

ABB LTD  
Form SC TO-T/A  
January 20, 2011

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**SCHEDULE TO**

**TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

(Amendment No. 7)

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**BALDOR ELECTRIC COMPANY**

(Name of Subject Company (Issuer))

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**BROCK ACQUISITION CORPORATION**

**ABB LTD**

(Names of Filing Persons (offerors))

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**COMMON STOCK, \$0.10 PAR VALUE**

(Title of Class of Securities)

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**057741100**

(CUSIP Number of Class of Securities)

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**Richard A. Brown  
Affolternstrasse 44  
CH-8050 Zurich  
Switzerland**

**Telephone: +41 (43) 317-7111**

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

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**Copies to:**

**Daniel E. Wolf, Esq.**

**Thomas W. Christopher, Esq.**

**Kirkland & Ellis LLP**

**601 Lexington Avenue**

**New York, NY 10022**

**Tel: (212) 446-4800**

**Fax: (212) 446-4900**

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#### **CALCULATION OF FILING FEE**

**Transaction Valuation(1)**  
\$3,092,742,455

**Amount of Filing Fee(2)**  
\$220,512.54

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(1) Calculated solely for purposes of determining the filing fee. The calculation assumes the purchase of 47,166,171 shares of common stock, par value \$0.10 per share, and 75,311 shares of common stock subject to restricted stock units, in each case, at \$63.50 per share. The transaction value also includes the aggregate offer price for a maximum of 2,811,996 shares of common stock issuable pursuant to outstanding options with an exercise price less than \$63.50 per share, which is calculated by multiplying the number of shares underlying such outstanding options by an amount equal to \$63.50 minus the weighted average exercise price of such options. The share numbers are based on representations made by the Company to Purchaser and Parent as of December 3, 2010.

(2) Calculated in accordance with Exchange Act Rule 0-11 by multiplying the transaction value by 0.0000713.

x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

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Amount Previously Paid: \$220,512.54  
Form of Registration No.: Schedule TO

Filing Party: ABB Ltd and Brock Acquisition Corporation  
Date Filed: December 8, 2010

- Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- Third-party tender offer subject to Rule 14d-1.
- Issuer tender offer subject to Rule 13e-4.
- Going-private transaction subject to Rule 13e-3.
- Amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer.

If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

- Rule 13e-4(i) (Cross-Border Issuer Tender Offer)
  - Rule 14d-1(d) (Cross-Border Third-Party Tender Offer)
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This Amendment No. 7 to the Tender Offer Statement on Schedule TO amends and supplements the Schedule TO (this Schedule TO) relating to the tender offer by Brock Acquisition Corporation, a Missouri corporation ( Purchaser ) and an indirect wholly-owned subsidiary of ABB Ltd, a corporation organized under the laws of Switzerland ( Parent ), for all of the outstanding common stock, par value \$0.10 (the Shares ), of Baldor Electric Company, a Missouri corporation (the Company ), at a price of \$63.50 per share net to the seller in cash, without interest and less any applicable withholding taxes, if any, upon the terms and conditions set forth in the offer to purchase dated December 8, 2010 (the Offer to Purchase ), a copy of which is attached as Exhibit (a)(1)(A), and in the related letter of transmittal (the Letter of Transmittal ), a copy of which is attached as Exhibit (a)(1)(B), which, together with any amendments or supplements, collectively constitute the Offer.

All the information set forth in the Offer to Purchase is incorporated by reference herein in response to Items 1 through 9 and Item 11 in this Schedule TO, and is supplemented by the information specifically provided in this Schedule TO.

This Amendment No. 7 is being filed to amend and supplement Items 1, 4, 11 and 12 as reflected below.

### **Item 1. Summary Term Sheet.**

#### **Regulation M-A Item 1001**

Item 1 of the Schedule TO is hereby amended and supplemented by

On January 20, 2011, the Purchaser extended the expiration of the Offer until 5 p.m., New York City time, on Tuesday, January 25, 2011. The Offer, which was previously scheduled to expire at 5 p.m., New York City time, on Wednesday, January 19, 2011, was extended in accordance with the Merger Agreement because certain conditions to the Offer were not satisfied as of the previously scheduled expiration date, including the condition relating to the expiration or termination of any waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended. The Depositary has indicated that, at the close of business on January 19, 2011, a total of approximately 42,146,603 Shares, which represent 88.8% of the 47,454,113 outstanding Shares, had been tendered and not withdrawn pursuant to the Offer. The press release announcing the extension of the Offer is attached hereto as Exhibit (a)(5)(C).

### **Item 4. Terms of the Transaction.**

#### **Regulation M-A Item 1004**

Item 4(a) of the Schedule TO is hereby amended and supplemented as follows:

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On January 20, 2011, the Purchaser extended the expiration of the Offer until 5 p.m., New York City time, on Tuesday, January 25, 2011. The Offer, which was previously scheduled to expire at 5 p.m., New York City time, on Wednesday, January 19, 2011, was extended in accordance with the Merger Agreement because certain conditions to the Offer were not satisfied as of the previously scheduled expiration date, including the condition relating to the expiration or termination of any waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended. The Depository has indicated that, at the close of business on January 19, 2011, a total of approximately 42,146,603 Shares, which represent 88.8% of the 47,454,113 outstanding Shares, had been tendered and not withdrawn pursuant to the Offer. The press release announcing the extension of the Offer is attached hereto as Exhibit (a)(5)(C).

### **Item 11. Additional Information.**

#### **Regulation M-A Item 1011**

##### **(a) Agreements, Regulatory Requirements and Legal Proceedings.**

Item 11(a) of the Schedule TO is hereby amended and supplemented by adding the following at the end of the sub-section captioned "United States Antitrust Compliance" :

After the announcement of the second extension of the Offer, in the afternoon of January 20, 2011, the Antitrust Division cleared Parent's proposed acquisition of the Company under the HSR Act without conditions. As a result, the condition to the closing of the Offer relating to such clearance has been satisfied. The press release announcing the satisfaction of this condition is attached hereto as Exhibit (a)(5)(D).

### **Item 12. Exhibits.**

#### **Regulation M-A Item 1016**

Item 12 of the Schedule TO is hereby amended and supplemented by adding the following exhibits:

##### **Exhibit No.**

- (a)(5)(C) Joint Press Release of ABB Ltd and Baldor Electric Company, dated January 20, 2011.
- (a)(5)(D) Joint Press Release of ABB Ltd and Baldor Electric Company, dated January 20, 2011.

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**BROCK ACQUISITION CORPORATION**

By: /s/ Diane de Saint Victor  
Name: Diane de Saint Victor  
Title: General Counsel

Date: January 20, 2011

**ABB LTD**

By: /s/ Ulrich Spiesshofer  
Name: Ulrich Spiesshofer  
Title: Executive Committee Member Responsible for  
Discrete Automation and Motion Division

Date: January 20, 2011

By: /s/ Diane de Saint Victor  
Name: Diane de Saint Victor  
Title: General Counsel

Date: January 20, 2011

**EXHIBIT INDEX**

**Exhibit No.**

- (a)(1)(A) Offer to Purchase, dated December 8, 2010.\*
- (a)(1)(B) Letter of Transmittal (including Internal Revenue Service Form W-9).\*
- (a)(1)(C) Notice of Guaranteed Delivery.\*
- (a)(1)(D) Letter from the Dealer Manager to Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.\*
- (a)(1)(E) Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.\*
- (a)(1)(F) Joint Press Release of Baldor Electric Company and ABB Ltd, dated November 30, 2010 (incorporated by reference to Exhibit 99.1 to the Current Report on Form 8-K filed by Baldor Electric Company with the Securities and Exchange Commission on November 30, 2010).\*
- (a)(1)(G) Summary Advertisement as published on December 8, 2010.\*
  - (a)(5) Joint Press Release of ABB Ltd and Baldor Electric Company, dated December 8, 2010.\*
- (a)(5)(A) Joint Press Release of ABB Ltd and Baldor Electric Company, dated December 21, 2010.\*
- (a)(5)(B) Joint Press Release of ABB Ltd and Baldor Electric Company, dated January 11, 2011.\*
- (a)(5)(C) Joint Press Release of ABB Ltd and Baldor Electric Company, dated January 20, 2011
- (a)(5)(D) Joint Press Release of ABB Ltd and Baldor Electric Company, dated January 20, 2011.
  - (b) None.
- (d)(1) Agreement and Plan of Merger, dated as of November 29, 2010, by and among Baldor Electric Company, ABB Ltd and Brock Acquisition Corporation (incorporated by reference to Exhibit 2.1 to the Form 8-K filed by Baldor Electric Company with the Securities and Exchange Commission on November 30, 2010).\*
- (d)(2) Confidentiality Letter, dated as of January 21, 2010, by and between Baldor Electric Company and ABB Ltd (incorporated by reference to Exhibit (e)(2) of the Solicitation/Recommendation Statement on Schedule 14D-9 filed by Baldor Electric Company with the Securities and Exchange Commission on December 8, 2010).\*
- (d)(3) Amendment, dated as of September 8, 2010, to the Confidentiality Letter by and between Baldor Electric Company and ABB Ltd (incorporated by reference to Exhibit (e)(3) of the Solicitation/Recommendation Statement on Schedule 14D-9 filed by Baldor Electric Company with the Securities and Exchange Commission on December 8, 2010).\*

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\*Previously filed.