

AMCON DISTRIBUTING CO

Form 10-Q

April 18, 2017

Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2017  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-15589

---

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction  
of incorporation or organization)

47-0702918  
(I.R.S. Employer  
Identification No.)

7405 Irvington Road, Omaha NE  
(Address of principal executive offices)

68122  
(Zip code)

Registrant's telephone number, including area code: (402) 331-3727

Edgar Filing: AMCON DISTRIBUTING CO - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files) Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer”, “accelerated filer”, “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer    Accelerated filer    Non-accelerated filer  
(Do not check if a smaller reporting company)

Smaller reporting company    Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes No

The Registrant had 678,938 shares of its \$.01 par value common stock outstanding as of April 17, 2017.

Table of Contents

Form 10-Q

2nd Quarter

INDEX

	PAGE
<u>PART I — FINANCIAL INFORMATION</u>	
<u>Item 1. Financial Statements</u>	
<u>Condensed consolidated balance sheets at March 31, 2017 (unaudited) and September 30, 2016</u>	3
<u>Condensed consolidated unaudited statements of operations for the three and six months ended March 31, 2017 and 2016</u>	4
<u>Condensed consolidated unaudited statements of cash flows for the six months ended March 31, 2017 and 2016</u>	5
<u>Notes to condensed consolidated unaudited financial statements</u>	6
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	14
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	23
<u>Item 4. Controls and Procedures</u>	23
<u>PART II — OTHER INFORMATION</u>	
<u>Item 1. Legal Proceedings</u>	24
<u>Item 1A. Risk Factors</u>	24
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	24
<u>Item 3. Defaults Upon Senior Securities</u>	24
<u>Item 4. Mine Safety Disclosures</u>	24
<u>Item 5. Other Information</u>	24
<u>Item 6. Exhibits</u>	24



Table of Contents

## PART I — FINANCIAL INFORMATION

## Item 1. Financial Statements

## AMCON Distributing Company and Subsidiaries

## Condensed Consolidated Balance Sheets

March 31, 2017 and September 30, 2016

	March 2017 (Unaudited)	September 2016
<b>ASSETS</b>		
Current assets:		
Cash	\$ 248,760	\$ 605,380
Accounts receivable, less allowance for doubtful accounts of \$0.7 million at March 2017 and \$0.7 million at September 2016	27,737,863	30,033,104
Inventories, net	45,707,269	48,404,882
Deferred income taxes	1,182,299	1,441,919
Income taxes receivable	282,435	164,959
Prepaid and other current assets	7,829,685	8,608,049
Total current assets	82,988,311	89,258,293
Property and equipment, net	12,373,290	12,607,877
Goodwill	6,349,827	6,349,827
Other intangible assets, net	3,626,812	3,759,311
Other assets	340,936	288,082
Total assets	\$ 105,679,176	\$ 112,263,390
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 17,255,595	\$ 18,164,983
Accrued expenses	6,299,199	6,792,884
Accrued wages, salaries and bonuses	2,653,577	3,580,996
Current maturities of long-term debt	367,982	362,495
Total current liabilities	26,576,353	28,901,358
Credit facility	5,102,578	10,537,226
Deferred income taxes	4,080,631	4,021,569

Edgar Filing: AMCON DISTRIBUTING CO - Form 10-Q

Long-term debt, less current maturities	2,836,070	3,021,824
Other long-term liabilities	32,123	30,815
Shareholders' equity:		
Preferred stock, \$.01 par value, 1,000,000 shares authorized	—	—
Common stock, \$.01 par value, 3,000,000 shares authorized, 678,938 shares outstanding and issued at March 2017 and 677,057 shares outstanding and issued at September 2016		
Additional paid-in capital	8,314	8,184
Retained earnings	20,782,045	19,525,554
Treasury stock at cost	59,775,503	58,693,241
Total shareholders' equity	(13,514,441)	(12,476,381)
Total liabilities and shareholders' equity	67,051,421	65,750,598
	\$ 105,679,176	\$ 112,263,390

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Table of Contents

## AMCON Distributing Company and Subsidiaries

## Condensed Consolidated Unaudited Statements of Operations

for the three and six months ended March 31, 2017 and 2016

	For the three months ended March		For the six months ended March	
	2017	2016	2017	2016
Sales (including excise taxes of \$85.7 million and \$88.7 million, and \$176.7 million and \$186.0 million, respectively)	\$ 294,047,870	\$ 296,449,126	\$ 604,152,099	\$ 618,457,375
Cost of sales	276,573,968	278,908,888	568,362,211	581,955,233
Gross profit	17,473,902	17,540,238	35,789,888	36,502,142
Selling, general and administrative expenses	15,820,504	14,770,358	31,518,823	30,615,492
Depreciation and amortization	529,969	575,681	1,056,402	1,142,630
	16,350,473	15,346,039	32,575,225	31,758,122
Operating income	1,123,429	2,194,199	3,214,663	4,744,020
Other expense (income):				
Interest expense	147,910	161,402	365,453	373,856
Other (income), net	(14,964)	(35,827)	(20,737)	(63,082)
	132,946	125,575	344,716	310,774
Income from operations before income tax expense	990,483	2,068,624	2,869,947	4,433,246
Income tax expense	502,000	922,000	1,335,000	1,931,000
Net income	488,483	1,146,624	1,534,947	2,502,246
Preferred stock dividend requirements	—	(48,643)	—	(97,820)
Net income available to common shareholders	\$ 488,483	\$ 1,097,981	\$ 1,534,947	\$ 2,404,426
Basic earnings per share available to common shareholders	\$ 0.72	\$ 1.81	\$ 2.26	\$ 3.90
Diluted earnings per share available to common shareholders	\$ 0.71	\$ 1.61	\$ 2.22	\$ 3.46
Basic weighted average shares outstanding	678,938	606,080	680,318	615,768
Diluted weighted average shares outstanding	688,016	712,547	690,190	723,317

Dividends declared and paid per common share	\$ 0.46	\$ 0.46	\$ 0.64	\$ 0.64
---	---------	---------	---------	---------

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Table of Contents

AMCON Distributing Company and Subsidiaries

Condensed Consolidated Unaudited Statements of Cash Flows

for the six months ended March 31, 2017 and 2016

	March 2017	March 2016
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 1,534,947	\$ 2,502,246
Adjustments to reconcile net income from operations to net cash flows from operating activities:		
Depreciation	923,903	960,130
Amortization	132,499	182,500
Gain on sale of property and equipment	(21,624)	(34,482)
Equity-based compensation	765,554	660,203
Deferred income taxes	318,682	352,242
Provision (recovery) for losses on doubtful accounts	29,000	(67,000)
Provision for losses on inventory obsolescence	72,197	70,818
Other	1,308	(4,022)
Changes in assets and liabilities:		
Accounts receivable	2,266,241	2,677,840
Inventories	2,625,416	4,128,553
Prepaid and other current assets	778,364	(1,954,372)
Other assets	(52,854)	20,467
Accounts payable	(771,163)	(1,005,681)
Accrued expenses and accrued wages, salaries and bonuses	(822,955)	(1,479,465)
Income taxes receivable	(117,476)	343,304
Net cash flows from operating activities	7,662,039	7,353,281
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of property and equipment	(837,895)	(692,402)
Proceeds from sales of property and equipment	31,978	48,164
Net cash flows from investing activities	(805,917)	(644,238)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Net payments on bank credit agreements	(5,434,648)	(3,292,820)
Principal payments on long-term debt	(180,267)	(174,650)
Repurchase of common stock	(1,038,060)	(2,547,683)
Dividends paid on convertible preferred stock	—	(97,820)
Dividends on common stock	(452,685)	(412,210)
Withholdings on the exercise of equity-based awards	(107,082)	(81,406)
Net cash flows from financing activities	(7,212,742)	(6,606,589)
Net change in cash	(356,620)	102,454
Cash, beginning of period	605,380	219,536
Cash, end of period	\$ 248,760	\$ 321,990

Supplemental disclosure of cash flow information:

Cash paid during the period for interest	\$ 365,620	\$ 391,130
Cash paid during the period for income taxes	1,133,794	1,235,454

Supplemental disclosure of non-cash information:

Equipment acquisitions classified as accounts payable	29,219	17,500
Issuance of common stock in connection with the vesting and exercise of equity-based awards	1,262,763	1,174,981

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Table of Contents

AMCON Distributing Company and Subsidiaries

Notes to Condensed Consolidated Unaudited Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION

AMCON Distributing Company and Subsidiaries (“AMCON” or the “Company”) operate two business segments:

- Our wholesale distribution segment (“Wholesale Segment”) distributes consumer products and provides a full range of programs and services to our customers and is focused on helping them manage their business and increase their profitability. We primarily operate in the Central, Rocky Mountain, and Southern regions of the United States.
- Our retail health food segment (“Retail Segment”) operates sixteen health food retail stores located throughout the Midwest and Florida.

WHOLESALE SEGMENT

Our Wholesale Segment is one of the largest wholesale distributors in the United States serving approximately 4,000 retail outlets including convenience stores, grocery stores, liquor stores, drug stores, and tobacco shops. We currently distribute over 16,000 different consumer products, including cigarettes and tobacco products, candy and other confectionery, beverages, groceries, paper products, health and beauty care products, frozen and chilled products and institutional foodservice products. Convenience stores represent our largest customer category. In September 2016, Convenience Store News ranked us as the seventh (7th) largest convenience store distributor in the United States based on annual sales.

Our wholesale business offers retailers the ability to take advantage of manufacturer and Company sponsored sales and marketing programs, merchandising and product category management services, and the use of information systems and data services that are focused on minimizing retailers’ investment in inventory, while seeking to maximize their sales and profits. In addition, our wholesale distributing capabilities provide valuable services to both manufacturers of consumer products and convenience retailers. Manufacturers benefit from our broad retail coverage, inventory management, efficiency in processing small orders, and frequency of deliveries. Convenience retailers benefit from our distribution capabilities by gaining access to a broad product line, optimizing inventory, merchandising expertise, information systems, and accessing trade credit.

Our Wholesale Segment operates six distribution centers located in Illinois, Missouri, Nebraska, North Dakota, South Dakota, and Tennessee. These distribution centers, combined with cross dock facilities, include approximately 641,000 square feet of permanent floor space. Our principal suppliers include Altria, RJ Reynolds, ITG Brands, Hershey, Kelloggs, Kraft, and Mars. We also market private label lines of water, candy products, batteries, and other products. We do not maintain any long-term purchase contracts with our suppliers.

## RETAIL SEGMENT

Our Retail Segment is a specialty retailer of natural/organic groceries and dietary supplements which focuses on providing high quality products at affordable prices, with an exceptional level of customer service and nutritional consultation. All of the products carried in our stores meet strict quality and ingredient guidelines, and include offerings such as gluten-free and antibiotic-free groceries and meat products, as well as products containing no artificial colors, flavors, preservatives, or partially hydrogenated oils. We design our retail sites in an efficient and flexible small-store format, which emphasizes a high energy and shopper-friendly environment.

We operate within the natural products retail industry, which is a subset of the large and stable U.S. grocery industry. This industry includes conventional, natural, gourmet and specialty food markets, mass and discount retailers, warehouse clubs, health food stores, dietary supplement retailers, drug stores, farmers markets, mail order and online retailers, and multi-level marketers.

## Table of Contents

Our Retail Segment operates sixteen retail health food stores as Chamberlin's Market & Café and Akin's Natural Foods Market. These stores carry over 32,000 different national and regionally branded and private label products including high-quality natural, organic, and specialty foods consisting of produce, baked goods, frozen foods, nutritional supplements, personal care items, and general merchandise. Chamberlin's, which was established in 1935, operates six stores in and around Orlando, Florida. Akin's, which was also established in 1935, has a total of ten locations in Arkansas, Kansas, Missouri, Nebraska, and Oklahoma.

## FINANCIAL STATEMENTS

The Company's fiscal year ends on September 30. The results for the interim period included with this Quarterly Report may not be indicative of the results which could be expected for the entire fiscal year. All significant intercompany transactions and balances have been eliminated in consolidation. Certain information and footnote disclosures normally included in our annual financial statements prepared in accordance with generally accepted accounting principles ("GAAP") have been condensed or omitted. In the opinion of management, the accompanying condensed consolidated unaudited financial statements ("financial statements") contain all adjustments necessary to fairly present the financial information included herein, such as adjustments consisting of normal recurring items. The Company believes that although the disclosures contained herein are adequate to prevent the information presented from being misleading, these financial statements should be read in conjunction with the Company's annual audited consolidated financial statements for the fiscal year ended September 30, 2016, as filed with the Securities and Exchange Commission on Form 10-K. For purposes of this report, unless the context indicates otherwise, all references to "we", "us", "our", the "Company", and "AMCON" shall mean AMCON Distributing Company and its subsidiaries. Additionally, the three month fiscal periods ended March 31, 2017 and March 31, 2016 have been referred to throughout this quarterly report as Q2 2017 and Q2 2016, respectively. The fiscal balance sheet dates as of March 31, 2017 and September 30, 2016 have been referred to as March 2017 and September 2016, respectively.

## RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In July 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2015-11, "Simplifying the Measurement of Inventory" ("ASU 2015-11"). ASU 2015-11 requires an entity to measure inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using last-in, first-out ("LIFO") or the retail inventory method. This ASU is effective for fiscal years beginning after December 15, 2016 (Fiscal 2018 for the Company). The amendments should be applied prospectively with earlier application permitted as of the beginning of an interim or annual reporting period. We do not believe the adoption of this ASU will have a material impact on our consolidated financial statements.

In November 2015, FASB issued ASU No. 2015-17 "Income Taxes: Balance Sheet Classification of Deferred Taxes" ("ASU 2015-17"). ASU 2015-17 eliminates the requirement to bifurcate deferred taxes between current and

non-current on the balance sheet and requires that deferred tax liabilities and assets be classified as noncurrent on the balance sheet. ASU 2015-17 is effective for public entities in fiscal years beginning after December 15, 2016 (Fiscal 2018 for the Company), and for interim periods within those fiscal years. The amendments for ASU 2015-17 can be applied retrospectively or prospectively and early adoption is permitted. We do not believe the adoption of this ASU will have a material impact on our consolidated financial statements.

In March 2016, FASB issued ASU No. 2016-09, "Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting" ("ASU 2016-09"). ASU 2016-09 simplifies several aspects of how companies account for share-based compensation, including the accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification in the statements of cash flows. ASU 2016-09 is effective for annual periods beginning after December 15, 2016 (Fiscal 2018 for the Company) and early adoption is permitted. We do not believe the adoption of this ASU will have a material impact on our consolidated financial statements.

## Table of Contents

In May 2014, FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers." This ASU and related amendments supersedes the revenue recognition requirements in "Accounting Standard Codification 605 - Revenue Recognition" and most industry-specific guidance. The standard requires that entities recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which a company expects to be entitled in exchange for those goods or services. This ASU is effective for fiscal years beginning after December 15, 2017 (Fiscal 2019 for the Company), and for interim periods within that fiscal year. The Company is currently evaluating this ASU and its potential impact on our consolidated financial statements.

In August 2016, FASB issued ASU No. 2016-15, "Classification of Certain Cash Receipts and Cash Payments" ("ASU 2016-15"). ASU 2016-15 provides guidance regarding the classification of certain items within the statements of cash flows. ASU 2016-15 is effective for annual periods beginning after December 15, 2017 (Fiscal 2019 for the Company) with early adoption permitted. The Company is currently evaluating this ASU and its potential impact on our consolidated financial statements.

In February 2016, FASB issued ASU No. 2016-02 "Leases" ("ASU 2016-02"). ASU 2016-02 requires the recognition of lease assets and lease liabilities by lessees for all leases greater than one year in duration and classified as operating leases under previous GAAP. ASU 2016-02 is effective for fiscal years beginning after December 15, 2018 (Fiscal 2020 for the Company), and for interim periods within that fiscal year. The Company is currently evaluating this ASU and its potential impact on our consolidated financial statements.

In January 2017, FASB issued ASU No. 2017-04, "Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment" ("ASU 2017-04"). The new guidance simplifies the subsequent measurement of goodwill by eliminating Step 2 from the goodwill impairment test. ASU 2017-04 requires goodwill impairment to be measured as the amount by which a reporting unit's carrying amount exceeds its fair value, not to exceed the carrying amount of its goodwill. ASU 2017-04 requires prospective application and is effective for annual periods beginning after December 15, 2019 (Fiscal 2021 for the Company) with early adoption permitted. The Company is currently evaluating this ASU and its potential impact on our consolidated financial statements.

## 2. CONVERTIBLE PREFERRED STOCK

In fiscal 2016, the Company had 100,000 shares of Series A Preferred Stock ("Series A") and 16,000 shares of Series B Preferred Stock ("Series B") outstanding. During the fourth quarter of fiscal 2016, all outstanding shares of Series A and Series B were converted to 98,707 common shares of the Company pursuant to terms provided in the preferred stock agreements. Mr. Christopher Atayan, AMCON's Chief Executive Officer and Chairman of the Board, owned all of the outstanding shares of the Series A and 8,000 shares of the Series B. For the six month period ending March 2016, the Company paid cash dividends of approximately \$0.1 million to Mr. Atayan related to his ownership of the Series A and Series B.

## 3. INVENTORIES

At March 2017 and September 2016, inventories consisted of finished goods and are stated at the lower of cost (determined on a FIFO basis for our wholesale segment and using the retail method for our retail segment) or market. The wholesale distribution and retail health food segment inventories consist of finished products purchased in bulk quantities to be redistributed to the Company's customers or sold at retail. Finished goods included total reserves of approximately \$0.9 million at both March 2017 and September 2016. These reserves include the Company's obsolescence allowance, which reflects estimated unsalable or non-refundable inventory based upon an evaluation of slow moving and discontinued products.

Table of Contents

## 4. GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill by reporting segment of the Company consisted of the following:

	March 2017	September 2016
Wholesale Segment	\$ 4,436,950	\$ 4,436,950
Retail Segment	1,912,877	1,912,877
	\$ 6,349,827	\$ 6,349,827

Other intangible assets of the Company consisted of the following:

	March 2017	September 2016
Trademarks and tradenames (Retail Segment)	\$ 3,373,269	\$ 3,373,269
Customer relationships (Wholesale Segment) (less accumulated amortization of approximately \$1.9 million and \$1.7 million at March 2017 and September 2016, respectively)	253,543	386,042
	\$ 3,626,812	\$ 3,759,311

Goodwill, trademarks and tradenames are considered to have indefinite useful lives and therefore no amortization has been taken on these assets. At March 2017, identifiable intangible assets considered to have finite lives were represented by customer relationships which are being amortized over eight years. These intangible assets are evaluated for accelerated attrition or amortization adjustments if warranted. Amortization expense related to these assets was approximately \$0.1 million for both the three and six month periods ended March 2017, respectively, and \$0.1 million and \$0.2 million for the three and six month periods ended March 2016, respectively.

Estimated future amortization expense related to identifiable intangible assets with finite lives is as follows at March 2017:

March  
2017

Fiscal 2017 (1)	\$ 132,501
Fiscal 2018	79,375
Fiscal 2019	41,667
	\$ 253,543

---

(1) Represents amortization for the remaining six months of Fiscal 2017.

## 5. DIVIDENDS

The Company paid cash dividends on its common stock and convertible preferred stock totaling \$0.3 million and \$0.5 million for the three and six month periods ended March 2017, respectively, and \$0.2 million and \$0.5 million for the three and six month periods ended March 2016, respectively.

Table of Contents

## 6. EARNINGS PER SHARE

Basic earnings per share available to common shareholders is calculated by dividing net income less preferred stock dividend requirements by the weighted average common shares outstanding for each period. Diluted earnings per share available to common shareholders is calculated by dividing income from operations less preferred stock dividend requirements (when anti-dilutive) by the sum of the weighted average common shares outstanding and the weighted average dilutive options, using the treasury stock method.

	For the three months ended March			
	2017 Basic	Diluted	2016 Basic	Diluted
Weighted average common shares outstanding	678,938	678,938	606,080	606,080
Weighted average net additional shares outstanding assuming dilutive options exercised and proceeds used to purchase treasury stock and conversion of preferred stock (1)	—	9,078	—	106,467
Weighted average number of shares outstanding	678,938	688,016	606,080	712,547
Net income	\$ 488,483	\$ 488,483	\$ 1,146,624	\$ 1,146,624
Deduct: convertible preferred stock dividends (2)	—	—	(48,643)	—
Net income available to common shareholders	\$ 488,483	\$ 488,483	\$ 1,097,981	\$ 1,146,624
Net earnings per share available to common shareholders	\$ 0.72	\$ 0.71	\$ 1.81	\$ 1.61

- (1) Diluted earnings per share calculation includes all stock options, convertible preferred stock, and restricted stock units deemed to be dilutive.
- (2) Diluted earnings per share calculation excludes dividends for convertible preferred stock deemed to be dilutive, as those amounts are assumed to have been converted to common stock of the Company.

	For the six months ended March			
	2017 Basic	Diluted	2016 Basic	Diluted
Weighted average common shares outstanding	680,318	680,318	615,768	615,768
Weighted average net additional shares outstanding assuming dilutive options exercised and proceeds used to purchase treasury stock and conversion of preferred stock (1)	—	9,872	—	107,549
Weighted average number of shares outstanding	680,318	690,190	615,768	723,317
Net income	\$ 1,534,947	\$ 1,534,947	\$ 2,502,246	\$ 2,502,246
	—	—	(97,820)	—

Deduct: convertible preferred stock dividends

(2)

Net income available to common shareholders	\$ 1,534,947	\$ 1,534,947	\$ 2,404,426	\$ 2,502,246
---	--------------	--------------	--------------	--------------

Net earnings per share available to common shareholders

\$ 2.26	\$ 2.22	\$ 3.90	\$ 3.46
---------	---------	---------	---------

- (1) Diluted earnings per share calculation includes all stock options, convertible preferred stock, and restricted stock units deemed to be dilutive.
- (2) Diluted earnings per share calculation excludes dividends for convertible preferred stock deemed to be dilutive, as those amounts are assumed to have been converted to common stock of the Company.

## 7. DEBT

The Company primarily finances its operations through a credit facility agreement (the “Facility”) and long-term debt agreements with banks. The Facility is provided through Bank of America acting as the senior agent and with BMO Harris Bank participating in a loan syndication.

10

Table of Contents

The Facility included the following significant terms at March 2017:

- A July 2018 maturity date without a penalty for prepayment.
- \$70.0 million revolving credit limit.
- Loan accordion allowing the Company to increase the size of the credit facility agreement by \$25.0 million.
- A provision providing an additional \$10.0 million of credit advances for certain inventory purchases.
- Evergreen renewal clause automatically renewing the agreement for one year unless either the borrower or lender provides written notice terminating the agreement at least 90 days prior to the end of any original or renewal term of the agreement.
- The Facility bears interest at either the bank's prime rate, or at LIBOR plus 125 - 175 basis points depending on certain credit facility utilization measures, at the election of the Company.
- Lending limits subject to accounts receivable and inventory limitations.
- An unused commitment fee equal to one-quarter of one percent (1/4%) per annum on the difference between the maximum loan limit and average monthly borrowings.
- Secured by collateral including all of the Company's equipment, intangibles, inventories, and accounts receivable.
- A financial covenant requiring a fixed charge coverage ratio of at least 1.0 as measured by the previous twelve month period then ended only if excess availability falls below 10% of the maximum loan limit as defined in the credit agreement. The Company's availability has not fallen below 10% of the maximum loan limit and the Company's fixed charge ratio is over 1.0.
- Provides that the Company may not pay dividends on its common stock in excess of \$1.00 per share on an annual basis. There is, however, no limit on common stock dividends if certain excess availability measurements have been maintained for the thirty day period immediately prior to the payment of any such dividends or distributions and if immediately after giving effect to any such dividend or distribution payments the Company has a fixed charge coverage ratio of at least 1.10 to 1.0 as defined in the credit facility agreement.

Cross Default and Co-Terminus Provisions

The Company owns real estate in Bismarck, ND, Quincy, IL, and Rapid City, SD, which is financed through a single term loan with BMO Harris Bank (the "Real Estate Loan") which is also a participant lender on the Company's revolving line of credit. The Real Estate Loan contains cross default provisions which cause the loan to be considered in default if the loans where BMO is a lender, including the revolving credit facility, is in default. There were no such cross defaults at March 2017. In addition, the Real Estate Loan contains co-terminus provisions which require all loans with BMO to be paid in full if any of the loans are paid in full prior to the end of their specified terms.

Other

AMCON has issued a letter of credit in the amount of approximately \$0.4 million to its workers' compensation insurance carrier as part of its self-insured loss control program.

Table of Contents

## 8. BUSINESS SEGMENTS

The Company has two reportable business segments: the wholesale distribution of consumer products and the retail sale of health and natural food products. The retail health food stores' operations are aggregated to comprise the Retail Segment because such operations have similar economic characteristics, as well as similar characteristics with respect to the nature of products sold, the type and class of customers for the health food products and the methods used to sell the products. Included in the "Other" column are intercompany eliminations, and assets held and charges incurred by our holding company. The segments are evaluated on revenues, gross margins, operating income, and income before taxes.

	Wholesale Segment	Retail Segment	Other	Consolidated
<b>THREE MONTHS ENDED MARCH</b>				
<b>2017</b>				
External revenues:				
Cigarettes	\$ 209,646,918	\$ —	\$ —	\$ 209,646,918
Tobacco	37,371,108	—	—	37,371,108
Confectionery	17,980,905	—	—	17,980,905
Health food	—	6,718,058	—	6,718,058
Foodservice & other	22,330,881	—	—	22,330,881
Total external revenue	287,329,812	6,718,058	—	294,047,870
Depreciation	346,264	117,456	—	463,720
Amortization	66,249	—	—	66,249
Operating income (loss)	2,737,099	(209,189)	(1,404,481)	1,123,429
Interest expense	25,428	—	122,482	147,910
Income (loss) from operations before taxes	2,722,619	(205,173)	(1,526,963)	990,483
Total assets	91,608,744	13,989,794	80,638	105,679,176
Capital expenditures	153,469	283,648	—	437,117
<b>THREE MONTHS ENDED MARCH</b>				
<b>2016</b>				
External revenue:				
Cigarettes	\$ 211,638,962	\$ —	\$ —	\$ 211,638,962
Tobacco	35,756,254	—	—	35,756,254
Confectionery	19,045,686	—	—	19,045,686
Health food	—	7,537,713	—	7,537,713
Foodservice & other	22,470,511	—	—	22,470,511
Total external revenue	288,911,413	7,537,713	—	296,449,126
Depreciation	367,530	116,901	—	484,431
Amortization	91,250	—	—	91,250
Operating income (loss)	3,073,641	474,545	(1,353,987)	2,194,199
Interest expense	29,368	—	132,034	161,402
	3,075,629	479,017	(1,486,022)	2,068,624

Edgar Filing: AMCON DISTRIBUTING CO - Form 10-Q

Income (loss) from operations before  
taxes

Total assets	101,775,492	12,554,229	221,537	114,551,258
Capital expenditures	255,324	75,513	—	330,837

12

---

Table of Contents

	Wholesale Segment	Retail Segment	Other	Consolidated
<b>SIX MONTHS ENDED MARCH 2017</b>				
External revenue:				
Cigarettes	\$ 431,415,941	\$ —	\$ —	\$ 431,415,941
Tobacco	76,056,934	—	—	76,056,934
Confectionery	36,581,352	—	—	36,581,352
Health food	—	12,957,362	—	12,957,362
Foodservice & other	47,140,510	—	—	47,140,510
Total external revenue	591,194,737	12,957,362	—	604,152,099
Depreciation	688,938	234,965	—	923,903
Amortization	132,499	—	—	132,499
Operating income (loss)	6,705,891	(507,675)	(2,983,553)	3,214,663
Interest expense	51,821	—	313,632	365,453
Income (loss) from operations before taxes	6,666,521	(499,388)	(3,297,186)	2,869,947
Total assets	91,608,744	13,989,794	80,638	105,679,176
Capital expenditures	320,244	517,651	—	837,895
<b>SIX MONTHS ENDED MARCH 2016</b>				
External revenue:				
Cigarettes	\$ 443,592,290	\$ —	\$ —	\$ 443,592,290
Tobacco	73,384,745	—	—	73,384,745
Confectionery	38,891,522	—	—	38,891,522
Health food	—	14,811,831	—	14,811,831
Foodservice & other	47,776,987	—	—	47,776,987
Total external revenue	603,645,544	14,811,831	—	618,457,375
Depreciation	726,097	234,033	—	960,130
Amortization	182,500	—	—	182,500
Operating income (loss)	6,922,793	538,670	(2,717,443)	4,744,020
Interest expense	59,400	—	314,456	373,856
Income (loss) from operations before taxes	6,917,371	547,775	(3,031,900)	4,433,246
Total assets	101,775,492	12,554,229	221,537	114,551,258
Capital expenditures	581,877	110,525	—	692,402

## 9. COMMON STOCK REPURCHASE

For the six months ended March 2017, the Company had repurchased 11,104 shares of its common stock for cash totaling approximately \$1.0 million. All repurchased shares are recorded in treasury stock at cost. No shares of the Company's common stock were repurchased during Q2 2017.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q, including the Management's Discussion and Analysis of Financial Condition and Results of Operations and other sections, contains forward-looking statements that are subject to risks and uncertainties and which reflect management's current beliefs and estimates of future economic circumstances, industry conditions, company performance and financial results. Forward-looking statements include information concerning the possible or assumed future results of operations of the Company and those statements preceded by, followed by or that include the words "future," "position," "anticipate(s)," "expect," "believe(s)," "see," "plan," "further improve," "outlook," similar expressions. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not guarantees of future performance or results. They involve risks, uncertainties and assumptions.

You should understand that the following important factors, in addition to those discussed elsewhere in this document, could affect the future results of the Company and could cause those results to differ materially from those expressed in our forward-looking statements:

- increasing competition in our wholesale and retail health food businesses and any associated impact on the carrying value of intangible assets within those businesses,
  - increases in fuel costs and expenses associated with operating a refrigerated trucking fleet,
- increases in state and federal excise taxes on cigarette and tobacco products and the potential impact on demand,
- higher commodity prices which could impact food ingredient costs for many of the products we sell,
- regulation of cigarette, tobacco, and e-cigarette products by the FDA, in addition to existing state and federal regulations by other agencies,
- potential bans or restrictions imposed by the FDA on the manufacture, distribution, and sale of certain cigarette and tobacco products,
- increases in manufacturer prices,

- increases in inventory carrying costs and customer credit risk,
- changes in promotional and incentive programs offered by manufacturers,
  - demand for the Company's products, particularly cigarette and tobacco products,
- risks associated with opening new retail stores,
- the expansion of large and well capitalized national and regional health food retail store chains,
- increasing competition in our retail health food segment (online, conventional grocery stores, mass merchants, etc.),
- management periodically reviews market conditions and the demand for various assets that may lead to acquisitions, divestitures, new business ventures, or efforts to expand, each of which carries integration and execution risk,
- increasing health care costs and the potential impact on discretionary consumer spending,
- changes in laws and regulations and ongoing compliance with the Patient Protection and Affordable Care Act,

Table of Contents

- decreased availability of capital resources,
  - domestic regulatory and legislative risks,
- poor weather conditions,
- consolidation trends within the convenience store, wholesale distribution, and retail health food industries,
- natural disasters and domestic or political unrest,
- other risks over which the Company has little or no control, and any other factors not identified herein

Changes in these factors could result in significantly different results. Consequently, future results may differ from management's expectations. Moreover, past financial performance should not be considered a reliable indicator of future performance. Any forward-looking statement contained herein is made as of the date of this document. Except as required by law, the Company undertakes no obligation to publicly update or correct any of these forward-looking statements in the future to reflect changed assumptions, the occurrence of material events or changes in future operating results, financial conditions or business over time.

CRITICAL ACCOUNTING ESTIMATES

Certain accounting estimates used in the preparation of the Company's financial statements require us to make judgments and estimates and the financial results we report may vary depending on how we make these judgments and estimates. Our critical accounting estimates are set forth in our annual report on Form 10-K for the fiscal year ended September 30, 2016, as filed with the Securities and Exchange Commission. There have been no significant changes with respect to these policies during our fiscal quarter ended March 2017.

SECOND FISCAL QUARTER 2017 (Q2 2017)

The following discussion and analysis includes the Company's results of operations for the three and six months ended March 2017 and March 2016:

## Wholesale Segment

Our Wholesale Segment is one of the largest wholesale distributors in the United States serving approximately 4,000 retail outlets including convenience stores, grocery stores, liquor stores, drug stores, and tobacco shops. We currently distribute over 16,000 different consumer products, including cigarettes and tobacco products, candy and other confectionery, beverages, groceries, paper products, health and beauty care products, frozen and chilled products and institutional foodservice products. Convenience stores represent our largest customer category. In September 2016, Convenience Store News ranked us as the seventh (7th) largest convenience store distributor in the United States based on annual sales.

Our wholesale business offers retailers the ability to take advantage of manufacturer and Company sponsored sales and marketing programs, merchandising and product category management services, and the use of information systems and data services that are focused on minimizing retailers' investment in inventory, while seeking to maximize their sales and profits. In addition, our wholesale distributing capabilities provide valuable services to both manufacturers of consumer products and convenience retailers. Manufacturers benefit from our broad retail coverage, inventory management, efficiency in processing small orders, and frequency of deliveries. Convenience retailers benefit from our distribution capabilities by gaining access to a broad product line, optimizing inventory, merchandising expertise, information systems, and accessing trade credit.

## Table of Contents

Our Wholesale Segment operates six distribution centers located in Illinois, Missouri, Nebraska, North Dakota, South Dakota, and Tennessee. These distribution centers, combined with cross dock facilities, include approximately 641,000 square feet of permanent floor space. Our principal suppliers include Altria, RJ Reynolds, ITG Brands, Hershey, Kelloggs, Kraft, and Mars. We also market private label lines of water, candy products, batteries, and other products. We do not maintain any long-term purchase contracts with our suppliers.

## Retail Segment

Our Retail Segment is a specialty retailer of natural/organic groceries and dietary supplements which focuses on providing high quality products at affordable prices, with an exceptional level of customer service and nutritional consultation. All of the products carried in our stores meet strict quality and ingredient guidelines, and include offerings such as gluten-free and antibiotic-free groceries and meat products, as well as products containing no artificial colors, flavors, preservatives, or partially hydrogenated oils. We design our retail sites in an efficient and flexible small-store format, which emphasizes a high energy and shopper-friendly environment.

We operate within the natural products retail industry, which is a subset of the U.S. grocery industry. This industry includes conventional, natural, gourmet and specialty food markets, mass and discount retailers, warehouse clubs, health food stores, dietary supplement retailers, drug stores, farmers markets, mail order and online retailers, and multi-level marketers.

Our Retail Segment operates sixteen retail health food stores as Chamberlin's Market & Café and Akin's Natural Foods Market. These stores carry over 32,000 different national and regionally branded and private label products including high-quality natural, organic, and specialty foods consisting of produce, baked goods, frozen foods, nutritional supplements, personal care items, and general merchandise. Chamberlin's, which was established in 1935, operates six stores in and around Orlando, Florida. Akin's, which was also established in 1935, has a total of ten locations in Arkansas, Kansas, Missouri, Nebraska, and Oklahoma.

## Business Update - Wholesale Segment

Convenience stores located in urban areas continue to face intense competition from a new generation of modern convenience stores and other retail formats such as quick service restaurants, drug stores, and dollar stores. In more rural markets, convenience stores are beginning to replace traditional mainstreet restaurants and are developing robust foodservice offerings. In both markets, we continue to work closely with customers to further differentiate their businesses through a range of programs and services.

Convenience stores located in more rural markets present a growth opportunity for the Company as convenience stores in those markets increasingly replace traditional mainstreet restaurants and develop robust foodservice

offerings.

Altria Group, Inc. (Philip Morris USA, Inc.) recently announced it expects the demand for cigarettes to continue its long term multi-year decline trend as fewer individuals smoke, in part because of the impact of higher excise taxes. In response, we continue to work closely with our customers in building new revenue streams such as expansive beverage, foodservice, and on-the-go snack offerings, and other programs designed to increase the frequency of customer visits and maximize drive-time business (breakfast, lunch, afternoon snacks).

As convenience stores increasingly rely on digital technologies to run their businesses, we believe our Company is well positioned to benefit from this trend given our size and experience working with independent convenience store owners. Accordingly, we continue to make targeted investments in our technology platform.

Maintaining a disciplined growth strategy centered on risk-adjusted returns remains a top priority. Organic sales growth and expanding our geographic footprint either through strategic acquisitions or establishing distribution centers in new markets will also remain important areas of focus.

Table of Contents

## Business Update - Retail Segment

The retail sector remains under pressure driven by a number of structural forces which are reshaping the industry. In particular, the health and natural food retailing sector has experienced a wave of competition from large, well financed chains such as Whole Foods Market, Trader Joe's, Sprouts Farmers Market, Natural Grocers, Vitamin Shoppe, Lucky's Market, and Fresh Thyme Farmers Market. Additionally, nearly all conventional grocery stores now have made health and natural products a core area of focus and have greatly expanded the depth of their offerings in these categories, including major national chains such as Costco, Krogers, and Albertsons. Further, ongoing changes in how consumers shop and the types of products they are demanding has impacted all retailers including those within the health food and natural products industry. The combination of these factors has impacted sales across the health food industry, including our stores.

Independent health food retailers have historically played an integral role within the natural products ecosystem, constantly adapting their business models as operating environments shift. Similarly, the markets in which we operate have changed and we are now highly focused on repositioning our retail business accordingly. These efforts are centered on a number of initiatives including: 1) adding new stores which incorporate modern design themes, 2) modernizing existing stores on a targeted basis, 3) development of an enhanced merchandising strategy, and 4) the introduction of a new branding strategy within the markets we operate.

In connection with this strategic plan, we opened one new store during the fourth quarter of fiscal 2016 to replace our flagship Florida market store which had closed earlier during fiscal 2016 upon the expiration of its lease. We also have three existing stores undergoing remodeling and/or enhancement projects and one additional new store under development.

## RESULTS OF OPERATIONS – THREE MONTHS ENDED MARCH 2017:

	For the three months ended March			
	2017	2016	Incr (Decr)	% Change
<b>CONSOLIDATED:</b>				
Sales(1)	\$ 294,047,870	\$ 296,449,126	\$ (2,401,256)	(0.8)
Cost of sales	276,573,968	278,908,888	(2,334,920)	(0.8)
Gross profit	17,473,902	17,540,238	(66,336)	(0.4)
Gross profit percentage	5.9	% 5.9	%	
Operating expense	\$ 16,350,473	\$ 15,346,039	\$ 1,004,434	6.5
Operating income	1,123,429	2,194,199	(1,070,770)	(48.8)
Interest expense	147,910	161,402	(13,492)	(8.4)
Income tax expense	502,000	922,000	(420,000)	(45.6)

Edgar Filing: AMCON DISTRIBUTING CO - Form 10-Q

Net income	488,483	1,146,624	(658,141)	(57.4)
------------	---------	-----------	-----------	--------

BUSINESS SEGMENTS:

Wholesale

Sales	\$ 287,329,812	\$ 288,911,413	\$ (1,581,601)	(0.5)
-------	----------------	----------------	----------------	-------

Gross profit	14,591,820	14,223,659	368,161	2.6
--------------	------------	------------	---------	-----

Gross profit percentage	5.1	%	4.9	%
-------------------------	-----	---	-----	---

Retail

Sales	\$ 6,718,058	\$ 7,537,713	\$ (819,655)	(10.9)
-------	--------------	--------------	--------------	--------

Gross profit	2,882,082	3,316,579	(434,497)	(13.1)
--------------	-----------	-----------	-----------	--------

Gross profit percentage	42.9	%	44.0	%
-------------------------	------	---	------	---

(1) Sales are reported net of costs associated with incentives provided to retailers. These incentives totaled \$5.8 million in Q2 2017 and \$5.9 million in Q2 2016.

Table of Contents

SALES

Changes in sales are driven by two primary components:

- (i) changes to selling prices, which are largely controlled by our product suppliers, and excise taxes imposed on cigarettes and tobacco products by various states; and
- (ii) changes in the volume of products sold to our customers, either due to a change in purchasing patterns resulting from consumer preferences or the fluctuation in the comparable number of business days in our reporting period.

SALES – Q2 2017 vs. Q2 2016

Sales in our Wholesale Segment decreased \$1.6 million during Q2 2017 as compared to Q2 2016. Significant items impacting sales during Q2 2017 included \$8.5 million decrease in sales related to the volume and mix of cigarette cartons sold. This decrease was partially offset by a \$0.4 million increase in sales in our tobacco, beverage, snacks, candy, grocery, health & beauty products, automotive, foodservice, and store supplies categories (“Other Products”) and a \$6.5 million increase in sales related to price increases implemented by cigarette manufacturers.

Sales in our Retail Segment decreased \$0.8 million in Q2 2017 as compared to Q2 2016. Of this change, approximately \$0.4 million related to the closure of our flagship store in Florida during fiscal 2016 upon the expiration of its lease, partially offset by the opening of our newest Florida market store, as previously discussed. The remaining \$0.4 million change in sales was primarily related to lower sales in our existing stores which have experienced increased competition.

GROSS PROFIT – Q2 2017 vs. Q2 2016

Our gross profit does not include fulfillment costs and costs related to the distribution network which are included in selling, general and administrative costs, and may not be comparable to those of other entities. Some entities may classify such costs as a component of cost of sales. Cost of sales, a component used in determining gross profit, for the wholesale and retail segments includes the cost of products purchased from manufacturers, less incentives we receive which are netted against such costs.

Gross profit in our Wholesale Segment increased \$0.4 million during Q2 2017 as compared to Q2 2016. Gross profit in our Wholesale Segment benefited approximately \$0.6 million during Q2 2017 related to price increases implemented by manufacturers. During the prior fiscal year (fiscal 2016), manufacturers increased prices during the third fiscal quarter (Q3 2016) which resulted in a timing difference between comparative fiscal quarters. This increase in gross profit was partially offset by a \$0.2 million decrease in gross profit related to the volume and mix sold in our Other Products category.

Q2 2017 gross profit in our Retail Segment decreased \$0.4 million as compared to Q2 2016, primarily related to the impact of relocating one of our Florida market stores as previously discussed and the impact of lower sales volume in our remaining stores.

Table of Contents

## OPERATING EXPENSE – Q2 2017 vs. Q2 2016

Operating expense includes selling, general and administrative expenses and depreciation and amortization. Selling, general, and administrative expenses include costs related to our sales, warehouse, delivery and administrative departments for all segments. Specifically, purchasing and receiving costs, warehousing costs and costs of picking and loading customer orders are all classified as selling, general and administrative expenses. Our most significant expenses relate to employee costs, facility and equipment leases, transportation costs, fuel costs, and insurance costs. Our Q2 2017 operating expenses increased \$1.0 million as compared to Q2 2016. Significant items impacting operating expense during the current period included a \$0.6 million increase in health insurance costs resulting from higher claims experience, a \$0.2 million increase in operating costs in our Retail Segment, and a \$0.2 million increase in other operating expenses.

## INCOME TAX EXPENSE – Q2 2017 vs. Q2 2016

The change in the Q2 2017 income tax rate as compared to Q2 2016, is primarily related to nondeductible compensation expense in relation to the amount of income from operations before income tax expense between the comparative periods.

## RESULTS OF OPERATIONS – SIX MONTHS ENDED MARCH 2017:

	For the six months ended March			
	2017	2016	Incr (Decr)	% Change
<b>CONSOLIDATED:</b>				
Sales(1)	\$ 604,152,099	\$ 618,457,375	\$ (14,305,276)	(2.3)
Cost of sales	568,362,211	581,955,233	(13,593,022)	(2.3)
Gross profit	35,789,888	36,502,142	(712,254)	(2.0)
Gross profit percentage	5.9	% 5.9	%	
Operating expenses	32,575,225	31,758,122	817,103	2.6
Operating income	3,214,663	4,744,020	(1,529,357)	(32.2)
Interest expense	365,453	373,856	(8,403)	(2.2)
Income tax expense	1,335,000	1,931,000	(596,000)	(30.9)
Net income	1,534,947	2,502,246	(967,299)	(38.7)

**BUSINESS SEGMENTS:**

Wholesale

Edgar Filing: AMCON DISTRIBUTING CO - Form 10-Q

Sales	\$ 591,194,737		\$ 603,645,544		\$ (12,450,807)	(2.1)
Gross profit	30,160,403		30,139,297		21,106	0.1
Gross profit percentage	5.1	%	5.0	%		
Retail						
Sales	\$ 12,957,362		\$ 14,811,831		\$ (1,854,469)	(12.5)
Gross profit	5,629,485		6,362,845		(733,360)	(11.5)
Gross profit percentage	43.4	%	43.0	%		

(1) Sales are reported net of costs associated with incentives provided to retailers. These incentives totaled \$11.3 million for both the six month period ended March 2017 and the six month period ended March 2016.

SALES — Six months Ended March 2017

Sales in our Wholesale Segment decreased \$12.5 million for the six months ended March 2017 as compared to the same prior year period. Significant items impacting sales during the period included a \$24.9 million decrease in sales related to the volume and mix of cigarette cartons sold and a \$0.3 million decrease in sales in our tobacco, beverage, snacks, candy, grocery, health & beauty products, automotive, foodservice, and store supplies categories (“Other Products”). These decreases were partially offset by a \$12.7 million increase in sales related to price increases implemented by cigarette manufacturers.

Table of Contents

Sales in our Retail Segment decreased \$1.9 million for the six months ended March 2017 as compared to the same prior year period. Of this change, approximately \$0.9 million related to the closure of our flagship store in Florida during fiscal 2016 upon the expiration of its lease, partially offset by the opening of our newest Florida market store. The remaining \$1.0 million change in sales was primarily related to lower sales in our existing stores which have experienced increased competition.

GROSS PROFIT — Six months Ended March 2017

Our gross profit does not include fulfillment costs and costs related to the distribution network which are included in selling, general and administrative costs, and may not be comparable to those of other entities. Some entities may classify such costs as a component of cost of sales. Cost of sales, a component used in determining gross profit, for the wholesale and retail segments includes the cost of products purchased from manufacturers, less incentives we receive which are netted against such costs.

Gross profit in our Wholesale Segment for the six month period ending March 2017 was even with the same prior year period. Significant items impacting gross profit for the six month period ended March 2017 included a \$0.6 million benefit related to price increases implemented by manufacturers. During the prior fiscal year (fiscal 2016), manufacturers increased prices during the third fiscal quarter (Q3 2016) which resulted in a timing difference between comparative fiscal periods. This increase in gross profit was partially offset by a \$0.4 million decrease in gross profit related to the volume and mix sold in our cigarette and Other Products categories, respectively.

Gross profit in our Retail Segment decreased \$0.7 million for the six month period ended March 2017 as compared to the same prior year period, primarily related to the impact of relocating one of our Florida market stores as previously discussed and the impact of lower sales volume in our remaining stores.

OPERATING EXPENSE — Six months Ended March 2017

Operating expense includes selling, general and administrative expenses and depreciation and amortization. Selling, general, and administrative expenses include costs related to our sales, warehouse, delivery and administrative departments for all segments. Specifically, purchasing and receiving costs, warehousing costs and costs of picking and loading customer orders are all classified as selling, general and administrative expenses. Our most significant expenses relate to employee costs, facility and equipment leases, transportation costs, fuel costs, and insurance costs. Operating expenses increased \$0.8 million during the six months ended March 2017 as compared to the same prior year period. Significant items impacting operating expense during the current period included a \$0.4 million increase in health insurance costs resulting from higher claims experience, a \$0.3 million increase in operating costs in our

Retail Segment, and a \$0.1 million increase in other operating expenses.

INCOME TAX EXPENSE – Six months Ended March 2017

The change in the income tax rate for the six month ended March 2017 as compared to the same prior year period, is primarily related to nondeductible compensation expense in relation to the amount of income from operations before income tax expense between the comparative periods.

Table of Contents

LIQUIDITY AND CAPITAL RESOURCES

Overview

The Company's variability in cash flows from operating activities is dependent on the timing of inventory purchases and seasonal fluctuations. For example, periodically we have inventory "buy in" opportunities which offer more favorable pricing terms. As a result, we may have to hold inventory for a period longer than the payment terms. This generates a cash outflow from operating activities which we expect to reverse in later periods. Additionally, during the warm weather months which is our peak time of operations, we generally carry higher amounts of inventory to ensure high fill rates and customer satisfaction.

In general, the Company finances its operations through a credit agreement (the "Facility") with Bank of America acting as the senior agent and with BMO Harris Bank participating in the loan syndication. The Facility included the following significant terms at March 2017:

- A July 2018 maturity date without a penalty for prepayment.
- \$70.0 million revolving credit limit.
- Loan accordion allowing the Company to increase the size of the credit facility agreement by \$25.0 million.
- A provision providing an additional \$10.0 million of credit advances for certain inventory purchases.
- Evergreen renewal clause automatically renewing the agreement for one year unless either the borrower or lender provides written notice terminating the agreement at least 90 days prior to the end of any original or renewal term of the agreement.
- The Facility bears interest at either the bank's prime rate, or at LIBOR plus 125 - 175 basis points depending on certain credit facility utilization measures, at the election of the Company.
- Lending limits subject to accounts receivable and inventory limitations.
- An unused commitment fee equal to one-quarter of one percent (1/4%) per annum on the difference between the maximum loan limit and average monthly borrowings.
- Secured by collateral including all of the Company's equipment, intangibles, inventories, and accounts receivable.

- A financial covenant requiring a fixed charge coverage ratio of at least 1.0 as measured by the previous twelve month period then ended only if excess availability falls below 10% of the maximum loan limit as defined in the credit agreement. The Company's availability has not fallen below 10% of the maximum loan limit and the Company's fixed charge ratio is over 1.0.
- Provides that the Company may not pay dividends on its common stock in excess of \$1.00 per share on an annual basis. There is, however, no limit on common stock dividends if certain excess availability measurements have been maintained for the thirty day period immediately prior to the payment of any such dividends or distributions and if immediately after giving effect to any such dividend or distribution payments the Company has a fixed charge coverage ratio of at least 1.10 to 1.0 as defined in the credit facility agreement.

The amount available for use on the Facility at any given time is subject to a number of factors including eligible accounts receivable and inventory balances that fluctuate day-to-day. Based on our collateral and loan limits as defined in the Facility agreement, the credit limit of the Facility at March 2017 was \$68.9 million, of which \$5.1 million was outstanding, leaving \$63.8 million available.

## Table of Contents

At March 2017, the revolving portion of the Company's Facility balance bore interest based on the bank's prime rate and various short-term LIBOR rate elections made by the Company. The average interest rate was 3.18% at March 2017. For the six months ended March 2017, our peak borrowings under the Facility were \$41.1 million, and our average borrowings and average availability under the Facility were \$18.7 million and \$46.1 million, respectively.

### Cross Default and Co-Terminus Provisions

The Company's owned real estate in Bismarck, ND, Quincy, IL, and Rapid City, SD, which is financed through a single term loan with BMO Harris Bank (the "Real Estate Loan") which is also a participant lender on the Company's revolving line of credit. The Real Estate Loan contains cross default provisions which cause the loan to be considered in default if the loans where BMO is a lender, including the revolving credit facility, is in default. There were no such cross defaults at March 2017. In addition, the Real Estate Loan contains co-terminus provisions which require all loans with BMO to be paid in full if any of the loans are paid in full prior to the end of their specified terms.

### Dividends Payments

The Company paid cash dividends on its common stock and convertible preferred stock totaling \$0.3 million and \$0.5 million for the three and six month periods ended March 2017, respectively, and \$0.2 million and \$0.5 million for the three and six month periods ended March 2016, respectively.

### Contractual Obligations

There have been no significant changes to the Company's contractual obligations as set forth in the Company's annual report on Form 10-K for the fiscal period ended September 30, 2016.

### Other

The Company has issued a letter of credit for \$0.4 million to its workers' compensation insurance carrier as part of its self-insured loss control program.

### Off-Balance Sheet Arrangements

The Company does not have any off-balance sheet arrangements.

### Liquidity Risk

The Company's liquidity position is significantly influenced by its ability to maintain sufficient levels of working capital. For our Company and industry in general, customer credit risk and ongoing access to bank credit heavily influence liquidity positions.

The Company does not currently hedge its exposure to interest rate risk or fuel costs. Accordingly, significant price movements in these areas can and do impact the Company's profitability.

The Company believes its liquidity position going forward will be adequate to sustain operations. However, a precipitous change in operating environment could materially impact the Company's future revenue stream as well as its ability to collect on customer accounts receivable or secure bank credit.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Not applicable.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in company reports filed or submitted under the Securities Exchange Act of 1934 (the “Exchange Act”) is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in company reports filed or submitted under the Exchange Act is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

As required by Rules 13a-15(e) and 15d-15(e) under the Exchange Act, an evaluation of the effectiveness of our disclosure controls and procedures as of March 31, 2017 was made under the supervision and with the participation of our senior management, including our principal executive officer and principal financial officer. Based upon that evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Limitations on Effectiveness of Controls

Our management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures will prevent all errors and fraud. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives. Further, the design of a control system must reflect the fact that there are resource constraints, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management’s override of the control.

The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

#### Changes in Internal Control Over Financial Reporting

There were no changes in our internal control that occurred during the fiscal quarter ended March 31, 2017, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

None.

Item 1A. Risk Factors

There have been no material changes to the Company's risk factors as previously disclosed in Item 1A "Risk Factors" of the Company's annual report on Form 10-K for the fiscal year ended September 30, 2016.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

Item 6. Exhibits

(a) Exhibits

- 31.1 Certification by Christopher H. Atayan, Chief Executive Officer and Chairman, filed pursuant to section 302 of the Sarbanes-Oxley Act
- 31.2 Certification by Andrew C. Plummer, Vice President, Chief Financial Officer, and Principal Financial Officer filed pursuant to section 302 of the Sarbanes-Oxley Act
- 32.1 Certification by Christopher H. Atayan, Chief Executive Officer and Chairman, furnished pursuant to section 906 of the Sarbanes-Oxley Act
- 32.2 Certification by Andrew C. Plummer, Vice President, Chief Financial Officer, and Principal Financial Officer furnished pursuant to section 906 of the Sarbanes-Oxley Act
- 101 Interactive Data File (filed herewithin electronically)

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMCON DISTRIBUTING COMPANY  
(registrant)

Date: April 18, 2017 /s/ Christopher H. Atayan  
Christopher H. Atayan,  
Chief Executive Officer and Chairman

Date: April 18, 2017 /s/ Andrew C. Plummer  
Andrew C. Plummer,  
Vice President, Chief Financial Officer  
(Principal Financial and Accounting Officer)