

ENOVA SYSTEMS INC  
Form 10-Q  
November 12, 2010

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ending September 30, 2010**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file no. 1-33001**

**ENOVA SYSTEMS, INC.**

*(Exact name of registrant as specified in its charter)*

**California**

*(State or other jurisdiction of incorporation or organization)*

**95-3056150**

*(I.R.S. Employer Identification Number)*

**1560 West 190th Street, Torrance, California 90501**

*(Address of principal executive offices, including zip code)*

**(310) 527-2800**

*(Registrant's telephone number, including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

*(Do not check if a smaller reporting company)*

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 31, 2010, there were 31,431,564 shares of common stock outstanding.

**ENOVA SYSTEMS, INC.  
INDEX**

|  |           |
|--|-----------|
| <b><u>PART I FINANCIAL INFORMATION</u></b>   | <b>3</b>  |
| <u>Item 1. Financial Statements (Unaudited)</u>  | 3         |
| <u>Balance Sheets as of September 30, 2010 and December 31, 2009</u>                                 | 3         |
| <u>Statements of Operations for the Three and Nine Months Ended September 30, 2010 and 2009</u>      | 4         |
| <u>Statements of Cash Flows for the Nine Months Ended September 30, 2010 and 2009</u>                | 5         |
| <u>Notes to Financial Statements</u>   | 6         |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 12        |
| <u>Item 3. Quantitative and Qualitative Disclosure About Market Risk</u>                             | 19        |
| <u>Item 4. Controls and Procedures</u>   | 19        |
| <b><u>PART II OTHER INFORMATION</u></b>  | <b>19</b> |
| <u>Item 1. Legal Proceedings</u>   | 19        |
| <u>Item 1A. Risk Factors</u>   | 20        |
| <u>Item 2. Unregistered Sales of Equity and Use of Proceeds</u>                                      | 20        |
| <u>Item 3. Defaults upon Senior Securities</u>   | 20        |
| <u>Item 4. Removed and Reserved</u>  | 20        |
| <u>Item 5. Other Information</u>   | 20        |
| <u>Item 6. Exhibits</u>  | 20        |
| <u>Signatures</u>  | 21        |
| <u>EX-31.1</u>   |           |
| <u>EX-31.2</u>   |           |
| <u>EX-32.1</u>   |           |

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****ENOVA SYSTEMS, INC.  
BALANCE SHEETS**

|   | <b>September 30,<br/>2010<br/>(unaudited)</b> | <b>December 31,<br/>2009</b> |
|---|---|------------------------------|
| <b>ASSETS</b>   |   |                              |
| Current assets:   |   |                              |
| Cash and cash equivalents   | \$ 9,478,000                                  | \$ 13,078,000                |
| Short term investments  | 200,000                                       | 200,000                      |
| Accounts receivable, net of allowance for doubtful accounts of \$31,000 as of September 30, 2010 and December 31, 2009  | 1,275,000                                     | 1,442,000                    |
| Inventories and supplies, net   | 4,509,000                                     | 5,605,000                    |
| Prepaid expenses and other current assets   | 351,000                                       | 263,000                      |
| Total current assets  | 15,813,000                                    | 20,588,000                   |
| Long term accounts receivable   | 215,000                                       |                              |
| Property and equipment, net   | 1,260,000                                     | 1,363,000                    |
| Intangible assets, net  | 57,000  | 60,000                       |
| Total assets  | \$ 17,345,000                                 | \$ 22,011,000                |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |   |                              |
| Current liabilities:  |   |                              |
| Accounts payable  | \$ 416,000                                    | \$ 415,000                   |
| Deferred revenues   | 54,000  | 357,000                      |
| Accrued payroll and related expenses  | 803,000                                       | 277,000                      |
| Other accrued liabilities   | 919,000                                       | 1,287,000                    |
| Current portion of notes payable  | 66,000  | 68,000                       |
| Total current liabilities   | 2,258,000                                     | 2,404,000                    |
| Accrued interest payable  | 1,135,000                                     | 1,074,000                    |
| Notes payable, net of current portion   | 1,290,000                                     | 1,286,000                    |
| Total liabilities   | 4,683,000                                     | 4,764,000                    |
| Stockholders equity:  |   |                              |
| Series A convertible preferred stock no par value, 30,000,000 shares authorized; 2,652,000 shares issued and outstanding; liquidating preference at \$0.60 per share as of September 30, 2010 and December 31, 2009 | 530,000                                       | 530,000                      |
| Series B convertible preferred stock no par value, 5,000,000 shares authorized; 546,000 shares issued and outstanding; liquidating preference at \$2 per share as of September 30, 2010 and December 31, 2009       | 1,094,000                                     | 1,094,000                    |
| Common Stock no par value, 750,000,000 shares authorized; 31,432,000 and 31,404,000 shares issued and outstanding as of September 30, 2010 and December 31, 2009, respectively                                      | 144,075,000                                   | 143,995,000                  |
| Additional paid-in capital  | 8,764,000                                     | 8,336,000                    |

Edgar Filing: ENOVA SYSTEMS INC - Form 10-Q

|  |               |               |
|--|---------------|---------------|
| Accumulated deficit                        | (141,801,000) | (136,708,000) |
| Total stockholders' equity                 | 12,662,000    | 17,247,000    |
| Total liabilities and stockholders' equity | \$ 17,345,000 | \$ 22,011,000 |

The accompanying notes are an integral part of these financial statements.

3

---

**Table of Contents**

**ENOVA SYSTEMS, INC.**  
**STATEMENTS OF OPERATIONS**  
**(Unaudited)**

|   | <b>Three Months Ended</b> |                | <b>Nine Months Ended</b> |                |
|---|---------------------------|----------------|--------------------------|----------------|
|   | <b>September 30,</b>      |                | <b>September 30,</b>     |                |
|   | <b>2010</b>               | <b>2009</b>    | <b>2010</b>              | <b>2009</b>    |
| Revenues                                      | \$ 1,904,000              | \$ 2,890,000   | \$ 4,887,000             | \$ 4,154,000   |
| Cost of revenues                              | 1,615,000                 | 2,532,000      | 4,225,000                | 3,724,000      |
| Gross income                                  | 289,000                   | 358,000        | 662,000                  | 430,000        |
| Operating expenses                            |                           |                |                          |                |
| Research and development                      | 483,000                   | 310,000        | 1,166,000                | 899,000        |
| Selling, general & administrative             | 1,520,000                 | 1,308,000      | 4,548,000                | 4,373,000      |
| Total operating expenses                      | 2,003,000                 | 1,618,000      | 5,714,000                | 5,272,000      |
| Operating loss                                | (1,714,000)               | (1,260,000)    | (5,052,000)              | (4,842,000)    |
| Other income and (expense)                    |                           |                |                          |                |
| Interest and other income (expense)           | (36,000)                  | (24,000)       | (41,000)                 | (128,000)      |
| Loss from non-consolidated joint venture      |                           |                |                          | (4,000)        |
| Total other income (expense)                  | (36,000)                  | (24,000)       | (41,000)                 | (132,000)      |
| Net loss                                      | \$ (1,750,000)            | \$ (1,284,000) | \$ (5,093,000)           | \$ (4,974,000) |
| Basic and diluted loss per share              | \$ (0.06)                 | \$ (0.06)      | \$ (0.16)                | \$ (0.24)      |
| Weighted average number of shares outstanding | 31,430,000                | 20,969,000     | 31,417,000               | 20,904,000     |

The accompanying notes are an integral part of these financial statements.

**Table of Contents**

**ENOVA SYSTEMS, INC.**  
**STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

|   | <b>For the Nine Months Ended</b> |                 |
|---|----------------------------------|-----------------|
|   | <b>September 30,</b>             |                 |
|   | <b>2010</b>                      | <b>2009</b>     |
| Cash flows from operating activities:                                       |                                  |                 |
| Net loss  | \$ (5,093,000)                   | \$ (4,974,000)  |
| Adjustments to reconcile net loss to net cash used in operating activities: |                                  |                 |
| Inventory reserve   | 221,000                          | 378,000         |
| Depreciation and amortization   | 409,000                          | 463,000         |
| Loss on asset disposal  |                                  | 6,000           |
| Equity in losses of non-consolidated joint venture                          |                                  | 10,000          |
| Gain from dissolution of non-consolidated joint venture                     |                                  | (6,000)         |
| Issuance of common stock for director services                              |                                  | 135,000         |
| Issuance of common stock for employee services                              | 71,000                           | 148,000         |
| Stock option expense  | 428,000                          | 329,000         |
| (Increase) decrease in:   |                                  |                 |
| Accounts receivable   | 167,000                          | (1,022,000)     |
| Inventory and supplies  | 875,000                          | 1,742,000       |
| Prepaid expenses and other current assets                                   | (88,000)                         | (93,000)        |
| Long term accounts receivable   | (215,000)                        |                 |
| Increase (decrease) in:   |                                  |                 |
| Accounts payable  | 1,000                            | 237,000         |
| Deferred revenues   | (303,000)                        | 109,000         |
| Accrued payroll and related expenses  | 526,000                          | 6,000           |
| Other accrued liabilities   | (368,000)                        | (531,000)       |
| Accrued interest payable  | 61,000                           | 62,000          |
| <br>Net cash used in operating activities                                   | <br>(3,308,000)                  | <br>(3,001,000) |
| <br>Cash flows from investing activities:                                   |                                  |                 |
| Purchases of short-term investments   |                                  | (200,000)       |
| Maturities of short-term investments  |                                  | 2,000,000       |
| Proceeds from the dissolution of non-consolidated joint venture             |                                  | 137,000         |
| Purchases of property and equipment   | (277,000)                        | (111,000)       |
| <br>Net cash provided by (used in) investing activities                     | <br>(277,000)                    | <br>1,826,000   |
| <br>Cash flows from financing activities:                                   |                                  |                 |
| Payments on notes payable   | (24,000)                         | (54,000)        |
| Proceeds from the exercise of stock options                                 | 9,000                            | 4,000           |
| <br>Net cash used in financing activities                                   | <br>(15,000)                     | <br>(50,000)    |

Edgar Filing: ENOVA SYSTEMS INC - Form 10-Q

|  |              |              |
|--|--------------|--------------|
| Net decrease in cash and cash equivalents                              | (3,600,000)  | (1,225,000)  |
| Cash and cash equivalents, beginning of period                         | 13,078,000   | 5,324,000    |
| Cash and cash equivalents, end of period                               | \$ 9,478,000 | \$ 4,099,000 |
| Supplemental disclosure of cash flow information:                      |              |              |
| Interest paid  | \$ 5,000     | \$ 5,000     |
| Assets acquired through financing arrangements                         | \$ 26,000    | \$ 57,000    |
| Net assets acquired in exchange for Enova's interest in joint venture: |              |              |
| Inventory  | \$           | \$ 1,075,000 |
| Prepaid expenses and other current assets                              | \$           | \$ 104,000   |
| Reduction of related party payable, net of receivable                  | \$           | \$ 32,000    |

The accompanying notes are an integral part of these financial statements.

5

---



**Table of Contents**

**ENOVA SYSTEMS, INC.  
NOTES TO FINANCIAL STATEMENTS  
(Unaudited)**

**Three and nine months ended September 30, 2010 and 2009**

**1. Description of the Company and its Business**

Enova Systems, Inc. ( Enova We or the Company ) changed its name in July 2000. The Company was previously known as U.S. Electricar, Inc., a California corporation, which was incorporated on July 30, 1976. The Company is a globally recognized leader as a supplier of efficient, environmentally-friendly digital power components and systems products, in conjunction with associated engineering services. The Company s core competencies are focused on the commercialization of power management and conversion systems for mobile and stationary applications.

**2. Summary of Significant Accounting Policies**

**Basis of Presentation Interim Financial Statements**

The financial information as of September 30, 2010 and 2009 and for the three and nine months ended September 30, 2010 and 2009 is unaudited but includes all adjustments (consisting only of normal recurring adjustments) that the Company considers necessary for a fair statement of its financial position at such dates and the operating results and cash flows for those periods. The year-end balance sheet data was derived from audited financial statements, and certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to SEC rules or regulations; however, the Company believes the disclosures made are adequate to make the information presented not misleading.

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although management believes these estimates and assumptions are adequate, actual results could differ from the estimates and assumptions used.

The results of operations for the interim periods presented are not necessarily indicative of the results of operations to be expected for the fiscal year. These interim financial statements should be read in conjunction with the audited financial statements for the year ended December 31, 2009, which are included in the Company s Annual Report on Form 10-K for the year then ended.

**Fair Value of Financial Instruments**

The carrying amount of financial instruments, including cash and cash equivalents, short-term investments, accounts receivable, accounts payable and accrued liabilities, approximate fair value due to the short maturity of these instruments. Short-term investments consist of certificates of deposits. The carrying value of all other financial instruments is representative of their fair values. The recorded values of notes payable and long-term debt approximate their fair values as interest rates approximate market rates.

**Revenue Recognition**

The Company manufactures proprietary products and other products based on design specifications provided by its customers. The Company recognizes revenue only when all of the following criteria have been met:

*Persuasive Evidence of an Arrangement* The Company documents all terms of an arrangement in a written contract signed by the customer prior to recognizing revenue.

*Delivery Has Occurred or Services Have Been Rendered* The Company performs all services or delivers all products prior to recognizing revenue. Professional consulting and engineering services are considered to be performed when the services are complete. Equipment is considered delivered upon delivery to a customer s designated location. In certain instances, the customer elects to take title upon shipment.

*The Fee for the Arrangement is Fixed or Determinable* Prior to recognizing revenue, a customer s fee is either fixed or



**Table of Contents**

determinable under the terms of the written contract. Fees for professional consulting services, engineering services and equipment sales are fixed under the terms of the written contract. The customer's fee is negotiated at the outset of the arrangement and is not subject to refund or adjustment during the initial term of the arrangement.

*Collectibility is Reasonably Assured* The Company determines that collectibility is reasonably assured prior to recognizing revenue. Collectibility is assessed on a customer-by-customer basis based on criteria outlined by management. New customers are subject to a credit review process which evaluates the customer's financial position and ultimately its ability to pay. The Company does not enter into arrangements unless collectibility is reasonably assured at the outset. Existing customers are subject to ongoing credit evaluations based on payment history and other factors. If it is determined during the arrangement that collectibility is not reasonably assured, revenue is recognized on a cash basis. Amounts received upfront for engineering or development fees under multiple-element arrangements are deferred and recognized over the period of committed services or performance, if such arrangements require the Company to provide on-going services or performance. All amounts received under collaborative research agreements or research and development contracts are nonrefundable, regardless of the success of the underlying research.

We recognize revenue from milestone payments over the remaining minimum period of performance obligations.

The Company also recognizes engineering and construction contract revenues using the percentage-of-completion method, based primarily on contract costs incurred to date compared with total estimated contract costs. Customer-furnished materials, labor, and equipment, and in certain cases subcontractor materials, labor, and equipment, are included in revenues and cost of revenues when management believes that the company is responsible for the ultimate acceptability of the project. Contracts are segmented between types of services, such as engineering and construction, and accordingly, gross margin related to each activity is recognized as those separate services are rendered.

Changes to total estimated contract costs or losses, if any, are recognized in the period in which they are determined. Claims against customers are recognized as revenue upon settlement. Revenues recognized in excess of amounts received are classified as current assets. Amounts billed to clients in excess of revenues recognized to date are classified as current liabilities on contracts.

Changes in project performance and conditions, estimated profitability, and final contract settlements may result in future revisions to engineering and development contract costs and revenue.

These accounting policies were applied consistently for all periods presented. Our operating results would be affected if other alternatives were used. Information about the impact on our operating results is included in the footnotes to our financial statements.

Several other factors related to the Company may have a significant impact on our operating results from year to year. For example, the accounting rules governing the timing of revenue recognition related to product contracts are complex and it can be difficult to estimate when we will recognize revenue generated by a given transaction. Factors such as acceptance of services provided, payment terms, creditworthiness of the customer, and timing of delivery or acceptance of our products often cause revenues related to sales generated in one period to be deferred and recognized in later periods. For arrangements in which services revenue is deferred, related direct and incremental costs may also be deferred.

**Inventory**

Inventories are priced at the lower of cost or market utilizing first-in, first-out (FIFO) cost flow assumption. We maintain a perpetual inventory system and continuously record the quantity on-hand and standard cost for each product, including purchased components, subassemblies and finished goods. We maintain the integrity of perpetual inventory records through periodic physical counts of quantities on hand. Finished goods are reported as inventories until the point of transfer to the customer. Generally, title transfer is documented in the terms of sale.

**Inventory reserve**

We maintain an allowance against inventory for the potential future obsolescence or excess inventory. A substantial decrease in expected demand for our products, or decreases in our selling prices could lead to excess or

overvalued inventories and could require us to substantially increase our allowance for excess inventory. If future customer demand or market conditions are less favorable than our projections, additional inventory write-downs may be required, and would be reflected in cost of revenues in the period the revision is made.

**Table of Contents****Allowance for doubtful accounts**

We maintain allowances for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. The assessment of the ultimate realization of accounts receivable including the current credit-worthiness of each customer is subject to a considerable degree to the judgment of our management. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

**Deferred Revenues**

The Company recognizes revenues as earned. Amounts billed in advance of the period in which service is rendered are recorded as a liability under deferred revenues. The Company has entered into several production and development contracts with customers. The Company has evaluated these contracts, ascertained the specific revenue generating activities of each contract, and established the units of accounting for each activity. Revenue on these units of accounting is not recognized until a) there is persuasive evidence of the existence of a contract, b) the service has been rendered and delivery has occurred, c) there is a fixed and determinable price, and d) collectability is reasonable assured.

**Warranty Costs**

The Company provides product warranties for specific product lines and accrues for estimated future warranty costs in the period in which revenue is recognized. Our products are generally warranted to be free of defects in materials and workmanship for a period of eighteen months from the date of delivery, subject to standard limitations for equipment that has been altered by other than Enova personnel and equipment which has been subject to negligent use. Warranty provisions are based on past experience of product returns, number of units repaired and our historical warranty incidence over the past eighteen month period. The warranty liability is evaluated on an ongoing basis for adequacy and may be adjusted as additional information regarding expected warranty costs become known.

**Stock Based Compensation**

We measure the compensation cost for stock-based awards classified as equity at their fair value on the date of grant and recognize compensation expense over the service period for awards expected to vest, net of estimated forfeitures.

See Note 10 *Stock Options* for further information on stock-based compensation expense.

**3. Inventory**

Inventory, consisting of materials, labor and manufacturing overhead, is stated at the lower of cost (first-in, first-out) or market and consisted of the following at:

|                          | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> |
|--------------------------|-----------------------------------|----------------------------------|
| Raw Materials            | \$ 4,427,000                      | \$ 6,341,000                     |
| Work In Progress         | 895,000                           | 132,000                          |
| Finished Goods           | 189,000                           | 111,000                          |
| Reserve for Obsolescence | (1,002,000)                       | (979,000)                        |
| <b>Total</b>             | <b>\$ 4,509,000</b>               | <b>\$ 5,605,000</b>              |

**Table of Contents****4. Property and Equipment**

Property and equipment consisted of the following at:

|  | <b>September<br/>30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|-----------------------------------|------------------------------|
| Computers and software                         | \$ 589,000                        | \$ 556,000                   |
| Machinery and equipment                        | 879,000                           | 795,000                      |
| Furniture and office equipment                 | 98,000                            | 98,000                       |
| Demonstration vehicles and buses               | 650,000                           | 507,000                      |
| Leasehold improvements                         | 1,348,000                         | 1,348,000                    |
| Construction in process                        | 51,000                            | 8,000                        |
|  | 3,615,000                         | 3,312,000                    |
| Less accumulated depreciation and amortization | (2,355,000)                       | (1,949,000)                  |
| <b>Total</b>                                   | <b>\$ 1,260,000</b>               | <b>\$ 1,363,000</b>          |

Depreciation and amortization expense was \$406,000 and \$459,000 for the nine months ended September 30, 2010 and 2009, respectively, and within those total expenses, the amortization of leasehold improvements was \$201,000 and \$202,000 for the nine months ended September 30, 2010 and 2009, respectively. Depreciation and amortization expense was \$135,000 and \$143,000 for the three months ended September 30, 2010 and 2009, respectively, and within those total expenses, the amortization of leasehold improvements was \$67,000 for each of the three months ended September 30, 2010 and 2009.

**5. Other Accrued Liabilities**

Other accrued liabilities consisted of the following at:

|                               | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> |
|-------------------------------|-----------------------------------|----------------------------------|
| Accrued Inventory Received    | \$ 162,000                        | \$ 334,000                       |
| Accrued Professional Services | 245,000                           | 395,000                          |
| Accrued Warranty              | 512,000                           | 558,000                          |
| <b>Total</b>                  | <b>\$ 919,000</b>                 | <b>\$ 1,287,000</b>              |

Accrued warranty consisted of the following activities during the nine months ended September 30:

|  | <b>2010</b> | <b>2009</b> |
|--|-------------|-------------|
| Balance at beginning of year                     | \$ 558,000  | \$ 545,000  |
| Accruals for warranties issued during the period | 346,000     | 273,000     |
| Warranty claims                                  | (392,000)   | (136,000)   |
| Balance at end of quarter                        | \$ 512,000  | \$ 682,000  |

Accrued warranty consisted of the following activities during the three months ended September 30:

|                                 | <b>2010</b> | <b>2009</b> |
|---------------------------------|-------------|-------------|
| Balance at beginning of quarter | \$ 493,000  | \$ 530,000  |

|  |            |            |
|--|------------|------------|
| Accruals for warranties issued during the period | 139,000    | 202,000    |
| Warranty claims                                  | (120,000)  | (50,000)   |
| Balance at end of quarter                        | \$ 512,000 | \$ 682,000 |

### 6. Intangible Assets

Intangible assets consist of legal fees directly associated with patent licensing. The Company has been granted three patents. These patents have been capitalized and are being amortized on a straight-line basis over a period of 20 years.

Intangible assets consisted of the following at:

|                               | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> |
|-------------------------------|-----------------------------------|----------------------------------|
| Patents                       | \$ 93,000                         | \$ 93,000                        |
| Less accumulated amortization | (36,000)                          | (33,000)                         |
| <b>Total</b>                  | <b>\$ 57,000</b>                  | <b>\$ 60,000</b>                 |

**Table of Contents**

Amortization expense charged to operations was \$1,000 and \$3,000 for the three and nine months ended September 30, 2010 and 2009, respectively.

**7. Notes Payable, Long-Term Debt and Other Financing**

Notes payable consisted of the following at:

|  | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> |
|--|-----------------------------------|----------------------------------|
| Secured note payable to Credit Managers Association of California, bearing interest at prime plus 3% (6.25% as of September 30, 2010), and is adjusted annually in April through maturity. Principal and unpaid interest due in April 2016. A sinking fund escrow may be funded with 10% of future equity financing, as defined in the Agreement | \$ 1,238,000                      | \$ 1,238,000                     |
| Secured note payable to a financial institution in the original amount of \$23,000, bearing interest at 11.70%, payable in 36 equal monthly installments of principal and interest through October 1, 2010   | 1,000                             | 8,000                            |
| Secured note payable to Coca Cola Enterprises in the original amount of \$40,000, bearing interest at 10% per annum. Principal and unpaid interest due on demand   | 40,000                            | 40,000                           |
| Secured note payable to a financial institution in the original amount of \$39,000, bearing interest at 4.99% per annum, payable in 48 equal monthly installments of principal and interest through September 1, 2011  | 10,000                            | 18,000                           |
| Secured note payable to a financial institution in the original amount of \$38,000, bearing interest at 8.25% per annum, payable in 60 equal monthly installments of principal and interest through February 19, 2014  | 27,000                            | 32,000                           |
| Secured note payable to a financial institution in the original amount of \$19,000 bearing interest at 10.50% per annum, payable in 60 equal monthly installments of principal and interest through August 25, 2014  | 16,000                            | 18,000                           |
| Secured note payable to a financial institution in the original amount of \$26,000 bearing interest at 7.91% per annum, payable in 60 equal monthly installments of principal and interest through April 9, 2015   | 24,000                            |                                  |
|  | 1,356,000                         | 1,354,000                        |
| Less current portion   | (66,000)                          | (68,000)                         |
| <b>Long-term portion</b>   | <b>\$ 1,290,000</b>               | <b>\$ 1,286,000</b>              |

As of September 30, 2010 and December 31, 2009, the balance of long term interest payable with respect to the Credit Managers Association of California note amounted to \$1,112,000 and \$1,054,000, respectively. Interest expense on notes payable amounted to approximately \$65,000 and \$66,000 during the nine months ended September 30, 2010 and 2009, respectively. Interest expense on notes payable amounted to approximately \$22,000 during each of the three months ended September 30, 2010 and 2009.

**8. Revolving Credit Agreement**



The Company entered into a secured revolving credit facility with a financial institution (the Credit Agreement ) for \$200,000, which is secured by a \$200,000 certificate of deposit. The facility expired on June 30, 2010 and was renewed for a period of 3 years and 6 months with the same terms on July 1, 2010 with an expiration of December 31, 2013. The interest rate on a drawdown from the facility is the certificate of deposit rate plus 1.25% with interest payable monthly and the principal due at maturity. The financial institution also renewed the \$200,000 irrevocable letter of credit for the full amount of the credit facility in favor of the Company's landlord, Sunshine Distribution LP, with respect to the lease of the Company's corporate headquarters at 1560 West 190th Street, Torrance, California.

**Table of Contents****9. Stockholders Equity**

During the nine months ended September 30, 2010 and 2009, the Company issued shares of common stock valued at \$71,000 and \$283,000, respectively, to directors and employees as compensation based upon the trading value of the common stock on the date of issuance. During the three months ended September 30, 2010 and 2009, the Company issued shares of common stock valued at \$24,000 and \$69,000, respectively, to directors and employees as compensation based upon the trading value of the common stock on the date of issuance.

**10. Stock Options***Stock Option Program Description*

As of September 30, 2010, the Company had two equity compensation plans, the 1996 Stock Option Plan (the 1996 Plan ) and the 2006 equity compensation plan (the 2006 Plan ). The 1996 Plan has expired for the purposes of issuing new grants. However, the 1996 Plan will continue to govern awards previously granted under that plan. The 2006 Plan has been approved by the Company's Shareholders. Equity compensation grants are designed to reward employees, executives and directors for their long term contributions to the Company and to provide incentives for them to remain with the Company. The number and frequency of equity compensation grants are based on competitive practices, operating results of the company, and government regulations.

The 2006 Plan has a total of 3,000,000 shares reserved for issuance, of which 1,706,000 shares were available for grant as of September 30, 2010. All stock options have terms of between five and ten years and generally vest and become fully exercisable from one to three years from the date of grant. As of September 30, 2010, the Company had 1,316,000 options outstanding which were comprised of issuances under the 1996 Plan and the 2006 Plan of 73,000 and 1,243,000, respectively.

As of September 30, 2010, the total compensation cost related to non-vested awards not yet recognized is \$470,000. The weighted average period over which the future compensation cost is expected to be recognized is 17 months. The aggregate intrinsic value represents the total pretax intrinsic value, which is the difference between the Company's closing stock price on the last trading day of the third quarter of fiscal 2010 of \$0.65 and the exercise price times the number of shares that would have been received by the option holders if they had exercised their options on September 30, 2010. This amount will change based on the fair market value of the Company's stock.

The following table summarizes information about stock options outstanding and exercisable at September 30, 2010:

|                                   | <b>Number of<br/>Share<br/>Options</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term<br/>in Years</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|-----------------------------------|--|--|---|--|
| Outstanding at December 31, 2009  | 1,410,000                              | \$ 2.10  | 7.65  |  |
| Granted                           |  | \$   |   |  |
| Exercised                         | (28,000)                               | \$ 0.33  |   |  |
| Forfeited or Cancelled            | (66,000)                               | \$ 2.07  |   |  |
| Outstanding at September 30, 2010 | 1,316,000                              | \$ 2.14  | 6.97  | \$ 43,000                                |
| Exercisable at September 30, 2010 | 823,000                                | \$ 2.47  | 6.65  | \$ 36,000                                |

The exercise prices of the options outstanding at September 30, 2010 ranged from \$0.21 to \$4.35. The weighted average grant-date fair value of options granted during the nine months ended September 30, 2009 was \$0.57. There were no new options granted during the nine months ended September 30, 2010. The Company's policy is to issue shares from its authorized shares upon the exercise of stock options.



**Table of Contents**

The fair values of all stock options granted during the three and nine months ended September 30, 2010 and 2009 were estimated on the date of grant using the Black-Scholes option-pricing model with the following range of assumptions:

|                                 | For the nine months ended |           | For the three months ended |           |
|---------------------------------|---------------------------|-----------|----------------------------|-----------|
|                                 | September                 | September | September                  | September |
|                                 | 30,                       | 30,       | 30,                        | 30,       |
|                                 | 2010                      | 2009      | 2010                       | 2009      |
| Expected life (in years)        |                           | 4         |                            |           |
| Average risk-free interest rate |                           | 2%        |                            |           |
| Expected volatility             |                           | 194%      |                            |           |
| Expected dividend yield         |                           | 0%        |                            |           |
| Forfeiture rate                 |                           | 3%        |                            |           |

The estimated fair value of grants of stock options to nonemployees of the Company is charged to expense in the financial statements. These options vest in the same manner as the employee options granted under each of the option plans as described above.

**11. Concentrations**

The Company's trade receivables are concentrated with few customers. The Company performs credit evaluations on their customers' financial condition. Concentrations of credit risk, with respect to accounts receivable, exist to the extent of amounts presented in the financial statements. Three customers represented 40%, 40% and 10%, respectively, of total gross accounts receivable at September 30, 2010, and two customers represented 77% and 11%, respectively, of total gross accounts receivable at December 31, 2009.

The Company's revenues are concentrated with few customers. For the three and nine months ended September 30, 2010, two customers represented 51% and 32% of gross revenues and three customers represented 39%, 33% and 14% of gross revenues, respectively. For the three and nine months ended September 30, 2009, three customers represented 75%, 12% and 10% of gross revenues and four customers represented 58%, 15%, 14% and 10% of gross revenues, respectively.

**12. Recent Accounting Pronouncements**

There have been no recent accounting pronouncements issued applicable to Enova Systems, Inc. other than those disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2009.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*This Quarterly Report on Form 10-Q contains statements indicating expectations about future performance and other forward-looking statements that involve risks and uncertainties. We usually use words such as may, will, should, expect, plan, anticipate, believe, estimate, predict, future, intend, potential, or continue or the ne or similar expressions to identify forward-looking statements. These statements appear throughout this Quarterly Report on Form 10-Q and are statements regarding our current intent, belief or expectation, primarily with respect to our operations and related industry developments. Examples of these statements include, but are not limited to, statements regarding the following: our future operating expenses, our future losses, our future expenditures for research and development and the sufficiency of our cash resources. You should not place undue reliance on these forward-looking statements, which apply only as of the date of this Quarterly Report on Form 10-Q. Our actual results could differ materially from those anticipated in these forward-looking statements for many reasons, including the risks faced by us and described in our Annual Report on Form 10-K for the year ended December 31, 2009.*

*The following discussion and analysis should be read in conjunction with the unaudited interim financial statements and notes thereto included in Part I, Item 1 of this Quarterly Report on Form 10-Q and with the financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended December 31, 2009.*

**Overview**

Enova believes it is a leader in the development and production of proprietary, commercial digital power management systems for transportation vehicles and stationary power generation systems. Power management systems control and monitor electric power in an

**Table of Contents**

automotive or commercial application such as an automobile or a stand-alone power generator. Electric drive systems are comprised of an electric motor, an electronics control unit, a gear unit and batteries which power an electric vehicle. Hybrid systems, which are similar to pure electric drive systems, contain an internal combustion engine in addition to the electric motor, eliminating external recharging of the battery system. Our hybrid systems can alternatively utilize a hydrogen fuel cell as a power source to recharge the battery system. Stationary power systems utilize similar components to those which are in a mobile drive system in addition to other elements.

A fundamental element of Enova's strategy is to develop and produce advanced proprietary software, firmware and hardware for applications in these alternative power markets. Our focus is digital power conversion, power management, and system integration, focusing chiefly on vehicle power generation.

Specifically, we develop, design and produce drive systems and related components for electric, hybrid-electric and fuel cell vehicles. We also develop, design and produce power management and power conversion components for stationary distributed power generation systems. Additionally, we perform research and development ( R&D ) to augment and support others' and our own related product development efforts.

Our product development strategy is to design and introduce to market successively advanced products, each based on our core technical competencies. In each of our product/market segments, we provide products and services to leverage our core competencies in digital power management, power conversion and system integration. We believe that the underlying technical requirements shared among the market segments will allow us to more quickly transition from one emerging market to the next, with the goal of capturing early market share.

Enova's primary market focus centers on both electric series and parallel hybrid medium and heavy-duty drive systems for multiple vehicle and marine applications. A series hybrid system is one where only the electric motor connects to the drive shaft; a parallel hybrid system is one where both the internal combustion engine and the electric motor are connected to the drive shaft. We believe series-hybrid and parallel-hybrid medium and heavy-duty drive system sales offer Enova the greatest return on investment in both the short and long term. We believe the medium and heavy-duty hybrid market's best chances of significant growth lie in identifying and pooling the largest possible numbers of early adopters in high-volume applications. By aligning ourselves with key customers in our target markets, we believe that alliances will result in the latest technology being implemented and customer requirements being met, with an optimized level of additional time or expense. As we penetrate more market areas, we are continually refining both our market strategy and our product line to maintain our leading edge in power management and conversion systems for mobile applications.

Our website, [www.enovasystems.com](http://www.enovasystems.com), contains up-to-date information on our company, our products, programs and current events. Our website is a prime focal point for current and prospective customers, investors and other affiliated parties seeking data on our business.

***Recent Developments***

In February 2010, Enova was awarded an exclusive supplier contract with the U.S. General Services Administration ( GSA ), which provides vehicles for government agencies and armed forces. Under that contract, Enova will supply our Zero Emissions ( Ze ) all-electric walk-in step vans to the GSA under the Cargo Vans category. Enova has partnered with Freightliner Custom Chassis Corporation ( Freightliner ), a subsidiary of Daimler Trucks North America LLC, to integrate and deploy the Ze technology with their MT-45 walk-in van chassis.

Also in February 2010, one of our key customers, Smith Electric Vehicles ( Smith ), announced the placement of their Smith Newton product offering in the GSA Medium and Heavy Duty Vans category with a gross vehicle weight rating ( GVWR ) of 25,500 lbs. The Smith Newton is an exclusive, all-electric medium and heavy duty truck offering on the GSA product menu. This was augmented by Navistar's continued leadership in the American school bus market with its exclusive GSA contract to supply hybrid school buses.

In March 2010, Smith was selected to receive an additional \$22 million in grant funding from the Department of Energy ( DOE ), bringing the total DOE grant funding available to Smith to \$32 million toward the production of all-electric, zero emissions commercial trucks. Smith has selected Enova as the exclusive drive system supplier for its flagship Newton route delivery vehicles, which incorporates Enova's 120kW drive system controller. The DOE grant is being used to help offset Smith's future vehicle development cost and to incentivize its customers to participate in a commercial electric vehicle demonstration program.



**Table of Contents**

In April 2010, Enova expanded its all electric Ze drive system offerings to include a Ford F-150 utility truck and Chevrolet Express cargo van. The Ford F-150 is the highest sales volume pick-up truck in the United States and has been integrated with a 90kW all-electric Ze drive system. The Chevy Express cargo van is one of the top selling domestic fleet vans in its vehicle classification and has been integrated with a 120kW all-electric Ze drive system. The all-electric Ford F-150 is being evaluated for a series of 3rd party testing at a nationally recognized clean vehicle testing center that started in June. Testing includes a range of dynamometer and on-road testing programs.

In June 2010, the California Air Resources Board ( CARB ) continued the Hybrid Voucher Incentive Program ( HVIP ) by approving the State of California s AB 118 Air Quality Improvement Program Funding Plan for Fiscal Year 2010-11 for \$25 million. The HVIP was designed to stimulate the purchase of both hybrid and zero-emission commercial trucks and buses by offsetting a portion of the incremental cost for these commercial vehicles through rebates. Currently, Navistar s Hybrid School Buses with Enova s Charge Depleting systems are eligible for rebates of between \$20,000 and \$30,000 depending on the weight class. The Smith Newton, which is powered by Enova s Ze all-electric drive system, is also eligible for a \$20,000 rebate.

Also in June 2010, Enova partnered with Remy International, Inc. ( Remy ) to develop a new electric drive system based on the new Enova Omni Controller and the patented Remy High Voltage Hairpin ( HVH ) motor. The Omni Controller is Enova s next-generation 200kVA-capable power inverter for hybrid-electric and all-electric medium and heavy-duty commercial vehicles. The Remy HVH Permanent Magnet Motor maximizes fuel efficiency and offers class leading torque and power density. Together, the Remy/Enova electric drive system aims to increase the value proposition with more alternative propulsion energy and thus more miles on the road.

In September 2010, Freightliner unveiled an Enova-powered all-electric walk-in van (MT-EV or WIV) at the 2010 Hybrid Truck Users Forum (HTUF). The new, unique aerodynamic body from Morgan Olson, is projected to have a favorable economic payback. Freightliner makes 80% of all chassis in the parcel delivery segment. The MT-EV all-electric chassis utilizes Enova Systems 120kW all-electric drive system technology. Powered by Tesla Motors lithium-ion batteries, the chassis is 100 percent electric, including its HVAC system, making it the only fully featured WIV chassis in the industry to be completely electrically powered. Freightliner is the first company within the industry to utilize Tesla batteries for commercial applications.

Enova has incurred significant operating losses in the past. As of September 30, 2010, we had an accumulated deficit of approximately \$141.8 million. We expect to incur additional operating losses until we achieve a level of product sales sufficient to cover our operating and other expenses. However, the Company believes that its business outlook will improve, especially in light of government policies being implemented in the United States, China and the United Kingdom regarding the curbing of green house gas emissions in the future as well as intentions to provide government incentives that may induce consumption of our products and services.

We continue to receive greater recognition from both governmental and private industry with regards to both commercial and military application of our hybrid drive systems and fuel cell power management technologies. Although we believe that current negotiations with above named parties may result in additional production contracts during 2010 and beyond, there are no assurances that such additional agreements will be realized.

**Critical Accounting Policies**

In the ordinary course of business, the Company has made a number of estimates and assumptions relating to the reporting of results of operations and financial condition in the preparation of its financial statements in conformity with accounting principles generally accepted in the United States of America. The Company constantly re-evaluates these significant factors and makes adjustments where facts and circumstances dictate. Estimates and assumptions include, but are not limited to, customer receivables, inventories, warranty costs, stock based compensation, fixed asset lives, contingencies and litigation. There have been no material changes in estimates or assumptions compared to our most recent Annual Report for the fiscal year ended December 31, 2009.

The following represents a summary of our critical accounting policies, defined as those policies that we believe: (a) are the most important to the portrayal of our financial condition and results of operations and (b) involve inherently uncertain issues which require management s most difficult, subjective or complex judgments.

**Cash and cash equivalents** Cash consists of currency held at reputable financial institutions. Short-term, highly liquid investments with an original maturity of three months or less are considered cash equivalents.



***Inventory*** Inventories are priced at the lower of cost or market utilizing first-in, first-out ( FIFO ) cost flow assumption. We maintain a perpetual inventory system and continuously record the quantity on-hand and standard cost for each product, including

**Table of Contents**

purchased components, subassemblies and finished goods. We maintain the integrity of perpetual inventory records through periodic physical counts of quantities on hand. Finished goods are reported as inventories until the point of transfer to the customer. Generally, title transfer is documented in the terms of sale.

***Inventory reserve*** We maintain an allowance against inventory for the potential future obsolescence or excess inventory. A substantial decrease in expected demand for our products, or decreases in our selling prices could lead to excess or overvalued inventories and could require us to substantially increase our allowance for excess inventory. If future customer demand or market conditions are less favorable than our projections, additional inventory write-downs may be required, and would be reflected in cost of revenues in the period the revision is made.

***Allowance for doubtful accounts*** We maintain allowances for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. The assessment of the ultimate realization of accounts receivable including the current credit-worthiness of each customer is subject to a considerable degree to the judgment of our management. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

***Stock-based Compensation*** Stock-based compensation expense is calculated in accordance with FASB ASC 718, Share-Based Payment ( FASB ASC 718 ) for all share-based payment awards made to employees and directors. The Company measures the compensation cost for stock-based awards classified as equity at their fair value on the date of grant and recognizes compensation expense over the service period for awards expected to vest, net of estimated forfeitures.

This pronouncement requires the measurement and recognition of compensation expense for all share-based payment awards made to employees and directors, including employee stock options to be based on estimated fair values.

***Revenue recognition*** The Company is required to make judgments based on historical experience and future expectations, as to the reliability of shipments made to its customers. These judgments are required to assess the propriety of the recognition of revenue based on ASC 605 and related guidance. The Company makes these assessments based on the following factors: i) customer-specific information, ii) return policies, and iii) historical experience for issues not yet identified.

The Company manufactures proprietary products and other products based on design specifications provided by its customers. Revenue from sales of products are generally recognized at the time title to the goods and the benefits and risks of ownership passes to the customer which is typically when products are shipped based on the terms of the customer purchase agreement. Revenue relating to long-term fixed price contracts is recognized using the percentage of completion method. Under the percentage of completion method, contract revenues and related costs are recognized based on the percentage that costs incurred to date bear to total estimated costs. Changes in job performance, estimated profitability and final contract settlements may result in revisions to cost and revenue, and are recognized in the period in which the revisions are determined. Contract costs include all direct materials, subcontract and labor costs and other indirect costs. General and administrative costs are charged to expense as incurred. At the time a loss on a contract becomes known, the entire amount of the estimated loss is accrued. The aggregate of costs incurred and estimated earnings recognized on uncompleted contracts in excess of related billings is shown as a current asset, and billings on uncompleted contracts in excess of costs incurred and estimated earnings is shown as a current liability.

These accounting policies were applied consistently for all periods presented. Our operating results would be affected if other alternatives were used. Information about the impact on our operating results is included in the footnotes to our financial statements.

Several other factors related to the Company may have a significant impact on our operating results from year to year. For example, the accounting rules governing the timing of revenue recognition related to product contracts are complex and it can be difficult to estimate when we will recognize revenue generated by a given transaction. Factors such as acceptance of services provided, payment terms, creditworthiness of the customer, and timing of delivery or acceptance of our products often cause revenues related to sales generated in one period to be deferred and recognized in later periods. For arrangements in which services revenue is deferred, related direct and incremental costs may also be deferred.

**Table of Contents****RESULTS OF OPERATIONS**

Three and Nine Months Ended September 30, 2010 compared to Three and Nine Months Ended September 30, 2009  
*Third Quarter of Fiscal 2010 vs. Third Quarter of Fiscal 2009*

|  | Three Months Ended |                |          | As a % of                         |                                   |
|--|--------------------|----------------|----------|-----------------------------------|-----------------------------------|
|  | 2010               | 2009           | % Change | Revenues<br>September 30,<br>2010 | Revenues<br>September 30,<br>2009 |
| Revenues                                 | \$ 1,904,000       | \$ 2,890,000   | -34%     | 100%                              | 100%                              |
| Cost of revenues                         | 1,615,000          | 2,532,000      | -36%     | 85%                               | 88%                               |
| Gross income                             | 289,000            | 358,000        | -19%     | 15%                               | 12%                               |
| Operating expenses                       |                    |                |          |                                   |                                   |
| Research and development                 | 483,000            | 310,000        | 56%      | 25%                               | 11%                               |
| Selling, general & administrative        | 1,520,000          | 1,308,000      | 16%      | 80%                               | 45%                               |
| Total operating expenses                 | 2,003,000          | 1,618,000      | 24%      | 105%                              | 56%                               |
| Operating loss                           | (1,714,000)        | (1,260,000)    | 36%      | -90%                              | -44%                              |
| Other income and (expense)               |                    |                |          |                                   |                                   |
| Interest and other income (expense)      | (36,000)           | (24,000)       | 50%      | -2%                               | -1%                               |
| Loss from non-consolidated joint venture |                    |                |          | 0%                                | 0%                                |
| Total other income (expense)             | (36,000)           | (24,000)       | 50%      | -2%                               | -1%                               |
| Net loss                                 | \$ (1,750,000)     | \$ (1,284,000) | 36%      | -92%                              | -44%                              |

*First Nine Months of Fiscal 2010 vs. First Nine Months of Fiscal 2009*

|                                     | Nine Months Ended |              |          | As a % of                         |                                   |
|-------------------------------------|-------------------|--------------|----------|-----------------------------------|-----------------------------------|
|                                     | 2010              | 2009         | % Change | Revenues<br>September 30,<br>2010 | Revenues<br>September 30,<br>2009 |
| Revenues                            | \$ 4,887,000      | \$ 4,154,000 | 18%      | 100%                              | 100%                              |
| Cost of revenues                    | 4,225,000         | 3,724,000    | 13%      | 86%                               | 90%                               |
| Gross income                        | 662,000           | 430,000      | 54%      | 14%                               | 10%                               |
| Operating expenses                  |                   |              |          |                                   |                                   |
| Research and development            | 1,166,000         | 899,000      | 30%      | 24%                               | 22%                               |
| Selling, general & administrative   | 4,548,000         | 4,373,000    | 4%       | 93%                               | 105%                              |
| Total operating expenses            | 5,714,000         | 5,272,000    | 8%       | 117%                              | 127%                              |
| Operating loss                      | (5,052,000)       | (4,842,000)  | -4%      | -103%                             | -117%                             |
| Other income and (expense)          |                   |              |          |                                   |                                   |
| Interest and other income (expense) | (41,000)          | (128,000)    | -68%     | -1%                               | -3%                               |

|  |                |                |       |       |       |
|--|----------------|----------------|-------|-------|-------|
| Loss from non-consolidated joint venture |                | (4,000)        | -100% | 0%    | 0%    |
| Total other income (expense)             | (41,000)       | (132,000)      | -69%  | -1%   | -3%   |
| Net loss                                 | \$ (5,093,000) | \$ (4,974,000) | 2%    | -104% | -120% |

*The sum of the amounts and percentages may not equal the totals for the period due to the effects of rounding.*

Computations of percentage change period over period are based upon our results, as rounded and presented herein.

**Revenues.** Revenues in the current year benefited from U.S. government grant programs, resulting in increased sales for fulfillment of initial orders from Smith Electric Vehicles and Navistar Inc. The increase in revenue for the nine months ended September 30, 2010 compared to 2009 was mainly due to the delivery of eighty electric drive systems to Smith Electric Vehicles, sixteen of our hybrid drive systems to Navistar and continued shipments to First Auto Works ( FAW ). Revenues decreased in the third quarter of 2010 compared to the third quarter of 2009 mainly due to the delivery of a large order for 200 hybrid drive systems to FAW in the third quarter of 2009. Although we have seen indications for future production growth, there can be no assurance there will be continuing demand for our products and services.

**Cost of Revenues.** Cost of revenues consists of component and material costs, direct labor costs, integration costs and overhead related to manufacturing our products as well as inventory valuation reserve amounts. Cost of revenues increased in the first nine months of the 2010 compared to the same period in the prior year primarily due to the increase in revenue and decreased for the three months ended September 30, 2010 compared to the same period in the prior year primarily due to the decrease in revenue. The

**Table of Contents**

improvement in the cost of revenue percentage is primarily attributable to our continuing focus on manufacturing and inventory processes that resulted in tighter control over production costs.

**Gross Income.** The change in gross margin is primarily attributable to increased efficiencies and tighter control over production costs in 2010 compared to 2009. Additionally, we recorded a lower inventory charge in 2010 compared to 2009. We continue to focus on key customer production contracts, maturity of our supply chain, and efficiencies gained through increased in-house manufacturing and inventory processes that have resulted in tighter controls over production costs. As we make deliveries on higher volume production contracts in the fourth quarter of 2010, we expect to achieve continued benefit from these initiatives, although we may continue to experience variability in our gross margin.

**Research and Development ( R&D ).** R&D costs were higher as we devoted increased engineering personnel resources to the development of our next generation motor control unit and charger, continued testing of our EV vehicles, new battery technologies and electric motors, as well as engine off capability for our post transmission parallel hybrid drive system. We also continued to allocate necessary resources to the development and testing of upgraded proprietary control software, DC-DC converters and digital inverters as well as other power management firmware.

**Selling, General, and Administrative Expenses ( S, G & A ).** S, G & A is comprised of activities in the executive, finance, marketing, field service and quality departments, and non-cash charges for depreciation and options expense. The Company implemented a series of cost savings measures in response to the severe sales environment through the first quarter of 2009 and has selectively increased expenditures in support of key strategic marketing and customer service initiatives in 2010. S, G & A increased in the third quarter and first nine months of 2010 compared to the third quarter and first nine months of 2009 primarily due to an increase in customer service costs as headcount was increased in support of our domestic and international customers and an increase in stock-based compensation related to a larger number of outstanding equity option grants.

**Interest and Other Income (Expense).** Interest and other income decreased during the nine months ended September 30, 2010 as compared to the same period in 2009 as a result of the Company having a larger average investable cash balance in 2010 after our equity raise in December 2009 and a non-recurring cost of \$88,000 to settle a vendor dispute that was recorded in the second quarter of 2009.

**Loss from Non-Consolidated Joint Venture.** A loss of \$4,000 was recorded in the nine month period ended September 30, 2009, reflecting the pro-rata share of gains/losses attributable to the dissolution of the joint venture and the forty percent investment interest in the Hyundai-Enova Innovative Technology Center ( ITC ). The joint venture partners, Hyundai Heavy Industries, Enova and ITC, mutually agreed to the dissolution of ITC, which was completed on April 6, 2009. No such gains or losses were realized during the three or nine months ended September 30, 2010.

**Net Loss.** The increase in the net loss for both the three and nine months ended September 30, 2010 compared to the same period in 2009 was mainly due to increase in R&D and S, G & A costs incurred in support of our strategic initiatives. Additionally, the net loss per share for the nine months ended September 30, 2010 compared to the same period in 2009 decreased due to the increase in the number of shares outstanding following our equity issuance in December 2009.

**Comparability of Quarterly Results.** Our quarterly results have fluctuated in the past and we believe they will continue to do so in the future. Certain factors that could affect our quarterly operating results are described in Part I, Item 1A-Risk Factors contained in our Form 10-K for 2009. Due to these and other factors, we believe that quarter-to-quarter comparisons of our results of operations are not meaningful indicators of future performance.

**LIQUIDITY AND CAPITAL RESOURCES**

We have experienced cash flow shortages due to operating losses primarily attributable to research and development, marketing and other general and administrative costs associated with our strategic plan as an international developer and supplier of electric drive and power management systems and components. Cash flows from operations have not been sufficient to meet our obligations. Therefore, we have had to raise funds through several financing transactions. We expect that the extent of our capital needs will phase out once we reach a breakeven volume in sales or develop and/or acquire the capability to manufacture and sell our products profitably. Our operations during the nine months ended September 30, 2010 were financed by product sales as well as from working

capital reserves.

The Company has a secured revolving credit facility with a financial institution (the Credit Agreement ) for \$200,000 which

**Table of Contents**

expired on June 30, 2010 and was renewed on July 1, 2010 for a term of 3 years and 6 months for the same amount and credit terms. The Credit Agreement is secured by a \$200,000 certificate of deposit ( CD ). The interest rate is the certificate of deposit rate plus 1.25% with interest payable monthly and the principal due at maturity. As of September 30, 2010, the renewed Credit Agreement was fully drawn as the financial institution has issued a \$200,000 irrevocable letter of credit in favor of our landlord, Sunshine Distribution LP, with respect to the lease of the Company's new corporate headquarters at 1560 West 190th Street, Torrance, California.

Net cash used in operating activities was \$3,308,000 for the nine months ended September 30, 2010, an increase of \$307,000 compared to \$3,001,000 for the nine months ended September 30, 2009. The increase in 2010 was primarily due to a realization of revenue associated with a decrease in the deferred revenue liability and a decrease in inventory and inventory reserve charge. Non-cash items include expense for stock-based compensation, depreciation and amortization, and issuance of common stock for employee services. Stock compensation to our directors was changed effective in 2010 from the issuance of common stock to the issuance of stock options. This resulted in a decrease in the issuance of common stock for director services from \$135,000 to \$0 and an increase in stock options expense from \$329,000 to \$428,000 in the first nine months of 2010 compared to the first nine months of 2009. We continued to conserve cash resources by maintaining our reduced employee headcount and restrictions on administration and operating expenditures. As of September 30, 2010, the Company had \$9,478,000 of cash and cash equivalents.

Net cash used in investing activities for capital expenditures was \$277,000 for the first nine months of 2010 compared to net cash provided of \$1,826,000 for the first nine months of 2009. In 2009, in conjunction with the reduction of our credit facility, we redeemed a certificate of deposit for \$2,000,000 for use in operating activities and renewed the certificate of deposit at a reduced amount of \$200,000.

Net cash used in financing activities totaled \$15,000 for the first nine months of 2010, compared to net cash used in financing activities of \$50,000 for the first nine months of 2009. This decrease was attributed to proceeds from the exercise of stock options and lower payments on notes payable in the first nine months of 2010 compared to the same period in 2009.

As of September 30, 2010, net accounts receivable was \$1,275,000, a 12% decrease from the balance at December 31, 2009 of \$1,442,000. The decrease in the receivable balance was primarily due to our collection of receivables from customers during the third quarter of 2010 and a decrease in sales in the third quarter of 2010 compared to the same period in 2009.

Inventory decreased by \$1,096,000 when comparing the balances at September 30, 2010 and December 31, 2009, which represents a 20% decrease in the inventory balance between the two dates. The decrease resulted from net inventory activity including receipts totaling approximately \$2,026,000 and normal consumption of approximately \$3,122,000, net of write-offs, due to sales and R&D activities during the first nine months of 2010.

Prepaid expenses and other current assets increased by a net \$88,000, or 33%, to \$351,000 at September 30, 2010 from the December 31, 2009 balance of \$263,000. The increase was due to a deposit of \$179,000 made on a purchase order to Hyundai Heavy Industries for electric motors with deliveries expected in the fourth quarter of 2010.

Long term accounts receivable increased to \$215,000 at September 30, 2010 compared to \$0 at December 31, 2009. The Company agreed to defer collection of accounts receivable as requested by a customer for the term of the Company's warranty guarantee. The Company has remedied all past and current warranty claims and anticipates full collection of the receivable.

Property and equipment decreased by \$103,000, net of depreciation, at September 30, 2010, when compared to the December 31, 2009 balance of \$1,363,000. In the first nine months of 2010, the Company recognized depreciation expense of \$406,000 and recorded additions to fixed assets totaling \$277,000.

Accounts payable increased in the first nine months of 2010 by \$1,000 to \$416,000 from \$415,000 at December 31, 2009. The increase is considered immaterial.

Deferred revenues decreased by \$303,000 to a balance of \$54,000 at September 30, 2010 compared to a \$357,000 balance at December 31, 2009. This balance is anticipated to be realized into revenue in the fourth quarter of 2010 and is associated with prepayment on purchase orders from several different customers.

Accrued payroll and related expenses increased by \$526,000, or 190%, to \$803,000 at September 30, 2010 compared to a balance of \$277,000 at December 31, 2009. The change is primarily due to the accrual of a

management estimate of 2010 employee incentive bonuses.



**Table of Contents**

Other accrued liabilities decreased by \$368,000, or 29%, to \$919,000 at September 30, 2010 from the balance of \$1,287,000 at December 31, 2009, primarily due to payments for accrued professional services and inventory, as well as a net decrease in the accrued warranty balance as costs for warranty repairs were greater than warranty accruals for sales during the nine months ended September 30, 2010.

Accrued interest payable was \$1,135,000 at September 30, 2010, an increase of 6% from the balance of \$1,074,000 at December 31, 2009. The increase is due to interest related to our debt instruments, primarily the secured note payable in the amount of \$1,238,000 to the Credit Managers Association of California.

Our ongoing operations and anticipated growth will require us to make necessary investments in human and production resources, regulatory compliance, as well as sales and marketing efforts. We anticipate that our current cash balance and projected cash inflow as mentioned in the Recent Development section above regarding our capital raise will be adequate to meet our working capital and capital expenditure needs for at least the next 12 months. If we require additional capital resources to grow our Company, we may seek to sell more equity securities. The sale of equity securities could result in dilution to our stockholders. We may not be able to obtain financing arrangements in amounts or on terms acceptable to us in the future. In the event we are unable to obtain additional financing when needed, we may be compelled to delay or curtail our plans to develop our business, which could have a material adverse effect on our operations, market position and competitiveness.

**Off-Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

None.

**ITEM 4. CONTROLS AND PROCEDURES****Evaluation of Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures which are designed to provide reasonable assurance that information required to be disclosed in the Company's periodic Securities and Exchange Commission (SEC) reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to its principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

As required by Rule 13a-15(b) under the Securities and Exchange Act of 1934, as amended, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures for the period covered by this report. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's internal control over disclosure controls and procedures was effective as of September 30, 2010.

**Changes in Internal Control Over Financial Reporting**

There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2010 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION****ITEM 1. Legal Proceedings**

We are subject to a number of lawsuits, investigations and disputes (some of which involve substantial amounts claimed) arising

**Table of Contents**

out of the conduct of our business, including matters relating to commercial transactions. We recognize a liability for any contingency that is probable of occurrence and reasonably estimable. We continually assess the likelihood of adverse outcomes in these matters, as well as potential ranges of probable losses (taking into consideration any insurance recoveries), based on a careful analysis of each matter with the assistance of outside legal counsel and, if applicable, other experts.

Given the uncertainty inherent in litigation, we do not believe it is possible to develop estimates of the range of reasonably possible loss in excess of current accruals for these matters. Considering our past experience and existing accruals, we do not expect the outcome of these matters, either individually or in the aggregate, to have a material adverse effect on our consolidated financial position. Because most contingencies are resolved over long periods of time, potential liabilities are subject to change due to new developments, changes in settlement strategy or the impact of evidentiary requirements, which could cause us to pay damage awards or settlements (or become subject to equitable remedies) that could have a material adverse effect on our results of operations or operating cash flows in the periods recognized or paid.

**ITEM 1A. Risk Factors**

There have been no other material changes from the risk factors as previously disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

**ITEM 2. Unregistered Sales of Equity and Use of Proceeds**

None.

**ITEM 3. Defaults upon Senior Securities**

None.

**ITEM 4. Removed and Reserved**

Not applicable.

**ITEM 5. Other Information**

None.

**ITEM 6. Exhibits**

a) Exhibits

31.1 Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act Of 2002.\*

31.2 Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*

32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.\*

\* - Filed herewith

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 12, 2010

ENOVA SYSTEMS, INC. (Registrant)

/s/ Jarett Fenton

By: Jarett Fenton, Chief Financial Officer

21

---

**Table of Contents**

EXHIBIT INDEX

31.1 Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act Of 2002.

31.2 Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.