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TAYLOR DEVICES INC  
Form 10QSB  
October 14, 2005

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10 QSB

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For quarter ended August 31, 2005

Commission File Number 0 3498

TAYLOR DEVICES, INC.  
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

NEW YORK  
(State or other Jurisdiction of incorporation or organization)

16 0797789  
(I.R.S. Employer Identification Number)

90 TAYLOR DRIVE, NORTH TONAWANDA, NEW YORK 14120-0748  
Address of principal executive offices

Registrant's Telephone Number - 716 694 0800

Check whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the last 12 months and (2) has been subject to the filing requirements for the past 90 days.

Yes  No

State the number of shares outstanding of each of the Issuer's classes of common equity as of the latest practicable date.

<u>CLASS</u>	<u>Outstanding at October 13, 2005</u>
Common Stock (2 1/2 cents par value)	3,102,434

TAYLOR DEVICES, INC.

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### TAYLOR DEVICES, INC. AND SUBSIDIARY

#### Condensed Consolidated Balance Sheets

	<b>(Unaudited)</b> <b>August 31,</b> <b>2005</b>	May 31, 2005
<b>Assets</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 33,838	\$ 63,397
Accounts receivable, net	1,939,306	2,718,902
Inventory	4,576,757	4,771,086
Costs and estimated earnings in excess of billings	1,914,270	1,657,170
Other current assets	852,324	920,638
<b>Total current assets</b>	<b>9,316,495</b>	<b>10,131,193</b>
Maintenance and other inventory, net	<b>619,468</b>	661,500

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Property and equipment, net	<b>3,413,096</b>	3,477,672
Investment in affiliate, at equity	<b>447,627</b>	451,877
Intangible and other assets	<b>167,620</b>	168,376
	<b>\$ 13,964,306</b>	\$ 14,890,618

**Liabilities and Stockholders' Equity**

**Current liabilities:**

Short-term borrowings and current portion of long-term debt	<b>\$ 1,167,034</b>	\$ 1,621,119
Payables - trade	<b>708,771</b>	770,330
Accrued commissions	<b>515,806</b>	576,550
Billings in excess of costs and estimated earnings	<b>-</b>	288,003
Other current liabilities	<b>458,902</b>	386,586
<b>Total current liabilities</b>	<b>2,850,513</b>	3,642,588

Long-term liabilities	<b>916,660</b>	998,719
Payables - affiliate	<b>421,259</b>	589,976
Minority stockholder's interest	<b>458,215</b>	450,991

**Stockholders' Equity:**

Common stock and additional paid-in capital	<b>4,391,001</b>	4,391,001
Retained earnings	<b>5,819,627</b>	5,710,312
	<b>10,210,628</b>	10,101,313
Treasury stock - at cost	<b>(892,969)</b>	(892,969)
<b>Total stockholders' equity</b>	<b>9,317,659</b>	9,208,344
	<b>\$ 13,964,306</b>	\$ 14,890,618

*See notes to condensed consolidated financial statements.*

TAYLOR DEVICES, INC. AND SUBSIDIARY

**Condensed Consolidated Statements of Income**

**(Unaudited)**

For the three months ended

	<b>August 31, 2005</b>	August 31, 2004
Sales, net	<b>\$ 3,110,099</b>	\$ 2,451,419
Cost of goods sold	<b>2,134,790</b>	1,595,625
<b>Gross profit</b>	<b>975,309</b>	855,794

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Selling, general and administrative expenses	749,458	692,962
<b>Operating income</b>	<b>225,851</b>	162,832
Other expense, net	(32,062)	(34,729)
Income before provision for income taxes, equity in net income of affiliate and minority stockholder's interest	193,789	128,103
Provision for income taxes	73,000	50,800
Income before equity in net income of affiliate and minority stockholder's interest	120,789	77,303
Equity in net income (loss) of affiliate	(4,250)	3,847
Income before minority stockholder's interest	116,539	81,150
Minority stockholder's interest	(7,224)	(7,501)
<b>Net income</b>	<b>\$ 109,315</b>	\$ 73,649
Basic and diluted earnings per common share	\$ 0.04	\$ 0.02

*See notes to condensed consolidated financial statements.*

TAYLOR DEVICES, INC. AND SUBSIDIARY

**Condensed Consolidated Statements of Cash Flows**

	(Unaudited)	
For the three months ended	August 31, 2005	August 31, 2004
<b>Cash flows from operating activities:</b>		
Net income	\$ 109,315	\$ 73,649
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation and amortization	82,193	87,368
Gain on sale of equipment	-	-
Bad debts expense	24,000	-
Equity in net income (loss) of affiliate	4,250	(3,847)
Deferred income taxes	-	-
Minority stockholder's interest	7,224	7,501

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### Changes in other assets and liabilities:

Accounts receivable	<b>755,596</b>	(522,450)
Inventory	<b>236,361</b>	(256,670)
Costs and estimated earnings in excess of billings	<b>(257,100)</b>	138,356
Other current assets	<b>45,828</b>	(77,684)
Payables - trade	<b>(61,559)</b>	(172,233)
Accrued commissions	<b>60,744</b>	(51,978)
Billings in excess of costs and estimated earnings	<b>288,003</b>	241,520
Other current liabilities	<b>72,316</b>	(27,979)
<b>Net cash flows from (for) operating activities</b>	<b>669,677</b>	(564,447)

### Cash flows from investing activities:

Acquisition of property and equipment	<b>(15,517)</b>	(68,172)
Other investing activities	<b>21,142</b>	(227,189)
<b>Net cash flows from (for) investing activities</b>	<b>5,625</b>	(295,361)

### Cash flows from financing activities:

Net short-term borrowings and repayments on long-term debt	<b>(536,144)</b>	1,243,566
Payables - affiliate	<b>(168,717)</b>	(57,346)
Proceeds from long-term debt	-	-
Proceeds from issuance of common stock	-	53,301
<b>Net cash flows from (for) financing activities</b>	<b>(704,861)</b>	1,239,521

Net increase (decrease) in cash and cash equivalents	<b>(29,559)</b>	379,713
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Cash and cash equivalents - beginning	<b>63,397</b>	88,390
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Cash and cash equivalents - ending	<b>\$ 33,838</b>	\$ 468,103
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*See notes to condensed consolidated financial statements.*

TAYLOR DEVICES, INC.

### Notes to Condensed Consolidated Financial Statements

- The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-QSB and Regulation S-B. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of the Company, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of August 31, 2005 and May 31, 2005, the results of operations for the three months ended August 31, 2005 and 2004, and cash flows for the three months ended August 31, 2005 and 2004. These financial statements should be read in conjunction with the audited financial statements and notes thereto contained in the Company's Annual Report to Shareholders for the year ended May 31, 2005.
- There is no provision nor shall there be any provisions for profit sharing, dividends, or any other benefits of any nature at any time for this fiscal year.
- For the three month period ended August 31, 2005, the net income was divided by 3,102,057, which is net of the Treasury shares, to calculate the net income per share. For the three month period ended August 31, 2004, the net income was divided by 3,000,413, which is

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net of the Treasury shares, to calculate the net income per share.

4. The results of operations for the three month period ended August 31, 2005 are not necessarily indicative of the results to be expected for the full year.
5. Significant Equity Investee: The Company owns approximately a 23% equity investment in Tayco Developments, Inc. (Developments). For the three months ended August 31, 2005, Tayco Developments, Inc. had revenues of \$50,000 and net income of \$7,000. The carrying amount of the investment in Tayco Developments, Inc. as of August 31, 2005 and May 31, 2005 was \$448,000 and \$452,000.

TAYLOR DEVICES, INC.

### Item 2. Management's Discussion and Analysis or Plan of Operation

#### Cautionary Statement

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. Information in this Item 2, "Management's Discussion and Analysis or Plan of Operation," and elsewhere in this 10-QSB that does not consist of historical facts, are "forward-looking statements." Statements accompanied or qualified by, or containing, words such as "may," "will," "should," "believes," "expects," "intends," "plans," "projects," "estimates," "predicts," "potential," "outlook," "forecast," "anticipates," "presume," and "assume" constitute forward-looking statements, and as such, are not a guarantee of future performance. The statements involve factors, risks and uncertainties, the impact or occurrence of which can cause actual results to differ materially from the expected results described in such statements. Risks and uncertainties can include, among others, fluctuations in general business cycles and changing economic conditions; changing product demand and industry capacity; increased competition and pricing pressures; advances in technology that can reduce the demand for the Company's products, as well as other factors, many or all of which may be beyond the Company's control. Consequently, investors should not place undue reliance on forward-looking statements as predictive of future results. The Company disclaims any obligation to release publicly any updates or revisions to the forward-looking statements herein to reflect any change in the Company's expectations with regard thereto, or any changes in events, conditions or circumstances on which any such statement is based.

#### Results of Operations

A summary of the period to period changes in the principal items included in the consolidated statements of income is shown below:

#### **Comparison of the three months ended August 31, 2005 and August 31, 2004**

	Increase / (Decrease)
Sales, net	\$ 659,000
Cost of goods sold	\$ 539,000
Selling, general and administrative expenses	\$ 56,000
Other expense, net	\$ (3,000)
Income before provision for income taxes, equity in net income of affiliate and minority stockholder's interest	\$ 66,000
Provision for income taxes	\$ 22,000
Income (loss) before equity in net income of affiliate and minority stockholder's interest	\$ 43,000
Equity in net income (loss) of affiliate	\$ (8,000)
Net income	\$ 36,000

Sales under certain fixed-price contracts, requiring substantial performance over several periods prior to commencement of deliveries, are accounted for under the percentage-of-completion method of accounting whereby revenues are recognized based on estimates of completion prepared on a ratio of cost to total estimated cost basis. Costs include all material and direct and indirect charges related to specific contracts.

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Adjustments to cost estimates are made periodically and any losses expected to be incurred on contracts in progress are charged to operations in the period such losses are determined. However, any profits expected on contracts in progress are recognized over the life of the contract.

For financial statement presentation purposes, the Company nets progress billings against the total costs incurred on uncompleted contracts. The asset, "costs and estimated earnings in excess of billings," represents revenues recognized in excess of amounts billed. The liability, "billings in excess of costs and estimated earnings," represents billings in excess of revenues recognized.

**For the three months ended August 31, 2005** (All figures being discussed are for the three months ended August 31, 2005 as compared to the three months ended August 31, 2004.)

	<b>Three months ended</b>		<b>Change</b>	
	<b>August 31, 2005</b>	<b>August 31, 2004</b>	<b>Increase / (Decrease)</b>	<b>Percent Change</b>
Net Revenue	\$3,110,000	\$2,451,000	\$ 659,000	27%
Cost of sales	2,135,000	1,596,000	539,000	34%
Gross profit	\$ 975,000	\$ 855,000	\$ 120,000	14%
	<i>31%</i>	<i>35%</i>		

*...as a percentage of net revenues*

The Company's consolidated results of operations showed a 27% increase in net revenues and a 48% increase in net income to \$109,000. Gross profit increased by 14%. Revenues recorded in the current period for long-term construction projects increased by 112% over the unusually low level recorded in the prior year period. These current year's projects contributed a gross profit margin of 34%, down slightly from the 38% in the prior year's period. The overall gross profit as a percentage of net revenues for the quarter was 31%, down slightly from the 35% for the same period in the prior year.

### **Selling, General and Administrative Expenses**

	<b>Three months ended</b>		<b>Change</b>	
	<b>August 31, 2005</b>	<b>August 31, 2004</b>	<b>Increase / (Decrease)</b>	<b>Percent Change</b>
Outside Commissions	\$ 124,000	\$ 104,000	\$ 20,000	19%
Royalties	34,000	36,000	(2,000)	-6%
Other SG&A	591,000	553,000	38,000	7%
Total SG&A	\$ 749,000	\$ 693,000	\$ 56,000	8%

*...as a percentage of net revenues*      24%                      28%

Selling, general and administrative expenses increased by approximately 8% from the prior year primarily due to higher levels of commission expense, which is directly related to the level of sales for the period. Overall expenses were in line with last year.

The above factors resulted in an operating income of \$226,000 for the three months ended August 31, 2005, up 39% from the \$163,000 in the same period of the prior year.

Interest expense is slightly less than in the prior year due to a lower debt level in the current year. Long-term debt is being repaid as scheduled. The operating line of credit usage averaged slightly less than last year. The line of credit is used primarily to fund the production of larger projects that do not allow for advance payments or progress payments.

### **Capital Resources, Line of Credit and Long-Term Debt**

The Company's primary liquidity relates to the working capital needs. These are primarily inventory, accounts receivable, costs and estimated earnings in excess of billings, accounts payable, accrued commissions, billings in excess of costs and estimated earnings, and debt service. The Company's primary sources of liquidity have been from operations and from bank financing.

Capital expenditures for the three months ended August 31, 2005 were \$16,000 compared to \$68,000 in the same period of the prior year. There are no material commitments for capital expenditures as of August 31, 2005.

The Company has a line of credit with a bank for \$5,000,000. There is a \$933,000 balance outstanding as of August 31, 2005. This is down from the \$1,390,000 balance outstanding as of May 31, 2005. The outstanding balance on the line of credit will fluctuate as the Company's

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various long-term projects progress.

Principal maturities of long-term debt for the remainder of the current fiscal year and the subsequent five years are as follows: 2006 - \$152,000; 2007 - \$241,000; 2008 - \$232,000; 2009 - \$138,000; 2010 - \$72,000; and 2011 - \$27,000

### Inventory and Maintenance Inventory

	August 31, 2005		May 31, 2005		Decrease	
Raw Materials	\$ 383,000		\$ 404,000		\$ (21,000)	-5%
Work in process	3,888,000		4,029,000		(141,000)	-3%
Finished goods	306,000		338,000		(32,000)	-9%
Inventory	4,577,000	88%	4,771,000	88%	(194,000)	-4%
Maintenance and other inventory	619,000	12%	662,000	12%	(43,000)	-6%
Total	\$5,196,000	100%	\$5,433,000	100%	\$(237,000)	-4%
Inventory turnover	1.6		1.5			

*NOTE: Inventory turnover is annualized for the three-month period ended August 31, 2005.*

Inventory, at \$4,577,000 as of August 31, 2005, is approximately 4% lower than the prior year-end. Of this, approximately 85% is work in process, 7% is finished goods, and 8% is raw materials.

Maintenance and other inventory represent stock that is estimated to have a product life cycle in excess of twelve months. This stock represents certain items that the Company is required to maintain for service of products sold and items that are generally subject to spontaneous ordering. This inventory is particularly sensitive to technical obsolescence in the near term due to its use in industries characterized by the continuous introduction of new product lines, rapid technological advances and product obsolescence. Management of the Company has recorded an allowance for potential inventory obsolescence. The provision for potential inventory obsolescence was \$45,000 for the three-month period ended August 31, 2005 and for the same period last year. The Company continues to rework slow-moving inventory, where applicable, to convert it to product to be used on customer orders.

### Accounts Receivable, Costs and Estimated Earnings in Excess of Billings, and Billings in Excess of Costs and Estimated Earnings

	August 31, 2005		May 31, 2005		Increase /(Decrease)	
Accounts receivable	\$1,939,000		\$2,719,000		\$ (780,000)	-29%
Costs and estimated earnings in excess of billings	1,914,000		1,657,000		257,000	16%
Less: Billings in excess of costs and estimated earnings	-		288,000		(288,000)	
Net	\$3,853,000		\$4,088,000		\$ (235,000)	-6%

The Company combines the totals of accounts receivable, the asset "costs and estimated earnings in excess of billings", and the liability, "billings in excess of costs and estimated earnings", to determine how much cash the Company will eventually realize from revenue recorded to date. As the accounts receivable figure rises in relation to the other two figures, the Company can anticipate increased cash receipts within the ensuing 30-60 days.

Accounts receivable of \$1,939,000 as of August 31, 2005 includes approximately \$7,000 of amounts retained by customers on long-term construction projects. The Company expects to collect all of these amounts, including the retainage, during the next twelve months.

As noted above, the current asset, "costs and estimated earnings in excess of billings," represents revenues recognized in excess of amounts billed. Whenever possible, the Company negotiates a provision in sales contracts to allow the Company to bill and collect from the customer, payments in advance of shipments. Unfortunately, provisions such as this are often not possible in certain governmental contracts and contracts with many foreign customers. The \$1,914,000 balance in this account at August 31, 2005 is a 16% increase from the prior year-end. This increase results from work commencing on several long-term construction projects that were not in process at May 31, 2005. There are no progress billings to the customer permitted on some of these projects. The Company expects to bill the entire amount during the next twelve months.

As noted above, the current liability, "billings in excess of costs and estimated earnings", represents billings to customers in excess of revenues recognized. The zero balance in this account at August 31, 2005 is a decrease from the \$288,000 balance at the end of the prior year. This decrease is due to the near completion of two long-term construction projects for which the Company had previously invoiced the customers. Final delivery of product under these contracts occurred within one month of the end of the first quarter.

The Company's backlog of sales orders at August 31, 2005 is \$7.8 million, up slightly from the backlog at the end of the prior year of \$7.3 million. \$4.0 million of the current backlog is on projects already in progress as of August 31, 2005.

### Cautionary Statement

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Accounts payable, at \$709,000 as of August 31, 2005, is only slightly less than the prior year-end.

Commission expense on applicable sales orders is recognized at the time revenue is recognized. The commission is paid following receipt of payment from the customers. Accrued commissions as of August 31, 2005 are \$516,000. This is slightly less than the \$577,000 accrued at the prior year-end. The Company expects the current accrued amount to be paid during the next twelve months. Other current liabilities increased slightly from the prior year-end to \$459,000.

The Company paid \$169,000 to Developments during the three months ended August 31, 2005 to reduce the principal balance on the note payable.

Management believes that the Company's cash flows from operations and borrowing capacity under the bank line of credit will be sufficient to fund ongoing operations, capital improvements and share repurchases for the next twelve months.

TAYLOR DEVICES, INC.

### **Item 3. Controls and Procedures**

(a) *Evaluation of disclosure controls and procedures.*

The Company's principal executive officer and principal financial officer have evaluated the Company's disclosure controls and procedures as of August 31, 2005 and have concluded that as of the evaluation date, the disclosure controls and procedures were adequate to ensure that material information relating to the Company was made known to the officers by others within the Company.

(b) *Changes in internal controls.*

There have been no changes in the Company's internal controls over financial reporting that occurred during the fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's control over financial reporting.

TAYLOR DEVICES, INC.

### **Part II - Other Information**

#### ITEM 1 Legal Proceedings

None except for routine litigation incidental to the Company's business.

#### ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds

- (a) The Company sold no equity securities during the fiscal quarter ended August 31, 2005 that were not registered under the Securities Act.

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(b) Use of proceeds following effectiveness of initial registration statement:

Not Applicable

(c) Repurchases of Equity Securities

<i>Period</i>	<i>(a) Total Number of Shares Purchased</i>	<i>(b) Average Price Paid Per Share</i>	<i>(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</i>	<i>(d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs</i>
June 1, 2005- June 30, 2005	-	-	-	
July 1, 2005 - July 31, 2005	-	-	-	
August 1, 2005 - August 31, 2005	-	-	-	
Total	-	-	-	\$160,802 (1)

(1) In 1998, the Company initiated a plan to purchase shares of its outstanding common stock through open market purchases, with an initial deposit to the program of \$225,000. Additional deposits of \$435,000 have been made to the plan, with expenditures of \$499,198. To date, a total of 164,696 shares have been purchased at an average price per share of \$3.03.

(d) Under the terms of the Company's credit arrangements with its major lender, the Company is prohibited from issuing cash dividends. In addition, the credit arrangements require the Company to maintain net working capital of at least \$2,000,000 and tangible net worth of at least \$6,000,000, as such terms are defined in the credit documents. On August 31, 2005, under such definitions the Company's net working capital and tangible net worth were significantly in excess of such limits.

ITEM 3 Defaults Upon Senior Securities  
None

ITEM 4 Submission of Matters to Vote of Securities Holders  
None

ITEM 5 Other Information

(a) Information required to be disclosed in a Report on Form 8-K, but not reported  
None

(b) Material changes to the procedures by which Security Holders may recommend nominees to the Registrant's Board of Directors  
None

ITEM 6 Exhibits

31(i) Rule 13a-14(a) Certification of Chief Executive Officer.

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- 31(ii) Rule 13a-14(a) Certification of Chief Financial Officer.
- 32(i) Section 1350 Certification of Chief Executive Officer
- 32(ii) Section 1350 Certification of Chief Financial Officer

### **Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders  
Taylor Devices, Inc.

We have reviewed the accompanying condensed consolidated balance sheet of Taylor Devices, Inc. and Subsidiary as of August 31, 2005, the related condensed consolidated statements of income for the three months ended August 31, 2005 and August 31, 2004 and cash flows for the three months ended August 31, 2005 and August 31, 2004. These interim financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet as of May 31, 2005, and the related consolidated statements of income, changes in stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated July 22, 2005, we expressed an unqualified opinion on those financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of May 31, 2005 is fairly stated, in all material respects, in relation to the balance sheet from which it has been derived.

Lumsden & McCormick, LLP  
Buffalo, New York  
September 28, 2005

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**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TAYLOR DEVICES, INC.

(Registrant)

By: s/Douglas P. Taylor  
Douglas P. Taylor  
President  
Chairman of the Board of Directors  
(Principal Executive Officer)

Date: October 13, 2005

AND

By: s/Mark V. McDonough  
Mark V. McDonough  
Chief Financial Officer

Date: October 13, 2005