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**The following is a corrected transcript of a conference call held on March 21, 2014 relating to the announcement of the proposed merger between Media General, Inc. and LIN Media LLC.**

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MARCH 21, 2014 / 02:00PM GMT, MEG - Media General and LIN Media Announce a Definitive Merger Agreement

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**Jim Woodward** *Media General, Inc. - SVP-Finance, CFO*

**Vince Sadusky** *LIN Media LLC - President, CEO*

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**PRESENTATION**

**Operator**

Welcome to the Media General conference call. My name is Paulette and I will be your operator for today's call. (Operator Instructions). Please note that this conference is being recorded. I will now turn the call over to Lou Anne Nabhan. Lou Anne, you may begin.

**Lou Anne Nabhan -** ***Media General, Inc. - VP, Director Corporate Communications***

Thank you, Paulette, and good morning. Welcome to this conference call and webcast hosted by Media General and LIN Media to discuss this morning's announcement of a merger agreement.

The press release that was issued this morning is available on both Media General's and LIN Media's websites. The speakers will be using slides this morning. There is a link to that slide deck on Media General's home page on its website. It's in the lower right corner. A transcript of today's call will be posted immediately after the call and a replay also will be available.

The speakers today are George Mahoney, President and Chief Executive Officer of Media General, and Vince Sadusky, President and Chief Executive Officer of LIN Media. Also here to participate in the Q&A are Jim Woodward, Senior Vice President, Finance, and Chief Financial Officer of Media General, and Rich Schmaeling, Senior Vice President and Chief Financial Officer of LIN Media.

Today's presentation contains forward-looking statements. These are subject to various risks and uncertainties. Factors could cause actual results to differ materially from those expressed or implied by the forward-looking statements and include, but are not limited to, those described in both companies' filings made with the SEC, all of which are available on the websites of Media General and LIN Media. Many of these factors are beyond the companies' control, and the companies undertake no obligation to publicly update or revise any forward-looking statements, unless required by applicable laws.

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And now, I will turn the call over to George Mahoney.

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**George Mahoney -** ***Media General, Inc. - President, CEO***

Thank you, Lou Anne, and good morning, everyone.

We are joined here in Richmond this morning, as Lou Anne said, by Vince Sadusky and Rich Schmaeling, and Jim Woodward, Media General's CFO, also is here, and I suspect you will hear from the two CFOs and certainly from Vince as we go forward this morning.

We are delighted to be able to talk to you about the transaction that we've announced this morning, merging our two companies, Media General and LIN Broadcasting. The transaction creates the second largest pure-play TV broadcasting group in the United States. On a pro forma basis, we'll have approximately $1.2 billion of revenue and $500 million of adjusted EBITDA, based on an average year 2012/2013, including $70 million of combination synergies. The pro forma of Media General will benefit from this increased size, as well as geographic and broadcast network diversification.

As you'll see, this is a very compelling TV portfolio. There are 74 stations owned and operated or serviced across 46 media markets. The television stations are ranked number one or number two in 39 markets -- that's 85% of the total, based on revenues. And there are 33 television stations located in the top 75 DMAs in the country. With approximately $150 million of pro forma revenues, the combination digital media business -- the combined digital media business, will be the largest and most diversified in the television industry.

We have shared corporate cultures and a strong focus on excellent local content production. There is also a compelling pro forma combination of synergies, that $70 million run rate over three years, consisting of three or four categories, corporate overhead savings; net retrans uplift; digital savings, and an uplift there; and other pro forma synergies.

This transaction is immediately accretive on a free cash flow per-share basis after synergies. We have a very strong balance sheet with significant annual free cash flow generation.

I'll turn to the next page and go over a little bit of the transaction overview with you. The terms of the transaction are that there's an aggregate consideration valued at $27.82 per LIN share in stock and in cash, and that's based on a 20-day trailing average of Media General's average stock price as of March 19, 2014. That represents a 28% premium on a 20-day trailing average for LIN. Cash and stock -- there is a cash and stock election feature that allows LIN shareholders to receive $27.82 in cash per share or about 1.5 shares of Media General per share of LIN.

The available cash aggregate available to LIN shareholders is $763 million. The transaction has an implied equity value of approximately $1.6 billion, plus the assumption of $968 million in existing net debt, for an enterprise value of approximately $2.6 billion. Based on an average 2012/2013 pro forma EBITDA, the transaction values represent pre-synergy and post-synergy valuation multiples of 11.2 times and then 8.6 times.

There will be secured -- we've secured fully committed debt financing to address $763 million of cash for LIN shareholders, refinancing certain LIN debt, and overall transaction fees and expenses. There will be a less than five times pro forma net leverage at the closing, based on 2013/ 2014 average year pro forma adjusted EBITDA, including year one combination synergies.

So the structure will look like this. Media General shareholders will own approximately 64% of the new company and LIN shareholders will own about 36% on a fully diluted basis. The new company will retain the Media General name and will remain headquartered in Richmond, Virginia. Post closing, the initial Board of Directors will consist of 11 directors, including seven designated by Media General and four designated by LIN, including the CEO. Stewart Bryan will continue to serve as the Chairman of the Board, and upon the closing of the transaction, Vince Sadusky, LIN's existing President and CEO, will become the President and CEO of Media General.

The transaction is anticipated to close in the early part of 2015. It has been approved unanimously by the Media General and LIN Board of Directors. It is subject to Media General and LIN shareholder approval, FCC approval, Hart-Scott-Rodino clearance, and other customary closing conditions.

There will be an initial period of 35 days for third parties to submit alternative bids, during which confidential information also will be provided to interested parties, and consistent with public company transactions, there will be a second period of 20 additional days for third parties to conduct due diligence and negotiate a definitive agreement if an alternative proposal is reasonably likely to lead to a superior proposal. The second period can begin earlier than the 35th day in the event of an early preliminary proposal. The total time for such a bidder would still be 55 days.

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Media General has the contractual rights to match any superior proposals submitted by another party. And in this, there would be a $27 million breakup fee payable to Media General by any party that reaches a superior definitive agreement prior to that 55-day period and a $57 million breakup fee payable to Media General by any party that reaches a superior definitive agreement after the 55-day period.

So if you will turn the page, you will begin to see the real power of this transaction. At the top of the slide, you will see that Media General has transformed into the second largest TV station group based on 2012/2013 average EBITDA, $491 million of EBITDA. Next, you'll see that Media General becomes the third largest station group by the number of stations, with 74. And at the bottom of the slide, you see that Media General becomes the fourth largest by percent of US household reach, at 23%.

Now if you'll turn the page and look at this map, you'll begin to see the power of this combination, and you can see the states here. You can see where each of our stations is located.

One thing I'd like to direct your attention to is the powerful political presence on this map. As you know, Media General already has been in seven important battleground states, and our presence in those battleground states is enhanced by the LIN stations in Wisconsin, Ohio, and Virginia to create a truly powerful combination in this 2014 election year and then an even more powerful combination as we go forward into 2016.

We are truly excited about this transaction. And now, for the next series of slides, let me turn the presentation over to Vince.

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**Vince Sadusky** - ***LIN Media LLC - President, CEO***

Great. Thanks, George.

Taking a look at slide number six, it's a slide that really describes kind of graphically the importance of scale, and we've talked about the importance of scale over and over again over the last several years.

We are operating in a media world that is largely consolidated. You really just have a handful of consolidated major studios that produce the majority of the professional content. In the US, you have essentially just a handful of networks and you have a very scaled up pay-TV universe as well, and certain companies actually have a footprint that covers several of those different industries.

We believe the localism element of what local broadcast does is our special sauce and how, over the course of decades, we've been able to remain very relevant and important in our local markets. Yet the overall operation of those television stations from a scale perspective is more critical than ever to really be able to have those resources to be able to invest in things like R&D, develop systems, have negotiating leverage with some very large parties on opposite sides of the transactions, etc., etc.

So this slide just really, I think, tries to lay out and highlight some of those top-level headlines as to the importance of being scaled up more in this particular environment that has kind of progressed into modern-day media in the United States.

So really, on the first side, it's the efficiency side. This is really something from an MVP perspective that we think they will be appreciative of the reality is they have one negotiation for multiple cable channels on a national scale for companies like Disney and companies like News Corp. For ourselves, this makes for, I think, a more efficient conversation and an opportunity to talk about things beyond kind of the basic carriage of service with fewer entities on the broadcast side.

So I think that's something that's a good thing that is an efficiency that we bring to them and, in all likelihood, will also result in incremental leverage for our new company going forward and the opportunity to drive incremental sub fees and help to continue to really close the gap between just the tremendous viewership level that's currently taking place to our collective most highly viewed channels in our markets. Most of our channels are the most highly viewed or the second most highly viewed channels out of 500-plus channels in our marketplace.

And there's still just a tremendous gap, value gap, between what we receive and what that viewership level is. So we think this is really helpful to continue that march forward and allow us to continue to bring that really terrific and very heavily viewed quality content to our consumers in their living rooms on a daily basis.

And the second thing is really just the sharing of the programming cost with the network. We understand the networks have invested a terrific amount of money in their sports rights and their entertainment programming, and both companies have just a really long, rich history of being very valued partners with the networks. And I think, again, very similar to the conversation around the MVPDs, it's a good thing and a healthy thing for our industry to have quality players, like ourselves, come together and have a more efficient scaled conversation with these very large entertainment networks from which we receive some of our programming and we have other very important relationships, such as news sharing.

Kind of working our way around the circle, a great opportunity for best practice sharing. This is kind of a world we live in where larger companies that have a lot of expertise to be able to mine, who are also very good at what they do, I think generates just a terrific opportunity to continue to share in best practices and realize not only efficiency savings, but I think opportunities to do things better. And again for both ourselves and the Media General stations, I think both groups have been very innovative over time and both groups just have, I think, a wonderful legacy of producing quality programming and giving the operations a lot of autonomy to be able to generate some terrific innovative ideas from the bottom up.

The next as we kind of move around, centralization is something that has been a focus area over the years. When we talk about innovation, I think that manifests itself most specifically in this particular area for both of us. I think both companies have recognized there is a need to constantly innovate and find ways to become more efficient, and that's just the reality of good business nowadays.

And it costs a great deal of money to make those capital investments. And I think both companies have had the perspective that they want to free up resources to be able to have feet on the street from kind of best and brightest advertising media consultants in each one of their local markets, as well as having just the best local content not only on air now, but certainly on every device.

And in order to free those resources up, I think a lot of the traditional tasks that we refer to as back-office tasks that have been performed at the local television station level historically have moved into a more innovative and efficient format through technology centers and graphic hubs and shared service centers, and I think that philosophy and that investment is one that's shared by both companies, and we are excited to take a good look at best practices and ways to be able to lever those terrific investments in infrastructure that have already been made in both companies.

And I think, lastly, and one of the things that we're most excited about really is the growth potential of the digital businesses. It's something that we are very, very excited about. This is a combination that for us is different than some past combinations where there's been the required pretty terrific investment in digital in resources for digitally underresourced television stations in the market, and it takes some time to really generate the benefits from that. Yet, it's a wonderful way for us to amortize this terrific digital platform and group of just wonderful digital assets that we've come to accumulate over the years at LIN Digital.

In Media General's case, these are just great television stations that have valued digital distribution for quite some time and have top-performing television station websites, mobile properties, and have full accessibility on PDAs and mobile devices.

And that really excites us, the opportunity to work together, best practices, and then really leverage this terrific digital platform on both the asset side and on the national sales side to a much larger footprint, a much larger group, is something that's exciting and it really leads us to believe that we can really hit the ground running in this particular combination.

Moving on to the next slide, just a couple more highlight points just to kind of, I guess, just to add a little different way of looking at the size and scale of the transaction that George mentioned a little bit earlier. When you take a look at the numbers on a pro forma basis, it's a combined entity of just over $1.2 billion in pro forma revenue and just under $0.5 billion in pro forma EBITDA if you look at the kind of the odd/even year, political/nonpolitical anomalies of 2012/2013.

And we cover now about 23% of audience, of the US audience. So I think, yes, I think that's a good size. Clearly, compared to the fully diversified media companies out there, we still are not a large player, a huge player, but we think in our particular niche of local broadcast and digital, we are a very good sized player, and I think we certainly have the ability at 23% within the existing rules to hopefully, as you look out into the future, do even more and continue to really kind of advance our platform even further.

Finally, the network affiliation diversity is really, really a wonderful thing. We really enjoy and respect our network partners' programming capabilities. The reality is for anybody that's been in this business a long time, programming is an incredibly difficult thing to do, and there just always seems to be momentum shifts that kind of move around every three, four, five plus years, and really difficult to predict those momentum shifts.

And so, I think one of the better opportunities, one of the better business strategies for that is to have a really diversified portfolio. And when you take a look at really the strength that Media General has, in particular in areas where LIN is a little bit weaker in terms of diversification, the chart all the way on over to the right I think shows a really wonderful group of network affiliation diversity.

And moving along to slide number eight, again I think this is really highlighting the size and scale. Again, size and scale is not everything, but I think it's a good thing. And you take a look at the CBS affiliated group size, for example, we'd be, we estimate, the number two largest CBS affiliate in terms of revenue.

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In terms of share, number one or two stations, an awfully nice group of television stations with just under 40 television stations that are currently ranked number one or number two.

And when you take a look at -- just another way to kind of look at the big four affiliate stations in the top 75 DMAs, which has really been kind of a market niche of ours, really kind of market number 20 to 75 is the majority of LIN stations, and that fits -- again, the overlap fits very, very well with the Media General properties. The way you operate kind of top 10 market stations versus the way you operate kind of markets 100 and below are completely different from the way the operations really have historically worked well for, I think, both groups in kind of this midmarket range, and so another I think really important highlight is the complementary market size, as well.

And really, just kind of the final point on this is we emphasize size and scale, which is definitely important, but I think it's really important to also not lose sight of the quality of these properties. Both groups have a long, long history of community service. Both organizations have a strong, strong history of really caring about their communities, a lot of localism element introduced through a lot of hours of local productions, be it news, public affairs, lifestyle programs. And again, the culture of delivering something that we believe is very, very important service for our communities is something that we believe is completely complementary and really gets us very, very excited about this combination, in particular.

Last slide for me will just be to talk for a minute about the digital media platform. I mentioned it a little bit earlier. Really, our goal all along on the LIN Digital side has been to work very, very hard over the years to try to identify products and services on the digital marketing side that would be complementary to our existing business. And the combination with Media General, I think, is just absolutely terrific from the digital perspective. We've kind of found our niche in the digital side in the areas, when you just look at it from 50,000 feet, in the areas of video and the areas of premium.

So digital means 1 million different things to 1 million different people. For us, it's really been where our roots and our heritage has been, in high-quality video production, professionally produced, great storytelling, incredibly relevant, and viewed by and consumed by an awful lot of people. So we kind of set out initially to move that all that great TV video to mobile platforms and the websites.

Media General has done something very similar with its very high-quality properties as well, and then the opportunity for us, who I think on the LIN Digital side we've differentiated ourselves from others in the industry by accumulating just incredibly bright companies and incredibly brilliant people that are really focused on the marketing services side, be it in mobile, be it in social media, be it in performance marketing, and now most recently with the Federated Media acquisition, that gets us into a national scale and scope of content marketing on the native side. To be able to bring those assets to a larger platform with a group that's already video-centric, with a group that's already in the premium space, is incredibly exciting, and I believe it's something that's going to be a very, very unique offering.

So with that, I will turn it back over to George.

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**George Mahoney - *Media General, Inc. - President, CEO***

Thank you very much. Let me just give you a little bit of a recap, but before I do that, let me tell you that I'm sitting at a table with a lot of people that are smiling here this morning. It's been a pleasure working with Vince, and we've got two companies that as we talked about this transaction, we found we get along very well together, and we know that that portends great things for us and great things to getting toward the closing of this transaction.

But as you heard, this transaction creates the second largest pure-play television broadcasting company in the country. It increases our scale, geography, and broadcast network diversification. We bring very strong news franchises from both sides into this combined company. We will have a very significant and growing presence in attractive political markets. This is a powerhouse industry-leading digital business, as Vince has discussed with you. And we have compelling combination synergies which we will realize within three years. The transaction is immediately accretive on a free cash flow basis per share. And we have meaningful annual free cash flow for debt repay down.

And now, we'll be pleased to take your questions.

**QUESTION AND ANSWER**

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**Operator**

(Operator Instructions). Davis Hebert, Wells Fargo.

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**Davis Hebert - *Wells Fargo Securities, LLC - Analyst***

Good morning, everyone, and congratulations on the transaction. I wanted just to drill down on the five times leverage point, or I guess less than five times. What exactly does that contemplate? I know you said 2013/2014 EBITDA, pro forma EBITDA, and then on the debt side, does that assume the $1.6 billion and I guess the $763 million would be incremental? Is that the right way to think about it?

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**Jim Woodward - *Media General, Inc. - SVP-Finance, CFO***

That's correct. The $763 million would be incremental and the balance there will be the refinancing of some of LIN's current debt.

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**Davis Hebert - *Wells Fargo Securities, LLC - Analyst***

Okay, and any idea of what exactly would be refinanced at LIN (multiple speakers)

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**Jim Woodward - *Media General, Inc. - SVP-Finance, CFO***

No. It's not up in the air. It's not up in the air. But yes, we will take out most of their debt and I think we'll be releasing more of that when we push the S-4 out later. So we (multiple speakers) -- we're still -- it's not up in the air at all. We have evaluated it closely and thoroughly, and Rich, do you have anything to add to that?

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**Rich Schmaeling - *LIN Media LLC - SVP, CFO***

Yes. Just I think you would expect to see us take out 8-3/8% notes as part of the transaction.

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**Davis Hebert - *Wells Fargo Securities, LLC - Analyst***

Okay, but the 6-3/8% likely to remain outstanding (multiple speakers)

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**Rich Schmaeling - *LIN Media LLC - SVP, CFO***

That's right.

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**Davis Hebert - *Wells Fargo Securities, LLC - Analyst***

Okay. And can you give us any color on how the NOLs would be affected, if at all, in this scenario?

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**Jim Woodward - *Media General, Inc. - SVP-Finance, CFO***

We've done the study and we don't expect the NOLs to be impacted.

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**Davis Hebert - *Wells Fargo Securities, LLC - Analyst***

Okay. All right, thanks a lot, guys. Appreciate it.

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**Operator**

Barry Lucas, Gabelli & Co.

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**Barry Lucas** - ***GAMCO Investors, Inc./Gabelli & Co. - Analyst***

Just a couple here. From either side, maybe you could talk a little bit about the overlap, the markets that need to be divested, and the impact, if any, of LIN's sharing arrangements that might come under scrutiny.

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**George Mahoney** - ***Media General, Inc. - President, CEO***

Happy to do that, Barry. Let me start, and then I'll turn to Vince and he can fill in a little behind me.

We know that there are five overlap markets. They are Birmingham, Green Bay, Mobile, Providence, and Savannah, as you've seen on the map.

And I will say, and we couldn't help but be very helpful -- very mindful of the regulatory environment as we've been putting this transaction together. So we're going to work carefully with the FCC and we are committed to moving this transaction forward very promptly.

We are clear that certain stations will have to be swapped or sold, and we don't want to get too much into the details. All that will happen, but suffice it to say that we recognize the issue and we are going to work very constructively and creatively with the FCC to make sure that we close this transaction as quickly as possible. Vince, what would you add?

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**Vince Sadusky** - ***LIN Media LLC - President, CEO***

Yes, no, I think that summed it up well.

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**Barry Lucas -** ***GAMCO Investors, Inc./Gabelli & Co. - Analyst***

Any chance, presuming that you move forward in the way you just described -- I know there's a logjam at the FCC of sorts, that you could see an earlier close?

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**George Mahoney -** ***Media General, Inc. - President, CEO***

I think it's a little early to tell, Barry, how fast we can get this done, but Media General and LIN both come in with terrific credentials.

And I think the fact that we are strong in our local communities, that we value news, the community outreach that LIN talked about -- that Vince talked about, all of those things really have an impact when you are walking the halls at the FCC, and as I've said, we are determined to be creative and to work as hard as we can to make sure that this transaction closes as quickly as possible.

So I think those are the elements going in. The rest of it is a bit premature for us. But suffice it to say we're talking already about what we may need to be able to do and the different options that we may have, both as to swaps and sales, to make sure that we bring this to a resolution as quickly as possible.

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**Barry Lucas -** ***GAMCO Investors, Inc./Gabelli & Co. - Analyst***

Last item for me, and I'll jump back into queue, but of the $70 million in synergies that maybe in broad strokes, could you talk about how those come about in terms of re-trans, uplift, or corporate savings or revenue benefits just as we try to put these two companies together?

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**George Mahoney -** ***Media General, Inc. - President, CEO***

Let me take a stab at it, and I'll ask anybody else to jump in after that. What we've done so far, and I'm sure you can appreciate that this has come together very quickly over the last few days.

What we've tried to do is give you some broad categories, and we don't want to put too sharp a point on how all those things will happen, but we are very comfortable with the $70 million number that we've put out and so we'll work to realize those synergies as quickly as we can, and obviously we'll work to exceed $70 million if there's any way in the world that we can do that over the next three years.

**Barry Lucas -** ***GAMCO Investors, Inc./Gabelli & Co. - Analyst***

Okay, George, thanks very much, and congratulations to you and Vince.

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**Operator**

Aaron Watts, Deutsche Bank.

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**Aaron Watts -** ***Deutsche Bank - Analyst***

Guys, thanks for contributing to March Madness in a positive way here.

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**George Mahoney -** ***Media General, Inc. - President, CEO***

Delighted.

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**Aaron Watts -** ***Deutsche Bank - Analyst***

No, but congratulations. One clarifier for me just on the five times net leverage at closing, does that include kind of the full impact of the $70 million of synergies or partial impact, as you think about that?

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**Vince Sadusky -** ***LIN Media LLC - President, CEO***

So the $70 million is the fully synergized run rate estimate. The five times closing, or just under five times closing leverage ratio that we described is built upon a smaller synergy number, as it's not anticipated in year one we'd be able to achieve the full extent of those synergies.

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**Aaron Watts -** ***Deutsche Bank - Analyst***

And any sense for year one of that $70 million? Half, a third, or you're not there yet?

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**Vince Sadusky -** ***LIN Media LLC - President, CEO***

Go ahead, Rich.

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**Rich Schmaeling -** ***LIN Media LLC - SVP, CFO***

It's roughly half, Aaron.

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**Vince Sadusky -** ***LIN Media LLC - President, CEO***

Yes, about half.

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**Aaron Watts -** ***Deutsche Bank - Analyst***

Okay. All right, no, that's helpful. And in terms of the ratings agencies, did you have time to talk to them and how they are thinking about this combination?

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**George Mahoney** - ***Media General, Inc. - President, CEO***

We have briefed the rating agencies, and I don't want to get too far out in front of them, but suffice it to say everybody recognizes the power of this combination.

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**Aaron Watts** - ***Deutsche Bank - Analyst***

Okay, fair enough. That's great. That's all I had. Thank you very much.

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**Operator**

Marci Ryvicker, Wells Fargo.

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**Marci Ryvicker** - ***Wells Fargo Securities, LLC - Analyst***

First question is, what happens to the existing JSAs and SSAs that LIN has? Are those part of the markets that you are also going to have to deal with from a regulatory perspective?

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**George Mahoney** - ***Media General, Inc. - President, CEO***

We are obviously going to have to deal with all JSAs and SSAs as part of the clearance through the FCC process. So yes, what happens to them specifically is something that we are not going to get into, obviously, at this point, but we recognize, as we've said, Marci, the environment and we're going to be creative as we go through the FCC.

**Marci Ryvicker -** ***Wells Fargo Securities, LLC - Analyst***

And then, Vince, can you talk just about timing? It's just interesting timing, and maybe how this sort of came about?

**Vince Sadusky -** ***LIN Media LLC - President, CEO***

Yes. So look, I think the -- when you look at it from a big picture perspective, we think the industrial logic makes a lot of sense.

You know, the reality is there is not that many groups that have scale and size that I think both of our companies think fit really well from an operating perspective and from an asset quality perspective. So I think this is something that we both have been very interested in.

I think from a timing perspective, as you know, these deals are very difficult to accomplish. And so, it's often times very hard to kind of dictate timing. There's other circumstances that kind of play into it, and then, as far as the particulars of all the kind of the novel of how things came together, all that, of course, will be delineated in the proxy in painstaking detail.

**Marci Ryvicker -** ***Wells Fargo Securities, LLC - Analyst***

Okay. And I may have missed this, but did you talk about the $70 million in synergies, maybe what percent is coming from revenues and what percent is coming from expenses?

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**George Mahoney -** ***Media General, Inc. - President, CEO***

We haven't gotten into breaking it out that way yet, Marci.

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**Marci Ryvicker -** ***Wells Fargo Securities, LLC - Analyst***

Can you break it out?

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**George Mahoney -** ***Media General, Inc. - President, CEO***

Not yet.

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**Marci Ryvicker -** ***Wells Fargo Securities, LLC - Analyst***

Okay. That's it for me. Thank you.

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**Operator**

Michael Kupinski, Noble Financial.

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**Michael Kupinski -** ***Noble Financial Group - Analyst***

Thanks, and I offer my congratulations as well. It looks like a great combination.

I'm looking at it from more of a corporate culture standpoint. I was just wondering if maybe you can identify for me the differences between Media General and LIN, if there are any, or you think that it varies with similar culture, specifically if you look at it from the sales practices, compensation incentives, programming focus, and things like that. Are there opportunities there where using best practices, you think you could actually extract maybe a part of your synergies that you're talking about, or just kind of give us some