

FEDERAL REALTY INVESTMENT TRUST  
Form 10-K  
March 01, 2007  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

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**FORM 10-K**

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Annual report pursuant to the Section 13 or 15(d) of the Securities Exchange Act of 1934 For the fiscal year ended December 31, 2006

Or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 1-07533

**FEDERAL REALTY INVESTMENT TRUST**

(Exact Name of Registrant as Specified in its Declaration of Trust)

Maryland  
(State of Organization)

52-0782497  
(IRS Employer Identification No.)

1626 East Jefferson Street, Rockville, Maryland  
(Address of Principal Executive Offices)

20852  
(Zip Code)

(301) 998-8100

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

| <b>Title of Each Class</b>  | <b>Name Of Each Exchange On Which Registered</b> |
|---|--|
| Common Shares of Beneficial Interest, \$.01 par value per share, with associated Common Share Purchase Rights | New York Stock Exchange                          |
| Securities registered pursuant to Section 12(g) of the Act: None  |  |

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  Yes  No

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.  Yes  No

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one): Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Act).  Yes  No

The aggregate market value of the Registrant's common shares held by non-affiliates of the Registrant, based upon the closing sales price of the Registrant's common shares on June 30, 2006 was \$3.7 billion.

The number of Registrant's common shares outstanding on February 23, 2007 was 55,428,896.

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**FEDERAL REALTY INVESTMENT TRUST**

**ANNUAL REPORT ON FORM 10-K**

**FISCAL YEAR ENDED DECEMBER 31, 2006**

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's Proxy Statement to be filed with the Securities and Exchange Commission for Registrant's 2007 annual meeting of shareholders to be held in May 2007 will be incorporated by reference into Part III hereof.

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**PART I**

**ITEM 1. BUSINESS**

*References to we, us, our or the Trust refer to Federal Realty Investment Trust and our business and operations conducted through our directly or indirectly owned subsidiaries.*

**General**

We are an equity real estate investment trust ( REIT ) specializing in the ownership, management, development and redevelopment of high quality retail and mixed-use properties. As of December 31, 2006, we owned, had a majority interest in, or controlled 111 community and neighborhood shopping centers and mixed-use properties comprising approximately 18.8 million square feet, located primarily in densely populated and affluent communities with relatively high barriers to entry throughout the Northeast and Mid-Atlantic United States, as well as in California. In total, these 111 commercial properties were 96.5% leased at December 31, 2006. A joint venture in which we own a 30% interest owned six neighborhood shopping centers totaling approximately 0.7 million square feet as of December 31, 2006. In total, the joint venture properties in which we own an interest were 98.7% leased at December 31, 2006. We have paid quarterly dividends to our shareholders continuously since our founding in 1962 and have increased our dividends per common share for 39 consecutive years. Revenue, property operating income, total assets and other financial information of each reportable segment are described in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and in the financial statements contained in Item 8. Financial Statements and Supplementary Data of this Form 10-K.

We were founded in 1962 as a real estate investment trust under the laws of the District of Columbia and reformed as a real estate investment trust in the state of Maryland in 1999. Our principal executive offices are located at 1626 East Jefferson Street, Rockville, Maryland 20852 and our telephone number is (301) 998-8100. Our Web site address is [www.federalrealty.com](http://www.federalrealty.com). The information contained on our Web site is not a part of this report.

**Business Objectives and Strategies**

Our primary business objective is to own, manage, acquire and redevelop a portfolio of high quality retail properties, with the dominant property type being grocery anchored community and neighborhood shopping centers, that will:

generate higher internal growth than our peers;

protect investor capital;

provide increasing cash flow for distributions to shareholders; and

provide potential for capital appreciation.

Our traditional focus has been and remains on grocery anchored community and neighborhood shopping centers. Late in 1994, recognizing a trend of increased consumer acceptance of retailer expansion to main streets, we expanded our investment strategy to include street retail and mixed-use properties. The mixed-use properties are typically centered around a retail component but also include office, residential and/or hotel components.

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### *Operating Strategies*

Our core operating strategy is to actively manage our properties to maximize rents and maintain high occupancy levels by attracting and retaining a strong and diverse base of tenants and replacing weaker, underperforming tenants with stronger ones. Our properties are generally located in some of the most densely populated and affluent areas of the country. In addition, because of the in-fill nature of our locations, our properties generally face less competition per capita than properties owned by our peers. These strong demographics help our tenants generate higher sales, which has enabled us to maintain high occupancy rates, charge higher rental rates, and maintain steady rent growth, all of which increase the value of our portfolio. Our operating strategies also include:

increasing rental rates through the renewal of expiring leases or the leasing of space to new tenants at higher rental rates while limiting vacancy and down-time;

maintaining a diversified tenant base, thereby limiting exposure to any one tenant's financial difficulties;

monitoring the merchandising mix of our tenant base to achieve a balance of strong national and regional tenants with local specialty tenants;

minimizing overhead and operating costs;

monitoring the physical appearance of our properties and the construction quality, condition and design of the buildings and other improvements located on our properties to maximize our ability to attract customers and thereby generate higher rents and occupancy rates;

developing local and regional market expertise in order to capitalize on market and retailing trends;

leveraging the contacts and experience of our management team to build and maintain long-term relationships with tenants, investors and financing sources; and

providing exceptional customer service.

### *Investing Strategies*

Our investment strategy is to deploy capital at risk-adjusted rates of return that exceed our weighted average cost of capital in projects that have potential for future income growth.

Our investments primarily fall into one of the following four categories:

renovating, expanding, reconfiguring and/or retenanting our existing properties to take advantage of under-utilized land or existing square footage to increase revenue;

acquiring community and neighborhood shopping centers, located in densely populated or affluent areas where barriers to entry for further development are high, and that have possibilities for enhancing operating performance through renovation, expansion,

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reconfiguration and/or retenanting;

renovating or expanding tenant spaces for tenants capable of producing higher sales, and therefore, paying higher rents, including expanding space available to an existing tenant that is performing well but is operating out of an old or otherwise inefficient store format; and

acquiring, in partnership with longer term investors who contribute a substantial portion of the equity needed to acquire those properties, stabilized community and neighborhood shopping centers, located in densely populated or affluent areas where barriers to entry for further development are high.

### *Investment Criteria*

When we evaluate potential redevelopment, retenanting, expansion and acquisition opportunities, we consider such factors as:

the expected returns in relation to our cost of capital as well as the anticipated risk we will face in achieving the expected returns;

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the anticipated growth rate of operating income generated by the property;

the tenant mix at the property, tenant sales performance and the creditworthiness of those tenants;

the geographic area in which the property is located, including the population density and household incomes, as well as the population and income trends in that geographic area;

competitive conditions in the vicinity of the property, including competition for tenants and the ability to create competing properties through redevelopment, new construction or renovation;

access to and visibility of the property from existing roadways and the potential for new, widened or realigned, roadways within the property's trade area, which may affect access and commuting and shopping patterns;

the level and success of our existing investments in the market area;

the current market value of the land, buildings and other improvements and the potential for increasing those market values; and

the physical condition of the land, buildings and other improvements, including the structural and environmental condition.

*Financing Strategies*

Our financing strategy is designed to enable us to maintain a strong balance sheet while retaining sufficient flexibility to fund our operating and investing activities in the most cost-efficient way possible. Our financing strategy includes:

maintaining a prudent level of overall leverage and an appropriate pool of unencumbered properties that is sufficient to support our unsecured borrowings;

managing our exposure to variable-rate debt;

taking advantage of market opportunities to refinance existing debt, reduce interest costs and manage our debt maturity schedule so that a significant portion of our debt does not mature in any one year;

selling properties that have limited growth potential or are not a strategic fit within our overall portfolio and redeploying the proceeds to redevelop, renovate, retenant and/or expand our existing properties, acquire new properties or reduce debt; and

utilizing the most advantageous long-term source of capital available to us to finance redevelopment and acquisition opportunities, which may include:

the sale of our equity or debt securities through public offerings or private placements,

the incurrence of indebtedness through secured or unsecured borrowings,

the issuance of operating units in a new or existing downREIT partnership that is controlled and consolidated by us (generally operating units in a downREIT partnership are issued in exchange for a tax deferred contribution of property; these units receive the same distributions as our common shares and the holders of these units have the right to exchange their units for cash or the same number of our common shares, at our option), or

the use of joint venture arrangements.

**Employees**

At December 31, 2006, we had 221 full-time employees and 114 part-time employees. None of our employees is represented by a collective bargaining unit. We believe that our relationship with our employees is good.



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### **Tax Status**

We elected to be taxed as a real estate investment trust for federal income tax purposes beginning with our taxable year ended December 31, 1962. As a REIT, we are generally not subject to federal income tax on REIT taxable income that we distribute to our shareholders. Under the internal revenue Code of 1986, as amended, which we refer to as the Code, REITs are subject to numerous organizational and operational requirements, including the requirement to generally distribute at least 90% of REIT taxable income each year. We will be subject to federal income tax on our taxable income (including any applicable alternative minimum tax) at regular corporate rates if we fail to qualify as a REIT for tax purposes in any taxable year, or to the extent we distribute less than 100% of REIT taxable income. We will also not be permitted to qualify for treatment as a REIT for federal income tax purposes for four years following the year during which qualification is lost. Even if we qualify as a REIT for federal income tax purposes, we may be subject to certain state and local income and franchise taxes and to federal income and excise taxes on our undistributed REIT taxable income.

We have elected to treat certain of our subsidiaries as taxable REIT subsidiaries, each of which we refer to as a TRS. In general, a TRS may engage in any real estate business and certain non-real estate businesses, subject to certain limitations under the Code. A TRS is subject to federal and state income taxes. The sales of condominiums at Santana Row, which occurred between August 2005 and August 2006, were conducted through a TRS. As a result of these condominium sales, our TRS incurred approximately \$2.4 million and \$3.5 million of income taxes in 2006 and 2005, respectively. Other than the condominium sales, our TRS activities have been limited and they did not incur any significant income taxes.

### **Governmental Regulations Affecting Our Properties**

We and our properties are subject to a variety of federal, state and local environmental, health, safety and similar laws, including:

the Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended, which we refer to as CERCLA;

the Resource Conservation & Recovery Act;

the Federal Clean Water Act;

the Federal Clean Air Act;

the Toxic Substances Control Act;

the Occupational Safety & Health Act; and

the Americans with Disabilities Act.

The application of these laws to a specific property that we own depends on a variety of property-specific circumstances, including the current and former uses of the property, the building materials used at the property and the physical layout of the property. Under certain environmental laws, principally CERCLA, we, as the owner or operator of properties currently or previously owned, may be required to investigate and clean up certain hazardous or toxic substances, asbestos-containing materials, or petroleum product releases at the property. We may also be held liable to a governmental entity or third parties for property damage and for investigation and clean up costs incurred in connection with the contamination, whether or not we knew of, or were responsible for, the contamination. In addition, some environmental laws create a lien on the contaminated site in favor of the government for damages and costs it incurs in connection with the contamination. As the owner or operator of real estate, we also may be liable under common law to third parties for damages and injuries resulting from environmental contamination emanating from the real estate. Such costs or liabilities could exceed the value of the affected real estate. The presence of contamination or the failure to remediate contamination may adversely affect our ability to sell or lease real estate or to borrow using the real estate as collateral.



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Neither existing environmental, health, safety and similar laws nor the costs of our compliance with these laws has had a material adverse effect on our financial condition or results of operations, and management does not believe they will in the future. In addition, we have not incurred, and do not expect to incur, any material costs or liabilities due to environmental contamination at properties we currently own or have owned in the past.

However, we cannot predict the impact of new or changed laws or regulations on properties we currently own or may acquire in the future. We have no current plans for substantial capital expenditures with respect to compliance with environmental, health, safety and similar laws and we carry environmental insurance which covers a number of environmental risks for most of our properties.

## **Competition**

Numerous commercial developers and real estate companies compete with us with respect to the leasing and the acquisition of properties. Some of these competitors may possess greater capital resources than we do, although we do not believe that any single competitor or group of competitors in any of the primary markets where our properties are located are dominant in that market. This competition may:

reduce the number of properties available for acquisition;

increase the cost of properties available for acquisition;

interfere with our ability to attract and retain tenants, leading to increased vacancy rates and/or reduced rents, and

adversely affect our ability to minimize expenses of operation.

Retailers at our properties also face increasing competition from outlet stores, discount shopping clubs, and other forms of marketing of goods and services, such as direct mail, electronic commerce and telemarketing. This competition could contribute to lease defaults and insolvency of tenants.

## **Available Information**

Copies of our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available free of charge through the Investor Information section of our website at [www.federalrealty.com](http://www.federalrealty.com) as soon as reasonably practicable after we electronically file the material with, or furnish the material to, the Securities and Exchange Commission, or the SEC.

Our Corporate Governance Guidelines, Code of Business Conduct, Code of Ethics applicable to our Chief Executive Officer and senior financial officers, Whistleblower Policy, organizational documents and the charters of our audit committee, compensation committee and nominating and corporate governance committee are all available in the Corporate Governance section of the Investor Information section of our website.

Amendments to the Code of Ethics or Code of Business Conduct or waivers that apply to any of our executive officers or our senior financial officers will be disclosed in that section of our website as well.

You may obtain a printed copy of any of the foregoing materials from us by writing to us at Investor Relations, Federal Realty Investment Trust, 1626 East Jefferson Street, Rockville, Maryland 20852.

## **ITEM 1A. RISK FACTORS**

This Annual Report on Form 10-K contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. Also, documents that we incorporate by reference into this Annual Report on Form 10-K, including documents that we subsequently file with the Securities and Exchange Commission, which



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we refer to as the SEC, will contain forward-looking statements. When we refer to forward-looking statements or information, sometimes we use words such as may, will, could, should, plans, intends, expects, believes, estimates, anticipates and continues. In particular, the risk factors describe forward-looking information. The risk factors describe risks that may affect these statements but are not all-inclusive, particularly with respect to possible future events. Many things can happen that can cause actual results to be different from those we describe. These factors include, but are not limited to the following:

### **Revenue from our properties may be reduced or limited if the retail operations of our tenants are not successful.**

Revenue from our properties depends primarily on the ability of our tenants to pay the full amount of rent and other charges due under their leases on a timely basis. Some of our leases provide for the payment, in addition to base rent, of additional rent above the base amount according to a specified percentage of the gross sales generated by the tenants and for reimbursement of real estate taxes and expenses of operating the property. General economic downturns and other conditions affecting the retail industry may affect the success of our tenants' retail operations and therefore the amount of rent and expense reimbursements we receive from our tenants. Any reduction in our tenants' ability to pay base rent, percentage rent or other charges, including the filing by any of our tenants for bankruptcy protection, may adversely affect our financial condition and results of operations.

### **Our net income depends on the success and continued presence of our anchor tenants.**

Our net income could be adversely affected in the event of a downturn in the business, or the bankruptcy or insolvency, of any anchor store or anchor tenant. Anchor tenants generally occupy large amounts of square footage, pay a significant portion of the total rents at a property and contribute to the success of other tenants by drawing significant numbers of customers to a property. The closing of one or more anchor stores at a property could adversely affect that property and result in lease terminations by, or reductions in rent from, other tenants whose leases may permit termination or rent reduction in those circumstances or whose own operations may suffer as a result. This could reduce our net income.

### **We may experience difficulty or delay in renewing leases or re-leasing space.**

We derive most of our revenue directly or indirectly from rent received from our tenants. We are subject to the risks that, upon expiration or termination of leases, whether by their terms, as a result of a tenant bankruptcy or otherwise, leases for space in our properties may not be renewed, space may not be re-leased, or the terms of renewal or re-lease, including the cost of required renovations or concessions to tenants, may be less favorable than current lease terms. As a result, our results of operations and our net income could be reduced.

### **The amount of debt we have and the restrictions imposed by that debt could adversely affect our business and financial condition.**

We have a substantial amount of debt. As of December 31, 2006, we had approximately \$1.7 billion of debt outstanding. Of that outstanding debt, approximately \$285 million was secured by 15 of our properties and approximately \$149 million represented capital lease obligations on 12 of our properties. In addition, we own a 30% interest in a joint venture that had \$77.4 million of debt secured by six properties as of December 31, 2006. In total, approximately \$1.6 billion of our debt as of December 31, 2006, which includes all of our property secured debt (including the property secured debt of the joint venture) and our capital lease obligations, is fixed rate debt. Our organizational documents do not limit the level or amount of debt that we may incur. We do not have a policy limiting the ratio of our debt to total capitalization or assets. The amount of our debt outstanding from time to time could have important consequences to our shareholders. For example, it could:

require us to dedicate a substantial portion of our cash flow from operations to payments on our debt, thereby reducing funds available for operations, property acquisitions, redevelopments and other appropriate business opportunities that may arise in the future;

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limit our ability to make distributions on our outstanding common shares and preferred shares;

make it difficult to satisfy our debt service requirements;

require us to dedicate increased amounts of our cash flow from operations to payments on our variable rate, unhedged debt if interest rates rise;

limit our flexibility in planning for, or reacting to, changes in our business and the factors that affect the profitability of our business;

limit our ability to obtain any additional debt or equity financing we may need in the future for working capital, debt refinancing, capital expenditures, acquisitions, redevelopment or other general corporate purposes or to obtain such financing on favorable terms; and

limit our flexibility in conducting our business, which may place us at a disadvantage compared to competitors with less debt or debt with less restrictive terms.

Our ability to make scheduled payments of the principal of, to pay interest on, or to refinance our indebtedness will depend primarily on our future performance, which to a certain extent is subject to economic, financial, competitive and other factors beyond our control. There can be no assurance that our business will continue to generate sufficient cash flow from operations in the future to service our debt or meet our other cash needs. If we are unable to generate this cash flow from our business, we may be required to refinance all or a portion of our existing debt, sell assets or obtain additional financing to meet our debt obligations and other cash needs, including the payment of dividends required to maintain our status as a real estate investment trust. We cannot assure you that any such refinancing, sale of assets or additional financing would be possible on terms that we would find acceptable.

**We are obligated to comply with financial and other covenants in our debt that could restrict our operating activities, and the failure to comply with such covenants could result in defaults that accelerate payment under our debt.**

Our credit facility and term loans include financial covenants that may limit our operating activities in the future. We are also required to comply with additional covenants that include, among other things, provisions:

relating to the maintenance of property securing a mortgage;

restricting our ability to pledge assets or create liens;

restricting our ability to incur additional debt;

restricting our ability to amend or modify existing leases at properties securing a mortgage;

restricting our ability to enter into transactions with affiliates; and

restricting our ability to consolidate, merge or sell all or substantially all of our assets.

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As of December 31, 2006, we were in compliance with all of our financial covenants. If we were to breach any of our debt covenants, including the covenants listed above, and did not cure the breach within any applicable cure period, our lenders could require us to repay the debt immediately, and, if the debt is secured, could immediately begin proceedings to take possession of the property securing the loan. Many of our debt arrangements, including our public notes and our credit facility, are cross-defaulted, which means that the lenders under those debt arrangements can put us in default and require immediate repayment of their debt if we breach and fail to cure a covenant under certain of our other debt obligations. As a result, any default under our debt covenants could have an adverse effect on our financial condition, our results of operations, our ability to meet our obligations and the market value of our shares.

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### **Our development activities have inherent risks.**

The ground-up development of improvements on real property, as opposed to the renovation and redevelopment of existing improvements, presents substantial risks. We generally do not intend to undertake on our own construction of any new large-scale mixed-use, ground-up development projects; however, we do intend to complete the development and construction of remaining phases of projects we already have started, such as Bethesda Row in Bethesda, Maryland, Santana Row in San Jose, California, and Assembly Square in Somerville, Massachusetts. We may undertake development of these and other projects if it is justifiable on a risk-adjusted return basis. If additional phases of any of our existing projects or if any new projects are not successful, it may adversely affect our financial condition and results of operations.

In addition to the risks associated with real estate investment in general as described elsewhere, the risks associated with our remaining development activities include:

significant time lag between commencement and completion subjects us to greater risks due to fluctuation in the general economy;

failure or inability to obtain construction or permanent financing on favorable terms;

expenditure of money and time on projects that may never be completed;

inability to achieve projected rental rates or anticipated pace of lease-up;

higher than estimated construction costs, including labor and material costs; and

possible delay in completion of a project because of a number of factors, including weather, labor disruptions, construction delays or delays in receipt of zoning or other regulatory approvals, or acts of God (such as fires, earthquakes or floods).

### **Redevelopments and acquisitions may fail to perform as expected.**

Our investment strategy is focused on the redevelopment and acquisition of community and neighborhood shopping centers that are anchored by grocery stores, drugstores or high volume, value-oriented retailers that provide consumer necessities. The redevelopment and acquisition of properties entails risks that include the following, any of which could adversely affect our results of operations and our ability to meet our obligations:

our estimate of the costs to improve, reposition or redevelop a property may prove to be too low, or the time we estimate to complete the improvement, repositioning or redevelopment may be too short. As a result, the property may fail to achieve the returns we have projected, either temporarily or for a longer time;

we may not be able to identify suitable properties to acquire or may be unable to complete the acquisition of the properties we identify;

we may not be able to integrate an acquisition into our existing operations successfully;



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properties we redevelop or acquire may, within the time frames we project, fail to achieve the occupancy or rental rates we project at the time we make the decision to invest, which may result in the properties' failure to achieve the returns we projected;

our pre-acquisition evaluation of the physical condition of each new investment may not detect certain defects or identify necessary repairs until after the property is acquired, which could significantly increase our total acquisition costs; and

our investigation of a property or building prior to our acquisition, and any representations we may receive from the seller of such building or property, may fail to reveal various liabilities, which could reduce the cash flow from the property or increase our acquisition cost.

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### **Our ability to grow will be limited if we cannot obtain additional capital.**

Our growth strategy is focused on the redevelopment of properties we already own and the acquisition of additional properties. We believe that it will be difficult to fund our expected growth with cash from operating activities because, in addition to other requirements, we are generally required to distribute to our shareholders at least 90% of our REIT taxable income each year to continue to qualify as a real estate investment trust, or REIT, for federal income tax purposes. As a result, we must rely primarily upon the availability of debt or equity capital, which may or may not be available on favorable terms or at all. The debt could include mortgage loans from third parties or the sale of debt securities. Equity capital could include our common shares or preferred shares. We cannot guarantee that additional financing, refinancing or other capital will be available in the amounts we desire or on favorable terms. Our access to debt or equity capital depends on a number of factors, including the market's perception of our growth potential, our ability to pay dividends, and our current and potential future earnings. Depending on the outcome of these factors, we could experience delay or difficulty in implementing our growth strategy on satisfactory terms, or be unable to implement this strategy.

### **Rising interest rates could adversely affect our cash flow and the market price of our outstanding debt and preferred shares.**

Of our approximately \$1.7 billion of debt outstanding as of December 31, 2006, approximately \$107 million bears interest at variable rates and was unhedged. We may borrow additional funds at variable interest rates in the future. Increases in interest rates would increase the interest expense on our variable rate debt and reduce our cash flow, which could adversely affect our ability to service our debt and meet our other obligations and also could reduce the amount we are able to distribute to our shareholders. Although we have in the past and may in the future enter into hedging arrangements or other transactions as to a portion of our variable rate debt to limit our exposure to rising interest rates, the amounts we are required to pay under the variable rate debt to which the hedging or similar arrangements relate may increase in the event of non-performance by the counterparties to any of our hedging arrangements. In addition, an increase in market interest rates may lead purchasers of our debt securities and preferred shares to demand a higher annual yield, which could adversely affect the market price of our outstanding debt securities and preferred shares and the cost of issuing additional debt securities or preferred shares.

### **Our performance and value are subject to general risks associated with the real estate industry.**

Our economic performance and the value of our real estate assets, and, consequently, the value of our investments, are subject to the risk that if our properties do not generate revenues sufficient to meet our operating expenses, including debt service and capital expenditures, our cash flow and ability to pay distributions to our shareholders will be adversely affected. As a real estate company, we are susceptible to the following real estate industry risks:

economic downturns in the areas where our properties are located;

adverse changes in local real estate market conditions, such as an oversupply or reduction in demand;

changes in tenant preferences that reduce the attractiveness of our properties to tenants;

zoning or regulatory restrictions;

decreases in market rental rates;

weather conditions that may increase or decrease energy costs and other weather-related expenses;

costs associated with the need to periodically repair, renovate and re-lease space; and

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increases in the cost of adequate maintenance, insurance and other operating costs, including real estate taxes, associated with one or more properties, which may occur even when circumstances such as market factors and competition cause a reduction in revenues from one or more properties, although real estate taxes typically do not increase upon a reduction in such revenues.

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### **Many real estate costs are fixed, even if income from our properties decreases.**

Our financial results depend primarily on leasing space in our properties to tenants on terms favorable to us. Costs associated with real estate investment, such as real estate taxes, insurance and maintenance costs, generally are not reduced even when a property is not fully occupied, rental rates decrease, or other circumstances cause a reduction in income from the property. As a result, cash flow from the operations of our properties may be reduced if a tenant does not pay its rent or we are unable to rent our properties on favorable terms. Under those circumstances, we might not be able to enforce our rights as landlord without delays and may incur substantial legal costs. Additionally, new properties that we may acquire or develop may not produce any significant revenue immediately, and the cash flow from existing operations may be insufficient to pay the operating expenses and debt service associated with such new properties until they are fully leased.

### **Competition may limit our ability to purchase new properties and generate sufficient income from tenants.**

Numerous commercial developers and real estate companies compete with us in seeking tenants for our existing properties and properties for acquisition. This competition may:

reduce properties available for acquisition;

increase the cost of properties available for acquisition;

reduce rents payable to us;

interfere with our ability to attract and retain tenants;

lead to increased vacancy rates at our properties; and

adversely affect our ability to minimize expenses of operation.

Retailers at our properties also face increasing competition from outlet stores, discount shopping clubs, and other forms of marketing of goods, such as direct mail, internet marketing and telemarketing. This competition could contribute to lease defaults and insolvency of tenants. If we are unable to continue to attract appropriate retail tenants to our properties, or to purchase new properties in our geographic markets, it could materially affect our ability to generate net income, service our debt and make distributions to our shareholders.

### **We may be unable to sell properties when appropriate because real estate investments are illiquid.**

Real estate investments generally cannot be sold quickly. In addition, there are some limitations under federal income tax laws applicable to real estate and to REITs in particular that may limit our ability to sell our assets. We may not be able to alter our portfolio promptly in response to changes in economic or other conditions. Our inability to respond quickly to adverse changes in the performance of our investments could have an adverse effect on our ability to meet our obligations and make distributions to our shareholders.

### **Our insurance coverage on our properties may be inadequate.**

We currently carry comprehensive insurance on all of our properties, including insurance for liability, fire, flood, rental loss and acts of terrorism. We also currently carry earthquake insurance on all of our properties in California and environmental insurance on most of our properties. All of these policies contain coverage limitations. We believe these coverages are of the types and amounts customarily obtained for or by an owner of similar types of real property assets located in the areas where our properties are located. We intend to obtain similar insurance coverage on subsequently acquired properties.

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The availability of insurance coverage may decrease and the prices for insurance may increase as a consequence of significant losses incurred by the insurance industry. As a result, we may be unable to renew or duplicate our current insurance coverage in adequate amounts or at reasonable prices. In addition, insurance

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companies may no longer offer coverage against certain types of losses, such as losses due to terrorist acts and toxic mold, or, if offered, the expense of obtaining these types of insurance may not be justified. We therefore may cease to have insurance coverage against certain types of losses and/or there may be decreases in the limits of insurance available. If an uninsured loss or a loss in excess of our insured limits occurs, we could lose all or a portion of the capital we have invested in a property, as well as the anticipated future revenue from the property, but still remain obligated for any mortgage debt or other financial obligations related to the property. We cannot guarantee that material losses in excess of insurance proceeds will not occur in the future. If any of our properties were to experience a catastrophic loss, it could disrupt seriously our operations, delay revenue and result in large expenses to repair or rebuild the property. Also, due to inflation, changes in codes and ordinances, environmental considerations and other factors, it may not be feasible to use insurance proceeds to replace a building after it has been damaged or destroyed. Events such as these could adversely affect our results of operations and our ability to meet our obligations, including distributions to our shareholders.

**We may have limited flexibility in dealing with our jointly owned investments.**

Our organizational documents do not limit the amount of funds that we may invest in properties and assets jointly with other persons or entities and as of February 23, 2007, excluding our joint venture with Clarion Lion Properties Fund, we hold eight shopping centers and five urban retail and mixed-use properties jointly with other persons. We may make additional joint investments in the future. Our existing and future joint investments may subject us to special risks, including the possibility that our partners or co-investors might become bankrupt, that those partners or co-investors might have economic or other business interests or goals which are unlike or incompatible with our business interests or goals, and that those partners or co-investors might be in a position to take action contrary to our suggestions or instructions, or in opposition to our policies or objectives. Although we hold the managing general partnership or membership interest in all of our existing co-investments as of February 23, 2007, we must obtain the consent of the co-investor or meet defined criteria to sell or to finance five of these properties. Joint ownership gives a third party the opportunity to influence the return we can achieve on some of our investments and may adversely affect our ability to make distributions to our shareholders. We may also be liable for the actions of our co-investors.

In addition, on July 1, 2004, we entered into a new joint venture with affiliates of Clarion Lion Properties Fund for purposes of acquiring properties. Although we are the managing general partner of that entity, we have only a 30% ownership interest in that entity. Our partner's consent is required to take certain actions with respect to the properties acquired by the venture, and as a result, we may not be able to take actions that we believe are necessary or desirable to protect or increase the value of the property or the property's income stream. Pursuant to the terms of our partnership, we must obtain our partner's consent to do the following:

enter into new anchor tenant leases, modify existing anchor tenant leases or enforce remedies against anchor tenants;

make certain repairs, renovations or other changes or improvements to properties; and

sell or finance the property with secured debt.

The terms of our partnership require that certain acquisition opportunities be presented first to the joint venture, which limits our ability to acquire properties for our own account which could, in turn, limit our ability to grow. Our investment in this joint venture is also subject to the risks described above for jointly owned investments. As of December 31, 2006, this joint venture owned six properties.

**Environmental laws and regulations could reduce the value or profitability of our properties.**

All real property and the operations conducted on real property are subject to federal, state and local laws, ordinances and regulations relating to hazardous materials, environmental protection and human health and safety. Under various federal, state and local laws, ordinances and regulations, we and our tenants may be

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required to investigate and clean up certain hazardous or toxic substances released on or in properties we own or operate, and also may be required to pay other costs relating to hazardous or toxic substances. This liability may be imposed without regard to whether we or our tenants knew about the release of these types of substances or were responsible for their release. The presence of contamination or the failure properly to remediate contamination at any of our properties may adversely affect our ability to sell or lease those properties or to borrow funds by using those properties as collateral. The costs or liabilities could exceed the value of the affected real estate. We are not aware of any environmental condition with respect to any of our properties that management believes would have a material adverse effect on our business, assets or results of operations taken as a whole. The uses of any of our properties prior to our acquisition of the property and the building materials used at the property are among the property-specific factors that will affect how the environmental laws are applied to our properties. If we are subject to any material environmental liabilities, the liabilities could adversely affect our results of operations and our ability to meet our obligations.

We cannot predict what other environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist on the properties in the future. Compliance with existing and new laws and regulations may require us or our tenants to spend funds to remedy environmental problems. Our tenants, like many of their competitors, have incurred, and will continue to incur, capital and operating expenditures and other costs associated with complying with these laws and regulations, which will adversely affect their potential profitability.

Generally, our tenants must comply with environmental laws and meet remediation requirements. Our leases typically impose obligations on our tenants to indemnify us from any compliance costs we may incur as a result of the environmental conditions on the property caused by the tenant. If a lease does not require compliance or if a tenant fails to or cannot comply, we could be forced to pay these costs. If not addressed, environmental conditions could impair our ability to sell or re-lease the affected properties in the future or result in lower sales prices or rent payments.

### **The Americans with Disabilities Act of 1990 could require us to take remedial steps with respect to existing or newly acquired properties.**

Our existing properties, as well as properties we may acquire, as commercial facilities, are required to comply with Title III of the Americans with Disabilities Act of 1990. Investigation of a property may reveal non-compliance with this Act. The requirements of this Act, or of other federal, state or local laws, also may change in the future and restrict further renovations of our properties with respect to access for disabled persons. Future compliance with this Act may require expensive changes to the properties.

### **The revenues generated by our tenants could be negatively affected by various federal, state and local laws to which they are subject.**

We and our tenants are subject to a wide range of federal, state and local laws and regulations, such as local licensing requirements, consumer protection laws and state and local fire, life-safety and similar requirements that affect the use of the properties. The leases typically require that each tenant comply with all regulations. Failure to comply could result in fines by governmental authorities, awards of damages to private litigants, or restrictions on the ability to conduct business on such properties. Non-compliance of this sort could reduce our revenues from a tenant, could require us to pay penalties or fines relating to any non-compliance, and could adversely affect our ability to sell or lease a property.

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### **Failure to qualify as a REIT for federal income tax purposes would cause us to be taxed as a corporation, which would substantially reduce funds available for payment of distributions.**

We believe that we are organized and qualified as a REIT for federal income tax purposes and currently intend to operate in a manner that will allow us to continue to qualify as a REIT under the Internal Revenue Code of 1986, as amended (the Code). However, we cannot assure you that we will remain qualified as such in the future.

Qualification as a REIT involves the application of highly technical and complex Code provisions and applicable income tax regulations that have been issued under the Code. Certain facts and circumstances not entirely within our control may affect our ability to qualify as a REIT. For example, in order to qualify as a REIT, at least 95% of our gross income in any year must be derived from qualifying rents and other income. Satisfying this requirement could be difficult, for example, if defaults by tenants were to reduce the amount of income from qualifying rents. As a REIT, we must generally make annual distributions to shareholders of at least 90% of our REIT taxable income. In addition, new legislation, new regulations, new administrative interpretations or new court decisions may significantly change the tax laws with respect to qualification as a REIT or the federal income tax consequences of such qualification.

If we fail to qualify as a REIT:

we would not be allowed a deduction for distributions to shareholders in computing taxable income;

we would be subject to federal income tax at regular corporate rates;

we could be subject to the federal alternative minimum tax;

unless we are entitled to relief under specific statutory provisions, we could not elect to be taxed as a REIT for four taxable years following the year during which we were disqualified;

we could be required to pay significant income taxes, which would substantially reduce the funds available for investment or for distribution to our shareholders for each year in which we failed or were not permitted to qualify; and

we would no longer be required by law to make any distributions to our shareholders.

### **We may be required to incur additional debt to qualify as a REIT.**

As a REIT, we must make generally annual distributions to shareholders of at least 90% of our REIT taxable income. We are subject to income tax on amounts of undistributed REIT taxable income and net capital gain. In addition, we would be subject to a 4% excise tax if we fail to distribute sufficient income to meet a minimum distribution test based on our ordinary income, capital gain and aggregate undistributed income from prior years. We intend to make distributions to shareholders to comply with the Code's distribution provisions and to avoid federal income and excise tax. We may need to borrow funds to meet our distribution requirements because:

our income may not be matched by our related expenses at the time the income is considered received for purposes of determining taxable income; and

non-deductible capital expenditures, creation of reserves, or debt service requirements may reduce available cash but not taxable income.



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In these circumstances, we might have to borrow funds on unfavorable terms and we may have to borrow funds even if our management believes the market conditions make borrowing financially unattractive.

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### **To maintain our status as a REIT, we limit the amount of shares any one shareholder can own.**

The Code imposes certain limitations on the ownership of the stock of a REIT. For example, not more than 50% in value of our outstanding shares of capital stock may be owned, actually or constructively, by five or fewer individuals (as defined in the Code). To protect our REIT status, our declaration of trust prohibits any one shareholder from owning (actually or constructively) more than 9.8% in value of the outstanding common shares or of any class or series of outstanding preferred shares. The constructive ownership rules are complex. Shares of our capital stock owned, actually or constructively, by a group of related individuals and/or entities may be treated as constructively owned by one of those individuals or entities. As a result, the acquisition of less than 9.8% in value of the outstanding common shares and/or a class or series of preferred shares (or the acquisition of an interest in an entity that owns common shares or preferred shares) by an individual or entity could cause that individual or entity (or another) to own constructively more than 9.8% in value of the outstanding stock. If that happened, either the transfer or ownership would be void or the shares would be transferred to a charitable trust and then sold to someone who can own those shares without violating the 9.8% ownership limit.

The Board of Trustees may waive these restrictions on a case-by-case basis. In addition, the Board of Trustees and two-thirds of our shareholders eligible to vote at a shareholder meeting may remove these restrictions if they determine it is no longer in our best interests to attempt to qualify, or to continue to qualify, as a REIT. The 9.8% ownership restrictions may delay, defer or prevent a transaction or a change of our control that might involve a premium price for the common shares or otherwise be in the shareholders' best interest.

### **We cannot assure you we will continue to pay dividends at historical rates.**

Our ability to continue to pay dividends on our common shares at historical rates or to increase our common share dividend rate, and our ability to pay preferred share dividends and service our debt securities, will depend on a number of factors, including, among others, the following:

our financial condition and results of future operations;

the performance of lease terms by tenants;

the terms of our loan covenants; and

our ability to acquire, finance, develop or redevelop and lease additional properties at attractive rates.

If we do not maintain or increase the dividend rate on our common shares, it could have an adverse effect on the market price of our common shares and other securities. Any preferred shares we may offer in the future may have a fixed dividend rate that would not increase with any increases in the dividend rate of our common shares. Conversely, payment of dividends on our common shares may be subject to payment in full of the dividends on any preferred shares and payment of interest on any debt securities we may offer.

### **Certain tax and anti-takeover provisions of our declaration of trust and bylaws may inhibit a change of our control.**

Certain provisions contained in our declaration of trust and bylaws and the Maryland General Corporation Law, as applicable to Maryland REITs, may discourage a third party from making a tender offer or acquisition proposal to us. If this were to happen, it could delay, deter or prevent a change in control or the removal of existing management. These provisions also may delay or prevent the shareholders from receiving a premium for their common shares over then-prevailing market prices. These provisions include:

the REIT ownership limit described above;

authorization of the issuance of our preferred shares with powers, preferences or rights to be determined by the Board of Trustees;

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a staggered, fixed-size Board of Trustees consisting of three classes of trustees;

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special meetings of our shareholders may be called only by the chairman of the board, the chief executive officer, the president, by one-third of the trustees or by shareholders possessing no less than 25% of all the votes entitled to be cast at the meeting;

the Board of Trustees, without a shareholder vote, can classify or reclassify unissued shares of beneficial interest, including the reclassification of common shares into preferred shares and vice-versa;

a two-thirds shareholder vote is required to approve some amendments to the declaration of trust;

advance-notice requirements for proposals to be presented at shareholder meetings; and

a shareholder rights plan that provides, among other things, that when specified events occur, our shareholders will be entitled to purchase from us a number of common shares equal in value to two times the purchase price, which initially will be equal to \$65 per share, subject to certain adjustments.

In addition, if we elect to be governed by it in the future, the Maryland control share acquisition law could delay or prevent a change in control. Under Maryland law, unless a REIT elects not to be subject to this law, control shares acquired in a control share acquisition have no voting rights except to the extent approved by shareholders by a vote of two-thirds of the votes entitled to be cast on the matter, excluding shares owned by the acquirer and by officers or trustees who are employees of the REIT. Control shares are voting shares that would entitle the acquirer to exercise voting power in electing trustees within specified ranges of voting power. A control share acquisition means the acquisition of control shares, with some exceptions.

Our bylaws state that the Maryland control share acquisition law will not apply to any acquisition by any person of our common shares. This bylaw provision may be repealed, in whole or in part, at any time, whether before or after an acquisition of control shares, by a vote of a majority of the shareholders entitled to vote, and, upon such repeal, may, to the extent provided by any successor bylaw, apply to any prior or subsequent control share acquisition.

### **We may amend or revise our business policies without your approval.**

Our Board of Trustees may amend or revise our operating policies without shareholder approval. Our investment, financing and borrowing policies and policies with respect to all other activities, such as growth, debt, capitalization and operations, are determined by the Board of Trustees. The Board of Trustees may amend or revise these policies at any time and from time to time at its discretion. A change in these policies could adversely affect our financial condition and results of operations, and the market price of our securities.

The current business plan adopted by our Board of Trustees focuses on our investment in neighborhood and community shopping centers, principally through redevelopments and acquisitions. If this business plan is not successful, it could have a material adverse effect on our financial condition and results of operations.

Given these uncertainties, readers are cautioned not to place undue reliance on any forward-looking statements that we make, including those in this Annual Report on Form 10-K. Except as may be required by law, we make no promise to update any of the forward-looking statements as a result of new information, future events or otherwise. You should carefully review the above risks and the risk factors.

## **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

## **ITEM 2. PROPERTIES**

### **General**

As of December 31, 2006, we owned or had a majority ownership interest in 111 community and neighborhood shopping centers and retail mixed-used properties comprising approximately 18.8 million square



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feet, located primarily in densely populated and affluent communities throughout the Northeast and Mid-Atlantic United States, as well as California. In addition, we own one apartment complex in Maryland. No single property accounted for over 10% of our 2006 total revenue or net income. We believe that our properties are adequately covered by commercial general liability, fire, flood, earthquake, terrorism and business interruption insurance provided by reputable companies, with commercially reasonable exclusions, deductibles and limits.

We operate our business on an asset management model, where small, focused teams are responsible for a portfolio of assets. We have divided our portfolio of properties into two operating regions: the East and West. Each region is operated under the direction of one or more asset managers, with dedicated leasing, property management and financial staff, and operates largely autonomously with respect to day-to-day operating decisions.

**Tenant Diversification**

As of December 31, 2006, we had approximately 2,300 leases, ranging from sole proprietors to major national retailers. No one tenant or affiliated group of tenants accounted for more than 2.5% of our annualized base rent as of December 31, 2006. As a result of our tenant diversification, we believe our exposure to any recent and future bankruptcy filing in the retail sector has not been and will not be significant.

**Geographic Diversification**

Our 112 properties (including our one apartment complex) are located in 14 states and the District of Columbia. The following table shows, by region and state within the region, the number of properties, the gross leasable area of commercial space and the percentage of total portfolio gross leasable area of commercial space in each state as of December 31, 2006.

| Region and State            | Number of Properties | Gross Leasable Area<br>(In square feet) | Percentage of Gross Leasable Area |
|-----------------------------|----------------------|---|-----------------------------------|
| <b>East region</b>          |                      |   |                                   |
| Virginia                    | 17                   | 3,348,000                               | 17.8%                             |
| Maryland                    | 12                   | 3,033,000                               | 16.1%                             |
| New Jersey                  | 10                   | 2,679,000                               | 14.3%                             |
| Pennsylvania(1)             | 11                   | 2,397,000                               | 12.8%                             |
| Massachusetts               | 7                    | 1,577,000                               | 8.4%                              |
| New York                    | 7                    | 1,148,000                               | 6.1%                              |
| Illinois                    | 4                    | 757,000                                 | 4.0%                              |
| Connecticut                 | 3                    | 317,000                                 | 1.7%                              |
| New Hampshire               | 2                    | 294,000                                 | 1.6%                              |
| Michigan                    | 1                    | 217,000                                 | 1.2%                              |
| District of Columbia        | 2                    | 168,000                                 | 0.9%                              |
| North Carolina              | 1                    | 159,000                                 | 0.8%                              |
| Maine                       | 1                    | 101,000                                 | 0.5%                              |
| <b>Total East region</b>    | <b>78</b>            | <b>16,195,000</b>                       | <b>86.2%</b>                      |
| <b>West region</b>          |                      |   |                                   |
| California                  | 25                   | 2,434,000                               | 12.9%                             |
| Texas                       | 9                    | 171,000                                 | 0.9%                              |
| <b>Total West region</b>    | <b>34</b>            | <b>2,605,000</b>                        | <b>13.8%</b>                      |
| <b>Total all regions(2)</b> | <b>112</b>           | <b>18,800,000</b>                       | <b>100.0%</b>                     |

(1) We also own two participating mortgages totaling approximately \$28.3 million secured by multiple buildings in Manayunk, Pennsylvania.

(2) These 112 properties are operated as 86 real estate projects.

**Table of Contents****Leases, Lease Terms and Lease Expirations**

Our leases are classified as operating leases and typically are structured to require the monthly payment of minimum rents in advance, subject to periodic increases during the term of the lease, percentage rents based on the level of sales achieved by tenants, and reimbursement of a majority of on-site operating expenses and real estate taxes. These features in our leases reduce our exposure to higher costs caused by inflation and allow us to participate in improved tenant sales.

Commercial property leases generally range from 3 to 10 years; however, certain leases, primarily with anchor tenants, may be longer. Many of our leases contain tenant options that enable the tenant to extend the term of the lease at expiration at pre-established rental rates that often include fixed rent increases, consumer price index adjustments or other market rate adjustments from the prior base rent. Leases on residential units are generally for a period of one year or less and, in 2006, represented approximately 2.8% of total revenues.

The following table sets forth the schedule of lease expirations for our commercial leases in place as of December 31, 2006 for each of the 10 years beginning with 2007 and after 2016 in the aggregate, in both cases, assuming that none of the tenants exercise future renewal options. Annualized base rents reflect in-place contractual rents as of December 31, 2006.

| <b>Year of Lease Expiration</b> | <b>Leased Square Footage Expiring</b> | <b>Percentage of Leased Square Footage Expiring</b> | <b>Annualized Base Rent Represented by Expiring Leases</b> | <b>Percentage of Annualized Base Rent Represented by Expiring Leases</b> |
|---------------------------------|---------------------------------------|---|--|--|
| 2007                            | 1,219,000                             | 7%  | 23,325,000   | 6.9%   |
| 2008                            | 1,910,000                             | 11%   | 30,702,000   | 9.1%   |
| 2009                            | 2,270,000                             | 13%   | 40,989,000   | 12.1%  |
| 2010                            | 1,586,000                             | 9%  | 32,106,000   | 9.5%   |
| 2011                            | 1,761,000                             | 10%   | 42,903,000   | 12.7%  |
| 2012                            | 1,734,000                             | 10%   | 29,966,000   | 8.8%   |
| 2013                            | 995,000                               | 5%  | 19,772,000   | 5.8%   |
| 2014                            | 1,112,000                             | 6%  | 24,893,000   | 7.3%   |
| 2015                            | 840,000                               | 5%  | 16,360,000   | 4.8%   |
| 2016                            | 922,000                               | 5%  | 19,617,000   | 5.8%   |
| Thereafter                      | 3,518,000                             | 19%   | 58,220,000   | 17.2%  |
| <b>Total</b>                    | <b>17,867,000</b>                     | <b>100%</b>   | <b>\$ 338,853,000</b>                                      | <b>100.0%</b>  |



**Table of Contents****Retail and Residential Properties**

The following table sets forth information concerning all properties in which we owned an equity interest, had a leasehold interest, or controlled and are consolidated as of December 31, 2006. Except as otherwise noted, we are the sole owner of our retail properties. Principal tenants are the largest tenants in the property based on square feet leased or are tenants important to a property's success due to their ability to attract retail customers.

|  |                   |               | Square Feet(1)   |                      |   |
|--|-------------------|---------------|------------------|----------------------|---|
|  | Year Completed    | Year Acquired | /Apartment Units | Percentage Leased(2) | Principal Tenant(s)   |
| <b>EAST REGION</b>                                 |                   |               |                  |                      |   |
| 7770 Richmond Highway<br>Alexandria, VA 22036      | 1974              | 2006          | 61,000           | 100%                 | Gold's Gym  |
| Allwood<br>Clifton, NJ 07013(3)                    | 1958              | 1988          | 50,000           | 100%                 | Stop & Shop   |
| Andorra<br>Philadelphia, PA 19128                  | 1953              | 1988          | 267,000          | 100%                 | Acme Markets<br>Kohl's<br>Staples<br>L.A. Fitness   |
| Assembly Square/Sturtevant<br>Somerville, MA 02145 | 2005              | 2005          | 554,000          | 100%                 | Bed, Bath & Beyond<br>Christmas Tree Shops<br>Kmart<br>Staples<br>TJ Maxx<br>A.C. Moore<br>Sports Authority |
| Bala Cynwyd<br>Bala Cynwyd, PA 19004               | 1955              | 1993          | 280,000          | 100%                 | Acme Markets<br>Lord & Taylor<br>L.A. Fitness   |
| Barracks Road<br>Charlottesville, VA 22905         | 1958              | 1985          | 488,000          | 100%                 | Bed, Bath & Beyond<br>Harris Teeter<br>Kroger<br>Barnes & Noble<br>Old Navy                                 |
| Bath Shopping Center<br>Bath, ME 04530             | 1978              | 2006          | 101,000          | 96%                  | Shaw's Supermarket<br>CVS   |
| Bethesda Row<br>Bethesda, MD 20814(7)              | 1945-1991<br>2001 | 1993-2006     | 477,000          | 94%                  | Barnes & Noble<br>Giant Food<br>Landmark Theater<br>Washington Sports Club                                  |
| Blue Star<br>Watchung, NJ 07060(3)                 | 1959              | 1988          | 410,000          | 99%                  | Shop Rite<br>Kohl's<br>Michaels<br>Toys R Us<br>Marshalls   |
| Brick Plaza<br>Brick Township, NJ 08723(6)         | 1958              | 1989          | 409,000          | 100%                 | A&P Supermarket<br>Barnes & Noble<br>Loews Theatres<br>Sports Authority                                     |
| Bristol<br>Bristol, CT 06010                       | 1959              | 1995          | 275,000          | 97%                  | Stop & Shop<br>TJ Maxx  |
| Brunswick<br>North Brunswick, NJ 08902(3)          | 1957              | 1988          | 303,000          | 99%                  | A&P Supermarket<br>A.J. Wright<br>L.A. Fitness  |

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|   |      |      |         |     |                         |
|---|------|------|---------|-----|-------------------------|
| Chelsea Commons I & II<br>Chelsea, MA 02150 | 1962 | 2006 | 179,000 | 99% | Sav-A-Lot<br>Home Depot |
|---|------|------|---------|-----|-------------------------|

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Retail and Residential Properties continued

|   |                |               | Square Feet(1)   |                      |  |
|---|----------------|---------------|------------------|----------------------|--|
|   | Year Completed | Year Acquired | /Apartment Units | Percentage Leased(2) | Principal Tenant(s)  |
| <b>EAST REGION</b>  |                |               |                  |                      |  |
| Congressional Plaza<br>Rockville, MD 20852(4)             | 1965           | 1965          | 338,000          | 91%                  | Buy Buy Baby<br>Whole Foods<br>Container Store                             |
| Congressional Plaza Residential<br>Rockville, MD 20852(4) | 2003           | 1965          | 146 units        | 96%                  |  |
| Courthouse Center<br>Rockville, MD 20852(5)               | 1970           | 1997          | 38,000           | 97%                  |  |
| Clifton<br>Clifton, NJ 07013(3)                           | 1959           | 1988          | 80,000           | 100%                 | Drug Fair<br>Dollar Express  |
| Crossroads<br>Highland Park, IL 60035                     | 1959           | 1993          | 173,000          | 95%                  | Comp USA<br>Golfsmith<br>Guitar Center                                     |
| Dedham<br>Dedham, MA 02026                                | 1959           | 1993          | 241,000          | 94%                  | Pier 1 Imports<br>Star Market  |
| Eastgate<br>Chapel Hill, NC 27514                         | 1963           | 1986          | 159,000          | 90%                  | Earth Fare<br>Stein Mart   |
| Ellisburg Circle<br>Cherry Hill, NJ 08034                 | 1959           | 1992          | 267,000          | 89%                  | Genuardi s<br>Stein Mart   |
| Falls Plaza<br>Falls Church, VA 22046                     | 1962           | 1967          | 73,000           | 100%                 | Giant Food   |
| Falls Plaza East<br>Falls Church, VA 22046                | 1960           | 1972          | 71,000           | 100%                 | CVS<br>Staples   |
| Feasterville<br>Feasterville, PA 19047                    | 1958           | 1980          | 111,000          | 100%                 | Genuardi s<br>OfficeMax  |
| Federal Plaza<br>Rockville, MD 20852                      | 1970           | 1989          | 247,000          | 99%                  | Comp USA<br>Ross Dress For Less<br>TJ Maxx                                 |
| Finley Square<br>Downers Grove, IL 60515                  | 1974           | 1995          | 315,000          | 97%                  | Bed, Bath & Beyond<br>Sports Authority                                     |
| Flourtown<br>Flourtown, PA 19031                          | 1957           | 1980          | 181,000          | 96%                  | Genuardi s   |
| Forest Hills<br>Forest Hills, NY                          | 1937-1987      | 1997          | 85,000           | 100%                 | Midway Theatre<br>Duane Reade<br>Gap                                       |
| Friendship Center<br>Washington, D.C 20015                | 1998           | 2001          | 119,000          | 100%                 | Maggiano s<br>Borders Books<br>Linens n Things                             |
| Fresh Meadows<br>Queens, NY 11365                         | 1949           | 1997          | 403,000          | 95%                  | Cineplex Odeon<br>Filene s Basement<br>Kohl s<br>Associated Food<br>Stores |
| Gaithersburg Square<br>Gaithersburg, MD 20878             | 1966           | 1993          | 198,000          | 99%                  | Bed, Bath & Beyond<br>Borders Books and<br>Music<br>Ross Dress For Less    |
| Garden Market<br>Western Springs, IL 60558                | 1958           | 1994          | 140,000          | 96%                  | Dominick s<br>Walgreens  |
| Governor Plaza<br>Glen Burnie, MD 21961                   | 1963           | 1985          | 269,000          | 100%                 | Office Depot<br>Comp USA<br>Bally s Total Fitness                          |



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Retail and Residential Properties continued

|   |                       |                      | Square Feet(1)          |                             |   |
|---|-----------------------|----------------------|-------------------------|-----------------------------|---|
| <b>EAST REGION</b>                        | <b>Year Completed</b> | <b>Year Acquired</b> | <b>/Apartment Units</b> | <b>Percentage Leased(2)</b> | <b>Principal Tenant(s)</b>  |
| Gratiot Plaza<br>Roseville, MI 48066      | 1964                  | 1973                 | 217,000                 | 100%                        | Bed, Bath & Beyond<br>Best Buy<br>Farmer Jacks<br>DSW                               |
| Greenwich Avenue<br>Greenwich Avenue, CT  | 1995                  | 1994-1996            | 42,000                  | 100%                        | Saks Fifth Avenue   |
| Hamilton<br>Hamilton, NJ 08690(3)         | 1961                  | 1988                 | 190,000                 | 93%                         | Shop Rite<br>Stevens Furniture<br>A.C. Moore  |
| Hauppauge<br>Hauppauge, NY 11788          | 1963                  | 1998                 | 133,000                 | 98%                         | Shop Rite<br>A.C. Moore   |
| Huntington<br>Huntington, NY 11746(3)     | 1962                  | 1988                 | 279,000                 | 100%                        | Barnes & Noble<br>Bed, Bath & Beyond<br>Buy Buy Baby<br>Toys R Us                   |
| Idylwood Plaza<br>Falls Church, VA 22030  | 1991                  | 1994                 | 73,000                  | 85%                         | Whole Foods   |
| Key Road<br>Keene, NH 03431               | 1968                  | 2006                 | 76,000                  | 100%                        | Petco   |
| Lancaster<br>Lancaster, PA 17601(3)       | 1958                  | 1980                 | 107,000                 | 100%                        | Giant Food<br>Michaels  |
| Langhorne Square<br>Levittown, PA 19056   | 1966                  | 1985                 | 216,000                 | 98%                         | Marshalls<br>Redner's Market  |
| Laurel Centre<br>Laurel, MD 20707         | 1956                  | 1986                 | 386,000                 | 98%                         | Giant Food<br>Marshalls<br>Toys R Us  |
| Lawrence Park<br>Broomall, PA 19008       | 1972                  | 1980                 | 353,000                 | 100%                        | Acme Markets<br>TJ Maxx<br>CHI<br>CVS<br>Home Goods                                 |
| Leesburg Plaza<br>Leesburg, VA 20176(5)   | 1967                  | 1998                 | 236,000                 | 99%                         | Giant Food<br>Pier 1 Imports<br>Office Depot<br>Champion Billiards<br>PetSmart      |
| Linden Square<br>Wellesley, MA 02481      | 1960                  | 2006                 | 100,000                 | 95%                         | Roche Brothers Supermarket<br>Fitness Club for Women<br>Wellesley Volkswagen, Buick |
| Loehmann's Plaza<br>Fairfax, VA 22042     | 1971                  | 1983                 | 250,000                 | 98%                         | Bally's Total Fitness<br>Loehmann's<br>Dress Shop                                   |
| Melville Mall<br>Huntington, NY 11747(12) | 1974                  | 2006                 | 248,000                 | 100%                        | Waldbaum's<br>Marshalls<br>Kohl's   |
| Mercer Mall<br>Lawrenceville, NJ 08648(3) | 1975                  | 2003                 | 501,000                 | 94%                         | Raymour & Flanigan  |

Bed, Bath & Beyond  
DSW  
TJ Maxx  
Shop Rite

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## Retail and Residential Properties continued

|   |                       |                      | Square Feet(1)          |                             |  |
|---|-----------------------|----------------------|-------------------------|-----------------------------|--|
| <b>EAST REGION</b>                                | <b>Year Completed</b> | <b>Year Acquired</b> | <b>/Apartment Units</b> | <b>Percentage Leased(2)</b> | <b>Principal Tenant(s)</b>   |
| Mid-Pike Plaza<br>Rockville, MD 20852(3)          | 1963                  | 1982                 | 309,000                 | 100%                        | Bally's Total Fitness<br>Linens n Things<br>Toys R Us<br>A.C. Moore<br>Filene's Basement         |
| Mount Vernon Plaza<br>Alexandria, VA 22306(5)(6)  | 1972                  | 2003                 | 284,000                 | 94%                         | Shoppers Food<br>Warehouse<br>Bed, Bath & Beyond<br>Michaels                                     |
| Northeast<br>Philadelphia, PA 19114               | 1959                  | 1983                 | 287,000                 | 85%                         | Burlington Coat Factory<br>Marshalls   |
| North Dartmouth<br>North Dartmouth, MA 02747      | 2004                  | 2006                 | 183,000                 | 100%                        | Stop & Shop<br>Lowe's Home Center  |
| North Lake Commons<br>Lake Zurich, IL 60047       | 1989                  | 1994                 | 129,000                 | 96%                         | Dominick's   |
| Old Keene Mill<br>Springfield, VA 22152           | 1968                  | 1976                 | 92,000                  | 100%                        | Whole Foods  |
| Pan Am<br>Fairfax, VA 22031                       | 1979                  | 1993                 | 227,000                 | 100%                        | Michaels<br>Micro Center<br>Safeway  |
| Pentagon Row<br>Arlington, VA 22202(6)            | 2001-2002             | 1999                 | 296,000                 | 98%                         | Harris Teeter<br>Bed, Bath & Beyond<br>Cost Plus<br>World Market<br>Bally's Total Fitness<br>DSW |
| Perring Plaza<br>Baltimore, MD 21134              | 1963                  | 1985                 | 402,000                 | 98%                         | Burlington Coat Factory<br>Home Depot<br>Shoppers Food<br>Warehouse<br>Jo-Ann Stores             |
| Pike 7 Plaza<br>Vienna, VA 22180(5)               | 1968                  | 1997                 | 164,000                 | 90%                         | Staples<br>TJ Maxx   |
| Queen Anne Plaza<br>Norwell, MA 02061             | 1967                  | 1994                 | 149,000                 | 100%                        | TJ Maxx<br>Victory Supermarket   |
| Quince Orchard<br>Gaithersburg, MD 20877(6)       | 1975                  | 1993                 | 253,000                 | 100%                        | Circuit City<br>Magruder's<br>Staples  |
| Riverside<br>Keene, NH 03431                      | 1966                  | 2006                 | 218,000                 | 100%                        | Shaw's Supermarket<br>Brooks Pharmacy<br>Walmart   |
| Rockville Town Square<br>Rockville, MD 20852(13)  | N/A                   | N/A                  | N/A                     | N/A                         |  |
| Rollingwood Apartments<br>Silver Spring, MD 20910 | 1960                  | 1971                 | 282 units               | 95%                         |  |

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|                         |      |      |         |      |                      |
|-------------------------|------|------|---------|------|----------------------|
| 9 three-story buildings |      |      |         |      |                      |
| Rutgers                 | 1973 | 1988 | 267,000 | 91%  | Stop & Shop<br>Kmart |
| Franklin, N.J. 08873(3) |      |      |         |      |                      |
| Sam's Park & Shop       | 1930 | 1995 | 49,000  | 100% | Petco                |
| Washington, DC 20008    |      |      |         |      |                      |
| Saugus Plaza            | 1976 | 1996 | 171,000 | 100% | Kmart<br>Stop & Shop |
| Saugus, MA 01906        |      |      |         |      |                      |



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Retail and Residential Properties continued

|   |                |               | Square Feet(1)    |                      |  |
|---|----------------|---------------|-------------------|----------------------|--|
|   | Year Completed | Year Acquired | /Apartment Units  | Percentage Leased(2) | Principal Tenant(s)                      |
| <b>EAST REGION</b>                                      |                |               |                   |                      |  |
| Shirlington   | 1940           | 1995          | 214,000           | 98%                  | Carlyle Grand Café<br>Cineplex Odeon     |
| Arlington, VA 22206                                     |                |               |                   |                      |  |
| South Valley Shopping Center<br>Alexandria, VA 22306(5) | 1966           | 2003          | 221,000           | 99%                  | Home Depot<br>TJ Maxx                    |
| Tower Shopping Center                                   | 1960           | 1998          | 112,000           | 97%                  | Virginia Fine Wine<br>Talbots            |
| Springfield, VA 22150                                   |                |               |                   |                      |  |
| Town Center of New Britain                              | 1969           | 2006          | 125,000           | 87%                  | Giant Food<br>Rite Aid                   |
| New Britain, PA 18901                                   |                |               |                   |                      |  |
| Troy  | 1966           | 1980          | 202,000           | 99%                  | Comp USA<br>Pathmark                     |
| Parsippany-Troy, NJ 07054                               |                |               |                   |                      | Toys R Us<br>A. C. Moore                 |
| Tyson's Station   | 1954           | 1978          | 50,000            | 100%                 | Trader Joes                              |
| Falls Church, VA 22043                                  |                |               |                   |                      |  |
| Wildwood  | 1958           | 1969          | 85,000            | 100%                 | CVS<br>Balducci's                        |
| Bethesda, MD 20814                                      |                |               |                   |                      |  |
| Willow Grove  | 1953           | 1984          | 215,000           | 100%                 | Barnes & Noble<br>Marshalls<br>Toys R Us |
| Willow Grove, PA 19090                                  |                |               |                   |                      |  |
| The Shops at Willow Lawn                                | 1957           | 1983          | 467,000           | 89%                  | Kroger<br>Old Navy<br>Staples            |
| Richmond, VA 23230                                      |                |               |                   |                      |  |
| Wynnewood   | 1948           | 1996          | 255,000           | 98%                  | Bed, Bath & Beyond<br>Borders Books      |
| Wynnewood, PA 19096                                     |                |               |                   |                      | Genuardi's<br>Old Navy                   |
| <b>Total East Region Retail</b>                         |                |               | <b>16,195,000</b> | <b>97%</b>           |  |
| <b>Total East Region Residential</b>                    |                |               | <b>428 units</b>  | <b>95%</b>           |  |
| <b>WEST REGION</b>                                      |                |               |                   |                      |  |
| Colorado Blvd   | 1922           | 1996-1998     | 69,000            | 100%                 | Pottery Barn<br>Banana Republic          |
| Pasadena, CA  |                |               |                   |                      |  |
| Crow Canyon Commons                                     | 1980           | 2005          | 225,000           | 96%                  | Albertson's<br>Loehmann's<br>Rite Aid    |
| San Ramon, CA(3)  |                |               |                   |                      |  |
| Escondido Promenade                                     | 1987           | 1996          | 222,000           | 98%                  | Toys R Us<br>TJ Maxx<br>Cost Plus        |
| Escondido, CA 92029(8)                                  |                |               |                   |                      |  |
| Fifth Avenue  | 1888-1995      | 1996-1997     | 51,000            | 82%                  | Urban Outfitters                         |
| San Diego, CA(11)                                       |                |               |                   |                      |  |

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|                           |           |           |         |      |   |
|---------------------------|-----------|-----------|---------|------|---|
| Hermosa Avenue            | 1922      | 1997      | 23,000  | 78%  |   |
| Hermosa Beach, CA(10)     |           |           |         |      |   |
| Hollywood Blvd            | 1921-1991 | 1999      | 149,000 | 72%  | L.A. Fitness                              |
| Hollywood, CA(10)         |           |           |         |      |   |
| Houston Street            | 1890-1935 | 1998-1999 | 171,000 | 72%  | Hotel Valencia                            |
| San Antonio, TX           |           |           |         |      |   |
| King s Court              | 1960      | 1998      | 79,000  | 100% | Lunardi s Supermarket<br>Longs Drug Store |
| Los Gatos, CA 95032(5)(6) |           |           |         |      |   |
| Old Town Center           | 1962      | 1997      | 94,000  | 97%  | Borders Books and<br>Music                |
| Los Gatos, CA 95030       |           |           |         |      | Gap Kids<br>Banana Republic               |

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Retail and Residential Properties continued

|                                      |  |                       |                      | Square Feet(1)          |                             |  |
|--------------------------------------|--|-----------------------|----------------------|-------------------------|-----------------------------|--|
| <b>WEST REGION</b>                   |  | <b>Year Completed</b> | <b>Year Acquired</b> | <b>/Apartment Units</b> | <b>Percentage Leased(2)</b> | <b>Principal Tenant(s)</b>                                     |
| 150 Post Street                      |  | 1965                  | 1997                 | 103,000                 | 92%                         | Brooks Brothers  |
| San Francisco, CA 94108              |  |                       |                      |                         |                             |  |
| Santana Row Retail                   |  | 2002                  | 1997                 | 563,000                 | 97%                         | Crate & Barrel<br>Borders Books                                |
| San Jose, CA 95128                   |  |                       |                      |                         |                             | Container Store<br>Best Buy<br>CineArts Theatre                |
| Santana Row Residential              |  | 2003-2006             | 1997                 | 295 units               | 95%                         |  |
| San Jose, CA 95128                   |  |                       |                      |                         |                             |  |
| Third Street Promenade               |  | 1888-1995             | 1996-2000            | 211,000                 | 97%                         | Abercrombie & Fitch  |
| Santa Monica, CA(9)                  |  |                       |                      |                         |                             | J. Crew<br>Old Navy<br>Banana Republic                         |
| Westgate Shopping Center             |  | 1960-1966             | 2004                 | 645,000                 | 99%                         | Safeway  |
| San Jose, CA                         |  |                       |                      |                         |                             | Target<br>Burlington Coat<br>Factory<br>Barnes & Noble<br>Ross |
| <b>Total West Region Retail</b>      |  |                       |                      | <b>2,605,000</b>        | <b>94%</b>                  |  |
| <b>Total West Region Residential</b> |  |                       |                      | <b>295 units</b>        | <b>95%</b>                  |  |
| <b>Total All Regions Retail</b>      |  |                       |                      | <b>18,800,000</b>       | <b>97%</b>                  |  |
| <b>Total All Regions Residential</b> |  |                       |                      | <b>723 units</b>        | <b>95%</b>                  |  |

- (1) Represents the physical square footage of the commercial portion of the property, which may differ from the gross leasable square footage used to express percentage leased. Some of our properties include office space which is included in this square footage but is not material in total.
- (2) Retail percentage leased is expressed as a percentage of rentable commercial square feet occupied or subject to a lease under which rent is currently payable and includes square feet covered by leases for stores not yet opened. Residential percentage leased is expressed as a percentage of units occupied or subject to a lease.
- (3) We have a leasehold interest in this property.
- (4) We own a 64.1% membership interest in this property.
- (5) We own this property in a downREIT structure.
- (6) All or a portion of this property is subject to a long-term ground lease.
- (7) This property contains nine buildings; six are subject to a leasehold interest, one is subject to a ground lease and two are owned 100% by us.
- (8) We own the controlling interest in this center.
- (9) We own 100% of eight buildings and a 90% general partnership interest in one building.
- (10) We own a 90% general partnership interest in these buildings.
- (11) We own 100% of three buildings and a 90% general partnership interest in one building
- (12) On October 16, 2006, the Trust acquired control of Melville Mall through a 20 year master lease and secondary financing to the owner. The master lease includes a purchase option in 2021 for \$5.0 million plus the assumption of the owner's \$25.8 million first mortgage. Because the Trust controls this property and retains substantially all of the economic benefit and risk associated with it, we consolidate this property and its operations.
- (13) We acquired approximately 152,000 square feet of gross leasable area, and we intend to acquire an additional 32,000 square feet of gross leasable area. No square footage has been placed in service. The Grand Opening is scheduled for May 2007.

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**ITEM 3. LEGAL PROCEEDINGS**

In May 2003, First National Mortgage Company filed a complaint against us in the United States District Court for the Northern District of California. The complaint alleged that a one page document entitled Final Proposal, which included language that it was subject to approval of formal documentation, constituted a ground lease of a parcel of property located adjacent to our Santana Row property and gave First National Mortgage Company the option to require that we acquire the property at a price determined in accordance with a formula included in the Final Proposal. The plaintiff is seeking an unspecified amount of monetary damages. A trial as to liability only was held and on June 27, 2006, a jury rendered a verdict against us. A case management conference has been scheduled for March 23, 2007, at which time we expect a schedule to be set for additional discovery and a trial date on the issue of damages. The complaint did not specify the amount of damages claimed and we cannot make a reasonable estimate of potential damages until experts are retained and additional discovery is completed on the damages issue.

We are also involved in a litigation matter relating to a shopping center in New Jersey where a former tenant has alleged that we, through our management agent, engaged in fraud by failing to disclose a condemnation action at the property that was pending when the lease was signed. A trial as to liability only began on February 26, 2007 and if we are found liable, a trial will be held to determine the amount of damages. Based on the evidence and information available to us, we believe there is a reasonable possibility that a verdict may be rendered against us. If a verdict is rendered against us, we will seek indemnification from the third party management company that negotiated the lease on our behalf. We cannot assess with any certainty at this time the potential damages for which we would be liable if a verdict is rendered against us or the potential amounts we would recover against the third party management company; however, if a verdict is rendered against us, there may be a material adverse impact on our net income in the period during which our indemnification claim is pending.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SHAREHOLDERS**

No matters were submitted to a vote of our shareholders during the fourth quarter of the fiscal year ended December 31, 2006.

**Table of Contents****PART II****ITEM 5. MARKET FOR OUR COMMON EQUITY AND RELATED SHAREHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common shares trade on the New York Stock Exchange under the symbol FRT. Listed below are the high and low closing prices of our common shares as reported on the New York Stock Exchange and the dividends declared for each of the periods indicated.

|                | Price Per Share |          | Dividends Declared |
|----------------|-----------------|----------|--------------------|
|                | High            | Low      | Per Share          |
| <b>2006</b>    |                 |          |                    |
| Fourth quarter | \$ 87.15        | \$ 73.47 | \$ 0.575           |
| Third quarter  | \$ 76.42        | \$ 69.37 | \$ 0.575           |
| Second quarter | \$ 72.43        | \$ 64.72 | \$ 0.555           |
| First quarter  | \$ 75.38        | \$ 61.63 | \$ 0.755 (1)       |
| <b>2005</b>    |                 |          |                    |
| Fourth quarter | \$ 65.55        | \$ 56.62 | \$ 0.755 (1)       |
| Third quarter  | \$ 65.73        | \$ 58.19 | \$ 0.555           |
| Second quarter | \$ 60.82        | \$ 47.91 | \$ 0.555           |
| First quarter  | \$ 51.98        | \$ 46.50 | \$ 0.505           |

(1) Includes regular dividend of \$0.555 and special dividend of \$0.20 resulting from the sales of condominiums at Santana Row. On February 23, 2007, there were 4,449 holders of record of our common shares.

Our ongoing operations generally will not be subject to federal income taxes as long as we maintain our REIT status and distribute to shareholders at least 100% of our REIT taxable income. Under the Code, REITs are subject to numerous organizational and operational requirements, including the requirement to generally distribute at least 90% of REIT taxable income. State income taxes are not material to our operations or cash flows.

Future distributions will be at the discretion of our Board of Trustees and will depend on our actual net income available for common shareholders, financial condition, capital requirements, the annual distribution requirements under the REIT provisions of the Code and such other factors as the Board of Trustees deems relevant. We have paid quarterly dividends to our shareholders continuously since our founding in 1962 and have increased our annual dividend rate for 39 consecutive years.

Our total annual dividends paid per common share for 2006 and 2005 were \$2.440 per share and \$2.320 per share, respectively. The annual dividend amounts are different from dividends as calculated for federal income tax purposes. Distributions to the extent of our current and accumulated earnings and profits for federal income tax purposes generally will be taxable to a shareholder as ordinary dividend income. Distributions in excess of current and accumulated earnings and profits will be treated as a nontaxable reduction of the shareholder's basis in such shareholder's shares, to the extent thereof, and thereafter as taxable capital gain. Distributions that are treated as a reduction of the shareholder's basis in its shares will have the effect of increasing the amount of gain, or reducing the amount of loss, recognized upon the sale of the shareholder's shares. No assurances can be given regarding what portion, if any, of distributions in 2007 or subsequent years will constitute a return of capital for federal income tax purposes. During a year in which a REIT earns a net long-term capital gain, the REIT can elect under Code Sec. 857(b)(3) to designate a portion of dividends paid to shareholders as capital gain dividends. If this election is made, then the capital gain dividends are taxable to the shareholder as long-term capital gains. For 2005, a portion of our distributions was designated as capital gain dividend.

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The following table reflects the income tax status of distributions per share paid to common shareholders:

|   | <b>Year Ended<br/>December 31,</b> |                 |
|---|------------------------------------|-----------------|
|   | <b>2006</b>                        | <b>2005</b>     |
| Ordinary dividend                           | \$ 1.813                           | \$ 1.601        |
| Ordinary dividend eligible for 15% tax rate | 0.066                              | 0.093           |
| Return of capital                           | 0.561                              |                 |
| Capital gain                                |                                    | 0.626           |
|   | <b>\$ 2.440</b>                    | <b>\$ 2.320</b> |

Distributions on our 8.5% Series B Cumulative Redeemable Preferred Shares were paid at the rate of \$2.125 per share per annum, prior to distributions on our common shares. On November 27, 2006, the Trust redeemed all 5,400,000 outstanding shares of our 8.5% Series B Cumulative Redeemable Preferred Shares at their redemption price of \$25.00 per share, plus accrued and unpaid dividends through the redemption date of \$0.159 per share. We do not believe that the preferential rights available to the holders of our preferred shares or the financial covenants contained in our debt agreements had or will have an adverse effect on our ability to pay dividends in the normal course of business to our common shareholders or to distribute amounts necessary to maintain our qualification as a REIT.

**Recent Sales of Unregistered Shares**

All equity securities sold by us during 2006 that were not registered have been previously reported in a Quarterly Report on Form 10-Q.

**Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

No equity securities were purchased by us during 2006. However, 4,919 common shares were placed into treasury as a result of restricted shares forfeited by former employees.

**Table of Contents****ITEM 6. SELECTED FINANCIAL DATA**

The following table includes certain financial information on a consolidated historical basis. You should read this section in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8. Financial Statements and Supplementary Data. Our selected operating data, other data and balance sheet data for the years ended 2002 through 2005 has been reclassified to conform to the presentation for the year ended 2006.

|  | 2006   | For the Year Ended December 31, |              |             | 2002         |
|--|--|---------------------------------|--------------|-------------|--------------|
|  |  | 2005                            | 2004         | 2003        |              |
|  | (In thousands, except per share data and ratios) |                                 |              |             |              |
| <b>Operating Data:</b>   |  |                                 |              |             |              |
| Rental income  | \$ 438,201                                       | \$ 393,548                      | \$ 368,299   | \$ 334,865  | \$ 297,286   |
| Property operating income(1)   | \$ 317,994                                       | \$ 284,361                      | \$ 256,321   | \$ 229,810  | \$ 203,361   |
| Income from continuing operations  | \$ 95,076  | \$ 84,433                       | \$ 64,041    | \$ 67,500   | \$ 38,648    |
| Income before gain on sale of real estate  | \$ 94,756  | \$ 83,864                       | \$ 70,104    | \$ 74,444   | \$ 45,833    |
| Gain on sale of real estate  | \$ 23,956  | \$ 30,748                       | \$ 14,052    | \$ 20,053   | \$ 19,101    |
| Loss on abandoned developments held for sale   | \$   | \$                              | \$           | \$          | \$ (9,647)   |
| Net income   | \$ 118,712                                       | \$ 114,612                      | \$ 84,156    | \$ 94,497   | \$ 55,287    |
| Net income available for common shareholders   | \$ 103,514                                       | \$ 103,137                      | \$ 72,681    | \$ 75,990   | \$ 35,862    |
| Net cash provided by operating activities(2)   | \$ 184,401                                       | \$ 174,941                      | \$ 174,148   | \$ 136,393  | \$ 131,372   |
| Net cash used in investing activities(2)   | \$ (317,429)                                     | \$ (152,730)                    | \$ (157,611) | \$ (98,166) | \$ (185,983) |
| Net cash (used in ) provided by financing activities(2)                                | \$ 135,884                                       | \$ (44,047)                     | \$ (21,030)  | \$ (26,382) | \$ 60,171    |
| Dividends declared on common shares  | \$ 133,066                                       | \$ 124,928                      | \$ 101,969   | \$ 93,889   | \$ 82,273    |
| Weighted average number of common shares outstanding:                                  |  |                                 |              |             |              |
| Basic  | 53,469   | 52,533                          | 51,008       | 47,379      | 41,624       |
| Diluted  | 53,962   | 53,050                          | 51,547       | 48,619      | 42,882       |
| Earnings per common share, basic:  |  |                                 |              |             |              |
| Income from continuing operations  | \$ 1.50  | \$ 1.39                         | \$ 1.03      | \$ 1.03     | \$ 0.46      |
| Discontinued operations  | 0.44   | 0.57                            | 0.39         | 0.57        | 0.40         |
| Total  | \$ 1.94  | \$ 1.96                         | \$ 1.42      | \$ 1.60     | \$ 0.86      |
| Earnings per common share, diluted:  |  |                                 |              |             |              |
| Income from continuing operations  | \$ 1.48  | \$ 1.37                         | \$ 1.02      | \$ 1.03     | \$ 0.46      |
| Discontinued operations  | 0.44   | 0.57                            | 0.39         | 0.56        | 0.39         |
| Total  | \$ 1.92  | \$ 1.94                         | \$ 1.41      | \$ 1.59     | \$ 0.85      |
| Dividends declared per common share  | \$ 2.46  | \$ 2.37                         | \$ 1.99      | \$ 1.95     | \$ 1.93      |
| <b>Other Data:</b>   |  |                                 |              |             |              |
| Funds from operations available to common shareholders(3)(4)                           | \$ 177,113                                       | \$ 163,544                      | \$ 148,671   | \$ 131,257  | \$ 80,856    |
| EBITDA(5)  | \$ 316,783                                       | \$ 292,465                      | \$ 258,143   | \$ 243,956  | \$ 183,488   |
| Adjusted EBITDA(5)   | \$ 292,827                                       | \$ 261,717                      | \$ 244,091   | \$ 223,903  | \$ 174,034   |
| Ratio of EBITDA to combined fixed charges and preferred share dividends(5)(6)          | 2.6x   | 2.7x                            | 2.5x         | 2.2x        | 1.7x         |
| Ratio of Adjusted EBITDA to combined fixed charges and preferred share dividends(5)(6) | 2.4x   | 2.4x                            | 2.4x         | 2.1x        | 1.6x         |

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|  | 2006                                  | 2005         | As of December 31,<br>2004 | 2003         | 2002         |
|--|---------------------------------------|--------------|----------------------------|--------------|--------------|
|  | (In thousands, except per share data) |              |                            |              |              |
| <b>Balance Sheet Data:</b>                                 |                                       |              |                            |              |              |
| Real estate at cost  | \$ 3,204,258                          | \$ 2,829,321 | \$ 2,666,276               | \$ 2,470,149 | \$ 2,306,826 |
| Total assets   | \$ 2,688,606                          | \$ 2,350,852 | \$ 2,266,896               | \$ 2,141,185 | \$ 1,996,662 |
| Mortgage, construction loans and capital lease obligations | \$ 460,398                            | \$ 419,713   | \$ 410,885                 | \$ 414,357   | \$ 383,812   |
| Notes payable  | \$ 109,024                            | \$ 316,755   | \$ 325,051                 | \$ 361,323   | \$ 207,711   |
| Senior notes and debentures                                | \$ 1,127,508                          | \$ 653,675   | \$ 568,121                 | \$ 532,750   | \$ 532,284   |
| Convertible subordinated debentures                        | \$                                    | \$           | \$                         | \$           | \$ 75,000    |
| Redeemable preferred shares                                | \$                                    | \$ 135,000   | \$ 135,000                 | \$ 135,000   | \$ 235,000   |
| Shareholders' equity                                       | \$ 784,078                            | \$ 774,847   | \$ 790,534                 | \$ 691,374   | \$ 644,287   |
| Number of common shares outstanding                        | 55,321                                | 52,891       | 52,137                     | 49,201       | 43,535       |

- (1) Property operating income consists of rental income, other property income and mortgage interest income, less rental expenses and real estate taxes. This measure is used internally to evaluate the performance of our regional operations, and we consider it to be a significant measure.
- (2) Determined in accordance with Financial Accounting Standards Board ( FASB ) Statement No. 95, Statement of Cash Flows.
- (3) Funds from Operations ( FFO ) is a supplemental non-GAAP financial measure of real estate companies' operating performance. The National Association of Real Estate Investment Trusts ( NAREIT ) defines FFO as follows: net income, computed in accordance with the U.S. GAAP, plus depreciation and amortization of real estate assets and excluding extraordinary items and gains on the sale of real estate. We compute FFO in accordance with the NAREIT definition, and we have historically reported our FFO available for common shareholders in addition to our net income.

We consider FFO available for common shareholders a meaningful, additional measure of operating performance primarily because it excludes the assumption that the value of the real estate assets diminishes predictably over time, as implied by the historical cost convention of GAAP and the recording of depreciation. We use FFO primarily as one of several means of assessing our operating performance in comparison with other REITs. Comparison of our presentation of FFO to similarly titled measures for other REITs may not necessarily be meaningful due to possible differences in the application of the NAREIT definition used by such REITs. Additional information regarding our calculation of FFO is contained in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The reconciliation of net income to funds from operations available for common shareholders is as follows:

|   | 2006           | 2005       | 2004       | 2003       | 2002      |
|---|----------------|------------|------------|------------|-----------|
|   | (In thousands) |            |            |            |           |
| Net income  | \$ 118,712     | \$ 114,612 | \$ 84,156  | \$ 94,497  | \$ 55,287 |
| Gain on sale of real estate                             | (23,956)       | (30,748)   | (14,052)   | (20,053)   | (19,101)  |
| Depreciation and amortization of real estate assets     | 88,649         | 82,752     | 81,649     | 68,202     | 58,605    |
| Amortization of initial direct costs of leases          | 7,390          | 6,972      | 7,151      | 5,801      | 4,750     |
| Depreciation of joint venture real estate assets        | 768            | 630        | 187        |            |           |
| Funds from operations                                   | 191,563        | 174,218    | 159,091    | 148,447    | 99,541    |
| Dividends on preferred stock                            | (10,423)       | (11,475)   | (11,475)   | (15,084)   | (19,425)  |
| Income attributable to operating partnership units      | 748            | 801        | 1,055      | 1,317      | 740       |
| Preferred stock redemption costs                        | (4,775)        |            |            | (3,423)    |           |
| Funds from operations available for common shareholders | \$ 177,113     | \$ 163,544 | \$ 148,671 | \$ 131,257 | \$ 80,856 |



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- (4) Includes \$3.1 million and \$8.0 million of insurance recoveries in 2004 and 2003, respectively, attributable to rental income lost at Santana Row as a result of the August 2002 fire. Insurance recoveries received in 2005 were insignificant. Excluding these items, funds from operations available for common shareholders in 2004 and 2003 would have been \$145.6 million and \$123.3 million, respectively.
- (5) The SEC has stated that EBITDA is a non-GAAP measure as calculated in the table below. Adjusted EBITDA is a non-GAAP measure that means net income or loss plus net interest expense, income taxes, depreciation and amortization, gain or loss on sale of real estate and impairments of real estate if any. Adjusted EBITDA is presented because we believe that it provides useful information to investors regarding our ability to service debt and because it approximates a key covenant in material notes. Adjusted EBITDA should not be considered an alternative measure of operating results or cash flow from operations as determined in accordance with GAAP. Adjusted EBITDA as presented may not be comparable to other similarly titled measures used by other REITs.

The reconciliation of Adjusted EBITDA to net income for the periods presented is as follows:

|  | 2006              | 2005              | 2004<br>(In thousands) | 2003              | 2002              |
|--|-------------------|-------------------|------------------------|-------------------|-------------------|
| Net income                                   | \$ 118,712        | \$ 114,612        | \$ 84,156              | \$ 94,497         | \$ 55,287         |
| Depreciation and amortization                | 97,879            | 91,503            | 90,438                 | 75,503            | 64,529            |
| Interest expense                             | 102,808           | 88,566            | 85,058                 | 75,232            | 65,058            |
| Other interest income                        | (2,616)           | (2,216)           | (1,509)                | (1,276)           | (1,386)           |
| <b>EBITDA</b>                                | <b>316,783</b>    | <b>292,465</b>    | <b>258,143</b>         | <b>243,956</b>    | <b>183,488</b>    |
| Gain on sale of real estate                  | (23,956)          | (30,748)          | (14,052)               | (20,053)          | (19,101)          |
| Loss on abandoned developments held for sale |                   |                   |                        |                   | 9,647             |
| <b>Adjusted EBITDA</b>                       | <b>\$ 292,827</b> | <b>\$ 261,717</b> | <b>\$ 244,091</b>      | <b>\$ 223,903</b> | <b>\$ 174,034</b> |

- (6) Fixed charges consist of interest on borrowed funds (including capitalized interest), amortization of debt discount and expense and the portion of rent expense representing an interest factor. Preferred share dividends consist of dividends paid on preferred shares and preferred stock redemption costs. Our Series A preferred shares were redeemed in full in June 2003 and our Series B preferred shares were redeemed in full in November 2006.

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion should be read in conjunction with the consolidated financial statements and notes thereto appearing in Item 8. Financial Statements and Supplementary Data of this report.

**Overview**

We are an equity real estate investment trust specializing in the ownership, management, development and redevelopment of high quality retail and mixed-use properties. As of December 31, 2006, we owned or had a majority interest in 111 community and neighborhood shopping centers and mixed-use properties comprising approximately 18.8 million square feet. Our properties are located primarily in densely populated and affluent communities in strategic metropolitan markets in the Mid-Atlantic and Northeast regions of the United States, as well as in California. In total, these 111 commercial properties were 96.5% leased at December 31, 2006. A joint venture in which we own a 30% interest owned four neighborhood shopping centers totaling approximately 0.7 million square feet as of December 31, 2006. In total, the joint venture properties in which we own an interest were 98.7% leased at December 31, 2006. We have paid quarterly dividends to our shareholders continuously since our founding in 1962 and have increased our dividends per common share for 39 consecutive years.

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### **Critical Accounting Policies**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, which we refer to as GAAP, requires management to make estimates and assumptions that in certain circumstances affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and revenues and expenses. These estimates are prepared using management's best judgment, after considering past and current events and economic conditions. In addition, information relied upon by management in preparing such estimates includes internally generated financial and operating information, external market information, when available, and when necessary, information obtained from consultations with third party experts. Actual results could differ from these estimates. A discussion of possible risks which may affect these estimates is included in Item 1A. Risk Factors of this report. Management considers an accounting estimate to be critical if changes in the estimate or accrual results could have a material impact on our consolidated results of operations or financial condition.

The most significant accounting policies, which involve the use of estimates and assumptions as to future uncertainties and, therefore, may result in actual amounts that differ from estimates, are as follows:

#### *Revenue Recognition and Accounts Receivable*

Leases with tenants are classified as operating leases. Substantially all such leases contain fixed escalations which occur at specified times during the term of the lease. Base rents are recognized on a straight-line basis from when the tenant controls the space through the term of the related lease, net of valuation adjustments, based on management's assessment of credit, collection and other business risk. We make estimates of the collectibility of our accounts receivable related to base rents, straight-line rents, expense reimbursements and other revenue or income taking into account our expertise in the retail sector, tenant credit information both internally and externally available, payment history, industry trends, tenant credit-worthiness and the length of remaining lease terms over which certain of these amounts will be collected. In some cases, primarily relating to straight-line rents, the collection of these amounts extends beyond one year. Our experience relative to unbilled straight-line rents is that a certain portion of the amounts otherwise recognizable as revenue is never billed to or collected from tenants due to early lease terminations, lease modifications, bankruptcies and other factors. Accordingly, the extended collection period for straight-line rents along with our evaluation of tenant credit risk may result in the nonrecognition of a portion of straight-line rental income until the collection of such income is reasonably assured. These estimates have a direct impact on our net income. Historically, we have recognized bad debt expense between 0.5% and 1.0% of rental income and it was 0.2% in 2006. An increase in our bad debt expense would decrease our net income. For example, if we had experienced an increase in bad debt of 0.5% of rental income in 2006, our net income would have been reduced by approximately \$2.2 million.

#### *Real Estate*

The nature of our business as an owner, redeveloper and operator of retail shopping centers and mixed-use properties means that we invest significant amounts of capital. Depreciation and maintenance costs relating to our properties constitute substantial costs for us as well as the industry as a whole. We capitalize real estate investments and depreciate them in accordance with GAAP and consistent with industry standards based on our best estimates of the assets' physical and economic useful lives. The cost of our real estate investments, less salvage value, if any, is charged to depreciation expense over the estimated life of the asset using straight-line rates for financial statement purposes. We periodically review the estimated lives of our assets and implement changes, as necessary, to these estimates and, therefore, to our depreciation rates. These reviews take into account the historical retirement and replacement of our assets, the repairs required to maintain the condition of our assets, the cost of redevelopments that may extend the useful lives of our assets and general economic and real estate factors. A newly developed neighborhood shopping center building would typically have an economic useful life of 50 to 60 years, but since many of our assets are not newly developed buildings, estimating the useful lives of assets that are long-lived as well as their salvage value requires significant management judgment. The longer the economic useful life, the lower the depreciation charged to that asset in a fiscal period will be,

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which in turn will increase our net income. Similarly, having a shorter economic useful life would increase the depreciation for a fiscal period and decrease our net income.

Land, buildings and real estate under development are recorded at cost. We compute depreciation using the straight-line method with useful lives ranging generally from 35 years to a maximum of 50 years on buildings and improvements. Maintenance and repair costs are charged to operations as incurred. Tenant work and other major improvements, which improve or extend the life of the asset, are capitalized and depreciated over the life of the lease or the estimated useful life of the improvements, whichever is shorter. Minor improvements, furniture and equipment are capitalized and depreciated over useful lives ranging from three to 15 years. Certain external and internal costs directly related to the development, redevelopment and leasing of real estate, including applicable salaries and the related direct costs, are capitalized. The capitalized costs associated with developments and redevelopments are depreciated over the life of the improvement. Capitalized costs associated with leases are depreciated or amortized over the base term of the lease. Unamortized leasing costs are charged to operating expense if the applicable tenant vacates before the expiration of its lease. Undepreciated tenant work is charged to operations if the applicable tenant vacates and the tenant work is replaced.

When applicable, as lessee, we classify our leases of land and building as operating or capital leases in accordance with the provisions of Statement of Financial Accounting Standard (SFAS) No. 13, Accounting for Leases. We are required to use judgment and make estimates in determining the lease term, the estimated economic life of the property and the interest rate to be used in applying the provisions of SFAS No. 13. These estimates determine whether or not the lease meets the qualification of a capital lease and is recorded as an asset.

We are required to make subjective assessments as to the useful lives of our real estate for purposes of determining the amount of depreciation to reflect on an annual basis. These assessments have a direct impact on net income. Certain events could occur that would materially affect our estimates and assumptions related to depreciation. Unforeseen competition or changes in customer shopping habits could substantially alter our assumptions regarding our ability to realize the return on investment in the property and therefore reduce the economic life of the asset and affect the amount of depreciation expense to charge against both the current and future revenues. We periodically review the lives of assets and any decrease in asset lives could have the effect of increasing depreciation expense while any analysis indicating that lives are longer than we have assumed could have the effect of decreasing depreciation expense. In order to determine the impact on depreciation expense of a different average life of our real estate assets taken as a whole, we used 25 years, which is the approximate average life of all assets being depreciated at the end of 2006. If the estimated useful lives of all real estate assets being depreciated were increased by one year, the consolidated annual depreciation expense would have decreased by approximately \$3.7 million.

Interest costs on developments and major redevelopments are capitalized as part of developments and redevelopments not yet placed in service. Capitalization of interest commences when development activities and expenditures begin and end upon completion, which is when the asset is ready for its intended use. Generally, rental property is considered substantially complete and ready for its intended use upon completion of tenant improvements, but no later than one year from completion of major construction activity. We make judgments as to the time period over which to capitalize such costs and these assumptions have a direct impact on net income because capitalized costs are not subtracted in calculating net income. If the time period for capitalizing interest is extended, more interest is capitalized, thereby decreasing interest expense and increasing net income during that period.

### *Real Estate Acquisitions*

Upon acquisition of operating real estate properties, we estimate the fair value of acquired tangible assets (consisting of land, building and improvements), identified intangible assets and liabilities (consisting of above- and below-market leases, in-place leases and tenant relationships), and assumed debt in accordance with Statement of Financial Accounting Standards No. 141, Business Combinations. Based on these estimates, we

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allocate the purchase price to the applicable assets and liabilities. We utilize methods similar to those used by independent appraisers in estimating the fair value of acquired assets and liabilities. We evaluate the useful life of each amortizable intangible asset each reporting period and account for any changes in such estimated useful life over the revised remaining useful life.

### *Long-Lived Assets*

There are estimates and assumptions made by management in preparing the consolidated financial statements for which the actual results will be determined over long periods of time. This includes the recoverability of long-lived assets, including our properties that have been acquired or developed. Management must evaluate properties for possible impairment of value and, for those properties where impairment may be indicated, make estimates of future cash flows including revenues, operating expenses, required maintenance and development expenditures, market conditions, demand for space by tenants and rental rates over very long periods. Because our properties typically have a very long life, the assumptions used to estimate the future recoverability of book value requires significant management judgment.

SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, requires that one accounting model be used for long-lived assets to be disposed of by sale, whether previously held and used or newly-acquired, and broadens the presentation of discontinued operations to include components of an entity comprising operations and cash flows that can be distinguished operationally and for financial reporting purposes from the rest of the entity. As a result, the sale of a property, or the classification of a property as held for sale, requires us to report the results of operations and cash flows of that property as discontinued operations.

We are required to make estimates of undiscounted cash flows in determining whether there is an impairment of an asset. Actual results could be significantly different from the estimates. These estimates have a direct impact on net income, because recording an impairment charge results in a negative adjustment to net income.

### *Contingencies*

We are sometimes involved in lawsuits and environmental matters arising in the ordinary course of business. Management makes assumptions and estimates concerning the likelihood and amount of any potential loss relating to these matters.

Any difference between our estimate of a potential loss and the actual outcome would result in a reduction to net income if the actual loss is greater than our estimate. In addition, we reserve for estimated losses, if any, associated with warranties given to a buyer at the time an asset is sold or other potential liabilities relating to that sale, taking any insurance policies into account. These warranties may extend up to ten years and the calculation of potential liability requires significant judgment. Any increases to our estimated warranty losses would usually result in a decrease in net income.

### *Self-Insurance*

We are self-insured for general liability costs up to predetermined retained amounts per claim, and we believe that we maintain adequate accruals to cover our retained liability. We currently do not maintain third party stop-loss insurance policies to cover liability costs in excess of predetermined retained amounts. Our accrual for self-insurance liability is determined by management and is based on claims filed and an estimate of claims incurred but not yet reported. Management considers a number of factors, including third-party actuary valuations and future increases in costs of claims, when making these determinations. If our liability costs exceed these accruals, it will reduce our net income.

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*Cumulative Effect of Change in Accounting Principle*

Prior to January 1, 2006, we accounted for stock based compensation under the recognition and measurement provisions of Accounting Principle Board Opinion ( APB ) No. 25, Accounting for Stock Issued to Employees, and related interpretations, as permitted by Financial Accounting Standard ( SFAS ) No. 123, Accounting for Stock-Based Compensation. Under APB No. 25, no stock based compensation costs were recognized in the Statement of Operations for stock options as our options granted had an exercise price equal to the market value of our common shares on the date of grant. Effective January 1, 2006, we adopted the fair value recognition provisions of SFAS No. 123(R), Share-Based Payment, using the modified-prospective-transition method. Under this transition method, compensation cost recognized beginning January 1, 2006 includes: (a) compensation costs for all share-based payments granted prior to, but not vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, and (b) compensation cost for all share-based payments granted subsequent to January 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123(R). Prior to January 1, 2006, we used the Black-Scholes model to value stock options and we intend to continue to use this model to value stock options issued subsequent to January 1, 2006.

On January 1, 2006, we recorded the cumulative effect of adopting SFAS No. 123(R). This cumulative effect resulted in decreasing accrued liabilities by \$3.3 million and increasing shareholder equity by \$3.3 million. These balance sheet changes related to deferred compensation on unvested shares. Under SFAS No. 123(R), deferred compensation is no longer recorded at the time unvested shares are issued. Share-based compensation expense is now recorded over the requisite service period with an offsetting credit to equity (generally additional paid-in capital).

*New Accounting Pronouncements*

In July 2006, the Financial Accounting Standards Board ( FASB ) issued FASB Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, Accounting for Income Taxes. FIN 48 was issued to reduce the diversity in practice associated with certain aspects of recognition, disclosure and measurement related to accounting for uncertain income tax positions. We are required to adopt FIN 48 effective January 1, 2007. We do not believe the adoption of FIN 48 will have a material impact on our financial position, results of operations or cash flows.

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 108 ( SAB 108 ), Considering the Effects of Prior Year Misstatements in Current Year Financial Statements. SAB 108 was issued to provide consistency between how registrants quantify financial statements misstatements. Historically, there have been two widely-used methods for quantifying the effects of financial statement misstatements. These methods are commonly referred to as the roll-over method and the iron curtain method. The roll-over method quantifies the amount by which the current income statement is misstated. The iron curtain method quantifies the error as the cumulative amount by which the current year balance sheet is misstated.

SAB 108 establishes an approach that requires quantification of financial statement misstatements based on the effects of the misstatement on each the income statement, balance sheet and the related disclosures. This approach is commonly referred to as the dual approach. We adopted SAB 108 during the fourth quarter of 2006 in connection with the preparation of our annual financial statements for the year ending December 31, 2006. The adoption of SAB 108 did not impact our financial positions, results of operations or cash flows.

In September 2006, the FASB issued SFAS No. 157 Fair Value Measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 applies to accounting pronouncements that require or permit fair value measurements, except for share-based payments under SFAS No. 123R. We are required to adopt SFAS No. 157 effective January 1, 2008. We do not believe the adoption of SFAS No. 157 will have a material impact on our financial position, results of operations or cash flows.

**Table of Contents****Property Acquisitions and Dispositions**

A summary of our significant acquisitions in 2006 and 2005 is as follows:

| Date                                | Property                    | City, State         | Gross                             | Purchase               |
|-------------------------------------|-----------------------------|---------------------|-----------------------------------|------------------------|
|                                     |                             |                     | Leasable Area<br>(In square feet) | Price<br>(In millions) |
| <b>Year ended December 31, 2006</b> |                             |                     |                                   |                        |
| January 20                          | 4900 Hampden Lane           | Bethesda, MD        | 35,000                            | \$ 12.0                |
| January 27                          | 7770 Richmond Hwy           | Alexandria, VA      | 60,000                            | \$ 9.9                 |
| June 29                             | Town Center of New Britain  | New Britain, PA     | 126,000                           | \$ 12.8                |
| August 24                           | Key Road Plaza              | Keene, NH           | 76,000                            | \$ 14.5                |
| August 24                           | Riverside Plaza             | Keene, NH           | 218,000                           | \$ 24.0                |
| August 24                           | Bath Shopping Center        | Bath, ME            | 101,000                           | \$ 22.8(1)             |
| August 24                           | Linden Square               | Wellesley, MA       | 261,000                           | \$ 99.6                |
| August 24                           | North Dartmouth             | North Dartmouth, MA | 183,000                           | \$ 27.5                |
| August 25                           | Chelsea Commons             | Chelsea, MA         | 180,000                           | \$ 20.1(2)             |
| Various after                       |                             |                     |                                   |                        |
| September 13                        | Rockville Town Square       | Rockville, MD       | 152,000                           | \$ 5.9(4)              |
| October 16                          | Melville Mall               | Huntington, NY      | 248,000                           | \$ 60.0(3)             |
|                                     |                             | Total               | 1,640,000                         | \$ 309.1               |
| <b>Year ended December 31, 2005</b> |                             |                     |                                   |                        |
| March 1                             | Assembly Sq./Sturtevant St. | Somerville, MA      | 551,000                           | \$ 66.4                |
| December 29                         | Crow Canyon Commons         | San Ramon, CA       | 228,000                           | \$ 47.5(5)             |
|                                     |                             | Total               | 779,000                           | \$ 113.9               |

- (1) Purchase price includes the assumption of debt with a fair value of approximately \$11.1 million.
- (2) Purchase price includes the assumption of debt with a fair value of approximately \$8.0 million.
- (3) The Trust controls and consolidates Melville Mall at its approximate fair value of \$60.0 million. We gained control of Melville Mall through a 20-year master lease and \$34.1 million secondary financing to the owner. The master lease includes a purchase option in 2021 for \$5.0 million plus the assumption of the owner's \$25.8 million first mortgage.
- (4) We intend to acquire an additional 32,000 square feet of gross leasable area. No square footage has been placed in service. The Grand Opening is scheduled for May 2007.
- (5) Purchase price includes \$22.3 million for an assumed mortgage.

Generally, our acquisitions are initially financed by available cash and borrowings under our revolving credit facility which may be repaid later with funds raised through the issuance of new equity or new long-term debt. On occasion we assume mortgages in the connection with certain acquisitions as noted in the acquisitions table above.

The Linden Square acquisition is currently undergoing redevelopment. After the initial phases of the redevelopment are completed the project will include approximately 222,000 square feet of retail, 17,000 square feet of office, seven affordable residential units, and a car dealership. The initial phases of redevelopment are expected to be complete in 2008.

The Assembly Square/Sturtevant Street acquisition includes an approximately 332,000 square foot enclosed mall in the City of Somerville, Massachusetts, for which the redevelopment into a power center was completed in 2006, and an adjacent ten-acre 220,000 square foot retail/industrial complex. As of December 31, 2006, we have invested a total of \$112 million in the property.

The acquisition of Assembly Square also included zoning entitlements to add four mixed-use buildings on 3.5 acres, which could include approximately 41,000 square feet of retail space, 51,000 square feet of office space



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and 239 residential units. The acquisition also included an option to purchase adjacent land parcels, all of which are zoned for dense, mixed-use development. We expect to structure any future development of Assembly Square in a manner designed to mitigate our risk which may include selling entitlements or co-developing with other real estate companies.

On October 16, 2006, we acquired the leasehold interest in Melville Mall, an approximately 248,000 square feet shopping center located in Huntington, New York, under a 20-year master lease. Additionally, we loaned the owner of Melville Mall \$34.1 million secured by a second mortgage on the property. We have an option to purchase the shopping center on or after October 16, 2021 for a price of \$5.0 million plus the assumption of the first mortgage and repayment of our second mortgage. As a result of these transactions, we control this property and retain substantially all of the economic benefits and risks associated with it. Accordingly, upon acquiring the leasehold interest, we consolidated this property and its operations.

The following table provides a summary of significant acquisitions made by our unconsolidated real estate partnership in 2006 and 2005:

| Date         | Property           | City, State      | Gross                             |                                 |
|--------------|--------------------|------------------|-----------------------------------|---------------------------------|
|              |                    |                  | Leasable Area<br>(In square feet) | Purchase Price<br>(In millions) |
| June 5, 2006 | Greenlawn Plaza(1) | Huntington, NY   | 102,000                           | \$ 20.4                         |
| June 8, 2006 | Barcroft Plaza     | Falls Church, VA | 90,000                            | \$ 25.1                         |
| Total        |                    |                  | 192,000                           | \$ 45.5                         |

(1) This property was acquired from the Trust.

A summary of our significant dispositions in 2006 and 2005 is as follows:

| Sales Date                          | Property                                  | Location       | Year Acquired<br>or Built | Gross Leasable<br>Area<br>(In square feet) | Sales                  |            |
|-------------------------------------|---|----------------|---------------------------|--|------------------------|------------|
|                                     |   |                |                           |  | Price<br>(In millions) | Gain       |
| <b>Year ended December 31, 2006</b> |   |                |                           |  |                        |            |
| January-August                      | Santana Row Condominiums<br>(89 units)(1) | San Jose, CA   | 2002                      | N/A  | \$ 64.1                | \$ 16.5(2) |
| June 5                              | Greenlawn Plaza                           | Huntington, NY | 2000                      | 102,000                                    | \$ 20.4                | \$ 7.4(3)  |
| Total                               |   |                |                           | 102,000                                    | \$ 84.5                | \$ 23.9    |

**Year ended December 31, 2005**

|                            |   |                 |      |         |          |            |
|----------------------------|---|-----------------|------|---------|----------|------------|
| February 15                | 420 & 501 South Mill                    | Tempe, AZ       | 1998 | 40,000  | \$ 13.7  | \$ 4.0     |
| June 2                     | Cone & Andary<br>Buildings              | Winter Park, FL | 1996 | 28,000  | \$ 11.1  | \$ 3.5     |
| July 12                    | Shaw's Plaza                            | Carver, MA      | 2004 | 75,000  | \$ 4.0   |            |
| Various after<br>August 26 | Santana Row Condominiums<br>(130 units) | San Jose, CA    | 2002 | N/A     | \$ 89.2  | \$ 23.5(4) |
| Total                      |   |                 |      | 143,000 | \$ 118.0 | \$ 31.0    |

(1) As of August 25, 2006, we had sold all of the 219 condominium units we currently intend to sell at Santana Row.

(2) Gain of \$16.5 million is net of \$2.4 million in taxes.



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- (3) This property was contributed to our real estate partnership in which we own a 30% interest. Accordingly, we recognized a partial gain of \$7.4 million on this sale related to the 70% equity interest contributed.
- (4) Gain of \$23.5 million is net of \$3.4 million in taxes.

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The proceeds from our dispositions were used to pay down our revolving credit facility and for general corporate purposes.

### **2006 Significant Debt, Equity and Other Transactions**

On March 10, 2006, we repaid our 6.99% medium term notes with a principal amount of \$40.5 million. These notes were repaid with funds borrowed on our revolving credit facility.

On July 17, 2006 we issued \$120.0 million of fixed rate notes, which mature on July 15, 2012 and bear interest at 6.0%, and \$130.0 million of fixed rate notes, which mature on January 15, 2017 and bear interest at 6.2%. Our net proceeds from these note offerings after issuance discounts and underwriting fees were \$247.9 million. These proceeds, along with \$2.4 million borrowed on our revolving credit facility, were used to repay all the principal of our \$150.0 million five-year term loan due October 2008 and \$100.0 million three-year term loan due October 2006 and \$0.3 million of related accrued interest on July 17, 2006.

In order to hedge our exposure to interest rate fluctuations on the \$150.0 million five-year term loan due October 2008, we entered into an interest rate swap in January 2004, which fixed the LIBOR portion of the interest rate on this term loan at 2.401% through October 8, 2006. The full notional amount of this swap qualified as a cash flow hedge until we repaid this term loan on July 17, 2006. On July 17, 2006, we did not redesignate this swap and the related \$1.2 million included in accumulated other comprehensive income was recognized into earnings.

On July 28, 2006, we replaced our existing revolving credit facility with a new \$300.0 million unsecured revolving credit facility. The new revolving credit facility matures on July 27, 2010, subject to a one-year extension at our option, and initially bears interest at LIBOR plus 42.5 basis points. The spread over LIBOR is subject to adjustment based on our credit rating.

On August 4, 2006, we amended the \$17.7 million second mortgage note receivable which is secured by a hotel in San Jose, California. The amended note decreased the interest rate from 14% to 9% per annum, requires monthly payments of principal and interest based on a 15-year amortization schedule and matures on August 20, 2016.

In connection with the acquisitions of Bath Shopping Center and Chelsea Commons on August 24, 2006 and August 25, 2006, we assumed two mortgage notes, one in connection with each property, with fair values of approximately \$11.1 million and \$8.0 million, respectively. The Bath Shopping Center and Chelsea Commons mortgages mature on July 1, 2028 and January 15, 2031, respectively, and bear interest at 7.13% and 5.36%, respectively. Both notes require monthly payments of principal and interest.

On August 24, 2006, we entered into a \$150 million unsecured credit agreement (the Bridge Loan ) bearing interest at LIBOR plus 42.5 basis points and maturing on December 29, 2006. The Bridge Loan was used to provide interim financing for the acquisition of properties and was fully repaid on September 19, 2006, using the proceeds from the issuance of common stock.

On September 19, 2006, we issued 2.0 million common shares at \$74.51 per share (after deducting underwriting discounts and fees) netting approximately \$149.2 million in cash proceeds before other expenses of the offering. The proceeds were used on an interim basis to repay debt from the acquisition of three properties in New England and for general corporate purposes. Ultimately, the proceeds were used to redeem the Series B preferred shares on November 27, 2006.

On September 28, 2006, we reopened the 6.0% and 6.2% fixed rate notes that were initially issued on July 17, 2006. We issued an additional \$55.0 million of fixed rate notes, which mature on July 15, 2012 and bear interest at 6.0%, and an additional \$70.0 million of fixed rate notes, which mature on January 15, 2017, and bear

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interest at 6.2%. The additional note issuances are fully fungible, rank equally with and form a single issue and series with the initial notes issued on July 17, 2006. Our net proceeds from the September 2006 note offerings after issuance premiums, underwriting fees and accrued interest were \$130.1 million. These proceeds were used to reduce the borrowings under our unsecured credit facility and for general corporate purposes.

On October 16, 2006, we acquired the leasehold interest in Melville Mall. The fee interest in the property was encumbered by an existing mortgage note with a fair value of approximately \$25.2 million. This mortgage note bears interest at 5.25% per annum, requires monthly payments of interest and principal based on a 25-year amortization schedule and matures on September 1, 2014. We are required to make the payment on this mortgage as part of our rent payment under our lease. Because we control this property and retain substantially all of the economic benefits and risks associated with it, we consolidate this property, its operations and this mortgage note.

On November 27, 2006, we redeemed all 5,400,000 outstanding shares of our 8.5% Series B Cumulative Redeemable Preferred Shares, no par value. The Series B Preferred Shares were redeemed at their redemption price of \$25.00 per share, plus accrued and unpaid dividends through the redemption date of approximately \$0.16 per share, for an aggregate redemption price of approximately \$25.16 per share or \$135.9 million in total. Dividends on the Series B Preferred Shares ceased to accrue on November 27, 2006. The redemption also resulted in a deemed dividend of \$4.8 million for the difference between the redemption amount and carrying cost.

On December 1, 2006, we issued \$135.0 million of fixed rate notes, which mature on December 1, 2013 and bear interest at 5.4%. Our net proceeds from these note offerings after underwriting fees were \$134.2 million. The proceeds were used for general corporate purposes, including repaying amounts outstanding under our revolving credit facility.

## **Outlook**

### *General*

We anticipate our 2007 income from continuing operations to grow in comparison to our 2006 income from continuing operations. We expect this income growth primarily to be generated by a combination of the following:

increased earnings in our same center portfolio and from properties under redevelopment; and

increased earnings as we expand our portfolio through property acquisitions.

On November 6, 2006, we announced a regular quarterly cash dividend of \$0.575 per share on our common shares, resulting in an indicated annual rate of \$2.30 per share. The regular common dividend was payable on January 16, 2007, to common shareholders of record as of January 2, 2007.

We continue to see a positive impact on our income as a result of the redevelopment of our shopping centers and higher rental rates on existing spaces as leases on these spaces expire. We anticipate investments in redevelopment projects of approximately \$109 million and \$97 million to stabilize in 2007 and 2008, respectively. As redevelopment properties are completed, spaces that were out of service begin generating revenue; in addition, spaces that were not out of service and that have expiring leases may generate higher revenue because we generally receive higher rent on new leases. For example, many of the leases with rents commencing in 2006 were signed in 2005 or earlier, and leases signed in 2004, 2005 and 2006 on spaces for which there was a previous tenant have on average been renewed at double digit base rent increases. On spaces where the tenant leases are expiring in 2007, our analysis of current market rents as compared to rents on the existing leases leads us to expect that, on average, the base rents in new leases will have double-digit weighted average increases over the base rents currently in place.

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At December 31, 2006 the leasable square feet in our shopping centers was 95.4% occupied and 96.5% leased. The leased rate is higher than the occupied rate due to spaces that are being redeveloped or improved or that are awaiting permits and, therefore, are not yet ready to be occupied. Our occupancy percentage and leased percentage increased from 93.9% and 96.3%, respectively at December 31, 2005, to 95.6% and 97.3%, respectively, at September 30, 2006. However, our occupancy percentage and leased percentage decreased as of December 31, 2006 due to 93,000 square feet vacated as a result of the Chapter 7 liquidation of Tower Records and Storehouse Furniture. Our occupancy and leased rates are subject to variability over time due to factors including acquisitions, the timing of the start and stabilization of our redevelopment projects, lease expirations and tenant bankruptcies.

### *Santana Row*

Santana Row, located in San Jose, California, includes approximately 563,000 square feet of retail space, 295 residential rental units, and a ground lease to a 213-room hotel. The 295 residential units include 259 residential units delivered in 2005 and 2006 plus 36 pre-existing residential units. The 295 residential rental units do not include 219 units that have been sold as condominiums. Our total investment in Santana Row, excluding future phases, is approximately \$431 million (which includes the 563,000 square feet of retail space, the 295 residential rental units, the related common areas and infrastructure and \$13 million invested in restaurant ventures) net of insurance proceeds received related to the 2002 fire and proceeds from the sale of the 219 residential units.

We are developing a master plan for the remaining parcels at Santana Row which comprise approximately 13.4 acres of land. Our remaining entitlements consist of approximately 135,000 square feet of retail space, 897 residential units and either a 191-room hotel or an additional 190 residential units. We are evaluating the feasibility of utilizing these entitlements in future development at Santana Row but there is no guaranty that we will ultimately pursue or complete any part of the development of the remaining parcels.

### *Acquisitions*

We anticipate further growth in earnings from acquisitions of neighborhood and community shopping centers in our primary markets in the East and West regions, as well as a reduction in earnings from selective dispositions.

Any growth in earnings from acquisitions is contingent, however, on our ability to find properties that meet our qualitative standards at prices that meet our financial hurdles. Changes in interest rates also may affect our success in achieving growth through acquisitions by affecting both the price that must be paid to acquire a property, as well as our ability to economically finance the property acquisitions.

**Table of Contents****Results of Operations****YEAR ENDED DECEMBER 31, 2006 COMPARED TO YEAR ENDED DECEMBER 31, 2005**

|  | 2006                          | 2005              | Change<br>(Dollars) | % Change     |
|--|-------------------------------|-------------------|---------------------|--------------|
|  | (Dollar amounts in thousands) |                   |                     |              |
| Rental income  | \$ 438,201                    | \$ 393,548        | \$ 44,653           | 11.3%        |
| Other property income  | 7,726                         | 9,551             | (1,825)             | -19.1%       |
| Mortgage interest income   | 5,095                         | 5,370             | (275)               | -5.1%        |
| <b>Total property revenues</b>                                     | <b>451,022</b>                | <b>408,469</b>    | <b>42,553</b>       | <b>10.4%</b> |
| Rental expenses  | 88,130                        | 84,736            | 3,394               | 4.0%         |
| Real estate taxes  | 44,898                        | 39,372            | 5,526               | 14.0%        |
| <b>Total property expenses</b>                                     | <b>133,028</b>                | <b>124,108</b>    | <b>8,920</b>        | <b>7.2%</b>  |
| Property operating income  | 317,994                       | 284,361           | 33,633              | 11.8%        |
| Other interest income  | 2,545                         | 2,215             | 330                 | 14.9%        |
| Income from real estate partnership                                | 656                           | 493               | 163                 | 33.1%        |
| Interest expense   | (102,808)                     | (88,566)          | (14,242)            | 16.1%        |
| General and administrative expense                                 | (21,340)                      | (19,909)          | (1,431)             | 7.2%         |
| Depreciation and amortization                                      | (97,618)                      | (88,927)          | (8,691)             | 9.8%         |
| <b>Total other, net</b>  | <b>(218,565)</b>              | <b>(194,694)</b>  | <b>(23,871)</b>     | <b>12.3%</b> |
| <b>Income from continuing operations before minority interests</b> | <b>99,429</b>                 | <b>89,667</b>     | <b>9,762</b>        | <b>10.9%</b> |
| Minority interests   | (4,353)                       | (5,234)           | 881                 | -16.8%       |
| Loss from discontinued operations                                  | (320)                         | (569)             | 249                 | -43.8%       |
| Gain on sale of real estate  | 23,956                        | 30,748            | (6,792)             | -22.1%       |
| <b>Net income</b>  | <b>\$ 118,712</b>             | <b>\$ 114,612</b> | <b>\$ 4,100</b>     | <b>3.6%</b>  |

*Same Center*

Throughout this section, we have provided certain information on a same-center basis. Information provided on a same-center basis includes the results of properties that we owned and operated for the entirety of both periods being compared except for properties for which significant development, redevelopment or expansion occurred during either of the periods being compared and properties classified as discontinued operations. Santana Row is considered under development in 2006, 2005 and 2004 and as such is excluded from same-center results.

**Property Revenues**

Total property revenue increased \$42.6 million, or 10.4%, to \$451.0 million in 2006 compared to \$408.5 million in 2005. The percentage leased at our shopping centers increased to 96.5% at December 31, 2006 compared to 96.3% at December 31, 2005 as the square feet for new leases signed at existing properties exceeded the square footage vacated in 2006, including the 93,000 square feet vacated in the fourth quarter of 2006 as a result of the Chapter 7 liquidation of Tower Records and Storehouse Furniture. Changes in the components of property revenue are discussed below.

*Rental Income*

Rental income consists primarily of minimum rent, cost recoveries from tenants and percentage rent. Rental income increased \$44.7 million, or 11.3%, to \$438.2 million in 2006 compared to \$393.5 million in 2005, due primarily to the following:

an increase of \$20.2 million attributable to properties acquired in 2006 and 2005,

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an increase of \$11.8 million at same-center properties due to increased rental rates on new leases and increased occupancy,

an increase of \$7.1 million at redevelopment properties due to increased occupancy and increased rental rates on new leases, and

an increase of \$6.5 million at Santana Row due primarily to leasing newly constructed residential rental units, increased rental rates on new retail leases, and increased occupancy.

*Other Property Income*

Other property income decreased \$1.8 million, or 19.1%, to \$7.7 million in 2006 compared to \$9.6 million in 2005. Included in other property income are items which, although recurring, tend to fluctuate more than rental income from period to period, such as lease termination fees. In 2006, the decrease is primarily due to a \$1.9 million decrease in lease termination fees.

*Mortgage Interest Income*

Mortgage interest income decreased \$0.3 million, or 5.1%, to \$5.1 million in 2006 compared to \$5.4 million in 2005. The decrease is primarily due to the following:

a decrease of \$0.4 million resulting from an amendment to our mortgage note receivable secured by a hotel in San Jose, California, executed on August 4, 2006, which decreased the interest rate from 14% to 9% per annum;

a decrease of \$0.3 million related to the pay-off of a \$5.9 million mortgage note receivable in August 23, 2005; partially offset by

an increase of \$0.3 million related to higher participating interest.

**Property Expenses**

Total property operating expenses increased \$8.9 million, or 7.2%, to \$133.0 million in 2006 compared to \$124.1 million in 2005. Changes in the components of property expenses are discussed below.

*Rental Expenses*

Rental expenses increased \$3.4 million, or 4.0%, to \$88.1 million in 2006 compared to \$84.7 million in 2005. This increase is due primarily to the following:

an increase of \$3.2 million, attributable to properties acquired in 2006 and 2005,

an increase of \$2.5 million at Santana Row due primarily to higher repair and maintenance expenses and common area costs associated with the newly constructed residential rental units placed into service,

an increase of \$1.7 million in repairs and maintenance, excluding snow removal, at same-center and redevelopment properties, and

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an increase of \$0.9 million in utilities at same-center and redevelopment properties,  
partially offset by

a decrease of \$3.0 million due to lower snow removal costs at same-center and redevelopment properties, and

a decrease of \$2.0 million due to lower bad debt expense at same-center and redevelopment properties.

As a result of the changes in rental income, rental expenses and other property income described above, rental expenses as a percentage of rental income plus other property income decreased to 19.8% in 2006 from 21.0% in 2005.



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### *Real Estate Taxes*

Real estate tax expense increased \$5.5 million, or 14.0%, to \$44.9 million in 2006 compared to \$39.4 million in 2005. This increase is due to the following:

an increase of \$2.7 million, attributable to properties acquired in 2006 and 2005;

an increase of \$2.1 million at Santana Row due primarily to higher assessments and a change in estimated real estate taxes recorded in June 2005. This change in estimate resulted from receiving final real estate tax assessments that decreased our real estate taxes for retail real estate and increased our real estate taxes for residential units at Santana Row by \$1.1 million in 2005. The related residential units impacted by this change in estimate were sold as condominiums and therefore, the increase in residential real estate taxes is included in discontinued operations as discussed below; and

an increase of \$0.6 million, due to higher assessments at same-center properties.

### **Property Operating Income**

Property operating income increased \$33.6 million, or 11.8%, to \$318.0 million in 2006 compared to \$284.4 million in 2005. This increase is due primarily to the following:

earnings attributable to properties acquired in 2005 and 2006,

growth in same-center earnings, and

growth in earnings at redevelopment properties and Santana Row.

### **Other**

### *Interest Expense*

Interest expense increased \$14.2 million, or 16.1%, to \$102.8 million in 2006 compared to \$88.6 million in 2005. This increase is primarily due to the following:

an increase of \$8.5 million due to higher borrowings to finance our acquisitions,

an increase of \$3.0 million due to higher interest rates on certain borrowings,

an increase of \$1.6 million due to a decrease in capitalized interest, and

an increase of \$1.0 million due to an increase in participation on capital leases.

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Gross interest costs were \$106.9 million and \$94.2 million in 2006 and 2005, respectively. Capitalized interest amounted to \$4.1 million and \$5.7 million in 2006 and 2005, respectively. Capitalized interest decreased due primarily to placing the newly constructed residential rental units at Santana Row and retail development at Assembly Square into service partially offset by capitalized interest related to construction at Linden Square which was acquired in 2006.

### *General and Administrative Expense*

General and administrative expense increased \$1.4 million, or 7.2%, to \$21.3 million in 2006 compared to \$19.9 million in 2005. This is primarily due to an increase in compensation (including increased grant expense under SFAS No. 123(R)) being partially offset by an increase in compensation capitalized as a result of increased leasing and redevelopment activities.

### *Depreciation and Amortization*

Depreciation and amortization expense increased \$8.7 million, or 9.8%, to \$97.6 million in 2006 from \$88.9 million in 2005. This increase is due primarily to depreciation on acquired properties, improvements at same-center properties and placing into service the newly constructed residential rental units at Santana Row, and retail development at Assembly Square.

**Table of Contents***Minority Interests*

Income to minority partners decreased \$0.9 million, or 16.8% to \$4.4 million in 2006 from \$5.2 million in 2005. This decrease is due primarily to a decrease in earnings at a property under redevelopment which is held in a non-wholly owned partnership, and a decrease in operating units held by partners in certain of our downREIT partnerships.

*Loss from Discontinued Operations*

Loss from discontinued operations represents the operating loss of properties that have been disposed, and is required to be reported separately from results of ongoing operations. The reported operating loss of \$0.3 million and \$0.6 million in 2006 and 2005, respectively, represent the operating loss for the period during which we owned properties sold in 2006 and 2005, respectively. The loss for 2005 includes an unfavorable change in estimated real estate taxes recorded in June 2005 for the residential units sold as condominiums at Santana Row. This change in estimate resulted from receiving final real estate tax assessments for the condominiums sold at Santana Row that were greater than our estimated accrual.

*Gain on Sale of Real Estate*

The gain on sale of real estate decreased \$6.8 million to \$24.0 million in 2006 compared to \$30.7 million in 2005. All of the properties sold in 2006 (Greenlawn Plaza and condominiums at Santana Row) and in 2005 (properties in Tempe, Arizona; Winter Park, Florida; Shaw's Plaza in Carver, Massachusetts and condominiums at Santana Row) resulted in gains.

**YEAR ENDED DECEMBER 31, 2005 COMPARED TO YEAR ENDED DECEMBER 31, 2004**

|   | 2005                          | 2004       | Change<br>(Dollars) | % Change |
|---|-------------------------------|------------|---------------------|----------|
|   | (Dollar amounts in thousands) |            |                     |          |
| Rental income   | \$ 393,548                    | \$ 368,299 | \$ 25,249           | 6.9%     |
| Other property income                                       | 9,551                         | 10,398     | (847)               | -8.1%    |
| Mortgage interest income                                    | 5,370                         | 4,915      | 455                 | 9.3%     |
| Total property revenues                                     | 408,469                       | 383,612    | 24,857              | 6.5%     |
| Rental expenses   | 84,736                        | 89,940     | (5,204)             | -5.8%    |
| Real estate taxes   | 39,372                        | 37,351     | 2,021               | 5.4%     |
| Total property expenses                                     | 124,108                       | 127,291    | (3,183)             | -2.5%    |
| Property operating income                                   | 284,361                       | 256,321    | 28,040              | 10.9%    |
| Other interest income                                       | 2,215                         | 1,504      | 711                 | 47.3%    |
| Income from real estate partnership                         | 493                           | 205        | 288                 | 140.5%   |
| Interest expense  | (88,566)                      | (85,058)   | (3,508)             | 4.1%     |
| General and administrative expense                          | (19,909)                      | (18,164)   | (1,745)             | 9.6%     |
| Depreciation and amortization                               | (88,927)                      | (86,597)   | (2,330)             | 2.7%     |
| Total other, net  | (194,694)                     | (188,110)  | (6,584)             | 3.5%     |
| Income from continuing operations before minority interests | 89,667                        | 68,211     | 21,456              | 31.5%    |
| Minority interests  | (5,234)                       | (4,170)    | (1,064)             | 25.5%    |
| Income (loss) from discontinued operations                  | (569)                         | 6,063      | (6,632)             | -109.4%  |
| Gain on sale of real estate                                 | 30,748                        | 14,052     | 16,696              | 118.8%   |
| Net income  | \$ 114,612                    | \$ 84,156  | \$ 30,456           | 36.2%    |



## **Table of Contents**

### **Property Revenues**

Total property revenues increased \$24.9 million, or 6.5%, to \$408.5 million in 2005 compared to \$383.6 million in 2004. The percentage leased at our commercial properties increased to 96.3% at December 31, 2005 compared to 95.1% at December 31, 2004 due primarily to new leases signed at existing properties. Changes in the components of property revenue are discussed below.

#### *Rental income*

Rental income consists primarily of minimum rent, cost recoveries from tenants, and percentage rent. Rental income increased \$25.2 million, or 6.9%, to \$393.5 million in 2005 compared to \$368.3 million in 2004. This increase is due primarily to the following:

on a same center basis, an increase of \$10.3 million due mainly to increased rental rates on new leases and increased occupancy,

an increase of \$8.9 million at redevelopment properties and Santana Row due primarily to increased occupancy, and

an increase of \$7.7 million attributable to the properties acquired in 2005 and 2004, primarily Westgate Mall and Assembly Square/Sturtevant Street,

partially offset by

a decrease of approximately \$3.1 million related to income recognized in 2004 attributable to proceeds from the Santana Row fire insurance settlement.

#### *Other Property Income*

Other property income decreased \$0.8 million, or 8.1%, to \$9.6 million in 2005 compared to \$10.4 million in 2004. Included in other property income are items which, although recurring, tend to fluctuate more than rental income from period to period, such as lease termination fees and temporary tenant income. This decrease in other property income in 2004 is primarily the result of lower lease termination fees and lower parking revenue.

#### *Mortgage Interest Income*

Interest on mortgage notes receivable increased \$0.5 million, or 9.3%, to \$5.4 million in 2005 compared to \$4.9 million in 2004. This increase is due primarily to an increase in the weighted average effective interest rate on notes outstanding.

### **Property Expenses**

Total property operating expenses decreased \$3.2 million, or 2.5%, to \$124.1 million in 2005 compared to \$127.3 million in 2004. Changes in the components of property expenses are discussed below.

#### *Rental Expenses*

Rental expenses decreased \$5.2 million, or 5.8%, to \$84.7 million in 2005 compared to \$89.9 million in 2004. This decrease is primarily due to the following:

a decrease of \$4.5 million due to lower bad debt expense and insurance premiums, and

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a decrease of \$2.0 million due to lower write-offs of fixed assets and deferred lease costs related primarily to early lease terminations, partially offset by

an increase of \$1.7 million in maintenance expense at same center properties due primarily to higher snow removal costs in the East region, and

an increase of \$1.2 million in expenses attributable to the additional properties acquired during 2005 and 2004.

As a result of these changes in rental expenses, rental income and other property income, rental expense as a percentage of rental income plus other property income decreased from 23.7% in 2004 to 21.0% in 2005.

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### *Real Estate Taxes*

Real estate tax expense increased \$2.0 million, or 5.4%, to \$39.4 million in 2005 compared to \$37.4 million in 2004. This increase in 2005 is due largely to increased taxes of \$1.5 million attributable to acquired properties and higher tax assessments for our properties.

### **Property Operating Income**

Property operating income increased \$28.0 million, or 10.9%, to \$284.4 million in 2005 compared to \$256.3 million in 2004. Income recognized from fire insurance proceeds attributable to rental income lost at Santana Row due to the August 2002 fire amounted to approximately \$3.1 million in 2004 and was insignificant in 2005. Excluding these proceeds, property operating income increased \$31.1 million.

This increase is due primarily to the following:

growth in same center earnings,

growth in Santana Row earnings due to higher rental income and lower operating expenses,

growth at redevelopment properties where occupancy has increased, and

earnings attributable to our 2005 and 2004 acquisitions.

### **Other**

#### *Other Interest Income*

Other interest income increased \$0.7 million to \$2.2 million in 2005 compared to \$1.5 million in 2004. This increase is due primarily to non-recurring additional interest income from the early pay-off of a \$7.5 million note receivable in June 2005.

#### *Interest Expense*

Interest expense increased \$3.5 million, or 4.1%, to \$88.6 million in 2005 compared to \$85.1 million in 2004. This increase is primarily due to higher outstanding balances on our revolving credit facilities, which we used to finance acquisitions on an interim basis, and higher interest rates on our variable-rate debt. Gross interest costs in 2005 were \$94.2 million compared to \$90.2 million in 2004. Capitalized interest amounted to \$5.7 million and \$5.1 million in 2005 and 2004, respectively.

#### *General and Administrative Expense*

General and administrative expenses increased by \$1.7 million, or 9.6%, to \$19.9 million in 2005 compared to \$18.2 million in 2004. This increase resulted primarily from increased compensation.

#### *Depreciation and Amortization*

Depreciation and amortization expense increased \$2.3 million, or 2.7%, to \$88.9 million in 2005 compared to \$86.6 million in 2004. This increase is primarily due to depreciation and amortization on properties acquired.

#### *Minority Interests*

Income to minority partners increased \$1.1 million to \$5.2 million in 2005 compared to \$4.2 million in 2004. This is the result of increased earnings at majority-owned real estate partnerships partially offset by a decrease in the interest held by the minority partners.

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### *(Loss) Income from Discontinued Operations*

(Loss) income from discontinued operations represents the operating loss or income of properties that have been disposed, which is required to be reported separately from results of ongoing operations. The reported loss of \$0.6 million and income of \$6.1 million in 2005 and 2004, respectively, represents the operating (loss) income for the period during which we owned the properties sold in 2005 and 2004.



**Table of Contents***Gain on Sale of Real Estate*

The gain on sale of real estate increased \$16.7 million to \$30.7 million in 2005 compared to \$14.1 million in 2004. Each of the properties sold in 2005 (properties in Tempe, Arizona; Winter Park, Florida; Shaw's Plaza in Carver, Massachusetts and condominiums at Santana Row) and 2004 (land parcels at Village at Shirlington, Magruders Center, Plaza del Mercado and properties in West Hartford and Avon, Connecticut) resulted in a gain.

**Segment Results**

We operate our business on an asset management model, where property management teams are responsible for a portfolio of assets. We manage our portfolio as two operating regions: East and West. Property management teams consist of regional directors, leasing agents, development staff and financial personnel, each of whom has responsibility for a distinct portfolio.

The following selected key segment data is presented for 2006, 2005 and 2004. The results of properties classified as discontinued operations have been excluded from rental income, total revenue, and property operating income from the following table.

|   | 2006                   | 2005         | 2004         |
|---|------------------------|--------------|--------------|
|   | (Dollars in thousands) |              |              |
| <b>East</b>   |                        |              |              |
| Rental income   | \$ 340,968             | \$ 310,063   | \$ 293,291   |
| Total revenue   | \$ 348,894             | \$ 317,044   | \$ 300,012   |
| Property operating income(1)                            | \$ 252,425             | \$ 226,086   | \$ 207,940   |
| Property operating income as a percent of total revenue | 72.4%                  | 71.3%        | 69.3%        |
| Total assets  | \$ 1,725,790           | \$ 1,368,925 | \$ 1,264,135 |
| Gross leasable square feet                              | 16,195                 | 14,941       | 14,482       |
| <b>West</b>   |                        |              |              |
| Rental income   | \$ 97,233              | \$ 83,485    | \$ 75,008    |
| Total revenue   | \$ 102,128             | \$ 91,425    | \$ 83,600    |
| Property operating income(1)                            | \$ 65,569              | \$ 58,275    | \$ 48,381    |
| Property operating income as a percent of total revenue | 64.2%                  | 63.7%        | 57.9%        |
| Total assets  | \$ 876,400             | \$ 908,621   | \$ 911,136   |
| Gross leasable square feet                              | 2,605                  | 2,610        | 2,408        |

- (1) Property operating income consists of rental income, other property income and mortgage interest income, less rental expenses and real estate taxes. This measure is used internally to evaluate the performance of our regional operations, and we consider it to be a significant measure.

**East**

The East region extends roughly from New England south through metropolitan Washington, D.C. and further south through Virginia and North Carolina. This region also includes several properties in Illinois and Michigan. As of December 31, 2006, the East region consisted of 78 properties (including our one apartment complex) and was 96.9% leased.

Total revenue in our East region increased \$31.9 million, or 10.0%, in 2006 and \$17.0 million, or 5.7%, in 2005. These increases are primarily attributable to acquisitions and increased rental rates and occupancy. Growth in total revenue attributable to acquisitions was \$15.0 million in 2006 and \$3.1 million in 2005. The percentage leased was 97%, 97% and 96% at December 31, 2006, 2005, and 2004, respectively. The ratio of property operating income to total revenue was 72.4%, 71.3% and 69.3% in 2006, 2005 and 2004, respectively. The improvement in this ratio has primarily resulted from increased rental rates, increased occupancy and lower bad debt expense.

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### **West**

The West region extends from Texas to the West Coast. As of December 31, 2006, the West region consisted of 34 properties, including Santana Row, and was 93.8% leased.

Total revenue in our West region increased \$10.7 million, or 11.7%, in 2006 and \$7.8 million, or 9.4%, in 2005. These increases are primarily attributable to growth in total revenue at Santana Row as additional phases were brought into service, and acquisitions. These increases in rental revenue were partially offset by decreases in fire insurance proceeds of \$3.1 million and \$5.0 million in 2005 and 2004, respectively. The insurance proceeds were included in rental income as they relate largely to lost rents on delayed openings of the residential and retail units and rental concessions to tenants due to the August 2002 fire at Santana Row. Growth in total revenue attributable to acquisitions was \$5.3 million and \$4.5 million in 2006 and 2005, respectively. The percentage leased was 94%, 94% and 93% at December 31, 2006, 2005, and 2004, respectively. The ratio of property operating income to total revenue was 64.2%, 63.7% and 57.9% in 2006, 2005 and 2004, respectively. The improvement in this ratio in 2005 is due primarily to increased occupancy at Santana Row and decreased operating expenses resulting from leasing, marketing and other start-up activities related to Santana Row.

The overall return on investment in our West region is significantly less than the overall return on investment in our East region. This is due primarily to the following factors:

the generally lower bases in our East properties which were generally acquired before the West properties,

current occupancy rates at Houston Street in San Antonio, Texas are below our portfolio average, and

the phasing into service of Santana Row.

We expect that returns on investment in our West region will continue to rise over time, but that they will not necessarily rise to the same level of overall returns that are generated in our East region because of the lower historical basis in our East Coast properties.

### **Liquidity and Capital Resources**

Due to the nature of our business and strategy, we generally generate significant amounts of cash from operations. The cash generated from operations is primarily paid to our shareholders in the form of dividends. As a REIT, we must generally make annual distributions to shareholders of at least 90% of our REIT taxable income.

Our short-term liquidity requirements consist primarily of obligations under our capital and operating leases, normal recurring operating expenses, regular debt service requirements (including debt service relating to additional or replacement debt, as well as scheduled debt maturities), recurring expenditures, non-recurring expenditures (such as tenant improvements and redevelopments) and dividends to common and preferred shareholders, if any. Overall capital requirements in 2007 will depend upon acquisition opportunities, the level of improvements and redevelopments on existing properties and the timing and cost of development of future phases of existing properties.

Our long-term capital requirements consist primarily of maturities under our long-term debt, development and redevelopment costs and potential acquisitions. We expect to fund these through a combination of sources which we believe will be available to us, including additional and replacement unsecured and secured borrowings, issuance of additional equity, joint venture relationships relating to existing properties or new acquisitions, and property dispositions.

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The cash needed to execute our strategy and invest in new properties, as well as to pay our debt at maturity, must come from one or more of the following sources:

cash provided by operations that is not distributed to shareholders,

proceeds from the issuance of new debt or equity securities, or

proceeds of property dispositions.

It is management's intention that we continually have access to the capital resources necessary to expand and develop our business. As a result, we intend to operate with and maintain a conservative capital structure that will allow us to maintain strong debt service coverage and fixed-charge coverage ratios as part of our commitment to investment-grade debt ratings. We may, from time to time, seek to obtain funds by the following means:

additional equity offerings,

unsecured debt financing and/or mortgage financings, and

other debt and equity alternatives, including formation of joint ventures, in a manner consistent with our intention to operate with a conservative debt structure.

The following factors could affect our ability to meet our liquidity requirements:

we may be unable to obtain debt or equity financing on favorable terms, or at all, as a result of our financial condition or market conditions at the time we seek additional financing;

restrictions in our debt instruments or preferred stock equity may prohibit us from incurring debt or issuing equity at all, or on acceptable terms under then-prevailing market conditions; and

we may be unable to service additional or replacement debt due to increases in interest rates or a decline in our operating performance. Cash and cash equivalents were \$11.5 million and \$8.6 million at December 31, 2006 and December 31, 2005, respectively. Cash and cash equivalents are not a good indicator of our liquidity. We have a \$300.0 million unsecured revolving credit facility that matures July 28, 2010, subject to a one-year extension at our option. We intend to utilize our revolving credit facility to finance the initial acquisition of properties and meet other short-term working capital requirements.

*Summary of Cash Flows for 2006 and 2005*

|                                       | <b>Year Ended December 31,</b> |             |
|---------------------------------------|--------------------------------|-------------|
|                                       | <b>2006</b>                    | <b>2005</b> |
|                                       | <b>(In thousands)</b>          |             |
| Cash provided by operating activities | \$ 184,401                     | \$ 174,941  |

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|  |           |           |
|--|-----------|-----------|
| Cash used in investing activities                | (317,429) | (152,730) |
| Cash provided by (used in) financing activities  | 135,884   | (44,047)  |
| Increase (decrease) in cash and cash equivalents | 2,856     | (21,836)  |
| Cash and cash equivalents, beginning of year     | 8,639     | 30,475    |
| Cash and cash equivalents, end of year           | \$ 11,495 | \$ 8,639  |

Net cash provided by operating activities increased by \$9.5 million to \$184.4 million during the year ended December 31, 2006 from \$174.9 million during the year ended December 31, 2005. The increase was primarily attributable to:

\$12.0 million higher net income before gain on sale of real estate, depreciation and amortization, and minority interest;

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partially offset by

\$2.5 million increased use of cash for working capital due mainly to higher prepaid and other asset balances.

Net cash used in investing activities increased approximately \$164.7 million to \$317.4 million during the year ended December 31, 2006 from \$152.7 million during the year ended December 31, 2005. The increase was primarily attributable to:

\$170.1 million increase in acquisitions of real estate;

\$30.8 million decrease in proceeds from the sale of real estate;

\$9.5 million decreased cash from net payoff of mortgage and other note receivables; and

\$4.9 million capital contribution to a real estate partnership;

partially offset by

\$50.0 million decrease in capital expenditures primarily due to a decrease in development and redevelopment activities.

Net cash provided by financing activities increased approximately \$179.9 million to \$135.9 million provided during the year ended December 31, 2006 from \$44.0 million used during the year ended December 31, 2005. The increase was primarily attributable to:

\$385.9 million increase in net proceeds from the issuance of senior debentures;

\$150.0 million in net proceeds from the issuance of note payable;

\$147.0 million in net proceeds from the issuance of common shares in a public offering; and

\$43.0 million decrease in net payments on our revolving credit facility;

partially offset by

\$401.0 million increase in repayment of mortgages, capital leases and notes payable;

\$135.0 million redemption of Series B preferred shares; and

\$9.3 million increase in dividends paid to common and preferred shareholders.

*Off-Balance Sheet Arrangements*

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Other than the restaurants and joint venture funding commitments described in the next paragraph and items disclosed in the Contractual Commitments Table below, we have no off-balance sheet arrangements as of December 31, 2006 that are reasonably likely to have a current or future material effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

We are restaurant joint venture partners in eight restaurants at Santana Row. Our investment balance in the restaurant joint ventures was approximately \$8.6 million and \$6.8 million at December 31, 2006 and 2005, respectively. Our equity in earnings from the restaurant joint ventures was \$1.5 million, \$1.3 million and \$1.1 million in 2006, 2005 and 2004, respectively.

In July 2004, we entered into a joint venture arrangement by forming a limited partnership with affiliates of Clarion Lion Properties Fund ( Clarion ), a discretionary fund created and advised by ING Clarion Partners. We own 30% of the equity in the partnership, and Clarion owns 70%. The Partnership plans to acquire up to \$350 million of stabilized, supermarket-anchored, shopping centers in the Trust's East and West regions. Federal Realty and Clarion have committed to contribute to the Partnership up to \$37 million and \$86 million,

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respectively, of equity capital to acquire properties. No assurances can be made that we will identify properties that meet the acquisition requirements of the Partnership. We are the manager of the Partnership and its properties, earning fees for acquisitions, management, leasing, and financing. We also have the opportunity to receive performance-based earnings through our Partnership interest. In 2004, the Partnership acquired four shopping centers in the East for \$75.8 million, and in 2006, the Partnership acquired an additional two shopping centers in the East for \$45.5 million. We account for our interest in the partnership using the equity method. In total, at December 31, 2006, the Partnership had \$77.4 million of mortgage notes outstanding.

*Contractual Commitments*

The following table provides a summary of our fixed, noncancelable obligations as of December 31, 2006:

|   | Commitments Due by Period |            |            |            | After 5<br>Years |
|---|---------------------------|------------|------------|------------|------------------|
|   | Total                     | 1 Year     | 1-3 Years  | 4-5 Years  |                  |
|   | Less Than                 |            |            |            |                  |
|   | (In thousands)            |            |            |            |                  |
| Current and long-term debt                | \$ 1,545,097              | \$ 154,997 | \$ 200,417 | \$ 222,839 | \$ 966,844       |
| Capital lease obligations, principal only | 149,361                   | 1,315      | 3,245      | 3,869      | 140,932          |
| Operating leases                          | 280,789                   | 4,598      | 9,113      | 9,111      | 257,967          |
| Real estate commitments                   | 129,019                   | 69,019     |            |            | 60,000           |
| Development and redevelopment obligations | 98,252                    | 88,739     | 9,513      |            |                  |
| Total contractual cash obligations        | \$ 2,202,518              | \$ 318,668 | \$ 222,288 | \$ 235,819 | \$ 1,425,743     |

In addition to the amounts set forth in the table above, the following potential commitments exist:

(a) Under the terms of the Congressional Plaza partnership agreement, from and after January 1, 1986, an unaffiliated third party has the right to require us and the two other minority partners to purchase between one-half to all of its 29.47% interest in Congressional Plaza at the interest's then-current fair market value. Based on management's current estimate of fair market value as of December 31, 2006, our estimated maximum liability upon exercise of the put option would range from approximately \$40 million to \$45 million.

(b) Under the terms of two other partnerships which own properties in southern California with a cost of approximately \$38 million, if certain leasing and revenue levels are obtained for the properties owned by the partnerships, the other partners may require us to purchase their partnership interests at a formula price based upon property operating income. The purchase price for one of the partnerships will be paid in cash and the purchase price for the other partnership will be paid using our common shares or, subject to certain conditions, cash. In those partnerships, if the other partners do not redeem their interests, we may choose to purchase the limited partnership interests upon the same terms.

(c) Street Retail San Antonio LP, a wholly owned subsidiary of the Trust, entered into a Development Agreement (the "Agreement") in 2000 with the City of San Antonio, Texas (the "City") related to the redevelopment of land and buildings that we own along Houston Street. Under the Agreement, we are required to issue an annual letter of credit, commencing on October 1, 2002 and ending on September 30, 2014, that covers our designated portion of the debt service should the incremental tax revenue generated in the Zone not cover the debt service. We posted a letter of credit with the City on September 25, 2002 for \$0.8 million, and the letter of credit remains outstanding. As of December 31, 2006, we have funded approximately \$1.3 million related to this obligation. In anticipation of further shortfalls of incremental tax revenues to the City, we have accrued approximately \$0.3 million as of December 31, 2006 to cover additional payments we may be obligated to make as part of the project costs.

(d) Under the terms of various other partnership agreements for entities, the partners have the right to exchange their operating units for cash or the same number of our common shares, at our option. As of December 31, 2006, a total of 377,210 operating units are outstanding.

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(e) In addition to our contractual obligations, we have other short-term liquidity requirements consisting primarily of normal recurring operating expenses, regular debt service requirements (including debt service relating to additional and replacement debt), recurring corporate expenditures including compensation agreements, non-recurring corporate expenditures (such as tenant improvements and redevelopments) and dividends to common and preferred shareholders. In addition, future rental commitments are not reflected as commitments until the underlying leased space has been delivered for use. Overall capital requirements will depend upon acquisition opportunities, the level of improvements and redevelopments on existing properties and the timing and cost of future phases of Santana Row and Assembly Square.

(f) We are the guarantor for the non-recourse carve outs under mortgage notes totaling \$36.7 million that are secured by three properties owned by subsidiaries of our unconsolidated joint venture with affiliates of Clarion Lion Properties Fund, a discretionary fund created and advised by ING Clarion Partners. We are not guaranteeing the debt itself. The joint venture indemnifies us for any loss we incur under these guarantees.



**Table of Contents***Debt Financing Arrangements*

The following is a summary of our total debt outstanding as of December 31, 2006:

| Description of Debt                | Original<br>Debt<br>Issued<br>(Dollars in thousands) | Principal Balance          | Interest Rate              | Maturity Date     |
|------------------------------------|--|----------------------------|----------------------------|-------------------|
|                                    |  | as of<br>December 31, 2006 | as of<br>December 31, 2006 |                   |
| <b>Mortgage loans(1)</b>           |  |                            |                            |                   |
| <i>Secured fixed rate</i>          |  |                            |                            |                   |
| Leesburg Plaza                     | \$ 9,900   | \$ 9,760                   | 6.510%                     | October 1, 2008   |
| 164 E. Houston Street              | 345  | 98                         | 7.500%                     | October 6, 2008   |
| Mercer Mall                        | Acquired   | 4,512                      | 8.375%                     | April 1, 2009     |
| Federal Plaza                      | 36,500   | 34,192                     | 6.750%                     | June 1, 2011      |
| Tysons Station                     | 7,000  | 6,366                      | 7.400%                     | September 1, 2011 |
| Crow Canyon                        | Acquired   | 21,945                     | 5.400%                     | August 11, 2013   |
| Melville Mall(2)                   | Acquired   | 25,702                     | 5.250%                     | September 1, 2014 |
| Barracks Road                      | 44,300   | 42,614                     | 7.950%                     | November 1, 2015  |
| Hauppauge                          | 16,700   | 16,065                     | 7.950%                     | November 1, 2015  |
| Lawrence Park                      | 31,400   | 30,205                     | 7.950%                     | November 1, 2015  |
| Wildwood                           | 27,600   | 26,550                     | 7.950%                     | November 1, 2015  |
| Wynnewood                          | 32,000   | 30,782                     | 7.950%                     | November 1, 2015  |
| Brick Plaza                        | 33,000   | 31,631                     | 7.415%                     | November 1, 2015  |
| Mount Vernon(3)                    | 13,250   | 12,268                     | 5.660%                     | April 15, 2028    |
| Bath                               | Acquired   | 9,999                      | 7.130%                     | July 1, 2028      |
| Chelsea                            | Acquired   | 8,384                      | 5.360%                     | January 15, 2031  |
| Subtotal                           |  | 311,073                    |                            |                   |
| Net unamortized mortgage discount  |  | (36)                       |                            |                   |
| Total mortgage loans               |  | 311,037                    |                            |                   |
| <b>Notes payable</b>               |  |                            |                            |                   |
| <i>Unsecured fixed rate</i>        |  |                            |                            |                   |
| Perring Plaza renovation           | 3,087  | 1,624                      | 10.000%                    | January 31, 2013  |
| <i>Unsecured variable rate</i>     |  |                            |                            |                   |
| Revolving credit facilities(4)     | 300,000  | 98,000                     | LIBOR + 0.425%             | July 27, 2010     |
| Escondido (Municipal bonds)(5)     | 9,400  | 9,400                      | 3.760%                     | October 1, 2016   |
| Total notes payable                |  | 109,024                    |                            |                   |
| <b>Senior notes and debentures</b> |  |                            |                            |                   |
| <i>Unsecured fixed rate</i>        |  |                            |                            |                   |
| 6.125% notes(6)                    | 150,000  | 150,000                    | 6.325%                     | November 15, 2007 |
| 8.75% notes                        | 175,000  | 175,000                    | 8.750%                     | December 1, 2009  |
| 4.50% notes                        | 75,000   | 75,000                     | 4.500%                     | February 15, 2011 |
| 6.00% notes                        | 175,000  | 175,000                    | 6.000%                     | July 15, 2012     |
| 5.40% notes                        | 135,000  | 135,000                    | 5.400%                     | December 1, 2013  |
| 5.65% notes                        | 125,000  | 125,000                    | 5.650%                     | June 1, 2016      |
| 6.20% notes                        | 200,000  | 200,000                    | 6.200%                     | January 15, 2017  |
| 7.48% debentures(7)                | 50,000   | 50,000                     | 7.480%                     | August 15, 2026   |
| 6.82% medium term notes(8)         | \$ 40,000  | 40,000                     | 6.820%                     | August 1, 2027    |
| Subtotal                           |  | 1,125,000                  |                            |                   |
| Unamortized net premium            |  | 2,508                      |                            |                   |

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|   |                     |         |                      |
|---|---------------------|---------|----------------------|
| Total senior notes and debentures               | 1,127,508           |         |                      |
| <b>Capital lease obligations</b>                |                     |         |                      |
| Various   | 149,361             | Various | Various through 2077 |
| <b>Total debt and capital lease obligations</b> | <b>\$ 1,696,930</b> |         |                      |

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- (1) Mortgage loans do not include our 30% share (\$23.2 million) of the \$77.4 million debt of the partnership with Clarion Lion Properties Fund.
  - (2) The Trust acquired control of Melville Mall through a 20-year master lease and secondary financing. Because the Trust controls this property and retains substantially all of the economic benefit and risk associated with it, this property is consolidated and the mortgage loan is reflected on the balance sheet, though it is not a legal obligation of the Trust.
  - (3) The interest rate is fixed at 5.66% for the first ten years and then will be reset to a market rate in 2013. The lender has the option to call the loan on April 15, 2013 or any time thereafter.

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- (4) The revolving credit facility offers a one-year extension option. The maximum amount drawn under the facility during 2006 was \$297.0 million. The weighted average effective interest rate on borrowings under our revolving credit facility, before amortization of debt fees, was 5.6% for the year ended December 31, 2006.
- (5) The bonds require monthly interest only payments through maturity. The bonds bear interest at a variable rate determined weekly, which would enable the bonds to be remarketed at 100% of their principal amount. The property is not encumbered by a lien.
- (6) We purchased an interest rate lock to hedge a planned note offering. A hedge loss of \$1.5 million associated with this hedge is being amortized into the note offering, thereby increasing the effective interest rate on these notes to 6.325%.
- (7) Beginning on August 15, 2008, the debentures are redeemable by the holders thereof at the original purchase price of \$1,000 per debenture.
- (8) Beginning on August 1, 2007, the notes are redeemable by the holders thereof at the original purchase price of \$1,000 per note.

Our credit facility and other debt agreements include financial and other covenants that may limit our operating activities in the future. As of December 31, 2006, we were in compliance with all of the financial and other covenants. If we were to breach any of our debt covenants and did not cure the breach within any applicable cure period, our lenders could require us to repay the debt immediately and, if the debt is secured, could immediately begin proceedings to take possession of the property securing the loan. Many of our debt arrangements, including our public notes and our credit facility, are cross-defaulted, which means that the lenders under those debt arrangements can put us in default and require immediate repayment of their debt if we breach and fail to cure a covenant under certain of our other debt obligations. As a result, any default under our debt covenants could have an adverse effect on our financial condition, our results of operations, our ability to meet our obligations and the market value of our shares.

Below are the aggregate principal payments required as of December 31, 2006 under our debt financing arrangements by year. Scheduled principal installments and amounts due at maturity are included.

|                        | Secured        | Capital<br>Leases | Unsecured    | Total        |
|------------------------|----------------|-------------------|--------------|--------------|
|                        | (In thousands) |                   |              |              |
| 2007                   | \$ 4,793       | \$ 1,315          | \$ 150,204   | \$ 156,312   |
| 2008                   | 14,968         | 1,523             | 226          | 16,717       |
| 2009                   | 9,973          | 1,722             | 175,250      | 186,945      |
| 2010                   | 6,016          | 1,860             | 98,275(1)    | 106,151(1)   |
| 2011                   | 43,244         | 2,009             | 75,304       | 120,557(3)   |
| 2012 and thereafter(2) | 232,079        | 140,932           | 734,765      | 1,107,776(3) |
|                        | \$ 311,073     | \$ 149,361        | \$ 1,234,024 | \$ 1,694,458 |

Our organizational documents do not limit the level or amount of debt that we may incur.

- (1) Includes \$98 million outstanding under our revolving credit facility.
- (2) Includes the Mount Vernon projected mortgage loan balance of \$10.0 million as of April 15, 2013 that may be required to be paid on or after April 15, 2013. Amount also includes \$90 million of unsecured debt that may be called by the holders beginning August 1, 2007 as to \$40 million thereof and beginning August 15, 2008 as to \$50 million thereof.
- (3) Total debt maturities differs from the total reported on the consolidated balance sheet due to unamortized discounts and premiums as of December 31, 2006.

*Interest Rate Hedging*

We enter into interest rate swaps and treasury rate locks that qualify as cash flow hedges under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. We generally enter into interest rate swaps to manage our exposure to variable interest rate risk and treasury locks to manage the risk of interest rates rising prior to the issuance of debt. We do not purchase derivatives for speculation. Our cash flow hedges are recorded at fair value. The effective portion of changes in fair value of our cash flow hedges is recorded in other comprehensive income and reclassified to earnings when the hedged item affects earnings. The ineffective portion of changes in fair value of our cash flow hedges is recognized in earnings in the period affected. We

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assess effectiveness of our cash flow hedges both at inception and on an ongoing basis. Hedge ineffectiveness did not have a significant impact on earnings in 2006, 2005 and 2004, and we do not anticipate it will have a significant effect in the future.

In January 2004, we entered into an interest rate swap to fix the LIBOR portion of our \$150 million term loan issued in October of 2003. This swap fixed the LIBOR portion at 2.401% through October 2006. The full notional amount of this swap qualified as a cash flow hedge until we repaid this loan on July 17, 2006.

In August 2002, in anticipation of a \$150 million senior unsecured note offering, we entered into a treasury lock that fixed the five year treasury rate at 3.472% through August 19, 2002. On August 16, 2002, we priced the senior unsecured notes with a scheduled closing date of August 21, 2002 and closed on the associated rate lock. Five-year treasury rates declined between the pricing period and the settlement of the rate lock and therefore, we paid \$1.5 million to settle the rate lock. As a result of the August 19, 2002 fire at Santana Row, we did not proceed with the note offering at that time. However, we consummated a \$150 million, 6.125% Senior Unsecured Note offering on November 2002, and thus, the hedge loss is being amortized into interest expense over the life of these notes.

We also purchased an interest rate swap that terminated in March 2006, with a notional amount of \$40.5 million upon issuance of our 6.99% Medium Term Notes, which reduced the effective interest rate from 6.99% to 6.894%.

### *REIT Qualification*

We intend to maintain our qualification as a REIT under Section 856(c) of the Code. As a REIT, we generally will not be subject to corporate federal income taxes on income we distribute to generally our shareholders as long as we satisfy certain technical requirements of the Code, including the requirement to distribute 90% of our REIT taxable income to our shareholders.

### **Funds From Operations**

Funds from operations ( FFO ) is a supplemental non-GAAP financial measure of real estate companies' operating performance. The National Association of Real Estate Investment Trusts ( NAREIT ) defines FFO as follows: net income, computed in accordance with the U.S. GAAP, plus depreciation and amortization of real estate assets and excluding extraordinary items and gains on the sale of real estate. We compute FFO in accordance with the NAREIT definition, and we have historically reported our FFO available for common shareholders in addition to our net income and net cash provided by operating activities. It should be noted that FFO:

does not represent cash flows from operating activities in accordance with GAAP (which, unlike FFO, generally reflects all cash effects of transactions and other events in the determination of net income);

should not be considered an alternative to net income as an indication of our performance; and

is not necessarily indicative of cash flow as a measure of liquidity or ability to fund cash needs, including the payment of dividends. We consider FFO available for common shareholders a meaningful, additional measure of operating performance primarily because it excludes the assumption that the value of the real estate assets diminishes predictably over time, as implied by the historical cost convention of GAAP and the recording of depreciation. We use FFO primarily as one of several means of assessing our operating performance in comparison with other REITs. Comparison of our presentation of FFO to similarly titled measures for other REITs may not necessarily be meaningful due to possible differences in the application of the NAREIT definition used by such REITs.

An increase or decrease in FFO available for common shareholders does not necessarily result in an increase or decrease in aggregate distributions because our Board of Trustees is not required to increase distributions on a

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quarterly basis unless necessary for us to maintain REIT status. However, we must generally distribute 90% of our REIT taxable income to remain qualified as a REIT. Therefore, a significant increase in FFO will generally require an increase in distributions to shareholders although not necessarily on a proportionate basis.

The reconciliation of net income to funds from operations available for common shareholders is as follows:

|  | <b>For the Year Ended December 31,</b>       |                   |                   |
|--|--|-------------------|-------------------|
|  | <b>2006</b>                                  | <b>2005</b>       | <b>2004</b>       |
|  | <b>(In thousands, except per share data)</b> |                   |                   |
| Net income   | \$ 118,712                                   | \$ 114,612        | \$ 84,156         |
| Gain on sale of real estate  | (23,956)                                     | (30,748)          | (14,052)          |
| Depreciation and amortization of real estate assets                        | 88,649                                       | 82,752            | 81,649            |
| Amortization of initial direct costs of leases                             | 7,390  | 6,972             | 7,151             |
| Depreciation of joint venture real estate assets                           | 768  | 630               | 187               |
| <b>Funds from operations</b>   | <b>191,563</b>                               | <b>174,218</b>    | <b>159,091</b>    |
| Dividends on preferred stock   | (10,423)                                     | (11,475)          | (11,475)          |
| Income attributable to operating partnership units                         | 748  | 801               | 1,055             |
| Preferred stock redemption costs   | (4,775)                                      |                   |                   |
| <b>Funds from operations available for common shareholders</b>             | <b>\$ 177,113</b>                            | <b>\$ 163,544</b> | <b>\$ 148,671</b> |
| Weighted average number of common shares, diluted                          | 54,351                                       | 53,469            | 52,257            |
| Funds from operations available for common shareholders, per diluted share | \$ 3.26                                      | \$ 3.06           | \$ 2.85           |

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### **ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our use of financial instruments, such as debt instruments, subjects us to market risk which may affect our future earnings and cash flows, as well as the fair value of our assets. Market risk generally refers to the risk of loss from changes in interest rates and market prices. We manage our market risk by attempting to match anticipated inflow of cash from our operating, investing and financing activities with anticipated outflow of cash to fund debt payments, dividends to common and preferred shareholders, investments, capital expenditures and other cash requirements.

We also enter into certain types of derivative financial instruments to further reduce interest rate risk. We use interest rate protection and swap agreements, for example, to convert some of our variable rate debt to a fixed-rate basis or to hedge anticipated financing transactions. We use derivatives for hedging purposes rather than speculation and do not enter into financial instruments for trading purposes. We were exposed to credit loss in the event of non-performance by the counter party to our interest rate swap used to fix the LIBOR portion of our \$150 million term loan. The counterparty of this swap had a long-term debt rating of *A* by Standard and Poor's Rating Service and *A1* by Moody's Investor Service. As of December 31, 2006, we were not party to any open derivative financial instruments.

#### **Interest Rate Risk**

The following discusses the effect of hypothetical changes in market rates of interest on interest expense for our variable rate debt and on the fair value of our total outstanding debt, including our fixed-rate debt. Interest risk amounts were determined by considering the impact of hypothetical interest rates on our debt. This analysis does not purport to take into account all of the factors that may affect our debt, such as the effect that a changing interest rate environment could have on the overall level of economic activity or the action that our management might take to reduce our exposure to the change. This analysis assumes no change in our financial structure.

#### *Fixed Interest Rate Debt*

The majority of our outstanding debt obligations (maturing at various times through 2028 or through 2077 including capital lease obligations) have fixed interest rates which limit the risk of fluctuating interest rates. Interest rate fluctuations may affect the fair value of our fixed rate debt instruments, however. At December 31, 2006 we had \$1.4 billion of fixed-rate debt outstanding. If interest rates on our fixed-rate debt instruments at December 31, 2006 had been 1.0% higher, the fair value of those debt instruments on that date would have decreased by approximately \$73.2 million. If interest rates on our fixed-rate debt instruments at December 31, 2006 had been 1.0% lower, the fair value of those debt instruments on that date would have increased by approximately \$83.4 million.

#### *Variable Interest Rate Debt*

We believe that our primary interest rate risk is due to fluctuations in interest rates on our variable rate debt. At December 31, 2006, we had \$107.4 million of variable rate debt outstanding. Based upon this amount of variable rate debt, if interest rates increased by 1.0% our annual interest expense would increase by approximately \$1.1 million, and our net income and cash flows for the year would decrease by approximately \$1.1 million. Conversely, if interest rates decreased by 1.0%, our annual interest expense would decrease by approximately \$1.1 million, and our net income and cash flows for the year would increase by approximately \$1.1 million.

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### **ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

Our consolidated financial statements and supplementary data are included as a separate section of this Annual Report on Form 10-K commencing on page F-1 and are incorporated herein by reference.

### **ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

Not applicable.

### **ITEM 9A. CONTROLS AND PROCEDURES**

#### **Quarterly Assessment**

We carried out an assessment as of December 31, 2006 of the effectiveness of the design and operation of our disclosure controls and procedures and our internal control over financial reporting. This assessment was done under the supervision and with the participation of management, including our Chief Executive Officer and our Chief Financial Officer. Rules adopted by the SEC require that we present the conclusions of our principal executive officer and our principal financial officer about the effectiveness of our disclosure controls and procedures and the conclusions of our management about the effectiveness of our internal control over financial reporting as of the end of the period covered by this annual report.

#### **Principal Executive Officer and Principal Financial Officer Certifications**

Included as Exhibits 31.1 and 31.2 to this Annual Report on Form 10-K are forms of Certification of our principal executive officer and our principal financial officer. The forms of Certification are required in accordance with Section 302 of the Sarbanes-Oxley Act of 2002. This section of this Annual Report on Form 10-K that you currently are reading is the information concerning the assessment referred to in the Section 302 certifications and this information should be read in conjunction with the Section 302 certifications for a more complete understanding of the topics presented.

#### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that information required to be disclosed in our Exchange Act reports, such as this report on Form 10-K, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. These controls and procedures are based closely on the definition of disclosure controls and procedures in Rule 13a-15(e) promulgated under the Exchange Act. Rules adopted by the SEC require that we present the conclusions of the Chief Executive Officer and Chief Financial Officer about the effectiveness of our disclosure controls and procedures as of the end of the period covered by this annual report.

#### **Internal Control over Financial Reporting**

Establishing and maintaining internal control over financial reporting is a process designed by, or under the supervision of, our President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, as appropriate, and effected by our employees, including management and our Board of Trustees, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. This process includes policies and procedures that:

pertain to the maintenance of records that accurately and fairly reflect the transactions and dispositions of our assets in reasonable detail;

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provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are made only in accordance with the authorization procedures we have established; and

provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of any of our assets in circumstances that could have a material adverse effect on our financial statements.

### **Limitations on the Effectiveness of Controls**

Management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all errors and fraud. In designing and evaluating our control system, management recognized that any control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives. Further, the design of a control system must reflect the fact that there are resource constraints, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, that may affect our operation have been or will be detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management's override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions that cannot be anticipated at the present time, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

### **Scope of the Evaluations**

The evaluation by our Chief Executive Officer and our Chief Financial Officer of our disclosure controls and procedures and our internal control over financial reporting included a review of procedures and our internal audit, as well as discussions with our Disclosure Committee, independent public accountants and others in our organization, as appropriate. In conducting this evaluation, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*. In the course of the evaluation, we sought to identify data errors, control problems or acts of fraud and to confirm that appropriate corrective action, including process improvements, were being undertaken. The evaluation of our disclosure controls and procedures and our internal control over financial reporting is done on a quarterly basis, so that the conclusions concerning the effectiveness of such controls can be reported in our Quarterly Reports on Form 10-Q and Annual Reports on Form 10-K.

Our internal control over financial reporting is also assessed on an ongoing basis by personnel in our Accounting department and by our independent auditors in connection with their audit and review activities. The overall goals of these various evaluation activities are to monitor our disclosure controls and procedures and our internal control over financial reporting and to make modifications as necessary. Our intent in this regard is that the disclosure controls and procedures and internal control over financial reporting will be maintained and updated (including with improvements and corrections) as conditions warrant. Among other matters, we sought in our evaluation to determine whether there were any significant deficiencies or material weaknesses in our internal control over financial reporting, or whether we had identified any acts of fraud involving personnel who have a significant role in our internal control over financial reporting. This information is important both for the evaluation generally and because the Section 302 certifications require that our Chief Executive Officer and our



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Chief Financial Officer disclose that information to the Audit Committee of our Board of Trustees and our independent auditors and also require us to report on related matters in this section of the Annual Report on Form 10-K. In the Public Company Accounting Oversight Board's Auditing Standard No. 2, a significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the ability to initiate, authorize, record, process or report external financial data reliably in accordance with GAAP such that there is more than a remote likelihood that a misstatement of the annual or interim financial statements that is more than inconsequential will not be prevented or detected. A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A material weakness is defined in Auditing Standard No. 2 as a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. We also sought to deal with other control matters in the evaluation, and in any case in which a problem was identified, we considered what revision, improvement and/or correction was necessary to be made in accordance with our on-going procedures.

### **Periodic Evaluation and Conclusion of Disclosure Controls and Procedures**

Our Chief Executive Officer and Chief Financial Officer have conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that such controls and procedures were effective as of the end of the period covered by this report.

### **Periodic Evaluation and Conclusion of Internal Control over Financial Reporting**

Our Chief Executive Officer and Chief Financial Officer have conducted an evaluation of the effectiveness of the design and operation of our internal control over financial reporting as of the end of our most recent fiscal year. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that such internal control over financial reporting was effective as of the end of our most recent fiscal year.

### **Statement of Our Management**

Our management has issued a report on its assessment of the Trust's internal control over financial reporting, which appears on page F-1 of this Annual Report on Form 10-K.

### **Statement of Our Independent Registered Public Accounting Firm**

Grant Thornton LLP, our independent registered public accounting firm that audited the financial statements included in this Annual Report on Form 10-K, has issued an attestation report on management's assessment of the Trust's internal control over financial reporting, which appears on page F-3 of this Annual Report on Form 10-K.

### **Changes in Internal Control Over Financial Reporting**

There was no change in our internal control over financial reporting during our fourth fiscal quarter of 2006 that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **ITEM 9B. OTHER INFORMATION**

Not applicable.

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**PART III**

Certain information required in Part III is omitted from this Report but is incorporated herein by reference from our Proxy Statement for the 2007 Annual Meeting of Shareholders (the Proxy Statement ).

**ITEM 10. TRUSTEES, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

a.) The tables and narrative in the Proxy Statement identifying our Trustees and Board committees under the caption Election of Trustees and Corporate Governance and the section of the Proxy Statement entitled Executive Officers are incorporated herein by reference.

b.) The information included under the section of the Proxy Statement entitled Section 16(a) Beneficial Ownership Reporting Compliance is incorporated herein by reference.

c.) We have adopted a Code of Ethics, which is applicable to our Chief Executive Officer and senior financial officers. The Code of Ethics is available in the Corporate Governance section of the Investor Information section of our website at [www.federalrealty.com](http://www.federalrealty.com).

**ITEM 11. EXECUTIVE COMPENSATION**

The sections of the Proxy Statement entitled Summary Compensation Table, Compensation Committee Interlocks and Insider Participation, Compensation Committee Report, Trustee Compensation and Compensation Discussion and Analysis are incorporated herein by reference.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREHOLDER MATTERS**

The sections of the Proxy Statement entitled Share Ownership and Equity Compensation Plan Information are incorporated herein by reference.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND TRUSTEE INDEPENDENCE**

The sections of the Proxy Statement entitled Certain Relationship and Related Transactions and Independence of Trustees are incorporated herein by reference.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The sections of the Proxy Statement entitled Ratification of Independent Registered Public Accounting Firm and Relationship with Independent Registered Public Accounting Firm are incorporated herein by reference.

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**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

**(a)(1) Financial Statements**

Our consolidated financial statements and notes thereto, together with Management's Report on Internal Control over Financial Reporting and Report of Independent Registered Public Accounting Firm are included as a separate section of this Annual Report on Form 10-K commencing on page F-1.

**(2) Financial Statement Schedules**

Our financial statement schedules are included in a separate section of this Annual Report on Form 10-K commencing on page F-32.

**(3) Exhibits**

A list of exhibits to this Annual Report on Form 10-K is set forth on the Exhibit Index immediately preceding such exhibits and is incorporated herein by reference.

(b) See Exhibit Index

(c) Not Applicable

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized this 27 day of February, 2007.

Federal Realty Investment Trust

By: */s/* DONALD C. WOOD  
**Donald C. Wood**

**Chief Executive Officer**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, this Report has been signed below by the following persons on behalf of the Registrant and in the capacity and on the dates indicated. Each person whose signature appears below hereby constitutes and appoints each of Donald C. Wood and Dawn M. Becker as his or her attorney-in-fact and agent, with full power of substitution and resubstitution for him or her in any and all capacities, to sign any or all amendments to this Report and to file same, with exhibits thereto and other documents in connection therewith, granting unto such attorney-in-fact and agent full power and authority to do and perform each and every act and thing requisite and necessary in connection with such matters and hereby ratifying and confirming all that such attorney-in-fact and agent or his or her substitutes may do or cause to be done by virtue hereof.

| <b>Signature</b>   | <b>Title</b>   | <b>Date</b>       |
|--|--|-------------------|
| <i>/s/</i> DONALD C. WOOD<br><br><b>Donald C. Wood</b>               | Chief Executive Officer, Trustee (Principal Executive Officer)   | February 27, 2007 |
| <i>/s/</i> LARRY E. FINGER<br><br><b>Larry E. Finger</b>             | Executive Vice President, Chief Financial Officer and Treasurer (principal financial and accounting officer) | February 27, 2007 |
| <i>/s/</i> JOSEPH S. VASSALLUZZO<br><br><b>Joseph S. Vassalluzzo</b> | Non-Executive Chairman   | February 27, 2007 |
| <i>/s/</i> JON E. BORTZ<br><br><b>Jon Bortz</b>                      | Trustee  | February 27, 2007 |
| <i>/s/</i> DAVID W. FAEDER<br><br><b>David W. Faeder</b>             | Trustee  | February 27, 2007 |
| <i>/s/</i> KRISTIN GAMBLE<br><br><b>Kristin Gamble</b>               | Trustee  | February 27, 2007 |
| <i>/s/</i> WALTER F. LOEB<br><br><b>Walter F. Loeb</b>               | Trustee  | February 27, 2007 |
| <i>/s/</i> GAIL P. STEINEL<br><br><b>Gail P. Steinel</b>             | Trustee  | February 27, 2007 |



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**Item 8 and Item 15(a)(1) and (2)**

**Index to Consolidated Financial Statements and Schedules**

|   | <b>Page No.</b> |
|---|-----------------|
| <i>Consolidated Financial Statements</i>  |                 |
| <u>Management Assessment Report on Internal Control over Financial Reporting</u>  | F-2             |
| <u>Report of Independent Registered Public Accounting Firm</u>  | F-3             |
| <u>Report of Independent Registered Public Accounting Firm</u>  | F-4             |
| <u>Consolidated Balance Sheets</u>  | F-5             |
| <u>Consolidated Statements of Operations</u>  | F-6             |
| <u>Consolidated Statements of Common Shareholders' Equity</u>   | F-7             |
| <u>Consolidated Statements of Cash Flows</u>  | F-8             |
| <u>Notes to Consolidated Financial Statements</u>   | F-9-F-32        |
| <i>Financial Statement Schedules</i>  |                 |
| <u>Schedule III Summary of Real Estate and Accumulated Depreciation</u>   | F-33-F-39       |
| <u>Schedule IV Mortgage Loans on Real Estate</u>  | F-40-F-41       |
| All other schedules have been omitted either because the information is not applicable, not material, or is disclosed in our consolidated financial statements and related notes. |                 |

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**Management Assessment Report on Internal Control over Financial Reporting**

The management of Federal Realty is responsible for establishing and maintaining adequate internal control over financial reporting. Establishing and maintaining internal control over financial reporting is a process designed by, or under the supervision of, our President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, as appropriate, and effected by our employees, including management and our Board of Trustees, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. This process includes policies and procedures that:

pertain to the maintenance of records that accurately and fairly reflect the transactions and dispositions of our assets in reasonable detail;

provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are made only in accordance with the authorization procedures we have established; and

provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of any of our assets in circumstances that could have a material adverse effect on our financial statements.

Management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our internal control over financial reporting will prevent all errors and fraud. In designing and evaluating our control system, management recognized that any control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives. Further, the design of a control system must reflect the fact that there are resource constraints, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, that may affect our operation have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management's override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Management conducted an assessment of the effectiveness of the Trust's internal control over financial reporting as of December 31, 2006. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*. Based on this assessment, management concluded that our internal control over financial reporting is effective based on those criteria, as of the end of our most recent fiscal year.

Our independent registered public accounting firm has issued an attestation report on management's assessment of our internal control over financial reporting. This report appears on page F-3.

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### **Report Of Independent Registered Public Accounting Firm**

Trustees and shareholders of Federal Realty Investment Trust

We have audited management's assessment, included in the accompanying Management Assessment Report on Internal Control over Financial Reporting, that Federal Realty Investment Trust (a Maryland real estate investment trust) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Trust's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Trust maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also in our opinion, the Trust maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Federal Realty Investment Trust (a Maryland real estate investment trust) and subsidiaries (the Trust) as of December 31, 2006 and 2005, and the related consolidated statements of operations, common shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2006, and our report dated February 26, 2007 expressed an unqualified opinion on those financial statements.

/s/ GRANT THORNTON LLP

McLean, Virginia

February 26, 2007



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**Report Of Independent Registered Public Accounting Firm**

Trustees and shareholders of Federal Realty Investment Trust

We have audited the accompanying consolidated balance sheets of Federal Realty Investment Trust (a Maryland real estate investment trust) and subsidiaries (the Trust) as of December 31, 2006 and 2005, and the related consolidated statements of operations, common shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2006. These financial statements are the responsibility of the Trust's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Trust as of December 31, 2006 and 2005, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2006 in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The Schedules III and IV are presented for the purposes of additional analysis and are not a required part of the basic consolidated financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

As discussed in Note 1 to the Notes to Consolidated Financial Statements, the Company adopted SFAS No. 123R, *Share-Based Payment*, effective January 1, 2006.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Trust's internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and our report dated February 26, 2007 expressed an unqualified opinion.

/s/ GRANT THORNTON LLP

McLean, Virginia

February 26, 2007

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**Federal Realty Investment Trust**  
**CONSOLIDATED BALANCE SHEETS**

|   | December 31,<br>2006                      2005<br>(In thousands) |                     |
|---|--|---------------------|
| <b>ASSETS</b>   |  |                     |
| Real estate, at cost  |  |                     |
| Operating   | \$ 3,104,484   | \$ 2,731,694        |
| Construction-in-progress  | 99,774   | 50,593              |
| Discontinued operations   |  | 47,034              |
|   | 3,204,258  | 2,829,321           |
| Less accumulated depreciation and amortization  | (740,507)  | (663,750)           |
| Net real estate   | 2,463,751  | 2,165,571           |
| Cash and cash equivalents   | 11,495   | 8,639               |
| Accounts and notes receivable   | 47,493   | 38,161              |
| Mortgage notes receivable   | 40,756   | 40,531              |
| Investment in real estate partnership   | 10,322   | 9,375               |
| Prepaid expenses and other assets   | 106,172  | 83,168              |
| Debt issuance costs, net of accumulated amortization of \$7,474 and \$7,592, respectively   | 8,617  | 5,407               |
| <b>TOTAL ASSETS</b>   | <b>\$ 2,688,606</b>  | <b>\$ 2,350,852</b> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |  |                     |
| <b>Liabilities</b>  |  |                     |
| Mortgages payable   | \$ 311,037   | \$ 270,898          |
| Obligations under capital leases  | 149,361  | 148,815             |
| Notes payable   | 109,024  | 316,755             |
| Senior notes and debentures   | 1,127,508  | 653,675             |
| Accounts payable and accrued expenses   | 97,727   | 88,089              |
| Dividends payable   | 31,809   | 31,268              |
| Security deposits payable   | 10,126   | 8,807               |
| Other liabilities and deferred credits  | 45,745   | 38,505              |
| Total liabilities   | 1,882,337  | 1,556,812           |
| Minority interests  | 22,191   | 19,193              |
| Commitments and contingencies (Note 9)  |  |                     |
| <b>Shareholders' equity</b>   |  |                     |
| Preferred stock, authorized 15,000,000 shares, \$.01 par:   |  |                     |
| 8.5% Series B Cumulative Redeemable Preferred Shares, (stated at liquidation preference \$25 per share), 0 and 5,400,000 shares, respectively |  | 135,000             |
| Common shares, \$.01 par, 100,000,000 shares authorized, 56,805,816 and 54,371,057 issued, respectively                                       | 568  | 544                 |
| Additional paid in capital  | 1,281,217  | 1,114,732           |
| Accumulated dividends in excess of net income   | (467,369)  | (437,817)           |
| Treasury shares at cost, 1,485,279 and 1,480,360 respectively   | (28,807)   | (28,794)            |
| Deferred compensation on restricted shares  |  | (9,704)             |
| Notes receivable from issuance of common shares   | (1,531)  | (1,792)             |
| Accumulated other comprehensive income  |  | 2,678               |
| <b>Total shareholders' equity</b>   | <b>784,078</b>   | <b>774,847</b>      |

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|  |              |              |
|--|--------------|--------------|
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ 2,688,606 | \$ 2,350,852 |
|--|--------------|--------------|

The accompanying notes are an integral part of these consolidated statements.

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**Table of Contents****Federal Realty Investment Trust****CONSOLIDATED STATEMENTS OF OPERATIONS**

|   | Year Ended December 31, |            |            |
|---|-------------------------|------------|------------|
|   | 2006                    | 2005       | 2004       |
| <b>(In thousands, except per share data)</b>                        |                         |            |            |
| <b>REVENUE</b>  |                         |            |            |
| Rental income   | \$ 438,201              | \$ 393,548 | \$ 368,299 |
| Other property income   | 7,726                   | 9,551      | 10,398     |
| Mortgage interest income  | 5,095                   | 5,370      | 4,915      |
|   | 451,022                 | 408,469    | 383,612    |
| <b>EXPENSES</b>   |                         |            |            |
| Rental  | 88,130                  | 84,736     | 89,940     |
| Real estate taxes   | 44,898                  | 39,372     | 37,351     |
| General and administrative  | 21,340                  | 19,909     | 18,164     |
| Depreciation and amortization                                       | 97,618                  | 88,927     | 86,597     |
|   | 251,986                 | 232,944    | 232,052    |
| <b>OPERATING INCOME</b>   |                         |            |            |
|   | 199,036                 | 175,525    | 151,560    |
| Other interest income   | 2,545                   | 2,215      | 1,504      |
| Interest expense  | (102,808)               | (88,566)   | (85,058)   |
| Income from real estate partnership                                 | 656                     | 493        | 205        |
| Minority interests  | (4,353)                 | (5,234)    | (4,170)    |
| <b>INCOME FROM CONTINUING OPERATIONS</b>                            |                         |            |            |
|   | 95,076                  | 84,433     | 64,041     |
| <b>DISCONTINUED OPERATIONS</b>                                      |                         |            |            |
| (Loss) income from discontinued operations                          | (320)                   | (569)      | 6,063      |
| Gain on sale of real estate, net of taxes                           | 23,956                  | 30,748     | 14,052     |
| <b>Results from discontinued operations</b>                         |                         |            |            |
|   | 23,636                  | 30,179     | 20,115     |
| <b>NET INCOME</b>   |                         |            |            |
|   | 118,712                 | 114,612    | 84,156     |
| Dividends on preferred stock  | (10,423)                | (11,475)   | (11,475)   |
| Preferred stock redemption costs                                    | (4,775)                 |            |            |
| <b>NET INCOME AVAILABLE FOR COMMON SHAREHOLDERS</b>                 |                         |            |            |
|   | \$ 103,514              | \$ 103,137 | \$ 72,681  |
| <b>EARNINGS PER COMMON SHARE, BASIC</b>                             |                         |            |            |
| Income from continuing operations available for common shareholders | \$ 1.50                 | \$ 1.39    | \$ 1.03    |
| (Loss) income from discontinued operations                          | (0.01)                  | (0.01)     | 0.12       |
| Gain on sale of real estate   | 0.45                    | 0.58       | 0.27       |
|   | \$ 1.94                 | \$ 1.96    | \$ 1.42    |
| <b>Weighted average number of common shares, basic</b>              |                         |            |            |
|   | 53,469                  | 52,533     | 51,008     |
| <b>EARNINGS PER COMMON SHARE, DILUTED</b>                           |                         |            |            |
| Income from continuing operations available for common shareholders | \$ 1.48                 | \$ 1.37    | \$ 1.02    |
| (Loss) income from discontinued operations                          | (0.01)                  | (0.01)     | 0.12       |

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|   |         |         |         |
|---|---------|---------|---------|
| Gain on sale of real estate                       | 0.45    | 0.58    | 0.27    |
|   | \$ 1.92 | \$ 1.94 | \$ 1.41 |
| Weighted average number of common shares, diluted | 53,962  | 53,050  | 51,547  |

The accompanying notes are an integral part of these consolidated statements.

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**Table of Contents****Federal Realty Investment Trust****CONSOLIDATED STATEMENTS OF COMMON SHAREHOLDERS EQUITY**

|  | 2006        |              |                                  | Year Ended December 31,<br>2005 |              |                                  | 2004        |              |                                  |
|--|-------------|--------------|----------------------------------|---------------------------------|--------------|----------------------------------|-------------|--------------|----------------------------------|
|  | Shares      | Amount       | Additional<br>Paid-in<br>Capital | Shares                          | Amount       | Additional<br>Paid-in<br>Capital | Shares      | Amount       | Additional<br>Paid-in<br>Capital |
| <b>Common shares</b>   |             |              |                                  |                                 |              |                                  |             |              |                                  |
| Balance, beginning of year   | 54,371,057  | \$ 544       | \$ 1,114,732                     | 53,616,827                      | \$ 536       | \$ 1,108,213                     | 50,670,851  | \$ 507       | \$ 980,227                       |
| Cumulative effect of change in accounting principle                          |             |              | (6,416)                          |                                 |              |                                  |             |              |                                  |
| Exercise of stock options  | 266,579     | 2            | 8,843                            | 409,920                         | 4            | 10,947                           | 348,888     | 3            | 8,586                            |
| Shares issued under dividend reinvestment plan                               | 44,077      |              | 3,101                            | 62,579                          | 1            | 3,424                            | 82,391      | 1            | 3,439                            |
| Grants of common shares  |             |              |                                  | 78,591                          | 1            | 4,061                            | 84,617      | 1            | 3,632                            |
| Share-based compensation expense (SFAS No. 123 (R))                          | 84,217      | 1            | 6,490                            |                                 |              |                                  |             |              |                                  |
| Reclassification for preferred stock redemption                              |             |              | 4,775                            |                                 |              |                                  |             |              |                                  |
| Issuance of shares in public offering  | 2,002,670   | 20           | 149,077                          |                                 |              |                                  | 2,186,749   | 22           | 99,011                           |
| Conversion and redemption of OP units  | 37,216      | 1            | 615                              | 203,140                         | 2            | (12,806)                         | 203,130     | 2            | 8,686                            |
| Shares issued to purchase partnership interests                              |             |              |                                  |                                 |              |                                  | 40,201      |              | 1,862                            |
| Deferred stock compensation associated with variable accounting (APB No. 25) |             |              |                                  |                                 |              | 893                              |             |              | 2,770                            |
| Balance, end of year   | 56,805,816  | \$ 568       | \$ 1,281,217                     | 54,371,057                      | \$ 544       | \$ 1,114,732                     | 53,616,827  | \$ 536       | \$ 1,108,213                     |
| <b>Accumulated dividends in excess of net income</b>                         |             |              |                                  |                                 |              |                                  |             |              |                                  |
| Balance, beginning of year   |             | \$ (437,817) |                                  |                                 | \$ (416,026) |                                  |             | \$ (386,738) |                                  |
| Net income   |             | 118,712      |                                  |                                 | 114,612      |                                  |             | 84,156       |                                  |
| Dividends declared to common shareholders                                    |             | (133,066)    |                                  |                                 | (124,928)    |                                  |             | (101,969)    |                                  |
| Preferred share dividends  |             | (10,423)     |                                  |                                 | (11,475)     |                                  |             | (11,475)     |                                  |
| Preferred share redemption costs   |             | (4,775)      |                                  |                                 |              |                                  |             |              |                                  |
| Balance, end of year   |             | \$ (467,369) |                                  |                                 | \$ (437,817) |                                  |             | \$ (416,026) |                                  |
| <b>Treasury shares</b>   |             |              |                                  |                                 |              |                                  |             |              |                                  |
| Balance, beginning of year   | (1,480,360) | \$ (28,794)  |                                  | (1,480,202)                     | \$ (28,786)  |                                  | (1,470,275) | \$ (28,445)  |                                  |
| Unvested shares forfeited  | (4,919)     | (13)         |                                  | (158)                           | (8)          |                                  | (9,927)     | (341)        |                                  |
| Balance, end of year   | (1,485,279) | \$ (28,807)  |                                  | (1,480,360)                     | \$ (28,794)  |                                  | (1,480,202) | \$ (28,786)  |                                  |
| <b>Deferred compensation on unvested shares</b>                              |             |              |                                  |                                 |              |                                  |             |              |                                  |
| Balance, beginning of year   |             | \$ (9,704)   |                                  |                                 | \$ (8,641)   |                                  |             | \$ (5,474)   |                                  |
| Cumulative effect of change in accounting principle                          |             | 9,704        |                                  |                                 |              |                                  |             |              |                                  |
| Shares issued, net of forfeitures  |             |              |                                  |                                 | (3,494)      |                                  |             | (3,099)      |                                  |
| Vesting of shares  |             |              |                                  |                                 | 2,431        |                                  |             | (68)         |                                  |
| Balance, end of year   |             | \$           |                                  |                                 | \$ (9,704)   |                                  |             | \$ (8,641)   |                                  |

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|  |            |            |            |
|--|------------|------------|------------|
| Notes receivable from issuance of common shares                      |            |            |            |
| Balance, beginning of year   | \$ (1,792) | \$ (2,083) | \$ (3,615) |
| Loans issued   |            |            | (411)      |
| Loans paid   | 261        | 291        | 1,943      |
| Balance, end of year   | \$ (1,531) | \$ (1,792) | \$ (2,083) |
| Accumulated other comprehensive income (loss)                        |            |            |            |
| Balance, beginning of year   | \$ 2,678   | \$ 2,321   | \$ (87)    |
| Change due to recognizing gain on securities                         |            | 60         | 27         |
| Change in valuation on interest rate swaps                           | (1,493)    | 297        | 2,381      |
| Change due to termination of hedge relationship (included in income) | (1,185)    |            |            |
| Balance, end of year   | \$         | \$ 2,678   | \$ 2,321   |
| Comprehensive income   |            |            |            |
| Net income   | \$ 118,712 | \$ 114,612 | \$ 84,156  |
| Change due to recognizing gain on securities                         |            | 60         | 27         |
| Change in valuation on interest rate swaps                           | (1,493)    | 297        | 2,381      |
| Total comprehensive income   | \$ 117,219 | \$ 114,969 | \$ 86,564  |

The accompanying notes are an integral part of these consolidated statements.

**Table of Contents****Federal Realty Investment Trust****CONSOLIDATED STATEMENTS OF CASH FLOWS**

|  | Year Ended December 31, |            |           |
|--|-------------------------|------------|-----------|
|  | 2006                    | 2005       | 2004      |
|  | (In thousands)          |            |           |
| <b>OPERATING ACTIVITIES</b>  |                         |            |           |
| Net income   | \$ 118,712              | \$ 114,612 | \$ 84,156 |
| Adjustment to reconcile net income to net cash provided by operating activities    |                         |            |           |
| Depreciation and amortization, including discontinued operations                   | 97,879                  | 91,503     | 90,438    |
| Gain on sale of real estate  | (23,956)                | (30,748)   | (14,052)  |
| Equity in income from real estate partnership                                      | (656)                   | (493)      | (205)     |
| Minority interests   | 4,353                   | 5,234      | 4,170     |
| Other, net   | 75                      | 4,302      | 3,336     |
| Changes in assets and liabilities net of effects of acquisitions and dispositions: |                         |            |           |
| Increase in accounts receivable  | (3,786)                 | (3,274)    | (1,879)   |
| (Increase) decrease in prepaid expenses and other assets                           | (9,114)                 | (3,964)    | 4,255     |
| (Decrease) increase in accounts payable, security deposits and prepaid rent        | (1,118)                 | (1,277)    | 1,394     |
| Increase (decrease) in accrued expenses  | 2,012                   | (954)      | 2,535     |
| Net cash provided by operating activities  | 184,401                 | 174,941    | 174,148   |
| <b>INVESTING ACTIVITIES</b>  |                         |            |           |
| Acquisition of real estate   | (266,984)               | (96,920)   | (101,688) |
| Capital expenditures - development and redevelopment                               | (95,718)                | (143,981)  | (53,374)  |
| Capital expenditures - other   | (23,961)                | (25,676)   | (38,112)  |
| Proceeds from sale of real estate  | 82,345                  | 113,141    | 56,125    |
| Investment in real estate partnership  | (4,960)                 | (13)       | (9,426)   |
| Distribution from real estate partnership in excess of earnings                    | 631                     |            |           |
| Leasing costs  | (8,628)                 | (8,628)    | (7,964)   |
| (Issuance) repayment of mortgage and other notes receivable, net                   | (154)                   | 9,347      | (3,172)   |
| Net cash used in investing activities  | (317,429)               | (152,730)  | (157,611) |
| <b>FINANCING ACTIVITIES</b>  |                         |            |           |
| Net borrowings (repayment) under revolving credit facility, net of costs           | 43,457                  | 500        | (44,750)  |
| Issuance of senior debentures, net of costs  | 509,892                 | 124,013    | 74,099    |
| Issuance of note payable, net of costs   | 149,979                 |            |           |
| Repayment of senior debentures   | (40,500)                | (40,000)   | (39,500)  |
| Repayment of mortgages, capital leases and notes payable                           | (405,552)               | (4,555)    | (3,623)   |
| Redemption of Series B preferred shares  | (135,000)               |            |           |
| Issuance of common shares  | 158,190                 | 11,234     | 109,051   |
| Dividends paid to common and preferred shareholders                                | (139,845)               | (130,500)  | (108,756) |
| Distributions to minority interests  | (4,737)                 | (4,739)    | (7,551)   |
| Net cash provided by (used in) financing activities                                | 135,884                 | (44,047)   | (21,030)  |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS                                   | 2,856                   | (21,836)   | (4,493)   |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR                                       | 8,639                   | 30,475     | 34,968    |
| CASH AND CASH EQUIVALENTS, END OF YEAR   | \$ 11,495               | \$ 8,639   | \$ 30,475 |

The accompanying notes are an integral part of these consolidated statements.





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**Federal Realty Investment Trust**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2006, 2005 and 2004**

**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Business and Organization*

Federal Realty Investment Trust (the "Trust") is an equity real estate investment trust specializing in the ownership, management, development and redevelopment of retail and mixed-use properties. Our properties are located primarily in densely populated and affluent communities in strategic metropolitan markets in the Mid-Atlantic and Northeast regions of the United States, as well as in California.

We operate in a manner intended to enable us to qualify as a real estate investment trust or REIT for federal income tax purposes. A REIT that distributes at least 90% of its taxable income to its shareholders each year and meets certain other conditions is not taxed on that portion of its taxable income which is distributed to its shareholders. Therefore, federal income taxes on our REIT taxable income have been and are generally expected to be immaterial. We are obligated to pay state taxes, generally consisting of franchise or gross receipts taxes in certain states. Such state taxes also have not been material.

We have elected to treat certain of our subsidiaries as taxable REIT subsidiaries, each of which we refer to as a TRS. In general, a TRS may engage in any real estate business and certain non-real estate businesses, subject to certain limitations under the Code. A TRS is subject to federal and state income taxes. The sales of condominiums at Santana Row beginning in August 2005 were conducted through a TRS. As a result of these condominium sales, our TRS incurred approximately \$2.4 million and \$3.5 million of income taxes in 2006 and 2005, respectively. Prior to 2005, our TRS activities were limited and they did not incur any significant income taxes.

*Principles of Consolidation and Estimates*

Our consolidated financial statements include the accounts of the Trust, its corporate subsidiaries, and all entities in which the Trust has a controlling interest or has been determined to be the primary beneficiary of a variable interest entity. The equity interests of other investors are reflected as minority interests. All significant intercompany transactions and balances are eliminated in consolidation. We account for our interests in joint ventures, which we do not control or manage, using the equity method of accounting.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, referred to as GAAP, requires management to make estimates and assumptions that in certain circumstances affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and revenues and expenses. These estimates are prepared using management's best judgment, after considering past, current and expected events and economic conditions. Actual results could differ from these estimates.

*Revenue Recognition and Accounts Receivable*

Our leases with tenants are classified as operating leases. Substantially all such leases contain fixed escalations which occur at specified times during the term of the lease. Base rents are recognized on a straight-line basis from when the tenant controls the space through the term of the related lease, net of valuation adjustments, based on management's assessment of credit, collection and other business risk. Percentage rents, which represent additional rents based upon the level of sales achieved by certain tenants, are recognized at the end of the lease year or earlier if we have determined the required sales level is achieved and the percentage rents are collectible. Real estate tax and other cost reimbursements are recognized on an accrual basis over the periods in which the related expenditures are incurred. We make estimates of the collectibility of our accounts receivable related to minimum rents, straight-line rents, expense reimbursements and other revenue or income. In some cases, primarily relating to straight-line rents, the collection of these amounts extends beyond one year. Our experience relative to unbilled straight-line rents is that a certain portion of the amounts otherwise recognizable as revenue is never billed to or collected from tenants due to early lease terminations, lease modifications, bankruptcies and other factors. Accordingly, the extended collection period for straight-line rents along with our evaluation of

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tenant credit risk may result in the nonrecognition of a portion of straight-line rental income until the collection of such income is reasonably assured. At December 31, 2006 and 2005, accounts receivable include approximately \$24.8 million and \$19.1 million, respectively, related to straight-line rents. At December 31, 2006 and 2005 our allowance for doubtful accounts was \$6.2 million and \$6.3 million, respectively.

### *Real Estate*

Land, buildings and improvements are recorded at cost. Depreciation is computed using the straight-line method. Estimated useful lives range generally from 35 years to a maximum of 50 years on buildings and major improvements. Minor improvements, furniture and equipment are capitalized and depreciated over useful lives ranging from three to 15 years. Maintenance and repairs that do not improve or extend the useful lives of the related assets are charged to operations as incurred. Tenant improvements are capitalized and depreciated over the life of the related lease or their estimated useful life, whichever is shorter. If a tenant vacates its space prior to contractual termination of its lease, the undepreciated balance of any tenant improvements are written off if they are replaced.

In accordance with Statement of Financial Accounting Standard ( SFAS ) No. 66, Accounting for Sales of Real Estate, sales are recognized at closing only when sufficient down payments have been obtained, possession and other attributes of ownership have been transferred to the buyer and we have no significant continuing involvement. The application of SFAS No. 66 can be complex and requires us to make assumptions. We believe the criteria of SFAS No. 66 was met for all real estate sold during 2006, 2005 and 2004 and accordingly, the full gain related to these sales was recognized at the time of sale.

In accordance with SFAS No. 141, Business Combinations, our methodology of allocating the cost of acquisitions to assets acquired and liabilities assumed is based on estimated fair values, replacement cost and appraised values. When we acquire operating real estate properties, the purchase price is allocated to land and buildings, intangibles such as in-place leases and to current assets and liabilities acquired, if any. The value allocated to in-place leases is amortized over the related lease term and reflected as rental income in the statement of operations. If a tenant vacates its space prior to contractual termination of its lease, the unamortized balance of any in-place lease value is written off to rental income.

We are the lessee of certain land and buildings. We classify our leases of land and building as operating or capital leases in accordance with the provisions of SFAS No. 13, Accounting for Leases.

In accordance with SFAS No. 67, Accounting for Costs and Initial Rental Operations of Real Estate Projects, we capitalize certain costs related to the development and redevelopment of real estate including pre-construction costs, real estate taxes, insurance, construction costs and salaries and related costs of personnel directly involved. Additionally, in accordance with SFAS No. 34, Capitalization of Interest Costs, we capitalize interest costs related to development and redevelopment activities. Capitalization of these costs begin when the activities and related expenditures commence and cease when the project is substantially complete and ready for its intended use at which time the project is placed-in service and depreciation commences.

In accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, we review for impairment on a property by property basis. Impairment is recognized on properties held for use when the expected undiscounted cash flows for a property are less than its carrying amount at which time the property is written-down to fair value. Properties held for sale are recorded at the lower of the carrying amount or the expected sales price less costs to sell. SFAS No. 144 also requires the sale or disposal of a component of an entity to be treated as discontinued operations. The properties sold by us typically meet the definition of a component of an entity and as such the revenues and expenses associated with sold properties are reclassified to discontinued operations for all periods presented.

### *Cash and Cash Equivalents*

We define cash as cash on hand, demand deposits with financial institutions and short term liquid investments with an initial maturity under three months. Cash balances in individual banks may exceed insurable amounts.

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### *Prepaid Expenses and Other Assets*

Prepaid expenses and other assets consist primarily of lease costs, prepaid property taxes and acquired above market leases. Capitalized lease costs are direct costs incurred which were essential to originate a lease and would not have been incurred had the leasing transaction not taken place and include third party commissions and salaries and related costs of personnel directly related to time spent obtaining a lease. Capitalized lease costs are amortized over the life of the related lease. If a tenant vacates its space prior to the contractual termination of its lease, the unamortized balance of any lease costs are written off. Other assets also include the premiums paid for split dollar life insurance covering several officers and former officers which were approximately \$4.6 million and \$4.5 million at December 31, 2006 and December 31, 2005, respectively.

### *Debt Issuance Costs*

Costs related to the issuance of debt instruments are capitalized and are amortized as interest expense over the estimated life of the related issue using the straight-line method which approximates the effective interest method.

### *Derivative Instruments*

We enter into interest rate swaps and treasury rate locks that qualify as cash flow hedges under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. We generally enter into interest rate swaps to manage our exposure to variable interest rate risk and treasury locks to manage the risk of interest rates rising prior to the issuance of debt. We do not purchase derivatives for speculation. Our cash flow hedges are recorded at fair value. The effective portion of changes in fair value of our cash flow hedges is recorded in other comprehensive income and reclassified to earnings when the hedged item affects earnings. The ineffective portion of changes in fair value of our cash flow hedges is recognized in earnings in the period affected. We assess effectiveness of our cash flow hedges both at inception and on an ongoing basis. Hedge ineffectiveness did not have a significant impact on earnings in 2006, 2005 and 2004, and we do not anticipate it will have a significant effect in the future.

In January 2004, we entered into an interest rate swap to fix the LIBOR portion of our \$150 million term loan issued in October of 2003. This swap fixed the LIBOR portion at 2.401% through October 2006. The full notional amount of this swap qualified as a cash flow hedge until we repaid the \$150 million term loan on July 17, 2006. We did not redesignate this swap and the related \$1.2 million included in accumulated other comprehensive income was recognized into earnings.

In August 2002, in anticipation of a \$150 million senior unsecured note offering, we entered into a treasury lock that fixed the five year treasury rate at 3.472% through August 19, 2002. On August 16, 2002, we priced the senior unsecured notes with a scheduled closing date of August 21, 2002 and closed on the associated rate lock. Five-year treasury rates declined between the pricing period and the settlement if the rate lock and therefore, we paid \$1.5 million to settle the rate lock. As a result of the August 19, 2002 fire at Santana Row, we did not proceed with the note offering at that time. However, we consummated a \$150 million, 6.125% Senior Unsecured Note offering on November 2002, and thus, the hedge loss is being amortized into interest expense over the life of these notes.

We also purchased an interest rate swap that terminated March 2006, with a notional amount of \$40.5 million upon issuance of our 6.99% Medium Term Notes, which reduced the effective interest rate from 6.99% to 6.894%.

### *Acquisition, Development and Construction Loan Arrangements*

We have made certain mortgage loans that, because of their nature, qualify as loan receivables. At the time the loans were made, we did not intend for the arrangement to be anything other than a financing and did not contemplate a real estate investment. Using guidance set forth in the Third Notice to Practitioners issued by the AICPA in February 1986 entitled ADC Arrangements ( the Third Notice ), we evaluate each investment to determine whether the loan arrangement qualifies under the Third Notice as a loan, joint venture or real estate investment and the appropriate accounting thereon. Such determination affects our balance sheet classification of these investments and the recognition of interest income derived therefrom. Generally, we receive additional interest on these loans, however we never receive in excess of 50% of the residual profit in the project (as

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defined in the Third Notice) and because the borrower has either a substantial investment in the project or has guaranteed all or a portion of our loan (or a combination thereof) the loans qualify for loan accounting. The amounts under ADC arrangements are presented as mortgage notes receivable at December 31, 2006 and 2005.

*Earnings Per Share*

We calculate basic and diluted earnings per share in accordance with SFAS No. 128, Earnings Per Share. Basic earnings per share (EPS) excludes dilution and is computed by dividing net income available for common shareholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common shares were exercised or converted into common shares and then shared in our earnings. In 2006, 2005 and 2004, operating partnership units were excluded from diluted EPS as the conversion of these units would have resulted in an anti-dilutive effect.

The following table sets forth the reconciliation between basic and diluted EPS:

|   | Year Ended December 31,               |            |           |
|---|---------------------------------------|------------|-----------|
|   | 2006                                  | 2005       | 2004      |
|   | (In thousands, except per share data) |            |           |
| <b>NUMERATOR</b>  |                                       |            |           |
| Income from continuing operations                                   | \$ 95,076                             | \$ 84,433  | \$ 64,041 |
| Preferred stock dividends   | (10,423)                              | (11,475)   | (11,475)  |
| Preferred stock redemption costs                                    | (4,775)                               |            |           |
| Income from continuing operations available for common shareholders | 79,878                                | 72,958     | 52,566    |
| Loss (income) from discontinued operations                          | (320)                                 | (569)      | 6,063     |
| Gain on sale of real estate   | 23,956                                | 30,748     | 14,052    |
| Net income available for common shareholders, basic and dilutive    | \$ 103,514                            | \$ 103,137 | \$ 72,681 |
| <b>DENOMINATOR</b>  |                                       |            |           |
| Weighted average common shares outstanding basic                    | 53,469                                | 52,533     | 51,008    |
| Effect of dilutive securities:                                      |                                       |            |           |
| Stock options   | 389                                   | 517        | 539       |
| Unvested stock  | 104                                   |            |           |
| Weighted average common shares outstanding dilutive                 | 53,962                                | 53,050     | 51,547    |
| <b>EARNINGS PER COMMON SHARE, BASIC</b>                             |                                       |            |           |
| Continuing operations   | \$ 1.50                               | \$ 1.39    | \$ 1.03   |
| (Loss) income from discontinued operations                          | (0.01)                                | (0.01)     | 0.12      |
| Gain on sale of real estate   | 0.45                                  | 0.58       | 0.27      |
|   | \$ 1.94                               | \$ 1.96    | \$ 1.42   |
| <b>EARNINGS PER COMMON SHARE, DILUTED</b>                           |                                       |            |           |
| Continuing operations   | \$ 1.48                               | \$ 1.37    | \$ 1.02   |
| (Loss) income from discontinued operations                          | (0.01)                                | (0.01)     | 0.12      |
| Gain on sale of real estate   | 0.45                                  | 0.58       | 0.27      |
|   | \$ 1.92                               | \$ 1.94    | \$ 1.41   |

**Table of Contents***Cumulative Effect of Change in Accounting Principle*

Prior to January 1, 2006, we accounted for stock based compensation under the recognition and measurement provisions of Accounting Principle Board Opinion ( APB ) No. 25, Accounting for Stock Issued to Employees, and related interpretations, as permitted by Financial Accounting Standard ( SFAS ) No. 123, Accounting for Stock-Based Compensation. Under APB No. 25, no stock based compensation costs were recognized in the Statement of Operations for stock options as our options granted had an exercise price equal to the market value of our common shares on the date of grant. Effective January 1, 2006, we adopted the fair value recognition provisions of SFAS No. 123(R), Share-Based Payment, using the modified-prospective-transition method. Under this transition method, compensation cost recognized beginning January 1, 2006 includes: (a) compensation costs for all share-based payments granted prior to, but not vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, and (b) compensation cost for all share-based payments granted subsequent to January 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123(R). Prior to January 1, 2006, we used the Black-Scholes model to value stock options and we intend to continue to use this model to value stock options issued subsequent to January 1, 2006.

On January 1, 2006, we recorded the cumulative effect of adopting SFAS No. 123(R). This cumulative effect resulted in decreasing accrued liabilities by \$3.3 million and increasing shareholder equity by \$3.3 million. These balance sheet changes related to deferred compensation on unvested shares. Under SFAS No. 123(R), deferred compensation is no longer recorded at the time unvested shares are issued. Share-based compensation expense is now recorded over the requisite service period with an offsetting credit to equity (generally additional paid-in capital).

*Share-Based Compensation Subsequent to the Adoption of SFAS No. 123(R)*

A summary of share-based compensation expense included in net income for the year ended December 31, 2006 is as follows:

|                                      | <b>Year Ended</b>        |
|--------------------------------------|--------------------------|
|                                      | <b>December 31, 2006</b> |
|                                      | <b>(In thousands)</b>    |
| Share-based compensation incurred    |                          |
| Grants of common shares              | \$ 5,156                 |
| Grants of options                    | 1,334                    |
|                                      | 6,490                    |
| Capitalized share-based compensation | (620)                    |
| Share-based compensation expensed    | \$ 5,870                 |

If we had not adopted SFAS No. 123(R), our net income for the twelve and three months ended December 31, 2006 would have excluded share-based compensation related to options of \$1.3 million and \$0.5 million, respectively, and included variable stock compensation related to our performance shares of \$1.5 million and \$0.6 million, respectively. Under SFAS No. 123(R), the compensation associated with our unvested performance shares is now fixed at their grant-date fair value. Accordingly, if we had not adopted SFAS No. 123(R), our income from continuing operations, net income, basic earnings per share and dilutive earnings per share for the twelve and three months ended December 31, 2006 would not have been materially different. While there are certain differences between SFAS No. 123 and 123(R), we believe the pro forma disclosures under SFAS No. 123 presented below approximate the effect of SFAS No. 123(R) for the twelve and three months ended December 31, 2005.

**Table of Contents***Pro Forma Information for Period Prior to Adoption of SFAS No. 123(R)*

The following table illustrates the effect on net income and earnings per share if we had applied the fair value recognition provisions of SFAS No. 123 to our stock based compensation.

|  | 2005                                  | 2004             |
|--|---------------------------------------|------------------|
|  | (In thousands, except per share data) |                  |
| Net income, as reported  | \$ 114,612                            | \$ 84,156        |
| Stock-based employee compensation cost included in net income                      | 3,992                                 | 3,497            |
| Stock-based employee compensation cost under the fair value method for all rewards | (3,802)                               | (2,800)          |
| <b>Pro forma net income basic</b>  | <b>\$ 114,802</b>                     | <b>\$ 84,853</b> |
| <b>Earnings Per Share:</b>   |                                       |                  |
| Basic, as reported   | \$ 1.96                               | \$ 1.42          |
| Basic, pro forma   | \$ 1.97                               | \$ 1.44          |
| Net income available for common shareholders, diluted                              | \$ 103,137                            | \$ 72,681        |
| Stock-based employee compensation cost included in net income                      | 3,992                                 | 3,497            |
| Stock-based employee compensation cost under the fair value method for all rewards | (3,802)                               | (2,800)          |
| <b>Pro forma net income diluted</b>  | <b>\$ 103,327</b>                     | <b>\$ 73,378</b> |
| <b>Earnings Per Share:</b>   |                                       |                  |
| Diluted, as reported   | \$ 1.94                               | \$ 1.41          |
| Diluted, pro forma   | \$ 1.95                               | \$ 1.42          |

*Redemption of Preferred Stock*

On November 27, 2006, we redeemed our \$135 million 8.5% Series B Cumulative Redeemable Preferred Shares at their face value. The original issuance costs of \$4.8 million were charged to shareholders' equity when the shares were issued. On July 31, 2003, the Emerging Issues Task Force provided clarification on the treatment of the difference between the redemption value and the carrying value, adjusting for issuance costs, for GAAP financial reporting. As a result, our Consolidated Statement of Operations for the year ended December 31, 2006 reflects a charge of \$4.8 million in Preferred stock redemption costs as a reduction of net income in computing net income available for common shareholders.

*Variable Interest Entities*

In January 2003, the Financial Accounting Standards Board issued FASB Interpretation No. 46 (revised December 2003) (FIN 46-R), Consolidation of Variable Interest Entities. FIN 46-R clarifies the application of Accounting Research Bulletin 51, Consolidated Financial Statements, for certain entities that do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties or in which equity investors do not have the characteristics of a controlling financial interest (variable interest entities). Variable interest entities within the scope of FIN 46-R are required to be consolidated by their primary beneficiary. The primary beneficiary of a variable interest entity is determined to be the party that absorbs a majority of the entity's expected losses, receives a majority of its expected returns, or both. We have evaluated the applicability of FIN 46-R to our investments in certain restaurant joint ventures and our real estate partnership with affiliates of Clarion Lion Properties Fund and determined that these joint ventures do not meet the requirements of a variable interest entity and, therefore, consolidation of these ventures is not required. These investments are accounted for using the equity method. We have also evaluated the applicability of FIN 46-R to our mortgage loans receivable and determined that they are not variable interest entities.

Our investment balance in these restaurant joint ventures was approximately \$8.6 million and \$6.8 million at December 31, 2006 and 2005, respectively. Our equity in earnings from these restaurant joint ventures was \$1.5 million, \$1.3 million and \$1.1 million in 2006, 2005 and 2004, respectively. Our investment balances and earnings from mortgage notes receivable and our real estate partnership are presented in our consolidated balance sheets and consolidated statements of operations.





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From December 29, 2005 to June 5, 2006, a third party intermediary was the legal owner of Crow Canyon Commons, but we controlled the property and retained all of the economic benefit and risk associated with the property. Accordingly, we consolidated the property and its operations beginning December 29, 2005.

On October 16, 2006, we acquired the leasehold interest in Melville Mall under a 20 year master lease. Additionally, we loaned the owner of Melville Mall \$34.2 million secured by a second mortgage on the property. We have an option to purchase the shopping center on or after October 16, 2021 for a price of \$5.0 million plus the assumption of the first mortgage and repayment of the second mortgage. We have determined that this property is held in a variable interest entity for which we are the primary beneficiary. Accordingly, beginning October 16, 2006, we consolidated this property and its operations.

*Consolidated Statements of Cash Flows Supplemental Disclosures*

The following table provides additional information related to the Consolidated Statements of Cash Flows:

|  | 2006        | 2005<br>(In thousands) | 2004      |
|--|-------------|------------------------|-----------|
| <b>SUPPLEMENTAL DISCLOSURES:</b>         |             |                        |           |
| Total interest costs incurred            | \$ 106,877  | \$ 94,257              | \$ 90,179 |
| Interest capitalized                     | (4,069)     | (5,691)                | (5,121)   |
| Interest expense                         | \$ 102,808  | \$ 88,566              | \$ 85,058 |
| Cash paid for interest                   | \$ 92,054   | \$ 84,796              | \$ 80,614 |
| Cash paid for income taxes               | \$ 5,979(1) | \$ 82                  | \$ 181    |
| <b>NON-CASH FINANCING TRANSACTIONS:</b>  |             |                        |           |
| Mortgage loans assumed with acquisitions | \$ 44,297   | \$ 22,258              | \$        |

(1) Cash paid for income taxes for 2006 includes \$5.5 million related to the sales of condominiums at Santana Row which were conducted through a TRS.

*New Accounting Pronouncements*

In July 2006, the Financial Accounting Standards Board ( FASB ) issued FASB Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, Accounting for Income Taxes. FIN 48 was issued to reduce the diversity in practice associated with certain aspects of recognition, disclosure and measurement related to accounting for uncertain income tax positions. We are required to adopt FIN 48 effective January 1, 2007. We do not believe the adoption of FIN 48 will have a material impact on our financial position, results of operations or cash flows.

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 108 ( SAB 108 ), Considering the Effects of Prior Year Misstatements in Current Year Financial Statements. SAB 108 was issued to provide consistency between how registrants quantify financial statements misstatements. Historically, there have been two widely-used methods for quantifying the effects of financial statement misstatements. These methods are commonly referred to as the roll-over method and iron curtain method. The roll-over method quantifies the amount by which the current income statement is misstated. The iron curtain quantifies the error as the cumulative amount by which the current year balance sheet is misstated.

SAB 108 establishes an approach that requires quantification of financial statement misstatements based on the effects of the misstatement on each the income statement, balance sheet and the related disclosures. This approach is commonly referred to as the dual approach. We adopted SAB 108 during the fourth quarter of 2006 in connection with the preparation of our annual financial statements for the year ending December 31, 2006. The adoption of SAB 108 did not have a material impact on our financial positions, results of operations or cash flows.

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In September 2006, the FASB issued SFAS No. 157 Fair Value Measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 applies to accounting pronouncements that require or permit fair value measurements, except for share-based payments under SFAS No. 123R. We are required to

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adopt SFAS No. 157 effective January 1, 2008. We do not believe the adoption of SFAS No. 157 will have a material impact on our financial position, results of operations or cash flows.

**NOTE 2. REAL ESTATE**

A summary of our real estate investments and related encumbrances is as follows:

|  | Cost         | Accumulated<br>Depreciation and<br>Amortization<br>(In thousands) | Encumbrances  |
|--|--------------|---|---------------|
| <b>December 31, 2006</b>               |              |   |               |
| Retail and mixed-use properties        | \$ 2,885,451 | \$ 630,600  | \$ 311,073    |
| Retail properties under capital leases | 291,944      | 101,951   | 149,361       |
| Residential                            | 26,863       | 7,956   |               |
|  | \$ 3,204,258 | \$ 740,507  | \$ 460,434(1) |
| <b>December 31, 2005</b>               |              |   |               |
| Retail and mixed-use properties        | \$ 2,540,395 | \$ 563,391  | \$ 270,898    |
| Retail properties under capital leases | 262,083      | 92,943  | 148,815       |
| Residential                            | 26,843       | 7,416   |               |
|  | \$ 2,829,321 | \$ 663,750  | \$ 419,713    |

(1) The encumbrances as of December 31, 2006, differs from the balance sheet due to the net unamortized discount on mortgages payable. Retail and mixed-use properties includes the residential portion of our Santana Row development property. The residential property investments are comprised of our investments in Rollingwood Apartments and Crest Apartments at Congressional Plaza.

A summary of our significant acquisitions in 2006 and 2005 is as follows:

| Date                                | Property                   | City, State         | Gross<br>Leasable Area<br>(In square feet) | Purchase Price (1)<br>(In millions) |
|-------------------------------------|----------------------------|---------------------|--|-------------------------------------|
| <b>Year ended December 31, 2006</b> |                            |                     |  |                                     |
| January 20                          | 4900 Hampden Lane          | Bethesda, MD        | 35,000                                     | \$ 12.0                             |
| January 27                          | 7770 Richmond Hwy          | Alexandria, VA      | 60,000                                     | \$ 9.9                              |
| June 29                             | Town Center of New Britain | New Britain, PA     | 126,000                                    | \$ 12.8                             |
| August 24                           | Key Road Plaza             | Keene, NH           | 76,000                                     | \$ 14.5                             |
| August 24                           | Riverside Plaza            | Keene, NH           | 218,000                                    | \$ 24.0(2)                          |
| August 24                           | Bath Shopping Center       | Bath, ME            | 101,000                                    | \$ 22.8(3)                          |
| August 24                           | Linden Square              | Wellesley, MA       | 261,000                                    | \$ 99.6(4)                          |
| August 24                           | North Dartmouth            | North Dartmouth, MA | 183,000                                    | \$ 27.5                             |
| August 25                           | Chelsea Commons            | Chelsea, MA         | 180,000                                    | \$ 20.1(5)                          |
| Various after September 13          | Rockville Town Square      | Rockville, MD       | 152,000                                    | \$ 5.9(6)                           |
| October 16                          | Melville Mall              | Huntington, NY      | 248,000                                    | \$ 60.0(7)                          |
|                                     |                            | Total               | 1,640,000                                  | \$ 309.1                            |

**Year ended December 31, 2005**

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|             |                             |                |         |    |         |
|-------------|-----------------------------|----------------|---------|----|---------|
| March 1     | Assembly Sq./Sturtevant St. | Somerville, MA | 551,000 | \$ | 66.4(8) |
| December 29 | Crow Canyon Commons         | San Ramon, CA  | 228,000 | \$ | 47.5(9) |
|             |                             | Total          | 779,000 | \$ | 113.9   |

(1) If not specifically noted, the net assets acquired that were allocated to other assets for above market leases and liabilities for below market leases were not significant.

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- (2) Approximately \$0.4 million and \$3.9 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively.
  - (3) Approximately \$2.2 million of the net assets acquired were allocated to other assets for above market leases. Purchase price includes the assumption of debt with a fair value of approximately \$11.1 million.
  - (4) Approximately \$2.2 million and \$1.1 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively.
  - (5) Approximately \$2.5 million and \$0.1 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively. Purchase price includes the assumption of debt with a fair value of approximately \$8.0 million.
  - (6) We intend to acquire an additional 32,000 square feet of gross leasable area. No square footage has been placed in service. The Grand Opening is scheduled for May 2007.
  - (7) The Trust controls and consolidates Melville Mall at its approximate fair value of \$60.0 million. We gained control of Melville Mall through a 20-year master lease and \$34.1 million secondary financing to the owner. The master lease includes a purchase option in 2021 for \$5.0 million plus the assumption of the owner's \$25.8 million first mortgage. Approximately \$0.1 million and \$4.5 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively.
  - (8) Approximately \$3.4 million and \$5.1 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively.
  - (9) Approximately \$0.8 million and \$3.1 million of the net assets acquired were allocated to other assets for above market leases and liabilities for below market leases, respectively. Additionally, the purchase price includes \$22.3 million for an assumed mortgage.
- A summary of our significant dispositions in 2006 and 2005 is as follows:

| Sales Date                          | Property                                  | Location        | Year<br>Acquired<br>or Built | Gross                             |                                 |            |
|-------------------------------------|---|-----------------|------------------------------|-----------------------------------|---------------------------------|------------|
|                                     |   |                 |                              | Leasable Area<br>(In square feet) | Sales<br>Price<br>(In millions) | Gain       |
| <b>Year ended December 31, 2006</b> |   |                 |                              |                                   |                                 |            |
| January-August                      | Santana Row Condominiums<br>(89 units)(1) | San Jose, CA    | 2002                         | N/A                               | \$ 64.1                         | \$ 16.5(2) |
| June 5                              | Greenlawn Plaza                           | Huntington, NY  | 2000                         | 102,000                           | \$ 20.4                         | \$ 7.4(3)  |
| Total                               |   |                 |                              | 102,000                           | \$ 84.5                         | \$ 23.9    |
| <b>Year ended December 31, 2005</b> |   |                 |                              |                                   |                                 |            |
| February 15                         | 420 & 501 South Mill                      | Tempe, AZ       | 1998                         | 40,000                            | \$ 13.7                         | \$ 4.0     |
| June 2                              | Cone & Andary Buildings                   | Winter Park, FL | 1996                         | 28,000                            | \$ 11.1                         | \$ 3.5     |
| July 12                             | Shaw's Plaza                              | Carverm MA      | 2004                         | 75,000                            | \$ 4.0                          |            |
| Various after August 26             | Santana Row Condominiums<br>(130 units)   | San Jose, CA    | 2002                         | N/A                               | \$ 89.2                         | \$ 23.5(4) |
| Total                               |   |                 |                              | 143,000                           | \$ 118.0                        | \$ 31.0    |

- (1) As of August 25, 2006, we had sold all of the 219 condominium units we currently intend to sell at Santana Row.
- (2) Gain of \$16.5 million is net of \$2.4 million in taxes.
- (3) This property was contributed to our real estate partnership in which we own a 30% interest. Accordingly, we recognized a partial gain of \$7.4 million on this sale related to the 70% equity interest contributed.
- (4) Gain of \$23.5 million is net of \$3.4 million in taxes.

**NOTE 3. MORTGAGE NOTES RECEIVABLE**

At December 31, 2006 and 2005, we had mortgage notes receivable with an aggregate carrying amount of \$40.8 million and \$40.5 million, respectively, which are both net of a valuation allowance of \$5.0 million. These mortgage notes are due over various terms from August 2016 to May 2021. At December 31, 2006 and 2005, our mortgages had a weighted average interest rate of 10.0% and 11.90%, respectively. Under the terms of certain of these mortgages, we receive additional interest based upon the gross income of the secured properties and, upon sale of the properties, we will share in the appreciation of the properties.



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On August 4, 2006, we amended the \$17.7 million second mortgage note receivable which is secured by a hotel in San Jose, California. The amended note decreased the interest rate from 14% to 9% per annum, requires monthly payments of principal and interest based on a 15-year amortization schedule and matures on August 20, 2016.

We made a \$5.9 million loan secured by a building in San Francisco, California in January 2001 that was originally due February 28, 2003 but was not repaid on the due date. The loan was renegotiated with an interest rate of 6.0% and repaid in full on August 23, 2005.

**NOTE 4. REAL ESTATE PARTNERSHIP**

In July 2004, we entered into a joint venture arrangement ( the Partnership ) by forming a limited partnership with affiliates of Clarion Lion Properties Fund ( Clarion ), a discretionary fund created and advised by ING Clarion Partners. We own 30% of the equity in the Partnership, and Clarion owns 70%. The Partnership plans to acquire up to \$350 million of stabilized, supermarket-anchored shopping centers in the Trust's East and West regions. Federal Realty and Clarion have committed to contribute to the Partnership up to \$37 million and \$86 million, respectively, of equity capital to acquire properties. No assurances can be made that we will identify properties that meet the acquisition requirements of the Partnership. We are the manager of the Partnership and its properties, earning fees for acquisitions, management, leasing, and financing. We also have the opportunity to receive performance-based earnings through our Partnership interest. In 2004, the venture acquired four shopping centers in the East for \$75.8 million and in 2006, the venture acquired an additional two shopping centers in the East for \$45.5 million. As of December 31, 2006, we have made total contributions of \$14.4 million and received total distributions of \$2.0 million. We account for our interest in the Partnership using the equity method.

The following are the summarized operating results and the financial position of the Partnership:

|  | Year Ended December 31, |          | Period from Inception |
|--|-------------------------|----------|-----------------------|
|  | 2006                    | 2005     | (July 1, 2004) to     |
|  | (In thousands)          |          | December 31,          |
|  |                         |          | 2004                  |
| <b>OPERATING RESULTS</b>                             |                         |          |                       |
| Revenue  | \$ 10,523               | \$ 8,384 | \$ 2,489              |
| Expenses   |                         |          |                       |
| Depreciation and amortization                        | 2,767                   | 2,099    | 626                   |
| Other operating expenses                             | 2,828                   | 2,178    | 565                   |
| Interest expense                                     | 3,506                   | 2,464    | 616                   |
| Total expenses                                       | 9,101                   | 6,741    | 1,807                 |
| Net income   | \$ 1,422                | \$ 1,643 | \$ 682                |
| Our share of net income from real estate partnership | \$ 656                  | \$ 493   | \$ 205                |

|                       | December 31,   |           |
|-----------------------|----------------|-----------|
|                       | 2006           | 2005      |
|                       | (In thousands) |           |
| <b>BALANCE SHEETS</b> |                |           |
| Real estate, net      | \$ 123,478     | \$ 79,050 |
| Cash                  | 2,116          | 1,452     |
| Other assets          | 4,064          | 3,599     |
| Total assets          | \$ 129,658     | \$ 84,101 |
| Mortgages payable     | \$ 77,425      | \$ 47,225 |
| Other liabilities     | 6,716          | 5,506     |
| Partners' capital     | 45,517         | 31,370    |

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|   |            |           |
|---|------------|-----------|
| Total liabilities and partners' capital   | \$ 129,658 | \$ 84,101 |
| Our share of unconsolidated debt          | \$ 23,228  | \$ 14,168 |
| Our investment in real estate partnership | \$ 10,322  | \$ 9,375  |

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For mortgage notes totaling \$36.7 million at December 31, 2006 that are secured by three properties owned by subsidiaries of the Partnership, we are the guarantor for the obligations of the joint venture, which are commonly referred to as non-recourse carve-outs. We are not guaranteeing repayment of the debt itself. The Partnership indemnifies us for any loss we incur under these guarantees.

**NOTE 5. ACQUIRED IN-PLACE LEASES**

Acquired above market leases are included in prepaid expenses and other assets and had a balance, net of amortization, of \$13.4 million and \$6.0 million at December 31, 2006 and 2005, respectively. Acquired below market leases are included in other liabilities and deferred credits and had a balance, net of amortization, of \$33.2 million and \$25.7 million at December 31, 2006 and 2005, respectively. The value allocated to in-place leases is amortized over the related lease term and reflected as additional rental income for below market leases or a reduction of rental income for above market leases in the statement of operations. Rental income included net amortization from acquired in-place leases of \$2.5 million, \$1.6 million and \$1.7 million in 2006, 2005 and 2004, respectively.

The amortization expense for acquired in-place leases during the next five years and thereafter, assuming no early lease terminations, is as follows:

|                          | Above Market<br>Leases | Below Market<br>Leases |
|--------------------------|------------------------|------------------------|
|                          | (In thousands)         |                        |
| Year ending December 31, |                        |                        |
| 2007                     | \$ 1,632               | 4,636                  |
| 2008                     | 1,500                  | 3,466                  |
| 2009                     | 1,295                  | 2,336                  |
| 2010                     | 1,037                  | 2,080                  |
| 2011                     | 889                    | 1,859                  |
| Thereafter               | 7,011                  | 18,824                 |
|                          | \$ 13,364              | \$ 33,201              |

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The following is a summary of our total debt outstanding as of December 31, 2006 and December 31, 2005:

| Description of Debt                | Principal Balance as of<br>December 31, |          | Interest Rate as of<br>December 31,<br>2006 | Maturity Date     |
|------------------------------------|---|----------|---|-------------------|
|                                    | 2006<br>(Dollars in thousands)          | 2005     |   |                   |
| <b>Mortgage loans</b>              |   |          |   |                   |
| Leesburg Plaza                     | \$ 9,760                                | \$ 9,881 | 6.510%                                      | October 1, 2008   |
| 164 E. Houston St.                 | 98                                      | 145      | 7.500%                                      | October 6, 2008   |
| Mercer Mall                        | 4,512                                   | 4,578    | 8.375%                                      | April 1, 2009     |
| Federal Plaza                      | 34,192                                  | 34,675   | 6.750%                                      | June 1, 2011      |
| Tyson Station                      | 6,366                                   | 6,505    | 7.400%                                      | September 1, 2011 |
| Crow Canyon                        | 21,945                                  | 22,258   | 5.400%                                      | August 11, 2013   |
| Melville Mall                      | 25,702                                  |          | 5.250%                                      | September 1, 2014 |
| Barracks Road                      | 42,614                                  | 43,193   | 7.950%                                      | November 1, 2015  |
| Hauppauge                          | 16,065                                  | 16,283   | 7.950%                                      | November 1, 2015  |
| Lawrence Park                      | 30,205                                  | 30,615   | 7.950%                                      | November 1, 2015  |
| Wildwood                           | 26,550                                  | 26,910   | 7.950%                                      | November 1, 2015  |
| Wynnewood                          | 30,782                                  | 31,200   | 7.950%                                      | November 1, 2015  |
| Brick Plaza                        | 31,631                                  | 32,099   | 7.415%                                      | November 1, 2015  |
| Mount Vernon                       | 12,268                                  | 12,556   | 5.660%                                      | April 15, 2028    |
| Bath                               | 9,999                                   |          | 7.130%                                      | July 1, 2028      |
| Chelsea                            | 8,384                                   |          | 5.360%                                      | January 15, 2031  |
| Subtotal                           | 311,073                                 | 270,898  |   |                   |
| Net unamortized mortgage discount  | (36)                                    |          |   |                   |
| Total mortgage loans               | 311,037                                 | 270,898  |   |                   |
| <b>Notes payable</b>               |   |          |   |                   |
| Revolving credit facility          | 98,000                                  |          | LIBOR+0.425%                                | July 27, 2010     |
| Revolving credit facility          |   | 55,500   |   | October 8, 2006   |
| Term note with banks               |   | 100,000  |   | October 8, 2006   |
| Term note with banks               |   | 150,000  |   | October 8, 2008   |
| Perring Plaza renovation           | 1,624                                   | 1,810    | 10.000%                                     | January 31, 2013  |
| Escondido (Municipal bonds)        | 9,400                                   | 9,400    | 3.760%                                      | October 1, 2016   |
| Other                              |   | 45       |   | Various           |
| Total notes payable                | 109,024                                 | 316,755  |   |                   |
| <b>Senior notes and debentures</b> |   |          |   |                   |
| 6.99% medium term notes            |   | 40,500   |   | March 10, 2006    |
| 6.125% notes                       | 150,000                                 | 150,000  | 6.325%                                      | November 15, 2007 |
| 8.75% notes                        | 175,000                                 | 175,000  | 8.750%                                      | December 1, 2009  |
| 4.50% notes                        | 75,000                                  | 75,000   | 4.500%                                      | February 15, 2011 |
| 6.00% notes                        | 175,000                                 |          | 6.000%                                      | July 15, 2012     |
| 5.40% notes                        | 135,000                                 |          | 5.400%                                      | December 1, 2013  |
| 5.65% notes                        | 125,000                                 | 125,000  | 5.650%                                      | June 1, 2016      |
| 6.20% notes                        | 200,000                                 |          | 6.200%                                      | January 15, 2017  |
| 7.48% debentures                   | 50,000                                  | 50,000   | 7.480%                                      | August 15, 2026   |
| 6.82% medium term notes            | 40,000                                  | 40,000   | 6.820%                                      | August 1, 2027    |

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|  |              |              |         |                      |
|--|--------------|--------------|---------|----------------------|
| Subtotal                                 | 1,125,000    | 655,500      |         |                      |
| Net amortized debt premium (discount)    | 2,508        | (1,825)      |         |                      |
| Total senior notes and debentures        | 1,127,508    | 653,675      |         |                      |
| <b>Capital lease obligations</b>         | 149,361      | 148,815      | Various | Various through 2077 |
| Total debt and capital lease obligations | \$ 1,696,930 | \$ 1,390,143 |         |                      |

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On March 10, 2006, we repaid our 6.99% medium term notes with a principal amount of \$40.5 million. These notes were repaid with funds borrowed on our revolving credit facility.

On July 17, 2006 we issued \$120.0 million of fixed rate notes, which mature on July 15, 2012 and bear interest at 6.0%, and \$130.0 million of fixed rate notes, which mature on January 15, 2017 and bear interest at 6.2%. Our net proceeds from these note offerings after issuance discounts and underwriting fees were \$247.9 million. These proceeds, along with \$2.4 million borrowed on our revolving credit facility, were used to repay all the principal of our \$150.0 million five-year term loan due October 2008 and \$100.0 million three-year term loan due October 2006 and \$0.3 million of related accrued interest on July 17, 2006.

In order to hedge our exposure to interest rate fluctuations on the \$150.0 million five-year term loan due October 2008, we entered into an interest rate swap in January 2004, which fixed the LIBOR portion of the interest rate on this term loan at 2.401% through October 8, 2006. The full notional amount of this swap qualified as a cash flow hedge until we repaid this term loan on July 17, 2006. On July 17, 2006, we did not redesignate this swap and the related \$1.2 million included in accumulated other comprehensive income was recognized into earnings.

On July 28, 2006, we replaced our existing revolving credit facility with a new \$300.0 million unsecured revolving credit facility. The new revolving credit facility matures on July 27, 2010, subject to a one-year extension at our option, and initially bears interest at LIBOR plus 42.5 basis points. The spread over LIBOR is subject to adjustment based on our credit rating.

In connection with the acquisitions of Bath Shopping Center and Chelsea Commons on August 24, 2006 and August 25, 2006, we assumed two mortgage notes, one in connection with each property, with fair values of approximately \$11.1 million and \$8.0 million, respectively. The Bath Shopping Center and Chelsea Commons mortgages mature on July 1, 2028 and January 15, 2031, respectively, and bear interest at 7.13% and 5.36%, respectively. Both notes require monthly payments of principal and interest.

On August 24, 2006, we entered into a \$150 million unsecured credit agreement (the Bridge Loan ) bearing interest at LIBOR plus 42.5 basis points and maturing on December 29, 2006. The Bridge Loan was used to provide interim financing for the acquisition of properties and was fully repaid on September 19, 2006, using the proceeds from the issuance of common stock.

On September 28, 2006, we reopened the 6.0% and 6.2% fixed rate notes that were initially issued on July 17, 2006. We issued an additional \$55.0 million of fixed rate notes, which mature on July 15, 2012 and bear interest at 6.0%, and an additional \$70.0 million of fixed rate notes, which mature on January 15, 2017, and bear interest at 6.2%. The additional note issuances are fully fungible, rank equally with and form a single issue and series with the initial notes issued on July 17, 2006. Our net proceeds from the September 2006 note offerings after issuance premiums, underwriting fees and accrued interest were \$130.1 million. These proceeds were used to reduce the borrowings under our unsecured credit facility and for general corporate purposes.

On October 16, 2006, we acquired the leasehold interest in Melville Mall which had an existing mortgage note with a fair value of approximately \$25.2 million. This mortgage note bears interest at 5.25% per annum, requires monthly payments of interest and principal based on a 25-year amortization schedule and matures on September 1, 2014. Because we control this property and retain substantially all of the economic benefits and risks associated with it, we consolidate it, its operations and this mortgage.

On December 1, 2006, we issued \$135.0 million of fixed rate notes, which mature on December 1, 2013 and bear interest at 5.4%. Our net proceeds from these note offerings after underwriting fees were \$134.2 million. The proceeds were used for general corporate purposes, including repaying amounts outstanding under our revolving credit facility.

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The maximum amount of borrowings outstanding under our revolving credit facility during 2006, 2005 and 2004 was \$297.0 million, \$159.7 million and \$165.0 million, respectively and the average amount of borrowings outstanding was \$106.0 million, \$105.1 million and \$74.4 million, respectively. Our revolving credit facility had a weighted average interest rate, before amortization of debt fees, of 5.6%, 3.7% and 2.2%.

Our credit facility and certain notes require us to comply with various financial covenants, including the maintenance of minimum shareholder's equity and debt coverage ratios and a maximum ratio of debt to net worth. As of December 31, 2006, we were in compliance with all loan covenants.

Scheduled principal payments on mortgage loans, notes payable, senior notes and debentures as of December 31, 2006 are as follows:

|                          | Mortgage<br>Notes | Notes<br>Payable | Senior Notes and<br>Debentures | Total<br>Principal |
|--------------------------|-------------------|------------------|--------------------------------|--------------------|
|                          | (In thousands)    |                  |                                |                    |
| Year ending December 31, |                   |                  |                                |                    |
| 2007                     | \$ 4,793          | \$ 204           | \$ 150,000                     | \$ 154,997         |
| 2008                     | 14,968            | 226              |                                | 15,194             |
| 2009                     | 9,972             | 249              | 175,000                        | 185,221            |
| 2010                     | 6,016             | 98,275(1)        |                                | 104,291            |
| 2011                     | 43,245            | 304              | 75,000                         | 118,549            |
| Thereafter               | 232,079           | 9,766            | 725,000                        | 966,845            |
|                          | \$ 311,073(2)     | \$ 109,024       | \$ 1,125,000(2)                | \$ 1,545,097       |

(1) Maturities in 2010 include \$98 million drawn under the Trust's \$300 million four-year revolving credit facility.

(2) The total debt maturities differs from the total reported on the consolidated balance sheet due to the unamortized discount or premium on certain senior notes, debentures and mortgage payables.

Future minimum lease payments and their present value for property under capital leases as of December 31, 2006, are as follows:

|                                   | (In thousands) |
|-----------------------------------|----------------|
| Year Ending December 31,          |                |
| 2007                              | \$ 14,182      |
| 2008                              | 14,260         |
| 2009                              | 14,334         |
| 2010                              | 14,335         |
| 2011                              | 14,335         |
| Thereafter                        | 433,305        |
|                                   | 504,751        |
| Less amount representing interest | (355,390)      |
| Present value                     | \$ 149,361     |

The minimum payments under certain capital leases are revised every ten years when the owner refinances its debt related to these properties. In December 2005, our minimum payments were reduced in connection with the owner's refinancing. As a result of the reduction in our minimum payments, we decreased both the related capital lease obligations and the carrying amounts of the related buildings by \$9.0 million.

Certain of our capital lease obligations require payments based on the performance of the related properties in addition to the minimum payment amounts set forth above. The additional performance based payments were \$5.6 million, \$4.6 million and \$3.9 million in 2006, 2005 and 2004, respectively.





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We are self-insured for general liability costs up to predetermined retained amounts per claim, and we believe that we maintain adequate accruals to cover our retained liability. We currently do not maintain third party stop-loss insurance policies to cover liability costs in excess of predetermined retained amounts. Our accrual for self-insurance liability is determined by management and is based on claims filed and an estimate of claims incurred but not yet reported. Management considers a number of factors, including third-party actuary valuations and future increases in costs of claims, when making these determinations. If our liability costs exceed these accruals, it will reduce our net income.

At December 31, 2006 and 2005, our reserves for warranties and general liability costs were \$10.4 million and \$6.2 million, respectively. Any potential losses which exceed our estimates would result in a decrease in our net income. During 2006 and 2005, we made payments related to warranty claims of \$0.5 million and \$0, respectively.

Under the terms of the Congressional Plaza partnership agreement, from and after January 1, 1986, an unaffiliated third party has the right to require us and the two other minority partners to purchase between one-half to all of its 29.47% interest in Congressional Plaza at the interest's then-current fair market value. Based on management's current estimate of fair market value as of December 31, 2006, our estimated maximum liability upon exercise of the put option would range from approximately \$40 million to \$45 million. In conjunction with the construction of the apartments at the property that were completed in 2003, 8.03% of the third party's interest in Congressional Plaza was re-allocated to us, effective January 1, 2004, thereby lowering the third party's ownership percentage from 37.50% to its current level of 29.47%, as a result of our having funded approximately \$7 million of the third party's share of the redevelopment cost.

Under the terms of various other partnership agreements for entities, the partners have the right to exchange their operating units for cash or the same number of our common shares, at our option. As of December 31, 2006, a total of 377,210 operating units are outstanding.

Street Retail San Antonio LP, a wholly owned subsidiary of the Trust, entered into a Development Agreement (the Agreement) in 2000 with the City of San Antonio, Texas (the City) related to the redevelopment of land and buildings that we own along Houston Street. Under the Agreement, we are required to issue an annual letter of credit, commencing on October 1, 2002 and ending on September 30, 2014, that covers our designated portion of the debt service should the incremental tax revenue generated in the Zone not cover the debt service. We posted a letter of credit with the City on September 25, 2002 for \$0.8 million, and the letter of credit remains outstanding. As of December 31, 2006, we have funded approximately \$1.3 million related to this obligation. In anticipation of further shortfalls of incremental tax revenues to the City, we have accrued approximately \$0.3 million as of December 31, 2006 to cover additional payments we may be obligated to make as part of the project costs.

We have three leases in which the lessor has a put option, which would require us to purchase the properties during the remaining lease term. If the lessor were to exercise this option in 2007, the purchase price would be approximately \$63.0 million.

A master lease for Mercer Mall includes a fixed purchase price option for \$55 million in 2023. If we fail to exercise our purchase option, the owner of Mercer Mall has a put option which would require us to purchase Mercer Mall for \$60 million in 2025.

As of December 31, 2006 in connection with renovation and development projects, the Trust has contractual obligations of approximately \$101.0 million.



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We are obligated under ground lease agreements on several shopping centers requiring minimum annual payments as follows, as of December 31, 2006:

|                          | (In thousands) |         |
|--------------------------|----------------|---------|
| Year Ending December 31, |                |         |
| 2007                     | \$             | 4,598   |
| 2008                     |                | 4,584   |
| 2009                     |                | 4,529   |
| 2010                     |                | 4,537   |
| 2011                     |                | 4,574   |
| Thereafter               |                | 257,967 |
|                          | \$             | 280,789 |

**NOTE 9. DIVIDENDS**

A summary of dividends declared and paid per share is as follows:

|   | Year Ended<br>December 31,<br>2006 |          | Year Ended<br>December 31,<br>2005 |          | Year Ended<br>December 31,<br>2004 |          |
|---|------------------------------------|----------|------------------------------------|----------|------------------------------------|----------|
|   | Declared                           | Paid     | Declared                           | Paid     | Declared                           | Paid     |
| Common shares                                 | \$ 2.460                           | \$ 2.440 | \$ 2.370                           | \$ 2.320 | \$ 1.990                           | \$ 1.975 |
| 8.5% Series B Cumulative Redeemable Preferred | \$ 1.753                           | \$ 2.284 | \$ 2.125                           | \$ 2.125 | \$ 2.125                           | \$ 2.125 |

A summary of the income tax status of dividends per share is as follows:

|   | Year Ended December 31, |          |          |
|---|-------------------------|----------|----------|
|   | 2006                    | 2005     | 2004     |
| Common shares                                 |                         |          |          |
| Ordinary dividend                             | \$ 1.813                | \$ 1.601 | \$ 1.876 |
| Ordinary dividend eligible for 15% rate       | 0.066                   | 0.093    |          |
| Return of capital                             | 0.561                   |          |          |
| Capital gain                                  |                         | 0.626    | 0.099    |
|   | \$ 2.440                | \$ 2.320 | \$ 1.975 |
| 8.5% Series B Cumulative Redeemable Preferred |                         |          |          |
| Ordinary dividend                             | \$ 2.284                | \$ 1.551 | \$ 2.019 |
| Capital gain                                  |                         | 0.574    | 0.106    |
|   | \$ 2.284                | \$ 2.125 | \$ 2.125 |

On November 6, 2006, the Trustees declared a quarterly cash dividend of \$0.575 per common share, payable January 16, 2007 to common shareholders of record on January 2, 2007. Dividends declared in 2006 include a \$0.20 special dividend paid on March 30, 2006. On November 27, 2006, the Trust redeemed all 5,400,000 outstanding shares of its Series B Cumulative Redeemable Preferred Shares. Dividends on the Series B Preferred Shares ceased to accrue on November 27, 2006.

**NOTE 10. SHAREHOLDERS EQUITY**

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On September 19, 2006, we issued 2.0 million common shares at \$74.51 per share (after deducting underwriting discounts and fees) netting approximately \$149.1 million in cash proceeds before other expenses of the offering. The proceeds were used on an interim basis to repay debt from the acquisition of three properties in New England and for general corporate purposes. Ultimately, the proceeds were used to redeem the Series B preferred shares on November 27, 2006.

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On November 27, 2006, we redeemed all 5,400,000 outstanding shares of our 8.5% Series B Cumulative Redeemable Preferred Shares, no par value. The Series B Preferred Shares were redeemed at their redemption price of \$25.00 per share, plus accrued and unpaid dividends through the redemption date of approximately \$0.16 per share, for an aggregate redemption price of approximately \$25.16 per share or \$135.9 million in total. The redemption also resulted in a deemed dividend of \$4.8 million for the difference between the redemption amount and carrying cost. Dividends on the Series B Preferred Shares ceased to accrue on November 27, 2006.

We have a Dividend Reinvestment Plan, whereby shareholders may use their dividends and optional cash payments to purchase shares. In 2006, 2005 and 2004, 44,077 shares, 62,579 shares and 82,391 shares, respectively, were issued under the Plan.

**NOTE 11. OPERATING LEASES**

Our 111 shopping center and mixed use properties at December 31, 2006 are located in 14 states and the District of Columbia. There are approximately 2,300 tenants providing a wide range of retail products and services. These tenants range from sole proprietorships to national retailers; no one tenant or corporate group of tenants accounts for more than 2.5% of annualized base rent.

Our leases with commercial property and residential tenants are classified as operating leases. Commercial property leases generally range from three to ten years (certain leases with anchor tenants may be longer), and in addition to minimum rents, usually provide for percentage rents based on the tenant's level of sales achieved and cost recoveries for the tenant's share of certain operating costs. Leases on apartments are generally for a period of one year or less.

Minimum future commercial property rentals from noncancelable operating leases, before any reserve for uncollectible amounts and assuming no early lease terminations, at our operating properties as of December 31, 2006 are as follows:

|                          | (In thousands) |
|--------------------------|----------------|
| Year Ending December 31, |                |
| 2007                     | \$ 337,417     |
| 2008                     | 317,799        |
| 2009                     | 287,047        |
| 2010                     | 253,132        |
| 2011                     | 214,736        |
| Thereafter               | 1,548,439      |
|                          | \$ 2,958,570   |

**NOTE 12. COMPONENTS OF RENTAL INCOME AND EXPENSE**

The principal components of rental income are as follows:

|                    | Year Ended December 31, |            |            |
|--------------------|-------------------------|------------|------------|
|                    | 2006                    | 2005       | 2004       |
|                    | (In thousands)          |            |            |
| Minimum rents      | \$ 341,457              | \$ 306,287 | \$ 284,904 |
| Cost reimbursement | 83,387                  | 75,649     | 71,456     |
| Percentage rent    | 7,142                   | 6,211      | 5,531      |
| Other              | 6,215                   | 5,401      | 6,408      |
|                    | \$ 438,201              | \$ 393,548 | \$ 368,299 |

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Minimum rents include \$5.7 million, \$7.6 million and \$3.6 million for 2006, 2005 and 2004, respectively, to recognize minimum rents on a straight-line basis. Straight-line rental income in 2005 includes the impact of changes in estimates of the collectibility of certain long-term receivables which increased straight-line rental income by \$1.2 million. In addition, minimum rents include \$2.5 million, \$1.6 million and \$1.7 million for 2006, 2005 and 2004, respectively, to recognize income from the amortization of in-place leases in accordance with SFAS No. 141.

The principal components of rental expense are as follows:

|                           | Year Ended December 31, |           |           |
|---------------------------|-------------------------|-----------|-----------|
|                           | 2006                    | 2005      | 2004      |
|                           | (In thousands)          |           |           |
| Repairs and maintenance   | \$ 29,756               | \$ 27,410 | \$ 23,897 |
| Management fees and costs | 13,175                  | 11,976    | 13,251    |
| Utilities                 | 15,210                  | 14,121    | 15,220    |
| Payroll properties        | 6,935                   | 7,260     | 7,757     |
| Ground rent               | 6,138                   | 5,281     | 5,389     |
| Insurance                 | 6,034                   | 6,197     | 7,512     |
| Other                     | 10,882                  | 12,491    | 16,914    |
|                           | \$ 88,130               | \$ 84,736 | \$ 89,940 |

**NOTE 13. DISCONTINUED OPERATIONS**

Results of properties sold constitute discontinued operations and as such, the operations of these properties are classified as discontinued operations for all periods presented. A summary of the financial information for the discontinued operations is as follows:

|   | Year Ended December 31, |          |           |
|---|-------------------------|----------|-----------|
|   | 2006                    | 2005     | 2004      |
|   | (In thousands)          |          |           |
| Rental revenue from discontinued operations | \$ 824                  | \$ 7,367 | \$ 13,120 |
| (Loss) income from discontinued operations  | \$ (320)                | \$ (569) | \$ 6,063  |

**NOTE 14. SHARE-BASED COMPENSATION PLANS**

As of December 31, 2006, we have grants outstanding under two share-based compensation plans. Our 1993 Long Term Incentive Plan ( the 1993 Plan ) authorized the grant of share options, common shares and other share-based awards for up to 5,500,000 shares of common stock. The 1993 Plan expired in May 2003. In May 2001, our shareholders approved our 2001 Long Term Incentive Plan ( the 2001 Plan ) which authorized the grant of share options, common shares and other share-based awards for an additional 1,750,000 shares of common stock.

Option awards under the 2001 Plan and the 1993 Plan are required to have an exercise price at least equal to the closing trading price of our common shares on the date of grant. Options and share awards under these plans generally vest over 3 to 5 years and option awards typically have a 10-year contractual term. We pay dividends on unvested shares. Certain options and share awards provide for accelerated vesting if there is a change in control. Additionally, the vesting on certain option and share awards can accelerate in part or in full upon retirement based on the age of the retiree.

As a result of the exercise of options, we had notes outstanding from our officers and employees for \$1.5 million and \$1.8 million at December 31, 2006 and 2005, respectively. These notes bear interest at LIBOR plus a market-rate spread with the rate adjusted annually on the anniversary date. These notes are collateralized by the shares with recourse to the borrower and have five-year terms. Options awards made in 2001 and later do not provide for employees to be able to exercise their options with a loan from the Trust.

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The fair value of each option award is estimated on the date of grant using the Black-Scholes model. Expected volatilities, term, dividend yields, employee exercises and employee terminations are primarily based on historical data. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. The fair value of each share award is determined based on the closing trading price of our common shares on the grant date.

The following table provides a summary of the weighted-average assumption used to value options:

|                          | Year Ended<br>December 31,<br>2006 | Year Ended<br>December 31,<br>2005 | Year Ended<br>December 31,<br>2004 |
|--------------------------|------------------------------------|------------------------------------|------------------------------------|
| Volatility               | 18.7%                              | 18.0%                              | 20.0%                              |
| Expected dividend yield  | 4.9%                               | 3.8%                               | 4.6%                               |
| Expected term (in years) | 3.8                                | 5.0                                | 5.3                                |
| Risk free interest rate  | 4.6%                               | 4.1%                               | 4.5%                               |

The following table provides a summary of option activity for 2006, 2005, 2004:

|                                  | Shares<br>Under<br>Option | Weighted-<br>Average<br>Exercise<br>Price | Weighted-<br>Average<br>Remaining<br>Contractual Term<br>(In years) | Aggregate<br>Intrinsic<br>Value<br>(In thousands) |
|----------------------------------|---------------------------|---|---|---|
| Outstanding at December 31, 2003 | 1,462,040                 | \$ 24.86                                  |   |   |
| Granted                          | 187,500                   | 42.86                                     |   |   |
| Exercised                        | (348,868)                 | 24.62                                     |   |   |
| Forfeited or expired             | (69,331)                  | 30.58                                     |   |   |
| Outstanding at December 31, 2004 | 1,231,341                 | \$ 27.34                                  |   |   |
| Granted                          | 164,500                   | 58.46                                     |   |   |
| Exercised                        | (409,889)                 | 26.71                                     |   |   |
| Forfeited or expired             | (27,497)                  | 41.78                                     |   |   |
| Outstanding at December 31, 2005 | 958,455                   | \$ 32.52                                  |   |   |
| Granted                          | 366,966                   | 69.01                                     |   |   |
| Exercised                        | (266,539)                 | 33.18                                     |   |   |
| Forfeited or expired             | (149,801)                 | 36.86                                     |   |   |
| Outstanding at December 31, 2006 | 909,081                   | \$ 46.36                                  | 6.7   | \$ 35,127   |
| Exercisable at December 31, 2006 | 439,644                   | \$ 25.89                                  | 4.2   | \$ 25,988   |

The weighted-average grant-date fair value of options granted during 2006, 2005 and 2004 was \$7.97 per share, \$7.01 per share and \$6.13 per share, respectively. The total cash received from options exercised during 2006, 2005 and 2004 was \$8.8 million, \$10.9 million and \$8.6 million, respectively. The total intrinsic value of options exercised during the year ended December 31, 2006 was \$10.9 million.

In 2004 and 2003, tax loans were made in connection with restricted share grants to certain of our officers and in connection with the Share Purchase Plans. The balance of these loans was \$300,000 at December 31, 2004. These loans were paid in full in May, 2005.

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In 2005 and 2004, 78,591 common shares and 84,617 common shares, respectively, were awarded to key employees, under various incentive compensation programs designed to directly link a significant portion of their current and long term compensation to the prosperity of the Trust and its shareholders.

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The following table provides a summary of share activity for 2006:

|                               | Shares    | Weighted-Average Grant-Date Fair Value |
|-------------------------------|-----------|--|
| Unvested at December 31, 2005 | 227,407   | \$ 38.28                               |
| Granted                       | 84,217    | 68.18                                  |
| Vested                        | (103,453) | 40.10                                  |
| Forfeited                     | (4,477)   | 51.18                                  |
| Unvested at December 31, 2006 | 203,694   | \$ 49.43                               |

The weighted-average grant-date fair value of stock awarded in 2006, 2005 and 2004 was \$68.18, \$51.35 and \$42.94, respectively. The total vesting-date fair value of shares vested during the year ended December 31, 2006 was \$7.0 million.

We recorded stock compensation expense of \$6.5 million, \$3.9 million and \$3.5 million for 2006, 2005 and 2004, respectively, under our long term incentive plans. As of December 31, 2006, there was \$8.6 million of total unrecognized compensation cost related to unvested share-based compensation arrangements (i.e. options and unvested shares) granted under our plans. This cost is expected to be recognized over the next 4.9 years with a weighted-average period of 1.2 years.

On February 12, 2007, common shares and options were awarded under various incentive compensation plans as follows:

| Award                    | Vesting Term | Beneficiary                |
|--------------------------|--------------|----------------------------|
| 89,183 Restricted shares | 3 years      | Officers and key employees |
| 42,404 Options           | 5 years      | Officers and key employees |
| 2,637 Shares             | Immediate    | Trustees                   |

All of the restricted share awards granted on February 12, 2007, were made under our 2001 Plan.

**NOTE 15. SAVINGS AND RETIREMENT PLANS**

We have a savings and retirement plan in accordance with the provisions of Section 401(k) of the Internal Revenue Code. Generally, employees can elect, at their discretion, to contribute a portion of their compensation up to a maximum of \$15,000, \$14,000 and \$13,000 for 2006, 2005 and 2004, respectively. Under the plan, we contribute 50% of each employee's first 5% of contributions. In addition, we may make discretionary contributions within the limits of deductibility set forth by the Code. Our employees are immediately eligible to become plan participants. Effective as of January 1, 2005 employees are eligible to receive matching contributions immediately on their participation, however, these matching payments will not vest until their first anniversary of employment. Our expense for the years ended December 31, 2006, 2005 and 2004 was approximately \$342,000, \$333,000 and \$252,000, respectively.

A non-qualified deferred compensation plan for our officers and certain other employees was established in 1994. The plan allows the participants to defer income until the earlier of age 65 or termination of employment. As of December 31, 2006, we are liable to participants for approximately \$5.5 million under this plan. Although this is an unfunded plan, we have purchased certain investments to match this obligation. Our obligation under this plan and the related investments are both included in the accompanying financial statements.

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On January 30, 2007, we acquired 1020 Revere Beach Parkway, a 17,000 square foot vacant building for \$2.5 million. This property is located in the Boston suburb of Chelsea, Massachusetts adjacent to our Chelsea Commons property. The Trust's leasing and development teams are currently evaluating re-tenanting scenarios.

On February 13, 2007, the Trustees declared a quarterly dividend of \$0.575 per common share payable on April 16, 2007 to shareholders of record on March 13, 2007.

**NOTE 17. SEGMENT INFORMATION**

We operate our portfolio of properties in two geographic operating regions: East and West, which constitute our segments under Statement of Financial Accounting Standard No. 131, Disclosures about Segments of an Enterprise and Related Information. Based on changes in our property management structure in 2004, we determined that our portfolio should be divided into two operating regions (East and West), rather than three (Northeast, Mid-Atlantic and West) as previously reported.

A summary of our operations by geographic region is presented below:

|  | Year Ended December 31, 2006 |            |              | Total        |
|--|------------------------------|------------|--------------|--------------|
|  | East                         | West       | Other        |              |
|  | (In thousands)               |            |              |              |
| Rental income  | \$ 340,968                   | \$ 97,233  | \$           | \$ 438,201   |
| Other property income                                      | 4,763                        | 2,963      |              | 7,726        |
| Mortgage interest income                                   | 3,163                        | 1,932      |              | 5,095        |
| Rental expenses  | (60,606)                     | (27,524)   |              | (88,130)     |
| Real estate taxes  | (35,863)                     | (9,035)    |              | (44,898)     |
| Property operating income                                  | 252,425                      | 65,569     |              | 317,994      |
| General and administrative expense                         |                              |            | (21,340)     | (21,340)     |
| Depreciation and amortization                              | (66,427)                     | (29,433)   | (1,758)      | (97,618)     |
| Other interest income                                      | 2,152                        | 393        |              | 2,545        |
| Interest expense   |                              |            | (102,808)    | (102,808)    |
| Income from real estate partnership                        |                              |            | 656          | 656          |
| Income before continuing operations and minority interests | \$ 188,150                   | \$ 36,529  | \$ (125,250) | \$ 99,429    |
| Minority interests   |                              |            | (4,353)      | (4,353)      |
| (Loss) income from discontinued operations                 |                              |            | (320)        | (320)        |
| Gain on sale of real estate                                |                              |            | 23,956       | 23,956       |
| Net income   | \$ 188,150                   | \$ 36,529  | \$ (105,967) | \$ 118,712   |
| Total assets   | \$ 1,725,790                 | \$ 876,400 | \$ 86,416    | \$ 2,688,606 |



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|  | Year Ended December 31, 2005 |            |              | Total        |
|--|------------------------------|------------|--------------|--------------|
|  | East                         | West       | Other        |              |
|  | (In thousands)               |            |              |              |
| Rental income  | \$ 310,063                   | \$ 83,485  | \$           | \$ 393,548   |
| Other property income                                      | 4,163                        | 5,388      |              | 9,551        |
| Mortgage interest income                                   | 2,818                        | 2,552      |              | 5,370        |
| Rental expenses  | (58,348)                     | (26,388)   |              | (84,736)     |
| Real estate taxes  | (32,610)                     | (6,762)    |              | (39,372)     |
| Property operating income                                  | 226,086                      | 58,275     |              | 284,361      |
| General and administrative expense                         |                              |            | (19,909)     | (19,909)     |
| Depreciation and amortization                              | (62,395)                     | (25,063)   | (1,469)      | (88,927)     |
| Other interest income                                      | 2,121                        | 94         |              | 2,215        |
| Interest expense   |                              |            | (88,566)     | (88,566)     |
| Income from real estate partnership                        |                              |            | 493          | 493          |
| Income before continuing operations and minority interests | \$ 165,812                   | \$ 33,306  | \$ (109,451) | \$ 89,667    |
| Minority interests   |                              |            | (5,234)      | (5,234)      |
| (Loss) income from discontinued operations                 |                              |            | (569)        | (569)        |
| Gain on sale of real estate                                |                              |            | 30,748       | 30,748       |
| Net income   | \$ 165,812                   | \$ 33,306  | \$ (84,506)  | \$ 114,612   |
| Total assets   | \$ 1,368,925                 | \$ 908,621 | \$ 73,306    | \$ 2,350,852 |

|  | Year Ended December 31, 2004 |            |              | Total        |
|--|------------------------------|------------|--------------|--------------|
|  | East                         | West       | Other        |              |
|  | (In thousands)               |            |              |              |
| Rental income  | \$ 293,291                   | \$ 75,008  | \$           | \$ 368,299   |
| Other property income                                      | 3,882                        | 6,516      |              | 10,398       |
| Mortgage interest income                                   | 2,839                        | 2,076      |              | 4,915        |
| Rental expenses  | (60,453)                     | (29,487)   |              | (89,940)     |
| Real estate taxes  | (31,619)                     | (5,732)    |              | (37,351)     |
| Property operating income                                  | 207,940                      | 48,381     |              | 256,321      |
| General and administrative expense                         |                              |            | (18,164)     | (18,164)     |
| Depreciation and amortization                              | (62,590)                     | (22,581)   | (1,426)      | (86,597)     |
| Other interest income                                      | 1,397                        | 107        |              | 1,504        |
| Interest expense   |                              |            | (85,058)     | (85,058)     |
| Income from real estate partnership                        |                              |            | 205          | 205          |
| Income before continuing operations and minority interests | \$ 146,747                   | \$ 25,907  | \$ (104,443) | \$ 68,211    |
| Minority interests   |                              |            | (4,170)      | (4,170)      |
| (Loss) income from discontinued operations                 |                              |            | 6,063        | 6,063        |
| Gain on sale of real estate                                |                              |            | 14,052       | 14,052       |
| Net income   | \$ 146,747                   | \$ 25,907  | \$ (88,498)  | \$ 84,156    |
| Total assets   | \$ 1,264,135                 | \$ 911,136 | \$ 91,625    | \$ 2,266,896 |

**Table of Contents****NOTE 18. SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)**

Summarized quarterly financial data is as follows:

|  | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
|--|------------------|-------------------|------------------|-------------------|
| (In thousands, except per share data)        |                  |                   |                  |                   |
| <b>2006</b>                                  |                  |                   |                  |                   |
| Rental income (1)                            | \$ 104,964       | \$ 105,533        | \$ 110,511       | \$ 117,193        |
| Net income                                   | \$ 31,031        | \$ 38,256         | \$ 24,984        | \$ 24,441         |
| Net income available for common shareholders | \$ 28,162        | \$ 35,387         | \$ 22,115        | \$ 17,850         |
| Earnings per common share basic              | \$ 0.53          | \$ 0.67           | \$ 0.42          | \$ 0.32           |
| Earnings per common share diluted            | \$ 0.53          | \$ 0.66           | \$ 0.41          | \$ 0.32           |
|  | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
| (In thousands, except per share data)        |                  |                   |                  |                   |
| <b>2005</b>                                  |                  |                   |                  |                   |
| Rental income (1)                            | \$ 97,783        | \$ 95,762         | \$ 96,772        | \$ 103,231        |
| Net income                                   | \$ 23,997        | \$ 24,807         | \$ 30,680        | \$ 35,128         |
| Net income available for common shareholders | \$ 21,128        | \$ 21,938         | \$ 27,811        | \$ 32,260         |
| Earnings per common share basic              | \$ 0.40          | \$ 0.42           | \$ 0.53          | \$ 0.61           |
| Earnings per common share diluted            | \$ 0.40          | \$ 0.41           | \$ 0.52          | \$ 0.61           |

- (1) As required by SFAS No. 144, rental income has been reduced to reflect the results of discontinued operations. Rental income from these discontinued assets, by quarter, is summarized as follows:

|  | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
|--|------------------|-------------------|------------------|-------------------|
| (In thousands)   |                  |                   |                  |                   |
| 2006 rental income (loss) from discontinued operations | \$ 569           | \$ 304            | \$ (64)          | \$ 15             |
| 2005 rental income from discontinued operations        | \$ 2,314         | \$ 2,415          | \$ 1,577         | \$ 1,061          |

Table of Contents**FEDERAL REALTY INVESTMENT TRUST****SCHEDULE III****SUMMARY OF REAL ESTATE AND ACCUMULATED****DEPRECIATION**

December 31, 2006

(Dollars in thousands)

| COLUMN A                         | COLUMN B    | COLUMN C                | COLUMN D                               | COLUMN E         | COLUMN F                  | COLUMN G                                  | COLUMN H             | COLUMN I      |  |           |                    |              |
|----------------------------------|-------------|-------------------------|--|------------------|---------------------------|---|----------------------|---------------|--|-----------|--------------------|--------------|
| Descriptions                     | Encumbrance | Initial cost to company | Building and Subsequent to Acquisition | Capitalized Cost | Building and Improvements | Accumulated Depreciation and Amortization | Date of Construction | Date Acquired | Life on which depreciation in latest income statements is computed |           |                    |              |
| 150 POST STREET (San Francisco)  | CA \$       | \$ 11,685               | \$ 9,181                               | \$ 15,356        | \$ 11,685                 | \$ 24,537                                 | \$ 36,222            | \$ 6,167      | 1908   | 10/23/97  | 35 years           |              |
| 7770 RICHMOND HIGHWAY (Virginia) | VA          | 1,025                   | 9,018                                  |                  | 1,025                     | 9,018                                     | 10,043               | 258           | 1974   | 01/27/06  | 35 years           |              |
| ALLWOOD (New Jersey)             | NJ          | 3,048                   | 3,920                                  | (36)             |                           | 3,884                                     | 3,884                | 2,244         | 1958   | 12/12/88  | 35 years           |              |
| ANDORRA (Pennsylvania)           | PA          | 2,432                   | 12,346                                 | 8,245            | 2,432                     | 20,591                                    | 23,023               | 10,604        | 1953   | 01/12/88  | 35 years           |              |
| ASSEMBLY SQUARE (Massachusetts)  | MA          | 35,268                  | 34,196                                 | 42,586           | 35,268                    | 76,782                                    | 112,050              | 2,979         | 2005   | 03/01/05  | 35 years           |              |
| BALA CYNWYD (Pennsylvania)       | PA          | 3,565                   | 14,466                                 | 8,250            | 3,566                     | 22,715                                    | 26,281               | 8,699         | 1955   | 09/22/93  | 35 years           |              |
| BARRACKS ROAD (Virginia)         | VA          | 42,615                  | 4,363                                  | 16,459           | 21,494                    | 4,363                                     | 37,953               | 42,316        | 25,797   | 1958      | 12/31/85           | 35 years     |
| BATH SHOPPING CENTER (Maine)     | ME          | 9,999                   | 2,264                                  | 17,489           |                           | 2,264                                     | 17,489               | 19,753        | 176  | 1978      | 08/24/06           | 35 years     |
| BETHESDA ROW (Maryland)          | MD          | 12,576                  | 17,448                                 | 24,944           | 73,552                    | 15,750                                    | 98,496               | 114,246       | 20,590   | 1945-2000 | 12/31/93 & 1/20/06 | 35 -50 years |
| BLUESTAR (New Jersey)            | NJ          | 23,261                  |  | 29,922           | 7,162                     |   | 37,084               | 37,084        | 20,844   | 1959      | 12/12/88           | 35 years     |
| BRICK PLAZA (New Jersey)         | NJ          | 31,631                  |  | 24,715           | 31,155                    | 3,788                                     | 52,082               | 55,870        | 27,056   | 1958      | 12/28/89           | 35 years     |
| BRISTOL (Connecticut)            | CT          |                         | 3,856                                  | 15,959           | 4,401                     | 3,856                                     | 20,360               | 24,216        | 7,049  | 1959      | 9/22/95            | 35 years     |
| BRUNSWICK (New Jersey)           | NJ          | 9,683                   |  | 12,456           | 10,094                    |   | 22,550               | 22,550        | 11,541   | 1957      | 12/12/88           | 35 years     |
| CHELSEA COMMONS (Massachusetts)  | MA          | 8,384                   | 3,779                                  | 14,254           | 1                         | 3,779                                     | 14,255               | 18,034        | 134  | 1962      | 08/25/06           | 35 years     |
| CLIFTON (New Jersey)             | NJ          | 2,834                   |  | 3,646            | 1,373                     |   | 5,019                | 5,019         | 2,999  | 1959      | 12/12/88           | 35 years     |
| CONGRESSIONAL PLAZA (Maryland)   | MD          |                         | 2,793                                  | 7,424            | 59,541                    | 1,020                                     | 66,965               | 67,985        | 30,448   | 1965      | 04/01/65           | 35 years     |
| COURTHOUSE CENTER (Maryland)     | MD          |                         | 1,750                                  | 1,869            | 979                       | 1,750                                     | 2,848                | 4,598         | 1,073  | 1975      | 12/17/97           | 35 years     |
|                                  | IL          |                         | 4,635                                  | 11,611           | 6,565                     | 4,635                                     | 18,176               | 22,811        | 8,149  | 1959      | 07/19/93           | 35 years     |

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CROSSROADS

(Illinois)

CROW CANYON

COMMONS

(California)

|    |        |        |     |        |        |       |                |          |          |
|----|--------|--------|-----|--------|--------|-------|----------------|----------|----------|
| CA | 21,945 | 50,585 | 720 | 51,305 | 51,305 | 1,470 | Late<br>1970's | 12/29/05 | 35 years |
|----|--------|--------|-----|--------|--------|-------|----------------|----------|----------|

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Table of Contents**FEDERAL REALTY INVESTMENT TRUST****SCHEDULE III****SUMMARY OF REAL ESTATE AND ACCUMULATED****DEPRECIATION CONTINUED**

December 31, 2006

(Dollars in thousands)

|       | COLUMN B<br>Encumbrance | COLUMN C<br>Initial cost to company |                              | COLUMN D<br>Cost<br>Capitalized<br>Subsequent to<br>Acquisition | COLUMN E<br>Gross amount at which carried at close of period |                              |        | COLUMN F<br>Accumulated<br>Depreciation and<br>Amortization | COLUMN G<br>Date of<br>Construction | COLUMN H<br>Date<br>Acquired | COLUMN I<br>Life |   |
|-------|-------------------------|-------------------------------------|------------------------------|---|--|------------------------------|--------|---|-------------------------------------|------------------------------|------------------|---|
|       |                         | Land                                | Building and<br>Improvements |   | Land   | Building and<br>Improvements | Total  |   |                                     |                              |                  |   |
| (ts)  | MA                      |                                     | 12,287                       | 12,918  | 4,579  | 12,287                       | 17,497 | 29,784  | 7,617                               | 1959                         | 12/31/93         |   |
| (ina) | NC                      |                                     | 1,608                        | 5,775   | 9,953  | 1,608                        | 15,728 | 17,336  | 9,114                               | 1963                         | 12/18/86         |   |
| G     | NJ                      |                                     | 4,028                        | 11,309  | 11,577   | 4,013                        | 22,886 | 26,899  | 11,491                              | 1959                         | 10/16/92         |   |
| O     | CA                      |                                     | 11,505                       | 12,147  | 2,828  | 11,505                       | 14,975 | 26,480  | 4,202                               | 1987                         | 12/31/96         |   |
| DE    | VA                      |                                     | 1,260                        | 735   | 6,172  | 1,260                        | 6,907  | 8,167   | 2,690                               | 1962                         | 09/30/67         | 2 |
| ZA    | VA                      |                                     | 538                          | 535   | 2,266  | 559                          | 2,780  | 3,339   | 3,033                               | 1960                         | 10/05/72         |   |
| (a)   | PA                      |                                     | 1,431                        | 1,600   | 8,643  | 1,402                        | 10,243 | 11,645  | 6,511                               | 1958                         | 07/23/80         |   |
| ILLE  |                         |                                     |                              |   |  |                              |        |   |                                     |                              |                  |   |
| (ia)  | MD                      | 34,192                              | 10,216                       | 17,895  | 34,211   | 10,216                       | 52,106 | 62,322  | 24,795                              | 1970                         | 06/29/89         |   |
| NUE   | CA                      |                                     | 3,844                        | 1,352   | 7,502  | 3,844                        | 8,854  | 12,698  | 2,382                               | 1888-1995                    | 1996-1997        |   |
|       | IL                      |                                     | 9,252                        | 9,544   | 10,281   | 9,252                        | 19,825 | 29,077  | 8,688                               | 1974                         | 04/27/95         |   |
| VN    | PA                      |                                     | 1,345                        | 3,943   | 4,374  | 1,345                        | 8,317  | 9,662   | 5,999                               | 1957                         | 04/25/80         |   |
| (a)   |                         |                                     |                              |   |  |                              |        |   |                                     |                              |                  |   |
| LLS   | NY                      |                                     | 5,891                        | 6,051   | 12,113   | 6,197                        | 17,858 | 24,055  | 4,509                               | 1937-1987                    | 12/16/97         |   |
|       | NY                      |                                     | 24,625                       | 25,255  | 17,512   | 24,627                       | 42,765 | 67,392  | 13,389                              | 1946-1949                    | 12/05/97         |   |
| IP    |                         |                                     |                              |   |  |                              |        |   |                                     |                              |                  |   |
|       | DC                      |                                     | 12,696                       | 20,803  | (190)  | 12,696                       | 20,613 | 33,309  | 3,158                               | 1998                         | 09/21/01         |   |
| BURG  |                         |                                     |                              |   |  |                              |        |   |                                     |                              |                  |   |
|       | MD                      |                                     | 7,701                        | 5,271   | 12,573   | 5,973                        | 17,844 | 23,817  | 9,923                               | 1966                         | 04/22/93         |   |

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|    |       |       |        |       |        |        |        |      |          |
|----|-------|-------|--------|-------|--------|--------|--------|------|----------|
| IL | 2,677 | 4,829 | 3,769  | 2,677 | 8,598  | 11,275 | 3,285  | 1958 | 07/28/94 |
| MD | 2,068 | 4,905 | 14,373 | 2,068 | 19,278 | 21,346 | 10,647 | 1963 | 10/01/85 |

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**FEDERAL REALTY INVESTMENT TRUST**

**SCHEDULE III**

**SUMMARY OF REAL ESTATE AND ACCUMULATED**

**DEPRECIATION CONTINUED**

**December 31, 2006**

**(Dollars in thousands)**

| PROPERTY | COLUMN B<br>Initial cost to company |        |                              | COLUMN D<br>Gross amount at which carried at close of period |        |                              |         | COLUMN F<br>Accumulated<br>Depreciation and<br>Amortization | COLUMN G<br>Date of<br>Construction | COLUMN H<br>Date<br>Acquired | COLUMN I<br>CO<br>Life |
|----------|-------------------------------------|--------|------------------------------|--|--------|------------------------------|---------|---|-------------------------------------|------------------------------|------------------------|
|          | Encumbrance                         | Land   | Building and<br>Improvements | Cost<br>Capitalized<br>Subsequent to<br>Acquisition          | Land   | Building and<br>Improvements | Total   |   |                                     |                              |                        |
| MI       |                                     | 525    | 1,601                        | 15,935   | 525    | 17,536                       | 18,061  | 8,303   | 1964                                | 03/29/73                     | 25                     |
| CT       |                                     | 8,064  | 6,866                        | 1,068  | 8,064  | 7,934                        | 15,998  | 2,563   | 1900-1991                           | 1994-1996                    | 3                      |
| NJ       | 4,201                               |        | 5,405                        | 2,453  |        | 7,858                        | 7,858   | 5,001   | 1961                                | 12/12/88                     | 3                      |
| NY       | 16,064                              | 8,791  | 15,262                       | 3,336  | 8,791  | 18,598                       | 27,389  | 4,476   | 1963                                | 08/06/98                     | 3                      |
| TX       | 97                                  | 14,680 | 1,976                        | 45,816   | 14,778 | 47,694                       | 62,472  | 9,597   | var                                 | 1998-1999                    | 3                      |
| NY       | 12,434                              |        | 16,008                       | 5,349  |        | 21,357                       | 21,357  | 13,279  | 1962                                | 12/12/88                     | 3                      |
| VA       |                                     | 4,308  | 10,026                       | 672  | 4,308  | 10,698                       | 15,006  | 4,039   | 1991                                | 04/15/94                     | 3                      |
| NH       |                                     | 1,319  | 13,331                       |  | 1,319  | 13,331                       | 14,650  | 127   | 1968                                | 08/24/06                     | 3                      |
| CA       |                                     |        | 10,714                       | 808  |        | 11,522                       | 11,522  | 3,771   | 1960                                | 08/24/98                     | 2                      |
| PA       | 4,907                               |        | 2,103                        | 8,749  |        | 10,852                       | 10,852  | 5,340   | 1958                                | 04/24/80                     | 2                      |
| PA       |                                     | 720    | 2,974                        | 14,455   | 720    | 17,429                       | 18,149  | 8,553   | 1966                                | 01/31/85                     | 3                      |
| MD       |                                     | 7,458  | 22,525                       | 16,130   | 7,459  | 38,654                       | 46,113  | 23,617  | 1956                                | 08/15/86                     | 3                      |
| PA       | 30,205                              | 5,723  | 7,160                        | 15,796   | 5,734  | 22,945                       | 28,679  | 17,810  | 1972                                | 07/23/80                     | 2                      |
| VA       | 9,760                               | 8,184  | 10,722                       | 11,792   | 8,184  | 22,514                       | 30,698  | 3,386   | 1967                                | 09/15/98                     | 3                      |
| MA       |                                     | 79,382 | 19,247                       | 11,902   | 79,382 | 31,149                       | 110,531 | 146   | 1950-1990                           | 08/24/06                     | 3                      |
| VA       |                                     | 1,237  | 15,096                       | 13,600   | 1,248  | 28,685                       | 29,933  | 15,998  | 1971                                | 07/21/83                     | 3                      |

NN'S

E  
w

|    |        |        |        |        |        |        |     |      |          |   |
|----|--------|--------|--------|--------|--------|--------|-----|------|----------|---|
| NY | 25,702 | 35,622 | 32,882 | 35,622 | 32,882 | 68,504 | 235 | 1974 | 10/16/06 | 3 |
|----|--------|--------|--------|--------|--------|--------|-----|------|----------|---|

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|         |    |       |        |       |       |        |        |       |           |            |   |
|---------|----|-------|--------|-------|-------|--------|--------|-------|-----------|------------|---|
| ANNE    |    |       |        |       |       |        |        |       |           |            |   |
| usetts) | MA | 3,319 | 8,457  | 3,241 | 3,319 | 11,698 | 15,017 | 5,328 | 1967      | 12/23/94   | 3 |
| RD      |    |       |        |       |       |        |        |       |           |            |   |
| d)      | MD | 3,197 | 7,949  | 9,206 | 2,928 | 17,155 | 20,083 | 8,999 | 1975      | 04/22/93   | 3 |
| DE      |    |       |        |       |       |        |        |       |           |            |   |
| e)      | NH | 2,426 | 26,456 |       | 2,426 | 26,456 | 28,882 | 242   | 1966      | 08/24/06   | 3 |
| LLE     |    |       |        |       |       |        |        |       |           |            |   |
| E       |    |       |        |       |       |        |        |       |           |            |   |
| d)      | MD |       | 5,255  | 9,030 |       | 14,285 | 14,285 | 2     | 2005-2007 | 2006 -2007 |   |

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## FEDERAL REALTY INVESTMENT TRUST

## SCHEDULE III

## SUMMARY OF REAL ESTATE AND ACCUMULATED

## DEPRECIATION CONTINUED

December 31, 2006

(Dollars in thousands)

| COLUMN A  | COLUMN B    | COLUMN C |  | COLUMN D                                    | COLUMN E |                                 | COLUMN F |   | COLUMN G                | COLUMN H         | COLUMN I   |
|---|-------------|----------|--|---|----------|---------------------------------|----------|---|-------------------------|------------------|--|
| Descriptions  | Encumbrance | Land     | Initial cost to<br>Improvements<br>and | Capitalized<br>Subsequent to<br>Acquisition | Land     | Building<br>and<br>Improvements | Total    | Accumulated<br>Depreciation and<br>Amortization | Date of<br>Construction | Date<br>Acquired | Life on<br>which<br><br>depreciation<br>in latest<br>income<br>statements<br>is computed |
| ROLLINGWOOD<br>APTS.<br>(Maryland)                      | MD          | 552      | 2,246                                  | 4,028                                       | 572      | 6,254                           | 6,826    | 6,154   | 1960                    | 01/15/71         | 25 years   |
| RUTGERS (New<br>Jersey)                                 | NJ          | 11,217   | 14,429                                 | 2,995                                       |          | 17,424                          | 17,424   | 8,628   | 1973                    | 12/12/88         | 35 years   |
| SAM S PARK &<br>SHOP (District of<br>Columbia)          | DC          | 4,840    | 6,319                                  | 1,047                                       | 4,840    | 7,366                           | 12,206   | 2,633   | 1930                    | 12/01/95         | 35 years   |
| SANTANA ROW<br>(California)-PIS                         | CA          | 41,969   | 1,161                                  | 419,912                                     | 49,844   | 413,198                         | 463,042  | 36,291  | 1999-2002               | 03/05/97         | 40 - 50 years  |
| SAUGUS<br>(Massachusetts)                               | MA          | 4,383    | 8,291                                  | 923   | 4,383    | 9,214                           | 13,597   | 2,902   | 1976                    | 10/01/96         | 35 years   |
| SHIRLINGTON<br>(Virginia)                               | VA          | 1,777    | 9,761                                  | 14,808                                      | 18,616   | 5,798                           | 33,424   | 7,895   | 1940                    | 12/21/95         | 35 years   |
| SOUTH<br>VALLEY<br>SHOPPING<br>CENTER<br>(Virginia)     | VA          | 9,043    | 5,082                                  | 8,052                                       | 9,043    | 13,134                          | 22,177   | 1,038   | 2003                    | 3/21/03          | 35 years   |
| THIRD STREET<br>PROMENADE<br>(9)<br>TOWER<br>(Virginia) | CA          | 22,645   | 12,709                                 | 38,717                                      | 22,644   | 51,427                          | 74,071   | 14,892  | 1888-2000               | 1996-2000        | 35 years   |
| TOWN CENTER<br>OF NEW<br>BRITAIN<br>(Pennsylvania)      | PA          | 1,282    | 12,285                                 | 256   | 1,282    | 12,541                          | 13,823   | 179   | 1969                    | 06/29/06         | 35 years   |
| TROY (New<br>Jersey)                                    | NJ          | 3,126    | 5,193                                  | 13,273                                      | 3,126    | 18,466                          | 21,592   | 13,408  | 1966                    | 07/23/80         | 22 years   |
| TYSONS<br>STATION<br>(Virginia)                         | VA          | 6,366    | 388                                    | 453   | 2,612    | 475                             | 2,978    | 3,453   | 1954                    | 01/17/78         | 17 years   |
| WESTGATE<br>MALL<br>(California)                        | CA          | 6,319    | 107,284                                | 1,949                                       | 6,319    | 109,233                         | 115,552  | 7,365   | 1960-1966               | 03/31/04         | 35 years   |

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|                                   |    |            |            |              |              |            |              |              |            |      |          |              |
|-----------------------------------|----|------------|------------|--------------|--------------|------------|--------------|--------------|------------|------|----------|--------------|
| WILDWOOD<br>(Maryland)            | MD | 26,550     | 9,111      | 1,061        | 7,384        | 9,111      | 8,445        | 17,556       | 6,890      | 1958 | 05/05/69 | 33 1/3 years |
| WILLOW<br>GROVE<br>(Pennsylvania) | PA |            | 1,499      | 6,643        | 18,537       | 1,499      | 25,180       | 26,679       | 15,787     | 1953 | 11/20/84 | 35 years     |
| WILLOW LAWN<br>(Virginia)         | VA |            | 3,192      | 7,723        | 62,879       | 7,790      | 66,004       | 73,794       | 31,936     | 1957 | 12/05/83 | 35 years     |
| WYNNEWOOD<br>(Pennsylvania)       | PA | 30,783     | 8,055      | 13,759       | 14,063       | 8,055      | 27,822       | 35,877       | 9,954      | 1948 | 10/29/96 | 35 years     |
| TOTALS                            |    | \$ 460,434 | \$ 606,518 | \$ 1,124,977 | \$ 1,487,251 | \$ 609,294 | \$ 2,594,964 | \$ 3,204,258 | \$ 740,507 |      |          |              |

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**FEDERAL REALTY INVESTMENT TRUST**

**SCHEDULE III**

**SUMMARY OF REAL ESTATE AND ACCUMULATED**

**DEPRECIATION CONTINUED**

**Three Years Ended December 31, 2006**

**Reconciliation of Total Cost**

(in thousands)

|   |              |
|---|--------------|
| Balance, December 31, 2003                                      | \$ 2,470,150 |
| Additions during period   |              |
| Acquisitions  | 118,066      |
| Improvements  | 131,986      |
| Deduction during period disposition and retirements of property | (53,926)     |
| Balance, December 31, 2004                                      | 2,666,276    |
| Additions during period   |              |
| Acquisitions  | 119,194      |
| Improvements  | 157,104      |
| Deduction during period disposition and retirements of property | (113,253)    |
| Balance, December 31, 2005                                      | 2,829,321    |
| Additions during period   |              |
| Acquisitions  | 317,287      |
| Improvements  | 112,930      |
| Deduction during period disposition and retirements of property | (55,280)     |
| Balance, December 31, 2006                                      | \$ 3,204,258 |

(A) For Federal tax purposes, the aggregate cost basis is approximately \$2.8 billion as of December 31, 2006.

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**FEDERAL REALTY INVESTMENT TRUST**

**SCHEDULE III**

**SUMMARY OF REAL ESTATE AND ACCUMULATED**

**DEPRECIATION CONTINUED**

**Three Years Ended December 31, 2006**

**Reconciliation of Accumulated**

**Depreciation and Amortization**

**(in thousands)**

|  |            |
|--|------------|
| Balance, December 31, 2003                                       | \$ 514,177 |
| Additions during period depreciation and amortization expense    | 82,551     |
| Deductions during period disposition and retirements of property | (1,390)    |
| Balance, December 31, 2004                                       | 595,338    |
| Additions during period depreciation and amortization expense    | 83,656     |
| Deductions during period disposition and retirements of property | (15,244)   |
| Balance, December 31, 2005                                       | 663,750    |
| Additions during period depreciation and amortization expense    | 89,564     |
| Deductions during period disposition and retirements of property | (12,807)   |
| Balance, December 31, 2006                                       | \$ 740,507 |

**Table of Contents****FEDERAL REALTY INVESTMENT TRUST****SCHEDULE IV****MORTGAGE LOANS ON REAL ESTATE****Year Ended December 31, 2006****(Dollars in thousands)**

| <b>Column A</b>                                  | <b>Column B</b>                                    | <b>Column C</b>      | <b>Column D</b>   | <b>Column E</b>    | <b>Column F</b>                 | <b>Column G</b>                         |
|--|--|----------------------|---|--------------------|---------------------------------|---|
| <b>Description of Lien</b>                       | <b>Interest Rate</b>                               | <b>Maturity Date</b> | <b>Periodic Payment Terms</b>                                 | <b>Prior Liens</b> | <b>Face Amount of Mortgages</b> | <b>Carrying Amount of Mortgages (1)</b> |
| Mortgage on Hotel in San Jose, CA                | 9%   | August 2016          | Principal and interest; balloon payment due at maturity (2)   |                    | \$ 17,495                       | \$ 12,451                               |
| Mortgage on retail buildings in Philadelphia, PA | Greater of prime plus 2% or 10% plus participation | May 2021             | Interest only<br><br>monthly; balloon payment due at maturity |                    | 19,055                          | 19,055(3)                               |
| Mortgage on retail buildings in Philadelphia, PA | 10% plus participation                             | May 2021             | Interest only;<br><br>balloon payment<br><br>due at maturity  |                    | 9,250                           | 9,250                                   |
|  |  |                      |   |                    | \$ 45,800                       | \$ 40,756                               |

- (1) For Federal tax purposes, the aggregate tax basis is approximately \$45.8 million as of December 31, 2006. No payments are delinquent on these mortgages.
- (2) This note was amended on August 4, 2006. The amended note decreased the interest from 14% to 9% per annum, and requires monthly payments of principal and interest based on 15-year amortization schedule.
- (3) This mortgage is available for up to \$25.0 million.

**Table of Contents****FEDERAL REALTY INVESTMENT TRUST****SCHEDULE IV****MORTGAGE LOANS ON REAL ESTATE CONTINUED****Three Years Ended December 31, 2006****Reconciliation of Carrying Amount****(in thousands)**

|                                      |           |
|--------------------------------------|-----------|
| Balance, December 31, 2003           | \$ 41,500 |
| Additions during period:             |           |
| Issuance of loans                    | 6,153     |
| Deductions during period:            |           |
| Collection and satisfaction of loans | (223)     |
| Allowance for collectibility         | (4,521)   |
| Balance, December 31, 2004           | 42,909    |
| Additions during period:             |           |
| Issuance of loans                    | 4,974     |
| Deductions during period:            |           |
| Collection and satisfaction of loans | (6,871)   |
| Allowance for collectibility         | (481)     |
| Balance, December 31, 2005           | 40,531    |
| Additions during period:             |           |
| Issuance of loans                    | 4,321     |
| Deductions during period:            |           |
| Collection and satisfaction of loans | (4,055)   |
| Allowance for collectibility         | (280)     |
| Amortization of discount             | 239       |
| Balance, December 31, 2006           | \$ 40,756 |

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**Table of Contents****EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 3.1                | Declaration of Trust of Federal Realty Investment Trust dated May 5, 1999 as amended by the Articles of Amendment of Declaration of Trust of Federal Realty Investment Trust dated May 6, 2004, as corrected by the Certificate of Correction of Articles of Amendment of Declaration of Trust of Federal Realty Investment Trust dated June 17, 2004 (previously filed as Exhibit 3.1 to the Trust's Quarterly Report on Form 10-Q for the quarter ended June 30, 2005 (File No. 1-07533) (the 2005 2Q Form 10-Q ) and incorporated herein by reference)             |
| 3.2                | Amended and Restated Bylaws of Federal Realty Investment Trust dated February 12, 2003, as amended October 29, 2003, May 5, 2004 and February 17, 2006 (previously filed as Exhibit 3.2 to the Trust's Annual Report on Form 10-K for the year ended December 31, 2005 (File No. 1-07533) (the 2005 Form 10-K ) and incorporated herein by reference)   |
| 4.1                | Specimen Common Share certificate (previously filed as Exhibit 4(i) to the Trust's Annual Report on Form 10-K for the year ended December 31, 1999 (File No. 1-07533) (the 1999 Form 10-K ) and incorporated herein by reference)   |
| 4.2                | Articles Supplementary relating to the 8 1/2% Series B Cumulative Redeemable Preferred Shares (previously filed as Exhibit 4.1 to the Trust's Registration Statement on Form 8-A filed on November 26, 2001 (File No. 1-07533) (the 2001 Form 8-A ) and incorporated herein by reference)   |
| 4.3                | Specimen 8 1/2% Series B Cumulative Redeemable Preferred Share certificate (previously filed as Exhibit 4.2 to the 2001 Form 8-A and incorporated herein by reference)  |
| 4.4                | Amended and Restated Rights Agreement, dated March 11, 1999, between the Trust and American Stock Transfer & Trust Company (previously filed as Exhibit 1 to the Trust's Registration Statement on Form 8-A/A filed on March 11, 1999 (File No. 1-07533) and incorporated herein by reference)  |
| 4.5                | First Amendment to Amended and Restated Rights Agreement, dated as of November , 2003, between the Trust and American Stock Transfer & Trust Company (previously filed as Exhibit 4.5 to the Trust's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 1-07533) and incorporated herein by reference)   |
| 4.6                | Indenture dated December 13, 1993 related to the Trust's 7.48% Debentures due August 15, 2026; and 6.82% Medium Term Notes due August 1, 2027 (previously filed as Exhibit 4(a) to the Trust's Registration Statement on Form S-3 (File No. 33-51029), and amended on Form S-3 (File No. 33-63687), filed on December 13, 1993 and incorporated herein by reference)  |
| 4.7                | Indenture dated September 1, 1998 related to the Trust's 8.75% Notes due December 1, 2009; 6.8% Notes due November 15, 2007; 4.50% Notes due 2011; 5.65% Notes due 2016; 6.00% Notes due 2012; 6.20% Notes due 2017; and 5.40% Notes due 2013 (previously filed as Exhibit 4(a) to the Trust's Registration Statement on Form S-3 (File No. 333-63619) filed on September 17, 1998, as incorporated by reference as Exhibit 4.7 to the Trust's Registration Statement on Form S-3 (File No. 333-135159) filed on June 20, 2006, and incorporated herein by reference) |
| 4.8                | Pursuant to Regulation S-K Item 601(b)(4)(iii), the Trust by this filing agrees, upon request, to furnish to the Securities and Exchange Commission a copy of other instruments defining the rights of holders of long-term debt of the Trust   |
| 10.1               | Amended and Restated 1983 Stock Option Plan and 1985 Non-Qualified Stock Option Plan of Federal Realty Investment Trust (previously filed as exhibits to the Trust's Registration Statement on Form S-8 (File No. 33-55111), filed on August 17, 1994 and incorporated herein by reference)   |

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**EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.2               | 1985 Non-Qualified Stock Option Plan (previously filed as a portion of Exhibit 10 to the Trust's Annual Report on Form 10-K for the year ended December 31, 1985 (File No. 1-07533) and incorporated herein by reference)  |
| 10.3               | 1991 Share Purchase Plan (previously filed as a portion of Exhibit 10 to the Trust's Annual Report on Form 10-K for the year ended December 31, 1990 (File No. 1-07533) and incorporated herein by reference)  |
| 10.4               | Amended and Restated 1993 Long-Term Incentive Plan, as amended on October 6, 1997 and further amended on May 6, 1998 (previously filed as Exhibit 10.26 to the Trust's Annual Report on Form 10-K for the year ended December 31, 1998 (File No. 1-07533) and incorporated herein by reference)                        |
| 10.5               | Fiscal Agency Agreement dated as of October 28, 1993 between the Trust and Citibank, N.A. (previously filed as an exhibit to the Trust's Quarterly Report on Form 10-Q for the quarter ended September 30, 1993 (File No. 1-07533) and incorporated herein by reference)   |
| 10.6               | Form of Severance Agreement between the Trust and Certain of its Officers dated December 31, 1994 (previously filed as a portion of Exhibit 10 to the Trust's Annual Report on Form 10-K for the year ended December 31, 1994 (File No. 1-07533) and incorporated herein by reference)                                 |
| 10.7               | * Performance Share Award Agreement dated as of February 9, 2000 between the Trust and Donald C. Wood (previously filed as a portion of Exhibit 10 to the 1999 Form 10-K and incorporated herein by reference)   |
| 10.8               | * Restricted Share Award Agreement dated as of February 9, 2000 between the Trust and Donald C. Wood (previously filed as a portion of Exhibit 10 to the 1999 Form 10-K and incorporated herein by reference)  |
| 10.9               | * Severance Agreement between the Trust and Donald C. Wood dated February 22, 1999 (previously filed as a portion of Exhibit 10 to the Trust's Quarterly Report on Form 10-Q for the quarter ended March 31, 1999 (File No. 1-07533) (the 1999 1Q Form 10-Q ) and incorporated herein by reference)                    |
| 10.10              | * Executive Agreement between Federal Realty Investment Trust and Donald C. Wood dated February 22, 1999 (previously filed as a portion of Exhibit 10 to the 1999 1Q Form 10-Q and incorporated herein by reference)   |
| 10.11              | * Amendment to Executive Agreement between Federal Realty Investment Trust and Donald C. Wood dated February 16, 2005 (previously filed as Exhibit 10.12 to the Trust's Annual Report on Form 10-K for the year ended December 31, 2004 (File No. 1-07533) (the 2004 Form 10-K ) and incorporated herein by reference) |
| 10.12              | * Amendment to Restricted Share Award Agreement dated December 8, 2000 between the Trust and Donald C. Wood (previously filed as a portion of Exhibit 10 to the Trust's Annual Report on Form 10-K for the year ended December 31, 2000 (File No. 1-07533) (the 2000 Form 10-K ) and incorporated herein by reference) |
| 10.13              | * Split Dollar Life Insurance Agreement dated August 12, 1998 between the Trust and Donald C. Wood (previously filed as a portion of Exhibit 10 to the 2000 Form 10-K and incorporated herein by reference)  |
| 10.14              | * Restricted Share Award Agreement dated as of February 15, 2000 between the Trust and Jeffrey S. Berkes (previously filed as a portion of Exhibit 10 to the Trust's Annual Report on Form 10-K for the year ended December 31, 2001 (File No. 1-07533) (the 2001 Form 10-K ) and incorporated herein by reference)    |

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| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 10.15              | * Severance Agreement between the Trust and Jeffrey S. Berkes dated March 1, 2000 (previously filed as a portion of Exhibit 10 to the 2001 Form 10-K and incorporated herein by reference)  |
| 10.16              | * Amendment to Severance Agreement between Federal Realty Investment Trust and Jeffrey S. Berkes dated February 16, 2005 (previously filed as Exhibit 10.17 to the 2004 Form 10-K and incorporated herein by reference)   |
| 10.17              | * Severance Agreement dated March 1, 2002 between the Trust and Larry E. Finger (previously filed as a portion of Exhibit 10 to the Trust's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 1-07533) (the 2002 2Q Form 10-Q) and incorporated herein by reference)                        |
| 10.18              | * Amendment to Severance Agreement between Federal Realty Investment Trust and Larry E. Finger dated February 16, 2005 (previously filed as Exhibit 10.19 to the 2004 Form 10-K and incorporated herein by reference)   |
| 10.19              | * Combined Incentive and Non-Qualified Stock Option Agreement dated February 28, 2002 between the Trust and Larry E. Finger (previously filed as a portion of Exhibit 10 to the 2002 2Q Form 10-Q and incorporated herein by reference)   |
| 10.20              | * Performance Share Award Agreement between the Trust and Donald C. Wood dated February 28, 2002 (previously filed as a portion of Exhibit 10 to the 2002 2Q Form 10-Q and incorporated herein by reference)  |
| 10.21              | * Performance Share Award Agreement between the Trust and Jeffrey S. Berkes dated February 28, 2002 (previously filed as a portion of Exhibit 10 to the 2002 2Q Form 10-Q and incorporated herein by reference)   |
| 10.22              | * Amendment to Stock Option Agreement dated August 15, 2002 between the Trust and Dawn M. Becker (previously filed as a portion of Exhibit 10 to the Trust's Quarterly Report on Form 10-Q for the quarter ended September 30, 2002 (File No. 1-075330) (the 2002 3Q Form 10-Q) and incorporated herein by reference) |
| 10.23              | * Amendment to Stock Option Agreement dated August 15, 2002 between Federal Realty Investment Trust and Jeffrey S. Berkes (previously filed as a portion of Exhibit 10 to the 2002 3Q Form 10-Q and incorporated herein by reference)   |
| 10.24              | 2001 Long-Term Incentive Plan (previously filed as Exhibit 99.1 to the Trust's Registration Statement on Form S-8 (File No. 333-60364) filed on May 7, 2001 and incorporated herein by reference)   |
| 10.25              | * Health Coverage Continuation Agreement between Federal Realty Investment Trust and Donald C. Wood dated February 16, 2005 (previously filed as Exhibit 10.26 to the 2004 Form 10-K and incorporated herein by reference)  |
| 10.26              | * Severance Agreement between the Trust and Dawn M. Becker dated April 19, 2000 (previously filed as Exhibit 10.26 to the Trust's 2005 2Q Form 10-Q and incorporated herein by reference)   |
| 10.27              | * Amendment to Severance Agreement between the Trust and Dawn M. Becker dated February 16, 2005 (previously filed as Exhibit 10.27 to the 2004 Form 10-K and incorporated herein by reference)  |
| 10.28              | Form of Restricted Share Award Agreement for awards made under the Trust's 2003 Long-Term Incentive Award Program for shares issued out of 2001 Long-Term Incentive Plan (previously filed as Exhibit 10.28 to the 2004 Form 10-K and incorporated herein by reference)   |

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| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.29              | Form of Restricted Share Award Agreement for awards made under the Trust's Annual Incentive Bonus Program for shares issued out of 2001 Long-Term Incentive Plan (previously filed as Exhibit 10.29 to the 2004 Form 10-K and incorporated herein by reference)  |
| 10.30              | Form of Option Award Agreement for options awarded under 2001 Long-Term Incentive Plan (previously filed as Exhibit 10.30 to the 2004 Form 10-K and incorporated herein by reference)  |
| 10.31              | Form of Option Award Agreement for awards made under the Trust's 2003 Long-Term Incentive Award Program for shares issued out of the 2001 Long-Term Incentive Plan (previously filed as Exhibit 10.28 to the 2004 Form 10-K and incorporated herein by reference)  |
| 10.32              | Form of Option Award Agreement for awards made under the Trust's 2003 Long-Term Incentive Award Program for shares issued out of the 2001 Long-Term Incentive Plan (previously filed as Exhibit 10.32 to the 2005 Form 10-K and incorporated herein by reference)  |
| 10.33              | Credit Agreement dated as of July 28, 2006, by and between the Trust, Wachovia Capital Markets LLC, Wachovia Bank, National Association and various other financial institutions (previously filed as Exhibit 10.1) to the Trust's Current Report on Form 8-K (File No. 1-07533), filed on July 31, 2006 and incorporated herein by reference) |
| 21.1               | Subsidiaries of Federal Realty Investment Trust (filed herewith)   |
| 23.1               | Consent of Grant Thornton LLP (filed herewith)   |
| 24.1               | Power of Attorney (included on signature page)   |
| 31.1               | Rule 13a-14(a) Certification of Chief Executive Officer (filed herewith)   |
| 31.2               | Rule 13a-14(a) Certification of Chief Financial Officer (filed herewith)   |
| 32.1               | Section 1350 Certification of Chief Executive Officer (filed herewith)   |
| 32.2               | Section 1350 Certification of Chief Financial Officer (filed herewith)   |

\* Management contract or compensatory plan to be filed under Item 15(b) of Form 10-K.