

MOTORCAR PARTS AMERICA INC  
Form 10-Q  
November 28, 2012

---

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2012

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM      TO

Commission File No. 001-33861

MOTORCAR PARTS OF AMERICA, INC.  
(Exact name of registrant as specified in its charter)

New York  
(State or other jurisdiction of incorporation or organization)

11-2153962  
(I.R.S. Employer Identification No.)

2929 California Street, Torrance, California  
(Address of principal executive offices)

90503  
(Zip Code)

Registrant's telephone number, including area code: (310) 212-7910

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

There were 14,471,321 shares of Common Stock outstanding at November 21, 2012.

---

---

---

MOTORCAR PARTS OF AMERICA, INC.

TABLE OF CONTENTS

	Page
PART I — FINANCIAL INFORMATION	
Item 1. <u>Financial Statements</u>	4
<u>Consolidated Balance Sheets as of June 30, 2012 (unaudited) and March 31, 2012</u>	4
<u>Consolidated Statements of Operations (unaudited) for the three months ended June 30, 2012 and 2011</u>	5
<u>Consolidated Statements of Comprehensive Loss (unaudited) for the three months ended June 30, 2012 and 2011</u>	6
<u>Consolidated Statements of Cash Flows (unaudited) for the three months ended June 30, 2012 and 2011</u>	7
<u>Condensed Notes to Consolidated Financial Statements (unaudited)</u>	8
Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	22
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	35
Item 4. <u>Controls and Procedures</u>	35
PART II — OTHER INFORMATION	
Item 1A. <u>Risk Factors</u>	37
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	37
Item 5. <u>Other Information</u>	37
Item 6. <u>Exhibits</u>	38
<u>SIGNATURES</u>	40

Table of Contents

MOTORCAR PARTS OF AMERICA, INC.

GLOSSARY

The following terms are frequently used in the text of this report and have the meanings indicated below.

“Used Core” — An automobile part which has been used in the operation of a vehicle. Generally, the Used Core is an original equipment (“OE”) automobile part installed by the vehicle manufacturer and subsequently removed for replacement. Used Cores contain salvageable parts which are an important raw material in the remanufacturing process. We obtain most Used Cores by providing credits to our customers for Used Cores returned to us under our core exchange program. Our customers receive these Used Cores from consumers who deliver a Used Core to obtain credit from our customers upon the purchase of a newly remanufactured automobile part. When sufficient Used Cores cannot be obtained from our customers, we will purchase Used Cores from core brokers, who are in the business of buying and selling Used Cores. The Used Cores purchased from core brokers or returned to us by our customers under the core exchange program, and which have been physically received by us, are part of our raw material or work in process inventory included in long-term core inventory.

“Remanufactured Core” — The Used Core underlying an automobile part that has gone through the remanufacturing process and through that process has become part of a newly remanufactured automobile part. The remanufacturing process takes a Used Core, breaks it down into its component parts, replaces those components that cannot be reused and reassembles the salvageable components of the Used Core and additional new components into a remanufactured automobile part. Remanufactured Cores are included in our on-hand finished goods inventory and in the remanufactured finished good product held for sale at customer locations. Used Cores returned by consumers to our customers but not yet returned to us continue to be classified as Remanufactured Cores until we physically receive these Used Cores. All Remanufactured Cores are included in our long-term core inventory or in our long-term core inventory deposit.

Table of Contents

## PART I — FINANCIAL INFORMATION

## Item 1. Financial Statements

MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES  
Consolidated Balance Sheets

	June 30, 2012 (Unaudited)	March 31, 2012
<b>ASSETS</b>		
Current assets:		
Cash	\$ 36,082,000	\$ 32,617,000
Short-term investments	337,000	342,000
Accounts receivable — net	17,151,000	20,036,000
Inventory— net	88,039,000	95,071,000
Inventory unreturned	10,829,000	9,819,000
Deferred income taxes	3,611,000	3,793,000
Prepaid expenses and other current assets	5,281,000	6,553,000
Total current assets	161,330,000	168,231,000
Plant and equipment — net	12,233,000	12,738,000
Long-term core inventory — net	195,419,000	194,406,000
Long-term core inventory deposit	27,108,000	26,939,000
Long-term deferred income taxes	2,141,000	1,857,000
Goodwill	68,356,000	68,356,000
Intangible assets — net	21,941,000	22,484,000
Other assets	7,408,000	6,887,000
<b>TOTAL ASSETS</b>	<b>\$ 495,936,000</b>	<b>\$ 501,898,000</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 108,971,000	\$ 126,100,000
Accrued liabilities	16,032,000	19,379,000
Customer finished goods returns accrual	24,398,000	21,695,000
Other current liabilities	2,617,000	2,331,000
Current portion of term loan	1,100,000	500,000
Current portion of capital lease obligations	348,000	414,000
Total current liabilities	153,466,000	170,419,000
Term loan, less current portion	93,314,000	84,500,000
Revolving loan	46,631,000	48,884,000
Deferred core revenue	10,022,000	9,775,000
Customer core returns accrual	113,380,000	113,702,000
Other liabilities	1,744,000	751,000
Capital lease obligations, less current portion	183,000	248,000
Total liabilities	418,740,000	428,279,000
Commitments and contingencies		
Shareholders' equity:		
Preferred stock; par value \$.01 per share, 5,000,000 shares authorized; none issued	-	-
Series A junior participating preferred stock; par value \$.01 per share, 20,000 shares authorized; none issued	-	-
Common stock; par value \$.01 per share, 20,000,000 shares authorized; 14,471,321 and 12,533,821 shares issued; 14,456,921 and 12,519,421 outstanding	145,000	125,000

Edgar Filing: MOTORCAR PARTS AMERICA INC - Form 10-Q

at June 30, 2012 and March 31, 2012, respectively

Treasury stock, at cost, 14,400 shares of common stock at June 30, 2012 and March 31, 2012, respectively	(89,000 )	(89,000 )
Additional paid-in capital	114,479,000	98,627,000
Additional paid-in capital-warrant	-	1,879,000
Accumulated other comprehensive loss	(1,438,000 )	(884,000 )
Accumulated deficit	(35,901,000 )	(26,039,000 )
Total shareholders' equity	77,196,000	73,619,000
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>\$ 495,936,000</b>	<b>\$ 501,898,000</b>

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

Table of Contents

MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES  
Consolidated Statements of Operations  
(Unaudited)

	Three Months Ended June 30,	
	2012	2011
Net sales	\$89,023,000	\$70,510,000
Cost of goods sold	76,909,000	63,477,000
Gross profit	12,114,000	7,033,000
Operating expenses:		
General and administrative	11,564,000	8,309,000
Sales and marketing	3,539,000	2,453,000
Research and development	436,000	416,000
Acquisition costs	-	404,000
Total operating expenses	15,539,000	11,582,000
Operating loss	(3,425,000 )	(4,549,000 )
Interest expense, net	5,084,000	1,914,000
Loss before income tax expense	(8,509,000 )	(6,463,000 )
Income tax expense	1,353,000	1,842,000
Net loss	\$(9,862,000 )	\$(8,305,000 )
Basic net loss per share	\$(0.71 )	\$(0.68 )
Diluted net loss per share	\$(0.71 )	\$(0.68 )
Weighted average number of shares outstanding:		
Basic	13,924,641	12,281,530
Diluted	13,924,641	12,281,530

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

Table of Contents

MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES  
 Consolidated Statements of Comprehensive Loss  
 (Unaudited)

	Three Months Ended June 30,	
	2012	2011
Net loss	\$(9,862,000 )	\$(8,305,000)
Other Comprehensive (loss) income, net of tax:		
Unrealized loss on short-term investments	(7,000 )	-
Foreign currency translation	(547,000 )	285,000
Total other comprehensive (loss) income, net of tax	(554,000 )	285,000
Comprehensive loss	\$(10,416,000)	\$(8,020,000)

The accompanying condensed notes to consolidated financial statements are an integral part hereof.



Table of Contents

MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES  
Consolidated Statements of Cash Flows  
(Unaudited)

	Three Months Ended June 30,	
	2012	2011
Cash flows from operating activities:		
Net loss	\$(9,862,000 )	\$(8,305,000 )
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation	843,000	1,183,000
Amortization of intangible assets	543,000	427,000
Amortization of deferred financing costs	363,000	22,000
Amortization of finished goods inventory step-up valuation	-	5,020,000
Loss due to change in fair value of warrant liability	10,000	-
Net recovery of inventory reserves	(777,000 )	(230,000 )
Provision for customer payment discrepancies	200,000	374,000
Provision for doubtful accounts	5,000	15,000
Deferred income taxes	251,000	(76,000 )
Share-based compensation expense	14,000	18,000
Impact of tax benefit on APIC pool from stock options exercised	1,000	5,000
Loss on disposal of assets	37,000	-
Changes in current assets and liabilities:		
Accounts receivable	2,681,000	377,000
Inventory	8,091,000	(13,905,000)
Inventory unreturned	(1,010,000 )	1,405,000
Prepaid expenses and other current assets	1,178,000	3,272,000
Other assets	(58,000 )	(58,000 )
Accounts payable and accrued liabilities	(20,774,000)	(4,531,000 )
Customer finished goods returns accrual	2,704,000	(2,619,000 )
Deferred core revenue	247,000	201,000
Long-term core inventory	(1,298,000 )	(3,082,000 )
Long-term core inventory deposits	(169,000 )	(264,000 )
Customer core returns accrual	(322,000 )	(5,060,000 )
Other liabilities	343,000	(1,026,000 )
Net cash used in operating activities	(16,759,000)	(26,837,000)
Cash flows from investing activities:		
Purchase of plant and equipment	(601,000 )	(357,000 )
Change in short term investments	(7,000 )	(8,000 )
Net cash used in investing activities	(608,000 )	(365,000 )
Cash flows from financing activities:		
Borrowings under revolving loan	22,588,000	52,756,000
Repayments under revolving loan	(24,841,000)	(36,170,000)
Proceeds from term loan	10,000,000	10,000,000
Repayments of term loan	-	(500,000 )
Deferred financing costs	(739,000 )	-
Payments on capital lease obligations	(129,000 )	(129,000 )
Exercise of stock options	5,000	26,000
Excess tax benefit from employee stock options exercised	3,000	11,000
Impact of tax benefit on APIC pool from stock options exercised	(1,000 )	(5,000 )

Edgar Filing: MOTORCAR PARTS AMERICA INC - Form 10-Q

Proceeds from issuance of common stock	15,004,000	-
Stock issuance costs	(1,034,000 )	-
Net cash provided by financing activities	20,856,000	25,989,000
Effect of exchange rate changes on cash	(24,000 )	11,000
Net increase (decrease) in cash	3,465,000	(1,202,000 )
Cash — Beginning of period	32,617,000	2,477,000
Cash — End of period	\$36,082,000	\$1,275,000
Supplemental disclosures of cash flow information:		
Cash paid during the period for:		
Interest	\$6,338,000	\$2,192,000
Income taxes	456,000	-
Non-cash investing and financing activities:		
Common stock issued in business acquisition	\$-	\$4,946,000
Warrants issued in connection with debt	607,000	-

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

Table of Contents

MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES  
Condensed Notes to Consolidated Financial Statements  
June 30, 2012  
(Unaudited)

Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months ended June 30, 2012 are not necessarily indicative of the results that may be expected for the fiscal year ending March 31, 2013. This report should be read in conjunction with the Company’s audited consolidated financial statements and notes thereto for the fiscal year ended March 31, 2012, which are included in the Company’s Annual Report on Form 10-K filed with the Securities and Exchange Commission (“SEC”) on September 28, 2012.

The accompanying consolidated financial statements have been prepared on a consistent basis with, and there have been no material changes to, the accounting policies described in Note 2, Summary of Significant Accounting Policies, to the consolidated financial statements that are presented in the Company’s Annual Report on Form 10-K for the fiscal year ended March 31, 2012.

1. Company Background and Organization

Motorcar Parts of America, Inc. and its subsidiaries (the “Company” or “MPA”) is a leading manufacturer, remanufacturer, and distributor of aftermarket automobile parts. These replacement parts are sold for use on vehicles after initial vehicle purchase. These automotive parts are sold to automotive retail chain stores and warehouse distributors throughout North America and to major automobile manufacturers.

The Company obtains used automobile parts, commonly known as Used Cores, primarily from its customers as trade-ins. It also purchases Used Cores from vendors (core brokers). The customers grant credit to the consumer when the used part is returned to them, and the Company in turn provides a credit to the customers upon return to the Company. These Used Cores are an essential material needed for the remanufacturing operations.

The Company has remanufacturing, warehousing and shipping/receiving operations for automobile parts in North America and Asia. In addition, the Company utilizes various third party warehouse distribution centers in North America.

Pursuant to the guidance provided under the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”), the Company has two reportable segments, rotating electrical and under-the-car product line, based on the way the Company manages, evaluates and internally reports its business activities.

2. Acquisition

On May 6, 2011, the Company entered into and consummated transactions pursuant to the Purchase Agreement. Pursuant to the Purchase Agreement, the Company purchased (i) all of the outstanding equity of FAPL, (ii) all of the outstanding equity of Introcan, Inc., a Delaware corporation (“Introcan”), and (iii) 1% of the outstanding equity of Fapco S.A. de C.V., a Mexican variable capital company (“Fapco”) (collectively, “Fenco”). Since FAPL owned 99% of Fapco prior to these acquisitions, the Company now owns 100% of Fapco.

The unaudited pro forma information presented is for illustrative purposes only and is not necessarily indicative of the results of operations that would have been realized if the acquisition had been completed on the date indicated, nor is it indicative of future operating results. The following historical financial information has been adjusted to give effect to pro forma events that are (i) directly attributable to the acquisition, (ii) factually supportable, and (iii) with respect to statements of operations, expected to have a continuing impact on the combined results, including the amortization of the fair value of the identifiable intangible assets and the cost of goods sold impact related to the fair value step-up of inventory acquired. The unaudited pro forma information does not reflect any operating efficiencies, associated cost savings or additional costs that the Company may achieve with respect to the combined companies.

Table of Contents

The unaudited pro forma financial information presented below for the three months ended June 30, 2011 assumes the acquisition had occurred on April 1, 2011. Financial information presented below for the three months ended June 30, 2012 represents actual results of operations for the period.

	Three Months Ended June 30,	
	2012	2011
Net sales	\$ 89,023,000	\$ 97,044,000
Operating loss	(3,425,000 )	(6,193,000 )
Loss before income tax expense	(8,509,000 )	(8,900,000 )
Net loss	(9,862,000 )	(10,949,000)
Basic net loss per share	\$ (0.71 )	\$ (0.89 )
Diluted net loss per share	\$ (0.71 )	\$ (0.89 )

## 3. Goodwill

The Company had \$68,356,000 of goodwill in connection with its under-the-car product line segment as of June 30, 2012 and March 31, 2012. There were no changes to goodwill this quarter.

As a result of the continued net losses in the Company's under-the-car product line segment for the three months ended June 30, 2012, the Company performed an interim qualitative assessment of its goodwill for potential impairment. Based on historical data, forecasts, and the Company's fiscal 2012 annual goodwill impairment analysis performed for March 31, 2012, the Company concluded that it is not more likely than not that the fair value of its under-the-car product line segment is less than its carrying amount and that performance of the two-step goodwill impairment test was unnecessary for the three months ended June 30, 2012.

## 4. Intangible Assets

The following is a summary of the Company's intangible assets subject to amortization at June 30, 2012 and March 31, 2012.

	Weighted Average Amortization Period	June 30, 2012		March 31, 2012	
		Gross Carrying Value	Accumulated Amortization	Gross Carrying Value	Accumulated Amortization
Intangible assets subject to amortization					
Trademarks	19 years	\$ 11,712,000	\$ 920,000	\$ 11,712,000	\$ 762,000
Customer relationships	11 years	14,144,000	3,142,000	14,144,000	2,787,000
Non-compete agreements	3 years	401,000	254,000	401,000	224,000
Total	15 years	\$ 26,257,000	\$ 4,316,000	\$ 26,257,000	\$ 3,773,000

Table of Contents

Amortization expense for acquired intangible assets for the three months ended June 30, 2012 and 2011 is as follows:

	Three Months Ended June 30,	
	2012	2011
Amortization expense	\$ 543,000	\$ 427,000

The aggregate estimated future amortization expense for intangible assets subject to amortization is as follows:

Year Ending March 31,	
2013 - remaining 9 months	\$ 1,629,000
2014	2,070,000
2015	1,996,000
2016	1,675,000
2017	1,592,000
Thereafter	12,979,000
Total	\$ 21,941,000

#### 5. Accounts Receivable — Net

Included in accounts receivable — net are significant offset accounts related to customer allowances earned, customer payment discrepancies, returned goods authorizations (“RGA”) issued for in-transit unit returns, estimated future credits to be provided for Used Cores returned by the customers and potential bad debts. Due to the forward looking nature and the different aging periods of certain estimated offset accounts, they may not, at any point in time, directly relate to the balances in the open trade accounts receivable.

Accounts receivable — net is comprised of the following:

	June 30, 2012	March 31, 2012
Accounts receivable — trade	\$ 64,778,000	\$ 67,038,000
Allowance for bad debts	(973,000 )	(968,000 )
Customer allowances earned	(16,965,000 )	(16,250,000 )
Customer payment discrepancies	(433,000 )	(280,000 )
Customer returns RGA issued	(5,420,000 )	(5,875,000 )
Customer core returns accruals	(23,836,000 )	(23,629,000 )
Less: total accounts receivable offset accounts	(47,627,000 )	(47,002,000 )
Total accounts receivable — net	\$ 17,151,000	\$ 20,036,000

#### Warranty Returns

The Company allows its customers to return goods to the Company that their end-user customers have returned to them, whether the returned item is or is not defective (warranty returns). The Company accrues an estimate of its exposure to warranty returns based on a historical analysis of the level of this type of return as a percentage of total unit sales. Amounts charged to expense for these warranty returns are considered in arriving at the Company’s net sales. At June 30, 2012, the warranty return accrual of \$2,079,000 was included under the customer returns RGA issued in the above table and the warranty estimate of \$8,205,000 was included in customer finished goods returns accrual in the consolidated balance sheets.



Table of Contents

Change in the Company's warranty return accrual is as follows:

	Three Months Ended June 30,	
	2012	2011
Balance at beginning of period	\$ 9,023,000	\$ 8,969,000
Charged to expense	16,601,000	12,843,000 (1)
Amounts processed	(15,340,000)	(14,692,000) (1)
Balance at end of period	\$ 10,284,000	\$ 7,120,000

(1) Amounts shown above as warranty claims processed and charged to expense in the prior year have been adjusted to conform to the current year presentation.

## 6. Inventory

Inventory is comprised of the following:

	June 30, 2012	March 31, 2012
Non-core inventory		
Raw materials	\$ 29,305,000	\$ 31,560,000
Work-in-process	204,000	153,000
Finished goods	66,240,000	72,171,000
	95,749,000	103,884,000
Less allowance for excess and obsolete inventory	(7,710,000 )	(8,813,000 )
Total	\$ 88,039,000	\$ 95,071,000
Inventory unreturned	\$ 10,829,000	\$ 9,819,000
Long-term core inventory		
Used cores held at the Company's facilities	\$ 47,466,000	\$ 47,206,000
Used cores expected to be returned by customers	4,939,000	5,542,000
Remanufactured cores held in finished goods	24,661,000	25,751,000
Remanufactured cores held at customers' locations	120,970,000	118,402,000
	198,036,000	196,901,000
Less allowance for excess and obsolete inventory	(2,617,000 )	(2,495,000 )
Total	\$ 195,419,000	\$ 194,406,000
Long-term core inventory deposit	\$ 27,108,000	\$ 26,939,000

## 7. Major Customers

The Company's largest customers accounted for the following total percentage of net sales and accounts receivable — trade:

	Three Months Ended June 30,			
	2012		2011	
Sales				
Customer A	36	%	40	%



Customer B	16	%	8	%
Customer C	19	%	9	%

Table of Contents

Accounts receivable - trade	June 30, 2012		March 31, 2012	
Customer A	30	%	31	%
Customer B	10	%	8	%
Customer C	21	%	21	%

The Company's largest suppliers accounted for the following total percentage of raw materials purchases:

Significant supplier purchases	Three Months Ended			
	June 30,			
	2012		2011	
Supplier A	17	%	15	%

## 8. Debt

As of June 30, 2012, the Company had two outstanding credit agreements as described below.

## Parent Company Credit Agreement

The Company has a financing agreement (the "Parent Company Financing Agreement") with a syndicate of lenders, Cerberus Business Finance, LLC, as collateral agent, and PNC Bank, National Association, as administrative agent (the "Parent Company Loans"). The Parent Company Loans consist of: (i) term loans aggregating \$75,000,000 (the "Parent Company Term Loans") and (ii) revolving loans of up to \$20,000,000, subject to borrowing base restrictions and a \$10,000,000 sublimit for letters of credit (the "Parent Company Revolving Loans,"). The Parent Company Loans mature on January 17, 2017. The lenders hold a security interest in substantially all of the assets of the Company's rotating electrical segment. The Parent Company Financing Agreement permits the Company to invest up to \$20,000,000 in Fenco.

In May 2012, the Company entered into a second amendment to the Parent Company Financing Agreement (the "Second Amendment") and borrowed an additional \$10,000,000, for an aggregate of \$85,000,000 (the "Amended Parent Company Term Loans") in term loans. The Second Amendment, among other things, modified the interest rates per annum applicable to the Amended Parent Company Term Loans. The Amended Parent Company Term Loans will bear interest at rates equal to, at the Company's option, either LIBOR plus 8.5% or a base rate plus 7.5%.

The Amended Parent Company Term Loans require quarterly principal payments of \$250,000 beginning on October 1, 2012 and increase to \$600,000 per quarter on April 1, 2013 and to \$1,350,000 on October 1, 2013 until the final maturity date. Among other things, the Second Amendment provides for certain amended financial covenants, and requires that the Company maintain cash and cash equivalents of up to \$10,000,000 in the aggregate until its obligations with respect to a significant supplier have ceased.

The Second Amendment, among other things, requires the Company to maintain certain financial covenants including a maximum senior leverage ratio, a minimum fixed charge coverage ratio, and minimum consolidated earnings before interest, income tax, depreciation and amortization expenses ("EBITDA"). The Company was in compliance with all financial covenants and reporting requirements under the Second Amendment as of June 30, 2012.

There was no outstanding balance on the Parent Company Revolving Loans at June 30, 2012 and March 31, 2012. As of June 30, 2012, \$14,655,000 was available under the Parent Company Revolving Loans. The Company had reserved \$626,000 of the Parent Company Revolving Loans for standby letters of credit for workers' compensation insurance and \$3,185,000 for commercial letters of credit as of June 30, 2012.

In connection with the Second Amendment, the Company issued a warrant (the "Warrant") to Cerberus Business Finance, LLC. Pursuant to the Warrant, Cerberus Business Finance, LLC, may purchase up to 100,000 shares of the Company's common stock for an initial exercise price of \$17.00 per share for a period of five years. The exercise price is subject to adjustments, among other things, for sales of common stock by the Company at a price below the exercise price. The fair value of the Warrant using the Monte Carlo simulation model was \$607,000 at May 24, 2012 and \$617,000 at June 30, 2012. This amount was recorded as a warrant liability which is included in other liabilities in the consolidated balance sheet at June 30, 2012. During the three months ended June 30, 2012, a loss of \$10,000 was recorded in general and administrative expenses due to the change in the fair value of the warrant liability.

## Table of Contents

### Fenco Credit Agreement

The Company's wholly-owned subsidiaries, FAPL and Introcan, as borrowers (the "Fenco Borrowers"), entered into an amended and restated credit agreement, dated May 6, 2011 (the "Fenco Credit Agreement") with Manufacturers and Traders Trust Company as lead arranger, M&T Bank as lender and administrative agent and the other lenders from time to time party thereto (the "Fenco Lenders"). Pursuant to the Fenco Credit Agreement, the Fenco Lenders have made available to the Fenco Borrowers a revolving credit facility in the maximum principal amount of \$50,000,000 (the "Fenco Revolving Facility") and a term loan in the principal amount of \$10,000,000 (the "Fenco Term Loan"). The availability of the Fenco Revolving Facility is subject to a borrowing base calculation consisting of eligible accounts receivable and eligible inventory.

The Fenco Revolving Facility and the Fenco Term Loan, as amended, mature on October 6, 2014. The maturity dates may be accelerated upon the occurrence of an insolvency event or event of default under the Fenco Credit Agreement.

The outstanding balance on the Fenco Revolving Facility was \$46,631,000 and \$48,884,000 at June 30, 2012 and March 31, 2012, respectively. As of June 30, 2012, approximately \$712,000 was reserved for standby commercial letters of credit and \$264,000 was reserved for certain expenses. In addition, \$1,000,000 of the Fenco Revolving Facility was reserved for the Company's operations in Canada. As of June 30, 2012, approximately \$1,146,000 was available under the Fenco Revolving Facility. The Fenco Lenders hold a security interest in substantially all of the assets of the under-the-car product line segment.

The Fenco Borrowers may receive advances under the Fenco Revolving Facility by any one or more of the following options: (i) swingline advances in Canadian or US dollars; (ii) Canadian dollar prime-based loans; (iii) US dollar base rate loans; (iv) LIBOR loans; or (v) letters of credits.

The Fenco Term Loan bears interest at the LIBO rate plus an applicable margin. Outstanding advances under the Revolving Facility bear interest as follows:

- (i) in respect of swingline advances in Canadian dollars and Canadian dollar prime-based loans, at the reference rate announced by the Royal Bank of Canada plus an applicable margin;
- (ii) in respect of swingline advances in US dollars and US dollar base rate loans, at a base rate (which shall be equal to the highest of (x) M&T Bank's prime rate, (y) the Federal Funds Rate plus of 1%, or (z) the one month LIBO rate) plus an applicable margin;
- (iii) in respect of LIBOR loans, at the LIBO rate plus an applicable margin.

The Fenco Credit Agreement, among other things, requires the Fenco Borrowers to maintain certain financial covenants. As of June 30, 2012, the Fenco Borrowers were in compliance with all financial covenants and reporting requirements under the Fenco Credit Agreement.

Neither the Parent Company Financing Agreement nor the Fenco Credit Agreement contain any cross default provisions with respect to the other agreement.

### 9. Accounts Receivable Discount Programs

Both of the Company's segments use receivable discount programs with certain customers and their respective banks. Under these programs, the Company may sell those customers' receivables to those banks at a discount to be agreed upon at the time the receivables are sold. These discount arrangements allow the Company to accelerate collection of customers' receivables.



Table of Contents

The following is a summary of the Company's accounts receivable discount programs:

	Three Months Ended			
	June 30,			
	2012		2011	
Receivables discounted	\$	77,495,000	\$	47,387,000
Weighted average days		313		309
Annualized weighted average discount rate		2.8	%	3.1
Amount of discount as interest expense	\$	1,896,000	\$	1,269,000

## 10. Net Loss Per Share

Basic net loss per share is computed by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted net income per share includes the effect, if any, from the potential exercise or conversion of securities, such as stock options and warrants, which would result in the issuance of incremental shares of common stock.

The following presents a reconciliation of basic and diluted net loss per share.

	Three Months Ended			
	June 30,			
	2012		2011	
Net loss	\$	(9,862,000 )	\$	(8,305,000 )
Basic shares		13,924,641		12,281,530
Effect of dilutive stock options and warrants		-		-
Diluted shares		13,924,641		12,281,530
Net loss per share:				
Basic	\$	(0.71 )	\$	(0.68 )
Diluted	\$	(0.71 )	\$	(0.68 )

The effect of dilutive options and warrants excludes 1,451,784 shares subject to options and 100,000 shares subject to warrants with exercise prices ranging from \$1.80 to \$17.00 per share for the three months ended June 30, 2012 and 1,578,384 shares subject to options and 546,283 shares subject to warrants with exercise prices ranging from \$1.80 to \$15.06 per share for the three months ended June 30, 2011 — all of which were anti-dilutive.

## 11. Income Taxes

The Company recorded income tax expenses for the three months ended June 30, 2012 and 2011. This is primarily due to the federal and state income tax provision on pretax income in the U.S. and not recognizing income tax benefits related to the net losses of Fenco's Canadian operations for the three months ended June 30, 2012 and 2011 due to the recoverability of these tax benefits not being deemed by the Company to be more likely than not to be realized. In addition, for the three months ended June 30, 2012 and 2011, the Company recorded \$48,000 and \$47,000, respectively, of income tax expense specifically related to the Fenco subsidiaries located in Mexico, a separate tax jurisdiction.

The income tax expenses, excluding the net losses of Fenco's Canadian operations, reflect income tax rates of 37.7%, which are higher than the federal statutory rates primarily due to state income taxes, which were partially offset by the benefit of lower statutory tax rates in foreign taxing jurisdictions.

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction, various states and foreign jurisdictions with varying statutes of limitations.

Table of Contents

## 12. Financial Risk Management and Derivatives

Purchases and expenses denominated in currencies other than the U.S. dollar, which are primarily related to the Company's facilities overseas, expose the Company to market risk from material movements in foreign exchange rates between the U.S. dollar and the foreign currency. The Company's primary risk exposure is from changes in the rate between the U.S. dollar and the Mexican peso related to the operation of the Company's facilities in Mexico. The Company enters into forward foreign currency exchange contracts to exchange U.S. dollars for Mexican pesos in order to mitigate this risk. The extent to which forward foreign currency exchange contracts are used is modified periodically in response to management's estimate of market conditions and the terms and length of specific purchase requirements to fund those overseas facilities and purchases.

The Company enters into forward foreign currency exchange contracts in order to reduce the impact of foreign currency fluctuations and not to engage in currency speculation. The use of derivative financial instruments allows the Company to reduce its exposure to the risk that the eventual cash outflow resulting from funding the expenses of the foreign operations and purchases will be materially affected by changes in exchange rates. The Company does not hold or issue financial instruments for trading purposes. The forward foreign currency exchange contracts are designated for forecasted expenditure requirements to fund foreign operations and purchases.

The Company had forward foreign currency exchange contracts with a U.S. dollar equivalent notional value of \$13,169,000 and \$13,494,000 at June 30, 2012 and March 31, 2012, respectively. These contracts generally expire in a year or less, at rates agreed at the inception of the contracts. The counterparty to this derivative transaction is a major financial institution with investment grade or better credit rating; however, the Company is exposed to credit risk with this institution. The credit risk is limited to the potential unrealized gains (which offset currency fluctuations adverse to the Company) in any such contract should this counterparty fail to perform as contracted. Any changes in the fair values of forward foreign currency exchange contracts are reflected in current period earnings and accounted for as an increase or offset to general and administrative expenses.

The following table shows the effect of the Company's derivative instruments on its consolidated statements of operations:

Derivatives Not Designated as Hedging Instruments	Gain (Loss) Recognized within General and Administrative Expenses	
	Three Months Ended	
	June 30,	
	2012	2011
Forward foreign currency exchange contracts	\$ (91,000 )	\$ (88,000 )

The fair value of the forward foreign currency exchange contracts of \$212,000 and \$121,000 is included in other current liabilities in the consolidated balance sheet at June 30, 2012 and March 31, 2012, respectively.



Table of Contents

## 13. Fair Value Measurements

The following table summarizes the Company's financial assets and liabilities measured at fair value, by level within the fair value hierarchy as of June 30, 2012 and March 31, 2012:

	Fair Value	June 30, 2012 Fair Value Measurements Using Inputs Considered as			Fair Value	March 31, 2012 Fair Value Measurements Using Inputs Considered as		
		Level 1	Level 2	Level 3		Level 1	Level 2	Level 3
<b>Assets</b>								
Short-term investments								
Mutual funds	\$337,000	\$337,000	-	-	\$342,000	\$342,000	-	-
<b>Liabilities</b>								
Other current liabilities								
Deferred compensation	337,000	337,000	-	-	342,000	342,000	-	-
Forward foreign currency exchange contracts	212,000	-	\$212,000	-	121,000	-	\$121,000	-
<b>Other liabilities</b>								
Warrant liability	617,000	-	-	\$617,000	-	-	-	-

The Company's short-term investments, which fund its deferred compensation liabilities, consist of investments in mutual funds. These investments are classified as Level 1 as the shares of these mutual funds trade with sufficient frequency and volume to enable the Company to obtain pricing information on an ongoing basis.

The forward foreign currency exchange contracts are primarily measured based on the foreign currency spot and forward rates quoted by the banks or foreign currency dealers. During the three months ended June 30, 2012 and 2011, a loss of \$91,000 and \$88,000, respectively, was recorded in general and administrative expenses due to the change in the value of the forward foreign currency exchange contracts subsequent to entering into the contracts.

The Company estimates the fair value of the warrant liability using level 3 inputs and the Monte Carlo simulation model at each balance sheet date. This amount is recorded as a warrant liability which is included in other liabilities in the consolidated balance sheet at June 30, 2012. Any subsequent changes in the fair value of the warrant liability will be recorded in current period earnings as a general and administrative expense. During the three months ended June 30, 2012, a loss of \$10,000 was recorded in general and administrative expenses due to the change in the fair value of the warrant liability from May 24, 2012 to June 30, 2012.

The assumptions used to determine the fair value of the warrant liability were:

	June 30, 2012
Risk free interest rate	0.72 %
Expected life	4.90
Expected volatility	56.54 %
Dividend yield	-

Probability of future financing	75.00	%
---------------------------------	-------	---

The risk free interest rate used was based on U.S. treasury-note yields with terms commensurate with the remaining term of the Warrant. The expected life is based on the remaining contractual term of the Warrant and the expected volatility is based on the Company's daily historical volatility over a period commensurate with the remaining term of the Warrant. The probability of future financing was based on the expected Fenco Credit Line.

Table of Contents

A summary of the change to the Company's warrant liability, as measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the three months ended June 30, 2012 and 2011 is presented below:

	Three Months Ended June 30,	
	2012	2011
Beginning balance	\$ -	\$ -
Newly issued	607,000	-
Total losses included in net loss	10,000	-
Warrants exercised	-	-
Net transfers in (out) of Level 3	-	-
Ending balance	\$ 617,000	\$ -

During the three months ended June 30, 2012, the Company had no significant measurements of assets or liabilities at fair value on a nonrecurring basis subsequent to their initial recognition.

The carrying amounts of cash, short-term investments, accounts receivable, accounts payable and accrued liabilities approximate their fair value due to the short-term nature of these instruments. The carrying amounts of the revolving loans, term loans and other long-term liabilities approximate their fair value based on current rates for instruments with similar characteristics.

#### 14. Segment Information

The Company has two reportable segments, the rotating electrical segment and the under-the-car product line segment, based on the way the Company manages, evaluates and internally reports its business activities.

The rotating electrical segment is comprised of the Company's alternator and starter business. This segment remanufactures, produces, and distributes alternators and starters for import and domestic cars, light trucks, heavy duty, agricultural and industrial applications. These replacement parts are sold for use on vehicles after initial vehicle purchase.

The under-the-car product line segment manufactures, remanufactures and distributes new and remanufactured aftermarket auto parts, including steering components, brake calipers, master cylinders, hub assembly and bearings, clutches and clutch hydraulics for virtually all passenger and truck vehicles.

The Company's products are sold to automotive retail chain stores, warehouse distributors, and to major automobile manufacturers throughout North America.

The results of operations of Fenco have been included from the date of acquisition on May 6, 2011. Financial information relating to the Company's reportable segments is as follows:

Selected income statement data	Three months ended June 30, 2012			
	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
Net sales to external customers	\$ 46,799,000	\$ 42,224,000	\$ -	\$ 89,023,000
Gross profit (loss)	14,819,000	(2,705,000 )	-	12,114,000
Operating income (loss)	6,697,000	(10,122,000 )	-	(3,425,000 )
Net income (loss)	2,367,000	(12,229,000 )	-	(9,862,000 )



Table of Contents

Selected income statement data	Three months ended June 30, 2011			
	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
Net sales to external customers	\$39,016,000	\$ 31,494,000	\$ -	\$ 70,510,000
Intersegment revenue, net of cost	776,000	-	(776,000 )	-
Gross profit (loss)	12,756,000	(5,497,000 )	(226,000 )	7,033,000
Operating income (loss)	4,792,000	(9,115,000 )	(226,000 )	(4,549,000 )
Net income (loss)	2,226,000	(10,305,000 )	(226,000 )	(8,305,000 )

Selected balance sheet data	June 30, 2012			
	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
Current assets	\$ 112,355,000	\$ 78,140,000	\$(29,165,000)	\$ 161,330,000
Non-current assets	192,689,000	183,208,000	(41,291,000)	334,606,000
Total assets	\$305,044,000	\$ 261,348,000	\$(70,456,000)	\$495,936,000
Current liabilities	\$57,617,000	\$ 125,014,000	\$(29,165,000)	\$ 153,466,000
Non-current liabilities	95,193,000	206,429,000	(36,348,000)	265,274,000
Total liabilities	152,810,000	331,443,000	(65,513,000)	418,740,000
Equity (deficit)	152,234,000	(70,095,000 )	(4,943,000 )	77,196,000
Total liabilities and equity	\$305,044,000	\$ 261,348,000	\$(70,456,000)	\$495,936,000

Selected balance sheet data	March 31, 2012			
	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
Current assets	\$ 115,451,000	\$ 81,778,000	\$(28,998,000)	\$ 168,231,000
Non-current assets	179,167,000	186,896,000	(32,396,000)	333,667,000
Total assets	\$294,618,000	\$ 268,674,000	\$(61,394,000)	\$501,898,000
Current liabilities	\$72,987,000	\$ 126,430,000	\$(28,998,000)	\$ 170,419,000
Non-current liabilities	85,201,000	200,112,000	(27,453,000)	257,860,000
Total liabilities	158,188,000	326,542,000	(56,451,000)	428,279,000
Equity (deficit)	136,430,000	(57,868,000 )	(4,943,000 )	73,619,000
Total liabilities and equity	\$294,618,000	\$ 268,674,000	\$(61,394,000)	\$501,898,000

Selected cash flow data	Three months ended June 30, 2012			
	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
Net cash used in operating activities	\$(10,606,000)	\$ (6,153,000 )	\$ -	\$(16,759,000)
Net cash used in investing activities	(405,000 )	(203,000 )	-	(608,000 )
Net cash provided by (used in) financing activities	23,148,000	(2,292,000 )	-	20,856,000
Effect of exchange rate changes on cash	(24,000 )	-	-	(24,000 )
Cash — Beginning of period	32,379,000	238,000	-	32,617,000
Cash — End of period	35,718,000	364,000	-	36,082,000
Additional selected financial data				
Depreciation and amortization	\$735,000	\$ 651,000	\$ -	\$ 1,386,000
Capital expenditures	398,000	203,000	-	601,000

Table of Contents

Selected cash flow data	Three months ended June 30, 2011			Consolidated
	Rotating Electrical	Under-the-Car Product Line	Eliminations	
Net cash provided by (used in) operating activities	\$4,838,000	\$ (31,675,000 )	\$ -	\$(26,837,000)
Net cash used in investing activities	(320,000 )	(45,000 )	-	(365,000 )
Net cash provided by financing activities	17,931,000	8,058,000	-	25,989,000
Effect of exchange rate changes on cash	11,000	-	-	11,000
Cash — Beginning of period	2,477,000	-	-	2,477,000
Cash — End of period	715,000	560,000	-	1,275,000
Additional selected financial data				
Depreciation and amortization	\$888,000	\$ 722,000	\$ -	\$1,610,000
Capital expenditures	312,000	45,000	-	357,000

## 15. Equity Transaction

In April 2012, the Company entered into a Subscription Agreement and a Registration Rights Agreement to raise approximately \$15,004,000 in gross proceeds and net proceeds of \$13,970,000 after expenses through a private placement of its common stock. Pursuant to the terms of the Subscription Agreement, certain accredited investors purchased an aggregate of 1,936,000 shares of common stock in a private placement exempt from registration under the Securities Act in reliance upon Rule 506 of Regulation D, for a purchase price of \$7.75 per share. The Company used the proceeds to enhance the integration of its Fenco acquisition and for general corporate purposes.

Pursuant to the Registration Rights Agreement, the Company has agreed to file a registration statement with the SEC to register for resale the common stock sold in the private placement not later than 45 days after the closing of the private placement and to use commercially reasonable efforts to cause such registration statement to be declared effective, subject to certain exceptions, within 60 days of closing (or 120 days in the event of an SEC review). Failure to meet these deadlines and certain other events may result in the Company's payment to the Purchasers of liquidated damages in the amount of 1.0% of the purchase price per 30-day period pending filing of the registration statement, effectiveness of the registration statement or other events, as applicable. On June 12, 2012, the Company filed a registration statement under the Securities Act of 1933 to register the shares of common stock; however, the registration statement has yet to be declared effective and the Company began accruing liquidated damages starting on August 25, 2012. These amounts may be settled either in cash or, at the option of the purchaser, in shares of the Company's common stock.

## 16. Subsequent Events

## Parent Company Credit Agreement

In August 2012, the Company entered into a third amendment and waiver to the Parent Company Financing Agreement (the "Third Amendment") which, among other things, (i) permitted the Company to enter into the Fenco Credit Line described below, (ii) to make additional investments in Fenco in an aggregate amount not to exceed \$20,000,000 at any time outstanding, (iii) added additional reporting requirements regarding financial reports and material notices under the Fenco Credit Line described below, and (iv) removed the Second Amendment requirement that the Company maintain cash and cash equivalents of up to \$10,000,000.

## Fenco Credit Agreement

In August 2012, Fenco entered into a second amendment to the Fenco Credit Agreement (the "Fenco Second Amendment") with the Fenco lenders which, among other things, (i) extended the maturity date to October 6, 2014, (ii)

amended the maximum amount of the revolving facility to (y) \$55,000,000 for the period up to and including December 31, 2012 and (z) \$50,000,000 for the period on or after January 1, 2013 through October 6, 2014, (iii) replaced the repayment schedule and the amounts for the term loan to require quarterly principal payments of \$500,000 beginning on June 30, 2013 and increasing to \$1,000,000 per quarter beginning December 31, 2013 through September 30, 2014, and the remaining unpaid principal amount is due on the final maturity date, (iv) provided for certain mandatory prepayments of the term loan, and (v) revised certain financial covenants regarding minimum EBITDA, minimum fixed charge coverage, unused borrowing availability under the Fenco revolving credit facility, and maximum capital expenditures.

Neither the Parent Company Financing Agreement nor the Fenco Credit Agreement contain any cross default provisions with respect to the other agreement.

## Table of Contents

### Strategic Cooperation Agreement

In August 2012, the Company entered into a revolving credit agreement (the “Agreement”) with Wanxiang America Corporation (the “Supplier”) and Fenco. Under the terms of the Agreement, the Supplier agreed to provide a revolving credit line for purchases of automotive parts and components by Fenco in an aggregate principal amount not to exceed \$22,000,000 (the “Fenco Credit Line”), of which \$2,000,000 will only be available for accrued interest and other amounts payable (the “Obligations”). Payment for all purchases will be due and payable 120 days after the date of the bill of lading. Any amounts remaining unpaid following the due date will bear interest at a rate of 1% per month. The Fenco Credit Line will mature on July 31, 2017. Among other things, the Agreement requires that Fenco, on an annual basis, purchase at least approximately \$33,000,000 of new automotive parts and components. After July 1, 2014, the Supplier has the right to settle up to \$8,000,000 (the “Receivable Sale Option”) of the Company’s outstanding Obligations in exchange, at the Company’s option, for (i) shares of the Company’s common stock valued at \$7.75 per share, subject to certain adjustments, or (ii) cash in an amount equal to 135% of the amount of the outstanding Obligations sold to the Company. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. The Obligations under the Agreement are guaranteed by the Company and certain of its subsidiaries.

In connection with this Agreement, the Company also issued a warrant (the “Supplier Warrant”) to the Supplier to purchase up to 516,129 shares of the Company’s common stock for an initial exercise price of \$7.75 per share exercisable at any time after two years from August 22, 2012 and on or prior to September 30, 2017. The exercise price is subject to adjustments, among other things, for sales of common stock by the Company at a price below the exercise price. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. The Company is obligated to issue no more than an aggregate of 1,032,258 shares of its common stock in connection with the Receivable Sale Option and Supplier Warrant. The Obligations under this Agreement are subordinated to the Company’s obligations under the parent company financing agreement. The fair value of the Supplier Warrant at the date of grant was \$1,018,000 using the Monte Carlo simulation model. This amount will be recorded as a warrant liability which is included in other liabilities in the consolidated balance sheets and any subsequent changes in fair value of this Supplier Warrant will be recorded in current period earnings as a general and administrative expense. The following assumptions were used to calculate the preliminary fair value of the warrants: dividend yield of 0%; expected volatility of 56.28%; risk-free interest rate of 0.71%; 0% probability of future financing; and an expected life of 5.11 years.

### Under-the-car Product Line Turnaround-Plan

In connection with the Company’s under-the-car product line turnaround plan, during the second quarter of fiscal 2013, the Company discontinued supplying its products to a major non-profitable customer of the under-the-car product line segment. The net sales to this customer represented approximately 30.2% for three months ended June 30, 2012 and 20.8% for the year ended March 31, 2012, of net sales for the under-the-car product line segment. The Company has no further obligation to accept additional product returns from this customer. In accordance with the Company’s net-of-core revenue recognition policy, the Company expects to record revenue from the sale of these Remanufactured Cores which were previously recorded as a customer core returns accrual and the related long-term core inventory in the consolidated balance sheet. The Company believes the loss of this major customer is a possible triggering event for potential impairment of the Company’s goodwill and intangible assets during the second quarter of fiscal 2013. Accordingly, the Company will perform an interim impairment test as of the end of the second quarter of fiscal 2013.

In addition, during the third quarter of fiscal 2013, the Company reached an agreement with one of its third party logistic service providers located in Pennsylvania to terminate its services provided to the under-the-car product line segment effective November 5, 2012. Among other things, this agreement requires the Company (i) to pay all invoice amounts and other invoices for services rendered up to and the date of actual vacating of the premises, (ii) Fenco will pay a termination fee of approximately \$1,402,000 representing 25% discounts applied to invoices starting in



February 2012 and continued through July 2012, and (iii) Fenco agreed to maintain an inventory on hand of no less than \$5,000,000 until the final 30 day period of occupancy at the Fenco distribution center locations. In addition, the Company agreed to pay \$95,000 per month all-inclusive rental fee to use the property for period not to exceed eight months from the termination date.

Table of Contents

Equity Transaction

Pursuant to the Registration Rights Agreement, the Company has agreed to file a registration statement with the SEC to register for resale the common stock sold in the private placement not later than 45 days after the closing of the private placement and to use commercially reasonable efforts to cause such registration statement to be declared effective, subject to certain exceptions, within 60 days of closing (or 120 days in the event of an SEC review). Failure to meet these deadlines and certain other events may result in the Company's payment to the Purchasers of liquidated damages in the amount of 1.0% of the purchase price per 30-day period pending filing of the registration statement, effectiveness of the registration statement or other events, as applicable. On June 12, 2012, the Company initially filed a registration statement under the Securities Act of 1933 to register the shares of common stock; however, the registration statement has yet to be declared effective and the Company began accruing liquidated damages starting on August 25, 2012. These amounts may be settled either in cash or, at the option of the purchaser, in shares of the Company's common stock.

17. New Accounting Pronouncements

Comprehensive Income

In June 2011, the FASB issued guidance which requires an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income, or in two separate but consecutive statements. This guidance eliminates the option to present components of other comprehensive income as a part of the statement of equity. This guidance should be applied, retrospectively, for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011. Other than the change in presentation, the Company has determined the changes from the adoption of this guidance on April 1, 2012 did not have an impact on its consolidated financial position and the results of operations.

Testing Goodwill for Impairment

In September 2011, the FASB issued an amendment which gives an entity the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If an entity determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step goodwill impairment test is unnecessary. If an entity determines that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then it is required to perform the first step of the two-step goodwill impairment test. If the carrying value of the reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any. The amendments are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. Early adoption is permitted if an entity's financial statements for the most recent annual or interim period have not yet been issued. The adoption of this guidance on April 1, 2012 did not have any impact on the Company's consolidated financial position and the results of operations.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis presents factors that Motorcar Parts of America, Inc. and its subsidiaries ("our," "we" or "us") believe are relevant to an assessment and understanding of our consolidated financial position and results of operations. This financial and business analysis should be read in conjunction with our March 31, 2012 audited consolidated financial statements included in our Annual Report on Form 10-K filed with the SEC on September 28, 2012.

Disclosure Regarding Private Securities Litigation Reform Act of 1995

This report contains certain forward-looking statements with respect to our future performance that involve risks and uncertainties. Various factors could cause actual results to differ materially from those projected in such statements. These factors include, but are not limited to: concentration of sales to certain customers, changes in our relationship with any of our major customers, the increasing customer pressure for lower prices and more favorable payment and other terms, the increasing demands on our working capital, the significant strain on working capital associated with large Remanufactured Core inventory purchases from customers, our ability to obtain any additional financing we may seek or require, our ability to maintain positive cash flows from operations, potential future changes in our previously reported results as a result of the identification and correction of errors in our accounting policies or procedures or potential material weaknesses in our internal controls over financial reporting, lower revenues than anticipated from new and existing contracts, our failure to meet the financial covenants or the other obligations set forth in our credit agreements and our lenders' refusal to waive any such defaults, any meaningful difference between projected production needs and ultimate sales to our customers, increases in interest rates, changes in the financial condition of any of our major customers, the impact of high gasoline prices, the potential for changes in consumer spending, consumer preferences and general economic conditions, increased competition in the automotive parts industry, including increased competition from Chinese and other offshore manufacturers, difficulty in obtaining Used Cores and component parts or increases in the costs of those parts, political, criminal or economic instability in any of the foreign countries where we conduct operations, currency exchange fluctuations, unforeseen increases in operating costs, our ability to integrate our Fenco operations, and other factors discussed herein and in our other filings with the SEC.

Management Overview

We are a leading manufacturer, remanufacturer, and distributor of aftermarket automobile parts.

We historically have remanufactured alternators and starters for import and domestic cars, light trucks, heavy duty, agricultural and industrial applications. As a result of our May 2011 acquisition of the business formerly operated by FAPL, we also manufacture, remanufacture and distribute new and remanufactured steering components, brake calipers, master cylinders, hub assembly and bearings, and clutches and clutch hydraulics for virtually all passenger and truck vehicles. We intend to focus our efforts in the near term on four major categories: rotating electrical, brakes, steering, and wheel hubs and bearings. All of these parts are non-discretionary.

We have two reportable segments, our existing product lines were included under the rotating electrical and the product lines from our FAPL acquisition were included under the under-the-car product line, based on the way we manage, evaluate and internally report our business activities.

The after-market for automobile parts is divided into two markets. The first market is the do-it-yourself ("DIY") market, which is generally serviced by the large retail chain outlets. Consumers who purchase parts from the DIY channel generally install parts into their vehicles themselves. In most cases, this is a cheaper alternative than having the repair performed by a professional installer. The second market is the professional installer market, commonly known as the

do-it-for-me (“DIFM”) market. This market is serviced by the traditional warehouse distributors, the dealer networks, and the commercial divisions of retail chains. Generally, the consumer in this channel is a professional parts installer.

Our products are distributed to both the DIY and DIFM markets and are distributed predominantly throughout North America. We sell our products to the largest auto parts retail and traditional warehouse chains and to major automobile manufacturers for both their aftermarket programs and their warranty replacement programs (“OES”). Demand and replacement rates for aftermarket remanufactured automobile parts generally increase with the age of vehicles and increases in miles driven.

## Table of Contents

Historically, the largest share of our business was in the DIY market. While that is still the case, our DIFM business is now a significant part of our business. In difficult economic times, we believe consumers are more likely to purchase lower cost replacement parts in both the DIY and DIFM markets. We focus on supplying both these channels with the most cost efficient replacement parts for the consumer to purchase.

The DIFM market is an attractive opportunity for growth. We are positioned to benefit from this market opportunity in two ways: (1) our auto parts retail customers are expanding their efforts to target the DIFM market and (2) we sell our products under private label and our Quality-Built®, Talon®, Xtreme®, Reliance™, Fenco™, Dynapak®, and other brand names directly to suppliers that focus on professional installers. In addition, we sell our products to OE manufacturers for distribution to the professional installer both for warranty replacement and their general aftermarket channels. We have been successful in growing sales to this market.

### Under-the-car Product Line Turnaround Plan

Our top turnaround priority continues to be improvement of the financial performance of our under-the-car product line business to position it for sustained profitability and growth in the long-term. At the same time we are focused on maintaining strong liquidity and bringing the level of customer service in our under-the-car business to the excellent level of customer service we had achieved and strive to maintain in our rotating electrical business. We have been systematically and aggressively implementing our under-the-car product line turnaround plan since acquisition with our initial goal to enhance customer service followed by our plan to streamline the operations, with a goal of achieving profitability and positive cash flow for the under-the-car business. This turnaround plan is built on the following elements: upgrading customer service levels; focusing on product excellence; discontinuing certain product offerings; improving manufacturing and logistics productivity; and implementing cost savings throughout the operating model.

**Customer Service Levels.** We have made certain inventory purchases above our normal cost in order to expedite improving customer service levels. This initiative has resulted in significant improvements in our customers' order fill rates. As a result, we had to increase our inventory levels by approximately \$27 million in the aggregate from May 2011 through the quarter ended December 31, 2011. These inventory levels declined in the quarter ended June 30, 2012 to below the May 2011 levels. We expect these inventory levels to decrease as we continue to normalize our operations.

**Product Excellence.** We continue to place significant attention on improving product excellence in our under-the-car product line business. We have implemented a personnel training program at Fenco's facilities in Monterrey, Mexico and have also implemented new quality control systems including new end of line testing at all of our production facilities. Throughout our system we have engaged third party labs to test purchased products.

**Review of Product Offerings.** With our Fenco acquisition we have added several new product lines which are vehicle operation critical. We have reviewed and continue to review the market opportunities for our products and potential products. In the third quarter of fiscal 2012, we discontinued the CV axle product line and shut-down the related facility. We have successfully supported our customers through this transition and continue to sell down the remaining CV axle inventory. Additionally, we exited the clutch product line during the second quarter of fiscal 2013.

**Manufacturing Productivity.** We have implemented a process of continuing improvements at Fenco facilities and expect to see enhancement to productivity as we introduce lean operating disciplines.

During the second quarter of fiscal 2013, we discontinued supplying our products to a major non-profitable customer of this segment. The net sales to this customer represented approximately 30.2% for three months ended June 30, 2012 and 20.8% for the year ended March 31, 2012, of net sales for this segment. We have no further obligation to accept

additional product returns from this customer. In accordance with our net-of-core revenue recognition policy, we expect to record revenue from the sale of these Remanufactured Cores which were previously recorded as a customer core returns accrual and the related long-term core inventory in the consolidated balance sheet. We believe the loss of this major customer is a possible triggering event for potential impairment of our goodwill and intangible assets during the second quarter of fiscal 2013. Accordingly, we will perform an interim impairment test as of the second quarter of fiscal 2013.

Table of Contents

In addition, during the third quarter of fiscal 2013, we reached an agreement with one of our third party logistic service providers located in Pennsylvania to terminate its services provided to the under-the-car product line segment effective November 5, 2012. Among other things, this agreement requires us to (i) pay all invoice amounts and other invoices for services rendered up to and the date of actual vacating of the premises, (ii) pay a termination fee of approximately \$1,402,000 representing 25% discounts applied to invoices starting in February 2012 and continued through July 2012, and (iii) agree to maintain inventory on hand of no less than \$5,000,000 until the final 30 day period of occupancy at the Fenco distribution center locations. In addition, we agreed to pay \$95,000 per month all-inclusive rental fee to use the property for period not to exceed eight months from the termination date.

Our implementation of our plan for Fenco has taken longer and cost more than initially anticipated. We anticipate continuing to refine this turnaround plan as the various elements are implemented. We expect these and related initiatives will be substantially completed in the first quarter of fiscal 2014. Our ability to successfully implement this plan and the timing of our implementation of this plan will depend on, among other things, our customer and vendor support and the financial resources that are or will become available for implementation of this plan. In August 2012, Fenco entered into a second amendment to the Fenco Credit Agreement which, among other things, amended the maximum amount of the revolving facility to (i) \$55,000,000 for the period up to and including December 31, 2012 and (ii) \$50,000,000 for the period on or after January 1, 2013 through October 6, 2014. In August 2012, we entered into a revolving credit agreement with the Supplier and Fenco pursuant to which the Supplier agreed to provide a revolving credit line for purchases of automotive parts and components by Fenco in an aggregate principal amount not to exceed \$22,000,000, of which \$2,000,000 will only be available for accrued interest and other amounts payable. We are also currently negotiating our accounts payable with some of Fenco's suppliers and vendors, of which approximately \$51,000,000 was past due at November 12, 2012. We cannot assure the outcome of these negotiations or that we will achieve the cost savings or other operational changes in the manner expected.

## Results of Operations for the Three Months Ended June 30, 2012 and 2011

The following discussion and analysis should be read in conjunction with the financial statements and notes thereto appearing elsewhere herein. The acquisition of Fenco on May 6, 2011 has had a significant impact on the comparability of results as discussed below.

The following table summarizes certain key operating data by segment for the periods indicated:

Three months ended June 30, 2012	Rotating Electrical	Under-the-Car Product Line	Consolidated
Gross profit (loss) percentage	31.7 %	(6.4 ) %	13.6 %
Cash flow used in operations	\$(10,606,000)	\$ (6,153,000 )	\$(16,759,000)
Finished goods turnover (annualized) (1)	6.7	3.6	4.4
Annualized return on equity (2)	-	-	(53.6 ) %
<b>2011</b>			
Gross profit (loss) percentage	32.1 %	(17.5 ) %	10.0 %
Cash flow provided by (used in) operations	\$4,838,000	\$ (31,675,000 )	\$(26,837,000)
Finished goods turnover (annualized) (1)	5.1	4.0	3.3
Annualized return on equity (2)	-	-	(28.4 ) %

(1) Annualized finished goods turnover for the fiscal quarter is calculated by multiplying cost of sales for the quarter by 4 and dividing the result by the average between beginning and ending non-core finished goods inventory

values for the fiscal quarter. We believe this provides a useful measure of our ability to turn production into revenues.

- (2) Annualized return on equity is computed as consolidated net income for the fiscal quarter multiplied by 4 and dividing the result by beginning consolidated shareholders' equity. Annualized return on equity measures our ability to invest shareholders' funds profitably.



Table of Contents

## Net Sales and Gross Profit

The following table summarizes net sales and gross profit by segment for the three months ended June 30, 2012 and 2011:

Three months ended June 30,	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated
2012				
Net sales	\$46,799,000	\$ 42,224,000	\$ -	\$ 89,023,000
Cost of goods sold	31,980,000	44,929,000	-	76,909,000
Gross profit (loss)	14,819,000	(2,705,000 )	-	12,114,000
Cost of goods sold as a percentage of net sales	68.3 %	106.4 %	-	86.4 %
Gross profit (loss) percentage	31.7 %	(6.4 ) %	-	13.6 %
2011				
Net sales	\$39,792,000	\$ 31,494,000	\$ (776,000 )	\$ 70,510,000
Cost of goods sold	27,036,000	36,991,000	(550,000 )	63,477,000
Gross profit (loss)	12,756,000	(5,497,000 )	(226,000 )	7,033,000
Cost of goods sold as a percentage of net sales	67.9 %	117.5 %	-	90.0 %
Gross profit (loss) percentage	32.1 %	(17.5 ) %	-	10.0 %

Net Sales. Our consolidated net sales for the three months ended June 30, 2012 increased by \$18,513,000, or 26.3%, to \$89,023,000 compared to net sales for the three months ended June 30, 2011 of \$70,510,000. The increase in consolidated net sales was due primarily to (i) the full quarter impact of our May 6, 2011 acquisition of Fenco, and (ii) increase in net sales in our rotating electrical product line of \$7,007,000 or 17.6%, primarily to the existing customers in our rotating electrical product line.

Cost of Goods Sold/Gross Profit. Our consolidated cost of goods sold as a percentage of consolidated net sales decreased during the three months ended June 30, 2012 to 86.4% from 90.0% for the three months ended June 30, 2011, resulting in a corresponding increase in our consolidated gross profit percentage of 3.6% to 13.6% for the three months ended June 30, 2012 from 10.0% for the three months ended June 30, 2011.

- Rotating electrical product line

The gross profit percentage in our rotating electrical product line decreased to 31.7% from 32.1% during the three months ended June 30, 2011. Our gross profit in our rotating electrical product line for the three months ended June 30, 2012 was impacted by the \$1,665,000 of marketing and certain other allowances made in connection with the purchase of inventory from a new customer we acquired in the first quarter of fiscal 2013. Excluding the impact of these allowances, our gross profit for the three months ended June 30, 2012 would have been 34.0% for the rotating electrical product line, which reflects lower per unit manufacturing costs.

- Under-the-car product line

The gross profit percentage in our under-the-car product line was negative 6.4% and 17.5% for three months ended June 30, 2012 and 2011, respectively, representing a negative gross profit of \$2,705,000 and \$5,497,000 for the same periods. Our gross profit in our under-the-car product line for the three months ended June 30, 2012, was primarily impacted by higher production, warehousing and distribution costs. Higher production, warehousing and distribution costs were due to the increase in under-absorption of manufacturing overhead on lower production levels.



Table of Contents

In addition, our gross profit during three months ended June 30, 2012 was further impacted by (i) losses of \$711,000 related to certain unprofitable product lines we stopped selling and supporting in December 2011, (ii) contractual customer penalties of \$1,065,000, (iii) vendor support allowance of \$645,000, (iv) allowance to a customer of \$355,000 in connection with a return of certain products, and (v) premium freight cost of \$45,000 in order to improve our fill rates and ability to service our customers.

Excluding the impact of the above items related to the under-the-car product line, the gross profit for three months ended June 30, 2012, would have been 0.3%. We anticipate that the gross profit will be improved after implementation of our planned cost savings initiatives for production, warehousing, and distribution.

## Operating Expenses

The following table summarizes operating expenses by segment for the three months ended June 30, 2012 and 2011:

Three months ended June 30,	Rotating Electrical	Under-the-Car Product Line	Eliminations	Consolidated	
2012					
General and administrative	\$5,914,000	\$ 5,650,000	\$ -	\$ 11,564,000	
Sales and marketing	1,772,000	1,767,000	-	3,539,000	
Research and development	436,000	-	-	436,000	
Percent of net sales					
General and administrative	12.6	% 13.4	% -	13.0	%
Sales and marketing	3.8	% 4.2	% -	4.0	%
Research and development	0.9	% -	-	0.5	%
2011					
General and administrative	\$5,310,000	\$ 2,999,000	\$ -	\$ 8,309,000	
Sales and marketing	1,834,000	619,000	-	2,453,000	
Research and development	416,000	-	-	416,000	
Acquisition costs	404,000	-	-	404,000	
Percent of net sales					
General and administrative	13.3	% 9.5	% -	11.8	%
Sales and marketing	4.6	% 2.0	% -	3.5	%
Research and development	1.0	% -	-	0.6	%
Acquisition costs	1.0	% -	-	0.6	%

General and Administrative. Our consolidated general and administrative expenses for the three months ended June 30, 2012 were \$11,564,000, which represents an increase of \$3,255,000, or 39.2%, from general and administrative expenses for the three months ended June 30, 2011 of \$8,309,000. The increase of \$604,000 in general and administrative expenses for our rotating electrical business during the three months ended June 30, 2012 was primarily due to an increase in professional fees of \$917,000, primarily attributable to an increase in audit and legal expenses, primarily offset by a decrease in travel expenses of \$203,000. The increase of \$2,651,000 in general and administrative expenses for our under-the-car product line during the three months ended June 30, 2012 was primarily attributable to (i) \$506,000 of increased audit fees, (ii) \$280,000 of increased legal expense, and (iii) \$1,890,000 of increased professional services fees and other consulting fees.

Sales and Marketing. Our consolidated sales and marketing expenses for the three months ended June 30, 2012 increased \$1,086,000, or 44.3%, to \$3,539,000 from \$2,453,000 for the three months ended June 30, 2011. The decrease of \$62,000 for our rotating electrical business was due primarily to \$44,000 of decreased commission expense which resulted from lower commission rates paid on certain sales during the three months ended June 30, 2012. The increase of \$1,148,000 in sales and marketing expenses for our under-the-car product line during the three months ended June 30, 2012 was primarily due to (i) \$477,000 of advertising expenses, (ii) \$372,000 of travel expenses, (iii) \$192,000 of employee-related expenses, and (iv) \$94,000 of increased catalog expense.

## Table of Contents

**Research and Development.** Our consolidated research and development expenses increased by \$20,000, or 4.8%, to \$436,000 for the three months ended June 30, 2012 from \$416,000 for the three months ended June 30, 2011. The increase in research and development expenses was due primarily to an increase of \$30,000 of employee-related expenses for our rotating electrical business during the three months ended June 30, 2012, partly offset by \$18,000 of decreased travel.

**Acquisition Costs.** We incurred \$404,000 of legal and professional fees in connection with the Fenco acquisition during the three months ended June 30, 2011.

### Interest Expense

**Interest Expense.** Reflecting our increased leverage as a result of the acquisition of Fenco and the increase in the size of our business, net consolidated interest expense for the three months ended June 30, 2012 increased \$3,170,000, or 165.6%, to \$5,084,000 from \$1,914,000 for the three months ended June 30, 2011. This increase in net interest expense was primarily attributable to (i) increased outstanding loan balances and higher interest rates incurred by the rotating electrical product line during the three months ended June 30, 2012 as compared to the three months ended June 30, 2011 and (ii) the full quarter impact of interest expense incurred on the outstanding loan balances and the cost of receivables being discounted under the receivable discount programs by the under-the-car product line since our acquisition on May 6, 2011.

### Provision for Income Taxes

**Income Tax.** Our income tax expense was \$1,353,000 and \$1,842,000 during the three months ended June 30, 2012 and 2011, respectively, an effective rate of (15.9%) and (28.5%) for the three months ended June 30, 2012 and 2011, respectively. The change in the effective tax rate was due primarily to lower pre-tax income levels in U.S. Federal and State jurisdictions coupled with an increase in net losses of Fenco's Canadian operations for which we do not recognize income tax benefits. Income tax expense, excluding the net losses of Fenco's Canadian operations, reflect income tax rates higher than the federal statutory tax rates primarily due to state income taxes, which were partially offset by the benefit of lower statutory tax rates in other foreign taxing jurisdictions. In addition, during the three months ended June 30, 2012, we recorded \$48,000 of income tax expense specifically related to the Fenco subsidiaries located in Mexico, a separate jurisdiction.

In addition, any potential future income tax benefits associated with the net loss we incurred from Fenco's Canadian operations during fiscal 2013 was not recognized due primarily to our assessment of the recoverability of these tax benefits. We have provided a valuation allowance against these net operating loss carryforwards as we determined that it is not more likely than not that the deferred asset will be realized.

### Liquidity and Capital Resources

The Company remanufactures, produces, and distributes automobile parts for import and domestic cars, light trucks, heavy duty, agricultural and industrial applications. These replacement parts are sold for use on vehicles after initial vehicle purchase. These automotive parts are sold to automotive retail chain stores and warehouse distributors throughout the United States and Canada and to major automobile manufacturers.

### Overview

At June 30, 2012, we had working capital of \$7,864,000, a ratio of current assets to current liabilities of 1.1:1, and cash of \$36,082,000, compared to negative working capital of \$2,188,000, a ratio of current assets to current liabilities of 1:1, and cash of \$32,617,000 at March 31, 2012.



Table of Contents

In accordance with our core accounting policies, we classify all of our core inventories as long-term assets and the portion of core liability related to the core inventory purchased and on the shelves of our customers, are recorded as long-term liabilities. These accounts are therefore excluded from the working capital and current ratio calculations. We do not recognize revenue or the related cost of sales from the sale of Remanufactured Cores; however, we do invoice and collect for the core value. These accounts receivable amounts are classified as short-term assets. In addition, upon the sale of a Remanufactured Core, a core liability is created to record the obligation to provide our customer with a credit upon the return of a like core by the customer. Since the return of a core is based on the sale of a remanufactured automobile part to an end user of our customer, the offset to this core liability generated by its return to us by our customer is usually followed by the sale of a replacement remanufactured auto part, and thus a portion of the core liability is continually outstanding and is recorded as long-term. The long-term core inventory as of June 30, 2012 was \$195,419,000 compared to \$194,406,000 at March 31, 2012. The long-term core liability as of June 30, 2012 was \$113,380,000 compared to \$113,702,000 at March 31, 2012.

During the three months ended June 30, 2012, we used cash generated from the use of our receivable discount programs with certain of our major customers, from the private placement of our common stock, and our loans as our primary sources of liquidity. These sources were primarily used to pay down our accounts payable balances, enhance the integration of our Fenco acquisition, and pay for the capital expenditure obligations.

In April 2012, we entered into a Subscription Agreement and a Registration Rights Agreement to raise \$15,004,000 in gross proceeds and net proceeds of \$13,970,000 after expenses, through a private placement of our common stock. Pursuant to the terms of the Subscription Agreement, certain accredited investors purchased an aggregate of 1,936,000 shares of common stock in a private placement exempt from registration under the Securities Act in reliance upon Rule 506 of Regulation D, for a purchase price of \$7.75 per share. We used the proceeds to enhance the integration of our Fenco acquisition and for general corporate purposes.

Pursuant to the Registration Rights Agreement, we have agreed to file a registration statement with the SEC to register for resale the common stock sold in the private placement not later than 45 days after the closing of the private placement and to use commercially reasonable efforts to cause such registration statement to be declared effective, subject to certain exceptions, within 60 days of closing (or 120 days in the event of an SEC review). Failure to meet these deadlines and certain other events may result in our payment to the Purchasers of liquidated damages in the amount of 1.0% of the purchase price per 30-day period pending filing of the registration statement, effectiveness of the registration statement or other events, as applicable. On June 12, 2012, we initially filed a registration statement under the Securities Act of 1933 to register the shares of common stock; however, the registration statement has yet to be declared effective and we began accruing liquidated damages starting on August 25, 2012. These amounts may be settled either in cash or, at the option of the purchaser, in shares of our common stock.

In May 2012, we entered into the Second Amendment to the Parent Company Financing Agreement and borrowed an additional \$10,000,000, for an aggregate of \$85,000,000 under the Amended Parent Company Term Loans. The Second Amendment, among other things, modified the interest rates per annum applicable to the Amended Parent Company Term Loans. The Amended Parent Company Term Loans will bear interest at rates equal to, at our option, either LIBOR plus 8.5% or a base rate plus 7.5%. The Amended Parent Company Term Loans require quarterly principal payments of \$250,000 beginning on October 1, 2012 and increase to \$600,000 per quarter on April 1, 2013 and to \$1,350,000 on October 1, 2013 until the final maturity date. Among other things, the Second Amendment provides for certain amended financial covenants, and requires that we maintain cash and cash equivalents of up to \$10,000,000 in the aggregate until our obligations with respect to a significant supplier have ceased.

In connection with the Second Amendment, we issued the Warrant to Cerberus Business Finance, LLC. Pursuant to the Warrant, Cerberus Business Finance, LLC, may purchase up to 100,000 shares of our common stock for an initial exercise price of \$17.00 per share for a period of five years. The exercise price is subject to adjustments, among other

things, for sales of common stock by us at a price below the exercise price. The fair value of the Warrant using the Monte Carlo simulation model was \$607,000 at May 24, 2012, and \$617,000 at June 30, 2012. This amount was recorded as a warrant liability which is included in other liabilities in the consolidated balance sheet at June 30, 2012. During the three months ended June 30, 2012, a loss of \$10,000 was recorded in general and administrative expenses due to the change in the fair value of the warrant liability.



Table of Contents

In August 2012, we entered into the Third Amendment to the Parent Company Financing Agreement which, among other things, (i) permitted us to enter into the Fenco Credit Line described below, (ii) to make additional investments in Fenco in an aggregate amount outstanding not to exceed \$20,000,000 at any time, (iii) added additional reporting requirements regarding financial reports and material notices under the Fenco Credit Line described below, and (iv) removed the Second Amendment requirement that we maintain cash and cash equivalents of up to \$10,000,000.

In August 2012, Fenco entered into the Fenco Second Amendment with the Fenco lenders which, among other things, (i) extended the maturity date to October 6, 2014, (ii) amended the maximum amount of the revolving facility to (y) \$55,000,000 for the period up to and including December 31, 2012 and (z) \$50,000,000 for the period on or after January 1, 2013 through October 6, 2014, (iii) replaced the repayment schedule and the amounts for the term loan to require quarterly principal payments of \$500,000 beginning on June 30, 2013 and increasing to \$1,000,000 per quarter beginning December 31, 2013 through September 30, 2014, and the remaining unpaid principal amount is due on the final maturity date, (iv) provided for certain mandatory prepayments of the term loan, and (v) revised certain financial covenants regarding minimum EBITDA, minimum fixed charge coverage, unused borrowing availability under the Fenco revolving credit facility, and maximum capital expenditures.

Neither the Parent Company Financing Agreement nor the Fenco Credit Agreement contain any cross default provisions with respect to the other agreement.

In August 2012, we entered into the Agreement with the Supplier and FAPL. Under the terms of the Agreement, the Supplier agreed to provide a revolving credit line for purchases of automotive parts and components by FAPL in an aggregate principal amount not to exceed \$22,000,000 under the Fenco Credit Line, of which \$2,000,000 will only be available for accrued interest and other amounts payable under the Obligations. Payment for all purchases will be due and payable 120 days after the date of the bill of lading. Any amounts remaining unpaid following the due date will bear interest at a rate of 1% per month. The Fenco Credit Line will mature on July 31, 2017. Among other things, the Agreement requires that FAPL on an annual basis, purchase at least approximately \$33,000,000 of new automotive parts and components. After July 1, 2014, the Supplier has the right to settle up to \$8,000,000 under the Receivable Sale Option of our outstanding Obligations in exchange, at our option, for (i) shares of our common stock valued at \$7.75 per share, subject to certain adjustments, or (ii) cash in an amount equal to 135% of the amount of the outstanding Obligations sold to us. The Obligations under the Agreement are guaranteed by us and certain of our subsidiaries.

In connection with this Agreement, we also issued the Supplier Warrant to the Supplier to purchase up to 516,129 shares of our common stock for an initial exercise price of \$7.75 per share exercisable at any time after two years from August 22, 2012 and on or prior to September 30, 2017. The exercise price is subject to adjustments, among other things, for sales of common stock by us at a price below the exercise price. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. We are obligated to issue no more than an aggregate of 1,032,258 shares of our common stock in connection with the Receivable Sale Option and Supplier Warrant. The Obligations under this Agreement are subordinated to our obligations under the parent company financing agreement. The preliminary fair value of the Supplier Warrant at the date of grant was estimated to be approximately \$1,018,000 using the Monte Carlo simulation model. This amount will be recorded as a warrant liability and any subsequent changes in fair value of this Supplier Warrant will be recorded in current period earnings as a general and administrative expense. The following assumptions were used to calculate the preliminary fair value of the Supplier Warrant: dividend yield of 0%; expected volatility of 56.28%; risk-free interest rate of 0.71%; 0% probability of future financing; and an expected life of 5.11 years.

We believe our cash and short-term investments on hand, use of receivable discount programs with certain of our major customers, amounts available under our credit agreements, amounts available under the Fenco Credit Line, and the proceeds from the issuance of our common stock are sufficient to satisfy our expected future working capital

needs, repayment of the current portion of our term loans, capital lease commitments, and capital expenditure obligations over the next twelve months. However, our ability to continue to meet such liquidity needs is subject to and will be affected by cash utilized in operations, including our under-the-car product line turnaround plan, continued general economic conditions, uncertain industry conditions, and the financial condition of our customers and suppliers.

## Table of Contents

### Cash Flows

Net cash used in operating activities was \$16,759,000 and \$26,837,000 for the three months ended June 30, 2012 and 2011, respectively. The rotating electrical segment used cash from operations of \$10,606,000 during the three months ended June 30, 2012 compared to providing cash from operations of \$4,838,000 during the three months ended June 30, 2011. The changes in operating activities for the rotating electrical segment were due primarily to decreases in accounts payable and accrued liabilities and accounts receivable. The under-the-car product line segment used cash from operations of \$6,153,000 and \$31,675,000 during the three months ended June 30, 2012 and 2011, respectively. The most significant changes in our under-the-car product line segment were due primarily to (i) a decrease in non-core inventory and core inventory due to our effort to manage our inventory levels, (ii) a decrease in accounts payable and accrued liabilities, and (iii) an increase in accounts receivable resulting from a decrease in accounts receivable offsets for customer core returns accruals.

Net cash used in investing activities was \$608,000 and \$365,000 during the three months ended June 30, 2012 and 2011, respectively. Our capital expenditures for our rotating electrical segment for the three months ended June 30, 2012 and 2011 was \$398,000 and \$312,000, respectively, primarily related to the purchase of equipment for our manufacturing facilities. Our capital expenditures for our under-the-car product line segment for the three months ended June 30, 2012 and 2011 was \$203,000 and \$45,000, respectively, primarily related to the purchase of computer software and equipment.

Net cash provided by financing activities was \$20,856,000 and \$25,989,000 for the three months ended June 30, 2012 and 2011, respectively. The rotating electrical segment provided net cash from financing activities of \$23,148,000 and \$17,931,000 during the three months ended June 30, 2012 and 2011, respectively. This increase was due to the net proceeds received from our private placement, partly offset by decreased borrowings during the three months ended June 30, 2012. The net cash provided from financing activities was used primarily to finance Fenco. The under-the-car product line segment used net cash from financing activities of \$2,292,000 during the three months ended June 30, 2012 compared to cash provided by financing activities of \$8,058,000 during the three months ended June 30, 2011, which resulted from decreased borrowings during the three months ended June 30, 2012.

### Capital Resources

#### Debt

As of June 30, 2012, we have two outstanding credit agreements as described below.

#### Parent Company Credit Agreement

We are party to the Parent Company Financing Agreement involving the Parent Company Loans. The Parent Company Loans consist of the Parent Company Term Loans and the Parent Company Revolving Loans. The Parent Company Loans mature on January 17, 2017. The lenders hold a security interest in substantially all of the assets of our rotating electrical segment. The Parent Company Financing Agreement permits us to invest up to \$20,000,000 in Fenco.

In May 2012, we entered into the Second Amendment and borrowed an additional \$10,000,000, for an aggregate of \$85,000,000 in term loans. The Second Amendment, among other things, modified the interest rates per annum applicable to the Amended Parent Company Term Loans. The Amended Parent Company Term Loans will bear interest at rates equal to, at our option, either LIBOR plus 8.5% or a base rate plus 7.5%.

The Amended Parent Company Term Loans require quarterly principal payments of \$250,000 beginning on October 1, 2012 and increase to \$600,000 per quarter on April 1, 2013 and to \$1,350,000 on October 1, 2013 until the final maturity date. Among other things, the Second Amendment provides for certain amended financial covenants, and requires that we maintain cash and cash equivalents of up to \$10,000,000 in the aggregate until our obligations with respect to a significant supplier have ceased.

Table of Contents

The Second Amendment, among other things, requires us to maintain certain financial covenants including a maximum senior leverage ratio, a minimum fixed charge coverage ratio, and minimum consolidated EBITDA. We were in compliance with all financial covenants and reporting requirements under the Second Amendment as of June 30, 2012.

There was no outstanding balance on the Parent Company Revolving Loans at June 30, 2012 and March 31, 2012. As of June 30, 2012, \$14,655,000 was available under the Parent Company Revolving Loans. We had reserved \$626,000 of the Parent Company Revolving Loans for standby letters of credit for workers' compensation insurance and \$3,185,000 for commercial letters of credit as of June 30, 2012.

In August 2012, we entered into the Third Amendment which, among other things, (i) permitted us to enter into the Fenco Credit Line with our Supplier, (ii) to make additional investments in Fenco, (iii) added additional reporting requirements regarding financial reports and material notices under the Fenco Credit Line described below, (iv) waived certain defaults arising as a result of our failure to comply with certain reporting requirements until September 17, 2012, and (v) removed the Second Amendment requirement that we maintain cash and cash equivalents of up to \$10,000,000.

Fenco Credit Agreement

The Fenco Borrowers entered into the Fenco Credit Agreement with the Fenco Lenders. Pursuant to the Fenco Credit Agreement, the Fenco Lenders have made available to the Fenco Borrowers the Fenco Revolving Facility and the Fenco Term Loan. The availability of the Fenco Revolving Facility is subject to a borrowing base calculation consisting of eligible accounts receivable and eligible inventory.

The Fenco Revolving Facility and the Fenco Term Loan, as amended, mature on October 6, 2014. The maturity dates may be accelerated upon the occurrence of an insolvency event or event of default under the Fenco Credit Agreement.

The outstanding balance on the Fenco Revolving Facility was \$46,631,000 and \$48,884,000 at June 30, 2012 and March 31, 2012, respectively. As of June 30, 2012, approximately \$712,000 was reserved for standby commercial letters of credit and \$264,000 was reserved for certain expenses. In addition, \$1,000,000 of the Fenco Revolving Facility was reserved for Canadian operations use. As of June 30, 2012, approximately \$1,146,000 was available under the Fenco Revolving Facility. The Fenco Lenders hold a security interest in substantially all of the assets of the under-the-car product line segment.

The Fenco Borrowers may receive advances under the Fenco Revolving Facility by any one or more of the following options: (i) swingline advances in Canadian or US dollars; (ii) Canadian dollar prime-based loans; (iii) US dollar base rate loans; (iv) LIBOR loans; or (v) letters of credits.

The Fenco Term Loan bears interest at the LIBO rate plus an applicable margin. Outstanding advances under the Revolving Facility bear interest as follows:

- (i) in respect of swingline advances in Canadian dollars and Canadian dollar prime-based loans, at the reference rate announced by the Royal Bank of Canada plus an applicable margin;
- (ii) in respect of swingline advances in US dollars and US dollar base rate loans, at a base rate (which shall be equal to the highest of (x) M&T Bank's prime rate, (y) the Federal Funds Rate plus of 1%, or (z) the one month LIBO rate) plus an applicable margin;
- (iii) in respect of LIBOR loans, at the LIBO rate plus an applicable margin.

The Fenco Credit Agreement, among other things, requires the Fenco Borrowers to maintain certain financial covenants. As of June 30, 2012, the Fenco Borrowers were in compliance with all financial covenants under the Fenco Credit Agreement.

Neither the Parent Company Financing Agreement nor the Fenco Credit Agreement contain any cross default provisions with respect to the other agreement.

Table of Contents

In August 2012, Fenco entered into a second amendment to the Fenco credit agreement with the Fenco lenders which, among other things, (i) extended the maturity date to October 6, 2014, (ii) amended the maximum amount of the revolving facility to (y) \$55,000,000 for the period up to and including December 31, 2012 and (z) \$50,000,000 for the period on or after January 1, 2013 through October 6, 2014, (iii) replaced the repayment schedule and the amounts for the term loan to require quarterly principal payments of \$500,000 beginning on June 30, 2013 and increasing to \$1,000,000 per quarter beginning December 31, 2013 through September 30, 2014, and the remaining unpaid principal amount is due on the final maturity date, (iv) provided for certain mandatory prepayments of the term loan, and (v) revised certain financial covenants regarding minimum EBITDA, minimum fixed charge coverage, unused borrowing availability under the Fenco revolving credit facility, and maximum capital expenditures.

## Strategic Cooperation Agreement

In August 2012, we entered into the Agreement with the Supplier and Fenco. Under the terms of the Agreement, the Supplier agreed to provide the Fenco Credit Line in an aggregate amount not to exceed \$22,000,000 of which \$2,000,000 will only be available for accrued interest and other amounts payable. Payment for all purchases will be due and payable 120 days after the date of the bill of lading. Any amounts remaining unpaid following the due date will bear interest at a rate of 1% per month. The Fenco Credit Line will mature on July 31, 2017. Among other things, the Agreement requires that Fenco on an annual basis, purchase at least approximately \$33,000,000 of new automotive parts and components. After July 1, 2014, the Supplier has the right to exercise the Receivable Sale Option under which the Supplier may settle up to \$8,000,000 of our outstanding Obligations in exchange, at our option, for (i) shares of our common stock valued at \$7.75 per share, subject to certain adjustments, or (ii) cash in an amount equal to 135% of the amount of the outstanding Obligations sold to us. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. The Obligations under the Agreement are guaranteed by us and certain of our subsidiaries.

Our ability to comply in future periods with the financial covenants in the Parent Financing Agreement and Fenco Credit Agreement will depend on our ongoing financial and operating performance, which, in turn, will be subject to economic conditions and to financial, business and other factors, many of which are beyond our control and will be substantially dependent on the selling prices and demand for our products, customer demands for marketing allowances and other concessions, raw material costs, and our ability to successfully implement our overall business strategy, including the integration of our Fenco acquisition. If a violation of any of the covenants occurs in the future, we would attempt to obtain a waiver or an amendment from our lenders or the Fenco Lenders, as applicable. No assurance can be given that we would be successful in this regard.

## Receivable Discount Programs

Both our segments use receivable discount programs with certain customers and their respective banks. Under these programs, we have options to sell those customers' receivables to those banks at a discount to be agreed upon at the time the receivables are sold. These discount arrangements allows us to accelerate collection of customers' receivables. While these arrangements have reduced our working capital needs, there can be no assurance that these programs will continue in the future. Interest expense resulting from these programs would increase if interest rates rise, if utilization of these discounting arrangements expands or if the discount period is extended to reflect more favorable payment terms to customers.

The following is a summary of the receivable discount programs:

Three Months Ended	
June 30,	
2012	2011

Edgar Filing: MOTORCAR PARTS AMERICA INC - Form 10-Q

Receivables discounted	\$	77,495,000	\$	47,387,000
Weighted average days		313		309
Annualized weighted average discount rate		2.8	%	3.1
Amount of discount as interest expense	\$	1,896,000	\$	1,269,000

32

---



## Table of Contents

### Off-Balance Sheet Arrangements

At June 30, 2012, we had no off-balance sheet financing or other arrangements with unconsolidated entities or financial partnerships (such as entities often referred to as structured finance or special purpose entities) established for purposes of facilitating off-balance sheet financing or other debt arrangements or for other contractually narrow or limited purposes.

### Capital Expenditures and Commitments

#### Capital Expenditures

Our capital expenditures were \$601,000 for the three months ended June 30, 2012 and primarily related to the purchase of equipment for our manufacturing facilities. We expect our fiscal year 2013 capital expenditures to be in the range of \$3,000,000 to \$4,000,000. We expect to use our working capital and incur additional capital lease obligations to finance these capital expenditures.

#### Related Party Transactions

Our related party transactions primarily consist of employment and director agreements and stock option agreements. Our related party transactions have not changed since March 31, 2012.

#### Subsequent Events

#### Parent Company Credit Agreement

In August 2012, we entered into a third amendment and waiver to the Parent Company Financing Agreement which, among other things, (i) permitted us to enter into the Fenco Credit Line described below, (ii) to make additional investments in Fenco in an aggregate amount not to exceed \$20,000,000 at any time outstanding, (iii) added additional reporting requirements regarding financial reports and material notices under the Fenco Credit Line described below, and (iv) removed the Second Amendment requirement that we maintain cash and cash equivalents of up to \$10,000,000.

#### Fenco Credit Agreement

In August 2012, Fenco entered into a second amendment to the Fenco credit agreement with the Fenco lenders which, among other things, (i) extended the maturity date to October 6, 2014, (ii) amended the maximum amount of the revolving facility to (y) \$55,000,000 for the period up to and including December 31, 2012 and (z) \$50,000,000 for the period on or after January 1, 2013 through October 6, 2014, (iii) replaced the repayment schedule and the amounts for the term loan to require quarterly principal payments of \$500,000 beginning on June 30, 2013 and increasing to \$1,000,000 per quarter beginning December 31, 2013 through September 30, 2014, and the remaining unpaid principal amount is due on the final maturity date, (iv) provided for certain mandatory prepayments of the term loan, and (v) revised certain financial covenants regarding minimum EBITDA, minimum fixed charge coverage, unused borrowing availability under the Fenco revolving credit facility, and maximum capital expenditures.

Neither the Parent Company Financing Agreement nor the Fenco Credit Agreement contain any cross default provisions with respect to the other agreement.

#### Strategic Cooperation Agreement

In August 2012, we entered into the Agreement with the Supplier and FAPL. Under the terms of the Agreement, the Supplier agreed to provide the Fenco Credit Line in an aggregate amount not to exceed \$22,000,000 of which \$2,000,000 will only be available for accrued interest and other amounts payable. Payment for all purchases will be due and payable 120 days after the date of the bill of lading. Any amounts remaining unpaid following the due date will bear interest at a rate of 1% per month. The Fenco Credit Line will mature on July 31, 2017. Among other things, the Agreement requires that FAPL on an annual basis, purchase at least approximately \$33,000,000 of new automotive parts and components. After July 1, 2014, the Supplier has the right to exercise the Receivable Sale Option under which the Supplier may settle up to \$8,000,000 of our outstanding Obligations in exchange, at our option, for (i) shares of our common stock valued at \$7.75 per share, subject to certain adjustments, or (ii) cash in an amount equal to 135% of the amount of the outstanding Obligations sold to us. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. The Obligations under the Agreement are guaranteed by us and certain of our subsidiaries.

## Table of Contents

In connection with this Agreement, we also issued the Supplier Warrant to the Supplier to purchase up to 516,129 shares of the our common stock for an initial exercise price of \$7.75 per share exercisable at any time after two years from August 22, 2012 and on or prior to September 30, 2017. The exercise price is subject to adjustments, among other things, for sales of common stock by us at a price below the exercise price. Any outstanding Obligations settled by the Supplier will reduce the Fenco Credit Line. We are obligated to issue no more than an aggregate of 1,032,258 shares of our common stock in connection with the Receivable Sale Option and Supplier Warrant. The Obligations under this Agreement are subordinated to our obligations under the Parent Company Financing Agreement. The fair value of the Supplier Warrant at the date of grant was \$1,018,000 using the Monte Carlo simulation model. This amount will be recorded as a warrant liability which is included in other liabilities in the consolidated balance sheets and any subsequent changes in fair value of this Supplier Warrant will be recorded in current period earnings as a general and administrative expense. The following assumptions were used to calculate the preliminary fair value of the Supplier Warrant: dividend yield of 0%; expected volatility of 56.28%; risk-free interest rate of 0.71%; 0% probability of future financing; and an expected life of 5.11 years.

### Under-the-car Product Line Turnaround-Plan

In connection with our Fenco turnaround plan, during the second quarter of fiscal 2013, we discontinued supplying our products to a major non-profitable customer of the under-the-car product line segment. The net sales to this customer represented approximately 30.2% for three months ended June 30, 2012 and 20.8% for the year ended March 31, 2012, of net sales for the under-the-car product line segment. We have no further obligation to accept additional product returns from this customer. In accordance with our net-of-core revenue recognition policy, we expect to record revenue from the sale of these Remanufactured Cores which were previously recorded as a customer core returns accrual in the consolidated balance sheet. We believe the loss of this major customer is a possible triggering event for potential impairment of our goodwill and intangible assets during the second quarter of fiscal 2013. Accordingly, we will perform an interim impairment test as of the end of the second quarter of fiscal 2013.

In addition, during the third quarter of fiscal 2013, we reached an agreement with one of our third party logistic service providers located in Pennsylvania to terminate its services provided to the under-the-car product line segment effective November 5, 2012. Among other things, this agreement requires us (i) to pay all invoice amounts and other invoices for services rendered up to and the date of actual vacating of the premises, (ii) Fenco will pay a termination fee of approximately \$1,402,000 representing 25% discounts applied to invoices starting in February 2012 and continued through July 2012, and (iii) Fenco agrees to maintain an inventory on hand of no less than \$5,000,000 until the final 30 day period of occupancy at the Fenco distribution center locations. In addition, we agreed to pay \$95,000 per month all-inclusive rental fee to use the property for period not to exceed eight months from the termination date.

### Equity Transaction

Pursuant to the Registration Rights Agreement, we have agreed to file a registration statement with the SEC to register for resale the common stock sold in the private placement not later than 45 days after the closing of the private placement and to use commercially reasonable efforts to cause such registration statement to be declared effective, subject to certain exceptions, within 60 days of closing (or 120 days in the event of an SEC review). Failure to meet these deadlines and certain other events may result in our payment to the Purchasers of liquidated damages in the amount of 1.0% of the purchase price per 30-day period pending filing of the registration statement, effectiveness of the registration statement or other events, as applicable. On June 12, 2012, we initially filed a registration statement under the Securities Act of 1933 to register the shares of common stock; however, the registration statement has yet to be declared effective and we began accruing liquidated damages starting on August 25, 2012. These amounts may be settled either in cash or, at the option of the purchaser, in shares of our common stock.



## Table of Contents

### Critical Accounting Policies

There have been no material changes to our critical accounting policies and estimates that are presented in our Annual Report on Form 10-K for the year ended March 31, 2012, which was filed on September 28, 2012, except as discussed below.

### New Accounting Pronouncements

#### Comprehensive Income

In June 2011, the FASB issued guidance which requires an entity to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income, or in two separate but consecutive statements. This guidance eliminates the option to present components of other comprehensive income as a part of the statement of equity. This guidance should be applied, retrospectively, for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011. Other than the change in presentation, we have determined the changes from the adoption of this guidance on April 1, 2012 did not have an impact on our consolidated financial position and the results of operations.

#### Testing Goodwill for Impairment

In September 2011, the FASB issued an amendment which gives an entity the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If an entity determines that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step goodwill impairment test is unnecessary. If an entity determines that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then it is required to perform the first step of the two-step goodwill impairment test. If the carrying value of the reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any. The amendments are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. Early adoption is permitted if an entity's financial statements for the most recent annual or interim period have not yet been issued. The adoption of this guidance on April 1, 2012 did not have any impact on our consolidated financial position and the results of operations.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in market risk from the information provided in Item 7A. "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K as of March 31, 2012, which was filed on September 28, 2012.

### Item 4. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

We have established disclosure controls and procedures designed to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and that such information is accumulated and communicated to management, including our Chief Executive Officer, Chief Financial Officer, and Chief Accounting Officer, as appropriate to allow timely decisions regarding required disclosures.



## Table of Contents

Under the supervision and with the participation of management, including our Chief Executive Officer, Chief Financial Officer, and Chief Accounting Officer, we have conducted an evaluation of the effectiveness of our disclosure controls and procedures as defined in Exchange Act Rules 13a-15(e) and 15d-15(e). Based on this evaluation, our Chief Executive Officer, Chief Financial Officer, and Chief Accounting Officer concluded that MPA's disclosure controls and procedures were not effective as of June 30, 2012, as the Company has not filed this report in a timely manner and has not remediated the material weakness in internal control over financial reporting described herein.

### Inherent Limitations Over Internal Controls

Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP. Because of its inherent limitations, internal control may not prevent misstatements. Further, an evaluation of the effectiveness of internal control may not detect misstatements.

### Changes in Internal Control Over Financial Reporting

There were no changes in MPA's internal control over financial reporting during the first quarter ended June 30, 2012 that have materially affected, or are reasonably likely to materially affect, MPA's internal control over financial reporting.

On May 6, 2011, MPA acquired Fenco, a privately-owned Toronto-based manufacturer, remanufacturer and distributor of new and remanufactured aftermarket auto parts. For additional information regarding the acquisition, refer to Note 2 in the Notes to Consolidated Financial Statements and, Management's Discussion and Analysis of Financial Condition and Results of Operations, included in Item 2 of this Quarterly Report.

Since the acquisition of Fenco we have been unable to timely file our Quarterly Reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the second, third and fourth quarters of our fiscal year 2012, and first and second quarters of our fiscal year 2013. As a result, we concluded that our internal control over financial reporting was not effective because of the existence of a material weakness in our financial statement close process at Fenco. Specifically, systems required to segregate and account for transactions accurately were inadequate. Also, the financial policies and procedures at Fenco did not provide for effective oversight and review of the reconciliation of accounts at month or quarter ends. Moreover, there is a lack of sufficient personnel with appropriate knowledge, experience and training in U.S. GAAP and lack of sufficient analysis, reconciliations and documentation of the application of U.S. GAAP to transactions. As a result, Fenco was unable to complete the financial close process on a timely and accurate basis.

As a result of the material weakness, we have commenced a review of the internal control over financial reporting at Fenco and began putting in place appropriate oversight and controls. In fiscal year 2012, direct oversight by MPA management of Fenco accounting personnel was substantially increased. Experienced accounting personnel were added to review core and other transactions, which improved the overall accounting skill set. The core receiving and return transactions were integrated into our financial reporting process and additional core tracking procedures were implemented. Controls over sales and purchasing transactions were improved to ensure their inclusion in the proper reporting period. At the start of the third quarter of fiscal 2013, the Fenco financial and operating systems were converted to the applications used at MPA. In conjunction with this system conversion, Fenco accounting was also centralized at MPA headquarters in Torrance, California. These changes are expected to permit more timely reporting of consolidated financial results going forward.

As a result of our continuing review of Fenco operations and finances, we did not file and do not expect to file our Quarterly Report on Form 10-Q for the second quarter ended September 30, 2012, in a timely manner.

The initial assessment of internal control over financial reporting for the acquired business will be conducted over the course of fiscal year 2013 and reported as of March 31, 2013.



Table of Contents

PART II — OTHER INFORMATION

Item 1A. Risk Factors

There have been no material changes to the risk factors set forth in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended March 31, 2012, filed on September 28, 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Limitation on Payment of Dividends—The Parent Company Credit Agreement prohibits the declaration or payment of any dividends by us other than dividends payable in our capital stock.

Equity Transaction

In April 2012, we entered into a Subscription Agreement and a Registration Rights Agreement to raise \$15,004,000 in gross proceeds through a private placement of our common stock. Pursuant to the terms of the Subscription Agreement, 17 accredited investors purchased an aggregate of 1,936,000 shares of common stock in a private placement exempt from registration under the Securities Act in reliance upon Rule 506 of Regulation D, for a purchase price of \$7.75 per share. We plan to use the proceeds to enhance the integration of our Fenco acquisition and for general corporate purposes.

Pursuant to the Registration Rights Agreement, we have agreed to file a registration statement with the SEC to register for resale the common stock sold in the private placement not later than 45 days after the closing of the private placement and to use commercially reasonable efforts to cause such registration statement to be declared effective, subject to certain exceptions, within 60 days of closing (or 120 days in the event of an SEC review). Failure to meet these deadlines and certain other events may result in our payment to the Purchasers of liquidated damages in the amount of 1.0% of the purchase price per 30-day period pending filing of the registration statement, effectiveness of the registration statement or other events, as applicable. On June 12, 2012, we initially filed a registration statement under the Securities Act of 1933 to register the shares of common stock; however, the registration statement has yet to be declared effective and we began accruing liquidated damages starting on August 25, 2012. These amounts may be settled either in cash or, at the option of the purchaser, in shares of our common stock.

Item 5. Other Information

None.

Table of Contents

## Item 6. Exhibits

(a) Exhibits:

Number	Description of Exhibit	Method of Filing
3.1	Certificate of Incorporation of the Company	Incorporated by reference to Exhibit 3.1 to the Company's Registration Statement on Form SB-2 declared effective on March 22, 1994 (the "1994 Registration Statement").
3.2	Amendment to Certificate of Incorporation of the Company	Incorporated by reference to Exhibit 3.2 to the Company's Registration Statement on Form S-1 (No. 33-97498) declared effective on November 14, 1995.
3.3	Amendment to Certificate of Incorporation of the Company	Incorporated by reference to Exhibit 3.3 to the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 1997.
3.4	Amendment to Certificate of Incorporation of the Company	Incorporated by reference to Exhibit 3.4 to the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 1998 (the "1998 Form 10-K").
3.5	Amendment to Certificate of Incorporation of the Company	Incorporated by reference to Exhibit C to the Company's proxy statement on Schedule 14A filed with the SEC on November 25, 2003.
3.6	Amended and Restated By-Laws of Motorcar Parts of America, Inc.	Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed on August 24, 2010.
4.1	Specimen Certificate of the Company's common stock	Incorporated by reference to Exhibit 4.1 to the 1994 Registration Statement.
4.2	Form of Underwriter's common stock purchase warrant	Incorporated by reference to Exhibit 4.2 to the 1994 Registration Statement.
4.3	1994 Stock Option Plan	Incorporated by reference to Exhibit 4.3 to the 1994 Registration Statement.
4.4	Form of Incentive Stock Option Agreement	Incorporated by reference to Exhibit 4.4 to the 1994 Registration Statement.
4.5	1994 Non-Employee Director Stock Option Plan	Incorporated by reference to Exhibit 4.5 to the Company's Annual Report on Form 10-KSB for the fiscal year ended March 31, 1995.
4.6	1996 Stock Option Plan	Incorporated by reference to Exhibit 4.6 to the Company's Registration Statement on Form S-2

(No. 333-37977) declared effective on November 18, 1997.

Table of Contents

Number	Description of Exhibit	Method of Filing
4.8	2004 Non-Employee Director Stock Option Plan	Incorporated by reference to Appendix A to the Proxy Statement on Schedule 14A for the 2004 Annual Shareholders Meeting.
4.9	Registration Rights Agreement among the Company and the investors identified on the signature pages thereto, dated as of May 18, 2007	Incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K filed on May 18, 2007.
4.10	Form of Warrant to be issued by the Company to investors in connection with the May 2007 Private Placement	Incorporated by reference to Exhibit 10.4 to Current Report on Form 8-K filed on May 18, 2007.
4.11	2010 Incentive Award Plan	Incorporated by reference to Appendix A to the Proxy Statement on Schedule 14A filed on December 15, 2010.
<u>31.1</u>	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002	Filed herewith.
<u>31.2</u>	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002	Filed herewith.
<u>31.3</u>	Certification of Chief Accounting Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002	Filed herewith.
<u>32.1</u>	Certifications of Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer pursuant to Section 906 of the Sarbanes Oxley Act of 2002	Filed herewith.
101.1	The following financial information from Motorcar Parts of America, Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2012, formatted in Extensible Business Reporting Language ("XBRL") and furnished electronically herewith: (i) the Consolidated Balance Sheets; (ii) the Consolidated Statements of Operations; (iii) the Consolidated Statements of Comprehensive Income (Loss), (iv) the Consolidated Statements of Cash Flows; and (v) the Condensed Notes to Consolidated Financial Statements	Furnished herewith.

