

ROCKY MOUNTAIN CHOCOLATE FACTORY INC  
Form 10-Q  
January 14, 2003

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q

(Mark One)

X           QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
---           EXCHANGE ACT OF 1934

For the quarterly period ended November 30, 2002

---           TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-14749

Rocky Mountain Chocolate Factory, Inc.  
(Exact name of registrant as specified in its charter)

Colorado  
(State of incorporation)

84-0910696  
(I.R.S. Employer Identification No.)

265 Turner Drive, Durango, CO 81303  
(Address of principal executive offices)

(970) 259-0554  
(Registrant's telephone number, including area code)

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]. Indicate by checkmark whether the registrant is an accelerated filer as defined in Rule 12b-2 of Exchange Act. Yes [ ] No [X].

On December 28, 2002 the registrant had outstanding 2,498,790 shares of its common stock, \$.03 par value.

The exhibit index is located on page 20.

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ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.

FORM 10-Q

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
STATEMENTS OF OPERATIONS

	Three Months Ended		Nine M
	November 30,		Nov
	2002	2001	2002
REVENUES			
Sales	\$ 4,694,651	\$ 4,579,714	\$ 11,622,062
Franchise and royalty fees	937,926	1,028,537	3,049,214

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Total revenues	5,632,577	5,608,251	14,671,276
COSTS AND EXPENSES			
Cost of sales	3,188,885	3,222,064	7,425,290
Franchise costs	324,991	293,370	923,874
Sales and marketing	348,567	301,658	985,539
General and administrative	426,151	378,952	1,392,250
Retail operating	171,989	177,137	584,586
Depreciation and amortization	201,458	220,182	613,443
Provision for loss on accounts and notes receivable and related foreclosure costs	1,666,524	--	1,666,524
Total costs and expenses	6,328,565	4,593,363	13,591,506
INCOME (LOSS) FROM OPERATIONS	(695,988)	1,014,888	1,079,770
OTHER INCOME (EXPENSE)			
Interest expense	(81,427)	(101,698)	(255,115)
Interest income	17,522	71,657	144,179
Other, net	(63,905)	(30,041)	(110,936)
INCOME (LOSS) BEFORE INCOME TAXES	(759,893)	984,847	968,834
INCOME TAX PROVISION (BENEFIT)	(287,240)	372,270	366,220
NET INCOME (LOSS)	\$ (472,653)	\$ 612,577	\$ 602,614
BASIC EARNINGS PER COMMON SHARE	\$ (.19)	\$ .25	\$ .24
DILUTED EARNINGS PER COMMON SHARE	\$ (.19)	\$ .23	\$ .22
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	2,498,790	2,449,932	2,494,041
DILUTIVE EFFECT OF EMPLOYEE STOCK OPTIONS	--	188,007	225,722
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING, ASSUMING DILUTION	2,498,790	2,637,939	2,719,763

The accompanying notes are an integral part of these financial statements.

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ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
BALANCE SHEETS

	November 30, 2002 (Unaudited)	February 28, 2002
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 64,126	\$ 165,472
Accounts receivable, less allowance for doubtful accounts of \$450,632 and \$73,269	2,931,263	2,724,907

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Notes receivable	251,491	561,829
Inventories	3,088,603	3,127,090
Refundable income taxes	551,470	--
Deferred income taxes	138,591	138,591
Other	396,059	313,943
Total current assets	7,421,603	7,031,832
PROPERTY AND EQUIPMENT, NET	5,619,984	5,983,906
OTHER ASSETS		
Notes receivable, less valuation allowance of \$1,701,351 and \$225,689	1,504,429	2,353,355
Intangible assets, net	1,360,175	1,366,391
Other	67,796	59,907
Total other assets	2,932,400	3,779,653
Total assets	\$ 15,973,987	\$ 16,795,391
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Current maturities of long-term debt	\$ 1,207,200	\$ 1,188,300
Accounts payable	737,373	667,419
Accrued salaries and wages	412,565	881,451
Other accrued expenses	452,350	354,912
Total current liabilities	2,809,488	3,092,082
LONG-TERM DEBT, LESS CURRENT MATURITIES	3,412,712	4,324,746
DEFERRED GAIN ON SALE OF ASSETS	16,407	389,302
DEFERRED INCOME TAXES	168,464	168,464
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDERS' EQUITY		
Common stock, \$.03 par value, 7,250,000 shares authorized, 2,498,790 and 2,474,640 issued and outstanding	74,964	74,239
Additional paid-in capital	2,647,132	2,544,351
Retained earnings	6,844,820	6,242,206
Less notes receivable from officers and directors	--	(39,999)
Total stockholders' equity	9,566,916	8,820,797
Total liabilities and stockholders' equity	\$ 15,973,987	\$ 16,795,391

The accompanying notes are an integral part of these financial statements.

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	Nine Months Ended November 30,	
	2002	2001
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 602,614	\$ 1,571,385
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	613,442	673,865
Provision for doubtful accounts	1,754,524	62,046
Provision for inventory loss	--	62,000
(Gain) loss on sale of property and equipment	(826)	(124,646)
Changes in operating assets and liabilities:		
Accounts receivable	(60,577)	(1,844,868)
Refundable income taxes	(551,470)	37,574
Inventories	38,487	149,894
Other assets	(82,116)	(131,165)
Accounts payable	69,954	(142,572)
Accrued liabilities	(627,383)	(98,037)
Net cash provided by operating activities	1,756,649	215,476
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Addition to notes receivable	(857,053)	(638,582)
Proceeds from sale of assets	5,205	181,800
Purchases of property and equipment	(187,748)	(673,132)
Increase in other assets	(68,770)	(142,607)
Net cash used in investing activities	(1,108,366)	(1,272,521)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from long-term debt	--	6,027,429
Payments on long-term debt	(893,134)	(4,997,919)
Proceeds from line of credit	3,185,000	6,455,000
Payments on line of credit	(3,185,000)	(6,105,000)
Repurchase of stock	--	(625,541)
Costs of stock split	(14,010)	--
Reduction of loan from officer	39,999	48,750
Proceeds from exercise of stock options	117,516	228,500
Net cash provided by (used in) financing activities	(749,629)	1,031,219
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(101,346)</b>	<b>(25,826)</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>165,472</b>	<b>87,301</b>
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	<b>\$ 64,126</b>	<b>\$ 61,475</b>

The accompanying notes are an integral part of these financial statements.

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## ROCKY MOUNTAIN CHOCOLATE FACTORY, INC. NOTES TO INTERIM FINANCIAL STATEMENTS

### NOTE 1 - NATURE OF OPERATIONS AND BASIS OF PRESENTATION

#### Nature of Operations

Rocky Mountain Chocolate Factory, Inc. is an international franchiser, confectionery manufacturer and retail operator in the United States, Guam, Canada and the United Arab Emirates. The Company manufactures an extensive line of premium chocolate candies and other confectionery products. The Company's revenues are currently derived from three principal sources: sales to franchisees and others of chocolates and other confectionery products manufactured by the Company; the collection of initial franchise fees and royalties from franchisees' sales; and sales at Company-owned stores of chocolates and other confectionery products.

#### Basis of Presentation

The accompanying financial statements have been prepared by the Company, without audit, and reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods. The statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial reporting and Securities and Exchange Commission regulations. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the financial statements reflect all adjustments (of a normal and recurring nature) which are necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods. The results of operations for the nine months ended November 30, 2002 are not necessarily indicative of the results to be expected for the entire fiscal year.

These financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended February 28, 2002.

### NOTE 2 - EARNINGS PER SHARE

Basic earnings per share is calculated using the weighted average number of common shares outstanding. Diluted earnings per share reflects the potential dilution that could occur from common shares issuable through stock options. For the three months ended November 30, 2002 and 2001, 456,326 and 30,000 stock options were excluded from the computation of earnings per share because their effect would have been anti-dilutive. For the nine months ended November 30, 2002 and 2001, 43,967 and 58,938 stock options were excluded from the computation of earnings per share because their effect would have been anti-dilutive.

### NOTE 3 - INVENTORIES

Inventories consist of the following:

November 30, 2002	February 28, 2002
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Ingredients and supplies	\$ 1,498,687	\$ 1,538,107	
Finished candy	1,589,916	1,588,983	
	\$ 3,088,603	\$ 3,127,090	

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### NOTE 4 - PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

	November 30, 2002	February 28, 2002	
Land	\$ 513,618	\$ 513,618	
Building	3,838,936	3,772,807	
Machinery and equipment	6,615,948	6,512,836	
Furniture and fixtures	594,042	592,677	
Leasehold improvements	419,289	418,403	
Transportation equipment	188,874	188,874	
	12,170,707	11,999,215	
Less accumulated depreciation	6,550,723	6,015,309	
Property and equipment, net	\$5,619,984	\$5,983,906	

### NOTE 5 - STOCKHOLDERS' EQUITY

#### Stock Split

On January 28, 2002 the Board of Directors approved a four-for-three stock split payable March 4, 2002 to shareholders of record at the close of business on February 11, 2002. Shareholders received one additional share of Common Stock for every three shares owned prior to the record date and \$18,560 was reclassified from additional paid-in capital to common stock for the par value of the additional shares. Immediately prior to the split there were 1,855,918 shares outstanding. Subsequent to the split there were 2,474,640 shares outstanding. All share and per share data have been restated in all periods presented to give effect to the stock split.

#### Stock Repurchases

Between March 6, 2001 and September 28, 2001, the Company repurchased 123,355 Company shares at an average price of \$5.07 per share. Of the shares repurchased during this time period, 25,333 were repurchased from employees.

On May 15, 1998, the Company purchased 448,000 shares and certain of its directors and executive officers purchased 138,667 shares of the Company's issued and outstanding common stock at \$3.8625 per share from La Salle National Bank of Chicago, Illinois, which obtained these shares through foreclosure from certain shareholders unrelated to any transactions of the Company. The Company loaned certain officers and directors the funds to acquire 53,333 of the 138,667 shares purchased by them. The loans were secured by the related shares, bore

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interest payable annually at 7.5% and were due May 15, 2003. These loans were paid in full in May, 2002.

### NOTE 6 - SUPPLEMENTAL CASH FLOW INFORMATION

		Nine Month November 2002
Cash paid for:		
Interest	\$	255,922
Income taxes		1,034,226
Supplemental schedule of non-cash investing and financing activities:		
Company financed sale of retail store assets	\$	230,317

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### NOTE 7 - OPERATING SEGMENTS

The Company classifies its business interests into two reportable segments: Franchising and Manufacturing. Previously the Company segregated Retail as a third reportable segment. The Company has phased out its Company-owned store program to four remaining stores. The remaining stores provide an environment for testing new products and promotions, operating and training methods and merchandising techniques. Company management evaluates these stores in relation to their contribution to franchising efforts. The previously reported Retail segment is now included in the Franchising segment and all previously reported periods have been restated. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in Note 1 to the Company's financial statements included in the Company's annual report on Form 10-K for the year ended February 28, 2002. The Company evaluates performance and allocates resources based on operating contribution, which excludes unallocated corporate general and administrative costs, provision for loss on accounts and notes receivable and related foreclosure costs (for the three and nine months ending November 30, 2002) and income tax expense or benefit. The Company's reportable segments are strategic businesses that utilize common merchandising, distribution, and marketing functions, as well as common information systems and corporate administration. All inter-segment sales prices are market based. Each segment is managed separately because of the differences in required infrastructure and the difference in products and services:

Three Months Ended November 30, 2002	Franchising	Manufacturing	Other	
Total revenues	\$ 1,138,984	\$ 4,681,416	\$ --	\$
Intersegment revenues	--	(187,823)	--	
Revenue from external customers	1,138,984	4,493,593	--	
Segment profit (loss)	235,077	1,213,160	(2,208,130)	
Total assets	1,881,340	9,527,538	4,565,109	
Capital expenditures	2,789	1,763	28,870	
Total depreciation &				



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amortization	53,371	98,887	49,200	
Three Months Ended November 30, 2001				
Total revenues	\$ 1,231,019	\$ 4,609,510	\$ --	\$
Intersegment revenues	--	(232,278)	--	
Revenue from external customers	1,231,019	4,377,232	--	
Segment profit (loss)	384,577	1,056,464	(456,194)	
Total assets	2,013,532	10,171,319	5,614,834	
Capital expenditures	58,503	89,063	75,075	
Total depreciation & amortization	63,616	109,365	47,201	

Nine Months Ended November 30, 2002				
	Franchising	Manufacturing	Other	
Total revenues	\$ 3,959,045	\$ 11,296,904	\$ --	\$
Intersegment revenues	--	(584,673)	--	
Revenue from external customers	3,959,045	10,712,231	--	
Segment profit (loss)	1,189,691	3,098,803	(3,319,660)	
Total assets	1,881,340	9,527,538	4,565,109	
Capital expenditures	44,360	96,877	46,511	
Total depreciation & amortization	154,634	311,209	147,600	

Nine Months Ended November 30, 2001				
Total revenues	\$ 4,303,575	\$ 11,046,741	\$ --	\$
Intersegment revenues	--	(819,600)	--	
Revenue from external customers	4,303,575	10,227,141	--	
Segment profit (loss)	1,214,097	2,916,846	(1,604,603)	
Total assets	2,013,532	10,171,319	5,614,834	
Capital expenditures	112,439	208,669	352,024	
Total depreciation & amortization	197,052	329,310	147,503	

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NOTE 8 - STORE SALES

In connection with the Company's plans to phase out its Company-owned stores, the Company sold ten Company-owned stores in fiscal 2002 resulting in sales proceeds consisting of cash and notes receivable of approximately \$1.2 million and recognized and deferred gains of approximately \$124,000 and \$386,000, respectively.

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In connection with the Company's plans to phase out its Company-owned stores, the Company sold eighteen Company-owned stores in fiscal 2001 resulting in sales proceeds consisting of cash and notes receivable of approximately \$2.3 million and recognized and deferred gains of approximately \$542,000 and \$193,000, respectively.

At November 30, 2002, the Company has \$3,457,000 of notes receivable outstanding. The notes require monthly payments and bear interest at rates ranging from 7.25% to 12.5%. The notes mature through October 2006 and are secured by the assets of the sold stores.

Of the notes receivable outstanding at November 30, 2002, \$2,462,000 are from a single franchisee. These notes require variable monthly payments, bear interest at rates ranging from 7.25% to 12.0% and mature in August 2005. During fiscal 2002 the Company adjusted the repayment schedule of these notes to correspond to the franchisee's store operating cycles. The Company also financed an additional \$300,000 of inventory and wrote-off \$243,750 of the notes receivable. During fiscal 2003 the Company financed \$230,000 for an additional store for the franchisee. During the third quarter of fiscal 2003 the Company recorded an additional \$1,667,000 provision for potential loss on accounts and notes receivable and foreclosure costs related to the insolvency of this franchisee. The Company believes that the overall weak economy and retail environment which resulted in the worst holiday selling season in the Company's history was primarily responsible for this franchisee's insolvency.

### NOTE 9 - RECENT ACCOUNTING PRONOUNCEMENTS

Effective March 1, 2002 the Company adopted Statement of Financial Accounting Standards No. 141 (SFAS 141), Business Combinations, SFAS 142, Goodwill and Intangible Assets and SFAS 144, Accounting for Impairment or Disposal of Long-Lived Assets. In July 2002, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 146 (SFAS 146), Accounting for Costs Associated with Exit or Disposal Activities.

SFAS 142 revised the accounting for purchased goodwill and intangible assets. Under SFAS 142, goodwill and intangible assets with indefinite lives will no longer be amortized, will be tested for impairment annually and also in the event of an impairment indicator, and must be assigned to reporting units for purposes of impairment testing and segment reporting.

The Company has historically amortized goodwill on the straight-line method over ten to twenty-five years. Beginning March 1, 2002, quarterly and annual goodwill amortization is no longer recognized. The Company completed a transitional fair value based impairment test of goodwill as of March 1, 2002. There were no impairment losses resulting from the transitional testing. The Company has two reporting units with goodwill - Franchising and Manufacturing - which also are reportable segments. There were no changes to carrying amounts of goodwill for the nine months ended November 30, 2002.

Intangible assets consist of the following:

		November 30, 2002 (unaudited)	
	Amortization Period	Gross Carrying Value	Accumulated Amortization
Intangible assets subject to amortization			
Store design	10 Years	\$ 173,391	\$ 18,751
Packaging licenses	3-5 Years	95,831	53,348

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Packaging design	10 Years	402,088	36,825
Total		671,310	108,924
Intangible assets not subject to amortization			
Franchising segment-Goodwill		1,235,000	534,529
Manufacturing segment-Goodwill		295,000	197,682
Total Goodwill		1,530,000	732,211
Total intangible assets		\$ 2,201,310	\$ 841,135

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Amortization expense related to intangible assets totaled \$64,880 and \$20,596 during the nine months ended November 30, 2002 and 2001. The aggregate estimated amortization expense for intangible assets remaining as of November 30, 2002 is as follows:

Remainder of fiscal 2003	\$ 22,620
2004	90,500
2005	57,500
2006	57,500
2007	57,500
Thereafter	276,766
Total	\$562,386

Net income and earnings per share for the nine months ended November 30, 2002 and 2001 adjusted to exclude goodwill amortization is as follows:

	Three months ended November 30,		Nine Months e November 3	
	2002	2001	2002	
Reported net income (loss)	\$ (472,653)	\$ 612,577	\$ 602,614	\$
Goodwill amortization, net of tax	--	18,288	--	
Adjusted net income (loss)	\$ (472,653)	\$ 630,865	\$ 602,614	\$
Basic earnings (loss) per share:				
Reported net income (loss)	\$ (.19)	\$ .25	\$ .24	\$
Goodwill amortization, net of tax	--	.01	--	
Adjusted net income (loss)	\$ (.19)	\$ .26	\$ .24	\$
Diluted earnings per share:				
Reported net income (loss)	\$ (.19)	\$ .23	\$ .22	\$
Goodwill amortization, net of tax	--	.01	--	
Adjusted net income (loss)	\$ (.19)	\$ .24	\$ .22	\$

SFAS 141 eliminates the pooling method of accounting for business combinations initiated after June 30, 2001. In addition, SFAS 141 addresses the accounting for intangible assets and goodwill acquired in a business combination. This

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portion of SFAS 141 is effective for business combinations completed after June 30, 2001. The implementation of this standard did not have an effect on the Company's financial position, results of operations or cash flows.

SFAS 144 addresses financial accounting and reporting for the impairment or disposal of long-lived assets. The implementation of this standard did not have an effect on the Company's financial position, results of operations or cash flows.

SFAS 146 nullifies FASB Emerging Issues Task Force (EITF) Issue No. 94-3, Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring). It requires that a liability be recognized for those costs only when the liability is incurred, that is, when it meets the definition of a liability in the Financial Accounting Standards Board's conceptual framework. SFAS No. 146 also establishes fair value as the objective for initial measurement of liabilities related to exit or disposal activities. SFAS 146 is effective for exit or disposal activities that are initiated after December 31, 2002, with earlier adoption encouraged. The Company does not expect SFAS 146 to have a material effect on the Company's financial position or results of operations.

### NOTE 10 - LONG-TERM DEBT

Effective November 15, 2002, the Company renegotiated the interest rate on its long-term debt at its bank. Interest will float at prime less fifty basis points. On November 30, 2002 the balance of such debt was \$4.6 million bearing interest at 3.75%.

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of the financial condition and results of operations of the Company should be read in conjunction with the unaudited financial statements and related notes of the Company included elsewhere in this report. This Management's Discussion and Analysis of Financial Condition and Results of Operations and other parts of this Quarterly Report on Form 10-Q contain forward-looking statements that involve risks and uncertainties.

The Company's ability to successfully expand its Rocky Mountain Chocolate Factory franchise system depends on many factors not within the Company's control, including the availability of suitable sites for new store establishment and the availability of qualified franchisees to support such expansion.

Efforts to reverse the decline in same store pounds purchased from the factory by franchised stores and to increase total factory sales depend on many factors not within the Company's control, including the receptivity of its franchise system to its product introductions and promotional programs.

As a result, the actual results realized by the Company could differ materially from results discussed in or contemplated by the forward-looking statements made herein including seasonality, consumer interest in the Company's products, general economic conditions, consumer trends, costs and availability of raw materials, competition and the effect of government regulation. Words or phrases such as "will," "anticipate," "expect," "believe," "intend," "estimate," "project," "plan" or similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on the forward-looking statements made in this Quarterly Report on Form 10-Q.

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### RESULTS OF OPERATIONS

THREE MONTHS ENDED NOVEMBER 30, 2002 COMPARED TO THE THREE MONTHS ENDED NOVEMBER 30, 2001

Net loss was \$473,000 for the three months ended November 30, 2002, or \$.19 per basic share, versus net income of \$613,000, or \$.25 per basic share, for the three months ended November 30, 2001.

#### Revenues

(\$'s in thousands)	Three Months Ended November 30,		Change	%
	2002	2001		Change
Factory sales	\$ 4,493.6	\$ 4,377.2	\$ 116.4	2.7%
Retail sales	201.1	202.5	(1.4)	(0.7)%
Franchise fees	64.0	203.7	(139.7)	(68.6)%
Royalty and Marketing fees	873.9	824.8	49.1	6.0%
Total	\$ 5,632.6	\$ 5,608.2	\$ 24.4	0.4%

#### Factory Sales

Factory sales increased \$116,000, or 2.7%, to \$4.5 million in the third quarter of fiscal 2003, compared to \$4.4 million in the third quarter of fiscal 2002. This increase in factory sales was due primarily to an increase of 81% in factory sales to customers outside the Company's system of franchised retail stores and an increase in the number of franchised stores in operation in the third quarter of fiscal 2003 versus the third quarter of fiscal 2002. These increases were partially offset by a decrease of 17.9% in same store pounds purchased by the franchise system.

#### Retail Sales

Retail sales decreased \$1,400, or 0.7%, to \$201,000 in the third quarter of fiscal 2003, from \$202,000 in the third quarter of fiscal 2002.

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#### Royalties, Marketing Fees and Franchise Fees

Royalties and marketing fees increased \$49,000 or 6.0%, to \$874,000 in the third quarter of fiscal 2003, compared to \$825,000 in the third quarter of fiscal 2002. This increase resulted from growth in the average number of franchised stores in operation in the third quarter of fiscal 2003 versus the same period last year, partially offset by a decrease in same store sales at franchised stores of approximately 6%. Franchise fee revenues decreased in the third quarter of fiscal 2003 primarily due to a decrease in the number of franchises sold versus the comparable period in fiscal 2002.

#### Costs and Expenses

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### Cost of Sales

Cost of sales as a percentage of sales decreased to 67.9% in the third quarter of fiscal 2003 versus 70.4% in the third quarter of fiscal 2002. This decrease resulted from increases in both factory and Company-owned store margins. The increase in factory margin, from 28.4% in fiscal 2002 to 30.9% in fiscal 2003, is due primarily to increased production efficiencies. Improvement of Company-owned store margin from 56.8% to 57.3% is due to changes in mix of product sold.

### Franchise Costs

Franchise costs increased 10.8% to \$325,000 in the third quarter of fiscal 2003 compared to \$293,400 in the third quarter of fiscal 2002. The increase is primarily due to costs associated with periodic franchise meetings. As a percentage of total royalty and marketing fees and franchise fee revenue, franchise costs increased to 34.6% in the third quarter of fiscal 2003 from 28.5% in the third quarter of fiscal 2002. This increase as a percentage of royalty, marketing and franchise fees is a result of increased franchise support expenditures and decreased royalty, marketing and franchise fees.

### Sales and Marketing

Sales and Marketing expenses increased 15.6% to \$349,000 the third quarter of fiscal 2003 from \$301,700 in fiscal 2002 due to a higher level of promotional and commission expenses incurred to increase sales and visibility of the Company's products.

### General and Administrative

General and administrative expenses increased 12.5% from \$379,000 in the third quarter of fiscal 2002 to \$426,000 in the third quarter of fiscal 2003 primarily due to increased professional fees and provision for bad debts. As a percentage of total revenue, general and administrative expenses increased to 7.6% in fiscal 2003 compared to 6.8% in fiscal 2002. This increase as a percentage of total revenues primarily resulted from increased costs.

### Retail Operating

Retail operating expenses decreased 2.9% from \$177,100, in the third quarter of fiscal 2002 to \$172,000 in the third quarter of fiscal 2003. This decrease was due to a general decline in expenses. Retail operating expenses, as a percentage of retail sales, decreased from 87.5% in the third quarter of fiscal 2002 to 85.5% in the third quarter of fiscal 2003 due to the decrease in expenses.

### Depreciation and Amortization

Depreciation and amortization decreased 8.5% to \$201,000 in the third quarter of fiscal 2003 from \$220,000 in the third quarter of fiscal 2002. The decrease in depreciation and amortization is due primarily to suspension of amortization expense (\$29,000 quarterly) for goodwill beginning March 1, 2002. Goodwill has historically been amortized on the straight-line method over ten to twenty-five years. In June 2001, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 142 (SFAS 142), Goodwill and Intangible Assets, which revised the accounting for purchased goodwill and intangible assets. Under SFAS 142, goodwill and intangible assets with indefinite lives are no longer amortized, but will be tested for impairment annually, and also in the event of an impairment indicator. SFAS 142 is effective for fiscal years beginning after December 15, 2001. The Company adopted SFAS 142 on March 1, 2002.

## Provision for Loss

The provision for loss resulted from the insolvency of a single franchisee and includes provision for loss on accounts and notes receivable and related foreclosure costs. The provision is comprised of the following amounts:

Notes receivable	\$1,099,328
Accounts receivable	356,876
Other accrued expenses (Foreclosure costs)	210,320
Total	\$1,666,524

## Other Expense

Other expense of \$64,000 incurred in the third quarter of fiscal 2003 increased 112.7% from the \$30,000 incurred in the third quarter of fiscal 2002 due primarily to non-accrual of interest income on certain notes receivable from a single debtor.

## Income Tax Expense (Benefit)

The Company's effective income tax rate in the third quarter of fiscal 2003 was 37.8%, which is the same as the effective rate in the third quarter of fiscal 2002.

## NINE MONTHS ENDED NOVEMBER 30, 2002 COMPARED TO THE NINE MONTHS ENDED NOVEMBER 30, 2001

Net income was \$603,000 for the nine months ended November 30, 2002 or \$.24 per basic share versus \$1,571,000 or \$.64 per basic share for the nine months ended November 30, 2001.

## Revenues

(\$'s in thousands)	Nine Months Ended November 30,		Change	% Change
	2002	2001		
Factory sales	\$ 10,712.2	\$ 10,227.1	\$ 485.1	4.7%
Retail sales	909.9	1,164.0	(254.1)	(21.8)%
Franchise fees	300.5	606.9	(306.4)	(50.5)%
Royalty and Marketing fees	2,748.7	2,532.7	216.0	8.5%
Total	\$ 14,671.3	\$ 14,530.7	\$ 140.6	1.0%

## Factory Sales

Factory sales increased \$485,000, or 4.7%, to \$10.7 million in the first nine months of fiscal 2003, compared to \$10.2 million in the first nine months of fiscal 2002. The increase in factory sales was due primarily to an increase of 83% in factory sales to customers outside the Company's system of franchised

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retail stores and an increase in the number of franchised stores in operation in the first nine months of fiscal 2003 versus the comparable period last year. This increase was partially offset by a decrease in same store pounds purchased from the factory by franchised stores of 11.9% in the first nine months of fiscal 2003 compared to the first nine months of fiscal 2002.

### Retail Sales

Retail sales decreased \$254,000, or 21.8%, to \$910,000 in the first nine months of fiscal 2003, compared to \$1.2 million in the first nine months of fiscal 2002. This decrease resulted from a decrease in the average number of Company-owned stores in operation in the first nine months of fiscal 2003 (4) versus the same period last year (6). The decrease in average number of stores in operation is due to completion of the Company's plan to convert its Company-owned stores to franchise-owned stores.

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### Royalties, Marketing Fees and Franchise Fees

Royalties and marketing fees increased \$216,000, or 8.5%, to \$2.7 million in the first nine months of fiscal 2003, compared to \$2.5 million in the first nine months of fiscal 2002. This increase resulted from growth in the average number of franchised stores in operation in the first nine months of fiscal 2003 versus the same period last year, partially offset by a decrease in same store sales at franchised stores of approximately 2.9%. Franchise fee revenues decreased in the first nine months of fiscal 2003 due to a decrease in the number of franchises sold versus the first nine months of fiscal 2002.

### Costs and Expenses

#### Cost of Sales

Cost of sales as a percentage of sales increased to 63.9% in the first nine months of fiscal 2003 from 63.5% in the first nine months of fiscal 2002. This increase resulted from increased factory sales, which generate lower margins than retail sales. Factory margins remained constant at 34.0% in both fiscal 2003 and fiscal 2002. Company-owned store margins for the first nine months of fiscal 2003 improved to 61.4% compared to 58.8% in the comparable period of fiscal 2002 due to changes in mix of products sold.

#### Franchise Costs

Franchise costs decreased 5.5% from \$977,500 in the first nine months of fiscal 2002 to \$924,000 in the first nine months of fiscal 2003. The decrease is due primarily to more focused advertising and lower personnel costs offset by costs associated with periodic franchise meetings. As a percentage of total royalty and marketing fees and franchise fee revenue, franchise costs decreased to 30.3% in the first nine months of fiscal 2003 from 31.1% in the first nine months of fiscal 2002. This decrease as a percentage of royalty, marketing and franchise fees is primarily a result of decreased franchise support costs.

#### Sales and Marketing

Sales and Marketing costs increased 8.0% to \$986,000 in the first nine months of fiscal 2003 from \$912,000 in the first nine months of fiscal 2002 due to a higher level of promotional and commission expenses incurred to increase sales and visibility of the Company's products.



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### General and Administrative

General and administrative expenses increased 6.8% to \$1.4 million in the first nine months of fiscal 2003 from \$1.3 million in the first nine months of fiscal 2002. The increase is primarily due to increased professional fees and provision for bad debts. As a percentage of total revenues, general and administrative expenses increased to 9.5% in fiscal 2003 compared to 9.0% in fiscal 2002. This increase, as a percentage of total revenues, primarily resulted from increased costs.

### Retail Operating

Retail operating expenses decreased 22.5% from \$755,000 in the first nine months of fiscal 2002 to \$585,000 in the first nine months of fiscal 2003. This decrease was due primarily to a decrease in the average number of stores open during the first nine months of fiscal 2003 (4) versus the first nine months of fiscal 2002 (6). Retail operating expenses, as a percentage of retail sales, decreased from 64.8% in the first nine months of fiscal 2002 to 64.2% in the first nine months of fiscal 2003 due to the decrease in expenses relative to revenue.

### Depreciation and Amortization

Depreciation and amortization decreased 9.0% to \$613,000 for the first nine months of fiscal 2003 from \$674,000 for the first nine months of fiscal 2002. The decrease in depreciation and amortization is due primarily to suspension of amortization expense (\$29,000 quarterly) for goodwill beginning March 1, 2002. Goodwill has historically been amortized on the straight-line method over ten to twenty-five years. In June 2001, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 142 (SFAS 142), Goodwill and Intangible Assets, which revised the accounting

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for purchased goodwill and intangible assets. Under SFAS 142, goodwill and intangible assets with indefinite lives are no longer amortized, but will be tested for impairment annually, and also in the event of an impairment indicator. SFAS 142 is effective for fiscal years beginning after December 15, 2001. The Company adopted SFAS 142 on March 1, 2002.

### Provision for Loss

The provision for loss resulted from the insolvency of a single franchisee and includes provision for loss on accounts and notes receivable and related foreclosure costs. The provision is comprised of the following amounts:

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Total	\$1,666,524

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### Other Expense

Other expense of \$111,000 incurred in the first nine months of fiscal 2003 decreased 25.7% from the \$149,000 incurred in the first nine months of fiscal 2002 due primarily to lower interest expense on lower average outstanding amounts of and rates on long-term debt. Interest income also declined due to non-accrual, in the third quarter, of interest income on certain notes receivable from a single debtor.

### Income Tax Expense

The Company's effective income tax rate in the first nine months of fiscal 2003 was 37.8%, which is the same as the effective rate in the first nine months of fiscal 2002.

### LIQUIDITY AND CAPITAL RESOURCES

As of November 30, 2002 working capital was \$4.6 million, compared with \$3.9 million as of February 28, 2002, an increase of \$700,000. The increase in working capital was primarily due to operating results.

Cash and cash equivalent balances decreased from \$165,000 as of February 28, 2002 to \$64,000 as of November 30, 2002 as a result of cash used by financing and investing activities in excess of cash flows provided by operating activities. The Company's current ratio was 2.64 to 1 at November 30, 2002 in comparison with 2.27 to 1 at February 28, 2002.

The Company's long-term debt is comprised primarily of a real estate mortgage facility used to finance the Company's factory expansion (unpaid balance as of November 30, 2002 \$2.0 million), and chattel mortgage notes (unpaid balance as of November 30, 2002 \$2.6 million) used to fund the fiscal 1996 and 1997 Company-owned store expansion and improve and automate the Company's factory infrastructure.

The Company has a \$2.5 million (\$2.5 million available as of November 30, 2002) working capital line of credit collateralized by substantially all of the Company's assets with the exception of the Company's retail store assets. The line is subject to renewal in July, 2003.

The Company believes cash flows generated by operating activities and available financing will be sufficient to fund the Company's operations at least through the end of fiscal 2003.

### IMPACT OF INFLATION

Inflationary factors such as increases in the costs of ingredients, insurance and labor directly affect the Company's operations. Most of the Company's leases provide for cost-of-living adjustments and require the Company to pay taxes, insurance and maintenance expenses, all of which are subject to inflation. Additionally the Company's future lease costs for new facilities may include potentially escalating costs of real estate and construction. There is no assurance that the Company will be able to pass on increased costs to its customers.

Depreciation expense is based on the historical cost to the Company of its fixed assets, and is therefore potentially less than it would be if it were based on

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current replacement cost. While property and equipment acquired in prior years may ultimately have to be replaced at higher prices, it is expected that replacement will be a gradual process over many years.

### SEASONALITY

The Company is subject to seasonal fluctuations in sales, which cause fluctuations in quarterly results of operations. Historically, the strongest sales of the Company's products have occurred during the Christmas holiday and summer vacation seasons. In addition, quarterly results have been, and in the future are likely to be, affected by the timing of new store openings and sales of franchises. Because of the seasonality of the Company's business and the impact of new store openings and sales of franchises, results for any quarter are not necessarily indicative of results that may be achieved in other quarters or for a full fiscal year.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company does not engage in commodity futures trading or hedging activities and does not enter into derivative financial instrument transactions for trading or other speculative purposes. The Company also does not engage in transactions in foreign currencies or in interest rate swap transactions that could expose the Company to market risk. However, the Company is exposed to some commodity price and interest rate risks.

The Company frequently enters into purchase contracts of between six to eighteen months for chocolate and certain nuts. These contracts permit the Company to purchase the specified commodity at a fixed price on an as-needed basis during the term of the contract. Because prices for these products may fluctuate, the Company may benefit if prices rise during the terms of these contracts, but it may be required to pay above-market prices if prices fall and it is unable to renegotiate the terms of the contract.

As of November 30, 2002, approximately \$4.6 million of the Company's long-term debt was subject to a variable interest rate. The Company also has a \$2.5 million bank line of credit under which borrowings bear interest at a variable rate. As of November 30, 2002, there was no balance outstanding under the line of credit. The Company does not believe that it is exposed to any material interest rate risk related to its long-term debt or the line of credit.

The Chief Financial Officer and Chief Operating Officer of the Company has primary responsibility over the Company's long-term and short-term debt and for determining the timing and duration of commodity purchase contracts and negotiating the terms and conditions of those contracts.

### Item 4. Controls and Procedures

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures within 90 days of the filing date of this quarterly report, and, based on their evaluation, our principal executive officer and principal financial officer have concluded that these controls and procedures are effective. There were no significant changes in our internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation. Disclosure controls and procedures are our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we

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file under the Exchange Act is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

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### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

The Company is not currently involved in any legal proceedings that are material to the Company's business or financial condition.

#### Item 2. Changes in Securities

None

#### Item 3. Defaults Upon Senior Securities

None

#### Item 4. Submission of Matters to a Vote of Security Holders

None

#### Item 5. Other Information

None

#### Item 6. Exhibits and Reports on Form 8-K

##### A. Exhibits

99.1 Certification Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer

99.2 Certification Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

##### B. Reports on Form 8-K

None

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROCKY MOUNTAIN CHOCOLATE FACTORY, INC.  
(Registrant)

Date: January 14, 2003

/s/ Bryan J. Merryman

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Bryan J. Merryman, Chief Operating Officer,  
Chief Financial Officer, Treasurer and Director

Certifications:

I, Franklin E. Crail, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rocky Mountain Chocolate Factory, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and

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6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: January 14, 2003

/s/ Franklin E. Crail

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Franklin E. Crail, President,  
Chief Executive Officer and  
Chairman of the Board of Directors

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Certifications:

I, Bryan J. Merryman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rocky Mountain Chocolate Factory, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - d) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;

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5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - c) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: January 14, 2003

/s/ Bryan J. Merryman

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Bryan J. Merryman, Chief Operating Officer  
Chief Financial Officer, Treasurer and Director

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INDEX TO EXHIBITS

EXHIBIT NUMBER -----	DESCRIPTION -----
99.1	Certification Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Executive Officer
99.2	Certification Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002, Chief Financial Officer

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