

COPART INC  
Form 10-Q  
March 12, 2009  
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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549



# FORM 10-Q





(Mark One)

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**for the quarterly period ended January 31, 2009**

**OR**

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**for the transition period from                      to**

**Commission file number: 0-23255**

**COPART, INC.**

(Exact name of registrant as specified in its charter)



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**California**  
(State or other jurisdiction  
of incorporation or organization)

**94-2867490**  
(I.R.S. Employer  
Identification Number)

**4665 Business Center Drive, Fairfield, CA 94534**

(Address of principal executive offices with zip code)

Registrant's telephone number, including area code: **(707) 639-5000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES  NO

Number of shares of Common Stock outstanding as of March 12, 2009: 83,667,418

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**Copart, Inc.**

**Index to the Quarterly Report**

**January 31, 2009**

**Description**

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Table of Contents**PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****Copart, Inc.****Consolidated Balance Sheets****(in thousands)****(Unaudited)**

|   | <b>January 31,<br/>2009</b> | <b>July 31,<br/>2008</b> |
|---|-----------------------------|--------------------------|
| <b>ASSETS</b>   |                             |                          |
| Current assets:   |                             |                          |
| Cash and cash equivalents   | \$ 22,449                   | \$ 38,954                |
| Accounts receivable, net  | 137,810                     | 111,705                  |
| Vehicle pooling costs   | 37,044                      | 30,787                   |
| Inventories   | 4,212                       | 5,334                    |
| Income taxes receivable   | 20,535                      | 19,041                   |
| Prepaid expenses and other assets   | 5,578                       | 6,932                    |
| Total current assets  | 227,628                     | 212,753                  |
| Property and equipment, net   | 520,636                     | 510,340                  |
| Intangibles, net  | 14,320                      | 21,901                   |
| Goodwill  | 159,446                     | 177,164                  |
| Deferred income taxes   | 10,288                      | 6,938                    |
| Land purchase options and other assets  | 23,348                      | 27,151                   |
| Total assets  | \$ 955,666                  | \$ 956,247               |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>  |                             |                          |
| Current liabilities:  |                             |                          |
| Accounts payable and accrued liabilities  | \$ 75,082                   | \$ 88,883                |
| Book overdraft  | 9,910                       | 17,502                   |
| Deferred revenue  | 16,315                      | 14,518                   |
| Income taxes payable  | 3,681                       | 4,005                    |
| Deferred income taxes   | 3,115                       | 2,768                    |
| Other current liabilities   | 362                         | 576                      |
| Total current liabilities   | 108,465                     | 128,252                  |
| Deferred income taxes   | 9,700                       | 14,044                   |
| Income taxes payable  | 13,565                      | 12,219                   |
| Other liabilities   | 2,185                       | 2,736                    |
| Total liabilities   | 133,915                     | 157,251                  |
| Commitments and contingencies   |                             |                          |
| Shareholders' equity:   |                             |                          |
| Common stock, no par value - 180,000 shares authorized; 83,660 and 83,275 shares issued and outstanding at January 31, 2009 and July 31, 2008, respectively | 325,738                     | 316,673                  |

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|   |            |            |
|---|------------|------------|
| Accumulated other comprehensive income (loss) | (44,736)   | 833        |
| Retained earnings                             | 540,749    | 481,490    |
| Total shareholders' equity                    | 821,751    | 798,996    |
| Total liabilities and shareholders' equity    | \$ 955,666 | \$ 956,247 |

See accompanying notes to unaudited consolidated financial statements.



Table of Contents**Copart, Inc.****Consolidated Statements of Income****(in thousands except per share amounts)****(Unaudited)**

|   | Three months ended<br>January 31, |           | Six months ended<br>January 31, |           |
|---|-----------------------------------|-----------|---------------------------------|-----------|
|   | 2009                              | 2008      | 2009                            | 2008      |
| Net sales and revenue:  |                                   |           |                                 |           |
| Vehicle sales   | \$ 27,169                         | \$ 32,943 | \$ 62,413                       | \$ 70,778 |
| Remarketing service fee revenue   | 142,686                           | 140,516   | 299,011                         | 286,638   |
| Total net sales and revenue   | 169,855                           | 173,459   | 361,424                         | 357,416   |
| Operating costs and expenses:   |                                   |           |                                 |           |
| Cost of vehicle sales   | 23,778                            | 27,633    | 53,722                          | 56,706    |
| Yard operations   | 78,785                            | 77,218    | 160,839                         | 153,709   |
| General and administrative  | 21,723                            | 21,373    | 41,807                          | 43,138    |
| Total operating expenses  | 124,286                           | 126,224   | 256,368                         | 253,553   |
| Operating income  | 45,569                            | 47,235    | 105,056                         | 103,863   |
| Other income (expense):   |                                   |           |                                 |           |
| Interest income, net  | 407                               | 2,472     | 989                             | 5,216     |
| Other income (expense)  | (1,798)                           | 882       | (544)                           | 1,677     |
| Total other income (expense)  | (1,391)                           | 3,354     | 445                             | 6,893     |
| Income before income taxes  | 44,178                            | 50,589    | 105,501                         | 110,756   |
| Income taxes  | 17,028                            | 18,563    | 41,094                          | 41,120    |
| Net income  | \$ 27,150                         | \$ 32,026 | \$ 64,407                       | \$ 69,636 |
| Earnings per share-basic  |                                   |           |                                 |           |
| Basic net income per share  | \$ 0.33                           | \$ 0.36   | \$ 0.77                         | \$ 0.79   |
| Weighted average common shares outstanding                                      | 83,443                            | 88,802    | 83,363                          | 88,684    |
| Earnings per share-diluted  |                                   |           |                                 |           |
| Diluted net income per share  | \$ 0.32                           | \$ 0.35   | \$ 0.76                         | \$ 0.76   |
| Weighted average common shares and dilutive potential common shares outstanding | 84,206                            | 91,333    | 84,742                          | 91,261    |

See accompanying notes to unaudited consolidated financial statements.

Table of Contents**Copart, Inc.****Consolidated Statements of Cash Flows****(in thousands)****(Unaudited)**

|  | <b>Six Months Ended<br/>January 31,</b> |             |
|--|---|-------------|
|  | <b>2009</b>                             | <b>2008</b> |
| <b>Cash flows from operating activities:</b>   |   |             |
| Net income   | \$ 64,407                               | \$ 69,636   |
| Adjustments to reconcile net income to net cash provided by operating activities:        |   |             |
| Depreciation and amortization  | 20,834                                  | 22,086      |
| Allowance for doubtful accounts  | (260)                                   | 92          |
| Other long-term liabilities  | (577)                                   | 89          |
| Share-based compensation   | 3,193                                   | 3,569       |
| Excess benefit from share-based compensation   | (5,011)                                 | (5,905)     |
| Loss (gain) on sale of property and equipment  | 730                                     | (241)       |
| Deferred income taxes  | (3,561)                                 | (3,791)     |
| Changes in operating assets and liabilities, net of effects from acquisitions:           |   |             |
| Accounts receivable  | (28,901)                                | (26,447)    |
| Vehicle pooling costs  | (7,665)                                 | (6,220)     |
| Inventory  | (132)                                   | (1,257)     |
| Prepaid expenses and other current assets  | 736                                     | (1,325)     |
| Land purchase options and other assets   | 1,741                                   | (3,346)     |
| Accounts payable and accrued liabilities   | (8,339)                                 | 4,942       |
| Deferred revenue   | 1,835                                   | 2,135       |
| Income taxes receivable  | 3,517                                   | 7,411       |
| Income taxes payable   | 2,253                                   | (6,933)     |
| Net cash provided by operating activities  | 44,800                                  | 54,495      |
| <b>Cash flows from investing activities:</b>   |   |             |
| Purchases of short-term investments  |   | (154,360)   |
| Sales of short-term investments  |   | 256,985     |
| Restricted cash  |   | 9,148       |
| Purchases of property and equipment  | (57,114)                                | (58,261)    |
| Proceeds from sale of property and equipment   | 4,926                                   | 2,845       |
| Purchases of assets and liabilities in connection with acquisition, net of cash acquired |   | (9,885)     |
| Net cash (used in) provided by investing activities                                      | (52,188)                                | 46,472      |
| <b>Cash flows from financing activities:</b>   |   |             |
| Proceeds from the exercise of stock options  | 819                                     | 8,492       |
| Proceeds from the issuance of Employee Stock Purchase Plan shares                        | 942                                     | 792         |
| Repurchase of common stock   | (6,000)                                 | (40,948)    |
| Excess tax benefit from share-based payment arrangements                                 | 5,011                                   | 5,905       |
| Change in book overdraft   | (7,592)                                 | 2,190       |
| Net cash used in financing activities  | (6,820)                                 | (23,569)    |
| Effect of exchange rate changes on cash  | (2,297)                                 | (348)       |
| Net (decrease) increase in cash and cash equivalents                                     | (16,505)                                | 77,050      |

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|  |    |        |    |         |
|--|----|--------|----|---------|
| Cash and cash equivalents at beginning of period         |    | 38,954 |    | 107,621 |
| Cash and cash equivalents at end of period               | \$ | 22,449 | \$ | 184,671 |
| <b>Supplemental disclosure of cash flow information:</b> |    |        |    |         |
| Income taxes paid  | \$ | 39,169 | \$ | 45,150  |

See accompanying notes to unaudited consolidated financial statements.

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**Copart, Inc.**

**Notes to Consolidated Financial Statements**

January 31, 2009

(Unaudited)

**NOTE 1 Description of Business and Summary of Significant Accounting Policies**

*Description of Business*

Copart, Inc. (the Company) provides vehicle sellers with a full range of remarketing services to process and sell vehicles over the Internet through the Company's Virtual Bidding Second Generation (VB2) Internet auction-style sales technology. Sellers are primarily insurance companies but also include banks and financial institutions, charities, car dealerships, fleet operators, vehicle rental companies and the general public. The Company sells principally to licensed vehicle dismantlers, rebuilders, repair licensees, used vehicle dealers and exporters; however at certain locations, the Company sells directly to the general public. The majority of the vehicles sold on behalf of the insurance companies are either damaged vehicles deemed a total loss or not economically repairable by the insurance companies or are recovered stolen vehicles for which an insurance settlement with the vehicle owner has already been made. The Company offers vehicle sellers a full range of remarketing services that expedite each stage of the vehicle sales process, minimize administrative and processing costs and maximize the ultimate sales price. In the United States, or US, the Company sells vehicles primarily as an agent and derives revenue primarily from fees paid by vehicle sellers and vehicle buyers as well as related fees for services such as towing and storage. In the United Kingdom, or UK, the Company operates primarily on a principal basis, purchasing the salvage vehicle outright from the insurance companies and reselling the vehicle for its own account.

*Principles of Consolidation*

The consolidated financial statements of the Company include the accounts of the parent company and its wholly owned subsidiaries, including its foreign wholly-owned subsidiaries, Copart Canada, Inc. (Copart Canada) and Copart UK Limited (Copart UK). Significant intercompany transactions and balances have been eliminated in consolidation. Copart Canada was incorporated in January 2003 and Copart UK was incorporated in June 2007. Investments in companies with respect to which the Company exercises significant influence but does not control (generally 20% to 50% ownership interest), are accounted for under the equity method of accounting.

In the opinion of the management of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (which are normal recurring accruals) necessary to present fairly its financial position as of January 31, 2009 and July 31, 2008, and its consolidated statements of income and cash flows for the three and six month periods ended January 31, 2009 and January 31, 2008. Interim results for the six months ended January 31, 2009 are not necessarily indicative of the results that may be expected for any future period, nor for the entire year ending July 31, 2009. These consolidated financial statements have been prepared in accordance with the rules and regulations of the US Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with US generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The interim financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the fiscal year ended July 31, 2008.

*Use of Estimates*

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The preparation of financial statements in conformity with US generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates are used for, but not limited to, vehicle pooling costs, self-insured reserves, allowance for doubtful accounts, income taxes, revenue recognition, share-based compensation, long-lived asset impairment calculations and contingencies. Actual results could differ from those estimates.

### *Income Taxes*

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

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The Company adopted the provisions of Financial Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an Interpretation of FASB Statement No. 109* (FIN 48), as of August 1, 2007. For benefits to be realized, a tax position must be more likely than not to be sustained upon examination. The amount recognized is measured as the largest amount of benefit that has a greater than 50 percent likelihood of being realized upon settlement.

***Foreign Currency Translation***

The functional currency of the Company is the US dollar. The Canadian dollar and the British pound are the functional currencies of the Company's foreign subsidiaries, Copart Canada and Copart UK, respectively, as they are the primary currencies within the economic environment in which each subsidiary operates. The original equity investment in the respective subsidiaries is translated at historical rates. Assets and liabilities of the respective subsidiary's operations are translated into US dollars at period-end exchange rates, and revenues and expenses are translated into US dollars at average exchange rates in effect during each reporting period. Adjustments resulting from the translation of each subsidiary's financial statements are reported in other comprehensive income.

***Revenue Recognition***

The Company provides a portfolio of services to its sellers and buyers that facilitate the sale and delivery of a vehicle from seller to buyer. These vehicle remarketing services include the ability to use its Internet sales technology and vehicle delivery, loading, title processing, preparation and storage. The Company evaluates multiple-element arrangements relative to the Company's buyer and seller agreements in accordance with Emerging Issues Task Force (EITF) Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables* (EITF 00-21), which addresses accounting for multiple-element arrangements, and Staff Accounting Bulletin No. 104 *Revenue Recognition* (SAB104), which addresses revenue recognition for units of accounting.

The remarketing services the Company provides to the seller of a vehicle involve disposing of a vehicle on the seller's behalf and, under most of the Company's current North American contracts, collecting the proceeds from the buyer. The Company is not entitled to any seller fees until the Company has collected the sales proceeds from the buyer for the seller and, accordingly, the Company recognizes revenue for seller services after service delivery and cash collection.

In certain cases, seller fees are not contingent upon collection of the seller proceeds from the buyer. However, the Company has determined that it is not able to separate the services into separate units of accounting because the Company does not have fair value for undelivered items. As a result, the Company does not recognize seller fees until the final seller service has been delivered, which occurs upon collection of the sales proceeds from the buyer for the seller.

Vehicle sales, where the Company purchases and remarkets vehicles on its own behalf, are recognized in accordance with SAB 104 on the sale date, which is typically the point of high bid acceptance. Upon high bid acceptance, a legal binding contract is formed with the buyer, and the Company records the vehicle sales price, net of sales allowances, as revenue.

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The Company provides a number of services to the buyer of the vehicle, charging a separate fee for each service. Each of these services has been assessed under the criteria of EITF 00-21 to determine whether the Company has met the requirements to separate the services into units of accounting within a multi-element arrangement. The Company has concluded that the sale service and the post-sale services are separate units of accounting. The fees for the auction service are recognized upon completion of the sale, and the fees for the post-sale services are recognized upon successful completion of those services using the residual method.

The Company also charges buyers an annual registration fee for the right to participate in its vehicle sales program, which is recognized ratably over the term of the arrangement, and relist and late-payment fees, which are recognized upon receipt of payment by the buyer. No provision for returns has been established, as all sales are final with no right of return, although the Company provides for bad debt expense in the case of non-performance by its sellers.

### **NOTE 2 Cash, Cash Equivalents and Marketable Securities**

On August 1, 2008, the Company adopted Statement of Financial Accounting Standard (SFAS) No. 157, *Fair Value Measurements* (SFAS 157), which clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, SFAS 157 establishes a three-tier value hierarchy, which prioritizes the inputs used in measuring fair value as follows: (Level I) observable inputs such as quoted prices in active markets; (Level II) inputs other than the quoted prices in active markets that are observable either directly or indirectly; and (Level III) unobservable inputs in which there is



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little or no market data, which requires the Company to develop its own assumptions. This hierarchy requires the Company to use observable market data, when available, and to minimize the use of unobservable inputs when determining fair value. On a recurring basis, the Company measures its investments, cash equivalents or marketable securities at fair value. Cash and cash equivalents are classified within Level I of the fair value hierarchy because they are valued using quoted market prices.

As of January 31, 2009, cash and cash equivalents include the following (in thousands):

|                    | Cost      | Unrealized Gains | Unrealized Losses Less Than 12 Months | Unrealized Losses 12 Months or Longer | Estimated Fair Value |
|--------------------|-----------|------------------|---------------------------------------|---------------------------------------|----------------------|
| Cash               | \$ 21,420 | \$               | \$                                    | \$                                    | \$ 21,420            |
| Money market funds | 1,029     |                  |                                       |                                       | 1,029                |
| Total              | \$ 22,449 | \$               | \$                                    | \$                                    | \$ 22,449            |

The Company invests its excess funds in money market funds comprised of securities issued by corporations, banks, municipalities and financial holding companies. The Company's cash and cash equivalents are placed with high credit quality financial institutions.

**NOTE 3 Vehicle Pooling Costs**

The Company defers in vehicle pooling costs certain yard and fleet expenses associated with vehicles consigned to and received by the Company but not sold as of the balance sheet date. The Company quantifies the deferred costs using a calculation that includes the number of vehicles at its facilities at the beginning and end of the period, the number of vehicles sold during the period and an allocation of certain yard operation costs of the period. The primary expenses allocated and deferred are certain facility costs, labor, transportation, and vehicle processing. If the allocation factors change, then yard operation expenses could increase or decrease correspondingly in the future. These costs are expensed as vehicles are sold in the subsequent periods on an average cost basis.

**NOTE 4 Net Income Per Share**

There were no adjustments to net income in calculating diluted net income per share. The table below reconciles basic weighted shares outstanding to diluted weighted average shares outstanding (in thousands):

|   | Three Months Ended January 31, |        | Six Months Ended January 31, |        |
|---|--------------------------------|--------|------------------------------|--------|
|   | 2009                           | 2008   | 2009                         | 2008   |
| Basic weighted average shares outstanding     | 83,443                         | 88,802 | 83,363                       | 88,684 |
| Effect of dilutive securities - stock options | 763                            | 2,531  | 1,379                        | 2,577  |

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|   |        |        |        |        |
|---|--------|--------|--------|--------|
| Diluted weighted average shares outstanding | 84,206 | 91,333 | 84,742 | 91,261 |
|---|--------|--------|--------|--------|

Options to purchase 1,446,793 and 40,000 shares of common stock at a weighted average price of \$34.53 and \$40.44 per share were outstanding during the three months ended January 31, 2009 and 2008, respectively, and options to purchase 1,225,000 and 40,000 shares of common stock at a weighted average price of \$35.26 and \$40.44 were outstanding during the six months ended January 31, 2009 and 2008, respectively, but were not included in the computation of diluted earnings per share because the options' exercise price was greater than the average market price of the common stock during the respective periods and including these options would have an anti-dilutive impact.

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The following table sets forth amortizable intangible assets by major asset class as of the dates indicated (in thousands):

|                          | January 31, 2009 | July 31, 2008 |
|--------------------------|------------------|---------------|
| Amortized intangibles:   |                  |               |
| Covenants not to compete | \$ 10,697        | \$ 10,697     |
| Supply contracts         | 18,231           | 25,239        |
| Software                 | 607              | 840           |
| Licenses and databases   | 280              | 388           |
| Accumulated amortization | (15,495)         | (15,263)      |
| Net intangibles          | \$ 14,320        | \$ 21,901     |

Aggregate amortization expense on amortizable intangible assets was \$0.9 million and \$1.8 million for the three months ended January 31, 2009 and 2008, respectively and \$2.1 million and \$3.7 million for the six months ended January 31, 2009 and 2008, respectively.

The change in the carrying amount of goodwill is as follows (in thousands):

|   |    |          |
|---|----|----------|
| Balance as of July 31, 2008               | \$ | 177,164  |
| Goodwill recorded during the period       |    |          |
| Effect of foreign currency exchange rates |    | (17,718) |
| Balance as of January 31, 2009            | \$ | 159,446  |

**NOTE 6 Share-Based Compensation**

Effective August 1, 2005, the Company adopted the provisions of SFAS No. 123 (revised 2004), *Share-Based Payment* (SFAS 123(R)), requiring it to recognize expense related to the fair value of its share-based compensation awards. The Company elected to use the modified prospective transition method as permitted by SFAS 123(R). Under this transition method, share-based compensation expense for the three- and six-month periods ended January 31, 2009 and January 31, 2008 include compensation expense for all share-based compensation awards granted prior to, but not yet vested, as of August 1, 2005, based on the grant-date fair value estimated in accordance with the original provisions of SFAS 123 Accounting for Stock-Based Compensation, net of estimated forfeitures. Share-based compensation expense for all stock-based compensation awards granted subsequent to August 1, 2005 was based on the grant-date fair value estimated in accordance with the provisions of SFAS 123(R). For options issued subsequent to August 1, 2005, the Company recognizes compensation expense for stock option awards on a straight-line basis over the requisite service period of the award. For options issued prior to August 1, 2005, the Company recognizes compensation expense for stock option awards on a graded vesting basis over the requisite service period of the award.

The following is a summary of option activity for the Company's stock option plans:

|                                    | Shares<br>(in 000s) | Weighted-<br>average<br>Exercise Price | Weighted-average<br>Remaining<br>Contractual Term | Aggregate<br>Intrinsic Value<br>(in 000s) |
|------------------------------------|---------------------|--|---|---|
| Outstanding at July 31, 2008       | 4,791               | \$ 19.41                               |   |   |
| Grants of options                  | 335                 | \$ 34.76                               |   |   |
| Exercises                          | (619)               | \$ 4.91                                |   |   |
| Forfeitures or expirations         | (12)                | \$ 24.53                               |   |   |
| Outstanding at January 31,<br>2009 | 4,495               | \$ 22.54                               | 5.77  | \$ 22,461                                 |
| Exercisable at January 31,<br>2009 | 3,015               | \$ 17.85                               | 4.44  | \$ 22,391                                 |

The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the quoted price of our common stock for the 2,847,462 options that were in-the-money at January 31, 2009.

In September 2007, James Grosfeld and Harold Blumenstein, who served as members of the Company's Board of Directors since 1993 and 1994, respectively, resigned from the Board to pursue other business and personal interests. In connection with their resignations, the Board of Directors exercised its discretion pursuant to the terms of the 2001 Stock Option Plan to accelerate the

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vesting of all unvested shares of the Company's common stock subject to options held by Mr. Grosfeld and Mr. Blumenstein. As of September 6, 2007, Mr. Grosfeld and Mr. Blumenstein each held options to acquire 86,000 shares of common stock, of which 14,316 per director were unvested. In addition, the board approved amendments to outstanding option agreements with Mr. Grosfeld and Mr. Blumenstein to extend the period in which they will be able to exercise their options following their resignation until the earlier of September 14, 2012 or the date the option would otherwise have terminated by its terms assuming they had continued to serve as members of the board of directors. As a result of the amendment to the outstanding option agreements, the Company recognized a share-based compensation expense of approximately \$1.0 million during the quarter ended October 31, 2007.

**NOTE 7 Common Stock Repurchases**

In October 2007, the Company's Board of Directors approved a 20 million share increase in the Company's stock repurchase program, bringing the total current number of shares authorized for repurchase to 29 million shares. The repurchases may be effected through solicited or unsolicited transactions in the open market or in privately negotiated transactions. No time limit has been placed on the duration of the share repurchase program. Subject to applicable securities laws, such repurchases will be made at such times and in such amounts as the Company deems appropriate and may be discontinued at any time. The Company did not repurchase any shares during the six months ended January 31, 2009 and repurchased approximately 983,000 shares at a weighted average price of \$41.67 during the six months ended January 31, 2008. The total number of shares repurchased under the program as of January 31, 2009 was approximately 14 million, leaving approximately 15 million available for repurchase by the Company under the repurchase program.

In December 2008, the Company's President exercised 600,000 options at a per share exercise price of \$4.47. Of the 600,000 options exercised, 96,929 shares were net settled in satisfaction of the exercise price for the portion of options that were classified as non-qualified stock options. Additionally, 222,817 shares were withheld at a per share price of \$26.93, based on the closing price of our common stock on the date of exercise, in lieu of the federal and state minimum statutory tax withholding requirements. The Company remitted approximately \$6 million to the proper taxing authorities in satisfaction of the employee's minimum statutory withholding requirements. The netting of shares and payment of the employee's tax withholding amounts were provided for in the original option agreement, and the amounts paid by the Company have been accounted for as a repurchase of shares in the shareholders' equity section in the accompanying consolidated balance sheet. However, these deemed share repurchases are not included as part of the Company's stock repurchase program described in the preceding paragraph.

**NOTE 8 Segments and Other Geographic Reporting**

Operating segments are defined as components of a business about which separate financial information is available that is evaluated regularly by the chief operating decision maker (CODM) with respect to the allocation of resources and performance. Willis J. Johnson, CEO, is the Company's CODM as defined in SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information* (SFAS 131). As the CODM, Mr. Johnson is responsible for making decisions about resources to be allocated within the Company. The Company considers itself as operating in a single operating segment, specifically providing vehicle sellers with a full range of remarketing services to process and sell vehicles over the Internet through the Company's Virtual Bidding Second Generation (VB2) Internet auction-style sales technology.

The following geographic data is provided in accordance with SFAS 131 Revenues are based upon the geographic location of the selling facility and are summarized in the following table (in thousands):

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|                | Three Months Ended January 31, |            | Six Months Ended January 31, |            |
|----------------|--------------------------------|------------|------------------------------|------------|
|                | 2009                           | 2008       | 2009                         | 2008       |
| United States  | \$ 137,556                     | \$ 136,417 | \$ 288,429                   | \$ 275,318 |
| Canada         | 1,082                          | 1,227      | 2,364                        | 2,501      |
| North America  | 138,638                        | 137,644    | 290,793                      | 277,819    |
| United Kingdom | 31,217                         | 35,815     | 70,631                       | 79,597     |
|                | \$ 169,855                     | \$ 173,459 | \$ 361,424                   | \$ 357,416 |

Long-lived assets based upon geographic location are summarized in the following table (in thousands):

|                | Six Months Ended January 31, |            |
|----------------|------------------------------|------------|
|                | 2009                         | 2008       |
| United States  | \$ 602,718                   | \$ 544,325 |
| Canada         | 5,054                        | 5,805      |
| North America  | 607,772                      | 550,130    |
| United Kingdom | 120,266                      | 141,155    |
|                | \$ 728,038                   | \$ 691,285 |

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The following table reconciles net income to comprehensive income (in thousands):

|  | Three Months Ended January 31, |           | Six Months Ended January 31, |           |
|--|--------------------------------|-----------|------------------------------|-----------|
|  | 2009                           | 2008      | 2009                         | 2008      |
| Net income, as reported                                      | \$ 27,150                      | \$ 32,026 | \$ 64,407                    | \$ 69,636 |
| Other comprehensive income:                                  |                                |           |                              |           |
| Foreign currency translation adjustments, net of tax effects | (14,276)                       | (6,981)   | (45,569)                     | (2,847)   |
| Total other comprehensive income                             | \$ 12,874                      | \$ 25,045 | \$ 18,838                    | \$ 66,789 |

**NOTE 10 Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 defines fair value, establishes a framework for measuring fair value under GAAP and expands disclosure about fair value measurements. In February 2008, the FASB issued FASB Staff Position (FSP) SFAS No. 157-2 *Effective Date of FASB Statement No. 157* (FSP 157-2) which delays the effective date of SFAS 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statement on a recurring basis (at least annually). FSP 157-2 partially defers the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of FSP 157-2. The Company adopted SFAS 157, except as it applies to those non-financial assets and non-financial liabilities as noted in FSP 157-2. The partial adoption of SFAS 157 did not have an impact on the Company's consolidated results or financial condition.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* (SFAS 159). SFAS 159 permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 was effective as of the beginning of the Company's 2009 fiscal year, and the Company did not elect to measure any financial instruments and other items at fair value pursuant to SFAS 159.

In December 2007, the EITF issued Issue No. 07-1, *Accounting for Collaborative Arrangements* (EITF 07-1). EITF 07-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years, and shall be applied retrospectively to all prior periods presented for all collaborative arrangements existing as of the effective date. EITF 07-1 requires that transactions with third parties (i.e., revenue generated and costs incurred by the partners) should be reported in the appropriate line item in each company's financial statement pursuant to the guidance in EITF Issue No. 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*. EITF 07-1 also includes enhanced disclosure requirements regarding the nature and purpose of the arrangement, rights and obligations under the arrangement, accounting policy, amount and income statement classification of collaboration transactions between the parties. The Company is currently evaluating the impact that EITF 07-1 will have on its consolidated results of operations and financial position.

In December 2007, the (FASB) issued SFAS No. 141(R), *Business Combinations*, (SFAS 141(R)) which provides revised guidance on the accounting for acquisitions of businesses. This standard changes the current guidance to require that all acquired assets, liabilities, minority interest and certain contingencies be measured at fair value, and certain other acquisition-related costs be expensed rather than capitalized. SFAS 141(R) will apply to the Company's acquisitions that are effective after July 31, 2009, and application of the standard to acquisitions prior to that date is not permitted. In the event of an acquisition, the Company will need to evaluate whether or not SFAS 141(R) will have a material

impact on its consolidated results of operations and financial position.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements*, (SFAS 160), which provides guidance on the presentation of minority interests in the financial statements. This standard requires that minority interest be presented as a component of equity rather than as a mezzanine item between liabilities and equity, and also requires that minority interests be presented as a separate caption in the income statement. This standard also requires all transactions with minority interest holders, including the issuance and repurchase of minority interests, be accounted for as equity transactions unless a change in control of the subsidiary occurs. SFAS 160 is effective for fiscal years beginning after December 15, 2008. The Company is currently assessing the potential impact on its consolidated results of operations and financial position.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities - an amendment of FASB Statement No. 133* (SFAS 161). SFAS 161 requires enhanced disclosure related to derivatives and hedging



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activities and thereby seeks to improve the transparency of financial reporting. Under SFAS 161, entities are required to provide enhanced disclosures relating to: (a) how and why an entity uses derivative instruments; (b) how derivative instruments and related hedge items are accounted for under SFAS 133, *Accounting for Derivative Instruments and Hedging Activities* (SFAS 133), and its related interpretations; and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. SFAS 161 must be applied prospectively to all derivative instruments and non-derivative instruments that are designated and qualify as hedging instruments and related hedged items accounted for under SFAS 133 for all financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The Company is currently assessing the potential impact on its consolidated results of operations and financial position.

In April 2008, the FASB issued FSP FAS 142-3, *Determination of the Useful Life of Intangible Assets* (FSP FAS 142-3). FSP FAS 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. FSP FAS 142-3 is effective for fiscal years beginning after December 15, 2008 and early adoption is prohibited. The Company is currently assessing the potential impact on its consolidated results of operations and financial position.

In May 2008, the FASB issued SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles* (SFAS 162). SFAS 162 identifies the sources of accounting principles and the framework for selecting the principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with generally accepted accounting principles (the GAAP hierarchy). SFAS 162 will become effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board amendments to AU Section 411, *The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles*. The Company is currently assessing the potential impact on its consolidated results of operations and financial position.

In October 2008, the FASB issued FSP SFAS 157-3, *Determining the Fair Value of a Financial Asset When The Market for That Asset Is Not Active* (FSP 157-3), to clarify how an entity would determine fair value in an inactive market. FSP 157-3 is effective immediately and applies to the Company's October 31, 2008 financial statements. The application of the provisions of FSP 157-3 did not impact the Company's consolidated financial position, results of operations and cash flows as of and for the three and six month periods ended January 31, 2009.

**NOTE 11 Legal Proceedings**

The Company is involved in litigation and damage claims arising in the ordinary course of business, such as actions related to injuries, property damage, and handling or disposal of vehicles. This litigation includes the following matters:

On November 20, 2007, Car Auction & Reinsurance Solutions, Inc. (CARS) filed suit against the Company in the Superior Court in the County of New Castle, Delaware. CARS is seeking in excess of \$2 million in damages, punitive damages, and prejudgment interest related to allegations involving breach of contract and misrepresentation. The Company is defending the lawsuit vigorously.

On July 14, 2008, the Company filed a lawsuit against Auto Auction Services Corp. (AASC) in US District Court, Northern District of California. The principal parties were the Company as plaintiff and AASC as defendant. The complaint identified, but did not name as defendants, various co-conspirators, including Manheim Auctions, Inc. and ADESA, Inc. The complaint primarily alleged that AASC and its co-conspirators engaged in a group boycott and concerted refusal to deal with the Company for the purpose of excluding it from effectively

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providing vehicle auction services to fleet operators, fleet management companies, national or regional banks, finance companies, and leasing companies, all in violation of federal and California antitrust and unfair competition laws. The Company sought injunctive relief and unspecified monetary damages. On February 6, 2009, the Company entered into a settlement agreement with AASC pursuant to which (i) AASC agreed to issue the Company a license that enables the Company to receive and process vehicle assignments from vehicle sellers through AASC's AutoIMS system and (ii) the Company agreed to dismiss the lawsuit.

On December 16, 2008, Liberty Mutual Fire Insurance Company filed suit against the Company in the US District Court, Northern District of California. Liberty Mutual's complaint seeks reformation of an insurance contract and specific performance in relation to a policy issued to the Company with a \$50,000 self-insured retention. After settlement of a claim under the subject policy for \$3.95 million, Liberty Mutual is seeking to reform the contract and charge the Company for a \$2 million self-insured retention which it claims was intended. The Company is defending the lawsuit vigorously.

The Company provides for costs relating to these matters when a loss is probable and the amount can be reasonably estimated. The effect of the outcome of these matters on the Company's future results of operations cannot be predicted because any such effect depends on future results of operations and the amount and timing of the resolution of such matters. The Company believes that any ultimate liability will not have a material effect on its financial position, results of operations or cash flows. However, the

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amount of the liabilities associated with these claims, if any, cannot be determined with certainty. The Company maintains insurance which may or may not provide coverage for claims made against us. There is no assurance that there will be insurance coverage available when and if needed or that the Company's insurers will not seek to deny or limit coverage. Additionally, the insurance that the Company carries requires that the Company pay for costs or claims exposure up to the amount of the insurance deductibles negotiated when insurance is purchased.

**NOTE 12 Income Taxes**

The Company adopted the provisions of FIN 48, as of August 1, 2007. For benefits to be realized, a tax position must be more likely than not to be sustained upon examination. The amount recognized is measured as the largest amount of benefit that is greater than 50 percent likely of being realized upon settlement.

As of January 31, 2009, the total gross unrecognized tax benefits increased by \$1.4 million from \$12.2 million to \$13.6 million.

As of January 31, 2009 and 2008, the gross amount of the Company's liabilities for unrecognized tax benefits were classified as long-term income taxes payable in the accompanying consolidated balance sheet. Over the next twelve months, the Company's existing positions will continue to generate an increase in liabilities for unrecognized tax benefits, as well as a likely decrease in liabilities as a result of the lapse of the applicable statute of limitations and the conclusion of income tax audits. The decrease in FIN 48 liabilities will have a positive effect on the Company's consolidated results of operations and financial position when realized.

The Company files income tax returns in the US federal jurisdiction, various states, Canada and the United Kingdom. The Company is currently under audit by the Internal Revenue Service, State of New York, State of Connecticut and State of California. With some exceptions, the Company is no longer subject to US federal, state and local, or non-US income tax examinations by tax authorities for years prior to fiscal year 2005. At this time, the Company does not believe that the outcome of any examination will have a material impact on the Company's consolidated results of operations and financial position.

The Company has not provided US federal income and foreign withholding taxes from undistributed earnings of its foreign operations, including Copart UK, because it plans to permanently reinvest the earnings of its foreign operations as of January 31, 2009. If these earnings were distributed, foreign tax credits may become available under current law to reduce or eliminate the resultant U.S. income tax liability.

**NOTE 13 Credit Facility**

On March 6, 2008, the Company entered into an unsecured credit agreement with Bank of America, N.A. (the Credit Agreement) providing for a \$200 million revolving credit facility (the Credit Facility), including a \$100 million foreign currency borrowing sublimit and a \$50 million letter of credit sublimit. Amounts borrowed under the Credit Facility may be used for repurchases of stock, capital expenditures, working capital and other general corporate purposes. The Credit Facility matures and all outstanding borrowings are due on the fifth anniversary of the Credit Agreement (the Maturity Date), with annual reductions in availability of \$25 million on each of the first three anniversaries of the Credit Agreement. Amounts borrowed under the Credit Facility may be repaid and re-borrowed until the Maturity Date and bear interest, at the

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Company's option, at either Eurocurrency Rate plus 0.5% to 0.875%, depending of the leverage ratio, as defined in the Credit Agreement, at the end of the previous quarter or at the prime rate. A default interest rate applies on all obligations during an event of default under the Credit Facility at a rate per annum equal to 2.0% above the otherwise applicable interest rate. The Credit Facility requires the Company to pay a commitment fee on the unused portion of the Credit Facility. The commitment fee ranges from 0.075% to 0.15% depending on the leverage ratio as of the end on the previous quarter. The Credit Facility contains customary representations and warranties and places certain business operating restrictions on the Company relating to, among other things, indebtedness, liens and other encumbrances, investments, mergers and acquisitions, asset sales, and dividends, distributions and redemptions of capital stock. In addition, the Credit Agreement provides for a maximum total leverage ratio and a minimum interest coverage ratio. The Credit Facility contains events of default that include, among others, non-payment of principal, interest or fees, violation of covenants, inaccuracy of representations and warranties, cross-defaults to certain other indebtedness, bankruptcy and insolvency defaults, material judgments, invalidity of the loan documents and events constituting a change of control. The Credit Facility is guaranteed by the Company's material domestic subsidiaries. The Credit Facility contains restrictions with respect to investments, mergers and acquisitions, dividends and distributions and redemptions of capital stock, these restrictions become effective only after the Company's debt to EBITDA ratio exceeds 1.0:1.0. At January 31, 2009, the debt to EBITDA ratio was less than 1.0:1.0. As of January 31, 2009 and July 31, 2008, the Company did not have an outstanding balance under the Credit Facility.

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**NOTE 14 Reclassifications**

The Company has determined that in the first quarter of fiscal 2008, it included \$3.0 million in general and administrative costs and \$0.4 million in general and administrative depreciation from the Copart UK operations that, in order to be consistent with US classification, should have been reflected in yard operations. The reclassifications of these costs, which have no affect on fiscal 2009, are reflected in the fiscal 2008 results.

The Company made certain reclassifications to conform to the current year presentation. 1) The Company reclassified \$32.9 million and \$70.8 million of vehicle sales revenue, for the three and six months ended January 31, 2008, respectively, from total revenue; 2) the Company, reclassified \$27.6 million and \$56.7 million of cost of goods sold, for the three and six months ended January 31, 2008, respectively, from total yard operations; and 3) the Company reclassified \$4.6 million from other long-term assets to deferred incomes taxes as of July 31, 2008.

**NOTE 15 Subsequent Event**

On March 10, 2009, the Company received a \$12 million payment to repay a note receivable relating to the sale of certain real estate and business operations of its prior Motors Auction Group operating segment. The Company originally received a \$12 million promissory note from the buyer as purchase consideration on March 28, 2006. The note was payable in 59 consecutive monthly installments, interest only at 7% per year followed by one final payment due on April 28, 2011.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*This Quarterly Report on Form 10-Q, including the information incorporated by reference herein, contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, (the Securities Act), and Section 21E of the Securities Exchange Act of 1934, as amended, (the Exchange Act). All statements other than statements of historical facts are statements that could be deemed forward-looking statements. In some cases, you can identify forward-looking statements by terms such as may, will, should, expect, plan, intend, forecast, anticipate, believe, estimate, predict, potential, continue or the negative of these terms or other comparable terminology. The forward-looking statements contained in this Form 10-Q involve known and unknown risks, uncertainties and situations that may cause our or our industry's actual results, level of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements. These forward-looking statements are made in reliance upon the safe harbor provision of the Private Securities Litigation Reform Act of 1995. These factors include those listed in Part I, Item 1A. Risk Factors of this Form 10-Q and those discussed elsewhere in this Form 10-Q. We encourage investors to review these factors carefully together with the other matters referred to herein, as well as in the other documents we file with the Securities and Exchange Commission, or SEC. The Company may from time to time make additional written and oral forward-looking statements, including statements contained in the Company's filings with the SEC. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the Company.*

*Although we believe that, based on information currently available to the Company and its management, the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. You should not place undue reliance on these forward-looking statements. In addition, historical information should not be considered an indicator of future performance.*

**Overview**



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We provide vehicle sellers with a full range of remarketing services to process and sell vehicles primarily over the Internet through our Virtual Bidding Second Generation Internet auction-style sales technology, which we refer to as VB2. Sellers are primarily insurance companies but also include banks and financial institutions, charities, car dealerships, fleet operators, vehicle rental companies and the general public. We sell principally to licensed vehicle dismantlers, rebuilders, repair licensees, used vehicle dealers and exporters; however at certain locations, we sell directly to the general public. The majority of the vehicles sold on behalf of the insurance companies are either damaged vehicles deemed a total loss or not economically repairable by the insurance companies or are recovered stolen vehicles for which an insurance settlement with the vehicle owner has already been made. We offer vehicle sellers a full range of remarketing services that expedite each stage of the salvage vehicle sales process and minimize administrative and processing costs. In the United States, or US, we sell vehicles primarily as an agent and derive revenue primarily from fees paid by vehicle sellers and vehicle buyers as well as related fees for services such as towing and storage. In the United Kingdom, or UK, we operate primarily on a principal basis, purchasing the salvage vehicle outright from the insurance companies and reselling the vehicle for our own account.

Our revenues consist of sales transaction fees charged to vehicle sellers and vehicle buyers, transportation revenue and purchased vehicle revenues. Revenues from sellers are generally generated either on a fixed fee contract basis where we collect a fixed amount for selling the vehicles regardless of the selling price of the vehicle or, under our Percentage Incentive Program, or PIP program, under which our fees are generally based on a predetermined percentage of the vehicle sales price. Under the fixed fee program, we generally charge an additional fee for title processing and special preparation. Although sometimes included in the consignment fee, we may also charge additional fees for the cost of transporting the vehicle to our facility, storage of the vehicle, and other incidental costs. Under the consignment programs, only the fees associated with vehicle processing are recorded in revenue, not the actual sales price (gross proceeds). Sales transaction fees also include fees charged to vehicle buyers for purchasing vehicles, storage and annual registration. Transportation revenue includes charges to sellers for towing vehicles under certain contracts. Transportation revenue also includes towing charges assessed to buyers for delivering vehicles. Purchased vehicle revenue includes the gross sales price of the vehicle which we have purchased or are otherwise considered to own and is primarily generated in the UK.

Operating costs consist primarily of operating personnel (which includes yard management, clerical and yard employees), rent, contract vehicle towing, insurance, fuel, equipment maintenance and repair, and costs of vehicles we sold under purchase contracts. Costs associated with general and administrative expenses consist primarily of executive management, accounting, data processing, sales personnel, human resources, professional fees, research and development and marketing expenses.

During fiscal 2004 and fiscal 2008, we converted all of our North American and United Kingdom vehicle remarketing facilities, respectively, to an Internet-based auction-style model using our VB2 Internet sales technology. This process employs a two-step bidding process. The first step, called the preliminary bid, allows buyers to submit bids up to one hour before a real time virtual



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auction begins. The second step allows buyers to bid against each other, and the high bidder from the preliminary bidding process, in a real-time process over the Internet.

**Acquisitions and New Operations**

We have experienced significant growth as we have acquired sixteen vehicle storage facilities and established eleven new facilities since the beginning of fiscal 2007. All of these acquisitions have been accounted for using the purchase method of accounting.

As part of our overall expansion strategy of offering integrated services to vehicle sellers, we anticipate acquiring and developing facilities in new regions, as well as the regions currently served by our facilities. As part of this strategy, in fiscal 2009, we opened two new facilities located in Louisville, Kentucky and Richmond, Virginia. In fiscal 2008, we acquired eight new facilities in the UK located in Peterlee; Wisbech; Rochford; York; Inverkeithing; Whitburn; Featherstone; and Doncaster and in North America, we acquired one facility in Sikeston, Missouri and opened six new facilities in London, Ontario; Windsor, New Jersey; Walton, Kentucky; Birmingham, Alabama; Minneapolis, Minnesota and Prairie Grove, Arkansas. In fiscal 2007, we acquired seven new facilities in the UK located in Sandy; Sandtoft; Sandwich; Westbury; Chester; Denny; and Wootton and in North America we opened three new facilities in Baltimore, Maryland; Woodburn, Oregon; and Punta Gorda, Florida. The Denny, Doncaster and Featherstone facilities were closed prior to July 31, 2008. We believe that these acquisitions and openings strengthen our coverage as we have 145 facilities located in North America and the United Kingdom and are able to provide national coverage for our sellers.

In April 2008, we completed the acquisition of Simpson Bros. (York) Holdings Limited, a United Kingdom limited liability company (Simpson), which operates one location in York, England. Simpson's primary business activity was the dismantling of automobiles and the sales of salvaged auto parts. In the same month, we also completed the acquisition of Bob Lowe Salvage Pool, Inc., which operates one location in Sikeston, Missouri. In February 2008, we completed the purchase of the assets and business of AG Watson Auto Salvage & Motors Spares (Scotland) Limited (AG Watson) which operates two salvage locations in Scotland and two salvage locations in northern England. In August 2007, we completed the acquisition of Century Salvage Sales Limited (Century), a vehicle salvage disposal company with three facilities located in the UK. The total consideration paid for these acquisitions consisted of approximately \$38.2 million in cash, net of cash acquired.

On June 14, 2007, we acquired all the issued share capital of Universal Salvage plc, or Universal, for £2.00 per share (approximately \$3.94 based on currency exchange rates on June 14, 2007). Universal, based in the UK and operating exclusively within the UK, is a service provider to the motor insurance and automotive industries. The aggregate acquisition consideration paid by us totaled approximately £60.7 million (approximately \$120.0 million based on currency exchange rates on June 14, 2007) and was funded from our available cash resources. We also assumed outstanding indebtedness of Universal totaling approximately £2.3 million (\$4.5 million as of June 14, 2007). The acquisition was our first acquisition outside North America and included the seven facilities discussed above.

The period-to-period comparability of our operating results and financial condition is substantially affected by business acquisitions, new openings, weather and product introductions during such periods. In particular, the Company has certain contracts inherited through its UK acquisitions that require the Company to act as a principle, purchasing vehicles from the insurance companies and reselling them for our own account. It is the Company's intention, where possible, to migrate these contracts to the agency model in future periods. Changes in the amount of revenue derived in a period from principled transactions relative to total revenue will impact revenue growth and margin percentages.

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In addition to growth through acquisitions, we seek to increase revenues and profitability by, among other things, (i) acquiring and developing new vehicle storage facilities in key markets, (ii) pursuing national and regional vehicle seller agreements, (iii) expanding our service offerings to sellers and buyers, and (iv) expanding the application of VB2 into new markets. In addition, we implement our pricing structure and merchandising procedures and attempt to effect cost efficiencies at each of our acquired facilities by implementing our operational procedures, integrating our management information systems and redeploying personnel, when necessary.

### **Critical Accounting Policies and Estimates**



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The preparation of consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and the related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to vehicle pooling costs, self-insured reserves, allowance for doubtful accounts, income taxes, revenue recognition, share-based compensation, long-lived asset impairment calculations and contingencies. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

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Management has discussed the selection of critical accounting policies and estimates with the Audit Committee of the Board of Directors and the Audit Committee has reviewed our disclosure relating to critical accounting policies and estimates in this Quarterly Report on Form 10-Q. The following is a summary of the more significant judgments and estimates included in our critical accounting policies used in the preparation of our consolidated financial statements. Where appropriate, we discuss sensitivity to change based on other outcomes reasonably likely to occur.

**Revenue Recognition**



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We provide a portfolio of services to our sellers and buyers that facilitate the sale and delivery of a vehicle from seller to buyer. These services include the ability to use our Internet sales technology and vehicle delivery, loading, title processing, preparation and storage. We evaluate multiple-element arrangements relative to our buyer and seller agreements in accordance with Emerging Issues Task Force Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables* (EITF 00-21), which addresses accounting for multiple-element arrangements, and Staff Accounting Bulletin No. 104, *Revenue Recognition* (SAB 104), which addresses revenue recognition for units of accounting.

The services we provide to the seller of a vehicle involve disposing of a vehicle on the seller's behalf and, under most of our current North American contracts, collecting the proceeds from the buyer. We are not entitled to any such seller fees until we have collected the sales proceeds from the buyer for the seller and, accordingly, we recognize revenue for seller services after service delivery and cash collection.

Vehicle sales, where we purchase and remarket vehicles on our own behalf, are recognized in accordance with SAB 104 on the sale date, which is typically the point of high bid acceptance. Upon high bid acceptance, a legal binding contract is formed with the buyer, and we record the gross sales price as revenue.

In certain cases, seller fees are not contingent upon collection of the seller proceeds from the buyer. However, we determined that we are not able to separate the services into separate units of accounting because we do not have fair value for undelivered items. As a result, we do not recognize seller fees until the final seller service has been delivered, which generally occurs upon collection of the sales proceeds from the buyer for the seller.

We provide a number of services to the buyer of the vehicle, charging a separate fee for each service. Each of these services has been assessed under the criteria of EITF 00-21 to determine whether we have met the requirements to separate them into units of accounting within a multi-element arrangement. We have concluded that the sale and the post-sale services are separate units of accounting. The fees for sale services are recognized upon completion of the sale, and the fees for the post-sale services are recognized upon successful completion of those services using the residual method.

We also charge buyers an annual registration fee for the right to participate in our vehicle sales program, which is recognized ratably over the term of the arrangement, and relist and late-payment fees, which are recognized upon receipt of payment by the buyer. No provision for returns has been established, as all sales are final with no right of return, although we provide for bad debt expense in the case of non-performance by our buyers or sellers.

### **Vehicle Pooling Costs**





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We defer in vehicle pooling costs certain yard operation expenses associated with vehicles consigned to and received by us, but not sold as of the balance sheet date. We quantify the deferred costs using a calculation that includes the number of vehicles at our facilities at the beginning and end of the period, the number of vehicles sold during the period and an allocation of certain yard operation expenses of the period. The primary expenses allocated and deferred are certain facility costs, labor, transportation, and vehicle processing. If our allocation factors change, then yard operation expenses could increase or decrease correspondingly in the future. These costs are expensed as vehicles are sold in the subsequent periods on an average cost basis. Given the fixed cost nature of our business there is not a direct correlation in an increase in expenses or units processed on vehicle pooling costs.

We apply the provisions of Statement of Financial Accounting Standards (SFAS), No. 151, *Inventory Costs* (SFAS 151), to our vehicle pooling costs. SFAS 151 requires that items such as idle facility expense, excessive spoilage, double freight and rehandling costs be recognized as current-period charges regardless of whether they meet the criteria of so abnormal as provided in Accounting Research Bulletin No. 43, Chapter 4, *Inventory Pricing*. In addition, SFAS 151 requires that the allocation of fixed production overhead to the costs of conversion be based on the normal capacity of production facilities.

### **Allowance for Doubtful Accounts**



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We maintain an allowance for doubtful accounts in order to provide for estimated losses resulting from disputed amounts billed to sellers or buyers and the inability of our sellers or buyers to make required payments. If billing disputes exceed expectations

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and/or if the financial condition of our sellers or buyers were to deteriorate, additional allowances may be required. The allowance is calculated by taking both seller and buyer accounts receivables written off during the previous 12 month periods as a percentage of the total accounts receivable balance, i.e. total write-offs/total accounts receivable (write-off percentage). We note that a one percentage-point deviation in the write-off percentage would have resulted in an increase or decrease to the allowance for doubtful accounts balance of approximately \$0.3 million.

**Valuation of Goodwill**



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We evaluate the impairment of goodwill of our salvage sales operating segment annually (or on an interim basis if certain indicators are present) by comparing the fair value of the operating segment to its carrying value. Future adverse changes in market conditions or poor operating results of the operating segment could result in an inability to recover the carrying value of the investment, thereby requiring impairment charges in the future.

### **Income Taxes and Deferred Tax Assets**



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We account for income taxes in accordance with SFAS No.109, *Accounting for Income Taxes*. We are subject to income taxes in the US, Canada and UK. In arriving at a provision of income taxes, we first calculate taxes payable in accordance with the prevailing tax laws in the jurisdictions in which we operate; we then analyze the timing differences between the financial reporting and tax basis of our assets and liabilities, such as various accruals, depreciation and amortization. The tax effects of the timing difference are presented as deferred tax assets and liabilities in the consolidated balance sheet. We assess the probability that the deferred tax assets will be realized based on our ability to generate future taxable income. In the event that it is more likely than not the full benefit would not be realized from the deferred tax assets we carry on our consolidated balance sheet, we record a valuation allowance to reduce the carrying value of the deferred tax assets to the amount expected to be realized. As of January 31, 2009, we had approximately \$0.6 million of valuation allowance arising from the net operating losses in states where we had withdrawn our operations in prior years. To the extent we establish a valuation allowance or change the amount of valuation allowance in a period, we reflect the change with a corresponding increase or decrease in our income tax provision in the consolidated income statement.

Historically, our income taxes have been sufficiently provided to cover our actual income tax liabilities among the jurisdictions in which we operate. Nonetheless, our future effective tax rate could still be adversely affected by the following factors, including the (i) geographical allocation of our future earnings, (ii) the change in tax laws or our interpretation of tax laws, (iii) the changes in governing regulations and accounting principles, (iv) the changes in the valuation of our deferred tax assets and liabilities and (v) the outcome of the income tax examinations. As a result, we routinely assess the possibilities of material changes resulting from the aforementioned factors to determine the adequacy of our income tax provision.

Based on our results for the six months ended January 31, 2009, a one percentage-point change in our provision for income taxes as a percentage of income before taxes would have resulted in an increase or decrease in the provision of approximately \$1.1 million.

Effective August 1, 2007, we adopted Financial Interpretation No. 48, *Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement No. 109* (FIN 48). FIN 48 contains a two-step approach to recognizing and measuring uncertain tax positions accounted for in accordance with SFAS No. 109, *Accounting for Income Taxes*. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step is to measure the tax benefit as the largest amount that is more than 50% likely of being realized upon settlement.

Although we believe we have adequately reserved for our uncertain tax positions, no assurance can be given that the final tax outcome of these matters will not be different. We adjust these reserves in light of changing facts and circumstances, such as the closing of a tax audit or the refinement of an estimate. To the extent that the final tax outcome of these matters is different than the amounts recorded, such differences will impact the provision for income taxes in the period in which such determination is made. The provision for income taxes includes the impact of reserve provisions and changes to reserves that are considered appropriate, as well as the related net interest settlement of any particular position could require the use of cash. In addition, we are subject to the continuous examination of our income tax returns by various taxing authorities, including the Internal Revenue Service and U.S. states. We regularly assess the likelihood of adverse outcomes resulting from these examinations to determine the adequacy of our income taxes provision.

### **Long-lived Asset Valuation, including Intangible Assets**





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We evaluate long-lived assets, including property and equipment and certain identifiable intangibles for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of

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assets is measured by comparing the carrying amount of an asset to the estimated undiscounted future cash flows expected to be generated by the use of the asset. If the estimated undiscounted cash flows change in the future, we may be required to reduce the carrying amount of an asset.

**Stock-Based Compensation**



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We account for our stock-based awards to employees and non-employees using the fair value method as required by SFAS No. 123(R), *Share-Based Payment*. SFAS No. 123(R) requires that the compensation cost related to share-based payment transactions, measured based on the fair value of the equity or liability instruments issued, be recognized in the financial statements. Determining the fair value of options using the Black-Scholes model, or other currently accepted option valuation models, requires highly subjective assumptions, including future stock price volatility and expected time until exercise, which greatly affect the calculated fair value on the grant date. If actual results are not consistent with our assumptions and judgments used in estimating the key assumptions, we may be required to record additional compensation or income tax expense, which could have a material impact on our consolidated financial position and results of operations.

### **Retained Insurance Liabilities**



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We are partially self-insured for certain losses related to medical, general liability, workers compensation and auto liability. Our insurance policies are subject to a \$250,000 deductible per claim, with the exception of our medical policy which is \$150,000 per claim. In addition, each of our policies contains an aggregate stop loss which limits our ultimate exposure. Our liability represents an estimate of the ultimate cost of claims incurred as of the balance sheet date. The estimated liability is not discounted and is established based upon analysis of historical data and actuarial estimates. The primary estimates used in the actuarial analysis include total payroll and revenue. Our estimates have not materially fluctuated from actual results. While we believe these estimates are reasonable based on the information currently available, if actual trends, including the severity of claims and medical cost inflation, differ from our estimates, our consolidated financial position, results of operations or cash flows could be impacted. The process of determining our insurance reserves requires estimates with various assumptions, each of which can positively or negatively impact those balances. The total amount reserved for all policies is approximately \$6.1 million as of January 31, 2009. If the total number of participants in the medical plan changed by 10% we estimate that our medical expense would change by approximately \$1.0 million and our medical accrual would change by approximately \$200,000. If our total payroll changed by 10% we estimate that our workers compensation expense would change by approximately \$100,000 and our accrual for workers compensation expenses would change by \$100,000. A 10% change in revenue would change our insurance premium for the general liability and umbrella policy by less than \$25,000.

### **Recently Issued Accounting Standards**





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The information set forth above under Note 10 Recent Accounting Pronouncements contained in the Notes to Consolidated Financial Statements is incorporated herein by reference.

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**Results of Operations**



Three Months Ended January 31, 2009 Compared to Three Months Ended January 31, 2008

**Revenues.** The following sets forth revenue by class of revenue (in thousands, except percentages):

|               | 2009 |         | Percentage of Revenue | 2008 |         | Percentage of Revenue |
|---------------|------|---------|-----------------------|------|---------|-----------------------|
| Vehicle sales | \$   | 27,169  | 16%                   | \$   | 32,943  | 19%                   |
| Fee revenue   |      | 142,686 | 84%                   |      | 140,516 | 81%                   |
|               | \$   | 169,855 | 100%                  | \$   | 173,459 | 100%                  |

**Vehicle Sales.** We have assumed certain contracts through our UK acquisitions that require us to act as a principal, purchasing vehicles from the insurance companies and reselling them for our own account. Vehicle sales revenue declined by \$5.8 million or 18%. Excluding the negative impact on vehicle sales revenue due to the change in the GBP to USD exchange rate of \$8.3 million, vehicle sales revenue increased 7.6%. The volume of purchased cars increased by 11.1% driven primarily by acquisitions in the UK in the third quarter of last fiscal year. Revenue yield, excluding the impact from fluctuations of foreign currency exchange rates, decreased 3.5% due primarily, we believe, to the negative impact of reduced commodity pricing and lower used car prices which created downward pressure on the selling price of the vehicles. However, this influence was mitigated by the beneficial impact of VB2, our Internet selling platform as we converted our UK facilities to VB2 in our second quarter last year. The percentage of buyers outside of the UK making purchases during the current quarter was 22% compared to 16% during the same quarter last year. We believe this broadened our buyer base and increased, excluding other factors, the average selling price of our UK cars. The percentage of vehicles sold on a principal basis was approximately 8% for the three months ended January 31, 2009 and 2008. It is our intention, where possible, to migrate purchase contracts to the agency contracts in future periods.

**Remarketing Service Fee Revenue.** Fee revenue grew by \$2.2 million or 2% over the same period last year. Excluding the negative impact on fee revenue due to the change in the GBP to USD exchange rate of \$2.7 million, fee revenue increased 3.5%. The growth was driven by a 2.1% increase in revenue yield, excluding the impact from fluctuations of foreign currency exchange rates, and a 1.4% increase in volume. The increase in revenue yield, excluding the impact from the fluctuation in foreign currency exchange rates, by 2.1% as a beneficial yield from services provided was offset by a decline in the average selling price of the vehicle. Over 50% of our revenue is tied in some manner to the ultimate selling price of the vehicles. We believe the decline in the average selling price was due primarily to; i) the recent declines in commodity and used car pricing as we believe that commodity pricing, particularly the per ton price for crushed car bodies, has an impact on the ultimate selling price of vehicles sold for scrap and vehicles sold for dismantling, ii) the decline in used car pricing as we believe used car pricing has an impact on the ultimate selling price of vehicles sold to rebuilders and retailers, and iii) the strengthening of the dollar as we believe a stronger dollar increases the purchase price of US vehicles paid for in our international buyer's local currency. However, we do not have sufficient information to determine which vehicles are sold for scrap, dismantling, retailing or export and, accordingly, cannot quantify the impact that commodity pricing, used car pricing and foreign currency exchange rates had on the selling price of vehicles. Growth in units came primarily from increased volume from insurance companies and banks as units from certain other segments declined. We believe the increased growth in units from the insurance companies was driven primarily by the decline in used car pricing, as lower valued vehicles involved in accidents are more likely to be declared economic total losses, and market wins. We believe that the increased volume from banks is a result of increased repossessions.

**Cost of Goods Sold.** The cost of vehicles sold declined to \$23.8 from \$27.6 million for the three months ended January 31, 2009 and 2008, respectively, a decline of 14.0%. Excluding the beneficial impact on the cost of sales due to the change in the GBP to USD exchange rate of \$7.0 million, the cost of vehicles sold increased 11.4%. Unit volume increased 11.1% and the cost of purchased cars, excluding the impact from fluctuations in foreign currency exchange rates, increased by 0.3%. The increase in the volume of purchased cars was driven primarily by acquisitions in the UK in the third quarter of last fiscal year. Cost per car increased due primarily to the mix of cars supplied by the insurance companies.

**Yard Operation Expenses.** Yard operation expenses increased from \$77.2 million to \$78.8 million for the three months ended January 31, 2009 and 2008, respectively, a 2.0% increase. Excluding the beneficial impact on yard operating expenses due to the change in GBP to USD exchange rate of \$3.2 million, yard operation expenses increased 6.1%. The cost to process each car increased relative to the same quarter last year. This was driven primarily by growth in subhauling costs as the rate increases granted to our subhaulers in our previous two quarters in consideration of the increase in diesel fuel prices were not fully recovered and increased payroll and facilities costs as the average number of locations increased from 137 to 145. Also, included in yard operation costs were depreciation and amortization expenses which were \$8.0 million and \$7.8 million for the three months ended January 31, 2009 and 2008, respectively.

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**General and Administrative Expenses.** General and administrative expenses were approximately \$21.7 million for the three months ended January 31, 2009, an increase of approximately \$0.3 million, or 1.6%, over the three months ended January 31, 2008. Excluding the beneficial impact of the change in currency exchange rates of approximately \$0.9 million, general and administrative expenses increased 5.7%. Included in general and administrative costs in the current quarter is the establishment of a reserve of \$1.0 million for the future settlement of certain lawsuits, increased payroll and technology costs as we expanded our development and network departments and IT systems to continue the development of VB2 and our seller interfaces. Also included in general and administrative expenses were depreciation and amortization expenses which were \$2.2 million and \$3.0 million for the three months ended January 31, 2009 and 2008, respectively.

**Other Income (Expense).** Total other expense was approximately \$1.4 million during the three months ended January 31, 2009, compared to income of \$3.4 million for the same period last year. Included in other income (expense) in the current period are the impairment of a note receivable relating to the sale of assets of the public auction business which we exited in 2006 and the loss on the sale of an airplane in the UK together totaling \$2.2 million. The decrease in interest income resulted from the decline in cash on the balance sheet and interest yields from the same period last year.

**Income Taxes.** Our effective income tax rates for three months ended January 31, 2009 and 2008 were approximately 38.5% and 36.7%, respectively. The increase was driven primarily by the decrease of favorable tax adjustments such as tax exempt interest income and the increase in certain states income tax liabilities, and the lesser tax benefit generated in jurisdictions where a lower statutory tax rate was imposed.

**Net Income.** Due to the foregoing factors, we realized net income of approximately \$27.2 million for the three months ended January 31, 2009, compared to net income of approximately \$32.0 million for the three months ended January 31, 2008.

**Six Months Ended January 31, 2009 Compared to Six Months Ended January 31, 2008**

**Revenues.** The following sets forth revenue by class of revenue (in thousands, except percentages):

|               | 2009 |         | Percentage of Revenue | 2008 |         | Percentage of Revenue |
|---------------|------|---------|-----------------------|------|---------|-----------------------|
| Vehicle sales | \$   | 62,413  | 17%                   | \$   | 70,778  | 20%                   |
| Fee revenue   |      | 299,011 | 83%                   |      | 286,638 | 80%                   |
|               | \$   | 361,424 | 100%                  | \$   | 357,416 | 100%                  |

**Vehicle Sales.** We have assumed certain contracts through our UK acquisitions that require us to act as a principal, purchasing vehicles from the insurance companies and reselling them for our own account. Vehicle sales revenue declined by \$8.4 million or 11.8%. Excluding the negative impact on vehicle sale revenue due to the change in the GBP to USD exchange rate of \$12.3 million, vehicle sales revenue increased 5.5%. The volume of purchased cars increased by 2.4% driven primarily by acquisitions in the UK in the third quarter of last fiscal year. Revenue yield, excluding the impact from fluctuations of foreign currency exchange rates, increased 3.1%. We believe the increase was due primarily to the beneficial impact of VB2, our internet selling platform to which we converted in our second quarter last year. This beneficial impact more than offset the negative impact of reduced commodity pricing and lower used car prices which suppressed the selling price of the vehicles and developed during the last four months of the period. The percentage of buyers outside of the UK making purchases during the period increased leading to a broader buyer base and, we believe, a higher average selling price of our UK cars. The percentage of vehicles sold on a principal basis was approximately 8% for the six months ended January 31, 2009 and 2008. It is our intention, where possible, to migrate principal contracts to the agency contracts in future periods.

**Remarketing Service Fee Revenue.** Fee revenue grew by \$12.4 million or 4.3% over the same period last year. Excluding the negative impact on fee revenue due to the change in the GBP to USD exchange rate of \$3.9 million, fee revenue increased 5.7%. The growth was driven by an increase in revenue yield, excluding the impact from fluctuations of foreign currency exchange rates, as volume was virtually unchanged., . During the period, revenue yield, excluding the impact from fluctuations of foreign currency exchange rates, increased by 6.0% due primarily to a beneficial yield from services provided. However, this was mitigated by a decline in the average selling price of the vehicle which occurred primarily during the last four months of the period. Over 50% of our revenue is tied in some manner to the ultimate selling price of the vehicles. We believe the decline in the average selling price was due primarily to; i) the recent declines in commodity and used car pricing as we believe that commodity pricing, particularly the per ton price for crushed car bodies, has an impact on the ultimate selling price of vehicles sold for scrap and vehicles sold for dismantling, ii) the decline in used car pricing as we believe used car pricing has an impact on the ultimate selling price of vehicles sold to rebuilders and retailers, and iii) the strengthening of the dollar as we believe a stronger dollar increases the purchase price of US vehicles paid for in our international buyer's local currency. However, we do not have sufficient information to determine which vehicles are sold for scrap, dismantling, retailing or export and, accordingly, cannot quantify the impact that commodity pricing, used car pricing and foreign currency exchange rates had on the selling price of vehicles.

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**Cost of Goods Sold.** The cost of vehicles sold declined to \$53.7 from \$56.7 million for the six months ended January 31, 2009 and 2008, respectively, a decline of 5.3%. Excluding the beneficial impact on the cost of sales due to the change in the GBP to USD exchange rate of \$10.3 million, the cost of vehicles sold increased 12.8%. Unit volume increased 2.4% and the cost of purchased cars, excluding the impact from fluctuations in foreign currency exchange rates, increased by 10.4%. The increase in the volume of purchased cars was driven primarily by acquisitions in the UK in the third quarter of last fiscal year. Cost per car increased due to the mix of cars supplied by the insurance companies.

**Yard Operation Expenses.** Yard operation expenses increased from \$153.7 million to \$160.8 million for the six months ended January 31, 2009 and 2008, respectively, a 4.6% increase. Excluding the beneficial impact on yard operating expenses due to the change in GBP to USD exchange rate of \$4.7 million, yard operation expenses increased 7.7%. The cost to process each car increased relative to the same period last year driven by growth in subhauling costs as the cost of diesel increased, relative to the same period last year, and increased payroll and facilities costs as the average number of locations increased from 137 to 145. Also, included in yard operation costs was depreciation and amortization expenses which were \$16.3 million and \$15.9 million for the six months ended January 31, 2009 and 2008, respectively.

**General and Administrative Expenses.** General and administrative expenses were approximately \$41.8 million for the six months ended January 31, 2009, a decrease of approximately \$1.3 million, or 3.1%, from the six months ended January 31, 2008. Excluding the beneficial impact of the change in currency exchange rates of approximately \$1.2 million, and the change in depreciation, which declined by \$1.0 million to \$4.8, general and administrative expenses increased \$0.6 million or 1.5%. The increase was due primarily to increased payroll and technology costs as we expanded our development and network departments and IT systems to continue the development of VB2 and our seller interfaces.

**Other Income (Expense).** Total other income was approximately \$0.4 million during the six months ended January 31, 2009, compared to income of approximately \$6.9 million for the same period last year. Included in other income (expense) in the current period are the impairment of a note receivable relating to the sales of assets of the public auction business which we exited in 2006 and the loss on the sale of an airplane in the UK together totaling \$2.2 million. The decrease in interest income resulted from the decline in cash on the balance sheet and interest yields from the same period last year.

**Income Taxes.** Our effective income tax rates for six months ended January 31, 2009 and 2008 were approximately 39.0% and 37.1%, respectively. The increase was driven primarily by the decrease of favorable tax adjustments such as tax exempt interest income, the increase in certain states income tax liabilities, and the lesser tax benefit generated in jurisdictions where a lower statutory tax rate was imposed.



**Net Income.** Due to the foregoing factors, we realized net income of approximately \$64.4 million for the six months ended January 31, 2009, compared to net income of approximately \$69.6 million for the six months ended January 31, 2008.

#### **Liquidity and Capital Resources**

Our primary source of working capital is cash generated through operations. Potential internal sources of additional working capital are the sale of assets or the issuance of equity. A potential external source of additional working capital is the issuance of debt. However, respecting the issuance of equity or debt, we cannot predict if these sources will be available in the future and if available, if they can be issued under terms commercially acceptable to us.

Historically, we have financed our growth through cash generated from operations, public offerings of common stock, the equity issued in conjunction with certain acquisitions and debt financing. Our primary source of cash generated by operations is from the collection of sellers fees, buyers fees and reimbursable advances from the proceeds of auctioned salvage vehicles. Our business is seasonal as inclement weather during the winter months increases the frequency of accidents and, consequently, the number of cars totaled by the insurance companies. During the winter months, most of our facilities process 10% to 30% more vehicles than at other times of the year. This increased volume requires the increased use of our cash to pay out advances and handling costs of the additional business.

Because our primary source of working capital is net income, factors affecting net income are the principal factors affecting the generation of working capital. Those primary factors; i) seasonality, ii) market wins and losses, iii) supplier mix, iv) accident frequency, v) salvage frequency, vi) change in market share of our existing suppliers, vii) commodity pricing, viii) used car pricing, ix) foreign currency exchanges rates, x) product mix, and xi) contract mix to the extent appropriate, are discussed in the Results of Operations and Risk Factors sections of this Form 10-Q.

As of January 31, 2009, we had working capital of approximately \$119.2 million, including cash and cash equivalents of approximately \$22.4 million. Cash equivalents consisted primarily of funds invested in money market accounts, which bear interest at a variable rate. Cash and cash equivalents decreased by approximately \$16.5 million from July 31, 2008 to January 31, 2009.

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We believe that our currently available cash and cash equivalents and cash generated from operations will be sufficient to satisfy our operating and working capital requirements for at least the next 12 months. However, if we experience significant growth in the future, we may be required to raise additional cash through the issuance of new debt or additional equity.

*Operating Activities*



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Net cash provided by operating activities was \$44.8 million and \$54.5 million for the six months ended January 31, 2009 and 2008, respectively, a decrease of \$9.7 million. The decrease was due primarily to a reduction in net income of \$5.2 million and changes in balance sheet accounts. During the second quarter there is increased seasonal volume which requires the use of cash to pay out advances and handling costs for the additional business.

### *Investing Activities*

Capital expenditures (excluding those associated with fixed assets attributable to acquisitions) were approximately \$57.1 million and \$58.3 million for the six months ended January 31, 2009 and 2008, respectively. Our capital expenditures are related primarily to opening and improving facilities and acquiring yard equipment. We continue to expand and invest in new and existing facilities and standardize the appearance of existing locations. We have no material commitments for future capital expenditures.

### *Financing Activities*



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For the six months ended January 31, 2009 and 2008, we generated approximately \$6.8 million and \$15.2 million, respectively, through the exercise of stock options, including the related excess tax benefit from share-based payment arrangements and shares issued under our Employee Stock Purchase Plan.

In October 2007, our Board of Directors approved a 20 million share increase in our stock repurchase program, bringing the total current authorization to 29 million shares. The repurchases may be effected through solicited or unsolicited transactions in the open market or in privately negotiated transactions. No time limit has been placed on the duration of the share repurchase program. Subject to applicable securities laws, such repurchases will be made at such times and in such amounts as we deem appropriate and may be discontinued at any time. We did not repurchase any shares during the six months ended January 31, 2009 and repurchased approximately 983,000 shares at a weighted average price of \$41.67 during the six months ended January 31, 2008, under the stock repurchase program. The total number of shares repurchased under the program as of January 31, 2009 was approximately 14 million, leaving approximately 15 million available for repurchase by the Company under the repurchase program.

In December 2008, our President exercised 600,000 options at a per share exercise price of \$4.47. Of the 600,000 options exercised, 96,929 shares were net settled in satisfaction of the exercise price for the portion of options that were classified as non-qualified stock options. Additionally, 222,817 shares were withheld at a per share price of \$26.93 based on the closing price of our common stock on the date of exercise, in lieu of the federal and state minimum statutory tax withholding requirements. We remitted approximately \$6 million to the proper taxing authorities in satisfaction of the employee's minimum statutory withholding requirements. The netting of shares and payment of the employee's tax withholding amounts were provided for in the original option agreement, and the amounts paid by us have been accounted for as a repurchase of shares in the shareholders' equity section in the accompanying consolidated balance sheet. However, these deemed share repurchases are not included as part of our stock repurchase program described in the preceding paragraph.

### *Credit Facility*

On March 6, 2008, we entered into an unsecured credit agreement with Bank of America, N.A. (the Credit Agreement) providing for a \$200 million revolving credit facility (the Credit Facility), including a \$100 million foreign currency borrowing sublimit and a \$50 million letter of credit sublimit. Amounts borrowed under the Credit Facility may be used for repurchases of stock, capital expenditures, working capital and other general corporate purposes. The Credit Facility matures and all outstanding borrowings are due on the fifth anniversary of the Credit Agreement, with annual reductions in availability of \$25 million on each of the first three anniversaries of the Credit Agreement. Amounts borrowed under the Credit Facility may be repaid and re-borrowed until the maturity date and bear interest, at our option, at either Eurocurrency Rate plus 0.5% to 0.875%, depending of the leverage ratio, as defined in the Credit Agreement, at the end of the previous quarter or at the prime rate. A default interest rate applies on all obligations during an event of default under the Credit Facility at a rate per annum equal to 2.0% above the otherwise applicable interest rate. The Credit Facility requires us to pay a commitment fee on the unused portion of the Credit Facility. The commitment fee ranges from 0.075% to 0.15% depending on the leverage ratio as of the end of the previous quarter. The Credit Facility contains customary representations and warranties and places certain business operating restrictions on us relating to, among other things, indebtedness, liens and other encumbrances, investments, mergers and acquisitions, asset sales, and dividends, distributions and

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redemptions of capital stock. In addition, the Credit Agreement provides for a maximum total leverage ratio and a minimum interest coverage ratio. The Credit Facility contains events of default that include, among others, non-payment of principal, interest or fees, violation of covenants, inaccuracy of representations and warranties, cross-defaults to certain other indebtedness, bankruptcy and insolvency defaults, material judgments, invalidity of the loan documents and events constituting a change of control. The Credit Facility is guaranteed by our material domestic subsidiaries. The Credit Facility contains restrictions with respect to investments, mergers and acquisitions, dividends and distributions and redemptions of capital stock, these restrictions become effective only after the Company's debt to EBITDA ratio exceeds 1.0:1.0. At January 31, 2009, the debt to EBITDA ratio was less than 1.0:1.0. As of January 31, 2009, we did not have an outstanding balance under the Credit Facility.

*Lease, Purchase and Other Contractual Obligations*





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There were no material changes in the Company's lease, purchase and other contractual obligations during the six months ended January 31, 2009.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our principal exposures to financial market risk are interest rate, foreign currency risk and translation risk:

#### Interest Rate Risk

The primary objective of our investment activities is to preserve principal while secondarily maximizing yields without significantly increasing risk. To achieve this objective in the current uncertain global financial markets, as of January 31, 2009, all of our total cash and cash equivalents were held in bank deposits and money market funds. As the interest rates on a material portion of our cash and cash equivalents are variable, a change in interest rates earned on our investment portfolio would impact interest income along with cash flows, but would not materially impact the fair market value of the related underlying instruments. As of January 31, 2009, we held no direct investments in auction rate securities, collateralized debt obligations, structured investment vehicles or mortgaged-backed securities. Based on the average cash balance held during the six months ended January 31, 2009, a 10% change in our interest yield would not materially affect our operating results. We do not hedge interest rate fluctuation risks.

#### Foreign Currency and Translation Exposure

Fluctuations in the foreign currencies create volatility in our reported results of operations because we are required to consolidate the results of operations of our foreign currency denominated subsidiaries. International net revenues result from transactions by our Canadian and UK operations and are typically denominated in the local currency of each country. These operations also incur a majority of their expenses in the local currency, the Canadian dollar and the British pound. Our international operations are subject to risks associated with foreign exchange rate volatility. Accordingly, our future results could be materially adversely impacted by changes in these or other factors. A hypothetical uniform 10% strengthening or weakening in the value of the U.S. dollar relative to the Canadian dollar and British pound in which our revenues and profits are denominated would result in a decrease/increase to revenue of approximately \$3.2 million for the three months ended January 31, 2009. There are inherent limitations in the sensitivity analysis presented, due primarily to the assumption that foreign exchange rate movements are linear and instantaneous. As a result, the analysis is unable to reflect the potential effects of more complex market changes that could arise, which may positively or negatively affect income.

Fluctuations in the foreign currencies create volatility in our reported consolidated financial position because we are required to remeasure substantially all assets and liabilities held by our foreign subsidiaries at the current exchange rate at the close of the accounting period. At January 31, 2009, the cumulative effect of foreign exchange rate fluctuations on our consolidated financial position less than was a net translation loss of approximately \$44.7 million. This loss is recognized as an adjustment to stockholders' equity through accumulated other comprehensive income. A 10% strengthening or weakening in the value of the U.S. dollar relative to the Canadian dollar or the British pound will not have a material affect on our consolidated financial position held in those currencies on our balance sheet.

We do not hedge our exposure to translation risks arising from fluctuations in foreign currency exchange rates.



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**ITEM 4. CONTROLS AND PROCEDURES**

(a) Evaluation of Disclosure Controls and Procedures

We conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, or Disclosure Controls, as of the end of the period covered by this Quarterly Report on Form 10-Q. This evaluation, or Controls Evaluation, was performed under the supervision and with the participation of management, including our Chairman of the Board, Chief Executive Officer and Director (our CEO) and our Senior Vice President and Chief Financial Officer (our CFO). Disclosure Controls are controls and procedures designed to provide reasonable assurance that information required to be disclosed in our reports filed under the Exchange Act, such as this Quarterly Report, is recorded, processed, summarized and reported within the time periods specified in the U.S. Securities and Exchange Commission's rules and forms. Disclosure Controls include, without limitation, controls and procedures designed to provide reasonable assurance that information required to be disclosed in our reports filed under the Exchange Act is accumulated and communicated to our management, including our CEO and CFO, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure. Our Disclosure Controls include some, but not all, components of our internal control over financial reporting.

Based upon the Controls Evaluation, our CEO and CFO have concluded that as of the end of the period covered by this Quarterly Report on Form 10-Q, our Disclosure Controls were effective to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is accumulated and communicated to management, including the CEO and CFO, to allow timely decisions regarding required disclosure, and that such information is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission.

(b) Changes in Internal Controls

There were no changes in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II - OTHER INFORMATION**



**ITEM 1. LEGAL PROCEEDINGS**



The information set forth above under Note 11 Legal Proceedings contained in the Notes to Consolidated Financial Statements is incorporated herein by reference.

#### **ITEM 1A. RISK FACTORS**

Set forth below and elsewhere in this report and in other documents we file with the SEC are descriptions of the risks and uncertainties that could cause our actual results to differ materially from the results contemplated by the forward-looking statements contained in this report. The descriptions below include any material changes to and supersede the description of the risk factors affecting our business previously disclosed in Part I, Item 1A, Risk Factors of our Annual Report on Form 10-K for the fiscal year ended July 31, 2008 and Item 1A of our Quarterly Report on Form 10-Q for the quarter ended October 31, 2008.

**We depend on a limited number of major vehicle sellers for a substantial portion of our revenues. The loss of one or more of these major sellers could adversely affect our results of operations and financial condition, and an inability to increase our sources of vehicle supply could adversely affect our growth rates.**

Historically, a limited number of vehicle sellers have accounted for a substantial portion of our revenues. During the second quarter of fiscal 2009, vehicles supplied by our largest seller accounted for approximately 11% of our revenues. Seller arrangements are either written or oral agreements typically subject to cancellation by either party upon 30 to 90 days notice. Vehicle sellers have terminated agreements with us in the past in particular markets, which has affected the pricing for sales services in those markets. There can be no assurance that our existing agreements will not be cancelled. Furthermore, there can be no assurance that we will be able to enter into future agreements with vehicle sellers or that we will be able to retain our existing supply of salvage vehicles. A reduction in our supply of vehicles from a significant vehicle seller or any material changes in the terms of an arrangement with a substantial vehicle seller could have a material adverse effect on our results of operations and financial condition. In addition, a failure to increase our sources of vehicle supply could adversely affect our earnings and revenue growth rates.

**Our acquisitions in the UK expose us to risks arising from the acquisitions and risks associated with operating in markets outside North America. We may acquire additional companies in the UK or Europe or seek to establish new yards or facilities**

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**to complement the acquired companies' operations. We have limited experience operating outside North America, and any failure to integrate these recently acquired companies or future UK or European acquisitions into our operations successfully could have an adverse effect on our financial position, results of operations or cash flows.**

During fiscal 2007, we completed the acquisition of Universal Salvage plc, or Universal, our first acquisition in the UK. In fiscal 2008, we completed the acquisitions of Century Salvage Sales Limited, or Century, Simpson Bros. (York) Holdings, Limited and AG Watson Auto Salvage & Motor Spares (Scotland) Limited all located within the UK. We may continue to acquire additional companies or operations in the UK or Europe or may seek to establish new yards or operations in the UK or Europe now that we have established a presence in these markets. We have limited experience operating our business outside North America, which presents numerous strategic, operational, and financial risks to us.

Our acquisitions in the UK and continued expansion of our operations outside North America pose substantial risks and uncertainties that could have an adverse effect on our future operating results. In particular, we may not be successful in realizing anticipated synergies from these acquisitions, or we may experience unanticipated costs or expenses integrating the acquired operations into our existing business. For example, in the second quarter of fiscal 2008, we experienced losses associated with credit card fraud in the UK. Although historical practice in the UK market has been to accept credit cards, we have not accepted them in North America and may need to further enhance our security systems to reduce the risk of credit card fraud. In addition, our operating expenses were adversely affected in the second quarter by incremental integration expenses. We have and may continue to incur substantial expenses establishing new yards or operations in the UK or Europe. Among other things, we have deployed our VB2 vehicle remarketing technologies at all of our operations in the UK and we cannot predict whether this deployment will be successful or will result in increases in the revenues or operating efficiencies of any acquired companies relative to their historic operating performance. Integration of our respective operations, including information technology integration and integration of financial and administrative functions, may not proceed as we currently anticipate and could result in presently unanticipated costs or expenses (including unanticipated capital expenditures) that could have an adverse effect on our future operating results. We cannot provide any assurances that we will achieve our business and financial objectives in connection with these acquisitions or our strategic decision to expand our operations internationally.

We have limited experience operating our business outside North America and lack familiarity with local laws, regulations and business practices. We will need to develop policies and procedures to manage our business on a global scale. Operationally, the businesses of Universal, Century and AG Watson have depended on key seller relationships, and our failure to maintain those relationships would have an adverse effect on our operating objectives for the UK and could have an adverse effect on our future operating results.

In addition, we anticipate our international operations will subject us to a variety of risks associated with operating on an international basis, including:

- the difficulty of managing and staffing foreign offices and the increased travel, infrastructure and legal compliance costs associated with multiple international locations;
  
- the need to localize our product offerings, particularly with respect to VB2;



- tariffs and trade barriers and other regulatory or contractual limitations on our ability to operate in certain foreign markets; and
- exposure to foreign currency exchange rate risk, which we have not been previously subject to in any material amounts and which had an adverse impact on our revenues and revenue growth rates in the first quarter of fiscal 2009.

As we continue to expand our business globally, our success will depend, in large part, on our ability to anticipate and effectively manage these and other risks associated with our international operations. Our failure to manage any of these risks successfully could harm our international operations and have an adverse effect on our operating results.

*If we determine that our goodwill has been impaired, we could incur significant charges that would have a material adverse effect on our results of operations.*

Goodwill represents the excess of cost over the fair market value of assets acquired in business combinations. In recent periods, the amount of goodwill on our balance sheet has increased substantially, principally as a result of a series of acquisitions we have made in the United Kingdom since 2007. As of January 31, 2009, the amount of goodwill on our balance sheet subject to future impairment testing was approximately \$159 million.

Pursuant to SFAS No. 142, *Goodwill and Other Intangible Assets*, we are required to annually test goodwill and intangible assets with indefinite lives to determine if impairment has occurred. Additionally, interim reviews must be performed whenever events or changes in circumstances indicate that impairment may have occurred. If the testing performed indicates that impairment has occurred, we are required to record a non-cash impairment charge for the difference between the carrying value of the goodwill or other intangible assets and the implied fair value of the goodwill or other intangible assets in the period the determination is made. The testing of goodwill and other intangible assets for impairment requires us to make significant estimates about our future performance and cash flows, as well as other assumptions. These estimates can be affected by numerous factors, including changes in the definition of a business segment in which we operate, changes in economic, industry or market conditions, changes in business operations, changes in competition or potential changes in the share price of our common stock and market capitalization. Changes in these factors, or changes in actual performance compared with estimates of our future performance, could affect the fair value of goodwill or other intangible assets, which may result in an impairment charge. For example, continued deterioration in worldwide economic conditions could affect these assumptions and lead us to determine that a goodwill impairment is required with respect to our recent acquisitions in the United Kingdom. We cannot accurately predict the amount or timing of any impairment of assets. Should the value of our goodwill or other intangible assets become impaired, it could have a material adverse effect on our operating results and could result in our incurring net losses in future periods.

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**In the UK we operate primarily on a principal basis, purchasing the salvage vehicle outright from the insurance companies and reselling the vehicle to buyers. Continued operations on a principal basis will have a negative impact on our future consolidated gross margin percentages and exposes us to additional inventory risks.**

The period-to-period comparability of our operating results and financial condition is substantially affected by business acquisitions during such periods. In particular, the UK acquisitions, both because of their size and because the UK operates primarily on the principal model versus the agency model employed in North America, will have a significant impact on the comparability of revenues, margins and margin percentages in future periods. Continued operations on a principal basis will have a negative impact on our future consolidated gross margin percentages, and exposes us to inventory risks including:

- loss from theft or damage;
- loss from devaluation; and
- loss from obsolescence.

**Our strategic shift from live sales to an entirely Internet-based sales model presents new risks, including substantial technology risks.**

During 2004 in North America and during 2008 in the United Kingdom we converted all of our sales from a live auction process to an entirely Internet-based auction-style model based on technology developed internally by us. The conversion represented a significant change in the way we conduct business and currently presents numerous risks, including our increased reliance on the availability and reliability of our network systems. In particular, we believe the conversion presents the following risks, among others:

- Our operating results in a particular period could be adversely affected in the event our networks are not operable for an extended period of time for any reason, as a result of Internet viruses, or as a result of any other technological circumstance that makes us unable to conduct our virtual sales.
- Our business is increasingly reliant on internally developed technology, and we have limited historic experience developing technologies or systems for large-scale implementation and use.
- Our general and administrative expenses have tended to increase as a percentage of revenue as our information technology payroll has increased.

- The change in our business model may make it more difficult for management, investment analysts, and investors to model or predict our future operating results until sufficient historic data is available to evaluate the effect of the VB2 implementation over a longer period of time and in different economic environments.
- Our increasing reliance on proprietary technology subjects us to intellectual property risks, including the risk of third party infringement claims or the risk that we cannot establish or protect intellectual property rights in our technologies. We have filed patent applications for VB2 in the Netherlands, Canada, Australia, China, the European Union, Mexico and Japan, but we cannot provide any assurances that the patents will actually be issued, or if issued that the patents would not later be found to be unenforceable or invalid.

**Our results of operations may not continue to benefit from the implementation of VB2 to the extent we have experienced in recent periods.**

We believe that the implementation of our proprietary VB2 sales technologies across our operations has had a favorable impact on our results of operations by increasing the size and geographic scope of our buyer base and increasing the average selling price for vehicles sold through our sales. VB2 was implemented across all of our North American and UK salvage yards beginning in fiscal 2004 and fiscal 2008, respectively. We do not believe, however, that we will continue to experience improvements in our results of operations at the same relative rates we have experienced in the last few years. In addition, we cannot predict whether we will experience the same initial benefits from the implementation of VB2 in the UK market, or in future markets we may enter, that we experienced in North America.

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**Failure to have sufficient capacity to accept additional cars at one or more of our storage facilities could adversely affect our relationships with insurance companies or other sellers of vehicles.**

Capacity at our storage facilities varies from period to period and from region to region. For example, following adverse weather conditions in a particular area, our yards in that area may fill and limit our ability to accept additional salvage vehicles while we process existing inventories. As discussed below, Hurricanes Katrina and Rita had, in certain quarters, an adverse effect on our operating results, in part because of yard capacity constraints in the Gulf Coast area. We regularly evaluate our capacity in all our markets and, where appropriate, seek to increase capacity through the acquisition of additional land and yards. We may not be able to reach agreements to purchase independent storage facilities in markets where we have limited excess capacity, and zoning restrictions or difficulties obtaining use permits may limit our ability to expand our capacity through acquisitions of new land. Failure to have sufficient capacity at one or more of our yards could adversely affect our relationships with insurance companies or other sellers of vehicles, which could have an adverse effect on our operating results.

**Factors such as mild weather conditions can have an adverse effect on our revenues and operating results as well as our revenue and earnings growth rates by reducing the available supply of salvage vehicles. Conversely, extreme weather conditions can result in an oversupply of salvage vehicles that requires us to incur abnormal expenses to respond to market demands.**

Mild weather conditions tend to result in a decrease in the available supply of salvage vehicles because traffic accidents decrease and fewer automobiles are damaged. Accordingly, mild weather can have an adverse effect on our salvage vehicle inventories, which would be expected to have an adverse effect on our revenue and operating results and related growth rates. Conversely, our inventories will tend to increase in poor weather such as a harsh winter or as a result of adverse weather-related conditions such as flooding. During periods of mild weather conditions, our ability to increase our revenues and improve our operating results and related growth will be increasingly dependent on our ability to obtain additional vehicle sellers and to compete more effectively in the market, each of which is subject to the other risks and uncertainties described in these sections. In addition, extreme weather conditions, although they increase the available supply of salvage cars, can have an adverse effect on our operating results. For example, during the year ended July 31, 2006, we recognized substantial additional costs associated with the impact of Hurricanes Katrina and Rita in Gulf Coast states. These additional costs, characterized as abnormal under Statement of Financial Accounting Standards 151, were recognized during the year ended July 31, 2006, and included the additional subhauling, payroll, equipment and facilities expenses directly related to the operating conditions created by the hurricanes. In the event that we were to again experience extremely adverse weather or other anomalous conditions that result in an abnormally high number of salvage vehicles in one or more of our markets, those conditions could have an adverse effect on our future operating results.

**Macroeconomic factors such as high fuel prices, declines in commodity prices, and declines in used car prices may have an adverse effect on our revenues and operating results as well as our earnings growth rates.**

Macroeconomic factors that affect oil prices and the automobile and commodity markets can have adverse effects on our revenues, revenue growth rates (if any), and operating results. Increases in the cost of fuel could lead to a reduction in miles driven per car and a reduction in accident rates. A material reduction in accident rates could have a material impact on revenue growth. In addition, under our percentage incentive program contracts, or PIP, the cost of towing the vehicle to one of our facilities is included in the PIP fee. We may incur increased fees, which we will not be able to pass on to our sellers of vehicles. A material increase in tow rates could have a material impact on our operating results. Recently, the markets in which we operate have been particularly affected by changes in fuel prices, commodity prices, and decreases in the prices of used cars. In particular, declines in scrap metal and used car prices had an adverse impact on our revenue growth rates in the first quarter of fiscal 2009. Continued volatility in fuel, commodity, and used car prices could have a material adverse effect on our revenues and revenue growth rates in future periods.

**The salvage vehicle sales industry is highly competitive and we may not be able to compete successfully.**

We face significant competition for the supply of salvage vehicles and for the buyers of those vehicles. We believe our principal competitors include other vehicle remarketing companies with whom we compete directly in obtaining vehicles from insurance companies and other sellers, and large vehicle dismantlers, who may buy salvage vehicles directly from insurance companies, bypassing the salvage sales process. Many of the insurance companies have established relationships with competitive remarketing companies and large dismantlers. Certain of our competitors may have greater financial resources than us. Due to the limited number of vehicle sellers, particularly in the UK, the absence of long-term contractual commitments between us and our sellers and the increasingly competitive market environment, there can be no assurance that our competitors will not gain market share at our expense.

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We may also encounter significant competition for local, regional and national supply agreements with vehicle sellers. There can be no assurance that the existence of other local, regional or national contracts entered into by our competitors will not have a material adverse effect on our business or our expansion plans. Furthermore, we are likely to face competition from major competitors in the acquisition of vehicle storage facilities, which could significantly increase the cost of such acquisitions and thereby materially impede our expansion objectives or have a material adverse effect on our results of operations. These potential new competitors may include consolidators of automobile dismantling businesses, organized salvage vehicle buying groups, automobile manufacturers, automobile auctioneers and software companies. While most vehicle sellers have abandoned or reduced efforts to sell salvage vehicles directly without the use of service providers such as us, there can be no assurance that this trend will continue, which could adversely affect our market share, results of operations and financial condition. Additionally, existing or new competitors may be significantly larger and have greater financial and marketing resources than us; therefore, there can be no assurance that we will be able to compete successfully in the future.

**Because the growth of our business has been due in large part to acquisitions and development of new facilities, the rate of growth of our business and revenues may decline if we are not able to successfully complete acquisitions and develop new facilities.**

We seek to increase our sales and profitability through the acquisition of additional facilities and the development of new facilities. There can be no assurance that we will be able to:

- continue to acquire additional facilities on favorable terms;
- expand existing facilities in no-growth regulatory environments;
- increase revenues and profitability at acquired and new facilities;
- maintain the historical revenue and earnings growth rates we have been able to obtain through facility openings and strategic acquisitions; or
- create new vehicle storage facilities that meet our current revenue and profitability requirements.

**As we continue to expand our operations, our failure to manage growth could harm our business and adversely affect our results of operations and financial condition.**

Our ability to manage growth depends not only on our ability to successfully integrate new facilities, but also on our ability to:

- hire, train and manage additional qualified personnel;
- establish new relationships or expand existing relationships with vehicle sellers;
- identify and acquire or lease suitable premises on competitive terms;
- secure adequate capital; and
- maintain the supply of vehicles from vehicle sellers.

Our inability to control or manage these growth factors effectively could have a material adverse effect on our financial position, results of operations, or cash flows.

**Our annual and quarterly performance may fluctuate, causing the price of our stock to decline.**

Our revenues and operating results have fluctuated in the past and can be expected to continue to fluctuate in the future on a quarterly and annual basis as a result of a number of factors, many of which are beyond our control. Factors that may affect our operating results include, but are not limited to, the following:

- fluctuations in the market value of salvage and used vehicles;

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- as a result of our recently acquired companies in the UK, the impact of foreign exchange gain and loss;
- our ability to successfully integrate our newly acquired operations in the UK and any additional international markets we may enter;
- the availability of salvage vehicles;
- variations in vehicle accident rates;
- buyer participation in the Internet bidding process;
- delays or changes in state title processing;
- changes in international, state or federal laws or regulations affecting salvage vehicles;
- changes in local laws affecting who may purchase salvage vehicles;
- our ability to integrate and manage our acquisitions successfully;
- the timing and size of our new facility openings;
- the announcement of new vehicle supply agreements by us or our competitors;
- severity of weather and seasonality of weather patterns;



- the amount and timing of operating costs and capital expenditures relating to the maintenance and expansion of our business, operations and infrastructure;
- the availability and cost of general business insurance;
- labor costs and collective bargaining;
- availability of subhauleders at competitive rates;
- acceptance of buyers and sellers of our Internet-based model deploying VB2, a proprietary Internet auction-style sales technology;
- changes in the current levels of out of state and foreign demand for salvage vehicles;
- the introduction of a similar Internet product by a competitor; and
- the ability to obtain necessary permits to operate.

Due to the foregoing factors, our operating results in one or more future periods can be expected to fluctuate. As a result, we believe that period-to-period comparisons of our results of operations are not necessarily meaningful and should not be relied upon as any indication of future performance. In the event such fluctuations result in our financial performance being below the expectations of public market analysts and investors, the price of our common stock could decline substantially.

**Our strategic shift to an Internet-based sales model has increased the relative importance of intellectual property assets to our business, and any inability to protect those rights could have a material adverse effect on our business, financial condition, or results of operations.**

Implementation of VB2 in our operations has increased the relative importance of intellectual property rights to our business. Our intellectual property rights include a patent for VB2 as well as trademarks, trade secrets, copyrights and other intellectual property rights. In addition, we may enter into agreements with third parties regarding the license or other use of our intellectual property in foreign jurisdictions. Effective intellectual property protection may not be available in every country in which our products and services are distributed, deployed, or made available. We seek to maintain certain intellectual property rights as trade secrets. The secrecy could be compromised by third parties, or intentionally or accidentally by our employees, which would cause us to lose the



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competitive advantage resulting from those trade secrets. Any significant impairment of our intellectual property rights, or any inability to protect our intellectual property rights, could have a material adverse effect on our financial position, results of operations, or cash flows.

**We have in the past been and may in the future be subject to intellectual property rights claims, which are costly to defend, could require us to pay damages, and could limit our ability to use certain technologies in the future.**

Litigation based on allegations of infringement or other violations of intellectual property rights are common among companies who rely heavily on intellectual property rights. Our reliance on intellectual property rights has increased significantly in recent years as we have implemented our VB2 auction-style sales technologies across our business and ceased conducting live auctions in our North American operations. As we face increasing competition, the possibility of intellectual property rights claims against us grows. Litigation and any other intellectual property claims, whether with or without merit, can be time-consuming, expensive to litigate and settle, and can divert management resources and attention from our core business. An adverse determination in current or future litigation could prevent us from offering our products and services in the manner currently conducted. We may also have to pay damages or seek a license for the technology, which may not be available on reasonable terms and which may significantly increase our operating expenses, if it is available for us to license at all. We could also be required to develop alternative non-infringing technology, which could require significant effort and expense.

**Government regulation of the salvage vehicle sales industry may impair our operations, increase our costs of doing business and create potential liability.**

Participants in the salvage vehicle sales industry are subject to, and may be required to expend funds to ensure compliance with, a variety of governmental, regulatory and administrative rules, regulations, land use ordinances, licensure requirements and procedures, including those governing vehicle registration, the environment, zoning and land use. Failure to comply with present or future regulations or changes in interpretations of existing regulations may result in impairment of our operations and the imposition of penalties and other liabilities. At various times, we may be involved in disputes with local governmental officials regarding the development and/or operation of our business facilities. We believe that we are in compliance in all material respects with applicable regulatory requirements. We may be subject to similar types of regulations by federal, national, international, provincial, state, and local governmental agencies in new markets. In addition, new regulatory requirements or changes in existing requirements may delay or increase the cost of opening new facilities, may limit our base of salvage vehicle buyers and may decrease demand for our vehicles.

**Changes in laws affecting the importation of salvage vehicles may have an adverse effect on our business and financial condition.**

Our Internet-based auction-style model has allowed us to offer our products and services to international markets and has increased our international buyer base. As a result, foreign importers of salvage vehicles now represent a significant part of our total buyer base. Changes in laws and regulations that restrict the importation of salvage vehicles into foreign countries may reduce the demand for salvage vehicles and impact our ability to maintain or increase our international buyer base. For example, in March 2008, a decree issued by the president of Mexico became effective that placed restrictions on the types of vehicles that can be imported into Mexico from the United States. The adoption of similar laws or regulations in other jurisdictions that have the effect of reducing or curtailing our activities abroad could have a material adverse effect on our results of operations and financial condition by reducing the demand for our products and services.

**The operation of our storage facilities poses certain environmental risks, which could adversely effect our financial position, results of operations or cash flows.**

Our operations are subject to federal, state, national, provincial and local laws and regulations regarding the protection of the environment in the countries which we have storage facilities. In the salvage vehicle remarketing industry, large numbers of wrecked vehicles are stored at storage facilities and, during that time, spills of fuel, motor oil and other fluids may occur, resulting in soil, surface water or groundwater contamination. In addition, certain of our facilities generate and/or store petroleum products and other hazardous materials, including waste solvents and used oil. In the UK, we provide vehicle de-pollution and crushing services for End-of-Life program vehicles. We could incur substantial expenditures for preventative, investigative or remedial action and could be exposed to liability arising from our operations, contamination by previous users of certain of our acquired facilities, or the disposal of our waste at off-site locations. Environmental laws and regulations could become more stringent over time and there can be no assurance that we or our operations will not be subject to significant costs in the future. Although we have obtained indemnification for pre-existing environmental liabilities from many of the persons and entities from whom we have acquired facilities, there can be no assurance that such indemnifications will be adequate. Any such expenditures or liabilities could have a material adverse effect on our results of operations and financial condition.

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**If we experience problems with our trucking fleet operations, our business could be harmed.**

We rely solely upon independent subhaulers to pick up and deliver vehicles to and from our North American storage facilities. We also utilize, to a lesser extent, independent subhaulers in the UK. Our failure to pick up and deliver vehicles in a timely and accurate manner could harm our reputation and brand, which could have a material adverse effect on our business. Further, an increase in fuel cost may lead to increased prices charged by our independent subhaulers, which may significantly increase our cost. We may not be able to pass these costs on to our sellers or buyers.

In addition to using independent subhaulers in the UK, we utilize a fleet of company trucks to pick up and deliver vehicles from our UK storage facilities. In connection therewith, we are subject to the risks associated with providing trucking services, including inclement weather, disruptions in transportation infrastructure, availability and price of fuel, any of which could result in an increase in our operating expenses and reduction in our net income.

**We are partially self-insured for certain losses and if our estimates of the cost of future claims differ from actual trends, our results of our operations could be harmed.**

We are partially self-insured for certain losses related to medical insurance, general liability, workers' compensation and auto liability. Our liability represents an estimate of the ultimate cost of claims incurred as of the balance sheet date. The estimated liability is not discounted and is established based upon analysis of historical data and actuarial estimates. While we believe these estimates are reasonable based on the information currently available, if actual trends, including the severity of claims and medical cost inflation, differ from our estimates, our results of operations could be impacted. Further, we rely on independent actuaries to assist us in establishing the proper amount of reserves for anticipated payouts associated with these self-insured exposures.

**Our executive officers, directors and their affiliates hold a large percentage of our stock and their interests may differ from other shareholders.**

Our executive officers, directors and their affiliates beneficially own, in the aggregate, approximately 19% of our common stock as of January 31, 2009. If they were to act together, these shareholders would have significant influence over most matters requiring approval by shareholders, including the election of directors, any amendments to our articles of incorporation and certain significant corporate transactions, including potential merger or acquisition transactions. In addition, without the consent of these shareholders, we could be delayed or prevented from entering into transactions that could be beneficial to us or our other investors. These shareholders may take these actions even if they are opposed by our other investors.

**We have a shareholder rights plan, or poison pill, which could affect the price of our common stock and make it more difficult for a potential acquirer to purchase a large portion of our securities, to initiate a tender offer or a proxy contest, or to acquire us.**

In March 2003, our board of directors adopted a shareholder rights plan, commonly known as a poison pill. The poison pill may discourage, delay, or prevent a third party from acquiring a large portion of our securities, initiating a tender offer or proxy contest, or acquiring us through an acquisition, merger, or similar transaction. Such an acquirer could be prevented from consummating one of these transactions even if our shareholders might receive a premium for their shares over then-current market prices.

**If we lose key management or are unable to attract and retain the talent required for our business, we may not be able to successfully manage our business or achieve our objectives.**

Our future success depends in large part upon the leadership and performance of our executive management team, all of whom are employed on an at-will basis and none of whom are subject to any agreements not to compete. If we lose the service of one or more of our executive officers or key employees, in particular Willis J. Johnson, our Chief Executive Officer, and A. Jayson Adair, our President, or if one or more of them decides to join a competitor or otherwise compete directly or indirectly with us, we may not be able to successfully manage our business or achieve our business objectives.

**Our cash investments are subject to numerous risks.**

We may invest our excess cash in securities or money market funds backed by securities, which may include US treasuries, other federal, state and municipal debt, bonds, preferred stock, commercial paper, insurance contracts and other securities both privately and publicly traded. All securities are subject to risk, including fluctuations in interest rates, credit risk, market risk and systemic economic risk. Changes or movements in any of these risks may result in a loss or an impairment to our invested cash and may have a material affect on our financial statements.

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**The effects of the recent global economic crisis may impact our business, operating results, or financial condition.**

The recent global economic crisis has caused disruptions and extreme volatility in global financial markets. These macroeconomic developments could negatively affect our business, operating results, or financial condition. In addition if the banking system or the financial markets continue to deteriorate or remain volatile our banking institution may reduce our line of credit.

**Fluctuations in foreign currency exchange rates could result in declines in our reported revenues and earnings.**

Our reported revenues and earnings are subject to fluctuations in currency exchange rates. We do not engage in foreign currency hedging arrangements, and, consequently, foreign currency fluctuations may adversely affect our revenues and earnings. Should we choose to engage in hedging activities in the future we cannot be assured our hedges will be effective or that the costs of the hedges will not exceed their benefits. Fluctuations in the rate of exchange between the U.S. dollar and foreign currencies, primarily the British Pound and Canadian Dollar, could adversely affect our financial results.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

On December 17, 2008, we received a comment letter from the Securities and Exchange Commission (SEC) related to various issues with respect to our Annual report on Form 10-K for the fiscal year ended July 31, 2008, filed on September 29, 2008 and proxy statement on Schedule 14A filed November 4, 2008. We have responded to all comments through subsequent communications. However, there remains unresolved issues as of the date of this filing. One of which, depending on its ultimate resolution, may impact the carrying value of certain assets on the balance sheet.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

In October 2007, the Company's Board of Directors approved a 20 million share increase in the Company's stock repurchase program, bringing the total current number of shares authorized for repurchase to 29 million shares. The repurchases may be effected through solicited or unsolicited transactions in the open market or in privately negotiated transactions. No time limit has been placed on the duration of the share repurchase program. Subject to applicable securities laws, such repurchases will be made at such times and in such amounts as the Company deems appropriate and may be discontinued at any time. The Company did not repurchase any shares during the six months ended January 31, 2009 and repurchased approximately 983,000 shares at a weighted average price of \$41.67 during the six months ended January 31, 2008. The total number of shares repurchased under the program as of January 31, 2009 was approximately 14 million, leaving approximately 15 million available for repurchase by the Company under the repurchase program.

In December 2008, the Company's President exercised 600,000 options at a per share exercise price of \$4.47. Of the 600,000 options exercised, 96,929 shares were net settled in satisfaction of the exercise price for the portion of options that were classified as non-qualified stock options. Additionally, 222,817 shares were withheld at a per share price of \$26.93, based on the closing price of our common stock on the date of exercise, in lieu of the federal and state minimum statutory tax withholding requirements. The Company remitted approximately \$6 million to

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the proper taxing authorities in satisfaction of the employee's minimum statutory withholding requirements. The netting of shares and payment of the employee's tax withholding amounts were provided for in the original option agreement, and the amounts paid by the Company have been accounted for as a repurchase of shares in the shareholders' equity section in the accompanying consolidated balance sheet. However, these deemed share repurchases are not included as part of the Company's stock repurchase program described in the preceding paragraph.



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**ITEM 4 SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**



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(a) The Annual Meeting of Shareholders of the Company was held on December 11, 2008 (the Meeting ).

(b) The following directors were elected at the Meeting:

Willis J. Johnson  
A. Jayson Adair  
James E. Meeks  
Steven D. Cohan  
Daniel J. Englander  
Barry Rosenstein  
Thomas W. Smith

(c) The results of the vote on the matters voted upon at the Meeting are:

| (i) Election of Directors | For        | Withheld  |
|---------------------------|------------|-----------|
| Willis J. Johnson         | 77,691,963 | 3,318,430 |
| A. Jayson Adair           | 77,661,063 | 3,349,330 |
| James E. Meeks            | 72,399,280 | 8,611,113 |
| Steven D. Cohan           | 80,343,440 | 666,953   |
| Daniel J. Englander       | 75,093,762 | 5,916,631 |
| Barry Rosenstein          | 80,342,627 | 667,766   |
| Thomas W. Smith           | 80,226,400 | 783,993   |

(ii) **Ratification of Ernst & Young LLP as independent auditors for the Company for the current fiscal year ending July 31, 2009:**

| For        | Against | Abstained | Broker non-Vote |
|------------|---------|-----------|-----------------|
| 80,708,473 | 226,698 | 75,222    | -0-             |

The foregoing matters are described in more detail in the Company's definitive proxy statement dated November 4, 2008 relating to the Meeting.

### ITEM 6. EXHIBITS

(a) Exhibits

- 31.1 Certification of Willis J. Johnson, Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of William E. Franklin, Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1

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Certification of Willis J. Johnson, Chief Executive Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

32.2 Certification of William E. Franklin, Chief Financial Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COPART, INC.

/s/ William E. Franklin  
William E. Franklin, Senior Vice President and Chief  
Financial Officer (duly authorized officer and principal  
financial and accounting officer)

Date: March 12, 2009