

ONLINE RESOURCES CORP  
Form 10-K  
March 10, 2010

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2009**

**Commission file number 0-26123**

**ONLINE RESOURCES CORPORATION**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of  
incorporation or organization)*

**4795 Meadow Wood Lane**

**Chantilly, Virginia**

*(Address of principal executive offices)*

**52-1623052**

*(I.R.S. Employer  
Identification Number)*

**20151**

*(Zip code)*

**(703) 653-3100**

*(Registrant's telephone number, including area code)*

**Securities registered pursuant to Section 12(b) of the Act:**

**None**

**Securities registered pursuant to Section 12(g) of the Act:**

**Title of Each Class**

**Common Stock, \$0.0001 par value per share**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined by Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the registrant's voting and non-voting common stock held by non-affiliates of the registrant (without admitting that any person whose shares are not included in such calculation is an affiliate) computed by reference to \$6.24 as of the last business day of the registrant's most recently completed second fiscal quarter was \$187 million.

As of March 4, 2010, the registrant had 30,374,120 shares of common stock outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

The following documents (or parts thereof) are incorporated by reference into the following parts of this Form 10-K: Certain information required in Part III of this Annual Report on Form 10-K is incorporated from the Registrant's Proxy Statement for the 2010 Annual Meeting of Stockholders.

---

**ONLINE RESOURCES CORPORATION**

**ANNUAL REPORT ON FORM 10-K**

**TABLE OF CONTENTS**

	<b>Page</b>
<b>PART I</b>	
Item 1: Business Overview	4
Item 1A: Risk Factors	17
Item 2: Properties	27
Item 3: Legal Proceedings	27
Item 4: Submission of Matters to a Vote of Security Holders	27
<b>PART II</b>	
Item 5: Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	28
Item 6: Selected Consolidated Financial Data	28
Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations	29
Item 7A: Quantitative and Qualitative Disclosures About Market Risk	46
Item 8: Consolidated Financial Statements and Supplementary Data	48
	48
Item 9: Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	83
Item 9A: Controls and Procedures	83
Item 9B: Other Information	84
<b>PART III</b>	
Item 10: Directors and Executive Officers of the Company	85
Item 11: Executive Compensation	85
Item 12: Security Ownership of Certain Beneficial Owners and Management and Related Stockholders Matters	85
Item 13: Certain Relationships and Related Transactions	85
Item 14: Principal Accountant Fees and Services	85
<b>PART IV</b>	
Item 15: Exhibits and Financial Statement Schedules	86
Signatures	88

**SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

In addition to historical information, this Annual Report on Form 10-K contains forward-looking statements that involve risks and uncertainties. These statements relate to future events or our future financial performance. In some cases, you can identify forward-looking statements by terminology such as may, will, should, expect, anticipate, intend, plan, believe, estimate, potential, continue, the negative of these terms or other comparable terminology. Statements are only predictions. Actual events or results may differ materially from any forward-looking statement. In evaluating these statements, you should specifically consider various factors, including the risks outlined under Risk Factors in Item 1A. of Part I of this Annual Report on Form 10-K.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. We undertake no obligation to update publicly any forward-looking statements for any reason after the date of this Annual Report on Form 10-K.

## PART I

### Item 1. *Business Overview*

#### **Business Overview**

Online Resources provides outsourced, web- and phone-based financial technology services to financial institution, biller, card issuer and creditor clients to fulfill banking and payment services to their millions of consumer end-users. Through our award winning products and services, our customers enable their end-users to access and view their accounts online and perform various self-service functions including electronic bill payments and funds transfers, utilizing our unique, real-time debit architecture, ACH and other payment methods. We deliver our products and services to two primary vertical markets: Banking Services and e-Commerce Services.

*Banking Services:* For banks, credit unions and other depository financial institutions, we provide electronic bill payment and online banking services. Our electronic bill payment services provide customers a cost effective solution to process their transactions. Our online banking products include an integrated suite of web-based account presentation, payment, relationship management and professional services. Our solutions give our clients an enhanced experience for their users, the marketing processes to drive Internet channel adoption, and innovative products and services that help them maintain their competitive position. With Online Resources services, a financial institution's web site enables its business and consumer end-users to consolidate information from multiple accounts and make bill payments to billers, merchants, or individuals, via their financial institution's web site.

*e-Commerce Services:* For billers, card issuers and credit providers, we provide web- and phone-based account presentation, payment, relationship management and professional services. We enable consumer and business end-users to manage their account or make a payment to a single card issuer, credit provider or biller. For billers, we provide a full suite of payment options, including consolidation of incoming payments made by credit cards, signature debit cards, ACH and PIN-less debit via multiple access points such as online, interactive voice response, or IVR, and call center customer service representatives. The suite also includes bill presentment, convenience payments, flexible payment scheduling and other advanced payment and collection services.

Many of the bill payment services we offer to both our Banking and e-Commerce customers use our proprietary payments gateway, which leverages the nation's real-time electronic funds transfer, also known as EFT, infrastructure. By debiting end-users' accounts in real-time, we are able to improve the speed, cost and certainty of payments, while eliminating the risk that bills will be paid against insufficient funds.

We currently derive approximately 80% of our revenues from payments, which includes our on-line banking products, and 20% from other services. These other services include relationship management services to assist our customers in delivering a favorable user experience and drive a profitable and competitive online channel. In addition, these other services include professional services, including software solutions, which enable various deployment options, a broad range of customization and other value-added services.

We believe our domain expertise fulfills the large and growing need among both smaller financial services providers, who lack the internal resources to build and operate web-based financial services, and larger providers and billers, who choose to outsource niche solutions in order to use their internal resources elsewhere. We also believe that, because our business requires significant infrastructure along with a high degree of flexibility, real-time solutions, and

the ability to integrate financial information and transaction processing with a low tolerance for error, we provide a unique and differentiated service offering.

We are headquartered in Chantilly, Virginia. We also maintain operations facilities in Princeton, New Jersey, Parsippany, New Jersey, Woodland Hills, California, Columbus, Ohio and Pleasanton, California and an additional data center facility in Newark, New Jersey. We were incorporated in Delaware in 1989.

## Our Industry

The Internet continues to grow in importance as an account presentation and payments channel for consumers and businesses, driven in part by the 24 hours a day, seven days a week access to financial services that it makes available. Offering services through this channel, as well as mobile and phone channels, allows financial services providers and billers to enhance their competitive positions and gain market share by retaining their existing end-users, aggressively attracting new ones and expanding the end-user relationship. As referenced in its July, 2009 report, *US Online Banking: Forecast, 2009 to 2014*, Forrester Research, a technology research and advisory firm, supported this growth proposition for the bank and credit union market when it estimated that the number of U.S. households banking online will grow from 53.8 million in 2009 to 66.1 million in 2014. Further, Forrester Research predicts that 65.9 million households will pay bills online in 2014, up from 48.3 million at the end of 2009, according to its October 2009 report, *US Online Bill Payment Forecast: 2009 To 2014*.

Financial services providers understand that access to their services through the Internet increases profitability. The advantages provided by a web-based channel include the opportunity to offer financial services to targeted audiences while reducing or eliminating workload, paper and other back office expenses associated with traditional distribution channels. Two landmark studies support this point, which remains the cornerstone business case for supporting this channel:

The Boston Consulting Group, a financial research and advisory firm, found in 2003 that online bill payment customers of depository financial institutions were up to 40 percent more profitable at the end of a 12-month period compared to those customers who did not pay bills online, because the online bill payment customers:

generate significantly higher revenues than offline customers by using more banking products and services and maintaining higher account balances;

cost less to serve because online users tend to utilize more self-service functions and therefore interact with the more costly retail branch and call center service channels less frequently than offline customers; and

are less likely to move their accounts to other financial institutions than offline customers.

Bank of America's 2002 control group study found that online bill payers were 31% more profitable for the bank than non-bill payers. Bank of America also concluded that online bill payers were less likely to move their accounts to other banks. Consequently, Bank of America and many other large financial institutions eliminated their monthly end-user fees for online bill payment and launched aggressive marketing campaigns to promote adoption of the online channel. A growing majority of smaller financial institutions have also eliminated online bill payment fees and responded with similar marketing campaigns. This practice has since become standard practice for financial institutions, which is positive for companies like Online Resources because the elimination of online bill payment fees has generated significant increase in end-user adoption, more than offsetting any volume pricing discounts we may extend to our clients.

The largest U.S. financial services providers typically develop and maintain their own hosted solution for the delivery of web-based financial services and outsource only niche services. By contrast, the majority of small to mid-sized providers, including the approximately 16,000 banks and credit unions in the U.S. with assets of less than \$20 billion, prefer to outsource their web-based financial services initiatives to a technology services provider. These smaller providers understand that they need to provide an increasing level of web-based services, but frequently lack the capital, expertise, or information technology resources to develop and maintain these services in-house.

Many of the factors driving the outsourcing of web-based financial services in the depository financial institution market are also driving the outsourcing of similar services in the credit card issuer and processor market. For example, credit card issuers are reducing operating costs while increasing cardholder loyalty as a greater number of cardholders use the web to manage their credit card accounts. Forrester Research, a technology research



and advisory firm, reported in its *July 2009 How US Credit Card Customers Use and Rate Issuers Secure Sites* that 73% of US online adults who own a credit card now manage one or more of their credit card accounts online.

In the biller market, use of the online channel is being driven primarily by the high cost of processing paper bills and checks. According to the Nilson Report, an estimated 19.9 billion paper checks were written in the United States in 2008, down from an estimated 37.6 billion in 2003. Approximately 60% of major billers today present electronic bills and an additional 30% of major billers have plans to do so, according to Tower Group, a financial services research advisory firm. Of an estimated 17.0 billion consumer bill payments that occurred in 2007, 33% were paid electronically compared to 23% in 2004 according to the US Postal Service. We believe increased consumer access to the Internet, and the continued cost to both the biller and the consumer of processing paper bills and checks, will continue to drive billers toward use of the web channel to provide and manage their payments.

The majority of financial services providers and billers that offer varying degrees of web-based services continue to consider technology to further improve operations and overall results. New obstacles, however, are created by adopting new technology which include:

- managing multiple technology vendors to provide account presentation, payments and other services;
- reconciling multiple payment methods and sources in increasingly shortened timeframes;
- understanding how to evaluate and enhance channel profitability; and
- maximizing the value of the channel by increasing adoption and usage.

As a technology services provider, we assist our clients in meeting these challenges by delivering outsourced account presentation, payments, relationship management and professional solutions.

## **Our Services**

We provide our bank, credit union, biller and creditor clients with payments and other services that they, in turn, offer to end-users branded under their own names.

The following chart depicts the services we now offer and plan to offer for the markets we serve:

Our bank and credit union clients select one of two primary service configurations: full service, consisting of our integrated suite of account presentation, bill payment, customer care, end-user marketing and other support services; or stand-alone bill payment services. Our card issuer and creditor clients use our account presentation services and/or collections payments services. Our biller and credit provider clients use our transaction processing services, as well as a host of other services, including web-based collections.

Our clients typically enter into long-term, recurring revenue contracts for our services. Most of our services generate revenues from recurring monthly fees charged to the clients. These fees are typically fixed

amounts for applications access or hosting, variable amounts based on the number of end-users or volume of transactions on our system, or a combination of both. Clients also separately engage our professional services capabilities for enhancement and maintenance of their applications.

In the banking market, our clients generally derive increased revenue, cost savings, account retention, increased payment speed and other benefits by offering our services to their end-users. Therefore, most of our clients offer the account presentation portion of our services free of charge to end-users and an increasing number are eliminating fees for bill payment services as well. Billers offer many of our payment services to their end-users for free in order to facilitate collections, though they will often charge convenience fees to their end-users for certain payment services. In the credit card market, account presentation and payment services are also typically offered to end-users free of charge, though usage based convenience fees may apply to certain payments services.

*Account Presentation Services.* We currently offer account presentation services to financial institutions and card issuers. These services provide a comprehensive set of online capabilities that allow end-users to:

- view transaction histories and account balances;

- review and retrieve current and past statements;

- transfer funds and balances;

- initiate or schedule either one-time or recurring payments;

- access and maintain account information; and

- perform many self-service administrative functions.

In addition, we offer our financial institution clients a number of complementary services. We can provide these clients with two types business banking services, a full cash management service intended for larger end-users and a basic business offering intended for small business end-users. *Money HQ* sm allows end-users to obtain account information from multiple financial institutions, view bills, transfer money between accounts at multiple financial institutions, make person-to-person payments and receive alerts without leaving their financial institution's web site. We also offer mobile access, check images, check reorder, Quicken® interface, statement presentment and other functionality that enhances our solution. Account presentment is also protected by our multi-factor security solutions.

*Payments Services.* For our financial institution clients, our web-based bill payment services may be bundled with our account presentation services or purchased as a stand-alone service integrated with a third-party account presentation solution. Our payments services for these clients are unique in the industry because they leverage the banking industry's ATM infrastructure through our real-time EFT gateway, which consists of over 50 certified links to ATM networks and core processors. Through this proprietary technology, our clients take advantage of existing trusted systems, security, clearing, settlement, regulations and procedures. End-users of our web-based payment service benefit from a secure, reliable, real-time direct link to their accounts. This enables them to schedule transactions using our intuitive web user interface, including same-day, expedited payments. They can also obtain complete application support and payment inquiry processing through our customer care center. Additionally, clients offering our web-based payment services can enable their end-users to register for *Money HQ* sm and other services that we can offer through our web interfaces.

Our remittance service is an attractive add-on service for financial institutions of all sizes that run their own in-house online banking system, or for other providers of web-based banking solutions that lack a bill payment infrastructure.

Our remittance service enhances their systems by adding the extra functionality of bill payment processing, backed by complete funds settlement, payment research, inquiry resolution, and merchant services. End-users provide bill payment instructions through their existing online banking interface, which validates the availability of funds on the date bills are to be paid. On a daily basis, we receive a file of all bill payment requests from the financial institution. We process and remit the bill payments to the designated merchants or other payees and settle the transactions with our financial institution clients.

For our biller clients, we provide a full suite of payment options, including consolidation of incoming payments made by credit cards, signature debit cards, ACH and PIN-less debit via multiple access points such

as online, IVR, or call center customer service representatives. The suite also includes bill presentment, convenience payments, and flexible payment scheduling. We also provide our web-based collections support product that allows our biller clients to direct past due end-users to a specialized website where they can review account balances, set up payment plans and make payments.

For our credit card clients, we offer the ability to schedule either one-time or recurring payments to the provider through our account presentation software. We do not currently process those payments, but have plans to do so in the future. These clients may also use our web-based collections support product.

For other large billers and payment acquirers, we provide real-time account debit services via our EFT gateway, enabling them to obtain funds faster and eliminating the risk of non-sufficient funds.

*Relationship Management Services.* Our relationship management services consist of the customer care services we maintain for our financial institution and biller clients, and the marketing programs we run on their behalf. Our customer care center, located in Chantilly, Virginia, responds to end-users' questions relating to enrollment, transactions or technical support. End-users can contact one of approximately 115 consumer service representatives by phone, fax or e-mail 24 hours a day, seven days a week.

We view each interaction with an end-user or potential end-user as an opportunity to sell additional products that we or our clients offer. We use an integrated consumer management process that allows our traditionally small to mid-size financial institution and biller client base to offer not only comprehensive support solutions to its consumers but also creates a sales channel and increases adoption of web-based services. We believe this significant service is unique and differentiates us in the industry. This process combines data, technology and multiple consumer contacts to acquire, retain, and sell multiple services to customers of our financial institution and biller clients. Using this process, we help guide consumers through the online banking lifecycle, which ultimately results in more profits for our clients. The success of our proprietary process is evident in our rate of selling payments services to account presentation customers that is approximately double the industry average.

*Professional Services.* Our professional services include highly customized software applications, such as account opening and lending for our financial institution clients, which enable them to acquire more consumers via the web channel and to enhance customer relationships. Our professional services also include implementation services, which convert existing data and integrate our platforms with the client's legacy host system or third party core processor, and ongoing maintenance of client specific applications or interfaces. Additionally, we offer professional services intended to tailor our services to meet the clients' specific needs, including customization of applications, training of client personnel, and information reporting and analysis.

*Third-Party Services.* Though the majority of our technology is proprietary, included as part of our web-based financial services platforms are a limited number of service capabilities and content that are provided or controlled outside of our platform by third parties. These include:

fully integrated bill payment and account retrieval through Intuit's QuickFile;

check ordering available through Harland, Deluxe, Clarke American or Liberty;

inter-institution funds transfer and account aggregation provided by CashEdge;

check imaging provided by AFS and its service bureaus, Bisys, Fiserv, FSI/ Vsoft, Empire Corporate, Intercept, Fidelity, Corporate One, Eascorp, MICR Resource Management (MRM), Synergy, Transdata and Mid-Atlantic; and

electronic statement through BIT Statement, COWWW, BDI e-statement, Datamail, Digital Mailer, InfoImage, Reed Data, XDI and Bankware.

**Our Solution**

In contrast to financial technology providers with narrower service sets, who must link with others to provide a full web channel offering, we are one of the few providers of vertically, and increasingly horizontally, integrated, proprietary account presentation, payments, relationship management and custom

software services that enable our clients to maintain a competitive and profitable online channel. As an outsourcer, we provide economies of scale and technical expertise to our clients that may lack the resources to compete in the dynamic and complex financial services industry, or lack the ability to manage the growing payment vehicles and delivery methods enabled by the web channel. We believe our services provide our clients with a cost-effective means to retain and expand their end-user base, deliver and manage their services more efficiently and strengthen their end-user relationships, while competing successfully against offerings from other financial services providers and businesses. Our services are provided through the following:

*Our Technology Infrastructure.* We connect to our clients, their core processors, their end-users and other financial services providers through our integrated communications, systems, processing and support capabilities. For our account presentation services, we employ both real-time and batch communications and processing to ensure reliable delivery of current financial information to end-users. For our payment services we use our proprietary process to ensure real-time funds availability and process payments through a real-time EFT gateway. This gateway consists of over 50 certified links to ATM networks and core processors, which in turn have real-time links to virtually all of the nation's consumer checking accounts. These key links were established on a one-by-one basis throughout our history and enable us to access end-user accounts to draw funds and pay bills as requested. This gateway infrastructure has improved the cost, speed and quality of our bill payment services for the banking and credit union community and we believe differentiates us from others in the marketplace. We believe this infrastructure is difficult to replicate and creates a significant barrier to entry for potential payment services competitors. In addition, we incorporate ACH and other payment methods in our services.

Since our acquisitions of Princeton in July 2006 and ITS in August 2007, we have linked our real-time EFT gateway with access to the nation's consumer checking accounts to the large networks of billers that had been established by Princeton and ITS. The result is one of the industry's largest payments network linking financial institutions and billers. As billers move toward enabling real-time credits and we further integrate vertically, this network will enable faster payment delivery and posting for end-users, convenience fee revenue for banks and billers, and lower processing costs for us. Today, over 60% of bank electronic transactions are now on us with little or no incremental cost.

The following chart depicts this network:

*Our Operating and Technical Expertise.* After more than a decade of continuous operating experience, we have established the processes, procedures, controls and staff necessary to provide our clients secure, reliable services. Further, this experience, coupled with our scale and industry focus, allows us to invest efficiently in new product development on our clients' behalf. We add value to our clients by relieving them of research and development costs required to provide highly competitive web-based services.

*Our Integrated Marketing Process.* With our relationship management services, we use a unique integrated consumer management process that combines data, technology and multiple consumer contact points to activate, support and sell new services to our clients' consumer and business end-users. This proprietary process not only provides, in our opinion, a superior end-user experience, it also creates new revenue channels for our clients' products and services, including the ones we offer. This enables us to increase adoption rates of our services. Using this process, we are able to sell multiple products to consumers, which ultimately can create more profits for our clients.

*Our Professional and Support Services.* We provide professional services and custom software solutions that enable us to offer clients various deployment options and value-added web modules that require a high level of customization, such as account opening or lending. In addition, our clients can purchase one or more of a comprehensive set of support services to complement our online services. These services include training, information reporting and analysis, and other professional services.

## **Our Strategy**

Our objective is to become the leading supplier of outsourced account presentation and payments services to banks and credit unions, billers and card issuers and credit providers. Our strategy for achieving our objectives is to:

*Continue to Grow Our Client Bases.* Our clients have traditionally been regional and community-based depository financial institutions with assets of under \$10 billion. These small to mid-sized financial services providers are compelled to keep pace with the service and technology standards set by larger financial services providers in order to stay competitive, but often lack the capital and human resources needed to develop and manage the technology infrastructure required to provide web-based services. We have one of the industry's largest network of billers who use us to provide payments and manage their complex payments mix, along with relationships with larger depository financial institutions. We have relationships with larger depository financial institutions along with the highly customizable applications and professional services expertise to support expansion in this market sector. We operate in the credit card market, servicing mid-sized credit card issuers, processors for smaller issuers and large issuers who use us to service one or more of their niche portfolios. In addition, we believe that our depository and credit card financial services providers and our biller clients can benefit from our flexible, cost-effective, and broadly networked technology, and we intend to continue to market and sell our services to those providers under long-term recurring revenue contracts.

*Increase Adoption Rates.* Our clients typically pay us either usage or license fees based on their number of end-users or volume of transactions. Registered end-users using account presentation and payments services are the major drivers of our recurring revenues. Using our proprietary marketing processes, we will continue to assist our clients in growing the adoption and usage rates for our services.

*Provide Additional Products and Services to Our Installed Client Base.* We intend to continue to leverage our installed client base by expanding the range of new products and services available to our clients through internal development, partnerships and alliances. For example, in the credit card market, we have introduced a collections support product, developed by us, that allows credit card issuers to direct past due end-users to a website where they can set up payment plans and schedule payments.

*Maintain and Leverage Technological Leadership.* We have a history of introducing innovative web-based financial services products for our clients. For example, we developed and currently obtain real-time funds through a proprietary EFT gateway with over 50 certified links to ATM networks and core processors. We were awarded additional patents covering the confidential use of payment information for targeted marketing that is integrated into our proprietary marketing processes. Our technology and integration expertise



has further enabled us to be among the first to adopt an outsourced web-based account presentation capability, and we pioneered the integration of real-time payments and relationship marketing. Further, we have received recognition for innovation and excellence for specific products.

We believe the scope and integration of our technology-based services give us a competitive advantage and we intend to continue the investments necessary to maintain our technological leadership.

*Pursue Strategic Acquisitions.* To complement and accelerate our internal growth, we continue to explore acquisitions of businesses and products that will complement our existing institutional client offerings, extend our target markets and expand our client base.

*Leverage Growth Over Our Relatively Fixed Cost Base.* Our business model is highly scaleable. We have invested heavily in our processes and infrastructure and, as such, can add large numbers of clients and end-users without significant cost increases. We expect that, as our revenues grow, and we begin to encounter the price pressures inherent to a maturing market, our cost structure will allow us to maintain or expand our operating margins.

## **Sales and Marketing**

We seek to retain and expand our financial services provider and biller client base, and to help our clients drive end-user adoption rates for our web-based services. Our client services function consists of client business executives who support and cross-sell our services to existing clients, a sales team focusing on new prospects, and a marketing department supporting both our sales efforts and those of our clients.

Our client business executives support our existing clients in maximizing the benefit of their web-based channel. They do this by assisting clients in the deployment and use of our services, applying our extensive relationship management capabilities and supporting the clients' own marketing programs. The client business executive team is also the first contact point for cross-selling new and enhanced services to our clients. Additionally, this team handles contract renewals and supports our clients in resolving operating issues.

Our sales team focuses on new client acquisition, either through direct contact with prospects or through our network of reseller relationships. Our target prospects are financial services providers and billers who are either looking to replace their current web services provider, have no existing capability, or are looking for outsourced capability for a niche product line.

Our marketing department concentrates on two primary audiences: financial services providers and their end-users. Our corporate marketing team supports our sales efforts through marketing campaigns targeted at financial services provider and biller prospects. It also supports client business executives through marketing campaigns and events targeted at existing financial services provider and biller clients. Our consumer marketing team focuses on attracting and retaining end-users. It uses our proprietary integrated consumer management process, which combines consumer marketing expertise, cutting-edge technology using embedded software, and our multiple consumer contact points.

## **Our Technology**

Our systems and technology utilize both real-time and batch communications capabilities to optimize reliability, scalability, functionality, and cost. All of our systems are based on a multi-tiered architecture consisting of:

*front-end servers* proprietary and commercial communications software and hardware providing Internet and private communications access to our platform for end-users;

*middleware* proprietary and commercial software and hardware used to integrate end-user and financial data and to process financial transactions;

*back-end systems* databases and proprietary software which support our account presentation and payments services;

*support systems* proprietary and commercial systems supporting our end-user service and other support services;

*enabling technology* software enabling clients and their end-users to easily access our platform; and

*interoperable Service Oriented Architecture, or SOA* software design permitting consistent, tight integration of product functionality across various product lines.

Our systems architecture is designed to provide end-user access for banking and bill payment remotely, primarily in application service provider, or ASP, mode. ASP mode is a fully managed service hosted in our technology centers, utilizing single instances of our applications software to provide cost effective and fully outsourced operations to multiple clients. We also offer single instance software for certain of our applications that can be hosted in our technology centers or installed in a client's facilities, allowing increased customization and operational control.

Supplementary third-party financial services are linked to our systems through the Internet, which we integrate into our end-user applications and transaction processing. Incorporating such third-party capabilities into our system enables us to focus our technical resources on our proprietary applications, middleware and integration capabilities, which our technology framework facilitates.

Service oriented architecture, or SOA, is a key component of our technology. SOA permits the tight integration of product functionality in a consistent fashion across our various product lines. SOA powers our ability to deploy an application locally or remotely in a transparent manner, and provides both scalability and redundancy crucial to scaling transaction volume and providing uninterrupted service.

We typically interface to our clients and, in the case of banks and credit unions, their core processors, through the use of high-speed telecommunication circuits to facilitate both real time access and batch download of account and transaction detail. This approach allows us to deliver responsive, high performing, scalable, and reliable services ensuring capture and transmission of the most current information and providing enhanced functionality through real-time use of our communications gateways.

For the processing of payments and eCommerce transactions initiated through many of our bank and credit union clients, we operate a unique, real-time EFT gateway, with over 50 certified links to ATM networks and core processors. This gateway, depicted below, allows us to use online debits to retrieve funds in real-time, perform settlement authentication and obtain limited supplemental financial information. By using an online payment network to link into a client's primary database for end-user accounts, we take advantage of established EFT gateway infrastructure. This includes all telecommunications and software links, security, settlements and other critical operating rules and processes. Using this real-time payments architecture, clients avoid the substantial additional costs necessary to expand their existing infrastructure. We also believe that our real-time architecture is more flexible and scalable than traditional batch systems.

Note: This diagram is a representation of our gateway and does not include all links. Connections depicted are for illustrative purposes only.

Our payments gateway has allowed us to reduce the cost, while improving the speed and quality of the bill payment services we provide to these bank and credit union clients. In addition to the benefits associated with bill payment, our ability to retrieve funds from end-user accounts in real-time is enabling us to develop the new payments services desired by financial services providers beyond our traditional client base. For example, we are now offering real-time account debit services to some payment acquirers and billers. Other applications, such as the real-time movement of money between accounts at different financial institutions, are particularly well suited for our system of Internet delivery coupled with the real-time debiting of funds.

Where the payment services we provide do not include accessing the end-users' accounts to retrieve funds, we use the Automated Clearing House, or ACH, network to obtain funds for payment. We initiate an ACH debit either directly against the account of the end user or against the account of a financial institution that has consolidated the funds for all payments requested by its end user customers. For our biller clients, we also process credit card transactions as source of funds for payments.

We use the Mastercard RPPS network, the ACH network and other delivery channels to credit funds to our biller clients and other merchants and payment recipients. We maintain comprehensive, proprietary biller and merchant warehouses for validation of remittance information, ensuring industry-leading accuracy in delivering payments. Our diverse biller and merchant base allows us to achieve extremely high levels of electronic payments, enhanced by tight technical integration with our biller clients.

Our services and related products are designed to provide security and system integrity, based on Internet and other communications standards, EFT network transaction processing procedures, and banking industry standards for control and data processing. Prevailing security standards for Internet-based transactions are incorporated into our Internet services, including but not limited to, Secure Socket Layer 128K encryption, using public-private key algorithms developed by RSA Security, along with firewall technology for secure transactions. In the case of payment and transaction processing, we meet security transaction processing and other operating standards for each EFT network or core processor through which we route transactions. Additionally, we have established a business resumption plan to ensure that our technical services and operating infrastructure could be resumed within an acceptable time frame should some sort of business

interruption affect our data center. Furthermore, management receives feedback on the sufficiency of security and controls built into our information technology, payment processing, and end-user support processes from independent reviews such as semi-annual network penetration tests, an annual Statement on Auditing Standards (SAS) 70 Type II Examination, periodic FFIEC examinations, and internal audits.

### **Proprietary Rights**

On February 9, 1999, we were awarded U.S. Patent number 5,870,724 for targeting advertising in a home banking delivery service. This patent provides for the targeting of advertising or messaging to home banking users, using their confidential bill payment and other financial information, while preserving consumer privacy.

On January 26, 2010 we received a notice of allowance from the U.S. Patent and Trademark Office (USPTO), indicating that the USPTO will grant us a patent for application number 10/849,369, submitted on May 20, 2004. This application is a continuation of U.S. patent number 5,220,501, which was granted in June 1993 and expired in December 2009, covering our real-time EFT network-based payments process (the 501 patent). This continuation application covers a wide range of remote bill payment methods using a telecommunications link to communicate with bill payment processors and debit and credit card networks. Although the term of this continuation application would normally have expired with expiration of the 501 patent in December 2009, the USPTO has granted a patent term adjustment of approximately 3 years to account for delays in the review of the application. As a result, the patent for application 10/849,369 will not expire until December 2012.

As noted above, the 501 patent expired in December 2009. In addition, two continuing applications of the 501 patent, U.S. Patent numbers 6,202,054 and 7,076,458, which expanded the claims of the 501 patent to address a broader scope of Internet banking applications that use ATM network-compatible messaging, also expired. As a result of the expiration of these patents, we no longer have the ability to prevent current or potential competitors from mimicking our methods for using the ATM networks to make real-time debits and credits, increasing the speed of their Internet bill payment services and reducing a competitive advantage. The strict requirements of certifying to the ATM networks, time required to do so and know how needed to execute these non-standard transactions effectively, would still provide significant barriers to competitors trying to duplicate our network connections and methodologies.

In addition to our patents, we have registered trademarks. A significant portion of our systems, software and processes are proprietary. Accordingly, as a matter of policy, all management and technical employees execute non-disclosure agreements as a condition of employment.

### **Competition**

We are not aware of any other company that provides highly integrated, comprehensive online financial services technology that is both scaled and flexible, and focused solely on the online channel. While a number of companies can offer the services provided by us and compete directly with us to provide such services, in many cases they have recently acquired such services and therefore cannot match our level of integration expertise and experience. In addition, in many cases these companies are focused on different services, with online financial technology being a secondary or tertiary offering. We may both compete with, and provide services for, other companies that also serve our targeted client bases. For example, we compete with S1 and Fiserv in aspects of our business, but they are also our channel partners for the distribution of certain of our bill payment services.

In the banking market, we compete with specialized providers of web-based software and services and diversified financial technology providers, such as banking core processors, who bundle web capabilities with their other offerings. Specialized web-based providers include Digital Insight (an Intuit company), S1 Corporation, FundsXpress (a First Data company) and Corillian (a Fiserv company), who sell banking account presentation capabilities and

partner with others (including ourselves) for bill payment and other services. Specialized web-based bill payment providers include CheckFree (a Fiserv company), Fidelity Information

Systems and iPay. Specialized web-based bill presentment providers include firms such as Yodlee, who integrate their aggregation technology and direct links to billers with a third-party payment partner.

Other competition in the small and mid-sized banking market includes diversified financial technology providers, particularly banking core processors such as Fiserv, FIS, Jack Henry, John Harland and Open Solutions. These core processors typically have one or more account presentation platforms with varying levels of capability. Some core processors, including, Fiserv and FIS, also have captive bill payment capabilities. Other diversified financial technology providers, such as CashEdge and Intuit, compete with aspects of our business using their presentment and funds transfer products and services.

In the eCommerce market, we compete with web and telephone-based providers including biller and remittance service providers, credit card account presentation providers, and self-service collection software and services. Competition in the biller market includes JP Morgan Chase (through its Paymentech affiliate), First Data, CheckFree (a Fiserv company), FIS, Aliaswire, Cleartran, DST Output and other diversified remittance and lockbox providers such as banks. We also compete with expedited payments providers, who provide billers and their customers with same day payments, sometimes charging the consumer a convenience fee. These competitors include Fiserv's BillMatrix and Western Union's Speedpay, as well as the captive expedited payment capabilities of our more diversified competitors. There are also several providers that compete with us in the bill presentment arena. These include Oracle's eDocs, which does not have an outsourced payment processing capability, Kubra, whose solution combines bill printing and payment, and Harbor Payments, which focuses on business-to-business invoice presentment and payment.

Other competition in the ecommerce market comes from providers of account presentation and payment to credit card issuers. These include specialized providers such as Corillian (a Fiserv company), and diversified credit card processors such as TSYS and First Data, who have captive web-based capabilities. We also compete with internal information technology groups of our large prospective clients, and with debit, bill payment and remittance providers for credit card payments. While the primary targeted market for our web-based collection service is card issuers, we also target other credit providers and collection agencies. Competition with our web-based collection service includes such firms Apollo and Debt Resolve, and the internal information technology groups of our large prospective clients.

Additionally, there are Internet financial services providers supporting brokerage firms, credit card issuers, insurance and other financial services companies. There are also Internet financial portals, such as Quicken.com and MSN, who offer bill payment and aggregate consumer financial information from multiple financial institutions. Suppliers to these remote financial services providers potentially compete with us.

Many of our current and potential competitors have longer operating histories, greater name recognition, larger installed end-user bases and significantly greater financial, technical and marketing resources. Further, some of our more specialized competitors, such as CheckFree (a Fiserv company), have been part of continued industry consolidation where diversified financial technology providers have begun to position themselves as end-to-end providers and may increasingly direct their marketing initiatives toward our targeted client base. We believe our advantage in the financial services market will continue to stem from our significant experience and ability to offer a fully integrated end-to-end solution to our clients.

In addition to our large installed end-user base and proprietary payments architecture, we believe our ability to continue to execute successfully will be driven by our performance in the following areas, including:

trust and reliability;

technical capabilities, scalability, and security;

speed to market;

end-user service;

ability to interface with our clients and their technology; and

operating effectiveness.



## Government Regulation

We are not licensed by the Office of the Comptroller of the Currency, the Board of Governors of the Federal Reserve System, the Office of Thrift Supervision, the Federal Deposit Insurance Corporation, the National Credit Union Administration or other federal or state agencies that regulate or supervise depository institutions or other providers of financial services. However, many of our current and prospective clients providing retail financial services, such as commercial banks, credit unions, brokerage firms, credit card issuers, consumer finance companies, other loan originators and insurers, operate in markets that are subject to extensive and complex federal and state regulations and oversight. Under the authority of the Bank Service Company Act, the Gramm Leach Bliley Act of 1999 and other federal laws that apply to retail financial service providers, federal depository institution regulators have taken the position that we are subject to examination resulting from the services we provide to the institutions they regulate. In order not to compromise our clients' standing with the regulatory authorities, we have agreed to periodic examinations by these regulators, who have broad supervisory authority to remedy any shortcomings identified in any such examination.

Although we are not directly subject to regulation as a retail financial service provider, our services and related products may be subject to certain regulations and, in any event, must be designed to work within the extensive and evolving regulatory constraints in which our clients operate. These constraints include federal and state truth-in-lending disclosure rules, state usury laws, the Equal Credit Opportunity Act, the Electronic Funds Transfer Act, the Fair Credit Reporting Act, the Bank Secrecy Act, the Community Reinvestment Act, the Financial Services Modernization Act, the Bank Service Company Act, the Electronic Signatures in Global and National Commerce Act, regulations promulgated by the United States Treasury's Office of Foreign Assets Control (OFAC), privacy and information security regulations, laws against unfair or deceptive practices, the USA Patriot Act of 2001 and other state and local laws and regulations. Given the wide range of services we provide and clients we serve, the application of such regulations to our services is often determined on a case-by-case basis.

In the future, federal, state or foreign agencies may attempt to regulate our activities. For example, Congress could enact legislation to regulate providers of electronic commerce services as retail financial services providers or under another regulatory framework. The Federal Reserve Board may adopt new rules and regulations for electronic funds transfers that could lead to increased operating costs and could also reduce the convenience and functionality of our services, possibly resulting in reduced market acceptance. Because of the growth in the electronic commerce market, Congress has held hearings on whether to regulate providers of services and transactions in the electronic commerce market, and federal or state authorities could enact laws, rules or regulations affecting our business operations. We also may be subject to federal, state and foreign money transmitter laws, encryption and security export laws and regulations and state and foreign sales and use tax laws. If enacted or deemed applicable to us, such laws, rules or regulations could be imposed on our activities or our business thereby rendering our business or operations more costly, burdensome, less efficient or impossible, any of which could have a material adverse effect on our business, financial condition and operating results.

Furthermore, some consumer groups have expressed concern regarding the privacy, security and interchange pricing of financial electronic commerce services. It is possible that one or more states or the federal government may adopt laws or regulations applicable to the delivery of financial electronic commerce services in order to address these or other privacy concerns, whether or not as part of a larger regulatory framework. We cannot predict the impact that any such regulations could have on our business.

We currently offer services over the Internet. It is possible that further laws and regulations may be enacted with respect to the Internet, covering issues such as user privacy, pricing, content, characteristics and quality of services and products rendering our business or operations more costly, burdensome, less efficient impossible, any of which

could have a material adverse effect on our business, financial condition and operating results.

## **Employees**

At December 31, 2009, we had 646 employees. None of our employees are represented by a collective bargaining arrangement. We believe our relationship with our employees is good.

## **Available Information**

For more information about us, visit our web site at [www.orcc.com](http://www.orcc.com). Our electronic filings with the U.S. Securities and Exchange Commission, or SEC (including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K and any amendments to these reports) are available free of charge through our web site as soon as reasonably practicable after we electronically file with or furnish them to the SEC.

## **Item 1A. Risk Factors**

*You should carefully consider the following risks before investing in our common stock. These are not the only risks that we may face. If any of the events referred to below occur, our business, financial condition, liquidity and results of operations could suffer. In that case, the trading price of our common stock could decline, and you may lose all or part of your investment.*

### **Risks Related to Our Business**

*We cannot be sure that we will achieve profitability in future periods.*

Although we first achieved profitability in the third quarter of 2002, we have experienced some unprofitable quarters since that time and cannot be certain that we can be profitable in all future periods. Unprofitable quarters may be due to the loss of a large client, acquisition of additional businesses or other factors. For example, we have had unprofitable quarters since our acquisition of Princeton due to increased cash and non-cash expenses associated with that acquisition and its financing. Although we believe we have achieved economies of scale in our operations, if growth in our revenues does not significantly outpace the increase in our operating and non-operating expenses, we may not be profitable in future periods. Recent economic and market conditions have adversely impacted the financial services industry, particularly banks and credit unions.

*Our clients are concentrated in a small number of industries, including the financial services industry, and changes within those industries could reduce demand for our products and services.*

A large portion of our revenues are derived from financial service providers, primarily banks, credit unions and credit card issuers. Recently, financial services providers have been adversely affected by significant illiquidity and credit tightening trends in the financial markets in which they operate. Unfavorable economic conditions adversely impacting those types of businesses could have a material adverse effect on our business, financial condition and results of operations. Depository financial institutions have experienced, and may continue to experience, fluctuations in profitability which, in the current market environment, may be extreme. Additionally, the entrance of non-traditional competitors and the current environment of low interest rates have narrowed the profit margins of depository financial institutions, increasing challenges to improve their operating efficiencies. As a result, the business and profitability of some financial institutions has slowed, and may continue to slow, their capital and operating expenditures, including spending on web-based products and solutions, which can negatively impact sales of our online payments, account presentation, marketing and support services to new and existing clients. Decreases in, or reallocation of, capital and operating expenditures by our current and potential clients, unfavorable economic conditions and new or persisting competitive pressures could adversely affect our business, financial condition and results of operations.

Our biller clients are concentrated in the health care, utilities, consumer lending and insurance industries. Unfavorable economic conditions adversely impacting one or more of these industries could have a material adverse effect on our business, financial condition and results of operations.

***The failure to retain existing end-users or changes in their continued use of our services will adversely affect our operating results.***

There is no guarantee that the number of end-users using our services will continue to increase. Because our fee structure is designed to establish recurring revenues through monthly usage by end-users of our clients, our recurring revenues are dependent on the acceptance of our services by end-users and their continued use of account presentation, payments and other financial services we provide. Failing to retain the existing end-users and the change in spending patterns and budgetary resources of our clients and their end-users will adversely affect our operating results.

***Any failure of our clients to effectively market our services could have a material adverse effect on our business.***

To market our services to end-users, we require the consent, and often the assistance, of our clients. We generally charge our clients fees based on the number of their end-users who have enrolled with our clients for the services we provide or on the basis of the number of transactions those end-users generate. Therefore, end-user adoption of our services affects our revenue and is important to us. Because our clients offer our services under their name, we must depend on those clients to get their end-users to use our services. Although we offer extensive marketing programs to our clients, our clients may decide not to participate in our programs or our clients may not effectively market our services to their end-users. Any failure of our clients to allow us to effectively market our services could have a material adverse effect on our business.

***Demand for low-cost or free online financial services and competition may place significant pressure on our pricing structure and revenues and may have an adverse effect on our financial condition.***

Although we charge our client institutions for the services we provide, our clients offer many of the services they obtain from us, including account presentation and bill payments, to their end-users at low cost or for free. Clients and prospects may therefore reject our services in favor of those offered by other companies if those companies offer more competitive prices. Thus, market competition may place significant pressure on our pricing structure and revenues and may have an adverse effect on our financial condition.

***If we are unable to expand or adapt our services to support our clients and their end-users needs, our business may be materially adversely affected.***

We may not be able to expand or adapt our services and related products to meet the demands of our clients and their end-users quickly or at a reasonable cost. We have experienced, and expect to continue to experience, significant user and transaction growth. This growth has placed, and will continue to place, significant demands on our personnel, management and other resources. We will need to continue to expand and adapt our infrastructure, services and related products to accommodate additional clients and their end-users, increased transaction volumes and changing end-user requirements. This will require substantial financial, operational and management resources. If we are unable to scale our system and processes to support the variety and number of transactions and end-users that ultimately use our services, our business may be materially adversely affected.

***If we lose a material client, our business may be adversely impacted.***

Loss of any material client could negatively impact our ability to increase our revenues and maintain profitability in the future. Additionally, the departure of a large client could impact our ability to attract and retain other clients. Currently, no one client or reseller partner accounts for more than 3% of our revenues.

***Consolidation of the financial services industry could negatively impact our business.***

The continuing consolidation of the financial services industry could result in a smaller market for our bank-related services. Consolidation frequently results in a change in the systems of, and services offered by, the combined entity. If any of our financial service provider clients is acquired, this could result in the termination of our services and related products if the acquirer has its own in-house system or outsources to our competitors. This would also result in the loss of revenues from actual or potential retail end-users of the acquired financial services provider.

***Our failure to compete effectively in our markets would have a material adverse effect on our business.***

We may not be able to compete with current and potential competitors, many of whom have longer operating histories, greater name recognition, larger, more established end-user bases and significantly greater financial, technical and marketing resources. Further, some of our competitors provide, or have the ability to provide, the same range of services we offer. They could market to our client and prospective client base. Other competitors, such as core banking processors, have broad distribution channels that bundle competing products directly to financial services providers. Also, competitors may compete directly with us by adopting a similar business model or through the acquisition of companies, such as resellers, who provide complementary products or services.

A significant number of companies offer portions of the services we provide and compete directly with us. For example, some companies compete with our web-based account presentation capabilities. Some software providers also offer some of the services we provide on an outsourced basis. These companies may use bill payers who integrate with their account presentation services. Also, certain services, such as Intuit's Quicken.com and Yahoo! Finance, may be available to retail end-users independent of financial services providers.

Many of our competitors may be able to afford more extensive marketing campaigns and more aggressive pricing policies in order to attract financial services providers. Our failure to compete effectively in our markets would have a material adverse effect on our business.

***Our quarterly financial results are subject to fluctuations, which could have a material adverse effect on the price of our stock.***

Our quarterly revenues, expenses and operating results may vary from quarter to quarter in the future based upon a number of factors, many of which are not within our control. Although our revenue model is based largely on recurring revenues, the actual amount of revenue in any period is derived from actual end-user counts and the volume of transactions conducted by those end-users in that period. The number of our total end-users and the number of total transactions they conduct are affected by many factors, many of which are beyond our control, including the number of new user registrations, end-user turnover, loss of clients, and general consumer trends. Our results of operations for a particular period may be adversely affected if the revenues based on the number of end-users or transactions forecasted for that period are less than expected. As a result, our operating results may fall below market analysts' expectations in some future quarters, which could have a material adverse effect on the market price of our stock.

***Goodwill recorded on our balance sheet may become impaired, which could have a material adverse effect on our operating results.***

As a result of acquisitions we have undertaken, we have recorded a significant amount of goodwill. We evaluate at least annually the potential impairment of goodwill that was recorded at each acquisition date. Testing for impairment of goodwill involves the identification of reporting units and the estimation of fair values. The estimation of fair values involves a high degree of judgment and subjectivity in the assumptions used. Circumstances could change which would give rise to an impairment of the value of that recorded goodwill. Examples of these circumstances could be continued deterioration of market conditions or a reduction in our share price, a change in discount rates or a change in our expectations of future results. Any impairment would be charged as an expense to the statement of operations which could have a material adverse effect on our operating results.

***Our limited ability to protect our proprietary technology and other rights may adversely affect our ability to compete.***

We rely, and have relied, on a combination of patent, copyright, trademark and trade secret laws, as well as third-party nondisclosure agreements and other contractual provisions and technical measures to protect our intellectual property rights. There can be no assurance that these protections will be adequate to prevent our competitors from copying or reverse-engineering our products, or that our competitors will not independently develop technologies that are substantially equivalent or superior to our technology. To protect our trade secrets and other proprietary information, we require employees, consultants, advisors and collaborators to



enter into confidentiality agreements. We cannot assure that these agreements will provide meaningful protection for our trade secrets, know-how or other proprietary information in the event of any unauthorized use, misappropriation or disclosure of such trade secrets, know-how or other proprietary information. Although we hold registered United States patents and trademarks covering certain aspects of our technology and our business, we cannot be sure of the level of protection that these patents and trademarks will provide. We may have to resort to litigation to enforce our intellectual property rights, to protect trade secrets or know-how, or to determine their scope, validity or enforceability. Enforcing or defending our proprietary technology is expensive, could cause diversion of our resources and may not prove successful.

***Our failure to properly develop, market or sell new products could adversely affect our business.***

The expansion of our business is dependent, in part, on our developing, marketing and selling new financial products to our clients and their customers. If any new products we develop prove defective or if we fail to properly market these products to our clients or sell these products to their customers, the growth we envision for our company may not be achieved and our revenues and profits may be adversely affected.

***If we are found to infringe the proprietary rights of others, we could be required to redesign our products, pay royalties or enter into license agreements with third parties.***

There can be no assurance that a third party will not assert that our technology violates its intellectual property rights. As the number of products offered by our competitors increases and the functionality of these products further overlap, the provision of web-based financial services technology may become increasingly subject to infringement claims.

Any claims, whether with or without merit, could:

be expensive and time consuming to defend;

cause us to cease making, licensing or using products that incorporate the challenged intellectual property;

require us to redesign our products, if feasible;

divert management's attention and resources; and

require us to pay royalties or enter into licensing agreements in order to obtain the right to use necessary technologies.

In addition to the direct impact of any such claims on our business, results of operations and financial condition, potential negative reactions to any such claims could adversely impact our revenue and our relations with customers, suppliers, investors and others.

***System failures could hurt our business and we could be liable for some types of failures the extent or amount of which cannot be predicted.***

Like other system operators, our operations are dependent on our ability to protect our system from interruption caused by damage from fire, earthquake, power loss, telecommunications failure, unauthorized entry or other events beyond our control. We maintain our own and outsourced offsite disaster recovery facilities for our primary data centers. In the event of major disasters, both our primary and backup locations could be equally impacted. We do not currently have sufficient backup facilities to provide full services if our primary facilities are not functioning. We

could also experience system interruptions due to the failure of our systems to function as intended or the failure of the systems we rely upon to deliver our services, such as: ATM networks, the Internet, the systems of financial institutions, processors that integrate with our systems and other networks and systems of third parties. Loss of all or part of our systems or the systems of third parties with which our systems interface for a period of time could have a material adverse effect on our business. We may be liable to our clients for breach of contract for interruptions in service. Due to the numerous variables surrounding system disruptions, we cannot predict the extent or amount of any potential liability.

***Security breaches could have a material adverse effect on our business.***

Like other system operators, our computer systems may be vulnerable to computer viruses, hackers, and other disruptive problems caused by unauthorized access to, or improper use of, our systems by third parties or employees. We store and transmit confidential financial information in providing our services. Although we intend to continue to implement state-of-the-art security measures, computer attacks or disruptions may jeopardize the security of information stored in and transmitted through our computer systems or those of our clients and their end-users. Actual or perceived concerns that our systems may be vulnerable to such attacks or disruptions may deter financial services providers and consumers from using our services.

Additionally, a majority of states have adopted, and the remaining states may be adopting, laws and regulations requiring that in-state account holders of a financial services provider be notified if their personal confidential information is compromised. If the specific account holders whose information has been compromised cannot be identified, all in-state account holders of the provider must be notified. If any such notice is required of us, confidence in our systems' integrity would be undermined and both financial services providers and consumers may be reluctant to use our services.

Data networks are also vulnerable to attacks, unauthorized access and disruptions. For example, in a number of public networks, hackers have bypassed firewalls and misappropriated confidential information. It is possible that, despite existing safeguards, an employee or hacker could divert end-user funds while these funds are in our control, exposing us to a risk of loss or litigation and possible liability. In dealing with numerous end-users, it is possible that some level of fraud or error will occur, which may result in erroneous external payments. Losses or liabilities that we incur as a result of any of the foregoing could have a material adverse effect on our business.

***The potential obsolescence of our technology or the offering of new, more efficient means of conducting account presentation and payments services could negatively impact our business.***

The industry for web-based account presentation and payments services is subject to rapid change. Our success will depend substantially upon our ability to enhance our existing products and to develop and introduce, on a timely and cost-effective basis, new products and features that meet changing client and end-user requirements and incorporate technological advancements. If we are unable to develop new products and enhanced functionalities or technologies to adapt to these changes or, if we cannot offset a decline in revenues of existing products by sales of new products, our business would suffer.

***We rely on internally developed software and systems as well as third-party products, any of which may contain errors and bugs.***

Our products may contain undetected errors, defects or bugs. Although we have not suffered significant harm from any errors or defects to date, we may discover significant errors or defects in the future that we may or may not be able to correct. Our products involve integration with products and systems developed by third parties. Complex software programs of third parties may contain undetected errors or bugs when they are first introduced or as new versions are released. While we maintain quality assurance and audit processes as part of our software development life cycle, there can be no assurance that we will identify and remedy all errors in our existing or future products or third-party products upon which our products are dependent, with the possible result of delays in or loss of market acceptance of our products, diversion of our resources, injury to our reputation and increased expenses and/or payment of damages.

***The failure to attract or retain our officers and skilled employees could have a material adverse effect on our business.***

If we fail to attract, assimilate or retain highly qualified managerial and technical personnel, our business could be materially adversely affected. Our performance is substantially dependent on the performance of our executive officers and key employees who must be knowledgeable and experienced in both financial services and technology. We are also dependent on our ability to retain and motivate high quality personnel, especially

management and highly skilled technical teams. The loss of the services of any executive officers or key employees could have a material adverse effect on our business. Our future success also depends on the continuing ability to identify, hire, train and retain other highly qualified managerial and technical personnel. If our managerial and key personnel fail to effectively manage our business, our results of operations and reputation could be harmed.

In December 2009, our long-time chief executive officer, Matthew P. Lawlor, retired from his position as CEO. As of the date of this report our board of directors has not appointed a permanent replacement for Mr. Lawlor. The continuing search for, and transition to, a new chief executive officer could distract our existing management team and may ultimately lead to changes in corporate strategy. These changes may negatively impact our ability to meet key corporate and financial objectives, which could adversely affect our business, results of operations and financial condition.

***Our recent change of chief executive officer may be viewed negatively and have an adverse impact on our business.***

Our board of directors recently appointed Raymond T. Crosier, our president and chief operating officer, to act as interim chief executive officer to replace Matthew P. Lawlor, our former CEO, until a replacement for Mr. Lawlor is identified. Investors, employees, customers, suppliers, and others could react negatively to the retirement of Mr. Lawlor, the appointment of Mr. Crosier as his interim replacement or the board of directors permanent replacement as our chief executive officer. Since his retirement we have been in discussions with Mr. Lawlor regarding the terms of a separation agreement and, as of the date of this report, we have not reached agreement with Mr. Lawlor. Our relationship with Mr. Lawlor is currently adversarial and Mr. Lawlor might initiate litigation against the company. In addition, Mr. Lawlor owns a significant number of shares of our common stock and could pursue a proxy fight or otherwise attempt to influence the affairs of the company. The potential negative reactions related to the changes in our chief executive officer position and any litigation or proxy fight initiated by Mr. Lawlor could adversely impact our revenue, capital needs, ability to retain employees, relations with customers, suppliers, investors, and others, and business in general.

***We could be sued for contract or product liability claims and lawsuits may disrupt our business, divert management's attention or have an adverse effect on our financial results.***

Our clients use our products and services to provide web-based account presentation, bill payment, and other financial services to their end-users. Failures in a client's system could result in an increase in service and warranty costs or a claim for substantial damages against us. There can be no assurance that the limitations of liability set forth in our contracts would be enforceable or would otherwise protect us from liability for damages. We maintain general liability insurance coverage, including coverage for errors and omissions in excess of the applicable deductible amount. There can be no assurance that this coverage will continue to be available on acceptable terms or will be available in sufficient amounts to cover one or more large claims, or that the insurer will not deny coverage as to any future claim. The successful assertion of one or more large claims against us that exceeds available insurance coverage, or the occurrence of changes in our insurance policies, including premium increases or the imposition of large deductible or co-insurance requirements, could have a material adverse effect on our business, financial condition and results of operations. Furthermore, litigation, regardless of its outcome, could result in substantial cost to us and divert management's attention from our operations. Any contract liability claim or litigation against us could, therefore, have a material adverse effect on our business, financial condition and results of operations. In addition, because many of our projects are business-critical projects for financial services providers, a failure or inability to meet a client's expectations could seriously damage our reputation and affect our ability to attract new business.

***Failure to comply with financial network operating rules could reduce the value of our services to our clients and make those services more costly to provide.***

Our services require interaction with several privately-operated financial networks. Each of these networks has its own evolving set of operating rules governing various aspects of the business we do with them, including transaction eligibility, data formatting, record keeping and processing and pricing methodology. For

reasons of confidentiality, some of these networks also limit our access to their operating rules, making the task of compliance more difficult. Additionally, we can also be held accountable for compliance by our clients if they access these networks through us.

Our operating agreements with these networks give them the right to perform periodic examinations of our compliance with their operating rules. They have the sole authority to interpret these rules and can require us to stop or change anything we do that they consider non-compliant. Failure to comply with a network's operating rules, or a disagreement with a network's examiners regarding our compliance, could result in financial penalties, the inability to access the network or the loss of certain clients or lines of business using services relying on such network, each of which could adversely affect our revenue and profits. If we have to modify our services to maintain compliance, or if we cannot access a network, our services reliant on such network could become less valuable to our clients, we could be prohibited from providing such services or our operations could become more costly, each of which could adversely affect our revenues and profits.

***Government regulation could interfere with our business.***

The financial services industry is subject to extensive and complex federal and state regulation. In addition, our clients are heavily concentrated in the financial services, utility and healthcare industries, and therefore operate under high levels of governmental supervision. Our clients must ensure that our services and related products work within the extensive and evolving regulatory requirements applicable to them.

We are not licensed by the Office of the Comptroller of the Currency, the Board of Governors of the Federal Reserve System, the Office of Thrift Supervision, the Federal Deposit Insurance Corporation, the National Credit Union Administration or other federal or state agencies that regulate or supervise depository institutions or other providers of financial services. Under the authority of the Bank Service Company Act, the Gramm Leach Bliley Act of 1999 and other federal laws that apply to depository financial institutions, federal depository institution regulators have taken the position that we are subject to examination resulting from the services we provide to the institutions they regulate. In order not to compromise our clients' standing with the regulatory authorities, we have agreed to periodic examinations by these regulators, who have broad supervisory authority to remedy any shortcomings identified in any such examination.

Federal, state or foreign authorities could also adopt laws, rules or regulations relating to the industries we serve that affect our business, such as requiring us or our clients to comply with additional data, record keeping and processing and other requirements. It is possible that laws and regulations may be enacted or modified with respect to the Internet, covering issues such as end-user privacy, pricing, content, characteristics, taxation and quality of services and products. If enacted or deemed applicable to us, these laws, rules or regulations could be imposed on our activities or our business, thereby rendering our business or operations more costly, burdensome, less efficient or impossible and requiring us to modify our current or future products or services.

***If we cannot maintain a satisfactory rating from the federal depository institution regulators, we may lose existing clients and have difficulty attracting new clients.***

The examination reports of the federal agencies that examine us are distributed and made available to our depository clients. A less than satisfactory rating from any regulatory agency increases the obligation of our clients to monitor our capabilities and performance as a part of their own compliance process. It could also cause our clients and prospective clients to lose confidence in our ability to adequately provide services, thereby possibly causing them to seek alternate providers, which would have a corresponding detrimental impact on our revenues and profits.

*We could be affected by future laws or regulations enacted in response to climate change concerns and other actions.*

Although we may not be directly affected by current cap and trade laws and current requirements to reduce emissions, we could be in the future. However, we could also be affected indirectly by increased prices for goods or services provided to us by companies that are directly affected by these laws and regulations and pass their increased costs through to their customers. Additionally, to comply with potential future changes in



environmental laws and regulations, we may need to incur additional costs. At this time, we cannot estimate what impact such costs may have on our results of operations and financial position.

***We are exposed to costs and risks associated with complying with corporate governance and disclosure standards.***

We are spending an increased amount of management time and external resources to comply with changing laws, regulations and standards relating to corporate governance and public disclosure, including but not limited to, the Sarbanes-Oxley Act of 2002, other SEC regulations and Nasdaq Global Select Market rules. In particular, Section 404 of the Sarbanes-Oxley Act of 2002 requires management's annual review and evaluation of our internal control systems, and attestations of the effectiveness of these systems by our independent registered public accounting firm. We document and test our internal control systems and procedures and consider improvements that may be necessary in order for us to comply with the requirements of Section 404. This process requires us to hire outside advisory services and results in significant expenses for us. In addition, the evaluation and attestation processes required by Section 404 are conducted annually. In the event that our chief executive officer, chief financial officer or independent registered public accounting firm determines that our controls over financial reporting are not effective as defined under Section 404 in the future, investor perceptions of our Company may be adversely affected and could cause a decline in the market price of our stock.

***If we are unable to expand our financial reporting capabilities to accommodate our rapid growth, we could fail to prevent or detect material errors and have to restate our financial statements. Any such restatement could increase our litigation risk, limit our access to the capital markets and reduce investor confidence, which may adversely affect the market price of our common stock.***

Our rapid growth, compounded by the complexity introduced into our financial statements by acquisitions, has strained our financial systems, processes and personnel. If we are not able to increase our capabilities fast enough to ensure that material errors are prevented or detected by our internal controls in a timely manner, we could have to restate our financial statements. Any such restatement could adversely affect our ability to access the capital markets or the market price of our common stock. We might also face litigation, and there can be no assurance that any such litigation, either against us specifically or as part of a class, would not materially adversely affect our business or the market price of our common stock.

## **Risks Related to Our Capital Structure**

***Our stock price is volatile.***

The market price of our common stock has been subject to significant fluctuations and may continue to be volatile in response to:

actual or anticipated variations in quarterly operating results;

announcements of technological innovations;

new products or services offered by us or our competitors;

changes in financial estimates or ratings by securities analysts;

conditions or trends in the Internet and online commerce industries;

changes in the economic performance and/or market valuations of other Internet, online service industries;

announcements by us of significant acquisitions, strategic partnerships, joint ventures or capital commitments;  
recent and potential proxy fights;  
additions or departures of key personnel;

future equity or debt offerings or acquisitions or our announcements of these transactions; and

other events or factors, many of which are beyond our control.

The stock market in general, and the Nasdaq Global Select Market specifically, have experienced extreme price and volume fluctuations and volatility that has particularly affected the market prices of many technology companies. Such fluctuations and volatility have often been unrelated or disproportionate to the operating performance of such companies. In the past, following periods of volatility in the market price of a company's securities, securities class action litigation has often been instituted against a company. Litigation, if instituted, whether or not successful, could result in substantial costs and a diversion of management's attention and resources, which would have a material adverse effect on our business.

***We have a substantial number of shares of common and convertible preferred stock outstanding, including shares issued in connection with certain acquisitions and shares that may be issued upon exercise of grants under our equity compensation plans that, if sold, could affect the trading price of our common stock.***

We have issued shares of our common and convertible preferred stock in connection with certain acquisitions and may issue additional shares of our common stock in connection with future acquisitions. For example, we issued shares of convertible preferred stock to a single investor group as a part of the financing for our acquisition of Princeton which are currently convertible into 4.6 million shares of common stock. We also have over 4.8 million shares of common stock that may be issued upon the exercise of stock options and or vesting of restricted stock, and over an additional 0.9 million shares reserved for the future issuance under our equity compensation plan and our employee stock purchase program. We cannot predict the effect, if any, that future sales of shares of common stock or the availability of shares of common stock for future sale will have on the market price of our common stock. Sales of substantial amounts of common stock (including shares issued upon the exercise of equity compensation grants), or the perception that such sales could occur, may adversely affect prevailing market prices for our common stock.

***We have a significant amount of debt and redeemable preferred stock which will have to be repaid and may adversely affect our financial performance.***

In connection with our acquisition of Princeton in 2006, we incurred \$85 million in debt and issued \$75 million in redeemable preferred stock. Our debt balance at December 31, 2009 is approximately \$48.8 million. The Company's Series A-1 Preferred Stock is carried at its fair value at inception adjusted for accretion of unpaid dividends and interest accruing thereon, the 115% redemption price, the original fair value of the bifurcated embedded derivative, and the amortized portion of its original issuance costs, which approximates its redemption value. At December 31, 2009 its carrying value was \$100.6 million. The principal and interest we pay on the debt and the amounts we accrete to the redeemable preferred stock reduce our earnings and our cash flows. The reduction of our earnings associated with this debt and redeemable preferred stock could have an adverse impact on the trading price of our shares of common stock.

***Our plans to operate and grow may be limited if we are unable to obtain sufficient financing.***

We may desire to expand our business through further strategic acquisitions and new markets when we identify desirable opportunities. We may need additional equity and debt financing for these purposes, but may not be able to obtain such financing on acceptable terms, or at all. Our existing debt financing limits our capacity to borrow additional funds and carries interest expense that burdens our cost structure. Additionally, the holders of our preferred stock must approve the issuance of any debt or equity financing except for equity issued in a public offering. Failure to obtain additional financing could weaken our operations or prevent us from achieving our business objectives.

Equity financings, as well as debt financing with convertible features or accompanying warrants, can be dilutive to our stockholders. Negative covenants associated with debt financings may also restrict the manner in which we would otherwise desire to operate our business.

***Holders of our outstanding preferred stock have liquidation and other rights that are senior to the rights of the holders of our common stock.***

Our board of directors has the authority to designate and issue preferred stock that may have dividend, liquidation and other rights that are senior to those of our common stock. In connection with our acquisition of Princeton, our board designated 75,000 shares of our preferred stock as Series A-1 Redeemable Convertible Preferred Stock ( Series A-1 Preferred Stock ) all of which have been issued at a price of \$1,000 per share. Holders of our shares of Series A-1 Preferred Stock are entitled to a liquidation preference, before amounts are distributed on our shares of common stock, of 115% of the original issue price of these shares plus 8% per annum of the original issue price with an interest factor thereon tied to the iMoneyNet First Tier Institutional Average. This will reduce the remaining amount of our assets, if any, available to distribute to holders of our common stock. In addition, holders of our Series A-1 Preferred Stock have the right to elect one director to our board of directors.

***Holders of our Series A-1 Preferred Stock have voting rights that may restrict our ability to take corporate actions.***

We cannot issue any security or evidence of indebtedness, other than in connection with an underwritten public offering, without the consent of the holders of a majority of the outstanding shares of Series A-1 Preferred Stock. We also cannot amend our certificate of incorporation nor have our board designate any future series of preferred stock if any such amendment or designation adversely impacts the Series A-1 Preferred Stock. Our inability to obtain these consents may have an adverse impact in our ability to issue securities in the future to advance our business.

***Holders of our Series A-1 Preferred Stock have a redemption right.***

After the seventh anniversary of the original issue date of our shares of Series A-1 Preferred Stock, which will occur in July 2013, the holders of such shares have the right to require us to repurchase their shares, if then outstanding, at 115% of the original issue price of these shares and a cumulative dividend at 8% per annum of the original issuance price with an interest factor thereon based upon the iMoneyNet First Tier Institutional Average. Upon the election of this right of redemption, we may not have the necessary funds to redeem the shares and we may not have the ability to raise funds for this purpose on favorable terms or at all. Our obligation to redeem these shares could have an adverse impact on our financial condition and upon the operations of our business.

***Future offerings of debt, which would be senior to our common stock upon liquidation, and/or preferred equity securities which may be senior to our common stock for purposes of dividend distributions or upon liquidation, may adversely affect the market price of our common stock.***

In the future, we may attempt to increase our capital resources by making additional offerings of debt or preferred equity securities, including medium-term notes, trust preferred securities, senior or subordinated notes and preferred stock. Upon liquidation, including deemed liquidations resulting from an acquisition of our company, holders of our debt securities and shares of preferred stock and lenders with respect to other borrowings will receive distributions of our available assets prior to the holders of our common stock. Additional equity offerings may dilute the holdings of our existing stockholders or reduce the market price of our common stock, or both. Holders of our common stock are not entitled to preemptive rights or other protections against dilution. Our Series A-1 Preferred Stock has a preference on liquidating distributions that could limit our ability to pay a dividend or make another distribution to the holders of our common stock. Because our decision to issue securities in any future offering will depend on market conditions and other factors beyond our control, we cannot predict or estimate the amount, timing or nature of our future offerings. Thus, our stockholders bear the risk of our future offerings reducing the market price of our common stock and diluting their stock holdings.



***If we are unable to comply with the covenants in our credit agreement, a default under the terms of that agreement could arise thereby potentially resulting in an acceleration of the repayment of borrowed funds.***

Our credit agreement requires us to comply with certain covenants, including prescribed financial requirements. Our ability to meet these requirements may be affected by events beyond our control, including, without limitation, sales levels, contract terminations and market pricing pressures. No assurance can be provided that our financial performance will enable us to remain in compliance with these financial requirements. If we are unable to comply with the terms of our credit agreement, a default could arise under this agreement. In the event of a default, our lenders could terminate their commitment to lend or accelerate any loans and declare all amounts borrowed due and payable. In this event, there can be no assurance that we would be able to make the necessary payment to the lenders or that we would be able to find alternative financing on terms acceptable to us.

**Item 2. *Properties***

We are headquartered in Chantilly, Virginia where we lease approximately 100,000 square feet of office space. The lease expires September 30, 2014. We also lease office space in Princeton, New Jersey, Parsippany, New Jersey, Woodland Hills, California, Pleasanton, California and Columbus, Ohio. Our Banking segment operates from our Chantilly, Virginia, Princeton, New Jersey, Woodland Hills, California and Pleasanton, California offices; our eCommerce segments operate from our Chantilly, Virginia, Princeton, New Jersey, Parsippany, New Jersey and Columbus, Ohio offices. We believe that all of our facilities are in good condition and are suitable and adequate to meet our operations. Additionally, we believe that suitable additional or alternative space will be available in the future on commercially reasonable terms as needed.

**Item 3. *Legal Proceedings***

We are not a party to any litigation, individually or in the aggregate, that we believe would have a material adverse effect on our financial condition or results of operations.

**Item 4. *Submission of Matters to a Vote of Security Holders***

We held a special meeting of our stockholders on November 24, 2009. We solicited proxies for the meeting pursuant to Regulation 14 under the Exchange Act. The following proposal was the only proposal voted on at the meeting:

*Proposal One.* To increase the number of shares reserved under the plan from 3.5 million to 4.3 million and to increase the number of permitted full value awards under the plan from 2.625 million to 3.425 million.

20,838,832 shares of the Company's common stock and preferred stock (on an as-converted basis) were represented in person or by proxy, constituting a quorum. The vote on the resolution before the meeting, the amendment of the Company's Amended and Restated 2005 Restricted Stock and Option Plan, was as follows:

<b>For</b>	<b>Against</b>	<b>Abstain</b>
17,348,063	3,354,172	136,597

## PART II

**Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Our common stock began trading on the NASDAQ National Market on June 4, 1999 and now trades on the NASDAQ Global Select Market under the symbol ORCC. The following table sets forth the range of high and low closing sales prices of our common stock for the periods indicated, as reported by NASDAQ:

Fiscal Quarter Ended	2009		2008	
	High	Low	High	Low
First Quarter	\$ 4.69	\$ 2.85	\$ 12.01	\$ 9.09
Second Quarter	6.36	3.71	10.47	8.35
Third Quarter	6.86	4.87	10.26	6.84
Fourth Quarter	6.49	5.06	7.65	2.00

The market price of our common stock is highly volatile and fluctuates in response to a wide variety of factors. For additional information, see Item 1A., *Risk Factors - Our Stock Price is Volatile* included in this Annual Report on Form 10-K.

On December 31, 2009, we had approximately 126 holders of record of common stock. This does not reflect persons or entities that hold their stock in nominee or street name through various brokerage firms.

We have not paid any cash dividends on our common stock and currently intend to retain any future earnings for use in our business. Accordingly, we do not anticipate declaring or paying any cash dividends on our common stock in the foreseeable future.

For information regarding securities authorized for issuance under our equity compensation plans, see Note 15, *Equity Compensation Plans*, in the Notes to the Consolidated Financial Statements contained in Part II, Item 8, of this Annual Report on Form 10-K.

	Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column(a))
Equity compensation plans approved by security holders	3,168,779	\$3.22	755,367
Equity compensation plans not approved by security holders	1,607,675	\$4.82	

**Item 6. Selected Consolidated Financial Data**



The selected consolidated financial data set forth below with respect to Online Resources Consolidated Statements of Operations for the years ended December 31, 2009, 2008 and 2007 and with respect to Online Resources Consolidated Balance Sheets at December 31, 2009 and 2008 are derived from the audited Consolidated Financial Statements of Online Resources Corporation, which are included in Item 8, *Consolidated Financial Statements and Supplementary Data* in this Annual Report on Form 10-K. Consolidated Statements of Operations data for the fiscal years ended December 31, 2006 and 2005 and Consolidated Balance Sheet data at December 31, 2007, 2006 and 2005 are derived from Consolidated Financial Statements of Online Resources not included herein. The selected consolidated financial data set forth below is qualified in its entirety by, and should be read in

conjunction with, the Consolidated Financial Statements, the related Notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations included elsewhere in this Form 10-K.

	<b>Year Ended December 31,</b>				
	<b>(In thousands, except per share amounts)</b>				
	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>
<b>Statement of Operations Data:</b>					
<b>Revenues:</b>					
Service fees	\$ 134,651	\$ 138,278	\$ 121,364	\$ 81,573	\$ 52,383
Professional services and other	17,212	13,364	13,768	10,163	8,118
<b>Total revenues</b>	<b>151,863</b>	<b>151,642</b>	<b>135,132</b>	<b>91,736</b>	<b>60,501</b>
Cost of revenues	77,260	77,353	64,083	41,317	26,057
<b>Gross profit</b>	<b>74,603</b>	<b>74,289</b>	<b>71,049</b>	<b>50,419</b>	<b>34,444</b>
<b>General and administrative</b>	<b>31,140</b>	<b>33,445</b>	<b>28,933</b>	<b>19,780</b>	<b>13,664</b>
Sales and marketing	20,747	24,207	23,446	18,009	8,680
Systems and development	9,394	9,906	9,196	7,382	4,204
<b>Total expenses</b>	<b>61,281</b>	<b>67,558</b>	<b>61,575</b>	<b>45,171</b>	<b>26,548</b>
<b>Income from operations</b>	<b>13,322</b>	<b>6,731</b>	<b>9,474</b>	<b>5,248</b>	<b>7,896</b>
Other (expense) income	(4,057)	(3,637)	(11,231)	(3,992)	1,301
<b>Income (loss) before income tax provision (benefit)</b>	<b>9,265</b>	<b>3,094</b>	<b>(1,757)</b>	<b>1,256</b>	<b>9,197</b>
Income tax provision (benefit)(1)	4,135	1,175	(12,703)	935	(13,466)
<b>Net income</b>	<b>5,130</b>	<b>1,919</b>	<b>10,946</b>	<b>321</b>	<b>22,663</b>
Preferred stock accretion	9,208	8,873	8,302	4,309	
<b>Net (loss) income available to common stockholders</b>	<b>\$ (4,078)</b>	<b>\$ (6,954)</b>	<b>\$ 2,644</b>	<b>\$ (3,988)</b>	<b>\$ 22,663</b>
<b>Net (loss) income available to common stockholders per share:</b>					
Basic	\$ (0.14)	\$ (0.24)	\$ 0.10	\$ (0.16)	\$ 0.97
Diluted	\$ (0.14)	\$ (0.24)	\$ 0.09	\$ (0.16)	\$ 0.88
<b>Shares used in calculation of net (loss) income to common stockholders per share:</b>					
Basic	29,947	29,111	27,153	25,546	23,434
Diluted	29,947	29,111	29,150	25,546	25,880
<b>Balance Sheet Data:</b>					
Cash, cash equivalents and investments(2)	\$ 22,907	\$ 23,978	\$ 22,362	\$ 32,154	\$ 55,864
Working capital	31,067	24,243	17,625	41,483	61,688
<b>Total assets</b>	<b>308,490</b>	<b>323,677</b>	<b>340,717</b>	<b>286,591</b>	<b>115,596</b>

Notes payable, less current portion	40,500	59,500	75,438	85,000	
Other long-term liabilities	6,888	6,377	6,508	9,565	5,229
Total liabilities	68,205	94,149	120,005	111,148	12,560
Redeemable convertible preferred stock	100,623	91,415	82,542	72,108	
Stockholders' equity	139,662	138,113	138,170	103,335	103,036

- (1) Includes a \$13.7 million release of valuation allowance in 2007 related to federal net operating losses. Includes \$0.2 million release of valuation allowance in 2008 related to state net operations losses.
- (2) Includes a \$1.0 million short-term investment in the Columbia Strategic Cash Portfolio fund in 2008. For additional information, see Note 5, *Investments, in the Notes to the consolidated Financial Statements*.

**Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**CAUTIONARY NOTE**

The following discussion should be read in conjunction with Item 8, *Consolidated Financial Statements and Supplementary Data*, included in this Annual Report on Form 10-K. This discussion contains forward-

looking statements that involve risks and uncertainties. Our actual results could differ materially from the results anticipated in these forward-looking statements as a result of factors including, but not limited to, those under *Risk Factors* contained in Item 1A, in this Annual Report on Form 10-K.

## OVERVIEW

We provide outsourced, web and phone-based financial technology services to financial institution, biller, card issuer and creditor clients and their millions of consumer end-users. We currently derive approximately 80% of our revenues from payments and 20% from other services including account presentation relationship management, professional services, and custom software solutions. End-users may access and view their accounts online and perform various web-based self-service functions. They may also make electronic bill payments and funds transfers, utilizing our unique, real-time debit architecture, ACH and other payment methods. Our value-added relationship management services reinforce a favorable user experience and drive a profitable and competitive Internet channel for our clients. Further, we have professional services, including software solutions, which enable various deployment options, a broad range of customization and other value-added services.

We currently operate in two business segments – Banking and eCommerce. The operating results of these business segments exclude general corporate overhead expenses. Within each business segment, we face differing opportunities, challenges and risks. In our Banking segment we have the opportunity to deploy the new and enhanced products we have developed to deepen the relationships we have with our existing clients. Our differentiated account presentation and payments products, as well as our ability to deliver a full suite of remote delivery financial services, provide the opportunity for us to increase market share particularly among mid-sized financial institutions. In the bank market, a very large percentage of financial institutions now offer internet banking and bill payment to their customers. We therefore face competition in our efforts to obtain new clients from other established providers of these services. The end-user base within these clients is not highly penetrated, however, so we benefit from continuing adoption increases.

Additionally, financial service providers have recently been adversely affected by significant illiquidity and credit tightening trends in the financial markets in which they operate. Unfavorable economic conditions adversely impacting those types of business could have a material adverse effect on our business.

In our eCommerce segment, there are still a significant number of potential clients who do not offer services such as those we are in a position to provide to their customer base. Further, the competition to provide these services is more fragmented than it is in the banking market. These factors provide us with the opportunity to expand our client base. We also offer an innovative debt collection product that is attractive to a number of large and mid-sized potential clients. For a portion of our eCommerce business, our revenue is tied to the value of the payment being made which exposes us to the impact of economic factors on these payments. We also continuously monitor the potential risks that we face due to the interfaces we have with, and our reliance on, various payments networks.

Across our markets, we are exposed to interest rate risk as we earn interest income from the bill payment funds in transit we hold on behalf of our end-users. We also closely monitor covenant and other compliance requirements under our debt and preferred stock agreements, as well as other potential risks associated with our capital structure.

We have experienced, and expect to continue to experience, significant user and transaction growth. This growth has placed, and will continue to place, significant demands on our personnel, management and other resources. We will need to continue to expand and adapt our infrastructure, services and related products to accommodate additional clients and their end-users, increased transaction volumes and changing end-user requirements.

Registered end-users using account presentation, bill payment or both, and the payment transactions executed by those end-users are the major drivers of our revenues. Since December 31, 2008, the number of users of our account presentation services increased 1%, and the number of users of our payment services increased 18%, for an overall 12% increase in users.

The following table summarizes users and payment services transactions:

	Period Ended December 31,		Increase/ (Decrease)	
	2009	2008	Change	%
Account presentation users (000s):				
Banking segment	1,371	1,360	11	1%
eCommerce segment	2,509	2,493	16	1%
Enterprise	3,880	3,853	27	1%
Payment services users (000s):				
Banking segment	4,861	3,693	1,168	32%
eCommerce segment	6,417	5,905	512	9%
Enterprise	11,278	9,598	1,680	18%
Total users (000s):				
Banking segment	5,917	4,820	1,097	23%
eCommerce segment	8,926	8,398	528	6%
Enterprise	14,843	13,218	1,625	12%
Payment services transactions (000s):				
Banking segment	152,656	159,268	(6,612)	-4%
eCommerce segment	60,101	50,585	9,516	19%
Enterprise	212,757	209,853	2,904	1%

We have long-term service contracts with most of our clients. The majority of our revenues are recurring, though these contracts also provide for implementation, set-up and other non-recurring fees. Account presentation services revenues are based on either a monthly license fee, allowing our clients to register an unlimited number of customers, or a monthly fee for each registered customer. Payment services revenues are either based on a monthly fee for each customer enrolled, a fee per executed transaction, or a combination of both. Our clients pay nearly all of our fees and then determine if or how they want to pass these costs on to their users. They typically provide account presentation services to users free of charge, as they derive significant potential benefits including account retention, delivery and paper cost savings, account consolidation and cross-selling of other products.

As a network-based service provider, we have made substantial up-front investments in infrastructure, particularly for our proprietary systems. We invested approximately \$6.2 million, \$7.4 million, and \$6.4 million for the years ended December 31, 2009, 2008, and 2007, respectively. These investments were made to create new products, enhance the functionality of existing products and improve our infrastructure. Product enhancements allow us to remain competitive, retain existing clients and attract new clients. New products allow us to increase revenue and attract new clients. Infrastructure investments allow us to leverage ongoing advances in technology to improve our operating efficiency and capture cost savings.

While we continue to incur ongoing development and maintenance costs, we believe the infrastructure we have built provides us with significant operating leverage. We continue to automate processes and develop applications that allow us to make only small increases in labor and other operating costs relative to increases in customers and transactions. We believe our financial and operating performance will be based primarily on our ability to leverage

additional end-users and transactions over this relatively fixed cost base. We do not incur material research and development costs.

### **Critical Accounting Policies and Estimates**

The policies discussed below are considered by management to be critical to an understanding of our consolidated financial statements because their application places the most significant demands on management's judgment, with financial reporting results relying on estimates about the effect of matters that are inherently uncertain. Specific risks for these critical accounting policies are described in the following paragraphs. For all of these policies, management cautions that future events rarely develop exactly as forecasted, and the best estimates routinely require adjustment.

*Revenue Recognition Policy.* We generate revenues from service fees, professional services and other supporting services as a financial technology services provider in the Banking and eCommerce markets. Service fee revenues are generally comprised of account presentation services, payment services and relationship management services. Many of our contracts contain monthly user fees, transaction fees and new user registration fees for the account presentation services, payment services and relationship management services we offer that are often subject to monthly minimums, all of which are classified as service fees, for account presentation, payment, relationship management and professional services, in our consolidated statements of operations. Additionally, some contracts contain fees for relationship management marketing programs which are also classified as service fees in our consolidated statements of operations. These services are not considered separate deliverables. Fees for relationship management marketing programs, monthly user and transaction fees, including the monthly minimums, are recognized in the month in which the services are provided or, in the case of minimums, in the month to which the minimum applies. We recognize service fee revenue when all of the following criteria are met: a) persuasive evidence of an arrangement exists; b) delivery has occurred or services have been rendered; c) the seller's price to the buyer is fixed or determinable; and d) collectibility is reasonably assured. Revenues associated with services that are subject to refund are not recognized until such time as the exposure to potential refund has lapsed.

We collect funds from end-users and aggregate them in clearing accounts, which are not included in our consolidated balance sheets, as we do not have ownership of these funds. For certain transactions, funds may remain in the clearing accounts until a payment check is deposited or other payment transmission is accepted by the receiving merchant. We earn interest on these funds for the period they remain in the clearing accounts. The collection of interest on these clearing accounts is considered in our determination of the fee structure for clients and represents a portion of the payment for our services. This interest totaled \$0.8 million, \$5.0 million and \$10.3 million for the years ended December 31, 2009, 2008 and 2007, respectively and is classified as payment service revenue in our consolidated statements of operations.

Professional services revenues consist of implementation fees associated with the linking of our financial institution clients to our service platforms through various networks, along with web development and hosting fees, training fees, communication services and sales of software licenses and related support. When we provide access to our service platforms to the customer using a hosting model, revenues are recognized in accordance GAAP. The implementation and web hosting services are not considered separate deliverables. Revenues from web development, web hosting, training and communications services are recognized over the term of the contract as the services are provided.

We changed the application of our accounting policy on recognizing revenues for implementation and new user registration fees in the third quarter of 2007. Historically, these fees were deferred and recognized as revenues on a straight-line basis over the period from the date that implementation and new user registration work concludes through the end of the contract. These fees should be considered a single unit of accounting with the service fees associated with the contract. As such, implementation and new user registration fees are recognized consistently when service fees are recorded, on a proportionate performance basis. These fees are included in our revenues from relationship management services and professional services and other. We assessed the cumulative impact of this change in accounting policy and determined that the change is not material to the consolidated financial statements as of and for the year ended December 31, 2007 or any prior period. See Note 2, *Summary of Significant Accounting Policies*, in the Notes to the Consolidated Financial Statements contained in Part II, Item 8, of this Annual Report on Form 10-K for additional information regarding the change in the application of accounting policy.

When we provide services to the customer through the delivery of software, revenues from the sale of software licenses, services and related support are recognized when there is persuasive evidence that an arrangement exists, the fee is fixed or determinable, collectibility is probable and the software has been delivered, provided that no significant obligations remain under the contract. We have multiple-element software arrangements that typically include support services, in addition to the delivery of software. For these arrangements, we recognize revenues using the residual



method. Under the residual method, the fair value of the undelivered elements, based on vendor specific objective evidence of fair value, is deferred. The difference between the total arrangement fee and the amount deferred for the undelivered elements is recognized as revenues related to the delivered elements. We determine the fair value of the undelivered elements based on

the amounts charged when those elements are sold separately. For sales of software that require significant production, modification or customization, we recognize revenues using the percentage-of-completion method. The percentage-of-completion is measured based on the percentage of labor effort incurred to date to estimated total labor effort to complete delivery of the software license. Changes in estimates to complete and revisions in overall profit estimates on these contracts are charged to our consolidated statements of operations in the period in which they are determined. We record any estimated losses on contracts immediately upon determination. Revenues related to support services are recognized on a straight-line basis over the term of the support agreement.

Most contracts can be terminated by our clients within a specific period, typically thirty to sixty days following notice by the client. Our contracts contain termination fees which generally, at a minimum, cover our remaining incremental costs and deferred costs related to the contract. We have not historically incurred losses on terminated contracts.

Other revenues consist of service fees related to enhanced third-party solutions and termination fees. Service fees for enhanced third-party solutions include fully integrated bill payment and account retrieval services through Intuit's Quicken, check ordering, inter-institution funds transfer, account aggregation and check imaging. Revenues from these service fees are recognized over the term of the contract as the services are provided. Termination fees are recognized upon termination of a contract.

*Allowance for Doubtful Accounts.* The provision for losses on accounts receivable and allowance for doubtful accounts are recognized based on our estimate, which considers our historical loss experience, including the need to adjust for current conditions, and judgments about the probable effects of relevant observable data and financial health of specific customers. During the year ended December 31, 2009, we reserved an additional \$16,000 of accounts receivable during the year to reflect a balance of \$100,000 at year end. This represents management's estimate of the probable losses in the accounts receivable balance at December 31, 2009. While the allowance for doubtful accounts and the provision for losses on accounts receivable depend to a large degree on future conditions, management does not forecast significant adverse developments in 2010.

*Income Taxes.* Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are determined based on temporary differences between financial reporting and the tax bases of assets and liabilities. Deferred tax assets are also recognized for tax net operating loss carryforwards. These deferred tax assets and liabilities are measured using the enacted tax rates and laws that are expected to be in effect when such amounts are expected to reverse or be utilized. The realization of deferred tax assets is contingent upon the generation of future taxable income during the carryforward period. Valuation allowances are provided to reduce such deferred tax assets to amounts more likely than not to be ultimately realized. The net operating loss carryforwards expire from 2021-2026. Management believes that the Company will generate sufficient taxable income over the next four years to recover the net operating loss carryforwards and it is more likely than not that they will recover net operating losses prior to their expiration.

As a result of a positive taxable income trend during 2006 and 2007 and projected taxable income over the next five years, in 2007 we reversed deferred tax valuation allowances of \$29.4 million. This reversal resulted in recognition of an income tax benefit totaling \$13.7 million for the year ended December 31, 2007. The remaining \$15.7 million was related to valuation allowances accrued in purchase accounting and therefore did not benefit earnings when reversed. In addition, we reversed \$31.1 million of our gross deferred tax asset and the related deferred tax asset valuation allowance after electing to waive Princeton net operating losses that were deemed not realizable during 2007.

In 2008, based on the positive taxable income trend in New Jersey and projected taxable income over the next five years, the Company reversed approximately \$1.9 million of valuation allowance against state net operating loss carryforwards. This reversal resulted in recognition of an income tax benefit totaling \$0.2 million for the year ended December 31, 2008. The remaining \$1.7 million was related to valuation allowance established in purchase

accounting and therefore resulted in a reduction of goodwill when reversed. In 2008, we established a deferred tax asset valuation of approximately \$0.3 million related to realized and unrealized capital losses from our investment in the Columbia Strategic Cash Portfolio. Our estimates of future taxable

income represent critical accounting estimates because such estimates are subject to change and a downward adjustment could have a significant impact on future earnings.

*Cost of Internal Use Software and Computer Software to be Sold.* We capitalize the cost of computer software developed or obtained for internal use. Capitalized computer software costs consist primarily of payroll-related and consulting costs incurred during the development stage. We expense costs related to preliminary project assessments, research and development, re-engineering, training and application maintenance as they are incurred. Capitalized software costs are being depreciated on a straight-line basis over an estimated useful life of three to seven years upon being placed in service.

We capitalize the cost of computer software to be sold. Software development costs are capitalized beginning when a product's technological feasibility has been established by completion of a working model of the product and ending when a product is ready for general release to customers. We capitalized approximately \$6.2 million of software development costs and amortized approximately \$6.8 million of capitalized computer software for the year ended December 31, 2009.

*Impairment of Goodwill, Intangible Assets and Long-Lived Assets.* We evaluate the recoverability of our identifiable intangible assets, goodwill and other long-lived assets. We assess the recoverability of our goodwill at least on an annual basis and when events or circumstances indicate a potential impairment. When assessing the recoverability of our goodwill, we use the income method to determine the fair value of our two reporting units, Banking and eCommerce, based upon our forecasted discounted cash flows. The estimates we use in evaluating goodwill are consistent with the plans and estimates that we use to manage our operations. We use undiscounted cash flows to assess the recoverability of our amortizable intangible and other long-lived assets, when events and circumstances indicate a potential impairment. The Company's reporting units, Banking and eCommerce, have allocated goodwill of approximately \$67.0 million and approximately \$114.5 million, respectively, as of December 31, 2009.

We did not experience any impairment of goodwill or other intangible assets for the years ended December 31, 2009, 2008 or 2007. If market conditions continue to weaken, our revenue and cost forecasts may not be achieved and we may incur charges for goodwill impairment, which could be significant and could have a material negative effect on our results of operations. Additionally, if our stock price declines from our stock price of \$5.26 as of December 31, 2009, we could incur goodwill impairment charges.

The discounted cash flow approach we use for valuing goodwill involves estimating future cash flows expected to be generated from the related assets, discounted to their present value using a discount rate. Terminal values are also estimated and discounted to their present value.

We forecasted revenue, expenses, and cash flows over a five-year period for each of our reporting units. In projecting future cash flows, we considered factors including our historical growth rates and company-specific information such as forecasted sales and client retention. Based on these considerations, our assumed 2010 revenue growth rates were neutral followed by assumed revenue growth with an anticipated economic recovery in 2011. To arrive at our projected cash flows and resulting growth rates, we evaluated our historical operating results and current management initiatives to assess the reasonableness of our operating margin assumptions. We also calculated a normalized residual year which represents the perpetual cash flows of each reporting unit. The residual year cash flow was multiplied by market factors to estimate arrive at the terminal value of the reporting unit.

We also utilized the market approach to provide a test of reasonableness to the results of the discounted cash flow model. The market approach indicates the fair value of the invested capital of a business based on a company's market capitalization and a comparison of the business to comparable publicly traded companies and transactions in its industry. One indication of the fair value of a business is the quoted market price in active markets for the debt and

equity of the business. The quoted market price of equity multiplied by the number of shares outstanding yields the fair value of the equity of a business on a marketable, noncontrolling basis. We then apply a premium for control and add the estimated fair value of interest-bearing debt to indicate the fair value of the invested capital of the business on a marketable, controlling basis.

While we believe we have made reasonable estimates and utilized appropriate assumptions to calculate the fair value of our reporting units, it is possible a material change could occur. If future results are not consistent with our assumptions and estimates, we may be exposed to impairment charges in the future.

The Company's reporting units, Banking and eCommerce, have a carrying value of approximately \$94 million and approximately \$142 million, respectively, as of December 31, 2009. Banking and eCommerce have allocated goodwill of approximately \$67.0 million and approximately \$114.5 million, respectively, as of December 31, 2009. If the Company's future revenue growth does not materialize, either because it fails to achieve sales forecasts or loses existing customers, or if it experiences changes in market factors such as discount rate or stock price, the fair value of one or both of the Company's reporting units could be impacted. If the fair value for our Banking reporting unit declines approximately 59% from the December 31, 2009 fair value, or the fair value of our eCommerce reporting unit declines approximately 2% from the December 31, 2009 fair value, it is likely that we would incur goodwill impairment charges.

*Theoretical Swap Derivative.* We bifurcated the fair market value of the embedded derivative associated with the Series A-1 Redeemable Convertible Preferred Stock ( Series A-1 Preferred Stock ) issued in conjunction with the Princeton eCom acquisition on July 3, 2006. We determined that the embedded derivative is defined as the right to receive a fixed rate of return on the accrued, but unpaid dividends and the variable negotiated rate, which creates a theoretical swap between the fixed rate of return on the accrued, but unpaid dividends and the variable rate actually accrued on the unpaid dividends. This embedded derivative is marked to market at the end of each reporting period through earnings and an adjustment to other assets. There is no active market quote available for the fair value of the embedded derivative. Thus, management measures fair value of the derivative by estimating future cash flows related to the asset using a forecasted iMoney Net First Tier rate based on the one-month LIBOR rate adjusted for the historical spread for the estimated period in which the Series A-1 Preferred Stock will be outstanding.

There is no active quoted market available for the fair value of the embedded derivative. Thus, management has to make substantial estimates about the future cash flows related to the liability, the estimated period which the Series A-1 Preferred Stock will be outstanding and the appropriate discount rates commensurate with the risks involved. The fair value of this derivative fluctuates based on changes to interest rates. An increase to interest rates will decrease the fair value of the derivative. Changes to the fair value of the derivative are recorded in interest expense on the consolidated statement of operations.

*Derivative Instruments and Hedging Activities.* From time to time, we have entered into derivative instruments to serve as cash flow hedges for our debt instruments. The Company recognizes all of its derivative instruments as either assets or liabilities in the consolidated balance sheet at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, a company must designate the hedging instrument, based upon the exposure being hedged, as a fair value hedge, cash flow hedge or a hedge of a net investment in a foreign operation.

For derivative instruments that are designated and qualify as a cash flow hedge (i.e., hedging the exposure to variability in expected future cash flows that is attributable to a particular risk), the effective portion of the gain or loss on the derivative instrument is reported as a component of other comprehensive income or loss and reclassified into operations in the same line item associated with the forecasted transaction in the same period or periods during which the hedged transaction affects earnings (for example, in interest expense when the hedged transactions are interest cash flows associated with floating-rate debt). The remaining gain or loss on the derivative instrument in excess of the cumulative change in the present value of future cash flows of the hedged item, if any, is recognized in other income/expense in current operations during the period of change. Alternatively, a cash flow hedge is considered perfectly effective and the entire gain or loss on the derivative instrument is reported as a component of other

comprehensive income or loss and reclassified into operations in the same line item associated with the forecasted transaction in the same period or periods during which the hedged transaction affects earnings. Derivatives are reported on the balance sheet in other current and long-term assets or other current and long-term liabilities based upon when the financial

instrument is expected to mature. Accordingly, derivatives are included in the changes in other assets and liabilities in the operating activities section of the statement of cash flows. Alternatively, derivatives containing a financing element are reported as a financing activity in the statement of cash flows.

*Stock-Based Compensation.* Prior to January 1, 2006 no stock-based employee compensation cost was recognized in the consolidated statements of operations, as all options granted had an exercise price equal to the market value of the underlying common stock on the date of grant. Effective January 1, 2006, we adopted the fair value recognition provisions of stock-based compensation accounting pronouncements using the modified-prospective transition method. Under that transition method, compensation cost recognized from January 1, 2006 to December 31, 2009 include: (a) compensation cost for all share-based payments granted prior to, but not yet vested as of January 1, 2006, based on the grant date estimated fair value, and (b) compensation cost for all share-based payments granted on or subsequent to January 1, 2006, 2007, 2008 and 2009, based on the grant-date estimated fair. The fair value of each option granted is estimated on the date of grant using the Black-Scholes option pricing model. The assumptions used in this model are expected dividend yield, expected volatility, risk-free interest rate and expected term. The expected volatility for stock options is based on historical volatility.

#### ***Recently Issued Pronouncements.***

In October 2009, the Financial Accounting Standards Board, or FASB, changed its guidance for the accounting of certain revenue arrangements that include software elements. This authoritative guidance amends the scope of pre-existing software revenue guidance by removing from the guidance non-software components of tangible products and certain software components of tangible products. The Company will adopt this authoritative guidance prospectively commencing in its first quarter of fiscal 2010. We are currently assessing the impact, if any, adoption of the guidance will have on the Company's financial position or results of operations.

In October 2009, the FASB changed its guidance for the accounting of multiple-deliverable revenue arrangements with customers. Current GAAP requires a vendor to use vendor-specific objective evidence or third-party evidence of selling price to separate deliverables in a multiple-deliverable arrangement. Multiple-deliverable arrangements will be separated in more circumstances with the updated guidance. The change in guidance establishes a selling price hierarchy for determining the selling price of a deliverable. The selling price used for each deliverable will be based on vendor-specific objective evidence if available, third-party evidence if vendor-specific objective evidence is not available, or estimated selling price if neither vendor-specific nor third-party evidence is available. The best estimate to use in determining a selling price is the price as if the item were sold on a stand alone basis. Changes also include eliminating the residual method of allocation and requiring that arrangement consideration be allocated at the inception of the arrangement to all deliverables using the relative selling price method, which allocates discounts in the arrangement proportionally to each deliverable based on each selling price. These changes become effective, prospectively, for the Company on January 1, 2011 and early adoption is permitted. The Company has not yet determined if it will adopt early or what effect adoption will have on the Company's consolidated financial statements.

On September 30, 2009, the Company adopted the new source of authoritative accounting principles, the Accounting Standards Codification<sup>™</sup> (the Codification), established by the FASB. This new source of authoritative accounting principles recognized by the FASB is to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP.

In May 2009, the FASB changed the accounting for and disclosure of subsequent events, events that occur after the balance sheet date but before financial statements are issued or are available to be issued. The change in guidance requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date, that is, whether that date represents the date the financial statements were issued or were available to be issued. The change became effective for the Company and was adopted on July 1, 2009.



In April 2009, the FASB issued guidance for determining fair value when the volume and level of activity for the asset or liability have significantly decreased and identifying transactions that are not orderly. Additionally, entities are required to disclose in interim and annual periods the inputs and valuation techniques

used to measure fair value. This guidance became effective for the Company and was adopted on July 1, 2009. As the requirements under this guidance are consistent with our current practice, adoption did not have a material impact on the Company's consolidated financial statements.

In April 2009, the FASB changed guidance for all assets acquired and all liabilities assumed in a business combination that arise from contingencies. The guidance says that the acquirer will recognize such an asset or liability if the acquisition-date fair value of that asset or liability can be determined during the measurement period. If it cannot be determined during the measurement period, then the asset or liability should be recognized at the acquisition date if the following criteria are met: (1) information available before the end of the measurement period indicates that it is probable that an asset existed or that a liability had been incurred at the acquisition date, and (2) the amount of the asset or liability can be reasonably estimated. This standard was effective for the Company and adopted January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In June 2008, the FASB issued guidance for determining whether instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the earnings allocation in computing earnings per share under the two-class method. Unvested securities are participating if the right to receive dividends or dividend equivalents will not be forfeited if the security does not vest. The guidance had to be applied retrospectively and was effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In April 2008, the FASB issued guidance for determining the useful life of intangible assets. This guidance is intended to improve the consistency between the useful life of a recognized intangible asset and the period of expected cash flows used to measure the fair value of the asset, when the underlying arrangement includes renewal or extension of terms that would require substantial costs or result in a material modification to the asset upon renewal or extension. Companies estimating the useful life of a recognized intangible asset must now consider their historical experience in renewing or extending similar arrangements or, in the absence of historical experience, must consider assumptions that market participants would use about renewals or extensions. The guidance was effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In March 2008, the FASB changed guidance to enhance disclosures for derivative instruments and hedging activities. The disclosures improve the transparency of financial reporting by showing adequate information about how derivative and hedging activities affect an entity's financial position, financial performance, and cash flows. The changes were effective for the Company and adopted on January 1, 2009.

On January 1, 2008, the Company adopted changes for defining fair value of financial assets and liabilities as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In addition, the guidance specifies that the fair value should be the exit price, or price received to sell the asset or liability as opposed to the entry price, or price paid to acquire an asset or assume a liability. In February 2008, the Financial Accounting Standards Board ( FASB ) delayed the effective date for changes in defining fair value for nonfinancial assets and liabilities, except for those that are disclosed in the condensed consolidated financial statements on a recurring basis. The changes to this guidance were effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

**Results of Operations**

The following table presents the summarized results of operations for our two reportable segments, Banking and eCommerce (dollars in thousands):

	Year Ended December 31,					
	2009		2008		2007	
	Dollars	%	Dollars	%	Dollars	%
Revenues:						
Banking	\$ 93,187	61%	\$ 94,557	62%	\$ 100,119	74%
eCommerce	58,676	39%	57,085	38%	35,013	26%
Total	\$ 151,863	100%	\$ 151,642	100%	\$ 135,132	100%
	Dollars	Margin	Dollars	Margin	Dollars	Margin
Gross profit:						
Banking	\$ 47,794	51%	\$ 48,561	51%	\$ 57,706	58%
eCommerce	26,809	46%	25,728	45%	13,343	38%
Total	\$ 74,603	49%	\$ 74,289	49%	\$ 71,049	53%
	Dollars	%	Dollars	%	Dollars	%
Operating expenses:						
Banking	\$ 24,176	39%	\$ 27,104	40%	\$ 28,096	46%
eCommerce	19,644	32%	22,702	34%	18,535	30%
Corporate(1)	17,461	29%	17,752	26%	14,944	24%
Total	\$ 61,281	100%	\$ 67,558	100%	\$ 61,575	100%
	Dollars	Margin	Dollars	Margin	Dollars	Margin
Income from operations:						
Banking	\$ 23,618	25%	\$ 21,457	23%	\$ 29,610	30%
eCommerce	7,165	12%	3,026	5%	(5,192)	-14%
Corporate(1)	(17,461)		(17,752)		(14,944)	
Total	\$ 13,322	9%	\$ 6,731	4%	\$ 9,474	7%

- (1) Corporate expenses are primarily comprised of corporate general and administrative expenses that are not considered in the measure of segment profit or loss used to evaluate the segments.

**Year Ended December 31, 2009 Compared to the Year Ended December 31, 2008***Revenues*

We generate revenues from account presentation, payment, relationship management and professional services and other revenues. Revenues increased slightly by \$0.2 million, or 0%, to \$151.9 million for the year ended December 31, 2009, from \$151.6 million in 2008.

	<b>Years Ended December 31,</b>		<b>Change</b>	
	<b>2009</b>	<b>2008</b>	<b>Difference</b>	<b>%</b>
Revenues (in thousands):				
Account presentation services	\$ 8,198	\$ 7,909	\$ 289	4%
Payment services	118,291	122,301	(4,010)	-3%
Relationship management services	8,162	8,068	94	1%
Professional services and other	17,212	13,364	3,848	29%
 Total revenues	 \$ 151,863	 \$ 151,642	 \$ 221	 -%
Payment metrics (in thousands):				
Banking payment transactions	152,656	159,268	(6,612)	-4%
Biller payment transactions	60,101	50,585	9,516	19%

**Notes:**

*Account Presentation Services.* Both the Banking and eCommerce segments contribute to account presentation services revenues, which increased 4%, or \$0.3 million, to \$8.2 million. The increase is due to net new clients of approximately \$1.0 million offset by the departure of a card account presentation services client in April 2008 of approximately \$0.7 million.

*Payment Services.* Both the Banking and eCommerce segments contribute to payment services revenues, which decreased to \$118.3 million for the year ended December 31, 2009 from \$122.3 million in the same period of the prior year. The decrease was related to significant declines in interest rates which reduced float interest revenue by approximately \$4.2 million. Additionally, user and license fees decreased by approximately \$1.0 million. This was offset by an increase in transaction fees of approximately \$1.2 million.

*Relationship Management Services.* Primarily composed of revenues from the Banking segment, relationship management services revenues increased 1%, or \$0.1 million, to \$8.2 million.

*Professional Services and Other.* Both the Banking and eCommerce segments contribute to professional services and other revenues, which increased by \$3.8 million, or 29%. Revenues from professional services and other fees increased due to higher cancellation fees of approximately \$1.1 million, increased implementation fees of approximately \$1.2 million, increased professional service fees of \$0.8 million, increased expedited payment fees of \$0.2 million and increased users and transactions for our Money HQ, Quicken, and mobile banking products of approximately \$0.7 million partially offset by reduced account opening fees of approximately \$0.3 million.



**Costs and Expenses**

	<b>Years Ended December 31,</b>		<b>Change</b>	
	<b>2009(1)</b>	<b>2008(1)</b>	<b>Difference(1)</b>	<b>%</b>
Revenues	\$ 151,863	\$ 151,642	\$ 221	-%
Costs of revenues	77,260	77,353	(93)	-%
Gross profit	74,603	74,289	314	-%
Gross margin	49%	49%	-%	-%
Operating expenses				
General and administrative	31,140	33,445	(2,305)	-7%
Sales and marketing	20,747	24,207	(3,460)	-14%
Systems and development	9,394	9,906	(512)	-5%
Total operating expenses	61,281	67,558	(6,277)	-9%
Income from operations	13,322	6,731	6,591	98%
Other (expense) income				
Interest income	117	531	(414)	-78%
Interest and other expense	(4,174)	(4,168)	(6)	-%
Total other expense	(4,057)	(3,637)	(420)	-12%
Income before tax provision	9,265	3,094	6,171	199%
Income tax provision	4,135	1,175	2,960	252%
Net income	5,130	1,919	3,211	167%
Preferred stock accretion	9,208	8,873	335	4%
Net loss available to common stockholders	\$ (4,078)	\$ (6,954)	\$ 2,876	41%
Net loss available to common stockholders per share:				
Basic	\$ (0.14)	\$ (0.24)	\$ 0.10	42%
Diluted	\$ (0.14)	\$ (0.24)	\$ 0.10	42%
Shares used in calculation of net loss available to common stockholders per share:				
Basic	29,947	29,111	836	3%
Diluted	29,947	29,111	836	3%

**Notes:**

(1) In thousands except for per share amounts.

*Costs of Revenues.* Costs of revenues encompass the direct expenses associated with providing our services. These expenses include telecommunications, payment processing, systems operations, customer service, implementation and

professional services work. Costs of revenues decreased by \$0.1 million to \$77.3 million for the year ended December 31, 2009, from \$77.4 million for the same period in 2008. The decrease is due to reduced salaries and benefits of \$0.7 million, consulting costs of \$0.2 million and maintenance costs of \$1.0 million offset by an increase in amortization expense of approximately \$1.7 million.

*Gross Profit.* Gross profit increased \$0.3 million for the year ended December 31, 2009 to \$74.6 million, and gross margin was 49% for the years ended December 31, 2009 and 2008. The increase is due to a slight increase in revenue combined with a slight decrease in cost of revenues.

*General and Administrative.* General and administrative expenses primarily consist of salaries for executive, administrative and financial personnel, consulting expenses and facilities costs such as office leases, insurance and depreciation. General and administrative expenses decreased \$2.3 million, or 7% to \$31.1 million



for the year ended December 31, 2009. The decrease was due to the reduction of consulting and audit fees of \$1.3 million, reduced salary and benefit expenses related to cost containment initiatives of approximately \$0.8 million, reduced depreciation and amortization of approximately \$0.6 million, and the change in estimated forfeitures of certain equity compensation awards of approximately \$0.1 million, offset by costs incurred related to the proxy contest of approximately \$0.8 million.

*Sales and Marketing.* Sales and marketing expenses include salaries and commissions paid to sales and client services personnel and other costs incurred in selling our services and products. Sales and marketing expenses decreased \$3.5 million, or 14%, to \$20.7 million for the year ended December 31, 2009. The primary reason for the decrease are reduced amortization expense of \$1.9 million related to our customer lists and reduced partnership commissions of approximately \$1.2 million.

*Systems and Development.* Systems and development expenses include salaries, consulting fees and all other expenses incurred in supporting the development of new services and products and new technology to enhance existing products. Systems and development expenses decreased by \$0.5 million, or 5%, to \$9.4 million for the year ended December 31, 2009. The decrease is primarily due to higher capitalized costs of approximately \$0.7 million, decreased communication costs of approximately \$0.1 million, decreased repair and maintenance of approximately \$0.1 million offset by increased consulting costs of approximately \$0.2 million and increased amortization costs of approximately \$0.2 million.

*Income from Operations.* Income from operations increased \$6.6 million, or 98%, to \$13.3 million for the year ended December 31, 2009. The increase was primarily due to lower operating expenses in the current period.

*Interest Income.* Interest income decreased \$0.4 million to \$0.1 million for the year ended December 31, 2009 due to lower average interest rates.

*Interest and Other Expense.* Interest and other expense remained constant at \$4.2 million due primarily to a mark-to-market valuation of the ITS put valuation in 2008 of approximately \$1.7 million expense, a decrease in interest expense of approximately \$1.2 million, and an increase to other income of approximately \$0.6 million offset by a decrease mark-to-market valuation related to the theoretical swap derivative of approximately \$3.5 million.

*Income Tax (Benefit) Provision.* Income tax expense was \$4.1 million for the year ended December 31, 2009, an increase of \$3.0 million over the prior year. This increase is primarily due to the increase in taxable income in the current year. Our effective tax rate was 44.63%. The difference between our effective tax rate and the federal statutory rate is primarily due to a stock based compensation adjustment of approximately \$0.9 million relating to the difference between the expected deduction from stock based compensation which is based upon the fair value of the award at the date of issuance and the actual deduction taken which is based upon the fair value of the award at the time the award is exercised or vests.

*Preferred Stock Accretion.* The accretion related to the Series A-1 Preferred Stock issued on July 3, 2006 increased as a result of higher interest costs related to the escalation accrual associated with the Series A-1 Preferred Stock.

*Net Loss (Income) Available to Common Stockholders.* Net loss available to common stockholders decreased \$2.9 million to a net loss of \$4.1 million for the year ended December 31, 2009, compared to net loss of \$7.0 million for the year ended December 31, 2008. The decrease is due reduced operating expenses of approximately \$6.3 million offset by increased tax expense of approximately \$3.0 million. Basic and diluted net loss per share was \$0.14 for the year ended December 31, 2009, compared to basic and diluted net loss per share of \$0.24 for the year ended December 31, 2008. Basic shares outstanding increased by 3% as a result of shares issued in connection with the exercise of company-issued stock options and our employees participation in our employee stock purchase plan.



**Year Ended December 31, 2008 Compared to the Year Ended December 31, 2007***Revenues*

We generate revenues from account presentation, payment, relationship management and professional services and other revenues. Revenues increased \$16.5 million, or 12%, to \$151.6 million for the year ended December 31, 2008, from \$135.1 million in 2007. This increase was attributable to the addition of revenues from our acquisition of ITS, which we acquired on August 10, 2007. The remainder of our revenues remained flat due to the addition of new business offset by the departures of several large clients during 2007 and 2008 and a significant decrease in float interest revenue of approximately \$5.3 million.

	<b>Years Ended December 31,</b>		<b>Change</b>	
	<b>2008</b>	<b>2007</b>	<b>Difference</b>	<b>%</b>
Revenues (in thousands):				
Account presentation services	\$ 7,909	\$ 8,998	\$ (1,089)	-12%
Payment services	122,301	104,228	18,073	17%
Relationship management services	8,068	8,138	(70)	-1%
Professional services and other	13,364	13,768	(404)	-3%
 Total revenues	 \$ 151,642	 \$ 135,132	 \$ 16,510	 12%
Payment metrics (in thousands):				
Banking payment transactions	159,268	166,815	(7,547)	-5%
Biller payment transactions(1)	42,690	31,896	10,794	34%

**Notes:**

(1) Excludes ITS for the purposes of comparison to prior year.

*Account Presentation Services.* Both the Banking and eCommerce segments contribute to account presentation services revenues, which decreased 12%, or \$1.1 million, to \$7.9 million. The decrease is primarily due to the departure of a card account presentation services client in April 2008.

*Payment Services.* Both the Banking and eCommerce segments contribute to payment services revenues, which increased to \$122.3 million for the year ended December 31, 2008 from \$104.2 million in the same period of the prior year. The eCommerce segment payment services revenue increased by \$24.4 million. The majority of this increase was related to the addition of new revenues from the acquisition of ITS, a full year's worth of revenue in 2008 compared to four and one half month of ITS revenues in 2007. The remaining increase in revenues in the eCommerce segment was due to growth in biller transactions, excluding ITS, as a result of increased usage at our existing clients and the net addition of new clients since 2007. Historical financial statements of ITS were filed on Form 8-K/A dated October 25, 2007.

The Banking segment payment services revenue decreased by \$6.3 million, which was primarily the result of significantly lower interest rates, which negatively impacted float interest revenues by \$5.3 million. Banking transactions decreased by 5% compared to the year ended 2007, and biller transactions grew by 34%. Banking transactions decreased as a result of the departures of three large banking bill payment clients in August 2007,

December 2007 and April 2008. After excluding transactions from the three departed clients, banking payment transactions grew by 19%.

*Relationship Management Services.* Primarily composed of revenues from the Banking segment, relationship management services revenues remained flat.

*Professional Services and Other.* Both the Banking and eCommerce segments contribute to professional services and other revenues, which decreased by \$0.4 million, or 3%. Revenues from professional services and other fees decreased due to a larger than average early termination fee we received in the second quarter of 2007.

**Costs and Expenses**

	<b>Years Ended</b>		<b>Change</b>	<b>%</b>
	<b>2008(1)</b>	<b>2007(1)</b>		
Revenues	\$ 151,642	\$ 135,132	\$ 16,510	12%
Costs of revenues	77,353	64,083	13,270	21%
Gross profit	74,289	71,049	3,240	5%
Gross margin	49%	53%	(4)%	-8%
Operating expenses				
General and administrative	33,445	28,933	4,512	16%
Sales and marketing	24,207	23,446	761	3%
Systems and development	9,906	9,196	710	8%
Total operating expenses	67,558	61,575	5,983	10%
Income from operations	6,731	9,474	(2,743)	-29%
Other (expense) income				
Interest income	531	1,242	(711)	-57%
Interest and other expense	(4,168)	(6,848)	2,680	-39%
Loss on extinguishment of debt		(5,625)	5,625	100%
Total other (expense) income	(3,637)	(11,231)	7,594	-68%
Income (loss) before tax (benefit) provision	3,094	(1,757)	4,851	-276%
Income tax provision (benefit)	1,175	(12,703)	13,878	-109%
Net income	1,919	10,946	(9,027)	-82%
Preferred stock accretion	8,873	8,302	571	7%
Net (loss) income available to common stockholders	\$ (6,954)	\$ 2,644	\$ (9,598)	-363%
Net (loss) income available to common stockholders per share:				
Basic	\$ (0.24)	\$ 0.10	\$ (0.34)	-340%
Diluted	\$ (0.24)	\$ 0.09	\$ (0.33)	-367%
Shares used in calculation of net (loss) income available to common stockholders per share:				
Basic	29,111	27,153	1,953	7%
Diluted	29,111	29,150	(44)	0%

**Notes:**

(1) In thousands except for per share amounts.

*Costs of Revenues.* Costs of revenues encompass the direct expenses associated with providing our services. These expenses include telecommunications, payment processing, systems operations, customer service, implementation and professional services work. Costs of revenues increased by \$13.3 million to \$77.4 million for the year ended December 31, 2008, from \$64.1 million for the same period in 2007. The inclusion of costs for ITS, which was acquired in August 2007, represents the majority of this increase. Additionally, volume-related payment processing costs increased, and we released a number of software development projects into production since January 1, 2007.

*Gross Profit.* Gross profit increased \$3.0 million for the year ended December 31, 2008; however, excluding ITS results, gross profit would have decreased due to the departures of five large clients in the past twenty-four months and a significant decrease in float interest revenue. Gross margin decreased to 49% in 2008

from 53% in 2007 due to lower float interest revenues and ITS having lower gross margins compared to the rest of the Company.

*General and Administrative.* General and administrative expenses primarily consist of salaries for executive, administrative and financial personnel, consulting expenses and facilities costs such as office leases, insurance and depreciation. General and administrative expenses increased \$4.5 million, or 16% to \$33.4 million for the year ended December 31, 2008. The increase was partially due to the addition of general and administrative expenses for ITS, which was acquired in August 2007. Also contributing to the increase were \$1.4 million of strategic and market development expenses that were part of sales and marketing in the prior year, but were included as general and administrative expenses in the current year due to a change in that group's core responsibilities. The increase was also the result of \$1.3 million and \$1.0 million of increased professional services fees and equity compensation expense, respectively, during the year ended 2008.

*Sales and Marketing.* Sales and marketing expenses include salaries and commissions paid to sales and client services personnel and other costs incurred in selling our services and products. Sales and marketing expenses increased \$0.8 million, or 3%, to \$24.2 million for the year ended December 31, 2008. The increase is primarily due to the addition of sales and marketing expenses for ITS, which was acquired in August 2007, and increased amortization of intangible assets related to the customer list acquired as part of the ITS acquisition. The increase was slightly offset by strategic business and market development salaries that were part of sales and marketing expenses in the prior year, but was included as general and administrative expenses in the current year due to a change in that group's core responsibilities.

*Systems and Development.* Systems and development expenses include salaries, consulting fees and all other expenses incurred in supporting the development of new services and products and new technology to enhance existing products. Systems and development expenses increased by \$0.7 million, or 8%, to \$9.9 million for the year ended December 31, 2008. The increase is primarily due to the addition of systems and development expenses for ITS, which was acquired in August 2007. We capitalized \$7.4 million and \$6.3 million of development costs associated with software developed for internal use or to be sold, leased or otherwise marketed during each of the years ended December 31, 2008 and 2007, respectively.

*Income from Operations.* Income from operations decreased \$2.7 million, or 29%, to \$6.7 million for the year ended December 31, 2008. The decrease was primarily due to the departures of five large clients in 2008 and 2007, which negatively impacted our income from operations as a result of our high incremental margin, fixed cost business model. Additionally, income from operations was negatively impacted by \$5.3 million lower float interest revenues in 2008, which has no associated costs and is the result of lower interest rates.

*Interest Income.* Interest income decreased \$0.7 million to \$0.5 million for the year ended December 31, 2008 due to lower average interest earning cash balances and lower average interest rates.

*Interest and Other Expense.* Interest and other expense, including loss on extinguishment of debt, decreased by \$8.3 million due primarily to lower interest rates in the current period, an increase mark-to-market valuation related to the theoretical swap derivative in 2008 of approximately \$2.5 million compared to 2007 and debt issuance costs related to our 2007 Notes written off in 2007, partially offset by the mark-to-market valuation of the ITS put valuation.

*Income Tax (Benefit) Provision.* Income tax expense was \$1.2 million for the year ended December 31, 2008, an increase of \$13.9 million over the prior year. This increase is primarily due to the release of valuation allowance in the prior year of approximately \$13.7 million related to federal net operating losses. Our effective tax rate was 37.98%. The difference between our effective tax rate and the federal statutory rate is primarily due to non-taxable items and

release of a state valuation allowance in the current year of approximately \$0.2 million. The non-taxable items include the mark-to-market adjustment valuation of the ITS price protection and interest expense for the accretion of the Series A-1 Preferred Stock.

*Preferred Stock Accretion.* The accretion related to the Series A-1 Preferred Stock issued on July 3, 2006 increased as a result of higher interest costs related to the escalation accrual associated with the Series A-1 Preferred Stock.



*Net Loss (Income) Available to Common Stockholders.* Net loss (income) available to common stockholders decreased \$9.6 million to a net loss of \$7.0 million for the year ended December 31, 2008, compared to net income of \$2.6 million for the year ended December 31, 2007. The decrease is due to a \$13.7 million tax benefit recognized in the prior year period that was related to the reversal of deferred tax asset valuation allowance, a decrease in float interest of approximately \$3.3 million net of tax, offset by full year of ITS activity. Basic and diluted net loss per share was \$0.24 for the year ended December 31, 2008, compared to basic and diluted net income per share of \$0.10 and \$0.09, respectively for the year ended December 31, 2007. Basic shares outstanding increased by 7% as a result of shares issued in connection with the exercise of company-issued stock options, our employees' participation in our employee stock purchase plan and the 2.3 million shares issued with the acquisition of ITS, net of the repurchase of shares from ITS shareholders exercising their price protection rights.

### **Liquidity and Capital Resources**

Net cash provided by operating activities was \$33.2 million for the year ended December 31, 2009. This represented a \$5.6 million increase in cash provided by operating activities compared to prior year. The increase is primarily due to an increase in our net income after excluding non-cash income and expenses of \$5.3 million and an increase of \$0.3 million due to changes in operating assets and liabilities.

Net cash used by investing activities for the year ended December 31, 2009 was \$7.1 million, which was the result of capital expenditures of \$9.3 million, partially offset by \$2.1 million in liquidation payments received from our investment in the Columbia Strategic Cash Portfolio Fund (the Fund).

Net cash used by financing activities was \$26.2 million for the year ended December 31, 2009, which was primarily the result of principal payments on our 2007 Notes of \$26.7 million offset by \$0.6 million in payments received from stock option exercises.

In December 2007, we reclassified our investment (investment) in the Fund from cash and cash equivalents to short-term investments. The Fund was short-term and highly liquid in nature prior to the fourth quarter of 2007 and was classified as a cash equivalent. During the fourth quarter of 2007, the Fund was closed by the Fund administrator to future investment, partially due to the subprime credit market crisis, and began liquidating the Fund in an orderly manner. The Funds were then converted to a net asset value basis and marked to market daily. The fund was liquidated in 2009. The value of the investment was \$0.0 million and \$2.0 million at December 31, 2009 and 2008, respectively. We adjusted the investment in the Fund to its estimated fair value at December 31, 2008. In addition, we received \$2.1 and \$6.6 million in liquidation payments from the Fund administrator during the years ended December 31, 2009 and 2008, respectively and recorded a gain of \$0.1 and a loss of \$0.5 million during the years ended December 31, 2009 and 2008, respectively.

As part of the purchase consideration for ITS, we also agreed to provide the former shareholders of ITS with price protection related to the 2,216,653 shares issued to them for a period of one year from the date the shares were issued, which was August 10, 2007 (the Closing Date). Under the protection, if the volume weighted average price of our shares for the 10 trading-day period ending two business days before the six, nine and twelve month anniversary dates of the Closing Date was less than \$11.15, these shareholders had the right to ask us to restore them to a total value per share equal to the issuance price, either through the issuance of additional stock or through the repurchase of the stock issued as consideration.

On the six month anniversary date, which occurred during the first quarter of 2008, certain shareholders exercised their price protection rights. We acquired 189,917 common shares subject to the price protection for \$2.1 million, including \$0.1 million for the difference under the price protection. These shares are classified as treasury shares on our consolidated balance sheet. In addition, we issued 25,209 shares of our common stock to shareholders who own

497,751 shares and exercised their price protection rights in the first quarter of 2008.

On the nine month anniversary date, which occurred during the second quarter of 2008, the remaining shareholders exercised their price protection rights. We issued an additional 238,396 shares of our common

stock to shareholders who owned 1,528,985 shares and exercised their price protection rights in the second quarter of 2008. As of December 31, 2008, all obligations under the price protection have been fulfilled.

During the fourth quarter of 2008, certain Company management elected to receive approximately 160,000 shares of restricted stock units that vested ratably each month of the fourth quarter of 2008, in lieu of cash compensation. In addition, certain members on our Board of Directors elected to receive approximately 23,500 shares of restricted stock units that vested ratably in each month of the fourth quarter of 2008, in lieu of cash compensation.

Our material commitments under operating and capital leases and purchase obligations are as follows (in thousands):

	<b>Total</b>	<b>2010</b>	<b>2011</b>	<b>For the Years Ended</b>		<b>2014</b>	<b>Thereafter</b>
				<b>2012</b>	<b>2013</b>		
Capital lease obligations	\$ 19	\$ 19	\$	\$	\$	\$	\$
Operating leases	25,702	4,753	4,823	4,504	4,349	3,651	3,622
Purchase obligations	2,146	1,326	630	190			
Notes payable(1)	48,750	8,250	30,938	9,562			
<b>Total obligations</b>	<b>\$ 76,617</b>	<b>\$ 14,348</b>	<b>\$ 36,391</b>	<b>\$ 14,256</b>	<b>\$ 4,349</b>	<b>\$ 3,651</b>	<b>\$ 3,622</b>

(1) Senior secured debt ( 2007 Notes )

The estimated interest payments related to the 2007 Notes are, \$1.3 million, \$0.9 million and less than \$0.1 million for 2010, 2011 and 2012, respectively. The estimated interest payments for years 2010 through 2012 were calculated based on the one- month LIBOR rate on December 31, 2009 of 0.23%. If the interest rates changed 1% the impact to estimated interest payments would be \$1.7 million, \$1.2 million, and \$0.1 million in 2010, 2011, and 2012, respectively.

Given continuing economic uncertainty and interest rate volatility, we could experience unforeseeable impacts on our results of operations, cash flows, ability to meet debt and other contractual requirements, and other items in future periods. While there can be no guarantees as to outcome, we have developed a contingency plan to address the negative effects of these uncertainties, if they occur.

Future capital requirements will depend upon many factors, including our need to finance any future acquisitions, the timing of research and product development efforts and the expansion of our marketing effort.

We expect to continue to expend significant amounts on expansion of facility infrastructure, ongoing research and development, computer and related equipment, and personnel.

We currently believe that cash on hand, investments and the cash we expect to generate from operations will be sufficient to meet our current anticipated cash requirements for at least the next twelve months. There can be no assurance that additional capital beyond the amounts currently forecasted by us will not be required or that any such required additional capital will be available on reasonable terms, if at all, at such time as required.

#### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

We invest primarily in short-term, investment grade, marketable government, corporate, and mortgage-backed debt securities. Our interest income is most sensitive to changes in the general level of U.S. interest rates and given the short-term nature of our investments, our exposure to interest rate risk is not material. We do not have operations subject to risks of foreign currency fluctuations, nor do we use derivative financial instruments in our investment portfolio.

In 2010, we are exposed to the impact of interest rate changes as they affect our outstanding senior secured notes, or 2007 Notes. The interest rate on our 2007 Notes varies based on LIBOR and, consequently, our interest expense could fluctuate with changes in the LIBOR rate through the maturity date of the senior secured note. We had entered into an interest rate cap agreement that effectively limited our exposure to

interest rate fluctuations on \$65.0 million of the \$85.0 million average outstanding senior notes during the first half of 2008 and \$42.5 million of the \$81.8 million average outstanding senior secured notes outstanding during the third quarter of 2008 ( 2007 Hedge ). The remaining amounts of approximately \$20.0 million during the first half of 2008 and \$39.3 million during the third quarter of 2008 were not subject to any interest rate cap agreements.

The counter party for the 2007 Hedge became insolvent during the third quarter of 2008. As such, we declared the 2007 Hedge to have no fair value and expensed the remaining fair value of the cash flow hedge and the unrealized losses previously recorded in other comprehensive income, totaling \$0.1 million, as interest expense. On October 17, 2008, we entered into an interest rate swap agreement, swapping the one-month LIBOR interest rate for a fixed interest rate equal to 2.9% through December 31, 2009. The hedge expired on December 31, 2009.

The Company performed a sensitivity analysis on the weighted average balances of the outstanding 2007 notes not subject to any interest rate cap or interest rate swap agreements. If the LIBOR rate increased or decreased by one percent as of December 31, 2009, interest expense would not have increased or decreased for the year ended December 31, 2009. The Company was hedged against changes in interest rates through December 31, 2009, but will have exposure beyond December 31, 2009 unless the Company enters into a new hedging arrangement.

We earn interest (float interest) in clearing accounts that hold funds collected from end-users until they are disbursed to receiving merchants or financial institutions. The float interest we earn on these clearing accounts is considered in our determination of the fee structure for clients and represents a portion of the payment for our services. As such, the float interest earned is classified as payment services revenue in our consolidated statements of operations. This float interest revenue is exposed to changes in the general level of U.S. interest rates as it relates to the balances of these clearing accounts. The float interest totaled \$0.8 million and \$5.0 million for the years ended December 31, 2009 and 2008, respectively. If there was a change in interest rates of one percent for the year ended December 31, 2009, revenues associated with float interest would have increased by approximately \$2.0 million or decreased by approximately \$0.8 million for the year ended December 31, 2009.

The Company's investment in the Columbia Strategic Cash Portfolio (the Fund ) was liquidated in September 2009. The value of the investment was \$0.0 and \$2.0 million at December 31, 2009 and 2008, respectively. During the year ended December 31, 2009, the Company received \$2.1 million in liquidation payments from the Fund administrator and recognized a gain of \$0.1 million. During the year ended December 31, 2008, the Company received \$6.6 million in liquidation payments from the Fund administrator and recognized a loss of \$0.5 million related to the payments.

**Item 8. Consolidated Financial Statements and Supplementary Data**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

<u>Reports of Independent Registered Public Accounting Firm</u>	50
<u>Consolidated Balance Sheets</u>	51
<u>Consolidated Statements of Operations</u>	52
<u>Consolidated Statements of Stockholders' Equity</u>	53
<u>Consolidated Statements of Cash Flows</u>	54
<u>Notes to Consolidated Financial Statements</u>	56
Supplementary Data	
Financial Statement Schedule for each of the three years in the period ended December 31, 2008	
<u>Schedule II Valuation and Qualifying Accounts and Reserves*</u>	87

\* All other schedules prescribed under Regulation S-X are omitted because they are not applicable or not required.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders of Online Resources Corporation:

We have audited Online Resources Corporation's (the Company) internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting (Item 9A(c)). Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company and subsidiaries as of December 31, 2009 and 2008, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2009, and our report dated March 9, 2010 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

McLean, Virginia  
March 9, 2010



**REPORT OF INDEPENDENT REGISTERED  
PUBLIC ACCOUNTING FIRM**

The Board of Directors and Stockholders of Online Resources Corporation:

We have audited the accompanying consolidated balance sheets of Online Resources Corporation and subsidiaries (the Company) as of December 31, 2009 and 2008, and the related consolidated statements of operations, stockholders equity, and cash flows for the three years ended December 31, 2009. In connection with our audit of the consolidated financial statements, we have also audited financial statement schedule II for the three years ended December 31, 2009. These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and the financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Online Resources Corporation and subsidiaries as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 9, 2010, expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

McLean, Virginia  
March 9, 2010

**ONLINE RESOURCES CORPORATION****CONSOLIDATED BALANCE SHEETS****(in thousands, except par value amounts)**

	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 22,907	\$ 22,969
Short-term investments		1,009
Accounts receivable (net of allowance of \$100 and \$84, respectively)	17,457	15,742
Deferred implementation costs	1,941	1,669
Deferred tax asset, current portion	7,477	8,782
Prepaid expenses and other current assets:	2,102	2,344
Total current assets	51,884	52,515
Property and equipment, net	25,561	28,707
Deferred tax asset, less current portion	22,490	25,295
Deferred implementation costs, less current portion	1,908	1,555
Goodwill	181,516	181,516
Intangible assets	19,972	27,668
Other assets	5,159	6,421
Total assets	\$ 308,490	\$ 323,677
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 2,008	\$ 1,198
Accrued expenses	2,541	2,686
Accrued compensation	1,198	932
Notes payable, senior secured debt, current portion	8,250	15,937
Deferred revenues, current portion	6,390	5,732
Interest payable	27	6
Interest rate swap liability	0	1,454
Other current liabilities	403	327
Total current liabilities	20,817	28,272
Notes payable, senior secured debt, less current portion	40,500	59,500
Deferred revenues, less current portion	4,440	3,573
Other long-term liabilities	2,448	2,804
Total liabilities	68,205	94,149
Commitments and contingencies		
Redeemable convertible preferred stock:	100,623	91,415

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

Series A-1 convertible preferred stock, \$0.01 par value; 75 shares authorized and issued at December 31, 2009 and 2008 (Redeemable on July 3, 2013 at \$135,815)

Stockholders' equity:

Series B junior participating preferred stock, \$0.01 par value; 297.5 shares authorized; none issued

Common stock, \$0.0001 par value; 70,000 shares authorized; 30,439 issued and 30,112 outstanding at December 31, 2009 and 29,808 issued and 29,526 outstanding at

December 31, 2008

	3	3
Additional paid-in capital	213,096	208,079
Accumulated deficit	(70,776)	(66,698)
Treasury stock, 327 shares at December 31, 2009 and 282 shares at December 31, 2008	(2,661)	(2,360)
Accumulated other comprehensive loss		(911)
 Total stockholders' equity	 139,662	 138,113
 Total liabilities and stockholders' equity	 \$ 308,490	 \$ 323,677

See accompanying notes to consolidated financial statements.

## ONLINE RESOURCES CORPORATION

## CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts)

	Year Ended December 31,		
	2009	2008	2007
Revenues:			
Account presentation services	\$ 8,198	\$ 7,909	\$ 8,998
Payment services	118,291	122,301	104,228
Relationship management services	8,162	8,068	8,138
Professional services and other	17,212	13,364	13,768
Total revenues	151,863	151,642	135,132
Costs and expenses:			
Service costs	73,032	72,632	57,456
Implementation and other costs	4,228	4,721	6,627
Costs of revenues	77,260	77,353	64,083
Gross profit	74,603	74,289	71,049
General and administrative	31,140	33,445	28,933
Sales and marketing	20,747	24,207	23,446
Systems and development	9,394	9,906	9,196
Total expenses	61,281	67,558	61,575
Income from operations	13,322	6,731	9,474
Other (expense) income:			
Interest income	117	531	1,242
Interest expense	(4,265)	(3,612)	(6,731)
Other (expense) income	91	(556)	(117)
Loss on extinguishment of debt			(5,625)
Total other (expense) income	(4,057)	(3,637)	(11,231)
Income (loss) before income taxes	9,265	3,094	(1,757)
Income tax provision (benefit)	4,135	1,175	(12,703)
Net income	5,130	1,919	10,946
Preferred stock accretion	9,208	8,873	8,302
Net income (loss) available to common stockholders	\$ (4,078)	\$ (6,954)	\$ 2,644
Net income (loss) available to common stockholders per share:			

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

Basic	\$	(0.14)	\$	(0.24)	\$	0.10
Diluted	\$	(0.14)	\$	(0.24)	\$	0.09
Shares used in calculation of net income (loss) available to common stockholders per share:						
Basic		29,947		29,111		27,153
Diluted		29,947		29,111		29,150

See accompanying notes to consolidated financial statements.

## ONLINE RESOURCES CORPORATION

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

(in thousands)

	Common Stock		Additional Paid-In Capital	Accumulated Deficit	Treasury Stock	Accumulated Other Comprehensive Income (Loss)	Total Stockholders Equity
	Shares	Amount	Capital	Deficit	Stock	(Loss)	Equity
Balance at January 1, 2007	25,789	3	166,355	(62,388)	(228)	(407)	103,335
Comprehensive income:							
Net income				10,946			10,946
Net unrealized gain on hedging instrument, net of taxes of \$60						213	213
Comprehensive income							11,159
Preferred stock accretion				(8,302)			(8,302)
Equity compensation cost			3,296				3,296
Exercise of common stock options	771		3,767				3,767
Issuance of common stock	42		202				202
Issuance of common stock in connection with ITS acquisition	2,217		24,713				24,713
Balance at December 31, 2007	28,819	\$ 3	\$ 198,333	\$ (59,744)	\$ (228)	\$ (194)	\$ 138,170
Comprehensive income:							
Net income				1,919			1,919
Net unrealized loss on hedging instrument, net of taxes of \$496						(717)	(717)
Comprehensive income							1,202
Treasury shares purchased	(190)				(2,132)		(2,132)
Preferred stock accretion				(8,873)			(8,873)
Equity compensation cost			4,874				4,874
Exercise of common stock options	290		826				826
Issuance of common stock	343		190				190
Issuance of common stock in connection with ITS price protection	264		3,856				3,856
	29,526	\$ 3	\$ 208,079	\$ (66,698)	\$ (2,360)	\$ (911)	\$ 138,113

Balance at December 31, 2008								
Comprehensive income:								
Net income				5,130				5,130
Realized loss on hedge activity						1,789		1,789
Unrealized loss on hedging instrument, net of taxes of \$542						(878)		(878)
Comprehensive income								6,041
Preferred stock accretion				(9,208)				(9,208)
Treasury shares purchased	(119)					(506)		(506)
Equity compensation cost			4,149					4,149
Exercise of common stock options	274		820					820
Issuance of common stock	371		200					200
Retirement of shares	38		(205)			205		0
Other	22		53					53
Balance at December 31, 2009	30,112	\$ 3	\$ 213,096	\$ (70,776)	\$ (2,661)	\$ (0)	\$	139,662

See accompanying notes to consolidated financial statements.

**ONLINE RESOURCES CORPORATION****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands)

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
<b>Operating activities</b>			
Net income	\$ 5,130	\$ 1,919	\$ 10,946
Adjustments to reconcile net income to net cash provided by operating activities:			
Deferred tax benefit	3,568	778	(13,380)
Depreciation and amortization	20,236	21,270	19,811
Equity compensation expense	4,201	4,696	3,198
Write off and amortization of debt issuance costs	285	372	4,330
Loss on disposal of assets, net	(14)	50	180
Provision for losses on accounts receivable	77	56	(12)
Loss on investments	(91)	556	117
Change in fair value of stock price protection		1,565	(355)
Change in fair value of theoretical swap derivative	(106)	(3,574)	(1,145)
Loss on cash flow hedge derivative security		261	350
Changes in operating assets and liabilities, net of acquisitions:			
Restricted cash		1,535	2,292
Consumer deposit receivable		8,279	(3,297)
Consumer deposit payable		(10,555)	5,285
Redemption of certificate of deposit		2,294	
Accounts receivable	(1,792)	748	(2,169)
Prepaid expenses and other assets	60	1,595	(1,769)
Deferred implementation costs	(594)	(137)	(474)
Accounts payable	675	(438)	(3,245)
Accrued expenses and other liabilities	27	(3,319)	(1,118)
Interest payable	20	(65)	(2,616)
Deferred revenues	1,525	(284)	1,296
Net cash provided by operating activities	33,207	27,602	18,225
<b>Investing activities</b>			
Purchases of property and equipment	(9,260)	(13,471)	(16,360)
Sale of property and equipment	46		
Purchase of short-term investments			(10,167)
Sale of short-term investments	2,100	6,570	1,880
Acquisition of Internet Transactions Solutions, Inc., net of cash acquired		(110)	(12,220)
Net cash used in investing activities	(7,114)	(7,011)	(36,867)
<b>Financing activities</b>			
Net proceeds from issuance of common stock	568	827	3,998
Repurchase of shares issued related to ITS acquisition		(1,965)	
Payments for ITS price protection		(112)	



Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

Purchase of cash flow derivative			(121)
Sale of cash flow derivative			22
Debt issuance costs on refinancing of long-term debt			(1,479)
Prepayment penalty on repayment of 2006 notes			(1,700)
Proceeds from issuance of 2007 notes			85,000
Repayment of 2006 notes			(85,000)
Repayment of 2007 Notes	(26,687)	(9,563)	
Repayment of capital lease obligations	(36)	(36)	(40)
Net cash (used in) provided by financing activities	(26,155)	(10,849)	680
Net (decrease) increase in cash and cash equivalents	(62)	9,742	(17,962)
Cash and cash equivalents at beginning of year	22,969	13,227	31,189
Cash and cash equivalents at end of year	\$ 22,907	\$ 22,969	\$ 13,227

See accompanying notes to consolidated financial statements.

**ONLINE RESOURCES CORPORATION**

**CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)**  
**(in thousands except share data)**

**SUPPLEMENTAL INFORMATION TO STATEMENT OF CASH FLOWS:**

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
Cash paid for interest	\$ 3,899	\$ 4,772	\$ 10,091
Income taxes paid	\$ 839	\$ 632	\$ 464
Net unrealized (loss) gain on hedge and investments	\$ (1,420)	\$ (1,759)	\$ 137

**SUPPLEMENTAL SCHEDULE OF NON-CASH FINANCING ACTIVITIES:**

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
Common stock issued in connection with ITS acquisition	\$	\$ 3,856	\$ 24,713

See accompanying notes to consolidated financial statements.

## ONLINE RESOURCES CORPORATION

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. ORGANIZATION

Online Resources Corporation (the Company) provides outsourced, web and phone-based financial technology services to financial institution, biller, card issuer and creditor clients and their millions of consumer end-users. End-users may access and view their accounts online and perform various self-service functions. They may also make electronic bill payments and funds transfers, utilizing the Company's unique, real-time debit architecture, ACH and other payment methods. The Company's value-added relationship management services reinforce a favorable user experience and drive a profitable and competitive online channel for its clients. Further, the Company provides professional services, including software solutions, which enable various deployment options, a broad range of customization and other value-added services. The Company currently operates in two business segments - Banking and eCommerce.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### *Significant Accounting Policies*

##### *Use of Estimates*

The preparation of financial statements in conformity with United States generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates made by management include the determination of the fair value of stock awards issued, allowances for accounts receivable, the assessment for impairment of long-lived assets, and income taxes. Actual results could differ from those estimates.

##### *Principles of Consolidation*

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant accounts, transactions and profits between the consolidated companies have been eliminated in consolidation.

##### *Cash and Cash Equivalents*

The Company considers all highly liquid instruments purchased with an original maturity of three months or less to be cash equivalents.

##### *Consumer Deposit Receivable and Payables*

In 2007, following the Company's acquisition of Internet Transaction Solutions, Inc. (ITS), the Company's balance sheet, in relation to its ITS operations, reflected consumer deposit receivables which consisted of in-transit customer payment transactions that had not yet been received by the Company and consumer deposit payables which consisted of cash held or in transit, that were to be remitted for the benefit of customers for collections made on their behalf. In the first quarter of 2008, the Company changed the manner in which the ITS payment processing operations were structured. As a result of the change, the Company has only fiduciary responsibility over the bill payment funds

associated with its ITS operations. Therefore, the Company no longer has rights and obligations associated with ITS bill payment funds and no longer reports consumer deposit receivables, payables and related cash as part of its consolidated balance sheet at December 31, 2008.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

***Short-term Investments***

Short-term investments consist of the Company's short term portion of the Columbia Strategic Cash Portfolio (the Fund ) and certain certificates of deposit. In December 2007, this Fund was closed by the Fund administrator to future investment, partially due to the subprime credit market crisis. The Fund converted from a cash and cash equivalent to a net asset value basis and marked to market daily. The Company liquidated its investment in the Fund in 2009.

The value of the investment was \$0.0 million and \$2.0 million at December 31, 2009 and December 31, 2008, respectively. The short-term portion of the total value of the investment was \$0.0 million and \$1.0 million, respectively at December 31, 2009 and December 31, 2008. During the years ended December 31, 2009 and 2008, the Company received \$2.1 million and \$6.6 million, respectively, in liquidation payments from the Fund administrator. In addition, a gain of \$0.1 million and a loss of \$0.5 million was recognized for the years ended December 31, 2009 and 2008, respectively, related to the investment in the Fund and liquidation, and was recorded as other expense in the consolidated statement of operations.

***Fair Value of Financial Instruments***

At December 31, 2009 and 2008, the carrying values of the following financial instruments: cash and cash equivalents, short-term investments, accounts receivable, accounts payable, accrued expenses, notes payable and other liabilities approximate their fair values based on the liquidity of these financial instruments or based on their short-term nature. The carrying values of the Company's notes payable approximate fair value due to the variable interest rate which resets every month based upon interest benchmarks and a premium that varies based upon financial metrics. See fair value of cash flow hedge in Note 10, *Financial Instruments*.

***Concentration of Credit Risk***

Financial instruments that potentially subject the Company to concentrations of credit risk at December 31, 2009 and 2008 consist primarily of cash and cash equivalents and short-term investments. The Company has cash in financial institutions that is insured by the Federal Deposit Insurance Corporation ( FDIC ) up to \$250,000 per institution. At December 31, 2009 and 2008, the Company had cash and cash equivalents and short-term investment accounts in excess of the FDIC insured limits.

A customer that accounts for a significant percentage of sales relative to the Company's total sales could potentially subject the Company to concentrations of credit risk. At December 31, 2009 and 2008, no one client or reseller partner accounted for more than 3% of the Company's revenues.

***Revenue Recognition***

The Company generates revenues from service fees, professional services, and other supporting services as a financial technology services provider in the Banking and eCommerce markets.

Service fee revenues are generally comprised of account presentation services, payment services and relationship management services. Many of the Company's contracts contain monthly user fees, transaction fees and new user registration fees for the account presentation services, payment services and relationship management services it

offers that are often subject to monthly minimums, all of which are classified as service fees in the Company's consolidated statements of operations. Additionally, some contracts contain fees for relationship management marketing programs which are also classified as service fees in the Company's consolidated statements of operations. These services are not considered separate deliverables. Fees for relationship management marketing programs, monthly user and transaction fees, including the monthly minimums, are recognized in the month in which the services are provided or, in the case of minimums, in the month to which the minimum applies. The Company recognizes revenues from service fees in accordance with

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

GAAP, which requires that revenues generally are realized or realizable and earned when all of the following criteria are met: a) persuasive evidence of an arrangement exists; b) delivery has occurred or services have been rendered; c) the seller's price to the buyer is fixed or determinable; and d) collectibility is reasonably assured. Revenues associated with services that are subject to refund are not recognized until such time as the exposure to potential refund has lapsed.

Implementation and new user registration fees are considered a single unit of accounting with the service fees associated with the contract. As such, implementation and new user registration fees are recognized consistently the way service fees are recorded, on a proportionate performance basis.

The Company collects funds from end-users and aggregates them in clearing accounts, which are not included in its consolidated balance sheets, as the Company does not have ownership of these funds. For certain transactions, funds may remain in the clearing accounts until a payment check is deposited or other payment transmission is accepted by the receiving merchant. The Company earns interest on these funds for the period they remain in the clearing accounts. The collection of interest on these clearing accounts is considered in the Company's determination of its fee structure for clients and represents a portion of the payment for services performed by the Company. The interest totaled \$0.8 million, \$5.0 million and \$10.3 million for the years ended December 31, 2009, 2008 and 2007, respectively, and is classified as payment services revenue in the Company's consolidated statements of operations.

We enter into agreements with certain of our clients to process payment funds on their behalf. We maintain these funds in accounts separate from our corporate assets. While we do not take ownership of these funds we are entitled to interest earned on the fund balances. The fund balances have not been included in our balance sheet. The amount of such funds as of December 31, 2009 and 2008 were \$263 million and \$219 million, respectively.

Professional services revenues consist of implementation fees associated with the linking of the Company's financial institution clients to its service platforms through various networks, along with web development and hosting fees, training fees, communication services and sales of software licenses and related support. Revenues are recognized when the Company provides access to its service platforms to the customer using a hosting model. The implementation and web hosting services are not considered separate deliverables. Revenues from web development, web hosting, training and communications services are recognized over the term of the contract as the services are provided.

When the Company provides services to the customer through the delivery of software, revenues from the sale of software licenses, services and related support are recognized when there is persuasive evidence that an arrangement exists, the fee is fixed or determinable, collectibility is probable and the software has been delivered, provided that no significant obligations remain under the contract. The Company has multiple-element software arrangements, which in addition to the delivery of software, typically also include support services. For these arrangements, the Company recognizes revenues using the residual method. Under the residual method, the fair value of the undelivered elements, based on vendor specific objective evidence of fair value, is deferred. The difference between the total arrangement fee and the amount deferred for the undelivered elements is recognized as revenues related to the delivered elements.

The Company determines the fair value of the undelivered elements based on the amounts charged when those elements are sold separately. For sales of software that require significant production, modification or customization, the Company recognizes revenues related to software license fees and related services using the

percentage-of-completion method.

The percentage-of-completion is measured based on the percentage of labor effort incurred to date to estimated total labor effort to complete delivery of the software license. Changes in estimates to complete and revisions in overall profit estimates on these contracts are charged to the Company's consolidated statements of operations in the period in which they are determined. The Company records any estimated losses on



**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

contracts immediately upon determination. Revenues related to support services are recognized on a straight-line basis over the term of the support agreement.

Other revenues consist of service fees related to enhanced third-party solutions and termination fees. Service fees for enhanced third-party solutions include fully integrated bill payment and account retrieval services through Intuit's Quicken, check ordering, inter-institution funds transfer, account aggregation and check imaging. Revenues from these service fees are recognized over the term of the contract as the services are provided. Termination fees are recognized upon termination of a contract.

***Income Taxes***

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are determined based on temporary differences between financial reporting and the tax bases of assets and liabilities. Deferred tax assets are also recognized for tax net operating loss and alternative minimum tax credit carryforwards. These deferred tax assets and liabilities are measured using the enacted tax rates and laws that are expected to be in effect when such amounts are expected to reverse or be utilized. The realization of total deferred tax assets is contingent upon the generation of future taxable income. Valuation allowances are provided to reduce such deferred tax assets to amounts more likely than not to be ultimately realized. See Note 9, *Income Taxes*, for further discussion.

***Allowance for Doubtful Accounts***

Allowance for Doubtful Accounts. The Company performs ongoing credit evaluations of its customers' financial condition and limits the amount of credit extended when deemed necessary, but generally does not require collateral. Management believes that any material risk of loss is significantly reduced due to the Company's broad client base as well as the number of its customers and geographic areas. The Company maintains an allowance for doubtful accounts to provide for probable losses in accounts receivable.

***Property and Equipment***

Property and equipment, including leasehold improvements, are recorded at cost. Depreciation is calculated using the straight-line method over the assets' estimated useful lives. See the table below for depreciable lives for each asset grouping. Depreciation expense was \$5.7 million, \$6.3 million and \$6.4 million for the years ended December 31, 2009, 2008, and 2007, respectively, and is included as cost of revenues and general and administrative expenses in the consolidated Statements of Operations. See Note 6, *Property and Equipment and Capitalized Software Costs*, for additional information.

**Asset Group**

**Depreciable Life**

Central processing systems and terminals	3-5 years
Office furniture and equipment	5 years
Central processing systems and terminals under capital leases	shorter life of 3-7 years or lease term
Office furniture and equipment under capital leases	shorter life of 5 years or lease term
Leasehold improvements	generally remaining lease term (1)

- (1) If the leasehold improvements estimated life is shorter than the remaining lease term, the estimated life is used as the depreciable term.

***Capitalized Software Costs***

The Company capitalizes the cost of computer software developed or obtained for internal use in accordance with GAAP. Capitalized computer software costs consist primarily of payroll-related and consulting costs incurred during the development stage. The Company expenses costs related to preliminary project assessments, development, re-engineering, training and application maintenance as they are incurred.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Capitalized software costs are being depreciated on the straight-line method over a period ranging from three to seven years upon being placed in service.

The Company capitalizes software development costs beginning when a product's technological feasibility has been established by completion of a working model of the product and ending when a product is ready for general release to customers. We capitalized approximately \$6.2 million, \$7.4 million, and \$6.3 million for the years ended December 31, 2009, 2008, and 2007, respectively.

Amortization of capitalized computer software costs was \$6.8 million, \$5.5 million and \$4.0 million for the years ended December 31, 2009, 2008 and 2007, respectively. See Note 6, *Property and Equipment and Capitalized Software Costs*, for additional information.

***Goodwill***

The Company recorded goodwill and intangible assets for the acquisitions of ITS on August 10, 2007, Princeton eCom Corporation (Princeton) on July 3, 2006, Integrated Data Systems, Inc. (IDS) on June 27, 2005, and Incurrent Solutions, Inc. (Incurrent) on December 22, 2004. Goodwill is not amortized and is tested at the reporting unit level at least annually or whenever events or circumstances indicate that goodwill might be impaired. The fair value of the Company's reporting units are measured under the income method by utilizing discounted cash flows. The estimates the Company uses in evaluating goodwill are consistent with the plans and estimates that the Company uses to manage its operations.

The Company did not experience any impairment of goodwill or other intangible assets for the years ended December 31, 2009, 2008 or 2007. If market conditions continue to weaken, the Company's revenue and cost forecasts may not be achieved and the Company may incur charges for goodwill impairment, which could be significant and could have a material negative effect on our results of operations. Additionally, if the Company's stock price declines from our stock price of \$5.26 as of December 31, 2009, the Company could incur goodwill impairment charges.

The Company's reporting units, Banking and eCommerce, have a carrying value of approximately \$94 million and approximately \$142 million, respectively, as of December 31, 2009. Banking and eCommerce have allocated goodwill of approximately \$67.0 million and approximately \$114.5 million, respectively, as of December 31, 2009. If the Company's future revenue growth does not materialize, either because it fails to achieve sales forecasts or loses existing customers, or if it experiences changes in market factors such as discount rate or stock price, the fair value of one or both of the Company's reporting units could be impacted. If the fair value for our Banking reporting unit declines approximately 59% from the December 31, 2009 fair value, or the fair value of our eCommerce reporting unit declines approximately 2% from the December 31, 2009 fair value, it is likely that we would incur goodwill impairment charges.

***Impairment of Long-Lived Assets and Intangible Assets***

The Company periodically evaluates the recoverability of long-lived assets, including deferred implementation costs, property and equipment and intangible assets, whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Intangible assets include customer lists, non-compete agreements, purchased technology, patents and trademarks, which are amortized over their useful lives of five to eleven years based on a

schedule that approximates the pattern in which economic benefits of the intangible assets are consumed or otherwise used up. Other intangible assets represent long-lived assets and are assessed for potential impairment whenever significant events or changes occur that might impact recovery of recorded costs. There were no impairments for this particular asset group during the three years ended December 31, 2009.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

***Theoretical Swap Derivative***

The Company bifurcated the fair market value of the embedded derivative associated with the Series A-1 Redeemable Convertible Preferred Stock ( Series A-1 Preferred Stock ) issued in conjunction with the Princeton eCom acquisition on July 3, 2006. The Company determined that the embedded derivative is defined as the right to receive a fixed rate of return on the accrued, but unpaid dividends and the variable negotiated rate, which creates a theoretical swap between the fixed rate of return on the accrued, but unpaid dividends and the variable rate actually accrued on the unpaid dividends. This embedded derivative is marked to market at the end of each reporting period through earnings and an adjustment to other assets. There is no active market quote available for the fair value of the embedded derivative. Thus, management measures fair value of the derivative by estimating future cash flows related to the asset using a forecasted iMoney Net First Tier rate based on the one-month LIBOR rate adjusted for the historical spread for the estimated period in which the Series A-1 Preferred Stock will be outstanding.

***Derivative Instruments***

The Company recognizes all of its derivative instruments as either assets or liabilities in the consolidated balance sheet at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, a company must designate the hedging instrument, based upon the exposure being hedged, as a fair value hedge, cash flow hedge or a hedge of a net investment in a foreign operation.

For derivative instruments that are designated and qualify as a cash flow hedge (i.e., hedging the exposure to variability in expected future cash flows that is attributable to a particular risk), the effective portion of the gain or loss on the derivative instrument is reported as a component of other comprehensive income or loss and reclassified into operations in the same line item associated with the forecasted transaction in the same period or periods during which the hedged transaction affects earnings (for example, in interest expense when the hedged transactions are interest cash flows associated with floating-rate debt). The remaining gain or loss on the derivative instrument in excess of the cumulative change in the present value of future cash flows of the hedged item, if any, is recognized in other income/expense in current operations during the period of change.

Alternatively, if meeting the criteria of accounting pronouncements, a cash flow hedge is considered perfectly effective and the entire gain or loss on the derivative instrument is reported as a component of other comprehensive income or loss and reclassified into operations in the same line item associated with the forecasted transaction in the same period or periods during which the hedged transaction affects earnings. Derivatives are reported on the balance sheet in other current and long-term assets or other current and long-term liabilities based upon when the financial instrument is expected to mature. Accordingly, derivatives are included in the changes in other assets and liabilities in the operating activities section of the statement of cash flows. Alternatively, derivatives containing a financing element are reported as a financing activity in the statement of cash flows.

***Reclassification***

Certain amounts reported in prior periods have been reclassified to conform to the 2009 presentation.

***Subsequent Events***

The Company has evaluated subsequent events through March 9, 2010.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

***Net (Loss) Income Available to Common Stockholders Per Share***

Net (loss) income available to common stockholders per share is computed by dividing the net (loss) income available to common stockholders for the period by the weighted average number of common shares outstanding. Shares associated with stock options, restricted stock units, warrants and convertible securities are not included to the extent they are anti-dilutive.

***Accumulated Comprehensive Income (Loss)***

Items defined as comprehensive income or loss are to be separately classified in the financial statements and that the accumulated balance of other comprehensive income or loss be reported separately from accumulated deficit and additional paid-in capital in the equity section of the balance sheet.

***Stock-Based Compensation***

The Company recognized compensation cost in 2007, 2008 and 2009 which includes: (a) compensation cost for all share-based payments granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value, and (b) compensation cost for all share-based payments granted on or subsequent to January 1, 2006, based on the grant-date fair value. See Note 15, *Equity Compensation Plans*, for a description of the Company's equity compensation plans and the details of the Company's stock compensation expense.

The Company has applied the with-and-without approach for the ordering recognition of excess tax benefits for share based awards and other benefits.

***Recently Issued Pronouncements***

The following describes changes or updates to the Financial Accounting Standards Board ( FASB ) Accounting Standards Codification<sup>tm</sup>, the new source of authoritative U.S. Generally Accepted Accounting Principles ( GAAP ), effective for the Company December 31, 2009. Only those changes or updates that are relevant to the Company's business activities for the periods presented in this report are described below.

In October 2009, the FASB changed its guidance for the accounting of certain revenue arrangements that include software elements. This authoritative guidance amends the scope of pre-existing software revenue guidance by removing from the guidance non-software components of tangible products and certain software components of tangible products. The Company will adopt this authoritative guidance prospectively commencing in its first quarter of fiscal 2010. The implementation is not expected to have a material impact on the Company's financial position or results of operations.

In October 2009, the FASB changed its guidance for the accounting of multiple-deliverable revenue arrangements with customers. Current GAAP requires a vendor to use vendor-specific objective evidence or third-party evidence of selling price to separate deliverables in a multiple-deliverable arrangement. Multiple-deliverable arrangements will be separated in more circumstances with the updated guidance. The change in guidance establishes a selling price hierarchy for determining the selling price of a deliverable. The selling price used for each deliverable will be based on vendor-specific objective evidence if available, third-party evidence if vendor-specific objective evidence is not

available, or estimated selling price if neither vendor-specific nor third-party evidence is available. The best estimate to use in determining a selling price is the price as if the item were sold on a stand alone basis. Changes also include eliminating the residual method of allocation and requiring that arrangement consideration be allocated at the inception of the arrangement to all deliverables using the relative selling price method, which allocates discounts in the arrangement proportionally to each deliverable based on each selling price. These changes become effective, prospectively, for the Company on January 1, 2011 and early adoption is permitted. The Company has not yet determined if it will adopt early or what effect adoption will have on the Company's consolidated financial statements.



**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

On September 30, 2009, the Company adopted the new source of authoritative accounting principles, the Accounting Standards Codification<sup>™</sup> (the Codification), established by the FASB. This new source of authoritative accounting principles recognized by the FASB is to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP.

In May 2009, the FASB changed the accounting for and disclosure of subsequent events, events that occur after the balance sheet date but before financial statements are issued or are available to be issued. The change in guidance requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date, that is, whether that date represents the date the financial statements were issued or were available to be issued. The change became effective for the Company and was adopted on July 1, 2009.

In April 2009, the FASB issued guidance for determining fair value when the volume and level of activity for the asset or liability have significantly decreased and identifying transactions that are not orderly. Additionally, entities are required to disclose in interim and annual periods the inputs and valuation techniques used to measure fair value. This guidance became effective for the Company and was adopted on July 1, 2009. As the requirements under this guidance are consistent with our current practice, adoption did not have a material impact on the Company's consolidated financial statements.

In April 2009, the FASB changed guidance for all assets acquired and all liabilities assumed in a business combination that arise from contingencies. The guidance says that the acquirer will recognize such an asset or liability if the acquisition-date fair value of that asset or liability can be determined during the measurement period. If it cannot be determined during the measurement period, then the asset or liability should be recognized at the acquisition date if the following criteria are met: (1) information available before the end of the measurement period indicates that it is probable that an asset existed or that a liability had been incurred at the acquisition date, and (2) the amount of the asset or liability can be reasonably estimated. This standard was effective for the Company and adopted January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In June 2008, the FASB issued guidance for determining whether instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the earnings allocation in computing earnings per share under the two-class method. Unvested securities are participating if the right to receive dividends or dividend equivalents will not be forfeited if the security does not vest. The guidance had to be applied retrospectively and was effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In April 2008, the FASB issued guidance for determining the useful life of intangible assets. This guidance is intended to improve the consistency between the useful life of a recognized intangible asset and the period of expected cash flows used to measure the fair value of the asset, when the underlying arrangement includes renewal or extension of terms that would require substantial costs or result in a material modification to the asset upon renewal or extension. Companies estimating the useful life of a recognized intangible asset must now consider their historical experience in renewing or extending similar arrangements or, in the absence of historical experience, must consider assumptions that market participants would use about renewals or extensions. The guidance was effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

In March 2008, the FASB changed guidance to enhance disclosures for derivative instruments and hedging activities. The disclosures improve the transparency of financial reporting by showing adequate information about how derivative and hedging activities affect an entity's financial position, financial performance, and cash flows. The changes were effective for the Company and adopted on January 1, 2009.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

On January 1, 2008, the Company adopted changes for defining fair value of financial assets and liabilities as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In addition, the guidance specifies that the fair value should be the exit price, or price received to sell the asset or liability as opposed to the entry price, or price paid to acquire an asset or assume a liability. In February 2008, the Financial Accounting Standards Board ( FASB ) delayed the effective date for changes in defining fair value for nonfinancial assets and liabilities, except for those that are disclosed in the condensed consolidated financial statements on a recurring basis. The changes to this guidance were effective for the Company and adopted on January 1, 2009. The impact was not material to the Company's consolidated financial statements.

**3. ACQUISITIONS**

*Internet Transaction Solutions, Inc.*

On August 10, 2007, pursuant to the terms of the Agreement and Plan of Merger dated July 26, 2007, as thereafter amended and restated, the Company and its wholly-owned subsidiary, ITS Acquisition Sub, LLC, completed the merger under which the Company acquired all of the outstanding stock of Internet Transaction Solutions, Inc., a Delaware corporation, for total consideration of approximately \$48.1 million including transaction related costs of \$0.3 million. The Company agreed to issue 2,216,552 shares of its common stock to the stockholders and preferred rights holder of ITS in partial payment of the purchase price. These shares have been valued at \$24.7 million, and the balance of the purchase price, approximately \$20.3 million, was paid in cash. Of the \$20.3 million paid in cash, \$3.6 million was escrowed to cover indemnification claims, of which \$2.8 million was released to the ITS stockholders and \$0.8 million remains subject to indemnification claims in favor of the Company.

As part of the purchase consideration for ITS, the Company also agreed to provide the former shareholders of ITS with price protection related to the 2,216,653 shares issued to them for a period of one year from the date the shares were issued, which was August 10, 2007 (the Closing Date ). Under the protection, if the volume weighted average price of the Company's shares for the 10 trading-day period ending two business days before the six, nine and twelve month anniversary dates of the Closing Date was less than \$11.15, these shareholders had the right to ask the Company to restore them to a total value per share equal to the issuance price, either through the issuance of additional stock or through the repurchase of the stock issued as consideration.

On the six month anniversary date, which occurred during the first quarter of 2008, certain shareholders exercised their price protection rights. The Company acquired 189,917 common shares subject to the price protection for \$2.1 million, including \$0.1 million for the difference under the price protection. These shares are classified as treasury shares on the Company's consolidated balance sheet. In addition, the Company issued 25,209 shares of the Company's common stock to shareholders who owned 497,751 shares and exercised their price protection rights in the first quarter of 2008.

On the nine month anniversary date, which occurred during the second quarter of 2008, the remaining shareholders exercised their price protection rights. The Company issued an additional 238,396 shares of the Company's common stock to shareholders who owned 1,528,985 shares and exercised their price protection rights in the second quarter of 2008. As of December 31, 2008, all obligations under the price protection have been fulfilled.

This purchase price protection represents a stand-alone derivative which was included as part of the consideration issued for the acquisition. Using a trinomial tree model, the Company determined that the value of this option was \$2.8 million as of July 26, 2007, the date the share issuance price was established, and recorded this amount in other current liabilities on the consolidated balance sheet. The liability was marked to market, each period, through the second quarter of 2008 until all rights were exercised and reflected changes

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

in the value of the option that were driven by share price, share price volatility and time to maturity. Interest expense of \$1.7 million was recorded during 2008, before all rights had been exercised, related to the mark to market adjustment of the derivative. Since all rights had been exercised during the first half of 2008, the value of the option liability at December 31, 2008 is zero. The value of the remaining portion of the option, using the same trinomial tree model, was determined to have been \$2.4 million at December 31, 2007.

ITS is a leading provider of electronic payment solutions to receivable management companies and utilities. ITS solutions enable consumers to process bill payments through the Web, telephone (integrated voice response) or a customer service representative, resulting in significant cost savings, faster collections, and improved service for its biller customers. ITS services are primarily utilized by receivable management companies and utilities billers. ITS generates revenue from billpay transaction fees, which are either paid by the end-user or the client biller.

The acquisition was accounted for using the purchase method of accounting. The purchase price was allocated to the estimated fair value of the assets acquired and liabilities assumed. The estimated fair value of the tangible assets acquired and liabilities assumed approximated the historical basis. ITS had significant intangible assets related to its customer list and employee base. An identified value was assigned to the customer list, and the identified value assigned to the employee base was included within goodwill. No other significant intangible assets were identified or included in goodwill.

The results of operations for ITS are included within the eCommerce segment in the consolidated statements of operations beginning August 11, 2007. The financial information in the table below summarizes the results of operations of the Company and ITS on a pro forma basis, as though the companies had been combined as of the beginning of the period presented. This pro forma information is presented for informational purposes only and is not necessarily indicative of the results of operations that would have been achieved had the acquisition actually taken place as of the beginning of the period presented (in thousands except per share amounts).

	<b>Unaudited Pro forma Information For the Year Ended December 31 2007</b>
Revenues	\$ 146,891
Net income (loss) available to common stockholders	2,703
Net income (loss) available to common stockholders per share:	
Basic	\$ 0.09
Diluted	\$ 0.07

## ONLINE RESOURCES CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following table summarizes the estimate fair value of the assets acquired and liabilities assumed at the date of acquisition (in thousands):

	<b>At August 10, 2007</b>
Cash and cash equivalents	\$ 8,431
Consumer deposits receivable	4,982
Accounts receivable	48
Other current assets	50
Property and equipment	2,063
Trademarks and patents	8
Customer lists	21,220
Goodwill	33,123
Other assets	15
<b>Total assets purchased</b>	<b>69,940</b>
Accounts payable	7,634(1)
Consumer deposits payable	5,270
Accrued expenses	1,089
Deferred tax liabilities	7,808
<b>Total liabilities assumed</b>	<b>21,801</b>
<b>Total net assets</b>	<b>\$ 48,139</b>
Cash	\$ 20,306
Issuance of 2,216,552 common shares at \$11.15 per share	24,713
Stock price guarantee	2,783
Transaction costs	337
<b>Aggregate purchase price</b>	<b>\$ 48,139</b>

(1) Included \$7.1 million of liabilities assumed related to the settlement of stock options which was expected to occur prior to closing.

In 2008 the Company finalized the purchase price allocations based upon the final allocation of identifiable intangible assets and goodwill of \$21.5 million and \$32.9 million, respectively. The identifiable intangible asset will be amortized over its useful life of ten years based on an accelerated amortization schedule that approximates the pattern in which economic benefit of the intangible asset is consumed or otherwise used up. Approximately \$0.1 million of additional acquisition costs were incurred by the Company for the year ended December 31, 2008.

#### **4. REPORTABLE SEGMENTS**

The Company manages its business through two reportable segments: Banking and eCommerce. The Banking segment's market consists primarily of banks, credit unions and other depository financial institutions in the United States. The segment's fully integrated suite of account presentation, bill payment, relationship management and professional services are delivered through the Internet. The eCommerce segment's market consists of billers, card issuers, processors, and other creditors such as payment acquirers and very large online billers. The segment's account presentation, payment, relationship management and professional services are distributed to these clients through the Internet.

Factors used to identify the Company's reportable segments include the organizational structure of the Company and the financial information available for evaluation by the chief operating decision-maker in making decisions about how to allocate resources and assess performance. The Company's operating segments have been broken out based on similar economic and other qualitative criteria. The Company operates both reporting segments in one geographical area, the United States. The Company's management assesses the performance of its assets in the aggregate, and accordingly, they are not presented on a segment basis.

## ONLINE RESOURCES CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The results of operations from these reportable segments were as follows for the three years ended December 31, 2009 (in thousands):

	Banking	eCommerce	Corporate(1)	Total
Year ended December 31, 2009:				
Revenues:				
Account presentation services	\$ 4,162	4,036		8,198
Payment services	68,461	49,830		118,291
Relationship management services	8,156	6		8,162
Professional services and other	12,408	4,804		17,212
Total revenues	93,187	58,676		151,863
Costs of revenues	45,393	31,867		77,260
Gross profit	47,794	26,809		74,603
Operating expenses	24,176	19,644	17,461	61,281
Income (loss) from operations	\$ 23,618	\$ 7,165	\$ (17,461)	\$ 13,322
Year ended December 31, 2008:				
Revenues:				
Account presentation services	\$ 3,146	4,763		7,909
Payment services	74,021	48,280		122,301
Relationship management services	8,053	15		8,068
Professional services and other	9,337	4,027		13,364
Total revenues	94,557	57,085		151,642
Costs of revenues	45,996	31,357		77,353
Gross profit	48,561	25,728		74,289
Operating expenses	27,104	22,702	17,752	67,558
Income (loss) from operations	\$ 21,457	\$ 3,026	\$ (17,752)	\$ 6,731
Year ended December 31, 2007:				
Revenues:				
Account presentation services	\$ 2,936	\$ 6,062	\$	\$ 8,998
Payment services	80,334	23,894		104,228
Relationship management services	8,032	106		8,138
Professional services and other	8,817	4,951		13,768
Total revenues	100,119	35,013		135,132



Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

Costs of revenues	42,413	21,670		64,083
Gross profit	57,706	13,343		71,049
Operating expenses	28,096	18,535	14,944	61,575
Income (loss) from operations	\$ 29,610	\$ (5,192)	\$ (14,944)	\$ 9,474

(1) Corporate expenses are primarily comprised of corporate general and administrative expenses that are not considered in the measure of segment profit or loss used to evaluate the segments.

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****5. INVESTMENTS**

The Company's investment in the Columbia Strategic Cash Portfolio (the Fund) was liquidated in September 2009. The value of the investment was \$0.0 million and \$2.0 million at December 31, 2009 and 2008, respectively. During the year ended December 31, 2009, the Company received \$2.1 million in liquidation payments from the Fund administrator and recognized a gain of \$0.1 million. During the year ended December 31, 2008, the Company received \$6.6 million in liquidation payments from the Fund administrator and recognized a loss of \$0.5 million related to the payments.

**6. PROPERTY AND EQUIPMENT**

Property and equipment and capitalized software costs consist of the following (in thousands):

	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
Central processing systems and terminals	\$ 25,122	\$ 33,024
Office furniture and equipment	4,118	4,414
Central processing systems and terminals under capital leases	760	1,476
Office furniture and equipment under capital leases	127	237
Internal use software	33,440	27,983
Leasehold improvements	7,363	7,479
 Total	 70,930	 74,613
Less accumulated depreciation and amortization	(24,543)	(30,517)
Less accumulated amortization of internal use software	(19,967)	(13,871)
Less accumulated depreciation on assets held under capital leases	(859)	(1,518)
	 \$ 25,561	 \$ 28,707

**7. GOODWILL AND INTANGIBLE ASSETS**

Goodwill consists of the following (in thousands):

	<b>Banking Segment</b>	<b>eCommerce Segment</b>	<b>Total</b>
Balance at December 31, 2007	\$ 81,778	\$ 102,522	\$ 184,300
Adjustments(1)	(1,383)	(1,401)	(2,784)

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

Balance at December 31, 2008	80,395	101,121	181,516
Adjustments			
Balance at December 31, 2009	\$ 80,395	\$ 101,121	\$ 181,516

- (1) Primarily related to the sale of Princeton's net operating losses of \$1.9 million, reversal of the valuation allowance on deferred tax assets acquired with Princeton of \$1.7 million and a reclassification of ITS customer base upon receipt of the final valuation report offset by various acquisition related fees.

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Intangible assets consist of the following (in thousands):

	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
Gross carrying amount:		
Purchased technology	\$ 11,171	\$ 11,171
Customer lists	40,754	40,754
Patents and Trademarks		236
Non-compete agreements	33	33
 Total gross carrying amount	 51,958	 52,194
Accumulated amortization:		
Less accumulated amortization of purchased technology	(7,304)	(5,386)
Less accumulated amortization of customer lists	(24,653)	(18,943)
Less accumulated amortization of patents and trademarks		(174)
Less accumulated amortization of non-compete	(29)	(23)
 Total accumulated amortization	 (31,986)	 (24,526)
 Total intangible assets	 \$ 19,972	 \$ 27,668

Amortization expense related to intangible assets was \$7.7 million, \$9.5 million and \$9.4 million for the years ended December 31, 2009, 2008 and 2007, respectively.

All intangible assets are amortized over their useful lives of five to eleven years based on a schedule that approximates the pattern in which economic benefits of the intangible assets are consumed or otherwise used up. Amortization expense is expected to approximate \$5.9 million, \$4.8 million, \$3.4 million, \$2.0 million and \$1.6 million for the years ended December 31, 2010, 2011, 2012, 2013 and 2014.

**8. COMMITMENTS & CONTINGENCIES**

The Company leases office space under operating leases expiring in 2010, 2013 and 2014. All but one of the leases provide for escalating rent over the respective lease term. Rent expense is recognized on a straight-line basis over the period of the lease. Rent expense under the operating leases for the years ended December 31, 2009, 2008, and 2007, was \$6.2 million, \$5.5 million and \$5.6 million, respectively.

On October 1, 2007, the Company executed a seven-year lease covering approximately 22,000 additional square feet of office and data center space that Company's headquarters in Chantilly, VA. Rent expense under this additional operating lease was \$0.6 million and \$0.6 million, respectively for the years ended December 31, 2009 and 2008.

The Company also amended its lease for its facilities in Princeton, NJ in March 2007. In conjunction with the lease amendment, the Company received a lease incentive of approximately \$0.6 million related to the Company's construction of a disaster recovery site at its Princeton facilities. The benefit of this lease incentive has been deferred as part of a lease incentive obligation, recorded as a reduction to lease expense and recognized ratably over the term of the lease.

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company also leases certain equipment under capital leases. Future minimum lease payments under operating and capital leases are as follows (in thousands):

	<b>Operating</b>	<b>Capital</b>
2010	\$ 4,753	\$ 20
2011	4,823	
2012	4,504	
2013	4,349	
2014	3,651	
Thereafter	3,622	
Total minimum lease payments	\$ 25,702	20
Less amount representing interest		(1)
Present value of minimum lease payments		19
Less current portion		(19)
Long-term portion of minimum lease payments		\$

Online Resources Corporation is currently a defendant in a civil action, Kent D. Stuckey v. Online Resources Corporation, filed in the United States District Court for the Southern District of Ohio, Eastern Division on December 19, 2008. The plaintiffs are the former stockholders of Internet Transaction Solutions, Inc., a company that Online Resources acquired in August, 2007, and allege that they did not receive the full consideration due them as part of the acquisition. Online Resources disputes all the claims made by the plaintiffs; at this juncture, and does not anticipate any material liability from this lawsuit.

In December, 2009 our chief executive officer, Matthew Lawlor, relinquished his position as CEO and retired. As of the date of this report the Company has not entered into a severance agreement with Mr. Lawlor. The Company has recorded cost of approximately \$0.4 million related to legal and executive recruitment costs but has not recorded any costs related to severance.

**9. INCOME TAXES**

The Company incurred a current tax liability for federal income taxes resulting from alternative minimum tax ( AMT ), of approximately \$0.4 million and \$0.3 million for the years ended December 31, 2009 and 2008, respectively. As a result of the AMT paid, the Company has approximately \$1.2 million in AMT credits that can be used to offset regular income taxes when paid in the future. In addition, the Company incurred a current state tax liability of approximately \$0.2 and \$0.1 million for the years ended December 31, 2009 and 2008, respectively.

At December 31, 2009, the Company has federal net operating loss carryforwards of approximately \$82.9 million that expire at varying dates from 2021 to 2026, excluding approximately \$17.7 million related to the exercise of stock options. The benefit of the stock compensation deductions will be recognized in shareholders equity when the net operating losses are realized and reduce income taxes payable.

Pursuant to the acquisition of Princeton in July 2006, the Company acquired a net deferred tax asset of \$19.9 million representing the acquisition of Princeton's net operating loss carryforwards and the inclusion of non-deductible intangible asset amortization. This amount has been adjusted from the initial estimate of \$48.9 million due to certain elections made in the company's tax return after the initial purchase accounting was reflected in the 2006 financial statements. The net deferred tax asset was offset with a valuation allowance that was also accrued in purchase accounting. During 2008 approximately \$1.7 million of the valuation allowance was released. As of December 31, 2009, approximately \$1.5 million of the valuation allowance

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

remains that was accrued in purchase accounting. State income tax, net shown in the tax rate reconciliation below includes \$6 thousand and \$0.2 million related to the release of state tax valuation allowances for 2009 and 2008, respectively.

The timing and manner in which the Company may utilize the net operating loss carryforwards in subsequent tax years will be limited to the Company's ability to generate future taxable income and, potentially, by the application of the ownership change rules under Section 382 of the Internal Revenue Code. The Company expects to utilize approximately \$19.5 million of federal net operating loss carryforwards for the year ended December 31, 2009. While Section 382 limitations apply to the company, the limitations alone are not expected to result in the expiration of tax benefits should the company produce taxable income sufficient to utilize the loss carryforwards.

As of December 31, 2008, the Company had a recent history of operating profits. As a result of this positive earnings trend and projected taxable income over the next five years, the Company reversed approximately \$1.9 million of its gross deferred tax asset valuation allowance in 2008; having determined that it was more likely than not that this portion of the deferred tax asset would be realized. This reversal resulted in recognition of an income tax benefit totaling \$0.2 million. The remaining \$1.7 million was related to valuation allowances accrued in purchase accounting and therefore did not benefit earnings when reversed. In addition, in 2008 the Company added a \$0.3 million valuation allowance against certain deferred tax assets that are not more likely than not realizable. Should it become more likely than not that these deferred tax assets become realizable, all of the \$0.3 million will benefit tax expense. The total valuation allowance as of December 31, 2009 is approximately \$1.7 million.

Our estimates of future taxable income represent critical accounting estimates because such estimates are subject to change and a downward adjustment could have a significant impact on future earnings. Furthermore, the Company continues to evaluate its net deferred tax asset valuation allowance in regards to the likelihood of realization of the deferred tax assets. Included in the current portion of deferred tax asset are net operating losses forecasted to be utilized within the next twelve months. Actual amounts utilized could differ from these estimates.

Significant components of the Company's net deferred tax assets are as follows (in thousands):

	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
Deferred tax assets:		
Net operating loss carryforwards	\$ 32,311	\$ 38,607
Deferred wages	2,420	3,223
Deferred revenue (net of deferred cost)	1,005	774
Deferred rent	1,090	1,192
Fixed assets	878	910
Other credits	1,351	992
Other deferred tax assets	334	921
Total deferred tax assets	39,389	46,619
Valuation allowance for deferred tax assets	(1,690)	(1,726)



Deferred liabilities:

Acquired intangible assets	(7,732)	(10,816)
Total deferred tax liabilities	(7,732)	(10,816)
Net deferred tax assets	\$ 29,967	\$ 34,077

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Internal Revenue Code limits the utilization of net operating losses when ownership changes occur, as defined by Section 382 of the code. Based on the Company's analysis, a sufficient amount of net operating losses are available to offset the Company's taxable income for the year ended December 31, 2009. In addition, during 2007 the Company has recognized a deferred tax asset with respect to a substantial portion of its net operating losses. The net deferred tax asset represents the amount of tax benefit that the Company currently believes it will, more likely than not, have taxable income against which to apply that benefit, likely within the next four years.

The following is a summary of the items that caused the income tax expense to differ from taxes computed using the statutory federal income tax rate for the years ended December 31, 2009, 2008 and 2007 (in thousands):

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
Tax expense at statutory Federal rate	\$ 3,150	\$ 1,052	\$ (597)
Effect of:			
State income tax, net	150	190	(401)
Other permanent differences, net	(3)	(370)	(267)
Return to provision adjustment			256
Deferred tax adjustment related to stock compensation	860		
Other	8	71	
(Decrease) increase in valuation allowance	(30)	232	(11,694)
Income tax expense (benefit)	\$ 4,135	\$ 1,175	\$ (12,703)
Income tax expense consists of the following (in thousands):			
Current Expense			
Federal	\$ 360	\$ 317	\$ 402
State	207	80	275
	567	397	677
Deferred Expense			
Federal	3,548	570	(12,497)
State	20	208	(883)
	3,568	778	(13,380)
Income tax expense (benefit)	\$ 4,135	\$ 1,175	\$ (12,703)

As of December 31, 2009 the company determined it has no material uncertain tax positions and no interest or penalties have been accrued.

The tax return years since 1999 in the Company's major tax jurisdictions, both federal and various states, have not been audited and are not currently under audit. Due to the existence of tax attribute carryforwards, the Company treats certain post-1999 tax positions as unsettled due to the taxing authorities' ability to modify these attributes. The Company does not have reason to expect any changes in the next twelve months regarding uncertain tax positions.

The Company estimates that it is reasonably possible that no reduction in unrecognized tax benefit may occur in the next twelve months due primarily to the expiration of the statute of limitations in various state and local jurisdictions. The Company does not currently estimate any material reasonably possible uncertain tax positions occurring within the next twelve month time frame.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**10. FINANCIAL INSTRUMENTS**

*Derivatives Instruments and Hedging Activities*

*Cash Flow Hedging Strategy*

On March 30, 2007, the Company entered into an interest rate cap agreement ( 2007 Hedge ) that protected the cash flows on designated one-month LIBOR-based interest payments beginning on April 3, 2007 through July 31, 2009. The counter party for the 2007 Hedge became insolvent during the third quarter of 2008. As such, the Company declared the 2007 Hedge to have no fair value and expensed the remaining fair value of the cash flow hedge and the unrealized losses previously recorded in other comprehensive income, totaling \$0.1 million, through interest expense.

On October 17, 2008, the Company entered into an interest rate swap agreement, with a large commercial bank, to effectively swap the one-month LIBOR interest rate for a fixed interest rate equal to 2.9% plus 225 to 275 basis points based upon the ratio of the Company's funded indebtedness to its EBITDA, through December 31, 2009. The interest rate swap was designated as a cash flow hedge and any unrealized gains or losses related to changes in the fair market value of the hedge were recorded in other comprehensive income until realized. The interest rate swap had a notional value of \$75.4 million, the principal amount outstanding on our 2007 Notes (Notes) on December 31, 2008, the effective date. On November 30, 2009 the Company made a prepayment of \$15 million toward its outstanding Notes. This prepayment caused a portion of the interest rate swap agreement to cease being a cash flow hedge. To the extent this agreement was no longer designated a cash flow hedge all gains or losses were recorded in the income statement. The Company recorded \$1.8 million of interest expense for the year 2009 related to this interest rate swap agreement.

*Theoretical Swap Derivative*

The Company bifurcated the fair market value of the embedded derivative associated with the Series A-1 Redeemable Convertible Preferred Stock ( Series A-1 Preferred Stock ) issued in conjunction with the Princeton eCom acquisition on July 3, 2006 in accordance with GAAP. The Company determined that the embedded derivative is defined as the right to receive a fixed rate of return on the accrued, but unpaid dividends and the variable negotiated rate, which creates a theoretical swap between the fixed rate of return on the accrued, but unpaid dividends and the variable rate actually accrued on the unpaid dividends. This embedded derivative is marked to market at the end of each reporting period through earnings and an adjustment to other assets. There is no active market quote available for the fair value of the embedded derivative. Thus, management measures fair value of the derivative by estimating future cash flows related to the asset using a forecasted iMoney Net First Tier rate based on the one-month LIBOR rate adjusted for the historical spread for the estimated period in which the Series A-1 Preferred Stock will be outstanding. The fair value of the theoretical swap derivative was \$4.7 million at December 31, 2009 and \$4.6 million at December 31, 2008 and included in other assets on the consolidated balance sheet. The Company recorded a reduction to other expense on the consolidated statements of operations of approximately \$0.1 million for the year ended December 31, 2009 and \$3.6 million for the year ended December 31, 2008 that reflected the change in fair value of the theoretical swap derivative in each period, respectively.

*Series A-1 Preferred Stock*

The Company's Series A-1 Preferred Stock is carried at its fair value at inception adjusted for accretion of unpaid dividends and interest accruing thereon, the 115% redemption price, the original fair value of the bifurcated embedded derivative, and the amortized portion of its original issuance costs, which approximates its redemption value. At December 31, 2009 its carrying value was \$100.6 million. See Note 12, *Redeemable Convertible Preferred Stock*, for a detailed explanation of the Series A-1 Preferred Stock.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

*ITS Price Protection*

As part of the purchase consideration for ITS, the Company also agreed to provide the former shareholders of ITS with price protection related to the 2,216,653 shares issued to them for a period of one year from the date the shares were issued, which was August 10, 2007 (the Closing Date). Under the protection, if the volume weighted average price of the Company's shares for the 10 trading-day period ending two business days before the six, nine and twelve month anniversary dates of the Closing Date was less than \$11.15, these shareholders had the right to ask us to restore them to a total value per share equal to the issuance price, either through the issuance of additional stock or through the repurchase of the stock issued as consideration.

On the six month anniversary date, which occurred during the first quarter of 2008, certain shareholders exercised their price protection rights. The Company acquired 189,917 common shares subject to the price protection for \$2.1 million, including \$0.1 million for the difference under the price protection. These shares are classified as treasury shares on the Company's consolidated balance sheet. In addition, the Company issued 25,209 shares of the Company's common stock to shareholders who owned 497,751 shares and exercised their price protection rights in the first quarter of 2008.

On the nine month anniversary date, which occurred during the second quarter of 2008, the remaining shareholders exercised their price protection rights. The Company issued an additional 238,396 shares of the Company's common stock to shareholders who owned 1,528,985 shares and exercised their price protection rights in the second quarter of 2008. As of December 31, 2008, all obligations under the price protection have been fulfilled.

This purchase price protection represents a stand-alone derivative which was included as part of the consideration issued for the acquisition. Using a trinomial tree model, the Company determined that the value of this option was \$2.8 million as of July 26, 2007, the date the share issuance price was established, and recorded this amount in other current liabilities on the consolidated balance sheet. The liability was marked to market, each period, through the second quarter of 2008 until all rights were exercised and reflected changes in the value of the option that were driven by share price, share price volatility and time to maturity. Interest expense of \$1.7 million was recorded during 2008, before all rights had been exercised, related to the mark to market adjustment of the derivative. Since all rights had been exercised during the first half of 2008, the value of the option liability at December 31, 2008 is zero. The value of the remaining portion of the option, using the same trinomial tree model, was determined to have been \$2.4 million at December 31, 2007.

**11. SENIOR SECURED NOTES**

On February 21, 2007, the Company entered into an agreement with Bank of America to refinance its then existing debt with \$85.0 million in senior secured notes (2007 Notes). The agreement also provides a \$15 million revolver (Revolver) under which the Company can secure up to \$5 million in letters of credit. Currently, there are no amounts outstanding under the Revolver, but available credit under the Revolver has been reduced by approximately \$1.6 million as a result of letters of credit the bank has issued. The Company had made principal payments of \$26.7 million on the 2007 Notes during the year ended December 31, 2009, reducing the outstanding principal from \$75.4 million to \$48.8 million. The Company will make principal payments each quarter until the 2007 Notes are due in 2012 as noted in the table below.

The interest rate on both the Revolver and the 2007 Notes is the one-month London Interbank Offered Rate ( LIBOR ) plus 225 to 275 basis points based upon the ratio of the Company s funded indebtedness to its earnings before interest, taxes, depreciation and amortization ( EBITDA, as defined in the 2007 Notes), and it is payable monthly. At year end of 2009, the margin was 250 basis points and the average interest rate on the 2007 Notes for the year was 6.32%. The 2007 Notes and the Revolver are secured by the assets of the Company.

On November 30, 2009 the Company amended its 2007 Notes agreement. The Company made a voluntary \$15 million prepayment against the notes and amended future payments. The Company expensed approximately \$0.1 million of deferred credit facility costs related to this prepayment. The Company incurred

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

costs of approximately \$0.1million related to the amended agreement and will amortize this amount over the remaining term of the credit facility.

Maturities of long-term debt for each of the next five years are as follows (in thousands):

<b>Year</b>	<b>Maturing Amounts</b>
2010	\$ 8,250
2011	\$ 30,938
2012	\$ 9,562
2013	\$ 0
2014	\$ 0

**12. REDEEMABLE CONVERTIBLE PREFERRED STOCK***Series A-1 Redeemable Convertible Preferred Stock*

Pursuant to the restated certificate of incorporation, the Board of Directors has the authority, without further action by the stockholders, to issue up to 3,000,000 shares of preferred stock in one or more series. Of these 3,000,000 shares of preferred stock, 75,000 shares have been designated Series A-1. Subject to certain exceptions related to the amendment of the restated certificate of incorporation, the issuance of additional securities or debt or the payment of dividends, the Series A-1 Preferred votes as a single class and on an as converted basis with the common stock.

Shares of the Series A-1 Preferred Stock are initially convertible into common shares at a rate of \$16.22825 per share, or 4,621,570 shares in the aggregate. Although the Series A-1 Preferred Stock shares have anti-dilution protection, in no event can the number of shares of common stock issued upon conversion of the Series A-1 Preferred Stock exceed 5,102,986 common shares. The anti-dilution protection of the Series A-1 Preferred Stock is based on the weighted average price of shares issued below the conversion price, provided that (a) shares issued in connection with compensatory equity grants, (b) shares issued above \$12.9826 and (c) other issuances as set forth in the certificate of designations of the Series A-1 Preferred Stock are excluded from the anti-dilution protections of the Series A-1 Preferred Stock.

The Series A-1 Preferred Stock has a redemption value of 115% of the face value of the stock, on or after seven years from the date of issuance, or July 3, 2013. The Company accounts for the securities by accreting to its expected redemption value over the period from the date of issuance to the first expected redemption date. The Company recognized \$1.6 million, \$1.6 million and \$1.5 million, respectively, for the years ended December 31, 2009, 2008 and 2007, to adjust for the redemption value at maturity.

The Series A-1 Preferred Stock has a feature that grants holders the right to receive interest-like returns on accrued, but unpaid, dividends that accumulate at 8% per annum. This 8% per annum increase is convertible into shares of common stock, subject to the conversion limit noted above; however the Corporation has the right to pay the 8% per annum increase in cash in lieu of conversion into common stock. For each of the years ended December 31, 2009,



2008 and 2007, \$6.0 million of preferred stock accretion was recognized in the consolidated statements of operations, for the 8% per annum cumulative dividends. The right to receive the accrued, but unpaid dividends is based on a variable interest rate, and as such the difference between the fixed and variable rate of returns is a theoretical swap derivative. The Company bifurcates this feature and accretes it to the Series A-1 Preferred Stock over the life of the security. For the years ended December 31, 2009, 2008 and 2007, \$0.9 million, \$0.6 million and \$0.1 million, respectively, of preferred stock accretion expense was recognized for the theoretical swap derivative in the consolidated statement of operations.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Shares of Series A-1 Preferred Stock are subject to put and call rights following the seventh anniversary of their issuance for an amount equal to 115% of the original issuance price plus the 8% per annum increase with the interest factor thereon. The Corporation can require the conversion of the Series A-1 Preferred Stock prior to the seventh anniversary if the 30 day weighted closing price per share of the Corporation's common stock is at least 165% of the initial conversion price.

Finally, the cost to issue the Series A-1 Preferred Stock of \$5.1 million is accreted, over a seven year period or through July 2013, back to the redemption value of the Series A-1 Preferred Stock and generated an additional \$0.7 million of preferred stock accretion, in the consolidated statements of operations, for each of the years ended December 31, 2009, 2008 and 2007.

***Series B Preferred Stock***

In connection with the adoption of a stockholders rights plan that was implemented on January 11, 2002, the Company, through a certificate of designation that became effective on December 24, 2001, authorized 297,500 shares of Series B Junior Participating Preferred Stock ( Series B Preferred Stock ). The stockholders rights plan has been terminated and no shares of Series B stock will be issued.

**13. NET (LOSS) INCOME AVAILABLE TO COMMON STOCKHOLDERS PER SHARE**

The following table sets forth the computation of basic and diluted net income (loss) available to common stockholders per share (in thousands, except per share amounts):

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
Net (loss) income available to stockholders	\$ (4,078)	\$ (6,954)	\$ 2,644
Weighted average shares outstanding used in calculation of net income (loss) per share:			
Basic	29,947	29,111	27,153
Dilutive options			1,997
Diluted	29,947	29,111	29,150
Net (loss) income available to common stockholders per share:			
Basic	\$ (0.14)	\$ (0.24)	\$ 0.10
Diluted	\$ (0.14)	\$ (0.24)	\$ 0.09

Due to their anti-dilutive effects, outstanding shares from the conversion of the Convertible Preferred Stock, stock options and restricted stock units to purchase 8,332,932, 7,402,367 and 6,690,160 shares of common stock at December 31, 2009, 2008 and 2007, respectively, were excluded from the computation of diluted net income available to common stockholders per share.

**14. EMPLOYEE BENEFIT PLANS**

*Employee Savings and Retirement Plan*

The Company has a 401(k) plan that allows eligible employees to contribute up to but not exceed limits set by law. The Company has total discretion about whether to make an employer contribution to the plan and the amount of the employer contribution. After February 2009, the Company did not match employee contributions to the 401(k) plan. Expenses related to the 401(k) employee contribution match were \$0.1 million, \$0.7 million, and \$0.5 million, respectively, for the years ended December 31, 2009, 2008, and 2007, respectively. The Company incurred expenses of \$9,690, \$0, and \$18,594 for the years ended December 31, 2009, 2008, and 2007, respectively.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

***Employee Stock Purchase Plan***

The Company has an employee stock purchase plan for all eligible employees to purchase shares of common stock at 95% of the fair market value on the last day of each three-month offering period. Employees may authorize the Company to withhold up to 10% of their compensation during any offering period, subject to certain limitations. The employee stock purchase plan authorizes up to 400,000 shares to be granted. During the years ended December 31, 2009, 2008 and 2007, 40,906, 24,174 and 17,770 shares were issued under the plan at an average price of \$4.90, \$8.14 and \$11.17 per share, respectively. At December 31, 2009, 97,938 shares were reserved for future issuance.

**15. EQUITY COMPENSATION PLANS**

At December 31, 2009, the Company had three stock-based employee compensation plans, which are described more fully below. The Company used the modified-prospective transition method to recognize compensation costs which include (a) compensation cost for all share-based payments granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, and (b) compensation cost for all share-based payments granted on or subsequent to January 1, 2006, based on the grant-date estimated fair value. The compensation expense for stock-based compensation was \$4.2 million, \$4.7 million and \$3.2 million for the years ended December 31, 2009, 2008 and 2007, respectively.

A portion of the stock based compensation cost has been capitalized as part of software development costs and deferred costs. For the years ended December 31, 2009, 2008 and 2007 approximately \$0.2 million, \$0.2 million and \$0.1 million, respectively, was capitalized.

At the beginning of each year, the Management Development and Compensation ( MD&C ) Committee of the Board of Directors approves a bonus plan for the Company's management. These plans grant a combination of cash and restricted stock units that vest based upon the attainment of approved corporate goals. On May 20, 2008 and December 10, 2008, the Company modified its 2008 Bonus Plans. At these times, the MD&C Committee approved the modifications to the 2008 bonus plans. In modifying the 2008 bonus plan, the Company recognized \$0.1 million and \$0.4 million, respectively, in total incremental compensation cost as a result of these modifications.

In December 2009, Mr. Lawlor retired from his position as chief executive officer. The company has recorded a reduction to stock based compensation expense of approximately \$0.2 million related to forfeited equity awards and revised estimated forfeiture rates for certain other executives.

***Restricted Stock and Option Plans***

During 1989, the Company adopted an Incentive Stock Option Plan (the 1989 Plan ), which has since been amended to allow for the issuance of up to 2,316,730 new shares of common stock. The option price under the 1989 Plan cannot be less than fair market value of the Company's common stock on the date of grant. The vesting period of the options is determined by the Board of Directors and is generally four years. Outstanding options expire after ten years.

During 1999, the Company adopted the 1999 Stock Option Plan (the 1999 Plan ), which permits the granting of both incentive stock options and nonqualified stock options to employees, directors and consultants. The aggregate number of new shares that can be granted under the 1999 Plan is 5,858,331. The option exercise price under the 1999 Plan

cannot be less than the fair market value of the Company's common stock on the date of grant. The vesting period of the options is determined by the Board of Directors and is generally four years. Outstanding options expire after seven to ten years.

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

In May 2005, the stockholders approved the 2005 Restricted Stock and Option Plan, which permits the granting of restricted stock units and awards, stock appreciation rights, incentive stock options and non-statutory stock options to employees, directors and consultants. In May of 2008, the stockholders approved the 2005 Amended and Restated Restricted Stock and Option Plan ( 2005 Plan ), which increased the number of authorized shares under the 2005 Plan from 1,700,000 to 3,500,000. The vesting period of the options and restricted stock is determined by the Board of Directors and is generally one to three years. Outstanding options expire no later than ten years from the date the award is granted. The amended 2005 Plan was filed by the Company on Form 8-K with the SEC on April 22, 2008.

In November 2009 the stockholders approved an amendment to the 2005 Restricted Stock and Option Plan, increasing the number of shares reserved under the plan from 3,500,000 to 4,300,000 and increasing the number of permitted full value awards under the plan from 2,625,000 to 3,425,000.

***Stock Options***

The fair value of each option award is estimated on the date of grant using a Black-Scholes-Merton option-pricing formula that uses the assumptions noted in the table and discussion that follows:

	<b>Year Ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
Dividend yield			
Expected volatility	62%	51%	56%
Risk-free interest rate	1.9%	3.37%	4.62%
Expected life in years	5.8	5.8	5.3

*Dividend Yield.* The Company has never declared or paid dividends and has no plans to do so in the foreseeable future.

*Expected Volatility.* Volatility is a measure of the amount by which a financial variable, such as a share price, has fluctuated (historical daily volatility) or is expected to fluctuate (expected volatility) during a period. The Company uses the historical average daily volatility over the average expected term of the options granted.

*Risk-Free Interest Rate.* This is the average U.S. Treasury rate for the week of each option grant during the period having a term that most closely resembles the expected term of the option.

*Expected Life of Option Term.* Expected life of option term is the period of time that the options granted are expected to remain unexercised. Options granted during the period have a maximum term of seven to ten years. The Company uses historical expected terms with further consideration given to the class of employees to whom the equity awards were granted to estimate the expected life of the option term.

*Forfeiture Rate.* Forfeiture rate is the estimated percentage of equity awards granted that are expected to be forfeited or canceled on an annual basis before becoming fully vested. The Company estimates forfeiture rates for non-executive employees based on past turnover data ranging for the previous five quarters with further consideration

given to the class of employees to whom the equity awards were granted.

## ONLINE RESOURCES CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

A summary of option activity under the 1989, 1999 and 2005 Plans as of December 31, 2009, and changes in the period then ended is presented below (in thousands, except exercise price and remaining contract term data):

	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contract Term	Aggregate Intrinsic Value
Outstanding at January 1, 2009	2,952	\$ 6.14		
Granted	735	\$ 3.53		
Exercised	(274)	\$ 2.99		
Forfeited or expired	(159)	\$ 12.30		
Outstanding at December 31, 2009	3,254	\$ 5.52	3.79	\$ 4,421
Vested or expected to vest at December 31, 2009	3,224	\$ 5.52	3.79	\$ 4,375
Exercisable at December 31, 2009	2,150	\$ 5.75	2.97	\$ 2,828

The weighted-average grant-date fair value of options granted during the years ended December 31, 2009, 2008 and 2007 was \$2.01, \$5.30 and \$5.44 per share, respectively. In the table above, the total intrinsic value is calculated as the difference between the market price of the Company's stock on the last trading day of the quarter and the exercise price of the options. For options exercised, intrinsic value is calculated as the difference between the market price on the date of exercise and the grant price. The intrinsic value of options exercised in the years ended December 31, 2009, 2008 and 2007 was \$0.5 million, \$1.7 million and \$4.8 million, respectively.

As of December 31, 2009, there was \$1.6 million of total unrecognized compensation cost related to stock options granted under the 1999 and 2005 Plans. That cost is expected to be recognized over a weighted average period of 1.7 years.

Cash received from option exercises under all share-based payment arrangements for the years ended December 31, 2009, 2008 and 2007 was \$0.8 million, \$0.8 million and \$3.8 million, respectively. There was no tax benefit realized for the tax deductions from option exercise of the share-based payment arrangements since the Company currently recognizes a full valuation allowance against that benefit.

**Restricted Stock Units**

A summary of the Company's non-vested restricted stock units as of December 31, 2009, and changes for the year then ended, is presented below (in thousands, except grant-date fair value data):

**Weighted-Average**



	<b>Shares</b>	<b>Grant-Date Fair Value</b>
Non-vested at January 1, 2009	786	\$ 11.06
Granted	1,253	3.64
Vested	(329)	10.34
Forfeited	(187)	11.40
Non-vested at December 31, 2009	1,523	10.83

The fair value of non-vested units is determined based on the opening trading price of the Company's shares on the grant date. As of December 31, 2009, there was \$2.2 million of total unrecognized compensation cost related to non-vested restricted stock units granted under the 2005 Plan. That cost is expected to be recognized over a weighted average period of 1.4 years.

During the fourth quarter of 2008, certain Company management elected to receive approximately 160,000 shares of restricted stock units that vested ratably each month of the fourth quarter of 2008, in lieu of cash compensation of approximately \$0.6 million. In addition, certain members of the Company's Board of

**ONLINE RESOURCES CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Directors elected to receive approximately 23,500 shares of restricted stock units that vested ratably in each month of the fourth quarter of 2008, in lieu of cash compensation of approximately \$0.1 million.

In 2009 the Company elected to pay approximately 43,000 shares of restricted stock units for employees' commissions in lieu of cash compensation of approximately \$0.2 million.

**16. FAIR VALUE MEASUREMENTS**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In addition, fair value should be the exit price, or price received to sell the asset or liability as opposed to the entry price, or price paid to acquire an asset or assume a liability.

The following is a hierarchy used for measuring fair value. The hierarchy prioritizes inputs for valuation techniques used to measure fair value into three categories:

(1) Level 1 inputs, which are considered the most reliable, are quoted prices in active markets for identical assets or liabilities.

(2) Level 2 inputs are those that are observable in the market place, either directly or indirectly for the asset or liability.

(3) Level 3 inputs are unobservable due to unavailability and as such the entity's own assumptions are used.

The tables below show how the Company categorizes certain financial assets and liabilities based on the types of inputs used in valuation techniques for measuring fair value:

	<b>Fair Value Measurements at December 31, 2009</b>			
	<b>Quoted Prices in Active Markets for Identical Assets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>	<b>Total</b>
<b>Financial assets (in thousands):</b>				
Merrill Lynch Institutional Fund	\$ 7,623	\$	\$	\$ 7,623
Theoretical swap derivative(2)			4,668	4,668
	\$ 7,623	\$	\$ 4,668	\$ 12,291

## Fair Value Measurements at December 31, 2008

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
<b>Financial assets (in thousands):</b>				
Merrill Lynch Institutional Fund	\$ 11,030	\$	\$	\$ 11,030
Investment in Strategic Cash Fund(1)			2,009	2,009
Theoretical swap derivative(2)			4,562	4,562
	\$ 11,030	\$	\$ 6,571	\$ 17,601
<b>Financial liabilities (in thousands):</b>				
Interest Rate Swap(3)		(1,454)		(1,454)
	\$	\$ (1,454)	\$	\$ (1,454)

**ONLINE RESOURCES CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

- (1) Includes the Company's short and long-term investment in the Columbia Strategic Cash Fund (the Fund) that was converted to a net asset value basis in December 2007 primarily due to liquidity issues. The Company's investment in the Columbia Strategic Cash Portfolio (the Fund) was liquidated in September 2009. The Fund's value at December 31, 2009 was zero. The Fund's value at December 31, 2008 was primarily the fair market value for the Fund's investments in certain asset backed securities and structured investment vehicles that are collateralized by sub-prime mortgage securities or related to mortgage securities. The multiple investments included in the Fund were no longer trading and therefore the prices were not observable in the marketplace. As such, fair value of the Fund was assessed through review of current investment ratings, as available, and evaluation of the liquidation value of assets held by each investment and their subsequent cash redemptions. This assessment from multiple indicators of fair value was then discounted to reflect the expected timing of disposition and market risks to arrive at an estimated fair value of the Fund.
- (2) Represents the fair market value of the embedded derivative associated with the Series A-1 Redeemable Convertible Preferred Stock issued in conjunction with the Princeton eCom acquisition on July 3, 2006. Management measures fair value of the derivative by estimating future cash flows related to the asset using a forecasted iMoney Net First Tier rate based on the one-month LIBOR rate adjusted for the historical spread for the estimated period in which the Series A-1 Preferred Stock will be outstanding.
- (3) On October 17, 2008, the Company entered into an interest rate swap agreement, with a large commercial bank, to effectively swap the one-month LIBOR interest rate for a fixed interest rate equal to 2.9%. The fair market value of the interest rate swap is measured using the discounted present value of the forecasted one month LIBOR, an observable market input. The interest rate swap agreement expired on December 31, 2009.

The following tables are summaries of the Company's financial assets that use Level 3 inputs to measure fair value (in thousands):

	<b>Strategic Cash Fund Investment</b>	<b>Theoretical Swap Derivative</b>
Balance as of January 1, 2009	\$ 2,009	\$ 4,562
Realized and unrealized gain(1)	91	106
Redemptions(2)	(2,100)	
Balance as of December 31, 2009	\$	\$ 4,668

	<b>Strategic Cash Fund Investment</b>	<b>Theoretical Swap Derivative</b>
Balance as of January 1, 2008	\$ 9,135	\$ 988
Realized and unrealized (loss)/gain(1)	(555)	3,574

Redemptions(2)		(6,571)		
Balance as of December 31, 2008	\$	2,009	\$	4,562

(1) The realized and unrealized gains and losses are included as other (expense) income in the consolidated statements of operations for the years ended December 31, 2009 and December 31, 2008.

(2) Redemptions are payments received by the Company for partial liquidation of the Columbia Strategic Cash Fund.

## ONLINE RESOURCES CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 17. SUMMARIZED QUARTERLY DATA (UNAUDITED)

The following financial information reflects all normal recurring adjustments that are, in the opinion of management, necessary for a fair statement of the results of the interim periods. Summarized quarterly data for the years 2009 and 2008 is as follows (in thousands, except per share amounts):

	Quarter Ended			
	March 31, 2009	June 30, 2009	September 30, 2009	December 31, 2009
Total revenues	\$ 39,240	\$ 37,783	\$ 36,594	\$ 38,246
Gross profit	\$ 19,576	\$ 17,767	\$ 17,778	\$ 19,482
Net income	\$ 631	\$ 576	\$ 2,713	\$ 1,210
Net (loss) income available to common stockholders	\$ (1,618)	\$ (1,711)	\$ 388	\$ (1,137)
Net (loss) income available to common stockholders per share:				
Basic	\$ (0.05)	\$ (0.06)	\$ 0.01	\$ (0.04)
Diluted	\$ (0.05)	\$ (0.06)	\$ 0.01	\$ (0.04)

	Quarter Ended			
	March 31, 2008	June 30, 2008	September 30, 2008	December 31, 2008
Total revenues	\$ 39,196	\$ 37,153	\$ 38,133	\$ 37,160
Gross profit	\$ 19,421	\$ 17,699	\$ 18,554	\$ 18,615
Net (loss) income	\$ (1,405)	\$ (974)	\$ 766	\$ 3,532
Net (loss) income available to common stockholders	\$ (3,582)	\$ (3,173)	\$ (1,471)	\$ 1,272
Net (loss) income available to common stockholders per share:				
Basic	\$ (0.12)	\$ (0.11)	\$ (0.05)	\$ 0.04
Diluted	\$ (0.12)	\$ (0.11)	\$ (0.05)	\$ 0.04

During the fourth quarter of 2008, the Company recognized a \$0.2 million tax benefit related to its release of valuation allowance. Additionally the Company recorded \$2.9 million reduction to other expense in the fourth quarter of 2008 related to the fair value adjustment of its theoretical swap derivative.

During the fourth quarter of 2009, the Company recognized a \$0.9 million tax expense related to the stock compensation expense that resulted from stock options and restricted stock awards exercised and vested during 2009.



**ITEM 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosure***

None.

**ITEM 9A. *Controls and Procedures***

**Effectiveness of Disclosure Controls and Procedures**

Our management is responsible for establishing and maintaining disclosure controls and procedures, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, and for internal control over financial reporting.

**(a) Effectiveness of Disclosure Controls and Procedures**

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(f) of the Exchange Act). Based on that evaluation, our Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer have concluded that our disclosure controls and procedures were effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Exchange Act was recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information required to be disclosed is accumulated and communicated to management, including our Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer as appropriate, to allow timely decisions regarding disclosures.

**(b) Changes in Internal Control over Financial Reporting**

Internal control over financial reporting has inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements will not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

**(c) Management's Report on Internal Control over Financial Reporting**

Management is responsible for establishing and maintaining adequate internal control over financial reporting and for the assessment of the effectiveness of internal control over financial reporting. Internal control over financial reporting is a process designed under the supervision of the Company's principal executive and principal financial officer, and effected by the Company's board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with generally accepted accounting principles.

The Company's internal control over financial reporting includes policies and procedures that (1) pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the Company's assets; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of the Company's management and directors; and



(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Management of the Company conducted an evaluation of the effectiveness of the Company's internal control over financial reporting as of December 31, 2009 based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO Framework). Based on this evaluation, management has concluded that the Company's internal control over financial reporting was effective as of December 31, 2009 based upon those criteria.

KPMG LLP, our independent registered public accounting firm, that audited the 2009 financial statements included in this annual report has issued an audit report on our internal control over financial reporting as of December 31, 2009 in which they expressed an unqualified opinion on the effectiveness of our internal control over financial reporting as of December 31, 2009.

**Item 9B. *Other Information***

None.

### PART III

**Item 10. *Directors and Executive Officers of the Company***

The information required by this item is incorporated by reference to the sections and subsections entitled Management , Executive Compensation , Code of Ethics , Audit Committee , Audit Committee Financial Experts , Section 16(a) Beneficial Ownership Reporting Compliance contained in our Proxy Statement for the 2010 Annual Meeting of Stockholders to be filed with the SEC pursuant to Regulation 14A.

**Item 11. *Executive Compensation***

The information required by this item is incorporated by reference to the section entitled Executive Compensation and Transactions contained in our Proxy Statement for the 2010 Annual Meeting of Stockholders to be filed with the SEC pursuant to Regulation 14A.

**Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters***

The information required by this item is incorporated by reference to the section entitled Security Ownership of Certain Beneficial Owners and Management contained in Part II, Item 5, *Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities* and in our Proxy Statement for the 2010 Annual Meeting of Stockholders to be filed with the SEC pursuant to Regulation 14A.

**Item 13. *Certain Relationships and Related Transactions***

The information required by this item is incorporated by reference to the section entitled Certain Relationships and Related Transactions contained in our Proxy Statement for the 2010 Annual Meeting of Stockholders to be filed with the SEC pursuant to Regulation 14A.

**Item 14. *Principal Accountant Fees and Services***

The information required by this item is incorporated by reference to the section entitled Principal Accountant Fees and Services contained in our Proxy Statement for the 2010 Annual Meeting of Stockholders to be filed with the SEC pursuant to Regulation 14A.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules**

(a) The following documents are filed as part of this report:

(1) *Consolidated Financial Statements.* All financial statements are filed in Part II, Item 8 of this report on Form 10-K.

Report of Independent Registered Public Accounting Firm

Consolidated Balance Sheets

Consolidated Statements of Operations

Consolidated Statements of Stockholders' Equity

Consolidated Statements of Cash Flows

Notes to Consolidated Financial Statements

(2) *Schedule II Valuation and Qualifying Accounts.*

All other schedules set forth in the applicable accounting regulations of the SEC either are not required under the related instructions or are not applicable and, therefore, have been omitted.

(3) *List of Exhibits.*

- 2.1 Agreement and Plan of Merger dated July 26, 2007 among the Company, its acquisition subsidiary and Internet Transaction Solutions, Inc. (incorporated by reference from our Form 8-K filed on August 1, 2007)
- 3.1 Form of Amended and Restated Certificate of Incorporation of the Company (incorporated by reference from our registration statement on Form S-1; Registration No. 333-74777)
- 3.2 Form of Amended and Restated Bylaws of the Company (incorporated by reference from our Form 10-K for the year ended December 31, 2008 filed on March 3, 2009)
- 3.3 Certificate of Designation of shares of Series A-1 Convertible Preferred Stock (incorporated by reference from our Form 8-K filed on July 3, 2006)
- 3.4 Certificate of Correction to Certificate of Designation for the shares of Series A-1 Convertible Preferred Stock (incorporated by reference from our Form 8-K filed on September 14, 2006)
- 4.1 Specimen of Common stock Certificate of the Company (incorporated by reference from our registration statement on Form S-1; Registration No. 333-74777)
- 4.2 Investor Rights Agreement dated July 3, 2006, by and among the Company and the holders of its shares of Series A-1 Convertible Preferred Stock (incorporated by reference from our Form S-3/A filed on November 14, 2006)
- 10.1 Online Resources & Communications Corporation 1989 Stock Option Plan (incorporated by reference from our registration statement on Form S-1; Registration No. 333-74777)
- 10.2

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

- 1999 Stock Option Plan (incorporated by reference from our registration statement on Form S-1; Registration No. 333-40674)
- 10.3 Employee Stock Purchase Plan (incorporated by reference from our registration statement on Form S-8; Registration No. 333-40674)
- 10.4 Lease Agreement to premises at 4795 Meadow Wood Lane, Chantilly, Virginia (incorporated by reference from our Form 10-Q for the quarter ended September 30, 2004 filed on November 5, 2004)
- 10.5 Amended and Restated 2005 Restricted Stock and Option Plan
- 10.6 Credit Agreement with Bank of America dated February 21, 2007 (incorporated by reference from Form 8-K on February 26, 2007)
- 23.1 Consent of KPMG LLP, Independent Registered Public Accounting Firm
- 31.1 Certificate of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act, as amended
- 31.2 Certificate of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act, as amended
- 32 Certificate of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

**Schedule II Valuation and Qualifying Accounts:**  
(in thousands)

Classification	Balance at			Balance at End of Period
	Beginning of Period	Additions	Deductions	
Allowance for doubtful accounts:				
Year ended December 31, 2007	\$ 148	\$	\$ 64(1)	\$ 84
Year ended December 31, 2008	\$ 84	\$ 56	\$ 56(1)	\$ 84
Year ended December 31, 2009	\$ 84	\$ 16	\$	\$ 100
Allowance for deferred tax asset:				
Year ended December 31, 2007	\$ 68,221	\$	\$ 62,338(2)	\$ 5,883
Year ended December 31, 2008	\$ 5,883	\$ 255(3)	\$ 4,412(4)	\$ 1,726
Year ended December 31, 2009	\$ 1,726	\$	\$ 36	\$ 1,690

**Notes:**

- (1) Uncollectable accounts written off.
- (2) Reversal of \$31.1 million due to electing to waive Princeton net operating losses that were determined not to be recoverable, release of \$15.7 million of valuation allowance through goodwill related to valuation allowances established as a result of acquisitions, the release of \$13.7 million through the income statement and a \$1.9 million balance sheet reclassification.
- (3) The Company added a \$0.3 million valuation allowance against certain deferred tax assets arising from capital losses that are not more likely than not realizable.
- (4) Includes release of approximately \$1.9 million of valuation allowance related to New Jersey net operating losses that were determined to be recoverable and New Jersey net operating losses sold. Approximately \$0.2 million of the valuation amount released resulted in an income tax benefit.

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ONLINE RESOURCES CORPORATION

By: /s/ RAYMOND T. CROSIER  
 Raymond T. Crosier  
*Acting Chief Executive Officer and  
 Chief Operating Officer*

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

<b>Signature</b>	<b>Title</b>	<b>Date</b>
/s/ RAYMOND T. CROSIER Raymond T. Crosier	Acting Chief Executive Officer and Chief Operating Officer (Principal Executive Officer)	March 9, 2010
/s/ CATHERINE A. GRAHAM Catherine A. Graham	Executive Vice President and Chief Financial Officer (Principal Financial Officer)	March 9, 2010
/s/ DAVID G. MATHEWS, III David G. Mathews, III	Vice President, Accounting (Principal Accounting Officer)	March 9, 2010
/s/ STEPHEN S. COLE Stephen S. Cole	Director	March 9, 2010
/s/ JOHN DORMAN John Dorman	Director	March 9, 2010
/s/ EDWARD D. HOROWITZ Edward D. Horowitz	Director	March 9, 2010
/s/ BRUCE A. JAFFE Bruce A. Jaffe	Director	March 9, 2010

Edgar Filing: ONLINE RESOURCES CORP - Form 10-K

/s/ MICHAEL E. LEITNER	Director	March 9, 2010
Michael E. Leitner		
/s/ ERVIN R. SHAMES	Director	March 9, 2010
Ervin R. Shames		
/s/ WILLIAM H. WASHECKA	Director	March 9, 2010
William H. Washecka		
/s/ BARRY D. WESSLER	Director	March 9, 2010
Barry D. Wessler		