

PELICAN FINANCIAL INC  
Form 10-K  
March 27, 2003

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 10-K

ý Annual Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 2002

OR

o Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from to

Commission file number 1-14986

### PELICAN FINANCIAL, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of Incorporation or  
Organization)

58-2298215

(I.R.S. Employer Identification No.)

3767 Ranchero Drive, Ann Arbor, Michigan

(Address of Principal Executive Offices)

48108

(Zip Code)

(800) 242-6698

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class

Name of Each Exchange on Which Registered

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Common Stock, par value \$0.01 per share

American Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes ☐ No ☒

The issuer's voting stock trades on the American Stock Exchange under the symbol PFI. The aggregate market value of the voting stock held by non-affiliates of the registrant, based on the closing sale price of the registrant's common stock on June 30, 2002, was \$42,848,326 (\$9.65 per share based on 4,440,241 shares of common stock outstanding).

As of March 15, 2003, there were issued and outstanding 4,440,241 shares of the registrant's common stock.

### DOCUMENTS INCORPORATED BY REFERENCE:

1. Portions of the Definitive Proxy Statement in connection with the Annual Meeting of Stockholders for the Fiscal Year Ended December 31, 2002 (Part II).
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## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

Some of the statements in this Annual Report and Form 10-K, including some statements in Management's Discussion and Analysis of Financial Condition and Results of Operations, and Business, are forward-looking statements about what may happen in the future. They include statements regarding our current beliefs, goals, and expectations about matters such as our expected financial position and operating results, our business strategy, and our financing plans. These statements can sometimes be identified by our use of forward-looking words such as anticipate, estimate, expect, intend, may, will, and similar expressions. We cannot guarantee that our forward-looking statements will turn out to be correct or that our beliefs and goals will not change. Our actual results could be very different from and worse than our expectations for various reasons, including those discussed in Business Factors that May Affect Future Results. You are urged to carefully consider these factors, as well as other information contained in this Annual Report and Form 10-K and in our other periodic reports and documents filed with the Securities and Exchange Commission.



**PART I**

**Item 1. Business**

**General**

Pelican Financial, Inc. was incorporated in Delaware on March 3, 1997 to own and control all of the outstanding capital stock of Pelican National Bank and Washtenaw Mortgage Company. Pelican National is engaged primarily in retail banking and Washtenaw is engaged primarily in mortgage banking. Pelican Financial has no employees other than executive officers who do not receive compensation from Pelican Financial for serving in this capacity. See Management - Director and Executive Officer Compensation. Pelican Financial engages in no other operations other than the management of its investments in Pelican National and Washtenaw.

Our internet address is [www.PelicanFinancialInc.com](http://www.PelicanFinancialInc.com). We make available free of charge on [www.PelicanFinancialInc.com](http://www.PelicanFinancialInc.com) our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act, as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC.

In addition, we will provide, at no cost, paper or electronic copies of our reports and other filings made with the SEC. Requests should be directed to:

Howard Nathan

Pelican Financial Inc.

3767 Ranchero Drive

Ann Arbor, Michigan 48108

The information on the website listed above, is not and should not be considered part of this annual report on Form 10-K and is not incorporated by reference in this document. This website is and is only intended to be an inactive textual reference.

Pelican Financial is registered with the Board of Governors of the Federal Reserve System pursuant to the Bank Holding Company Act of 1956. Because Pelican Financial is a bank holding company, its primary federal regulator is the Federal Reserve Board.

Pelican Financial currently operates in both the retail banking and mortgage banking segments through its wholly-owned subsidiaries. For the year ended December 31, 2002, Pelican Financial's revenues (net interest income and non-interest income) and earnings before income taxes are attributable to both segments.

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At December 31, 2002, total assets of Pelican Financial were \$385.7 million, of which approximately \$204.3 million were assets of Washtenaw and approximately \$186.7 million were assets of Pelican National. For the year ended December 31, 2002, net income was \$3.7 million, of which \$2.2 million was net income of Washtenaw, \$1.9 million was net income of Pelican National, and \$370,000 was a net loss at the holding company level.

### **Market Area**

The mortgage banking offices of Washtenaw are located in Ann Arbor, Michigan and Pleasant Hill, California. From these offices, Washtenaw operates its national wholesale lending as well as its

retail mortgage origination business. Washtenaw did business with over 1,403 correspondent lenders in approximately 40 states. For the year ended December 31, 2002, the top five states in terms of number of loan purchases for Washtenaw are Michigan (34%), Ohio (17%), California (7%), Florida (5%), and Indiana (5%).

The retail banking operations of Pelican National are primarily located in Naples, San Carlos and Fort Myers, Florida. Pelican National is a community-oriented banking institution offering a variety of financial products and services to meet the needs of the communities it serves. Pelican National's primary service area for attracting deposits and making loans includes the communities located in western Collier County, Florida and Lee County, Florida. These communities include North Naples, Central Naples, East Naples, South Naples, Golden Gate, Marco Island, and the portion of Bonita Springs, which is in Collier County, which make up an area locally known as the greater Naples area. Collier County has, and continues to experience population growth greater than the national and Florida averages. The population of Collier County for the year 2001 is estimated at 266,000, which is approximately 65% greater than in 1990. Naples is the second fastest growing metropolitan area in the United States since the 1980 census. Its population is expected to grow to over 300,000 people by 2015.

As a result of the opening of our third branch office in San Carlos, Florida and the operation of our Fort Myers branch, Pelican National Bank's secondary service area for attracting deposits and making loans includes the communities located in western Lee County, Florida. These communities include North Fort Myers, Central Fort Myers, East Fort Myers, South Fort Myers, Fort Myers Beach, Sanibel Island, San Carlos, Captiva Island, Cape Coral, Lehigh Acres, and Pine Island. Lee County has, and continues to experience population growth greater than the national and Florida averages. The population of Lee County increased approximately 32% from the 1990 census through the year 2000 and was estimated to be 462,000 in the year 2001 according to the US Census Bureau.

Because of its year-round subtropical climate, numerous golf facilities and pristine beaches, Collier County attracts approximately 1.3 million visitors per year. As a result, the service sector is one of the largest employers in Collier County, particularly hotels such as those operated by Marriott Corporation, Hilton, and Radisson. Personal income in the Naples area is the second highest in the United States and is approximately 157% higher than the remainder of Florida and the United States. According to the Department of Housing and Urban Development, median family income in the Naples area was \$65,000 in 2001.

Lee County also has a year round subtropical climate and pristine beaches and attracts approximately 2.0 million visitors per year. As a result, the service sector is the largest employer in Lee County. The next largest sector is retail trade followed by the government and construction. Per capita personal income is approximately 3.7% higher than the per capita income of Florida. United States census data shows the median family income in Lee County was \$37,654 in 2001.

## Competition

Pelican Financial faces significant competition both in generating loans at Washtenaw and in attracting deposits and making loans at Pelican National.

The mortgage banking operations of Washtenaw compete on a national basis with local, regional, and national mortgage lenders, insurance companies, and financial institutions. Many of these competitors are significantly larger and have greater financial resources than Washtenaw. Mortgage banking is a highly competitive business. The underwriting guidelines and servicing requirements set by the participants in the secondary markets are standardized. As a result, mortgage banking products (*i.e.*, mortgage loans and the servicing of these loans) have become

difficult to differentiate. Mortgage bankers



compete primarily on the basis of price or service, making effective cost management essential. Mortgage bankers generally seek to develop cost efficiencies in one of two ways: economies of scale or specialization. Washtenaw has sought economies of scale through an emphasis on wholesale originations and the introduction of automated processing systems that allow Washtenaw to request and receive credit reports directly into its computer system and then to transmit and receive mortgage approvals and rejections online. Therefore, Washtenaw primarily seeks to distinguish itself by providing quality service through automated processing of loan applications at a price that is below the average of its competition.

Washtenaw has historically been in the wholesale mortgage origination business. Only a small percentage of Washtenaw's residential mortgages come through its retail operation channel. Wholesale mortgage sources provide Washtenaw economies of scale by allowing Washtenaw to choose economically favorable geographic markets and purchase loans without a significant investment in leased space or personnel other than individual account executives. All services remain centralized in the home office and one regional office.

Pelican National operates as a full-service community bank, offering a variety of financial services to meet the needs of its market area. Those services include accepting time and demand deposits from the general public and, together with other funds, using the proceeds to originate secured and unsecured commercial and consumer loans, finance commercial transactions, and provide construction and mortgage loans, as well as home equity and personal lines of credit. Other services offered by Pelican National include the sale of money orders, traveler's checks, cashier's checks, and savings bonds, wire transfer and direct deposit services, and safe deposit boxes.

Pelican National's primary market area is also highly competitive and Pelican National faces direct competition for loans and deposits from a significant number of financial institutions, many with a state wide or regional presence and, in some cases, a national presence. Pelican National's most direct competition for deposits has historically come from savings banks and associations, commercial banks and credit unions. In addition, Pelican National faces increasing competition for deposits from non-bank institutions such as brokerage firms and insurance companies in instruments such as short-term money market funds, corporate and government securities funds, mutual funds, and annuities. Competition may also increase as a result of the lifting of restrictions on the interstate operations of financial institutions. Pelican National primarily seeks to distinguish itself from the competition based on the level of service offered and its variety of loan products. As a full-service community bank, Pelican National believes that it can better serve individuals and small businesses that have become disenfranchised with the narrow guidelines of large national and regional banks.

### **Lending Activities**

**General.** Washtenaw originates or acquires loans primarily through wholesale, correspondent, and retail loan production. Loans are held available for sale in the secondary market. Wholesale mortgage loan production involves the origination of loans by a nationwide network of independent mortgage brokers with funding provided directly by Washtenaw (*i.e.*, table funding) and the transfer of these loans to Washtenaw upon closing. Correspondent mortgage loan production occurs through the purchase of loans by Washtenaw from independent mortgage lenders, commercial banks, savings and loan associations, and other financial intermediaries that originate loans in their own name using their own source of funds. Retail mortgage loan production for mortgage banking operations occurs through Washtenaw's retail loan origination office in Ann Arbor, Michigan.

Pelican National originates or acquires loans through its retail banking operations. Loans are either held for investment or held available for sale in the secondary market. In addition to residential mortgage loan production, Pelican National engages in the origination of commercial,

commercial real

estate, construction, and consumer loans. Pelican National also purchases loan packages to supplement its loan portfolio.

For the year ended December 31, 2002, Pelican Financial's combined wholesale and correspondent loan production totaled \$2.8 billion and its retail loan production totaled \$146.3 million.

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The following table contains selected data relating to the composition of Pelican Financial's loan portfolio by type of loan at the dates indicated. This table includes mortgage loans available for sale and mortgage loans held for investment. Pelican Financial had no concentrations of loans exceeding 10% of total loans that are not otherwise disclosed below.

	2002		2001		December 31, 2000		1999		1998	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
(Dollars in thousands)										
Real estate loans:										
Residential, one to four units	\$ 220,882	74.12%	\$ 269,498	82.38%	\$ 128,913	75.71%	\$ 111,646	84.49%	\$ 192,703	95.21%
Commercial and industrial real estate	58,014	19.47	32,954	10.07	28,662	16.83	16,987	12.86	7,631	3.77
Construction	2,905	0.98	3,673	1.12	6,339	3.72	1,706	1.29	898	0.44
Total real estate loans	281,801	94.57	306,125	93.57	163,914	96.26	130,339	98.64	201,232	99.42
Other loans:										
Business, commercial	963	0.32	703	0.22	1,116	0.66	679	0.51	824	0.41
Automobile	739	0.25	245	0.08	268	0.16	106	0.08	341	0.17
Boat	13,465	4.52	17,821	5.45	2,731	1.60				
Other consumer	1,024	0.34	2,242	0.68	2,249	1.32	1,015	0.77	2	
Total other loans	16,191	5.43	21,011	6.43	6,364	3.74	1,800	1.36	1,167	0.58
Total gross loans	297,992	100.00%	327,136	100.00%	170,278	100.00%	132,139	100.00%	202,399	100.00%
Unearned fees, premiums and discounts, net	92		(305)		(775)		(2,647)		1,056	
Allowance for loan losses	(1,062)		(856)		(507)		(374)		(127)	
Total Loans, net(1)	\$ 297,022		\$ 325,975		\$ 168,996		\$ 129,118		\$ 203,328	

(1) Includes loans held for sale and loans receivable, net.

In its wholesale and correspondent lending, Washtenaw competes nationwide by offering a wide variety of mortgage products designed to respond to consumer needs and tailored to address market competition. Washtenaw primarily originates conforming, fixed rate 30-year mortgage loans, which collectively represented 53% of its total loan production for the year ended December 31, 2002, 64% of its total loan production for the year ended December 31, 2001, and 68% for the year ended December 31, 2000. In addition, Washtenaw offers other products, such as adjustable-rate, 5-year and 7-year balloons, and jumbo mortgages as well as loans pursuant to various Federal Housing Administration programs.

During the years ended December 31, 2002, 2001 and 2000, approximately 85%, 84% and 56%, respectively, of the single-family mortgage loans originated were refinancings of outstanding mortgage loans.

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The following table contains certain information at December 31, 2002 regarding the maturity of Pelican Financial's loan portfolio along with the dollar amounts of loans due after one year that have fixed and variable rates. All loans are shown maturing based upon contractual maturities and include scheduled payments but not potential prepayments. Demand loans, loans having no stated schedule of repayments and no stated maturity, and overdrafts are reported as due in one year or less. Loan balances have not been reduced for undisbursed loan proceeds, unearned discounts, and the allowance for loan losses. Scheduled contractual principal repayments are not necessarily predictive of the actual maturities of loans because of prepayments. The average life of mortgage loans, particularly fixed-rate loans, tends to increase when prevailing mortgage loan interest rates are substantially higher than interest rates on existing mortgage loans, and conversely, decrease when interest rates on existing mortgages are substantially higher than prevailing mortgage rates.

	1 to 4 Family Real Estate	Commercial & Industrial Real Estate	Construction	Business, Commercial	Consumer	Total
Non-accrual loans	\$ 1,129	\$ 428	\$	\$	\$	\$ 1,557
Amounts Due:						
Within 3 months	\$ 5,859	\$ 11,089	\$ 2,308	\$	\$ 303	\$ 19,559
3 months to 1 year	9,432	12,606	597	911	293	23,839
Total due within 1 year	15,291	23,695	2,905	911	596	43,398
After 1 year:						
1 to 3 years	10,476	16,325		52	1,922	28,775
3 to 5 years	4,432	4,670			1,040	10,142
5 to 10 years	4,438	7,968			12,444	24,850
10 to 15 years	42,018					42,018
Over 15 years	143,335	5,428			137	148,900
Total due after 1 year	204,699	34,391		52	15,543	254,685
Total	\$ 219,990	\$ 58,086	\$ 2,905	\$ 963	\$ 16,139	\$ 298,083
Allowance for loan losses	\$ 716	\$ 153	\$	\$ 3	\$ 190	\$ 1,062
Fixed rate	\$ 190,331	\$ 24,249	\$	\$	\$ 15,543	\$ 230,123
Variable rate	14,368	10,142		52		24,562
Total due after 1 year	\$ 204,699	\$ 34,391	\$	\$ 52	\$ 15,543	\$ 254,685

**Mortgage Banking Operations.** Washtenaw actively participates in the mortgage banking market on a national basis. Mortgage banking generally involves the origination or purchase of single-family mortgage loans for sale in the secondary mortgage market. The secondary mortgage market and its evolution have been significantly influenced by two government-sponsored enterprises, Federal National Mortgage Association (commonly referred to as Fannie Mae) and Federal Home Loan Mortgage Corporation (commonly referred to as Freddie Mac), and one government agency, Government National Mortgage Association (commonly referred to as Ginnie Mae). Through these entities, the United States government provides support and liquidity to the market for residential mortgage debt.

Mortgage originators sell their loans directly to Fannie Mae and Freddie Mac either as whole loans or, more typically, as pools of loans used to collateralize mortgage-backed securities issued or guaranteed by these entities. Similarly, the originators can issue mortgage-backed securities collateralized by pools of loans that are guaranteed by Ginnie Mae. In order to arrange these sales or obtain these guarantees, the originator must underwrite its loans to conform to standards established by Fannie Mae and Freddie Mac or by the Federal Housing Administration in the case of Ginnie Mae. Loans with principal balances exceeding agency guidelines, currently those in excess of \$322,700 for single-family mortgage loans (*i.e.*, jumbo or nonconforming loans), are sold to private investors.

Washtenaw pursues its loan production strategy as part of its mortgage banking operations through wholesale and correspondent loan production outlets and, to a limited extent, through direct solicitation of commercial banks, savings associations and credit unions and retail loan production.

**Wholesale Loan Production.** Under its wholesale operations, Washtenaw funds mortgage loans originated by a network of approximately 1,403 independent mortgage brokers nationwide. Approximately 40% of these brokers originate mortgage loans for Washtenaw on a monthly basis and the remainders originate mortgage loans for Washtenaw on a quarterly basis. This network is maintained by Washtenaw's approximately 36 business consultants, who are compensated through a salary and commission package. Many of the larger brokers are provided with loan data entry software by Washtenaw for the entry of loan applicant data in a format familiar to Washtenaw's underwriters and for transmission to Washtenaw's automated underwriting systems for review. All loans originated through brokers are underwritten according to Washtenaw's standards.

Washtenaw's underwriters or contract representatives review the loan data provided by the loan applicant, including the review of appropriate loan documentation, and request additional information as necessary from the broker. Loans originated by these brokers are typically funded directly by Washtenaw through table funding arrangements. In a majority of cases, the loan is closed in the broker's name and thereafter transferred to Washtenaw together with related mortgage servicing rights for which Washtenaw generally pays a servicing release premium that is included in the loan price paid to the broker by Washtenaw. However, in certain states, the broker is required to close the loan in Washtenaw's name. Broker participants in this program are prequalified on the basis of creditworthiness, mortgage lending experience, and reputation. Each broker undergoes annual and ongoing reviews by Washtenaw.

**Correspondent Loan Production.** In addition, Washtenaw acquires mortgage loans from mortgage lenders, commercial banks, savings and loan associations, and other financial intermediaries. Washtenaw's selection of correspondents is subject to a separate approval process with higher net worth requirements than wholesale brokers and correspondents who must use their own source of funds to close loans. The prices of these loan acquisitions are separately negotiated. Warehouse lines of credit, typically obtained from third parties, may be used by the mortgage lenders to finance their respective mortgage loan originations. Washtenaw does not provide warehouse lines of credit for its correspondents.

All loans acquired from correspondents are expected to satisfy Washtenaw's underwriting standards and may be repurchased by the correspondent if there is a default of the loan due to fraud or misrepresentation in



the origination process and for certain other reasons, including the failure to satisfy underwriting requirements imposed by Washtenaw.

**Retail Loan Production.** Pelican Financial's retail loan production involves the origination of loans directly from Washtenaw or Pelican National. Pelican Financial has no retail loan origination offices other than its main office in Ann Arbor, Michigan and Pelican National offices located in Naples, Fort Myers and San Carlos, Florida. The retail loan activity of Pelican Financial primarily involves the origination of single-family mortgage loans and, to a lesser extent, Pelican National originates construction, consumer, and commercial loans. These retail loan originations generally provide Pelican Financial with a source of loan production at a lower cost per loan than loans acquired through brokers or correspondents because the cost of generating these loans is more than offset by cost savings through Pelican Financial's ability to avoid payment of the servicing release premium for the related mortgage servicing rights.

#### **Secondary Market Activities**

Pelican Financial sells substantially all of the mortgage loans that it originates or purchases through its mortgage banking operations while retaining the servicing rights to the loans. During the years ended December 31, 2002, 2001 and 2000, Pelican Financial originated or purchased \$2.9 billion, \$3.1 billion, and \$1.1 billion in total mortgage loans, respectively, and sold \$2.9 billion, \$3.0 billion, and \$1.1 billion of mortgage loans, respectively, in the secondary market. Mortgage loans are aggregated into pools and sold, or are sold as individual mortgage loans, to investors principally at prices established at the time of sale or pursuant to forward sales commitments. Conforming conventional mortgage loans are generally pooled and exchanged pursuant to the purchase and guarantee programs sponsored by Fannie Mae, Freddie Mac, and Ginnie Mae or for Fannie Mae, Freddie Mac, or Ginnie Mae mortgage-backed securities, which are generally sold to investment banking firms. A limited number of mortgage loans are sold to other institutional and non-institutional investors. For the years ended December 31, 2002, 2001 and 2000, approximately 90% of the conforming conventional mortgage loans were exchanged for Fannie Mae and Freddie Mac mortgage-backed securities, which securities were then sold to investment banking firms. The remainder were sold to other institutional and non-institutional investors.

Pelican Financial exchanges and sells mortgage loans on a non-recourse basis. In connection with Pelican Financial's loan exchanges and sales, Pelican Financial makes representations and warranties customary in the industry relating to, among other things, compliance with laws, regulations and program standards, and to accuracy of information. If there is a breach of the representations and warranties by Pelican Financial, Pelican Financial typically corrects these flaws. If the flaws cannot be corrected, Pelican Financial may be required to repurchase these loans. In cases where loans are acquired from a broker or correspondent and there have been material misrepresentations made to Pelican Financial, Pelican Financial attempts to resell the flawed loan back to the broker or correspondent pursuant to the agreement between Pelican Financial and the broker or correspondent. Otherwise, Pelican Financial attempts to be indemnified against loss on these flawed loans by the broker. In most cases of repurchases, Pelican Financial is responsible for paying for the losses.

Pelican Financial also relies upon contract underwriters for a portion of its loan production, and these underwriters must indemnify Pelican Financial against loss for loans, which are eventually determined to have been flawed by "blatant fraud" upon origination.

Pelican Financial assesses the interest rate risk associated with outstanding commitments that it has extended to fund loans and hedges the interest rate risk of these commitments based upon a number of factors, including the remaining term of the commitment, the interest rate at which the commitment was provided, current interest rates and interest rate volatility. These factors are monitored on a daily basis,



and Pelican Financial adjusts its hedging on a daily basis as needed. Pelican Financial hedges its available for sale mortgage loan portfolio and its interest rate risk inherent in its unfunded mortgage commitments primarily through the use of forward sale commitments. Pursuant to these commitments, Pelican Financial enters into commitments with terms of not more than 90 days to sell these loans to Freddie Mac, Fannie Mae, and Ginnie Mae.

### Asset Quality

Pelican Financial is exposed to certain credit risks related to the value of the collateral that secures loans held in its portfolio and the ability of borrowers to repay their loans. Pelican Financial's senior officers closely monitor the loan and real estate owned portfolios for potential problems on a continuing basis and report to the Board of Directors of Pelican Financial at regularly scheduled meetings. These officers regularly review the classification of loans and the allowance for losses. Pelican Financial also has a quality control department, which provides the Board of Directors of Pelican Financial with an independent ongoing review and evaluation of the quality of the process by which lending assets are generated.

Nonperforming assets consist of nonaccrual loans and real estate owned. Loans are usually placed on nonaccrual status when the loan is past due 90 days or more, or the ability of a borrower to repay principal and interest is in doubt. Real estate acquired by Pelican Financial as a result of foreclosure is classified as other real estate owned until the time it is sold. Pelican Financial generally tries to sell the property at a price no less than its net book value, but will consider discounts where appropriate to expedite the return of the funds to an earning status. When the property is acquired, it is initially recorded at the lower of cost or fair value, establishing a new cost basis. After foreclosure, valuations are periodically performed by management and adjusted through a charge to income for changes in the fair value or cost to sell.

Pelican Financial establishes an allowance for losses based upon a quarterly or more frequent evaluation by management of various factors including the estimated market value of the underlying collateral, the growth and composition of the loan portfolio, current delinquency trends and prevailing economic conditions, including property values, employment and occupancy rates, interest rates, and other conditions that may affect borrowers' abilities to comply with repayment terms. If actual losses exceed the amount of the allowance for losses, earnings could be adversely affected.

The following table summarizes nonperforming loans, other real estate owned, and restructured loans at the periods indicated. During the periods indicated, Pelican Financial had no restructured loans.

	December 31,				
	2002	2001	2000	1999	1998
	(Dollars in thousands)				
Nonaccrual loans	\$ 1,557	\$ 1,893	\$ 975	\$ 0	\$ 0
Loans past due 90 days or more but not on nonaccrual	767	1,955	299	2,291	913
Total nonperforming loans	2,324	3,848	1,274	2,291	913
Other real estate owned	1,293	200	117	538	581
Total nonperforming assets	\$ 3,617	\$ 4,048	\$ 1,391	\$ 2,829	\$ 1,494

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Total nonperforming assets to total assets	0.94%	1.08%	0.69%	1.82%	0.61%
Allowance for loan losses to nonperforming loans	45.70%	22.25%	39.80%	16.32%	13.91%
Nonperforming loans to total assets	0.60%	0.63%	1.47%	0.37%	1.39%

Pelican Financial relies upon its underwriting department to ascertain compliance with individual investor standards prior to sale of the loans in the secondary market, and it relies upon its quality control department to test sold loans on a sample basis for compliance. During the year ended December 31, 2002, Pelican Financial sold approximately \$2.9 billion in single-family mortgage loans into the secondary market, of which approximately 60 loans totaling approximately \$4.6 million were repurchased during 2002, representing less than one percent of the approximately 22,400 loans originated in 2002. Furthermore, Pelican Financial has approximately 60 additional loans where the repurchase of the loans is pending resolution of the company's response to the initial findings that may have lead to a request to repurchase particular loans. Pelican Financial views loan repurchases as an inherent risk of originating and purchasing loans for ultimate resale in the secondary market notwithstanding the ongoing reviews by its quality control department. All of the loans repurchased during 2002 were nonperforming. Losses arising from repurchases depend upon whether repurchased loans are or become nonperforming and, if so, whether Pelican Financial is able to recover all of the loan principal and interest otherwise due.

It has been Pelican Financial's experience, in previous years, and continuing in 2002, that nonperforming loans typically, although not always, result in an ultimate loss to Pelican Financial. Pelican Financial may have the right to sell the repurchased loan back to the broker or correspondent that originated it, or to seek indemnity from the applicable mortgage insurance company in the case of loans that are underwritten on a contract basis for Pelican Financial by these insurers. As a nonperforming loan progresses through the foreclosure process and becomes other real estate owned, Washtenaw evaluates the underlying collateral for salability and determines whether a reserve is necessary. Pelican National also maintains an allowance for loan losses related to its loan portfolio.

The allowance for loan losses is established through a provision for loan losses based on management's evaluation of the risks inherent in its loan portfolio, the general economy as well as the historical performance of the loan portfolio. In addition, management considers various characteristics of each individual loan, or pool of loans, such as credit scores, loan to value ratios, the type of collateral and payment history. Management will also look at the financial strength of personal guarantors when applicable. Typically, management allocates a smaller portion of the allowance for loan losses to those loans or pools of loans with higher credit scores and lower loan to values. The allowance for loan losses is maintained at an amount management considers adequate to cover estimated losses in loans receivable which are deemed probable and estimable based on information currently known to management.

In addition, various regulatory agencies, as an integral part of their examination process, periodically review Pelican Financial's allowance for loan losses. These agencies may require Pelican Financial to make additional provisions for estimated loan losses based upon their judgments about information available to them at the time of their examination. Pelican Financial will continue to monitor and modify its allowance for loan losses as conditions dictate. While management believes Pelican Financial's allowance for loan losses is sufficient to cover losses inherent in its loan portfolio at this time, no assurances can be given that Pelican Financial's level of allowance for loan losses will be sufficient to cover loan losses incurred by Pelican Financial or that adjustments to the allowance for loan losses will not be necessary if economic and other conditions differ substantially from the economic and other conditions used by management to determine the current level of the allowance for loan losses.

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The following table contains information with respect to Pelican Financial's allowance for loan losses for the periods indicated.

	At or for the Year Ended December 31,				
	2002	2001	2000	1999	1998
	(Dollars in thousands)				
Average loans outstanding, net	\$ 297,595	\$ 288,068	\$ 154,265	\$ 170,949	\$ 181,874
Total gross loans outstanding at end of period(1)	\$ 297,992	\$ 327,136	\$ 169,533	\$ 129,492	\$ 203,455
Allowance balance at beginning of period	\$ 856	\$ 507	\$ 374	\$ 127	\$ 65
Provision for loan losses	300	562	257	255	62
Actual charge-offs:					
1-4 family residential real estate	53	171	118	0	0
Other	54	44	8	8	0
Total charge-offs	107	215	126	8	0
Recoveries:					
Total recoveries	13	2	2	0	0
Net chargeoffs	94	213	124	8	0
Allowance balance at end of period	\$ 1,062	\$ 856	\$ 507	\$ 374	\$ 127
Net chargeoffs as a percent of average loans	0.03%	0.07%	0.08%	0.01%	0.00%
Allowance for loan losses to total gross loans at end of period	0.36%	0.26%	0.30%	0.29%	0.06%

(1) Gross loans include loans held for sale.

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The following table summarizes the allocation of the allowance for loan losses by loan type and the percent of loans in each category compared to total loans at the dates indicated:

	2002		2001		2000		1999		1998	
	Allowance Amount	Percent of Loans in Each Category to Total Loans	Allowance Amount	Percent of Loans in Each Category to Total Loans	Allowance Amount	Percent of Loans in Each Category to Total Loans	Allowance Amount	Percent of Loans in Each Category to Total Loans	Allowance Amount	Percent of Loans in Each Category to Total Loans
(Dollars in thousands)										
1-4 family residential real estate	\$ 716	74.12%	\$ 499	82.38%	\$ 300	75.71%	\$ 138(1)	84.49%	\$ 63(1)	95.21%
Commercial and industrial real estate	153	19.47	94	10.07	162	16.83	85	12.86	44	3.77
Construction		0.98	14	1.12	2	3.72	11	1.29	4	0.44
Business, commercial	3	0.32	3	0.22	3	0.66	132	0.51	14	0.41
Automobile		0.25	29	0.08	3	0.16		0.08		0.17
Boat	190(3)	4.52	194(2)	5.45	27	1.60				
Other		0.34	23	0.68	10	1.32	8	0.77	2	
Unallocated										
Total	\$ 1,062(2)	100.00%	\$ 856(2)	100.00%	\$ 507(1)	100.00%	\$ 374(1)	100.00%	\$ 127(1)	100.00%

(1) None of the allowance amount is allocated to held-for-sale loans.

(2) \$194,000 of the allowance amount is allocated to held-for-sale loans.

(3) \$190,000 of the allowance amount is allocated to held-for-sale loans.

## **Underwriting**

Pelican Financial's mortgage loans are underwritten either in accordance with applicable Fannie Mae, Freddie Mac or Federal Housing Administration guidelines or with requirements set by other investors. Although Pelican Financial is qualified to underwrite Veterans Administration loans, Pelican Financial does not make these loans.

All mortgage loans originated or acquired by Pelican Financial, whether through its retail banking operations or through its wholesale or correspondent networks, must satisfy Pelican Financial's underwriting standards. Pelican Financial permits a few originating correspondent lenders operating pursuant to Pelican Financial's delegated underwriting program to perform initial underwriting reviews. Pelican Financial employs an automated underwriting process on most loans that is based upon data provided through Pelican Financial's initial loan data entry software and is available from Fannie Mae through its Desktop Underwriter software or Freddie Mac through its Loan Prospector software. This process incorporates credit scoring, which in turn employs rules-based and statistical technologies to evaluate the borrower, the property, and the sale of the loan in the secondary market. This process is intended to reduce processing and underwriting time, to improve overall loan approval productivity, to improve credit quality, and to reduce potential investor repurchase requests. Approximately 10% of loans underwritten by Pelican Financial are initially underwritten on a contractual basis by mortgage insurance companies, in their capacity as contract underwriters. The mortgage insurance company that supplied the contract underwriter may be required to repurchase loans that are determined not to be in compliance with these underwriting criteria.

A complete review of all information is conducted on loans underwritten directly by Pelican Financial prior to loan approval. This process involves the transfer of loan data to Pelican Financial by brokers or correspondents using loan data entry software provided by Pelican Financial plus certain other physical documentation or through the physical transfer of loan files to Pelican Financial. Commercial and residential loans originated by Pelican National are underwritten by Pelican National's management.

To a limited extent, Pelican Financial delegates underwriting authority to select correspondent lenders who meet financial strength, delinquency, underwriting and quality control standards. The lenders may be required to agree to repurchase loans that later become delinquent or to indemnify Pelican Financial from loss.

## **Quality Control**

Pelican Financial maintains a quality control department that, among other things reviews compliance and quality assurance issues relating to loan production and underwriting. For its production compliance process, prior to funding a loan, Pelican Financial reviews all submissions from new brokers or correspondents. Typically, the first five loans are reviewed. If there are no discrepancies found, the broker or correspondent is removed from the pre-funding audits list. If any discrepancies are noted, the broker or correspondent remains on the pre-funding audits list until the broker or correspondent has shown that they are capable of underwriting loans to the standards of Pelican Financial on a consistent basis. All new underwriting staff of Pelican Financial also has his or her work audited post funding until he or she has shown that they are capable of underwriting loans to the standards of Pelican Financial on a consistent basis.

Additionally, Pelican Financial randomly selects a statistical sample of generally at least 10% of all loans closed each month. This review includes a new credit report review and re-underwriting the loan; reverifying funds, employment, and other information in the loan application; and reviewing the data integrity of the information entered into Pelican Financial's automated underwriting system. Pelican





Financial also orders a second appraisal on 10% of the statistical sample (*i.e.*, 1% of all loans closed each month). Pelican Financial uses Desktop Underwriter software developed by Fannie Mae and Loan Prospector software developed by Freddie Mac to automate the underwriting process and provides some brokers and correspondents with Desktop Originator software, a similar product for use by brokers and correspondents of companies. In completing an audit, documentation review is performed to ensure regulatory compliance.

Pelican Financial also monitors the performance of delegated underwriters through quality assurance reports prepared by the quality control department, Federal Housing Administration reports and audits, reviews and audits by regulatory agencies, investor reports, and mortgage insurance company audits. Deficiencies in loans are generally corrected; otherwise Pelican Financial may exercise its right to require that the loan be repurchased by the originating broker or correspondent, or Pelican Financial may insist that the broker who originated the loan indemnify Pelican Financial against any loss.

### **Mortgage Loan Servicing Activities**

Pelican Financial derives a portion of its revenues from the servicing of mortgage loans for others. For the years ended December 31, 2002, 2001 and 2000, Pelican Financial realized servicing fee income, net of amortization, from its mortgage loan servicing operations of \$1.6 million, \$644,000, \$647,000, respectively, which represented 4.9%, 2.1% and 6.1% of Pelican Financial's non-interest income for the respective periods. Servicing arises in connection with mortgage loans originated or purchased and then sold in the secondary market with mortgage servicing rights retained. With the exception of servicing that has been sold but not yet delivered, Pelican Financial does not subservice loans for others.

Mortgage loan servicing includes collecting payments of principal and interest from borrowers, remitting aggregate mortgage loan payments to investors, accounting for principal and interest payments, holding escrow funds for payment of mortgage-related expenses such as taxes and insurance, making advances to cover delinquent payments, inspecting the mortgaged premises as required, contacting delinquent mortgagors, supervising foreclosures and property dispositions if there are unremedied defaults, and other miscellaneous duties related to loan administration. Pelican Financial collects servicing fees from monthly mortgage payments generally ranging from 0.25% (*i.e.*, 25 basis points) to 0.75% (*i.e.*, 75 basis points) of the declining principal balances of the loans per annum. At December 31, 2002, 2001 and 2000, the weighted average servicing fee on the servicing for others portfolio was 0.29%, 0.31%, and 0.26%, respectively. Pelican Financial utilizes lock box and debit services of a major bank to expedite the collection and processing of the monthly mortgage payments. Approximately 85% of the payments were processed through this service at December 31, 2002.

Pelican Financial services mortgage loans nationwide. The geographic distribution of Pelican Financial's servicing portfolio reflects the national scope of Pelican Financial's loan originations and acquisitions. Pelican Financial actively monitors the geographic distribution of its servicing portfolio to maintain a mix that it deems appropriate to balance its risks and makes adjustments as it deems necessary. At December 31, 2002 and 2001, Pelican Financial's servicing portfolio consisted of \$2.3 billion and \$1.6 billion of conventional servicing, respectively. These amounts were in addition to loans serviced by Pelican Financial that were recorded on its books as loans receivable (*i.e.*, available for sale and held for investment).

There is prepayment risk related to the value of Pelican Financial's mortgage servicing rights if declining interest rates provide borrowers with refinancing opportunities. At December 31, 2002, 2001 and 2000, the total amount of the mortgage servicing rights recorded by Pelican Financial was \$13.8 million, \$14.8 million and \$6.8 million, respectively. For further information, see Note 4 of Notes to



**Consolidated Financial Statements.** Pelican Financial occasionally enters into forward sale commitments of its mortgage servicing rights. During most of 2002, Washtenaw was operating under an agreement with a large national purchaser of mortgage servicing rights. Under the contract, forward servicing sales occurred concurrently with the formation of the mortgage-backed securities being serviced. Washtenaw sells approximately 50% of its servicing rights under this arrangement.

Gains on the sale of mortgage servicing rights are affected by changes in interest rates as well as the amount of mortgage servicing rights capitalized at the time of the loan origination or acquisition of the mortgage servicing rights. Purchasers of mortgage servicing rights analyze a variety of factors, including prepayment sensitivity, to assess the purchase price they are willing to pay. Lower market interest rates prompt an increase in prepayments as consumers refinance their mortgages at lower rates of interest. As prepayments increase, the life of the servicing portfolio is reduced, decreasing the servicing fee revenue that will be earned over the life of that portfolio and the price third party purchasers are willing to pay. The fair value of servicing is also influenced by the supply and demand of servicing available for purchase at any point in time. Conversely, as interest rates rise, prepayments generally decrease, resulting in an increase in the value of the servicing portfolio as well as the gains on sales of the mortgage servicing rights.

Pelican Financial originates and purchases mortgage servicing rights nationwide. The geographic distribution of Pelican Financial's mortgage servicing portfolio reflects the national scope of Pelican Financial's mortgage loan originations and acquisitions. The five largest states accounted for approximately 63.1% of the total number of mortgage loans serviced and approximately 63.7% of the dollar value of the mortgage loans serviced, at December 31, 2002, while the largest volume by state was Michigan with approximately 25.6% and 27.8% of the mortgage loans serviced by number and value, respectively.

Pelican Financial's mortgage servicing portfolio includes servicing for adjustable rate, balloon payment, and fixed rate fully amortizing loans. At December 31, 2002, 5.02% of the mortgage servicing rights related to adjustable rate loans, which had a weighted average coupon rate of 5.88%; 0.17% related to fixed rate balloon payment loans, which had a weighted average coupon rate of 6.18%; and the remaining 94.81% related to fixed rate fully amortizing loans, which had a weighted average coupon rate of 6.61%. At December 31, 2002, Pelican Financial's mortgage servicing portfolio had an aggregate weighted average coupon rate of 6.57%.

The following table contains information, as of December 31, 2002, on the percentage of single-family mortgage loans being serviced for others by Pelican Financial, by interest rate category.

<b>Coupon Range</b>	<b>Percentage of Portfolio</b>
Less than 6.00%	28.6%
6.01 - 7.00%	50.4
7.01 - 8.00%	17.1
8.01 - 9.00%	3.0
9.01 - 10.00%	0.7
10.01% & above	0.2
<b>Total</b>	<b>100.0%</b>

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The following table contains information regarding the mortgage loan servicing portfolio, including loans held for sale, broken down by state.

At December 31, 2002				
	Number of Mortgage Loans Served	Percentage of Number of Mortgage Loans Served	Total Mortgage Amount	Percentage of Total Mortgage Amount
Michigan	5,742	25.6%	\$ 650,199,028	27.8%
Ohio	4,727	21.0%	429,016,378	18.3%
Indiana	1,456	6.5%	121,940,811	5.2%
Florida	1,314	5.8%	118,696,127	5.1%
California	939	4.2%	171,770,330	7.3%
Georgia	882	3.9%	77,957,772	3.3%
Pennsylvania	840	3.7%	89,478,323	3.8%
Illinois	768	3.4%	106,520,845	4.6%
North Carolina	715	3.2%	68,145,988	2.9%
West Virginia	616	2.7%	46,225,576	2.0%
Kentucky	556	2.5%	52,358,053	2.2%
Minnesota	401	1.8%	47,373,881	2.0%
South Carolina	380	1.7%	33,282,746	1.4%
Maryland	358	1.6%	46,468,078	2.0%
Utah	283	1.3%	36,084,366	1.5%
Missouri	270	1.2%	23,653,669	1.0%
Iowa	230	1.0%	19,298,400	0.9%
Other	1,985	8.9%	202,019,738	8.7%
Total	22,462	100.0%	\$ 2,340,490,109	100.0%

At December 31, 2002, Pelican Financial was servicing approximately 22,462 mortgage loans with an aggregate unpaid principal balance of \$2.3 billion. Of these loans, 3.9% were delinquent and an additional 0.03% were in foreclosure. Pelican Financial may be materially affected by loan delinquencies and defaults on loans that it services for others. Under a portion of its servicing contracts, Pelican Financial must advance all or part of the scheduled payments to the owner of the loan, even when loan payments are delinquent. At December 31, 2002, Pelican Financial's delinquency rates on loans serviced for Freddie Mac, Fannie Mae and Ginnie Mae were 7.1%, 3.0% and 13.6%, respectively. Also, to protect their liens on mortgage properties, owners of loans usually require a servicer to advance scheduled mortgage and hazard insurance and tax payments even if sufficient escrow funds are not available. Pelican Financial is generally reimbursed by the mortgage owner or from liquidation proceeds for payments advanced that the servicer is unable to recover from the mortgagor, although the timing of this reimbursement is typically uncertain. In the interim, Pelican Financial absorbs the cost of funds advanced during the time the advance is outstanding. Further, Pelican Financial bears the costs of collection activities on delinquent and defaulted loans.

## Investment Activities

Since the start of Pelican Financial's retail banking activities, primarily conducted through Pelican National, deposit in-flows to Pelican National have been adequate to match Pelican National's loan demand. In addition, Pelican National sells a portion of its loans into the secondary market, thus replenishing its liquidity on a regular basis. Pelican National currently invests excess liquidity in a variety of interest-earning assets. The

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investment policy related to the retail banking operations of Pelican Financial, as approved by the Board of Directors of Pelican National, requires management to maintain adequate liquidity, generate a favorable return on investments without incurring undue interest rate and credit risk, and to complement Pelican Financial's lending activities. Pelican Financial primarily utilizes investments in securities for liquidity management and as a method of deploying excess funding

not utilized for investment in loans. Generally, Pelican Financial's investment policy is more restrictive than applicable regulations allow and, accordingly, Pelican Financial has invested primarily in U.S. government and agency securities, federal funds, and U.S. government sponsored agency issued mortgage-backed securities. As required by Statement of Financial Accounting Standards, ( SFAS ) No. 115, Pelican Financial has established an investment portfolio of securities that are categorized as held-to-maturity, available-for-sale, or held for trading. At December 31, 2002, all of the investment securities held in Pelican Financial's investment portfolio were classified as available for sale.

At December 31, 2002, Pelican Financial had invested \$43,000, or .01% of total assets, in Fannie Mae, Freddie Mac, and Ginnie Mae mortgage-backed securities. In addition, at December 31, 2002, \$2.5 million, or .65%, of total assets, were debt obligations issued by federal agencies, which generally have stated maturities from one year to twenty-five years. Investments in mortgage-backed securities involve a risk that actual prepayments will be greater than estimated prepayments over the life of the security, which may require adjustments to the amortization of any premium or accretion of any discount relating to these instruments thereby changing the net yield on these securities. There is also reinvestment risk associated with the cash flows from these securities or if these securities are redeemed by the issuer. In addition, the market value of these securities may be adversely affected by changes in interest rates.

The following table contains information on the market value of Pelican Financial's investment portfolio at the dates indicated. At December 31, 2002, the market value of Pelican Financial's investment portfolio totaled \$3.9 million. During the periods indicated and except as otherwise noted, Pelican Financial had no securities of a single issuer that exceeded 10% of stockholders' equity.

	2002	At December 31,		2000
		2001		
		(In thousands)		
U.S. Treasury	\$	\$	\$	
U.S. Government agency(1)	2,517	3,570		3,984
Mortgage-backed securities	43	1,515		1,880
Federal Reserve Bank and FHLB stock	1,330	1,070		970
Total investment securities(2)	\$ 3,890	\$ 6,155	\$	6,834

(1) At December 31, 2002, 2001 and 2000 includes a \$2.5 million, \$2.6 million and \$4.0 million investment in a Federal Home Loan Bank bond with a carrying value of \$2.5 million, \$2.6 million and \$4.0 million.

(2) Excludes time deposits held in other financial institutions.

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The following table contains certain information regarding the carrying values, weighted average yields, and contractual maturity distribution, excluding periodic principal payments, of Pelican Financial's investment securities portfolio at December 31, 2002.

	Within One Year		After One Year But Within Five Years		After Five Years But Within Ten Years		After Ten Years		Total	
	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
(Dollars in thousands)										
U.S. Government Agency	\$ 2,517	5.00%	\$	%	\$	%	\$	%	\$ 2,517	5.00%
Mortgage-backed securities	43	7.13							43	7.13
Other							1,330	6.06	1,330	6.06
Total	\$ 2,560	5.04%	\$	%	\$	%	1,330	6.06%	\$ 3,890	5.39



## Source of Funds

Pelican Financial funds its mortgage banking activities through the use of a warehouse line of credit and the use of agreements to repurchase. The following table contains information pertaining to short-term borrowings for the periods indicated.

	Year ended December 31,		
	2002	2001	2000
	(Dollars in thousands)		
Short-term borrowings and notes payable			
Average balance outstanding during the period	\$ 147,838	\$ 161,617	\$ 71,023
Maximum amount outstanding at any month-end during the period	\$ 208,158	\$ 180,280	\$ 70,778
Weighted average interest rate during the period	2.87%	4.80%	8.08%
Total short-term borrowings at period end	\$ 126,063	\$ 180,280	\$ 65,005
Weighted average interest rate at period end	2.46%	2.97%	7.64%

Pelican Financial conducts its operations utilizing leased premises and occasionally utilizing equipment pursuant to operating leases. The terms of the leases ranged from one month to 84 months with remaining lives ranging from one month to 68 months. The obligations remaining under the terms of these agreements totaled \$3.1 million at December 31, 2002.

Pelican National funds its retail banking activities primarily with deposits, loan repayments and prepayments, and cash flows generated from operations. Pelican National offers a variety of deposit accounts with a range of interest rates and terms. Pelican National's deposits consist of checking, money market, savings, NOW, and certificate of deposit accounts. At December 31, 2002, approximately 29.1% of the funds deposited in Pelican National were in certificate of deposit accounts. At December 31, 2002, core deposits (savings, NOW, and money market) represented 70.9% of total deposits. The flow of deposits is influenced significantly by general economic conditions, changes in money market rates, prevailing interest rates and competition. Pelican National's deposits are obtained predominantly from the area around its offices in Naples, San Carlos and Fort Myers, Florida. In addition, Washtenaw has placed all or their investor accounts for principal, interest, taxes and insurance at Pelican National. Pelican National has relied primarily on customer service and competitive rates to attract and retain these deposits; however, market interest rates and rates offered by competing financial institutions significantly affect Pelican National's ability to attract and retain deposits. Pelican National uses traditional means of advertising its deposit products, including print media and generally does not solicit deposits from outside its market area. Pelican National does not actively solicit certificate accounts in excess of \$100,000 to obtain deposits. At December 31, 2002, \$21.3 million, or 47.6% of Pelican National's certificate of deposit accounts were to mature within one year. Pelican National believes that substantially all of the certificate of deposit accounts that mature within one year will be rolled-over into new certificate of deposit accounts. To the extent that certificate of deposit accounts are not rolled-over, Pelican National believes that it has sufficient resources to fund these withdrawals.

The following table contains information on the amount and maturity of jumbo certificates of deposit (*i.e.*, certificates of deposit of \$100,000 or more) at December 31, 2002.

Time Remaining Until Maturity	Jumbo Certificates of Deposit (In thousands)
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Less than 3 Months	\$	7,774
3 Months to 6 Months		4,410
6 Months to 12 Months		3,130
Greater than 12 Months		10,652
Total	\$	25,966

## **Employees**

At December 31, 2002, Pelican Financial had no employees other than executive officers. At December 31, 2002, Washtenaw had 203 full-time employees and 10 part-time employees and Pelican National had 37 full-time employees and two part-time employees. None of the employees of Pelican Financial or its subsidiaries were represented by a collective bargaining agreement. Management of Pelican Financial considers its relationship with its employees to be satisfactory.

## **Subsidiary Activities**

Pelican Financial conducts business through its wholly-owned subsidiaries: Washtenaw and Pelican National. Washtenaw is a corporation organized on February 5, 1981 pursuant to the laws of the State of Michigan. Pelican National is a national banking association organized on March 7, 1997 pursuant to the laws of the United States. Neither Washtenaw nor Pelican National has any subsidiaries.

## **REGULATION**

### **Economic Conditions, Government Policies, Legislation, and Regulation**

Pelican Financial's profitability, like most financial institutions, is primarily dependent on interest rate differentials. In general, the difference between the interest rates paid by Pelican Financial on interest-bearing liabilities, such as deposits and other borrowings, and the interest rates received by Pelican Financial on its interest-earning assets, such as loans extended to its clients and securities held in its investment portfolio, comprise the major portion of the Pelican Financial's earnings. In addition, Pelican Financial's profitability is also dependent on the value of its mortgage servicing portfolio, which is also highly sensitive to changes in interest rates. Interest rates are highly sensitive to many factors that are beyond the control of Pelican Financial, such as inflation, recession and unemployment, and the impact which future changes in domestic and foreign economic conditions might have on Pelican Financial cannot be predicted.

The business of Pelican Financial is also influenced by the monetary and fiscal policies of the federal government and the policies of regulatory agencies, particularly the Board of Governors of the Federal Reserve System (the "FRB"). The FRB implements national monetary policies (with objectives such as curbing inflation and combating recession) through its open-market operations in U.S. Government securities by adjusting the required level of reserves for depository institutions subject to its reserve requirements, and by varying the target federal funds and discount rates applicable to borrowings by depository institutions. The actions of the FRB in these areas influence the growth of bank loans, investments, and deposits and also affect interest rates earned on interest-earning assets and paid on interest-bearing liabilities. The nature and impact on Pelican Financial of any future changes in monetary and fiscal policies cannot be predicted.

From time to time, legislation, as well as regulations, are enacted which have the effect of increasing the cost of doing business, limiting or expanding permissible activities, or affecting the competitive balance between banks and other financial services providers. Proposals to change the laws and regulations governing the operations and taxation of banks, bank holding companies, and other financial institutions and financial services providers are frequently made in the U.S. Congress, in the state legislatures, and before various regulatory agencies. This legislation may change banking statutes and the operating environment of Pelican Financial and its subsidiaries in substantial and unpredictable ways. If

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enacted, such legislation could increase or decrease the cost of doing business, limit or expand permissible activities or affect the competitive balance among banks, savings associations, credit unions,

and other financial institutions. Pelican Financial cannot predict whether any of this potential legislation will be enacted, and if enacted, the effect that it, or any implementing regulations, would have on the financial condition or results of operations of Pelican Financial or any of its subsidiaries. See Item 1. Business - Supervision and Regulation.

## **Supervision and Regulation**

### ***General***

Bank holding companies and banks are extensively regulated under both federal and state law. This regulation is intended primarily for the protection of depositors and the deposit insurance fund and not for the benefit of stockholders of Pelican Financial. Set forth below is a summary description of the material laws and regulations that relate to the operations of Pelican Financial, Washtenaw, and Pelican National. The description is qualified in its entirety by reference to the applicable laws and regulations.

### ***Pelican Financial***

Pelican Financial is a registered bank holding company, and subject to regulation under the Bank Holding Company Act of 1956, as amended (the BHCA ). Pelican Financial is required to file with the FRB periodic reports and such additional information as the FRB may require pursuant to the BHCA. The FRB may conduct examinations of Pelican Financial and its subsidiaries.

The FRB may require that Pelican Financial terminate an activity or terminate control of or liquidate or divest certain subsidiaries or affiliates when the FRB believes the activity or the control of the subsidiary or affiliate constitutes a significant risk to the financial safety, soundness or stability of any of its banking subsidiaries. The FRB also has the authority to regulate provisions of certain bank holding company debt, including the authority to impose interest ceilings and reserve requirements on such debt. Under certain circumstances, Pelican Financial must file written notice and obtain approval from the FRB prior to purchasing or redeeming its equity securities.

Further, Pelican Financial is required by the FRB to maintain certain levels of capital. See Capital Standards.

Pelican Financial is required to obtain the prior approval of the FRB for the acquisition of more than 5% of the outstanding shares of any class of voting securities or substantially all of the assets of any bank or bank holding company. Prior approval of the FRB is also required for the merger or consolidation of Pelican Financial and another bank holding company.

Pelican Financial is prohibited by the BHCA, except in certain statutorily prescribed instances, from acquiring direct or indirect ownership or control of more than 5% of the outstanding voting shares of any company that is not a bank or bank holding company and from engaging directly or indirectly in activities other than those of banking, managing or controlling banks, or furnishing services to its subsidiaries. However, Pelican Financial, subject to the prior approval of the FRB, may engage in any, or acquire shares of companies engaged in, activities that are

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deemed by the FRB to be so closely related to banking or managing or controlling banks as to be a proper incident thereto.

Under FRB regulations, a bank holding company is required to serve as a source of financial and managerial strength to its subsidiary banks and may not conduct its operations in an unsafe or unsound manner. In addition, it is the FRB's policy that a bank holding company should stand ready to use available resources to provide adequate capital funds to its subsidiary banks during periods of

financial stress or adversity and should maintain the financial flexibility and capital-raising capacity to obtain additional resources for assisting its subsidiary banks. A bank holding company's failure to meet its obligations to serve as a source of strength to its subsidiary banks will generally be considered by the FRB to be an unsafe and unsound banking practice or a violation of the FRB's regulations or both.

Pelican Financial's securities are registered with the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended (the Exchange Act). As such, Pelican Financial is subject to the information, proxy solicitation, insider trading, and other requirements and restrictions of the Exchange Act.

As a national banking association, Pelican Financial is subject to primary supervision, examination, and regulation by the Office of the Comptroller of the Currency (the OCC). To a lesser extent, Pelican Financial is also subject to regulations of the Federal Deposit Insurance Corporation (FDIC) as administrator of the Bank Insurance Fund (BIF) and the FRB. If, as a result of an examination of Pelican Financial, the OCC should determine that the financial condition, capital resources, asset quality, earnings prospects, management, liquidity or other aspects of Pelican Financial's operations are unsatisfactory or that Pelican Financial or its management is violating or has violated any law or regulation, various remedies are available to the OCC. Such remedies include the power to enjoin unsafe or unsound practices, to require affirmative action to correct any conditions resulting from any violation or practice, to issue an administrative order that can be judicially enforced, to direct an increase in capital, to restrict the growth of Pelican Financial, to assess civil monetary penalties, and to remove officers and directors. The FDIC has similar enforcement authority, in addition to its authority to terminate Pelican Financial's deposit insurance in the absence of action by the OCC and upon a finding that Pelican Financial is in an unsafe or unsound condition, is engaging in unsafe or unsound activities, or that its conduct poses a risk to the deposit insurance fund or may prejudice the interest of its depositors.

#### ***The Sarbanes-Oxley Act of 2002***

On July 30, 2002, President Bush signed into law The Sarbanes-Oxley Act of 2002. This new legislation addresses accounting oversight and corporate governance matters, including:

- the creation of a five-member oversight board appointed by the Securities & Exchange Commission that will set standards for accountants and have investigative and disciplinary powers

- the prohibition of accounting firms from providing various types of consulting services to public clients and requiring accounting firms to rotate partners among public client assignments every five years

- increased penalties for financial crimes

- expanded disclosure of corporate operations and internal controls and certification of financial statements

- enhanced controls on and reporting of insider trading, and

- statutory separations between investment bankers and analysts.

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Various aspects of the new legislation are dependent upon subsequent rulemaking by the SEC. We are currently evaluating what impacts the new legislation and its implementing regulations will have upon our operations, including a likely increase in certain outside professional costs.

### *USA Patriot Act of 2001*

On October 26, 2001, President Bush signed the USA Patriot Act of 2001. The Patriot Act is intended to strengthen the U.S law enforcement and the intelligence communities abilities to work



cohesively to combat terrorism on a variety of fronts. The potential impact of the Patriot Act on financial institutions of all kinds is significant and wide ranging. The Patriot Act contains sweeping anti-money laundering and financial transparency laws and requires various regulations, including:

- due diligence requirements for financial institutions that administer, maintain, or manage private banks accounts or correspondent accounts for non-US persons;

- standards for verifying customer identification at account opening;

- rules to promote cooperation among financial institutions, regulators, and law enforcement entities in identifying parties that may be involved in terrorism or money laundering; and

- reports by non-financial trades and businesses filed with the Treasury Department's Financial Crimes Enforcement Network for transactions exceeding \$10,000, and filing of suspicious activities reports securities by brokers and dealers if they believe a customer may be violating U.S. laws and regulations.

On July 23, 2002, the U.S. Treasury proposed regulations requiring institutions to incorporate into their written money laundering plans a board approved customer identification program implementing reasonable procedures for:

- verifying the identity of any person seeking to open an account, to the extent reasonable and practicable;

- maintaining records of the information used to verify the person's identity; and

- determining whether the person appears on any list of known or suspected terrorists or terrorist organizations.

Account is defined as a formal banking or business relationship established to provide ongoing services, dealings, or other financial transactions. We do not expect the proposed regulations will have a material impact on our operations.

#### ***Financial Services Modernization Legislation***

**General.** On November 12, 1999, President Clinton signed into law the Gramm-Leach-Bliley Act of 1999, also known as the Financial Services Modernization Act (the "FSMA"). The general effect of the law is to establish a comprehensive framework to permit affiliations among commercial banks, insurance companies, securities firms, and other financial service providers by revising and expanding the BHCA framework to permit a holding company system to engage in a full range of financial activities through a new entity known as a Financial Holding Company.

The law also:

Broadened the activities that may be conducted by national banks, banking subsidiaries of bank holding companies, and their financial subsidiaries;

Provided an enhanced framework for protecting the privacy of consumer information;

Adopted a number of provisions related to the capitalization, membership, corporate governance, and other measures designed to modernize the Federal Home Loan Bank system;

Modified the laws governing the implementation of the Community Reinvestment Act; and

Addressed a variety of other legal and regulatory issues affecting both day-to-day operations and long-term activities of financial institutions.

Pelican Financial does not believe that the FSMA will have a material adverse effect on operations in the near-term. However, to the extent that it permits banks, securities firms, and insurance

companies to affiliate, the financial services industry may experience further consolidation. The FSMA is intended to grant to community banks certain powers as a matter of right that larger institutions have accumulated on an ad hoc basis. Nevertheless, this act may have the result of increasing the amount of competition that Pelican Financial faces from larger institutions and other types of companies offering financial products, many of which may have substantially more financial resources than Pelican Financial.

**Expanded Bank Activities.** The FSMA permits national banks to engage in expanded activities through the formation of financial subsidiaries. A national bank may have a subsidiary engaged in any activity authorized for national banks directly or any financial activity, except for insurance underwriting, insurance investments, real estate investment or development, or merchant banking, which may only be conducted through a subsidiary of a financial holding company. Financial activities include all activities permitted under new sections of the BHCA or permitted by regulation.

A national bank seeking to have a financial subsidiary, and each of its depository institution affiliates, must be well-capitalized, well-managed and in compliance with the Community Reinvestment Act. The total assets of all financial subsidiaries may not exceed the lesser of 45% of a bank's total assets, or \$50 billion. A national bank must exclude from its assets and equity all equity investments, including retained earnings, in a financial subsidiary. The assets of the subsidiary may not be consolidated with the bank's assets. The bank must also have policies and procedures to assess financial subsidiary risk and protect the bank from such risks and potential liabilities.

**Privacy.** Under the FSMA, federal banking regulators adopted rules that limit the ability of banks and other financial institutions to disclose non-public information about consumers to nonaffiliated third parties. Pursuant to these rules, effective July 1, 2001, financial institutions must provide:

initial notices to customers about their privacy policies, describing the conditions under which they may disclose nonpublic personal information to nonaffiliated third parties and affiliates;

annual notices of their privacy policies to current customers; and

a reasonable method for customers to opt out of disclosures to nonaffiliated third parties.

These privacy provisions affect how consumer information is transmitted through diversified financial companies and conveyed to outside vendors. Since the FSMA's enactment, a number of states have implemented their own versions of privacy laws. Pelican Financial has implemented its privacy policies in accordance with the law.

#### ***Dividends and Other Transfers of Funds***

Dividends from Washtenaw and Pelican National constitute the principal source of income to the Pelican Financial. Pelican Financial is a legal entity separate and distinct from Washtenaw and Pelican National. Washtenaw and Pelican National are subject to various statutory and

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regulatory restrictions on its ability to pay dividends to the Pelican Financial. Under such restrictions, the amount available for payment of dividends to Pelican Financial by Washtenaw and Pelican National totaled \$9.7 million at December 31, 2002. This is the maximum allowable under any existing agreements, however it is unlikely management would make the decision to dividend the entire amount to Pelican Financial. In addition, Washtenaw's and Pelican National's regulators have the authority to prohibit them from paying dividends, depending upon their financial conditions, if such payment is deemed to constitute an unsafe or unsound practice.

#### **Regulation - Washtenaw**

The mortgage banking operations of Washtenaw are extensively regulated by federal and state governmental authorities and are required to comply with various laws and judicial and administrative decisions. Washtenaw is required to comply with the rules and regulations of the Department of Housing and Urban Development (HUD), Federal Housing Administration, Veteran's Administration, Fannie Mae, Freddie Mac, and Ginnie Mae with respect to originating, underwriting, processing, securitizing, selling, and servicing mortgage loans. Those rules and regulations, among other things, prohibit discrimination, provide for inspections and appraisals, require credit reports on prospective borrowers and fix maximum loan amounts. Moreover, lenders such as Washtenaw are required annually to submit audited financial statements to Fannie Mae, Freddie Mac, Ginnie Mae and the Department of Housing and Urban Development and to comply with each regulatory entity's own financial requirements, policies, and procedures. Washtenaw's activities must also comply with, among other federal laws, the Equal Credit Opportunity Act, Federal Truth-in-Lending Act, Home Mortgage Disclosure Act, and the Real Estate Settlement Procedures Act and the regulations promulgated thereunder which prohibit discrimination, require the disclosure of certain basic information to mortgagors concerning credit and settlement costs, limit payment for settlement services to the reasonable value of the services rendered and require the maintenance and disclosure of information regarding the disposition of mortgage applications based on race, gender, geographical distribution, and income level.

Additionally, various state laws and regulations affect Washtenaw. Washtenaw is licensed as a mortgage banker or regulated lender in those states in which it believes it is required to be licensed. Conventional mortgage operations may also be required to comply with state usury statutes. Federal Housing Administration and Veteran's Administration loans are exempt from the effect of these statutes. Pursuant to state statutes and licensing requirements, states may have the right to conduct financial and regulatory audits of loans under their jurisdiction and to determine compliance with state disclosure requirements and usury laws.

#### **Regulation - Pelican National**

*General.* The Office of the Comptroller of the Currency is primarily responsible for the supervision, examination, and regulation of Pelican National, because Pelican National is a national banking association. If, as a result of an examination of Pelican National, the OCC should determine that the financial condition, capital resources, asset quality, earnings prospects, management, liquidity, or other aspects of Pelican National's operations are unsatisfactory or that Pelican National or its management is violating or has violated any law or regulation, various remedies are available to the OCC. These remedies include the power to enjoin unsafe or unsound practices, to require affirmative action to correct any conditions resulting from any violation or practice, to issue an administrative order that can be judicially enforced, to direct an increase in capital, to restrict the growth of Pelican National, to assess civil monetary penalties, and to remove officers and directors. The FDIC has similar enforcement authority, in addition to its authority to terminate a bank's deposit insurance, in the absence of action by the OCC and upon a finding that a bank is in an unsafe or unsound condition, is engaging in unsafe or unsound activities, or that its conduct poses a risk to the deposit insurance fund or may prejudice the interest of its depositors.

The deposits of Pelican National will be insured by the FDIC in the manner and to the extent provided by law. For this protection, Pelican National will pay a quarterly statutory assessment. See - Premiums for Deposit Insurance. Various other requirements and restrictions under the laws of the United States affect the operations of Pelican National. Federal statutes and regulations relate to many



aspects of Pelican National's operations, including reserves against deposits, interest rates payable on deposits, loans, investments, mergers and acquisitions, borrowings, dividends, locations of branch offices, capital requirements, and disclosure obligations to depositors and borrowers. Further, Pelican National is required to maintain certain levels of capital. See - Capital Standards.

*Restrictions on Transfers of Funds to Pelican Financial by Pelican National.* Pelican Financial is a legal entity separate and distinct from Pelican National. The prior approval of the OCC is required if the total of all dividends declared by Pelican National in any calendar year exceeds Pelican National's net profits (as defined) for that year combined with its retained net profits (as defined) for the preceding two years, less any transfers to surplus. In addition, as a condition to the issuance of Pelican National's charter by the OCC and the approval of deposit insurance by the FDIC, both agencies have restricted the use of Bank funds to service the \$2.0 million loan used to initially capitalize Pelican National. This restriction could adversely affect the ability of Pelican Financial to service the loan if dividends from Washtenaw do not at least equal the loan payment. In addition, covenants of the loan agreement require Washtenaw to maintain a specified level of capitalization and could restrict the ability of Washtenaw to dividend to Pelican Financial sufficient funds to meet its loan obligation.

The OCC also has authority to prohibit Pelican National from engaging in activities that, in the OCC's opinion, constitute unsafe or unsound practices in conducting its business. It is possible, depending upon the financial condition of the financial institution in question and other factors, that the OCC could assert that the payment of dividends or other payments might, in some circumstances, be an unsafe or unsound practice. Further, the OCC and the Federal Reserve Board have established guidelines with respect to the maintenance of appropriate levels of capital by banks or bank holding companies under their jurisdiction. Compliance with the standards in these guidelines and the restrictions that are or may be imposed pursuant to the prompt corrective action provisions of federal law could limit the amount of dividends which Pelican National may pay to Pelican Financial. See - Prompt Corrective Regulatory Action and Other Enforcement Mechanisms and - Capital Standards for a discussion of these additional restrictions on capital distributions.

Pelican National is required to comply with certain restrictions imposed by federal law on any extensions of credit to, or the issuance of a guarantee or letter of credit on behalf of, Pelican Financial or other affiliates, the purchase of or investments in stock or other securities thereof, the taking of these securities as collateral for loans and the purchase of assets of Pelican Financial or other affiliates. These restrictions prevent Pelican Financial and other affiliates from borrowing from Pelican National unless the loans are secured by marketable obligations of designated amounts. Further, these secured loans and investments by Pelican National to or in Pelican Financial or to or in any other affiliate is limited to 10% of Pelican National's capital and surplus (as defined by federal regulations) and these secured loans and investments are limited, in the aggregate, to 20% of Pelican National's capital and surplus (as defined by federal regulations). Additional restrictions on transactions with affiliates may be imposed on Pelican National pursuant to the prompt corrective action provisions of federal law. See - Prompt Corrective Action and Other Enforcement Mechanisms.

### ***Capital Standards***

The federal banking agencies have adopted risk-based minimum capital guidelines intended to provide a measure of capital that reflects the degree of risk associated with a banking organization's operations for both transactions reported on the balance sheet as assets and transactions which are recorded as off balance sheet items. Under these guidelines, nominal dollar amounts of assets and credit equivalent amounts of off balance sheet items are multiplied by one of several risk adjustment percentages, which range from 0% for assets with low credit risk federal banking agencies, to 100% for assets with relatively high credit risk.





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The guidelines require a minimum ratio of qualifying total capital to risk-adjusted assets of 8% and a minimum ratio of Tier 1 capital to risk-adjusted assets of 4%. In addition to the risk-based guidelines, federal banking regulators require banking organizations to maintain a minimum amount of Tier 1 capital to total assets, referred to as the leverage ratio. For a banking organization rated in the highest of the five categories used by regulators to rate banking organizations, the minimum leverage ratio of Tier 1 capital to total assets must be 3%. In addition to these uniform risk-based capital guidelines and leverage ratios that apply across the industry, the regulators have the discretion to set individual minimum capital requirements for specific institutions at rates significantly above the minimum guidelines and ratios.

The following table presents the amounts of regulatory capital and the capital ratios for Pelican Financial, compared to its minimum regulatory capital requirements of the Federal Reserve Board as of December 31, 2002.

	December 31, 2002									
	Actual		Required to be Adequately Capitalized		Excess over Minimum Required		Required to be Well Capitalized		Excess over Required to be Well Capitalized	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
(Dollars in thousands)										
Total Capital (to Risk- Weighted Assets)	\$ 31,499	13.67%	\$ 18,436	8.00%	\$ 13,063	5.67%	\$ 23,045	10.00%	\$ 8,454	3.67%
Tier 1 Capital (to Risk- Weighted Assets)	30,437	13.21	9,218	4.00	21,219	9.21	13,827	6.00	16,610	7.21
Tier 1 Capital (to Average Assets)	30,437	7.58	16,063	4.00	14,374	3.58	20,079	5.00	10,358	2.58

The following table presents the amounts of regulatory capital and the capital ratios for Pelican National, compared to its minimum regulatory capital requirements to be considered well capitalized as of December 31, 2002.

	As of December 31, 2002					
	Actual		Required to be Well Capitalized		Excess	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
(Dollars in thousands)						
Total risk-based ratio	\$ 15,821	13.11%	\$ 12,067	10.00%	\$ 3,754	3.11%
Tier 1 risk-based ratio	14,759	12.23	7,240	6.00	7,519	6.23
Leverage ratio	14,759	12.23	8,417	5.00	6,342	7.23

In addition, federal banking regulators may set capital requirements higher than the minimums described above for financial institutions whose circumstances warrant it. For example, a financial institution experiencing or anticipating significant growth may be expected to maintain capital positions substantially above the minimum supervisory levels without significant reliance on intangible assets.

## Predatory Lending

The term predatory lending, much like the terms safety and soundness and unfair and deceptive practices, is far-reaching and covers a potentially broad range of behavior. As such, it does not lend itself to a concise or a comprehensive definition. But typically predatory lending involves at least one, and perhaps all three, of the following elements:

making unaffordable loans based on the assets of the borrower rather than on the borrower's ability to repay an obligation ( asset-based lending )

inducing a borrower to refinance a loan repeatedly in order to charge high points and fees each time the loan is refinanced ( loan flipping )

engaging in fraud or deception to conceal the true nature of the loan obligation from an unsuspecting or unsophisticated borrower.

On October 1, 2002, FRB regulations aimed at curbing such lending became effective. The rule significantly widens the pool of high-cost home-secured loans covered by the Home Ownership and Equity Protection Act of 1994, a federal law that requires extra disclosures and consumer protections to borrowers. The following triggers coverage under the act:

interest rates for first lien mortgage loans in excess of 8 percentage points above comparable Treasury securities,

subordinate-lien loans of 10 percentage points above Treasury securities, and

fees such as optional insurance and similar debt protection costs paid in connection with the credit transaction, when combined with points and fees if deemed excessive.

In addition, the regulation bars loan flipping by the same lender or loan servicer within a year. Lenders also will be presumed to have violated the law which says loans should not be made to people unable to repay them unless they document that the borrower has the ability to repay. Lenders that violate the rules face cancellation of loans and penalties equal to the finance charges paid.

#### ***Prompt Corrective Action and Other Enforcement Mechanisms***

Federal banking agencies possess broad powers to take corrective and other supervisory action to resolve the problems of insured depository institutions, including but not limited to those institutions that fall below one or more prescribed minimum capital ratios. Each federal banking agency has promulgated regulations defining the following five categories in which an insured depository institution will be placed, based on its capital ratios: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. At December 31, 2002, Washtenaw, Pelican National, and Pelican Financial exceeded the required ratios for classification as well/adequately capitalized.

An institution that, based upon its capital levels, is classified as well capitalized, adequately capitalized, or undercapitalized may be treated as though it were in the next lower capital category if the appropriate federal banking agency, after notice and opportunity for hearing, determines that an unsafe or unsound condition or an unsafe or unsound practice warrants such treatment. At each successive lower capital category, an insured depository institution is subject to more restrictions. The federal banking agencies, however, may not treat a significantly undercapitalized institution as critically undercapitalized unless its capital ratio actually warrants such treatment.

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In addition to measures taken under the prompt corrective action provisions, commercial banking organizations may be subject to potential enforcement actions by the federal regulators for unsafe or unsound practices in conducting their businesses or for violations of any law, rule, regulation, or any condition imposed in writing by the agency or any written agreement with the agency. Finally, pursuant to an interagency agreement, the FDIC can examine any institution that has a substandard regulatory examination score or is considered undercapitalized without the express permission of the institution's primary regulator.

### ***Safety and Soundness Standards***

The federal banking agencies have adopted guidelines designed to assist the federal banking agencies in identifying and addressing potential safety and soundness concerns before capital becomes impaired. The guidelines set forth operational and managerial standards relating to: (i) internal controls, information systems and internal audit systems, (ii) loan documentation, (iii) credit underwriting, (iv) asset growth, (v) earnings, and (vi) compensation, fees and benefits. In addition, the federal banking agencies have also adopted safety and soundness guidelines with respect to asset quality and earnings standards. These guidelines provide six standards for establishing and maintaining a system to identify problem assets and prevent those assets from deteriorating. Under these standards, an insured depository institution should: (i) conduct periodic asset quality reviews to identify problem assets, (ii) estimate the inherent losses in problem assets and establish reserves that are sufficient to absorb estimated losses, (iii) compare problem asset totals to capital, (iv) take appropriate corrective action to resolve problem assets, (v) consider the size and potential risks of material asset concentrations, and (vi) provide periodic asset quality reports with adequate information for management and the board of directors to assess the level of asset risk. These new guidelines also set forth standards for evaluating and monitoring earnings and for ensuring that earnings are sufficient for the maintenance of adequate capital and reserves.

### ***Premiums for Deposit Insurance***

Through the Bank Insurance Fund (BIF), the FDIC insures Pelican National's deposit accounts up to prescribed limits for each depositor. The amount of FDIC assessments paid by each BIF member institution is based on its relative risk of default as measured by regulatory capital ratios and other factors. Specifically, the assessment rate is based on the institution's capitalization risk category and supervisory subgroup category. An institution's capitalization risk category is based on the FDIC's determination of whether the institution is well capitalized, adequately capitalized or less than adequately capitalized. An institution's supervisory subgroup category is based on the FDIC's assessment of the financial condition of the institution and the probability that FDIC intervention or other corrective action will be required.

Due to continued growth in deposits and some recent bank failures, the BIF is nearing its minimum ratio of 1.25% of insured deposits as mandated by law. If the ratio drops below 1.25%, it is likely the FDIC will be required to assess premiums on all banks for the first time since 1996. Any increase in assessments or the assessment rate could have a material adverse effect on the Pelican Financial's earnings, depending on the amount of the increase.

The FDIC is authorized to terminate a depository institution's deposit insurance upon a finding by the FDIC that the institution's financial condition is unsafe or unsound or that the institution has engaged in unsafe or unsound practices or has violated any applicable rule, regulation, order or condition enacted or imposed by the institution's regulatory agency. The termination of deposit insurance for Pelican National could have a material adverse effect on Pelican Financial's earnings.

### ***Interstate Banking and Branching***

The BHCA permits bank holding companies from any state to acquire banks and bank holding companies located in any other state, subject to certain conditions, including certain nationwide- and state-imposed concentration limits. Pelican National has the ability, subject to certain restrictions, to acquire by acquisition or merger branches outside its home state. The establishment of new interstate branches is also possible in those states with laws that expressly permit it. Interstate branches are subject



to certain laws of the states in which they are located. Competition may increase further as banks branch across state lines and enter new markets.

#### ***Community Reinvestment Act and Fair Lending Developments***

Banks are subject to certain fair lending requirements and reporting obligations involving home mortgage lending operations and Community Reinvestment Act activities. The CRA generally requires the federal banking agencies to evaluate the record of a financial institution in meeting the credit needs of its local communities, including low- and moderate-income neighborhoods. A bank may be subject to substantial penalties and corrective measures for a violation of certain fair lending laws. The federal banking agencies may take compliance with such laws and CRA obligations into account when regulating and supervising other activities. Furthermore, financial institutions are subject to annual reporting and public disclosure requirements for certain written agreements that are entered into between insured depository institutions or their affiliates and nongovernmental entities or persons that are made pursuant to, or in connection with, the fulfillment of the CRA.

A bank's compliance with its CRA obligations is based a performance-based evaluation system which bases CRA ratings on an institution's lending service and investment performance. When a bank holding company applies for approval to acquire a bank or other bank holding company, the FRB will review the assessment of each subsidiary bank of the applicant bank holding company, and such records may be the basis for denying the application.

#### ***Federal Reserve System***

The Federal Reserve Board requires all depository institutions to maintain non-interest bearing reserves at specified levels against their transaction accounts (primarily checking, NOW, and Super NOW checking accounts) and non-personal time deposits. At December 31, 2002, Pelican National was in compliance with these requirements.

#### **Factors that May Affect Future Results**

The following discusses factors that may adversely affect Pelican Financial's results of operations, in addition to those factors that generally affect financial services companies and the financial services industry. You should carefully consider these factors in evaluating us and our business.

**Our business depends upon our being able to buy and sell loans and mortgage servicing rights.** In our mortgage banking operations, we currently buy primarily all of the mortgage loans we produce from correspondents or brokers. We generally sell substantially all of the mortgage loans that we produce into the secondary mortgage market and sell substantially all of our mortgage servicing rights to investors. Our business and profitability depend upon our being able to buy and sell loans and mortgage servicing rights in the secondary market.

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An active market for loans and mortgage servicing rights depends primarily on the demand for mortgage-backed securities in the bond markets and the continuation of programs administered by Fannie Mae, Freddie Mac, and Ginnie Mae, which facilitate the issuance of these mortgage-backed securities. Our participation in the secondary mortgage market also depends on our continued eligibility in these programs. A discontinuation of or a significant reduction in the operations of Fannie Mae, Freddie Mac, or Ginnie Mae or a change in the programs they administer may decrease our ability to originate and sell loans and mortgage servicing rights.



**We must carefully manage our interest rate risk to be profitable.** In our mortgage banking business, changes in interest rates affect our ability to offer interest rate commitments. In addition, we typically offer interest rate commitments that result in the ultimate sale of the loans thirty or more days after the date of the commitment. If we fail to effectively manage interest rate risk during the period between the issuance of the commitment and the date of the sale of the loan, our profits will be hurt.

In our retail banking business, in order for us to be profitable, we have to earn more money in interest income and fee revenues than we pay to our depositors in interest. If we fail to effectively manage the interest rates that we pay on our deposits and earn on our investments and loans, our profits will be hurt. For a further discussion of how changes in interest rates impact us, see Item 7A Quantitative and Qualitative Disclosures About Market Risk.

**If we fail to adequately manage our loan underwriting and quality, our mortgage costs will increase.** If we fail to comply with individual investor standards in our loan underwriting, we may become liable to repurchase the loan and we may be liable for unpaid principal and interest if the loan defaults. This would increase our mortgage costs. We rely upon our underwriting department to ascertain compliance with individual investor standards prior to sale of the loans to the investors. The underwriting department relies on its quality control department to test sold loans on a sample basis for compliance.

**Loan delinquencies and defaults on loans that we service have a direct affect on our profits.** If delinquencies and defaults rates are higher than we anticipate, our profits may be hurt. Pursuant to some types of servicing contracts, we must advance all or part of the scheduled payments to the owner of the loan, even when loan payments are delinquent. Also, to protect their liens on mortgaged properties, owners of loans usually require us to advance mortgage and hazard insurance and tax payments on schedule even if sufficient escrow funds are not available. We are typically reimbursed by the mortgage owner or from liquidation proceeds for payments advanced. However, the timing of these reimbursements is typically uncertain. In the interim, we must absorb the cost of funds advanced. Further, we must bear the costs of attempting to collect on delinquent and defaulted loans. We also forego servicing income from the time a loan becomes delinquent until foreclosure, at which time these amounts, if any, may be recovered.

**Loan delinquencies and defaults on loans that we own have a direct effect on our profits.** The risk of nonpayment of loans is an inherent risk of our business. If delinquencies and defaults rates are higher than we anticipate, our profits may be hurt. We must bear the costs of attempting to collect on delinquent and defaulted loans. We must also bear the cost of foreclosing on and selling the underlying collateral if a borrower cannot cure the deficiency. To the extent that the underlying collateral is not sufficient to cover the amount of principal and interest owed on a loan, we incur a loss.

**Changes to the economy or business conditions in the Midwest and Southeast may affect our loan demand and loan default rates.** Historically, our single-family mortgage loans purchased and serviced have been concentrated in certain geographic regions, particularly Michigan, Ohio, Indiana, Florida, Georgia, and Illinois, based upon the location of the property collateralizing the mortgage loan. Because borrowers of single-family mortgage loans usually reside on the collateral property, changes in economic and business conditions in the Midwest or the Southeast can affect the borrower.

Adverse changes in the economy or business conditions affect the demand for new mortgage loans and the performance of existing loans. As a result, unfavorable or worsened economic conditions may limit our ability to purchase or originate new loans in the Midwest or the Southeast and may cause the cost of maintaining our mortgage servicing portfolio to increase. This may decrease our profitability. Although we continue to diversify our loan and mortgage serving portfolios geographically to minimize this risk, we cannot be certain that we will be successful in this effort.

**The market price of our common stock may fluctuate due to the seasonal fluctuations in home buying practices.** The mortgage banking industry generally experiences seasonal trends. These trends reflect the general national pattern of sales and resales of homes. Sales and resales of homes typically peak during the spring and summer seasons and decline to lower levels from mid-November through February. In addition, delinquency rates typically rise in the winter months, which results in higher servicing costs. Our quarter-to-quarter operating results will reflect these seasonal trends, thereby causing short-term fluctuations in our profits. Fluctuations in our profits may also cause corresponding fluctuations in the market price of our common stock.

**The retail and mortgage banking businesses are very competitive. Our business will be harmed if we cannot compete effectively.** Many of our retail banking competitors have significantly greater resources and operate in a larger geographic area than Pelican National. In addition, many of our mortgage banking competitors operate nationwide mortgage origination networks similar to that of Washtenaw. We cannot be certain that we will be able to compete successfully against current or future competitors. The competitive pressures that we face may harm our business, financial condition, and profits.

**Changes in the law and regulations may affect our ability to do business, our costs, and our profits.** We are subject to extensive state and federal supervision and regulation. This regulation is primarily for the benefit of depositors of Pelican National and the protection of the Bank Insurance Fund and not for the protection of shareholders. Any future changes in the law or regulations may affect our ability to do business and increase our costs.

## **Item 2. Properties**

### **(a) Properties.**

Pelican Financial owns no real property but utilizes the offices of Washtenaw. Pelican Financial pays no rent or other consideration for use of this facility. The mortgage banking activities of Pelican Financial are conducted primarily from the offices of Washtenaw located at 3767 Ranchero Drive, Ann Arbor, Michigan 48108 and wholesale mortgage banking operations are also conducted from a branch office of Washtenaw located at 2300 Contra Costa Boulevard, Pleasant Hill, California 94523. The retail banking activities of Pelican Financial are primarily conducted from the offices of Pelican National located at 811 Anchor Rode Drive, Naples, Florida, 12730 New Brittany Boulevard, Fort Myers, Florida 33907 and 19059 South Tamiami Trail, Fort Myers, Florida 33907. All office locations, except 19059 South Tamiami Trail, are leased by Pelican Financial.

### **(b) Investment Policies.**

See Item 1. Business above for a general description of Pelican National's and Washtenaw's investment policies and any regulatory or board of directors' percentage of assets limitations regarding certain investments. All investment policies are reviewed and approved by the board of directors, and these policies, subject to regulatory restrictions (if any), can be changed without a vote of stockholders. Pelican National's and

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Washtenaw's investments are primarily acquired to produce income, and to a lesser extent, possible capital gain.

(1) Investments in Real Estate or Interests in Real Estate. See Item 1. Business - Lending Activities, Item 1. Business - Secondary Market Activities, Item 1. Business - Mortgage Loan Servicing Activities, Item 1. Business - Regulation, and Item 2. Property. (a) Properties above.

(2) Investments in Real Estate Mortgages. See Item 1. Business - Lending Activities, Item 1. Business Secondary Market Activities, Item 1. Business Mortgage Loan Servicing Activities, Item 1. Business Regulation.

(3) Investments in Securities of or Interests in Persons Primarily Engaged in Real Estate Activities. See Item 1. Business - Lending Activities, Item 1. Business Secondary Market Activities, and Item 1. Business Mortgage Loan Servicing Activities, and Item 1. Business Regulation.

(c) Description of Real Estate and Operating Data.

Not Applicable.

### **Item 3. Legal Proceedings**

Below is a brief description of material pending legal proceedings to which Washtenaw is a party at December 31, 2002:

*Chandler, et al, v. Hilton Mortgage Corporation and Washtenaw Mortgage Co.*, Civil Action No. 94- A-1418-N, U. S. District Court for the Middle District Alabama ( *Chandler* ). On November 4, 1994, Washtenaw was named as a defendant in a class action lawsuit relating to its method of calculating finance charges in lending disclosures required by the Federal Truth in Lending Act ( *TILA* ). The complaint was subsequently amended to remove the *TILA* claim and add a claim under the Real Estate Settlement Procedures Act ( *RESPA* ), a request for declaratory judgment, and a fraud claim. The amended complaint alleges that the yield spread premium payments from Washtenaw to mortgage brokers were either payments for the referral of business, or duplicative payments. The suit seeks unspecified damages. On July 29, 1998, the court denied class certification. However, at the request of the plaintiff, the court has permitted plaintiff to refile the motion for class certification. On September 3, 1999, the court issued a stay of the proceedings until the U.S. Court of Appeals for the Eleventh Circuit makes a decision on four similar cases before it. The U.S. Court of Appeals for the Eleventh Circuit granted class certification for one of the cases. However, since that time, HUD issued a policy statement on October 18, 2001 related to this matter. As a result, the court issued another stay until the Eleventh Circuit determines the effect of HUD's 2001 policy statement on the four cases it has before it. The Eleventh Circuit Court reversed its decision to grant class certification on September 18, 2002 and subsequently denied class certification on the other cases it was scheduled to hear. On December 12, 2002, the court denied the plaintiffs motion for reconsideration of class certification. A trial has been set for June 2003 on plaintiff's individual claims. Pelican Financial believes that Washtenaw is and has been in compliance with applicable federal and state laws. At this time, management cannot express an opinion on the impact of these cases or the ultimate outcome of this matter.

*Hearn, et al v. Washtenaw Mortgage Co.*, Case No. 4:98-CV-78 (JRE), U.S. District Court for the Middle District of Georgia. On February 19, 1998, Washtenaw was named as a defendant in a class action lawsuit alleging that the yield

spread premium payments from Washtenaw to mortgage brokers were either payments for the referral of business, or duplicative payments. The suit seeks unspecified damages. On June 22, 1998, Washtenaw filed its answer denying all liability, asserting affirmative defenses, and further asserting that a class should not be certified. On May 16, 2000, the court issued an order granting Washtenaw's motion to stay the case until the U.S. Court of Appeals for the Eleventh Circuit makes a decision on four similar cases before it. The U.S. Court of Appeals for the Eleventh Circuit has denied class certification on all the cases. On February 11, 2003 the court issued an order lifting the stay. Pelican Financial believes that Washtenaw is and has been in compliance with applicable

federal and state laws. At this time, management cannot express an opinion on the impact of these cases or the ultimate outcome of this matter.

*Hearn, et al v. Washtenaw Mortgage Co.*, Case No. 02-60093, U.S. District Court for the Middle Eastern District of Michigan, Southern Division. Washtenaw was named as a defendant in this case based on the assertion that Washtenaw engaged in an unauthorized practice of law. This is due to Washtenaw preparing the closing documents related to this loan and charging a fee for them. The case is in abeyance pending a decision by the Michigan Supreme Court on an identical unauthorized practice of law case. At this time, management cannot express an opinion on the impact of these cases or the ultimate outcome of this matter.

*Webb, et al v. Washtenaw Mortgage Co.*, Case No. 01-C-38, Circuit Court of Calhoun County, West Virginia. On October 26, 2001, Washtenaw was named as a defendant in this case under a number of assertions. The plaintiffs are seeking class certification under several of these assertions. The plaintiffs are seeking a determination that the \$87,200 promissory note is void and unenforceable as well as actual and punitive damages. The plaintiffs have not yet filed any class certification motion in connection with this case. Pelican Financial believes that Washtenaw is and has been in compliance with applicable federal and state laws. At this time, management cannot express an opinion on the impact of this case or the ultimate outcome of this matter.

In the normal course of business Washtenaw regularly sells mortgage loan servicing rights. As part of this process, Washtenaw is required to forward certain documents to the purchaser of mortgage loan servicing rights after the transfer. These documents include the final title policy, the recorded mortgage and the assignment of mortgage. During 1998 and 1999, Washtenaw sold mortgage servicing rights to a purchaser under a contract that contained a clause requiring these documents be delivered within a certain time frame or a penalty of \$100 per loan per month would be charged. The contract states that Washtenaw would not be penalized if the failure to deliver were due to events beyond their control. The purchaser started invoicing Washtenaw under this penalty provision during 2002 a total penalty of approximately \$2.5 million. Washtenaw has disputed these penalty assessments and is of the opinion that it has not violated any of the terms of the contract. As of December 31, 2002 the servicing purchaser claimed there were still documents which were required to be produced under the contract. Washtenaw is now in the process of determining what documents are actually missing (some of the documents requested were previously delivered by Washtenaw) so as to resolve all outstanding document issues.

#### **Item 4. Submission of Matters to a Vote of Security Holders**

No matters were submitted to shareholders for a vote during the quarter ended December 31, 2002.

## PART II

**Item 5. Market for Registrant's Common Equity and Related Stockholder Matters**

As of March 10, 2002, there were 4,440,241 shares of common stock of Pelican Financial outstanding held by approximately 72 shareholders of record. The following table sets forth the high and low sales prices of the common stock for the periods indicated. The prices do not include retail markups, markdowns, or commissions. Our common stock has traded on the American Stock Exchange under the symbol PFI since November 10, 1999.

Year Ended	High		Low	
2002				
First Quarter	\$	5.90	\$	4.15
Second Quarter	\$	14.16	\$	5.75
Third Quarter	\$	9.81	\$	5.05
Fourth Quarter	\$	5.29	\$	3.98
2001				
First Quarter	\$	3.64	\$	2.33
Second Quarter	\$	4.00	\$	2.43
Third Quarter	\$	6.74	\$	3.15
Fourth Quarter	\$	5.79	\$	4.51
2000				
First Quarter	\$	4.77	\$	3.41
Second Quarter	\$	4.09	\$	2.39
Third Quarter	\$	3.35	\$	2.50
Fourth Quarter	\$	2.85	\$	1.36
1999				
Fourth Quarter (from November 10, 1999)	\$	6.82	\$	3.30

Pelican Financial paid a \$.06 cash dividend to its shareholders in August 2002. Furthermore, the Board of Directors has approved the payment of a \$.10 dividend in February 2003. Any future dividends will be approved by the Board of Directors. Because we do not conduct any operations other than managing our investment in Pelican National and Washtenaw, we are dependent for income on dividends received from Pelican National and Washtenaw. Also applicable to us are certain regulatory restrictions imposed by the Federal Reserve Board on the payment of dividends to our stockholders. Declaration of dividends by the Board of Directors of Pelican National will depend upon a number of factors, including, but not limited to, investment opportunities available to Pelican National, capital requirements, regulatory limitations, and general economic conditions. Generally, Pelican National may not declare or pay dividends on its capital stock if the payment would cause its regulatory capital to be reduced below the minimum requirements imposed by regulations of the Office of the Comptroller of the Currency. In addition, declaration of dividends by the Board of Directors of Washtenaw will depend upon a number of factors, including, but not limited to, investment opportunities available to Washtenaw, capital needs, and general economic conditions. Furthermore, a portion of the initial capitalization of Pelican National was borrowed by us and Washtenaw from an unaffiliated third party. Provisions of the loan agreement require Washtenaw to meet certain financial covenants and limit the amount of dividends that Washtenaw may pay to us. For the foreseeable future, Washtenaw plans to reinvest its earnings in its operations, thus limiting the amount of dividends Washtenaw anticipates paying in the future.





**Item 6. Selected Financial Data**

We are providing the following information to aid you in your analysis of Pelican Financial. The information is only a summary and you should read it in conjunction with our historical financial statements and related notes and Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in Item 7 below.

**Summary Financial and Other Data**

	At December 31,				
	2002	2001	2000	1999	1998
	(Dollars in thousands, except per share information)				
Balance Sheet Data:					
Total assets	\$ 385,698	\$ 374,554	\$ 201,236	\$ 155,587	\$ 246,409
Cash and cash equivalents	57,362	16,885	10,174	1,883	10,180
Total loans, net	297,021	325,975	168,996	129,118	203,328
Mortgage-backed securities and securities available for sale	2,560	5,085	5,864	5,877	5,592
Nonperforming loans	2,324	3,848	1,274	2,291	913
Real estate acquired through foreclosure	1,293	200	117	538	581
Total nonperforming assets	3,617	4,048	1,391	2,829	1,494
Deposits	153,734	103,472	82,008	62,310	35,064
Short-term borrowings	82,988	109,595	38,981	21,845	95,985
Notes payable	43,866	71,980	27,816	25,334	58,226
Federal Home Loan Bank borrowings	18,000	16,000	14,000	8,000	
Total liabilities	353,867	346,370	179,872	134,596	234,009
Stockholders' equity	31,831	28,184	21,364	20,991	12,400
Shares outstanding(1)	4,440,241	4,393,194	4,392,120	4,392,120	3,336,120
Book value per share(1)	\$ 7.17	\$ 6.42	\$ 4.86	\$ 4.78	\$ 3.72
Other Data:					
Number of:					
Full-service retail banking facilities	3	2	2	2	1
Wholesale/correspondent lending offices	2	2	2	2	1
Full-time equivalent employees	240	224	183	182	187

## Summary of Operations

	For the Year Ended December 31,					
	2002	2001	2000	1999	1998	
	(In thousands, except per share data)					
<b>Operations Data:</b>						
Interest and dividend income	\$ 21,914	\$ 24,595	\$ 16,244	\$ 15,327	\$ 12,351	
Interest expense	9,562	13,220	9,938	9,727	8,831	
Net interest income	12,352	11,375	6,306	5,600	3,520	
Provision for loan losses	300	562	257	255	62	
Net interest income after provision for loan losses	12,052	10,813	6,049	5,345	3,458	
Noninterest income	32,488	30,514	10,683	21,404	21,582	
Noninterest expense	39,468	30,049	16,386	21,433	19,112	
Earnings before provision for income taxes and cumulative effect of change in accounting principle	5,072	11,278	346	5,316	5,928	
Provision for income taxes	1,743	3,854	126	1,791	2,041	
Earnings before cumulative effect of change in accounting principle	3,329	7,424	220	3,525	3,887	
Cumulative effect of change in accounting principle	413	420		97		
Net earnings	\$ 3,742	\$ 7,003	\$ 220	\$ 3,428	\$ 3,887	
<b>Per Share Data:</b>						
Basic earnings per share before cumulative effect of change in accounting principle	\$ 0.76	\$ 1.69	\$ 0.05	\$ 1.01	\$ 1.16	
Diluted earnings per share before cumulative effect of change in accounting principle	\$ 0.75	\$ 1.69	\$ 0.05	\$ 1.01	\$ 1.16	
Basic earnings per share	\$ 0.85	\$ 1.59	\$ 0.05	\$ 0.98	\$ 1.16	
Diluted earnings per share	\$ 0.84	\$ 1.59	\$ 0.05	\$ 0.98	\$ 1.16	
Weighted Average number of shares outstanding	4,420,938	4,392,570	4,392,120	3,483,670	3,343,572	

**Key Operating Ratios**

	For the Year EndedDecember 31,				
	2002	2001	2000	1999	1998
	(Dollars in thousands)				
Performance Ratios:					
Return on average assets	1.04%	2.14%	0.12%	1.66%	1.82%
Return on average common equity	12.00	29.56	1.04	21.90	37.68
Interest rate spread	2.77	2.82	2.90	1.83	1.56
Net interest margin	3.80	3.79	3.79	3.10	1.68
Noninterest expense to average assets	11.00	9.27	8.74	10.37	9.32
Efficiency ratio	58.67	61.74	84.20	71.31	66.48
Cash dividend payout ratio	6.45	3.14			
Asset Quality Ratios:					
Nonperforming assets to total assets at end of period	0.94	1.08	0.70	1.82	0.61
Nonperforming loans to total gross loans at end of period	0.78	1.18	0.75	1.77	0.45
Allowance for loan losses to total gross loans at end of period (1)	0.36	0.26	0.30	0.29	0.06
Allowance for loan losses to nonperforming loans at end of period	45.70	22.25	39.80	16.32	13.91
Mortgage Origination and Servicing Data:					
Mortgage loans originated or purchased	\$ 2,847,787	\$ 3,140,861	\$ 1,091,759	\$ 2,305,584	\$ 2,436,846
Mortgage loans sold	2,892,859	2,961,455	1,055,609	2,363,508	2,323,863
Mortgage loans serviced for others	2,061,004	1,186,054	767,139	939,854	1,198,851
Capitalized value of mortgage servicing rights	13,800	14,833	6,797	11,028	15,510

(1) Includes loans held for sale

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation****General**

Pelican Financial serves as the holding company of Pelican National and Washtenaw. Pelican Financial's operations involve both mortgage banking and retail banking. The mortgage banking segment involves the origination and purchase of single-family residential mortgage loans in approximately 40 states, the sale of these loans, usually on a pooled and securitized basis, in the secondary market, and the servicing of mortgage loans for investors. The retail banking segment involves attracting deposits from the general public and using these funds to originate consumer, commercial, commercial real estate, residential construction, and single-family residential mortgage loans, from its offices in Naples,

Fort Myers and San Carlos, Florida.

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The tables below contains certain information for Pelican Financial's business segments for the periods shown.

	Mortgage Banking Segment	Retail Banking Segment	Consolidated
	(In thousands)		
Revenues			
Year ended			
December 31, 2002	\$ 43,194	\$ 11,597	\$ 54,402
December 31, 2001	45,319	10,307	55,110
December 31, 2000	18,124	9,165	26,927
Earnings (Loss) Before Income Taxes			
Year ended			
December 31, 2002	3,364	2,893	5,698
December 31, 2001	10,261	1,154	10,642
December 31, 2000	(969)	1,887	346

Pelican Financial's earnings are primarily dependent upon three sources: net interest income, which is the difference between interest earned on interest-earning assets (including loans held for sale in Pelican Financial's mortgage banking operations as well as loans held for investment) and interest paid on interest-bearing liabilities; fee income from servicing mortgages held by investors; and gains realized on sales of mortgage loans and mortgage servicing rights. These revenues are in turn significantly affected by factors such as changes in prevailing interest rates and in the yield curve (that is, the difference between prevailing short-term and long-term interest rates), as well as changes in the volume of mortgage originations nationwide and prepayments of outstanding mortgages.

### Technology

It was a busy and productive year at Washtenaw especially from a technology standpoint. Among the major technological accomplishments for 2002, we:

- Completed a major upgrade of our web server and production server to greatly increase both processing speed and capacity.

- Issued another release of our proprietary WMC Net 2.0 program. The latest iteration adds efficiency and enhances user-friendliness.

- Expanded our On-line rate-lock system enabling brokers to order funds for closing and use our system to prepare loan-closing documents for electronic delivery to closing facilities nearly anywhere in the county. This is a

major step forward in efficiency and convenience.

Introduced Fast-Track Processing that will allow select high-quality loans to be approved virtually instantly. Another advantage: Brokers can receive funding almost immediately. This reduction in loan-processing time will set us apart as an industry leader in customer convenience.

Accomplished the full integration of our new Loan *Accelerator* On-Line Submission System that vastly improves our efficiency and significantly lowers turn-around time. The new *Accelerator* program allows for nearly-hands-free loan approvals in a reduced time period.

Launched a new Internet Chat-Helpline that enables clients to receive on-line answers to common loan questions while they are completing the applications process. This has proven very popular with clients who are still using dial-up access connections.

And moved forward to streamline our document management capabilities with the start of document imaging. This will enable us to phase out most if not all of the paperwork used in the loan process. In addition to lowering costs, document imaging will appreciably speed the retrieval of loan files.



**Average Balance Sheet.** The following table contains for the periods indicated information regarding the total dollar amounts of interest income from interest-earning assets and the resulting average yields, the total dollar amount of interest expense on interest-bearing liabilities and the resulting average costs, net interest income, and the net yield on interest-earning assets.

	Years Ended December 31,								
	2002			2001			2000		
	Average Volume	Interest	Yield/Cost	Average Volume	Interest	Yield/Cost	Average Volume	Interest	Yield/Cost
(Dollars in thousands)									
<b>ASSETS</b>									
Interest-earning assets:									
Federal funds sold	\$ 19,303	\$ 323	1.67%	\$ 5,270	\$ 220	4.17%	\$ 5,702	\$ 345	6.05%
Securities	7,799	474	6.08	6,525	412	6.31	6,625	435	6.57
Loans receivable, net	297,595	21,117	7.10	288,068	23,964	8.32	154,265	15,464	10.02
Total interest-earning assets	324,697	21,914	6.75	299,863	24,596	8.20	166,592	16,244	9.75
Noninterest-earning assets:									
Cash and due from banks	5,448			3,002			1,612		
Allowance for loan losses	(1,028)			(655)			(421)		
Other assets	30,861			22,068			19,708		
Total assets	359,978			324,278			187,491		
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>									
Interest-bearing liabilities:									
NOW accounts	\$ 813	7	0.86%	\$ 1,106	22	1.99%	\$ 1,088	25	2.30%
Money market accounts	6,160	141	2.29	4,110	157	3.82	2,679	116	4.33
Savings deposits	11,874	297	2.50	12,576	425	3.38	15,016	623	4.15
Time deposits	57,671	2,796	4.85	52,869	3,296	6.23	44,008	2,728	6.20
Other borrowings	163,612	6,321	3.86	175,148	9,320	5.32	82,302	6,445	7.83
Total interest-bearing liabilities	240,130	9,562	3.98	245,809	13,220	5.38	145,093	9,937	6.85
Noninterest-bearing liabilities:									
Demand deposits	48,169			20,340			8,411		
Other liabilities	40,492			34,645			12,753		
Stockholders' equity	31,187			23,484			21,234		
Total liabilities and stockholders' equity	\$ 359,978			\$ 324,278			\$ 187,491		
Interest rate spread			2.77%			2.82%			2.90%
Net interest income and net interest margin		\$ 12,352	3.80%		\$ 11,376	3.79%		\$ 6,307	3.79%

**Rate/Volume Analysis.** Changes in net interest income are attributable to three factors:

1. a change in the volume of an interest-earning asset or interest-bearing liability,
2. a change in interest rates, or
3. a change attributable to a combination of changes in volume and rate.

The following table contains certain information regarding changes in interest income and interest expense of Pelican Financial for the periods indicated. For each category of interest-earning asset and interest-bearing liability, information is provided on changes attributable to:

- A. changes in volume (changes in volume multiplied by the old interest rate); and
- B. changes in rates (changes in interest rates multiplied by the old average volume).

	Year Ended December 31, 2002 vs. Year Ended December 31, 2001			Year Ended December 31, 2001 vs. Year Ended December 31, 2000		
	Total Change	Changes Due to		Total Change	Changes Due to	
		Volume (1)	Rates (1)		Volume (1)	Rates (1)
(Dollars in thousands)						
<b>INTEREST-EARNING ASSETS:</b>						
Federal funds sold	\$ 103	\$ 133	\$ (30)	\$ (125)	\$ (25)	\$ (100)
Securities	62	77	(15)	(23)	(6)	(17)
Loans receivable, net	(2,847)	826	(3,673)	8,500	10,574	(2,074)
Total interest income	(2,682)	1,036	(3,718)	8,352	10,543	(2,191)
<b>INTEREST-BEARING LIABILITIES:</b>						
NOW accounts	(15)	(5)	(10)	(3)		(3)
Money market accounts	(16)	65	(81)	41	53	(12)
Savings deposits	(128)	(23)	(105)	(198)	(92)	(106)
Time deposits	(500)	345	(845)	568	552	16
Short term borrowings	(2,999)	(581)	(2,418)	2,875	4,016	(1,141)
Total interest expense	(3,658)	(199)	(3,459)	3,283	4,529	(1,246)
Net change in interest income	\$ 976	\$ 1,235	\$ (259)	\$ 5,069	\$ 6,014	\$ (945)

(1) Changes in interest income/expense not arising from volume or rate variances are allocated proportionately to rate and volume.

## Financial Condition

**General.** At December 31, 2002, total assets were \$385.7 million compared to \$374.6 million at December 31, 2001, representing an increase of \$11.1 million or 3%. Management is committed to growing the balance sheet with quality assets that provide the appropriate yields. The following is a discussion of the significant fluctuations between the December 31, 2002 and 2001 balance sheets.

### Assets

**Cash and Cash Equivalents.** Cash and cash equivalents were \$57.4 million at December 31, 2002 compared to \$16.9 million at December 31, 2001. The increase of \$40.5 million or 240% was primarily the result of an increase in interest bearing deposits in other banks of \$34.4 million. Pelican National had excess liquidity resulting from increased deposits due to Washtenaw maintaining all of the investor accounts related to its servicing portfolio at Pelican National. The balances in these accounts have increased as the overall servicing portfolio increased. Due to the fluctuation in balances of these accounts, Pelican National typically invested the deposits in interest-bearing deposits and federal funds sold.

**Accounts receivable.** At December 31, 2002, accounts receivable totaled \$7.9 million compared to \$7.4 million at December 31, 2001. The increase of \$500,000 or 7% was primarily the result of an increase in receivables related to the sale of mortgage servicing rights by Washtenaw. Washtenaw entered into an agreement to sell mortgage loan servicing on December 31, 2002. A down payment was received but approximately \$2.3 million will be received upon transfer of the mortgage loans servicing in the first and second quarter of 2003. The \$2.3 million was offset by the collection of outstanding receivables from previous mortgage loans servicing sales.

**Loans held for sale.** At December 31, 2002, loans held for sale was \$192.5 million compared to \$231.5 million at December 31, 2001. This decrease of \$39.0 million or 17% was the result of a reduction in the amount of time between the origination of the mortgage loan and the sale of the loan to the secondary market. This improvement was due to additional employees and improved processes. The majority of the remaining loans will be sold in the first quarter of 2003.

**Loans Receivable.** Total portfolio loans were \$104.4 million at December 31, 2002, an increase of \$9.9 million or 10% from \$94.5 at December 31, 2001. This increase resulted primarily from increases in commercial and residential real estate lending production at Pelican National. The increased production was offset by a significant increase in loans being paid in full. This was caused by the numerous reductions in key interest rate drivers by the federal government.

**Mortgage Servicing Rights.** Total mortgage servicing rights were \$13.8 million at December 31, 2002, a decrease of \$1.0 million or 7% from \$14.8 million at December 31, 2001. The mortgage servicing portfolio increased \$875.0 million, or 74%, from December 31, 2001 to December 31, 2002, as Washtenaw has retained the servicing rights on a portion of current mortgage loan production. This increase in the servicing portfolio resulted in additions to the mortgage servicing rights asset of \$31.4 million for the year ended December 31, 2002. However, these additions were more than offset by \$13.2 million of amortization and impairment valuation adjustments on the servicing rights and \$19.2 million in mortgage servicing rights sales for the year ended December 31, 2002. The impairment valuation adjustments were due to a significant decrease in mortgage interest rates, throughout the year resulting in increases in expected prepayment speeds, which project the expected runoff of the mortgage loan servicing portfolio based on comparing the interest rates of the loans in the portfolio against current market interest rates.

**Other Real Estate Owned.** Other real estate owned increased to \$1.3 million at December 31, 2002. This was an increase of \$1.1 million compared to \$200,000 at December 31, 2001. The increase was the result of increased repurchases of non-performing loans by Washtenaw. In prior years, Washtenaw would often indemnify or reimburse the current owner of the loan. Management made the decision during the year to analyze the offers being accepted by the current holder of the loan to ensure that below market sales prices were not being accepted. Based on this analysis, Washtenaw would be required to repurchase the loans, and ultimately foreclose on the property, in instances where Washtenaw instructed the current holder of the loan not to accept the sales offer.

**Premises and Equipment.** Premises and equipment increased to \$2.4 million at December 31, 2002 from \$1.4 million at December 31, 2001. The \$1.0 million increase was the result of the purchase of the bank branch in San Carlos by Pelican National and several technological improvements at Washtenaw. The most significant include document imaging and an online loan submission platform for our customers.

**Liabilities**

**Deposits.** Total deposits were \$153.8 million at December 31, 2002 compared to \$103.5 million at December 31, 2001, representing an increase of \$50.3 million or 49%. The increase was due to several

factors. Washtenaw has increased its servicing portfolio, which resulted in an increase in custodial deposits on hand at the end of the year. The remaining increase is the result of an increased focus on generating new deposits which included the opening of a third retail bank branch.

**Due to Bank.** Due to bank was \$34.8 million at December 31, 2002 compared to \$32.6 at December 31, 2001. The increase of \$2.2 million or 7% was due to the increase of mortgage loan production at Washtenaw in the fourth quarter of 2002. Due to Bank represents the drafts provided to fund the loans purchased by Washtenaw that have not yet been presented and cleared the bank.

**Notes Payable.** Notes payable was \$43.9 million at December 31, 2002 compared to \$72.0 million at December 31, 2001. This decrease of \$28.1 million or 39% was primarily caused by a decrease in the loans held for sale balance. Since the notes payable represent the warehouse line of credit that Washtenaw uses to fund its loan production until such time that the loans are sold to the secondary market, the balance will generally move in direct correlation with the loans held for sale balance.

**Repurchase Agreements.** Repurchase agreements were \$83.0 million at December 31, 2002 compared to \$109.6 million at December 31, 2001. This decrease of \$26.6 million or 24% was primarily the result of a decrease in the balance of loans held for sale. Washtenaw uses repurchase agreements, in addition to its warehouse line of credit, as a means to fund the loans that it purchases. Therefore, the repurchase agreements balance will typically move in direct correlation to the loans held for sale balance.

**Federal Home Loan Bank Borrowings.** During the year, Federal Home Loan Bank borrowings increased from \$16.0 million to \$18.0 million at December 31, 2002. The increase of \$2.0 million or 13% was due to Pelican National obtaining additional liquidity to fund the growth of its loan portfolio.

#### **Comparison of Results of Operations for the Years Ended December 31, 2002 and 2001**

**General.** Pelican Financial's net income for the year ended December 31, 2002 was \$3.7 million or \$0.84 per share, diluted, compared to \$7.0 million or \$1.59 per share, diluted, for the year ended December 31, 2001. The decrease of \$3.3 million for the year ended December 31, 2002 was primarily the result of increases in net interest income and noninterest income including servicing income and gains on sales of mortgage servicing rights offset by increases in amortization of mortgage servicing rights and mortgage servicing rights valuation adjustments.

**Loan Production.** The volume of loans produced for the year ended December 31, 2002 totaled \$2.9 billion, as compared to \$3.2 billion for the year ended December 31, 2001, reflecting a decrease of \$300.0 million, or approximately 9%. The decrease in loan production was due to a moderate reduction in loan production during the

summer months in 2002 compared to 2001. During 2002, mortgage rates started to improve at the end of the second quarter, however it took several months before Washtenaw's volume began to improve.

At December 31, 2002 and 2001, Pelican Financial's pipeline of locked loans in process was \$240.0 million and \$128.0 million, respectively. Historically, approximately 75% to 90% of the locked pipeline of loans in process have funded. For the year ended December 31, 2002, Pelican Financial received 33,738 new loan applications compared to 47,472 new loan applications received for the year ended December 31, 2001. These new loan applications result in an average daily rate of applications of \$16.5 million and \$22.1 million for 2002 and 2001 respectively. The factors that affect the percentage of applications received and funded during a given time period include the movement and direction of interest rates, the average length of loan commitments issued, the creditworthiness of applicants, Pelican Financial's loan processing efficiency, and loan pricing decisions.

**Provision for Loan Losses.** The provision for loan losses is charged to earnings to bring the allowance for loan losses to a level deemed appropriate by management. During the year ended

December 31, 2002, the provision for loan losses was \$300,000 compared to \$562,000 for the year ended December 31, 2001. As of December 31, 2002 and 2001, the allowance for loan losses was 1.01% and 0.90% of loans receivable at the end of the period. For more information on the allowance for loan losses, see Business-Asset Quality.

**Net Interest Income.** Net interest income (interest earned net of interest charges) totaled \$12.4 million for the year ended December 31, 2002, as compared to \$11.4 million for the year ended December 31, 2001, representing an increase of \$1.0 million or approximately 9%. The change was primarily due to the decrease in borrowing costs for Washtenaw on its warehouse line and repurchase agreements and an increase in the average balance of loans outstanding. Each of these agreements calls for charging Washtenaw interest based on the Federal Funds borrowing rate. The weighted average interest rate for the period ended December 31, 2002 was 2.87% compared to 4.80% for the period ended December 31, 2001.

**Loan Servicing.** At December 31, 2002, Pelican Financial serviced, including loans held for sale and mortgage loans receivable, \$2.3 billion of loans compared to \$1.6 million at December 31, 2001, an increase of 44%. At December 31, 2002 and 2001, with the exception of servicing related to loans held for sale and a portion of loans receivable in Pelican Financial's loan portfolio, all loan servicing was servicing for others. See Business - Mortgage Loan Servicing Activities. The increase in Pelican Financial's servicing portfolio during the year ended December 31, 2002 was the result of management's decision to retain the mortgage loan servicing rights on a larger percentage of their loan production. The weighted-average interest rate of mortgage loans in Pelican Financial's servicing portfolio at December 31, 2002 was 6.61% compared to 7.00% at December 31, 2001. The decrease in the weighted average interest rate of mortgage loans in Pelican Financial's servicing portfolio is primarily the result of portfolio turnover during an industry-wide decreasing interest rate environment.

Pelican Financial recorded amortization and net impairment of its mortgage servicing rights for the year ended December 31, 2002 of \$13.2 million (consisting of amortization of \$4.6 million and impairment of \$8.6 million), compared to \$4.2 million (consisting of amortization of \$2.1 million and impairment of \$2.1 million) for the year ended December 31, 2001. The factors affecting the amount of amortization and impairment of mortgage servicing rights recorded in an accounting period include the loan type (conventional fixed or adjustable rate), the term (15, 20, or 30 year or balloon), the date of loan acquisition, the cost of servicing the loans based on the industry, and the actual and assumed prepayment and interest rates. For further information related to the amortization and impairment of mortgage servicing rights, see Note 1 to Pelican Financial's Notes to Consolidated Financial Statements under the subheading Mortgage Servicing Rights, Net.

During the year ended December 31, 2002, the prepayment rate of Pelican Financial's servicing portfolio was 22.88%, compared to 20.19% for the year ended December 31, 2001. In general, the prepayment rate is affected by the level of refinance activity, which in turn is driven by the relative level of mortgage interest rates, and activity in the home purchase market. While the prepayment rate did not increase significantly, the actual loan payoffs increased to \$495.5 million for the year ended December 31, 2002 compared to \$215.3 million for the year ended December 31, 2001. This increase in actual prepayments as well as the increase in projected prepayments was the primary factor in the mortgage servicing rights valuation adjustments during 2002.

**Compensation and Employee Benefits Expense.** Compensation and benefits totaled \$16.6 million for the year ended December 31, 2002 compared to \$17.1 million for the year ended December 31, 2001, representing a decrease of approximately \$500,000 or 3%. The decrease during 2002 was the result of a decrease in commissions paid to the



business consultants at Washtenaw due to the decreased loan production. The decrease also was the result of a reduction in bonus compensation paid at Washtenaw as a result of the reduction in earnings. These were offset by an increase in overall

compensation paid to hourly employees due to the increase in the number of employees and health care costs.

**Occupancy and Equipment Expense.** Occupancy and equipment expense totaled \$2.0 million for the year ended December 31, 2002 compared to \$1.7 million for the year ended December 31, 2001. The increase was due to Washtenaw being in their new offices for the entire year. Washtenaw moved in September of 2001. In addition, Pelican National opened a third bank branch during the fourth quarter of 2002.

**Other Noninterest Expense.** Other noninterest expenses totaled \$6.5 million for the year ended December 31, 2002 compared to \$5.7 million for the year ended December 31, 2001, representing an increase of \$800,000 or 14%. Other noninterest expense consists primarily of office and computer supplies, legal, auditing and servicing foreclosure expenses. The increase during 2002 was primarily attributable to the increase in operations and staffing levels of Washtenaw during the year.

**Profitability of Mortgage Banking Activities.** For the year ended December 31, 2002, Pelican Financial's net income from mortgage banking activities was \$2.2 million compared to a net income of \$6.8 million for the year ended December 31, 2001. The decrease of \$5.4 million was primarily due to the moderate decrease in mortgage loan production and the mortgage servicing rights valuation adjustment.

Gain on sales of mortgage servicing rights and loans for the year ended December 31, 2002 totaled \$25.0 million. For the year ended December 31, 2001, gain on sale of mortgage servicing rights and loans was \$26.5 million. The \$1.5 million decrease represents a 6% decrease between periods. This is consistent with decrease in mortgage loan production during the years.

Gain on sale of mortgage servicing rights and loans, included concurrent sales of servicing rights. The gain on sale of mortgage servicing rights and loans resulted from the sale of loans with an aggregate principal balance of approximately \$2.9 billion for the year ended December 31, 2002 as compared to \$3.0 billion for the year ended December 31, 2001. For the year ended December 31, 2001 Washtenaw sold servicing rights on approximately half of its current production under a concurrent transfer agreement.

Net interest income for the year ended December 31, 2002, was \$5.8 million. For the year ended December 31, 2001 interest income was \$6.3 million. The decrease of \$500,000 is attributable to a moderate decrease in loan inventory.

Income from servicing operations totaled \$6.1 million for the year ended December 31, 2002. For the year ended December 31, 2001, servicing income was \$2.7 million. Beginning in the fourth quarter of 2001, Washtenaw has retained a higher percentage of its loan production. This was due to the decrease in servicing premiums being paid in the concurrent market industry wide. While this strategy resulted in \$8.6 million in loan servicing right valuation adjustments, management believes at the current prices, retaining a portion of the current production is the prudent long term strategy.

**Profitability of Retail Banking Activities.** For the year ended December 31, 2002, Pelican Financial's net income from retail banking activities primarily conducted by Pelican National totaled \$1.9 million. For the year ended December 31, 2001 Pelican National's net income was \$759,000. The increase in net income of \$1.1 million or 151% was primarily attributable to an increase in net interest income.

Net interest income increased due to the additional deposits held by Pelican National related to Washtenaw's mortgage loan servicing portfolio. Pelican National does not pay interest on these deposits to Washtenaw and this improves their net interest margin. At year end December 31, 2002 and 2001, Washtenaw's deposit represented approximately 50% and 30% of total deposits respectively.

**Comparison of Results of Operations for the Years Ended December 31, 2001 and 2000**

**General.** Pelican Financial's net income for the year ended December 31, 2001 was \$7.0 million or \$1.59 per share, diluted, compared to \$220,000 or \$.05 per share, diluted, for the year ended December 31, 2000. The increase of \$6.8 million for the year ended December 31, 2001 was primarily the result of increases in net interest income and noninterest income including servicing income and gains on sales of mortgage servicing rights offset partially by increases in noninterest expense.

**Loan Production.** The volume of loans produced for the year ended December 31, 2001 totaled \$3.2 billion, as compared to \$1.1 billion for the year ended December 31, 2000, reflecting an increase of \$2.1 billion, or approximately 190%. The increase in loan production was due to an increase in loan production at Washtenaw. Washtenaw's increase was not unique to Washtenaw but was a result of the decreasing mortgage interest rates within the mortgage banking industry.

At December 31, 2001 and 2000, Pelican Financial's pipeline of loans in process was \$128.0 million and \$42.4 million, respectively. Historically, approximately 75% to 90% of the pipeline of loans in process has funded. For the year ended December 31, 2001, Pelican Financial received 47,472 new loan applications compared to 23,678 new loan applications received for the year ended December 31, 2000. These new loan applications result in an average daily rate of applications of \$22.1 million and \$9.2 million for 2001 and 2000 respectively. The factors that affect the percentage of applications received and funded during a given time period include the movement and direction of interest rates, the average length of loan commitments issued, the creditworthiness of applicants, Pelican Financial's loan processing efficiency, and loan pricing decisions.

**Provision for Loan Losses.** The provision for loan losses is charged to earnings to bring the allowance for loan losses to a level deemed appropriate by management. During the year ended December 31, 2001, the provision for loan losses was \$562,000 compared to \$257,000 for the year ended December 31, 2000. As of December 31, 2001 and 2000, the allowance for loan losses was 0.90% and 0.57% of loans receivable at the end of the period. For more information on the allowance for loan losses, see Business-Asset Quality.

**Net Interest Income.** Net interest income (interest earned net of interest charges) totaled \$11.4 million for the year ended December 31, 2001, as compared to \$6.3 million for the year ended December 31, 2000, representing an increase of \$5.1 million or approximately 81%. The change was primarily due to an increase in the average balance in loans held for sale as well as a reduction in borrowing costs for Washtenaw on its warehouse line and repurchase agreements.

**Loan Servicing.** At December 31, 2001, Pelican Financial serviced, including mortgage loans held for sale and mortgage loans receivable, \$1.6 billion of loans compared to \$907.1 million at December 31, 2000, an increase of 77%. At December 31, 2001 and 2000, with the exception of servicing related to loans held for sale and a portion of loans receivable in Pelican Financial's loan portfolio, all loan servicing was servicing for others. See Business -

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**Mortgage Loan Servicing Activities.** The increase in Pelican Financial's servicing portfolio during the year ended December 31, 2001 was the result of loan originations increasing industry wide thus causing Washtenaw's mortgage servicing portfolio to increase as well. The weighted-average interest rate of mortgage loans in Pelican Financial's servicing portfolio at December 31, 2001 was 7.00% compared to 7.65% at December 31, 2000. The decrease in the weighted average interest rate of mortgage loans in Pelican Financial's servicing portfolio is primarily the result of portfolio turnover during an industry-wide decreasing interest rate environment.

During the year ended December 31, 2001, the prepayment rate of Pelican Financial's servicing portfolio was 20.19%, compared to 9.96% for the year ended December 31, 2000. In general, the

prepayment rate is affected by the level of refinance activity, which in turn is driven by the relative level of mortgage interest rates, and activity in the home purchase market. The prepayment on Pelican Financial's servicing portfolio remains relatively low because Pelican Financial typically sells servicing for loans that are more than one year old. Generally, the rate at which loans less than one year old prepay is lower than more mature loans.

Pelican Financial recorded amortization and net impairment of its mortgage servicing rights for the year ended December 31, 2001 of \$4.2 million (consisting of amortization of \$2.1 million and impairment of \$2.1 million), compared to \$2.1 million (consisting of amortization of \$2.0 million and impairment of \$100,000) for the year ended December 31, 2000. The factors affecting the amount of amortization and impairment of mortgage servicing rights recorded in an accounting period include the loan type (conventional fixed or adjustable rate), the term (15, 20, or 30 year or balloon), the date of loan acquisition, the cost of servicing the loans based on the industry, and the actual and assumed prepayment and interest rates. For further information related to the amortization and impairment of mortgage servicing rights, see Note 1 to Pelican Financial's Notes to Consolidated Financial Statements under the subheading Mortgage Servicing Rights, Net.

**Compensation and Employee Benefits Expense.** Compensation and benefits totaled \$17.1 million for the year ended December 31, 2001 compared to \$8.7 million for the year ended December 31, 2000, representing an increase of approximately \$8.4 million or 97%. The increase during 2001 was the result of an increase in the full time equivalent employees from 183 at December 31, 2000 to 224 at December 31, 2001. The number of full time equivalent employees increased industry wide during year to handle the additional residential mortgage loan originations and additional support staff was added to the retail banking operations. The increase was also attributable to the \$2.2 million or 225% increase in commissions paid by Washtenaw to its sales force as a result of the increase in originations as well as the payment of \$3.5 million in bonuses to the employees and management of the company for meeting corporate objectives. This compares to the approximate \$45,000 in bonuses paid in the year 2000.

**Occupancy and Equipment Expense.** Occupancy and equipment expense totaled \$1.7 million for the year ended December 31, 2001 compared to \$1.5 million for the year ended December 31, 2000. Pelican Financial did not open any additional offices during 2001.

**Other Noninterest Expense.** Other noninterest expenses totaled \$5.7 million for the year ended December 31, 2001 compared to \$3.4 million for the year ended December 31, 2000, representing an increase of \$2.3 million or 68%. Other noninterest expense consists primarily of office and computer supplies, legal, auditing and servicing foreclosure expenses. The increase during 2001 was primarily attributable to the increase in operations and staffing levels of Washtenaw during the year.

**Profitability of Mortgage Banking Activities.** For the year ended December 31, 2001, Pelican Financial's net income from mortgage banking activities was \$6.8 million compared to a net loss of \$600,000 for the year ended December 31, 2000. The increase of \$7.4 million was primarily due to the increase in mortgage loan originations industry wide during the year. Due to a decreasing mortgage interest rate environment, Washtenaw generated the most loan originations in its history, resulting in increased revenues from loan originations from the mortgage banking operations during the year.

Gain on sales of mortgage servicing rights and loans for the year ended December 31, 2001 totaled \$26.5 million. For the year ended December 31, 2000, gain on sale of mortgage servicing rights and loans was \$7.0 million. The \$19.5 increase represents a 278% increase between periods. The overall cost of purchasing servicing rights decreased during 2001 as the industry volume of new loan originations increased. The increase in new loan originations resulted in an environment that allowed Washtenaw to pay a lower premium to attract new loans.

Gain on sale of mortgage servicing rights and loans, included concurrent sales of servicing rights. The gain on sale of mortgage servicing rights and loans resulted from the sale of loans with an aggregate principal balance of approximately \$3.0 billion for the year ended December 31, 2001 as compared to \$1.1 billion for the year ended December 31, 2000. For the year ended December 31, 2001 Washtenaw sold servicing rights on the majority of its current production under a concurrent transfer agreement.

Interest income for the year ended December 31, 2001, was \$14.7 million. For the year ended December 31, 2000 interest income was \$7.7 million. The increase of \$7.0 million is attributable to an increase in loan inventory, which was partially offset by a decrease in mortgage interest rates. The increase in loan inventory was primarily due to the industry-wide increase in loan originations during 2001.

Income from servicing operations totaled \$2.7 million for the year ended December 31, 2001. For the year ended December 31, 2000, servicing income was \$2.6 million. The consistency year over year was the result of the servicing portfolio remaining approximately the same size during the majority of the year. During the fourth quarter of 2001, Washtenaw retained a higher percentage of its loan production. This was due to the decrease in servicing premiums being paid in the concurrent market industry wide. Management believes at the current prices, retaining a portion of the current production was the prudent long term strategy.

**Profitability of Retail Banking Activities.** For the year ended December 31, 2001, Pelican Financial's net income from retail banking activities primarily conducted by Pelican National totaled \$759,000. For the year ended December 31, 2000 Pelican National's net income was \$1.2 million. The decrease in net income of \$441,000 or 37% was primarily attributable to an increase in noninterest expense of approximately \$900,000, which was offset by an increase in net interest income of \$517,000. The primary factor in the 11% growth in net interest income was growth in net interest earning assets, offset by the effect of reduction of interest rates by the Federal Reserve Board. The increase in noninterest expense is primarily attributable to hiring additional support staff to support the growth of the retail banking activities.

## **Liquidity and Capital Resources**

Liquidity refers to the ability or the financial flexibility to manage future cash flows to meet the needs of depositors and borrowers and fund operations on a timely and cost-effective basis. Pelican Financial's primary source of funds is dividends paid by Washtenaw and Pelican National. In July 1997, Pelican Financial established a term loan in the amount of \$2.0 million, the proceeds of which were contributed to the capital of Pelican National. The term loan is payable on demand and the interest rate is the weighted average Federal Funds Rate plus 2.75%, which resulted in an effective rate of 4.00% at December 31, 2002 and 4.50% at December 31, 2001. As of December 31, 2002, the only dividends received by Pelican Financial to make payments pursuant to the term loan have been from Washtenaw. Dividends paid to Pelican Financial by Washtenaw are also limited by the terms of Washtenaw's warehouse line of credit discussed below.

Washtenaw's sources of cash flow include cash from gains on sale of mortgage loans and servicing, net interest income, servicing fees, and borrowings. Washtenaw sells its mortgage loans generally on a monthly basis to generate cash for operations. Washtenaw's uses of cash in the short-term include the funding of mortgage loan purchases and originations and purchases of mortgage servicing rights, payment of interest, repayment of amounts borrowed pursuant to warehouse lines of credit, operating and administrative expenses, income taxes and capital expenditures. Long-term uses of cash may also include the funding of securitization activities or portfolios of loan or servicing assets.



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Washtenaw funds its business through the use of a warehouse line of credit and the use of agreements to repurchase. The warehouse line of credit has a limit of \$90.0 million, of which \$7.2

million represents a working capital sublimit. Borrowing pursuant to the warehouse line of credit totaled \$43.1 million at December 31, 2002 and \$70.7 million at December 31, 2001. The interest rate on the warehouse line of credit is the Federal Funds Rate plus 1.50% resulting in an effective rate of 2.75% at December 31, 2002 and 3.25% at December 31, 2001. The interest rate on the working capital portion of the line of credit is the Federal Funds Rate plus 2.25%. The warehouse line of credit is payable on demand. The terms of the warehouse line of credit impose certain limitations on the operations of Washtenaw. Pursuant to the warehouse line of credit, Washtenaw must maintain a minimum servicing portfolio of \$800.0 million, a minimum net worth of \$12.0 million calculated in accordance with generally accepted accounting principles, and a minimum adjusted tangible net worth of \$17.0 million. Washtenaw must also maintain a ratio of total indebtedness to adjusted tangible net worth of less than twelve to one and maintain a ratio of adjusted total indebtedness to adjusted tangible net worth of less than one to one. For purposes of the warehouse line of credit, adjusted tangible net worth is defined as the excess of total assets over total liabilities, with certain additions and subtractions as specified in the warehouse line of credit agreement.

Washtenaw also enters into sales of mortgage loans pursuant to agreements to repurchase. These agreements typically have terms of less than 90 days and are treated as a source of financing. The weighted average interest rate on these agreements to repurchase was 2.15% at December 31, 2002 and 2.65% at December 31, 2001.

Pelican Financial received approval from the Federal Reserve Board to increase its term loan to \$3.0 million. At this time, management is not actively attempting to achieve additional financing.

Pelican Financial's ability to continue to purchase loans and mortgage servicing rights and to originate new loans is dependent in large part upon its ability to sell the mortgage loans at par or for a premium or to sell the mortgage servicing rights in the secondary market in order to generate cash proceeds to repay borrowings pursuant to the warehouse facility, thereby creating borrowing capacity to fund new purchases and originations. The value of and market for Pelican Financial's loans and mortgage servicing rights are dependent upon a number of factors, including the borrower credit risk classification, loan-to-value ratios and interest rates, general economic conditions, warehouse facility interest rates, and governmental regulations. During the years ended December 31, 2002, 2001 and 2000, Pelican Financial used cash of \$2.9 billion, \$3.1 billion, and \$1.1 billion, respectively, for the purchase of mortgage loans and mortgage servicing rights and the origination of mortgage loans. During the same periods, Pelican Financial received cash proceeds from the sale of loans and mortgage servicing rights of \$—2.9 billion, \$3.0 billion and \$1.1 billion, respectively. Pelican Financial received cash proceeds from the premiums on the sale of loans of \$25.4 million, \$26.4 million and \$7.2 million, respectively, for the years ended December 31, 2002, 2001 and 2000, respectively. A significant amount of Pelican Financial's loan production in any month is funded during the last several business days of that month.

Pelican Financial generally grants commitments to fund mortgage loans for up to 60 days at a specified term and interest rate. The commitments are commonly known as rate-lock commitments. At December 31, 2002, Pelican Financial had outstanding rate-lock commitments to lend \$240.0 million for mortgage loans, along with outstanding commitments to make other types of loans totaling \$4.8 million. Because these commitments may expire without being drawn upon, they do not necessarily represent future cash commitments. Also, as of December 31, 2002, Pelican Financial had outstanding commitments to sell \$232.5 million of mortgage loans. These commitments will be funded within 90 days.

At December 31, 2002, Pelican National exceeded all applicable regulatory minimum capital requirements as well as the requirement to be considered well capitalized for regulatory purposes. Pelican Financial also exceeded its regulatory minimum capital requirements at December 31, 2002. For a detailed discussion of the regulatory capital requirements to which Pelican Financial and Pelican National are subject, and for a tabular presentation of compliance with these requirements, see



Regulation - Pelican Financial, Regulation - Pelican National - Capital Requirements, and Note 12 of Notes to Consolidated Financial Statements.

### **Impact of New Accounting Standards**

Statement of Financial Accounting Standards (SFAS) No. 133, *Accounting for Derivative Instruments and Hedging Activities* requires companies to record derivatives on the balance sheet as assets or liabilities, measured at fair value. Gains or losses resulting from changes in the values of those derivatives would be accounted for depending on the use of the derivative and whether it qualifies for hedge accounting. The key criterion for hedge accounting is that the hedging relationship must be highly effective in achieving offsetting changes in fair value or cash flows. SFAS No. 133 was effective beginning January 1, 2001.

Pelican Financial maintains an overall risk-management strategy that incorporates the use of derivative instruments to minimize significant unplanned fluctuations in earnings that are caused by interest rate volatility. While Pelican National Bank is subject to interest rate risk, it does not currently use any derivative instruments to hedge such risk. However, Washtenaw, through the forward sales of mortgage-backed securities and purchases of mortgage-backed securities put options, does make use of derivative instruments. Pelican Financial believes this strategy is appropriate to manage the risks associated with interest rate volatility.

The secondary marketing department at Washtenaw assesses the interest rate risk associated with the outstanding commitments it has to fund loans ( pipeline ) and loans classified as held for sale ( inventory ). See Notes 1 and 15 to the consolidated financial statements for a discussion of SFAS 133 and related commitments.

Washtenaw hedges the loans in inventory through the forward sales of mortgage-backed securities (Forwards) and purchases of mortgage-backed securities put options (Options). Options are used infrequently. Therefore, management has chosen not to designate these as a hedge. Forwards will be designated as fair value hedges against the loans in inventory. Therefore, changes in the fair value of the designated forwards will be offset with the changes in values of the designated hedged loans.

Effective January 1, 2001, SFAS No. 133 required each company adopting it to record a cumulative effect of change in accounting principle adjustment. Pelican Financial recorded an adjustment of \$420,000, net of tax. This loss was the result of interest rate fluctuations from the time the forward sales of mortgage-backed securities were entered into and December 31, 2000.

The Derivative Implementation Group (DIG) of the Financial Accounting Standards Board (FASB) issued guidance on mortgage loan rate lock commitments to borrowers. The guidance categorizes as derivatives rate lock commitments on loans intended for sale, and is effective July 1, 2002. Upon adopting this guidance on July 1, the Company recorded the fair value of rate lock commitments as derivatives, and the amount of the resulting fair value adjustments largely offset the fair value adjustments on forward sales commitments that are currently carried as derivatives. The Company recorded a cumulative effect of change in accounting principle of \$413,000, net of tax, to reflect the fair value of rate lock commitments outstanding on July 1, 2002.

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New accounting standards on asset retirement obligations, restructuring activities and exit costs, operating leases, and early extinguishments of debt were issued in 2002. Management determined that when the new accounting standards are adopted in 2003 they will not have a material impact on the Company's financial condition or results of operations.

### **Impact of Inflation and Changing Prices**

The Consolidated Financial Statements and Notes thereto presented in this Annual Report and Form 10-K have been prepared in accordance with generally accepted accounting principles, which require the measurement of financial position and operating results in terms of historical dollars without considering the changes in the relative purchasing power of money over time due to inflation. The impact of inflation is reflected in the increased cost of Pelican Financial's operations. Unlike most industrial companies, nearly all the assets and liabilities of Pelican Financial are monetary in nature. As a result, interest rates have a greater impact on Pelican Financial's performance than do the effects of general levels of inflation. Interest rates do not necessarily move in the same direction or to the same extent as the prices of goods and services.

### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

**Qualitative Information about Market Risk.** The principal objective of Pelican Financial's interest rate risk management is to evaluate the interest rate risk included in balance sheet accounts, determine the level of risk appropriate given Pelican Financial's business strategy, operating environment, capital and liquidity requirements and performance objectives, and manage the risk consistent with Pelican Financial's Interest Rate Risk Management Policy. Through this management, Pelican Financial seeks to reduce the vulnerability of its operations to changes in interest rates. The Board of Directors of Pelican Financial is responsible for reviewing asset/liability policies and interest rate risk position. The Board of Directors reviews the interest rate risk position on a quarterly basis. In connection with this review, the Board of Directors evaluates Pelican Financial's business activities and strategies, the effect of those strategies on Pelican Financial's net interest margin, the market value of the loan, servicing, and securities portfolios, and the effect the changes in interest rates will have on Pelican Financial's loan, servicing, and securities portfolios and exposure limits.

The continuous movement of interest rates is certain, however, the extent and timing of these movements is not always predictable. Any movements in interest rates has an effect on Pelican Financial's profitability. The value of loans, which Pelican Financial has either originated or purchased or committed to originate or purchase, decreases as interest rates rise and conversely, the value increases as interest rates fall. The value of mortgage servicing rights tends to move inversely to the value of loans, increasing in value as interest rates rise and decreasing in value as interest rates fall. Pelican Financial also faces the risk that rising interest rates could cause the cost of interest-bearing liabilities, such as loans and borrowings, to rise faster than the yield on interest-earning assets, such as loans and investments. Pelican Financial's interest rate spread and interest margin may be negatively impacted in a declining interest rate environment even though Pelican Financial generally borrows at short-term interest rates and lends at longer-term interest rates. This is because loans and other interest-earning assets may be prepaid and replaced with lower yielding assets before the supporting interest-bearing liabilities reprice downward. Pelican Financial's interest margin may also be negatively impacted in a flat- or inverse-yield curve environment. Mortgage origination activity tends to increase when interest rates trend lower and decrease when interest rates rise. In turn, this affects the prepayment speed of loans underlying Pelican Financial's mortgage servicing rights.

Because it is unlikely that any particular movement in interest rates could affect only one aspect of Pelican Financial's business, many of Pelican Financial's products are naturally self-hedging to each other. For instance, the decrease in the value of Pelican Financial's mortgage servicing portfolio associated with a decline in interest rates usually will not occur without some degree of increase in new mortgage loan production, which may offset the decrease in the value of the mortgage servicing portfolio.

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Pelican Financial's primary strategy to control interest rate risk is to sell substantially all loan production into the secondary market. This loan production is typically sold while servicing is retained. To further control interest rate risk related to its loan servicing portfolio, Pelican Financial typically sells

the servicing for most of its loans within one year of the origination of the underlying loan. The turnover in the loan servicing portfolio assists Pelican Financial in maintaining a constant value of the servicing portfolio by holding servicing on loans that are least likely to be refinanced in the short term. Pelican Financial further attempts to mitigate the effects of changes in interest rates through the use of forward sales of anticipated loan closings and diligent asset and liability management.

**Quantitative Information about Market Risk.** The primary market risk facing Pelican Financial is interest rate risk. From an enterprise perspective, Pelican Financial manages this risk by striving to balance its loan origination and loan servicing businesses, which are counter cyclical in nature. In addition, Pelican Financial utilizes various hedging techniques to manage the interest rate risk related specifically to its committed pipeline loans, mortgage loan inventory, and mortgage servicing rights. Pelican Financial primarily utilizes forward sales of mortgage-backed securities and purchases of mortgage-backed securities put options. These instruments most closely track the performance of Pelican Financial's committed pipeline of loans because the loans themselves can be delivered directly into these contracts. Pelican Financial may also use other hedging techniques, including the use of forward U.S. treasury notes and bond sales and purchases (long/short OTC cash forward contracts); U.S. treasury futures contracts (long/short CBOT futures); U.S. treasury futures options contracts (long/short CBOT futures options); private mortgage conduit mandatory forward sales (mandatory rate locks); and private mortgage conduit best-effort rate locks (best-effort rate locks).

The overall objective of Pelican Financial's interest rate risk management policies is to offset changes in the values of these items resulting from changes in interest rates. Pelican Financial does not speculate on the direction of interest rates in its management of interest rate risk.



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The following table provides information about Pelican Financial's financial instruments that are sensitive to changes in interest rates as of December 31, 2002. The securities available for sale were based upon maturity unless callable by the issuer. The expected maturity date values for loans receivable were calculated without adjusting the instruments contractual maturity dates for prepayments. Loans receivable are shown excluding the allowance for loan losses. Loans held for sale, consisting primarily of loans held by Washtenaw, are shown in the period in which they are expected to be sold. Maturity dates for interest bearing core deposits were not based on estimates of the period over which the deposits would be outstanding, but rather the opportunity for repricing.

(Dollars in thousands)										Fair Value						
	2003	2004	2005	2006	2007	Thereafter	Total	12/31/2002								
Rate sensitive assets:																
Federal funds sold	\$	13,946					\$	13,946	\$	13,946						
Average interest rate		1.09%														
Interest bearing deposits with banks	\$	33,005					\$	33,005	\$	33,005						
Average interest rate		1.39%														
Securities available for sale	\$	2,517				\$	43	\$	2,560	\$	2,560					
Average interest rate		5.00%				7.13%										
Fixed interest rate loans held for sale	\$	184,841					\$	184,841	\$	188,281						
Average interest rate		6.35%														
Variable interest rate loans held for sale	\$	7,647					\$	7,647	\$	7,790						
Average interest rate		5.61%														
Fixed interest rate loans receivable	\$	6,723	\$	1,984	\$	3,216	\$	213	\$	2,541	\$	32,554	\$	47,231	\$	48,150
Average interest rate		9.09%		8.01%		8.65%		8.30%		11.08%		8.21%				
Variable interest rate loans receivable	\$	36,159	\$	9,841	\$	8,785	\$	1,259	\$	199	\$	2,121	\$	58,364	\$	59,499
Average interest rate		7.84%		8.34%		7.82%		7.49%		6.72%		7.09%				
Rate sensitive liabilities:																
Savings deposits	\$	21,616					\$	21,616	\$	21,616						
Average interest rate		1.55%														
Certificates of deposits	\$	21,318	\$	6,152	\$	4,068	\$	32	\$	13,243	\$	44,813	\$	47,118		
Average interest rate		1.49%		2.78%		2.95%		5.27%		5.47%						
Notes payable	\$	43,579	\$	287					\$	43,866	\$	43,864				
Average interest rate		2.82%		4.06%												

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Repurchase agreements	\$	82,988			\$	82,988	\$	82,988
Average interest rate		2.21%						
Federal Home Loan Bank borrowings		5,000			\$	13,000	\$	18,000
Average interest rate		6.89%				5.34%	\$	18,468

**Item 8. Financial Statements**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

Report of Independent Auditors

Consolidated Balance Sheets at December 31, 2002 and 2001

Consolidated Statements of Income for the Years Ended December 31, 2002, 2001 and 2000

Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2002, 2001 and 2000

Consolidated Statements of Cash Flows for the Years Ended December 31, 2002, 2001 and 2000

Notes to Consolidated Financial Statements

REPORT OF INDEPENDENT AUDITORS

Board of Directors

Pelican Financial, Inc.

Ann Arbor, Michigan

We have audited the accompanying consolidated balance sheets of Pelican Financial, Inc. (the Company), as of December 31, 2002 and 2001, and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2002. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits of the consolidated financial statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2002 and 2001, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the consolidated financial statements, on January 1, 2001 and July 1, 2002, the Company adopted new accounting guidance on derivative instruments.

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/s/ Crowe, Chizek and Company LLP  
Crowe, Chizek and Company LLP

Grand Rapids, Michigan  
February 21, 2003

**PELICAN FINANCIAL, INC.**

## Consolidated Balance Sheets

December 31, 2002 and 2001

	2002	2001
<b>ASSETS</b>		
Cash and cash equivalents		
Cash and due from banks	\$ 10,410,554	\$ 2,791,630
Interest-bearing deposits	33,005,000	
Federal funds sold	13,946,381	14,093,000
Total cash and cash equivalents	57,361,935	16,884,630
Accounts receivable, net	7,962,115	7,420,360
Securities available for sale	2,560,305	5,085,142
Federal Reserve & Federal Home Loan Bank Stock	1,330,000	1,070,000
Loans held for sale	192,488,348	231,514,620
Loans receivable, net of allowance of \$1,062,109 and \$856,216	104,533,053	94,460,119
Mortgage servicing rights, net	13,799,691	14,832,785
Other real estate owned	1,293,148	199,687
Premises and equipment, net	2,410,902	1,394,353
Other assets	1,958,466	1,691,898
	\$ 385,697,963	\$ 374,553,594
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Liabilities		
Deposits		
Noninterest-bearing	\$ 87,304,821	\$ 36,195,274
Interest-bearing	66,428,958	67,277,136
Total deposits	153,733,779	103,472,410
Due to bank	34,849,016	32,604,902
Notes payable	43,866,403	71,980,487
Repurchase agreements	82,987,994	109,594,673
Federal Home Loan Bank borrowings	18,000,000	16,000,000
Other liabilities	20,430,113	12,717,415
Total liabilities	353,867,305	346,369,887
Commitments and contingencies		
Shareholders' equity		
Preferred stock, 200,000 shares authorized; none outstanding		
Common stock, \$.01 par value 10,000,000 shares authorized; 4,440,241 and 4,393,194 outstanding at December 31, 2002 and 2001	44,402	43,932
Additional paid in capital	15,345,573	15,187,942
Retained earnings	16,426,842	12,951,072

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Accumulated other comprehensive income, net of tax	13,841	761
Total shareholders' equity	31,830,658	28,183,707
	\$ 385,697,963	\$ 374,553,594

See accompanying notes to financial statements

## PELICAN FINANCIAL, INC.

## Consolidated Statements of Income

Years ended December 31, 2002, 2001 and 2000,

	2002	2001	2000
<b>Interest income</b>			
Loans, including fees	\$ 21,117,325	\$ 23,964,167	\$ 15,464,260
Investment securities, taxable	473,410	411,616	434,935
Federal funds sold and overnight accounts	322,980	219,848	344,708
Total interest income	21,913,715	24,595,631	16,243,903
<b>Interest expense</b>			
Deposits	3,240,473	3,900,481	3,492,077
Other borrowings	6,321,347	9,319,827	6,445,475
Total interest expense	9,561,820	13,220,308	9,937,552
<b>Net interest income</b>	12,351,895	11,375,323	6,306,351
Provision for loan losses	300,000	562,000	257,000
<b>Net interest income after provision for loan losses</b>	12,051,895	10,813,323	6,049,351
<b>Noninterest income</b>			
Gain on sale of securities, net	162,776		
Service charges on deposit accounts	155,609	118,240	83,612
Servicing income	6,128,337	2,714,590	2,615,467
Gain on sales of mortgage servicing rights and loans, net	25,382,161	26,422,946	7,187,433
Other income	659,055	1,258,666	796,837
Total noninterest income	32,487,938	30,514,442	10,683,349
<b>Noninterest expense</b>			
Compensation and employee benefits	16,587,169	17,131,080	8,666,530
Occupancy and equipment	1,979,781	1,709,627	1,506,436
Telephone	565,751	617,183	419,893
Postage	667,421	682,050	358,012
Amortization of mortgage servicing rights	4,544,949	2,070,439	1,968,042
Mortgage servicing rights valuation adjustment	8,616,240	2,117,882	112,609
Other noninterest expense	6,506,718	5,721,674	3,354,563
Total noninterest expense	39,468,029	30,049,935	16,386,085
<b>Income before income taxes and cumulative effect of change in accounting principle</b>	5,071,804	11,277,830	346,615
Provision for income taxes	1,743,149	3,854,325	126,320



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<b>Income before cumulative effect of change in accounting principle</b>					
	3,328,655		7,423,505		220,295
Cumulative effect of change in accounting principle, net of tax					
	413,449		(420,495)		
<b>Net income</b>					
	\$ 3,742,104	\$ 7,003,010	\$ 220,295		
Basic earnings per share before cumulative effect of change in accounting principle					
	\$ 0.76	\$ 1.69	\$ 0.05		
Diluted earnings per share before cumulative effect of change in accounting principle					
	\$ 0.75	\$ 1.69	\$ 0.05		
Per share cumulative effect of change in accounting principle					
	0.09	(0.10)			
Basic earnings per share					
	\$ 0.85	\$ 1.59	\$ 0.05		
Diluted earnings per share					
	\$ 0.84	\$ 1.59	\$ 0.05		

See accompanying notes to financial statements

## PELICAN FINANCIAL, INC.

## Consolidated Statements of Shareholders' Equity

Years ended December 31, 2002, 2001 and 2000

	Shares	Common Stock	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (loss)	Total Shareholders Equity
Balance at January 1, 2000	3,992,836	\$ 39,928	\$ 13,631,156	\$ 7,504,631	\$ (184,359)	\$ 20,991,356
Net income				220,295		220,295
Other comprehensive income, net of tax:						
Unrealized gain on securities available for sale					152,426	152,426
Comprehensive income						372,721
Balance at December 31, 2000	3,992,836	39,928	13,631,156	7,724,926	(31,933)	21,364,077
Net income				7,003,010		7,003,010
Other comprehensive income, net of tax:						
Unrealized gain on securities available for sale					32,694	32,694
Comprehensive income						7,035,704
Issuance of 10% stock dividend	399,258	3,993	1,553,211	(1,557,204)		
Exercise of stock options	1,100	11	3,575			3,586
Cash dividend of \$.05 per share				(219,660)		(219,660)
Balance at December 31, 2001	4,393,194	43,932	15,187,942	12,951,072	761	28,183,707
Net income				3,742,104		3,742,104
Other comprehensive income, net of tax:						
Unrealized gain on securities available for sale					13,080	13,080
Comprehensive income						3,755,184

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Cash dividend of \$.06 per share				(266,334)		(266,334)
Exercise of stock options and warrants	47,047	470	157,631			158,101
Balance at December 31, 2002	4,440,241 \$	44,402 \$	15,345,573 \$	16,426,842 \$	13,841 \$	31,830,658

See accompanying notes to financial statements

## PELICAN FINANCIAL, INC.

## Consolidated Statements of Cash Flows

Years ended December 31, 2002, 2001 and 2000

	2002	2001	2000
<b>Cash flows from operating activities</b>			
Net income	\$ 3,742,104	\$ 7,003,010	\$ 220,295
Adjustments to reconcile net income to net cash from operating activities			
Cumulative effect of change in accounting principle	(413,449)	420,495	
Amortization (accretion) of securities, net	(8,927)	(5,050)	(19,962)
Amortization of mortgage servicing rights	4,544,949	2,070,439	1,968,042
Mortgage servicing rights valuation adjustment	8,616,240	2,117,882	112,609
Gain on sales of mortgage servicing rights and loans, net	(25,382,161)	(26,422,946)	(7,187,433)
Provision for loan losses	300,000	562,000	257,000
Gain on sale of securities	(162,776)		
Depreciation	553,585	421,760	434,402
Purchases and origination of mortgage loans held for sale	(2,880,985,332)	(3,148,147,819)	(1,075,383,892)
Proceeds from sale of mortgage loans held for sale	2,912,514,419	2,984,567,013	1,042,949,756
Changes in assets and liabilities that (used) provided cash			
Accounts receivable and other assets	(815,061)	(1,561,270)	(1,842,799)
Other liabilities	7,712,698	8,244,560	(530,944)
Net cash provided (used) by operating activities	30,216,289	(170,729,926)	(39,022,926)
<b>Cash flows from investing activities</b>			
Loan originations, net	(10,372,934)	(22,657,775)	(20,607,996)
Proceeds from sales of mortgage servicing rights	21,164,700	42,260,413	22,246,232
Other real estate owned, net	(1,093,461)	(82,198)	422,380
Property and equipment expenditures, net	(1,570,134)	(937,200)	(449,500)
Proceeds from sales of securities available for sale	37,566,798		
Purchase of securities available for sale	(39,230,522)	(4,560,000)	
Proceeds from maturities and principal repayments of securities available for sale	4,380,082	5,393,372	263,995
Purchase of Federal Bank Stock	(260,000)	(100,000)	(290,000)
Net cash provided by investing activities	10,584,529	19,316,612	1,585,111
<b>Cash flows from financing activities</b>			
Increase in deposits	50,261,369	21,463,958	19,698,290
Increase in due to bank	2,244,114	20,097,551	411,813
Cash dividends	(266,334)	(219,660)	
Increase (decrease) in notes payable due on demand	(28,114,084)	44,164,775	2,482,102
Advances on Federal Home Loan Bank borrowings	4,000,000	2,000,000	9,000,000
Repayments on Federal Home Loan Bank borrowings	(2,000,000)		(3,000,000)
Proceeds from exercise of stock options	158,101	3,586	

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Increase (decrease) in repurchase agreements	(26,606,679)	70,613,440	17,136,432
Net cash provided (used) by financing activities	(323,513)	158,123,650	45,728,637
Net change in cash and cash equivalents	40,477,305	6,710,336	8,290,822
Cash and cash equivalents at beginning of year	16,884,630	10,174,294	1,883,472
<b>Cash and cash equivalents at end of year</b>	<b>\$ 57,361,935</b>	<b>\$ 16,884,630</b>	<b>\$ 10,174,294</b>
Supplemental cash disclosures			
Interest paid	\$ 9,455,963	\$ 13,311,080	\$ 9,726,793
Income taxes paid	3,804,000	95,000	973,270
Non-cash investing activity			
Loans transferred to held for sale		16,569,029	
Loans recorded under GNMA repurchase option	8,140,471		

See accompanying notes to financial statements

**PELICAN FINANCIAL, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Years ended December 31, 2002, 2001 and 2000

**NOTE 1 - NATURE OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES**

Nature of Operations:

Pelican Financial, Inc. (Pelican Financial) is a registered bank holding company. Pelican Financial owns Washtenaw Mortgage Company (Washtenaw) and Pelican National Bank (Pelican National).

Washtenaw is a Michigan corporation which engages in mortgage banking activities and, as such, acquires, sells and services one-to-four unit residential mortgage loans. Washtenaw acquires and services residential mortgage loans in 40 states.

Pelican National commenced operations as a national bank in Naples, Florida on August 25, 1997. The Bank presently operates three full-service banking facilities and engages primarily in the business of attracting deposits from the general public. The Bank uses such deposits, together with other funds, to originate and purchase commercial, real estate and consumer loans for sale in the secondary market and for holding in its own portfolio.

Principles of Consolidation:

The consolidated financial statements include the accounts of Pelican Financial, Pelican National and Washtenaw for all periods. All references herein to Pelican Financial include the consolidated results of its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Assets held in an agency or fiduciary capacity are not assets of Pelican Financial and, accordingly, are not included in the accompanying consolidated financial statements.

Use of Estimates in the Preparation of Financial Statements:

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures and actual results could differ from those estimates. The fair value of financial instruments, the valuation of mortgage servicing rights, the valuation of loans held for sale, the allowance for loan losses and the status of contingencies are particularly subject to change.

Cash and Cash Equivalents:

Cash and cash equivalents include cash on hand, federal funds sold, interest-bearing deposits in banks, and funds due from banks. Pelican Financial considers all highly liquid debt instruments with original maturities of three months or less to be cash equivalents. Washtenaw was in

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a book overdraft position at December 31, 2002 and 2001, which is shown in the accompanying balance sheet as due to bank.

### Accounts Receivable:

Periodically Pelican Financial sells mortgage-servicing rights. Pelican Financial records the sale at the time all of the following conditions have been met: (1) title has passed, (2) substantially all risks and rewards of ownership have irrevocably passed to the buyer, and (3) any protection provisions retained by Pelican Financial are minor and can be reasonably estimated. If the sale requires Pelican Financial to finance a portion of the sales price, Pelican Financial records the transaction as a sale only when an adequate nonrefundable down payment has been received and the receivable allows Pelican Financial full recourse to the buyer.

The line item in the balance sheet included \$4,592,696 and \$3,324,657 at December 31, 2002 and 2001 of receivables from sales of mortgage servicing rights. Further, the line item was net of an allowance for doubtful accounts and minor contingencies of \$77,608 and \$52,543 at December 31, 2002 and 2001.

Securities:

Debt securities are classified as available for sale. Securities classified as available for sale are reported at their fair value and the related unrealized holding gain or loss is reported, net of related income tax effects, as other comprehensive income until realized.

Realized gains or losses on the sales of securities available for sale are based on the specific identification method. Premiums and discounts on all securities are amortized to expense and accreted to income over the life of the securities using the interest method.

Federal Reserve and Federal Home Loan Bank (FHLB) stock is restricted stock, carried at cost that is required by the Federal Reserve and the FHLB to be maintained by Pelican National.

Loans Held for Sale and Related Derivatives:

Balances include deferred origination fees and costs and are stated at the lower of cost or market value in aggregate. The market value of mortgage loans held for sale is based on market prices and yields at year-end in normal market outlets used by Pelican Financial.

Pelican Financial purchases derivatives that include U.S. Treasury options and forward contracts to deliver loans and mortgage-backed-securities. Treasury options and forward contracts are used to manage interest rate risk on loans held for sale and the pipeline of loans in process. The loans held for sale are generally sold into the forward contracts. Beginning January 1, 2001 under FAS 133, Treasury options and forward contracts are carried at fair value, while the change in fair value of loans held for sale will be recorded to offset the value of forward contracts designated as effective hedges. Additionally, we enter into commitments to originate loans for which the interest rate is determined prior to funding (rate lock commitments). Beginning July 1, 2002, rate lock commitments on loans held for sale are considered to be derivatives. At the time of interest rate lock commitment, no gain or loss is recognized. Any subsequent changes in fair value are recorded in earnings. Fair value is determined based on the effect that changes in market interest rates subsequent to the commitment date have on the value of the related loan. The fair value of derivatives is included with the balance of loans held for sale. Changes in the fair value of derivatives and the offsetting change in fair value of hedged loans held for sale is included in gain on sales of mortgage servicing rights and loans, net.

Loans Receivable and Allowance for Loan Losses:

Loans receivable, for which management has the ability and intent to hold for the foreseeable future or until maturity or payoff, are reported at the principal balance outstanding, net of deferred fees and costs and an allowance for loan losses. The allowance for loan losses is a valuation allowance for probable incurred credit losses, increased by the provision for loan losses and decreased by charge-offs less recoveries. Management estimates the allowance balance required using past loan loss experience, the nature and volume of the portfolio, information about specific borrower situations and estimated collateral values, economic conditions and other factors. In addition, management considers various characteristics of each individual loan, or pool of loans, such as credit scores, loan to value ratios, the type of collateral and payment history. Management will also look at the financial strength of personal guarantors when applicable. Allocations of the allowance may be made for specific loans, but the entire allowance is available for any loan that, in management's judgment, should be charged-off. Loan losses are charged against the allowance when management confirms the loan balance is not collectable.



A loan is impaired when full payment under the loan terms is not expected. Impairment is evaluated in total for smaller-balance loans of similar nature, and on an individual loan basis for other loans. If a loan is impaired, a portion of the allowance is allocated so that the loan is reported, net, at the present value of estimated future cash flows using the loan's existing rate or at the fair value of collateral if repayment is expected solely from the collateral.

Nonaccrual loans are loans on which the accrual of interest has been discontinued because a reasonable doubt exists as to the full collection of recorded principal and interest. When a loan is placed on nonaccrual status, all interest previously accrued, but not collected, is reversed against current period interest income. Interest income on nonaccrual loans and impaired loans is recognized only to the extent cash is received and where the future collection of principal is probable. Interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in management's judgment, the loans are estimated to be fully collectible as to both principal and interest.

GNMA Repurchase Option:

Under the agreement to sell loans to GNMA, Pelican Financial has the option, but not an obligation, to repurchase sold loans that have defaulted. Since Pelican Financial has gained the ability to control the defaulted loans, the loans are recorded as an asset and a repurchase liability at the repurchase price. As of December 31, 2002, Pelican Financial had \$8,140,471 of related loans included in loans held for sale and other liabilities.

Mortgage Servicing Rights, Net:

Pelican Financial purchases and originates mortgage loans for sale to the secondary market, and sells the loans on either a servicing retained or servicing released basis. Servicing rights are recognized as assets for purchased rights and for the allocated value of retained servicing rights on loans sold. The capitalized cost of loan servicing rights is amortized in proportion to, and over the period of, estimated net future servicing revenue. The expected period of the estimated net servicing income is based, in part, on the expected prepayment of the underlying mortgages.

Mortgage servicing rights are periodically evaluated for impairment. For purposes of measuring impairment, mortgage-servicing rights are stratified based on predominant risk characteristics of the underlying serviced loans. These risk characteristics include loan type (fixed or adjustable rate), term (15 year, 20 year, 30 year or balloon), interest rate and date of loan acquisition. Impairment represents the excess of amortized cost of an individual stratum over its estimated fair value, and is recognized through a valuation allowance.

Fair values for individual stratum are based on the present value of estimated future cash flows using a discount rate commensurate with the risks involved. Estimates of fair value include assumptions about prepayment, default and interest rates, and other factors, which are subject to change over time. Changes in these underlying assumptions could cause the fair value of mortgage servicing rights, and the related valuation allowance, to change significantly in the future.

Loans in Foreclosure and Other Real Estate:

Loans in foreclosure and other real estate are recorded at the lower of cost or fair value, establishing a new cost basis. If fair value declines, a valuation allowance is recorded through expense. Costs relating to the development and improvement of real estate are capitalized, whereas those costs relating to holding the real estate are charged to expense.

Premises and Equipment:

Premises and equipment are stated at cost, net of accumulated depreciation. Leasehold improvements are depreciated (or amortized) over the lesser of the term of the related lease or the estimated useful lives of the assets. Depreciation is computed using either an accelerated or straight-line method over the estimated useful lives of the related assets.

Long Term Assets:

Premises and equipment and other long term assets are reviewed for impairment when events dictate their carrying amount may not be recoverable from future undiscounted cash flows. If impaired, the assets are recorded at discounted amounts.

Loss Contingencies:

Loss contingencies, including claims and legal actions arising in the ordinary course of business, are recorded as liabilities when the likelihood of loss is probable and an amount or range of loss can be reasonably estimated. Management does not believe there now are such matters that will have a material effect on the financial statements.

Revenue Recognition:

Mortgage loans held for sale are generally delivered to secondary market investors under firm sales commitments entered into at or prior to the closing date of the individual loan. Loan sales and the related gains or losses are recorded at the settlement date, with a liability recorded for the estimated fair value of repurchase obligations, based on repurchase experience.

Loan origination fees and costs are deferred as a component of the balance of loans held for sale. Since mortgage loans originated or acquired for sale are generally sold within 60 days, any related fees and costs are not amortized during that period, but are recognized when the loan is sold.

Loan administration fees earned for servicing loans for investors are generally calculated based on the outstanding principal balances of the loans serviced and are recorded as revenue when received.

Interest income on loans receivable is reported on the interest method. Interest income is not reported when full loan repayment is in doubt, typically when the loan is impaired or payments are past due over 90 days. Interest continues to accrue on loans over 90 days past due if they are well secured and in the process of collection.

Income Taxes:

Income tax expense is the total of the current year income tax due or refundable and the change in deferred tax assets and liabilities. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, using enacted tax rates. To the extent current available evidence raises doubt about the future realization of a deferred tax asset, a valuation allowance is established.

Cumulative Effect of Change in Accounting Principle:

Beginning January 1, 2001, Statements of Financial Accounting Standards (SFAS) No. 133, *Accounting for Derivative Instruments and Hedging Activities* requires companies to record derivatives on the balance sheet as assets or liabilities, measured at fair value. Gains or losses resulting

from changes in the values of those derivatives would be accounted for depending on the use of the derivative and whether it qualifies for hedge accounting. The key criterion for hedge accounting is that the hedging relationship must be highly effective in achieving offsetting changes in fair value or cash flows. The effect of adopting SFAS 133 at January 1, 2001 was a charge to operations of \$420,495, net of tax reported as a cumulative effect of change in accounting principle. This change consisted of expense of \$689,152 to record a loss on forward contracts, offset by revenue of \$53,657 on hedged loans held for sale and a tax benefit of \$215,000.

The Derivative Implementation Group (DIG) of the Financial Accounting Standards Board (FASB) issued guidance on mortgage loan rate lock commitments to borrowers. The guidance categorizes as derivatives rate lock commitments on loans intended for sale, and was effective July 1, 2002. Upon adopting this guidance on July 1, the Company recorded the fair value of rate lock commitments as derivatives, and the amount of the resulting fair value adjustment largely offset the fair value adjustments on forward sales commitments that are currently carried as derivatives. The Company recorded a cumulative effect of change in accounting principle of \$413,499, net of tax expense of \$212,989, to reflect the fair value of rate lock commitments outstanding on July 1, 2002.

Operating Segments:

Internal financial information is primarily reported and aggregated in two lines of business, retail banking and mortgage banking. See Note 20 for segment information.

Comprehensive Income:

Comprehensive income includes both net income and other comprehensive income. Other comprehensive income includes the change in unrealized gains and losses on securities available for sale, which is also reported as a separate component of shareholders' equity.

Stock Dividends and Splits:

Common stock amounts, market values and per share disclosures related to stock-based compensation plans and earnings and dividends per share disclosures have been retroactively restated for the stock dividends and splits. Stock dividends are transferred at the fair value of shares issued.

Earnings Per Share:

Basic earnings per share are computed based on the weighted-average number of common shares outstanding during the year. Diluted earnings per share are computed based on the weighted-average number of common shares and common share equivalents during the year. Weighted average shares are restated for all stock splits and dividends through the date of the issue of the financials.

Stock Compensation:

Compensation expense under stock options is reported using the intrinsic value method. No stock-based compensation cost is reflected in net income, as all options granted had an exercise plan equal to or greater than the market price of the underlying common stock at date of grant. The following table illustrates the effect on net income and earnings per share if expense was measured using the fair value recognition provisions of FASB Statement No. 123, *Accounting for Stock-Based Compensation*.

	2002	2001	2000
Net income as reported	\$ 3,742,104	\$ 7,003,010	\$ 220,295
Deduct: Stock-based compensation expense determined under fair value based method	60,670	95,375	140,688
Pro forma net income	\$ 3,681,434	\$ 6,907,635	\$ 79,607
Basic earnings per share as reported	\$ 0.85	\$ 1.59	\$ 0.05
Pro forma basic earnings per share	0.83	1.57	0.02
Diluted earnings per share	\$ 0.84	\$ 1.59	\$ 0.05
Pro forma diluted earnings per share	0.82	1.57	0.02

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The pro forma effects are computed using option pricing models, using the following weighted-average assumptions as of the grant date.

	2002	2001	2000
Risk-free interest rate	3.03%	4.92%	6.29%
Expected option life	5 years	5 years	5 years
Expected stock price volatility	.81	.38	.42
Dividend yield	.91%	1.19%	
Weighted average fair value per option granted	\$ 2.24	\$ 1.01	\$ 1.54

Concentration of Credit Risk:

Pelican National grants commercial, residential and consumer loans primarily to customers in Collier and Lee Counties in Florida. Although Pelican National has a diversified loan portfolio, substantial portions of its debtors are dependent upon the real estate economic sector. Washtenaw originates and purchases loans throughout the nation, however over 50% of loan volume is generated in Michigan, Ohio, Florida, California and Indiana.

Impact of Interest Rate Fluctuations:

Interest rate fluctuations generally have a direct impact on a mortgage banking institution's financial performance. Significant increases in interest rates may make it more difficult for potential borrowers to purchase residential property and to qualify for mortgage loans. As a result, the volume and related income from loan originations may be reduced. Significant increases in interest rates will also generally increase the value of Pelican Financial's servicing portfolio, as a result of slower anticipated prepayment activity. Significant decreases in interest rates may enable more potential borrowers to qualify for a mortgage loan, resulting in higher income related to the loan originations. However, significant decreases in interest rates may result in higher anticipated loan prepayment activity and, therefore, reduce the value of the loan servicing portfolio.

Fair Values of Financial Instruments:

Disclosure of fair value information about financial instruments, whether or not recognized in the balance sheet, for which it is practicable to estimate that value is presented in Note 16. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. Certain financial instruments and all nonfinancial instruments are excluded. Accordingly, the aggregate fair value amounts presented do not represent the value of Pelican Financial.

New Accounting Pronouncements:

Effective January 1, 2002, the Company is required to adopt a new accounting standard for goodwill and other intangible assets arising from prior and future business combinations. Since the Company currently has no goodwill or intangible assets, the adoption of this new standard had no effect on the financial statements.

Effective January 1, 2002, the Company adopted a new accounting standard on impairment and disposal of long-lived assets. The adoption of this new standard had no effect on the financial statements.

New accounting standards on asset retirement obligations, restructuring activities and exit costs, operating leases, and early extinguishments of debt were issued in 2002. Management determined that when the new accounting standards are adopted in 2003 they will not have a material impact on the Company's financial condition or results of operations.

Reclassification:

Certain prior year amounts have been reclassified to conform to the 2002 presentation.





**NOTE 2 - SECURITIES AVAILABLE FOR SALE**

The fair value and related unrealized gains and losses on securities available for sale recognized in accumulated other comprehensive income (loss) were as follows:

	<b>Fair Value</b>		<b>Gross Unrealized Gains</b>		<b>Gross Unrealized Losses</b>
<b><u>2002</u></b>					
U.S. Government Agencies	\$	2,517,188	\$	20,290	\$
Mortgage Backed Securities		43,117		682	
	\$	2,560,305	\$	20,972	\$
<b><u>2001</u></b>					
U.S. Government Agencies	\$	3,570,000	\$	10,000	\$
Mortgage Backed Securities		1,515,142		4,578	(13,425)
	\$	5,085,142	\$	14,578	\$ (13,425)

The fair value of securities available for sale at December 31, 2002, by contractual maturity, are shown below. Mortgage-backed securities are not due at a single maturity date and are shown separately.

	<b>Fair Value</b>
Due in one year or less	\$
Due after one year through five years	2,517,188
Mortgage-Backed Securities	43,117
	\$ 2,560,305

Proceeds and gross gains from the sales of securities totaled \$37,566,798 and \$162,776. There were no sales in 2001 or 2000.

**NOTE 3 - LOANS RECEIVABLE**

Loans receivable consist of the following:

	2002	2001
Commercial, financial and agricultural	\$ 962,713	\$ 703,468
Commercial real estate	59,542,563	34,923,223
Residential real estate	43,377,309	55,951,132
Installment loans	1,712,577	3,738,512
	105,595,162	95,316,335
Deduct allowance for loan losses	(1,062,109)	(856,216)
Loans receivable, net	\$ 104,533,053	\$ 94,460,119

Activity in the allowance for loan losses for the years are as follows:

	2002	2001	2000
Balance at beginning of period	\$ 856,216	\$ 507,513	\$ 373,879
Provision for loan losses	300,000	562,000	257,000
Loans charged-off	(106,789)	(214,787)	(125,677)
Recoveries	12,682	1,490	2,311
Balance at end of period	\$ 1,062,109	\$ 856,216	\$ 507,513

Impaired loans are as follows:

	2002	2001
Year-end loans with no allocated allowance for loan losses	\$ 1,378,468	\$ 1,762,822
Year-end loans with allocated allowance for loan losses	207,005	130,682
	\$ 1,585,473	\$ 1,893,504
Amount of the allowance for loan losses allocated	\$ 27,252	\$ 24,500

Nonperforming loans and impaired loans are defined differently. Some loans may be included in both categories, whereas other loans may only be include in one category.

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	2002	2001	2000
Average of impaired loans during the year	\$ 2,079,423	\$ 1,287,694	\$ 1,053,000
Interest income recognized during impairment			
Cash-basis interest income recognized	\$	\$	\$

Non performing loans were as follows:

	2002	2001
Loans past due over 90 days still on accrual	\$ 766,661	\$ 1,954,799
Non-accrual loans	1,557,450	1,893,504

Loans to related parties are as follows:

	2002	2001
Beginning of year	\$ 1,017,428	\$ 100,507
New loans	904,825	1,036,250
Paid in full/sales	(918,534)	
Repayments	(103,644)	(119,329)
End of year	\$ 900,075	\$ 1,017,428

#### NOTE 4 - MORTGAGE LOANS SERVICED

##### Mortgage Servicing Rights:

Activity related to mortgage servicing rights is summarized below:

	2002	2001	2000
Balance at beginning of period	\$ 17,688,195	\$ 7,534,125	\$ 11,653,387
Additions	31,361,613	52,161,521	18,598,500
Sales	(21,796,513)	(39,937,012)	(20,749,720)
Amortization	(4,544,949)	(2,070,439)	(1,968,042)
Balance at end of period	22,708,346	17,688,195	7,534,125
Valuation allowance at beginning of period	(2,855,410)	(737,528)	(624,919)
Adjustment for impairment	(8,616,240)	(2,117,882)	(112,609)
Adjustment for sale of servicing rights	2,562,995		
Valuation allowance at end of period	(8,908,655)	(2,855,410)	(737,528)
Net	\$ 13,799,691	\$ 14,832,785	\$ 6,796,597

The estimated fair value of mortgage servicing rights as of December 31, 2002, 2001 and 2000 was \$13,923,751, \$14,980,635 and \$7,584,000, respectively.

Servicing of Mortgage Loans:

Pelican Financial sells mortgage loans to secondary market investors. Pelican Financial collects monthly principal and interest payments and performs certain escrow services for investors. Pelican Financial's servicing portfolio of loans is principally in Colorado, Florida, Illinois, Indiana, Kentucky, Michigan, Ohio, Georgia, Minnesota, Pennsylvania, Louisiana, North Carolina and South Carolina. Pelican Financial's servicing portfolio for outside parties was approximately \$2,061,000,000, \$1,186,000,000 and \$767,000,000 at December 31, 2002, 2001 and 2000, respectively. These loans are owned by outside parties and are not included in the assets of the Company.

Washtenaw is responsible for establishing and maintaining escrow and custodial funds aggregating approximately \$73,564,542 (\$73,564,542 held at Pelican National) \$31,485,000 (\$30,535,000 held at Pelican National) and \$16,761,000 (\$16,592,000 held at Pelican National) at December 31, 2002, 2001 and 2000. The escrow and custodial funds include the loans being serviced while held for sale. These funds are placed on deposit at Federal Deposit Insurance Corporation ( FDIC ) insured banks and amounts on deposits outside Pelican Financial are not included in the assets and liabilities of the Company. As is customary in the mortgage banking industry, these funds may be considered by the banks in which such funds are deposited, together with other balances maintained in the banks by the Company, when negotiating credit lines available for Pelican Financial's use.

#### NOTE 5 - PREMISES AND EQUIPMENT

Premises and equipment includes the following at year end:

	2002	2001
Land and buildings	\$ 594,377	\$
Computer equipment and software	3,824,183	3,062,691
Furniture and fixtures	1,775,271	1,607,939
Leasehold improvements	232,391	197,856
	6,426,222	4,868,486
Accumulated depreciation and amortization	(4,015,320)	(3,474,133)
	\$ 2,410,902	\$ 1,394,353

#### NOTE 6 DEPOSITS

Deposits are comprised of the following at year end:

	2002	2001
Noninterest-bearing	\$ 87,304,821	\$ 36,195,274
Interest -bearing demand	9,116,341	932,830
Savings	12,499,547	16,822,701
	108,920,709	53,950,805
Certificates of deposit:		
Under \$100,000	16,629,332	16,871,332
Over \$100,000	25,965,609	30,865,426
IRAs	2,218,129	1,784,847
Total certificates	44,813,070	49,521,605

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\$	153,733,779	\$	103,472,410
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At December 31, 2002, the scheduled maturities of certificates of deposit are as follows:

2003	\$	21,318,249
2004		6,152,158
2005		4,067,513
2006		32,112
2007		13,243,038
	\$	44,813,070

**NOTE 7 - NOTES PAYABLE**

Pelican Financial currently has a warehouse line of credit of \$90,000,000, of which \$13,500,000 represents a sub-limit for servicing under contract for sale and held for sale, and \$7,200,000 represents a working capital sub-limit. Pelican Financial also has a \$791,667 note payable. All of the borrowings are payable on demand. The interest rate terms vary and are tied to the federal funds rate (FFR), which was 1.25% and 1.75% at December 31, 2002 and 2001. Notes payable are summarized as follows:

	December 31, 2002	Terms	December 31, 2001	Terms
Warehouse line	\$ 43,074,736	FFR+1.50%	\$ 68,605,221	FFR+1.50%
Servicing under contract for sale sub-limit		FFR+1.875%		FFR+1.875%
Working capital sub-limit		FFR+2.25%	2,080,599	FFR+2.25%
Other note payable	791,667	FFR+2.75%	1,294,667	FFR+2.75%
	\$ 43,866,403		\$ 71,980,487	

The line of credit agreement contains restrictive covenants, among others, requiring Pelican Financial to maintain certain minimum net worth levels, a minimum servicing portfolio and a minimum debt to net worth ratio as defined in the agreement. These covenants were met at December 31, 2002 and 2001.

Borrowings on the warehouse line of credit agreement are collateralized by mortgage loans held for sale at Washtenaw. Borrowings on the working capital sub-limit and servicing under contract for sale sub-limit are collateralized by servicing rights relating to Washtenaw's servicing portfolio.

**NOTE 8 - REPURCHASE AGREEMENTS**

Pelican Financial enters into sales of mortgage loans under agreements to repurchase (repurchase agreements). Such agreements have original terms of less than 90 days and are treated as financing, with the obligation to repurchase the loans sold reflected as a liability in the balance sheet. The dollar amount of loans underlying the agreements remains in the mortgage loans held for sale account. The average interest rate during the year was 2.56% and 4.59% for 2002 and 2001, respectively. The weighted-average interest rate on these repurchase agreements was 2.15% and 2.65% at December 31, 2002 and 2001. The maximum month end balance during 2002 and 2001 was \$153,630,602 and \$117,200,379, respectively. The average balance during 2002 and 2001 was \$100,508,582 and \$108,103,000, respectively.

**NOTE 9 - FHLB BORROWINGS**

Year-end advances from the FHLB are as follows:



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	2002	2001
2.86% advance, due September 2002	\$	\$ 2,000,000
6.89% advance, due October 2004	5,000,000	5,000,000
5.01% advance, due May 2007	1,000,000	
5.79% advance, due February 2010	3,000,000	3,000,000
5.97% advance, due March 2010	3,000,000	3,000,000
5.89% advance, due September 2010	3,000,000	3,000,000
3.82% advance, due September 2012	3,000,000	
	\$ 18,000,000	\$ 16,000,000

The above advances are at a fixed interest rate. Mortgage loans totaling \$28,126,132 at December 31, 2002, were eligible as collateral for these advances under a blanket collateral agreement with the FHLB.

**NOTE 10 - FEDERAL INCOME TAXES**

The provision for federal income taxes consists of the following:

	2002	2001	2000
Current provision (benefit)	\$ 2,906,632	\$ 1,639,756	\$ 1,296,390
Deferred provision (benefit)	(950,494)	1,999,569	(1,170,070)
Cumulative effect of change in accounting principle	(212,989)	215,000	
	\$ 1,743,149	\$ 3,854,325	\$ 126,320

The net deferred tax liability is comprised of the following at year end:

	2002	2001
Deferred tax assets		
Loan origination costs	\$ 182,587	\$ 209,338
Loan mark to market	701,939	402,205
Loan loss reserve	326,612	236,057
Other real estate owned reserve	458,911	189,408
Other	16,575	54,914
	1,686,624	1,091,922
Deferred tax liabilities		
Mortgage servicing rights	(4,169,888)	(4,654,330)
Depreciation	(121,905)	(32,668)
Unrealized gain on securities	(7,131)	(392)
Other	(195,454)	(156,041)
	(4,494,378)	(4,843,431)
Net deferred tax liability	\$ (2,807,754)	\$ (3,751,509)

There was no valuation allowance for deferred taxes in 2002 or 2001.

The difference between the financial statement tax expense and amounts computed by applying the statutory federal rate of 34% to pretax income is reconciled as follows:

	2002	2001	2000
Statutory rate applied to income before taxes	\$ 1,937,402	\$ 3,618,394	\$ 117,849
Add (Deduct)			
Effect of nondeductible expenses	21,557	26,270	18,138

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Cumulative effect of change in accounting principle	(212,989)	215,000	
Other	(2,821)	(5,339)	(9,667)
Income tax expense	\$ 1,743,149	\$ 3,854,325	\$ 126,320

**NOTE 11 LEASES**

Pelican Financial leases office facilities under noncancelable operating leases.

Future minimum lease payments at December 31, 2002 under noncancelable leases are as follows:

2003	\$	967,134
2004		777,744
2005		706,257
2006		418,519
2007		589,313
	\$	3,458,967

For periods ended December 31, 2002, 2001 and 2000, rental expense under operating leases was approximately \$769,000, \$748,000 and \$661,000.

**NOTE 12 - REGULATORY CAPITAL REQUIREMENTS**

Pelican Financial and Pelican National are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possible additional discretionary actions by regulators that, if undertaken, could have a direct material effect on Pelican Financial's consolidated financial statements. Under capital adequacy guidelines, Pelican Financial and Pelican National must meet specific capital guidelines that involve quantitative measures of assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. Capital amounts and prompt corrective action classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 capital (as defined) to average assets (as defined). Management believes, as of December 31, 2002 and 2001, that Pelican Financial and Pelican National meet all capital adequacy requirements to which they are subject and are categorized as well capitalized under the regulatory framework for prompt corrective action. To be categorized as adequately capitalized, Pelican Financial and Pelican National must maintain minimum total risk-based, Tier 1 risk-based, and Tier 1 leverage ratios as set forth in the table below. There are no conditions or events since that date that management believes have changed Pelican Financial's or Pelican National's categories.

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Actual consolidated and Pelican National capital amounts (in thousands) and ratios are as follows:

	Actual		Minimum Required For Capital Adequacy Purposes		Minimum Required To Be Well Capitalized Under Prompt Corrective Action Regulations	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>2002</b>						
Total capital (to risk weighted assets)						
Pelican Financial	\$ 31,499	13.67%	\$ 18,436	8.00%	\$ 23,045	10.00%
Pelican National	15,821	13.11	9,654	8.00	12,067	10.00
Tier 1 capital (to risk weighted assets)						
Pelican Financial	30,437	13.21	9,218	4.00	13,827	6.00
Pelican National	14,759	12.23	4,827	4.00	7,240	6.00
Tier 1 capital (to average assets)						
Pelican Financial	30,437	7.58	16,063	4.00	20,079	5.00
Pelican National	14,759	8.77	6,734	4.00	8,417	5.00
<b>2001</b>						
Total capital (to risk weighted assets)						
Pelican Financial	\$ 27,556	12.15%	\$ 18,149	8.00%	\$ 22,686	10.00%
Pelican National	13,713	14.29	7,678	8.00	9,597	10.00
Tier 1 capital (to risk weighted assets)						
Pelican Financial	26,700	11.77	9,074	4.00	13,612	6.00
Pelican National	12,856	13.40	3,839	4.00	5,758	6.00
Tier 1 capital (to average assets)						
Pelican Financial	26,700	7.12	15,005	4.00	18,757	5.00
Pelican National	12,856	10.21	5,035	4.00	6,294	5.00

Washtenaw is subject to various capital requirements in connection with seller/servicer agreements that the Washtenaw has entered into with secondary market investors. Failure to maintain minimum capital requirements could result in the Washtenaw's inability to originate and service loans for the respective investor and, therefore, could have a direct material effect on the Company's financial statements.

Washtenaw's actual capital amounts and the minimum amounts required for capital adequacy purposes, by investor, are as follows:

	Actual Capital	Minimum Capital Requirements
As of December 31, 2002		

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HUD	\$	17,429,910	\$	1,000,000
FHLMC and FNMA	\$	17,429,910	\$	4,412,388
GNMA	\$	17,429,910	\$	647,786

As of December 31, 2001

HUD	\$	15,977,319	\$	1,000,000
FHLMC and FNMA	\$	15,977,319	\$	2,801,386
GNMA	\$	15,977,319	\$	630,325

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The declaration of dividends by Pelican National is limited to Pelican National's retained net profit for the current and prior two years. As of December 31, 2002 dividends payable to Pelican Financial are limited to approximately \$3,911,116.

Washtenaw has a covenant in its warehouse credit agreement that limits the amount of dividends Washtenaw may pay to Pelican Financial annually. As of December 31, 2002 dividends payable to Pelican Financial are limited to approximately \$5,840,348.

### NOTE 13 - RETIREMENT PLAN

Pelican Financial has a profit sharing plan established under Section 401(k) of the Internal Revenue Code. The plan generally covers employees having at least one year of service. Employees may contribute up to 15% of their compensation. Pelican Financial contributes one-half of the participant's contribution up to 3% of the participant's compensation. Pelican Financial incurred expenses of \$101,045, \$92,471 and \$59,548 relating to the plan during the periods ended December 31, 2002, 2001 and 2000, respectively.

### NOTE 14 - OTHER COMPREHENSIVE INCOME

Other comprehensive income components and related taxes are as follows:

	2002		2001		2000
Unrealized holding gains and losses on available for sale securities	\$ 182,595	\$	49,536	\$	230,949
Less: Reclassification adjustments for gains later recognized in income	162,776				
Net unrealized gains and losses on available for sale securities	19,819		49,536		230,949
Tax effect	(6,739)		(16,842)		(78,523)
Other comprehensive income	\$ 13,080	\$	32,694	\$	152,426

### NOTE 15 - COMMITMENTS AND CONTINGENCIES

In the normal course of business, Pelican Financial enters into commitments to purchase or originate residential mortgage loans. The commitments are short term in nature and, if drawn on by the counterparty, result in a fixed or variable rate loan collateralized by residential real estate. Commitments to make loans are generally made for periods of 90 days or less and may expire without being used. The majority of loans acquired through commitments will be held for sale. Off-balance sheet risk to credit loss exists up to the face amount of these instruments, although no material losses are anticipated. Pelican Financial has committed to lend at a stipulated interest rate and assumes the risk of a subsequent rise in rates prior to the loan funding. Outstanding mortgage commitments approximated \$239,981,000 and \$127,969,000 at December 31, 2002 and 2001 respectively, along with outstanding commitments to make other types of loans totaling \$4,807,000 and \$6,089,000 at December 31, 2002 and 2001. Beginning July 1, 2002, commitments to make residential mortgage loans at specified interest rates (rate lock commitments) are recorded in the financial statements at fair value as described in Note 1. Other loan commitments are not recorded in the financial statements.

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Derivatives such as U.S. Treasury options and forward contracts are used to manage interest rate risk on rate lock commitments and loans held for sale. Forward contracts represent future commitments to deliver securities and whole loans at a specified price and date. The derivatives involve underlying items, such as interest rates, and are designed to transfer risk. Substantially all of these instruments expire within 90 days. Notional amount are amounts



on which calculations and payments are based, but which do not represent credit exposure, as credit exposure is limited to the amounts required to be received or paid. Beginning in 2001, these derivatives were recorded in the financial statements at fair value. Prior to 2001, forward contracts were not recorded in the financial statements and options were carried at the lower of cost or fair value. The notional amounts, fair values and carrying amounts of these derivatives is as follows at December 31:

	2002		2001	
U.S. Treasury Options				
Notional amount	\$		\$	45,000,000
Fair value				82,187
Carrying amount				82,187
Forward Contracts				
Notional amount	\$	232,451,000	\$	241,740,000
Fair value		(2,515,502)		681,601
Carrying amount		(2,515,502)		681,601
Rate Lock Commitments				
Notional amount	\$	239,981,000	\$	127,969,000
Fair value		1,078,740		209,496
Carrying amount		1,078,740		

Forward contracts also contain an element of risk in the event that the counterparties may be unable to meet the terms of such agreements. In the event the parties to all delivery commitments were unable to fulfill their obligations, Pelican Financial would not incur any significant additional cost by replacing the positions at market rates in effect on December 31, 2002. Pelican Financial minimizes its risk of exposure by limiting the counterparties to those major banks and financial institutions that meet established credit and capital guidelines. Management does not expect any counterparty to default on their obligations and therefore, does not expect to incur any cost due to counterparty default.

**NOTE 16 - DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS**

The estimated fair value of Pelican Financial's financial instruments were as follows:

	December 31, 2002		December 31, 2001	
	Carrying Value	Fair Value	Carrying Value	Fair Value
<b>ASSETS</b>				
Cash and cash equivalents	\$ 57,361,935	\$ 57,361,935	\$ 16,884,630	\$ 16,884,630
Accounts receivable, net	7,962,115	7,962,115	7,420,360	7,420,360
Securities available for sale	2,560,305	2,560,305	5,085,142	5,085,142
Federal Reserve and FHLB stock	1,330,000	1,330,000	1,070,000	1,070,000
Loans held for sale and derivatives	192,488,348	196,071,337	231,514,620	233,540,407
Loans receivable, net	104,533,053	107,648,878	94,460,119	96,710,429
Accrued interest receivable	1,791,973	1,791,973	1,259,034	1,259,034
<b>LIABILITIES</b>				
Deposits	(153,733,779)	(156,039,055)	(103,472,410)	(105,064,187)
Due to bank	(34,849,016)	(34,849,016)	(32,604,902)	(32,604,902)
Notes payable	(43,866,403)	(43,866,403)	(71,980,487)	(71,980,487)
Repurchase agreements	(82,987,994)	(82,987,994)	(109,594,673)	(109,594,673)
FHLB Advances	(18,000,000)	(18,468,484)	(16,000,000)	(16,366,827)
Accrued interest payable	(318,562)	(318,562)	(212,705)	(212,705)
<b>OFF-BALANCE SHEET COMMITMENTS</b>				
Commitments to fund residential mortgage loans at fixed rates	N/A	N/A		209,496

The methods and assumptions used to estimate the fair value are described as follows.

Carrying amount is the estimated fair value for cash and cash equivalents, Federal Reserve and FHLB stock, short-term borrowings, accounts receivable and payable, demand deposits, due to bank, notes payable and repurchase agreements. Security fair values and US Treasury Options are based on market prices or dealer quotes, and if no such information is available, on the rate and term of the security and information about the issuer. For fixed rate loans or deposits and for variable rate loans or deposits with infrequent repricing or repricing limits, fair value is based on discounted cash flows using current market rates applied to the estimated life and credit risk. Fair value of loans held for sale is based on sales commitments or secondary market quotes for the related loans or similar loans. Fair value of FHLB Advances is based on the current rates for similar financing. The fair value of off-balance-sheet items is based on the current fees or cost that would be charged to enter into or terminate such arrangements.

## NOTE 17 LITIGATION AND CLAIMS

On November 4, 1994, Washtenaw was named as a defendant in a class action lawsuit relating to its method of calculating finance charges in lending disclosures required by the Federal Truth in Lending Act ( TILA ). The complaint was subsequently amended to remove the TILA claim and add a claim under the Real Estate Settlement Procedures Act ( RESPA ), a request for declaratory judgment, and a fraud claim. The amended complaint alleges that the yield spread premium payments from Washtenaw to mortgage brokers were either payments for the referral of business, or duplicative payments. The suit seeks unspecified damages. On July 29, 1998, the court denied class certification. However, at the request of the plaintiff, the court permitted the plaintiff to refile the motion for class certification. On September 3, 1999, the court issued a stay of the proceedings until the U.S. Court of Appeals for the Eleventh Circuit makes a decision on four similar cases before it. The U.S. Court of Appeals for the Eleventh Circuit granted class certification for one of the cases. However, since that time, HUD issued a policy statement on October 18, 2001 related to this matter. As a result, the court issued another stay until the Eleventh Circuit determines the effect of HUD's 2001 policy statement on the four cases it has before it. The Eleventh Circuit Court reversed its decision to grant class certification on September 18, 2002 and subsequently denied class certification on the other cases it was scheduled to hear. On December 12, 2002, the court denied the plaintiffs motion for reconsideration of class certification. A trial has been set for June 2003 on plaintiff's individual claims. There are two similar lawsuits in process against Washtenaw that are also affected by the HUD ruling. Pelican Financial believes that Washtenaw is and has been in compliance with applicable federal and state laws. At this time, management cannot express an opinion on the impact of these cases or the ultimate outcome of this matter and no liability has been established at December 31, 2002.

In the normal course of business Washtenaw sells mortgage loan servicing rights. As part of this process, Washtenaw is required to forward certain loan documents to the purchaser of the mortgage loan servicing rights. These documents include the final title policy, the recorded mortgage and the assignment of mortgage, and the ability to forward these documents is dependent upon the involvement of third parties. During 2002, Washtenaw was billed nearly \$2.5 million in penalties for failure to deliver documents under one sales contract. The contract states that Washtenaw will not be penalized if the failure to deliver is due to events beyond their control and Washtenaw has exercised a reasonable good faith effort to fulfill its obligations. Washtenaw has disputed these penalty assessments and is of the opinion that it has not violated any of the terms of the contract. No legal proceedings have been commenced related to this claim. Washtenaw continues to pursue the resolution of all remaining documents. Since Washtenaw believes it has complied with the terms of the contract and that it will resolve all remaining document exceptions, no penalties have been paid and no liability has been established at December 31, 2002.

## NOTE 18 STOCK OPTIONS, STOCK APPRECIATION RIGHTS AND WARRANTS

Pelican Financial maintains a Stock Option and Incentive Plan (the Plan ). Pursuant to the Plan, 440,000 shares (adjusted for stock dividends and splits) of Pelican Financial's common stock were made available for grant through stock options to key employees and non-employee directors of Pelican Financial, Washtenaw and Pelican National. Each option granted under the Plan vests as specified by the Stock Option Committee and has a term of not more than ten years. The exercise price of options granted is at least equal to market value at the date of grant, and, therefore, no compensation expense has been recorded for options granted.

The Plan also provides for granting of stock appreciation rights ( SARS ). SARS may be granted in connection with any or all of the stock options that may be granted subject to certain conditions and limitations imposed by the Stock Option Committee. The exercise of a SAR will entitle the holder to payment from Pelican Financial of an amount equal to the difference between the fair value of such shares on the date the SAR was originally granted and the fair value of such shares at the exercise date of the SAR. This payment may be made in cash, in shares or partly in each. To date, no SARs have been granted.



All outstanding awards shall become immediately exercisable in the event of a change in control of Pelican Financial.

The following is a summary of stock option activity for the years ended December 31 (adjusted for stock dividends and splits):

	2002		2001		2000	
	Options	Weighted Average Exercise Price	Options	Weighted Average Exercise Price	Options	Weighted Average Exercise Price
Outstanding beginning of year	244,675	\$ 5.28	244,200	\$ 5.20	370,975	\$ 5.35
Granted	5,000	7.00	9,000	5.50	5,500	3.30
Exercised	(37,730)	4.19	(1,100)	3.30		
Forfeited	(5,995)	6.36	(7,425)	4.38	(132,275)	5.89
Outstanding end of year	205,950	\$ 5.28	244,675	\$ 5.28	244,200	\$ 5.20
Exercisable at end of year	113,270	\$ 5.50	90,310	\$ 5.24	63,580	\$ 4.82

Options outstanding at December 31, 2002 have a weighted average life of 6.80 years, with exercise prices ranging from \$3.41 to \$7.00.

The Company issued stock warrants in connection with its initial public offering in 1999, and the warrants became exercisable one year after the offering. During 2001 and 2000, there were 52,800 warrants outstanding at an exercise price of \$7.64 (as adjusted for stock dividends and splits). During 2002, 26,400 warrants were exercised leaving 26,400 outstanding. The remaining warrants have a life of two years. The warrants were anti-dilutive for all periods presented.

**NOTE 19 - EARNINGS PER SHARE**

The following summarizes the computation of basic and diluted earnings per share. Weighted average shares have been restated for all stock splits.

	2002	2001	2000
<b>Basic earnings per share</b>			
Net income	\$ 3,742,104	\$ 7,003,010	\$ 220,295
Weighted average shares outstanding	4,420,938	4,392,570	4,392,120
Basic earnings per share	\$ 0.85	\$ 1.59	\$ 0.05
<b>Diluted earnings per share</b>			
Net income	\$ 3,742,104	\$ 7,003,010	\$ 220,295
Weighted average shares outstanding	4,420,938	4,392,570	4,392,120
Dilutive effect of stock options and warrants	37,425	15,287	
Diluted average shares outstanding	4,458,363	4,407,857	4,392,120
Diluted earnings per share	\$ 0.84	\$ 1.59	\$ 0.05

**NOTE 20 - SEGMENT INFORMATION**

Pelican Financial's operations include two primary segments: mortgage banking and retail banking. The mortgage banking segment involves the origination and purchase of single-family residential mortgage loans in approximately 40 states; the sale of such loans in the secondary market, generally on a pooled and securitized basis; and the servicing of mortgage loans for investors. The retail banking segment involves attracting deposits from the general public and using such funds to originate consumer, commercial, commercial real estate, residential construction, and single-family residential mortgage loans, from its offices in Naples and Fort Myers, Florida.

Pelican Financial's reportable segments are its two subsidiaries. Washtenaw comprises the mortgage banking segment, with gains on sales of mortgage servicing rights (MSR) and loans, as well as loan servicing income accounting for its primary revenues. Pelican National comprises the retail banking segment, with net interest income from loans, investments and deposits accounting for its primary revenues.

The following segment financial information has been derived from the internal financial statements of Washtenaw and Pelican National, which are used by management to monitor and manage the financial performance of Pelican Financial. The accounting policies of the two segments are the same as those described in the summary of significant accounting policies. The evaluation process for segments does not include holding company income and expense. Holding company amounts are the primary difference between segment amounts and consolidated totals, and are reflected in the "Other" column below, along with minor amounts to eliminate transactions between segments.



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Dollars in thousands

	Mortgage Banking	Retail Banking	Other	Consolidated Totals
<b><u>Year Ended December 31, 2002</u></b>				
Net interest income	\$ 5,807	\$ 6,566	\$ (21)	\$ 12,352
Gain on sales of MSR and loans, net	25,012	370		25,382
Servicing income	6,117	11		6,128
Noncash items:				
Provision for loan losses		300		300
MSR amortization & valuation	13,148	13		13,161
Provision for income taxes	948	985	(190)	1,743
Segment profit before cumulative effect of accounting change	1,790	1,908	(369)	3,329
Segment assets	204,257	186,688	(5,247)	385,698
<b><u>Year Ended December 31, 2001</u></b>				
Net interest income	\$ 6,286	\$ 5,185	\$ (96)	\$ 11,375
Gain on sales of MSR and loans, net	26,491	163	(231)	26,423
Servicing income	2,712	3		2,715
Noncash items:				
Provision for loan losses		562		562
MSR amortization & valuation	4,180	8		4,188
Provision for income taxes	3,722	395	(263)	3,854
Segment profit before cumulative effect of accounting change	7,174	759	(510)	7,423
Segment assets	241,476	133,310	(232)	374,554
<b><u>Year Ended December 31, 2000</u></b>				
Net interest income	\$ 1,815	\$ 4,669	\$ (178)	\$ 6,306
Gain on sales of MSR and loans	7,015	172		7,187
Servicing income	2,610	5		2,615
Noncash items:				
Provision for loan losses		257		257
MSR amortization & valuation	2,077	4		2,081
Provision for income taxes	(323)	644	(195)	126
Segment profit before cumulative effect of accounting change	(646)	1,243	(377)	220
Segment assets	95,640	106,714	(1,118)	201,236



**NOTE 21 - PELICAN FINANCIAL, INC. (PARENT COMPANY ONLY) CONDENSED FINANCIAL INFORMATION****CONDENSED BALANCE SHEETS**

	2002	2001
ASSETS		
Cash and cash equivalents	\$ 17,935	\$ 261,499
Investment in Washtenaw	17,840,348	16,560,648
Investment in Pelican National	14,779,352	12,857,936
Other assets	352,919	346,724
Total assets	\$ 32,990,554	\$ 30,026,807
LIABILITIES AND SHAREHOLDERS' EQUITY		
Notes payable	\$ 791,667	\$ 1,294,667
Accrued expenses and other liabilities	237,911	401,546
Shareholders' equity	31,960,976	28,330,594
Total liabilities and shareholders' equity	\$ 32,990,554	\$ 30,026,807

**CONDENSED STATEMENTS OF INCOME  
AND COMPREHENSIVE INCOME**

	<b>2002</b>		<b>2001</b>		<b>2000</b>	
Dividends from Washtenaw	\$	923,603	\$	3,114,001	\$	386,229
Non interest expense		584,223		549,733		571,745
Income (loss) before income tax and undistributed subsidiary income		339,830		2,564,268		(185,516)
Income tax benefit		198,119		186,547		194,455
Equity in undistributed subsidiary income		3,188,036		4,399,082		211,356
Net income		3,725,535		7,149,897		220,295
Unrealized gain (loss) on securities, net of tax and classification effects		13,080		32,694		152,426
Comprehensive income	\$	3,738,615	\$	7,182,591	\$	372,721

Parent company shareholders' equity, net income and comprehensive income differ from consolidated amounts due to the effect of intercompany loan sales.



## CONDENSED STATEMENTS OF CASH FLOWS

	2002	2001	2000
<b>Cash flows from operating activities</b>			
Net income	\$ 3,725,535	\$ 7,149,897	\$ 220,295
Adjustments			
Equity in undistributed subsidiary income	(3,188,036)	(4,399,082)	(211,356)
Change in other assets	(6,195)	48,419	(144,372)
Change in other liabilities	(163,635)	166,937	98,067
Net cash (used) by operating activities	367,669	2,966,171	(37,366)
<b>Cash flows from financing activities</b>			
Cash dividends	(266,334)	(219,660)	
Contribute capital to affiliates		(2,000,000)	
Proceeds from exercise of stock options	158,101	3,586	
Decrease in note payable due on demand	(503,000)	(497,000)	(208,333)
Net cash provided (used) by financing activities	(611,233)	(2,713,074)	(208,333)
Net change in cash and cash equivalents	(243,564)	253,097	(245,699)
Cash and cash equivalents at beginning of year	261,499	8,402	254,101
<b>Cash and cash equivalents at end of year</b>	\$ 17,935	\$ 261,499	\$ 8,402

**NOTE 22 QUARTERLY FINANCIAL DATA (UNAUDITED)**

			Income/(Loss) Before Cumulative Effect of Change in Accounting Principle	Earnings/(Loss) Per Share Before Cumulative Effect  of Change in Accounting Principle		
	Interest Income	Net Interest Income		Basic	Fully Diluted	Net Income
<u>2002</u>						
First Quarter	\$ 6,155,201	\$ 3,601,352	\$ 3,290,324	\$ 0.75	\$ 0.74	\$ 3,290,324
Second Quarter	4,632,836	2,508,343	(1,079,352)	(0.24)	(0.24)	(1,079,352)
Third Quarter	5,070,366	2,739,224	(917,466)	(0.20)	(0.20)	(504,017)
Fourth Quarter	6,055,312	3,502,976	2,035,149	0.45	0.45	2,035,149
<u>2001</u>						
First Quarter	\$ 5,272,078	\$ 2,032,350	\$ 225,893	\$ 0.06	\$ 0.06	\$ (194,602)
Second Quarter	6,562,866	2,719,709	2,349,540	0.53	0.53	2,349,540
Third Quarter	6,223,681	2,889,996	834,455	0.19	0.19	834,455
Fourth Quarter	6,537,006	3,733,268	4,013,617	0.91	0.91	4,013,617

The large fluctuations in net income during 2001 and 2002 are the result of declining mortgage interest rates resulting in fluctuations in loan sale volume, loan servicing right valuation adjustments and derivative fair value adjustments.

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

None.

**PART III**

**Item 10. Directors and Executive Officers of the Registrant**

The information contained under the caption Information with Respect to Nominees for Director, Directors Continuing in Office, and Executive Officers in Pelican Financial's Proxy Statement for the annual meeting of stockholders to be held April 24, 2003 is incorporated herein by reference.

**Item 11. Executive Compensation**

The information contained under the caption Compensation of Directors and Executive Officers in the Proxy Statement is incorporated herein by reference.

**Item 12. Securities Ownership of Certain Beneficial Owners and Management**

(a) Security Ownership of Certain Beneficial Owners.

Information required by this item is incorporated herein by reference to the section captioned Voting Securities and Principal Holders Thereof in the Proxy Statement.

(b) Security Ownership of Management.

Information required by this item is incorporated herein by reference to the section captioned Information with Respect to Nominees for Director, Directors Continuing in Office, and Executive Officers in the Proxy Statement.

(c) Changes in Control.

Management of Pelican Financial knows of no arrangements, including any pledge by any person of securities of Pelican Financial, the operation of which may at a subsequent date result in a change in control of the Registrant.

**Item 13. Certain Relationships and Related Transactions**

The information contained in the Proxy Statement under the caption Certain Relationships and Related Transactions is incorporated herein by reference.

**Item 14. Controls and Procedures**

The Chief Executive Officer and the Chief Financial Officer of the Company (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of a date within 90 days prior to the date of the filing of this report, that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the company in the reports filed or submitted by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

The Company's management, including the CEO and CFO, does not expect that its disclosure controls or its internal controls and procedures for financial reporting will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, control may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of such evaluation.

**Item 15. Principal Accounting Fees and Services**

See Proxy Statement.

**PART IV**

**Item 16. Exhibits, List and Reports on Form 8-K**

(a) Exhibits are either attached as part of this Report or incorporated by reference herein.

<b>Exhibit Number</b>	<b>Description</b>
3.1	Certificate of Incorporation of Pelican Financial, Inc.(1)
3.2	Bylaws of Pelican Financial, Inc.(1)
4	Form of Common Stock Certificate of Pelican Financial, Inc.(1)
10.1	Employment Agreement with Michael D. Surgen(1)
10.2	Pelican Financial, Inc. Stock Option and Incentive Plan and Forms of Agreements(1)
10.3	Master Agreement between Federal National Mortgage Association and Washtenaw Mortgage Corporation dated December 21, 1998(1)
21	Subsidiaries of the Registrant(1)
23	Consent of Crowe, Chizek and Company LLP

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(1) Incorporated by reference to Exhibit bearing the same number in Pelican Financial's Registration Statement on Form S-1, filed on April 22, 1999, as amended (Reg. No. 333-76841).

(b) Reports on Form 8-K

None.



CONSENT OF INDEPENDENT AUDITORS

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 of Pelican Financial, Inc of our Report of Independent Auditors dated February 21, 2003, relating to the consolidated balance sheets of Pelican Financial, Inc. as of December 31, 2002 and 2001, and the related consolidated statements of income, shareholders' equity and cash flows for each of the three years in the period ended December 31, 2002, which report appears in the Pelican Financial, Inc. annual report on Form 10-K for the year ended December 31, 2002.

Crowe, Chizek and Company LLP

Grand Rapids, Michigan  
March 25, 2003

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PELICAN FINANCIAL, INC.

March 25, 2003

By:

/s/ Charles C. Huffman  
Charles C. Huffman  
President, Chief Executive Officer and Director  
(Duly Authorized Representative)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signatures	Title	Date
/s/ Charles C. Huffman Charles C. Huffman (Principal Executive Officer)	President, Chief Executive Officer, and Chairman of the Board	March 25, 2003
/s/ Howard M. Nathan Howard M. Nathan (Principal Financial and Accounting Officer)	Chief Financial Officer and Director	March 25, 2003
/s/ Ralieggh E. Allen, Jr. Raleigh E. Allen, Jr.	Director	March 25, 2003
/s/ Brenda L. Jones Brenda L. Jones	Director	March 25, 2003
/s/ Timothy J. Ryan Tim Ryan	Director	March 25, 2003
/s/ S. Lynn Stokes S. Lynn Stokes	Director	March 25, 2003

/s/ Michael D. Surgen  
Michael D. Surgen

Director

March 25, 2003

Certification of Principal Executive Officer

I, Charles C. Huffman, certify that:

- 1) I have reviewed this annual report on Form 10-K of Pelican Financial, Inc.;
- 2) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3) Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4) The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5) The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6) The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 25, 2003

/s/ Charles C. Huffman  
President and Chief Executive Officer

Certification of Principal Financial Officer

I, Howard M. Nathan, certify that:

- 7) I have reviewed this annual report on Form 10-K of Pelican Financial, Inc.;
- 8) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 9) Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 10) The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
- a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
- c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 11) The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and

12) The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 25, 2003

/s/ Howard M. Nathan

Vice President and Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350

AS ADOPTED PURSUANT TO

SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

This certification is intended to accompany the Annual Report of Pelican Financial, Inc. (the Company ) on Form 10-K for the period ended December 31, 2002, as filed with the Securities and Exchange Commission on the date hereof (the Report ), and is given solely for the purpose of satisfying the requirements of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. The undersigned, in my capacity as set forth below, hereby certifies that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Howard M. Nathan  
Vice President and Chief Financial Officer

Date: March 25, 2003



CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350

AS ADOPTED PURSUANT TO

SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

This certification is intended to accompany the Annual Report of Pelican Financial, Inc. (the Company ) on Form 10-K for the period ended December 31, 2002, as filed with the Securities and Exchange Commission on the date hereof (the Report ), and is given solely for the purpose of satisfying the requirements of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. The undersigned, in my capacity as set forth below, hereby certifies that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Charles C. Huffman  
President and Chief Executive Officer

Date: March 25, 2003