

BANK ONE CORP
Form 10-Q
November 06, 2003

**BANK ONE CORPORATION
INDEX TO FINANCIAL REVIEW**

| | |
|-----------|---|
| 1 | Five Quarter Summary of Selected Financial Information |
| 2 | Forward-Looking Statements |
| 2 | Application of Critical Accounting Policies |
| 2 | Summary of Results |
| 7 | Business Segment Results |
| 7 | Business Segment Results and Other Data |
| 30 | Balance Sheet Analysis |
| 30 | Risk Management |
| 31 | Liquidity Risk Management |
| 31 | Market Risk Management |
| 34 | Credit Portfolio Composition |
| 37 | Asset Quality |
| 39 | Allowance for Credit Losses |
| 42 | Derivative Financial Instruments |
| 43 | Loan Securitizations and Off-Balance Sheet Activities |
| 46 | Capital Management |
| 50 | Consolidated Financial Statements |
| 54 | Notes to Consolidated Financial Statements |
| 64 | Selected Statistical Information |
| 67 | Report of Management |
| 68 | Review Report of Independent Public Accountants |

FIVE QUARTER SUMMARY OF SELECTED FINANCIAL INFORMATION
Bank One Corporation and Subsidiaries

Three Months Ended

| <i>(In millions, except per share data, ratios, and headcount)</i> | September 30 2003 | June 30 2003 | March 31 2003 | December 31 2002 | September 30 2002 |
|--|----------------------|-----------------|------------------|---------------------|----------------------|
| INCOME STATEMENT DATA: | | | | | |
| Total revenue, net of interest expense | \$ 4,084 | \$ 4,072 | \$ 3,943 | \$ 4,197 | \$ 4,154 |
| Net interest income | 2,086 | 1,970 | 1,984 | 2,144 | 2,188 |
| Net interest income- fully taxable-equivalent basis ("FTE") (1) | 2,127 | 2,009 | 2,021 | 2,180 | 2,226 |
| Noninterest income | 1,998 | 2,102 | 1,959 | 2,053 | 1,966 |
| Provision for credit losses | 416 | 461 | 496 | 628 | 587 |
| Noninterest expense | 2,421 | 2,403 | 2,297 | 2,371 | 2,404 |
| Income from continuing operations, net of taxes | 874 | 847 | 811 | 832 | 813 |
| Income from discontinued operations, net of taxes (2) | 9 | 9 | 7 | 10 | 10 |
| Net income | 883 | 856 | 818 | 842 | 823 |
| PER COMMON SHARE DATA: | | | | | |
| Basic earnings per share | | | | | |
| Income from continuing operations, net | \$ 0.78 | \$ 0.75 | \$ 0.70 | \$ 0.72 | \$ 0.70 |
| Income from discontinued operations, net | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 |
| Net income | \$ 0.79 | \$ 0.76 | \$ 0.71 | \$ 0.73 | \$ 0.71 |
| Diluted earnings per share | | | | | |
| Income from continuing operations, net | 0.78 | 0.74 | 0.70 | 0.71 | 0.69 |
| Income from discontinued operations, net | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 |
| Net income | \$ 0.79 | \$ 0.75 | \$ 0.71 | \$ 0.72 | \$ 0.70 |
| Cash dividends declared | 0.25 | 0.21 | 0.21 | 0.21 | 0.21 |
| Book value | 20.05 | 19.70 | 19.44 | 19.28 | 18.79 |
| BALANCE SHEET DATA - ENDING BALANCES: | | | | | |
| Loans | \$ 141,710 | \$ 144,583 | \$ 144,747 | \$ 148,125 | \$ 150,389 |
| Total assets | 290,006 | 299,463 | 287,864 | 277,383 | 274,187 |
| Deposits | 163,411 | 172,015 | 167,075 | 170,008 | 164,036 |
| Long-term debt (3) | 44,225 | 46,070 | 44,950 | 43,234 | 42,481 |
| Common stockholders' equity | 22,411 | 22,257 | 22,316 | 22,440 | 21,925 |
| Total stockholders' equity | 22,411 | 22,257 | 22,316 | 22,440 | 21,925 |
| CREDIT QUALITY RATIOS: | | | | | |
| Annualized net charge-offs to average loans | 1.50% | 1.35% | 1.35% | 1.65% | 1.55% |
| Allowance to period end loans | 3.34 | 3.35 | 3.31 | 3.20 | 3.17 |
| Nonperforming assets to related assets (4) | 2.06 | 2.28 | 2.38 | 2.38 | 2.48 |
| FINANCIAL PERFORMANCE: | | | | | |
| Return on average assets | 1.24% | 1.24% | 1.22% | 1.24% | 1.24% |
| Return on average common equity | 15.8 | 15.3 | 14.7 | 15.0 | 14.8 |
| Net interest margin | 3.45 | 3.37 | 3.45 | 3.65 | 3.83 |
| Efficiency ratio (5) | 58.7 | 58.5 | 57.7 | 56.0 | 57.3 |
| CAPITAL RATIOS: | | | | | |
| Risk-based capital: | | | | | |
| Tier 1 | 9.8% | 9.7% | 10.0% | 9.9% | 9.5% |
| Total | 13.5 | 13.6 | 13.8 | 13.7 | 13.0 |

Three Months Ended

| | 8.4 | 8.7 | 8.9 | 8.9 | 9.0 |
|-----------------------------|----------|----------|----------|----------|----------|
| Leverage | | | | | |
| COMMON STOCK DATA: | | | | | |
| Average shares outstanding: | | | | | |
| Basic | 1,115 | 1,132 | 1,148 | 1,157 | 1,162 |
| Diluted | 1,124 | 1,140 | 1,156 | 1,166 | 1,171 |
| Stock price, quarter-end | \$ 38.65 | \$ 37.18 | \$ 34.62 | \$ 36.55 | \$ 37.40 |
| Headcount | 71,240 | 72,323 | 74,077 | 73,685 | 73,535 |

- (1) Net interest income-FTE includes tax equivalent adjustments of \$41 million, \$39 million, \$37 million, \$36 million and \$38 million for the quarters ended September 30, 2003, June 30, 2003, March 31, 2003, December 31, 2002 and September 30, 2002, respectively.
- (2) As a result of the Corporation's announced agreement to sell its corporate trust services business, the results of these operations are reported as discontinued.
- (3) Includes trust preferred securities.
- (4) Related assets consist of loans outstanding, including loans held for sale, and other real estate owned.
- (5) The efficiency ratio is based on income from continuing operations. Prior periods have been recalculated to conform with the current period presentation.

1

FORWARD-LOOKING STATEMENTS

Management's Discussion and Analysis included herein contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. In addition, Bank One Corporation and its subsidiaries (the Corporation) may make or approve certain statements in future filings with the Securities and Exchange Commission (the Commission), in press releases, and in oral and written statements made by or with the Corporation's approval that are not statements of historical fact and may constitute forward-looking statements. Forward-looking statements may relate to, without limitation, the Corporation's financial condition, results of operations, plans, objectives, future performance or business.

Words such as believes, anticipates, expects, intends, plans, estimates, targeted and similar expressions are intended to identify forward-looking statements but are not the only means to identify these statements.

Forward-looking statements involve risks and uncertainties. Actual conditions, events or results may differ materially from those contemplated by a forward-looking statement. Factors that could cause this difference many of which are beyond the Corporation's control include the following, without limitation:

- Local, regional and international business or economic conditions may differ from those expected.
- The effects of and changes in trade, monetary and fiscal policies and laws, including the Federal Reserve Board's interest rate policies, may adversely affect the Corporation's business.
- The timely development and acceptance of new products and services may be different than anticipated.
- Technological changes instituted by the Corporation and by persons who may affect the Corporation's business may be more difficult to accomplish or more expensive than anticipated or may have unforeseen consequences.
- Acquisitions and integration of acquired businesses may be more difficult or expensive than expected.
- The ability to increase market share and control expenses may be more difficult than anticipated.
- Competitive pressures among financial services companies may increase significantly.
- Changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) may adversely affect the Corporation or its business.
- Changes in accounting policies and practices, as may be adopted by regulatory agencies, the Public Company Accounting Oversight Board and the Financial Accounting Standards Board, may affect expected financial reporting.
- The costs, effects and outcomes of litigation may adversely affect the Corporation or its business.
- The Corporation may not manage the risks involved in the foregoing as well as anticipated.

Forward-looking statements speak only as of the date they are made. The Corporation undertakes no obligation to update any forward-looking statement to reflect subsequent circumstances or events.

APPLICATION OF CRITICAL ACCOUNTING POLICIES

Edgar Filing: BANK ONE CORP - Form 10-Q

Generally accepted accounting principles are complex and require management to apply significant judgments to various accounting, reporting and disclosure matters. Management of the Corporation must use assumptions and estimates to apply these principles where actual measurement is not possible or practical. Changes in such estimates may have a significant impact on the financial statements. For a complete discussion of the Corporation's significant accounting policies, see Notes to the Consolidated Financial Statements in the Corporation's 2002 Annual Report on pages 84-108. Certain policies are considered critical because they are highly dependent upon subjective or complex judgments, assumptions and estimates. Management has reviewed the application of these policies with the Audit and Risk Management Committee of the Corporation's Board of Directors. For a discussion of the assumptions used to value the August 2003 stock option grant see Note 12, Stock-Based Compensation. For a discussion of applying critical accounting policies, see Application of Critical Accounting Policies beginning on page 35 in the Corporation's 2002 Annual Report.

SUMMARY OF RESULTS

(All comparisons are to the same period in the prior year unless otherwise specified.)

This quarter the Corporation purchased key business components of Zurich Life, a U.S. life and annuity operation of Zurich Financial Services Group. For a discussion of this purchase, see page 56. The results of operations for Zurich Life from September 1 to September 30, 2003 are included in the Corporation's consolidated financial statements for the three and nine months ended September 30, 2003.

2

Net income was \$883 million, or \$0.79 per diluted share. This compares to net income of \$823 million, or \$0.70 per diluted share. For the nine months ended September 30, 2003, net income totaled \$2.6 billion, or \$2.25 per diluted share. This compares to net income of \$2.5 billion, or \$2.08 per diluted share.

Net Interest Income

Net interest income represents the spread on interest earning assets over interest bearing liabilities, including loan fees, cash interest collections on nonaccrual loans, dividend income, interest reversals, and income or expense on derivatives used to manage interest rate risk. Net interest income was \$2.1 billion, a decrease of \$102 million, or 5%. Net interest margin decreased to 3.45% from 3.83%. For the first nine months of 2003, net interest income was \$6.0 billion, a decrease of \$371 million, or 6%. Net interest margin for the same period decreased to 3.42% from 3.80%. For both the third quarter and the first nine months of 2003, the decline in net interest income and margin generally resulted from actions taken in 2002 to position the balance sheet more defensively for rising interest rates. In 2002, the Corporation extended the duration of liabilities and repositioned the treasury investment portfolio, which reduced net interest income in 2003 due to the lower rate environment. See Note 8, Interest Income and Interest Expense, for further details of the components of net interest income.

Noninterest Income

Noninterest income of \$2.0 billion increased \$32 million, and as a percentage of total revenue increased to 48.9% from 47.3%. This increase was primarily due to net gains in the investment portfolio, higher capital markets revenue and higher deposit service charges, offset by losses on the credit derivatives hedge portfolio.

For the first nine months of 2003, noninterest income of \$6.1 billion was essentially flat. Losses on the credit derivatives hedge portfolio and lower income derived from securitized loans, were mostly offset by the net gains from investment securities. The components of noninterest income for the periods indicated were:

| <i>(Dollars in millions)</i> | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|--|---------------------------------|--------|--------|---------|--------------------------------|----------|---------|---------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| | | | Amount | Percent | | | Amount | Percent |
| Banking fees and commissions | \$ 441 | \$ 410 | \$ 31 | 8% | \$ 1,339 | \$ 1,363 | \$ (24) | (2)% |
| Credit card revenue | 974 | 976 | (2) | - | 2,736 | 2,847 | (111) | (4) |
| Service charges on deposits | 433 | 409 | 24 | 6 | 1,229 | 1,178 | 51 | 4 |
| Fiduciary and investment management fees | 164 | 159 | 5 | 3 | 485 | 488 | (3) | (1) |
| Investment securities gains (losses) | 68 | (29) | 97 | N/M | 289 | 49 | 240 | N/M |
| Trading gains (losses) | 23 | 143 | (120) | (84) | (49) | 234 | (283) | N/M |

Noninterest Income

Edgar Filing: BANK ONE CORP - Form 10-Q

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|-------------------------------------|---------------------------------|----------|-------|-----|--------------------------------|----------|---------|-----|
| Other income (loss) | (105) | (102) | (3) | (3) | 30 | (32) | 62 | N/M |
| Total noninterest income | \$ 1,998 | \$ 1,966 | \$ 32 | 2 | \$ 6,059 | \$ 6,127 | \$ (68) | (1) |
| Noninterest income to total revenue | 48.9% | 47.3% | 1.6% | | 50.1% | 48.9% | 1.2% | |

Quarterly Results

Banking fees and commissions of \$441 million increased \$31 million, or 8%. Increased asset-backed, syndication and fixed income origination fees, premiums and commissions on insurance products related to the Zurich Life acquisition, and improved investment sales in the Retail line of business were the primary drivers of this increase. Partially offsetting these were lower fees resulting from the elimination of teller service fees.

Service charges on deposits of \$433 million increased \$24 million, or 6%, resulting from higher Retail deposit service charges.

Net securities gains from the investment portfolios were \$68 million, compared to net securities losses of \$29 million, an increase of \$97 million. This increase primarily arose from the sale by One Equity Partners LLC of its controlling interest in Ability One Products Corp. and the overall performance of the principal investments portfolio, partially offset by security losses in the treasury investment portfolio.

3

In the third quarter, trading produced gains of \$23 million, a decrease of \$120 million, or 84%, from trading gains of \$143 million. This decrease resulted from the decline in the fair value of the credit derivatives portfolio, which is used to hedge the commercial loan portfolio and limit exposures to specific credits, partially offset by increased derivatives trading revenue.

Year-to-Date Results

Banking fees and commissions of \$1.3 billion decreased \$24 million, or 2%. This decrease was the result of lower fees from the intentional reduction of non-branded ATM machines and elimination of the teller service fee, partially offset by the increase in asset-backed origination fees.

Credit card revenue of \$2.7 billion decreased by \$111 million, or 4%, driven by a lower margin on securitized loans, offset by higher interchange fees from increased card usage volume.

Service charges on deposits of \$1.2 billion increased by \$51 million, or 4%. This increase stemmed from higher Retail deposit service charges.

Net investment securities gains from treasury activities and the principal investment portfolios were \$289 million, an increase of \$240 million. This increase was primarily a result of a gain on the sale of an investment held in the principal investment portfolio. Valuation adjustments included in each period's net securities gains were a result of changes in the value of principal investments, the interest rate environment and economic conditions.

Trading losses of \$49 million decreased \$283 million from trading gains of \$234 million. This decrease was primarily the result of losses on the credit derivatives portfolio used to hedge the commercial loan portfolio and limit exposures for specific credits, partially offset by greater interest rate derivatives and foreign exchange trading revenue.

Other income of \$30 million increased \$62 million, primarily the result of gains associated with the sale of commercial loans and securities acquired in satisfaction of debt, and an increase in securitization activity.

4

Edgar Filing: BANK ONE CORP - Form 10-Q

Noninterest Expense

Total noninterest expense of \$2.4 billion increased \$17 million. The components of noninterest expense for the periods indicated were:

| <i>(Dollars in millions)</i> | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|-----------------|--------------|----------|--------------------------------|-----------------|----------------|------------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| | | | Amount | Percent | | | Amount | Percent |
| Salaries and employee benefits: | | | | | | | | |
| Salaries | \$ 1,031 | \$ 962 | \$ 69 | 7% | \$ 3,053 | \$ 2,806 | \$ 247 | 9% |
| Employee benefits | 162 | 159 | 3 | 2 | 526 | 491 | 35 | 7 |
| Total salaries and employee benefits | 1,193 | 1,121 | 72 | 6 | 3,579 | 3,297 | 282 | 9 |
| Occupancy | 175 | 158 | 17 | 11 | 505 | 485 | 20 | 4 |
| Equipment | 119 | 107 | 12 | 11 | 347 | 308 | 39 | 13 |
| Outside service fees and processing | 290 | 302 | (12) | (4) | 838 | 969 | (131) | (14) |
| Marketing and development | 253 | 292 | (39) | (13) | 694 | 828 | (134) | (16) |
| Telecommunication | 58 | 74 | (16) | (22) | 160 | 308 | (148) | (48) |
| Intangible amortization | 34 | 32 | 2 | 6 | 98 | 94 | 4 | 4 |
| Other expense | 299 | 318 | (19) | (6) | 900 | 949 | (49) | (5) |
| Total noninterest expense before restructuring-related reversals | 2,421 | 2,404 | 17 | 1 | 7,121 | 7,238 | (117) | (2) |
| Restructuring-related reversals | - | - | - | - | - | (63) | 63 | N/M |
| Total noninterest expense | \$ 2,421 | \$ 2,404 | \$ 17 | 1 | \$ 7,121 | \$ 7,175 | \$ (54) | (1) |
| Headcount | 71,240 | 73,535 | (2,295) | (3) | | | | |
| Efficiency ratio | 58.7% | 57.3% | 1.4% | | 58.3% | 56.7% | 1.6% | |

Quarterly Results

Salaries and employee benefits increased \$72 million, or 6%. Higher volume-based commissions incurred by Retail and increased stock option expense for the Corporation contributed to increased compensation levels. Stock option expense includes a new grant for 2003 as well as the amortization expense of the 2002 grant. Overall employee benefits expense also increased. These increases were partially offset by a reduction in headcount.

Occupancy expense increased \$17 million, or 11%. A combination of increased rent and other occupancy expenses, as well as branch expansion costs incurred by Retail, were the main contributing factors.

Equipment expense increased \$12 million, or 11%, as additional depreciation expense was incurred on fixed assets acquired in the Corporation's systems conversion efforts.

Marketing and development expense decreased \$39 million, or 13%. This decrease was primarily the result of lower advertising expenditures for Card Services, partially offset by an increase in Retail's marketing spend.

Telecommunications expense decreased \$16 million, or 22%, as the Corporation realized cost savings related to terminated and renegotiated vendor contracts.

Other expense decreased \$19 million, or 6%. Lower operating and fraud costs were the main drivers of this decrease, partially offset by increased expenses related to the acquisition of Zurich Life. Other expense includes freight and postage expense of \$62 million and \$63 million for 2003 and 2002, respectively.

Year-to-Date Results

Edgar Filing: BANK ONE CORP - Form 10-Q

Salaries and employee benefits increased \$282 million, or 9%. This increase resulted from higher base and incentive compensation and benefits expense, partially offset by a reduction in headcount. The expense related to the fair value method of accounting for stock option and stock purchase plans for the nine months ended 2003 and 2002 amounted to \$50 million and \$28 million, respectively. The Corporation adopted the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation, in 2002.

Occupancy expense increased \$20 million, or 4%. A combination of increased rent and other occupancy expenses, as well as branch expansion costs incurred by Retail, were the main contributing factors.

5

Equipment expense increased \$39 million, or 13%, as additional depreciation expense was incurred on fixed assets acquired in the Corporation's systems conversion efforts.

Outside service fees and processing expense decreased \$131 million, or 14%. The Corporation continued to experience operational efficiencies resulting from renegotiated vendor contracts and the Corporation's systems conversion efforts.

Marketing and development expense decreased \$134 million, or 16%. This decrease was primarily the result of lower advertising expenditures for Card Services, partially offset by an increase in Retail's marketing spend.

Telecommunications expense decreased \$148 million, or 48%, as the Corporation realized cost savings as a result of the terminated and renegotiated vendor contracts.

Other expense decreased \$49 million, or 5%, while reinvestment in the Corporation's infrastructure continued. This decrease was a result of lower operating and fraud expenses, partially offset by increased expenses related to the acquisition of Zurich Life. Other expense includes freight and postage expense of \$186 million and \$193 million for 2003 and 2002, respectively.

The year-ago period contained a benefit of \$63 million for restructuring charge reversals.

Provision for Credit Losses

Provision for credit losses was \$416 million for the third quarter and \$1.4 billion for the first nine months of 2003, compared to \$587 million and \$1.9 billion for 2002, respectively. These decreases were mainly the result of improving credit quality. For the three- and nine-month periods ended September 30, 2003, Commercial Banking continued to experience a reduction in the size of its loan portfolio. This, along with continued improvement in credit quality, led to the decision to release \$150 million and \$245 million of corporate banking credit loss reserves through the provision for credit losses for the three and nine-month periods, respectively. These reserve releases were partially offset by an increased provision in the current quarter in Card Services resulting from slightly higher losses, and an increase in provision of \$85 million in the second quarter of 2003 in the Corporate line of business related to the change in the overall risk profile of the non-core portfolios.

Applicable Income Taxes

The Corporation's income before income taxes, as well as applicable income tax expense and effective tax rate for each of the periods indicated were:

| <i>(Dollars in millions)</i> | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|---|---------------------------------|----------|--------------------------------|----------|
| | 2003 | 2002 | 2003 | 2002 |
| Income from continuing operations before income taxes | \$ 1,247 | \$ 1,163 | \$ 3,605 | \$ 3,504 |
| Applicable income taxes | 373 | 350 | 1,073 | 1,080 |
| Effective tax rate | 30% | 30% | 30% | 31% |
| Income from discontinued operations before income taxes | \$ 14 | \$ 15 | \$ 39 | \$ 45 |
| Applicable income taxes | 5 | 5 | 14 | 16 |
| Effective tax rate | 36% | 33% | 36% | 36% |
| Income before income taxes | \$ 1,261 | \$ 1,178 | \$ 3,644 | \$ 3,549 |
| Applicable income taxes | 378 | 355 | 1,087 | 1,096 |
| Effective tax rate | 30% | 30% | 30% | 31% |

Applicable Income Taxes

Applicable income tax expense for all periods included the benefit from tax-exempt income, tax-advantaged investments and general business tax credits, partially offset by the effect of nondeductible expenses.

6

BUSINESS SEGMENT RESULTS

The Corporation is managed on a line of business basis. The business segments' financial results presented reflect the current organization of the Corporation. For a detailed discussion of the various business activities of the Corporation's business segments, see pages 38-51 of the Corporation's 2002 Annual Report.

As a result of the Corporation's announced agreement to sell its corporate trust services business, the results of these operations have been transferred from the Investment Management line of business to the Corporate line of business and are reported as discontinued operations for the current and prior periods.

The following table summarizes income (loss) from continuing operations by line of business for the periods indicated:

| <i>(In millions)</i> | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|-----------------------------------|---------------------------------|--------|--------------------------------|----------|
| | 2003 | 2002 | 2003 | 2002 |
| Retail | \$ 392 | \$ 361 | \$ 1,160 | \$ 1,096 |
| Commercial Banking | 361 | 179 | 827 | 469 |
| Card Services | 285 | 298 | 812 | 845 |
| Investment Management (1) | 91 | 79 | 240 | 264 |
| Corporate | (255) | (104) | (507) | (250) |
| Income from continuing operations | \$ 874 | \$ 813 | \$ 2,532 | \$ 2,424 |

- (1) Prior period data has been adjusted for the transfer of corporate trust services from Investment Management to the Corporate line of business where it is now reported as discontinued operations (see page 27).

BUSINESS SEGMENT RESULTS AND OTHER DATA

The information provided in each of the line of business tables is based on management information systems, assumptions and methodologies that are under continual review by management. Information provided beginning with the caption entitled "Financial Performance" is included herein for analytical purposes only.

7

Retail

Retail provides a broad range of financial products and services, including deposits, investments, loans, insurance, and online banking to consumers and small business customers.

| <i>(Dollars in millions)</i> | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|-----------------------------------|---------------------------------|--------|--------|---------|--------------------------------|----------|--------|---------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| | | | Amount | Percent | | | Amount | Percent |
| Income from continuing operations | \$ 874 | \$ 813 | \$ 61 | 7% | \$ 2,532 | \$ 2,424 | \$ 108 | 4% |

INCOME STATEMENT DATA:

Applicable Income Taxes

Edgar Filing: BANK ONE CORP - Form 10-Q

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|---------------|--------------|-----------|--------------------------------|-----------------|--------------|-----------|
| Net interest income-FTE (1) (2) | \$ 1,102 | \$ 1,067 | \$ 35 | 3% | \$ 3,301 | \$ 3,208 | \$ 93 | 3% |
| Banking fees and commissions (3) | 170 | 170 | - | - | 534 | 562 | (28) | (5) |
| Credit card revenue (4) | 53 | 51 | 2 | 4 | 165 | 143 | 22 | 15 |
| Service charges on deposits (5) | 242 | 213 | 29 | 14 | 671 | 610 | 61 | 10 |
| Other income | 28 | 2 | 26 | N/M | 43 | 26 | 17 | 65 |
| Total noninterest income | 493 | 436 | 57 | 13 | 1,413 | 1,341 | 72 | 5 |
| Total revenue, net of interest expense | 1,595 | 1,503 | 92 | 6 | 4,714 | 4,549 | 165 | 4 |
| Provision for credit losses | 139 | 114 | 25 | 22 | 363 | 360 | 3 | 1 |
| Salaries and employee benefits | 390 | 377 | 13 | 3 | 1,183 | 1,140 | 43 | 4 |
| Other expense | 449 | 439 | 10 | 2 | 1,341 | 1,330 | 11 | 1 |
| Total noninterest expense before restructuring-related reversals | 839 | 816 | 23 | 3 | 2,524 | 2,470 | 54 | 2 |
| Restructuring-related reversals | - | - | - | - | - | (18) | 18 | N/M |
| Total noninterest expense | 839 | 816 | 23 | 3 | 2,524 | 2,452 | 72 | 3 |
| Income before income taxes | 617 | 573 | 44 | 8 | 1,827 | 1,737 | 90 | 5 |
| Applicable income taxes | 225 | 212 | 13 | 6 | 667 | 641 | 26 | 4 |
| Net income (6) | \$ 392 | \$ 361 | \$ 31 | 9% | \$ 1,160 | \$ 1,096 | \$ 64 | 6% |

FINANCIAL PERFORMANCE:

| | | | | | | | |
|---------------------------------|--------|--------|---------|------|-----|-----|----|
| Return on average common equity | 33% | 30% | 3% | | 32% | 31% | 1% |
| Efficiency ratio | 53 | 54 | (1) | | 54 | 54 | - |
| Headcount | 30,867 | 32,753 | (1,886) | (6)% | | | |

ENDING BALANCES:

| | | | | |
|----------------------------|---------------|---------------|--------------|----------|
| Small business commercial | \$ 10,122 | \$ 9,899 | \$ 223 | 2% |
| Home equity | 25,252 | 18,696 | 6,556 | 35 |
| Vehicle | 13,841 | 15,001 | (1,160) | (8) |
| Other personal loans | 6,199 | 7,118 | (919) | (13) |
| Total loans (7) (8) | 55,414 | 50,714 | 4,700 | 9 |
| Assets | 58,080 | 54,174 | 3,906 | 7 |
| Demand deposits | 29,642 | 26,607 | 3,035 | 11 |
| Savings | 40,581 | 38,130 | 2,451 | 6 |
| Core deposits | 70,223 | 64,737 | 5,486 | 8 |
| Time | 18,616 | 23,000 | (4,384) | (19) |
| Total deposits | 88,839 | 87,737 | 1,102 | 1 |
| Equity | 4,774 | 4,774 | - | - |

AVERAGE BALANCES:

| | | | | | | | | |
|---------------------------|---------------|---------------|--------------|-----------|---------------|---------------|--------------|-----------|
| Small business commercial | \$ 10,126 | \$ 9,891 | \$ 235 | 2% | \$ 10,031 | \$ 9,846 | \$ 185 | 2% |
| Home equity | 24,499 | 17,872 | 6,627 | 37 | 22,847 | 16,836 | 6,011 | 36 |
| Vehicle | 13,962 | 14,574 | (612) | (4) | 14,125 | 14,404 | (279) | (2) |
| Other personal loans | 6,147 | 6,773 | (626) | (9) | 6,415 | 7,184 | (769) | (11) |
| Total loans (7) | 54,734 | 49,110 | 5,624 | 11 | 53,418 | 48,270 | 5,148 | 11 |
| Assets | 57,467 | 52,688 | 4,779 | 9 | 56,263 | 51,948 | 4,315 | 8 |

Edgar Filing: BANK ONE CORP - Form 10-Q

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|-----------------|---------------------------------|--------|---------|------|--------------------------------|--------|---------|------|
| Demand deposits | 29,632 | 26,085 | 3,547 | 14 | 28,686 | 25,726 | 2,960 | 12 |
| Savings | 40,354 | 38,095 | 2,259 | 6 | 40,015 | 37,677 | 2,338 | 6 |
| Core deposits | 69,986 | 64,180 | 5,806 | 9 | 68,701 | 63,403 | 5,298 | 8 |
| Time | 18,985 | 23,759 | (4,774) | (20) | 20,079 | 24,643 | (4,564) | (19) |
| Total deposits | 88,971 | 87,939 | 1,032 | 1 | 88,780 | 88,046 | 734 | 1 |
| Equity | 4,774 | 4,774 | - | - | 4,774 | 4,774 | - | - |

8

Retail continued

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|--------|---------|--------|--------------------------------|-------|---------|-------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| Amount | | | Percent | Amount | | | Percent | |
| <i>(Dollars in millions)</i> | | | | | | | | |
| CREDIT QUALITY: | | | | | | | | |
| Net charge-offs: | | | | | | | | |
| Small business commercial | \$ 14 | \$ 14 | \$ - | 0% | \$ 41 | \$ 46 | \$ (5) | (11)% |
| Home equity | 47 | 24 | 23 | 96 | 100 | 74 | 26 | 35 |
| Vehicle | 56 | 53 | 3 | 6 | 149 | 159 | (10) | (6) |
| Other personal loans | 27 | 26 | 1 | 4 | 69 | 81 | (12) | (15) |
| Total net charge-offs | 144 | 117 | 27 | 23 | 359 | 360 | (1) | - |
| Annualized net charge-off ratios: | | | | | | | | |
| Small business commercial | 0.55% | 0.57% | (0.02)% | | 0.54% | 0.62% | (0.08)% | |
| Home equity | 0.77 | 0.54 | 0.23 | | 0.58 | 0.59 | (0.01) | |
| Vehicle | 1.60 | 1.45 | 0.15 | | 1.41 | 1.47 | (0.06) | |
| Other personal loans | 1.76 | 1.54 | 0.22 | | 1.43 | 1.50 | (0.07) | |
| Total net charge-offs | 1.05 | 0.95 | 0.10 | | 0.90 | 0.99 | (0.09) | |
| Nonperforming assets: | | | | | | | | |
| Commercial | \$ 268 | \$ 273 | \$ (5) | (2)% | | | | |
| Consumer (9) | 305 | 304 | 1 | - | | | | |
| Total nonperforming loans (9) (10) | 573 | 577 | (4) | (1) | | | | |
| Other, including other real estate owned ("OREO") | 117 | 180 | (63) | (35) | | | | |
| Total nonperforming assets | 690 | 757 | (67) | (9) | | | | |
| Allowance for credit losses | \$ 683 | \$ 681 | \$ 2 | - | | | | |
| Allowance to period end loans (8) | 1.29% | 1.41% | (0.12)% | | | | | |
| Allowance to nonperforming loans (9) (10) | 120 | 119 | 1 | | | | | |
| Nonperforming assets to related assets (11) | 1.24 | 1.49 | (0.25) | | | | | |

DISTRIBUTION:

Number of:

| | | | | |
|--|-------|-------|-----|----|
| Banking centers | 1,810 | 1,779 | 31 | 2% |
| ATMs | 4,350 | 4,122 | 228 | 6 |
| Relationship bankers | 3,139 | 2,591 | 548 | 21 |
| On-line customers (<i>in thousands</i>) | 2,184 | 1,326 | 858 | 65 |
| Personal demand accounts (<i>in thousands</i>) | 4,684 | 4,339 | 345 | 8 |
| Business demand accounts (<i>in thousands</i>) | 508 | 491 | 17 | 3 |
| Debit cards issued (<i>in thousands</i>) | 5,104 | 4,609 | 495 | 11 |

Retail continued

10

Edgar Filing: BANK ONE CORP - Form 10-Q

Three Months Ended September 30

Nine Months Ended September 30

RETAIL BROKERAGE:

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|--------------|------------|-----------|--------------------------------|--------------|------------|----------|
| Mutual fund sales | \$ 671 | \$ 575 | \$ 96 | 17% | \$ 2,022 | \$ 1,792 | \$ 230 | 13% |
| Annuity sales | 895 | 752 | 143 | 19 | 2,420 | 2,363 | 57 | 2 |
| Total investment sales volume | 1,566 | 1,327 | 239 | 18 | 4,442 | 4,155 | 287 | 7 |
| Market value customer assets - end of period (<i>in billions</i>) | \$ 31.9 | \$ 26.7 | \$ 5.2 | 19% | | | | |
| Number of customers - end of period (<i>in thousands</i>) | 707 | 676 | 31 | 5 | | | | |
| Number of dedicated investment sales representatives | 902 | 828 | 74 | 9 | | | | |

N/M Not meaningful.

- (1) Net interest income is presented rather than gross interest income and gross interest expense because the Corporation relies primarily on net interest income to assess the performance of the segment and make resource allocations.
- (2) Net interest income-FTE includes tax equivalent adjustments of \$6 million for the three months ended September 30, 2003 and 2002, respectively. For the nine months ended September 30, 2003 and 2002, tax equivalent adjustments were \$17 million and \$16 million, respectively.
- (3) Banking fees and commissions include insurance premiums, documentary fees, commitment fees, annuity and mutual fund commissions, leasing fees, safe deposit fees, official check fees, ATM interchange and miscellaneous other fee revenue.
- (4) Credit card revenue includes credit card fees in both the Card Services and Commercial lines of business, debit card fees, merchant fees and interchange fees.
- (5) Service charges on deposits include deficient balance fees, non-sufficient funds/overdraft fees and other service-related fees.
- (6) Net income before restructuring-related reversals, net of \$7 million tax, was \$1,085 million for the nine months ended September 30, 2002.
- (7) Certain loans, previously classified as other personal loans, were reclassified into loan categories which are more reflective of management's view of the underlying loan characteristics. Prior period balances have been adjusted to conform to the current period presentation.
- (8) Loans include loans held for sale of \$2,480 million and \$2,517 million at September 30, 2003 and 2002, respectively. These amounts are not included in allowance for credit losses coverage statistics.
- (9) Includes consumer balances that are placed on nonaccrual status when the collection of contractual principal or interest becomes 90 days past due.
- (10) Nonperforming loans includes loans held for sale of \$2 million and \$3 million at September 30, 2003 and 2002, respectively. These amounts are not included in allowance for credit losses coverage statistics.
- (11) Related assets consist of loans outstanding, including loans held for sale, and other real estate owned.

9

Retail continued

Quarterly Results

Retail net income was \$392 million, up \$31 million, or 9%.

Total revenue, net of interest expense increased \$92 million, or 6%, to \$1.6 billion. Net interest income was \$1.1 billion, up \$35 million, or 3%, primarily from growth in home equity loans and core deposits, partially offset by spread compression and lower time deposits. Noninterest income was \$493 million, up \$57 million, or 13%, driven by higher mortgage-related revenue, deposit service charges, and investment sales. Partially offsetting these increases were the impact of the VISA® card interchange rate settlement and the elimination of the teller service and online bill-pay fees.

Noninterest expense was \$839 million, up 3%, or \$23 million, primarily due to increased marketing spend and volume-based commissions, as well as branch expansion costs, partially offset by improved efficiencies in operating expenses.

The provision for credit losses was \$139 million, up 22%, or \$25 million, driven primarily by continued growth in the loan portfolios. As a percentage of average loans, net charge-offs were 1.05%, up from 0.95%, primarily due to the sale of a small non-relationship portfolio.

The allowance for credit losses of \$683 million represented 1.29% of period-end loans. Nonperforming assets were \$690 million, down 9%, driven by a decrease in other real estate owned.

Year-To-Date Results

Retail continued

11

Edgar Filing: BANK ONE CORP - Form 10-Q

Retail year-to-date net income was \$1.2 billion, up \$75 million, or 7% (excluding the \$11 million after-tax benefit from a restructuring charge reversal in the prior year).

Total revenue, net of interest expense increased 4% to \$4.7 billion. Net interest income was \$3.3 billion, up 3%, primarily from growth in home equity loans and core deposits, partially offset by spread compression and lower time deposits. Noninterest income was \$1.4 billion, up 5%, as a result of higher deposit service charges, debit card revenue, and mortgage-related activity. Partially offsetting these increases were the intentional reduction of non-branded ATM machines and the elimination of the teller service and online bill-pay fees as well as the impact of the VISA interchange settlement.

Noninterest expense increased \$54 million, or 2% (excluding the \$18 million pre-tax benefit from the restructuring charge reversal in the prior year), primarily due to increased collection expenses, marketing spend, benefit costs, volume-based commissions and incentive compensation. This increase was partially offset by lower fraud and operating expenses as well as other expense improvements.

The provision for credit losses was \$363 million, up \$3 million, or 1%, driven by continued growth in the loan portfolios, partially offset by credit quality improvements in the vehicle and small business commercial portfolios. As a percentage of average loans, net charge-offs were 0.90%, down from 0.99%.

10

Commercial Banking

Commercial Banking offers a broad array of products, including global cash management, treasury services, capital markets, commercial cards, lending and other noncredit products and services to corporate banking, middle market banking and governmental customers.

| <i>(Dollars in millions)</i> | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|---------------|---------------|------------|--------------------------------|---------------|---------------|------------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| | | | Amount | Percent | | | Amount | Percent |
| INCOME STATEMENT DATA: | | | | | | | | |
| Net interest income-FTE (1) (12) | \$ 576 | \$ 605 | \$ (29) | (5)% | \$ 1,719 | \$ 1,858 | \$ (139) | (7)% |
| Banking fees and commissions (3) | 198 | 175 | 23 | 13 | 623 | 574 | 49 | 9 |
| Credit card revenue (4) | 27 | 21 | 6 | 29 | 77 | 55 | 22 | 40 |
| Service charges on deposits (5) | 186 | 188 | (2) | (1) | 546 | 545 | 1 | - |
| Fiduciary and investment management fees (13) | - | - | - | - | - | (1) | 1 | N/M |
| Investment securities gains (losses) | 31 | (12) | 43 | N/M | 29 | (13) | 42 | N/M |
| Trading gains (losses) (14) | 30 | 143 | (113) | (79) | (28) | 250 | (278) | N/M |
| Other income (loss) | (11) | (78) | 67 | 86 | 7 | (148) | 155 | N/M |
| Total noninterest income | 461 | 437 | 24 | 5 | 1,254 | 1,262 | (8) | (1) |
| Total revenue, net of interest expense | 1,037 | 1,042 | (5) | - | 2,973 | 3,120 | (147) | (5) |
| Provision for credit losses | (51) | 237 | (288) | N/M | 87 | 792 | (705) | (89) |
| Salaries and employee benefits | 296 | 269 | 27 | 10 | 868 | 789 | 79 | 10 |
| Other expense | 286 | 315 | (29) | (9) | 881 | 947 | (66) | (7) |
| Total noninterest expense before restructuring-related reversals | 582 | 584 | (2) | - | 1,749 | 1,736 | 13 | 1 |
| Restructuring-related reversals | - | - | - | - | - | (4) | 4 | N/M |
| Total noninterest expense | 582 | 584 | (2) | - | 1,749 | 1,732 | 17 | 1 |
| Income before income taxes | 506 | 221 | 285 | N/M | 1,137 | 596 | 541 | 91 |
| Applicable income taxes | 145 | 42 | 103 | N/M | 310 | 127 | 183 | N/M |
| Net income (15) | \$ 361 | \$ 179 | \$ 182 | N/M | \$ 827 | \$ 469 | \$ 358 | 76 |

Memo-Revenue by activity:

Retail continued

12

Edgar Filing: BANK ONE CORP - Form 10-Q

| | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|---|---------------------------------|----------|-----------|-------|--------------------------------|----------|-----------|-------|
| | | | | | | | | |
| Lending-related revenue | \$ 454 | \$ 390 | \$ 64 | 16% | \$ 1,318 | \$ 1,239 | \$ 79 | 6% |
| Credit derivative hedge portfolio | (51) | 101 | (152) | N/M | (248) | 101 | (349) | N/M |
| Global treasury services | 405 | 426 | (21) | (5) | 1,190 | 1,254 | (64) | (5) |
| Capital markets (16) | 234 | 154 | 80 | 52 | 688 | 518 | 170 | 33 |
| Other | (5) | (29) | 24 | 83 | 25 | 8 | 17 | N/M |
| FINANCIAL PERFORMANCE: | | | | | | | | |
| Return on average common equity | 19% | 10% | 9% | | 15% | 8% | 7% | |
| Efficiency ratio | 56 | 56 | - | | 59 | 56 | 3 | |
| Efficiency ratio excluding credit hedge portfolio | 53 | 62 | (9) | | 54 | 57 | (3) | |
| Headcount: | | | | | | | | |
| Corporate banking | | | | | | | | |
| (including capital markets) | 2,624 | 2,306 | 318 | 14% | | | | |
| Middle market | 2,551 | 2,942 | (391) | (13) | | | | |
| Global treasury services | 3,234 | 3,403 | (169) | (5) | | | | |
| Operations, technology, and other administration | 1,930 | 1,967 | (37) | (2) | | | | |
| Total headcount | 10,339 | 10,618 | (279) | (3) | | | | |
| ENDING BALANCES: | | | | | | | | |
| Loans (17) | \$ 54,493 | \$62,991 | \$(8,498) | (13)% | | | | |
| Assets | 102,410 | 95,649 | 6,761 | 7 | | | | |
| Demand deposits | 27,287 | 24,514 | 2,773 | 11 | | | | |
| Savings | 11,269 | 7,981 | 3,288 | 41 | | | | |
| Time | 1,024 | 9,678 | (8,654) | (89) | | | | |
| Foreign offices | 11,619 | 9,400 | 2,219 | 24 | | | | |
| Total deposits | 51,199 | 51,573 | (374) | (1) | | | | |
| Equity | 7,409 | 7,365 | 44 | 1 | | | | |
| AVERAGE BALANCES: | | | | | | | | |
| Loans | \$ 55,090 | \$63,684 | \$(8,594) | (13)% | \$ 57,681 | \$67,238 | \$(9,557) | (14)% |
| Assets | 100,545 | 92,709 | 7,836 | 8 | 97,340 | 95,423 | 1,917 | 2 |
| Demand deposits | 25,929 | 21,728 | 4,201 | 19 | 24,315 | 22,281 | 2,034 | 9 |
| Savings | 10,983 | 7,636 | 3,347 | 44 | 10,106 | 2,859 | 7,247 | N/M |
| Time | 2,968 | 8,787 | (5,819) | (66) | 4,834 | 13,484 | (8,650) | (64) |
| Foreign offices | 10,413 | 8,932 | 1,481 | 17 | 9,960 | 8,467 | 1,493 | 18 |
| Total deposits | 50,293 | 47,083 | 3,210 | 7 | 49,215 | 47,091 | 2,124 | 5 |
| Equity | 7,409 | 7,365 | 44 | 1 | 7,409 | 7,365 | 44 | 1 |

11

Commercial Banking continued

| (Dollars in millions) | Three Months Ended September 30 | | | | Nine Months Ended September 30 | | | |
|------------------------|---------------------------------|--------|----------|---------|--------------------------------|------|--------|---------|
| | 2003 | 2002 | Change | | 2003 | 2002 | Change | |
| | | | Amount | Percent | | | Amount | Percent |
| CREDIT QUALITY: | | | | | | | | |
| Net charge-offs | \$ 99 | \$ 237 | \$ (138) | (58)% | \$ 332 | \$ | | |