CBOT HOLDINGS INC Form 425 March 22, 2007

Filed by Chicago Mercantile Exchange Holdings, Inc. pursuant

to Rule 425 under the Securities Act of 1933, as amended, and

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Exchange Act of 1934, as amended.

Subject Company: CBOT Holdings, Inc.

Subject Company s Commission File No.: 001-32650

CME/CBOT Proposed Merger March 22, 2007 Investor Presentation

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Discussion of Forward-Looking Statements Forward-Looking Statements

This

presentation may contain forward-looking information regarding Chicago Mercantile Exchange Holdings Inc. and **CBOT** Holdings, Inc. and the combined company after the completion of the merger that are intended to be covered by the safe harbor for forward-looking statements provided by the Private Securities Litigation Reform Act of 1995. These statements include,

are not limited to, the benefits of the business combination transaction involving **CME** and CBOT, including future financial and operating results, the new company s plans, objectives, expectations and intentions and other statements that are not historical facts. Such statements are based on current beliefs, expectations, forecasts and assumptions of **CME** and CBOT s

but

which are subject to risks and uncertainties which could cause actual outcomes and result differ materially from these statements. Other risks and uncertainties relating to the proposed transaction include, but are not limited to the satisfaction of conditions to closing; including receipt of shareholder, member, antitrust, regulatory and other approvals

management

on the proposed terms; the proposed transaction may not be consummated on the proposed terms; uncertainty of the expected financial performance of **CME** following completion of the proposed transaction; **CME** may not be able to achieve the expected cost savings, synergies and other strategic benefits as a result of the proposed transaction;

the

integration

of

**CBOT** 

with

CME s

operations

may

not

be

successful

or

may

be materially

delayed

or

may

be

more

costly

or

difficult

than

expected;

general

industry

and

market

conditions;

general

domestic

and

international

economic

conditions;

and

governmental

laws

and

regulations

affecting

domestic

and

foreign

operations.

For

more

information

regarding

other

related

risks,

see Item 1A of CME s Annual Report on Form 10-K for the fiscal year ended December 31, 2006. Copies of said 10-K is available online at http://www.sec.gov on request from the CME. You should not place undue reliance on forward-looking statements, which speak only as of the

date of this

presentation.

any			
obligation			
to			
disclose			
material			
information under			
the			
Federal			
securities			
laws, CME			
undertakes			
no			
obligation			
to			
release			
publicly			
any			
revisions			
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any			
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forward-looking			
statements			
to			
reflect events			
or			
circumstances			
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the			
date			
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this			
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Additional			
Information			
CME			
and			
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Except for

Exchange		
Commission		
(SEC)		
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urged		
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definitive		
joint		
proxy		
statement/prospectus		
and any		
other		

relevant

documents filed or to be filed by **CME** or **CBOT** because they contain or will contain important information about the proposed transaction. The definitive joint proxy statement/prospectus is, and other documents filed or to be filed by **CME** and **CBOT** with the SEC are or will be,

available free of charge at

the SEC s Web site (www.sec.gov) or from Chicago Mercantile Exchange Holdings Inc., Shareholder Relations and Membership Services, 20 South Wacker Drive, Chicago, Illinois 60606, Attention: Beth Hausoul. -----CMEand its directors, executive officers and other employees may be deemed to be participants in the solicitation of proxies in connection with

the proposed transaction. Information about CME s directors and executive officers is available in the definitive joint proxy statement/prospectus. -----Statements included in this presentation relating to the **ICE** offer reflect the views of CME s management. -----This document shall not constitute an offer to sell or the solicitation

of an offer

to

buy

any

securities,

nor

shall

there

be

any

sale

of

securities

in

any

jurisdiction

in

which

such

offer,

solicitation

or

sale

would

be

unlawful

prior

to

registration

or

qualification

under

the

securities

laws

of

any

such

jurisdiction.

No

offering

of

securities

shall

be

made

except

by

means

of

a

prospectus
meeting
the
requirements
of
Section
10
of
the
U.S.
Securities
Act
of
1933,

as

amended.

Terry Duffy Executive Chairman

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CME s superior offer has larger and more immediate benefits to CBOT shareholders and members

Solidifies combined company s status as the premier global exchange, positioning combined company
For continued growth as a consolidator rather than a target
As the partner of choice for matching and/or clearing ASP opportunities

Creates \$70M in operational and cost efficiencies for customers

Creates immediate scale advantages

Strengthens Chicago as the leader in derivatives

Focuses the combined company on generating growth, rather than duplicative integration and development Globally

Builds on over 200 years of innovation to the benefit of customers and shareholders

\$125+ million in estimated annual cost savings

Expected to be accretive to GAAP earnings 12 18 months post-close

Potential revenue synergies to be shared by combined shareholders

Enhances operating leverage Strategically Attractive Financially Compelling

Combination will establish the world s largest derivatives exchange to the benefit of shareholders, members and customers In over-the-counter (OTC) markets

Craig Donohue Chief Executive Officer

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Better together ICE s proposal

offers CBOT shareholders a weaker currency

will limit CBOT s comparative future growth potential and value creation opportunities

exaggerates the estimated synergies

poses significant execution and integration risks that could adversely affect customers and shareholders Operationally Strategically Financially

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OTC derivatives markets are larger and growing faster

\$0

\$50,000

\$100,000 \$150,000 \$200,000 \$250,000 \$300,000 DEC 2001 DEC 2003

DEC 2005

(\$ in billions)

\$23,764

\$111,178

\$36,787

\$197,167

\$57,816

\$297,670

Exchange-traded

OTC

CAGR 2001-2005

OTC

28%

Exchange Traded

25%

**Total Value Outstanding Positions** 

(measured in notional value as of year-end)

Source: March 2007 BIS (Bank of international Settlements)

Quarterly Review

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CBOE exercise rights

ICE has proposed same exact structure

ICE has not identified specific changes

ICE offered CBOT shareholders no guarantees or promises

CBOE has not consented to ICE s proposal ICE s vague structure to preserve CBOE exercise rights is not a differentiating factor

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WTI Average Daily Volume

NYMEX on CME Globex vs. ICE

CME successfully integrates NYMEX, and takes market

share back from ICE (by month; notionally adjusted; contracts in thousands) 0 100 200 300 400 JUN 06 JUL 06 **AUG** 06 **SEP** 06 OCT 06 NOV 06 DEC 06 JAN 07 360 38 185 116 NYMEX WTI on CME Globex ICE WTI The Electronic Trading Comparison FEB 07 MAR

Source: Derived from NYMEX web site and CME data

07 To date

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Monthly

Average Daily Volume

Total ICE Futures & NYBOT

(contracts in thousands) CME FX Volume equals ICE/NYBOT total volume, and shows faster growth 0 200 400 600 800 JUL 06 **SEP** 06 NOV 06 JAN 07 MAR 07 529 700 0 200 400 600 800 373 721 Monthly CME FX ADV vs. NYBOT FX ADV (contracts in thousands) **CME** offers extremely liquid FX markets FX is CME s third product and is currently averaging the same amount of volume as all ICE futures and all NYBOT combined JUL 06 **SEP** 06 NOV

06

JAN

07

MAR

07

14

CME FX

NYBOT FX

Source: CME data, ICE and NYBOT websites

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Diversity of ADV and Revenue CME Q406 ADV

Interest Rates

_	agai i miig. Obo'i Nobbiivae iivo	. 011
56%		
Equity Mini		
30%		
Equity Standard		
3%		
FX		
10%		
Commodities & Alt		
Investments		
1%		
ICE/NYBOT Q406 ADV		
Energy		
87%		
Soft Commodities		
13%		
CME Q406		
Clearing & Transaction Revenue		
Interest Rates		
44%		
Equity Standard		
6%		
Equity Mini		
32%		
FX		
16%		
Commodities & Alt		
Investments		
2%		
ICE/NYBOT Q406		
Clearing & Transaction Revenue		
Energy		
84%		
Soft Commodities		
16%		

Sources: Company press releases and SEC filings ICE volume and revenue are limited to the energy and soft commodity markets

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In a challenging market, ICE  $\,$  s unseasoned stock declined 20%

ICE s volatility is 30% higher than CME s Since ICE s IPO, ICE s P/E has fluctuated more than 26 points vs. CME s fluctuation of 10 points over the same time period ICE has a limited track record as a public company ICE has been public for only 1.5 years (CME has been public for over 4 years) CME has a history of exceeding earnings expectations 1. February 21, 2007 represents ICE s all time high share price. 2. Exchange index includes TSX, OMX, ASX, Hong Kong Exchange, Singapore Exchange, Deutsche Boerse, Euronext, Bursa Malaysia, LSE, **Bolsas** Mercados, **ISE** and NYSE. CME s stock is less volatile than ICE s **Indexed Price Performance** Quality of Currency Characteristics 2/21/2007 2/28/2007 3/7/2007 3/14/2007

70 75

80

85

90

95

100

105

**Indexed Price** 

(19.49%)

**ICE** 

(9.16%)

Exchange

Index

(0.58%)

**CME** 

(4.67%)

S&P 500

(1)

(2)

Source: Lehman Brothers

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Sources: Company press releases and SEC filings We operate in a global marketplace

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1,000 2,000 3,000 4,000 5,000 6,000 5,313 3,269 4,628 2,043 897 604 Note: Individual equity options excluded CME is the largest global derivatives exchange and has a strong partnership with the leading energy exchange, while ICE/NYBOT is not the largest in any segment Q406 Average Daily Volume By Exchange (contracts in thousands) **CME CBOT** Eurex **ENXT NYMEX** ICE/ **NYBOT** Interest rates Equities Foreign exchange Commodities

Energy Metals

0

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\$0

\$45,000

\$90,000

\$135,000

\$180,000

\$225,000

\$270,000

Interest

Rates

FX

Credit

Default

Equity-linked

Commodity

OTC opportunities are larger with CME

Source: June 2006 Notional Value Outstanding

per March 2007 BIS Quarterly Review

\$262,296

\$38,111

\$20,352

\$6,783

\$6,394

OTC opportunities in CBOT will be more effectively pursued by leveraging CME s resources, experience and investments across both large and small OTC market segments CME Clearing 360

FXMarketSpace FX cash clearing and interest rates swaps clearing Alternative Markets

Trading and clearing of weather, real estate, economic indexes commonly traded in OTC markets Credit Derivatives

Trading and clearing for the \$20 trillion (outstanding)
OTC credit derivatives
market

The \$250 trillion (outstanding) interest rate swaps market

OTC Cash FX trading - \$2 trillion in daily turnover

Jamie Parisi Managing Director & Chief Financial Officer

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CME/CBOT planned synergies Technology

Related

50%

Trading Floor

/ Operations

15%

Administrative

35%

Cost Savings Areas

Total: \$125+ million

Expected cost savings of \$125+ million annually,

beginning in year two post-close

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ICE s exaggerated synergies

The \$50M revenue synergies are highly speculative

ICE provided no quantifiable basis for revenue synergies CME s revenue synergies with CBOT would be greater driven by CME Globex distribution and speed, as well as adjacency to sizable OTC markets in CME s multiple asset classes

The \$100M operational expense synergies are questionable ICE provided limited insight as to how synergies would be achieved ICE claims that they can remove 43% of the combined expenses, excluding d & a - well outside the range of precedent transactions CME believes a reasonable range is closer to \$40M to \$65M versus CME/CBOT highly developed synergy estimate of \$125M+

The \$90M clearing synergies are unrealistic ICE has not included significant expenses necessary to handle the increased clearing volume

Some of the synergies ICE is claiming could come from CBOT s standalone alternatives

CME believes a reasonable range could be \$20M to \$40M ICE s synergy estimates are not based in reality

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ICE s cost synergies are inflated relative to other mergers

ICE/CBOT cost synergies represent 43% of the combined expense base

versus the 9% average for comparable deals 43% 19% 10% 6% 6% 4% 9% 7% 13% 11% 0% 5% 10% 15% 20% 25% 30% 35% 40% 45% 50% ICE / CBOT CME / CBOT Nasdaq / **INET ECN** NYSE/ Euronext ASX / SFE ICE / NYBOT Deutsche Börse / Clearstream NYSE/ Archipelago OM Gruppen / HEX Euronext / LIFFE % of Combined Expense Base Average: 9% (Excluding ICE / CBOT)

Source: Lehman Brothers

Note: Excludes depreciation and amortization

Kim Taylor Managing Director & President CME Clearing

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Benefits of CME Clearing

Offers rock solid operational reliability

Provides high degree of risk management and financial integrity

Delivers low-cost services

Leverages scalability and adaptability

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Operational capacity and reliability

CME has operational capacity to clear business of

#### CBOT s magnitude

NYBOT would need to scale up clearing capacity on day 1

more than 18 times to accommodate CBOT average volume

Notes: CME and CBOT YTD through 3/16/07, NYBOT YTD through 2/28/07. NYBOT Average Transactions are CME estimated and CBOT YTD through 3/16/07, NYBOT YTD through 2/28/07. NYBOT Average Transactions

Average Volume

1,400

809

61

0

500

1,000

1,500

**CME** 

**CBOT** 

**NYBOT** 

13x

6,700

3,900

212

0

2,000

4,000

6,000

8,000

CME

CBOT

NYBOT

18x

0

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Operational capacity and reliability

Clearing operational capacity & reliability at peak

activity levels is extremely critical to CBOT business

NYBOT would need to scale up clearing capacity by 30 times to

handle CBOT peak volume

**Peak Transactions** 

Peak Volume

Note: CME and CBOT Peak volumes occurred on 2/27/07, NYBOT peak volume occurred on 2/9/07. NYBOT Peak Transact

CME estimates

2,600

2,000

106

0

1,000

2,000

3,000

CME

**CBOT** 

**NYBOT** 

19x

13,700

11,100

373

0

2,500

5,000

7,500

10,000

12,500

15,000

**CME** 

**CBOT** 

**NYBOT** 

30x

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Risk management and financial integrity

CME offers important innovation over clearing houses

that offer solely net or gross margining:
CBOT house portfolios are margined net by CME
CBOT customer portfolios have the choice between
net margining or gross margining
For some portfolios, net margining is more efficient
and for other portfolios, gross margining is more
efficient
ICE s net margining proposal is a step backwards from CME s
optimal margining innovation

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Risk management and financial integrity

CME Clearing is widely recognized as the industry leader in

#### risk management

109 year, default-free history

Industry leading risk management:
Real-time 24 hour risk monitoring
Stress testing at the clearing member & large client levels
Specialized real-time risk monitoring for ATS & other large
day traders
On-site risk reviews of clearing member firms
Real-time risk management support to clearing members

Proven crisis management CME has real-time risk management 24 hours a day, 6 days a week, ensuring early detection of large risk exposures

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Risk management and financial integrity

CME Clearing has extensive experience & capabilities to risk

manage business of CBOT s scope & scale
CME
CBOT
NYBOT
Open Interest
1
:
44.5M
15.9M 2.5M
Average daily MTM:
\$1.8B
\$.05-\$.1B (est.)
Record MTM:
\$8.5B
<\$.2B (est.)

1. As of February 28, 2007. NYBOT February 2007 Monthly Volume Report, CBOT February 2007 Monthly Open Interest Report February 2007 Monthly Open Inte

CME Volume Tracker
CME is experienced with managing mark-to-market

flows 40 times greater than NYBOT

Note:

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Cost and capital efficiencies

The combination of CME & CBOT products under a single clearing

house resulted in significant capital savings & efficiency for the market

Potential Margin Efficiencies Lost:

\$700 million-\$1 billion +

Potential Guarantee Fund Requirements:

\$550 million

NYBOT Ad 1

Req:

\$350 million

**CME Savings Lost:** 

\$200 million

Total disruption to capital efficiency:

\$1.3 -

\$1.6 billion

ICE cross-margining savings of \$50 million doesn t compare to margin savings with CME/CBOT

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Growth capabilities

With its current capabilities, CME Clearing has created a strong

foundation to continue growing the combined business of the CME & CBOT

Clearing provides the following capabilities to support or drive growth in our combined business base:

Operational scale

Product scope

Functional richness

Deep risk management experience

OTC growth capabilities (Clearing 360)

NYBOT s focus will be on absorbing rather than growing the CBOT business 5 of the top 10 CBOT volume leaders are not NYBOT clearing members

Phupinder Gill President & Chief Operating Officer

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CME ready to integrate, while ICE offer has significant execution risk

Slow Integration

66% Low revenues, cash, profitability 125 **PWC** Poor Strategy 50% Poor cash flow relative to peers 50 Healy et. al. Weak Core Business Large Target Size Overly Optimistic Slow Integration 77% Failure to earn back capital in 3 years 116 McKinsey & Co. Poor Planning Poor Communication Slow Integration 70% Would not buy again 150 Mitchell/EIU Lack of Vision Lack of Alignment Slow Integration 63% Poor shareholder returns after 3 years 215 Mercer Causes % Failed Definition of Failure Sample Size Study

2/3 s of mergers fail to increase shareholder value due to poor integration execution Source: PRITCHETT, LP

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60 80 100 120 '02 '03 '04 '05 '06 '07 Source: CME 2006 and 2003 10-Ks, CME press release dated 1/30/07, ICE 8-K filed 3/13/07, ICE 2006 10-K, ICE S-1 filed 3/22/05, and ICE press release dated 2/7/07. To support scaling of technology infrastructure, CME has spent \$360M over the past 5 years in capital reinvestment, while ICE has spent less than \$70M 0 20 40 60 80 100 120 '02 '03 '04 '05 '06 '07 **CME ICE** (\$mm) (\$mm) Guidance Guidance (For Combined Company) \$110-115 \$88 \$56 \$25-30 \$20 \$21 Capital expenditures comparison Capital expenditures

CME has global products across asset classes
CME has expanded international sales and marketing staff in the last year
Amsterdam
Dublin
Paris
Gibraltar
London
Milan
Singapore Europe Asia Pacific
CME has international relationships in China, India and Singapore
Equities-Nikkei 225, MSCI EAFE, S&P 500
Interest rates Eurodollar, Euroyen
FX Euro, Yen, Chinese Reminbi, Korean Won
CME has telecommunications hubs globally Algeria, Argentina, Australia, Austria, Bahamas, Barbados, Belgium,

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Potential for revenue synergies from international growth are larger with a CME/CBOT combination

Belize, Bermuda, Brazil, British Virgin Islands, Bulgaria, Canada, Cayman Islands, Chile, China, Costa Rica, Cyprus, Czech Republic, Denmark, Ecuador, Egypt, Finland, France, Great Britain, Germany, Gibraltar, Greece, Hong Kong, Hungary, Iceland, India, Indonesia, Iran, Ireland, Isle of Man, Israel, Italy, Jamaica, Japan, Jordan, Kuwait, Lebanon,

Liechtenstein, Luxembourg, Macau, Madagascar, Malaysia,

Mongolia, Namibia, Netherlands, New Zealand, Norway, Pakistan, Peru, Philippines, Poland, Portugal, Puerto Rico, Republic of Korea, Romania, Russian Federation, Saint Pierre and Miquelon, Saudi Arabia, Senegal, Seychelles, Singapore, Slovakia, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, United Arab Emirates, US, US Virgin Islands, Venezuela

Mauritius, Mexico, Monaco,

CME has Globex distribution of institutional screens spanning 88+

countries and foreign jurisdictions

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CME Globex has the capacity to handle large transaction volumes at a high speed

Globex Transaction Volume (2003 to 2007)

50,000 100,000 150,000 200,000 250,000 300,000 350,000 400,000 Open Interest Matched Trades Order Volume vs Speed 200,000 400,000 600,000 800,000 1,000,000 1,200,000 0.00 20.00 40.00 60.00 80.00 100.00 120.00 140.00 160.00 180.00 200.00 Total Order Volume Avg Futures RTT Avg Options RTT MD Feed Handler We had many challenges both organizationally and technologically (referring to the NYBOT acquisition) While orders/transactions grew by a factor of 30, the average round trip time fell 80% from its 2004 level Chuck Vice, ICE President & COO, February 7, 2007 Source: CME company database

Source: Chuck Vice, ICE President & COO, ICE 4Q2006 earnings conference call transcript, February 7, 2007

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CME: Robust functionality for fast, protected and efficient trading

Pro rata with configuraable

TOP minimum/maximum quantity or match %-age

Pro rata small lot aggregation

Auction or automated request for cross

Pro rata with or without TOP (and LMM)

LMM with or without TOP

CME Offers Critical Customer Protection Functionality

CME Offers Robust and Efficient Matching

Market or stop order with protection points

Mass quote governor

In-flight fill mitigation logic

eStop

option support

Stop spike protection for futures

Covered delta and side reasonability check

Market maker traded quantity, execution and new quote fill protections

Mass quote cancel on disconnect

**ICE** 

**CME** 

CME Offers Theoretical Price Function for Spread Leg Price Assignment

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Customers win with CME

A CME transaction

Retains Common Clearing Link Efficiencies CME/CBOT retains \$700M -\$1B+ cross margining efficiencies versus ICE/CBOT estimated \$50M

Keeps costs lower for end users and firms

CME/CBOT transaction estimated to generate at least \$70M in annual savings

**ICE** 

transaction

requires

interfaces

&

deposits

with

two

clearing

houses

rather than one, as well interface to ICE electronic platform

Gives CBOT customers access to Globex

Allows trading of complementary products on a single platform

Greatly reduces operational and financial risk from migrating clearing

Clearing firms and market users, not ICE/CBOT, will bear this risk

We are putting tremendous demands on traditional

NYBOT clearers and customers

(to bring the products

up electronically)

Jeff Sprecher, CEO, 2/7/07

Source: Jeff Sprecher, ICE CEO, ICE 4Q2006 earnings conference call transcript, February 7, 2007

Appendix

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CME Clearing has proven to be a global leader in risk management

Black Monday Dow fell 22% on October 19, 1987

Drexel Burnham Lambert Parent December 21, 1988 pleaded guilty to insider trading. February 13, 1990 DBL filed for bankruptcy

#### Barings Bank

Declared insolvent on February 26, 1995 after failing to find a buyer. Afterward, ING agrees to buy the bank for \$1

#### **LTCM**

September 1, 1998 Meriwether discloses the fund s massive losses and limits client withdrawals. September 23rd, a consortium of banks agrees to inject \$3.5B in funds at the NY Federal Reserve Office

#### Refco Parent

October 10, 2005, Refco discloses \$430 million in hidden debt. October 17th, Refco filed for bankruptcy

#### Amaranth/Motherock

CME facilitated daily information sharing among multiple exchanges pertaining to liquidation & transfer of positions, as well as loss coverage CME played a central role in the successful conclusion of a number of events

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NYBOT and the Klein default

First West owned by NYFE (a division of NYBOT) Chairman

Norman Eisler defaults causing Klein to default to NYBOT on May 17, 2000

The firm is undercapitalized (pro forma) by \$3.8 million

Mr. Eisler settles with CFTC for \$4.9 million for price manipulation and false reporting

CFTC also issues an order against NYFE (and \$75,000 penalty) for failure to enforce its own rule for determining settlement prices

Klein files a \$100 million lawsuit against NYBOT blaming the exchange for the default due to Mr. Eisler s role in setting settlement prices and lackadaisical crisis response by exchange senior management

Unlike NYBOT, CME Clearing s approach to risk management has prevented any CME clearing firm defaults

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Operational functionality

CBOT business depends heavily on post-trade processing

#### functionality:

20% of CBOT customer volume is for Give-up/APS Trade transaction account for only approximately 20% of total clearing transactions (peak clearing transactions of 15M for CME & 7.4M for CBOT)

CME has supported Give-up functionality for 15 years & a 2-way API for

the past 5 years. Both are critical to processing CBOT business

State-of-the-art broker billing and give-up payment systems

Ability to interface with electronic give-up agreement system

Industry leader in developing messaging technology

Robust state-of-the-art post trade management system

Proven, reliable 2 way API to support real time risk management

Support enhanced order routing and trading floor technologies

**NYCC** 

**CME** 

Clearing Technology