

SMART ONLINE INC  
Form 10-Q  
November 12, 2008

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

---

FORM 10-Q

---

(Mark One)

- Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended September 30, 2008

OR

- Transition report pursuant to Section 13 of 15(d) of the Securities Exchange Act of 1934

Commission File Number: 001-32634

---

SMART ONLINE, INC.  
(Exact name of registrant as specified in its charter)

---

Delaware  
(State or other jurisdiction of  
incorporation or organization)

95-4439334  
(I.R.S. Employer  
Identification No.)

4505 Emperor Blvd., Ste. 320  
Durham, North Carolina  
(Address of principal executive offices)

27703  
(Zip Code)

(919) 765-5000  
(Registrant's telephone number, including area code)

2530 Meridian Parkway, 2<sup>nd</sup> Floor, Durham, North Carolina 27713  
(Former name, former address and former fiscal year, if changed since last report)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes  No

Edgar Filing: SMART ONLINE INC - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="radio"/>	Accelerated filer	<input type="radio"/>
Non-accelerated filer	<input type="radio"/> (Do not check if a smaller reporting company)	Smaller reporting company	<input checked="" type="radio"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 10, 2008, there were approximately 18,408,723 shares of the registrant’s common stock, par value \$0.001 per share, outstanding.

---

**SMART ONLINE, INC.**

**FORM 10-Q**

For the Quarterly Period Ended September 30, 2008

**TABLE OF CONTENTS**

	Page No.
<b>PART I – FINANCIAL INFORMATION</b>	
Item 1.	Financial Statements
	Consolidated Balance Sheets as of September 30, 2008 (unaudited) and December 31, 2007
	3
	Consolidated Statements of Operations (unaudited) for the three and nine months ended September 30, 2008 and 2007
	4
	Consolidated Statements of Cash Flows (unaudited) for the nine months ended September 30, 2008 and 2007
	5
	Notes to Consolidated Financial Statements (unaudited)
	6
Item 2.	Management’s Discussion and Analysis of Financial Condition and Results of Operations
	18
Item 3.	Quantitative and Qualitative Disclosures About Market Risk
	30
Item 4.	Controls and Procedures
	30
Item 4T.	Controls and Procedures
	30
<b>PART II – OTHER INFORMATION</b>	
Item 1.	Legal Proceedings
	31
Item 1A.	Risk Factors
	32
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds
	38
Item 5.	Other Information
	38
Item 6.	Exhibits
	40
	Signatures
	42

## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements

SMART ONLINE, INC.  
CONSOLIDATED BALANCE SHEETS

	September 30, 2008 (unaudited)	December 31, 2007
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 30,751	\$ 3,473,959
Accounts receivable, net	483,302	815,102
Contract receivable, net	160,000	-
Note receivable	60,000	55,000
Prepaid expenses	339,982	90,886
Deferred financing costs	-	301,249
Total current assets	1,074,035	4,736,196
Property and equipment, net	373,473	174,619
Capitalized software, net	120,191	-
Contract receivable, net, non-current	25,033	-
Note receivable, non-current	368,236	225,000
Prepaid expenses, non-current	295,201	-
Intangible assets, net	2,328,092	2,882,055
Goodwill	2,696,642	2,696,642
Other assets	23,651	60,311
<b>TOTAL ASSETS</b>	<b>\$ 7,304,554</b>	<b>\$ 10,774,823</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>		
Current liabilities:		
Accounts payable	\$ 639,206	\$ 628,370
Notes payable	1,606,981	2,287,682
Deferred revenue	164,459	329,805
Accrued liabilities	477,647	603,338
Total current liabilities	2,888,293	3,849,195
Long-term liabilities:		
Notes payable	4,834,136	3,313,903
Deferred revenue	81,972	247,312
Total long-term liabilities	4,916,108	3,561,215
Total liabilities	7,804,401	7,410,410
Commitments and contingencies		
Stockholders' equity (deficit):		
Common stock, \$0.001 par value, 45,000,000 shares authorized, 18,410,389 and 18,159,768 shares issued and outstanding at September 30, 2008 and December 31, 2007, respectively	18,410	18,160
Additional paid-in capital	66,863,031	66,202,179
Accumulated deficit	(67,381,288)	(62,855,926)
Total stockholders' equity (deficit)	(499,847)	3,364,413
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>	<b>\$ 7,304,554</b>	<b>\$ 10,774,823</b>

The accompanying notes are an integral part of these financial statements.

3

---

**SMART ONLINE, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited)

	Three Months Ended		Nine Months Ended	
	September 30, 2008	September 30, 2007	September 30, 2008	September 30, 2007
<b>REVENUES:</b>				
Subscription fees	\$ 642,880	\$ 830,660	\$ 2,132,787	\$ 2,040,243
Professional service fees	620,826	378,068	2,129,710	984,548
License fees	291,250	200,000	395,000	480,000
Other revenue	31,412	20,467	77,387	70,720
Total revenues	\$ 1,586,368	\$ 1,429,195	\$ 4,734,884	\$ 3,575,511
<b>COST OF REVENUES</b>	\$ 223,569	\$ 168,035	\$ 636,430	\$ 355,942
<b>GROSS PROFIT</b>	\$ 1,362,799	\$ 1,261,160	\$ 4,098,454	\$ 3,219,569
<b>OPERATING EXPENSES:</b>				
General and administrative	1,246,207	1,398,170	3,823,099	3,567,385
Sales and marketing	709,906	635,201	2,137,375	1,563,653
Research and development	941,067	636,780	2,547,439	1,908,644
Total operating expenses	\$ 2,897,180	\$ 2,670,151	\$ 8,507,913	\$ 7,039,682
<b>LOSS FROM OPERATIONS</b>	(1,534,381)	(1,408,991)	(4,409,459)	(3,820,113)
<b>OTHER INCOME (EXPENSE):</b>				
Interest expense, net	(150,510)	(139,124)	(519,746)	(400,910)
Legal reserve and debt forgiveness, net	-	(39,477)	-	(34,877)
Gain on legal settlements, net	291,407	-	386,710	-
Other income	1,064	24,866	17,133	168,672
Total other income (expense)	\$ 141,961	\$ (153,735)	\$ (115,903)	\$ (267,115)
<b>NET LOSS</b>	\$ (1,392,420)	(1,562,726)	(4,525,362)	(4,087,228)
<b>NET LOSS PER COMMON SHARE:</b>				
Basic and fully diluted	\$ (0.08)	(0.09)	(0.25)	(0.24)
<b>WEIGHTED-AVERAGE NUMBER OF SHARES USED IN COMPUTING NET LOSS PER COMMON SHARE:</b>				
Basic and fully diluted	18,378,940	17,292,639	18,282,180	17,002,827

The accompanying notes are an integral part of these financial statements.

**SMART ONLINE, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(unaudited)**

	<b>Nine Months Ended September 30, 2008</b>	<b>Nine Months Ended September 30, 2007</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net loss	\$ (4,525,362)	\$ (4,087,228)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	638,930	631,267
Amortization of deferred financing costs	301,249	320,083
Provision for accounts and contract receivable allowances	266,875	-
Stock-based compensation	341,722	574,343
Registration rights penalty	-	(320,632)
Gain on debt forgiveness	-	(215,123)
Gain on disposal of assets	(3,729)	-
Changes in assets and liabilities:		
Accounts receivable	(120,108)	(716,154)
Notes receivable	(148,236)	(280,000)
Prepaid expenses	(544,297)	(18,634)
Other assets	36,660	(32,271)
Deferred revenue	(330,686)	410,179
Accounts payable	10,836	85,290
Accrued and other expenses	96,189	329,643
Net cash used in operating activities	\$ (3,979,957)	\$ (3,319,237)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of furniture and equipment	(293,656)	(86,549)
Purchase of trade name	-	(2,033)
Proceeds from sale of furniture and equipment	13,564	-
Capitalized software	(120,191)	-
Net cash used in investing activities	\$ (400,283)	\$ (88,582)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Repayments on notes payable	(5,022,392)	(1,784,272)
Debt borrowings	5,861,924	1,472,850
Issuance of common stock	97,500	5,748,607
Expenses related to Form S-1 filing	-	(128,244)
Net cash provided by (used in) financing activities	\$ 937,032	\$ 5,308,941
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>\$ (3,443,208)</b>	<b>\$ 1,901,122</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>3,473,959</b>	<b>326,905</b>
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	<b>\$ 30,751</b>	<b>\$ 2,228,027</b>
<b>Supplemental disclosures of cash flow information:</b>		
Cash paid during the period for:		
Interest	\$ 243,168	\$ 247,400
Taxes	\$ 38,905	\$ -

Supplemental schedule of non-cash financing activities:

Conversion of debt to equity	\$	228,546	\$	-
Shares issued in settlement of registration rights penalties	\$	-	\$	144,351

The accompanying notes are an integral part of these financial statements.



**SMART ONLINE, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(unaudited)**

**1. SUMMARY OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES**

**Description of Business** - Smart Online, Inc. (the “Company”) was incorporated in the State of Delaware in 1993. The Company develops and markets software products and services targeted to small businesses that are delivered via a Software-as-a-Service (“SaaS”) model. The Company sells its SaaS products and services primarily through private-label marketing partners. In addition, the Company provides website consulting services, primarily in the e-commerce retail industry. The Company maintains a website for potential partners containing certain corporate information located at [www.smartonline.com](http://www.smartonline.com).

**Basis of Presentation** - The financial statements as of and for the three and nine months ended September 30, 2008 and 2007 included in this Quarterly Report on Form 10-Q are unaudited. The balance sheet as of December 31, 2007 is obtained from the audited financial statements as of that date. The accompanying statements should be read in conjunction with the audited financial statements and related notes, together with management’s discussion and analysis of financial condition and results of operations, contained in the Company’s Annual Report on Form 10-K for the year ended December 31, 2007 filed with the Securities and Exchange Commission (the “SEC”) on March 25, 2008 (the “2007 Annual Report”).

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”). In the opinion of the Company’s management, the unaudited statements in this Quarterly Report on Form 10-Q include all normal and recurring adjustments necessary for the fair presentation of the Company’s statement of financial position as of September 30, 2008, and its results of operations and cash flows for the three and nine months ended September 30, 2008 and 2007. The results for the three and nine months ended September 30, 2008 are not necessarily indicative of the results to be expected for the fiscal year ending December 31, 2008.

**Significant Accounting Policies** - In the opinion of the Company’s management, the significant accounting policies used for the three and nine months ended September 30, 2008 are consistent with those used for the years ended December 31, 2007 and 2006. Accordingly, please refer to the 2007 Annual Report for the Company’s significant accounting policies.

**Reclassifications** - Certain prior year and comparative period amounts have been reclassified to conform to current year presentation. These reclassifications had no effect on previously reported net income or stockholders’ equity.

**Principles of Consolidation** - The accompanying consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries, Smart CRM, Inc. (“Smart CRM”) and Smart Commerce, Inc. (“Smart Commerce”). All significant intercompany accounts and transactions have been eliminated. Subsidiary accounts are included only from the date of acquisition forward.

**Revenue Recognition** - The Company derives revenue primarily from subscription fees charged to customers accessing its SaaS applications; the perpetual or term licensing of software platforms or applications; and professional services, consisting of consulting, development, hosting, and maintenance services. These arrangements may include delivery in multiple-element arrangements if the customer purchases a combination of products and/or services. Because the Company licenses, sells, leases, or otherwise markets computer software, it uses the residual method pursuant to American Institute of Certified Public Accountants (“AICPA”) Statement of Position 97-2, *Software Revenue Recognition* (“SOP 97-2”), as amended. This method allows the Company to recognize revenue for a delivered element when such element has vendor specific objective evidence (“VSOE”) of the fair value of the delivered element.

If VSOE cannot be determined or maintained for an element, it could impact revenues as all or a portion of the revenue from the multiple-element arrangement may need to be deferred.

If multiple-element arrangements involve significant development, modification, or customization or if it is determined that certain elements are essential to the functionality of other elements within the arrangement, revenue is deferred until all elements necessary to the functionality are provided by the Company to a customer. The determination of whether the arrangement involves significant development, modification, or customization could be complex and require the use of judgment by management.

Under SOP 97-2, provided the arrangement does not require significant development, modification, or customization, revenue is recognized when all of the following criteria have been met:

1. persuasive evidence of an arrangement exists
2. delivery has occurred
3. the fee is fixed or determinable
4. collectibility is probable

If at the inception of an arrangement the fee is not fixed or determinable, revenue is deferred until the arrangement fee becomes due and payable. If collectibility is deemed not probable, revenue is deferred until payment is received or collection becomes probable, whichever is earlier. The determination of whether fees are collectible requires judgment of management, and the amount and timing of revenue recognition may change if different assessments are made.

Under the provisions of Emerging Issues Task Force Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables*, consulting, website design fees, and application development services are accounted for separately from the license of associated software platforms when these services have value to the customer and there is objective and reliable evidence of fair value of each deliverable. When accounted for separately, revenues are recognized as the services are rendered for time and material contracts, and when milestones are achieved and accepted by the customer for fixed-price or long-term contracts. The majority of the Company's consulting service contracts are on a time and material basis and are typically billed monthly based upon standard professional service rates.

Application development services are typically fixed price and of a longer term. As such, they are accounted for as long-term construction contracts that require revenue recognition to be based on estimates involving total costs to complete and the stage of completion. The assumptions and estimates made to determine the total costs and stage of completion may affect the timing of revenue recognition, with changes in estimates of progress to completion and costs to complete accounted for as cumulative catch-up adjustments. If the criteria for revenue recognition on construction-type contracts are not met, the associated costs of such projects are capitalized and included in costs in excess of billings on the balance sheet until such time that revenue recognition is permitted.

Subscription fees primarily consist of sales of subscriptions through private-label marketing partners to end users. We typically have a revenue share arrangement with these private-label marketing partners in order to encourage them to market our products and services to their customers. Subscriptions are generally payable on a monthly basis and are typically paid via credit card of the individual end user or the aggregating entity. Any payments received in advance of the subscription period are accrued as deferred revenue and amortized over the subscription period.

Because our customers generally do not have the contractual right to take possession of the software we license or market at any time, we recognize revenue on hosting and maintenance fees as the services are provided in accordance with Emerging Issues Task Force Issue No. 00-3, *Application of AICPA Statement of Position 97-2 to Arrangements That Include the Right to Use Software Stored on Another Entity's Hardware*.

**Fiscal Year** - The Company's fiscal year ends December 31. References to fiscal 2007, for example, refer to the fiscal year ending December 31, 2007.

**Use of Estimates** - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions in the Company's financial statements and notes thereto. Significant estimates and assumptions made by management include the determination of the provision for income taxes, the fair market value of stock awards issued, and the period over which revenue is generated. Actual results could differ materially from

those estimates.

**Software Development Costs** - Statement of Financial Accounting Standards (“SFAS”) No. 86, *Accounting for the Costs of Computer Software to Be Sold, Leased, or Otherwise Marketed* (“SFAS No. 86”), requires capitalization of certain software development costs subsequent to the establishment of technological feasibility, with costs incurred prior to this time expensed as research and development. Technological feasibility is established when all planning, designing, coding, and testing activities that are necessary to establish that the product can be produced to meet its design specifications have been completed. Historically, the Company had not developed detailed design plans for its SaaS applications, and the costs incurred between the completion of a working model of these applications and the point at which the products were ready for general release had been insignificant. These factors, combined with the historically low revenue generated by the sale of the applications that do not support the net realizable value of any capitalized costs, resulted in the continued expensing of underlying costs as research and development.

7

---

Beginning in May 2008, the Company determined that it was strategically desirable to develop an industry standard platform and enhance the current SaaS applications. A detailed design plan indicated that the product was technologically feasible, and in July 2008, development commenced. All related costs from that point in time are being capitalized in accordance with SFAS No. 86.

**Impairment of Long-Lived Assets** - Long-lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured as the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed are reported at the lower of the carrying amount or fair value less costs to sell.

**Advertising Costs** - The Company expenses all advertising costs as they are incurred. The amounts charged to sales and marketing expense during the third quarter of 2008 and 2007 were \$7,795 and \$11,133, respectively. During the first nine months of 2008 and 2007, these amounts were \$20,205 and \$26,802, respectively.

**Net Loss Per Share** - Basic net loss per share is computed using the weighted-average number of common shares outstanding during the relevant periods. Diluted net loss per share is computed using the weighted-average number of common and dilutive common equivalent shares outstanding during the relevant periods. Common equivalent shares consist of convertible notes, stock options, and warrants that are computed using the treasury stock method.

**Stock-Based Compensation** - The Company adopted SFAS No. 123 (revised 2004), *Share-Based Payment* ("SFAS No. 123R"), which requires companies to expense the value of employee stock options, restricted stock, and similar awards and applies to all such securities outstanding and vested.

In computing the impact of stock-based compensation expense, the fair value of each award is estimated on the date of grant based on the Black-Scholes option-pricing model utilizing certain assumptions for a risk-free interest rate, volatility, and expected remaining lives of the awards. The assumptions used in calculating the fair value of share-based payment awards represent management's best estimates, but these estimates involve inherent uncertainties and the application of management's judgment. As a result, if factors change and the Company uses different assumptions, the Company's stock-based compensation expense could be materially different in the future. In addition, the Company is required to estimate the expected forfeiture rate and only recognize expense for those shares expected to vest. In estimating the Company's forfeiture rate, the Company analyzed its historical forfeiture rate, the remaining lives of unvested options, and the amount of vested options as a percentage of total options outstanding. If the Company's actual forfeiture rate is materially different from its estimate, or if the Company reevaluates the forfeiture rate in the future, the stock-based compensation expense could be significantly different from what the Company has recorded in the current period.

The following is a summary of the Company's stock-based compensation expense for the periods indicated:

	Three Months Ended		Nine Months Ended	
	September 30, 2008	September 30, 2007	September 30, 2008	September 30, 2007
Compensation expense included in G&A expense related to stock options	\$ 30,995	\$ 146,860	\$ 106,199	\$ 458,328
Compensation expense included in G&A expense related to restricted stock awards	50,583	47,466	235,523	116,016
Total SFAS No. 123R expense	\$ 81,578	\$ 194,326	\$ 341,722	\$ 574,344

The fair value of option grants under the Company's equity compensation plan and other stock option issuances during the three months and nine months ended September 30, 2008 and 2007 were estimated using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	Three Months Ended		Nine Months Ended	
	September 30, 2008	September 30, 2007	September 30, 2008	September 30, 2007
Dividend yield	0.0%	0.0%	0.0%	0.0%
Expected volatility	40%	150%	46%	150%
Risk-free interest rate	4.39%	4.59%	4.43%	4.59%
Expected lives (years)	4.3	4.5	4.4	4.6

The expected lives of the options represent the estimated period of time until exercise or forfeiture and are based on historical experience of similar awards. Expected volatility is partially based on the historical volatility of the Company's common stock since the end of the prior fiscal year as well as management's expectations for future volatility. The risk-free interest rate is based on the published yield available on U.S. treasury issues with an equivalent term remaining equal to the expected life of the option.

The following is a summary of the stock option activity for the nine months ended September 30, 2008:

	Shares	Weighted Average Exercise Price
BALANCE, December 31, 2007	1,644,300	\$ 5.07
Granted	35,000	3.19
Forfeited	(1,036,400)	5.80
Exercised	(325,000)	1.40
BALANCE, September 30, 2008	317,900	\$ 6.22

**Recently Issued Accounting Pronouncements** - In April 2008, the Financial Accounting Standards Board ("FASB") issued FASB Staff Position No. 142-3, *Determination of the Useful Life of Intangible Assets* ("FSP 142-3"). The standard requires entities to consider their own historical experience in renewing or extending similar arrangements when developing assumptions regarding the useful lives of intangible assets and also mandates certain related disclosure requirements. FSP 142-3 is effective for fiscal years beginning after December 15, 2008, with early adoption prohibited. The Company is currently evaluating the impact of the pending adoption of FSP 142-3 on its consolidated financial statements.

All other new and recently issued, but not yet effective, accounting pronouncements have been deemed to be not relevant to the Company and therefore are not expected to have any impact once adopted.

## 2. SEGMENT INFORMATION

Prior to 2008, the Company operated as two segments. During late 2007 and the first quarter of 2008, management realigned certain production and development functions and eliminated redundant administrative functions and now reports the consolidated business as a single business segment. The Company's chief operating decision maker is its Chief Executive Officer, who reviews financial information presented on a consolidated basis. Accordingly, in accordance with SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, the Company has determined that it has a single reporting segment and operating unit structure, specifically the provision of an on-demand suite of integrated business management software services.

During 2007, the two segments were the Company's core operations (the "Smart Online segment") and the operations of the Company's wholly-owned subsidiary Smart Commerce (the "Smart Commerce segment"). The Smart Online segment generated revenues from the development and distribution of Internet-delivered SaaS small business applications through a variety of subscription, integration, and syndication channels. The Smart Commerce segment derived its revenues primarily from subscriptions to the Company's multi-channel e-commerce systems, including domain name registration and e-mail solutions, e-commerce solutions, website design, and website hosting, as well as consulting services. The Company included costs that were not allocated to specific segments, such as corporate general and administrative expenses and share-based compensation expenses, in the Smart Online segment.

## 3. ASSETS & LIABILITIES

### *Accounts Receivable, Net*

The Company typically invoices its customers on a monthly basis for professional services and either upfront or annually for licenses. Management evaluates the need for an allowance for doubtful accounts based on specifically identified amounts believed to be uncollectible. Management also records an additional allowance based on its assessment of the general financial conditions affecting the Company's customer base. If actual collections experience changes, revisions to the allowance may be required. Based on these criteria, management determined that no allowance for doubtful accounts was required as of December 31, 2007, and management has recorded an allowance of \$81,842 as of September 30, 2008.

### *Contract Receivable, Net*

From time to time, the Company, as part of its negotiated contracts, has granted extended payment terms to its strategic partners. As payments become due under the terms of the contract, they are invoiced and reclassified as accounts receivable. During the second quarter of 2008, the Company entered into a web services agreement with a new customer that provided for extended payment terms related to both professional services and the grant of a software license. During the third quarter of 2008, this customer began experiencing cash flow difficulties and slowed its payments to the Company. Based on this, management has recorded an allowance for doubtful accounts of \$185,033, representing one half of the outstanding balance, as it continues to work with the customer to resume contractual payments. As of September 30, 2008, the Company has classified \$25,033 of this net receivable as non-current.

### *Prepaid Expenses*

In July 2008, the Company entered into a 36-month sublease agreement with Advantis Real Estate Services Company for approximately 9,837 square feet of office space in Durham, North Carolina, into which the Company relocated its headquarters in September 2008. The agreement included the conveyance of certain furniture to the Company without a stated value and required a lump-sum, upfront payment of \$500,000 that was made in September 2008. Management has assessed the fair market value of the furniture to be approximately \$50,000, and this amount was capitalized and is



subject to depreciation in accordance with the Company's fixed asset policies. The remainder of the payment was recorded as prepaid expense, with the portion relating to rent for periods beyond the next twelve months classified as non-current, and is being amortized to rent expense over the term of the lease.

### ***Deferred Financing Costs***

To assist the Company in securing a modification to its line of credit with Wachovia Bank, NA (“Wachovia”), Atlas Capital, SA (“Atlas”) provided Wachovia with a standby letter of credit. In exchange for Atlas providing Wachovia with the modified letter of credit, on January 15, 2007 the Company issued Atlas a warrant to purchase 444,444 shares of common stock at \$2.70 per share. The fair value of that warrant was \$734,303 as measured using the Black-Scholes option-pricing model at the time the warrant was issued. This amount was recorded as deferred financing costs and was amortized to interest expense in the amount of \$37,657 per month over the remaining period of the modified line of credit, which was scheduled to expire in August 2008. In February 2008, the Wachovia line of credit was replaced by a new line of credit with Paragon Commercial Bank (“Paragon”) as described in Note 4, “Notes Payable.” Atlas agreed to provide Paragon a new standby letter of credit and the Company agreed to amend the Atlas warrant agreement to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit with Paragon. As of September 30, 2008, the deferred financing costs were fully amortized to interest expense.

### ***Capitalized Software, Net***

SFAS No. 86 requires capitalization of certain software development costs subsequent to the establishment of technological feasibility, with costs incurred prior to this time expensed as research and development. Technological feasibility is established when all planning, designing, coding, and testing activities that are necessary to establish that the product can be produced to meet its design specifications have been completed. Historically, the Company had not developed detailed design plans for its SaaS applications, and the costs incurred between the completion of a working model of these applications and the point at which the products were ready for general release had been insignificant. These factors, combined with the historically low revenue generated by the sale of the applications that do not support the net realizable value of any capitalized costs, resulted in the continued expensing of underlying costs as research and development.

Beginning in May 2008, the Company determined that it was strategically desirable to develop an industry standard platform and enhance the current SaaS applications. A detailed design plan indicated that the product was technologically feasible. In July 2008, development commenced, and as of September 30, 2008, \$120,191 in associated costs were capitalized in accordance with SFAS No. 86. As this platform is still under development, the Company has recognized no amortization expense as of September 30, 2008.

### ***Accrued Liabilities***

At December 31, 2007, the Company had accrued liabilities totaling \$603,338. This amount consisted primarily of \$204,000 of liability accrued related to the development of the Company’s custom accounting application; \$250,000 related to legal reserves (see Note 7, “Commitments and Contingencies”); \$45,308 due a customer for overpayment of its account; \$30,040 of accrued commissions; and \$33,733 of convertible note interest payable.

At September 30, 2008, accrued liabilities totaled \$477,647. This amount consisted primarily of \$120,666 of liability related to the above-noted development of the Company’s custom accounting application; \$137,500 related to legal reserves (see Note 7, “Commitments and Contingencies”); \$26,335 for tax-related liabilities associated with the vesting of restricted stock; \$96,602 of loss estimated on a long-term customer contract; \$18,360 of accrued commissions; and \$51,934 of convertible note interest payable.

### ***Deferred Revenue***

Deferred revenue comprises the following items:

Edgar Filing: SMART ONLINE INC - Form 10-Q

·Subscription Fees - short-term and long-term portions of cash received related to one- or two-year subscriptions for domain names and/or email accounts

·License Fees - licensing revenue where customers did not meet all the criteria of SOP 97-2. Such deferred revenue will be recognized as cash is delivered or collectibility becomes probable.

The components of deferred revenue for the periods indicated were as follows:

11

---

	September 30, 2008	December 31, 2007
Subscription fees	\$ 126,431	\$ 197,117
License fees	120,000	380,000
<b>BALANCE</b>	<b>\$ 246,431</b>	<b>\$ 577,117</b>
Current portion	\$ 164,459	\$ 329,805
Non-current portion	81,972	247,312
<b>Total</b>	<b>\$ 246,431</b>	<b>\$ 577,117</b>

#### 4. NOTES PAYABLE

##### *Convertible Notes*

On November 14, 2007, in an initial closing, the Company sold \$3.3 million aggregate principal amount of secured subordinated convertible notes due November 14, 2010 (the "Initial Notes"). In addition, the noteholders committed to purchase on a pro rata basis up to \$5.2 million aggregate principal of secured subordinated notes in future closings upon approval and call by the Company's Board of Directors. On August 12, 2008, the Company exercised its option to sell \$1.5 million aggregate principal of additional secured subordinated notes due November 14, 2010, with substantially the same terms and conditions as the Initial Notes (the "Additional Notes," and collectively with the Initial Notes, the "notes"). In connection with the sale of the Additional Notes, the noteholders holding a majority of the aggregate principal amount of the notes outstanding agreed to increase the aggregate principal amount of secured subordinated convertible notes that they are committed to purchase from \$8.5 million to \$15.3 million, of which \$4.8 million is currently outstanding.

The Company is obligated to pay interest on the Initial Notes and the Additional Notes at an annualized rate of 8% payable in quarterly installments commencing on February 14, 2008 and November 12, 2008, respectively. The Company is not permitted to prepay the notes without approval of the holders of at least a majority of the principal amount of the notes then outstanding.

On the earlier of the maturity date of November 14, 2010 or a merger or acquisition or other transaction pursuant to which existing stockholders of the Company hold less than 50% of the surviving entity, or the sale of all or substantially all of the Company's assets, or similar transaction, or event of default, each noteholder in its sole discretion shall have the option to:

- convert the principal then outstanding on its notes into shares of the Company's common stock, or
- receive immediate repayment in cash of the notes, including any accrued and unpaid interest.

If a noteholder elects to convert its notes under these circumstances, the conversion price of notes:

- issued in the initial closing on November 14, 2007 shall be \$3.05; and
- issued on August 12, 2008 shall be the lower of \$3.05 or the average of the closing bid and asked prices of shares of the Company's common stock quoted in the Over-The-Counter Market Summary (or, if the Company's shares are traded on the Nasdaq Stock Market or another exchange, the closing price of shares of the Company's common stock quoted on such exchange) averaged over five trading days prior to the closing date of the sale of the Additional Notes.

Payment of the notes will be automatically accelerated if the Company enters voluntary or involuntary bankruptcy or insolvency proceedings.

The notes and the common stock into which they may be converted have not been registered under the Securities Act of 1933, as amended (the “Securities Act”), or the securities laws of any other jurisdiction. As a result, offers and sales of the notes were made pursuant to Regulation D of the Securities Act and only made to accredited investors that were the Company’s existing stockholders. The investors in the Initial Notes include (i) The Blueline Fund, which originally recommended Philippe Pouponnot, a former director of the Company, for appointment to the Company’s Board of Directors; (ii) Atlas, an affiliate of the Company that originally recommended Shlomo Elia, one of the Company’s current directors, for appointment to the Board of Directors; (iii) Crystal Management Ltd. (“Crystal”), which is owned by Doron Roethler, who subsequently became Chairman of the Company’s Board of Directors and serves as the noteholders’ bond representative; and (iv) William Furr, who is the father of Thomas Furr, who, at the time, was one of the Company’s directors and executive officers. The investors in the Additional Notes are Atlas and Crystal.

In addition, if the Company proposes to file a registration statement to register any of its common stock under the Securities Act in connection with the public offering of such securities solely for cash, subject to certain limitations, the Company shall give each noteholder who has converted its notes into common stock the opportunity to include such shares of converted common stock in the registration. The Company has agreed to bear the expenses for any of these registrations, exclusive of any stock transfer taxes, underwriting discounts, and commissions.

On November 6, 2007, Canaccord Adams Inc. agreed to waive any rights it held under its January 2007 engagement letter with the Company that it may have with respect to the convertible note offering, including the right to receive any fees in connection with the offering.

### *Line of Credit*

As of December 31, 2007, the Company owed \$2,052,000 under a line of credit with Wachovia. On February 15, 2008, the Company repaid the full outstanding principal balance of \$2,052,000 and accrued interest of \$2,890.

On February 20, 2008, the Company entered into a revolving credit arrangement with Paragon. The line of credit advanced by Paragon is \$2.47 million and can be used for general working capital. Any advances made on the line of credit must be paid off no later than February 19, 2009, with monthly payments being applied first to accrued interest and then to principal. The interest shall accrue on the unpaid principal balance at the Wall Street Journal's published prime rate minus one-half percent. The line of credit is secured by an irrevocable standby letter of credit in the amount of \$2.5 million issued by HSBC Private Bank (Suisse) SA with Atlas, a current stockholder and affiliate of the Company, as account party. This letter of credit expires on February 18, 2010, and the Paragon letter of credit is renewable so long as the letter of credit remains in force. The Company also has agreed with Atlas that in the event of a default by the Company in the repayment of the line of credit that results in the letter of credit being drawn, the Company shall reimburse Atlas any sums that Atlas is required to pay under such letter of credit. At the sole discretion of the Company, these payments may be made in cash or by issuing shares of the Company's common stock at a set per share price of \$2.50.

In consideration for Atlas providing the Paragon letter of credit, the Company agreed to amend the warrant agreement with Atlas to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit.

As of September 30, 2008, the Company had notes payable totaling \$6,441,117. The detail of these notes is as follows:

<b>Note Description</b>	<b>Short-Term Portion</b>	<b>Long-Term Portion</b>	<b>TOTAL</b>	<b>Maturity</b>	<b>Rate</b>
Paragon Commercial Bank credit line	\$ 1,517,929	\$ -	\$ 1,517,929	Feb '09	Prime less 0.5%
Various capital leases	25,403	34,136	59,539	Various	11-19%
Insurance premium note	63,649	-	63,649	Jul '09	6.1%
Convertible notes	-	4,800,000	4,800,000	Nov '10	8.0%
<b>TOTAL</b>	<b>\$ 1,606,981</b>	<b>\$ 4,834,136</b>	<b>\$ 6,441,117</b>		

## **5. STOCKHOLDERS' EQUITY**

### *Common Stock*

Edgar Filing: SMART ONLINE INC - Form 10-Q

During the nine months ended September 30, 2008, 70,000 shares of restricted stock were issued. These restricted stock awards included 32,000 shares issued to the newly appointed Chief Operating Officer. The Chief Operating Officer received an additional 3,000 shares of restricted stock that had been previously promised to him in connection with his initial hiring in an August 2007 offer letter. Additionally, in June 2008 certain members of the Board of Directors received restricted stock awards that accounted for the remaining 35,000 shares of restricted stock issued.

During the first nine months of 2008 and in conjunction with their termination of employment, the Company accelerated vesting with respect to 31,250 shares of restricted stock previously issued to the Company's former Chief Financial Officer, former Chief Operating Officer, and former in-house legal counsel. The Company recorded \$92,281 of expense related to the accelerated vesting of these shares including \$31,500 that had been accrued during the fourth quarter of 2007. Additionally, net of the accelerated vesting discussed above, 53,341 shares of restricted stock were accounted for as forfeited during the first nine months of 2008 due to resignations, terminations, payment of employee tax obligations resulting from share vesting, and conversions to stock options. The forfeited shares included 15,625 shares issued to the former Chief Operating Officer, 10,000 shares issued to the former Chief Financial Officer, 7,500 shares issued to a former director, 7,500 shares exchanged by a current director for stock options, 2,051 shares issued to employees used to satisfy tax obligations, and 10,665 shares issued to former employees.

In a transaction that closed on February 21, 2007, the Company sold an aggregate of 2,352,941 shares of its common stock to two new investors (the "Investors"). The private placement shares were sold at \$2.55 per share pursuant to a Securities Purchase Agreement (the "SPA") between the Company and each of the Investors. The aggregate gross proceeds to the Company were \$6 million, and the Company incurred issuance costs of approximately \$637,000. Under the SPA, the Company issued the Investors warrants for the purchase of an aggregate of 1,176,471 shares of common stock at an exercise price of \$3.00 per share. These warrants contain a provision for cashless exercise and must be exercised, if at all, by February 21, 2010.

The Company and each of the Investors also entered into a Registration Rights Agreement (the "Investor RRA") whereby the Company had an obligation to register the shares for resale by the Investors by filing a registration statement within 30 days of the closing of the private placement, and to have the registration statement declared effective 60 days after actual filing, or 90 days after actual filing if the SEC reviewed the registration statement. If a registration statement was not timely filed or declared effective by the date set forth in the Investor RRA, the Company would have been obligated to pay a cash penalty of 1% of the purchase price on the day after the filing or declaration of effectiveness was due, and 0.5% of the purchase price per every 30-day period thereafter, to be prorated for partial periods, until the Company fulfilled these obligations. Under no circumstances could the aggregate penalty for late registration or effectiveness exceed 10% of the aggregate purchase price. Under the terms of the Investor RRA, the Company could not offer for sale or sell any securities until May 22, 2007, subject to certain limited exceptions, unless, in the opinion of the Company's counsel, such offer or sale did not jeopardize the availability of exemptions from the registration and qualification requirements under applicable securities laws with respect to this placement. On March 28, 2007, the Company entered into an amendment to the Investor RRA with each Investor to extend the registration filing obligation date by an additional eleven calendar days. On April 3, 2007, the Company filed the registration statement within the extended filing obligation period, thereby avoiding the first potential penalty. Effective July 2, 2007, the Company entered into another amendment to the Investor RRA to extend the registration effectiveness obligation date to July 31, 2007. On July 31, 2007, the SEC declared the registration statement effective. Accordingly, the Company met all of its requirements under the amended Investor RRA and no penalties were incurred.

As part of the commission paid to Canaccord Adams Inc. ("CA"), the Company's placement agent in the transaction described above, CA was issued a warrant to purchase 35,000 shares of the Company's common stock at an exercise price of \$2.55 per share. This warrant contains a provision for cashless exercise and must be exercised by February 21, 2012. CA and the Company also entered into a Registration Rights Agreement (the "CA RRA"). Under the CA RRA, the shares issuable upon exercise of the warrant were required to be included on the same registration statement the Company was obligated to file under the Investor RRA described above, but CA was not entitled to any penalties for late registration or effectiveness.

As incentive to modify a letter of credit relating to the Wachovia line of credit (see Note 4, "Notes Payable"), the Company entered into a Stock Purchase Warrant and Agreement (the "Warrant Agreement") with Atlas on January 15, 2007. Under the terms of the Warrant Agreement, Atlas received a warrant to purchase up to 444,444 shares of the



Company's common stock at \$2.70 per share at the termination of the line of credit or if the Company is in default under the terms of the line of credit with Wachovia. In connection with entering the line of credit with Paragon on February 20, 2008, the Warrant Agreement was amended to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if the Company is in default under the terms of the line of credit. If the warrant is exercised in full, it will result in gross proceeds to the Company of approximately \$1,200,000.

On March 29, 2007, the Company issued 55,666 shares of its common stock to certain investors as registration penalties for its failure to timely file a registration statement covering shares owned by those investors as required pursuant to amendments to registration rights agreements between such investors and the Company. On July 20, 2007, the Company issued 27,427 additional shares as registration penalties to certain investors who did not enter into amendments to certain registration rights agreements.

In January 2008, the Company issued 28,230 shares of common stock to a consulting firm as full payment of the outstanding obligation related to fees accrued for services rendered in conjunction with the 2005 acquisitions of iMart Incorporated and Computility, Inc. At December 31, 2007, these obligations were included in the current portion of notes payable and in accrued liabilities in the amounts of \$228,359 and \$187, respectively.

### ***Equity Compensation Plans***

In June 2007, the Company temporarily limited the issuance of shares of its common stock reserved under the 2004 Equity Compensation Plan to awards of restricted or unrestricted stock and in June 2008 again made options available for grant under the plan. In January 2008, a former officer of the Company exercised options to purchase 69,930 shares of the Company's common stock in a cashless exercise whereby the former officer tendered to the Company 38,462 shares of common stock previously held by the former officer. In June 2008, the same former officer exercised options to purchase 180,070 shares of the Company's common stock in a cashless exercise whereby the former officer tendered to the Company 80,469 shares of the Company's common stock previously held by the former officer. Also in June 2008, a member of the Board of Directors was granted an option to purchase 20,000 shares of common stock under the 2004 Equity Compensation Plan. In September 2008, a member of the Board of Directors was granted an option to purchase 15,000 shares of common stock under the 2004 Equity Compensation Plan in exchange for the forfeiture of 7,500 shares of restricted stock. During the first nine months of 2008, options to purchase 1,036,400 shares of common stock at prices ranging from \$1.43 to \$9.82 were forfeited by former employees, officers, directors, and consultants of the Company.

The following table summarizes information about stock options outstanding at September 30, 2008:

Exercise Price	Number of Shares Outstanding	Average Remaining Contractual Life (Years)	Weighted Average Exercise Price	Currently Exercisable	
				Number of Shares	Weighted Average Exercise Price
From \$2.50 to \$3.50	100,000	7.5	\$ 3.20	66,000	\$ 3.19
\$5.00	31,200	6.4	\$ 5.00	21,200	\$ 5.00
\$7.00	75,000	7.0	\$ 7.00	75,000	\$ 7.00
From \$8.61 to \$9.00	111,500	6.6	\$ 8.74	63,300	\$ 8.72
\$9.60	200	7.0	\$ 9.60	120	\$ 9.60

### ***Dividends***

The Company has not paid any cash dividends through September 30, 2008.

## **6. MAJOR CUSTOMERS AND CONCENTRATION OF CREDIT RISK**

The Company derives a significant portion of its revenues from certain customer relationships. The following is a summary of customers that represent greater than ten percent of total revenues for their respective time periods:



Edgar Filing: SMART ONLINE INC - Form 10-Q

		Three Months Ended September 30, 2008	
	Revenue Type	Revenues	% of Total Revenues
Customer A	Subscription fees	\$ 360,109	23%
Customer B	Subscription fees	213,384	14%
Customer C	Professional services	465,750	29%
Customer D	License fees/professional services	400,000	25%
Others	Various	147,125	9%
Total		\$ 1,586,368	100%

		Three Months Ended September 30, 2007	
	Revenue Type	Revenues	% of Total Revenues
Customer B	Subscription fees	\$ 425,778	30%
Customer C	Professional services	327,937	23%
Customer E	License fees/professional services	218,330	15%
Others	Various	457,150	32%
Total		\$ 1,429,195	100%

		Nine Months Ended September 30, 2008	
	Revenue Type	Revenues	% of Total Revenues
Customer A	Subscription fees	\$ 1,019,600	22%
Customer B	Subscription fees	882,387	19%
Customer C	Professional services	1,250,747	26%
Others	Various	1,582,150	33%
Total		\$ 4,734,884	100%

		Nine Months Ended September 30, 2007	
	Revenue Type	Revenues	% of Total Revenues
Customer B	Subscription fees	\$ 1,562,319	44%
Customer C	Professional services	754,493	21%
Others	Various	1,258,699	35%
Total		\$ 3,575,511	100%

As of September 30, 2008, two customers accounted for 63% and 21% of net receivables, respectively. As of December 31, 2007, the Company had three customers that accounted for 42%, 28% and 17% of net receivables,

respectively.

16

---

## 7. COMMITMENTS AND CONTINGENCIES

Please refer to Part I, Item 3 of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2007 and Part II, Item 1 of the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2008 for a description of material legal proceedings, including the proceedings discussed below.

The Company is subject to claims and suits that arise from time to time in the ordinary course of business.

In August 2005, the Company entered into a software assignment and development agreement with the developer of a customized accounting software application. In connection with this agreement, the developer would be paid up to \$512,500 and issued up to 32,395 shares of the Company's common stock based upon the developer attaining certain milestones. As of September 30, 2008, the Company had paid \$470,834 and issued 3,473 shares of common stock related to this obligation.

On October 18, 2007, Robyn L. Gooden filed a purported class action lawsuit in the United States District Court for the Middle District of North Carolina naming the Company, certain of its current and former officers and directors, Maxim Group, LLC, and Jesup & Lamont Securities Corp. as defendants. The lawsuit was filed on behalf of all persons other than the defendants who purchased the Company's securities from May 2, 2005 through September 28, 2007 and were damaged. The complaint asserts violations of federal securities laws, including violations of Section 10(b) of the Securities Exchange Act of 1934, as amended, and Rule 10b-5. The complaint asserts that the defendants made material and misleading statements with the intent to mislead the investing public and conspired in a fraudulent scheme to manipulate trading in the Company's stock, allegedly causing plaintiffs to purchase the stock at an inflated price. The complaint requests certification of the plaintiff as class representative and seeks, among other relief, unspecified compensatory damages including interest, plus reasonable costs and expenses including counsel fees and expert fees. On June 24, 2008, the court entered an order appointing a lead plaintiff for the class action. On September 8, 2008, the plaintiff filed an amended complaint which added additional defendants who had served as directors or officers of the Company during the class period as well the Company's independent auditor.

During April 2008, the Company received approximately \$95,000 in insurance reimbursement for previously disputed legal expenses primarily related to previously disclosed SEC matters. During August 2008, the Company and the insurance carrier agreed that the carrier would reimburse it \$300,000 for previously disputed legal expenses primarily related to its previously disclosed SEC matters. The reimbursement covered all disputed Company expenses prior to September 11, 2007 as well as certain enumerated invoices in dispute for the balance of 2007, and it was received by the Company. Because the outcome of the dispute was unclear, the Company expensed all legal costs with respect to the SEC matters and the Company's 2006 internal investigation as incurred. For the nine months ended September 30, 2008, both reimbursements have been recorded in the consolidated statements of operations as a gain on legal settlements.

On July 14, 2008, the Company filed a civil action against a former employee in the General Court of Justice, Superior Court Division, Durham County, North Carolina. The complaint alleged that the former employee embezzled funds from the Company in the amount of \$105,600 and asserted claims for conversion and unfair trade practices. The lawsuit sought recovery for the embezzled funds, plus punitive damages or treble damages, interest, and attorneys' fees. On August 25, 2008, the Company obtained a judgment against the former employee in the amount of \$105,599.94, trebled to \$316,799.82 pursuant to the North Carolina Unfair and Deceptive Trade Practice Statute, plus interest at 8% from the date of filing the complaint, and all court costs and reasonable attorneys' fees existing as of the date of the judgment and as may accrue from time to time until the judgment is paid in full. The Company is in the process of attempting to collect on the judgment.

At this time, the Company is not able to determine the likely outcome of the Company's current pending legal matters, nor can it estimate its potential financial exposure. Management has made an initial estimate based upon its

knowledge, experience, and input from legal counsel, and the Company has accrued approximately \$137,500 of legal reserves. Such reserves will be adjusted in future periods as more information becomes available. If an unfavorable resolution of any of these matters occurs, the Company's business, results of operations, and financial condition could be materially adversely affected.

## 8. SUBSEQUENT EVENTS

*Convertible Note Financing.* On November 12, 2008, the Company notified all current noteholders that it has exercised its option to sell \$1.5 million aggregate principal of additional secured subordinated notes due November 14, 2010 (the “New Notes”) with substantially the same terms and conditions as the outstanding notes, as described in Note 4, “Notes Payable,” above, in a closing to occur on or before December 31, 2008. The Company will be obligated to pay interest on the New Notes at an annualized rate of 8% payable in quarterly installments commencing three months after the closing date. The Company plans to use the proceeds to meet ongoing working capital and capital spending requirements.

### **Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

*Information set forth in this Quarterly Report on Form 10-Q contains various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, or the Exchange Act. Forward-looking statements consist of, among other things, trend analyses, statements regarding future events, future financial performance, our plan to build our business and the related expenses, our anticipated growth, trends in our business, the effect of interest rate fluctuations on our business, the potential impact of current litigation or any future litigation, the potential availability of tax assets in the future and related matters, and the sufficiency of our capital resources, all of which are based on current expectations, estimates, and forecasts, and the beliefs and assumptions of our management. Words such as “expect,” “anticipate,” “project,” “intend,” “plan,” “estimate,” variations of such words, and similar expressions also are intended to identify such forward-looking statements. These forward-looking statements are subject to risks, uncertainties, and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. Readers are directed to risks and uncertainties identified under Part II, Item 1A, “Risk Factors,” and elsewhere in this report, for factors that may cause actual results to be different than those expressed in these forward-looking statements. Except as required by law, we undertake no obligation to revise or update publicly any forward-looking statements for any reason.*

#### **Overview**

We develop and market software products and services targeted to small businesses that are delivered via a Software-as-a-Service, or SaaS, model. We also provide website consulting services, primarily in the e-commerce retail industry. We reach small businesses primarily through arrangements with channel partners that private-label our software applications and market them to their customer bases through their corporate websites. We believe these relationships provide a cost- and time-efficient way to market to a diverse and fragmented yet very sizeable small business sector.

Prior to 2008, we operated our company as two segments. During late 2007 and the first quarter of 2008, management realigned certain production and development functions and eliminated redundant administrative functions and now reports the consolidated business as a single business segment. During 2007, the two segments were our core operations, or the Smart Online segment, and the operations of our wholly-owned subsidiary Smart Commerce, Inc., or the Smart Commerce segment. The Smart Online segment generated revenues from the development and distribution of Internet-delivered SaaS small business applications through a variety of channels. The Smart Commerce segment derived its revenues primarily from subscriptions to our multi-channel e-commerce systems, including registration and e-mail solutions, e-commerce solutions, and website design; as well as website hosting and consulting services. We included costs that were not allocated to specific segments, such as corporate general and administrative expenses and share-based compensation expenses, in the Smart Online segment. We continue to evaluate the factors that will form the basis of our segmentation going forward.



During 2007, we began providing software solutions and services to sizeable small business markets dealing with regulatory demands that could not be met adequately by existing low-cost and easy-to-use software solutions. These efforts have led to the launch of software solutions for partners in the food safety, multi-level marketing, and real estate industries. We are continuing to target other segments in the small business industry that may require such regulatory-focused software solutions and services and to market our experience with developing software solutions and services to meet these needs.

In the second half of 2007, we commenced an overall evaluation of our business model as well as our current technologies, the outcome of which was the decision to develop a core industry standard platform for small business with an architecture designed to integrate with a virtually unlimited number of other applications, services, and existing infrastructures. These applications would include not only our own small business applications, which we are currently optimizing, but also other applications we expect to arise from collaborative partnerships with third-party developers and service providers. In addition, we identified emerging market opportunities in the small business segment to leverage social networking and community-building. We are currently refining and integrating these capabilities into the core platform to be readily available in a “plug-and-play” fashion to meet any anticipated customer need or desire. We believe that this platform and associated applications will provide opportunities for new sources of revenue, including an increase in our subscription fees. Because the platform is designed to follow industry standard protocol, we also believe that the customization efforts and associated timeline previously necessary to meet a particular customer’s requirements will diminish significantly, allowing us to shorten the sale-to-revenue cycle. As we near completion of the development of our industry standard platform, we are shifting our focus from development toward the sales and marketing of the new platform in the fourth quarter of 2008.

### **Sources of Revenue**

We derive revenues from the following sources:

- Subscription fees – monthly fees charged to customers for access to our SaaS applications
- License fees – fees charged for perpetual or term licensing of platforms or applications
- Professional service fees – fees related to consulting services, some of which complement our other products and applications
- Other revenues – revenues generated from non-core activities such as syndication and integration fees; original equipment manufacturer, or OEM, contracts; and miscellaneous other revenues

Our current primary focus is to target those established companies that have both a substantial base of small business customers as well as a recognizable and trusted brand name in specific market segments. Our goal is to enter into partnerships with these established companies whereby they private-label our products and offer them to their small business customers. We believe the combination of the magnitude of their customer bases and their trusted brand names and recognition will help drive our subscription volume.

Subscription fees primarily consist of sales of subscriptions through private-label marketing partners to end users. We typically have a revenue share arrangement with these private-label marketing partners in order to encourage them to market our products and services to their customers. We make subscription sales either on a subscription or on a “for fee” basis. Applications for which subscriptions are available vary from our own portal to the websites of our partners. Subscriptions are generally payable on a monthly basis and are typically paid via credit card of the individual end user or the aggregating entity. We are focusing our efforts on enlisting new channel partners as well as diversifying with vertical intermediaries in various industries.

License fees consist of perpetual or term license agreements for the use of the Smart Online platform, the Smart Commerce platform, or any of our applications.

We generate professional service fees from our consulting services. For example, a partner may request that we re-design its website to better accommodate our products or to improve its own website traffic. We typically bill professional service fees on a time and material basis. Hosting and maintenance fees are generated as the services are provided.

Other revenues primarily consist of non-core revenue sources such as syndication and integration fees, miscellaneous web services, and OEM revenue generated through sales of our applications bundled with products offered by other manufacturers.

**Cost of Revenues**

Cost of revenues primarily is composed of salaries associated with maintaining and supporting integration and syndication partners, the cost of domain name and email registrations, and the cost of external hosting facilities associated with maintaining and supporting our partners and end user customers.

## Operating Expenses

For the balance of 2008, we expect our primary business initiatives to include increasing subscription fee revenue, making organizational improvements, concentrating our development efforts on enhancements and customization of our platforms and applications, and shifting our strategic focus to the sales and marketing of our products.

*General and Administrative.* General and administrative expenses consist of salaries and related expenses for executive, finance and accounting, legal, human resources, and information technology personnel; professional fees; depreciation and amortization expenses; insurance; and other corporate expenses, including facilities costs. We anticipate general and administrative expenses will increase as we incur additional professional fees and insurance costs related to the growth of our business and our operations as a public company. We expect to continue to incur material costs in 2008 related to the civil and criminal complaints filed in September 2007, described in detail in Part I, Item 3, "Legal Proceedings," in our Annual Report on Form 10-K for the year ended December 31, 2007 and Part II, Item 1, "Legal Proceedings," in this report and the Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2008 and June 30, 2008.

*Sales and Marketing.* Historically, we spent limited funds on marketing, advertising, and public relations, particularly due to our business model of partnering with established companies with extensive small business customer bases. In June 2008, we engaged a public relations firm and, as a result, our public relations expenses increased in the third quarter and will continue to do so during the fourth quarter of 2008. As we implement our sales and marketing strategy to take our enhanced products to market, we also expect associated costs to increase in the balance of 2008 due to targeting new partnerships, development of channel partner enablement programs, additional sales and marketing personnel, and the various percentages of revenues we may be required to pay to future partners as marketing fees.

*Research and Development.* Statement of Financial Accounting Standard ("SFAS") No. 86, *Accounting for the Costs of Computer Software to Be Sold, Leased, or Otherwise Marketed*, or SFAS No. 86, requires capitalization of certain software development costs subsequent to the establishment of technological feasibility, with costs incurred prior to this time expensed as research and development. Technological feasibility is established when all planning, designing, coding, and testing activities that are necessary to establish that the product can be produced to meet its design specifications have been completed. Historically, we had not developed detailed design plans for our SaaS applications, and the costs incurred between the completion of a working model of these applications and the point at which the products were ready for general release had been insignificant. These factors, combined with the historically low revenue generated by the sale of the applications that do not support the net realizable value of any capitalized costs, resulted in the continued expensing of underlying costs as research and development.

Beginning in May 2008, we determined that it was strategically desirable to develop an industry standard platform and enhance our current SaaS applications. A detailed design plan indicated that the product was technologically feasible. In July 2008, development commenced, and all related costs from this point in time are being capitalized in accordance with SFAS No. 86. Because of our scalable and secure multi-user architecture, we are able to provide all customers with a service based on a single version of our application. As a result, we do not have to maintain multiple versions, which enables us to incur relatively low development costs as compared to traditional enterprise software business models. As we complete the core development of our new applications during the balance of 2008, we expect that future research and development expenses will decrease in both absolute and relative dollars as we continue to capitalize costs associated with the new platform and reduce our personnel to a core group focused on enhancements and custom development work for customers.

*Stock-Based Expenses.* Our operating expenses include stock-based expenses related to options, restricted stock awards, and warrants issued to employees and non-employees. These charges have been significant and are reflected in our historical financial results. Effective January 1, 2006, we adopted SFAS No. 123 (revised 2004), *Share-Based*

*Payment*, which resulted and will continue to result in material costs on a prospective basis as long as a significant number of options are outstanding. In June 2007, we limited the issuance of awards under our 2004 Equity Compensation Plan, or the 2004 Plan, to awards of restricted or unrestricted stock. In June 2008, we made options available for grant under the 2004 Plan once again, primarily due to the adverse tax consequences to recipients of restricted stock upon the lapsing of restrictions.

## Critical Accounting Policies and Estimates

Our discussion and analysis of financial condition and results of operations are based upon our consolidated financial statements, which we prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses and related disclosures of contingent assets and liabilities. “Critical accounting policies and estimates” are defined as those most important to the financial statement presentation and that require the most difficult, subjective, or complex judgments. We base our estimates on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Under different assumptions and/or conditions, actual results of operations may materially differ. We periodically reevaluate our critical accounting policies and estimates, including those related to revenue recognition, provision for doubtful accounts and sales returns, expected lives of customer relationships, useful lives of intangible assets and property and equipment, provision for income taxes, valuation of deferred tax assets and liabilities, and contingencies and litigation reserves. Management has consistently applied the same critical accounting policies and estimates which are fully described in our Annual Report on Form 10-K for the year ended December 31, 2007.

We derive revenue primarily from subscription fees charged to customers accessing our SaaS applications; the perpetual or term licensing of software platforms or applications; and professional services, consisting of consulting, development, hosting, and maintenance services. These arrangements may include delivery in multiple-element arrangements if the customer purchases a combination of products and/or services. Because we license, sell, lease, or otherwise market computer software, we use the residual method pursuant to American Institute of Certified Public Accountants Statement of Position 97-2, *Software Revenue Recognition*, or SOP 97-2, as amended. This method allows us to recognize revenue for a delivered element when such element has vendor specific objective evidence, or VSOE, of the fair value of the delivered element. If we cannot determine or maintain VSOE for an element, it could impact revenues as all or a portion of the revenue from the multiple-element arrangement may need to be deferred.

If multiple-element arrangements involve significant development, modification, or customization or if it we determine that certain elements are essential to the functionality of other elements within the arrangement, we defer revenue until all elements necessary to the functionality of the customer is provided. The determination of whether the arrangement involves significant development, modification, or customization could be complex and require the use of judgment by our management.

Under SOP 97-2, provided the arrangement does not require significant development, modification, or customization, we recognize revenue when all of the following criteria have been met:

1. persuasive evidence of an arrangement exists
2. delivery has occurred
3. the fee is fixed or determinable
4. collectibility is probable

If at the inception of an arrangement the fee is not fixed or determinable, we defer revenue until the arrangement fee becomes due and payable. If we deem collectibility not probable, we defer revenue until we receive payment or collection becomes probable, whichever is earlier. The determination of whether fees are collectible requires the judgment of our management, and the amount and timing of revenue recognition may change if different assessments are made.

Under the provisions of Emerging Issues Task Force Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables*, we account for consulting, website design fees, and application development services separately from the license of associated software platforms when these services have value to the customer and there is objective and reliable evidence of fair value of each deliverable. When accounted for separately, revenues are recognized as the services are rendered for time and material contracts, and when milestones are achieved and accepted by the customer for fixed-price or long-term contracts. The majority of our consulting service contracts are on a time and material basis and are typically billed monthly based upon standard professional service rates.

Application development services are typically fixed price and of a longer term. As such, we account for these services as long-term construction contracts that require revenue recognition to be based on estimates involving total costs to complete and the stage of completion. The assumptions and estimates made to determine the total costs and stage of completion may affect the timing of revenue recognition, with changes in estimates of progress to completion and costs to complete accounted for as cumulative catch-up adjustments. If the criteria for revenue recognition on construction-type contracts are not met, we capitalize the associated costs of such projects and include them in costs in excess of billings on the balance sheet until such time that revenue recognition is permitted.

Subscription fees primarily consist of sales of subscriptions through private-label marketing partners to end users. We typically have a revenue share arrangement with these private-label marketing partners in order to encourage them to market our products and services to their customers. Subscriptions are generally payable on a monthly basis and are typically paid via credit card of the individual end user or the aggregating entity. Any payments received in advance of the subscription period are accrued as deferred revenue and amortized over the subscription period.

Because our customers generally do not have the contractual right to take possession of the software we license or market at any time, we recognize revenue on hosting and maintenance fees as the services are provided in accordance with Emerging Issues Task Force Issue No. 00-3, *Application of AICPA Statement of Position 97-2 to Arrangements That Include the Right to Use Software Stored on Another Entity's Hardware*.

We are currently facing legal actions from stockholders that relate to the charges filed against our former Chief Executive Officer described in Part II, Item 1, "Legal Proceedings," in this report. At this time, we are not able to determine the likely outcome of our currently pending legal matters, nor can we estimate our potential financial exposure. Management has made an initial estimate based upon its knowledge, experience, and input from legal counsel, and we have accrued approximately \$137,500 of legal reserves. Such reserves will be adjusted in future periods as more information becomes available.

#### Overview of Results of Operations for the Three Months Ended September 30, 2008 and September 30, 2007

Total revenues were \$1,586,000 for the three months ended September 30, 2008 compared to \$1,429,000 for the same period in 2007, representing an increase of \$157,000, or 11%. Gross profit increased \$102,000, or 8%, to \$1,363,000 from \$1,261,000. Operating expenses increased \$227,000, or 9%, to \$2,897,000 from \$2,670,000. Net loss decreased \$171,000, or 11%, to \$1,392,000 from \$1,563,000.

The following table sets forth our consolidated statements of operations data expressed as a percentage of revenues for the periods indicated:

	Three Months Ended September 30, 2008	Three Months Ended September 30, 2007
<b>REVENUES:</b>		
Subscription fees	41%	58%
Professional service fees	39%	26%
License fees	18%	14%
Other revenue	2%	2%
<b>Total revenues</b>	<b>100%</b>	<b>100%</b>
<b>COST OF REVENUES</b>	<b>14%</b>	<b>12%</b>



Edgar Filing: SMART ONLINE INC - Form 10-Q

GROSS PROFIT	86%	88%
OPERATING EXPENSES:		
General and administrative	79%	98%
Sales and marketing	45%	44%
Research and development	59%	45%
Total operating expenses	183%	187%
LOSS FROM OPERATIONS	(97)%	(99)%
OTHER INCOME (EXPENSE):		
Interest expense, net	(9)%	(10)%
Legal reserve and debt forgiveness, net	0%	(2)%
Gain on legal settlements, net	18%	0%
Other income	0%	2%
Total other income (expense)	9%	(10)%
NET LOSS	(88)%	(109)%

## **Comparison of the Results of Operations for the Three Months Ended September 30, 2008 and September 30, 2007**

**Revenues.** Total revenues for the three months ended September 30, 2008 were \$1,586,000 compared to \$1,429,000 for the same period in 2007, representing an increase of \$157,000, or 11%. This overall increase in revenues was primarily attributable to increases in professional service fees and license fees, offset in part by a decrease in subscription fees.

*Subscription Fees* - Subscription fees for the three months ended September 30, 2008 were \$643,000 compared to \$831,000 for the same period in 2007, representing a decrease of \$188,000, or 23%. This decrease is primarily due to a 65% decline in active subscribers to whom we provide e-commerce, domain name, and email services for use as members of one of our primary customers, a direct-selling organization. The customer instituted an initiative in early 2008 to bring these services in-house, and we have experienced a steady migration from our platform each month.

*Professional Service Fees* - Professional service fees for the three months ended September 30, 2008 were \$621,000 compared to \$378,000 for the same period in 2007, representing an increase of \$243,000, or 64%. This increase is primarily due to a number of website infrastructure upgrade projects completed in the third quarter of 2008 for a significant e-commerce retail customer. Because new customers typically contract for significant upfront professional services, professional service fees generally increase in advance of the associated subscription revenues. Professional service fees accounted for approximately 39% of third quarter 2008 revenues as compared to approximately 26% for third quarter 2007. We expect professional service fees will continue to represent a greater portion of total revenues for fiscal 2008 as compared to fiscal 2007.

*License Fees* - License fees for the three months ended September 30, 2008 were \$291,000 compared to \$200,000 for the same period in 2007, representing an increase of \$91,000, or 46%. This increase is primarily the result of recognition in September 2008 of a perpetual license that had previously been classified as deferred revenue in prior periods because not all criteria of SOP 97-2 had been met.

*Other Revenue* - Other revenue for the three months ended September 30, 2008 totaled \$31,000 compared to \$20,000 for the same period in 2007. This revenue is generated from non-core activities. We expect these revenue streams to continue to be insignificant in the future as we continue our strategy of focusing on the growth of our subscription and license revenues.

### **Cost of Revenues**

Cost of revenues for the three months ended September 30, 2008 was \$224,000 compared to \$168,000 for the same period in 2007, representing an increase of \$56,000, or 33%. This increase is primarily due to more domain name registrations and credit card processing fees resulting from a higher turnover rate of members of our direct-selling organization customers, as well as our introduction of business card printing services to these members beginning in early 2008.

## **Operating Expenses**

Operating expenses for the three months ended September 30, 2008 were \$2,897,000 compared to \$2,670,000 for the same period in 2007, representing an increase of \$227,000, or 9%. This increase was primarily attributable to increases in sales and marketing and research and development expenses, offset in part by a decrease in general and administrative expenses.

*General and Administrative* - General and administrative expenses for the three months ended September 30, 2008 were \$1,246,000 compared to \$1,398,000 for the same period in 2007, representing a decrease of \$152,000, or 11%. This decrease is primarily due to a \$108,000 reduction in salaries resulting from the termination or reassignment of several employees in connection with restructuring efforts, a \$113,000 reduction in stock-based compensation expense resulting from our decision in June 2007 (which was later reversed) to limit future stock option grants, a reduction in outside consulting services of \$84,000, a reduction in franchise taxes of \$17,000, a reduction in Board member compensation of \$13,000 as a result of our current Chairman of the Board not accepting cash consideration for his services, and \$69,000 in non-recurring legal costs associated with the Securities and Exchange Commission, or SEC, action filed against us in September 2007. These reductions were offset in part by increases of \$47,000 in outside accounting and recruiting fees as we transitioned to our permanent Chief Financial Officer and bad debt expense of \$222,000 recorded in the third quarter of 2008. We anticipate that general and administrative expenses will continue to decrease in the fourth quarter of 2008 as our legal and professional fees are reduced. In addition, on July 1, 2008, our management initiated a restructuring program aimed at realigning certain production and development functions as well as eliminating redundant administrative functions. The objective was to reduce operating and administrative expenses in fiscal 2008 by consolidating significant operations in our Durham, North Carolina headquarters location. The program included severance of our employees located in Grand Rapids, Michigan and was completed in the third quarter of 2008 at an approximate cost of \$55,000. We also anticipate that general and administrative expenses will decrease in the fourth quarter of 2008 as a result of these actions.

*Sales and Marketing* - Sales and marketing expenses for the three months ended September 30, 2008 were \$710,000 compared to \$635,000 for the same period in 2007, representing an increase of \$75,000, or 12%. This increase is primarily attributable to \$58,000 in increased wages resulting from additional sales and marketing personnel added during 2008, including new Vice President of Sales and Sr. Director of Marketing positions in the third quarter of 2008, as we began to shift our strategy from the development of a new platform to the sales and marketing of that platform. The increase was also attributable to \$25,000 in public relations expenses resulting from the addition of a firm on retainer. We expect sales and marketing expenses to increase substantially in the fourth quarter of 2008 as we shift our focus from development to selling and marketing activities.

*Research and Development* - Research and development expenses for the three months ended September 30, 2008 were \$941,000 compared to \$637,000 for the same period in 2007, representing an increase of \$304,000, or 48%. This increase is primarily due to a \$186,000 increase in outside contractors (net of such costs included in capitalized software on our balance sheet) engaged to assist in a backlog of development projects, a \$30,000 increase in employee development methodology training, a \$97,000 estimated loss on a long-term customer contract recorded in the third quarter of 2008, and a net increase of \$7,000 in development wages and related payroll expenses (net of such costs included in capitalized software on our balance sheet) as we added new employees in North Carolina in preparation for the restructuring of our Michigan operations in July 2008, as discussed above. We expect research and development expenses to decrease in the fourth quarter of 2008 as our focus moves to the marketing and sale of our newly enhanced products and as a relatively larger percentage of our costs are capitalized in accordance with SFAS No. 86.

## **Other Income (Expense)**

We incurred net interest expense of \$151,000 for the three months ended September 30, 2008 compared to net interest expense of \$139,000 for the same period in 2007, representing an increase of \$12,000, or 9%. Interest expense totaled \$179,000 and \$178,000 and interest income totaled \$28,000 and \$35,000 during the third quarters of 2008 and 2007, respectively. During the three months ended September 30, 2008, we carried a higher balance on our line of credit with Paragon Commercial Bank, or Paragon, but this increase in interest was offset in part by completion of the amortization of the stock purchase warrant and agreement with Atlas as described in Note 5, "Stockholders' Equity," to the consolidated financial statements in this report. Interest income during the third quarter of 2008 was primarily attributable to interest accrued on the note receivable with a customer; however, it is lower than the same quarter in 2007 due to the higher level of money market interest earned on the cash proceeds of the February 2007 private placement also described in Note 5, "Stockholders' Equity," to the consolidated financial statements in this report.

**Overview of Results of Operations for the Nine Months Ended September 30, 2008 and September 30, 2007**

Total revenues were \$4,735,000 for the nine months ended September 30, 2008 compared to \$3,576,000 for the same period in 2007, representing an increase of \$1,159,000, or 32%. Gross profit increased \$878,000, or 27%, to \$4,098,000 from \$3,220,000. Operating expenses increased \$1,468,000, or 21%, to \$8,508,000 from \$7,040,000. Net loss increased \$438,000, or 11%, to \$4,525,000 from \$4,087,000.

The following table sets forth our consolidated statements of operations data expressed as a percentage of revenues for the periods indicated:

	<b>Nine Months Ended September 30, 2008</b>	<b>Nine Months Ended September 30, 2007</b>
<b>REVENUES:</b>		
Subscription fees	45%	57%
Professional service fees	45%	28%
License fees	8%	1%
Other revenue	2%	14%
<b>Total revenues</b>	<b>100%</b>	<b>100%</b>
<b>COST OF REVENUES</b>	<b>13%</b>	<b>10%</b>
<b>GROSS PROFIT</b>	<b>87%</b>	<b>90%</b>
<b>OPERATING EXPENSES:</b>		
General and administrative	81%	100%
Sales and marketing	45%	44%
Research and development	54%	53%
<b>Total operating expenses</b>	<b>180%</b>	<b>197%</b>
<b>LOSS FROM OPERATIONS</b>	<b>(93)%</b>	<b>(107)%</b>
<b>OTHER INCOME (EXPENSE):</b>		
Interest expense, net	(11)%	(11)%
Legal reserve and debt forgiveness, net	0%	(1)%
Gain on legal settlements, net	8%	0%
Other income	0%	5%
<b>Total other income (expense)</b>	<b>(3)%</b>	<b>(7)%</b>
<b>NET LOSS</b>	<b>(96)%</b>	<b>(114)%</b>

**Comparison of the Results of Operations for the Nine Months Ended September 30, 2008 and September 30, 2007**

**Revenues.** Total revenues for the nine months ended September 30, 2008 were \$4,735,000 compared to \$3,576,000 for the same period in 2007, representing an increase of \$1,159,000, or 32%. This overall increase in revenues was primarily attributable to an increase in professional service fees.

*Subscription Fees* – Subscription fees for the nine months ended September 30, 2008 were \$2,133,000 compared to \$2,040,000 for the same period in 2007, representing an increase of \$93,000, or 5%. This increase was due to new partnerships under which we began recognizing revenue in the second half of 2007.

*Professional Service Fees* - Professional service fees for the nine months ended September 30, 2008 were \$2,130,000 compared to \$985,000 for the same period in 2007, representing an increase of \$1,145,000, or 116%. This increase was due to existing customers requesting additional project consulting services for their web initiatives as well as \$465,000 associated with the recognition of consulting revenue from new customers added in fiscal 2008. Professional service fees accounted for approximately 45% of revenue for the first nine months of 2008 as compared to approximately 28% for the first nine months of 2007. We expect professional service fees will continue to represent a greater portion of total revenues for fiscal 2008 as compared to fiscal 2007.

*License Fees* - License fees for the nine months ended September 30, 2008 were \$395,000 compared to \$480,000 for the same period in 2007, representing a decrease of \$85,000, or 18%. The license revenue for the first nine months of 2008 was primarily related to a single license agreement signed during 2007 under which \$100,000 of the fee was collected during the first quarter of 2008, but for which the revenue was deferred at December 31, 2007 in accordance with the provisions of SOP 97-2; the ratable recognition of \$30,000 of a term license that commenced in June 2008; and the recognition of \$280,000 in September 2008 relating to a perpetual license. The license revenue for the first nine months of 2007 related to a single perpetual license agreement entered into during the second quarter of 2007.

*Other Revenue* - Other revenue for the nine months ended September 30, 2008 totaled \$77,000 compared to \$71,000 for the same period in 2007. This revenue is generated from non-core activities. We expect these revenue streams to continue to be insignificant in the future as we continue our strategy of focusing on the growth of our subscription and license revenues.

#### **Cost of Revenues**

Cost of revenues for the nine months ended September 30, 2008 was \$636,000 compared to \$356,000 for the same period in 2007, representing an increase of \$280,000, or 79%. This increase was primarily the result of incremental costs incurred in connection with supporting several new customers acquired in the latter part of 2007 and first part of 2008 as well as a higher turnover rate of members of existing direct-selling organization customers. These incremental costs include additional call center personnel salaries and related payroll expenses of \$100,000, hosting costs of \$61,000, and credit card processing of \$33,000. In addition, we incurred costs of \$45,000 as a result of the introduction of business card printing services to direct-selling organization members in early 2008.

#### **Operating Expenses**

Operating expenses for the nine months ended September 30, 2008 were \$8,508,000 compared to \$7,040,000 for the same period in 2007, representing an increase of \$1,468,000, or 21%. This increase was primarily attributable to increases in sales and marketing and research and development expenses.

*General and Administrative* - General and administrative expenses for the nine months ended September 30, 2008 were \$3,823,000 compared to \$3,567,000 for the same period in 2007, representing an increase of \$256,000, or 7%. This increase is primarily attributable to an increase in legal costs of \$246,000 as we performed a review of our corporate and customer agreements, strengthened our internal controls and review procedures related to the legal function, and incurred fees in connection with the legal proceedings brought during the third quarter of 2007 against us, our former Chief Executive Officer, and a former employee. We also incurred higher professional services, contract labor costs, and recruiting fees in the first nine months of 2008 totaling \$171,000 as a result of our engagement of a contract Interim Chief Financial Officer during our search for a new full-time Chief Financial Officer. In addition, during 2007 we began granting restricted stock, but failed to report certain taxes in connection with the vesting of restricted stock. We accrued \$55,000 during the second quarter of 2008 to cover the estimated tax obligations and fees. We self-reported to the Internal Revenue Service regarding this matter and have implemented procedures to ensure full tax compliance going forward. These increases were partially offset by a \$233,000 decrease in stock-based compensation expense resulting from our decision in June 2007 (which was later reversed) to limit

future stock option grants.

*Sales and Marketing* - Sales and marketing expenses for the nine months ended September 30, 2008 were \$2,137,000 compared to \$1,564,000 for the same period in 2007, representing an increase of \$573,000, or 37%. This increase is primarily attributable to \$291,000 in expense associated with new revenue sharing arrangements added in the latter part of 2007, \$44,000 in increased wages resulting from additional sales and marketing personnel added during the first nine months of 2008, increased sales commissions of \$99,000, and \$60,000 in public relations expenses.

26

---



*Research and Development* - Research and development expenses for the nine months ended September 30, 2008 were \$2,547,000 compared to \$1,909,000 for the same period in 2007, representing an increase of \$638,000, or 33%. This increase is primarily due to increased personnel expenses as we added developers during the last quarter of 2007 and first nine months of 2008 to enhance and customize our platforms and applications and to launch additional private-label sites.

#### **Other Income (Expense)**

We incurred net interest expense of \$520,000 for the nine months ended September 30, 2008 compared to net interest expense of \$401,000 for the same period in 2007, representing an increase of \$119,000, or 30%. Interest expense totaled \$562,000 and \$524,000 and interest income totaled \$42,000 and \$123,000 during the first nine months of 2008 and 2007, respectively. Interest expense increased as a direct result of increased indebtedness under lines of credit and \$3.3 million and \$1.5 million of secured subordinated convertible notes bearing interest at 8% per annum issued in November 2007 and August 2008, respectively. The decrease in interest income is due to lower cash balances in the first nine months of 2008 as the cash proceeds raised in the February 2007 private placement described in Note 5, "Stockholders' Equity," to the consolidated financial statements in this report were depleted in operations.

During the first nine months of 2008, we recognized \$404,000 in other income, including a \$395,000 gain on legal settlements with our insurance carrier as described in Note 7, "Commitments and Contingencies," to the consolidated financial statements in this report.

#### **Provision for Income Taxes**

We have not recorded a provision for income tax expense because we have been generating net losses. Furthermore, we have not recorded an income tax benefit for the third quarter of 2008 primarily due to continued substantial uncertainty based on objective evidence regarding our ability to realize our deferred tax assets, thereby warranting a full valuation allowance in our financial statements. We have approximately \$47,000,000 in net operating loss carryforwards, which may be utilized to offset future taxable income.

#### **Liquidity and Capital Resources**

At September 30, 2008, our principal sources of liquidity were cash and cash equivalents totaling \$31,000 and current accounts receivable of \$483,000. As of November 10, 2008, our principal sources of liquidity were cash and cash equivalents totaling approximately \$45,000 and accounts receivable of approximately \$305,000. As of September 30, 2008, we had drawn approximately \$1.52 million on our \$2.47 million line of credit with Paragon, leaving approximately \$950,000 available under the line of credit for our operations. As of November 10, 2008, we had drawn approximately \$2.15 million on the Paragon line of credit, leaving approximately \$320,000 available under the line of credit for our operations, and we expect to continue to draw down on this line of credit as needed for working capital purposes. During the third quarter of 2008, management established automated sweeps among its accounts at Paragon whereby all available cash at the end of each day is used to pay down the line of credit with Paragon, the purpose of which is to reduce our interest expense. This line of credit expires in February 2009 but is renewable if the underlying irrevocable standby letter of credit remains in force. This letter of credit is currently scheduled to expire in February 2010. As of November 10, 2008, we also have the ability to call up to approximately \$10.5 million of additional funding from our convertible noteholders and, on November 12, 2008, we notified the convertible noteholders that we have exercised our option to sell \$1.5 million aggregate principal of additional secured subordinated notes in a closing to occur on or before December 31, 2008, as described below under "Recent Developments."

During the quarter ended September 30, 2008, our working capital deficit increased by approximately \$2,701,000 to approximately \$1,814,000 compared to a working capital surplus of \$887,000 at December 31, 2007. As described more fully below, the working capital deficit at September 30, 2008 is primarily attributable to negative cash flows

from operations, including a \$120,000 increase in accounts receivable, a \$148,000 increase in notes receivable, and a \$544,000 increase in prepaid expenses during the first nine months of 2008.

**Cash Flow from Operations.** Cash used in operations for the nine months ended September 30, 2008 totaled \$3,980,000, up from \$3,319,000 for the same period in 2007. This increase is primarily due to the prepayment of 36 months of rent at our new headquarter facilities, a decrease in deferred revenue, and a general increase in cash operating costs.

**Cash Flow from Investing Activities.** Cash used in investing activities for the nine months ended September 30, 2008 totaled \$400,000, up from \$89,000 for the same period in 2007. This increase is primarily due to the acquisition of furniture and upgrade of computer equipment in connection with our relocation to new headquarter facilities, as well as the capitalization of software costs related to our new platform.

**Cash Flow from Financing Activities.** Cash provided by financing activities for the nine months ended September 30, 2008 totaled \$937,000, down from \$5,309,000 for the same period in 2007. This decrease is primarily due to cash raised in 2007 from the issuance of common stock as described below, a portion of which was used to reduce debt borrowings. In the first nine months of 2008, the Company again relied upon debt borrowings to help fund operations.

*Equity Financing.* In a transaction that closed on February 21, 2007, we sold an aggregate of 2,352,941 shares of our common stock to two new investors, or the Investors. The private placement shares were sold at \$2.55 per share pursuant to a Securities Purchase Agreement, or the SPA, between us and each of the Investors. The aggregate gross proceeds to us were \$6 million, and we incurred issuance costs of approximately \$637,000. Under the SPA, the Investors were issued warrants for the purchase of an aggregate of 1,176,471 shares of common stock at an exercise price of \$3.00 per share. These warrants contain a provision for cashless exercise and must be exercised, if at all, by February 21, 2010.

*Debt Financing.* On February 15, 2008, we repaid the full outstanding principal balance of \$2,052,000 and accrued interest of \$2,890 outstanding under our revolving credit arrangement with Wachovia Bank, NA, or Wachovia. The line of credit advanced by Wachovia was \$2.5 million to be used for general working capital purposes. Any advances made on the line of credit were to be paid off no later than August 1, 2008. The line of credit was secured by our deposit account at Wachovia and the irrevocable standby letter of credit issued by HSBC Private Bank (Suisse) SA, or HSBC, with Atlas Capital, SA, or Atlas, a current stockholder and affiliate, both of which were released by Wachovia.

On February 20, 2008, we entered into a revolving credit arrangement with Paragon that is subject to annual renewal subject to mutual approval. The line of credit advanced by Paragon is \$2.47 million and can be used for general working capital. Any advances made on the line of credit must be paid off no later than February 19, 2009, subject to extension due to renewal, with monthly payments being applied first to accrued interest and then to principal. The interest shall accrue on the unpaid principal balance at the Wall Street Journal's published prime rate minus one half percent. As of September 30, 2008, the line of credit was secured by an irrevocable standby letter of credit in the amount of \$2.5 million issued by HSBC with Atlas as account party, expiring February 18, 2010. We also have agreed with Atlas that in the event of our default in the repayment of the line of credit that results in the letter of credit being drawn, we will reimburse Atlas any sums that Atlas is required to pay under such letter of credit. At our sole discretion, these payments may be made in cash or by issuing shares of our common stock at a set per share price of \$2.50.

This line of credit replaces our line of credit with Wachovia. As an incentive for the letter of credit from Atlas to secure the Wachovia line of credit, we had entered into a stock purchase warrant and agreement with Atlas. Under the terms of the agreement, Atlas received a warrant to purchase up to 444,444 shares of our common stock at \$2.70 per share within 30 business days of the termination of the Wachovia line of credit or if we are in default under the terms of the line of credit with Wachovia. In consideration for Atlas providing the Paragon letter of credit, we agreed to amend the agreement to provide that the warrant is exercisable within 30 business days of the termination of the Paragon line of credit or if we are in default under the terms of the line of credit with Paragon.

On November 14, 2007, in an initial closing, we sold \$3.3 million aggregate principal amount of secured subordinated convertible notes due November 14, 2010, or the initial notes. In addition, the noteholders committed to purchase on a pro rata basis up to \$5.2 million aggregate principal of secured subordinated notes in future closings upon approval and call by our Board of Directors. On August 12, 2008, we exercised our option to sell \$1.5 million aggregate principal of additional secured subordinated notes due November 14, 2010, or the additional notes, and together with the initial notes, the notes, with substantially the same terms and conditions as the initial notes. In connection with the sale of the additional notes, the noteholders holding a majority of the aggregate principal amount of the notes outstanding agreed to increase the aggregate principal amount of secured subordinated convertible notes that they are committed to purchase from \$8.5 million to \$15.3 million, of which \$4.8 million is currently outstanding.

We are obligated to pay interest on the initial notes and the additional notes at an annualized rate of 8% payable in quarterly installments commencing on February 14, 2008 and November 12, 2008, respectively. We are not permitted to prepay the notes without approval of the holders of at least a majority of the principal amount of the notes then outstanding.

On the earlier of the maturity date of November 14, 2010 or a merger or acquisition or other transaction pursuant to which our existing stockholders hold less than 50% of the surviving entity, or the sale of all or substantially all of our assets, or similar transaction, or event of default, each noteholder in its sole discretion shall have the option to:

- convert the principal then outstanding on its notes into shares of our common stock, or
- receive immediate repayment in cash of the notes, including any accrued and unpaid interest.

If a noteholder elects to convert its notes under these circumstances, the conversion price of notes:

- issued in the initial closing on November 14, 2007 shall be \$3.05; and
- issued on August 12, 2008 shall be the lower of \$3.05 or the average of the closing bid and asked prices of shares of our common stock quoted in the Over-The-Counter Market Summary (or, if our shares are traded on the Nasdaq Stock Market or another exchange, the closing price of shares of our common stock quoted on such exchange) averaged over five trading days prior to the closing date of the sale of the additional notes.

Payment of the notes will be automatically accelerated if we enter voluntary or involuntary bankruptcy or insolvency proceedings.

The notes and the common stock into which they may be converted have not been registered under the Securities Act or the securities laws of any other jurisdiction. As a result, offers and sales of the notes were made pursuant to Regulation D of the Securities Act and only made to accredited investors that were our existing stockholders. The investors in the initial notes include (i) The Blueline Fund, or Blueline, which originally recommended Philippe Pouponnot, one of our former directors, for appointment to the Board of Directors; (ii) Atlas, an affiliate that originally recommended Shlomo Elia, one of our current directors, for appointment to the Board of Directors; (iii) Crystal Management Ltd., which is owned by Doron Roethler, who subsequently became Chairman of our Board of Directors and serves as the noteholders' bond representative; and (iv) William Furr, who is the father of Thomas Furr, who, at the time, was one of our directors and executive officers. The investors in the additional notes are Atlas and Crystal Management Ltd.

In addition, if we propose to file a registration statement to register any of its common stock under the Securities Act in connection with the public offering of such securities solely for cash, subject to certain limitations, we must give each noteholder who has converted its notes into common stock the opportunity to include such shares of converted common stock in the registration. We have agreed to bear the expenses for any of these registrations, exclusive of any stock transfer taxes, underwriting discounts, and commissions.

On November 6, 2007, Canaccord Adams Inc. agreed to waive any rights it held under its January 2007 engagement letter with us that it may have with respect to the convertible note offering, including the right to receive any fees in connection with the offering.

We have not yet achieved positive cash flows from operations, and our main sources of funds for our operations are the sale of securities in private placements, the sale of additional convertible notes, and bank lines of credit. We must continue to rely on these sources until we are able to generate sufficient revenue to fund our operations. We believe that anticipated cash flows from operations, funds available from our existing line of credit, and additional issuances

of notes, together with cash on hand, will provide sufficient funds to finance our operations at least for the next 12 to 18 months, depending on our ability to achieve strategic goals outlined in our annual operating budget approved by our Board of Directors. Changes in our operating plans, lower than anticipated sales, increased expenses, or other events may cause us to seek additional equity or debt financing in future periods. There can be no guarantee that financing will be available on acceptable terms or at all. Additional equity financing could be dilutive to the holders of our common stock, and additional debt financing, if available, could impose greater cash payment obligations and more covenants and operating restrictions.

## Recent Developments

As more fully described elsewhere in this report, on November 12, 2008 we notified all current noteholders that we have exercised our option to sell \$1.5 million aggregate principal of additional secured subordinated notes due November 14, 2010, or the new notes, with substantially the same terms and conditions as the outstanding notes in a closing to occur on or before December 31, 2008. We will be obligated to pay interest on the new notes at an annualized rate of 8% payable in quarterly installments commencing three months after the closing date, and we will not be permitted to prepay the new notes without approval of the holders of at least a majority of the aggregate principal amount of the notes then outstanding. We plan to use the proceeds to meet ongoing working capital and capital spending requirements.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not applicable.

### Item 4. Controls and Procedures

Not applicable.

### Item 4T. Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) that are designed to provide reasonable assurances that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that disclosure controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, as ours are designed to do, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports we file under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

We have made the following changes to our internal controls over financial reporting during the third quarter of fiscal 2008 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting:

- hired a new permanent Chief Financial Officer;
- implemented dual-control security on all cash transfers with our bank and established maximums that could be initiated by our Controller, with any transfer in excess of such maximums requiring initiation by one of our officers;
- restricted check signing authority to our officers;

·modified permission rights in our accounting software to ensure transactions could not be modified or deleted after posting;

30

---



- implemented a structured vendor invoice approval process with multiple levels of approval required before the expense can be entered into our accounting system;
- engaged an outside firm to conduct an ethics training course for all members of management;
- with respect to our previously-identified controls regarding period closing, refined our internal checklist to ensure that all period closing procedures are recorded properly and completely, and that the financial statements are reviewed and approved by our Chief Financial Officer; and
- with respect to our controls regarding stock option and restricted stock expense, implemented a process to track the vesting of restricted stock issued to employees and introduced a policy to allow the netting of shares as payment of the resulting employee tax obligation so that such taxes are paid timely to governmental agencies.

During the fourth quarter of 2008, we are developing a new general ledger chart of accounts to more closely align our 2009 budget with actual results and to assign accountability for expenses by department. We are also working on the testing and remediation phases of our compliance initiative with respect to the Sarbanes-Oxley Act of 2002, or Sarbanes-Oxley. As part of our ongoing efforts to improve our internal control over financial reporting, our new Chief Financial Officer is continuing to evaluate certain financial and accounting functions. As we previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2007, we have identified five critical control areas for improvement in fiscal 2008. As discussed above, we have adopted controls related to period closing and stock option and restricted stock expense. We expect to make several additional changes to our internal control over financial reporting during the remainder of fiscal 2008, including full adoption of the remaining previously-identified controls relating to accrual analysis and journal entries, the adoption of which would be critical and material to our internal control environment.

## **PART II – OTHER INFORMATION**

### **Item 1. Legal Proceedings**

Please refer to Part I, Item 3 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2007 and Part II, Item 1 of our Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2008 and June 30, 2008 for a description of material legal proceedings, including the proceedings discussed below.

On July 14, 2008, we filed a civil action against a former employee in the General Court of Justice, Superior Court Division, Durham County, North Carolina. The complaint alleged that the former employee embezzled funds from us in the amount of \$105,600 and asserted claims for conversion and unfair trade practices. The lawsuit sought recovery for the embezzled funds, plus punitive damages or treble damages, interest, and attorneys' fees. On August 25, 2008, we obtained a judgment against the former employee in the amount of \$105,599.94, trebled to \$316,799.82 pursuant to the North Carolina Unfair and Deceptive Trade Practice Statute, plus interest at 8% from the date of filing the complaint, and all court costs and reasonable attorneys' fees existing as of the date of the judgment and as may accrue from time to time until the judgment is paid in full. We are in the process of attempting to collect on the judgment.

On October 18, 2007, Robyn L. Gooden filed a purported class action lawsuit in the United States District Court for the Middle District of North Carolina naming us, certain of our current and former officers and directors, Maxim Group, LLC, and Jesup & Lamont Securities Corp. as defendants. The lawsuit was filed on behalf of all persons other than the defendants who purchased our securities from May 2, 2005 through September 28, 2007 and were damaged. The complaint asserts violations of federal securities laws, including violations of Section 10(b) of the Exchange Act and Rule 10b-5. The complaint asserts that the defendants made material and misleading statements with the intent to mislead the investing public and conspired in a fraudulent scheme to manipulate trading in the our stock, allegedly causing plaintiffs to purchase the stock at an inflated price. The complaint requests certification of the plaintiff as class

representative and seeks, among other relief, unspecified compensatory damages including interest, plus reasonable costs and expenses including counsel fees and expert fees. On June 24, 2008, the court entered an order appointing a lead plaintiff for the class action. On September 8, 2008, the plaintiff filed an amended complaint which added additional defendants who had served as our directors or officers during the class period as well as our independent auditor.

At this time, we are not able to determine the likely outcome of our currently pending legal matters, nor can we estimate our potential financial exposure. Our management has made an initial estimate based upon its knowledge, experience and input from legal counsel, and we have accrued approximately \$137,500 of legal reserves. Such reserves will be adjusted in future periods as more information becomes available. If an unfavorable resolution of any of these matters occurs, our business, results of operations, and financial condition could be materially adversely affected.

### **Item 1A. Risk Factors**

We operate in a dynamic and rapidly changing business environment that involves substantial risk and uncertainty, and these risks may change over time. The following discussion addresses some of the risks and uncertainties that could cause, or contribute to causing, actual results to differ materially from expectations. In evaluating our business, you should pay particular attention to the descriptions of risks and uncertainties described below and in other sections of this document and our other filings. These risks and uncertainties are not the only ones we face. Additional risks and uncertainties not presently known to us, which we currently deem immaterial, or that are similar to those faced by other companies in our industry or business in general may also affect our business. If any of the risks described below actually occurs, our business, financial condition, or results of operations could be materially and adversely affected.

#### **Historically, we have operated at a loss, and we continue to do so.**

We have had recurring losses from operations and continue to have negative cash flows. If we do not become cash flow positive through additional financing or growth, we may have to cease operations and liquidate our business. Our working capital, including our line of credit with Paragon, February 2007 equity financing transaction, and convertible note financings, should fund our operations for the next 12 to 18 months. As of November 10, 2008, we have approximately \$320,000 available on our revolving line of credit and approximately \$10.5 million available through our convertible note financing. On November 12, 2008, we notified our convertible noteholders that we have exercised our option to sell \$1.5 million aggregate principal of additional secured subordinated notes in a closing to occur on or before December 31, 2008. Factors such as the commercial success of our existing services and products, the timing and success of any new services and products, the progress of our research and development efforts, our results of operations, the status of competitive services and products, the timing and success of potential strategic alliances or potential opportunities to acquire technologies or assets, the charges filed against a former officer and a former employee filed by the SEC and the United States Attorney General, and the pending shareholder class action lawsuit may require us to seek additional funding sooner than we expect. If we fail to raise sufficient financing, we will not be able to implement our business plan and may not be able to sustain our business.

#### **Current economic uncertainties in the global economy could adversely impact our growth, results of operations, and our ability to forecast future business.**

In 2008, there has been a downturn in the global economy, slower economic activity, decreased consumer confidence, reduced corporate profits and capital spending, adverse business conditions, and liquidity concerns. These conditions make it difficult for our customers and us to accurately forecast and plan future business activities, and they could cause our customers to slow or defer spending on our products and services, which would delay and lengthen sales cycles, or change their willingness to enter into longer-term licensing and support arrangements with us. Furthermore, during challenging economic times our customers may face issues gaining timely access to sufficient credit, which could result in an impairment of their ability to make timely payments to us. If that were to occur, we may be required to increase our allowance for doubtful accounts and our results would be negatively impacted.

We cannot predict the timing, strength, or duration of any economic slowdown or subsequent economic recovery. If the downturn in the general economy or markets in which we operate persists or worsens from present levels, our

business, financial condition, and results of operations could be materially and adversely affected.

**Our business is dependent upon the development and market acceptance of our applications.**

Our future financial performance and revenue growth will depend, in part, upon the successful development, integration, introduction, and customer acceptance of our software applications. Thereafter, other new products, either developed or acquired, and enhanced versions of our existing applications will be critically important to our business. Our business could be harmed if we fail to deliver timely enhancements to our current and future solutions that our customers desire. We also must continually modify and enhance our services and products to keep pace with market demands regarding hardware and software platforms, database technology, information security, and electronic commerce technical standards. Our business could be harmed if we fail to achieve the improved performance that customers want with respect to our current and future product offerings. There can be no assurance that our products will achieve widespread market penetration or that we will derive significant revenues from the sale or licensing of our platforms or applications.

**We have not yet demonstrated that we have a successful business model.**

We have invested significantly in infrastructure, operations, and strategic relationships to support our SaaS delivery model, which represents a significant departure from the delivery strategies that other software vendors and we have traditionally employed. To maintain positive margins for our small business services, our revenues will need to continue to grow more rapidly than the cost of such revenues. We anticipate that our future financial performance and revenue growth will depend, in large part, upon our Internet-based SaaS business model and the results of our sales efforts to reach agreements with syndication partners with small business customer bases, but this business model may become ineffective due to forces beyond our control that we do not currently anticipate. Although we currently have various agreements and continue to enter into new agreements, our success depends in part on the ultimate success of our syndication partners and referral partners and their ability to market our products and services successfully. Our partners are not obligated to provide potential customers to us and may have difficulty retaining customers within certain markets that we serve. In addition, some of these third parties have entered, and may continue to enter, into strategic relationships with our competitors. Further, many of our strategic partners have multiple strategic relationships, and they may not regard us as significant for their businesses. Our strategic partners may terminate their respective relationships with us, pursue other partnerships or relationships, or attempt to develop or acquire products or services that compete with our products or services. Our strategic partners also may interfere with our ability to enter into other desirable strategic relationships. If we are unable to maintain our existing strategic relationships or enter into additional strategic relationships, we will have to devote substantially more resources to the distribution, sales, and marketing of our products and services.

In addition, our end users currently do not sign long-term contracts. They have no obligation to renew their subscriptions for our services after the expiration of their initial subscription period and, in fact, they have often elected not to do so. Our end users also may renew for a lower-priced edition of our services or for fewer users. These factors make it difficult to accurately predict customer renewal rates. Our customers' renewal rates may decline or fluctuate as a result of a number of factors, including when we begin charging for our services, their dissatisfaction with our services, and their capability to continue their operations and spending levels. If our customers do not renew their subscriptions for our services or we are not able to increase the number of subscribers, our revenue may decline and our business will suffer.

**The SEC action against us, the SEC and criminal actions brought against certain former employees, and related stockholder and other lawsuits have damaged our business, and they could damage our business in the future.**

The lawsuit filed against us by the SEC, the SEC and criminal actions filed against a former officer and a former employee, the class action lawsuit filed against us and certain current and former officers, directors, and employees, and the lawsuit filed by a former executive officer against us, all as described in our Annual Report on Form 10-K for the year ended December 31, 2007, have harmed our business in many ways, and may cause further harm in the future. Since the initiation of these actions, our ability to raise financing from new investors on favorable terms has suffered due to the lack of liquidity of our stock, the questions raised by these actions, and the resulting drop in the price of our common stock. As a result, we may not raise sufficient financing, if necessary, in the future.

Legal and other fees related to these actions have also reduced our available cash. We make no assurance that we will not continue to experience additional harm as a result of these matters. The time spent by our management team and directors dealing with issues related to these actions detracts from the time they spend on our operations, including strategy development and implementation. These actions also have harmed our reputation in the business community, jeopardized our relationships with vendors and customers, and decreased our ability to attract qualified personnel, especially given the media coverage of these events.



In addition, we face uncertainty regarding amounts that we may have to pay as indemnification to certain current and former officers, directors, and employees under our Bylaws and Delaware law with respect to these actions, and we may not recover all of these amounts from our directors and officers liability insurance policy carrier. Our Bylaws and Delaware law generally require us to indemnify, and in certain circumstances advance legal expenses to, current and former officers and directors against claims arising out of such person's status or activities as our officer or director, unless such person (i) did not act in good faith and in a manner the person reasonably believed to be in or not opposed to our best interests or (ii) had reasonable cause to believe his conduct was unlawful. As of November 10, 2008, there are SEC and criminal actions pending against a former executive officer and a former employee who have requested that we indemnify them and advance expenses incurred by them in the defense of those actions. Also, a stockholder class action lawsuit has been filed against us and certain of our current and former officers, directors, and employees. The SEC, criminal, and stockholder actions are more fully described in Part I, Item 3, "Legal Proceedings," in our Annual Report on Form 10-K for the year ended December 31, 2007 and Part II, Item 1, "Legal Proceedings," in this report and the Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2008 and June 30, 2008.

Generally, we are required to advance defense expenses prior to any final adjudication of an individual's culpability. The expense of indemnifying our current and former directors, officers, and employees for their defense or related expenses in connection with the current actions may be significant. Our Bylaws require that any director, officer, employee, or agent requesting advancement of expenses enter into an undertaking with us to repay any amounts advanced unless it is ultimately determined that such person is entitled to be indemnified for the expenses incurred. This provides us with an opportunity, depending upon the final outcome of the matters and the Board's subsequent determination of such person's right to indemnity, to seek to recover amounts advanced by us. However, we may not be able to recover any amounts advanced if the person to whom the advancement was made lacks the financial resources to repay the amounts that have been advanced. If we are unable to recover the amounts advanced, or can do so only at great expense, our operations may be substantially harmed as a result of loss of capital.

Although we have purchased insurance that may cover these obligations, we can offer no assurances that all of the amounts that may be expended by us will be recovered under our insurance policy. It is possible that we may have an obligation to indemnify our current and former officers and directors under the terms of our Bylaws and Delaware law, but that there may be insufficient coverage for these payments under the terms of our insurance policy. Therefore, we face the risk of making substantial payments related to the defense of these actions, which could significantly reduce amounts available to fund working capital, capital expenditures, and other general corporate objectives.

In addition, our insurance policy provides that, under certain conditions, our insurer may have the right to seek recovery of any amounts it paid to the individual insureds or us. As of November 10, 2008, we do not know and can offer no assurances about whether these conditions will apply or whether the insurance carrier will change its position regarding coverage related to the current actions. Therefore, we can offer no assurances that our insurer will not seek to recover any amounts paid under its policy from the individual insureds or us. If such recovery is sought, then we may have to expend considerable financial resources in defending and potentially settling or otherwise resolving such a claim, which could substantially reduce the amount of capital available to fund our operations.

**Our executive management team is critical to the execution of our business plan and the loss of their services could severely impact negatively on our business.**

Our executive management team has undergone significant changes during late 2007 and the first nine months of 2008. Our success depends significantly on the continued services of our executive management personnel and attracting additional qualified personnel. Losing any of our officers could seriously harm our business. Competition for executives is intense. Although we have resolved the SEC charges filed against us, we may not be able to attract highly qualified candidates to serve on our executive management team. If we had to replace any of our officers, we would not be able to replace the significant amount of knowledge that they may have about our operations. If we cannot attract and retain qualified personnel and integrate new members of our executive management team

effectively into our business, then our business and financial results may suffer. In addition, all of our executive team work at the same location, which could make us vulnerable to loss of our entire management team in the event of a natural or other disaster. We do not maintain key man insurance policies on any of our employees.



**Failure to comply with the provisions of our debt financing arrangements could have a material adverse effect on us.**

Our revolving line of credit from Paragon is secured by an irrevocable standby letter of credit issued by HSBC, with Atlas as account party. Our secured subordinated convertible notes are secured by a first-priority lien on all of our unencumbered assets.

If an event of default occurs under our debt financing arrangements and remains uncured, then the lender could foreclose on the assets securing the debt. If that were to occur, it would have a substantial adverse effect on our business. In addition, making the principal and interest payments on these debt arrangements may drain our financial resources or cause other material harm to our business.

**Compliance with regulations governing public company corporate governance and reporting is uncertain and expensive.**

As a public company, we have incurred and will continue to incur significant legal, accounting, and other expenses that we did not incur as a private company. We incur costs associated with our public company reporting requirements and with corporate governance and disclosure requirements, including requirements under Sarbanes-Oxley and new rules implemented by the SEC and the Financial Industry Regulatory Authority, or FINRA. We expect these rules and regulations to increase our legal and financial compliance costs and to make some activities more time-consuming and costly.

For fiscal 2009, we will be required to comply with the requirements of Section 404 of Sarbanes-Oxley involving our independent accountant's audit of our internal control over financial reporting. To comply with these requirements, we are evaluating and testing our internal controls, and where necessary, taking remedial actions, to allow our independent auditors to attest to our internal control over financial reporting. As a result, we have incurred and will continue to incur expenses and diversion of management's time and attention from the daily operations of the business, which may increase our operating expenses and impair our ability to achieve profitability.

We have identified several significant deficiencies in our internal control over financial reporting. We are working to remediate these identified significant deficiencies, and we cannot give any assurances that all significant deficiencies or material weaknesses have been identified or that additional significant deficiencies or material weaknesses will not be identified in the future in connection with our compliance with the provisions of Section 404 of Sarbanes-Oxley. The existence of one or more material weaknesses would preclude a conclusion by management that we maintained effective internal control over financial reporting.

Our former Chief Financial Officer resigned at the end of the first quarter of 2008, resulting in our loss of his financial expertise and knowledge of our history and past transactions. We engaged an outside accounting consultant and an Interim Chief Financial Officer, each with a level of accounting knowledge, experience, and training in the application of generally accepted accounting principles commensurate with our financial reporting requirements to assist us during the transition period between permanent Chief Financial Officers. We appointed a new Chief Financial Officer on July 15, 2008 who has restructured our financial and accounting functions to address concerns regarding segregation of duties and expense approval processes.

There can be no assurance that we will be able to maintain our schedule to complete all assessment and testing of our internal controls in a timely manner. Further, we cannot be certain that our testing of internal controls and resulting remediation actions will yield adequate internal control over financial reporting as required by Section 404 of Sarbanes-Oxley. If we are not able to implement the requirements of Section 404 in a timely manner or with adequate compliance, there could be an adverse reaction in the financial markets due to a loss of confidence in the reliability of our financial statements, which could adversely affect the market price of our common stock.

**Officers, directors, and principal stockholders control us. This might lead them to make decisions that do not align with the interests of minority stockholders.**

Our officers, directors, and principal stockholders beneficially own or control a large percentage of our outstanding common stock. Certain of these principal stockholders hold warrants and convertible notes, which may be exercised or converted into additional shares of our common stock under certain conditions. The convertible noteholders have designated a bond representative to act as their agent. We have agreed that the bond representative shall be granted access to our facilities and personnel during normal business hours, shall have the right to attend all meetings of our Board of Directors and its committees, and to receive all materials provided to our Board of Directors or any committee of our Board. In addition, so long as the notes are outstanding, we have agreed that we will not take certain material corporate actions without approval of the bond representative. The Chairman of our Board of Directors currently is serving as the bond representative.

Our officers, directors, and principal stockholders, acting together, would have the ability to control substantially all matters submitted to our stockholders for approval (including the election and removal of directors and any merger, consolidation, or sale of all or substantially all of our assets) and to control our management and affairs. Accordingly, this concentration of ownership may have the effect of delaying, deferring, or preventing a change in control of us, impeding a merger, consolidation, takeover, or other business combination involving us, or discouraging a potential acquirer from making a tender offer or otherwise attempting to obtain control of us, which in turn could materially and adversely affect the market price of our common stock.

**Our failure to properly report certain taxes in connection with the vesting of restricted stock could result in tax penalties and interest from the Internal Revenue Service and state tax authorities.**

During 2007, we began granting restricted stock, but failed to properly report certain taxes in connection with the vesting of restricted stock. We accrued \$55,000 during the second quarter of 2008 to cover the estimated tax obligations and fees. We self-reported to the Internal Revenue Service regarding this matter and paid estimated taxes and penalties of \$28,655 in the third quarter of 2008, with additional costs associated with this event expected in the fourth quarter of 2008. In addition, we are subject to a settlement offer in compromise order with the Internal Revenue Service regarding past tax obligations and could be subject to significant past penalties related to this order depending upon the Internal Revenue Service's view of our approach to handling the current matter. Any such additional tax penalties could materially and adversely impact our financial condition and results of operations.

**Any issuance of shares of our common stock in the future could have a dilutive effect on the value of our existing stockholders' shares.**

We may issue shares of our common stock in the future for a variety of reasons. For example, under the terms of our stock purchase warrant and agreement with Atlas, it may elect to purchase up to 444,444 shares of our common stock at \$2.70 per share upon termination of, or if we are in breach under the terms of, our line of credit with Paragon. In connection with our private financing in February 2007, we issued warrants to the investors to purchase an additional 1,176,471 shares of our common stock at \$3.00 per share and a warrant to our placement agent in that transaction to purchase 35,000 shares of our common stock at \$2.55 per share. Upon maturity of their convertible notes, our noteholders may elect to convert all, a part of, or none of their notes into shares of our common stock at variable conversion prices. In addition, we may raise funds in the future by issuing additional shares of common stock or other securities.

If we raise additional funds through the issuance of equity securities or debt convertible into equity securities, the percentage of stock ownership by our existing stockholders would be reduced. In addition, such securities could have rights, preferences, and privileges senior to those of our current stockholders, which could substantially decrease the value of our securities owned by them. Depending on the share price we are able to obtain, we may have to sell a significant number of shares in order to raise the necessary amount of capital. Our stockholders may experience dilution in the value of their shares as a result.

**Shares eligible for public sale could adversely affect our stock price.**

Future sales of substantial amounts of our shares in the public market, or the appearance that a large number of our shares are available for sale, could adversely affect market prices prevailing from time to time and could impair our ability to raise capital through the sale of our securities. At August 8, 2008, 18,325,606 shares of our common stock were issued and outstanding and a significant number of shares may be issued upon the exercise of outstanding options, warrants, and convertible notes.

Our stock historically has been very thinly traded. The average daily trading volume for our common stock between January 2008 and September 2008 was approximately 34,852 shares per day. The number of shares that could be sold

during this period was restrained by previous contractual and other legal limitations imposed on some of our shares that are no longer applicable. This means that market supply may increase more than market demand for our shares. Many companies experience a decrease in the market price of their shares when such events occur.

We cannot predict if future sales of our common stock, or the availability of our common stock held for sale, will materially and adversely affect the market price for our common stock or our ability to raise capital by offering equity or other securities. Our stock price may decline if the resale of shares under Rule 144, in addition to the resale of registered shares, at any time in the future exceeds the market demand for our stock.

**Our stock price is likely to be highly volatile and may decline.**

The trading prices of the securities of technology companies have been highly volatile. Accordingly, the trading price of our common stock has been and is likely to continue to be subject to wide fluctuations. Further, our common stock has a limited trading history. Factors affecting the trading price of our common stock generally include the risk factors described in this report.

In addition, the stock market from time to time has experienced extreme price and volume fluctuations that have affected the trading prices of many emerging growth companies. Such fluctuations have often been unrelated or disproportionate to the operating performance of these companies. These broad trading fluctuations could adversely affect the trading price of our common stock.

Further, securities class action litigation has often been brought against companies that experience periods of volatility in the market prices of their securities. A securities class action was filed against us in October 2007 as more fully described in Part II, Item 1, “Legal Proceedings,” in this report. This securities class action litigation could result in substantial costs and a diversion of our management’s attention and resources. We may determine, like many defendants in such lawsuits, that it is in our best interest to settle the lawsuit, even if we believe that the plaintiffs’ claims have no merit, to avoid the cost and distraction of continued litigation. Any liability we incur in connection with this or any other potential lawsuit could materially harm our business and financial position and, even if we defend ourselves successfully, there is a risk that management’s distraction in dealing with this type of lawsuit could harm our results.

**Our securities may be subject to “penny stock” rules, which could adversely affect our stock price and make it more difficult for our stockholders to resell their stock.**

The SEC has adopted rules that regulate broker-dealer practices in connection with transactions in penny stocks. Penny stocks are generally equity securities with a price of less than \$5.00 per share (other than securities registered on certain national securities exchanges or quotation systems, provided that reports with respect to transactions in such securities are provided by the exchange or quotation system pursuant to an effective transaction reporting plan approved by the SEC).

The penny stock rules require a broker-dealer, prior to a transaction in a penny stock not otherwise exempt from those rules, to deliver a standardized risk disclosure document prescribed by the SEC and certain other information related to the penny stock, the broker-dealer’s compensation in the transaction, and the other penny stocks in the customer’s account.

In addition, the penny stock rules require that, prior to a transaction in a penny stock not otherwise exempt from those rules, the broker-dealer must make a special written determination that the penny stock is a suitable investment for the purchaser and receive the purchaser’s written acknowledgment of the receipt of a risk disclosure statement, a written agreement related to transactions involving penny stocks, and a signed and dated copy of a written suitability statement. These disclosure requirements could have the effect of reducing the trading activity in the secondary market for our stock because it will be subject to these penny stock rules. Therefore, stockholders may have difficulty selling those securities.

**If we fail to evaluate, implement, and integrate strategic opportunities successfully, our business may suffer.**

From time to time we evaluate strategic opportunities available to us for product, technology, or business acquisitions or dispositions. If we choose to make acquisitions or dispositions, we face certain risks, such as failure of an acquired business to meet our performance expectations, diversion of management attention, retention of existing customers of our current and acquired business, and difficulty in integrating or separating a business’s operations, personnel, and

financial and operating systems. We may not be able to successfully address these risks or any other problems that arise from our previous or future acquisitions or dispositions. Any failure to successfully evaluate strategic opportunities and address risks or other problems that arise related to any acquisition or disposition could adversely affect our business, results of operations, and financial condition.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

Except as previously disclosed in our Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2008, there were no sales of unregistered securities during the third quarter of fiscal 2008.

The following table lists all repurchases during the third quarter of fiscal 2008 of any of our securities registered under Section 12 of the Exchange Act by or on behalf of us or any affiliated purchaser.

**Issuer Purchases of Equity Securities**

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs
July 1 – July 31, 2008	-	\$ -	-	-
August 1 – August 31, 2008	-	\$ -	-	-
September 1 – September 30, 2008	9,551(1)	\$ 3.25(2)	-	-
Total	9,551	\$ 3.25	-	-

(1) Includes 2,051 shares repurchased in connection with tax withholding obligations under the 2004 Plan and 7,500 shares of restricted stock forfeited by one of our directors in exchange for the grant of a stock option to purchase 15,000 shares of common stock at an exercise price of \$3.25 per share.

(2) Represents the average price paid per share for the 2,051 shares repurchased in connection with tax withholding obligations under the 2004 Plan and does not reflect the grant of a stock option to purchase 15,000 shares at an exercise price of \$3.25 per share in exchange for the forfeiture of 7,500 shares of restricted stock by one of our directors.

**Item 5. Other Information**

In connection with our increased focus on sales and marketing, on November 10, 2008, Neile King's position was changed from Chief Operating Officer to Vice President of Sales and Marketing. Mr. King will oversee our sales and marketing function, and the operational functions will report directly to David Colburn, our President and Chief Executive Officer.

On November 12, 2008, we notified all of our current convertible noteholders that we have exercised our option to sell \$1.5 million aggregate principal of additional secured subordinated notes due November 14, 2010, or the new notes, with substantially the same terms and conditions as the initial notes sold on November 14, 2007 and the additional notes sold on August 12, 2008, in a closing to occur on or before December 31, 2008. We will be obligated to pay interest on the new notes at an annualized rate of 8% payable in quarterly installments commencing three months after the closing date. All other terms and conditions of the new notes will be the same as the terms and conditions of the additional notes sold on August 12, 2008, described below.

We are not permitted to prepay the additional notes without approval of the holders of at least a majority of the principal amount of the notes then outstanding.

Edgar Filing: SMART ONLINE INC - Form 10-Q

On the earlier of the maturity date of November 14, 2010 or a merger or acquisition or other transaction pursuant to which our existing stockholders hold less than 50% of the surviving entity, or the sale of all or substantially all of our assets, or similar transaction, or event of default, each noteholder in its sole discretion shall have the option to:

- convert the principal then outstanding on its notes into shares of our common stock, or
- receive immediate repayment in cash of the notes, including any accrued and unpaid interest.

38

---



If a noteholder elects to convert its notes under these circumstances, the conversion price of additional notes will be the lower of:

- \$3.05; and
- the average of the closing bid and asked prices of shares of our common stock quoted in the Over-The-Counter Market Summary (or, if our shares are traded on the Nasdaq Stock Market or another exchange, the closing price of shares of our common stock quoted on such exchange) averaged over five trading days prior to the closing date of the sale of the additional notes.

Upon the following events of default and at any time during the continuance of such an event of default, the noteholders have the right, with the consent of the agent appointed for such noteholders, to accelerate payment on their notes:

- failure to pay any amounts when due;
- non-performance of any material covenant that remains uncured for 15 days;
- any of our representations and warranties prove to have been false or misleading in any material respect when made;
- one or more judgments, decrees, or orders (excluding settlement orders) for the payment of money in the aggregate of \$1,000,000 or more is entered against us or a subsidiary and is not discharged or stayed for a period of 60 days; or
- default by us or a subsidiary under any agreement related to indebtedness resulting in the acceleration of more than \$500,000 of indebtedness.

In addition, payment of the notes will be automatically accelerated if we enter voluntary or involuntary bankruptcy or insolvency proceedings.

The notes are secured by a first-priority lien on all of our unencumbered assets.

The additional notes and the common stock into which they may be converted have not been registered under the Securities Act or the securities laws of any other jurisdiction. As a result, offers and sales of the additional notes were made pursuant to Regulation D of the Securities Act and only made to accredited investors that were our existing stockholders. Unless and until they are registered, the additional notes and the common stock into which they may be converted may not be offered or sold except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act or applicable securities laws of other jurisdictions.

If notes are converted into our common stock and a demand for registration of the shares of common stock is made by a holder of a majority of the converted common stock, we have agreed, subject to certain limitations, to use our best efforts to file a registration statement with the SEC:

- within 180 days of such demand if:
  - o we are eligible to use Form S-1, and
- o the demand is made with respect to at least 40% of the converted common stock then outstanding (or a lesser percentage if the anticipated aggregate offering price, net of selling expenses, would exceed \$5 million); and
- within 90 days of such demand if:
  - o we are eligible to use Form S-3, and
- o the demand is made with respect to at least 30% of the converted common stock then outstanding and the anticipated aggregate offering price, net of selling expenses, would exceed \$2 million.

In addition, if we propose to file a registration statement to register any of our common stock under the Securities Act in connection with the public offering of such securities solely for cash, subject to certain limitations, we shall give each noteholder who has converted its notes into common stock the opportunity to include such shares of converted common stock in the registration. We have agreed to bear the expenses for any of these registrations, exclusive of any

stock transfer taxes, underwriting discounts, and commissions.

The noteholders have designated Doron Roethler, our Chairman of the Board of Directors, as bond representative to act as their agent. We have agreed that the bond representative and his representatives shall be granted access to our facilities and personnel during normal business hours, shall have the right to have his representative attend all meetings of our Board of Directors and its committees, and to receive all materials provided to the Board of Directors or any committee of the Board of Directors. We have agreed to pay all reasonable travel and lodging expenses of the bond representative related to his access to our facilities and attendance at Board of Directors meetings. In addition, so long as the notes are outstanding, we have agreed that we will not take any of the following actions without approval of the bond representative:

39

---

- make any loan or advance to, or own any stock or other securities of, any subsidiary or other corporation, partnership, or other entity unless it is wholly owned by us, except that we may own securities of 1-800-Pharmacy, Inc. pursuant to an agreement we have with it without obtaining the bond representative's consent;
- make any loan or advance to any person, except advances and similar expenditures in the ordinary course of business or under the terms of an employee stock or option plan approved by our Board of Directors;
- guarantee any indebtedness except for our trade accounts or those of a subsidiary arising in the ordinary course of business;
- make any investment other than investments in prime commercial paper, money market funds, certificates of deposit in any United States bank having a net worth in excess of \$100,000,000 or obligations issued or guaranteed by the United States of America, in each case having a maturity not in excess of two years;
- incur any aggregate indebtedness in excess of \$25,000, other than trade credit incurred in the ordinary course of business;
- increase or approve the compensation of our named executive officers, including benefits, bonuses, and issuances of equity compensation;
  - change our principal business, enter new lines of business, or exit the current line of business;
  - sell, transfer, exclusively license, pledge, or encumber technology or intellectual property;
- create or authorize the creation of or issue any other security convertible into or exercisable for any equity security, other than issuances to employees pursuant to equity compensation plans approved by our Board of Directors;
- purchase or redeem or pay any dividend on any capital stock, other than stock repurchased from former employees or consultants in connection with the cessation of their employment/services, at the lower of fair market value or cost; or
- increase the number of shares authorized for issuance to officers, directors, employees, consultants, and advisors pursuant to equity incentive plans or arrangements.

We plan to use the proceeds to meet ongoing working capital and capital spending requirements.

## Item 6. Exhibits

The following exhibits are being filed herewith and are numbered in accordance with Item 601 of Regulation S-K:

Exhibit No.	Description
4.1	First Amendment to Convertible Secured Subordinated Note Purchase Agreement, dated August 12, 2008, by and among Smart Online, Inc. and certain investors
10.1	Sublease Agreement, dated July 30, 2008, between Advantis Real Estate Services Company and Smart Online, Inc. (asterisks located within the exhibit denote information which has been deleted pursuant to a request for confidential treatment filed with the Securities and Exchange Commission)
31.1	

Certification of Principal Executive Officer Pursuant to Rule  
13a-14(a) as Adopted Pursuant to Section 302 of the  
Sarbanes-Oxley Act of 2002

31.2

Certification of Principal Financial Officer Pursuant to Rule  
13a-14(a) as Adopted Pursuant to Section 302 of the  
Sarbanes-Oxley Act of 2002

40

---

- 32.1 Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. This exhibit is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by that Act, be deemed to be incorporated by reference into any document or filed herewith for the purposes of liability under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, as the case may be.
- 32.2 Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. This exhibit is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by that Act, be deemed to be incorporated by reference into any document or filed herewith for the purposes of liability under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, as the case may be.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**Smart Online, Inc.**

/s/ David E. Colburn  
David E. Colburn  
Principal Executive Officer

Date: November 12, 2008

/s/ Timothy L. Krist  
Timothy L. Krist  
Principal Financial Officer and  
Principal Accounting Officer

Date: November 12, 2008

**EXHIBIT INDEX**

Exhibit No.	Description
4.1	First Amendment to Convertible Secured Subordinated Note Purchase Agreement, dated August 12, 2008, by and among Smart Online, Inc. and certain investors
10.1	Sublease Agreement, dated July 30, 2008, between Advantis Real Estate Services Company and Smart Online, Inc. (asterisks located within the exhibit denote information which has been deleted pursuant to a request for confidential treatment filed with the Securities and Exchange Commission)
31.1	Certification of Principal Executive Officer Pursuant to Rule 13a-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Principal Financial Officer Pursuant to Rule 13a-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. This exhibit is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by that Act, be deemed to be incorporated by reference into any document or filed herewith for the purposes of liability under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, as the case may be.
32.2	Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. This exhibit is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by that Act, be deemed to be incorporated by reference into any document or filed herewith for the purposes of liability under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, as the case may be.