

HUTTIG BUILDING PRODUCTS INC

Form 10-Q

October 28, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2010  
Commission file number 1-14982**

**HUTTIG BUILDING PRODUCTS, INC.  
(Exact name of registrant as specified in its charter)**

**Delaware  
(State or other jurisdiction of  
incorporation or organization)**

**43-0334550  
(I.R.S. Employer  
Identification No.)**

**555 Maryville University Drive  
Suite 400  
St. Louis, Missouri  
(Address of principal executive offices)**

**63141  
(Zip code)**

**(314) 216-2600  
(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated  
filer

Accelerated  
filer

Non-accelerated filer   
(Do not check if a smaller reporting  
company)

Smaller reporting  
company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

The number of shares of Common Stock outstanding on September 30, 2010 was 22,847,760 shares.



**PART I. FINANCIAL INFORMATION**

Item 1.	Financial Statements	
	<u>Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2010 and 2009 (unaudited)</u>	3
	<u>Condensed Consolidated Balance Sheets as of September 30, 2010 (unaudited), December 31, 2009 and September 30, 2009 (unaudited)</u>	4
	<u>Condensed Consolidated Statements of Cash Flows for the three and nine months ended September 30, 2010 and 2009 (unaudited)</u>	6
	<u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>	7
Item 2.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	10
Item 3.	<u>Quantitative and Qualitative Disclosures about Market Risk</u>	17
Item 4.	<u>Controls and Procedures</u>	17

**PART II. OTHER INFORMATION**

Item 1.	<u>Legal Proceedings</u>	17
Item 6.	<u>Exhibits</u>	18
	<u>Signatures</u>	19
	<u>Exhibit Index</u>	20
	<u>EX-31.1</u>	
	<u>EX-31.2</u>	
	<u>EX-32.1</u>	

**Table of Contents**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**UNAUDITED**

(In Millions, Except Share and Per Share Data)

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2010	2009	2010	2009
Net sales	\$ 127.2	\$ 131.4	\$ 364.6	\$ 351.3
Cost of sales	104.4	106.1	297.9	288.6
Gross margin	22.8	25.3	66.7	62.7
Operating expenses	26.6	25.9	78.6	81.5
Goodwill impairment				1.0
Gain on disposal of capital assets		(0.1)		(0.9)
Operating loss	(3.8)	(0.5)	(11.9)	(18.9)
Interest expense, net	0.7	0.4	1.5	1.2
Loss from continuing operations before income taxes	(4.5)	(0.9)	(13.4)	(20.1)
(Benefit) provision for income taxes	(0.1)	0.1	(0.1)	0.5
Loss from continuing operations	(4.4)	(1.0)	(13.3)	(20.6)
(Loss) income from discontinued operations, net of taxes	(0.1)	(0.1)	0.7	(0.8)
Net loss	\$ (4.5)	\$ (1.1)	\$ (12.6)	\$ (21.4)
Net loss from continuing operations per share basic and diluted	\$ (0.20)	\$ (0.05)	\$ (0.62)	\$ (0.97)
Net (loss) income from discontinued operations per share basic and diluted	(0.01)		0.03	(0.04)
Net loss per share basic and diluted	\$ (0.21)	\$ (0.05)	\$ (0.59)	\$ (1.01)
Weighted average shares outstanding:				
Basic shares outstanding continuing and discontinued operations	21,592,927	21,213,447	21,529,460	21,182,277
Diluted shares outstanding continuing operations	21,592,927	21,213,447	21,529,460	21,182,277
Diluted shares outstanding discontinued operations	21,592,927	21,213,447	22,152,081	21,182,277

*See notes to unaudited condensed consolidated financial statements*

**Table of Contents**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In Millions)

	September 30, 2010 (unaudited)	December 31, 2009	September 30, 2009 (unaudited)
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and equivalents	\$ 1.1	\$ 1.3	\$ 1.6
Trade accounts receivable	51.3	41.8	49.5
Inventories	53.7	45.1	47.0
Other current assets	3.1	7.8	3.5
Total current assets	109.2	96.0	101.6
<b>PROPERTY, PLANT AND EQUIPMENT</b>			
Land	5.4	5.6	5.6
Building and improvements	24.7	29.2	29.3
Machinery and equipment	29.1	28.4	28.6
Gross property, plant and equipment	59.2	63.2	63.5
Less accumulated depreciation	40.0	42.3	41.7
Property, plant and equipment, net	19.2	20.9	21.8
<b>OTHER ASSETS:</b>			
Goodwill	8.6	8.6	8.6
Other	3.1	2.5	2.8
Deferred income taxes	7.8	8.2	8.1
Total other assets	19.5	19.3	19.5
<b>TOTAL ASSETS</b>	<b>\$ 147.9</b>	<b>\$ 136.2</b>	<b>\$ 142.9</b>

*See notes to unaudited condensed consolidated financial statements*

**Table of Contents**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In Millions, Except Share and Per Share Data)

	September 30, 2010 (unaudited)	December 31, 2009	September 30, 2009 (unaudited)
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>			
<b>CURRENT LIABILITIES:</b>			
Current maturities of long-term debt	\$ 0.2	\$ 0.6	\$ 0.1
Trade accounts payable	32.9	25.9	36.2
Deferred income taxes	7.8	8.2	7.6
Accrued compensation	3.3	1.6	2.5
Other accrued liabilities	12.2	12.4	12.6
Total current liabilities	56.4	48.7	59.0
<b>NON-CURRENT LIABILITIES:</b>			
Long-term debt, less current maturities	51.1	34.8	31.4
Other non-current liabilities	1.6	2.0	2.9
Total non-current liabilities	52.7	36.8	34.3
<b>SHAREHOLDERS EQUITY</b>			
Preferred shares; \$.01 par (5,000,000 shares authorized)			
Common shares; \$.01 par (50,000,000 shares authorized: 22,847,760; 22,088,509 and 22,093,088 shares issued at September 30, 2010, December 31, 2009 and September 30, 2009, respectively)	0.2	0.2	0.2
Additional paid-in capital	38.9	38.2	38.0
Retained (deficit) earnings	(0.3)	12.3	11.4
Total shareholders equity	38.8	50.7	49.6
<b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>	<b>\$ 147.9</b>	<b>\$ 136.2</b>	<b>\$ 142.9</b>

*See notes to unaudited condensed consolidated financial statements*

**Table of Contents**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**UNAUDITED**  
(In Millions)

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
<b>Cash Flows From Operating Activities:</b>				
Net loss	\$ (4.5)	\$ (1.1)	\$ (12.6)	\$ (21.4)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:				
Net loss (income) from discontinued operations	0.1	0.1	(0.7)	0.8
Depreciation and amortization	1.1	0.9	3.0	3.2
Stock based compensation	0.2	0.2	0.6	0.7
Impairment of long-lived assets				1.2
Gain on disposal of capital assets		(0.1)		(0.9)
Other adjustments	(0.4)	0.2	(0.6)	1.3
Changes in operating assets and liabilities:				
Trade accounts receivable	6.3	(2.5)	(9.5)	(16.5)
Inventories	7.8	3.0	(8.6)	12.4
Trade accounts payable	(10.6)	(2.6)	7.0	12.7
Other	2.0	0.3	6.3	(2.8)
<b>Total cash provided by (used in) operating activities</b>	<b>2.0</b>	<b>(1.6)</b>	<b>(15.1)</b>	<b>(9.3)</b>
<b>Cash Flows From Investing Activities:</b>				
Capital expenditures	(0.2)	(0.2)	(0.7)	(0.7)
Proceeds from disposition of capital assets		0.1	1.3	1.4
<b>Total cash provided by (used in) investing activities</b>	<b>(0.2)</b>	<b>(0.1)</b>	<b>0.6</b>	<b>0.7</b>
<b>Cash Flows From Financing Activities:</b>				
(Payments) borrowings of debt, net	(2.5)	(0.9)	14.4	7.4
Debt issuance costs	(0.1)		(0.1)	
<b>Total cash (used in) provided by financing activities</b>	<b>(2.6)</b>	<b>(0.9)</b>	<b>14.3</b>	<b>7.4</b>
Net decrease in cash and equivalents	(0.8)	(2.6)	(0.2)	(1.2)
Cash and equivalents, beginning of period	1.9	4.2	1.3	2.8
<b>Cash and equivalents, end of period</b>	<b>\$ 1.1</b>	<b>\$ 1.6</b>	<b>\$ 1.1</b>	<b>\$ 1.6</b>
<b>Supplemental Disclosure of Cash Flow Information:</b>				
Interest paid	\$ 0.4	\$ 0.3	\$ 1.0	\$ 1.1
Income taxes refunded		0.6	3.0	0.6
Capital lease obligations financed			0.2	
Debt issuance costs financed	1.2		1.2	





**Table of Contents**

**HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**1. BASIS OF PRESENTATION**

The unaudited interim condensed consolidated financial statements of Huttig Building Products, Inc. (the Company or Huttig) were prepared in accordance with U.S. generally accepted accounting principles and reflect all adjustments (including normal recurring accruals) which, in the opinion of management, are considered necessary for the fair presentation of the results for the periods presented. These statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2009.

The condensed consolidated results of operations and resulting cash flows for the interim periods presented are not necessarily indicative of the results that might be expected for the full year. Due to the seasonal nature of Huttig's business, operating profitability is usually lower in the Company's first and fourth quarters than in the second and third quarters.

**2. COMPREHENSIVE INCOME**

Comprehensive income refers to net income adjusted by gains and losses that in conformity with U.S. GAAP are excluded from net income. Other comprehensive items are amounts that are included in stockholders' equity in the condensed consolidated balance sheets. Comprehensive net loss is equal to net loss, respectively, for all periods presented.

**3. DEBT**

Debt consisted of the following (in millions):

	September 30, 2010	December 31, 2009	September 30, 2009
Revolving credit facility	\$ 50.9	\$ 34.6	\$ 31.2
Other obligations	0.4	0.8	0.3
Total debt	51.3	35.4	31.5
Less current portion	0.2	0.6	0.1
Long-term debt	\$ 51.1	\$ 34.8	\$ 31.4

**Credit Agreement** On September 3, 2010, the Company amended and restated its existing credit agreement. The amended and restated credit agreement establishes a four-year, \$120.0 million, asset based senior secured revolving credit facility (credit facility). Among other things, the credit facility increases the applicable interest rate margins and reduces the threshold of excess availability before the fixed charge coverage ratio must be tested from \$25.0 million to a range of \$10.0 million to \$15.0 million depending on the Company's borrowing base as defined in the agreement. In addition, the fixed charge cover ratio is reduced from 1.70:1.00 to 1.25:1.00. Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. The real estate component of the borrowing base amortizes monthly over ten years on a straight-line basis. The Company must also pay an unused commitment fee in the range of 0.30% to 0.375% per annum. The entire unpaid balance under the credit facility is due and payable on September 3, 2014, the maturity date of the credit agreement. The Company incurred \$1.3 million in debt issuance costs associated with the credit facility which is included in other assets-other and amortized over the term of the new arrangement.

At September 30, 2010, under the credit facility, the Company had revolving credit borrowings of \$50.9 million outstanding at a weighted average interest rate of 2.82%, letters of credit outstanding totaling \$6.4 million, primarily for health and workers' compensation insurance, and \$35.0 million of additional committed borrowing capacity. In addition, the Company had \$0.4 million of capital lease and other obligations outstanding at September 30, 2010.

The borrowings under the credit facility are collateralized by substantially all of the Company's assets and are subject to certain operating limitations applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions, dispositions of assets, cash dividends and transactions with affiliates. The sole financial covenant in the credit facility consists of the aforementioned fixed charge coverage ratio to be tested only when

**Table of Contents**

excess borrowing availability is less than \$10.0 million to \$15.0 million, as applicable, and on a pro forma basis prior to consummation of certain significant business transactions outside the Company's ordinary course of business.

The Company believes that cash generated from its operations and funds available under the credit facility will provide sufficient funds to meet its currently anticipated short-term and long-term liquidity and capital expenditure requirements. In the first nine months of 2010, the minimum fixed charge coverage ratio was not required to be tested as excess borrowing availability was greater than the minimum threshold. However, if availability would have fallen below that threshold, the Company would not have met the minimum fixed charge coverage ratio, and the Company believes it would not have achieved sufficient financial results necessary to satisfy this covenant if it were required to be tested. If the Company was unable to maintain excess borrowing availability of more than the applicable amount in the range of \$10.0 million to \$15.0 million and was also unable to comply with this financial covenant, its lenders would have the right, but not the obligation, to terminate the loan commitments and accelerate the repayment of the entire amount outstanding under the credit facility. The lenders could also foreclose on the Company's assets that secure the credit facility. In that event, the Company would be forced to seek alternative sources of financing, which may not be available on terms acceptable to it, or at all.

**4. CONTINGENCIES**

The Company carries insurance policies on insurable risks with coverage and other terms that it believes to be appropriate. The Company generally has self-insured retention limits and has obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued for when it is probable that future costs will be incurred and can be reasonably estimated.

In 1995, Huttig was identified as a potentially responsible party in connection with the clean up of contamination at a formerly owned property in Montana that was used for the manufacture of wood windows. Huttig is voluntarily remediating this property under the oversight of and in cooperation with the Montana Department of Environmental Quality ( Montana DEQ ) and is complying with a 1995 unilateral administrative order of the Montana DEQ to complete a remedial investigation and feasibility study. The remedial investigation was completed and approved in 1998 by the Montana DEQ, which has issued its final risk assessment of this property. In March 2003, the Montana DEQ approved Huttig's work plan for conducting a feasibility study to evaluate alternatives for cleanup. In July 2004, the Company submitted the feasibility study report, which evaluated several potential remedies, including continuation and enhancement of remedial measures already in place and operating. Huttig also submitted plans for testing a newer technology that could effectively remediate the site. The Montana DEQ approved these plans and a pilot test of the remediation technology was completed in July 2007. The Montana DEQ is in the process of reviewing the results of the pilot test. After evaluating the results of the pilot test, the Montana DEQ will comment on the feasibility study report and its recommended remedy, and then will select a final remedy, publish a record of decision and negotiate with Huttig for an administrative order of consent on the implementation of the final remedy. Huttig spent less than \$0.3 million on remediation costs at this site during each of the nine months ended September 30, 2010 and 2009. The annual level of future remediation expenditures is difficult to estimate because of the uncertainty relating to the final remedy to be selected by the Montana DEQ. As of September 30, 2010, the Company has accrued \$0.7 million in Other non-current liabilities for future costs of remediating this site, which management believes represents a reasonable estimate, based on current facts and circumstances, of the currently expected costs of remediation. Until the Montana DEQ selects a final remedy, however, management cannot estimate the top of the range of loss or cost to Huttig of the final remediation order.

In addition, some of the Company's current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which it, among others, could be held responsible. The Company currently believes that there are no material environmental liabilities at any of its distribution center locations.

The Company accrues expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which the Company has made accruals include environmental, product liability and other legal matters. It is possible, however, that future results of operations for any particular quarter or annual period and the Company's financial condition could be

materially affected by changes in assumptions or other circumstances related to these matters.

**Table of Contents**

**5. BASIC AND DILUTED SHARES**

For the three and nine months ended September 30, 2010 and 2009, all outstanding stock options and all non-vested restricted shares/units were anti-dilutive and, therefore, were not included in the computations of diluted income per share amounts for continuing operations; however, in certain periods when dilutive, they were included for discontinued operations. At September 30, 2010, the Company had 264,625 stock options and an aggregate of 1,420,157 shares of restricted stock and restricted stock units outstanding.

**6. BRANCH CLOSURES AND OTHER SEVERANCE**

Branch closure charges of \$0.3 million were recorded in the first nine months of 2010 for previously closed branches. In the first nine months of 2009, the Company recorded a \$0.9 million LIFO liquidation adjustment, which was partially offset by a \$0.6 million net write down of inventory. The net result of \$0.3 million is included in Cost of sales. Additionally the Company recorded a \$1.4 million charge in the first nine months of 2009, primarily from lease termination and severance costs for closed branches which is included in Operating Expenses.

The Company had \$0.9 million, \$0.9 million and \$1.1 million in accruals related to severance and remaining building lease obligations that will be paid out over the terms of the various leases at closed facilities through 2015 recorded in the caption Accrued compensation and Other accrued liabilities on its condensed consolidated balance sheets at September 30, 2010, December 31, 2009 and September 30, 2009, respectively.

**7. INCOME TAXES**

Huttig recognized income tax benefit of \$0.1 million in the first nine months of 2010 and income tax expense of \$0.5 million in the first nine months of 2009. The Company has gross deferred tax assets of \$33.0 million and a valuation allowance of \$24.2 million netting to deferred tax assets of \$8.8 million at September 30, 2010. After classifying \$1.0 million of short-term deferred tax assets with short-term deferred tax liabilities, the Company has current net deferred tax liabilities of \$7.8 million as well as long term deferred tax assets of \$7.8 million at September 30, 2010. The Company expects its deferred tax liabilities to be settled with utilization of its deferred tax assets. The deferred tax liabilities enable the Company to partially utilize the deferred tax assets at September 30, 2010 and the balance of the deferred tax assets are covered by the Company's valuation allowance. The Company is not relying on future pre-tax income at September 30, 2010 to support the utilization of the deferred tax assets.

**8. STOCK-BASED EMPLOYEE COMPENSATION**

The Company recognized \$0.6 million and \$0.7 million in non-cash stock-based compensation in the nine months ended September 30, 2010 and 2009, respectively. During the first nine months of 2010, the Company granted an aggregate of 966,250 shares of restricted stock and restricted stock units at a combined weighted average fair market value of \$0.70 per share under its 2005 Executive Incentive Compensation Plan and 2005 Non-Employee Directors Restricted Stock Plan. The restricted shares (913,750) vest in three equal installments on the first, second and third anniversaries of the respective grant dates. The restricted stock units (52,500) vest on the date of the 2011 annual meeting. The unearned compensation expense is being amortized into expense on a straight-line basis over the requisite service period for the entire award. As of September 30, 2010 and 2009, the total compensation expense not yet recognized related to all outstanding restricted stock/unit awards was approximately \$0.8 million and \$1.1 million, respectively.

**Table of Contents****ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Overview**

Huttig is a distributor of a broad array of building material products used principally in new residential construction, home improvement, and remodeling and repair projects. We distribute our products through 27 distribution centers serving 41 states and sell primarily to building materials dealers, national buying groups, home centers and industrial users, including makers of manufactured homes.

The following table sets forth our sales from continuing operations, by product classification as a percentage of total sales:

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Millwork(1)	46%	42%	47%	44%
General Building Products(2)	43%	49%	42%	47%
Wood Products(3)	11%	9%	11%	9%
Total Net Product Sales	100%	100%	100%	100%

(1) Millwork includes exterior and interior doors, pre-hung door units, windows, patio doors, mouldings, frames, stair parts and columns.

(2) General building products include composite decking, connectors, fasteners, housewrap, roofing products, insulation and other miscellaneous building products.

(3)

Wood products include engineered wood products and other wood products, such as lumber and panels.

### **Industry Conditions**

The prolonged downturn in the residential construction market has become one of the most severe housing downturns in U.S. history with significant challenges remaining for the U.S. economy. Our sales depend heavily on the strength of local and national new residential construction, as well as the home improvement and remodeling markets.

Beginning in 2006, our results of operations have been adversely affected by the severe downturn in new housing activity in the United States. While we expect the severe downturn in new residential construction to continue to adversely affect our operating results for the remainder of 2010 and into 2011, the decline in annualized housing starts appears to have leveled off the past several quarters. Total housing starts increased modestly during the first nine months of 2010 as compared to 2009, though third quarter starts were lower than prior year as we believe they were negatively impacted by the expiration of the home buyer tax credit on April 30, 2010.

In reaction to the housing downturn, the Company has been restructuring its operations since the second quarter of 2006. Since then, the Company closed, consolidated or sold 20 distribution centers. Additionally, the Company reduced its workforce by approximately 1,200, with less than 1,000 employees at September 30, 2010. We continue to review our operating expenses and implement cost savings actions. We believe that through our aggressive restructuring and cost control activities, we have mitigated the impact of the severe downturn in the housing market while providing a more scalable cost structure to support future growth opportunities.

Various factors historically have caused our results of operations to fluctuate from period to period. These factors include levels of construction, home improvement and remodeling activity, weather, prices of commodity wood and steel products, interest rates, competitive pressures, availability of credit and other local, regional, national and economic conditions. Many of these factors are cyclical or seasonal in nature. We anticipate that further fluctuations in operating results from period to period will continue in the future. Our first quarter and fourth quarter are generally adversely affected by winter weather patterns in the Midwest, Northeast and Northwest, which typically result in seasonal decreases in levels of construction activity in these areas. Because much of our overhead and expenses remain relatively fixed throughout the year, our operating profits tend to be lower during the first and fourth quarters. We believe we have the product offerings, warehouse and support facilities, personnel, systems infrastructure and financial and competitive resources necessary for continued business success. Our future revenues, costs and profitability, however,



**Table of Contents**

are all likely to be influenced by a number of risks and uncertainties, including those discussed under Cautionary Statement below.

**Critical Accounting Policies**

We prepare our condensed consolidated financial statements in accordance with U.S. generally accepted accounting principles, which require management to make estimates and assumptions. Management bases these estimates and assumptions on historical results and known trends as well as management forecasts. Actual results could differ from these estimates and assumptions. See our Annual Report on Form 10-K for the year ended December 31, 2009 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Critical Accounting Policies.

**Results of Operations**

**Three Months Ended September 30, 2010 Compared to Three Months Ended September 30, 2009**

Net sales from continuing operations were \$127.2 million in 2010, which is \$4.2 million, or approximately 3.2%, lower than in 2009. This decrease reflects ongoing challenges in the residential construction market including the impact of the expiration of the home buyer tax credit on April 30, 2010 which, we believe, pulled forward sales into the first half of the year.

Sales declined in building products but increased in all other product categories in 2010 from 2009. Millwork sales increased approximately 6% in 2010 to \$58.4 million. Building product sales decreased approximately 15% in 2010 to \$54.9 million. Wood products sales increased approximately 15% to \$13.9 million in 2010.

Gross margin decreased approximately 10% to \$22.8 million, or 17.9% of sales, in 2010 as compared to \$25.3 million, or 19.3% of sales, in 2009. The decrease in gross margin percentage in 2010 over 2009 was primarily due to the continued increased pricing pressure in the down housing market coupled with lower margins on certain wood commodity products. The pricing pressure is expected to continue for the remainder of 2010.

Operating expenses increased \$0.7 million to \$26.6 million, or 20.9% of sales, in 2010, compared to \$25.9 million, or 19.7% of sales, in 2009. Operating expenses increased primarily due to higher medical and fuel costs in 2010 compared to 2009, as well as severance charges, recorded in 2010.

Net interest expense was \$0.7 million in 2010, compared to \$0.4 million in 2009, primarily due to higher debt levels and a write-off of deferred finance charges of \$0.1 million in 2010.

We did not recognize a tax benefit from the additional net operating losses generated as we have fully reserved all net operating loss carry-forwards in 2010.

As a result of the foregoing factors, we incurred a loss from continuing operations of \$4.4 million in 2010 as compared to a loss from continuing operations of \$1.0 million in 2009.

**Nine Months Ended September 30, 2010 Compared to Nine Months Ended September 30, 2009**

Net sales from continuing operations were \$364.6 million in 2010, which is \$13.3 million, or approximately 3.8%, higher than in 2009. This increase reflects signs of stabilization in the U.S. housing market particularly in the first half of the year, spurred by the home buyer tax credit, which expired on April 30, 2010, coupled with a continued focus on the Company's sales initiatives.

Sales increased in our major product categories in 2010 from 2009 except building products. Millwork sales increased approximately 12% in 2010 to \$171.8 million. Building product sales decreased approximately 7% in 2010 to \$153.3 million. Wood products increased approximately 22% to \$39.5 million in 2010.

Gross margin increased approximately 6% to \$66.7 million, or 18.3% of sales, in 2010 as compared to \$62.7 million, or 17.8% of sales, in 2009. The increase in gross margin in 2010 over 2009 was primarily due to increased profitability in certain building material and wood products. In addition, the gross margin for the first nine months of 2009 reflects a benefit

**Table of Contents**

of a \$0.9 million LIFO liquidation adjustment due to branch closures, which was partially offset by a \$0.6 million net write down of inventory at closed branches. These items favorably impacted 2009 gross margin percentage by 0.1%. The 2010 and 2009 gross margins were negatively impacted by pricing pressure in the down housing market which is expected to continue for the remainder of 2010.

Operating expenses decreased \$2.9 million to \$78.6 million, or 21.6% of sales, in 2010, compared to \$81.5 million, or 23.2% of sales, in 2009. Operating expenses for the first nine months of 2010 and 2009 include \$0.4 million and \$1.4 million of charges related to cost reduction actions, respectively. Excluding these charges, operating expenses decreased by \$2.0 million in 2010, primarily due to lower employee headcount and a lower cost structure resulting from restructuring activities and continued cost control efforts partially offset by higher variable costs due to increased sales volume in 2010 compared to 2009.

During the first nine months of 2009, we determined that based on a further decline in actual and forecasted operating results at certain of our reporting units, an interim test for goodwill impairment was necessary for the impacted units. In determining if there was impairment, we first compared the fair value of the reporting unit (calculated by discounting projected cash flows and earnings multiples) to the carrying value. Because the carrying value of certain reporting units exceeded the fair value, we allocated the fair value to the assets and liabilities of the units and determined that the fair value of the implied goodwill was lower than what was recorded. Accordingly, a goodwill impairment charge of \$1.0 million was recorded for these reporting units in the Condensed Consolidated Statements of Operations. A prolonged continuation of the current downturn and any future unanticipated downturns in the markets we serve could result in further goodwill impairment charges in future periods.

Net interest expense in 2010 was \$1.5 million, compared to \$1.2 million in 2009, primarily due to increased borrowing levels and a write-off of deferred finance costs of \$0.1 million in 2010.

We did not recognize a tax benefit from the additional net operating losses generated as we have fully reserved all net operating loss carry-forwards in 2010 and recorded a \$0.1 million tax benefit. In 2009, we recorded tax expense of \$0.5 million.

As a result of the foregoing factors, we incurred a loss from continuing operations of \$13.3 million in 2010 as compared to a loss from continuing operations of \$20.6 million in 2009.

**Discontinued Operations**

We recorded a \$0.7 million after tax gain from discontinued operations primarily related to sale of a facility in the first quarter of 2010, compared to a \$0.8 million after tax loss for a note receivable impairment and environmental and litigation expenses associated with previously reported discontinued operations in the first nine months of 2009.

**Liquidity and Capital Resources**

We depend on cash flow from operations and funds available under our revolving credit facility to finance seasonal working capital needs, capital expenditures and any acquisitions that we may undertake. Our working capital requirements are generally greatest in the second and third quarters, which reflect the seasonal nature of our business. The second and third quarters are also typically our strongest operating quarters, largely due to more favorable weather throughout many of our markets compared to the first and fourth quarters. We typically generate cash from working capital reductions in the fourth quarter of the year and build working capital during the first quarter in preparation for our second and third quarters. We also maintain significant inventories to meet rapid delivery requirements of our customers and to enable us to obtain favorable pricing, delivery and service terms with our suppliers. At September 30, 2010, December 31, 2009 and September 30, 2009, inventories constituted approximately 36%, 33% and 33% of our total assets, respectively. We also closely monitor operating expenses and inventory levels during seasonally affected periods and, to the extent possible, manage variable operating costs to minimize seasonal effects on our profitability.

**Operations.** Cash used in operating activities increased by \$5.8 million to \$15.1 million in the first nine months of 2010, compared to a usage of \$9.3 million in the first nine months of 2009. In 2010, our net loss decreased \$8.8 million compared to 2009. Accounts receivable increased by \$9.5 million during 2010, compared to an increase of \$16.5 million a year ago. Days sales outstanding ( DSO ) increased to 36.8 days at September 30, 2010 from 34.4 days at September 30, 2009 based on annualized third quarter sales and quarter end accounts receivable balances for the respective periods. Management does



**Table of Contents**

not believe the increase in DSO is indicative of significant increased credit risk. Inventory increased by \$8.6 million in 2010 compared to a decrease of \$12.4 million in 2009. Our inventory turns decreased to 7.3 turns in 2010 from 8.8 turns in 2009 based on annualized third quarter costs of goods sold and average inventory balances for the respective quarters. Management has made a concerted effort to reduce inventory carrying levels without reducing the range of products offered or service levels to our customers during this prolonged decline in the U.S. housing market. The increase in inventories in 2010 represents normal seasonal build whereas in 2009 we were able to reduce inventories throughout the nine months of the year. Accounts payable increased by \$7.0 million during 2010, compared to a \$12.7 million increase in the year ago period. The change is primarily a result of a slowdown in inventory purchases in the third quarter of 2010 as compared to 2009. Days payable outstanding decreased to 28.8 days at September 30, 2010 from 31.1 days at September 30, 2009 based on annualized third quarter costs of goods sold and quarter end accounts payable balances for the respective periods. The Company also received a \$3.1 million Federal income tax refund in 2010.

In March 2010, the Patient Protection and Affordable Care Act and the Health Care and Education Act of 2010 became law. We are currently evaluating the impact, if any, on our future operating results.

**Investing.** In the first nine months of 2010 and 2009, net cash provided from investing activities was \$0.6 million and \$0.7 million, respectively. In 2010 and 2009, the Company received proceeds of \$1.3 million and \$1.4 million, respectively, from the sale of capital assets, primarily the sale of real estate from previously closed facilities. The \$1.3 million proceeds received in 2010 related to assets sold from discontinued operations. The Company invested \$0.7 million in machinery and equipment at various locations in 2010 and 2009.

**Financing.** Cash provided from financing activities of \$14.3 million in the first nine months of 2010 and \$7.4 million in the first nine months of 2009 reflects net debt borrowings from our credit facility in each period.

**Credit Agreement.** On September 30, 2010, we amended and restated our existing credit agreement. The amended and restated credit agreement establishes a four-year, \$120.0 million, asset based senior secured revolving credit facility ( credit facility ). Among other things, our amended credit facility increases the applicable interest rate margins and reduces the threshold of excess availability before the fixed charge coverage ratio must be tested from \$25.0 million to a range of \$10.0 million to \$15.0 million depending on our borrowing base as defined in the agreement. In addition, the fixed charge coverage ratio is reduced from 1.70:1.00 to 1.25:1.00. Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. We must also pay an unused commitment fee in the range of 0.30% to 0.375% per annum. The entire unpaid balance under the credit facility is due and payable on September 3, 2014, the maturity date of the credit agreement. We incurred \$1.3 million in debt issuance costs associated with the credit facility which is included in other assets-other and amortized over the term of the new arrangement.

At September 30, 2010, under the credit facility, we had revolving credit borrowings of \$50.9 million outstanding at a weighted average interest rate of 2.82%, letters of credit outstanding totaling \$6.4 million, primarily for health and workers compensation insurance, and \$35.0 million of additional committed borrowing capacity. In addition, we had \$0.4 million of capital lease and other obligations outstanding at September 30, 2010.

The borrowings under the credit facility are collateralized by substantially all of our assets and are subject to certain operating limitations applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions, dispositions of assets, cash dividends and transactions with affiliates. The sole financial covenant in the credit facility consists of the aforementioned fixed charge coverage ratio to be tested only when excess borrowing availability is less than \$10.0 million to \$15.0 million, as applicable, and on a pro forma basis prior to consummation of certain significant business transactions outside our ordinary course of business.

We believe that cash generated from our operations and funds available under the credit facility will provide sufficient funds to meet our currently anticipated short-term and long-term liquidity and capital expenditure requirements. In the first nine months of 2010, the minimum fixed charged coverage ratio was not required to be tested as excess borrowing availability was greater than the minimum threshold. However, if availability would have fallen below that threshold, we believe we would not have achieved sufficient financial results necessary to satisfy this covenant if it were required to be tested. Under the amended and restated credit agreement, if we were unable to maintain excess borrowing availability of more than the applicable amount in the range of \$10.0 million to \$15.0 million, and was also

unable to comply with this financial covenant, our lenders would have the right, but not the obligation, to terminate the loan commitments and accelerate the repayment of the entire amount outstanding under the credit facility. The lenders could also foreclose on our assets that secure the credit

## **Table of Contents**

facility. In that event, we would be forced to seek alternative sources of financing, which may not be available on terms acceptable to it, or at all.

### **Off-Balance Sheet Arrangements**

In addition to funds available from operating cash flows and the credit facility as described above, we use operating leases as a principal off-balance sheet financing technique. Operating leases are employed as an alternative to purchasing certain property, plant and equipment. See our Annual Report on Form 10-K for the year ended December 31, 2009 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Commitments and Contingencies.

### **Contingencies**

We carry insurance policies on insurable risks with coverage and other terms that we believe to be appropriate. We generally have self-insured retention limits and have obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued for when it is probable that future costs will be incurred and can be reasonably estimated.

In 1995, we were identified as a potentially responsible party in connection with the clean up of contamination at a formerly owned property in Montana that was used for the manufacture of wood windows. We are voluntarily remediating this property under the oversight of and in cooperation with the Montana Department of Environmental Quality ( Montana DEQ ) and are complying with a 1995 unilateral administrative order of the Montana DEQ to complete a remedial investigation and feasibility study. The remedial investigation was completed and approved in 1998 by the Montana DEQ, which has issued its final risk assessment of this property. In March 2003, the Montana DEQ approved Huttig's work plan for conducting a feasibility study to evaluate alternatives for cleanup. In July 2004, we submitted the feasibility study report, which evaluated several potential remedies, including continuation and enhancement of remedial measures already in place and operating. Huttig also submitted plans for testing a newer technology that could effectively remediate the site. The Montana DEQ approved these plans and a pilot test of the remediation technology was completed in July 2007. The Montana DEQ is in the process of reviewing the results of the pilot test. After evaluating the results of the pilot test, the Montana DEQ will comment on the feasibility study report and its recommended remedy, and then will select a final remedy, publish a record of decision and negotiate with us for an administrative order of consent on the implementation of the final remedy. We spent less than \$0.3 million on remediation costs at this site during each of the nine months ended September 30, 2010 and 2009. The annual level of future remediation expenditures is difficult to estimate because of the uncertainty relating to the final remedy to be selected by the Montana DEQ. As of September 30, 2010, the Company has accrued \$0.7 million in

Other non-current liabilities for future costs of remediating this site, which management believes represents a reasonable estimate, based on current facts and circumstances, of the currently expected costs of remediation. Until the Montana DEQ selects a final remedy, however, management cannot estimate the top of the range of loss or cost to Huttig of the final remediation order.

In addition, some of our current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which it, among others, could be held responsible. We currently believe that there are no material environmental liabilities at any of its distribution center locations.

We accrue expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which we have made accruals include environmental, product liability and other legal matters. It is possible, however, that future results of operations for any particular quarter or annual period and our financial condition could be materially affected by changes in assumptions or other circumstances related to these matters.

### **Cautionary Statement**

Certain statements in this Quarterly Report on Form 10-Q contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including but not limited to statements regarding:

our belief that we will not achieve sufficient financial results to satisfy the financial covenant under our credit facility if it were required to be tested;

our belief that there are no material environmental liabilities at any of our distribution center locations;

**Table of Contents**

our expectation that the severe downturn in new residential construction will continue to adversely affect our operating results;  
our belief that the decline of housing starts is leveling;  
our expectation that the pricing pressure in the down housing market will continue through the remainder of 2010;  
our belief that cash generated from our operations and funds available under our credit facility will provide sufficient funds to meet our currently anticipated short-term liquidity and long-term liquidity and capital expenditure requirements;  
our belief that we have the product offerings, warehouse and support facilities, personnel, systems infrastructure and financial and competitive resources necessary for continued business success;  
our liquidity and exposure to market risk; and  
cyclical and seasonal trends.

The words or phrases will likely result, are expected to, will continue, is anticipated, estimate, project, believe, similar expressions identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

These statements present management's expectations, beliefs, plans and objectives regarding our future business and financial performance. These forward-looking statements are based on current projections, estimates, assumptions and judgments, and involve known and unknown risks and uncertainties. There are a number of factors that could cause our actual results to differ materially from those expressed or implied in the forward-looking statements. These factors include, but are not limited to, the following:

- the strength of the national and local new residential construction and home improvement and remodeling markets, which in turn depend on factors such as:
  - interest rates;
  - immigration patterns;
  - unemployment rates;
  - job and household formation;
  - household prices;
  - tax policy;
  - regional demographics;
  - employment levels;
  - availability of credit;
  - inventory levels of new and existing homes for sale;
  - prices of wood and steel-based products; and
  - consumer confidence;
- the level of competition in our industry;
- our relationships with suppliers of the products we distribute;



our ability to comply with availability requirements and the financial covenant under our revolving credit facility;

**Table of Contents**

the financial condition and credit worthiness of our customers;

fluctuation in prices of wood and steel-based products;

fuel cost;

cyclical and seasonal trends;

costs of complying with laws and regulations including environmental and recent healthcare reform, the effects of which on the Company remain under review;

our exposure to product liability claims;

our ability to attract and retain key personnel;

risk of losses associated with accidents;

costs of complying with federal and state transportation regulations, as well as fluctuations in the cost of fuel;  
and

accuracy of our assumptions underlying our projections of future taxable income, including available tax planning strategies.

We disclaim any obligation to publicly update or revise any of these forward-looking statements.

**Table of Contents**

**ITEM 3 QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We have exposure to market risk as it relates to effects of changes in interest rates. We had debt outstanding at September 30, 2010 under our credit facility of \$50.9 million.

All of our debt under our revolving credit facility accrues interest at a floating rate basis. If LIBOR had been different by an average of 1% for the nine months ended September 30, 2010, our interest expense and income before taxes would have changed by \$0.3 million. These amounts are determined by considering the impact of the hypothetical interest rates on our borrowing cost. This analysis does not consider the effects of any change in the overall economic activity that could exist in such an environment. Further, in the event of a change of such magnitude, management may take actions to further mitigate its exposure to the change. However, due to the uncertainty of the specific actions that would be taken and their possible effects, the sensitivity analysis assumes no changes in our financial structure. We are subject to periodic fluctuations in the price of wood, steel commodities, petrochemical-based products and fuel. Profitability is influenced by these changes as prices change between the time we buy and sell the wood, steel or petrochemical-based products. Profitability also is influenced by changes in prices for fuel. In addition, to the extent changes in interest rates affect the housing and remodeling market, we would be affected by such changes.

**ITEM 4 CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures** The Company, under the supervision and with the participation of our Disclosure Committee and management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities and Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective as of September 30, 2010.

**Changes in Internal Control of Financial Reporting** There have been no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**ITEM 1 LEGAL PROCEEDINGS**

See Note 4 Contingencies of the Notes to Condensed Consolidated Financial Statements (unaudited) in Item 1 for information on legal proceedings in which the Company is involved. See also Part I, Item 3- Legal Proceedings in the Company's Annual Report on Form 10-K for the year ended December 31, 2009.

**Table of Contents**

**ITEM 6 EXHIBITS**

**Exhibit**

**Number Description**

- 3.1 Restated Certificate of Incorporation of the Company (Incorporated by reference to Exhibit 3.1 to the Form 10 filed with the Securities and Exchange Commission on September 21, 1999).
- 3.2 Amended and Restated Bylaws of the Company (as of September 26, 2007) (Incorporated by reference to Exhibit 3.1 to the Form 8-K filed with the Securities and Exchange Commission on September 28, 2007).
- 10.1 Amended and Restated Revolving Credit Agreement dated as of September 3, 2010 among Huttig Building Products, Inc., Huttig, Inc., General Electric Capital Corporation, as agent, co-syndication agent and lender, Wells Fargo Capital Finance, LLC, as letter of credit issuer, co-collateral agent, co-syndication agent and lender and the other lenders signatory thereto from time to time (Incorporated by reference to Exhibit 10.1 to the Form 8-K filed with the Securities and Exchange Commission on September 10, 2010).
- 10.2\* Release of all claims fully executed on September 7, 2010 between Richard Baltz and Huttig Building Products, Inc. (Incorporated by reference to Exhibit 10.2 to the Form 8-K filed with the Securities and Exchange Commission on September 10, 2010).
- 31.1 Certification by Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification by Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.

\* Management  
plan or  
compensatory  
agreement

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HUTTIG BUILDING PRODUCTS, INC.

Date: October 28, 2010

*/s/ Jon P. Vrabely*

Jon P. Vrabely

President and Chief Executive Officer

(Principal Executive Officer)

HUTTIG BUILDING PRODUCTS, INC.

Date: October 28, 2010

*/s/ Philip W. Keipp*

Philip W. Keipp

Vice President and Chief Financial Officer

(Principal Financial and Accounting

Officer)

19

---

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Description</b>
31.1	Certification by Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification by Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification by Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.