

FIVE STAR QUALITY CARE INC  
Form 424B5  
August 24, 2005

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Filed Pursuant to Rule 424(b)(5)  
Registration No. 333-121910

PROSPECTUS SUPPLEMENT

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(To Prospectus dated January 28, 2005)

**7,500,000 Shares**

## Common Stock

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We are selling all of the 7,500,000 shares of common stock offered in this prospectus supplement.

Our common shares are traded on the American Stock Exchange under the symbol "FVE". On August 23, 2005, the last reported sale price of our common shares on the American Stock Exchange was \$7.77 per share.

**Investing in our common shares involves a high degree of risk. You should read carefully this entire prospectus supplement and the accompanying prospectus, including the section entitled "Risk factors" that begins on page S-8 of this prospectus supplement, which describes the material risks.**

**Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus supplement or the accompanying prospectus is truthful or complete. Any representation to the contrary is a criminal offense.**

|  | Per Share |    | Total      |
|--|-----------|----|------------|
| Public offering price                  | \$ 7.77   | \$ | 58,275,000 |
| Underwriting discounts and commissions | \$ 0.41   | \$ | 3,075,000  |
| Proceeds, before expenses, to us       | \$ 7.36   | \$ | 55,200,000 |

The underwriters may also purchase from us up to an additional 1,125,000 shares, at the public offering price less the underwriting discounts and commissions payable by us to cover over-allotments, if any, within 30 days from the date of this prospectus supplement. If the underwriters exercise the option in full, the total underwriting discounts and commissions payable by us will be \$3,536,250, and the total proceeds, before expenses, to us will be \$63,480,000.

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The underwriters are offering our common shares as described in "Underwriting". Delivery of the common shares will be made on or about August 29, 2005.

*Sole Book-Running Manager*

**UBS Investment Bank**

**Legg Mason Wood Walker**

Incorporated

*Co-Lead Manager*

**RBC Capital Markets**

**Ferris, Baker Watts**

Incorporated

**Stifel, Nicolaus & Company**

Incorporated

The date of this prospectus supplement is August 24, 2005

You should rely only on the information contained or incorporated by reference in this prospectus supplement and the accompanying prospectus. We have not, and the underwriters have not, authorized anyone to provide you with different information. If anyone provides you with different or inconsistent information, you should not rely on it. We are not, and the underwriters are not, making an offer to sell these securities in any jurisdiction where the offer or sale is not permitted. You should assume that the information contained in this prospectus supplement, the accompanying prospectus and the documents incorporated by reference is accurate only as of their respective dates. Changes may occur after those dates and we may not update this information except as required by applicable law.

**TABLE OF CONTENTS**

**Prospectus Supplement**

|   |      |
|---|------|
| The company                                       | S-1  |
| The offering                                      | S-5  |
| Summary historical and pro forma financial data   | S-6  |
| Risk factors                                      | S-8  |
| Warning concerning forward looking statements     | S-14 |
| Use of proceeds                                   | S-16 |
| Capitalization                                    | S-16 |
| Selected financial data                           | S-17 |
| Underwriting                                      | S-18 |
| Legal matters                                     | S-22 |
| Incorporation of certain information by reference | S-22 |

**Prospectus Supplement**

|                                     |      |
|-------------------------------------|------|
| Experts                             | S-23 |
| Where you can find more information | S-23 |
| Index to Financial Statements       | F-1  |

**Prospectus**

|   |       |
|---|-------|
| About this prospectus   | (ii)  |
| Warning concerning forward looking statements                                   | (iii) |
| Five Star Quality Care, Inc.  | 1     |
| Risk factors  | 1     |
| Use of proceeds   | 1     |
| Ratio of earnings to fixed charges  | 1     |
| Description of debt securities  | 2     |
| Description of common shares  | 10    |
| Description of preferred shares   | 11    |
| Description of depositary shares  | 16    |
| Description of warrants   | 20    |
| Description of stock purchase contracts and equity units                        | 21    |
| Description of certain provisions of Maryland law and of our charter and bylaws | 21    |
| Plan of distribution  | 31    |
| Validity of the offered securities  | 33    |
| Experts   | 33    |
| Where you can find more information   | 33    |
| Documents incorporated by reference   | 33    |

References in this prospectus supplement to "we", "us", "our", the "Company" or "Five Star" mean Five Star Quality Care, Inc. and its subsidiaries, unless otherwise expressly stated or the context otherwise requires.

i

**The company**

We operate senior living communities, including independent living and congregate care communities, assisted living communities and nursing homes. We operate 155 senior living communities containing 17,329 living units located in 28 states. Since we became a public company, we have selectively acquired independent and assisted living communities where residents' private resources account for a large majority of revenues and divested nursing homes. The following charts illustrate the changes in our business since we became a public company on December 31, 2001 to June 30, 2005, adjusted for our recent acquisition of Gordon Health Ventures, LLC, or Gordon, described below in "Recent Developments":

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At December 31, 2001

At June 30, 2005

54 nursing homes  
(5,074 living units)  
2 assisted living  
communities  
(137 living units)  
  
**\$229.6 million revenues<sup>(1)</sup>**

52 nursing homes  
(4,841 living units)  
103 independent and  
assisted living  
communities  
(12,488 living units)  
  
**\$737.0 million revenues<sup>(2)</sup>**

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(1) Revenues for the year ended December 31, 2001.

(2) Revenues for the six months ended June 30, 2005, annualized.

**RECENT DEVELOPMENTS**

The following summarizes our material developments since January 1, 2005:

> *Termination of Sunrise Management Agreements.* Sunrise Senior Living Services, Inc., or Sunrise, currently manages 30 communities for us under long term management agreements. After we complete this offering, we intend to terminate 12 of these management agreements with Sunrise. The revenues and expenses from all of these communities, as well as the rent we pay to Senior Housing Properties Trust, or Senior Housing, the owner of the communities, and the management fees we pay to Sunrise for these communities, are recorded in our income statements. After terminating the management agreements, we will manage the communities and will no longer pay management fees for these communities to Sunrise. We believe we can increase our profitability at the 12 communities where the Sunrise management agreements will be terminated by operating these communities for our own account.

We currently expect that the termination fees payable to Sunrise will total approximately \$79.5 million, which amount may change if we terminate different management agreements than those we are currently contemplating. These termination fees will be recorded as expenses in our income statement in the quarter in which we give the termination notices, which we expect to be

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S-1

the current quarter ending September 30, 2005. We expect to fund these termination fees with the proceeds of a sale leaseback transaction with Senior Housing for the six communities we recently acquired from Gordon and with a portion of the proceeds of this offering and cash on hand.

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*Community acquisitions.* On March 20, 2005, we acquired one assisted living community located in Georgia for approximately \$6.9 million. This community has a resident capacity of 62, was approximately 95% occupied at the time of our purchase and 100% of the revenues at this community are paid by residents from their private resources. We funded this purchase with cash on hand.

On June 3, 2005, we acquired six assisted living communities from Gordon for approximately \$58.0 million, plus closing costs. These communities are located in western Pennsylvania, have a resident capacity of 654 and were 85% occupied at the time of closing. One hundred percent (100%) of the revenues at these communities are paid by residents from their private resources. We funded this purchase with the proceeds of a sale leaseback and mortgage transaction with Senior Housing, cash on hand and drawings under our revolving credit facility. We sold four of our assisted living communities to Senior Housing for \$24.0 million and Senior Housing leased the communities back to us (these four communities were owned by us before the Gordon acquisition). Senior Housing also provided us a \$43.5 million first mortgage line of credit secured by the six Gordon communities. We borrowed \$24.0 million under this line of credit when we closed the Gordon purchase, and the balance may be drawn by us to finance future acquisitions or for other business purposes. Our business plan for this acquisition is to increase revenues by increasing occupancies at these communities. We also seek to realize cost savings by combining these operations with our existing operations. We believe the Gordon acquisition will be accretive to our earnings during 2006, but we can provide no assurance that the expected financial benefits from this acquisition will be achieved.

On August 12, 2005, we entered into an agreement to acquire four assisted living communities located in the southeastern United States for approximately \$11.6 million. These communities have a resident capacity of 210, were 92% occupied as of June 30, 2005 and 100% of the revenues at these communities are paid by residents from their private resources. We plan to finance this acquisition with some or all of cash on hand, drawings under our revolving credit facility or a sale leaseback transaction. Our agreement to purchase these four communities is subject to our satisfactory completion of diligence and various other conditions typical of senior living community acquisitions, such as license transfers. Because these conditions have not yet been satisfied, we can provide no assurances that this purchase will be completed.

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*Pharmacy expansion.* In June 2005, we purchased a pharmacy business located in Omaha, Nebraska for \$4.5 million. This business currently has annual revenues of approximately \$15.5 million and provides institutional pharmacy services to 44 senior living communities and mail order pharmacy products to approximately 25,000 customers per year. We used cash on hand to fund this acquisition. Our business plan is to expand this business by offering pharmacy services at nine of the communities we operate in Iowa and Nebraska within the service delivery area of this pharmacy and by expanding our mail order pharmacy business.

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*New credit facility.* On May 9, 2005, we entered into a new \$25.0 million revolving credit facility with Wachovia Bank, N. A. to replace our then existing revolving credit facility which had been previously scheduled to mature in October 2005. The new revolving credit facility is secured by some of our accounts receivable and the interest rate on borrowings is LIBOR plus a spread (6.06% per annum at August 23, 2005). The new facility is available for acquisitions, working capital and general business purposes until May 8, 2007. In certain circumstances, and subject to available collateral and lender approvals, the maximum amounts that we may borrow under this credit facility may be increased to \$50.0 million. As of June 30, 2005, \$5.5 million was outstanding under this credit facility, and, as of August 23, 2005, \$11.5 million was outstanding.

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S-2

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*Financial results.* We earned net income of \$0.20 per share for the six month period ended June 30, 2005. Since we became a public company in December 2001 and until 2004, we were not consistently profitable. We believe that our recently improved financial performance is the result of changes in our business which we have implemented, including both improvements in operations and acquisitions; but our future profitability is not guaranteed. See "Risk factors" beginning on page S-8. Moreover, when we terminate some of our Sunrise management agreements after this offering, the termination fees, which we estimate will be approximately \$79.5 million, will be recorded as an expense in our income statement in the quarter in which the termination notices are given. As a result, we expect to incur a significant loss in the current quarterly period ending September 30, 2005 and for all of 2005.

### OUR GROWTH STRATEGY

We believe that the aging of the U.S. population will increase demand for existing independent living communities, assisted living communities and nursing homes. Our principal growth strategy is to profit from this demand by operating and acquiring communities that provide high

quality services to residents who pay with private resources.

We seek to improve the profitability of our existing operations by increasing revenues and improving margins. We attempt to increase revenues by increasing rates and occupancies. We attempt to improve margins by limiting increases in expenses and improving operating efficiencies. For example, by terminating some of the Sunrise management agreements we expect to increase our profitability by lowering our expenses.

In addition to managing our existing operations, we intend to continue to grow our business through acquisitions of independent and assisted living communities where residents' private resources account for a large majority of revenues. Since we became a public company in late 2001, we added 101 primarily independent and assisted living communities to our business which generate approximately 86% of their revenue from residents' private resources, rather than from Medicare or Medicaid. We prefer to purchase communities which have achieved, or are close to, stabilized operations. We also try to make acquisitions where we can realize cost savings by combining operations with our existing operations.

We also intend to expand our pharmacy business. We acquired our first pharmacy in Wisconsin in 2003. During 2004 and 2005, we acquired two more pharmacies located in Nebraska. Whenever we buy a pharmacy business, we seek to grow its business by providing pharmacy services at our senior living communities within the same service area. Operations at our current pharmacy businesses generated \$12.4 million of our revenues in the first half of 2005, and generated approximately \$40.0 million of pro forma annualized revenues based on the three months ended as of June 30, 2005, which amount includes the revenues of the pharmacy we acquired in June 2005 for the full quarter. We are currently in discussions regarding other possible acquisitions of pharmacies in other areas where we own senior living communities.

Although expansion of our nursing home business is not our primary growth strategy, we from time to time consider acquiring additional nursing homes. Most nursing homes are financially dependent upon the Medicare and Medicaid programs. Accordingly, we believe the potential for profitable operations of nursing homes is limited by government rate setting. In these circumstances, we are only interested in expanding our nursing home operations at prices which we believe take into account the risks inherent in government funding. In the past few years, we have been unable to buy nursing homes at prices we consider appropriate, but we intend to continue to investigate nursing home acquisition opportunities.

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S-3

#### **HISTORICAL AND CURRENT RELATIONS WITH SENIOR HOUSING PROPERTIES TRUST AND SUNRISE SENIOR LIVING SERVICES, INC.**

We were formed in 2000 as a subsidiary of Senior Housing, a publicly owned real estate investment trust, or REIT. We were created to operate nursing homes owned by Senior Housing which were repossessed from Senior Housing's former tenants. During 2000 and 2001, we closed certain unprofitable nursing homes and we stabilized operations at others. On December 31, 2001, we began to lease the nursing homes from Senior Housing which we formerly operated for it, and substantially all of our shares were distributed to Senior Housing shareholders. Although we are now a separate public company, we maintain close relations with Senior Housing. Two of our directors are also trustees of Senior Housing. We and Senior Housing sometimes consider joint acquisition opportunities. Of the 155 senior living communities which we currently operate, 131 are leased from, and six are mortgaged to, Senior Housing. Senior Housing recently provided the majority of our funding for the Gordon acquisition. We believe our close relationship with Senior Housing benefits us because it affords us an ability to consider larger investments than our independent resources might permit.

At the time of our spin off from Senior Housing, we agreed to lease 31 senior living communities with 7,418 living units which Senior Housing had agreed to purchase. These communities were operated under long term management agreements by a subsidiary of Marriott International, Inc., or Marriott. In 2003, Marriott sold its senior living subsidiary to a subsidiary of Sunrise. At about that time, Marriott and we had litigation concerning whether we could terminate Sunrise's management as a result of this sale, among other matters. This litigation was settled in early 2004, and Sunrise now operates these communities for our account. By mutual agreement between us and Sunrise, one of these communities was closed in May 2004. For the six months ended June 30, 2005, our revenues from these 30 Sunrise managed communities were approximately \$156.7 million, or approximately 43% of our total revenues. After we complete this offering, we plan to terminate 12 of the Sunrise management agreements and to operate these communities for our own account. These agreements allow us to terminate them at any time upon 120 days advance notice and payment of a termination fee, calculated based on formulas outlined in the agreements. We currently expect that the termination fees for the 12 agreements we plan to terminate will total approximately \$79.5 million, which amount may change if we terminate different management agreements than those we are currently contemplating. We will record a charge to earnings for this amount in the quarter in which we deliver the termination notices, which is expected to be the current quarter ending September 30, 2005.

#### **PRINCIPAL PLACE OF BUSINESS**

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We are a Maryland corporation. Our principal place of business is 400 Centre Street, Newton, Massachusetts 02458, and our telephone number is (617) 796-8387.

S-4

### The offering

|  |   |
|--|---|
| Common shares being offered                        | 7,500,000 shares  |
| Common shares to be outstanding after the offering | 19,746,634 shares   |
| Use of proceeds                                    | The net proceeds to us from this offering will be approximately \$55.0 million. We intend to use the net proceeds to repay \$24.0 million of our first mortgage line of credit with Senior Housing, to reduce amounts outstanding under our revolving credit facility, to fund a portion of the termination payments we expect to pay to Sunrise and for general business purposes. |
| American Stock Exchange symbol                     | FVE   |
| Risk factors                                       | An investment in our common shares involves significant risks. Before making an investment in our common shares, you should carefully review the information under the caption "Risk factors".  |

The number of shares to be outstanding after the offering is based on 12,246,634 shares outstanding on August 23, 2005. If the underwriters exercise their over allotment option in full, we will issue an additional 1,125,000 shares. Unless otherwise stated, all information contained in this prospectus supplement assumes no exercise of the over allotment option we granted to the underwriters.

S-5

### Summary historical and pro forma financial data

The following summary financial data has been derived from our historical financial statements for the six months ended June 30, 2005, and shows, for the period or date presented, our summary historical, our pro forma income statement and balance sheet data, giving effect to (1) our acquisition of Gordon, including the sale leaseback and line of credit financing entered into to fund the Gordon acquisition, (2) this offering and the use of a portion of the proceeds to repay our mortgage line of credit financing and to reduce amounts outstanding under our revolving credit facility, and (3) our payment of termination fees for 12 Sunrise management agreements, including the planned sale leaseback with Senior Housing to fund a portion of these fees and the reduction in our management fees payable to Sunrise, as if these events had been completed as of the beginning of the period presented. We have incurred losses in each year since inception in December 2001 through the year ended December 31, 2003 and have only recently become profitable. The following data should be read in conjunction with, and is qualified in its entirety by reference to, our historical financial statements incorporated by reference from our Annual Report on Form 10-K for the year ended December 31, 2004 and "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Business Risk factors" contained therein, and our Quarterly Report on Form 10-Q for the six months ended June 30, 2005 and the "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained therein. As discussed under "Risk factors", our historical financial information is not necessarily reflective of our current operations. Our six month historical financial information also contains normal recurring adjustments and is not necessarily indicative of results to be expected in a full year. Additionally, comparability of financial results from period to period is affected by acquisitions and closures. Accordingly, you should not place undue reliance on our historical financial information. Pro forma financial information may not be reflective of what our financial results or financial position would have been had the Gordon acquisition, this offering and the termination of the 12 Sunrise management agreements, including the relating financing transactions, been completed as of the dates indicated in our pro forma financial statements.

**For the six months ended June 30, 2005**

| <b>Historical</b> | <b>Adjusted Pro<br/>Forma for<br/>Gordon<br/>Acquisition</b> | <b>Adjusted Pro<br/>Forma for<br/>Gordon<br/>Acquisition and<br/>Equity Offering</b> | <b>Adjusted Pro<br/>Forma for<br/>Gordon<br/>Acquisition,<br/>Equity Offering<br/>and Sunrise<br/>Termination<br/>and Sale</b> |
|-------------------|--|--|--|
|-------------------|--|--|--|

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For the six months ended June 30, 2005

Leaseback

(amounts in thousands, except per share data)

Statement of Income Data

Revenues:

|                             |                |                |                |                |
|-----------------------------|----------------|----------------|----------------|----------------|
| Net revenues from residents | \$ 356,163     | \$ 364,564     | \$ 364,564     | \$ 364,564     |
| Pharmacy revenue            | 12,356         | 12,356         | 12,356         | 12,356         |
| <b>Total revenues</b>       | <b>368,519</b> | <b>376,920</b> | <b>376,920</b> | <b>376,920</b> |

Operating Expenses:

|   |                 |                 |                 |                                  |
|---|-----------------|-----------------|-----------------|----------------------------------|
| Community level operating expenses  | 276,159         | 280,433         | 280,433         | 280,433                          |
| Termination payment to Sunrise Senior Living Services, Inc.                 |                 |                 |                 | 79,477                           |
| Pharmacy expenses   | 11,451          | 11,451          | 11,451          | 11,451                           |
| Management fee to Sunrise Senior Living Services, Inc.                      | 11,240          | 11,240          | 11,240          | 7,208                            |
| Rent expense  | 49,015          | 49,933          | 49,933          | 52,543                           |
| General and administrative  | 13,508          | 14,666          | 14,666          | 14,666                           |
| Depreciation and amortization   | 3,731           | 4,168           | 4,168           | 3,345                            |
| <b>Total operating expenses</b>   | <b>365,104</b>  | <b>371,891</b>  | <b>371,891</b>  | <b>449,123</b>                   |
| Operating income  | 3,415           | 5,029           | 5,029           | (72,203)                         |
| Interest and other income   | 566             | 620             | 620             | 620                              |
| Interest expense  | (1,514)         | (2,671)         | (1,291)         | (1,291)                          |
| <b>Income from continuing operations before income taxes</b>                | <b>2,467</b>    | <b>2,978</b>    | <b>4,358</b>    | <b>(72,874)</b>                  |
| Provision for income taxes  | (73)            | (73)            | (128)           | (218)                            |
| <b>Income (loss) from continuing operations</b>                             | <b>\$ 2,394</b> | <b>\$ 2,905</b> | <b>\$ 4,230</b> | <b>\$ (73,092)<sup>(1)</sup></b> |
| <b>Weighted Average Shares Outstanding</b>                                  | <b>12,219</b>   | <b>12,219</b>   | <b>19,719</b>   | <b>19,719</b>                    |
| <b>Basic and diluted income (loss) per share from continuing operations</b> | <b>\$ 0.20</b>  | <b>\$ 0.24</b>  | <b>\$ 0.21</b>  | <b>\$ (3.71)<sup>(2)</sup></b>   |

S-6

For the six months ended June 30, 2005

|   | Historical      | Adjusted Pro<br>Forma for<br>Gordon<br>Acquisition | Adjusted Pro<br>Forma for<br>Gordon<br>Acquisition and<br>Equity Offering | Adjusted Pro<br>Forma for<br>Gordon<br>Acquisition,<br>Equity Offering<br>and Sunrise<br>Termination and<br>Sale Leaseback |
|---|-----------------|--|---|--|
| <b>Income (loss) from continuing operations</b> | \$ 2,394        | \$ 2,905   | \$ 4,230  | \$ (73,092)  |
| Add: income taxes                               | 73              | 73   | 128   | 218  |
| Add: depreciation and amortization              | 3,731           | 4,168  | 4,168   | 3,345  |
| Add: interest expense                           | 1,514           | 2,671  | 1,291   | 1,291  |
| Less: interest and other income                 | (566)           | (620)  | (620)   | (620)  |
| <b>EBITDA<sup>(3)</sup></b>                     | <b>\$ 7,146</b> | <b>\$ 9,197</b>                                    | <b>\$ 9,197</b>   | <b>\$ (68,858)</b>   |



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For the six months ended June 30, 2005

| As of June 30, 2005         |           |  |  |  |  |
|-----------------------------|-----------|--|--|--|--|
|                             | Actual    | Adjusted Pro<br>Forma for<br>Equity Offering | Adjusted Pro<br>Forma for Equity<br>Offering and<br>Sunrise<br>Termination and<br>Sale Leaseback |  |  |
| (dollars in thousands)      |           |  |  |  |  |
| <b>Balance Sheet Data</b>   |           |  |  |  |  |
| Cash and cash equivalents   | \$ 18,704 | \$ 44,154                                    | \$ 22,677  |  |  |
| Total current assets        | 69,253    | 94,703                                       | 73,226   |  |  |
| Total assets                | 271,234   | 296,684                                      | 217,207  |  |  |
| Total current liabilities   | 74,578    | 69,078                                       | 69,078   |  |  |
| Total long term liabilities | 98,062    | 74,062                                       | 74,062   |  |  |
| Total shareholders' equity  | \$ 98,594 | \$ 153,544                                   | \$ 74,067  |  |  |

- (1) Consists of income from continuing operations of \$6.4 million and termination fees payable to Sunrise that we expect will total approximately \$79.5 million, which amount may change if we terminate different management agreements than those we are currently contemplating.
- (2) Consists of basic and diluted income per share from continuing operations of \$0.32 per share and basic and diluted loss per share attributable to the termination fees payable to Sunrise that we expect will total approximately (\$4.03) per share.
- (3) We consider earnings before interest, taxes, depreciation and amortization, or EBITDA, to be an indicative measure of our operating performance. We believe EBITDA is also useful in measuring our ability to service debt, fund capital expenditures and expand our business. Furthermore, we believe that EBITDA is a meaningful disclosure that may help shareholders to understand better our financial performance, including comparing our performance to other companies. However, EBITDA as presented may not be comparable to amounts calculated by other companies. This information should not be considered as an alternative to net income, income from continuing operations, operating profit, cash flow from operations, or any other operating or liquidity performance measure prescribed by accounting principles generally accepted in the United States. Other income excluded from EBITDA consists primarily of amortization of deferred gains.

S-7

## Risk factors

*Investing in our common shares entails significant risks. The following is a description of the material risks which we can identify. There may be additional risks and uncertainties not presently known to us or that we currently consider immaterial but which may become material. You should carefully consider the risks and uncertainties described below and elsewhere in this prospectus supplement and the documents incorporated by reference before deciding to purchase our shares.*

### **A small percentage decline in our revenues or increase in our expenses could have a material negative impact upon our operating results.**

For the six months ended June 30, 2005, our revenues were \$368.5 million and our expenses were \$365.1 million. A small percentage decline in our revenues or increase in our expenses could have a material negative impact upon our operating results. We have a history of losses and have only recently been able to operate profitably, and our future profitability cannot be assured.

### **Our plan to terminate certain Sunrise management agreements may not succeed.**

We currently plan to terminate 12 of our Sunrise management agreements upon completion of this offering. These agreements allow us to terminate them upon 120 days advance notice and payment of termination fees. However, Sunrise may dispute our termination rights. During the

transition from Sunrise management to our management, the communities' operations may deteriorate. After we assume direct operations of these communities, the income we realize from these communities may decline or we may suffer losses at these communities. The transition of operations at senior living communities is often complicated and we can provide no assurance that the benefits we hope to achieve by terminating these Sunrise management agreements will be realized.

**Our termination of certain Sunrise management agreements will result in a significant loss.**

When we send Sunrise our notice terminating its management agreements for the 12 communities, we will recognize a charge equal to the amount of the termination fees. We expect that this charge of approximately \$79.5 million will cause us to report a significant loss in the third quarter and for the year 2005. This amount may change if we terminate different management agreements than those we are currently contemplating.

**Sunrise's continuing management of some of our communities may have adverse consequences to us.**

In March 2003, Marriott sold its subsidiary which managed 31 communities for us to Sunrise. In 2004, we and Sunrise closed one of these communities by mutual agreement because of the poor financial results at that community. After we complete this offering, we intend to terminate Sunrise management agreements for an additional 12 communities. Following this termination, Sunrise may be unwilling to operate, or may not be able to profitably operate, the remaining 18 communities which it operates for our account and the income we realize from these operations may decline. We cannot assure you as to what effect our termination of the 12 management agreements will have on our ongoing relationship with Sunrise.

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S-8

**Our growth strategy may not succeed.**

Since our spin-off from Senior Housing on December 31, 2001, we have grown rapidly through acquisitions. Our business plan includes acquiring additional senior living communities and pharmacies. Our growth strategy involves risks including the following:

- > we may be unable to locate senior living communities or pharmacies available for purchase at acceptable prices;
- > we may be unable to access capital to make acquisitions or operate acquired businesses;
- > acquired operations may not perform in line with expectations;
- > acquired operations may subject us to unanticipated contingent liabilities or regulatory problems;
- > to the extent we incur acquisition debt or leases, our operating leverage may increase and, to the extent we issue additional equity, your percentage of ownership will be diluted; and
- > combining our present operations with newly acquired operations may disrupt operations or cost more than anticipated.

For these reasons and others:

- > our business plan to grow may not succeed;
- > the benefits which we hope to achieve by growing may not be achieved;
- >

we may suffer declines in profitability or suffer recurring losses; and

>

our existing operations may suffer from a lack of management attention or financial resources if such attention and resources are devoted to a failed growth strategy.

Often when we acquire new communities, we see a decline in community occupancy and it often takes some period of time for us to stabilize acquired community operations. For example, this occurred most recently with our acquisition of the Gordon communities and occupancy levels at those communities are still somewhat below their historical levels. Our efforts to restore occupancy or stabilize communities may not be successful.

In addition, we have recently expanded into the institutional and mail order pharmacy businesses. These are businesses with which we have limited experience, and our initiatives in these areas may not be successful.

**We may not achieve the anticipated benefits of our recently completed acquisition of the Gordon communities.**

The financial benefits we expect to realize from our acquisition of the Gordon communities are largely dependent upon our ability to increase the occupancy of the Gordon communities and to realize cost savings by combining the Gordon communities' operations and our existing operations. Changing management at senior living communities sometimes results in decreased occupancy, declining revenues and increased costs. If our management of the Gordon communities does not increase occupancy, increase revenues and lower costs, we may not achieve the anticipated benefits and we may experience losses.

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S-9

**The nature of our business exposes us to litigation risk. Our insurance costs have increased and may continue to increase, and we self insure a large portion of our litigation and other insurance risks.**

The nature of our business exposes us to litigation risk. In several well publicized instances, private litigation by residents of senior living communities for alleged abuses has resulted in large damage awards against other operating companies. Today, some lawyers and law firms specialize in bringing litigation against senior living companies. As a result of this litigation and potential litigation, our cost of liability insurance has increased dramatically during the past few years. Workers compensation and employee health insurance costs have also increased in recent years. To partially offset these increases, we have increased the amounts of our self insurance by use of higher deductibles and captive insurance companies. We are fully self insured for all employee health related claims. Medical liability insurance reform has become a topic of political debate and some states have enacted legislation to limit future liability awards. However, if such reforms are not generally adopted, we expect our insurance costs may continue to increase. Although our reserves for self insurance have been determined with guidance from third party professionals, our reserves may prove inadequate. Increasing insurance costs and increasing reserves may materially negatively affect our results of operations.

**Our business is subject to extensive regulation which increases our costs and may result in losses.**

Licensing and Medicare and Medicaid laws require operators of senior living communities to comply with extensive standards governing operations. There are also various laws prohibiting fraud by senior living operators, including criminal laws that prohibit false claims for Medicare and Medicaid and that regulate patient referrals. In recent years, the federal and state governments have devoted increased resources to monitoring quality of care at senior living communities and to anti-fraud investigations. When quality of care deficiencies are identified or improper billing is uncovered, various sanctions may be imposed, including denial of new admissions, exclusion from Medicare or Medicaid program participation, monetary penalties, governmental oversight or loss of licensure. Our communities receive notices of sanctions from time to time. A result of this extensive regulatory system and increasing enforcement initiatives has been to increase our costs of monitoring quality of care compliance and billing procedures, and we expect these costs may continue to increase. Also, if we become subject to regulatory sanctions, our business may be adversely affected and we might experience financial losses.

**The failure of Medicare and Medicaid rates to match our costs will reduce our income.**

Some of our operations, especially our nursing homes, receive significant revenues from the Medicare and Medicaid programs. During the six months ended June 30, 2005, approximately 38% of our total revenues were received from these programs. The federal government and some states are now experiencing fiscal deficits. Historically when governmental deficits have increased, cut backs in Medicare and Medicaid funding have often followed. These cut backs sometimes include rate reductions, but more often result in a failure of Medicare and Medicaid rates to increase by sufficient amounts to offset increasing costs. We cannot now predict whether future Medicare and Medicaid rates will be sufficient to cover our future cost increases. Future Medicare and Medicaid rate declines or a failure of these rates to cover increasing costs would result in

our experiencing lower earnings or losses.

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S-10

**Compliance with the Sarbanes-Oxley Act will increase our accounting costs and reduce our income and in the event we are unable to certify as to the effectiveness of our internal controls, we may be adversely affected.**

Section 404 of the Sarbanes-Oxley Act of 2002 requires that our independent auditors audit our internal control over financial reporting for 2005 and thereafter. We expect that these procedures will significantly increase our accounting costs and reduce our income. In addition, our management has not yet been required under such Act to publicly issue a report on the effectiveness of our internal control over financial reporting. Section 404 of Sarbanes-Oxley requires companies to do a comprehensive evaluation of their internal control over financial reporting. We are currently performing an evaluation of our internal control over financial reporting. If we fail to timely complete our evaluation, if our management is unable to certify as to the effectiveness of our internal control over financial reporting or if our independent auditors cannot attest to our certification, we could become subject to regulatory scrutiny and our stock price could be adversely affected.

**A significant increase in our labor costs could have a material adverse effect on us.**

We compete with other operators of senior living communities with respect to attracting and retaining qualified personnel responsible for the day to day operations of each of our communities. A shortage of nurses or other trained personnel may require us to increase the wages and benefits offered to our employees in order to attract and retain these personnel or to hire more expensive temporary personnel. Also, we have to compete for lesser skilled workers with numerous other employers. Employment statistics recently published by the government indicate a tightening job market. Historically, these statistics have often foretold increased wage pressures. Although we have not yet experienced any recent significant wage pressures, this may occur in the near future. No assurance can be given that our labor costs will not increase or that any increase will be matched by corresponding increases in rates charged to residents. Any significant failure by us to control our labor costs or to pass on any increased labor costs to residents through rate increases could have a material adverse effect on our business, financial condition and results of operations.

**Our business requires regular capital expenditures.**

Physical characteristics of senior living communities are mandated by various governmental authorities. Changes in these regulations may require us to make significant expenditures. In the future, our communities may require significant expenditures to address ongoing required maintenance and to make them attractive to residents. Our available financial resources may be insufficient to fund these expenditures.

**Our business is highly competitive and we may be unable to operate profitably.**

We compete with numerous other companies that provide senior living services, including home healthcare companies and other real estate based service providers. Historically, nursing homes have been somewhat protected from competition by state laws requiring certificates of need to develop new communities; however, these barriers have been eliminated in many states. Also, there are few barriers to competition for home healthcare or for independent and assisted living services. Growth in the availability of nursing home alternatives, including assisted living communities, has had and may in the future have the effect of reducing the occupancy or profitability at nursing homes, including those we operate. Many of our existing competitors are larger and have greater financial resources than we do. Accordingly, we cannot provide any assurances that we will be able to attract a sufficient number of residents to our communities or that we will be able to attract employees and keep wages and other

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S-11

employee benefits, insurance costs and other operating expenses at levels which will allow us to compete successfully or to operate profitably.

**We are subject to possible conflicts of interest and we have engaged in, and will continue to engage in for the foreseeable future, transactions with related parties.**

Our business is subject to possible conflicts of interest as follows:

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our Chief Executive Officer, Everett W. Benton, and our Chief Financial Officer, Bruce J. Mackey Jr., are also part-time employees of Reit Management and Research LLC, or RMR. RMR is the manager for Senior Housing and we purchase various services from RMR pursuant to a shared services agreement;

- > our managing directors, Barry M. Portnoy and Gerard M. Martin, are also managing trustees of Senior Housing. Messrs. Portnoy and Martin also own RMR and another entity that leases office space to us; and
- > under our shared services agreement with RMR, in the event of a conflict between Senior Housing and us, RMR may act on behalf of Senior Housing rather than on our behalf.

We do not believe that these conflicts adversely affect our business.

On December 31, 2001, Senior Housing distributed substantially all of its ownership of our shares to its shareholders. As a condition to the spin off, we entered into agreements with Senior Housing which, among other things, limit ownership of more than 9.8% of our voting shares, restrict our ability to take any action that could jeopardize the tax status of Senior Housing as a real estate investment trust and limit our ability to acquire real estate of types which are owned by Senior Housing or other real estate investment trusts managed by RMR.

In addition, 131 of the 155 senior living communities we currently operate are leased from Senior Housing for total annual minimum rent of \$98.3 million, and six of our owned communities are mortgaged to Senior Housing for \$24 million under a line of credit provided by Senior Housing, as described above in "Recent Developments". We intend to repay this mortgage loan with a portion of the net proceeds from this offering.

As a result of the agreements entered into in connection with the spin off, our leases with Senior Housing and our shared services agreement with RMR, Senior Housing, RMR and their respective affiliates play a significant role in our business and we do not anticipate any changes to that role for the foreseeable future. Future business dealings between us, Senior Housing, RMR and their respective affiliates may be on terms less favorable to us than we could achieve on an arm's length basis.

### **There are limitations on the ownership of our shares, and these and other anti-takeover provisions in our governing documents and in our material agreements may prevent you from receiving a takeover premium for your shares.**

Our charter places restrictions on the ability of any person or group to acquire beneficial ownership of more than 9.8% (in number of shares or value, whichever is more restrictive) of any class of our equity securities. Additionally, the terms of our leases with Senior Housing and our shared services agreement with RMR provide that our rights under these agreements may be cancelled by Senior Housing and RMR, respectively, upon the acquisition by any person or group of more than 9.8% of our voting stock, and upon other change in control events, as defined in those documents. If the breach of these ownership limitations causes a lease default, shareholders causing the default may become liable to us or to other shareholders for damages. Additionally, on March 10, 2004, we

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S-12

entered into a rights agreement whereby in the event a person or group of persons acquires or attempts to acquire 10% or more of our outstanding shares, our shareholders, other than such person or group, will be entitled to purchase additional shares or other securities or property at a discount. These agreements and other provisions in our charter and bylaws may increase the difficulty of acquiring control of us by means of a tender offer, open market purchases, a proxy fight or otherwise, if the acquisition is not approved by our board of directors. Other provisions in our governing documents which may deter takeover proposals include the following:

- > staggered terms for members of our board of directors;
- > the power of our board of directors, without a shareholders' vote, to authorize and issue additional shares and classes of shares on terms that it determines;
- > a 75% shareholder vote and cause requirements for removal of directors; and
- >

advance notice procedures with respect to nominations of directors and shareholder proposals.

For all of these reasons, shareholders may be unable to cause a change of control of us or to realize a change of control premium for their shares.

**The price of our common shares has fluctuated, and a number of factors may cause our common share price to decline.**

The market price of our common shares has fluctuated and could fluctuate significantly in the future in response to various factors and events, including, but not limited to, the risks set out in this prospectus, as well as:

- > the liquidity of the market for our common shares;
- > variations in our operating results;
- > variations from analysts' expectations; and
- > general economic and industry trends and conditions.

In addition, the stock market in recent years has experienced broad price and volume fluctuations that often have been unrelated to the operating performance of particular companies. These market fluctuations may also cause the market price of our common shares to decline. Investors may be unable to resell their common shares at or above the offering price.

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S-13

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## Warning concerning forward looking statements

THIS PROSPECTUS SUPPLEMENT, THE ACCOMPANYING PROSPECTUS AND THE DOCUMENTS INCORPORATED BY REFERENCE CONTAIN FORWARD LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND FEDERAL SECURITIES LAWS. THESE STATEMENTS REPRESENT OUR PRESENT BELIEFS AND EXPECTATIONS, BUT THEY MAY NOT OCCUR FOR VARIOUS REASONS. FOR EXAMPLE:

- > THE TERMINATION OF OUR MANAGEMENT AGREEMENTS WITH SUNRISE MAY NOT IMPROVE OUR FINANCIAL RESULTS OR MAY CAUSE US TO EXPERIENCE OPERATING LOSSES. SUNRISE MAY DISPUTE OUR RIGHTS TO TERMINATE THESE CONTRACTS OR OUR CALCULATION OF THE TERMINATION FEES. THE OPERATING AND FINANCIAL PERFORMANCE OF THE COMMUNITIES MAY DETERIORATE IN THE PERIOD AFTER WE NOTIFY SUNRISE OF OUR INTENTION TO TERMINATE THE AGREEMENTS AND BEFORE WE ARE ALLOWED TO ASSUME THEIR OPERATIONS PURSUANT TO THE AGREEMENT TERMS. ALTHOUGH OUR EXPECTATION IS OTHERWISE, WE MAY BE UNABLE TO OPERATE THESE COMMUNITIES FOR OUR OWN ACCOUNT IN A MANNER WHICH IS AS PROFITABLE AS THEY HAVE BEEN OPERATED BY SUNRISE;
- > THE FINANCIAL BENEFITS FROM THE GORDON ACQUISITION, INCLUDING OUR EXPECTATION OF THE ACCRETION TO OUR EARNINGS DURING 2006, MAY NOT BE REALIZED; WE MAY EXPERIENCE LOSSES BECAUSE WE ARE UNABLE TO INCREASE OCCUPANCIES AT THE GORDON COMMUNITIES OR REALIZE COST SAVINGS FROM THE COMBINATION OF THE GORDON OPERATIONS WITH OUR EXISTING OPERATIONS;
- > WE MAY BE UNABLE TO MEET THE CONDITIONS TO OUR PENDING ACQUISITION OF FOUR COMMUNITIES IN THE SOUTHEASTERN UNITED STATES AND, THEREFORE, MAY NOT COMPLETE SUCH ACQUISITION;
- > WE MAY BE UNABLE TO GENERATE OUR EXPECTED REVENUES IN 2005 OR THEREAFTER FROM OUR PHARMACY BUSINESSES BECAUSE WE MAY BE UNSUCCESSFUL AT GROWING THESE BUSINESSES FOR SEVERAL REASONS, INCLUDING THAT WE MAY NOT BE ABLE TO GROW REVENUES BY PROVIDING PHARMACY SERVICES AT

ADDITIONAL SENIOR LIVING COMMUNITIES WHICH WE OPERATE;

- > OUR FUTURE INSURANCE COSTS AND INSURANCE RESERVE CALCULATIONS MAY BE GREATER THAN WE NOW ANTICIPATE;
  - > WE MAY BE UNABLE TO CARRY OUT OUR BUSINESS PLAN TO PURCHASE ADDITIONAL COMMUNITIES AND PHARMACIES BECAUSE WE ARE UNABLE TO LOCATE PURCHASE OPPORTUNITIES AT PRICES WE ARE WILLING OR ABLE TO PAY;
  - > OUR RECEIVABLES RESERVES MAY BE INADEQUATE, ESPECIALLY THE RESERVES WHICH RELATE TO MEDICARE AND MEDICAID PAYMENTS BECAUSE SUCH PAYMENTS ARE SUBJECT TO GOVERNMENTAL AUDITS AND TO GOVERNMENT FISCAL POLICIES;
  - > WE MAY BE UNABLE TO MAINTAIN OR IMPROVE OUR FUTURE OCCUPANCY RATES AND AS A RESULT OUR REVENUES MAY DECLINE;
  - > AN IMPROVING ECONOMY MAY RESULT IN WAGE PRESSURES WHICH INCREASE OUR FUTURE COSTS;
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S-14

- > FUTURE MEDICARE AND MEDICAID RATES MAY BE LOWER THAN WE NOW ANTICIPATE;
- > SUNRISE'S OPERATIONS OF THE COMMUNITIES WHICH IT CONTINUES TO MANAGE FOR US MAY RESULT IN LOSSES TO US;
- > OUR ACCOUNTING COSTS, PARTICULARLY THOSE ARISING FROM COMPLIANCE WITH THE REQUIREMENTS OF THE SARBANES-OXLEY ACT, MAY BE HIGHER THAN WE NOW EXPECT; AND
- > WE MAY BECOME SUBJECT TO FINES OR REGULATORY SANCTIONS WHICH MATERIALLY ADVERSELY AFFECT OUR FINANCIAL CONDITION OR PERFORMANCE.

IN ANY SUCH EVENT, OUR FUTURE FINANCIAL PERFORMANCE MAY CAUSE ANY IMPROVEMENTS IMPLIED BY OUR RECENT PERFORMANCE TO REVERSE AND WE MAY EXPERIENCE LOSSES. IF OUR FINANCIAL RESULTS DO NOT CONTINUE TO IMPROVE, OUR STOCK PRICE LIKELY WILL DECLINE. YOU SHOULD NOT PLACE UNDUE RELIANCE UPON OUR FORWARD LOOKING STATEMENTS.

EXCEPT AS MAY BE REQUIRED BY APPLICABLE LAW, WE DO NOT INTEND TO IMPLY THAT WE WILL RELEASE PUBLICLY THE RESULT OF ANY REVISION TO THE FORWARD LOOKING STATEMENTS CONTAINED IN THIS PROSPECTUS SUPPLEMENT, THE ACCOMPANYING PROSPECTUS AND THE DOCUMENTS INCORPORATED BY REFERENCE TO REFLECT THE FUTURE OCCURRENCE OF PRESENTLY UNANTICIPATED EVENTS.

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S-15

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## Use of proceeds

Our net proceeds from this offering after deduction of the underwriting discount and estimated offering expenses payable by us, are estimated to be \$55.0 million (\$63.2 million if the underwriters' over-allotment option is exercised in full). We intend to use the net proceeds to repay \$24.0 million of our first mortgage line of credit with Senior Housing, to reduce amounts outstanding under our revolving credit facility, to fund

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a portion of the termination payments we expect to pay to Sunrise and for general business purposes. Until we utilize the net proceeds, we may deposit all or a portion of the net proceeds in interest bearing accounts or invest them in short term securities. The Senior Housing mortgage line of credit bears interest at 9% per annum and may be prepaid at any time, without penalty, before it expires on June 30, 2007. Our revolving credit facility bears interest at LIBOR plus a spread (6.06% per annum at August 23, 2005) and is scheduled to mature on May 8, 2007. We used borrowings under both the line of credit and the revolving credit facility to fund a portion of the purchase price of the Gordon communities. Borrowings that are repaid under the Senior Housing mortgage line of credit may not be redrawn. Borrowings repaid under our revolving credit agreement may be redrawn in the future.

### Capitalization

The following table describes our capitalization, as of June 30, 2005, on a historical and pro forma basis, as adjusted for (1) this offering and the use of a portion of the proceeds to repay our first mortgage line of credit with Senior Housing and to reduce amounts outstanding under our revolving credit facility, and (2) our payment of termination fees for 12 Sunrise management agreements, including the planned sale leaseback with Senior Housing to fund a portion of these fees and the reduction in our management fees payable to Sunrise, as if these events had been completed as of the beginning of the periods presented.

|   | Historical        | As adjusted<br>for this<br>offering | As adjusted for<br>this offering<br>and Sunrise<br>termination<br>and sale<br>leaseback |
|---|-------------------|-------------------------------------|---|
| (dollars in thousands)  |                   |                                     |   |
| Cash  | \$ 18,704         | \$ 44,154                           | \$ 22,677   |
| Debt  | \$ 75,107         | \$ 45,607                           | \$ 45,607   |
| <b>Shareholders' equity:</b>  |                   |                                     |   |
| Common stock, par value \$0.01 per share; 30,000,000 shares authorized; shares outstanding: 12,246,634 historical; 19,746,634 as adjusted | 121               | 196                                 | 196   |
| Additional paid-in capital  | 114,664           | 169,539                             | 169,539   |
| Accumulated deficit   | (16,191)          | (16,191)                            | (95,668)  |
| <b>Total shareholders' equity</b>   | <b>98,594</b>     | <b>153,544</b>                      | <b>74,067</b>   |
| <b>Total capitalization</b>   | <b>\$ 173,701</b> | <b>\$ 199,151</b>                   | <b>\$ 119,674</b>   |

S-16

### Selected financial data

The following table presents selected financial data which has been derived from our historical financial statements for the period from December 31, 2002 through December 31, 2004 and for the six months ended June 30, 2004 and 2005. The following information should be read in connection with, and is qualified in its entirety by reference to, our consolidated financial statements and the notes thereto incorporated by reference from our Annual Report on Form 10-K for the year ended December 31, 2004 and from our Quarterly Report on Form 10-Q for the six months ended June 30, 2005. The six month information contains normal recurring adjustments and is not necessarily indicative of the results that may be expected in a full year. Additionally, comparability of financial results from period to period is affected by acquisitions and closures. Accordingly, you should not place undue reliance on our historical financial information.

|  | Year ended December 31, |      |      | Six months ended June 30, |      |
|--|-------------------------|------|------|---------------------------|------|
|  | 2002                    | 2003 | 2004 | 2004                      | 2005 |
|  |                         |      |      |                           |      |



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Year ended December 31, Six months ended June 30,

(dollars in thousands)

**Statement of Income Data**

Revenues:

|                             |                |                |                |                |                |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| Net revenues from residents | \$ 519,106     | \$ 573,412     | \$ 614,796     | \$ 298,362     | \$ 356,163     |
| Pharmacy revenue            |                | 1,770          | 13,209         | 5,019          | 12,356         |
| <b>Total revenues</b>       | <b>519,106</b> | <b>575,182</b> | <b>628,005</b> | <b>303,381</b> | <b>368,519</b> |

Operating Expenses:

|  |                |                |                |                |                |
|--|----------------|----------------|----------------|----------------|----------------|
| Community level operating expenses                     | 417,301        | 463,247        | 486,206        | 236,769        | 276,159        |
| Pharmacy expenses                                      |                | 1,666          | 12,093         | 4,461          | 11,451         |
| Management fee to Sunrise Senior Living Services, Inc. | 16,643         | 17,272         | 19,293         | 9,191          | 11,240         |
| Rent expense   | 75,210         | 77,495         | 83,370         | 40,582         | 49,015         |
| General and administrative                             | 15,415         | 17,470         | 20,053         | 9,935          | 13,508         |
| Depreciation and amortization                          | 1,794          | 3,587          | 3,666          | 1,839          | 3,731          |
| Impairment of assets                                   | 150            |                |                |                |                |
| Restructuring costs                                    | 122            |                |                |                |                |
| Spin off and merger expenses, non-recurring            | 2,829          |                |                |                |                |
| <b>Total operating expenses</b>                        | <b>529,464</b> | <b>580,737</b> | <b>624,681</b> | <b>302,777</b> | <b>365,104</b> |
| Operating income (loss)                                | (10,358)       | (5,555)        | 3,324          | 604            | 3,415          |
| Interest and other income                              | 297            | 229            | 1,666          | 1,664          | 566            |
| Interest expense                                       | (198)          | (1,164)        | (880)          | (245)          | (1,514)        |

Income from continuing operations before income taxes

|  |          |         |       |       |       |
|--|----------|---------|-------|-------|-------|
|  | (10,259) | (6,490) | 4,110 | 2,023 | 2,467 |
|--|----------|---------|-------|-------|-------|

|                            |  |  |       |  |      |
|----------------------------|--|--|-------|--|------|
| Provision for income taxes |  |  | (120) |  | (73) |
|----------------------------|--|--|-------|--|------|

Income (loss) from continuing operations

|  |             |            |          |          |          |
|--|-------------|------------|----------|----------|----------|
|  | \$ (10,259) | \$ (6,490) | \$ 3,990 | \$ 2,023 | \$ 2,394 |
|--|-------------|------------|----------|----------|----------|

Weighted Average Shares Outstanding

|  |       |       |       |       |        |
|--|-------|-------|-------|-------|--------|
|  | 7,556 | 8,482 | 8,716 | 8,520 | 12,219 |
|--|-------|-------|-------|-------|--------|

Basic and diluted income (loss) per share from:

|                       |           |           |         |         |         |
|-----------------------|-----------|-----------|---------|---------|---------|
| Continuing operations | \$ (1.36) | \$ (0.77) | \$ 0.46 | \$ 0.24 | \$ 0.20 |
|-----------------------|-----------|-----------|---------|---------|---------|

Income (loss) from continuing operations

|  |             |            |          |          |          |
|--|-------------|------------|----------|----------|----------|
|  | \$ (10,259) | \$ (6,490) | \$ 3,990 | \$ 2,023 | \$ 2,394 |
|--|-------------|------------|----------|----------|----------|

|                   |  |  |     |  |    |
|-------------------|--|--|-----|--|----|
| Add: income taxes |  |  | 120 |  | 73 |
|-------------------|--|--|-----|--|----|

|                                    |       |       |       |       |       |
|------------------------------------|-------|-------|-------|-------|-------|
| Add: depreciation and amortization | 1,794 | 3,587 | 3,666 | 1,839 | 3,731 |
|------------------------------------|-------|-------|-------|-------|-------|

|                       |     |       |     |     |       |
|-----------------------|-----|-------|-----|-----|-------|
| Add: interest expense | 198 | 1,164 | 880 | 245 | 1,514 |
|-----------------------|-----|-------|-----|-----|-------|

|                                 |       |       |         |         |       |
|---------------------------------|-------|-------|---------|---------|-------|
| Less: interest and other income | (297) | (229) | (1,666) | (1,664) | (566) |
|---------------------------------|-------|-------|---------|---------|-------|

EBITDA

|  |            |            |          |          |          |
|--|------------|------------|----------|----------|----------|
|  | \$ (8,564) | \$ (1,968) | \$ 6,990 | \$ 2,443 | \$ 7,146 |
|--|------------|------------|----------|----------|----------|

S-17

## Underwriting

We are offering the common shares described in this prospectus supplement through the underwriters named below. UBS Securities LLC is the representative of the underwriters and UBS Securities LLC is the sole book-running manager for this offering. We have entered into an underwriting agreement with the representative. Subject to the terms and conditions of the underwriting agreement, each of the underwriters has severally agreed to purchase the number of common shares listed next to its name in the following table:

**Underwriters**

**Number of  
shares**

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| Underwriters                             | Number of<br>shares |
|--|---------------------|
| UBS Securities LLC                       | 3,750,000           |
| RBC Capital Markets Corporation          | 1,500,000           |
| Legg Mason Wood Walker, Incorporated     | 750,000             |
| Ferris, Baker Watts, Incorporated        | 750,000             |
| Stifel, Nicolaus & Company, Incorporated | 750,000             |
| Total                                    |                     |
|  | 7,500,000           |

The underwriting agreement provides that the underwriters must buy all of the shares if they buy any of them. However, the underwriters are not required to take or pay for the shares covered by the underwriters' over-allotment option described below.

Our common shares are offered subject to a number of conditions, including:

- > receipt and acceptance of our common shares by the underwriters; and
- > the underwriters' right to reject orders in whole or in part.

In connection with this offering, certain of the underwriters or securities dealers may distribute this prospectus supplement and the accompanying prospectus electronically.

Sales of shares made outside the United States may be made by affiliates of the underwriters.

### OVER-ALLOTMENT OPTION

We have granted the underwriters an option to buy 1,125,000 additional common shares. The underwriters may exercise this option solely for the purpose of covering over-allotments, if any, made in connection with this offering. The underwriters have 30 days from the date of this prospectus supplement to exercise this option. If the underwriters exercise this option they will each purchase additional shares approximately in proportion to the amounts specified in the table above.

### COMMISSIONS AND DISCOUNTS

Shares sold by the underwriters to the public will initially be offered at the initial public offering price set forth on the cover of this prospectus supplement. Any shares sold by the underwriters to securities dealers may be sold at a discount of up to \$0.25 per share from the initial public offering price. Any of these securities dealers may resell any shares purchased from the underwriters to other brokers or dealers at a discount of up to \$0.10 per share from the initial public offering price. If all the shares are not sold at the initial public offering price, the representative may change the offering price and the other selling terms.

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S-18

Pursuant to the underwriting agreement, the underwriters are obligated to purchase the shares at the prices and upon the terms stated therein and, as a result, will thereafter bear any risk associated with changing the offering price to the public or other selling terms.

The following table shows the per share and total underwriting discounts and commissions we will pay to the underwriters assuming both no exercise and full exercise of the underwriters' option to purchase up to 1,125,000 additional shares.

|           | No exercise  | Full exercise |
|-----------|--------------|---------------|
| Per share | \$ 0.41      | \$ 0.41       |
| Total     | \$ 3,075,000 | \$ 3,536,250  |

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We estimate that the total expenses of the offering payable by us, excluding underwriting discounts and commissions, will be approximately \$250,000.

### **NO SALES OF SIMILAR SECURITIES**

We and each of our executive officers and managing directors have entered into lock-up agreements with the underwriters. Under these lock-up agreements, we and each of these persons may not, without the prior written consent of UBS Securities LLC, sell, offer to sell, contract or agree to sell, hypothecate, hedge, pledge, grant any option to purchase or otherwise dispose of or agree to dispose of, directly or indirectly, any of our common shares or any securities convertible into or exercisable or exchangeable for our common shares, or warrants or other rights to purchase our common shares. These restrictions will be in effect for a period of 90 days after the date of this prospectus supplement. These lock-up agreements are subject to certain exceptions, including (1) such shareholders' rights to transfer their common shares as a bona fide gift or to a trust for the benefit of an immediate family member or to an affiliate, provided that such donee or transferee agrees in writing to be bound by the terms of the lock-up agreement, and (2) our right to issue our common shares in connection with acquisitions, subject to certain conditions and provided that such issuances are conditioned upon agreement of the recipients to be bound by the terms of the lock-up agreement. At any time and without public notice, UBS Securities LLC may, in its sole discretion, release some or all of the affected securities from these lock-up agreements.

The 90-day lock-up period may be extended for up to 37 additional days under certain circumstances where we announce or pre-announce earnings or material news or a material event within approximately 18 days prior to, or approximately 16 days after, the termination of the 90-day period. Even under those circumstances, however, the lock-up period will not extend if we are actively traded, meaning that we have a public float of at least \$150.0 million and average trading volume at least \$1.0 million per day.

### **INDEMNIFICATION**

We have agreed to indemnify the underwriters against certain liabilities, including certain liabilities under the Securities Act of 1933, as amended. If we are unable to provide this indemnification, we have agreed to contribute to payments the underwriters may be required to make in respect of those liabilities.

### **AMERICAN STOCK EXCHANGE QUOTATION**

Our common shares are traded on the American Stock Exchange under the trading symbol "FVE".

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S-19

### **PRICE STABILIZATION AND SHORT POSITIONS**

In connection with this offering, the underwriters may engage in activities that stabilize, maintain or otherwise affect the price of our common shares, including:

- > stabilizing transactions;
- > short sales;
- > purchases to cover positions created by short sales;
- > imposition of penalty bids; and
- >

syndicate covering transactions.

Stabilizing transactions consist of bids or purchases made for the purpose of preventing or retarding a decline in the market price of the common shares while the offering is in progress. These transactions may also include short sales of our common shares, which involve the sale by the underwriters of a greater number of shares than they are required to purchase in the offering and purchasing common shares in the open market to cover positions created by short sales. Short sales may be "covered short sales", which are short positions in an amount not greater than the underwriters' over-allotment option referred to above, or may be "naked short sales", which are short positions in excess of that amount.

The underwriters may close out any covered short position by either exercising their over-allotment option, in whole or in part, or by purchasing shares in the open market. In making this determination, the underwriters will consider, among other things, the price of shares available for purchase in the open market as compared to the price at which they may purchase shares through the over-allotment option.

Naked short sales are sales in excess of the over-allotment option. The underwriters must close out any naked short position by purchasing shares in the open market. A naked short position is more likely to be created if the underwriters are concerned that there may be downward pressure on the price of the common stock in the open market that could adversely affect investors who purchased in this offering.

The underwriters also may impose a penalty bid. This occurs when a particular underwriter repays to the underwriters a portion of the underwriting discount received by it because the representative has repurchased shares sold by or for the account of that underwriter in stabilizing or short covering transactions.

As a result of these activities, the price of the common shares may be higher than the price that otherwise might exist in the open market. If these activities are commenced, they may be discontinued by the underwriters at any time. The underwriters may carry out these transactions on the American Stock Exchange, in the over-the-counter market or otherwise. In the period before the determination of the public offering price of the shares we are selling in this offering, UBS Securities LLC purchased 37,300 shares in stabilizing transactions at a price of \$7.77 per share.

## **AFFILIATIONS**

Certain of the underwriters and their affiliates have provided in the past and may provide from time to time certain commercial banking, financial advisory, investment banking and other services for us for which they will be entitled to receive separate fees. The underwriters and their affiliates may, from time to time, engage in transactions with us and perform services for us in the ordinary course of their business.

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S-20

## **OTHER DISTRIBUTION INFORMATION**

In accordance with NASD guidelines, the maximum commission or discount to be received by any NASD member or independent broker dealer may not exceed 8% of the aggregate amount of the common shares offered pursuant to this prospectus supplement.

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S-21

## **Legal matters**

Sullivan & Worcester LLP, Boston, Massachusetts, is counsel to us in connection with this offering. Venable LLP, Baltimore, Maryland, will issue an opinion about the legality of the shares we are offering. Dewey Ballantine LLP, New York, New York, is counsel to the underwriters in connection with this offering. Sullivan & Worcester LLP and Venable LLP represent Senior Housing, RMR and certain of their affiliates on various matters.

## **Incorporation of certain information by reference**

The Securities and Exchange Commission, or SEC, allows us to "incorporate by reference" the information we file with them, which means that we can disclose important information to you by referring you to those documents previously filed with the SEC. The information incorporated

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by reference is considered to be part of this prospectus supplement, and information that we subsequently file with the SEC will automatically update and supersede this information. We incorporate by reference the documents listed below which were filed with the SEC under the Securities Exchange Act of 1934, as amended, or the Exchange Act:

- > our Annual Report on Form 10-K for the fiscal year ended December 31, 2004;
- > our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2005 and June 30, 2005;
- > our Current Reports on Form 8-K dated January 7, 2005, January 7, 2005 (filed on Form 8-K/A), January 27, 2005, May 13, 2005, June 9, 2005, July 28, 2005 (filed on Form 8-K/A), August 12, 2005 (filed on Form 8-K/A) and August 23, 2005 (excluding Item 7.01 thereof);
- > the description of our common shares contained in our registration statement on Form 8-A dated December 7, 2001; and
- > the description of our junior participating preferred shares contained in our registration statement on Form 8-A dated March 19, 2004.

We also incorporate by reference each of the following documents that we will file with the SEC after the date of this prospectus supplement but before the termination of the offering of the common shares:

- > Reports filed under Sections 13(a) and (c) of the Exchange Act;
- > Definitive proxy or information statements filed under Section 14 of the Exchange Act in connection with any subsequent shareholders' meetings; and
- > Any reports filed under Section 15(d) of the Exchange Act.

You may request a copy of any of the filings (excluding exhibits), at no cost, by writing or telephoning us at the following address:

Investor Relations  
Five Star Quality Care, Inc.  
400 Centre Street  
Newton, Massachusetts 02458  
(617) 796-8387

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S-22

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## Experts

The consolidated financial statements of Five Star Quality Care, Inc. appearing in Five Star Quality Care, Inc.'s Annual Report (Form 10-K) for the year ended December 31, 2004 have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth in their report thereon included therein, and incorporated herein by reference. Such consolidated financial statements are incorporated herein by reference in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

The consolidated financial statements of Gordon Health Ventures, LLC and Subsidiaries as of December 31, 2004 appearing in Five Star Quality Care, Inc.'s Current Report (Form 8-K/A), dated July 28, 2005, have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth in their report thereon included therein, and incorporated herein by reference. Such consolidated financial statements are incorporated herein by reference in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

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The consolidated financial statements of LTA Holdings, Inc. as of December 31, 2003 appearing in Five Star Quality Care, Inc.'s Current Report (Form 8-K/A), dated January 7, 2005, have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth in their report thereon included therein, and incorporated herein by reference. Such consolidated financial statements are incorporated herein by reference in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

### Where you can find more information

We are subject to the information and reporting requirements of the Exchange Act and, in accordance therewith, file periodic reports, proxy statements and other information with the SEC. You may read and copy information on file at the SEC's Public Reference room at 100 F Street, N.E., Washington D.C. 20549. You can request copies of those documents upon payment of a duplicating fee to the SEC. Information filed by us with the SEC can be copied at the SEC's Public Reference Room. Please call the SEC at 1-800-SEC-0330 for further information on the operation of the public reference room. The SEC maintains an Internet site that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC. You can review our SEC filings by accessing the SEC's Internet site at <http://www.sec.gov>.

S-23

### Five Star Quality Care, Inc.

#### INDEX TO FINANCIAL STATEMENTS

|   | Page |
|---|------|
| Unaudited Pro Forma Consolidated Balance Sheet as of June 30, 2005                              | F-2  |
| Unaudited Pro Forma Consolidated Statement of Operations for the six months ended June 30, 2005 | F-3  |
| Notes to Unaudited Pro Forma Consolidated Financial Statements                                  | F-4  |

F-1

### Five Star Quality Care, Inc.

#### UNAUDITED PRO FORMA CONSOLIDATED BALANCE SHEET

As of June 30, 2005

(dollars in thousands)

|   | Actual    | Adjustments<br>for<br>Equity<br>Offering | Adjusted<br>Pro Forma<br>for Equity<br>Offering | Adjustments<br>for Sunrise<br>Termination<br>and<br>Sale Leaseback<br>Transaction | Adjusted Pro Forma<br>for Equity<br>Offering/Sunrise<br>Termination and<br>Sale Leaseback |
|---|-----------|--|---|---|---|
| <b>ASSETS</b>                             |           |  |   |   |   |
| Current assets                            |           |  |   |   |   |
| Cash                                      | \$ 18,704 | \$ 25,450 (A)                            | \$ 44,154                                       | \$ (21,477)(E)  | \$ 22,677   |
| Accounts receivable, net                  | 39,252    |  | 39,252  |   | 39,252  |
| Prepaid expenses and other current assets | 11,297    |  | 11,297  |   | 11,297  |
|   | 69,253    | 25,450                                   | 94,703  | (21,477)  | 73,226  |
| Total current assets                      |           |  |   |   |   |
| Property and equipment, net               | 147,161   |  | 147,161   | (58,000)(F)   | 89,161  |
| Restricted cash                           | 32,038    |  | 32,038  |   | 32,038  |
| Mortgage notes receivable                 | 6,036     |  | 6,036   |   | 6,036   |
| Goodwill                                  | 14,842    |  | 14,842  |   | 14,842  |

22

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|   | Actual     | Adjustments<br>for<br>Equity<br>Offering | Adjusted<br>Pro Forma<br>for Equity<br>Offering | Adjustments<br>for Sunrise<br>Termination<br>and<br>Sale Leaseback<br>Transaction | Adjusted Pro Forma<br>for Equity<br>Offering/Sunrise<br>Termination and<br>Sale Leaseback |
|---|------------|--|---|---|---|
| Other long term assets                      | 1,904      |  | 1,904   |   | 1,904   |
| Total assets                                | \$ 271,234 | \$ 25,450                                | \$ 296,684                                      | \$ (79,477)   | \$ 217,207  |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b> |            |  |   |   |   |
| Total current liabilities                   | \$ 74,578  | \$ (5,500)(B)                            | \$ 69,078                                       | \$  | \$ 69,078   |
| Mortgage notes payable                      | 69,056     | (24,000)(C)                              | 45,056  |   | 45,056  |
| Other long term liabilities                 | 29,006     |  | 29,006  |   | 29,006  |
| Total liabilities                           | 172,640    | (29,500)                                 | 143,140   |   | 143,140   |
| Total shareholders' equity                  | 98,594     | 54,950 (D)                               | 153,544   | (79,477)(G)   | 74,067  |
| Total liabilities and shareholders' equity  | \$ 271,234 | \$ 25,450                                | \$ 296,684                                      | \$ (79,477)   | \$ 217,207  |

F-2

Five Star Quality Care, Inc.

UNAUDITED PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS

For the Six Months Ended June 30, 2005

(dollars in thousands, except per share amounts)

|   | Gordon Acquisition |                        | Adjusted<br>Pro<br>Forma for<br>Gordon<br>Acquisition | Adjusted<br>Pro<br>Forma for<br>Gordon<br>Acquisition<br>and Equity<br>Offering | Sunrise<br>Termination<br>and Sale<br>Leaseback | Adjusted<br>Pro Forma<br>for Gordon<br>Acquisition,<br>Equity<br>Offering,<br>Sunrise<br>Termination<br>and Sale<br>Leaseback |
|---|--------------------|------------------------|---|---|---|---|
|   | Actual             | Historical Adjustments | Acquisition   | Offering  |   | Leaseback   |
| (H)   |                    |                        |   |   |   |   |
| <b>Revenues:</b>  |                    |                        |   |   |   |   |
| Net revenues from residents                                 | \$ 356,163         | \$ 8,401               | \$ 364,564  | \$ 364,564  | \$  | \$ 364,564  |
| Pharmacy revenue  | 12,356             |                        | 12,356  | 12,356  |   | 12,356  |
| Total revenues  | 368,519            | 8,401                  | 376,920   | 376,920   |   | 376,920   |
| <b>Operating Expenses:</b>                                  |                    |                        |   |   |   |   |
| Community level operating expenses                          | 276,159            | 4,784                  | (510)(I)  | 280,433   | 280,433   | 280,433   |
| Termination payment to Sunrise Senior Living Services, Inc. |                    |                        |   |   | 79,477 (Q)                                      | 79,477  |
| Pharmacy expenses   | 11,451             |                        | 11,451  | 11,451  |   | 11,451  |
| Management fee to Sunrise Senior Living Services, Inc.      | 11,240             |                        | 11,240  | 11,240  | (4,032)(R)                                      | 7,208   |
| Rent expense  | 49,015             |                        | 918 (J)   | 49,933  | 49,933  | 2,610 (S)   |
| General and administrative                                  | 13,508             | 1,161                  | (3)(I)  | 14,666  | 14,666  | 14,666  |
| Depreciation and amortization                               | 3,731              | 624                    | (187)(K)  | 4,168   | 4,168   | (823)(T)  |

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|  |          |         |         |          |           |          |             | Adjusted<br>Pro Forma<br>for Gordon<br>Acquisition<br>Equity<br>Offering<br>Sunrise<br>Termination<br>and Sale<br>Leaseback |
|--|----------|---------|---------|----------|-----------|----------|-------------|---|
| Total operating expenses                                 | 365,104  | 6,569   | 218     | 371,891  |           | 371,891  | 77,232      | 449,123   |
| Operating income   | 3,415    | 1,832   | (218)   | 5,029    |           | 5,029    | (77,232)    | (72,203)  |
| Interest and other income                                | 566      |         | 54 (L)  | 620      |           | 620      |             | 620   |
| Interest expense   | (1,514)  | (1,403) | 246 (M) | (2,671)  | 1,380 (N) | (1,291)  |             | (1,291)   |
| Income from continuing operations<br>before income taxes | 2,467    | 429     | 82      | 2,978    | 1,380     | 4,358    | (77,232)    | 4,358   |
| Provision for income taxes                               | (73)     |         |         | (73)     | (55)(O)   | (128)    | (90)(O)     | (218)   |
| Income (loss) from continuing<br>operations              | \$ 2,394 | \$ 429  | \$ 82   | \$ 2,905 | \$ 1,325  | \$ 4,230 | \$ (77,322) | \$ (73,092)   |
| Weighted Average Shares<br>Outstanding                   | 12,219   |         |         | 12,219   | 7,500 (P) | 19,719   |             | 19,719  |
| Basic and diluted loss per share<br>from:                |          |         |         |          |           |          |             |   |
| Continuing operations                                    | \$ 0.20  |         |         | \$ 0.24  |           | \$ 0.21  |             | \$ (3.71)   |

F-3

**NOTES TO UNAUDITED PRO FORMA CONSOLIDATED FINANCIAL STATEMENTS**

(amounts in thousands, except share and per share amounts)

**INTRODUCTION TO UNAUDITED PRO FORMA CONSOLIDATED FINANCIAL STATEMENTS**

The unaudited pro forma consolidated balance sheet as of June 30, 2005, presents the financial position of Five Star Quality Care, Inc., giving effect to (1) this offering and the use of a portion of the proceeds to repay our mortgage line of credit financing and to reduce amounts outstanding under our revolving credit facility, and (2) our payment of termination fees in respect of 12 Sunrise management agreements, including the related planned sale leaseback with Senior Housing to fund a portion of these fees and the reduction in our management fees payable to Sunrise, as described in the notes thereto. The unaudited pro forma consolidated statements of operations for the six months ended June 30, 2005, present the results of operations of Five Star as if (1) our acquisition of the Gordon communities, including the related sale leaseback and line of credit financing entered to fund the Gordon acquisition, (2) this offering and the use of a portion of the proceeds to repay our mortgage line of credit financing and to reduce amounts outstanding under our revolving credit facility, and (3) our payment of termination fees in respect of 12 Sunrise management agreements, including the related planned sale leaseback with Senior Housing to fund a portion of these fees and the reduction in our management fees payable to Sunrise, had been completed as of the beginning of the periods presented, as described in the notes thereto.

These unaudited pro forma consolidated financial statements do not represent our financial condition or results of operations for any future date or period. Actual future results may be materially different from pro forma results. Differences could arise from many factors, including, but not limited to, those set forth under "Risk factors" and "Warning concerning forward looking statements". These unaudited pro forma consolidated financial statements should be read in conjunction with our consolidated financial statements and the related management's discussion and analysis of financial condition and results of operations for the year ended December 31, 2004 (audited) and the six months ended June 30, 2005 (unaudited), the audited consolidated financial statements of Gordon for the year ended December 31, 2004 and the unaudited consolidated financial statements of Gordon for the three months ended March 31, 2005, and our unaudited pro forma consolidated statement of operations for the year ended December 31, 2004, all of which are incorporated by reference into this prospectus supplement.

**Pro forma consolidated balance sheet as of June 30, 2005 adjustments**

A.

Represents the amount we expect to receive after making payment in full of first mortgage line of credit to Senior Housing (see Note C) and amounts due under our revolving credit facility (see Note B) with proceeds from our offering of 7,500,000 common shares (see Note D). Adjustment calculated as follows:



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|   |           |
|---|-----------|
| Net proceeds received by us from offering (see Note D)              | \$ 54,950 |
| Repayment of mortgage line of credit to Senior Housing (See Note C) | 24,000    |
| Repayment of revolving credit facility                              | 5,500     |
|   | <hr/>     |
| Net proceeds  | \$ 25,450 |
|   | <hr/>     |

- B. In connection with the financing of our acquisition of six assisted living communities from Gordon on June 3, 2005, we drew \$10,000 under our revolving credit facility. Adjustment represents payment of all amounts outstanding as of June 30, 2005 from a portion of the proceeds of this offering.

F-4

- C. In connection with our acquisition of six assisted living communities from Gordon, we entered into a \$43,500 first mortgage line of credit with Senior Housing that is secured by the six Gordon communities. We borrowed \$24,000 under the first mortgage line of credit when we closed the Gordon purchase. The mortgage line of credit bears interest at 9% per annum and may be prepaid at any time by us, without penalty. Adjustment represents payment of all amounts outstanding under the first mortgage line of credit with Senior Housing.

- D. Represents our issuance of 7,500,000 common shares in this offering as follows:

|  |           |
|--|-----------|
| Gross proceeds from the issuance of 7,500,000 common shares at the public offering price of \$7.77 per share | \$ 58,275 |
| Underwriters' discount and other offering costs, estimated   | 3,325     |
|  | <hr/>     |
| Net proceeds   | \$ 54,950 |
|  | <hr/>     |

- E. Represents the cash we expect to pay for our termination fees for 12 management agreements with Sunrise (See Note G) less proceeds received from our sale leaseback transaction with Senior Housing (see Note F). Adjustment calculated as follows:

|  |             |
|--|-------------|
| Payment of termination fees to Sunrise for termination of 12 management agreements with Sunrise (See Note G) | (79,477)    |
| Proceeds received from sale leaseback transaction with Senior Housing (see Note F)                           | \$ 58,000   |
|  | <hr/>       |
| Net payment  | \$ (21,477) |
|  | <hr/>       |

- F. Represents the proceeds to us of \$58,000 pursuant to our sale to Senior Housing of the six Gordon communities.

G.

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Represents the payment of termination fees for terminating 12 management agreements with Sunrise following this offering. The termination fee for each management agreement is based on a formula in each such agreement. This formula takes into consideration historical management fees paid to date, the historical consumer price index for a period of time and the current discount rate applicable for a 15 year period. The termination fees will be recorded as an expense in our income statement in the quarter in which the termination notices are given. Adjustment reflects the impact of the termination fees on shareholders' equity. These fees, and the related impact on shareholders' equity, may change if we terminate different management agreements than those we are currently contemplating.

### Pro forma consolidated statement of operations for the six months ended June 30, 2005 adjustments

- H. Represents the unaudited historical statement of income for the six communities acquired from Gordon for January 1, 2005 through our date of acquisition, or June 3, 2005.
- I. Represents the elimination of historically incurred payroll and general and administrative costs of Gordon comprising compensation and related expenses for Gordon officers and other employees whom we do not employ, rent for a corporate office lease that we did not assume and other

F-5

expenses, net of our additional estimated management costs and costs under our shared services agreement. The adjustment is for the period from January 1, 2005 through our date of acquisition, or June 3, 2005, and is calculated as follows:

|   |       |       |
|---|-------|-------|
| Elimination of seller's payroll from community level operating expenses | \$    | (510) |
| Elimination of seller's general and administrative expenses             | \$    | (245) |
| Estimated management costs required by us                               |       | 192   |
| Shared services fee:  |       |       |
| Pro forma revenues  | 8,401 |       |
| Contract rate   | 0.6%  | 50    |
|   |       |       |
| Total adjustment to general and administrative expenses                 | \$    | (3)   |

- J. In connection with our acquisition of six assisted living communities from Gordon on June 3, 2005 we entered into a \$24,000 sale leaseback transaction with Senior Housing for four communities that we previously owned. Our lease with Senior Housing for the four communities subject to the sale leaseback transaction will require us to make minimum rent payments of \$2,160 per year. In addition to minimum rent under this lease, beginning in 2007 we will be required to pay percentage rent payments equal to four percent (4%) of net resident revenues at each leased community in excess of net resident revenues at such community during 2006. Adjustment represents rent for the period January 1, 2005 through the date of the sale leaseback transaction, or June 3, 2005.
- K. Represents the elimination of historical depreciation and amortization expense related to Gordon. This amount is offset by depreciation that we will incur as a result of the six communities that we acquired from Gordon. In addition, adjustment also includes elimination of depreciation in connection with the four communities we sold to Senior Housing in the sale leaseback transaction (see Note J). The adjustment is for the period from January 1, 2005 through our date of acquisition, or June 3, 2005, and is calculated as follows:

|  |    |       |
|--|----|-------|
| Elimination of historical amounts  | \$ | (624) |
| Our depreciation of the cost of the acquired buildings (estimated to be \$49,300) using a 40-year life |    | 516   |
|  |    | 174   |

|   |          |
|---|----------|
| Our depreciation of the cost of the acquired furniture and other fixed assets (estimated to be \$2,900) using a seven-year life |          |
| Our depreciation of the sold buildings (approximately \$19,335) using a 40-year life.   | (203)    |
| Our depreciation of the sold furniture and other fixed assets (approximately \$827) using a seven-year life.                    | (50)     |
| Total adjustment  | \$ (187) |

L. Represents the amortization of the deferred gain of \$2,082 on the four communities we sold to Senior Housing (see Note J). Deferred gain is being recognized on a straight line basis over a 16-year period, which is the term of the lease with Senior Housing. The adjustment is for the period from January 1, 2005 through our date of acquisition, or June 3, 2005.

M. Represents elimination of interest on debt repaid by Gordon in connection with our acquisition, offset by interest on the \$24,000 first mortgage line of credit with Senior Housing and the

F-6

\$10,000 drawing under our revolving line of credit that we obtained to finance the acquisition. The adjustment is for the period from January 1, 2005 through our date of acquisition, or June 3, 2005, and is calculated as follows:

|  |          |
|--|----------|
| Elimination of historical amounts  | \$ 1,403 |
| Our interest expense on \$24,000 related to our first mortgage line of credit with Senior Housing (see Note C) at an annual rate of 9.0% | (905)    |
| Our interest expense on \$10,000 related to our revolving line of credit (see Note B) at an annual rate of 6.0%                          | (252)    |
| Total adjustment   | \$ 246   |

N. Represents elimination of interest on the first mortgage line of credit and drawings under our revolving credit facility. The \$24,000 first mortgage line of credit with Senior Housing (see Note C) that we obtained and the \$10,000 we drew under our revolving credit facility (See Note B) to finance the acquisition will be paid with proceeds from this offering. Adjustment calculated as follows:

|   |          |
|---|----------|
| Elimination of interest expense on \$24,000 related to our first mortgage line of credit with Senior Housing (See Note C) at an annual rate of 9.0% | \$ 1,080 |
| Elimination of interest expense on \$10,000 related to our revolving credit facility (see Note B) at an annual rate of 6.0%                         | 300      |
| Total adjustment  | \$ 1,380 |

O. The pro forma tax provision is based on our estimated effective income tax rate of 4%. The principal reason for the difference between the statutory income tax rate and our effective income tax rate is due to the availability and utilization of our net operating loss carry forwards. Our provision represents primarily our alternative minimum tax. The pro forma tax (provision) benefit tax effects the adjustments related to the repayment of the first mortgage line of credit with Senior Housing, the repayment of our revolving credit

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facility, the sale leaseback transaction with Senior Housing for the six communities and the elimination of the management fees paid to Sunrise in connection with the termination of 12 management agreements. It does not take into account any tax benefit in connection with the one time termination fees to Sunrise in connection with the termination of 12 management agreements as it would create a tax deferred asset which would create an offsetting valuation reserve due to our short operating history and the losses we incurred in 2002 and 2003. Our effective tax rate may vary in the future from the rate included in the pro forma.

P.

Represents our issuance of 7,500,000 common shares in this offering.

Q.

Represents the fees for terminating 12 management agreements with Sunrise (see Note G). The termination fees will be recorded as an expense in our income statement in the quarter in which the termination notices are given. The amount of these fees may change if we terminate different management agreements than those we are currently contemplating.

R.

Represents the elimination of the contractual management fee with Sunrise. In connection with the termination of 12 management agreements with Sunrise, we will no longer be required to make

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F-7

these payments. Those savings may change if we terminate different management agreements than those we are currently contemplating.

S.

In order to finance a portion of our termination fees related to the termination of 12 management agreements with Sunrise, we intend to enter a \$58,000 sale leaseback transaction with Senior Housing for the six communities that we acquired from Gordon on June 3, 2005, for \$58,000. We have assumed the lease for the six communities will require us to make minimum rent payments of \$5,220 per year (9% per annum). In addition to minimum rent under this lease, beginning in 2007 we will be required to pay percentage rent payments equal to four percent (4%).

T.

Represents the elimination of depreciation and amortization expense related to the six communities that we intend to sell for \$58,000 (see Note S). The adjustment is calculated as follows:

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|  |                 |
|--|-----------------|
| Our depreciation of the sold buildings (approximately \$49,300) using a 40-year life.                          | (616)           |
| Our depreciation of the sold furniture and other fixed assets (approximately \$2,900) using a seven-year life. | (207)           |
| <b>Total adjustment</b>  | <b>\$ (823)</b> |

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F-8

### PROSPECTUS

**\$300,000,000**

## **Five Star Quality Care, Inc.**

**Debt Securities, Shares of Common Stock, Shares of Preferred Stock,  
Depository Shares, Warrants and Stock Purchase Contracts and Equity Units**

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We may offer and sell, from time to time, in one or more offerings:

debt securities;

common stock;

preferred stock;

depository shares;

warrants; and

stock purchase contracts and equity units.

These securities may be offered and sold separately or together in units with other securities described in this prospectus. Our debt securities may be senior or subordinated obligations of ours.

The securities described in this prospectus offered by us may be issued in one or more series or issuances. The total offering price of these securities, in the aggregate, will not exceed \$300,000,000. We will provide the specific terms of any securities we actually offer in supplements to this prospectus. You should carefully read this prospectus and the prospectus supplements before you decide to invest in any of these securities.

The applicable prospectus supplement will also contain information, where applicable, about United States federal income tax considerations and any listing on a securities exchange. Our shares of common stock, or common shares, are listed on the American Stock Exchange, or AMEX, under the symbol "FVE."

**Risks associated with an investment in our securities will be described in the applicable prospectus supplement, as described under "Risk Factors" on page 1.**

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful and complete. Any representation to the contrary is a criminal offense.

Our principal executive office is at 400 Centre Street, Newton, Massachusetts 02458, and our telephone number is (617) 796-8387.

The date of this prospectus is January 28, 2005.

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## TABLE OF CONTENTS

|   | <b>Page</b> |
|---|-------------|
| About This Prospectus   | (ii)        |
| Warning Concerning Forward Looking Statements                                   | (iii)       |
| Five Star Quality Care, Inc.  | 1           |
| Risk Factors  | 1           |
| Use of Proceeds   | 1           |
| Ratio of Earnings to Fixed Charges  | 1           |
| Description of Debt Securities  | 2           |
| Description of Common Shares  | 10          |
| Description of Preferred Shares   | 11          |
| Description of Depositary Shares  | 16          |
| Description of Warrants   | 20          |
| Description of Stock Purchase Contracts and Equity Units                        | 21          |
| Description of Certain Provisions of Maryland Law and of our Charter and Bylaws | 21          |
| Plan of Distribution  | 31          |
| Validity of the Offered Securities  | 33          |
| Experts   | 33          |
| Where You Can Find More Information   | 33          |
| Documents Incorporated By Reference   | 33          |

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**ABOUT THIS PROSPECTUS**

This prospectus is part of a registration statement we filed with the Securities and Exchange Commission, or the SEC, using a "shelf" registration process. Under this shelf process, we may sell any combination of the securities described in this prospectus from time to time in one or more offerings up to a total amount of proceeds of \$300,000,000.

This prospectus provides you only with a general description of the securities we may offer. Each time we sell securities, we will provide a prospectus supplement containing specific information about the terms of those securities and the related offering. The prospectus supplement may also add to, update or change information contained in this prospectus. You should carefully read both this prospectus and the applicable prospectus supplement together with all of the additional information described under the headings "Where You Can Find More Information" and "Documents Incorporated By Reference."

You should rely only on the information incorporated by reference or provided in this document or the applicable prospectus supplement. We have not authorized anyone to provide you with different information. If anyone provides you with different or inconsistent information, you should not rely on it. We will not make an offer of our securities in any jurisdiction where it is unlawful. You should assume that information in this prospectus and the applicable prospectus supplement, as well as the information we have previously filed with the SEC and incorporated by reference in this prospectus or the applicable prospectus supplement, is accurate only as of the date of the documents containing the information.

*References in this prospectus to "we," "us," "our," the "Company" or "Five Star" mean Five Star Quality Care, Inc. and its subsidiaries.*

**WARNING CONCERNING FORWARD LOOKING STATEMENTS**

THE DOCUMENTS INCORPORATED BY REFERENCE IN THIS PROSPECTUS CONTAIN FORWARD LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND FEDERAL SECURITIES LAWS. THESE STATEMENTS REFLECT OUR INTENT, BELIEF OR EXPECTATION, OR THE INTENT, BELIEFS OR EXPECTATIONS OF OUR DIRECTORS AND OFFICERS, BUT THEY ARE NOT GUARANTEED TO OCCUR.

AN INVESTMENT IN OUR SECURITIES INVOLVES A HIGH DEGREE OF RISK OF LOSS, AND INVESTORS SHOULD NOT PLACE UNDUE RELIANCE UPON FORWARD LOOKING STATEMENTS. ANY FORWARD LOOKING STATEMENTS SHOULD BE CONSIDERED IN LIGHT OF THE FACTORS IDENTIFIED IN THE DOCUMENTS INCORPORATED INTO THIS PROSPECTUS BY REFERENCE, INCLUDING, BUT NOT LIMITED TO, INFORMATION IN THOSE DOCUMENTS UNDER THE HEADING "WARNING CONCERNING FORWARD LOOKING STATEMENTS." WE ASSUME NO OBLIGATION TO UPDATE OR REVISE ANY FORWARD LOOKING STATEMENTS OR TO UPDATE THE REASONS WHY ACTUAL RESULTS COULD DIFFER FROM THOSE PROJECTED IN ANY FORWARD LOOKING STATEMENTS, EXCEPT AS REQUIRED BY APPLICABLE LAW.

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**FIVE STAR QUALITY CARE, INC.**

We are organized as a Maryland corporation and operate senior living communities, including independent and assisted living communities and nursing homes. At January 26, 2005, we operated 160 senior living communities containing 17,560 living units located in 27 states and provide pharmacy and other services principally to residents of the communities we operate.

**RISK FACTORS**

Securities to be offered hereby involve risks that may include risks specific to those securities. Risks of investing in those securities and in securities issued by us generally will be set forth in the applicable prospectus supplements.

**USE OF PROCEEDS**

Unless otherwise described in a prospectus supplement, we intend to use the net proceeds from the sale of any securities under this prospectus for general business purposes, which may include acquiring additional senior living communities or other businesses and the repayment of borrowings under our credit facility or other debt. Until the proceeds from a sale of securities by us are applied to their intended purposes, they will be invested in short-term investments, including repurchase agreements, some or all of which may not be investment grade.

**RATIO OF EARNINGS TO FIXED CHARGES**

The following table sets forth our consolidated ratios of earnings to fixed charges and preferred dividends for the periods indicated:

|                                    | Nine months ended<br>September 30, |      | Year ended December 31, |      |      |
|------------------------------------|------------------------------------|------|-------------------------|------|------|
|                                    | 2004                               | 2003 | 2003                    | 2002 | 2001 |
| Ratio of earnings to fixed charges | 5.2x                               | (1)  | (2)                     | (2)  | (3)  |

- (1) For the nine months ended September 30, 2003, we incurred a net loss of \$5,677,000 and fixed charges of \$1,031,000, a deficiency of \$6,708,000.
- (2) For the years ended December 31, 2003 and 2002, we incurred net losses of \$7,939,000 and \$13,174,000, respectively, and fixed charges of \$1,439,000 and \$249,000, respectively, deficiencies of \$9,378,000 and \$13,423,000, respectively.
- (3) For the year ended December 31, 2001, our earnings were \$527,000 and we incurred no fixed charges.

The earnings, fixed charges and related ratios and deficiencies presented above were computed using our consolidated earnings and our consolidated fixed charges. For these purposes, earnings have been calculated by adding fixed charges to net income or loss. Fixed charges consist of interest costs, whether expensed or capitalized, and any interest component of capitalized lease expense, and amortization of debt discounts and deferred financing costs, whether expensed or capitalized. The ratio presented above was computed by dividing our consolidated earnings by our consolidated fixed charges.

We did not capitalize any interest costs, incur any capitalized lease expense or capitalize any amortization of deferred financing costs, and we had no investments reported on the equity basis, during any of the periods presented above. We also did not have any preferred securities outstanding during any of the periods presented above, and therefore our ratios of earnings to combined fixed charges and preferred share distributions are the same as the ratios of earnings to fixed charges presented above.

We were formed as a 100% owned subsidiary of Senior Housing Properties Trust, or Senior Housing, and commenced operations on April 27, 2000. We remained a wholly owned subsidiary of Senior Housing until substantially all of our shares were distributed to Senior



Housing's shareholders

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and we became a separately traded public company on December 31, 2001. During the period prior to January 1, 2003, our historical financial data is not fully reflective of our separate company operations because, among other factors, we relied upon the financial resources of Senior Housing which are substantially in excess of our own resources. In addition, for the period from our formation through December 31, 2000, we accounted for our operation of communities assumed from two former bankrupt tenants of Senior Housing under the equity method and only recorded net income from these communities because we had not received substantially all of the licenses necessary to operate them. Because of these factors, our historical results of operations for periods prior to 2002 and the related ratios are not comparable to our results or ratios since then and will not be comparable to our future results or ratios.

Because we succeeded to substantially all of the business formerly conducted by subsidiaries or units of two former tenants of Senior Housing, these subsidiaries and units are considered to be our predecessors. As such, the data presented below has been derived from the separate historical financial data of our two predecessors, Integrated Health Services, Inc. and Mariner Post-Acute Network, Inc., prior to their acquisition by Senior Housing.

|   | <u>Year ended December 31,</u> |             |
|---|--------------------------------|-------------|
|   | <u>2000</u>                    | <u>1999</u> |
| <b>Integrated Health Services, Inc.</b> |                                |             |
| Ratio of earnings to fixed charges      | (1)                            | (1)         |
| <b>Mariner Post Acute Network, Inc.</b> |                                |             |
| Ratio of earnings to fixed charges      | (2)                            | (2)         |

(1) For the years ended December 31, 2000 and 1999, Integrated incurred net losses of \$25,252,000 and \$126,939,000, respectively, and fixed charges of \$2,053,000 and \$3,899,000, respectively, deficiencies of \$27,305,000 and \$130,838,000, respectively.

(2) For the years ended December 31, 2000 and 1999, Mariner incurred net losses of \$7,421,000 and \$43,804,000, respectively, and fixed charges of \$121,000 and \$181,000, respectively, deficiencies of \$7,545,000 and \$43,985,000, respectively.

The earnings, fixed charges and deficiencies presented above were computed using the consolidated earnings and the consolidated fixed charges of each of our predecessors. For this purpose, earnings have been calculated by adding fixed charges to net loss. Fixed charges consist of interest costs, whether expensed or capitalized, and any interest component of capitalized lease expense, and amortization of debt discounts and deferred financing costs, whether expensed or capitalized.

#### DESCRIPTION OF DEBT SECURITIES

The debt securities sold under this prospectus will be our direct obligations, which may be secured or unsecured, and which may be senior or subordinated indebtedness. Our debt securities will be issued under one or more indentures between us and a trustee. Any indenture will be subject to and governed by the Trust Indenture Act of 1939, as amended, or the Indenture Act. The statements made in this prospectus relating to any indentures and the debt securities to be issued under the indentures are summaries of certain anticipated provisions of the indentures and are not complete.

The following is a summary of the material terms of our debt securities. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read the forms of indentures which we have filed as exhibits to the registration statement of which this prospectus is part. We will file any final indentures and supplemental indentures if we issue debt securities. See "Where You Can Find More Information." This summary is also subject to and

qualified by reference to the descriptions of the terms of particular securities described in the applicable prospectus supplement.

### General

We may issue debt securities that we refer to as ranked "senior," "senior subordinated" or "junior subordinated." The debt securities that we refer to as "senior" will be our direct obligations and will rank equally and ratably in right of payment with our other indebtedness not subordinated. We may issue debt securities that will be subordinated in right of payment to the prior payment in full of our senior debt, as defined in the applicable prospectus supplement, and may rank equally and ratably with the other senior subordinated indebtedness. We refer to these as "senior subordinated" securities. We may also issue debt securities that may be subordinated in right of payment to the senior subordinated securities. We refer to these as "junior subordinated" securities. We have filed with the registration statement of which this prospectus is part three separate forms of indenture, one each for senior securities, senior subordinated securities and junior subordinated securities.

We may issue debt securities without limit as to aggregate principal amount, in one or more series, in each case as we establish in one or more supplemental indentures. Unless we otherwise provide, we may reopen any series for issuances of additional securities of that series without the consent of the holders of the series.

We anticipate that any indenture will provide that we may, but need not, designate more than one trustee under an indenture, each with respect to one or more series of debt securities. Any trustee under any indenture may resign or be removed with respect to one or more series of debt securities, and we may appoint a successor trustee to act with respect to that series.

The applicable prospectus supplement will describe the specific terms relating to the series of debt securities we will offer, including, where applicable, the following:

the title and series designation and whether they are senior securities, senior subordinated securities or junior subordinated securities;

the aggregate principal amount;

the percentage of the principal amount at which we will issue the debt securities and, if other than the principal amount of the debt securities, the portion of the principal amount payable upon maturity of the debt securities;

if convertible, the initial conversion price, the conversion period and any other terms governing such conversion;

the stated maturity date;

any fixed or variable interest rate or rates per annum;

the place where principal, premium, if any, and interest will be payable and where the debt securities can be surrendered for transfer, exchange or conversion;

the date from which interest may accrue and any interest payment dates;

any sinking fund requirements;

any provisions for prepayment or redemption, including the prepayment or redemption price and remarketing arrangements, if any;

whether the securities are denominated or payable in United States dollars or a foreign currency or units of two or more foreign currencies;

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whether the amount of payments of principal, interest, redemption, prepayment or other premium, if any, may be determined with reference to an index, formula or other method and the manner in which such amounts shall be determined;

the events of default and covenants, including the required conditions to our ability to merge or consolidate or sell substantially all of our assets, to the extent different from or in addition to those described in this prospectus;

whether we will issue the debt securities in certificated or book-entry form;

whether the debt securities will be in registered or bearer form and, if in registered form, the denominations if other than in even multiples of \$1,000 and, if in bearer form, the denominations and terms and conditions relating thereto;

whether we will issue the debt securities in permanent global form and, if so, the terms and conditions, if any, upon which interests in the global security may be exchanged, in whole or in part, for the individual debt securities represented by the global security;

a discussion of federal income tax considerations;

the applicability, if any, of the defeasance and covenant defeasance provisions described in this prospectus or any prospectus supplement;

whether we will pay additional amounts to holders in respect of any tax, assessment or governmental charge and, if so, whether we will have the option to redeem the debt securities instead of making this payment;

the subordination provisions, if any; and

if the debt securities are to be issued upon the exercise of debt warrants, the time, manner and place for them to be authenticated and delivered.

We may issue debt securities at less than the principal amount payable at maturity. We refer to these securities as "original issue discount" securities. If material or applicable, we will describe in the applicable prospectus supplement special U.S. federal income tax, accounting and other considerations applicable to original issue discount securities.

Except as may be described in any prospectus supplement, an indenture will not contain any other provisions that would limit our ability to incur indebtedness or that would afford holders of the debt securities protection in the event of a highly leveraged or similar transaction involving us or in the event of a change of control. You should review carefully the applicable prospectus supplement for information with respect to events of default and covenants applicable to the securities being offered.

### **Denominations, Interest, Registration and Transfer**

Unless otherwise described in the applicable prospectus supplement, we will issue the debt securities of any series that are registered securities in denominations that are even multiples of \$1,000, other than global securities, which may be of any denomination.

Unless otherwise specified in the applicable prospectus supplement, we will pay the interest, principal and any premium at the corporate trust office of the trustee. At our option, however, we may make payment of interest by check mailed to the address of the person entitled to the payment as it appears in the applicable register or by wire transfer of funds to that person at an account maintained within the United States.

If we do not punctually pay or otherwise provide for interest on any interest payment date, the defaulted interest will be paid either:

to the person in whose name the debt security is registered at the close of business on a special record date the trustee will fix; or

in any other lawful manner, all as the applicable indenture describes.

You may have your debt securities divided into more debt securities of smaller denominations in multiples of \$1,000 or combined into fewer debt securities of larger denominations, as long as the total principal amount is not changed. We call this an "exchange."

You may exchange or transfer debt securities at the office of the applicable trustee. The trustee acts as our agent for registering debt securities in the names of holders and transferring debt securities. We may change this appointment to another entity or perform these functions ourselves. The entity performing the role of maintaining the list of registered holders is called the "registrar." The registrar will also perform exchanges and transfers.

You will not be required to pay a service charge to transfer or exchange debt securities, but you may be required to pay for any tax or other governmental charge associated with the exchange or transfer. The registrar will make the transfer or exchange only if it is satisfied with your proof of ownership.

#### **Merger, Consolidation or Sale of Assets**

Under any indenture, we are generally permitted to consolidate or merge with another entity. We are also permitted to sell substantially all of our assets to another entity, or to buy substantially all of the assets of another entity. However, we may not take any of these actions unless the following conditions are met:

if we merge out of existence, the other entity must be organized under the laws of a U.S. state or the District of Columbia or under U.S. federal law and must agree to be legally responsible for our debt securities; and

immediately after a merger, sale of assets or other transaction, we may not be in default on the debt securities. A default for this purpose would include any event that would be an event of default if the requirements for notice of default or existence of default for a specific period of time were disregarded.

#### **Certain Covenants**

*Existence.* Except as permitted as described above under " Merger, Consolidation or Sale of Assets," we will agree to do all things necessary to preserve and keep our corporate existence, rights and franchises provided that it is in our best interests for the conduct of business.

*Provisions of Financial Information.* Whether or not we remain required to do so under the Securities Exchange Act of 1934, as amended, or the Exchange Act, to the extent permitted by law, we will agree to file all annual, quarterly and other reports and financial statements with the SEC and an indenture trustee on or before the applicable SEC filing dates as if we were required to do so.

*Additional Covenants.* Any additional or different covenants or modifications to the foregoing covenants with respect to any series of debt securities, will be described in the applicable prospectus supplement.

**Events of Default and Related Matters**

*Events of Default.* The term "event of default" for any series of debt securities means any of the following:

we do not pay the principal or any premium on a debt security of that series within 30 days after its maturity date;

we do not pay interest on a debt security of that series within 30 days after its due date;

we do not deposit any sinking fund payment for that series within 30 days after its due date;

we remain in breach of any other term of the applicable indenture (other than a term added to the indenture solely for the benefit of other series) for 60 days after we receive a notice of default stating we are in breach. Either the trustee or holders of a majority in principal amount of debt securities of the affected series may send the notice;

we default under any of our other indebtedness in an aggregate principal amount exceeding a specified dollar amount after the expiration of any applicable grace period other than "excluded debt" (as defined in the applicable prospectus supplement), which default results in the acceleration of the maturity of such indebtedness. Such default is not an event of default if the other indebtedness is discharged, or the acceleration is rescinded or annulled, within a period of 10 days after we receive notice specifying the default and requiring that we discharge the other indebtedness or cause the acceleration to be rescinded or annulled. Either the trustee or the holders of a majority in principal amount of debt securities of the affected series may send the notice;

we or one of our "significant subsidiaries," if any, files for bankruptcy or certain other events in bankruptcy, insolvency or reorganization occur; or

there arises any other event of default described in the applicable prospectus supplement.

The term "significant subsidiary" means any significant subsidiary, as defined in Regulation S-X under the Securities Act of 1933, as amended, or the Securities Act.

*Remedies if an Event of Default Occurs.* If an event of default has occurred and has not been cured, the trustee or the holders of at least a majority in principal amount of the debt securities of the affected series may declare the entire principal amount of all the debt securities of that series to be due and immediately payable. If an event of default occurs because of certain events in bankruptcy, insolvency or reorganization, the principal amount of all the debt securities of that series will be automatically accelerated, without any action by the trustee or any holder. At any time after the trustee or the holders have accelerated any series of debt securities, but before a judgment or decree for payment of the money due has been obtained, the holders of at least a majority in principal amount of the debt securities of the affected series may, under certain circumstances, rescind and annul such acceleration.

The trustee will be required to give notice to the holders of debt securities within 90 days after a default under the applicable indenture unless the default has been cured or waived. The trustee may withhold notice to the holders of any series of debt securities of any default with respect to that series, except a default in the payment of principal or interest on any debt security of that series, if specified responsible officers of the trustee in good faith determine that withholding the notice is in the interest of the holders.

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Except in cases of default where the trustee has some special duties, the trustee is not required to take any action under the applicable indenture at the request of any holders unless the holders offer the trustee reasonable protection from expenses and liability. We refer to this as "indemnity." If reasonable indemnity is provided, the holders of a majority in principal amount of the outstanding securities of the relevant series may direct the time, method and place of conducting any lawsuit or other formal legal action seeking any remedy available to the trustee. These majority holders may also direct the trustee in performing any other action under the applicable indenture, subject to certain limitations.

Before you bypass the trustee and bring your own lawsuit or other formal legal action or take other steps to enforce your rights or protect your interests relating to the debt securities, the following must occur:

you must give the trustee written notice that an event of default has occurred and remains uncured;

the holders of at least a majority in principal amount of all outstanding securities of the relevant series must make a written request that the trustee take action because of the default, and must offer reasonable indemnity to the trustee against the cost and other liabilities of taking that action; and

the trustee must have not taken action for 60 days after receipt of the notice and offer of indemnity.

However, you are entitled at any time to bring a lawsuit for the payment of money due on your security after its due date.

Every year we will furnish to the trustee a written statement by certain of our officers certifying that to their knowledge we are in compliance with the applicable indenture and the debt securities, or else specifying any default.

### **Modification of an Indenture**

There are three types of changes we can make to applicable indentures and the debt securities:

*Changes Requiring Your Approval.* First, there are changes we cannot make to your debt securities without your specific approval. The following is a list of those types of changes:

change the stated maturity of the principal or interest on a debt security;

reduce any amounts due on a debt security;

reduce the amount of principal payable upon acceleration of the maturity of a debt security following a default;

change the currency of payment on a debt security;

impair your right to sue for payment of money due;

modify the subordination provisions, if any, in a manner that is adverse to you;

reduce the percentage of holders of debt securities whose consent is needed to modify or amend an indenture or to waive compliance with certain provisions of an indenture;

reduce the percentage of holders of debt securities whose consent is needed to waive past defaults or change certain provisions of the indenture relating to waivers of default;

waive a default or event of default in the payment of principal of or premium, if any, or interest on the debt securities; or





modify any of the foregoing provisions.

*Changes Requiring a Majority Vote.* The second type of change to an indenture and the debt securities is the kind that requires a vote in favor by holders of debt securities that own a majority of the principal amount of the particular series affected. Most changes fall into this category, except for clarifying changes and certain other changes that would not materially adversely affect holders of that particular series of debt securities. We require the same vote to obtain a waiver of a past default. However, we cannot obtain a waiver of a payment default or any other aspect of an indenture or the debt securities listed in the first category described above under " Changes Requiring Your Approval" unless we obtain your individual consent to the waiver.

*Changes Not Requiring Approval.* The third type of change does not require any vote by holders of debt securities. This type is limited to clarifications and certain other changes that would not materially adversely affect holders of the debt securities.

*Further Details Concerning Voting.* Debt securities are not considered outstanding, and holders of debt securities may not be able to vote, if we have deposited or set aside in trust for you money for their payment or redemption or if we or one of our affiliates own them. The holders of debt securities are also not eligible to vote if the securities have been fully defeased as described immediately below under " Discharge, Defeasance and Covenant Defeasance Full Defeasance." For original issue discount securities, we will use the principal amount that would be due and payable on the voting date if the maturity of the debt securities were accelerated to that date because of a default.

### **Discharge, Defeasance and Covenant Defeasance**

*Discharge.* We may discharge some obligations to holders of any series of debt securities that either have become due and payable or will become due and payable within one year, or scheduled for redemption within one year, by irrevocably depositing with the trustee, in trust, funds in the applicable currency in an amount sufficient to pay the debt securities, including any premium and interest.

*Full Defeasance.* We can, under particular circumstances, effect a full defeasance of your series of debt securities. By this we mean we can legally release ourselves from any payment or other obligations on the debt securities if, among other things, we put in place the arrangements described below to repay you and deliver certain certificates and opinions to the trustee:

we must deposit in trust for your benefit and the benefit of all other direct holders of the debt securities a combination of money or U.S. government or U.S. government agency notes or bonds (or, in some circumstances, depositary receipts representing these notes or bonds) that will generate enough cash to make interest, principal and any other payments on the debt securities on their various due dates;

the current federal tax law must be changed or an IRS ruling must be issued permitting the above deposit without causing you to be taxed on the debt securities any differently than if we did not make the deposit and just repaid the debt securities ourselves. Under current federal income tax law, the deposit and our legal release from the debt securities would be treated as though we took back your debt securities and gave you your share of the cash and notes or bonds deposited in trust. In that event, you could recognize gain or loss on the debt securities you give back to us; and

we must deliver to the trustee a legal opinion confirming the tax law change described above.

If we did accomplish full defeasance, you would have to rely solely on the trust deposit for repayment on the debt securities. You could not look to us for repayment in the unlikely event of any shortfall. Conversely, the trust deposit would most likely be protected from claims of our lenders and

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other creditors if we ever became bankrupt or insolvent. Also, your rights to receive payments would no longer be burdened by subordination provisions in the applicable indenture.

Notwithstanding the foregoing, the following rights and obligations will survive full defeasance:

your rights to receive payments from the trust when payments are due;

our obligations relating to registration and transfer of securities and lost or mutilated securities; and

our obligations to maintain a payment office and to hold moneys for payment in trust.

*Covenant Defeasance.* Under current federal income tax law, we can make the same type of deposit described above and be released from some of the restrictive covenants in the debt securities. This is called "covenant defeasance." In that event, you would lose the protection of those restrictive covenants but would gain the protection of having money and securities set aside in trust to repay the securities and your rights to receive payments would no longer be burdened by subordination provisions in the applicable indenture.

If we accomplish covenant defeasance, the following provisions of an indenture and the debt securities would no longer apply:

any covenants applicable to the series of debt securities and described in the applicable prospectus supplement;

any subordination provisions; and

certain events of default relating to breach of covenants and acceleration of the maturity of other debt set forth in any prospectus supplement.

If we accomplish covenant defeasance, you can still look to us for repayment of the debt securities if a shortfall in the trust deposit occurred. If one of the remaining events of default occurs, for example, our bankruptcy, and the debt securities become immediately due and payable, there may be a shortfall. Depending on the event causing the default, you may not be able to obtain payment of the shortfall.

### **Subordination**

We will describe in the applicable prospectus supplement the terms and conditions, if any, upon which any series of securities is subordinated to debt securities of another series or to our other indebtedness. The terms will include a description of:

the indebtedness ranking senior to the offered debt securities;

the restrictions, if any, on payments to the holders of the offered debt securities while a default is continuing with respect to the indebtedness ranking senior to the debt securities offered;

the restrictions, if any, on payments to the holders of the offered debt securities following an event of default with respect to indebtedness ranking senior to the debt securities offered; and

provisions that require holders of the offered debt securities to remit payments to holders of senior indebtedness.

### **Global Securities**

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Unless otherwise set forth in the applicable prospectus supplement, the series of debt securities we issue will be in the form of one or more global securities deposited with a depository identified in the prospectus supplement. We may issue global securities in either registered or bearer form and in either

temporary or permanent form. The specific terms of the depositary arrangement with respect to any series of debt securities will be described in the prospectus supplement.

#### DESCRIPTION OF COMMON SHARES

As of January 26, 2005, our charter authorizes us to issue up to an aggregate of 21,000,000 shares of capital stock, including 20,000,000 common shares, par value \$.01 per share, and 1,000,000 shares of preferred stock, par value \$.01 per share, or preferred shares, and authorizes our board of directors to determine, at any time and from time to time, to increase or decrease the number of authorized shares of stock, as described below. As of January 26, 2005, we had 12,096,634 common shares issued and outstanding, and 1,000,000 preferred shares authorized but unissued as described below under "Description of Preferred Shares." In connection with the adoption of our shareholders' rights plan, our board of directors designated an authorized but unissued class of 100,000 preferred shares, par value \$.01 per share, described more fully below under "Description of Preferred Shares Junior Participating Preferred Shares." As of the date of this prospectus no other class or series of preferred shares had been established.

The following is a summary of the material terms of our common shares. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read our charter and bylaws, copies of which have been filed with the SEC. See "Where You Can Find More Information." This summary is also subject to and qualified by reference to the description of the particular terms of your securities described in the applicable prospectus supplement.

Our charter contains a provision permitting our board of directors, without any action by our shareholders, to amend the charter at any time to increase or decrease the aggregate number of shares of our stock, to issue new and different classes of our shares in any amount or to reclassify any unissued common shares into other classes or series of classes that we choose. We believe that this ability of our board of directors will provide us with flexibility in structuring possible future financings and acquisitions and in meeting other business needs which might arise. Although our board of directors has no intention at the present time of doing so, it could authorize us to issue a new class or series that could, depending upon the terms of the class or series, delay, defer or prevent a change of control of us.

The holders of our common shares are entitled to one vote for each share held of record on our books for the election of directors and on all matters submitted to a vote of shareholders. The holders of our common shares are entitled to receive ratably dividends, if any, when, as and if authorized by our board and declared by us out of assets legally available therefor, subject to any preferential dividend rights of any outstanding preferred shares. Upon our dissolution, liquidation or winding up, the holders of common shares are entitled to receive ratably our net assets available after the payment of all debts and other liabilities, subject to the preferential rights of any outstanding preferred shares. Holders of common shares have no preemptive, subscription, redemption, conversion or, if our common shares are listed on a national securities exchange, appraisal rights. The rights, preferences and privileges of holders of common shares are subject to, and may be adversely affected by, the rights of the holders of shares of any class or series of preferred shares that we may designate and issue in the future. Our charter authorizes our board to reclassify any unissued common shares into other classes or series of stock and to establish the number of shares in each class or series and to set the preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications or terms or conditions of redemption for each such class or series. Our charter and our bylaws contain certain provisions that could have the effect of delaying, deferring or preventing a change of control of us. See "Description of Certain Provisions of Maryland Law and of our Charter and Bylaws" below for a description of these provisions.

## DESCRIPTION OF PREFERRED SHARES

### Preferred Shares

The following is a summary of the material terms of our preferred shares. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read our charter and bylaws, copies of which have been filed with the SEC. See "Where You Can Find More Information." This summary is also subject to and qualified by reference to the description of the particular terms of our securities described in the applicable prospectus supplement.

We have 1,000,000 preferred shares authorized, of which 100,000 have been designated as junior participating preferred shares described below. Our charter contains a provision permitting our board of directors, without any action by our shareholders, to amend the charter at any time to increase or decrease the aggregate number of our authorized preferred shares. Our board is authorized, without further vote or action by the shareholders, to issue from time to time preferred shares in one or more series and to classify or reclassify any unissued preferred shares and to reclassify any previously classified but unissued preferred shares of any series into other classes or series of classes that we choose. Prior to issuance of preferred shares in any series, our board is required by Maryland law and our charter to set, subject to the provisions of our charter regarding the restrictions on transfer of shares, the terms, preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications and terms or conditions of redemption for each such series.

The issuance of preferred shares could adversely affect the voting power of holders of common shares and the likelihood that such holders will receive dividend payments or payments upon liquidation and could have the effect of delaying, deferring or preventing a change in control. We believe that the ability of our board to issue one or more series of preferred shares provides us with flexibility in structuring possible future financings and acquisitions, and in meeting other business needs that may arise.

The following describes some general terms and provisions of the preferred shares to which a prospectus supplement may relate. The statements below describing the preferred shares are in all respects subject to and qualified in their entirety by reference to the applicable provisions of our charter, including any applicable articles supplementary, and our bylaws.

The applicable prospectus supplement will describe the specific terms as to each issuance of preferred shares, including:

the title and series or designation;

the number offered;

the voting rights, if any, of holders;

the offering price per share;

the distribution rate, when distributions will be paid, or the method of determining the distribution rate if it is based on a formula or not otherwise fixed;

the date from which distributions shall accumulate;

the provisions for any auctioning or remarketing, if any;

the provision, if any, for redemption or a sinking fund;

the liquidation preference per share;

any listing or intended listing on a securities exchange;

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conversion rights, if any, including a description of the security into which they are convertible and the terms and conditions of conversion, including the conversion price or the manner of determining it;

whether interests will be represented by depositary shares as more fully described below under "Description of Depositary Shares;"

a discussion of federal income tax considerations;

the relative ranking and preferences as to distribution and liquidation rights;

any limitations on issuance of any preferred shares ranking senior to or on a parity with the offered series of preferred shares as to distribution and liquidation rights;

any limitations on direct or beneficial ownership and restrictions on transfer;

terms and conditions of redemption of the preferred shares; and

any other specific preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions and qualifications.

As described under "Description of Depositary Shares," we may, at our option, elect to offer depositary shares evidenced by depositary receipts. If we elect to do this, each depositary receipt will represent a fractional interest in a share of the particular series of the preferred shares issued and deposited with a depositary. The applicable prospectus supplement will specify that fractional interest.

### **Rank**

Unless our board of directors otherwise determines and we so specify in the applicable prospectus supplement, we expect that the preferred shares will, with respect to distribution rights and rights upon liquidation or dissolution, rank senior to all our common shares.

### **Distributions**

Holders of preferred shares of each series will be entitled to receive cash and/or share distributions at the rates and on the dates described in the applicable prospectus supplement. Even though the preferred shares may specify a fixed rate of distribution, no distributions will be due unless first authorized by our board of directors, and declared by us, and then they may only be paid to the extent of assets legally available for payment. We will pay each distribution to holders of record as they appear on our share transfer books on the record dates fixed by our board of directors. In the case of preferred shares represented by depositary receipts, the records of the depositary referred to under "Description of Depositary Shares" will determine the persons to whom distributions are payable.

Distributions on any series of preferred shares may be cumulative or noncumulative, as provided in the applicable prospectus supplement. We refer to each particular series, for ease of reference, as the applicable series. Cumulative distributions will be cumulative from and after the date shown in the applicable prospectus supplement. If our board of directors fails to authorize a distribution on any applicable series that is noncumulative, the holders will have no right to receive, and we will have no obligation to pay, a distribution in respect of the applicable distribution period, whether or not distributions on that series or any other series are declared payable in the future.

If the applicable series is entitled to a cumulative distribution, we may not declare, or pay or set aside for payment, any full distributions on any other series of preferred shares ranking, as to distributions, on a parity with or junior to the applicable series, unless we declare, and either pay or set aside for payment, full cumulative distributions on the applicable series for all past distribution periods. When less than full distributions are paid, or set aside for payment, upon any applicable series and the shares of any other series ranking on a parity as to distributions with the applicable series for a



distribution period, we must declare, and pay or set aside for payment, all distributions upon the applicable series and any other parity series proportionately, in accordance with accrued and unpaid distributions of the several series. For these purposes, accrued and unpaid distributions do not include unpaid distribution periods on noncumulative preferred shares. No interest will be payable in respect of any distribution payment that may be in arrears.

Except as provided in the immediately preceding paragraph, unless we declare, and pay or set aside for payment, full cumulative distributions, for all past distribution periods, on any cumulative applicable series, we may not declare, or pay or set aside for payment, any distributions upon common shares or any other equity securities ranking junior to or on a parity with the applicable series as to distributions or upon liquidation. The foregoing restriction does not apply to distributions paid in common shares or other equity securities ranking junior to the applicable series as to distributions and upon liquidation. If the applicable series is noncumulative, we need only declare, and pay or set aside for payment, the distribution for the then current period, before declaring distributions on common shares or junior or parity securities. In addition, under the circumstances that we could not declare a distribution, we may not redeem, purchase or otherwise acquire for any consideration any common shares or other parity or junior equity securities, except upon conversion into or exchange for common shares or other junior equity securities. We may, however, make purchases and redemptions otherwise prohibited pursuant to certain redemptions or pro rata offers to purchase the outstanding shares of the applicable series and any other parity series of preferred shares.

We will credit any distribution payment made on an applicable series first against accrued but unpaid distributions due with respect to the series in the order specified in the applicable prospectus supplement.

### **Redemption**

We may have the right or may be required to redeem one or more series of preferred shares, as a whole or in part, in each case upon the terms, if any, and at the times and at the redemption prices shown in the applicable prospectus supplement.

If a series of preferred shares is subject to mandatory redemption, we will specify in the applicable prospectus supplement the number or percentage of that series of shares we are required to redeem, when those redemptions start, the redemption price, and any other terms and conditions affecting the redemption. The redemption price will include all accrued and unpaid distributions, except in the case of noncumulative preferred shares. The redemption price may be payable in cash or other property, as specified in the applicable prospectus supplement.

### **Liquidation Preference**

The applicable prospectus supplement will show the liquidation preference of the applicable series. Upon our voluntary or involuntary liquidation, before any distribution may be made to the holders of our common shares or any other shares of stock ranking junior in the distribution of assets upon any liquidation to the applicable series, the holders of that series will be entitled to receive, after satisfaction of our debt and otherwise out of our assets legally available for distribution to shareholders, liquidating distributions in the amount of the liquidation preference, plus an amount equal to all distributions accrued and unpaid. In the case of a noncumulative applicable series, accrued and unpaid distributions include only the then current distribution period. After payment of the full amount of the liquidating distributions to which they are entitled, the holders of preferred shares will have no right or claim to any of our remaining assets. If liquidating distributions shall have been made in full to all holders of preferred shares, our remaining assets will be distributed among the holders of any other shares of stock ranking junior to the preferred shares upon liquidation, according to their rights and preferences.

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If, upon any voluntary or involuntary liquidation, our available assets are insufficient to pay the amount of the liquidating distributions on all outstanding shares of that series and the corresponding amounts payable on all shares of stock ranking on a parity in the distribution of assets with that series, then the holders of that series and all other equally ranking shares of stock shall share ratably in the distribution in proportion to the full liquidating distributions to which they would otherwise be entitled.

For these purposes, our consolidation or merger with or into any other corporation or other entity, or the sale, lease or conveyance of all or substantially all of our property or business, will not be a liquidation.

### **Voting Rights**

Holders of our preferred shares will not have any voting rights, except as shown below or as otherwise from time to time specified in the applicable prospectus supplement.

Unless otherwise specified in the applicable prospectus supplement, holders of our preferred shares (voting separately as a class with all other series of preferred shares with similar voting rights) will be entitled to elect two additional directors to our board of directors at our next annual meeting of shareholders and at each subsequent annual meeting if at any time distributions on the applicable series are in arrears for the most recent six consecutive quarterly periods. The right to elect additional directors described in the preceding sentence shall remain in effect until we declare and pay or set aside for payment those distributions specified in the applicable prospectus supplement. In the event the preferred shareholders are so entitled to elect directors, the entire board of directors will be increased by two directors.

Unless otherwise provided for in an applicable series, so long as any preferred shares are outstanding, we may not, without the affirmative vote or consent of a majority of the shares of each series of preferred shares outstanding at that time:

authorize, create or increase the authorized or issued amount of any class or series of shares of stock ranking senior to that series of preferred shares with respect to distribution and liquidation rights;

reclassify any authorized shares of stock into a series of shares of stock ranking senior to that series of preferred shares with respect to distribution and liquidation rights;

create, authorize or issue any security or obligation convertible into or evidencing the right to purchase any shares of stock ranking senior to that series of preferred shares with respect to distribution and liquidation rights; and

amend, alter or repeal the provisions of our charter or any articles supplementary relating to that series of preferred shares, whether by merger, consolidation or otherwise, that materially and adversely affects the series of preferred shares.

The authorization, creation or increase of the authorized or issued amount of any class or series of shares of stock ranking on parity or junior to a series of preferred shares with respect to distribution and liquidation rights will not be deemed to materially and adversely affect that series.

The foregoing voting provisions will not apply if all of the outstanding shares of the series of preferred with the right to vote have been redeemed or called for redemption and sufficient funds have been deposited in trust for the redemption either at or prior to the act triggering these voting rights.

As more fully described under "Description of Depositary Shares" below, if we elect to issue depositary shares, each representing a fraction of a share of a series, each depositary will in effect be entitled to a fraction of a vote per depositary share.

### **Conversion Rights**

We will describe in the applicable prospectus supplement the terms and conditions, if any, upon which you may, or we may require you to, convert shares of any series of preferred shares into common shares or any other class or series of shares of stock. The terms will include the number of common shares or other securities into which the preferred shares are convertible, the conversion price or the manner of determining such number or price. The terms will also include the conversion period, provisions as to whether conversion will be at the option of the holders of the series or at our option, the events requiring an adjustment of the conversion price, and provisions affecting conversion upon the redemption of shares of the series.

### **Our Exchange Rights**

We will describe in the applicable prospectus supplement the terms and conditions, if any, upon which we can require you to exchange shares of any series of preferred shares for debt securities. If an exchange is required, you will receive debt securities with a principal amount equal to the liquidation preference of the applicable series of preferred shares. The other terms and provisions of the debt securities will not be materially less favorable to you than those of the series of preferred shares being exchanged.

### **Junior Participating Preferred Shares**

In connection with the adoption of our shareholders' rights plan described below, our directors have established an authorized but unissued class of 100,000 preferred shares. See "Description of Certain Provisions of Maryland law and of our Charter and Bylaws Rights Plan," for a summary of our shareholders' rights plan. Certain preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications and terms and conditions of redemption of our junior participating preferred shares, when and if issued, are described below.

The following is a summary of the material terms of the junior participating preferred shares. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read our charter and bylaws, copies of which have been filed with the SEC. See "Where You Can Find More Information."

If issued, the holder of each junior participating preferred share is entitled to quarterly dividends in the greater amount of \$5.00 or 1,000 times the per share amount of all dividends, whether cash or otherwise, other than dividends payable in common shares, declared upon our common shares. Dividends on the junior participating preferred shares are cumulative. Whenever dividends on the junior participating preferred shares are in arrears, we may not declare or pay dividends, make other distributions on, or redeem or repurchase our common shares or other shares ranking on a parity with or junior to the junior participating preferred shares. If we fail to pay such dividends for six quarters, the holders of the junior participating preferred shares will be entitled to elect two directors.

If issued, the holder of each junior participating preferred share is entitled to 1,000 votes on all matters submitted to a vote of the shareholders, voting (unless otherwise provided in our charter or bylaws) together with holders of our common shares as one class. The junior participating preferred shares are not redeemable. Upon our liquidation, dissolution or winding up, the holders of our junior participating preferred shares are entitled to a liquidation preference of \$1,000 per share plus the amount of any accrued and unpaid dividends, prior to payment of any distribution in respect of our common shares or any other shares ranking junior to the junior participating preferred shares. Following payment of this liquidation preference, the holders of junior participating preferred shares are not entitled to further distributions until the holders of our common shares have received an amount per common share equal to the liquidation preference paid on the junior participating preferred shares divided by 1,000, adjusted to reflect events such as share splits, share dividends and

recapitalizations affecting our common shares. Following the full payment of this amount to the common shareholders, holders of junior participating preferred shares are entitled to participate proportionately on a per share basis with holders of our common shares in the distribution of the remaining assets to be distributed in respect of shares in the ratio of one one thousandth of the liquidation preference to one, respectively. The preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications and terms and conditions of redemption of the junior participating preferred shares are subject to the superior preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications and terms and conditions of redemption of any senior series or class of our preferred shares which our board may, from time to time, authorize and issue.

## DESCRIPTION OF DEPOSITARY SHARES

### General

The following is a summary of the material provisions of any deposit agreement and of the depositary shares and depositary receipts representing depositary shares. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read the form of deposit agreement and depositary receipts which we will file as exhibits to the registration statement of which this prospectus is part prior to an offering of depositary shares. See "Where You Can Find More Information." This summary is also subject to and qualified by reference to the descriptions of the particular terms of your securities described in the applicable prospectus supplement.

We may, at our option, elect to offer fractional interests in shares of preferred stock, rather than whole shares of preferred stock. If we exercise this option, we will appoint a depositary to issue depositary receipts representing those fractional interests. Preferred shares of each series represented by depositary shares will be deposited under a separate deposit agreement between us and the depositary. The prospectus supplement relating to a series of depositary shares will show the name and address of the depositary. Subject to the terms of the applicable deposit agreement, each owner of depositary shares will be entitled to that owner's pro rata amount of all of the distribution, voting, conversion, redemption, liquidation and other rights and preferences of the preferred shares represented by those depositary shares.

Depositary receipts issued pursuant to the applicable deposit agreement will evidence ownership of depositary shares. Upon surrender of depositary receipts at the office of the depositary, and upon payment of the charges provided in and subject to the terms of the deposit agreement, a holder of depositary shares will be entitled to receive the preferred shares underlying the surrendered depositary receipts.

### Distributions

A depositary will be required to distribute all cash distributions received in respect of the applicable preferred shares to the record holders of depositary receipts evidencing the related depositary shares. If the distribution is other than in cash, a depositary will be required to distribute property received by it to the record holders of depositary receipts entitled thereto, unless the depositary determines that it is not feasible to make the distribution. In that case, the depositary may, with our approval, sell the property and distribute the net proceeds from the sale to the holders. All such distributions will be made to each holder in proportion to the number of depositary receipts owned by that holder. For distributions made in cash, fractions will be rounded down to the nearest whole cent.

Depositary shares that represent preferred shares converted or exchanged will not be entitled to distributions. The deposit agreement will also contain provisions relating to the manner in which any

subscription or similar rights we offer to holders of the preferred shares will be made available to holders of depositary shares. All distributions will be subject to obligations of holders to file proofs, certificates and other information and to pay certain charges and expenses to the depositary.

#### **Withdrawal of Preferred Shares**

You may elect to receive the number of whole shares of your series of preferred shares and any money or other property represented by those depositary receipts after surrendering the depositary receipts at the corporate trust office of the depositary. Partial preferred shares will not be issued. If the depositary shares that you surrender represent more than a whole number of preferred shares, then the depositary will deliver to you the whole preferred shares to which you are entitled, plus a new depositary receipt evidencing the excess number of depositary shares. Once you have withdrawn preferred shares, you will not be entitled to re-deposit those preferred shares under the deposit agreement in order to receive depositary shares. We expect that there will be no public trading market for withdrawn preferred shares.

#### **Redemption of Depositary Shares**

If we redeem a series of the preferred shares that underlie depositary shares, the depositary will redeem those shares from the proceeds received from us. The depositary will mail notice of redemption not less than 30 and not more than 60 days before the date fixed for redemption to the record holders of the depositary receipts identifying the depositary shares to be redeemed at their addresses appearing in the depositary's books. The redemption price per depositary share will be equal to the applicable fraction of the redemption price payable per share. The redemption date for depositary shares will be the same as that of the preferred shares. If we redeem less than all of the preferred shares, the depositary will select the depositary shares to be redeemed by lot or pro rata as the depositary may determine.

After the date fixed for redemption, the depositary shares called for redemption will be deemed no longer outstanding. All rights of the holders of the depositary shares and the related depositary receipts will cease at that time, except the right to receive the money or other property to which the holders of depositary shares were entitled upon redemption. Receipt of the money or other property is subject to surrender to the depositary of the depositary receipts evidencing the redeemed depositary shares.

#### **Voting of the Preferred Shares**

Upon receipt of notice of any meeting at which the holders of the applicable preferred shares are entitled to vote, a depositary will be required to mail the information contained in the notice of meeting to the record holders of the applicable depositary receipts. Each record holder of depositary receipts on the record date, will be entitled to instruct the depositary as to the exercise of the voting rights pertaining to the amount of preferred shares represented by the holder's depositary shares. The depositary will try, as practical, to vote the shares as instructed by the holders. We will agree to take all reasonable action that the depositary deems necessary in order to enable it to do so. If you do not instruct the depositary how to vote your shares, the depositary will abstain from voting those shares. The depositary will not be responsible for any failure to carry out an instruction to vote or for the effect of any such vote made so long as the action or inaction of the depositary is in good faith and is not the result of the depositary's gross negligence or willful misconduct.

#### **Liquidation Preference**

Upon our liquidation, whether voluntary or involuntary, each holder of depositary shares will be entitled to the fraction of the liquidation preference of each preferred share represented by the depositary shares, as shown in the applicable prospectus supplement.

### **Conversion or Exchange of Preferred Shares**

The depositary shares will not themselves be convertible into or exchangeable for common shares, preferred shares or any of our other securities or property. Nevertheless, if so specified in the applicable prospectus supplement, the depositary receipts may be surrendered by holders to the applicable depositary with written instructions to it to instruct us to cause conversion of the preferred shares represented by the depositary shares. Similarly, if so specified in the applicable prospectus supplement, we may require you to surrender all of your depositary shares to the applicable depositary upon our requiring the conversion or exchange of the preferred shares represented by the depositary shares into our debt securities. Upon receipt of the instruction and any amounts payable in connection with the conversion or exchange, we will cause the conversion or exchange using the same procedures as those provided for delivery of preferred shares to effect the conversion or exchange. If you are converting only a part of the depositary shares, the depositary will issue you a new depositary receipt for any unconverted depositary shares.

### **Taxation**

As owner of depositary shares, you will be treated for U.S. federal income tax purposes as if you were an owner of the series of preferred shares represented by the depositary shares. Therefore, you will be required to take into account for U.S. federal income tax purposes income and deductions to which you would be entitled if you were a holder of the underlying series of preferred shares. In addition:

no gain or loss will be recognized for U.S. federal income tax purposes upon the withdrawal of preferred shares in exchange for depositary shares provided in the deposit agreement;

the tax basis of each preferred share to you as exchanging owner of depositary shares will, upon exchange, be the same as the aggregate tax basis of the depositary shares exchanged for the preferred shares; and

if you held the depositary shares as a capital asset at the time of the exchange for preferred shares, the holding period for the preferred shares will include the period during which you owned the depositary shares.

### **Amendment and Termination of a Deposit Agreement**

We and the applicable depositary are permitted to amend the provisions of a series of depositary receipts and the related deposit agreement. However, the holders of at least a majority of the applicable depositary shares then outstanding must approve any amendment that adds or increases fees or charges or prejudices an important right of holders. Every holder of an outstanding depositary receipt at the time any amendment becomes effective, by continuing to hold the receipt, and every subsequent holder will be bound by the applicable deposit agreement, as amended.

As described below, any depositary may be replaced by us without approval of holders of depositary shares. Any deposit agreement may otherwise be terminated by us upon not less than 30 days' prior written notice to the applicable depositary if a majority of each series of preferred shares affected by the termination consents to the termination. When a deposit agreement is terminated without replacement, the depositary will be required to deliver or make available to each holder of depositary receipts, upon surrender of the depositary receipts held by the holder, the number of whole or fractional shares of preferred shares as are represented by the depositary shares evidenced by the depositary receipts, together with any other property held by the depositary with respect to the depositary receipts. In addition, a deposit agreement will automatically terminate if:

all depositary shares have been redeemed;

there shall have been a final distribution in respect of the related preferred shares in connection with our liquidation and the distribution has been made to the holders of depositary receipts evidencing the depositary shares underlying the preferred shares; or

each related preferred share shall have been converted or exchanged into securities not represented by depositary shares.

#### **Charges of a Depositary**

We will pay all transfer and other taxes and governmental charges arising solely from the existence of a deposit agreement. In addition, we will pay the fees and expenses of a depositary in connection with the initial deposit of the preferred shares and any redemption of preferred shares. However, holders of depositary receipts will pay any transfer or other governmental charges and the fees and expenses of a depositary for any duties the holders request to be performed that are outside of those expressly provided for in the applicable deposit agreement.

#### **Resignation and Removal of Depositary**

A depositary may resign at any time by delivering to us notice of its election to do so. In addition, we may at any time remove a depositary. Any resignation or removal will take effect when we appoint a successor depositary and it accepts the appointment. We must appoint a successor depositary within 60 days after delivery of the notice of resignation or removal. A depositary must be a bank or trust company having its principal office in the United States that has a combined capital and surplus of at least \$50 million.

#### **Miscellaneous**

A depositary will be required to forward to holders of depositary receipts any reports and communications from us that it receives with respect to the related preferred shares. Holders of depositary receipts will be able to inspect the transfer books of the depositary and the list of holders of depositary receipts upon reasonable notice.

Neither a depositary nor our company will be liable if it is prevented from or delayed in performing its obligations under a deposit agreement by law or any circumstances beyond its control. Our obligations and those of the depositary under a deposit agreement will be limited to performing duties in good faith and without gross negligence or willful misconduct. Neither we nor any depositary will be obligated to prosecute or defend any legal proceeding in respect of any depositary receipts, depositary shares or related preferred shares unless satisfactory indemnity is furnished. We and each depositary will be permitted to rely on written advice of counsel or accountants, on information provided by persons presenting preferred shares for deposit, by holders of depositary receipts, or by other persons believed in good faith to be competent to give the information, and on documents believed in good faith to be genuine and signed by a proper party.

If a depositary receives conflicting claims, requests or instructions from any holders of depositary receipts, on the one hand, and us, on the other hand, the depositary shall be entitled to act on the claims, requests or instructions received from us.

## DESCRIPTION OF WARRANTS

We may issue, together with any other securities being offered or separately, warrants entitling the holder to purchase from or sell to us, or to receive from us the cash value of the right to purchase or sell, debt securities, preferred shares, depositary shares or common shares. We and a warrant agent will enter into a warrant agreement pursuant to which the warrants will be issued. The warrant agent will act solely as our agent in connection with the warrants and will not assume any obligation or relationship of agency or trust for or with any holders or beneficial owners of warrants. We will file a copy of the forms of warrants and the warrant agreement with the SEC at or before the time of the offering of the applicable series of warrants.

The following is a summary of the material terms of our warrants and the warrant agreement. Because it is a summary, it does not contain all of the information that may be important to you. If you want more information, you should read the forms of warrants and the warrant agreement which we will file as exhibits to the registration statement of which this prospectus is part. See "Where You Can Find More Information." This summary is also subject to and qualified by reference to the descriptions of the particular terms of our securities described in the applicable prospectus supplement.

In the case of each series of warrants, the applicable prospectus supplement will describe the terms of the warrants being offered thereby. These include the following, if applicable:

the offering price;

the currencies in which such warrants are being offered;

the number of warrants offered;

the securities underlying the warrants;

the exercise price, the procedures for exercise of the warrants and the circumstances, if any, that will cause the warrants to be automatically exercised;

the date on which the warrants will expire;

federal income tax consequences;

the rights, if any, we have to redeem the warrants;

the name of the warrant agent; and

the other terms of the warrants.

Warrants may be exercised at the appropriate office of the warrant agent or any other office indicated in the applicable prospectus supplement. Before the exercise of warrants, holders will not have any of the rights of holders of the securities purchasable upon exercise and will not be entitled to payments made to holders of those securities.

The warrant agreement may be amended or supplemented without the consent of the holders of the warrants to which the amendment or supplement applies to effect changes that are not inconsistent with the provisions of the warrants and that do not adversely affect the interests of the holders of the warrants. However, any amendment that materially and adversely alters the rights of the holders of warrants will not be effective unless the holders of at least a majority of the applicable warrants then outstanding approve the amendment. Every holder of an outstanding warrant at the time any amendment becomes effective, by continuing to hold the warrant, will be bound by the applicable warrant agreement as amended thereby. The prospectus supplement applicable to a particular series of warrants may provide that certain provisions of the warrants, including the securities for which they may be exercisable, the exercise price, and the expiration date may not be altered without



the consent of the holder of each warrant.

## **DESCRIPTION OF STOCK PURCHASE CONTRACTS AND EQUITY UNITS**

The applicable prospectus supplement will describe the terms of the stock purchase contracts or equity units offered by that prospectus supplement. If we issue any stock purchase contracts or equity units, we will file with the SEC the form of stock purchase contract or equity unit and you should read those documents for provisions that may be important to you. You can obtain copies of any form of stock purchase contract or equity unit by following the directions described under the caption "Where You Can Find More Information" in the applicable prospectus supplement.

We may issue stock purchase contracts, including contracts obligating holders to purchase from us, and obligating us to sell to the holders, a specified number of common shares or other securities at a future date or dates. We may fix the price and number of securities subject to the stock purchase contracts at the time we issue the stock purchase contracts or we may provide that the price and number of securities will be determined pursuant to a formula set forth in the stock purchase contracts. The stock purchase contracts may be issued separately or as part of units consisting of a stock purchase contract and debt securities or debt obligations of third parties, including U.S. treasury securities, securing the obligations of the holders of the units to purchase the securities under the stock purchase contracts. We refer to these units as equity units. The stock purchase contracts will require holders to secure their obligations under the stock purchase contracts. The stock purchase contracts also may require us to make periodic payments to the holders of the equity units or vice versa, and those payments may be unsecured or refunded on some basis.

## **DESCRIPTION OF CERTAIN PROVISIONS OF MARYLAND LAW AND OF OUR CHARTER AND BYLAWS**

We are organized as a Maryland corporation. The following is a summary of our charter and bylaws and several provisions of Maryland law. Because it is a summary, it does not contain all the information that may be important to you. If you want more information, you should read our entire charter and bylaws, copies of which we have previously filed with the SEC, or refer to the provisions of applicable Maryland corporate law summarized below.

### **Restrictions on Share Ownership and Transfer**

Our charter restricts the amount of shares that shareholders may own. These restrictions are intended to assist Senior Housing, a publicly owned real estate investment trust, or REIT, with REIT compliance under the Internal Revenue Code of 1986, as amended, or IRC, and otherwise to promote our orderly governance. All certificates representing our common shares and preferred shares will bear a legend referring to these restrictions.

Our charter provides that no person or group of persons acting in concert may own, or be deemed to own by virtue of the attribution provisions of the IRC, more than 9.8% of the number or value, whichever is more restrictive, of any class or series of our outstanding shares of capital stock. Any person who acquires, or attempts or intends to acquire, actual or constructive ownership of shares of our capital stock that will or may violate this 9.8% ownership limitation must give notice to us and provide us with other information that we may request.

The ownership limitations in our charter are effective against all of our shareholders. However, with the written consent of Senior Housing, our board may grant an exemption from the ownership limitation if it is satisfied that: (1) the shareholder's ownership will not cause us or any of our subsidiaries that are tenants of Senior Housing to be deemed a "related party tenant" under the IRC rules applicable to REITs; (2) the shareholder's ownership will not cause a default under any lease we have outstanding; and (3) the shareholder's ownership is otherwise in our best interests as determined by our board in the exercise of its business judgment.

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If a person attempts a transfer of our shares in violation of the ownership limitations described above, then that number of shares which would cause the violation will be automatically transferred to a trust for the exclusive benefit of one or more charitable beneficiaries designated by us. The prohibited owner will not acquire any rights in the shares held in trust, will not benefit economically from ownership of the shares held in trust, will have no rights to distributions and will not possess any rights to vote the shares held in trust. This automatic transfer will be deemed to be effective as of the close of business on the business day prior to the date of the violative transfer.

Within 20 days after receiving notice from us that shares have been transferred to the trust, the trustee will sell the shares held in the trust to a person selected by the trustee whose ownership of the shares will not violate the ownership limitations. Upon this sale, the interest of the charitable beneficiary in the shares sold will terminate and the trustee will distribute the net proceeds of the sale to the prohibited owner and to the charitable beneficiary as follows:

The prohibited owner will receive the lesser of:

the net price paid by the prohibited owner for the shares or, if the prohibited owner did not give value for the shares in connection with the event causing the shares to be held in the trust (e.g., a gift, devise or other similar transaction), the market price of the shares on the day of the event causing the shares to be transferred to the trust; and

the net price received by the trustee from the sale of the shares held in the trust.

Any net sale proceeds in excess of the amount payable to the prohibited owner shall be paid to the charitable beneficiary.

If, prior to our discovery that shares of our capital stock have been transferred to the trust, a prohibited owner sells those shares, then:

those shares will be deemed to have been sold on behalf of the trust; and

to the extent that the prohibited owner received an amount for those shares that exceeds the amount that the prohibited owner was entitled to receive from a sale by the trustee, the prohibited owner must pay the excess to the trustee upon demand.

Also, shares of capital stock held in the trust will be offered for sale to us, or our designee, at a price per share equal to the lesser of:

the price per share in the transaction that resulted in the transfer to the trust or, in the case of a devise or gift, the market price at the time of the devise or gift; and

the market price on the date we or our designee accepts the offer.

We will have the right to accept the offer until the trustee has sold the shares held in the trust. The net proceeds of the sale to us will be distributed similar to any other sale by the trustee.

Every owner of 5% or more of any class or series of our shares may be required to give written notice to us within 30 days after the end of each taxable year stating the name and address of the owner, the number of shares of each class and series of our shares which the owner beneficially owns, and a description of the manner in which those shares are held. In addition, each shareholder is required to provide us upon demand with any additional information that we may request in order to assist us and Senior Housing in its determination of its status as a REIT and to determine and ensure compliance with the foregoing share ownership limitations.

The restrictions described above will not preclude the settlement of any transaction entered into through the facilities of the AMEX or any other national securities exchange or automated inter-dealer quotation system. Our charter provides, however, that the fact that the settlement of any transaction

occurs will not negate the effect of any of the foregoing limitations and any transferee in this kind of transaction will be subject to all of the provisions and limitations described above.

These ownership limitations could have the effect of delaying, deferring or preventing a takeover or other transaction in which holders of some, or a majority, of our common shares might receive a premium for their shares over the then prevailing market price or which such holders might believe to be otherwise in their best interest.

#### **Possible Liability of Shareholders for Breach of Restrictions on Ownership**

Our community leases and our shared services agreement are terminable by Senior Housing and Reit Management & Research, LLC, the investment manager for Senior Housing (from whom we purchase various services pursuant to a shared services agreement), respectively, in the event that any shareholder or group of shareholders acting in concert becomes the owner of more than 9.8% of our voting stock without Senior Housing's consent. If a breach of the ownership limitations results in a lease default, the shareholders causing the default may become liable to us or to our other shareholders for damages. These damages may be in addition to the loss of beneficial ownership and voting rights, the transfer to a trust and the forced sale of excess shares described above. These damages may be for material amounts.

#### **Directors**

Our charter and bylaws provide that our board has the exclusive power to establish the number of directors. However, there may not be less than the minimum number required by Maryland law nor more than seven directors. In the event of a vacancy, a majority of the remaining directors will fill the vacancy and the director elected to fill the vacancy will serve for the remainder of the full term of the directorship in which the vacancy occurred.

Our charter divides our board into three classes. Shareholders elect directors of each class for three-year terms upon the expiration of their current terms. Shareholders will elect only one class of directors each year. There is no cumulative voting in the election of directors. Consequently, at each annual meeting of shareholders, a majority of the votes entitled to be cast will be able to elect all of the successors of the class of directors whose term expires at that meeting.

We believe that classification of our board helps to assure the continuity of our business strategies and policies. However, our classified board also has the effect of making the replacement of our incumbent directors more time consuming and difficult. At least two annual meetings of shareholders are generally required to effect a change in a majority of our board.

Our charter provides that a director may be removed only for cause by the affirmative vote of at least 75% of the shares entitled to vote in the election of directors. This provision precludes shareholders from removing incumbent directors unless they can obtain a substantial affirmative vote of shares.

#### **Advance Notice of Director Nominations and Other Business**

Our bylaws provide that nominations of persons for election to our board and other business may only be considered at our shareholders meetings if the nominations or other business are included in the notice of the meeting, made or proposed by our board or made or proposed by a shareholder who:

is a shareholder of record at the time of giving notice of the nomination or the business to be considered;

is a shareholder of record entitled to vote at the meeting at which the nomination or business is to be considered;

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is a shareholder of record at the time of the meeting; and

has complied in all respects with the advance notice provisions for shareholder nominations and other business set forth in our bylaws.

Under our bylaws, a shareholder's notice of nominations for director or business to be transacted at an annual meeting of shareholders must be delivered to our secretary at our principal office not later than the close of business on the 90th day and not earlier than the close of business on the 120th day prior to the first anniversary of the date of mailing of our notice for the preceding year's annual meeting. In the event that the date of mailing of our notice of the annual meeting is advanced or delayed by more than 30 days from the anniversary date of the mailing of our notice for the preceding year's annual meeting, a shareholder's notice must be delivered to us not earlier than the close of business on the 120th day prior to the mailing of notice of such annual meeting and not later than the close of business on the later of: (1) the 90th day prior to the date of mailing of the notice for an annual meeting, or (2) the 10th day following the day on which we first make a public announcement of the date of mailing of our notice for such meeting. The public announcement of a postponement of the mailing of the notice for an annual meeting or of an adjournment or postponement of an annual meeting to a later date or time will not commence a new time period for the giving of a shareholder's notice. If the number of directors to be elected to our board at a shareholders meeting is increased and we make no public announcement of such action or do not specify the size of the increased board at least 130 days prior to the first anniversary of the date of mailing of notice for our preceding year's annual meeting, a shareholder's notice also will be considered timely, but only with respect to nominees for any new positions created by such increase, if the notice is delivered to our secretary at our principal office not later than the close of business on the 10th day following the day on which such public announcement is made. This provision does not apply to new directors who are elected by the board to fill a vacancy, including a vacancy created by board action which increases the number of directors.

For special meetings of shareholders, our bylaws require a shareholder who is nominating a person for election to our board at a special meeting at which directors are to be elected to give notice of such nomination to our secretary at our principal office not earlier than the close of business on the 120th day prior to such special meeting and not later than the close of business on the later of: (1) the 90th day prior to such special meeting or (2) the 10th day following the day on which public announcement is first made of the date of the special meeting and of the nominees proposed by the directors to be elected at such meeting. The public announcement of a postponement or adjournment of a special meeting to a later date or time will not commence a new time period for the giving of a shareholder's notice as described above.

Any notice from a shareholder of nominations for director or business to be transacted at a shareholders meeting must be in writing and include the following:

as to each person nominated for election or reelection as a director, (1) the person's name, age, business and residence addresses, (2) the class and number of shares beneficially owned or owned of record by the person, (3) the date such shares were acquired and the investment intent of such acquisition; (4) the record of all purchases and sales of our securities by the person during the previous 12 month period, including the date of the transactions, the class, series and number of securities involved in the transactions and the consideration involved, and (5) all other information relating to the person that is required to be disclosed in solicitations of proxies for election of directors or otherwise required by Regulation 14A under the Exchange Act, together with the nominee's written consent to being named in the proxy statement as a nominee and to serving as a director if elected;

as to other business that the shareholder proposes to bring before the meeting, a brief description of the business, the reasons for considering the business and any interest in the

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business of the shareholder giving the notice and of the beneficial owner, if any, on whose behalf the proposal is made;

as to the shareholder giving the notice and the beneficial owner, if any, on whose behalf the nomination or proposal is made, the name and address of the shareholder and beneficial owner and the class and number of each class of our shares of capital stock which (s) he or they own beneficially and of record;

as to the shareholder giving the notice and the beneficial owner, if any, on whose behalf the nomination or proposal is made, the record of all purchases and sales of our securities by such shareholder or beneficial owner during the previous 12 month period including the date of the transactions, the class, series and number of securities involved in the transactions and the consideration involved; and

to the extent known by the shareholder giving the notice, the name and address of any other shareholder supporting the nominee for election or reelection as a director or the proposal of other business on the date of such shareholder's notice.

If any shareholder nomination or proposal would cause us to be in breach of any covenant in any of our existing or proposed debt instruments or agreements, the proponent shareholder must submit to our secretary evidence satisfactory to our board of the lender's or contracting party's willingness to waive the breach of covenant or a plan for repayment of the indebtedness to the lender or correcting the contractual default, specifically identifying the actions to be taken or the source of funds to be used in the repayment, which plan must be satisfactory to our board. If any shareholder nomination or proposal could not be implemented by us without notifying or obtaining the consent or approval of any federal, state, municipal or other regulatory body, the proponent shareholder must submit to our secretary evidence satisfactory to our board that any and all required notices, consents or approvals have been given or obtained or a plan for making the requisite notices or obtaining the requisite consents or approvals prior to the implementation of the proposal or election, which plan must be satisfactory to our board of directors.

We may request that any shareholder proposing a nominee for election to our board provide, within three business days of such request, written verification of the accuracy of the information submitted by the shareholder. Our board may also require any nominee to agree in writing with regard to matters of business ethics and confidentiality while such nominee serves as a director.

### **Meetings of Shareholders**

The board determines the place and time of the annual meeting of shareholders. Special meetings of shareholders may only be called by the majority of the board, the chairman of the board, if any, or the president, or, if permitted under Maryland law and our charter and bylaws, upon the written request of shareholders entitled to cast not less than a majority of all the votes entitled to be cast at that meeting (or such greater proportion we are permitted to specify under Maryland law).

### **Liability and Indemnification of Directors and Officers**

Maryland corporate law permits a Maryland corporation to include in its charter a provision eliminating the liability of its directors and officers to the corporation and its shareholders for money damages except for liability resulting from (1) actual receipt of an improper benefit or profit in money, property or services or (2) acts committed in bad faith or active and deliberate dishonesty established by a final judgment as being material to the cause of action. Our charter contains such a provision which eliminates such liability to the maximum extent permitted by Maryland law.

In accordance with Maryland corporate law, our charter authorizes us, to the maximum extent permitted by Maryland law, to obligate ourselves to indemnify and to pay or reimburse reasonable

expenses in advance of final disposition of a proceeding to (1) any present or former director or officer or (2) any individual who, while a director and at our request, serves or has served another corporation, real estate investment trust, partnership, joint venture, trust, employee benefit plan or other enterprise, from and against any claim or liability to which he or she may become subject or which he or she may incur by reason of his or her service in any such capacity. Our bylaws obligate us, to the maximum extent permitted by Maryland law, to indemnify and to pay or reimburse reasonable expenses in advance of final disposition of a proceeding to (a) any present or former director or officer who is made party to the proceeding by reason of his or her service in that capacity or (b) any individual who, while a director, at our request, serves or has served another corporation, real estate investment trust, partnership, joint venture, trust, employee benefit plan or any other enterprise as a director, officer, partner or trustee of such corporation, real estate investment trust, partnership, joint venture, trust, employee benefit plan or other enterprise and who is made a party to the proceeding by reason of his or her service in that capacity. Our charter and bylaws also permit us to indemnify and advance expenses to any person who served a predecessor of ours in any of the capacities described above and to any employee or agent of ours or a predecessor of ours.

The Maryland corporation statutes require a corporation (unless its charter provides otherwise, which our charter does not) to indemnify a director or officer who has been successful, on the merits or otherwise, in the defense of any proceeding to which he or she is made or threatened to be made a party by reason of his or her service in that capacity. The Maryland corporation statutes permit a corporation to indemnify its directors and officers, among others, against judgments, penalties, fines, settlements and reasonable expenses actually incurred by them in connection with any proceedings to which they may be made or are threatened to be made a party by reason of their service in those or other capacities unless it is established that:

the act or omission of the director or officer was material to the matter giving rise to the proceedings and (a) was committed in bad faith or (b) was the result of active and deliberate dishonesty;

the director or officer actually received an improper personal benefit in money, property or services; or

in the case of any criminal proceeding, the director or officer had reasonable cause to believe that the act or omission was unlawful.

However, under the corporation statutes of Maryland, a Maryland corporation may not indemnify for an adverse judgment in a suit by or in the right of the corporation or for a judgment of liability on the basis that personal benefit was improperly received, unless in either case a court orders indemnification and then only for expenses. In accordance with Maryland corporate law, our bylaws require us, as a condition to advancing expenses, to obtain:

a written affirmation by the director or officer of his or her good faith belief that he or she has met the standard of conduct necessary for indemnification by us as authorized by our bylaws; and

a written statement by him or her or on his or her behalf to repay the amount paid or reimbursed by us if it shall ultimately be determined that the standard of conduct was not met.

In addition, we have entered into indemnification agreements with each of our directors and executive officers that provide procedures and remedies to give contractual assurance that the indemnification protection under Maryland law as in effect on the dates of such agreements will be available.

### **Charter Amendments and Extraordinary Transactions**

Under Maryland corporate law, a Maryland corporation generally cannot dissolve, amend its charter, merge, sell all or substantially all of its assets, engage in a share exchange or engage in similar transactions outside the ordinary course of business unless the transaction or amendment is declared advisable by the board of directors and then approved by the affirmative vote of stockholders entitled to cast at least two-thirds of the votes entitled to be cast on the matter unless a lesser percentage (but not less than a majority of all of the votes entitled to be cast on the matter) is set forth in the corporation's charter. Our charter provides for approval of such matters when they are first declared advisable by our board and then approved by the affirmative vote of stockholders entitled to cast a majority of the votes entitled to be cast on the matter (or such lesser proportion, as is permitted by Maryland law).

### **Bylaw Amendments**

As permitted under Maryland corporate law, our bylaws provide that our board has the exclusive power to amend the bylaws.

### **Business Combinations**

The Maryland corporation statutes contain a provision which regulates business combinations with interested shareholders. Under Maryland corporate law, business combinations such as mergers, consolidations, share exchanges and the like between a Maryland corporation and an interested shareholder or an affiliate of the interested shareholder are prohibited for five years after the most recent date on which the shareholder becomes an interested shareholder. Under the statute, the following persons are deemed to be interested shareholders:

any person who beneficially owns 10% or more of the voting power of the corporation's shares of capital stock; or

an affiliate or associate of the corporation who, at any time within the two-year period prior to the date in question, was the beneficial owner of 10% or more of the voting power of the then outstanding voting shares of the corporation.

A person is not an interested shareholder under the statute if the board of directors approved in advance the transaction by which the person otherwise would have become an interested shareholder. The board of directors may provide that its approval is subject to compliance with any terms and conditions determined by the board of directors.

After the five-year prohibition period has ended, a business combination between a corporation and an interested shareholder or an affiliate of the interested shareholder must be recommended by the board of directors of the corporation and must receive the following shareholder approvals:

the affirmative vote of at least 80% of the votes entitled to be cast by the corporation's outstanding voting shares; and

the affirmative vote of at least two-thirds of the votes entitled to be cast by holders of voting shares other than voting shares held by the interested shareholder with whom or with whose affiliate the business combination is to be effected or by an affiliate or associate of the interested shareholder.

These shareholder approvals are not required if the corporation's shareholders receive the minimum price set forth in the Maryland corporation statute for their shares of capital stock and the consideration is received in cash or in the same form as previously paid by the interested shareholder for its shares of capital stock.



The foregoing provisions of Maryland corporate law do not apply, however, to business combinations that are approved or exempted by the board of directors of the corporation prior to the time that the interested shareholder becomes an interested shareholder. Our board has adopted a resolution that any business combination between us and any other person is exempted from the provisions of the Maryland corporation statutes described in the preceding paragraph, provided that the business combination is first approved by our board, including the approval of a majority of the members of our board who are not affiliates or associates of such person. This resolution, however, may be altered or repealed in whole or in part at any time.

### **Control Share Acquisitions**

Maryland law provides that control shares of a Maryland corporation acquired in a control share acquisition have no voting rights except to the extent that the acquisition is approved by a vote of two-thirds of the votes entitled to be cast on the matter, excluding shares of capital stock owned by the acquiror, by employees who are also directors of the corporation or by officers of the corporation. Control shares are voting shares of capital stock which, if aggregated with all other shares of capital stock previously acquired by the acquiror, or in respect of which the acquiror is able to exercise or direct the exercise of voting power (except solely by virtue of a revocable proxy), would entitle the acquiror to exercise voting power in electing directors within one of the following ranges of voting power:

one-tenth or more but less than one-third;

one-third or more but less than a majority; or

a majority or more of all voting power.

An acquiror must obtain the necessary shareholder approval each time he acquires control shares in an amount sufficient to cross one of the thresholds noted above.

Control shares do not include shares which the acquiring person is entitled to vote as a result of having previously obtained shareholder approval. A control share acquisition means the acquisition of control shares. There is a statutory list of exceptions from the definition of control share acquisition.

A person who has made or proposes to make a control share acquisition, upon satisfaction of the conditions set forth in the statute, including an undertaking to pay expenses, may compel the board of directors of the corporation to call a special meeting of shareholders to be held within 50 days after demand to consider the voting rights of the shares. If no request for a meeting is made, the corporation may itself present the matter at a shareholders meeting.

If voting rights are not approved at the meeting or if the acquiring person does not deliver an acquiring person statement as required by the statute, then the corporation may redeem any or all of the control shares for fair value determined as of the date of the last control share acquisition by the acquiror or of any meeting of shareholders at which the voting rights of those shares are considered and not approved. The right of the corporation to redeem any or all of the control shares is subject to conditions and limitations listed in the statute. The corporation may not redeem shares for which voting rights have previously been approved. Fair value is determined without regard to the absence of voting rights for the control shares. If voting rights for control shares are approved at a shareholders meeting and the acquiror becomes entitled to vote a majority of the shares entitled to vote, all other shareholders may exercise appraisal rights. The fair value of the shares as determined for purposes of these appraisal rights may not be less than the highest price per share paid by the acquiror in the control share acquisition.

The control share acquisition statute does not apply to the following:

shares acquired in a merger, consolidation or share exchange if the corporation is a party to the transaction; or

acquisitions approved or exempted by a provision in the charter or bylaws of the corporation adopted before the acquisition of shares.

Our bylaws contain a provision exempting any and all acquisitions by any person of our shares of capital stock from the control share acquisition statute. However, this provision may be amended or eliminated at any time in the future.

#### **Anti-Takeover Effect of Maryland Law and of our Charter and Bylaws**

The following provisions in our charter and bylaws and in Maryland law could delay or prevent a change in our control:

the limitation on ownership and acquisition of more than 9.8% of our shares of capital stock;

the ability of our board, without a shareholders' vote, to increase the aggregate number of authorized shares or the number of shares of any class or series and to issue additional shares, including additional classes of shares with rights defined at the time of issuance;

the classification of our board into classes and the election of each class for three year staggered terms;

the requirement of cause and a 75% vote of shareholders for removal of our directors;

the provision that the number of our directors may be fixed only by vote of our board and that a vacancy on our board may be filled by a majority of our remaining directors;

the advance notice requirements for shareholder nominations for directors and other proposals;

the business combination provisions of Maryland law, if the applicable resolution of our board is rescinded or if our board's approval of a combination is not obtained; and

the provisions of the control share acquisition statute if the applicable bylaw provision is amended.

#### **Rights Plan**

In addition to the anti-takeover effect of Maryland law and of our charter and bylaws as noted above, we have adopted a rights plan which may have a similar effect.

On March 10, 2004, our board authorized a dividend distribution of one right for each of our outstanding common shares, to holders of record of our common shares at the close of business on April 10, 2004. Each right entitles the holder to buy one one thousandth of a junior participating preferred share (or in certain circumstances, to receive cash, property, common shares or our other securities) at an exercise price of \$20 per one one thousandth of a junior participating preferred share. The preferences, conversion or other rights, voting powers, restrictions, limitations as to dividends or other distributions, qualifications and terms and conditions of redemption of the junior participating preferred shares are summarized above under "Description of Preferred Shares-Junior Participating Preferred Shares."

Initially, the rights are attached to common shares. The rights will separate from the common shares upon a rights distribution date which is the earlier of (1) 10 business days following a public announcement by us that a person or group of persons has acquired, or has obtained the

right to acquire, beneficial ownership of 10% or more of the outstanding common shares or (2) 10 business

days following the commencement of a tender offer or exchange offer that would result in a person acquiring beneficial ownership of 10% or more of the outstanding common shares. In each instance, our board may determine that the distribution date will be a date later than 10 days following the triggering event.

Until they become exercisable, the rights will be evidenced by the certificates for common shares and will be transferred with and only with such common share certificates. The surrender for transfer of any certificates for common shares outstanding will also constitute the transfer of the rights associated with the common shares evidenced by such certificates.

The rights are not exercisable until a rights distribution date and will expire at the close of business on April 10, 2014, unless earlier redeemed or exchanged by us as described below. Until a right is exercised, the holder thereof, as such, has no rights as a shareholder of us, including, without limitation, the right to vote or to receive dividends.

Upon the occurrence of a "flip-in event," each holder of a right will have the ability to exercise it for a number of common shares (or, in certain circumstances, other property) having a current market price equal to two times the exercise price of the right. Notwithstanding the foregoing, following the occurrence of a "flip-in event," all rights that are, or were, held by beneficial owners of 10% or more of our common shares will be void in several circumstances described in the rights agreement. Rights will not be exercisable following the occurrence of any "flip-in event" until the rights are no longer redeemable by us as set forth below. A "flip-in event" occurs when a person or group of persons acquires more than 10% of the beneficial ownership of the outstanding common shares pursuant to any transaction other than a tender or exchange offer for all outstanding common shares on terms which a majority of our outside directors determines to be fair to and otherwise in the best interests of us and our shareholders.

A "flip-over event" occurs when, at any time on or after the announcement of a share acquisition which will result in a person becoming the beneficial owner of more than 10% of our outstanding common shares, we take part in a merger or other business combination transaction (other than certain mergers that follow a fair offer) in which we are not the surviving entity or the common shares are changed or exchanged or 50% or more of our assets or earning power is sold or transferred. Upon the occurrence of a "flip-over event" each holder of a right (except rights which previously have been voided, as set forth above) will have the option to exchange their right for a number of shares of common stock of the acquiring company having a current market price equal to two times the exercise price of the right.

The purchase price and the number of junior participating preferred shares issuable upon exercise of the rights are subject to adjustment from time to time to prevent dilution. With certain exceptions, no adjustment in the purchase price will be required until cumulative adjustments amount to at least 1% of the purchase price. We will make a cash payment in lieu of any fractional shares resulting from the exercise of any right. We have 10 days from the date of an announcement of a share acquisition which will result in a person becoming the beneficial owner of more than 10% of our outstanding common shares to redeem the rights in whole, but not in part, at a price of \$.01 per right, payable at our option in cash, common shares or other consideration as our board may determine. Immediately upon the effectiveness of the action of the board ordering redemption of the rights, the rights will terminate and the only right of the holders of rights will be to receive the redemption price.

The terms of the rights, other than key financial terms and the date on which the rights expire, may be amended by the board of directors prior to the distribution date. After the distribution date, the provisions of the rights agreement may be amended by the board only in order to:

cure ambiguities, defects or inconsistencies;

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make changes which do not adversely affect the interests of holders of rights (other than the rights of a person that has obtained beneficial ownership of more than 10% of our outstanding shares and certain other related parties); or

to shorten or lengthen any time period under the rights agreement.

However, no amendment to lengthen the time period governing redemption is permitted to be made at such time as the rights are not redeemable.

### PLAN OF DISTRIBUTION

We may sell the offered securities (a) through underwriters or dealers, (b) directly to purchasers, including our affiliates, (c) through agents or (d) through a combination of any of these methods. The prospectus supplement will include the following information:

the terms of the offering;

the names of any underwriters or agents;

the name or names of any managing underwriter or underwriters;

the purchase price of the securities and any initial public offering price;

the net proceeds from the sale of the securities;

any delayed delivery arrangements;

any underwriting discounts, commissions and other items constituting underwriters' compensation;

any discounts or concessions allowed or reallocated or paid to dealers;

any commissions paid to agents; and

the terms of any underwriter or agent options to purchase additional securities.

The sale of the securities may be effected in transactions (a) on any national or international securities exchange or quotation service on which the securities may be listed or quoted at the time of sale, (b) in the over-the-counter market, (c) in transactions otherwise than on such exchanges or in the over-the-counter market or (d) through the writing of options.

The distribution of offered securities may be effected from time to time in one or more transactions at a fixed price or prices, which may be changed, at market prices prevailing at the time of sale, at prices related to the market prices, or at negotiated prices.

#### **Sale Through Underwriters or Dealers**

If underwriters are used in the sale, the underwriters will acquire the securities for their own account. The underwriters may resell the securities from time to time in one or more transactions, including negotiated transactions, at a fixed public offering price or at varying prices determined at the time of sale. Underwriters may offer securities to the public either through underwriting syndicates represented by one or more managing underwriters or directly by one or more firms acting as underwriters. Unless we inform you otherwise in the prospectus supplement, the obligations of the underwriters to purchase the securities will be subject to certain conditions, and the underwriters will be obligated to

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purchase all the offered securities if they purchase any of them. The underwriters may change from time to time any initial public offering price and any discounts or concessions allowed or reallocated or paid to dealers.

In order to facilitate the offering of securities, the underwriters may engage in transactions that stabilize, maintain or otherwise affect the price of the securities. Specifically, the underwriters may over-allot in connection with the offering, creating a short position in the securities for their account. In addition, to cover over-allotments or to stabilize the price of the shares, the underwriters may bid for, and purchase, shares in the open market. Finally, an underwriting syndicate may reclaim selling concessions allowed to an underwriter or a dealer for distributing the securities in the offering if the syndicate repurchases previously distributed shares in transactions to cover syndicate short positions, in stabilization transactions, or otherwise. Any of these activities may stabilize or maintain the market price of the offered securities above independent market levels. The underwriters are not required to engage in these activities, and may end any of these activities at any time.

Some or all of the securities that we offer through this prospectus may be new issues of securities with no established trading market. Any underwriters to whom we sell securities for public offering and sale may make a market in those securities, but they will not be obligated to and they may discontinue any market making at any time without notice. Accordingly, we cannot assure you of the liquidity of, or continued trading markets for, any securities offered pursuant to this prospectus.

If dealers are used in the sale of securities, we will sell the securities to them as principals. They may then resell those securities to the public at varying prices determined by the dealers at the time of resale. We will include in the prospectus supplement the names of the dealers and the terms of the transaction.

### **Direct Sales and Sales Through Agents**

We may sell the securities directly. In this case, no underwriters or agents would be involved. We may also sell the securities through agents designated from time to time. In the prospectus supplement, we will name any agent involved in the offer or sale of the offered securities, and we will describe any commissions payable to the agent. Unless we inform you otherwise in the prospectus supplement, any agent will agree to use its reasonable best efforts to solicit purchases for the period of its appointment.

We may sell the securities directly to institutional investors or others who may be deemed to be underwriters within the meaning of the Securities Act with respect to any sale of those securities. We will describe the terms of any such sales in the prospectus supplement.

### **Delayed Delivery Contracts**

If so indicated in the applicable prospectus supplement, we will authorize underwriters or other persons acting as our agents to solicit offers by certain institutions to purchase offered securities from us at the public offering price shown in the applicable prospectus supplement pursuant to contracts providing for payment and delivery on a future date or dates. We are required to approve any contracts and the institutions that may become parties to them. Any contracts will be subject to the condition that the purchase by an institution of the offered securities will not at the time of delivery be prohibited under the law of any jurisdiction in the United States to which the institution is subject. If a portion of the offered securities is being sold to underwriters, the contract may also be subject to the condition that we will have sold to the underwriters the offered securities not sold for delayed delivery. The underwriters and the other persons will not have any responsibility in respect of the validity or performance of the contracts.

### **General Information**

We may have agreements with the agents, dealers and underwriters to indemnify them against certain civil liabilities, including liabilities under the Securities Act, or to contribute with respect to payments that the agents, dealers or underwriters may be required to make. Agents, dealers and

underwriters may be customers of, engage in transactions with or perform services for us in the ordinary course of their businesses.

Each underwriter, dealer and agent participating in the distribution of any of the securities that are issuable in bearer form will agree that it will not offer, sell or deliver, directly or indirectly, securities in bearer form in the United States or to United States persons, other than qualifying financial institutions, during the restricted period, as defined in United States Treasury Regulations Section 1.163-5(c)(2)(i)(D)(7).

#### **VALIDITY OF THE OFFERED SECURITIES**

Sullivan & Worcester LLP, as to certain matters of New York law, and Venable LLP, as to certain matters of Maryland law, will pass upon the validity of the offered securities for us. Barry M. Portnoy was a partner in the firm of Sullivan & Worcester LLP until March 1997 and is one of our Managing Directors. Mr. Portnoy is also a Managing Director of Senior Housing Properties Trust. Sullivan & Worcester LLP and Venable LLP represent Senior Housing Properties Trust and certain of its affiliates on various matters.

#### **EXPERTS**

The consolidated financial statements of Five Star Quality Care, Inc. appearing in Five Star Quality Care, Inc.'s Annual Report (Form 10-K) for the year ended December 31, 2003, have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth in their report thereon included therein and incorporated herein by reference. Such consolidated financial statements are incorporated herein by reference in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

The consolidated financial statements of LTA Holdings, Inc. and Subsidiaries as of December 31, 2003 and 2002, and for each of the three years in the period ended December 31, 2003, appearing in Five Star Quality Care, Inc.'s Current Report (Form 8-K), dated January 7, 2005, have been audited by Ernst & Young LLP, independent auditors, as set forth in their report thereon included therein and incorporated herein by reference. Such consolidated financial statements are incorporated herein by reference in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

#### **WHERE YOU CAN FIND MORE INFORMATION**

We file annual, quarterly and current reports, proxy statements and other information with the SEC. Text only versions of any reports, statements or other information that we file can be viewed online or downloaded from the EDGAR database on the SEC's internet web site at <http://www.sec.gov>. You may also review and copy those documents by visiting the SEC's Public Reference Room in Washington, DC. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 202-942-8090. In addition, copies of these documents may be obtained by forwarding a written request, together with the appropriate duplicating fee, to the SEC's Public Reference Section, 100 F Street, N.E., Washington, DC 20549-0102, or by e-mail request at [publicinfo@sec.gov](mailto:publicinfo@sec.gov).

Our common shares are traded on the AMEX under the symbol "FVE," and you can review similar information concerning us at the office of the AMEX at 86 Trinity Place, New York, NY 10006.

#### **DOCUMENTS INCORPORATED BY REFERENCE**

The SEC allows us to "incorporate by reference" the information we file with them, which means that we can disclose important information to you by referring you to those documents. The information incorporated by reference is considered to be part of this prospectus. Statements in this



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prospectus regarding the contents of any contract or other document may not be complete. You should refer to the copy of the contract or other document filed as an exhibit to the registration statement. Later information filed with the SEC will update and supersede information we have included or incorporated by reference in this prospectus.

We incorporate by reference the documents listed below and any filings made after the effectiveness of the registration statement of which this prospectus is a part, made with the SEC under Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act, until the offering of the securities made by this prospectus is completed or terminated:

our Annual Report on Form 10-K for the fiscal year ended December 31, 2003;

our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2004, June 30, 2004 and September 30, 2004;

our Current Reports on Form 8-K dated January 14, 2004, March 1, 2004, March 10, 2004, September 23, 2004, November 9, 2004, November 18, 2004, December 13, 2004, January 7, 2005, January 7, 2005 (filed on Form 8-K/A) and January 27, 2005;

the description of our common shares contained in our registration statement on Form 8-A dated December 7, 2001; and

the description of our junior participating preferred shares contained in our registration statement on Form 8-A dated March 19, 2004.

We will provide you with a copy of the information we have incorporated by reference, excluding exhibits other than those which we specifically incorporate by reference in this prospectus. You may obtain this information at no cost by writing or telephoning us at: 400 Centre Street, Newton, Massachusetts, 02458, (617) 796-8387, Attention: Investor Relations.

QuickLinks

TABLE OF CONTENTS

RECENT DEVELOPMENTS

OUR GROWTH STRATEGY

HISTORICAL AND CURRENT RELATIONS WITH SENIOR HOUSING PROPERTIES TRUST AND SUNRISE SENIOR LIVING SERVICES, INC.

PRINCIPAL PLACE OF BUSINESS

OVER-ALLOTMENT OPTION

COMMISSIONS AND DISCOUNTS

NO SALES OF SIMILAR SECURITIES

INDEMNIFICATION

AMERICAN STOCK EXCHANGE QUOTATION  
PRICE STABILIZATION AND SHORT POSITIONS  
AFFILIATIONS  
OTHER DISTRIBUTION INFORMATION

INDEX TO FINANCIAL STATEMENTS

UNAUDITED PRO FORMA CONSOLIDATED BALANCE SHEET As of June 30, 2005 (dollars in thousands)  
NOTES TO UNAUDITED PRO FORMA CONSOLIDATED FINANCIAL STATEMENTS

Pro forma consolidated statement of operations for the six months ended June 30, 2005 adjustments

ABOUT THIS PROSPECTUS

WARNING CONCERNING FORWARD LOOKING STATEMENTS

FIVE STAR QUALITY CARE, INC.

RISK FACTORS

USE OF PROCEEDS

RATIO OF EARNINGS TO FIXED CHARGES

DESCRIPTION OF DEBT SECURITIES

DESCRIPTION OF COMMON SHARES

DESCRIPTION OF PREFERRED SHARES

DESCRIPTION OF DEPOSITARY SHARES

DESCRIPTION OF WARRANTS

DESCRIPTION OF STOCK PURCHASE CONTRACTS AND EQUITY UNITS

DESCRIPTION OF CERTAIN PROVISIONS OF MARYLAND LAW AND OF OUR CHARTER AND BYLAWS

PLAN OF DISTRIBUTION

VALIDITY OF THE OFFERED SECURITIES

EXPERTS

WHERE YOU CAN FIND MORE INFORMATION

DOCUMENTS INCORPORATED BY REFERENCE