conducts operations through Host L.P., of which Host Inc. is the sole general partner and of which it holds approximately 99% of the partnership interests (“OP units”). The remaining OP units are owned by various unaffiliated limited partners. As the sole general partner of Host L.P., Host Inc. has the exclusive and complete responsibility for Host L.P.’s day-to-day management and control. Management operates Host Inc. and Host L.P. as one enterprise. The management of Host Inc. consists of the same persons who direct the management of Host L.P. As general partner with control of Host L.P., Host Inc. consolidates Host L.P. for financial reporting purposes, and Host Inc. does not have significant assets other than its investment in Host L.P. Therefore, the assets and liabilities of Host Inc. and Host L.P. are substantially the same on their respective condensed consolidated financial statements and the disclosures of Host Inc. and Host L.P. also are substantially similar. For these reasons, we believe that the combination into a single report of the quarterly reports on Form 10-Q of Host Inc. and Host L.P. results in benefits to management and investors.

The substantive difference between Host Inc.’s and Host L.P.’s filings is the fact that Host Inc. is a REIT with public stock, while Host L.P. is a partnership with no publicly traded equity. In the condensed consolidated financial statements, this difference primarily is reflected in the equity (or partners’ capital for Host L.P.) section of the consolidated balance sheets and in the consolidated statements of equity (or partners’ capital for Host L.P.). Apart from the different equity treatment, the condensed consolidated financial statements of Host Inc. and Host L.P. nearly are identical.

This combined Form 10-Q for Host Inc. and Host L.P. includes, for each entity, separate interim financial statements (but combined footnotes), separate reports on disclosure controls and procedures and internal control over financial reporting and separate CEO/CFO certifications. In addition, with respect to any other financial and non-financial disclosure items required by Form 10-Q, any material differences between Host Inc. and Host L.P. are discussed separately herein. For a more detailed discussion of the substantive differences between Host Inc. and Host L.P. and why we believe the combined filing results in benefits to investors, see the discussion in the combined Annual Report on Form 10-K for the year ended December 31, 2017 under the heading “Explanatory Note.”

HOST HOTELS & RESORTS, INC. AND HOST HOTELS & RESORTS, L.P.

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## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2018 and December 31, 2017

(in millions, except share and per share amounts)

	September 30, 2018 (unaudited)	December 31, 2017
<b>ASSETS</b>		
Property and equipment, net	\$ 9,775	\$ 9,692
Assets held for sale	274	250
Due from managers	141	79
Advances to and investments in affiliates	320	327
Furniture, fixtures and equipment replacement fund	205	195
Other	171	237
Cash and cash equivalents	1,269	913
Total assets	\$ 12,155	\$ 11,693
<b>LIABILITIES, NON-CONTROLLING INTERESTS AND EQUITY</b>		
<b>Debt</b>		
Senior notes	\$ 2,781	\$ 2,778
Credit facility, including term loans of \$997 and \$996, respectively	1,292	1,170
Other debt	6	6
Total debt	4,079	3,954
Accounts payable and accrued expenses	265	283
Other	246	287
Total liabilities	4,590	4,524
Non-controlling interests - Host Hotels & Resorts, L.P.	170	167
Host Hotels & Resorts, Inc. stockholders' equity:		
Common stock, par value \$.01, 1,050 million shares authorized, 740 million shares and 739.1 million shares issued and outstanding, respectively		
	7	7
Additional paid-in capital	8,108	8,097
Accumulated other comprehensive loss	(65 )	(60 )
Deficit	(728 )	(1,071 )
Total equity of Host Hotels & Resorts, Inc. stockholders	7,322	6,973
Non-controlling interests—other consolidated partnerships	73	29
Total equity	7,395	7,002
Total liabilities, non-controlling interests and equity	\$ 12,155	\$ 11,693

See notes to condensed consolidated financial statements.

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## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

Quarter and Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions, except per share amounts)

	Quarter ended		Year-to-date ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
<b>REVENUES</b>				
Rooms	\$874	\$860	\$2,691	\$2,643
Food and beverage	337	314	1,199	1,152
Other	88	80	273	248
<b>Total revenues</b>	<b>1,299</b>	<b>1,254</b>	<b>4,163</b>	<b>4,043</b>
<b>EXPENSES</b>				
Rooms	234	227	696	676
Food and beverage	254	242	822	794
Other departmental and support expenses	321	309	972	952
Management fees	56	53	183	178
Other property-level expenses	90	97	287	294
Depreciation and amortization	412	176	779	534
Corporate and other expenses	24	24	82	79
Gain on insurance and business interruption settlements	—	(1 )	—	(6 )
<b>Total operating costs and expenses</b>	<b>1,391</b>	<b>1,127</b>	<b>3,821</b>	<b>3,501</b>
<b>OPERATING PROFIT (LOSS)</b>	<b>(92 )</b>	<b>127</b>	<b>342</b>	<b>542</b>
Interest income	3	2	8	4
Interest expense	(45 )	(43 )	(134 )	(125 )
Gain on sale of assets	547	59	667	105
Gain (loss) on foreign currency transactions and derivatives	1	(2 )	—	(4 )
Equity in earnings of affiliates	6	4	25	19
<b>INCOME BEFORE INCOME TAXES</b>	<b>420</b>	<b>147</b>	<b>908</b>	<b>541</b>
Provision for income taxes	(42 )	(42 )	(63 )	(63 )
<b>NET INCOME</b>	<b>378</b>	<b>105</b>	<b>845</b>	<b>478</b>
Less: Net income attributable to non-controlling interests	(56 )	(1 )	(61 )	(6 )
<b>NET INCOME ATTRIBUTABLE TO HOST HOTELS &amp;</b>				
<b>RESORTS, INC.</b>	<b>\$322</b>	<b>\$104</b>	<b>\$784</b>	<b>\$472</b>
Basic earnings per common share	\$.43	\$.14	\$1.06	\$.64
Diluted earnings per common share	\$.43	\$.14	\$1.06	\$.64

See notes to condensed consolidated financial statements.



## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Quarter and Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions)

	Quarter ended		Year-to-date ended	
	September 30, 2018	2017	September 30, 2018	2017
NET INCOME	\$378	\$105	\$845	\$478
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:				
Foreign currency translation and other comprehensive income				
(loss) of unconsolidated affiliates	(2 )	11	(10 )	26
Change in fair value of derivative instruments	—	(4 )	—	(14 )
Amounts reclassified from other comprehensive income (loss)	5	13	5	14
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX	3	20	(5 )	26
COMPREHENSIVE INCOME	381	125	840	504
Less: Comprehensive income attributable to non-controlling				
interests	(56 )	(1 )	(61 )	(7 )
COMPREHENSIVE INCOME ATTRIBUTABLE TO HOST				
HOTELS & RESORTS, INC.	\$325	\$124	\$779	\$497

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions)

	Year-to-date ended September 30,	
	2018	2017
<b>OPERATING ACTIVITIES</b>		
Net income	\$845	\$478
Adjustments to reconcile to cash provided by operations:		
Depreciation and amortization	779	534
Amortization of finance costs, discounts and premiums, net	5	5
Stock compensation expense	11	8
Deferred income taxes	—	37
Gain on sale of assets	(667 )	(105 )
Loss on foreign currency transactions and derivatives	—	4
Gain on property insurance settlement	—	(1 )
Equity in earnings of affiliates	(25 )	(19 )
Change in due from managers	(55 )	(57 )
Distributions from investments in affiliates	24	14
Changes in other assets	(7 )	(17 )
Changes in other liabilities	31	(14 )
Net cash provided by operating activities	941	867
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	1,130	472
Return of investments in affiliates	1	4
Advances to and investments in affiliates	(4 )	(1 )
Acquisitions	(1,025)	(467)
Capital expenditures:		
Renewals and replacements	(214 )	(155)
Return on investment	(106 )	(53 )
Property insurance proceeds	8	—
Net cash used in investing activities	(210 )	(200)
<b>FINANCING ACTIVITIES</b>		
Financing costs	—	(9 )
Issuances of debt	—	398
Draws on credit facility	360	340
Repayment of credit facility	(225 )	(379)
Mortgage debt and other prepayments and scheduled maturities	—	(69 )
Dividends on common stock	(481 )	(480)

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Distributions and payments to non-controlling interests	(6 )	(47 )
Other financing activities	(9 )	2
Net cash used in financing activities	(361 )	(244)
Effects of exchange rate changes on cash held	(4 )	5
INCREASE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	366	428
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, BEGINNING		
OF PERIOD	1,109	544
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, END OF PERIOD	\$1,475	\$972

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS, CONTINUED

Year-to-date ended September 30, 2018 and 2017

(unaudited)

Supplemental disclosure of cash flow information (in millions):

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the balance sheet to the amount shown in the statements of cash flows:

	September 30, 2018	September 30, 2017
Cash and cash equivalents	\$ 1,269	\$ 789
Restricted cash (included in other assets)	1	—
Cash included in furniture, fixtures and equipment replacement fund	205	183
Total cash and cash equivalents and restricted cash shown in the statements of cash flows	\$ 1,475	\$ 972

The following table presents cash paid during the year-to-date for the following:

	Year-to-date ended September 30, 2018 2017	
Total interest paid	\$ 122	\$ 108
Income taxes paid	\$ 31	\$ 38

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2018 and December 31, 2017

(in millions)

	September 30, 2018 (unaudited)	December 31, 2017
<b>ASSETS</b>		
Property and equipment, net	\$ 9,775	\$ 9,692
Assets held for sale	274	250
Due from managers	141	79
Advances to and investments in affiliates	320	327
Furniture, fixtures and equipment replacement fund	205	195
Other	171	237
Cash and cash equivalents	1,269	913
Total assets	\$ 12,155	\$ 11,693
<b>LIABILITIES, LIMITED PARTNERSHIP INTERESTS OF THIRD PARTIES AND CAPITAL</b>		
<b>Debt</b>		
Senior notes	\$ 2,781	\$ 2,778
Credit facility, including term loans of \$997 and \$996, respectively	1,292	1,170
Other debt	6	6
Total debt	4,079	3,954
Accounts payable and accrued expenses	265	283
Other	246	287
Total liabilities	4,590	4,524
Limited partnership interests of third parties	170	167
<b>Host Hotels &amp; Resorts, L.P. capital:</b>		
General partner	1	1
Limited partner	7,386	7,032
Accumulated other comprehensive loss	(65 )	(60 )
Total Host Hotels & Resorts, L.P. capital	7,322	6,973
Non-controlling interests—consolidated partnerships	73	29
Total capital	7,395	7,002
Total liabilities, limited partnership interest of third parties and capital	\$ 12,155	\$ 11,693

See notes to condensed consolidated financial statements.





## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

Quarter and Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions, except per unit amounts)

	Quarter ended		Year-to-date ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
<b>REVENUES</b>				
Rooms	\$874	\$860	\$2,691	\$2,643
Food and beverage	337	314	1,199	1,152
Other	88	80	273	248
Total revenues	1,299	1,254	4,163	4,043
<b>EXPENSES</b>				
Rooms	234	227	696	676
Food and beverage	254	242	822	794
Other departmental and support expenses	321	309	972	952
Management fees	56	53	183	178
Other property-level expenses	90	97	287	294
Depreciation and amortization	412	176	779	534
Corporate and other expenses	24	24	82	79
Gain on insurance and business interruption settlements	—	(1 )	—	(6 )
Total operating costs and expenses	1,391	1,127	3,821	3,501
OPERATING PROFIT (LOSS)	(92 )	127	342	542
Interest income	3	2	8	4
Interest expense	(45 )	(43 )	(134 )	(125 )
Gain on sale of assets	547	59	667	105
Gain (loss) on foreign currency transactions and derivatives	1	(2 )	—	(4 )
Equity in earnings of affiliates	6	4	25	19
INCOME BEFORE INCOME TAXES	420	147	908	541
Provision for income taxes	(42 )	(42 )	(63 )	(63 )
NET INCOME	378	105	845	478
Less: Net (income) loss attributable to non-controlling interests	(53 )	1	(53 )	—
NET INCOME ATTRIBUTABLE TO HOST HOTELS & RESORTS, L.P.	\$325	\$106	\$792	\$478
Basic earnings per common unit	\$.44	\$.14	\$1.08	\$.65
Diluted earnings per common unit	\$.44	\$.14	\$1.08	\$.65

See notes to condensed consolidated financial statements.



## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Quarter and Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions)

	Quarter ended		Year-to-date ended	
	September 30, 2018	2017	September 30, 2018	2017
<b>NET INCOME</b>	<b>\$378</b>	<b>\$105</b>	<b>\$845</b>	<b>\$478</b>
<b>OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:</b>				
Foreign currency translation and other comprehensive income				
(loss) of unconsolidated affiliates	(2 )	11	(10 )	26
Change in fair value of derivative instruments	—	(4 )	—	(14 )
Amounts reclassified from other comprehensive income (loss)	5	13	5	14
<b>OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX</b>	<b>3</b>	<b>20</b>	<b>(5 )</b>	<b>26</b>
<b>COMPREHENSIVE INCOME</b>	<b>381</b>	<b>125</b>	<b>840</b>	<b>504</b>
Less: Comprehensive (income) loss attributable to non-controlling interests	(53 )	1	(53 )	(1 )
<b>COMPREHENSIVE INCOME ATTRIBUTABLE TO HOST</b>				
<b>HOTELS &amp; RESORTS, L.P.</b>	<b>\$328</b>	<b>\$126</b>	<b>\$787</b>	<b>\$503</b>

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2018 and 2017

(unaudited, in millions)

	Year-to-date ended September 30,	
	2018	2017
<b>OPERATING ACTIVITIES</b>		
Net income	\$845	\$478
Adjustments to reconcile to cash provided by operations:		
Depreciation and amortization	779	534
Amortization of finance costs, discounts and premiums, net	5	5
Stock compensation expense	11	8
Deferred income taxes	—	37
Gain on sale of assets	(667 )	(105)
Loss on foreign currency transactions and derivatives	—	4
Gain on property insurance settlement	—	(1 )
Equity in earnings of affiliates	(25 )	(19 )
Change in due from managers	(55 )	(57 )
Distributions from investments in affiliates	24	14
Changes in other assets	(7 )	(17 )
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Property insurance proceeds	8	—
Net cash used in investing activities	(210 )	(200)
<b>FINANCING ACTIVITIES</b>		
Financing costs	—	(9 )
Issuances of debt	—	398
Draws on credit facility	360	340
Repayment of credit facility	(225 )	(379)
Mortgage debt and other prepayments and scheduled maturities	—	(69 )
Distributions on common OP units	(486 )	(486)

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Distributions and payments to non-controlling interests	(1 )	(41 )
Other financing activities	(9 )	2
Net cash used in financing activities	(361 )	(244)
Effects of exchange rate changes on cash held	(4 )	5
INCREASE IN CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	366	428
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, BEGINNING		
OF PERIOD	1,109	544
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH, END OF PERIOD	\$1,475	\$972

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS, CONTINUED

Year-to-date ended September 30, 2018 and 2017

(unaudited)

Supplemental disclosure of cash flow information (in millions):

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the balance sheet to the amount shown in the statements of cash flows:

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Total cash and cash equivalents and restricted cash shown in the statements of cash flows	\$ 1,475	\$ 972

The following table presents cash paid during the year-to-date for the following:

	Year-to-date ended September 30,	
	2018	2017
Total interest paid	\$ 122	\$ 108
Income taxes paid	\$ 31	\$ 38

See notes to condensed consolidated financial statements.

## HOST HOTELS &amp; RESORTS, INC., HOST HOTELS &amp; RESORTS, L.P., AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 1. Organization

## Description of Business

Host Hotels & Resorts, Inc. operates as a self-managed and self-administered real estate investment trust (“REIT”), with its operations conducted solely through Host Hotels & Resorts, L.P. and its subsidiaries. Host Hotels & Resorts, L.P., a Delaware limited partnership, operates through an umbrella partnership structure, with Host Hotels & Resorts, Inc., a Maryland corporation, as its sole general partner. In the notes to these unaudited condensed consolidated financial statements, we use the terms “we” or “our” to refer to Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. together, unless the context indicates otherwise. We also use the term “Host Inc.” specifically to refer to Host Hotels & Resorts, Inc. and the term “Host L.P.” specifically to refer to Host Hotels & Resorts, L.P. in cases where it is important to distinguish between Host Inc. and Host L.P. As of September 30, 2018, Host Inc. holds approximately 99% of Host L.P.’s OP units.

## Consolidated Portfolio

As of September 30, 2018, our consolidated portfolio, primarily consisting of luxury and upper upscale hotels, is located in the following countries:

	Hotels
United States	88
Brazil	3
Canada	2
Total	93

## Joint Ventures

We own an approximate 33% non-controlling interest in a joint venture in Europe (“Euro JV”) that owns 11 hotels in two separate funds in seven countries. We also own non-controlling interests in an additional six joint ventures that own ten hotels.

Omg

## 2. Summary of Significant Accounting Policies

We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with GAAP in the accompanying unaudited condensed consolidated financial statements. We believe the disclosures made herein are adequate to prevent the information presented from being misleading. However, the financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2017.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

In our opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly our financial position as of September 30, 2018, and the results of our operations for the quarter and year-to-date periods ended September 30, 2018 and 2017, respectively, and cash flows for the year-to-date periods ended September 30, 2018 and 2017, respectively. Interim results are not necessarily indicative of full year performance because of the impact of seasonal variations.

Three of our partnerships are considered variable interest entities (VIEs) as the general partner maintains control over the decisions that most significantly impact the partnerships. These VIEs include the operating partnership, Host L.P., which is consolidated by Host Inc., of which Host Inc. is the sole general partner and holds approximately 99% of its partnership interests; the consolidated partnership that owns the Houston Airport Marriott at George Bush Intercontinental; and the unconsolidated partnership that owns the Philadelphia Marriott Downtown. Host Inc.'s sole



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significant asset is its investment in Host L.P. and, consequently, substantially all of Host Inc.'s assets and liabilities consists of the assets and liabilities of Host L.P. All of Host Inc.'s debt is an obligation of Host L.P. and may be settled only with assets of Host L.P.

#### Reclassifications

Certain prior year financial statement amounts have been reclassified to conform with the current year presentation.

#### New Accounting Standards

**Leases.** In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842), which affects aspects of accounting for lease agreements. Under the new standard, all leases, including operating leases, will require recognition of the lease assets and lease liabilities by lessees on the balance sheet. However, the effect on the statement of operations and the statement of cash flows largely is unchanged. The standard is effective for fiscal years beginning after December 15, 2018. The current standard requires adoption using a modified retrospective approach, with the option of restatement of the comparative periods presented in the year of adoption or applying the new standard only in the year of adoption with a cumulative-effect adjustment in the period of adoption. The primary impact of the new standard will be to the treatment of our 25 ground leases, which represent approximately 85% of our annual operating lease payments. We believe that application of this standard will result in us recording a right of use asset and the related lease liability of between \$500 million and \$600 million for the ground leases, although changes in discount rates, ground lease terms or other variables may have a significant effect on the calculation of this recorded amount. As noted above, we expect that the adoption of this standard will have minimal impact on our income statement. We expect to adopt the new standard on January 1, 2019 and use the effective date as our date of initial application. We also expect to elect all of the new standard's available transition practical expedients. Consequently, financial information will not be updated and disclosures required under the new standard will not be provided for dates and periods before January 1, 2019.

**Business Combinations.** We adopted ASU No. 2017-01, Business Combinations (Topic 805): Clarifying the Definition of a Business on January 1, 2018. The standard adopts a two-step approach wherein, if substantially all of the fair value of the gross assets acquired is concentrated in a single (group of similar) identifiable asset(s), then the transaction will be considered an asset purchase. We anticipate that most of our future hotel purchases will be considered asset purchases as opposed to business combinations, although this determination will be made on a transaction-by-transaction basis. This standard was adopted on a prospective basis and, therefore, it did not affect the accounting for any of our previous transactions.

**Revenue Recognition.** We adopted ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), on January 1, 2018. The standard sets forth steps to determine the timing and amount of revenue to be recognized to depict the transfer of goods or services in an amount that reflects the consideration that an entity expects in exchange. We also adopted ASU No. 2017-05, Other Income – Gains and Losses from the Derecognition of Nonfinancial Assets (Subtopic 610-20), which provides further guidance on accounting for the derecognition and partial sales of a non-financial asset. This standard may allow for earlier gain recognition for certain sale transactions pursuant to which we have continuing involvement with the asset that was sold. We adopted these standards using a modified retrospective approach with a cumulative effect recognized in our equity balance on the date of adoption and no restatements of prior period amounts. When applying the new standard for the cumulative effect, we elected to apply the new standard only to contracts that were not considered completed as of the date of adoption.

Transition adjustment. As a result of the adoption of this standard on January 1, 2018, total liabilities were reduced by \$4.5 million, and total equity of Host Inc. stockholders and total Host L.P. partner capital increased by \$4.5 million. This adjustment is related to a previously deferred gain on the sale of the Atlanta Marriott Marquis in 2013 that would have qualified for recognition under the new standard. Adoption did not have an effect on our income statement for the quarter and year-to-date ended September 30, 2018 and 2017.

Policy Disclosure. There has been no significant change to our method of revenue recognition for our primary operations; however, we have updated our accounting policy and disclosures for the revenue recognition standard. See Note 4 for this disclosure.

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### 3. Earnings Per Common Share (Unit)

Basic earnings per common share (unit) is computed by dividing net income attributable to common stockholders (unitholders) by the weighted average number of shares of Host Inc. common stock or Host L.P. common units outstanding. Diluted earnings per common share (unit) is computed by dividing net income attributable to common stockholders (unitholders), as adjusted for potentially dilutive securities, by the weighted average number of shares of Host Inc. common stock or Host L.P. common units outstanding plus other potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans or the common OP units distributed to Host Inc. to support such shares granted, and other non-controlling interests that have the option to convert their limited partnership interests to common OP units. No effect is shown for any securities that are anti-dilutive. We have 7.9 million common OP units which are convertible into 8.1 million common shares that are not included in Host Inc.'s calculation of earnings per share as their effect is not dilutive. The calculation of Host Inc. basic and diluted earnings per common share is shown below (in millions, except per share amounts):

	Quarter ended		Year-to-date ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
Net income	\$378	\$105	\$845	\$478
Less: Net income attributable to non-controlling interests	(56 )	(1 )	(61 )	(6 )
Net income attributable to Host Inc.	\$322	\$104	\$784	\$472
Basic weighted average shares outstanding	739.9	738.8	739.6	738.5
Assuming distribution of common shares granted under the comprehensive stock plans, less shares assumed purchased at market	0.6	0.2	0.6	0.2
Diluted weighted average shares outstanding	740.5	739.0	740.2	738.7
Basic earnings per common share	\$.43	\$.14	\$1.06	\$.64
Diluted earnings per common share	\$.43	\$.14	\$1.06	\$.64

The calculation of Host L.P. basic and diluted earnings per unit is shown below (in millions, except per unit amounts):

Quarter ended	Year-to-date ended
	September 30,
September 30,	September 30,

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	2018	2017	2018	2017
Net income	\$378	\$105	\$845	\$478
Less: Net (income) loss attributable to non-				
controlling interests	(53 )	1	(53 )	—
Net income attributable to Host L.P.	\$325	\$106	\$792	\$478
Basic weighted average units outstanding	732.3	731.6	732.1	731.4
Assuming distribution of common units to				
support shares granted under the				
comprehensive stock plans, less				
shares assumed purchased at market	0.6	0.2	0.6	0.2
Diluted weighted average units outstanding	732.9	731.8	732.7	731.6
Basic earnings per common unit	\$.44	\$.14	\$1.08	\$.65
Diluted earnings per common unit	\$.44	\$.14	\$1.08	\$.65

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#### 4. Revenue

Substantially all of our operating results represent revenues and expenses generated by property-level operations. The majority of customers make payments when services are provided to them. Due to the short-term nature of our contracts and the almost concurrent receipt of payment, we have no significant performance obligations outstanding at quarter end. We collect sales, use, occupancy and similar taxes at our hotels, which we present on a net basis (excluded from revenues) on our statements of operations. Revenues are recognized when the performance obligations have been met, as follows:

Income statement line item	Recognition method
Rooms revenues	Rooms revenues represent revenues from the occupancy of our hotel rooms and are driven by the occupancy and average daily rate charged. Rooms revenues do not include ancillary services or fees charged. The contracts for room stays with customers generally are very short term in duration and revenues are recognized over time during the course of the hotel stay.
Food and beverage revenues	Food and beverage revenues consist of revenues from group functions, which may include banquet revenues and audio-visual revenues, as well as outlet revenues from the restaurants and lounges at our properties. Revenues are recognized at a point in time as the services or products are provided. Our hotels may employ third parties to provide certain services at the property, for example, audio and visual services. We evaluate each of these contracts to determine if the hotel is the principal or the agent in the transaction and record the revenues as appropriate (i.e. gross vs. net).
Other revenues	Other revenues consist of ancillary revenues at the property, including attrition and cancellation fees, golf courses, resort and destination fees, spas, entertainment and other guest services, as well as rental revenues; primarily consisting of leased retail outlets. Other revenues are generally recognized at a point in time as the services or products are provided. Attrition and cancellation fees are recognized at a point in time for non-cancelable deposits when the customer provides notification of cancellation or is a no-show for the specified date, whichever comes first.

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Disaggregation of Revenues. While we do not consider the following division by location to consist of reportable segments, we have disaggregated hotel revenues by market location. Our revenues also are presented by country in Note 11 – Geographic Information.

By Location. The following table presents hotel revenues for each of the geographic locations in our consolidated hotel portfolio (in millions):

Location	Quarter ended		Year-to-date ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
New York	\$172	\$193	\$539	\$554
San Diego	136	131	402	394
San Francisco/San Jose	131	106	373	313
Maui/Oahu	93	70	270	215
Washington, D.C. (Central Business District)	71	76	252	270
Boston	86	83	231	231
Phoenix	46	35	220	195
Florida Gulf Coast	37	35	216	189
Orlando	44	39	170	156
Los Angeles	48	51	143	139
Chicago	53	54	140	138
Atlanta	37	37	119	122
Northern Virginia	34	44	115	144
Seattle	38	38	99	99
Orange County	32	31	91	92
Houston	25	24	88	87
San Antonio	26	23	86	83
Jacksonville	25	21	78	72
New Orleans	19	17	75	71
Denver	26	25	69	67
Philadelphia	22	19	65	59
Miami	9	9	41	40
Other	61	64	196	217
Domestic	1,271	1,225	4,078	3,947
International	28	29	85	96
Total	\$1,299	\$1,254	\$4,163	\$4,043

#### 5. Property and Equipment

Property and equipment consists of the following (in millions):

	September 30, 2018	December 31, 2017
Land and land improvements	\$ 1,959	\$ 1,934
Buildings and leasehold improvements	13,609	13,529
Furniture and equipment	2,383	2,357
Construction in progress	179	106
	18,130	17,926
Less accumulated depreciation and amortization	(8,355 )	(8,234 )
	\$ 9,775	\$ 9,692

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#### 6. Debt

Credit Facility. During the third quarter, we repaid \$150 million under the revolver portion of the credit facility. As of September 30, we had \$702 million of available capacity under the revolver portion of our credit facility.

#### 7. Investment in Affiliates

Subsequent to quarter end, we reached an agreement to sell our approximate 33% interest in the Euro JV to the Euro JV partners for net proceeds of approximately €435 million (\$505 million). The sale is expected to close during the fourth quarter of 2018, subject to customary closing conditions, including the receipt of required consents.

#### 8. Equity of Host Inc. and Capital of Host L.P.

##### Equity of Host Inc.

Equity of Host Inc. is allocated between controlling and non-controlling interests as follows (in millions):

	Equity of			
	Host Inc.	Non-redeemable, non-controlling interests	Total equity	Redeemable, non-controlling interests
Balance, December 31, 2017	\$6,973	\$ 29	\$7,002	\$ 167
Net income	784	53	837	8
Issuance of common stock for comprehensive				
stock plans, net	10	—	10	—
Dividends declared on common stock	(445 )	—	(445 )	—
Distributions to non-controlling interests	—	(1 )	(1 )	(5 )
Changes in ownership and other	—	(8 )	(8 )	—
Other comprehensive loss	(5 )	—	(5 )	—
Cumulative effect of accounting change	5	—	5	—
Balance, September 30, 2018	\$7,322	\$ 73	\$7,395	\$ 170

##### Capital of Host L.P.



As of September 30, 2018, Host Inc. is the owner of approximately 99% of Host L.P.'s common OP units. The remaining common OP units are held by third party limited partners. Each common OP unit may be redeemed for cash or, at the election of Host Inc., Host Inc. common stock, based on the conversion ratio of 1.021494 shares of Host Inc. common stock for each common OP unit.

In exchange for any shares issued by Host Inc., Host L.P. will issue common OP units to Host Inc. based on the applicable conversion ratio. Additionally, funds used by Host Inc. to pay dividends on its common stock are provided by distributions from Host L.P.

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Capital of Host L.P. is allocated between controlling and non-controlling interests as follows (in millions):

	Capital of Host L.P.	Non-controlling interests	Total capital	Limited partnership interests of third parties
Balance, December 31, 2017	\$6,973	\$ 29	\$7,002	\$ 167
Net income	784	53	837	8
Issuance of common OP units to Host Inc. for				
comprehensive stock plans, net	10	—	10	—
Distributions declared on common OP units	(445 )	—	(445 )	(5 )
Distributions to non-controlling interests	—	(1 )	(1 )	—
Changes in ownership and other	—	(8 )	(8 )	—
Other comprehensive loss	(5 )	—	(5 )	—
Cumulative effect of accounting change	5	—	5	—
Balance, September 30, 2018	\$7,322	\$ 73	\$7,395	\$ 170

#### Dividends/Distributions

On September 14, 2018, Host Inc.'s Board of Directors declared a regular quarterly cash dividend of \$0.20 per share on its common stock. The dividend was paid on October 15, 2018 to stockholders of record as of September 28, 2018. Accordingly, Host L.P. made a distribution of \$0.2042988 per unit on its common OP units based on the current conversion ratio.

#### 9. Dispositions

On September 21, 2018, we sold the New York Marriott Marquis retail and theater commercial units and the related signage areas of the hotel (the "Retail") to Vornado Realty Trust for a sale price of \$442 million and recorded a gain of approximately \$386 million, which is net of the non-cash incurrence of a liability of approximately \$35 million related to Vornado's contractual right to future real estate tax rebates. Substantially all of the net proceeds from the sale of the Retail were used to close out a reverse like-kind exchange structure established in connection with the acquisition of the Hyatt portfolio in March 2018.

In addition, during the third quarter 2018, we sold the W New York – Union Square for \$171 million and recorded a loss of \$4 million and sold the JW Marriott Hotel Mexico City for \$183 million and recorded a gain, net of tax, of approximately \$163 million. In connection with the sale of the JW Marriott Hotel Mexico City, we allocated \$53 million of the gain, net of tax, to the non-controlling partner.

Subsequent to quarter end, we reached an agreement to sell The Westin New York Grand Central hotel for proceeds of approximately \$300 million, including approximately \$20 million of FF&E replacement funds that are anticipated to be retained by us. The sale is expected to close during the first quarter of 2019, subject to customary closing conditions, including the receipt of required consents. As a result of the executed purchase agreement and the significant deposit at risk, the hotel is classified as held for sale as of September 30, 2018.

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## 10. Fair Value Measurements

### Impairment

During the third quarter, we recorded an impairment expense of \$23 million related to The Westin New York Grand Central hotel, which impairment expense is included in depreciation and amortization expense, based on the expected sale price of the property. The expected sale price is considered an observable input other than quoted prices (Level 2) in the GAAP fair value hierarchy. The fair value of the property, less cost to sell, on September 30, 2018 was \$270 million. The property was classified as held-for-sale as of September 30, 2018.

During the quarter, we also recorded an impairment expense of approximately \$216 million related to the Sheraton New York Times Square Hotel, which impairment expense is included in depreciation and amortization expense, based on a fair value of \$495 million for the property on September 30, 2018. The fair value is within the range of sales prices currently being negotiated with a potential buyer, which is considered an observable input other than quoted prices (Level 2) in the GAAP fair value hierarchy.

### Other Liabilities

**Fair Value of Other Financial Liabilities.** We did not elect the fair value measurement option for any of our other financial liabilities. The fair values of our secured debt and our credit facility are determined based on expected future payments discounted at risk-adjusted rates. Our senior notes are valued based on quoted market prices. The fair values of financial instruments not included in this table are estimated to be equal to their carrying amounts.

The fair value of certain financial liabilities is shown below (in millions):

	September 30, 2018		December 31, 2017	
	Carrying		Carrying	
	Amount	Fair Value	Amount	Fair Value
<b>Financial liabilities</b>				
Senior notes (Level 1)	\$2,781	\$ 2,803	\$2,778	\$ 2,932
Credit facility (Level 2)	1,292	1,298	1,170	1,178

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## 11. Geographic Information

We consider each of our hotels to be an operating segment, none of which meets the threshold for a reportable segment. We also allocate resources and assess operating performance based on individual hotels. All of our other real

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estate investment activities (primarily office buildings) are immaterial and, with our operating segments, meet the aggregation criteria, and thus, we report one reportable segment: hotel ownership. Our consolidated foreign operations consist of hotels in two countries as of September 30, 2018. There were no intersegment sales during the periods presented.

The following table presents total revenues and property and equipment, net, for each of the geographical areas in which we operate (in millions):

	Total Revenues		Total Revenues		Property and	
	Quarter ended	September	Year-to-date ended	September 30,	Equipment, net	September
	30,	2017	September 30,	30,	September	December 31,
	2018	2017	2018	2017	2018	2017
United States	\$ 1,271	\$ 1,225	\$4,078	\$3,947	\$9,664	\$ 9,548
Australia	—	2	—	18	—	—
Brazil	4	5	14	16	47	59
Canada	17	16	50	42	64	71
Mexico	7	6	21	20	—	14
Total	\$ 1,299	\$ 1,254	\$4,163	\$4,043	\$9,775	\$ 9,692

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## 12. Non-controlling Interests

Host Inc.'s treatment of the non-controlling interests of Host L.P.: Host Inc. adjusts the non-controlling interests of Host L.P. each period so that the amount presented equals the greater of their carrying value based on accumulated historical cost or their redemption value. The historical cost is based on the proportional relationship between the historical cost of equity held by our common stockholders relative to that of the unitholders of Host L.P. The redemption value is based on the amount of cash or Host Inc. common stock, at our option, that would be paid to the non-controlling interests of Host L.P. if it were terminated. Therefore, the redemption value of the common OP units is equivalent to the number of shares that would be issued upon conversion of the common OP units held by third parties valued at the market price of Host Inc. common stock at the balance sheet date. One common OP unit may be exchanged for 1.021494 shares of Host Inc. common stock. Non-controlling interests of Host L.P. are classified in the mezzanine section of our balance sheets as they do not meet the requirements for equity classification because the redemption feature requires the delivery of registered shares.

The table below details the historical cost and redemption values for the non-controlling interests:

	September 30, 2018	December 31, 2017
Common OP units outstanding (millions)	7.9	8.2
Market price per Host Inc. common share	\$21.10	\$ 19.85
Shares issuable upon conversion of one common OP unit	1.021494	1.021494
Redemption value (millions)	\$170	\$ 167
Historical cost (millions)	81	80
Book value (millions) <sup>(1)</sup>	170	167

(1) The book value recorded is equal to the greater of redemption value or historical cost.

Other Consolidated Partnerships. We consolidate two majority-owned partnerships that have third-party, non-controlling partners. The third-party partnership interests are included in non-controlling interests — other consolidated partnerships on the balance sheets and totaled \$73 million and \$29 million as of September 30, 2018 and December 31, 2017, respectively.

## 13. Legal Proceedings

We are involved in various legal proceedings in the normal course of business regarding the operation of our hotels and company matters. To the extent not covered by insurance, these legal proceedings generally fall into the following broad categories: disputes involving hotel-level contracts, employment litigation, compliance with laws such as the Americans with Disabilities Act, tax disputes and other general matters. Under our management agreements, our

operators have broad latitude to resolve individual hotel-level claims for amounts generally less than \$150,000. However, for matters exceeding such threshold, our operators may not settle claims without our consent.

Based on our analysis of legal proceedings with which we currently are involved or of which we are aware and our experience in resolving similar claims in the past, we have recorded minimal accruals as of September 30, 2018 related to such claims. We have estimated that, in the aggregate, our losses related to these proceedings would not be material. We are not aware of any matters with a reasonably possible unfavorable outcome for which disclosure of a loss contingency is required. No assurances can be given as to the outcome of any pending legal proceedings.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the unaudited condensed consolidated financial statements and related notes included elsewhere in this report. Host Inc. operates as a self-managed and self-administered REIT. Host Inc. is the sole general partner of Host L.P. and holds approximately 99% of its partnership interests. Host L.P. is a limited partnership operating through an umbrella partnership structure. The remaining common OP units are owned by various unaffiliated limited partners.

### Forward-Looking Statements

In this report on Form 10-Q, we make forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by their use of terms and phrases such as "anticipate," "believe," "could," "expect," "may," "intend," "predict," "project," "plan," "will," "estimate" and other similar phrases, including references to assumptions and forecasts of future results. Forward-looking statements are based on management's current expectations and assumptions and are not guarantees of future performance. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual results to differ materially from those anticipated at the time the forward-looking statements are made.

The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements:

- the effect on lodging demand of (i) changes in national and local economic and business conditions, including concerns about the duration and strength of U.S. economic growth, global economic prospects, consumer confidence and the value of the U.S. dollar, and (ii) factors that may shape public perception of travel to a particular location such as natural disasters, weather, pandemics, changes in the international political climate, and the occurrence or potential occurrence of terrorist attacks, all of which will affect occupancy rates at our hotels and the demand for hotel products and services;
- the impact of geopolitical developments outside the United States, such as the pace of economic growth in Europe, the effects of the United Kingdom's referendum to withdraw from the European Union, the slowing of growth in markets such as China and Brazil, or unrest in the Middle East, all of which could affect the relative volatility of global credit markets generally, global travel and lodging demand;
- risks that U.S. immigration policies and travel ban will suppress international travel to the United States generally;
- volatility in global financial and credit markets, and the impact of budget deficits and potential U.S. governmental action to address such deficits through reductions in spending and similar austerity measures, which could materially adversely affect U.S. and global economic conditions, business activity, credit availability, borrowing costs, and lodging demand;
- operating risks associated with the hotel business, including the effect of labor stoppages or strikes, increasing operating or labor costs or changes in workplace rules that affect labor costs;
- the effect of rating agency downgrades of our debt securities on the cost and availability of new debt financings;
  - the reduction in our operating flexibility and the limitation on our ability to pay dividends and make distributions resulting from restrictive covenants in our debt agreements, which limit the amount of distributions from Host L.P. to Host Inc., and other risks associated with the amount of our indebtedness or related to restrictive covenants in our debt agreements, including the risk that a default could occur;
- our ability to maintain our properties in a first-class manner, including meeting capital expenditures requirements, and the effect of renovations, including temporary closures, on our hotel occupancy and financial results;
- the ability of our hotels to compete effectively against other lodging businesses in the highly competitive markets in which we operate in terms of access, location, quality of accommodations and room rate structures;
- our ability to acquire or develop additional properties and the risk that potential acquisitions or developments may not perform in accordance with our expectations;
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relationships with property managers and joint venture partners and our ability to realize the expected benefits of our joint ventures and other strategic relationships;

risks associated with a single manager, Marriott International, managing a significant portion of our properties;

changes in the desirability of the geographic regions of the hotels in our portfolio or in the travel patterns of hotel customers;

the ability of third-party internet and other travel intermediaries to attract and retain customers;

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our ability to recover fully under our existing insurance policies for terrorist acts and our ability to maintain adequate or full replacement cost “all-risk” property insurance policies on our properties on commercially reasonable terms;

- the effect of a data breach or significant disruption of hotel operator information technology networks as a result of cyber attacks;
- the effects of tax legislative action and other changes in laws and regulations, or the interpretation thereof, including the need for compliance with new environmental and safety requirements;
- the ability of Host Inc. and each of the REITs acquired, established or to be established by Host Inc. to continue to satisfy complex rules in order to qualify as REITs for federal income tax purposes and Host Inc.’s and Host L.P.’s ability and the ability of our subsidiaries, and similar entities to be acquired or established by us, to operate effectively within the limitations imposed by these rules; and
- risks associated with our ability to execute our dividend policy, including factors such as investment activity, operating results and the economic outlook, any or all of which may influence the decision of our board of directors as to whether to pay future dividends at levels previously disclosed or to use available cash to pay special dividends.

We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events, or otherwise. Achievement of future results is subject to risks, uncertainties and potentially inaccurate assumptions, including those risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2017 and in other filings with the Securities and Exchange Commission (“SEC”). Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material.

## Operating Results and Outlook

## Operating Results

The following table reflects certain line items from our statements of operations and significant operating statistics (in millions, except per share and hotel statistics):

## Historical Income Statement Data:

	Quarter ended			Year-to-date		
	September 30,			ended September 30,		
	2018	2017	Change	2018	2017	Change
Total revenues	\$1,299	\$1,254	3.6 %	\$4,163	\$4,043	3.0 %
Net income	378	105	260.0 %	845	478	76.8 %
Operating profit (loss)	(92 )	127	N/M	342	542	(36.9 )%
Operating profit (loss) margin under GAAP	(7.1 )%	10.1 %	(1,720 bps)	8.2 %	13.4 %	(520 bps)
Adjusted EBITDAre <sup>(1)</sup>	\$344	\$319	7.8 %	\$1,190	\$1,135	4.8 %
Diluted earnings per common share	0.43	0.14	207.1 %	1.06	0.64	65.6 %
NAREIT FFO and Adjusted FFO per diluted share <sup>(1)</sup>	0.37	0.33	12.1 %	1.34	1.27	5.5 %

## Comparable Hotel Data:

	2018 Comparable Hotels (2)			Year-to-date		
	Quarter ended			ended September 30,		
	September 30,			2018		
	2018	2017	Change	2018	2017	Change
Comparable hotel revenues <sup>(1)</sup>	\$1,128	\$1,098	2.8 %	\$3,540	\$3,451	2.6 %
Comparable hotel EBITDA <sup>(1)</sup>	309	296	4.6 %	1,029	981	4.9 %
Comparable hotel EBITDA margin <sup>(1)</sup>	27.4 %	26.9 %	50 bps	29.05 %	28.4 %	65 bps
Change in comparable hotel RevPAR - Constant US\$	1.6 %			1.9 %		
Change in comparable hotel RevPAR - Nominal US\$	1.4 %			1.8 %		
Change in comparable domestic RevPAR	1.4 %			1.7 %		
Change in comparable international RevPAR - Constant US\$	10.8 %			14.0 %		

(1) Adjusted EBITDAre, NAREIT FFO and Adjusted FFO per diluted share and comparable hotel operating results (including comparable hotel revenues and comparable hotel EBITDA and margins) are non-GAAP (U.S. generally accepted accounting principles) financial measures within the meaning of the rules of the SEC. See "Non-GAAP Financial Measures" for more information on these measures, including why we believe that these supplemental measures are useful, reconciliations to the most directly comparable GAAP measure, and the limitations on the use

of these supplemental measures.

(2) Comparable hotel operating statistics for 2018 and 2017 are based on 85 hotels as of September 30, 2018.

N/M=Not meaningful.

#### Revenue

Total revenues improved \$45 million, or 3.6%, for the third quarter and \$120 million, or 3.0%, year-to-date, driven by improvements in all three revenue categories. Comparable revenues increased \$30 million, or 2.8%, for the third quarter and \$89 million, or 2.6%, year-to-date. Despite disruption caused by displacement from Hurricanes Florence and Lane, continued high occupancy and a 1.5% increase in room rates drove comparable revenue per available room (“RevPAR”) growth of 1.6% for the third quarter, on a constant US\$ basis. Year-to-date, comparable RevPAR on a constant US\$ basis improved 1.9% as a result of an increase in occupancy of 70 basis points and a 1.0% increase in average room rate. For the third quarter, strong banquet and audio/visual sales drove comparable food and beverage revenues, while increases in resort and destination fees led to comparable other revenues growth for both the third quarter and year-to-date. The acquisition of three hotels in March 2018, partially offset by the sale of eight hotels in 2017 and 2018, resulted in an increase in total revenues of \$16 million, or 1.2%, for the third quarter and \$20 million, or 0.5%, year-to-date (see “Statement of Operations Results and Trends”).

The strongest markets for the quarter were Jacksonville and San Antonio, which had RevPAR increases of 25.0% and 12.8%, respectively, as Hurricane Irma significantly disrupted operations in the third quarter 2017. Our Philadelphia and Miami properties also outperformed the portfolio, with RevPAR increases of 10.4% and 9.5%, respectively. Philadelphia's growth was driven by The Logan's strong group room nights and transient rate, while Miami also benefited from favorable year-over-year comparisons due to the hurricane in 2017. These strong performances were offset by declines at our Washington, D.C. (Central Business District "CBD") and Los Angeles properties of 8.6% and 7.7%, respectively. Washington, D.C. CBD was impacted negatively by the loss of three city-wide events and Los Angeles experienced a decline in contract rate and room nights as well as an increase in supply. New York experienced a RevPAR decline of 2.8%, as transient occupancy decreased 4.8%.

On a constant US\$ basis, RevPAR at our comparable international properties improved 10.8% for the third quarter and 14.0% year-to-date. The increase was due to strong transient demand and increase in group room nights at our Canadian properties.

### Operating profit

Operating profit margin (calculated based on GAAP operating profit as a percentage of GAAP revenues) declined 1,720 basis points, to (7.1)%, for the third quarter and 520 basis points, to 8.2%, year-to-date. The significant declines for both the quarter and year-to-date were due to impairment expense recorded on two of our hotels during the quarter. These operating profit margins also are affected by several other items, including dispositions, depreciation and corporate expenses. Our comparable hotel EBITDA margins, which exclude these items, increased 50 basis points, to 27.4%, for the third quarter and 65 basis points, to 29.05%, year-to-date. For the quarter, the comparable margin improvement was driven by an increase in food and beverage revenues, productivity improvements and an increase in ancillary revenues. Year-to-date, margin improvement was driven by strong food and beverage business, continued improvements in operating efficiencies and higher ancillary revenues, partially offset by rooms department wage and benefit growth.

### Net income, Adjusted EBITDAre and Adjusted FFO per Diluted Share

Net income increased \$273 million for the quarter and \$367 million year-to-date, as improved operations and an increase in gain on sale of assets was partially offset by an increase in impairment expense. Adjusted EBITDAre, which excludes gain on sale of assets and impairment expense, increased \$25 million for the quarter and \$55 million year-to-date due to the improvement in operations. These changes, including the increases in gain on sale and impairment expense, led to an increase in diluted earnings per share of \$0.29, or 207.1%, for the quarter and \$0.42, or 65.6%, year-to-date. Adjusted FFO per diluted share increased \$0.04, or 12.1%, for the quarter and \$0.07, or 5.5%, year-to-date primarily reflecting the improvement in operations.

The trends and transactions described for Host Inc. affected similarly the operating results for Host L.P., as the only significant difference between the Host Inc. and the Host L.P. statements of operations relates to the treatment of income attributable to the third party limited partners of Host L.P.

### Outlook

Despite the recent stock market volatility, we remain optimistic about the overall lodging operating environment, as strong U.S. economic fundamentals, including high consumer confidence, corporate earnings and historically low-level of unemployment have resulted in increases in U.S. GDP and strengthening corporate and leisure travel. In addition, the impact of the Tax Cuts and Jobs Act of 2017 and lower regulatory burdens have resulted in increased corporate profits and business investment during the year, which historically have correlated to strengthening business transient demand, a key demand driver for our portfolio.

The rate of industry-wide supply growth is expected to slow to historical averages, although the increases vary by market. We anticipate that markets such as Maui/Oahu, Orlando, and San Diego will continue to benefit from strong leisure demand and low supply growth. Markets such as New York and Los Angeles have experienced above-average supply growth, making it more challenging for our operators to grow RevPAR. On a portfolio wide basis, high occupancies, which currently are at or near record high levels, are expected to limit RevPAR growth to increases in average rate. We believe that favorable economic fundamentals will support continued strengthening demand and allow properties to shift mix toward more profitable sources of business, driving average rate and overall RevPAR growth for our portfolio for the remainder of the year.

Based on these trends, we estimate that comparable RevPAR growth for the full year 2018 will be between 1.9% and 2.1% on a constant US\$ basis. However, there can be no assurances that any increases in hotel revenues or earnings at our properties will continue for any number of reasons, including, but not limited to, slower than anticipated growth in the U.S. economy, changes in travel patterns, increased market volatility, labor issues associated with our third party managers' renegotiation of collective bargaining agreements in several cities, including Boston and San Francisco, escalating trade tensions, anticipated increases in interest rates and international economic and political instability.

## Strategic Initiatives

**Dispositions.** During the quarter, we sold the JW Marriott Hotel Mexico City, in which we held a 52% majority interest in the partnership that owned the hotel, for \$183 million. We also completed the sale of the New York Marriott Marquis retail and theater commercial units and the related signage areas of the hotel (the “Retail”) to Vornado Realty Trust for a sale price of \$442 million. Substantially all of the net proceeds from the sale of the Retail were used to close out a reverse like-kind exchange structure established in connection with the acquisition of the Hyatt portfolio in March 2018. In addition, we closed on the sale of the W New York – Union Square for a sale price of \$171 million, including \$3 million of FF&E replacement funds retained by us.

Subsequent to quarter end, we reached an agreement to sell The Westin New York Grand Central hotel for \$300 million, including approximately \$20 million of FF&E replacement funds that will be retained by us. The sale is expected to close during the first quarter of 2019, subject to customary closing conditions. We also reached an agreement to sell our interest in the Euro JV to the Euro JV partners for proceeds of approximately €435 million (\$505 million). The sale is expected to close during the fourth quarter of 2018, subject to customary closing conditions, including the receipt of required consents. We expect to use approximately \$240 million of the net proceeds from the sale of our interest in the Euro JV to repay euro denominated credit facility debt, which was designated as a currency hedge against our euro investment.

**Financing transactions.** During the quarter, we repaid \$150 million under the revolver portion of our credit facility. As of September 30, 2018, we had \$702 million of available capacity remaining under the revolver portion of our credit facility.

**Capital Projects.** For full year 2018, we expect total capital expenditures of \$475 million to \$520 million, closer to our historical average spend as compared to 2017. This total amount consists of return on investment (“ROI”) projects of approximately \$195 million to \$220 million and renewal and replacement expenditures of \$280 million to \$300 million.

We look to enhance asset value through ROI projects that are designed to take advantage of changing market conditions and the favorable locations of our properties, while seeking to increase profitability and enhance customer satisfaction. These projects are intended to improve the positioning of our hotels within their markets and competitive set as well as to incorporate elements of sustainable design and replace aging equipment and systems with more efficient technology. We also maintain the value of our properties through regular renewal and replacement capital expenditures that are designed to improve the quality and competitiveness of our hotels.

During the first three quarters of 2018, we spent approximately \$106 million on ROI capital projects and \$214 million on renewal and replacement projects. Significant projects completed during the quarter included meeting space renovations at ten hotels, restaurant and public space renovations at four hotels, and two engineering and technical service projects throughout our portfolio.

While it is early in the 2019 capital budgeting process, we reached an agreement with Marriott International to complete a number of brand reinvestment capital projects, similar to that at the San Francisco Marriott Marquis, over a phased four-year period. These portfolio investments are designed to better position these assets to compete in their respective markets and enhance long-term performance. As a result, we intend to spend an incremental \$150 million to \$200 million per year above our total historical capital expenditure spend through 2021. In exchange, Marriott has provided additional priority returns on the agreed upon investments and operating profit guarantees to offset expected business disruption.





## Results of Operations

The following table reflects certain line items from our statements of operations (in millions, except percentages):

	Quarter ended			Year-to-date			
	September 30, 2018	2017	Change	September 30, 2018	2017	Change	
Total revenues	\$1,299	\$1,254	3.6	% \$4,163	\$4,043	3.0	%
Operating costs and expenses:							
Property-level costs <sup>(1)</sup>	1,367	1,104	23.8	3,739	3,428	9.1	
Corporate and other expenses	24	24	—	82	79	3.8	
Gain on insurance and business interruption settlements	—	1	N/M	—	6	N/M	
Operating profit (loss)	(92 )	127	N/M	342	542	(36.9 )	
Interest expense	45	43	4.7	134	125	7.2	
Gain on sale of assets	547	59	827.1	667	105	535.2	
Provision for income taxes	42	42	—	63	63	—	
<b>Host Inc.:</b>							
Net income attributable to non-controlling interests	56	1	5,500.0	61	6	916.7	
Net income attributable to Host Inc.	322	104	209.6	784	472	66.1	
<b>Host L.P.:</b>							
Net income (loss) attributable to non-controlling interests	53	(1 )	N/M	53	—	N/M	
Net income attributable to Host L.P.	325	106	206.6	792	478	65.7	

(1) Amount represents total operating costs and expenses from our unaudited condensed consolidated statements of operations, less corporate and other expenses and gain on insurance and business interruption settlements. N/M=Not meaningful.

## Statement of Operations Results and Trends

For the third quarter and year-to-date 2018, the results of hotels acquired or sold during the comparable periods impacted our year-over-year comparisons. Comparisons of our operations were affected by the sale of the New York Marriott Marquis Retail during the third quarter as well as the disposition of four hotels in each of 2018 and 2017. These dispositions were offset by the acquisition of three hotels in March 2018: Andaz Maui at Wailea Resort, Grand Hyatt San Francisco, and Hyatt Regency Coconut Point Resort and Spa, and two hotels during the first quarter of 2017: the W Hollywood acquired in March 2017 and The Don CeSar and Beach House Suites complex acquired in February 2017. The table below presents the net (reduction)/increase in revenues and earnings due to the results of hotels acquired or sold during the comparable periods, collectively the “Property Transactions” (in millions):

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	Quarter ended September 30,			Year-to-date ended September 30,		
	2018	2017	Change	2018	2017	Change
Revenues:						
Acquisitions	\$ 79	\$ 24	\$ 55	\$ 193	\$ 65	\$ 128
Dispositions	18	57	(39 )	84	192	(108 )
Total revenues	\$ 97	\$ 81	\$ 16	\$ 277	\$ 257	\$ 20
Net income (excluding gain on sale, net of tax):						
Acquisitions	\$ 7	\$ 3	\$ 4	\$ 26	\$ 14	\$ 12
Dispositions	2	—	2	(19 )	11	(30 )
Net income (excluding gain on sale, net of tax):	\$ 9	\$ 3	\$ 6	\$ 7	\$ 25	\$ (18 )

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## Hotel Sales Overview

The following table presents total revenues in accordance with GAAP and includes both comparable and non-comparable hotels (in millions, except percentages):

	Quarter ended			Year-to-date ended		
	September 30, 2018	September 30, 2017	Change	September 30, 2018	September 30, 2017	Change
<b>Revenues:</b>						
Rooms	\$874	\$860	1.6 %	\$2,691	\$2,643	1.8 %
Food and beverage	337	314	7.3	1,199	1,152	4.1
Other	88	80	10.0	273	248	10.1
<b>Total revenues</b>	<b>\$1,299</b>	<b>\$1,254</b>	<b>3.6</b>	<b>\$4,163</b>	<b>\$4,043</b>	<b>3.0</b>

**Rooms.** Total rooms revenues increased \$14 million, or 1.6%, and \$48 million, or 1.8%, for the quarter and year-to-date, respectively. The improvement reflects the increases at our comparable hotels of \$11 million, or 1.4%, for the quarter, driven by an increase in average room rate, and \$42 million, or 1.8%, year-to-date, driven by an increase in both occupancy and rate. The net effect of our Property Transactions was an increase in rooms revenues of \$6 million, or 0.7%, for the quarter and \$2 million, or 0.1%, year-to-date.

**Food and beverage.** Total food and beverage (“F&B”) revenues increased \$23 million, or 7.3%, for the quarter and \$47 million, or 4.1%, for year-to-date. Comparable F&B revenues increased \$14 million, or 5.1%, for the quarter, reflecting a 7.6% increase in banquet and audio-visual revenues. Year-to-date, comparable F&B revenues increased \$28 million, or 2.9%, reflecting a 3.6% increase in banquet and audio-visual revenues. The net effect of our Property Transactions increased F&B revenues \$8 million, or 2.7%, and \$11 million, or 1.0%, for the quarter and year-to-date, respectively.

**Other revenues.** Total other revenues increased \$8 million, or 10.0%, for the quarter and \$25 million, or 10.1%, year-to-date. At our comparable hotels, other revenues increased \$5 million, or 9.4%, for the quarter and \$19 million, or 10.4%, year-to-date, primarily due to increases in ancillary revenues. The net effect of our Property Transactions increased other revenues \$2 million, or 2.0%, and \$7 million, or 2.9%, for the quarter and year-to-date, respectively.

## Property-level Operating Expenses

The following table presents property-level operating expenses in accordance with GAAP and includes both comparable and non-comparable hotels (in millions, except percentages):

	Quarter ended			Year-to-date ended		
	September 30, 2018	September 30, 2017	Change	September 30, 2018	September 30, 2017	Change
<b>Expenses:</b>						
Rooms	\$234	\$227	3.1 %	\$696	\$676	3.0 %
Food and beverage	254	242	5.0	822	794	3.5
Other departmental and	321	309	3.9	972	952	2.1

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support expenses						
Management fees	56	53	5.7	183	178	2.8
Other property-level						
expenses	90	97	(7.2 )	287	294	(2.4 )
Depreciation and						
amortization	412	176	134.1	779	534	45.9
Total property-level						
operating expenses	\$1,367	\$1,104	23.8	\$3,739	\$3,428	9.1

Our operating costs and expenses, which have both fixed and variable components, are affected by changes in occupancy, inflation, and revenues (which affect management fees), though the effect on specific costs and expenses will differ. Our wages and benefits expenses account for approximately 57% of the operating expenses at our hotels (excluding depreciation). For the third quarter and year-to-date 2018, wages and benefit expenses increased approximately 3% at our comparable hotels due to the ongoing impacts of general wage and labor pressure. Other property-level expenses consist of property taxes, the amounts and structure of

which are highly dependent on local jurisdiction taxing authorities, and property and general liability insurance, all of which do not necessarily increase or decrease based on similar changes in revenues at our hotels.

**Rooms.** Rooms expenses increased \$7 million, or 3.1%, for the third quarter and \$20 million, or 3.0%, year-to-date. Our comparable hotels increase of \$5 million, or 2.6%, for the quarter and \$16 million, or 2.8%, year-to-date, reflects higher wages and controllable expenses. The net effect of our Property Transactions increased rooms expenses by \$1 million, or 0.6%, for the quarter and \$1 million, or 0.1%, year-to-date.

**Food and beverage.** F&B expenses increased \$12 million, or 5.0%, for the quarter and \$28 million, or 3.5%, year-to-date. For our comparable hotels, F&B expenses increased \$6 million, or 3.2%, for the quarter and \$15 million, or 2.3%, year-to-date, reflecting hourly productivity improvements due to the favorable shift to banquet and audio-visual revenues as well as improvements in food costs and the continued benefits of restructured in-room dining. The net effect of our Property Transactions increased F&B expenses by \$6 million, or 2.5%, and \$10 million, or 1.2%, for the quarter and year-to-date, respectively.

**Other departmental and support expenses.** Other departmental and support expenses increased \$12 million, or 3.9%, for the third quarter and \$20 million, or 2.1%, year-to-date. On a comparable hotel basis, other departmental and support expenses increased \$5 million, or 1.8%, and \$11 million, or 1.4%, for the quarter and year-to-date, respectively, primarily due to increases in general and administrative and sales and marketing costs for both periods, offset by decreases in information and technology expenses. The net effect of our Property Transactions increased other departmental and support expenses by \$6 million, or 2.0%, for the quarter and \$7 million, or 0.8%, year-to-date.

**Management fees.** Base management fees, which generally are calculated as a percentage of total revenues, increased \$1 million, or 2.5%, in the third quarter and \$2 million, or 1.6%, year-to-date. On a comparable hotel basis, base management fees increased \$1 million, or 2.0%, for the quarter and \$2 million, or 1.7%, year to date, reflecting the increase in revenues for both periods. Incentive management fees, which generally are based on the amount of operating profit at each property after we receive a priority return on our investment, increased \$3 million, or 18.8%, for the quarter and \$4 million, or 6.7%, for year-to-date. On a comparable hotel basis, incentive management fees increased \$2 million, or 14.9%, for the quarter and \$5 million, or 9.6%, year-to-date, reflecting improved hotel operations.

**Other property-level expenses.** These expenses generally do not vary significantly based on occupancy and include expenses such as property taxes and insurance. Other property level expenses decreased \$7 million, or 7.2%, for the quarter and \$7 million, or 2.4%, year-to-date. Other property-level expenses at our comparable hotels decreased \$3 million, or 3.4%, for the quarter and \$8 million, or 3.4%, year-to-date, primarily due to a one-time distribution related to the sale of Marriott's centralized buying service and property tax rebates.

**Depreciation and amortization.** Depreciation and amortization expense increased \$236 million, or 134.1%, for the quarter and \$245 million, or 45.9%, year-to-date. The increase is due to impairment expense of \$239 million for the Sheraton New York Times Square Hotel and The Westin New York Grand Central in the third quarter and \$21 million on two properties during the first half of the year.

#### Other Income and Expense

Corporate and other expenses. The following table details our corporate and other expenses for the quarter and year-to-date (in millions):

Quarter ended	Year-to-date ended
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	September 30, 2018		September 30, 2017	
General and administrative costs	\$20	\$21	\$71	\$70
Non-cash stock-based compensation expense	4	3	11	8
Litigation accruals and acquisition costs, net	—	—	—	1
Total	\$24	\$24	\$82	\$79

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Interest expense. Interest expense for the quarter and year-to-date increased due to additional amounts outstanding under our credit facility and an increase in interest rates on our floating rate debt. Interest expense year-to-date also included a full period of interest expense on the Series G Senior Notes that were issued in March of 2017. The following table details our interest expense for the quarter and year-to-date (in millions):

	Quarter ended		Year-to-date ended	
	September 30,		September 30,	
	2018	2017	2018	2017
Cash interest expense <sup>(1)</sup>	\$43	\$41	\$129	\$120
Non-cash interest expense	2	2	5	5
Total interest expense	\$45	\$43	\$134	\$125

(1) Including the change in accrued interest, total cash interest paid was \$122 million and \$108 million for year-to-date 2018 and 2017, respectively.

Gain on sale of assets. During the third quarter, we recognized a gain on sale of assets of \$547 million related to the sale of two hotels and the New York Marriott Marquis Retail. Year-to-date, the gain on sale of assets of \$667 million also includes the sale of two hotels during the first half of the year. We recognized a gain on sale of assets of \$59 million and \$105 million during the third quarter and year-to-date 2017, respectively, primarily due to the sale of two hotels in the third quarter and two additional hotels in the first half of the year.

Provision for income taxes. We lease substantially all our properties to consolidated subsidiaries designated as taxable REIT subsidiaries ("TRS") for federal income tax purposes. The difference between hotel-level operating cash flow and the aggregate rent paid to Host L.P. by the TRS represents its taxable income or loss, with regard to which we record an income tax provision or benefit. For the quarter and year-to-date, the income tax provision decreased by \$7 million due to the 2018 reduction in corporate tax rate. This decrease was offset by an increase in foreign corporate income taxes related to the disposition of one hotel in each of 2018 and 2017. The following table details our income tax provision for the quarter and year-to-date (in millions):

	Quarter ended		Year-to-date ended	
	September 30,		September 30,	
	2018	2017	2018	2017
Tax expense	\$13	\$20	\$34	\$41
Tax on dispositions	29	22	29	22
Provision for income taxes	\$42	\$42	\$63	\$63

#### Comparable Hotel RevPAR Overview

We discuss operating results for our hotels on a comparable basis. Comparable hotels are those properties that we have consolidated for the entirety of the reporting periods being compared. Comparable hotels do not include the

results of hotels acquired or sold, that incurred significant property damage or business interruption, or have undergone large scale capital projects during these periods. As of September 30, 2018, 85 of our 93 owned hotels are classified as comparable hotels. See “Comparable Hotel Operating Statistics” for a complete description of our comparable hotels. We also discuss our comparable RevPAR results by geographic location and mix of business (i.e. transient, group, or contract).



## Comparable Hotel Sales by Location

The following tables set forth performance information for our comparable hotels by geographic location as of September 30, 2018 and 2017, respectively:

## Comparable Hotels by Location in Constant US\$

Location	As of September 30, 2018		Quarter ended September 30, 2018			Quarter ended September 30, 2017			Percent Change in	
	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy Percentage	RevPAR	Average Room Rate	Average Occupancy Percentage	RevPAR	RevPAR	
Maui/Oahu	3	1,682	\$344.07	89.9 %	\$309.41	\$325.44	92.4 %	\$300.75	2.9	%
Jacksonville	1	446	360.43	77.7	280.14	347.34	64.5	224.07	25.0	
New York	4	5,033	281.58	90.4	254.59	282.83	92.6	261.91	(2.8	)
Seattle	2	1,315	280.39	92.6	259.59	267.84	93.6	250.75	3.5	
Washington, D.C. (CBD)	5	3,238	205.95	83.7	172.41	216.94	86.9	188.63	(8.6	)
Boston	4	3,185	249.19	91.1	227.10	244.72	88.5	216.68	4.8	
San Diego	4	4,341	239.77	85.0	203.73	233.72	86.4	201.92	0.9	
Los Angeles	3	1,421	224.65	88.7	199.17	230.75	93.5	215.73	(7.7	)
San Francisco/San Jose	5	2,353	235.07	87.2	205.07	221.52	86.1	190.71	7.5	
Florida Gulf Coast	2	593	170.75	59.2	101.03	168.26	62.1	104.45	(3.3	)
Philadelphia	2	810	204.34	85.9	175.60	188.80	84.2	158.99	10.4	
Chicago	6	2,392	218.19	87.8	191.60	204.47	88.5	180.94	5.9	
Phoenix	4	1,518	147.56	63.7	94.01	142.34	65.7	93.47	0.6	
Orange County	4	1,429	199.42	82.8	165.11	196.64	82.1	161.35	2.3	
Atlanta	5	1,936	182.19	78.8	143.65	189.32	75.9	143.69	—	
New Orleans	1	1,333	138.93	73.9	102.70	135.25	71.0	96.02	7.0	
Northern Virginia	5	1,919	178.58	75.5	134.78	173.28	77.1	133.68	0.8	
San Antonio	2	1,513	168.21	74.3	125.04	165.71	66.9	110.88	12.8	
Orlando	1	2,004	150.91	64.1	96.80	148.77	63.7	94.82	2.1	
Denver	3	1,340	175.61	85.4	150.02	167.43	87.3	146.09	2.7	
Miami	2	843	119.78	73.0	87.49	121.88	65.5	79.87	9.5	
Houston	4	1,716	170.82	67.1	114.70	168.11	66.3	111.49	2.9	
Other	8	3,596	159.15	76.1	121.05	160.43	75.2	120.61	0.4	
Domestic	80	45,956	218.40	81.7	178.48	215.42	81.7	176.05	1.4	
International	5	1,499	165.21	70.9	117.20	154.86	68.3	105.82	10.8	
All Locations -										
Constant US\$	85	47,455	216.93	81.4	176.55	213.81	81.3	173.83	1.6	

Comparable Hotels in Nominal US\$

	As of		Quarter ended September 30,				Quarter ended September 30,				
	September 30, 2018		2018		2017		2017		Percent		
No. of	No. of	Average	Occupancy	Average	Occupancy	Average	Occupancy	RevPAR	RevPAR	RevPAR	Change in
Properties	Rooms	Room Rate	Percentage	RevPAR	Room Rate	Percentage	RevPAR	RevPAR	RevPAR	RevPAR	
International	5	1,499	\$ 165.21	70.9 %	\$ 117.20	\$ 168.75	68.3 %	\$ 115.31	1.6	%	
Domestic	80	45,956	218.40	81.7	178.48	215.42	81.7	176.05	1.4		
All Locations	85	47,455	216.93	81.4	176.55	214.18	81.3	174.13	1.4		

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Comparable Hotels by Location in Constant US\$

Location	As of September 30, 2018		Year-to-date ended September 30, 2018			Year-to-date ended September 30, 2017			Percent Change in	
	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy	RevPAR	Average Room Rate	Average Occupancy	RevPAR		
Maui/Oahu	3	1,682	\$360.97	91.0 %	\$328.41	\$339.86	90.9 %	\$308.79	6.4 %	
Jacksonville	1	446	373.17	77.9	290.68	359.82	73.9	265.89	9.3	
New York	4	5,033	279.83	86.6	242.31	273.51	88.0	240.73	0.7	
Seattle	2	1,315	248.28	85.5	212.25	242.23	86.8	210.24	1.0	
Washington, D.C. (CBD)	5	3,238	248.62	81.8	203.28	259.86	84.5	219.55	(7.4 )	
Boston	4	3,185	235.72	83.7	197.34	237.07	82.5	195.54	0.9	
San Diego	4	4,341	234.70	83.8	196.79	233.28	84.7	197.49	(0.4 )	
Los Angeles	3	1,421	216.97	89.5	194.24	222.05	90.0	199.84	(2.8 )	
San Francisco/San Jose	5	2,353	230.22	84.2	193.86	221.22	79.7	176.28	10.0	
Florida Gulf Coast	2	593	250.18	72.9	182.26	237.39	73.7	175.01	4.1	
Philadelphia	2	810	207.10	86.2	178.43	197.10	82.2	162.06	10.1	
Chicago	6	2,392	204.60	79.7	163.14	197.01	79.6	156.82	4.0	
Phoenix	4	1,518	212.76	75.5	160.71	208.06	74.1	154.14	4.3	
Orange County	4	1,429	193.34	80.2	155.07	192.63	80.2	154.50	0.4	
Atlanta	5	1,936	185.87	79.2	147.22	192.65	78.1	150.46	(2.2 )	
New Orleans	1	1,333	178.86	80.6	144.23	174.77	77.0	134.55	7.2	
Northern Virginia	5	1,919	186.89	76.9	143.67	184.85	76.0	140.46	2.3	
San Antonio	2	1,513	186.50	74.5	138.94	182.03	73.4	133.68	3.9	
Orlando	1	2,004	185.03	73.5	136.06	178.01	71.4	127.19	7.0	
Denver	3	1,340	167.17	78.1	130.63	165.67	77.4	128.22	1.9	
Miami	2	843	159.30	80.7	128.63	159.33	78.2	124.66	3.2	
Houston	4	1,716	176.15	72.8	128.23	179.40	71.8	128.87	(0.5 )	
Other	8	3,596	169.63	75.4	127.94	168.38	73.9	124.43	2.8	
Domestic	80	45,956	224.35	81.1	181.95	222.11	80.6	178.94	1.7	
International	5	1,499	161.22	66.5	107.26	156.18	60.2	94.09	14.0	
All Locations -										
Constant US\$	85	47,455	222.71	80.6	179.59	220.54	79.9	176.26	1.9	

Comparable Hotels in Nominal US\$

Location	As of September 30, 2018		Year-to-date ended September 30, 2018			Year-to-date ended September 30, 2017			Percent Change in	
	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy	RevPAR	Average Room Rate	Average Occupancy	RevPAR		

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	Properties			Percentage			Percentage			RevPAR		
International	5	1,499	\$161.22	66.5	%	\$107.26	\$161.23	60.2	%	\$97.14	10.4	%
Domestic	80	45,956	224.35	81.1		181.95	222.11	80.6		178.94	1.7	
All Locations	85	47,455	222.71	80.6		179.59	220.66	79.9		176.35	1.8	

Hotels Sales by Business Mix

The majority of our customers fall into three broad categories: transient, group, and contract business. The information below is derived from business mix data for 85 of our hotels for which business mix data is available from our managers. For additional detail on our business mix, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our most recent Annual Report on Form 10 K.

For the third quarter, group revenues improved 2.3%, with an increase in room nights sold of 1.8% and a slight increase in average rate. Association demand drove the improvement in group revenues with an increase in room nights sold of 8.6%, due to strong citywide events, while other group revenues increased 7.1% due to an increase in room nights sold of 6.9%. An increase in transient rate of 1.7%, combined with a decrease in room nights sold of 1.3%, led to an increase in transient revenues of 0.3%. Additional airline contracts led to a 10.3% increase in contract business, driven by strong increases in both rates and room nights sold.

Year-to-date, revenue growth was driven by a transient revenues increase of 2.0%, while group revenues increased 0.6%. The transient growth was driven by a 7.2% increase in retail revenues, along with a 10.0% increase in government revenues. The slight increase in group revenues was driven by an increase in average rate of 0.7%, partially offset by a slight decline in room nights sold.

## Liquidity and Capital Resources

Liquidity and Capital Resources of Host Inc. and Host L.P. The liquidity and capital resources of Host Inc. and Host L.P. are derived primarily from the activities of Host L.P., which generates the capital required by our business from hotel operations, the incurrence of debt, the issuance of OP units or the sale of properties. Host Inc. is a REIT and its only significant asset is the ownership of partnership interests of Host L.P.; therefore, its financing and investing activities are conducted through Host L.P., except for the issuance of its common and preferred stock. Proceeds from stock issuances by Host Inc. are contributed to Host L.P. in exchange for OP units. Additionally, funds used by Host Inc. to pay dividends or to repurchase its stock are provided by Host L.P. Therefore, while we have noted those areas in which it is important to distinguish between Host Inc. and Host L.P., we have not included a separate discussion of liquidity and capital resources as the discussion below applies to both Host Inc. and Host L.P.

Overview. We look to maintain a capital structure and liquidity profile with an appropriate balance of cash, debt, and equity in order to provide financial flexibility given the inherent volatility of the lodging industry. This strategy has resulted in a lower overall cost of capital, allowing us to complete opportunistic investments and acquisitions and positions us to manage potential declines in operations throughout the lodging cycle. Over the past several years, we have decreased our leverage as measured by our net debt-to-EBITDA ratio and reduced our debt service obligations, leading to an increase in our fixed charge coverage ratio.

We intend to use available cash predominantly for acquisitions or other investments in our portfolio. If we are unable to find appropriate investment opportunities, we will consider other uses, such as a return of capital through dividends or common stock repurchases, the amounts of which will be determined by our operations and other market factors. Significant factors we review to determine the amount and timing of common stock repurchases include our current stock price compared to our determination of the underlying value of our assets, appropriate leverage levels, current and forecast operating results, the completion of hotel sales and cash-on-hand.

We have structured our debt profile to maintain a balanced maturity schedule and to minimize the number of assets that are encumbered by mortgage debt. Currently, none of our consolidated hotels are encumbered by mortgage debt. We have access to multiple types of financing, as substantially all of our debt consists of senior notes and borrowings under our credit facility, none of which are collateralized by specific hotels. We believe that we have sufficient liquidity and access to capital markets in order to take advantage of opportunities to make opportunistic acquisitions to enhance our portfolio, withstand declines in operating cash flow, pay near-term debt maturities, and fund our capital expenditures programs. We may continue to access capital markets if favorable conditions exist in order to enhance our liquidity and to fund cash needs.

Cash Requirements. We use cash for acquisitions, capital expenditures, debt payments, operating costs, and corporate and other expenses, as well as for dividends and distributions to stockholders and OP unitholders and stock and OP unit repurchases. As a REIT, Host Inc. is required to distribute to its stockholders at least 90% of its taxable income, excluding net capital gain, on an annual basis. On October 15, 2018, we paid a dividend of \$0.20 per share on Host Inc.'s common stock, which totaled approximately \$148 million. We have no significant debt maturities until 2020.

Capital Resources. As of September 30, 2018, we had \$1,269 million of cash and cash equivalents, \$205 million included in our FF&E escrow reserve and \$702 million of available capacity under the revolver portion of our credit facility. We depend primarily on external sources of capital to finance growth, including acquisitions. As a result, the liquidity and debt capacity provided by our credit facility and the ability to issue senior unsecured debt are key components of our capital structure. Our financial flexibility (including our ability to incur debt, make distributions and make investments) is contingent on our ability to maintain compliance with the financial covenants of such indebtedness, which include, among other things, the allowable amounts of leverage, interest coverage and fixed charges.

If, at any time, we determine that market conditions are favorable, after taking into account our liquidity requirements, we may cause Host L.P. to issue senior notes or debentures exchangeable for shares of Host Inc. common stock. Given the total amount of our debt and our maturity schedule, we will continue to redeem or refinance senior notes from time to time, taking advantage of favorable market conditions. In February 2018, Host Inc.'s Board of Directors authorized repurchases of up to \$250 million of senior notes other than in accordance with their respective terms, of which the entire amount remains available under this authority. We may purchase senior notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. Repurchases of debt will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. Any refinancing or retirement before the maturity date will affect earnings and NAREIT FFO per diluted share as a result of the payment of any applicable call premiums and the accelerated expensing of previously deferred financing costs. In addition, while we intend to use any available cash predominantly for acquisitions or other investments in our hotel portfolio, to the extent that we do not identify appropriate investments, we may elect in the future to use available cash for other purposes, including share repurchases, subject to market conditions. Accordingly, in light of our priorities in managing our capital structure and liquidity profile and given prevailing conditions and relative pricing in the capital markets, we may, at any time, subject to applicable securities laws, be considering, or be in discussions with respect to, the repurchase or issuance

of exchangeable debentures and/or senior notes or the repurchase or sale of common stock. Any such transactions may, subject to applicable securities laws, occur simultaneously.

In order to have the flexibility to engage in repurchases and/or sales of common stock, depending upon prevailing market conditions, the following programs currently are in place. First, through a distribution agreement entered into in May 2018 we may issue and sell, from time to time, shares of common stock having a combined aggregate offering price of up to \$500 million. The sales will be made in “at the market” offerings under SEC rules, including sales made directly on the NYSE. No shares were sold during the second or third quarters of 2018. Additionally, in February 2017, Host Inc.’s Board of Directors authorized a program to repurchase up to \$500 million of Host Inc. common stock. The common stock may be purchased from time to time depending upon market conditions, and may be purchased in the open market or through private transactions or by other means. The program does not obligate us to repurchase any specific number or any specific dollar amount of shares and may be suspended at any time at our discretion. We have not repurchased any shares under this program.

**Sources and Uses of Cash.** Our sources of cash include cash from operations, proceeds from debt and equity issuances, and proceeds from asset sales. Uses of cash include acquisitions, investments in our joint ventures, capital expenditures, operating costs, debt repayments, and repurchases of and distributions to equity holders.

**Cash Provided by Operations.** Net cash provided by operations increased \$74 million to \$941 million for the year-to-date ended September 30, 2018 compared to the same period of 2017 due primarily to the improvement in operations.

**Cash Used in Investing Activities.** Net cash used in investing activities was \$210 million during the first three quarters of 2018 compared to \$200 million for the first three quarters of 2017. Cash used in investing activities during 2018 consisted of the acquisition of a portfolio of three Hyatt hotels, while 2017 included the acquisition of The Don CeSar and the W Hollywood. We also spent approximately \$320 million on capital expenditures for the first three quarters of 2018 compared to \$208 million in 2017. Cash provided by investing activities consisted of proceeds from the sale of four hotels in each of 2018 and 2017, as well as the sale of the New York Marriott Marquis Retail in 2018.

The following tables summarize significant acquisitions and dispositions that have been completed as of November 1, 2018 (in millions):

Transaction Date	Description of Transaction	Investment
<b>Acquisitions</b>		
March 2018	Acquisition of Portfolio of 3 Hyatt Hotels	\$ (1,000 )
	<b>Total acquisitions</b>	<b>\$ (1,000 )</b>

Transaction Date	Description of Transaction	Net Proceeds <sup>(1)</sup>	Sales Price
<b>Dispositions</b>			
September 2018	Disposition of JW Marriott Hotel Mexico City	\$ 180	\$ 183
September 2018	Disposition of New York Marriott Marquis Retail	429	442
September 2018	Disposition of W New York Union Square	159	171
May 2018	Disposition of W New York on Lexington Avenue	181	190
January 2018	Disposition of Key Bridge Marriott	181	190

Total dispositions	\$ 1,130
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(1) Proceeds are net of transfer taxes, other sales costs and FF&E replacement funds deposited directly to the property or hotel manager by the purchaser.

Cash Used in Financing Activities. In the first three quarters of 2018, net cash used in financing activities was \$361 million compared to net cash used in financing activities of \$244 million for the first three quarters of 2017. Cash used in financing activities in 2018 and 2017 primarily consisted of dividend payments. Cash provided by financing activities in 2018 included draws on the credit facility, while 2017 included draws on the credit facility and the issuance of senior notes.



The following table summarizes significant issuances, net of deferred financing costs and issuance discounts, that have been completed through November 1, 2018 (in millions):

Transaction Date	Description of Transaction	Net Proceeds
Debt Issuances		
January - October 2018	Net draw on the revolver portion of credit facility	\$ 135
	Total issuances	\$ 135

The following table summarizes significant equity transactions that have been completed through November 1, 2018 (in millions):

Transaction Date	Description of Transaction	Transaction Amount
Equity of Host Inc.		
January - October 2018	Dividend payments <sup>(1)(2)</sup>	\$ (629 )
	Cash payments on equity transactions	\$ (629 )

(1) In connection with the dividends, Host L.P. made distributions of \$636 million to its common OP unit holders.

(2) Includes the cash payment for the fourth quarter 2017 dividend that was paid in January 2018.

#### Debt

As of September 30, 2018, our total debt was \$4.1 billion, with an average interest rate of 4.1% and an average maturity of 4.3 years. Additionally, 68% of our debt has a fixed rate of interest and none of our hotels are encumbered by mortgage debt.

#### Financial Covenants

**Credit Facility Covenants.** Our credit facility contains certain important financial covenants concerning allowable leverage, unsecured interest coverage, and required fixed charge coverage. There were no changes to these financial covenants in connection with the May 2017 amendment and restatement of the credit facility. Total debt used in the calculation of our leverage ratio is based on a “net debt” concept, under which cash and cash equivalents in excess of \$100 million are deducted from our total debt balance for purposes of measuring compliance. To the extent that no amounts are outstanding under the credit facility, breaching these covenants is not an event of default thereunder.

We are in compliance with all of our financial covenants under the credit facility. The following table summarizes the results of the financial tests required by the credit facility as of September 30, 2018:

	Actual Ratio	Covenant Requirement
Leverage ratio	2.0	for all years x Maximum ratio of 7.25x

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Fixed charge coverage ratio	6.5	x	Minimum ratio of 1.25x
Unsecured interest coverage ratio <sup>(1)</sup>	10.1	x	Minimum ratio of 1.75x

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(1) If, at any time, our leverage ratio exceeds 7.0x, our minimum unsecured interest coverage ratio will be reduced to 1.5x.

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## Senior Notes Indenture Covenants

## Covenants for Senior Notes Issued After We Attained an Investment Grade Rating

We are in compliance with all of the financial covenants applicable to our Series D, Series E, Series F and Series G senior notes. The following table summarizes the results of the financial tests required by the senior notes indentures for our Series D, Series E, Series F and Series G senior notes and our actual credit ratios as of September 30, 2018:

	Actual Ratio	Covenant Requirement
Unencumbered assets tests	503	Minimum ratio of % 150%
Total indebtedness to total assets	20	% Maximum ratio of 65%
Secured indebtedness to total assets	0	% Maximum ratio of 40%
EBITDA-to-interest coverage ratio	9.6	x Minimum ratio of 1.5x

## Covenants for Senior Notes Issued Before We Attained an Investment Grade Rating

The terms of our senior notes that were issued before we attained an investment grade rating contained provisions providing that many of the restrictive covenants in the senior notes indenture would not apply should Host L.P. attain an investment grade rating. Accordingly, because our senior notes currently are rated investment grade by both Moody's and Standard & Poor's, the covenants in our senior notes indenture (for all series prior to the Series D senior notes) that previously limited our ability to incur indebtedness or pay dividends no longer are applicable. Even if we were to lose the investment grade rating, however, we would be in compliance with all of our financial covenants under the senior notes indenture. The following table summarizes the actual credit ratios for our existing senior notes (other than the Series D, Series E, Series F and Series G senior notes) as of September 30, 2018 and the covenant requirements contained in the senior notes indenture that would be applicable at such times as our existing senior notes no longer are rated investment grade by either Moody's or Standard & Poor's:

	Actual Ratio*	Covenant Requirement
Unencumbered assets tests	508	Minimum ratio of % 125%
Total indebtedness to total assets	20	% Maximum ratio of 65%
Secured indebtedness to total assets	0	% Maximum ratio of 45%
EBITDA-to-interest coverage ratio	9.6	x Minimum ratio of 2.0x

\*Because of differences in the calculation methodology between our Series D, Series E, Series F and Series G senior notes and our other senior notes with respect to covenant ratios, our actual ratios for the two sets of senior notes differ slightly.

For additional detail on our credit facility and senior notes, see our Annual Report on Form 10-K for the year ended December 31, 2017.

## Dividend Policy

Host Inc. is required to distribute at least 90% of its annual taxable income, excluding net capital gain, to its stockholders in order to maintain its qualification as a REIT, including taxable income recognized for federal income tax purposes but with regard to which we do not receive cash. Funds used by Host Inc. to pay dividends on its common stock are provided through distributions from Host L.P. As of September 30, 2018, Host Inc. is the owner of approximately 99% of the Host L.P. common OP units. The remaining common OP units are owned by third party limited partners. Each Host L.P. OP unit may be redeemed for cash or, at the election of Host Inc., Host Inc. common stock based on the conversion ratio. The conversion ratio is 1.021494 shares of Host Inc. common stock for each Host L.P. OP unit.

Investors should take into account the non-controlling interest in the Host L.P. common OP units when analyzing common dividend payments by Host Inc. to its stockholders, as these common OP unitholders share, on a pro rata basis, in cash distributed by Host L.P. to all of its common OP unitholders. For example, if Host Inc. paid a \$1 per share dividend on its common stock, it would be based on the payment of a \$1.021494 per common OP unit distribution by Host L.P. to Host Inc., as well as to the other Host L.P. common OP unitholders.

Host Inc.'s policy on common dividends generally is to distribute, over time, 100% of its taxable income, which is dependent primarily on Host Inc.'s results of operations, as well as gains and losses on property sales. Host Inc. paid a regular quarterly cash dividend of \$0.20 per share on its common stock on October 15, 2018 to stockholders of record on September 28, 2018. All future dividends are subject to approval by Host Inc.'s Board of Directors. While Host Inc. intends to use available cash predominantly for

acquisitions or other investments in its portfolio, to the extent that we do not identify appropriate investments, we may decide in the future to use available cash for other items, such as common stock repurchases or increased dividends, the amount of which dividends could be in excess of taxable income.

### Critical Accounting Policies

Our unaudited condensed consolidated financial statements have been prepared in conformity with GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. While we do not believe that the reported amounts would be materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. We evaluate our estimates and judgments on an ongoing basis. We base our estimates on experience and on various other assumptions that we believe are reasonable under the circumstances. All of our significant accounting policies, including certain critical accounting policies, are disclosed in our Annual Report on Form 10-K for the year ended December 31, 2017. For a detailed discussion of the new accounting standards, see “Note 2. Summary of Significant Accounting Policies” in this quarterly report.

### Comparable Hotel Operating Statistics

To facilitate a quarter-to-quarter comparison of our operations, we present certain operating statistics (i.e., RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses, hotel EBITDA and associated margins) for the periods included in this report on a comparable hotel basis in order to enable our investors to better evaluate our operating performance.

Because these statistics and operating results relate only to our hotel properties, they exclude results for our non-hotel properties and other real estate investments. We define our comparable hotels as properties:

- (i) that are owned or leased by us and the operations of which are included in our consolidated results for the entirety of the reporting periods being compared; and
- (ii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects (as defined further below) during the reporting periods being compared.

The hotel business is capital-intensive and renovations are a regular part of the business. Generally, hotels under renovation remain comparable hotels. A large-scale capital project that would cause a hotel to be excluded from our comparable hotel set is an extensive renovation of several core aspects of the hotel, such as rooms, meeting space, lobby, bars, restaurants, and other public spaces. Both quantitative and qualitative factors are taken into consideration in determining if the renovation would cause a hotel to be removed from the comparable hotel set, including unusual or exceptional circumstances such as: a reduction or increase in room count, rebranding, a significant alteration of the business operations, or the closing of the hotel during the renovation.

We do not include an acquired hotel in our comparable hotel set until the operating results for that hotel have been included in our consolidated results for one full calendar year. For example, we acquired The Don CeSar in February of 2017. The hotel will not be included in our comparable hotel set until January 1, 2019. Hotels that we sell are excluded from the comparable hotel set once the transaction has closed. Similarly, hotels are excluded from our comparable hotel set from the date that they sustain substantial property damage or business interruption or commence a large-scale capital project. In each case, these hotels are returned to the comparable hotel set when the operations of the hotel have been included in our consolidated results for one full calendar year after completion of the repair of the property damage or cessation of the business interruption, or the completion of large-scale capital projects, as applicable.

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Of the 93 hotels that we owned on September 30, 2018, 85 have been classified as comparable hotels. The operating results of the following hotels that we owned as of September 30, 2018 are excluded from comparable hotel results for these periods:

- The Phoenician (acquired in June 2015 and, beginning in the second quarter of 2016, business disruption due to extensive renovations, including all guestrooms and suites, a redesign of the lobby and public areas, renovation of pools, recreation areas and a restaurant and a re-configured spa and fitness center);
- The Don CeSar and Beach House Suites complex (acquired in February 2017);
- W Hollywood (acquired in March 2017);
- Andaz Maui at Wailea Resort (acquired in March 2018);
- Grand Hyatt San Francisco (acquired in March 2018);
- Hyatt Regency Coconut Point Resort and Spa (acquired in March 2018);

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• The Ritz-Carlton, Naples removed in the second quarter of 2018 (business interruption due to extensive renovations, including restoration of the façade that required closure of the hotel for over two months, coordinated with renovation and expansion of restaurant areas and renovation to the spa and ballrooms ); and

• San Francisco Marriott Marquis removed in the third quarter of 2018 (business interruption due to renovations of guestrooms, ballrooms, meeting space, and extensive renovations of the main lobby).

The operating results of 8 hotels disposed of in 2018 and 2017 are not included in comparable hotel results for the periods presented herein.

#### CONSTANT US\$ AND NOMINAL US\$

Operating results denominated in foreign currencies are translated using the prevailing exchange rates on the date of the transaction, or monthly based on the weighted average exchange rate for the period. For comparative purposes, we also present the RevPAR results for the prior year assuming the results of our foreign operations were translated using the same exchange rates that were effective for the comparable periods in the current year, thereby eliminating the effect of currency fluctuation for the year-over-year comparisons. We believe that this presentation is useful to investors as it provides clarity with respect to the growth in RevPAR in the local currency of the hotel consistent with the manner in which we would evaluate our domestic portfolio. However, the estimated effect of changes in foreign currency has been reflected in the actual and forecast results of net income, EBITDA, earnings per diluted share and Adjusted FFO per diluted share. Nominal US\$ results include the effect of currency fluctuations, consistent with our financial statement presentation.

#### Non-GAAP Financial Measures

We use certain “non-GAAP financial measures,” which are measures of our historical or future financial performance that are not calculated and presented in accordance with GAAP, within the meaning of applicable SEC rules. These measures include the following:

- Earnings Before Interest Expense, Income Taxes, Depreciation and Amortization (“EBITDA”), Earnings Before Interest Expense, Income Taxes, Depreciation and Amortization for real estate (“EBITDAre”) and Adjusted EBITDAre, as a measure of performance for Host Inc. and Host L.P.,
- Funds From Operations (“FFO”) and FFO per diluted share, both calculated in accordance with National Association of Real Estate Investment Trusts (“NAREIT”) guidelines and with certain adjustments from those guidelines, as a measure of performance for Host Inc., and
- Comparable hotel operating results, as a measure of performance for Host Inc. and Host L.P.

The following discussion defines these measures and presents why we believe they are useful supplemental measures of our performance.

Set forth below for each such non-GAAP financial measure is a reconciliation of the measure with the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable thereto. We also have included in “Management’s Discussion and Analysis of Financial Condition and Results of Operations – Non-GAAP Financial Measures” in our Annual Report on Form 10-K for the year ended December 31, 2017 further explanations of the adjustments being made, a statement disclosing the reasons why we believe the presentation of each of the non-GAAP financial measures provide useful information to investors regarding our financial condition and results of operations, the additional purposes for which we use the non-GAAP financial measures and limitations on their use.

#### EBITDA, EBITDAre and Adjusted EBITDAre

##### EBITDA

EBITDA is a commonly used measure of performance in many industries. Management believes EBITDA provides useful information to investors regarding our results of operations because it helps us and our investors evaluate the ongoing operating performance of our properties after removing the impact of our capital structure (primarily interest expense) and our asset base (primarily depreciation and amortization). Management also believes the use of EBITDA facilitates comparisons between us and other lodging REITs, hotel owners who are not REITs and other capital-intensive companies. Management uses EBITDA to evaluate property-level results and as one measure in determining the value of acquisitions and dispositions and, like FFO and Adjusted FFO per diluted share, it is widely used by management in the annual budget process and for compensation programs.



## EBITDAre and Adjusted EBITDAre

We present EBITDAre in accordance with NAREIT guidelines, as defined in its September 2017 white paper “Earnings Before Interest, Taxes, Depreciation and Amortization for Real Estate,” to provide an additional performance measure to facilitate the evaluation and comparison of our results with other REITs. NAREIT defines EBITDAre as net income (calculated in accordance with GAAP) excluding interest expense, income tax, depreciation and amortization, gains or losses on disposition of depreciated property (including gains or losses on change of control), impairment write-downs of depreciated property and of investments in unconsolidated affiliates caused by a decrease in value of depreciated property in the affiliate, and adjustments to reflect the entity’s pro rata share of EBITDAre of unconsolidated affiliates.

We make additional adjustments to EBITDAre when evaluating our performance because we believe that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance. We believe that the presentation of Adjusted EBITDAre, when combined with the primary GAAP presentation of net income, is beneficial to an investor’s understanding of our operating performance. Adjusted EBITDAre also is similar to what is used in calculating certain credit ratios for our credit facility and senior notes. We adjust EBITDAre for the following items, which may occur in any period, and refer to this measure as Adjusted EBITDAre:

• **Property Insurance Gains** – We exclude the effect of property insurance gains reflected in our consolidated statements of operations because we believe that including them in Adjusted EBITDAre is not consistent with reflecting the ongoing performance of our assets. In addition, property insurance gains could be less important to investors given that the depreciated asset book value written off in connection with the calculation of the property insurance gain often does not reflect the market value of real estate assets.

• **Acquisition Costs** – Under GAAP, costs associated with completed property acquisitions that are considered business combinations are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the company.

• **Litigation Gains and Losses** – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business. We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust EBITDAre for gains or losses that management believes are not representative of the company’s current operating performance. The last such adjustment was a 2013 exclusion of a gain from an eminent domain claim.

In the past, we presented Adjusted EBITDA as a supplemental measure of our performance. That metric is calculated in a similar manner as Adjusted EBITDAre presented here, with the exception of the adjustment for non-controlling partners’ pro rata share of Adjusted EBITDA, which totaled \$2 million and \$7 million for the third quarter and year-to-date of 2017, respectively. The rationale for including 100% of EBITDAre for consolidated affiliates with non-controlling interests is that the full amount of any debt of these affiliates is reported in our consolidated balance sheet and therefore metrics using total debt to EBITDAre provide a better understanding of the company’s leverage. This is also consistent with NAREIT’s definition of EBITDAre.

The following table provides a reconciliation of EBITDA, EBITDAre, and Adjusted EBITDAre to net income, the financial measure calculated and presented in accordance with GAAP that we consider the most directly comparable:

## Reconciliation of Net Income to EBITDA, EBITDAre and Adjusted EBITDAre for Host Inc. and Host L.P.

(in millions)

	Quarter ended		Year-to-date ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
Net income <sup>(1)</sup>	\$378	\$105	\$845	\$478
Interest expense	45	43	134	125
Depreciation and amortization	173	176	519	534
Income taxes	42	42	63	63
EBITDA <sup>(1)</sup>	638	366	1,561	1,200
Gain on dispositions <sup>(2)</sup>	(546)	(58)	(665)	(101)
Non-cash impairment expense	239	—	260	—
Equity investment adjustments:				
Equity in earnings of Euro JV <sup>(4)</sup>	(3)	(4)	(11)	(9)
Equity in earnings of affiliates other than Euro JV	(3)	—	(14)	(10)
Pro rata EBITDAre of Euro JV <sup>(4)</sup>	13	11	36	31
Pro rata EBITDAre of equity investments other than Euro JV	6	5	23	24
EBITDAre <sup>(1)(5)</sup>	344	320	1,190	1,135
Adjustments to EBITDAre:				
Acquisition costs <sup>(3)</sup>	—	—	—	1
Gain on property insurance settlement	—	(1)	—	(1)
Adjusted EBITDAre <sup>(1)(5)</sup>	\$344	\$319	\$1,190	\$1,135

(1) Net income, EBITDA, EBITDAre, Adjusted EBITDAre, NAREIT FFO and Adjusted FFO include a gain of \$1 million for each of the year-to-date periods ended September 30, 2018 and 2017 for the sale of the portion of land attributable to individual units sold by the Maui timeshare joint venture.

(2) Reflects the sale of the New York Marriott Marquis Retail in the third quarter of 2018 and four hotels in each of 2018 and 2017.

(3) Effective January 1, 2018, we adopted Accounting Standards Update No. 2017-01, Business Combinations (Topic 805): Clarifying the Definition of a Business. As a result, the Hyatt portfolio acquisition was considered an asset acquisition and the related \$17 million of acquisition costs were capitalized.

(4) Represents our share of earnings and pro rata EBITDAre from the Euro JV in which we hold an approximate one-third non-controlling interest.

(5) Effective December 31, 2017, we present EBITDAre, reported in accordance with NAREIT guidelines, and Adjusted EBITDAre as supplemental measures of our performance. Our prior year results have been updated to conform with the current year presentation. Under the new presentation, we include all of the EBITDA of consolidated partnerships, including the non-controlling partners' share, which has increased the previously reported third quarter and year-to-date 2017 Adjusted EBITDA by \$2 million and \$7 million, respectively.

## FFO Measures

We present NAREIT FFO and NAREIT FFO per diluted share as non-GAAP measures of our performance in addition to our earnings (loss) per share (calculated in accordance with GAAP). We calculate NAREIT FFO per diluted share as our NAREIT FFO (defined as set forth below) for a given operating period, as adjusted for the effect of dilutive securities, divided by the number of fully diluted shares outstanding during such period in accordance with NAREIT guidelines. NAREIT defines FFO as net income (loss) (calculated in accordance with GAAP), excluding gains (losses) from sales of real estate, the cumulative effect of changes in accounting principles, real estate-related depreciation, amortization and impairments, and adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect our pro rata share of the FFO of those entities on the same basis.

We also present Adjusted FFO per diluted share when evaluating our performance because management believes that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance. Management historically has made the adjustments detailed below in evaluating our performance, in our annual budget process, and for our compensation programs. We believe that the presentation of Adjusted FFO per diluted share, when combined with both the primary GAAP presentation of earnings per share and FFO per diluted share as defined by NAREIT, provides useful supplemental information that is beneficial to an investor's complete understanding of our operating performance. We adjust NAREIT FFO per diluted share for the following items, which may occur in any period, and refer to this measure as Adjusted FFO per diluted share:

◆ Gains and Losses on the Extinguishment of Debt – We exclude the effect of finance charges and premiums associated with the extinguishment of debt, including the acceleration of the write-off of deferred financing costs

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from the original issuance of the debt being redeemed or retired and incremental interest expense incurred during the refinancing period. We also exclude the gains on debt repurchases and the original issuance costs associated with the retirement of preferred stock. We believe that these items are not reflective of our ongoing finance costs.

• **Acquisition Costs** – Under GAAP, costs associated with completed property acquisitions that are considered business combinations are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the company.

• **Litigation Gains and Losses** – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business. We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust NAREIT FFO for gains or losses that management believes are not representative of our current operating performance. For example, in 2017, as a result of the reduction of corporate income tax rates from 35% to 21% caused by the Tax Cuts and Jobs Act, we remeasured our domestic deferred tax assets as of December 31, 2017 and recorded a one-time adjustment to reduce the deferred tax assets and increase the provision for income taxes by approximately \$11 million. Additionally, similar corporate income tax rate reductions affected our European Joint Venture, causing the remeasurement of the net deferred tax assets and liabilities in France and Belgium, resulting in a net tax benefit to us of \$5 million. We do not consider these adjustments to be reflective of our ongoing operating performance and therefore excluded these items from Adjusted FFO.

The following table provides a reconciliation of the differences between our non-GAAP financial measures, NAREIT FFO and Adjusted FFO (separately and on a per diluted share basis), and net income, the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable:

## Host Inc. Reconciliation of Net Income to

## NAREIT and Adjusted Funds From Operations per Diluted Share

(in millions, except per share amount)

	Quarter ended		Year-to-date ended	
	September 30, 2018	2017	September 30, 2018	2017
Net income <sup>(1)</sup>	\$378	\$105	\$845	\$478
Less: Net income attributable to non-controlling interests	(56 )	(1 )	(61 )	(6 )
Net income attributable to Host Inc.	322	104	784	472
Adjustments:				
Gain on dispositions <sup>(2)</sup>	(546 )	(58 )	(665 )	(101 )
Tax on dispositions	29	22	29	22
Gain on property insurance settlement	—	(1 )	—	(1 )
Depreciation and amortization	171	175	515	532
Non-cash impairment expense	239	—	260	—
Equity investment adjustments:				
Equity in earnings of affiliates	(6 )	(4 )	(25 )	(19 )
Pro rata FFO of equity investments	12	11	44	39
Consolidated partnership adjustments:				
FFO adjustment for non-controlling partnerships	53	(1 )	52	(2 )
FFO adjustments for non-controlling interests of Host L.P.	1	(1 )	(2 )	(6 )
NAREIT FFO <sup>(1)</sup>	275	247	992	936
Adjustments to NAREIT FFO:				
Acquisition costs <sup>(3)</sup>	—	—	—	1
Loss on debt extinguishment	—	—	—	1
Adjusted FFO <sup>(1)</sup>	\$275	\$247	\$992	\$938
For calculation on a per share basis <sup>(4)</sup> :				
Diluted weighted average shares outstanding - EPS, NAREIT FFO and Adjusted FFO	740.5	739.0	740.2	738.7
NAREIT FFO and Adjusted FFO per diluted share	\$.37	\$.33	\$1.34	\$1.27

(1-3) Refer to the corresponding footnote on the Reconciliation of Net Income to EBITDA, EBITDAre and Adjusted EBITDAre for Host Inc. and Host L.P.

(4) Earnings per diluted share and NAREIT FFO and Adjusted FFO per diluted share are adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP

units held by non-controlling partners and other non-controlling interests that have the option to convert their limited partner interests to common OP units. No effect is shown for securities if they are anti-dilutive.

Comparable Hotel Operating Results

We present certain operating results of our hotels, such as hotel revenues, expenses, food and beverage profit and EBITDA (and the related margins), on a comparable hotel, or “same store,” basis as supplemental information for investors. For an explanation of which properties we consider to be “comparable hotels”, see “Comparable Hotel Operating Statistics” above.

The following tables present certain operating results and statistics for our comparable hotels for the periods presented herein and a reconciliation of the differences between comparable hotel EBITDA, a non-GAAP financial measure, and net income, the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable. Similar reconciliations of the differences between (i) comparable hotel revenues and (ii) our revenues as calculated and presented in accordance with GAAP (each of which is used in the applicable margin calculation), and between (iii) comparable hotel expenses and (iv) operating costs and expenses as calculated and presented in accordance with GAAP, are also included in the reconciliation:

Comparable Hotel Results for Host Inc. and Host L.P.

(in millions, except hotel statistics)

	Quarter ended		Year-to-date ended	
	September 30, 2018	2017	September 30, 2018	2017
Number of hotels	85	85	85	85
Number of rooms	47,455	47,455	47,455	47,455
Change in comparable hotel RevPAR -				
Constant US\$	1.6	% —	1.9	% —
Nominal US\$	1.4	% —	1.8	% —
Operating profit (loss) margin <sup>(1)</sup>	(7.1	)% 10.1	% 8.2	% 13.4
Comparable hotel EBITDA margin <sup>(1)</sup>	27.4	% 26.9	% 29.05	% 28.4
Food and beverage profit margin <sup>(1)</sup>	24.6	% 22.9	% 31.4	% 31.1
Comparable hotel food and beverage profit margin <sup>(1)</sup>	27.0	% 25.6	% 32.5	% 32.2
Net income	\$378	\$105	\$845	\$478
Depreciation and amortization	412	176	779	534
Interest expense	45	43	134	125
Provision for income taxes	42	42	63	63
Gain on sale of property and corporate level				
income/expense	(533	) (39	) (618	) (45
Non-comparable hotel results, net <sup>(2)</sup>	(35	) (31	) (174	) (174
Comparable hotel EBITDA	\$309	\$296	\$1,029	\$981

Quarter ended	Quarter ended
September 30, 2018	September 30, 2017
Adjustments	Adjustments &nbsp;nbsp;nbsp;