

NetApp, Inc.  
Form 10-Q  
March 01, 2010

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended January 29, 2010**  
**OR**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from        to**

**Commission file number 0-27130**

**NetApp, Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of  
incorporation or organization)*

**77-0307520**

*(IRS Employer  
Identification No.)*

**495 East Java Drive,  
Sunnyvale, California 94089**

*(Address of principal executive offices, including zip code)*

**Registrant's telephone number, including area code:**

**(408) 822-6000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (a Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class        | Outstanding at February 24, 2010 |
|--------------|----------------------------------|
| Common Stock | 344,642,084                      |

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## TRADEMARKS

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Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Condensed Consolidated Financial Statements (Unaudited)**

**NETAPP, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands)  
(Unaudited)

|  | <b>January 29,<br/>2010</b> | <b>April 24,<br/>2009</b> |
|--|-----------------------------|---------------------------|
| <b>ASSETS</b>  |                             |                           |
| <b>Current Assets:</b>   |                             |                           |
| Cash and cash equivalents  | \$ 1,975,826                | \$ 1,494,153              |
| Short-term investments   | 1,257,445                   | 1,110,053                 |
| Accounts receivable, net of allowances of \$2,077 and \$3,068 at January 29, 2010 and April 24, 2009, respectively | 457,536                     | 446,537                   |
| Inventories  | 72,048                      | 61,104                    |
| Prepaid expenses and other assets  | 143,950                     | 119,887                   |
| Short-term deferred income taxes   | 110,596                     | 207,050                   |
| Total current assets   | 4,017,401                   | 3,438,784                 |
| <b>Property and Equipment, Net</b>   | <b>797,961</b>              | <b>807,923</b>            |
| <b>Goodwill</b>  | <b>680,986</b>              | <b>680,986</b>            |
| <b>Intangible Assets, Net</b>  | <b>30,024</b>               | <b>45,744</b>             |
| <b>Long-Term Investments and Restricted Cash</b>   | <b>72,824</b>               | <b>127,317</b>            |
| <b>Long-Term Deferred Income Taxes and Other Assets</b>  | <b>369,438</b>              | <b>283,625</b>            |
|  | <b>\$ 5,968,634</b>         | <b>\$ 5,384,379</b>       |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                             |                           |
| <b>Current Liabilities:</b>  |                             |                           |
| Accounts payable   | \$ 139,145                  | \$ 137,826                |
| Accrued compensation and related benefits  | 269,816                     | 204,168                   |
| Other accrued liabilities  | 201,186                     | 190,315                   |
| Accrual for GSA settlement   |                             | 128,715                   |
| Income taxes payable   | 6,803                       | 4,732                     |
| Deferred revenue   | 1,064,579                   | 1,013,569                 |
| Total current liabilities  | 1,681,529                   | 1,679,325                 |
| <b>1.75% Convertible Senior Notes Due 2013</b>   | <b>1,089,496</b>            | <b>1,054,717</b>          |
| <b>Other Long-Term Obligations</b>   | <b>140,255</b>              | <b>164,499</b>            |
| <b>Long-Term Deferred Revenue</b>  | <b>730,374</b>              | <b>701,649</b>            |

|   |               |               |
|---|---------------|---------------|
|   | 3,641,654     | 3,600,190     |
| <b>Commitments and Contingencies (Note 16)</b>  |               |               |
| <b>Stockholders' Equity:</b>  |               |               |
| Common stock (448,799 and 436,565 shares issued at January 29, 2010 and April 24, 2009, respectively) | 449           | 437           |
| Additional paid-in capital  | 3,391,875     | 3,115,796     |
| Treasury stock at cost (104,325 shares at January 29, 2010 and April 24, 2009)                        | (2,927,376)   | (2,927,376)   |
| Retained earnings   | 1,855,711     | 1,600,490     |
| Accumulated other comprehensive income (loss)   | 6,321         | (5,158)       |
| <br>Total stockholders' equity  | <br>2,326,980 | <br>1,784,189 |
|   | \$ 5,968,634  | \$ 5,384,379  |

See accompanying notes to condensed consolidated financial statements.

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**NETAPP, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share amounts)  
(Unaudited)

|   | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|   | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| <b>Revenues:</b>                              |                             |                             |                             |                             |
| Product                                       | \$ 618,955                  | \$ 528,198                  | \$ 1,622,349                | \$ 1,646,489                |
| Software entitlements and maintenance         | 170,863                     | 156,546                     | 505,968                     | 453,680                     |
| Service                                       | 221,832                     | 189,599                     | 631,321                     | 554,581                     |
| GSA settlement                                |                             | (128,000)                   |                             | (128,000)                   |
| Net revenues                                  | 1,011,650                   | 746,343                     | 2,759,638                   | 2,526,750                   |
| <b>Cost of Revenues:</b>                      |                             |                             |                             |                             |
| Cost of product                               | 253,907                     | 252,327                     | 665,576                     | 762,437                     |
| Cost of software entitlements and maintenance | 2,944                       | 2,320                       | 9,162                       | 6,765                       |
| Cost of service                               | 113,259                     | 98,480                      | 314,186                     | 301,528                     |
| Total cost of revenues                        | 370,110                     | 353,127                     | 988,924                     | 1,070,730                   |
| Gross margin                                  | 641,540                     | 393,216                     | 1,770,714                   | 1,456,020                   |
| <b>Operating Expenses:</b>                    |                             |                             |                             |                             |
| Sales and marketing                           | 324,768                     | 291,634                     | 927,036                     | 898,786                     |
| Research and development                      | 129,329                     | 122,662                     | 392,000                     | 373,509                     |
| General and administrative                    | 58,079                      | 51,048                      | 174,569                     | 151,523                     |
| Restructuring and other charges               | 68                          | 18,955                      | 2,743                       | 18,955                      |
| Merger termination proceeds, net              |                             |                             | (41,120)                    |                             |
| Total operating expenses                      | 512,244                     | 484,299                     | 1,455,228                   | 1,442,773                   |
| <b>Income (Loss) from Operations</b>          | 129,296                     | (91,083)                    | 315,486                     | 13,247                      |
| <b>Other Income (Expenses), Net:</b>          |                             |                             |                             |                             |
| Interest income                               | 7,464                       | 12,799                      | 23,060                      | 45,894                      |
| Interest expense                              | (18,226)                    | (17,674)                    | (55,343)                    | (44,993)                    |
| Gain (loss) on investments, net               | 733                         | (1,691)                     | 3,446                       | (26,926)                    |
| Other expenses, net                           | (1,369)                     | (1,249)                     | (3,587)                     | (3,717)                     |
| Total other expenses, net                     | (11,398)                    | (7,815)                     | (32,424)                    | (29,742)                    |
| <b>Income (Loss) Before Income Taxes</b>      | 117,898                     | (98,898)                    | 283,062                     | (16,495)                    |
| <b>Provision (Benefit) for Income Taxes</b>   | 10,018                      | (17,275)                    | 27,841                      | (12,648)                    |

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|   |            |             |            |            |
|---|------------|-------------|------------|------------|
| <b>Net Income (Loss)</b>  | \$ 107,880 | \$ (81,623) | \$ 255,221 | \$ (3,847) |
| <b>Net Income (Loss) per Share:</b>                             |            |             |            |            |
| Basic   | \$ 0.32    | \$ (0.25)   | \$ 0.76    | \$ (0.01)  |
| Diluted   | \$ 0.30    | \$ (0.25)   | \$ 0.73    | \$ (0.01)  |
| <b>Shares Used in Net Income (Loss) per Share Calculations:</b> |            |             |            |            |
| Basic   | 341,439    | 329,026     | 337,478    | 330,067    |
| Diluted   | 360,321    | 329,026     | 349,438    | 330,067    |

See accompanying notes to condensed consolidated financial statements.



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**NETAPP, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
(Unaudited)

|  | <b>Nine Months Ended</b>    |                             |
|--|-----------------------------|-----------------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| <b>Cash Flows from Operating Activities:</b>   |                             |                             |
| Net income (loss)  | \$ 255,221                  | \$ (3,847)                  |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                             |                             |
| Depreciation and amortization  | 125,963                     | 129,834                     |
| Stock-based compensation   | 122,087                     | 98,597                      |
| Gain (loss) on investments   | (2,429)                     | 17,627                      |
| Asset impairment and write-offs  | 1,717                       | 28,265                      |
| Allowance for doubtful accounts  | 248                         | 1,903                       |
| Accretion of discount and issuance costs on notes  | 37,755                      | 28,769                      |
| Deferred income taxes  | (2,406)                     | (82,343)                    |
| Deferred rent  | (2,839)                     | 3,037                       |
| Tax benefit from stock-based compensation  | (2,725)                     | 40,937                      |
| Excess tax benefit from stock-based compensation   | (1,027)                     | (34,928)                    |
| Changes in assets and liabilities:   |                             |                             |
| Accounts receivable  | (7,946)                     | 230,267                     |
| Inventories  | (10,897)                    | (11,959)                    |
| Prepaid expenses and other assets  | (27,305)                    | (463)                       |
| Accounts payable   | (360)                       | (42,156)                    |
| Accrued compensation and related benefits  | 61,446                      | (6,094)                     |
| Other accrued liabilities  | 6,048                       | 18,716                      |
| Accrual for GSA settlement   | (128,715)                   | 128,000                     |
| Income taxes payable   | 2,119                       | 327                         |
| Long-term other liabilities  | 14,402                      | 11,148                      |
| Deferred revenue   | 60,085                      | 137,998                     |
| Net cash provided by operating activities  | 500,442                     | 693,635                     |
| <b>Cash Flows used in Investing Activities:</b>  |                             |                             |
| Purchases of investments   | (1,334,941)                 | (711,488)                   |
| Redemptions of investments   | 1,243,496                   | 886,571                     |
| Reclassification from cash and cash equivalents to short-term investments                |                             | (597,974)                   |
| Change in restricted cash  | (654)                       | (444)                       |
| Purchases of nonmarketable securities  |                             | (250)                       |
| Proceeds from nonmarketable securities   | 4,786                       | 1,057                       |
| Purchases of property and equipment  | (97,222)                    | (154,901)                   |
| Net cash used in investing activities  | (184,535)                   | (577,429)                   |

**Cash Flows from Financing Activities:**

|   |          |           |
|---|----------|-----------|
| Proceeds from sale of common stock related to employee stock transactions | 169,379  | 73,418    |
| Tax withholding payments reimbursed by employee stock transactions        | (12,698) | (4,185)   |
| Excess tax benefit from stock-based compensation                          | 1,027    | 34,928    |
| Proceeds from issuance of convertible notes                               |          | 1,265,000 |
| Payment of issuance costs   |          | (26,581)  |
| Sale of common stock warrants   |          | 163,059   |
| Purchase of note hedges   |          | (254,898) |
| Repayment of revolving credit facility                                    |          | (172,600) |
| Repurchases of common stock   |          | (399,981) |

|   |         |         |
|---|---------|---------|
| Net cash provided by financing activities | 157,708 | 678,160 |
|---|---------|---------|

**Effect of Exchange Rate Changes on Cash and Cash Equivalents**

|  |       |          |
|--|-------|----------|
|  | 8,058 | (22,645) |
|--|-------|----------|

|  |         |         |
|--|---------|---------|
| <b>Net Increase in Cash and Cash Equivalents</b> | 481,673 | 771,721 |
|--|---------|---------|

**Cash and Cash Equivalents:**

|                     |           |         |
|---------------------|-----------|---------|
| Beginning of period | 1,494,153 | 936,479 |
|---------------------|-----------|---------|

|               |              |              |
|---------------|--------------|--------------|
| End of period | \$ 1,975,826 | \$ 1,708,200 |
|---------------|--------------|--------------|

**Noncash Investing and Financing Activities:**

|  |           |          |
|--|-----------|----------|
| Acquisition of property and equipment on account | \$ 12,298 | \$ 7,333 |
|--|-----------|----------|

**Supplemental Cash Flow Information:**

|                   |           |           |
|-------------------|-----------|-----------|
| Income taxes paid | \$ 21,178 | \$ 22,696 |
|-------------------|-----------|-----------|

|                       |          |          |
|-----------------------|----------|----------|
| Income taxes refunded | \$ 2,156 | \$ 6,662 |
|-----------------------|----------|----------|

|                       |           |           |
|-----------------------|-----------|-----------|
| Interest paid on debt | \$ 22,138 | \$ 12,672 |
|-----------------------|-----------|-----------|

See accompanying notes to condensed consolidated financial statements.

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**NETAPP, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(In thousands, except per share amounts, Unaudited)**

**1. The Company**

Based in Sunnyvale, California, NetApp, Inc. ( we or the Company ) was incorporated in California in April 1992 and reincorporated in Delaware in November 2001; in March 2008, the Company changed its name from Network Appliance, Inc. to NetApp, Inc. The Company is a supplier of enterprise storage and data management software and hardware products and services. Our solutions help global enterprises meet major information technology challenges such as managing storage growth, assuring secure and timely information access, protecting data and controlling costs by providing innovative solutions that simplify the complexity associated with managing corporate data.

**2. Condensed Consolidated Financial Statements**

The accompanying unaudited condensed consolidated financial statements have been prepared by NetApp, Inc. without audit and reflect all adjustments, consisting only of normal recurring adjustments which are, in the opinion of management, necessary for a fair presentation of our financial position, results of operations, and cash flows for the interim periods presented. The statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and in accordance with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all information and footnotes required by GAAP for annual consolidated financial statements, and should be read in conjunction with the Company's audited consolidated financial statements as of and for the fiscal year ended April 24, 2009 contained in the Company's Annual Report on Form 10-K filed on June 17, 2009, as revised in the Company's Current Report on Form 8-K filed on September 30, 2009. The results of operations for the three and nine month periods ended January 29, 2010 are not necessarily indicative of the operating results to be expected for the full fiscal year or future operating periods.

We operate on a 52-week or 53-week fiscal year ending on the last Friday in April. The first nine month period of fiscal 2010 was a 40-week, or 280-day period, and the first nine month period of fiscal 2009 was a 39-week, or 273-day period.

Effective April 25, 2009, we adopted the new guidance for accounting for convertible debt, which requires retrospective adoption to previously disclosed consolidated financial statements. As such, certain prior period amounts have been revised in the unaudited condensed consolidated financial statements to reflect the adoption of this guidance for all periods presented. See Note 7 for a discussion of the impact of the implementation of this standard.

**Recent Accounting Pronouncements**

In August 2009, the Financial Accounting Standards Board (FASB) issued revised guidance for the fair value measurement of liabilities. The purpose of this revision is to reduce ambiguity in financial reporting when measuring the fair value of liabilities. The revised guidance was effective for us during the three month period ended on January 29, 2010 and did not have a material impact on our financial statements.

In June 2009, the FASB issued revised guidance for the accounting for variable interest entities (VIEs). The scope within the revised standard now includes qualifying special-purpose entities and provides revised guidance on (1) determining the primary beneficiary of the VIE, (2) how power is shared, (3) consideration for kick-out, participating and protective rights, (4) reconsideration of the primary beneficiary, (5) reconsideration of a VIE,

(6) fees paid to decision makers or service providers, and (7) presentation requirements. We are required to adopt this standard at the beginning of our first quarter of fiscal 2011, which begins on May 1, 2010. Early adoption is prohibited. We are currently evaluating the impact of the adoption of this guidance on our consolidated financial statements.

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In October 2009, the FASB amended the accounting standards for multiple deliverable revenue arrangements to:

- (i) provide updated guidance on whether multiple deliverables exist, how the deliverables in an arrangement should be separated, and how the consideration should be allocated;
- (ii) require an entity to allocate revenue in an arrangement using estimated selling prices (ESP) of deliverables if a vendor does not have vendor-specific objective evidence of selling price (VSOE) or third-party evidence of selling price (TPE);
- (iii) eliminate the use of the residual method and require an entity to allocate revenue using the relative selling price method; and
- (iv) expand the disclosure requirements to require an entity to provide both qualitative and quantitative information about the significant judgments made in applying the revised guidance and subsequent changes in those judgments that may significantly affect the timing or amount of revenue recognition.

In addition, in October 2009, the FASB amended the accounting standards for revenue recognition to exclude tangible products containing software components and non-software components that function together to deliver the tangible product's essential functionality from the scope of the software revenue recognition guidance. The revised revenue recognition accounting standards are effective for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010 and shall be applied on a prospective basis. Earlier application is permitted. We are required to adopt this standard at the beginning of fiscal 2012, which begins on April 30, 2011. We are assessing the impact of the new accounting standards on our financial position and results of operations.

In January 2010, the FASB issued revised guidance on disclosures related to fair value measurements. This guidance requires new disclosures about significant transfers in and out of Level 1 and Level 2 and separate disclosures about purchases, sales, issuances, and settlements with respect to Level 3 measurements. The guidance also clarifies existing fair value disclosures about valuation techniques and inputs used to measure fair value. The new disclosures and clarifications of existing disclosures are effective for us beginning in the fourth quarter of fiscal 2010, except for the disclosures about purchases, sales, issuances, and settlements relating to Level 3 measurements, which will be effective for us in the first quarter of fiscal 2012. We do not expect the adoption to have a material impact on our financial statements.

**3. Concentration of Risk**

Sales to customers, who are distributors, for the three and nine month periods ended January 29, 2010 and January 23, 2009 are as follows.

|       | <b>Three Months Ended</b>   |                          |                             |                          | <b>Nine Months Ended</b>    |                          |                             |                          |
|-------|-----------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|--------------------------|
|       | <b>January 29,<br/>2010</b> | <b>% of<br/>Revenues</b> | <b>January 23,<br/>2009</b> | <b>% of<br/>Revenues</b> | <b>January 29,<br/>2010</b> | <b>% of<br/>Revenues</b> | <b>January 23,<br/>2009</b> | <b>% of<br/>Revenues</b> |
| Avnet | \$ 120,366                  | 12%                      | \$ 90,507                   | 12%                      | \$ 315,849                  | 11%                      | \$ 264,360                  | 10%                      |
| Arrow | 158,997                     | 16%                      | 85,852                      | 12%                      | 359,918                     | 13%                      | 272,017                     | 11%                      |

The following customers accounted for 10% or more of net accounts receivable as of January 29, 2010. No customer accounted for 10% or more of net accounts receivable as of April 24, 2009.

|       | <b>January 29,<br/>2010</b> | <b>% of<br/>Accounts<br/>Receivable</b> |
|-------|-----------------------------|---|
| Avnet | \$ 47,974                   | 10%                                     |
| Arrow | 46,572                      | 10%                                     |

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Sales to customers in Germany for the three and nine month periods ended January 29, 2010 and January 23, 2009 are as follows.

|         | Three Months Ended  |                  |                     |                  | Nine Months Ended   |                  |                     |                  |
|---------|---------------------|------------------|---------------------|------------------|---------------------|------------------|---------------------|------------------|
|         | January 29,<br>2010 | % of<br>Revenues | January 23,<br>2009 | % of<br>Revenues | January 29,<br>2010 | % of<br>Revenues | January 23,<br>2009 | % of<br>Revenues |
| Germany | \$ 104,158          | 10%              | \$ 85,747           | 11%              | \$ 284,710          | 10%              | \$ 264,476          | 10%              |

**4. Use of Estimates**

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Such estimates include, but are not limited to, revenue recognition and allowances; allowance for doubtful accounts; valuation of goodwill and intangibles; fair value of derivative instruments and related hedged items; accounting for income taxes; inventory valuation and contractual commitments; restructuring accruals; warranty reserve; impairment losses on investments; fair value of awards granted under our stock-based compensation plans; and loss contingencies. Actual results could differ from those estimates.

**5. Significant Accounting Policies**

With the exception of the adoption of revised accounting guidance as described above, there have been no significant changes in our significant accounting policies for the three and nine month periods ended January 29, 2010, as compared to the significant accounting policies described in our Annual Report on Form 10-K for the fiscal year ended April 24, 2009, as revised to reflect the adoption of the new guidance on accounting for convertible debt by our Current Report on Form 8-K filed on September 30, 2009.

***Financial Instruments***

For certain financial instruments, including cash and cash equivalents, short-term investments, accounts receivable, accounts payable and other current liabilities, the carrying amounts approximate their fair value due to the relatively short maturity of these balances. The following methods were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

*Cash and Cash Equivalents.* We consider all highly liquid investments with an original maturity of three months or less to be cash equivalents. Cash equivalents are recognized at fair value.

*Short-Term Investments.* Short-term investments consist of marketable debt or equity securities which are classified as available-for-sale and are recognized at fair value. The determination of fair value is further detailed in Note 9. We regularly review our investment portfolio to identify and evaluate investments that have indications of possible impairment. Factors considered in determining whether a loss is other-than-temporary include: the length of time and extent to which the fair market value has been lower than the cost basis, the financial condition and near-term prospects of the investee, credit quality, likelihood of recovery, and our intent and ability to hold the investment for a period of time sufficient to allow for any anticipated recovery in fair market value.

Unrealized gains and temporary losses, net of tax, are included with accumulated other comprehensive income (loss) (AOCI). Upon realization, those amounts are reclassified from AOCI to results of operations. The amortization of

premiums and discounts on the investments and realized gains and losses are included in results of operations. Other-than-temporary impairments on available-for-sale debt securities are determined to be either credit losses or losses due to other factors. Credit losses are recognized in our results from operations and other losses are included in AOCI.

**6. Termination of Proposed Merger with Data Domain, Inc.**

On May 20, 2009, we announced that we had entered into a merger agreement with Data Domain, Inc. (Data Domain) under which we would acquire Data Domain in a stock and cash transaction. On July 8, 2009, Data Domain's Board of Directors terminated the merger agreement and, pursuant to the terms of the agreement, Data



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Domain paid us a \$57,000 termination fee. We incurred \$15,880 of incremental third-party costs relating to the terminated merger transaction during the same period, resulting in a net amount of \$41,120 reported as merger termination proceeds, net in the condensed consolidated statement of operations for the nine month period ended January 29, 2010.

**7. Convertible Notes and Credit Facility*****1.75% Convertible Senior Notes Due 2013***

On June 10, 2008, we issued \$1,265,000 aggregate principal amount of 1.75% Convertible Senior Notes due 2013 (the Notes) to initial purchasers who resold the Notes to qualified institutional buyers as defined in Rule 144A under the Securities Act of 1933, as amended. The Notes are unsecured, unsubordinated obligations of the Company. Interest is payable in cash at a rate of 1.75% per annum. The net proceeds from the offering, after deducting the initial purchasers' issuance costs and offering expenses of \$26,581, were \$1,238,419.

On April 25, 2009, we adopted new guidance related to the accounting for convertible debt instruments and allocated the initial proceeds of the Notes between a liability (debt) and an equity component based on the fair value of the debt component as of the issuance date. The initial debt component of the Notes was valued at \$1,016,962 based on the contractual cash flows discounted at an appropriate comparable market non-convertible debt borrowing rate at the date of issuance of 6.31%, with the equity component representing the residual amount of the proceeds of \$248,038 which was recorded as a debt discount. Issuance costs were allocated pro rata based on the relative initial carrying amounts of the debt and equity components. As a result, \$5,212 of the issuance costs were allocated to the equity component of the Notes, and \$21,369 of the issuance costs remained classified as long-term other assets. The debt discount and the issuance costs allocated to the debt component are amortized as additional interest expense over the term of the Notes using the effective interest method and an effective interest rate of 6.31% for all periods presented.

The statements of operations for the three and nine month periods ended January 23, 2009 were impacted by the adoption of the new guidance as follows:

|                                     | <b>Three Months Ended<br/>January 23, 2009</b> |                    | <b>Nine Months Ended January 23,<br/>2009</b> |                    |
|-------------------------------------|--|--------------------|---|--------------------|
|                                     | <b>As Previously<br/>Reported</b>              | <b>As Adjusted</b> | <b>As Previously<br/>Reported</b>             | <b>As Adjusted</b> |
| Interest expense                    | \$ (7,238)                                     | \$ (17,674)        | \$ (19,355)                                   | \$ (44,993)        |
| Benefit from income taxes           | (13,070)                                       | (17,275)           | (2,318)                                       | (12,648)           |
| Net income (loss)                   | (75,392)                                       | (81,623)           | 11,461  | (3,847)            |
| Net income (loss) per share basic   | \$ (0.23)                                      | \$ (0.25)          | \$ 0.03                                       | \$ (0.01)          |
| Net income (loss) per share diluted | \$ (0.23)                                      | \$ (0.25)          | \$ 0.03                                       | \$ (0.01)          |

The amortization of the debt discount is a non-cash expense and has no impact on total operating, investing and financing cash flows in the prior period condensed consolidated statements of cash flows.

The following table reflects the carrying value of our convertible debt as of January 29, 2010 and April 24, 2009:

| <b>January 29,<br/>2010</b> | <b>April 24,<br/>2009</b> |
|-----------------------------|---------------------------|
|-----------------------------|---------------------------|

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|  |              |              |
|--|--------------|--------------|
| 1.75% Convertible Notes Due 2013       | \$ 1,265,000 | \$ 1,265,000 |
| Less: Unamortized discount             | (175,504)    | (210,283)    |
| Net long-term carrying amount of Notes | \$ 1,089,496 | \$ 1,054,717 |

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The following table presents the amount of interest cost recognized relating to both the contractual interest coupon and the amortization of the discount and issuance costs:

|                                | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|--------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|                                | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Contractual interest coupon    | \$ 5,473                    | \$ 5,473                    | \$ 16,910                   | \$ 13,775                   |
| Amortization of debt discount  | 11,479                      | 10,773                      | 34,779                      | 26,497                      |
| Amortization of issuance costs | 985                         | 920                         | 2,976                       | 2,272                       |
| Total interest cost recognized | \$ 17,937                   | \$ 17,166                   | \$ 54,665                   | \$ 42,544                   |

The remaining debt discount and issuance cost of \$175,504 and \$15,153, respectively, as of January 29, 2010 will be amortized over the expected remaining life of the Notes, which is approximately 3.3 years.

*Maturity* The Notes will mature on June 1, 2013 unless repurchased or converted in accordance with their terms prior to such date.

*Redemption* The Notes are not redeemable by us prior to the maturity date, but the holders may require us to repurchase the Notes following a fundamental change, which is deemed to have occurred upon a change of control, liquidation or a termination of trading. Holders of the Notes who convert their Notes in connection with a fundamental change will, under certain circumstances, be entitled to a make-whole premium in the form of an increase in the conversion rate. Additionally, in the event of a fundamental change, holders of the Notes may require us to repurchase all or a portion of their Notes at a repurchase price equal to 100% of the principal amount of the Notes plus accrued and unpaid interest, if any, to, but not including, the fundamental change repurchase date.

*Conversion* Holders of the Notes may convert their Notes on or after March 1, 2013 until the close of business on the scheduled trading day immediately preceding the maturity date. Upon conversion, we will satisfy our conversion obligation by delivering cash and shares of our common stock, if any, based on a daily settlement amount. Prior to March 1, 2013, holders of the Notes may convert their Notes, under any of the following conditions:

during the five business day period after any five consecutive trading day period in which the trading price of the Notes for each day in this five consecutive trading day period was less than 98% of an amount equal to (i) the last reported sale price of our common stock multiplied by (ii) the conversion rate on such day;

during any calendar quarter beginning after June 30, 2008 (and only during such calendar quarter), if the last reported sale price of our common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the last trading day of the immediately preceding calendar quarter exceeds 130% of the applicable conversion price in effect for the Notes on the last trading day of such immediately preceding calendar quarter; or

upon the occurrence of specified corporate transactions under the indenture for the Notes.

The Notes are convertible into the right to receive cash in an amount up to the principal amount and shares of our common stock for the conversion value in excess of the principal amount, if any, at an initial conversion rate of 31.4006 shares of common stock per one thousand principal amount of Notes, subject to adjustment as described in

the indenture governing the Notes, which represents an initial conversion price of \$31.85 per share.

As of January 29, 2010, none of the conditions allowing the holders of the Notes to convert had been met and we had not issued any shares related to the Notes. As of January 29, 2010, the if-converted value of the Notes did not exceed their face value.

***Note Hedges and Warrants***

Concurrent with the issuance of the Notes, we entered into note hedge transactions (the Note Hedges), which are designed to mitigate potential dilution from the conversion of the Notes in the event that the market value per share of our common stock at the time of exercise is greater than \$31.85 per share, subject to adjustments. The Note Hedges generally cover, subject to anti-dilution adjustments, the net shares of our common stock that would be

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deliverable to converting Note holders in the event of a conversion of the Notes. The Note Hedges expire at the earlier of (i) the last day on which any Notes remain outstanding and (ii) the scheduled trading day immediately preceding the maturity date of the Notes. We also entered into separate warrant transactions whereby we sold to the same financial institutions warrants (the Warrants) to acquire, subject to anti-dilution adjustments, 39,700 shares of our common stock at an exercise price of \$41.28 per share, subject to adjustment, on a series of days commencing on September 3, 2013. Upon exercise of the Warrants, we have the option to deliver cash or shares of our common stock equal to the difference between the then market price and the strike price of the Warrants. As of January 29, 2010, we had not received any shares related to the Note Hedges or delivered cash or shares related to the Warrants.

If the market value per share of our common stock at the time of conversion of the Notes is above the strike price of the Note Hedges, the Note Hedges will generally entitle us to receive net shares of our common stock (and cash for any fractional share amount) based on the excess of the then current market price of our common stock over the strike price of the Note Hedges, which is designed to offset any shares that we may have to deliver to the Note holders. Additionally, at the time of exercise of the Warrants, if the market price of our common stock exceeds the strike price of the Warrants, we will owe the option counterparties net shares of our common stock (and cash for any fractional share amount) or cash in an amount based on the excess of the then current market price of our common stock over the strike price of the Warrants.

The cost of the Note Hedges was \$254,898 and has been accounted for as an equity transaction. We received proceeds of \$163,059 related to the sale of the Warrants, which has also been classified as equity.

Lehman Brothers OTC Derivatives, Inc. (Lehman OTC) is the counterparty to 20% of our Note Hedges. The bankruptcy filing by Lehman OTC on October 3, 2008 constituted an event of default under the hedge transaction that could, at our option, lead to termination under the hedge transaction to the extent we provide notice to the counterparty under such transaction. We have not terminated the Note Hedge transaction with Lehman OTC, and will continue to carefully monitor the developments impacting Lehman OTC. The event of default is not expected to have an impact on our financial position or results of operations. However, we could incur significant costs to replace this hedge transaction originally held with Lehman OTC if we elect to do so. If we do not elect to replace this hedge transaction, then we would be subject to potential dilution upon conversion of the Notes, if on the date of conversion the per-share market price of our common stock exceeds the conversion price of \$31.85.

The terms of the Notes, the rights of the holders of the Notes and other counterparties to Note Hedges and Warrants were not affected by the bankruptcy filings of Lehman OTC.

*Earnings per share impact on the Notes, Note Hedges and Warrants* The Notes will have no impact on diluted earnings per share unless the price of our common stock exceeds the conversion price (initially \$31.85 per share) because the principal amount of the Notes will be settled in cash upon conversion. The Note Hedges are not included for purposes of calculating earnings per share in the periods presented, as their effect would be anti-dilutive. Upon conversion of the Notes, the Note Hedges are designed to neutralize the dilutive effect of the Notes when the stock price is above \$31.85 per share. Also, the Warrants will have no impact on earnings per share until our common stock share price exceeds \$41.28. Prior to conversion of the Notes or exercise of the Note Hedges, we will include the effect of additional shares that may be issued if our common stock price exceeds the conversion price, using the treasury stock method.

### ***Fair Value of Notes***

As of January 29, 2010, the approximate fair value of the principal amount of our Notes, which includes the debt and equity components, was approximately \$1,399,406, or 110.6% of the face value of the Notes, based upon quoted market information.

***Unsecured Credit Agreement***

Effective December 22, 2009, we terminated our Unsecured Credit Agreement, dated November 2, 2007 (as amended, restated, supplemented or otherwise modified from time to time, the Credit Agreement ), among the Company, certain lenders party thereto, and JPMorgan Chase Bank, N.A., as administrative agent. No borrowings were outstanding at the time of termination, and no penalties resulted from the early termination.

**Table of Contents****8. Stock-Based Compensation, Equity Incentive Programs and Stockholders' Equity*****Stock-Based Compensation Expense***

Stock-based compensation expense included in the condensed consolidated statements of operations for the three and nine month periods ended January 29, 2010 and January 23, 2009, respectively, are as follows:

|  | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Cost of product revenues               | \$ 1,017                    | \$ 775                      | \$ 2,747                    | \$ 2,347                    |
| Cost of service revenues               | 3,317                       | 2,889                       | 10,778                      | 8,349                       |
| Sales and marketing                    | 17,175                      | 15,787                      | 56,830                      | 44,978                      |
| Research and development               | 8,906                       | 8,982                       | 29,531                      | 26,651                      |
| General and administrative             | 6,243                       | 5,997                       | 22,201                      | 16,272                      |
| Total stock-based compensation expense | \$ 36,658                   | \$ 34,430                   | \$ 122,087                  | \$ 98,597                   |

The following table summarizes stock-based compensation expense associated with each type of award:

|  | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Employee stock options   | \$ 9,626                    | \$ 21,860                   | \$ 50,133                   | \$ 59,917                   |
| Restricted stock units (RSUs) and restricted stock awards (RSAs) | 16,665                      | 8,789                       | 47,149                      | 23,887                      |
| Employee Stock Purchase Plan (ESPP)                              | 10,044                      | 3,782                       | 24,852                      | 14,771                      |
| Change in amounts capitalized in inventory                       | 323                         | (1)                         | (47)                        | 22                          |
| Total stock-based compensation expense                           | \$ 36,658                   | \$ 34,430                   | \$ 122,087                  | \$ 98,597                   |

For the nine month periods ended January 29, 2010 and January 23, 2009, total income tax benefits (provisions) associated with employee stock transactions and recognized in stockholders' equity were \$(2,725) and \$40,937, respectively.

***Valuation Assumptions***

We estimated the fair value of stock options using the Black-Scholes model on the date of the grant. Assumptions used in the Black-Scholes valuation model were as follows:

**Stock Options****ESPP**

|                            | <b>Three Months Ended</b>   |                             | <b>Three Months Ended</b>   |                             |
|----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|                            | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Expected term in years(1)  | 4.7                         | 4.0                         | 1.3                         | 1.3                         |
| Risk-free interest rate(2) | 2.21% - 2.38%               | 1.08% - 1.90%               | 0.21% - 0.72%               | 0.92% - 1.47%               |
| Volatility(3)              | 36% - 38%                   | 59% - 63%                   | 38% - 40%                   | 71% - 76%                   |
| Expected dividend(4)       | 0%                          | 0%                          | 0%                          | 0%                          |

|                            | <b>Stock Options</b>        |                             | <b>ESPP</b>                 |                             |
|----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|                            | <b>Nine Months Ended</b>    |                             | <b>Nine Months Ended</b>    |                             |
|                            | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Expected term in years(1)  | 4.4                         | 4.0                         | 1.3                         | 1.3                         |
| Risk-free interest rate(2) | 1.89% - 2.58%               | 1.08% - 3.69%               | 0.21% - 0.97%               | 0.92% - 2.52%               |
| Volatility(3)              | 36% - 49%                   | 38% - 69%                   | 38% - 47%                   | 39% - 76%                   |
| Expected dividend(4)       | 0%                          | 0%                          | 0%                          | 0%                          |



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- (1) The expected term of the options represents the estimated period of time until exercise and is based on historical experience of similar awards, giving consideration to the contractual terms, vesting schedules, and expectations of future employee behavior. The expected term for the ESPP is based on the term of the purchase period.
- (2) The risk-free interest rate is based upon United States Treasury bills with equivalent expected terms.
- (3) The volatility rate is based on the implied volatility of traded options.
- (4) The expected dividend is based on our history and expected dividend payouts.

Our forfeiture rate is based on historical termination behavior and we recognize compensation expense only for those equity awards expected to vest.

***Stock Option Exchange***

On April 21, 2009, our stockholders approved a stock option exchange program (the Exchange) pursuant to which eligible employees were able to exchange some or all of their outstanding options with an exercise price greater than or equal to \$22.00 per share that were granted before June 20, 2008, whether vested or unvested, for new RSUs. The number of RSUs granted in exchange for the options depended on the exercise price of the options exchanged. The vesting schedule of the RSUs was determined on a grant-by-grant basis and depended on the extent to which the options surrendered in exchange for such RSUs had vested at the time of such exchange and, for surrendered options that were fully vested, the exercise price. Vesting of the RSUs is conditioned upon continued service with the Company through each applicable vesting date. On May 22, 2009, we commenced the Exchange, which expired on June 19, 2009. In connection with the Exchange, we accepted for exchange options to purchase 24,484 shares of our common stock. All surrendered options were cancelled, and immediately thereafter, we issued a total of 3,226 RSUs in exchange. One share of our common stock is issuable upon the vesting of each RSU. The fair value of the RSUs issued was measured as the total of the unrecognized compensation cost of the options surrendered and the incremental value of the RSUs issued, measured as the excess of the fair value of the RSUs over the fair value of the options tendered immediately before the exchange. The incremental cost of the RSUs was \$5,768. The value of the RSUs, totaling \$70,110, is being amortized over the weighted average vesting period of the RSUs of 3.5 years.

In addition, under the terms of the Exchange, option holders who would have otherwise received fewer than forty RSUs for options tendered received cash payments equal to the number of RSUs otherwise issuable times the market value of our common stock as of the close of market on the day preceding the completion of the Exchange. A total of \$465 in cash payments was made, and we recorded a charge to stock-based compensation expense of \$508, which represented the acceleration of the unamortized expense related to the options tendered and their incremental value as of the date of the Exchange.

In connection with the incentive stock options tendered for RSUs under the Exchange, we recorded \$10,013 of deferred tax benefits which had not been previously recognized related to the cumulative amortized stock-based compensation expense related to such options which had not been previously benefited for income tax purposes.

**Table of Contents****Stock Options**

A summary of the combined activity under our stock option plans and agreements is as follows:

|  | <b>Outstanding Options<br/>Numbers<br/>of<br/>Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term<br/>(Years)</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|--|--|--|--|--|
| Outstanding at April 24, 2009                              | 66,119   | \$ 29.27   |  |  |
| Options granted  | 6,980  | 26.77  |  |  |
| Options exercised  | (6,186)  | 18.85  |  |  |
| Options cancelled in the Exchange                          | (24,484)   | 39.05  |  |  |
| Options forfeitures and cancellations                      | (3,424)  | 33.87  |  |  |
| Outstanding at January 29, 2010                            | 39,005   | 23.94  | 4.48   | \$ 282,309                               |
| Options vested and expected to vest as of January 29, 2010 | 36,742   | 23.98  | 4.38   | \$ 266,292                               |
| Exercisable at January 29, 2010                            | 24,667   | 24.45  | 3.63   | \$ 178,976                               |

The intrinsic value of stock options represents the difference between the exercise price of stock options and the market price of our stock on that day for all in-the-money options. Additional information related to our stock options is summarized below (in thousands except per share information):

|  | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Weighted-average fair value per share granted        | \$ 11.84                    | \$ 6.53                     | \$ 9.71                     | \$ 7.30                     |
| Intrinsic value of options exercised                 | \$ 46,848                   | \$ 1,926                    | \$ 63,339                   | \$ 22,243                   |
| Proceeds received from the exercise of stock options | \$ 76,315                   | \$ 3,970                    | \$ 116,652                  | \$ 23,486                   |
| Fair value of options vested                         | \$ 45,693                   | \$ 66,222                   | \$ 127,945                  | \$ 146,839                  |

There was \$105,710 of total unrecognized compensation expense as of January 29, 2010 related to options. The unrecognized compensation expense will be amortized on a straight-line basis over a weighted-average remaining period of 2.9 years.

The following table summarizes activity related to our RSUs:

|                                    | <b>Numbers of<br/>Shares</b> | <b>Weighted<br/>Average<br/>Grant Date Fair<br/>Value</b> |
|------------------------------------|------------------------------|---|
| Outstanding at April 24, 2009      | 5,453                        | \$ 22.38  |
| RSUs granted                       | 2,799                        | 28.87   |
| RSUs issued in the Exchange        | 3,226                        | 21.73   |
| RSUs vested                        | (1,488)                      | 23.43   |
| RSUs forfeitures and cancellations | (503)                        | 23.38   |
| Outstanding at January 29, 2010    | 9,487                        | 23.86   |

As of January 29, 2010, there was \$147,560 of total unrecognized compensation expense related to RSUs. The unrecognized compensation expense will be amortized on a straight-line basis over a weighted-average remaining vesting period of 2.9 years.

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The following table summarizes activity related to our RSAs:

|                               | Number of<br>Shares | Weighted-<br>Average Grant<br>Date Fair Value |
|-------------------------------|---------------------|---|
| Nonvested at April 24, 2009   | 81                  | \$ 36.68                                      |
| Awards vested                 | (50)                | 34.96   |
| Nonvested at January 29, 2010 | 31                  | 39.43   |

Although nonvested shares are legally issued, they are considered contingently returnable shares subject to repurchase by the Company when employees terminate their employment. The total fair value of shares vested during the three and nine month periods ended January 29, 2010 was \$1,423 and \$1,748, respectively, and during the three and nine month periods ended January 23, 2009 was \$594 and \$855, respectively. There was \$783 of total unrecognized compensation expense as of January 29, 2010 related to RSAs that will be amortized on a straight-line basis over a weighted-average remaining period of 0.9 years.

*Employee Stock Purchase Plan* Under the Employee Stock Purchase Plan (ESPP), employees are entitled to purchase shares of our common stock at 85% of the fair market value at certain specified dates over a two-year period. Additional information related to our purchase rights issued under the ESPP is summarized below (in thousands except per share information):

|   | Three Months Ended  |                     | Nine Months Ended   |                     |
|---|---------------------|---------------------|---------------------|---------------------|
|   | January 29,<br>2010 | January 23,<br>2009 | January 29,<br>2010 | January 23,<br>2009 |
| Weighted-average fair value per right granted | \$ 9.99             | \$ 5.30             | \$ 8.86             | \$ 6.17             |
| Shares issued under the ESPP                  | 2,566               | 2,076               | 5,073               | 3,333               |
| Weighted average price of shares issued       | \$ 10.59            | \$ 11.48            | \$ 10.49            | \$ 14.96            |

**Stock Repurchase Program**

Since the inception of our stock repurchase programs on May 13, 2003 through January 29, 2010, we have purchased a total of 104,325 shares of our common stock at an average price of \$28.06 per share for an aggregate purchase price of \$2,927,376. As of January 29, 2010, our Board of Directors had authorized the repurchase of up to \$4,023,639 of common stock under various stock repurchase programs, and \$1,096,262 remains available under these authorizations. The stock repurchase programs may be suspended or discontinued at any time.

During the nine month period ended January 29, 2010, we did not repurchase any shares of our common stock under the stock repurchase program. During the nine month period ended January 23, 2009, we repurchased 16,960 shares of our common stock at an aggregate cost of \$399,981, or a weighted average price of \$23.58 per share. The repurchases were recorded as treasury stock and resulted in a reduction of stockholders' equity.

**9. Financial Instruments and Fair Value**

Pursuant to the accounting guidance for fair value measurements and its subsequent updates, we measure assets and liabilities at fair value based upon exit price, representing the amount that would be received on the sale of an asset or paid to transfer a liability, as the case may be, in an orderly transaction between market participants. As such, fair value may be based on assumptions that market participants would use in pricing an asset or liability. The accounting guidance provides a framework for measuring fair value on either a recurring or nonrecurring basis whereby inputs, used in valuation techniques, are assigned a hierarchical level. The following are the hierarchical levels of inputs to measure fair value:

*Level 1:* Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.

*Level 2:* Inputs reflect quoted prices for identical assets or liabilities in markets that are not active; quoted prices for similar assets or liabilities in active markets; inputs other than quoted prices that are observable for

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the assets or liabilities; or inputs that are derived principally from or corroborated by observable market data by correlation or other means.

*Level 3:* Unobservable inputs reflecting our own assumptions incorporated in valuation techniques used to determine fair value. These assumptions are required to be consistent with market participant assumptions that are reasonably available.

We consider an active market to be one in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis, and view an inactive market as one in which there are few transactions for the asset or liability, the prices are not current, or price quotations vary substantially either over time or among market makers. Where appropriate, our own or the counterparty's non-performance risk is considered in determining the fair values of liabilities and assets, respectively.

**Investments**

The following is a summary of investments at January 29, 2010 and April 24, 2009:

|                                  | <b>January 29, 2010</b> |                               |               |                             | <b>April 24, 2009</b> |                               |               |                             |
|----------------------------------|-------------------------|-------------------------------|---------------|-----------------------------|-----------------------|-------------------------------|---------------|-----------------------------|
|                                  | <b>Cost</b>             | <b>Gross Unrealized Gains</b> | <b>Losses</b> | <b>Estimated Fair Value</b> | <b>Cost</b>           | <b>Gross Unrealized Gains</b> | <b>Losses</b> | <b>Estimated Fair Value</b> |
| Corporate bonds                  | \$ 419,953              | \$ 5,253                      | \$ (216)      | \$ 424,990                  | \$ 486,151            | \$ 2,318                      | \$ (1,802)    | \$ 486,667                  |
| Auction rate securities          | 71,878                  | 469                           | (3,620)       | 68,727                      | 73,278                | 296                           | (7,037)       | 66,537                      |
| U.S. government agency bonds     | 732,279                 | 1,652                         | (127)         | 733,804                     | 80,359                | 1,415                         |               | 81,774                      |
| U.S. Treasuries                  | 61,559                  | 601                           |               | 62,160                      | 31,862                | 773                           |               | 32,635                      |
| Corporate securities             | 4,981                   |                               | (3)           | 4,978                       | 486,546               | 1                             | (464)         | 486,083                     |
| Municipal bonds                  | 1,500                   | 13                            |               | 1,513                       |                       |                               |               |                             |
| Certificates of deposit          | 260,000                 |                               |               | 260,000                     | 115,002               | 83                            |               | 115,085                     |
| Money market funds               | 1,535,538               |                               |               | 1,535,538                   | 1,327,794             |                               |               | 1,327,794                   |
| Total debt and equity securities | 3,087,688               | 7,988                         | (3,966)       | 3,091,710                   | 2,600,992             | 4,886                         | (9,303)       | 2,596,575                   |
| Less cash equivalents            | 1,765,538               |                               |               | 1,765,538                   | 1,368,355             |                               |               | 1,368,355                   |
| Less long-term investments       | 71,878                  | 469                           | (3,620)       | 68,727                      | 124,908               | 296                           | (7,037)       | 118,167                     |
| Total short-term investments     | \$ 1,250,272            | \$ 7,519                      | \$ (346)      | \$ 1,257,445                | \$ 1,107,729          | \$ 4,590                      | \$ (2,266)    | \$ 1,110,053                |

**Table of Contents****Fair Value of Financial Instruments**

The following table summarizes our financial assets and liabilities measured at fair value on a recurring basis as of January 29, 2010:

|                                   | <b>Total</b>        | <b>Quoted Prices<br/>in Active<br/>Markets for<br/>Identical<br/>Assets<br/>(Level 1)</b> | <b>Significant<br/>Other<br/>Observable<br/>Inputs<br/>(Level 2)</b> | <b>Significant<br/>Unobservable<br/>Inputs<br/>(Level 3)</b> |
|-----------------------------------|---------------------|---|--|--|
| <b>Assets</b>                     |                     |   |  |  |
| Corporate bonds                   | \$ 424,990          | \$  | \$ 424,990   | \$   |
| Trading securities                | 11,618              | 11,618  |  |  |
| U.S. government agency bonds      | 733,804             |   | 733,804  |  |
| U.S. Treasuries                   | 62,160              | 62,160  |  |  |
| Municipal bonds                   | 1,513               |   | 1,513  |  |
| Corporate securities              | 4,978               |   | 4,978  |  |
| Certificates of deposit           | 260,000             |   | 260,000  |  |
| Money market funds                | 1,535,538           | 1,535,538   |  |  |
| Auction rate securities           | 68,727              |   |  | 68,727   |
| Investment in nonpublic companies | 1,571               |   |  | 1,571  |
| Foreign currency contracts        | 6,752               |   | 6,752  |  |
| <b>Total</b>                      | <b>\$ 3,111,651</b> | <b>\$ 1,609,316</b>   | <b>\$ 1,432,037</b>  | <b>\$ 70,298</b>   |
| <b>Liabilities</b>                |                     |   |  |  |
| Foreign currency contracts        | \$ (155)            | \$  | \$ (155)   | \$   |

Reported as:

|                               | <b>Total</b> | <b>Quoted Prices<br/>in Active<br/>Markets for<br/>Identical<br/>Assets<br/>(Level 1)</b> | <b>Significant<br/>Other<br/>Observable<br/>Inputs<br/>(Level 2)</b> | <b>Significant<br/>Unobservable<br/>Inputs<br/>(Level 3)</b> |
|-------------------------------|--------------|---|--|--|
| <b>Assets</b>                 |              |   |  |  |
| Cash equivalents(1)           | \$ 1,765,538 | \$ 1,535,538  | \$ 230,000   | \$   |
| Short-term investments(2)     | 1,257,445    | 62,160  | 1,195,285  |  |
| Trading securities(3)         | 11,618       | 11,618  |  |  |
| Long-term investments(4)      | 70,298       |   |  | 70,298   |
| Foreign currency contracts(5) | 6,752        |   | 6,752  |  |

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|                               |              |              |              |           |
|-------------------------------|--------------|--------------|--------------|-----------|
| Total                         | \$ 3,111,651 | \$ 1,609,316 | \$ 1,432,037 | \$ 70,298 |
| <b>Liabilities</b>            |              |              |              |           |
| Foreign currency contracts(6) | \$ (155)     | \$           | \$ (155)     | \$        |

- (1) Included in Cash and cash equivalents in the accompanying condensed consolidated balance sheet, in addition to \$210,288 of cash. Cash equivalents consist of instruments with remaining maturities of three months or less at the date of purchase and consists primarily of certain money market funds, for which the carrying amounts is a reasonable estimate of fair value.
- (2) Our Short-term investments include U.S. Treasury securities, U.S. government agency bonds, corporate bonds, corporate securities, and certificates of deposit.
- (3) Trading securities relate to a deferred compensation plan; \$2,084 of the deferred compensation plan assets were included in prepaid expenses and other assets and \$9,534 of the deferred compensation plan assets were



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included in long-term deferred income taxes and other assets in the accompanying condensed consolidated balance sheet.

- (4) Long-term investments consist of auction rate securities, in addition to \$2,526 of long-term restricted cash, are included in long-term investments and restricted cash in the accompanying condensed consolidated balance sheet.
- (5) Included in prepaid expenses and other assets in the accompanying condensed consolidated balance sheet.
- (6) Included in other accrued liabilities in the accompanying condensed consolidated balance sheet.

We classify investments within Level 1 if quoted prices are available in active markets. Level 1 investments generally include U.S. Treasury notes, trading securities with quoted prices on active markets, and money market funds.

We classify items in Level 2 if the investments are valued using observable inputs to quoted market prices, benchmark yields, reported trades, broker/dealer quotes or alternative pricing sources with reasonable levels of price transparency. These investments include: corporate bonds, corporate securities, U.S. government agency bonds, municipal bonds, certificates of deposit, and foreign currency contracts. Investments are held by a custodian who obtains investment prices from a third party pricing provider that uses standard inputs to models which vary by asset class. We corroborate the prices obtained from the pricing service against other independent sources and, as of January 29, 2010, have not found it necessary to make any adjustments to the prices obtained.

The unrealized losses on our available-for-sale investments in corporate bonds, U.S. government agency bonds, and certificates of deposit were caused by market value declines as a result of the recent economic environment, as well as fluctuations in market interest rates. Because the decline in market value is attributable to changes in market conditions and not credit quality, and because we do not intend to sell and we will not be likely to be required to sell those investments prior to a recovery of par value, we do not consider these investments to be other-than temporarily impaired at January 29, 2010.

Our foreign currency forward exchange contracts are also classified within Level 2. We determine the fair value of these instruments by considering the estimated amount we would pay or receive to terminate these agreements at the reporting date. We use observable inputs, including quoted prices in active markets for similar assets or liabilities. Our foreign currency derivative contracts are classified within Level 2 as the valuation inputs are based on quoted market prices of similar instruments in active markets. In the three month period ended January 29, 2010, net losses generated by hedged assets and liabilities totaled \$11,740, which were offset by gains on the related derivative instruments of \$10,138. In the nine month period ended January 29, 2010, net losses generated by hedged assets and liabilities totaled \$3,019, and losses on the related derivative instruments totaled \$2,127. In the three and nine month periods ended January 23, 2009, net losses generated by hedged assets and liabilities totaled \$3,373 and \$28,478, respectively, which were offset by gains on the related derivative instruments of \$1,891 and \$24,038, respectively.

We classify items in Level 3 if the investments are valued using a pricing model or based on unobservable inputs in the market. These investments include auction rate securities and cost method investments.

As of April 24, 2009, we held an investment in the Reserve Primary Fund (the Primary Fund), with a recorded value of \$51,630, which had been previously written down from its par value of \$60,928. During the nine months ended January 29, 2010, the Primary Fund made multiple distributions of its assets to its investors, and as of January 29, 2010, we recovered our recorded investment, with the exception of \$205, for which we recognized an additional loss in our income statement in the three month period ended January 29, 2010. Future distributions, if any, will be recognized as income upon receipt.

As of January 29, 2010 and April 24, 2009, we had auction rate securities (ARSs) with a par value of \$74,000 and \$75,400, respectively, and an estimated fair value of \$68,727 and \$66,537, respectively, which are classified as long-term investments. Substantially all of our ARSs are backed by pools of student loans guaranteed by the U.S. Department of Education. As of January 29, 2010, we recorded cumulative temporary losses of \$3,151 within AOCI. In addition, we recorded other-than-temporary losses of \$2,122 in other income (expense), net, during the three and nine month periods ended January 23, 2009 based on an analysis of the fair value and marketability of these investments. We estimated the fair value for each individual ARS using an income (discounted cash flow)

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approach which incorporates both observable and unobservable inputs to discount the expected future cash flows. Based on our ability to access our cash and other short-term investments, our expected operating cash flows, and our other sources of cash, we do not intend to sell these investments prior to recovery of value. We will continue to monitor our ARS investments in light of the current debt market environment and evaluate our accounting for these investments.

As of January 29, 2010 and April 24, 2009, we held investments in a private equity fund of \$1,571 and \$2,023, respectively. In addition, at April 24, 2009, we held equity investments in privately held companies of \$1,946. For the three and nine month periods ended January 29, 2010, we recorded gains of \$830 and \$3,543, respectively, and for the three and nine month periods ended January 23, 2009, we recorded impairment charges of \$1,691 and losses of \$3,674, respectively, on these investments.

The table below provides a reconciliation of the beginning and ending balance of our Level 3 financial assets measured at fair value on a recurring basis using significant unobservable inputs as of January 29, 2010.

|   | <b>Primary<br/>Fund</b> | <b>Auction<br/>Rate<br/>Securities</b> | <b>Private<br/>Equity<br/>Fund</b> | <b>Nonpublic<br/>Companies</b> |
|---|-------------------------|--|------------------------------------|--------------------------------|
| Balance at April 24, 2009                                     | \$ 51,630               | \$ 66,537                              | \$ 2,023                           | \$ 1,946                       |
| Total unrealized gains included in other comprehensive income |                         | 3,590                                  | (1,245)                            |                                |
| Total realized gains (losses) included in earnings            | (205)                   |  | 940                                | 2,603                          |
| Purchases, sales and settlements, net                         | (51,425)                | (1,400)                                | (147)                              | (4,549)                        |
| Balance at January 29, 2010                                   | \$                      | \$ 68,727                              | \$ 1,571                           | \$                             |

**10. Derivative Financial Instruments**

We use derivative instruments to manage exposures to foreign currency risk. Our primary objective in holding derivatives is to reduce the volatility of earnings and cash flows associated with changes in foreign currency. The program is not designated for trading or speculative purposes. Our derivatives expose us to credit risk to the extent that the counterparties may be unable to meet the terms of the agreement. We seek to mitigate such risk by limiting our counterparties to major financial institutions. In addition, the potential risk of loss with any one counterparty resulting from this type of credit risk is monitored on an ongoing basis. We also have in place a master netting arrangement to mitigate the credit risk of our counterparty and potentially to reduce our losses due to counterparty nonperformance. All contracts have a maturity of less than six months.

We recognize derivative instruments as either assets or liabilities on the balance sheet at fair value. Changes in fair value (i.e. gains or losses) of the derivatives are recorded as revenues or other income (expense), or as AOCI. If the derivative is designated as a hedge, depending on the nature of the exposure being hedged, changes in fair value will either be offset against the change in fair value of the hedged items through earnings or recognized in AOCI until the hedged item is recognized in earnings. Any ineffective portion of the hedge is recognized in earnings immediately.

Currently, we do not enter into any foreign exchange forward contracts to hedge exposures related to firm commitments or nonmarketable investments. Our major foreign currency exchange exposures and related hedging programs are described below:

*Balance Sheet.* We utilize monthly foreign currency forward and options contracts to hedge exchange rate fluctuations related to certain foreign monetary assets and liabilities. These derivative instruments do not subject us to material balance sheet risk due to exchange rate movements because gains and losses on these derivatives are intended to offset gains and losses on the assets and liabilities being hedged and the net amount is included in earnings.

*Forecasted Transactions.* We use currency forward contracts to hedge exposures related to forecasted sales denominated in certain foreign currencies. These contracts are designated as cash flow hedges and in general closely match the underlying forecasted transactions in duration. The contracts are carried on the balance sheet at

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fair value, and the effective portion of the contracts' gains and losses is recorded as AOCI until the forecasted transaction occurs. When the forecasted transaction occurs, we reclassify the related gain or loss on the cash flow hedge to revenues. If the underlying forecasted transactions do not occur, or it becomes probable that they will not occur, the gain or loss on the related cash flow hedge is recognized immediately in earnings. We measure the effectiveness of hedges of forecasted transactions on a monthly basis by comparing the fair values of the designated currency forward contracts with the fair values of the forecasted transactions. Any ineffective portion of the derivative hedging gain or loss as well as changes in the fair value of the derivative's time value (which are excluded from the assessment of hedge effectiveness) is recognized in current period earnings. During the three and nine month periods ended January 29, 2010, no ineffectiveness was recognized in earnings and the time value component in our cash flow hedges was not significant.

Over the next twelve months, it is expected that \$776 of derivative net losses recorded in AOCI as of January 29, 2010 will be reclassified into earnings as an adjustment to revenues. The maximum length of time over which forecasted foreign denominated revenues are hedged is six months.

As of January 29, 2010, we had the following outstanding currency forward contracts that were entered into to hedge forecasted foreign denominated sales and our balance sheet monetary asset and liability exposures:

**Cash Flow Hedges:**

| <b>Currency</b>     | <b>Buy/Sell</b> | <b>Notional</b> |
|---------------------|-----------------|-----------------|
| Euro (EUR)          | Sell            | \$ 81,331       |
| British pound (GBP) | Sell            | 18,400          |

**Balance Sheet contracts:**

| <b>Currency</b>        | <b>Buy/Sell</b> | <b>Notional</b> |
|------------------------|-----------------|-----------------|
| Euro (EUR)             | Sell            | \$ 207,951      |
| British pound (GBP)    | Sell            | 68,692          |
| Canadian dollar (CAD)  | Sell            | 14,980          |
| Other                  | Sell            | 30,936          |
| Australia Dollar (AUD) | Buy             | 32,372          |
| Other                  | Buy             | 14,878          |
| Put Option (EUR)       | Sell            | 11,079          |

We net derivative assets and liabilities in the consolidated balance sheets to the extent that master netting arrangements meet the requirements of accounting guidance on balance sheet offsetting.

The fair value of derivative instruments in our condensed consolidated balance sheets as of January 29, 2010 was as follows:

| <b>Fair Values of Derivative Instruments</b> |                              |
|--|------------------------------|
| <b>Asset Derivatives</b>                     | <b>Liability Derivatives</b> |
| <b>Balance Sheet</b>                         | <b>Balance Sheet</b>         |

|   | <b>Location</b>                  | <b>Fair Value</b> | <b>Location</b>           | <b>Fair Value</b> |
|---|----------------------------------|-------------------|---------------------------|-------------------|
| <b>Derivatives designated as hedging instruments:</b>     |                                  |                   |                           |                   |
| Foreign exchange forward contracts                        | Prepaid expense and other assets | \$ 778            | Other accrued liabilities | \$ (2)            |
| <b>Derivatives not designated as hedging instruments:</b> |                                  |                   |                           |                   |
| Foreign exchange forward contracts                        | Prepaid expense and other assets | 10,089            | Other accrued liabilities | (4,263)           |
| Total derivatives   |                                  | \$ 10,867         |                           | \$ (4,265)        |

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The effect of derivative instruments designated as cash flow hedges on our condensed consolidated statements of operations for the three and nine month periods ended January 29, 2010 was as follows

|   | Three Months Ended January 29,<br>2010<br>Gain (Loss) |  |   | Nine Months Ended January 29, 2010<br>Gain (Loss) |  |   |
|---|---|--|---|---|--|---|
|   | Gain (Loss)<br>Recognized<br>in<br>OCI (1)            | Reclassified<br>from AOCI<br>into<br>Income(2) | Gain<br>(Loss)<br>Recognized<br>in<br>Income(3) | Gain (Loss)<br>Recognized<br>in<br>OCI(1)         | Reclassified<br>from AOCI<br>into<br>Income(2) | Gain<br>(Loss)<br>Recognized<br>in<br>Income(3) |
| <b>Derivatives in Cash Flow<br/>Hedging Relationships</b> |   |  |   |   |  |   |
| Foreign exchange forward<br>contracts                     | \$ 1,531  | \$ 379   | \$ (19)   | \$ (4,086)  | \$ (5,385)                                     | \$ (40)   |

(1) Amount recognized in AOCI (effective portion).

(2) Amount of loss reclassified from AOCI into income (effective portion) located in revenues.

(3) No ineffectiveness was recognized during the period. Amount of loss recognized in income on derivatives relate to the time value amount being excluded from the effectiveness testing. Such amount is located in other expenses, net.

The effect of derivative instruments not designated as hedges on our condensed consolidated statements of operations for the three and nine month periods ended January 29, 2010 was as follows:

|  | Three Months<br>Ended<br>January 29, 2010<br>Gain (Loss) | Nine Months<br>Ended<br>January 29, 2010<br>Gain (Loss) Recognized(*) |
|--|--|---|
| <b>Derivatives Not Designated as Hedging Instruments</b> |  |   |
| Foreign exchange forward contracts                       | \$ 10,157  | \$ (2,087)  |

(\*) Amount of loss recognized in income located in other expenses, net.

**11. Inventories**

Inventories are stated at the lower of cost or market, with cost determined on a first in, first out basis. Inventories consist of the following:

|                      | January 29,<br>2010 | April 24,<br>2009 |
|----------------------|---------------------|-------------------|
| Purchased components | \$ 1,780            | \$ 5,034          |

|                 |           |           |
|-----------------|-----------|-----------|
| Work-in-process | 173       | 56        |
| Finished goods  | 70,095    | 56,014    |
| Total           | \$ 72,048 | \$ 61,104 |

## 12. Goodwill and Purchased Intangible Assets

Goodwill as of January 29, 2010 and April 24, 2009 was \$680,986. We conducted our annual goodwill impairment test in the three month period ended April 24, 2009. Based on this analysis, we determined that there was no impairment to goodwill. We will continue to monitor conditions and changes that could indicate that our recorded goodwill may be impaired.

Identified intangible assets are summarized as follows:

|  | Amortization<br>Period (Years) | January 29, 2010 |                             |               | April 24, 2009  |                             |               |
|--|--------------------------------|------------------|-----------------------------|---------------|-----------------|-----------------------------|---------------|
|  |                                | Gross<br>Assets  | Accumulated<br>Amortization | Net<br>Assets | Gross<br>Assets | Accumulated<br>Amortization | Net<br>Assets |
| <b>Identified Intangible Assets:</b>       |                                |                  |                             |               |                 |                             |               |
| Patents                                    | 5                              | \$ 895           | \$ (880)                    | \$ 15         | \$ 10,040       | \$ (9,891)                  | \$ 149        |
| Existing technology                        | 4 - 5                          | 80,100           | (56,491)                    | 23,609        | 107,860         | (71,210)                    | 36,650        |
| Trademarks/tradenames                      | 2 - 7                          | 6,400            | (3,990)                     | 2,410         | 6,600           | (3,419)                     | 3,181         |
| Customer contracts/relationships           | 2 - 8                          | 12,200           | (8,210)                     | 3,990         | 12,500          | (6,736)                     | 5,764         |
| Total identified intangible assets,<br>net |                                | \$ 99,595        | \$ (69,571)                 | \$ 30,024     | \$ 137,000      | \$ (91,256)                 | \$ 45,744     |



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Amortization expense for identified intangible assets is summarized below:

|                              | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             | <b>Statement of Operations<br/>Classifications</b> |
|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|
|                              | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |  |
| Patents                      | \$ 45                       | \$ 45                       | \$ 135                      | \$ 435                      | Research and development                           |
| Existing technology          | 4,053                       | 6,161                       | 13,041                      | 19,657                      | Cost of product revenues                           |
| Other identified intangibles | 848                         | 1,053                       | 2,545                       | 3,571                       | Sales and marketing                                |
|                              | \$ 4,946                    | \$ 7,259                    | \$ 15,721                   | \$ 23,663                   |  |

Based on the identified intangible assets recorded at January 29, 2010, future amortization expense for the next five fiscal years is as follows:

| <b>Fiscal Year</b> | <b>Amount</b> |
|--------------------|---------------|
| Remainder of 2010  | \$ 4,916      |
| 2011               | 11,701        |
| 2012               | 7,150         |
| 2013               | 4,963         |
| 2014               | 554           |
| Thereafter         | 740           |
| Total              | \$ 30,024     |

**13. Restructuring and Other Charges**

In the three and nine month periods ended January 29, 2010, we recorded restructuring expense of \$68 and \$2,743, net, respectively, primarily related to adjustments to future lease commitments and employee severance costs associated with our fiscal 2009 restructuring plan.

***Fiscal 2009 Restructuring Plan***

In February 2009, we announced our decision to execute a worldwide restructuring program, which included a reduction in workforce, the closing or downsizing of certain facilities, and the establishment of a plan to outsource certain internal activities. In December 2008, we announced our decision to cease the development and availability of our SnapMirror® for Open Systems product, which was originally acquired through our acquisition of Topio, Inc. in fiscal 2007. As part of this decision, we also announced the closure of our engineering facility in Haifa, Israel.

As of January 29, 2010, approximately \$4,540 of the costs associated with these activities was unpaid. We expect that severance-related charges will be substantially paid by April 2010 and the facilities-related lease payments to be substantially paid by January 2013.

***Fiscal 2002 Restructuring Plan***

As of January 29, 2010, we also have \$747 remaining in facility restructuring reserves established as part of a restructuring plan in fiscal 2002 related to future lease commitments on exited facilities, net of expected sublease income. We expect to substantially fulfill the remaining contractual obligations related to this facility restructuring reserve by fiscal 2011.

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Activities related to the restructuring reserves for the three and nine month periods ended January 29, 2010 were as follows:

|  | <b>Severance-<br/>Related<br/>Charges</b> | <b>Facilities</b> | <b>Contract<br/>Cancellation<br/>Costs</b> | <b>Other</b> | <b>Total</b> |
|--|---|-------------------|--|--------------|--------------|
| Reserve balance at April 24, 2009        | \$ 10,282                                 | \$ 5,446          | \$ 199                                     | \$ 1,234     | \$ 17,161    |
| Adjustments to accrual and other charges | 993                                       | 114               | (1)  | 390          | 1,496        |
| Cash payments                            | (8,450)                                   | (944)             | (78)                                       | (927)        | (10,399)     |
| Foreign currency changes                 | 195                                       | 328               | 13   | (106)        | 430          |
| Reserve balance at July 31, 2009         | 3,020                                     | 4,944             | 133  | 591          | 8,688        |
| Adjustments to accrual and other charges | (242)                                     | 1,401             | (7)  | 27           | 1,179        |
| Cash payments                            | (2,206)                                   | (798)             | (6)  | (540)        | (3,550)      |
| Foreign currency changes                 | 32  | 75                | 5  | 4            | 116          |
| Reserve balance at October 30, 2009      | 604                                       | 5,622             | 125  | 82           | 6,433        |
| Adjustments to accrual and other charges | (25)                                      | 207               | (108)                                      | (6)          | 68           |
| Cash payments                            | (452)                                     | (926)             | (12)                                       | (74)         | (1,464)      |
| Foreign currency changes                 | (7)                                       | (50)              | (5)  | (2)          | (64)         |
| Reserve balance at January 29, 2010      | \$ 120                                    | \$ 4,853          | \$   | \$           | \$ 4,973     |

Of the reserve balance at January 29, 2010, \$2,828 was included in other accrued liabilities, and the remaining \$2,145 was classified as other long-term obligations.

**14. Net Income per Share**

Basic net income per share is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding, excluding common shares subject to repurchase for that period. Diluted net income per share is computed giving effect to all dilutive potential shares that were outstanding during the period. Dilutive potential common shares consist of incremental common shares subject to repurchase and common shares issuable upon exercise of stock options, restricted stock units, ESPP shares, warrants, and restricted stock awards.

Certain equity awards outstanding, representing 9,208 and 23,986 shares of common stock for the three and nine month periods ended January 29, 2010, respectively, have been excluded from the diluted net income per share calculations, because their effect would have been antidilutive. Dilutive shares outstanding do not include any effect resulting from the conversion of our Notes issued in June 2008 and warrants as their impact would be anti-dilutive for all periods presented.

Repurchased shares are held as treasury stock and our outstanding shares used to calculate earnings per share have been reduced by the weighted number of repurchased shares.

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The following is a reconciliation of the numerators and denominators of the basic and diluted net income per share computations for the periods presented:

|  | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| <b>Net Income (Loss) (Numerator):</b>                            |                             |                             |                             |                             |
| Net income (loss), basic and diluted                             | \$ 107,880                  | \$ (81,623)                 | \$ 255,221                  | \$ (3,847)                  |
| <b>Shares (Denominator):</b>                                     |                             |                             |                             |                             |
| Weighted average common shares outstanding                       | 341,490                     | 329,130                     | 337,544                     | 330,189                     |
| Weighted average common shares outstanding subject to repurchase | (51)                        | (104)                       | (66)                        | (122)                       |
| Shares used in basic computation                                 | 341,439                     | 329,026                     | 337,478                     | 330,067                     |
| Weighted average common shares outstanding subject to repurchase | 51                          |                             | 66                          |                             |
| Dilutive weighted average shares outstanding                     | 18,831                      |                             | 11,894                      |                             |
| Shares used in diluted computation                               | 360,321                     | 329,026                     | 349,438                     | 330,067                     |
| <b>Net Income (Loss) per Share:</b>                              |                             |                             |                             |                             |
| Basic  | \$ 0.32                     | \$ (0.25)                   | \$ 0.76                     | \$ (0.01)                   |
| Diluted  | \$ 0.30                     | \$ (0.25)                   | \$ 0.73                     | \$ (0.01)                   |

**15. Comprehensive Income (Loss)**

The components of comprehensive income (loss) were as follows:

|   | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|   | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Net income (loss)   | \$ 107,880                  | \$ (81,623)                 | \$ 255,221                  | \$ (3,847)                  |
| Change in currency translation adjustments  | (768)                       | 170                         | 2,032                       | (3,709)                     |
| Change in unrealized gain (loss) on available-for-sale investments, net of related tax effect | (487)                       | 10,161                      | 8,148                       | (1,195)                     |
| Change in unrealized gain (loss) on derivatives qualifying as cash flow hedges                | 1,150                       | (2,953)                     | 1,299                       | 1,405                       |
| Comprehensive income (loss)   | \$ 107,775                  | \$ (74,245)                 | \$ 266,700                  | \$ (7,346)                  |

The components of accumulated other comprehensive income (loss) were as follows:

|   | <b>January 29,<br/>2010</b> | <b>April 24,<br/>2009</b> |
|---|-----------------------------|---------------------------|
| Accumulated translation adjustments                                       | \$ 1,700                    | \$ (332)                  |
| Accumulated unrealized gain (loss) on available-for-sale investments      | 3,845                       | (4,303)                   |
| Accumulated unrealized loss on derivatives qualifying as cash flow hedges | 776                         | (523)                     |
| Total accumulated other comprehensive income (loss)                       | \$ 6,321                    | \$ (5,158)                |

**Table of Contents****16. Commitments and Contingencies**

The following summarizes our commitments and contingencies at January 29, 2010, and the effect such obligations may have on our future periods:

|   | <b>Remainder<br/>of 2010</b> | <b>2011</b>      | <b>2012</b>      | <b>2013</b>       | <b>2014</b>      | <b>Thereafter</b> | <b>Total</b>      |
|---|------------------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| <b>Contractual Obligations:</b>                     |                              |                  |                  |                   |                  |                   |                   |
| Office operating lease payments(1)                  | \$ 7,559                     | \$ 25,972        | \$ 21,685        | \$ 17,570         | \$ 15,038        | \$ 33,449         | \$ 121,273        |
| Real estate lease payments(2)                       | 911                          | 3,642            | 3,642            | 129,439           |                  |                   | 137,634           |
| Equipment operating lease payments                  | 7,530                        | 21,316           | 8,304            | 2,289             | 91               |                   | 39,530            |
| Purchase commitments with contract manufacturers(3) | 118,159                      | 3,600            | 3,600            | 3,600             | 1,200            | 200               | 130,359           |
| Other purchase orders and commitments               | 18,236                       | 13,740           | 7,068            | 772               |                  |                   | 39,816            |
| Capital expenditures                                | 615                          |                  |                  |                   |                  |                   | 615               |
| <b>Total Contractual Cash Obligations</b>           | <b>\$ 153,010</b>            | <b>\$ 68,270</b> | <b>\$ 44,299</b> | <b>\$ 153,670</b> | <b>\$ 16,329</b> | <b>\$ 33,649</b>  | <b>\$ 469,227</b> |
| <b>Other Commercial Commitments:</b>                |                              |                  |                  |                   |                  |                   |                   |
| Letters of credit                                   | \$ 3,233                     | \$ 796           | \$ 360           | \$ 63             | \$               | \$ 603            | \$ 5,055          |

- (1) Sublease income of \$332 in the remainder of fiscal 2010, \$1,114 in fiscal 2011, \$364 in fiscal 2012, and \$359 in fiscal 2013, \$370 in fiscal 2014 and \$246 thereafter has been excluded from the table.
- (2) Included in real estate lease payments pursuant to four financing arrangements with BNP Paribas Leasing Corporation (BNPPLC) are (i) lease commitments of \$911 in the remainder of fiscal 2010; \$3,642 in each of the fiscal years 2011 and 2012; \$2,321 in fiscal 2013, which are based on the LIBOR rate at January 29, 2010 plus a spread or a fixed rate, for terms of five years; and (ii) at the expiration or termination of the lease, a supplemental payment obligation equal to our minimum guarantee of \$127,118 in the event that we elect not to purchase or arrange for sale of the buildings. Sublease income of \$2,668 in the remainder of fiscal 2010, \$4,678 in fiscal 2011, \$396 in fiscal 2012 and \$264 in fiscal 2013 has been excluded from the table.
- (3) Contract manufacturer commitments consist of obligations for on hand inventories and non-cancelable purchase orders with our contract manufacturer. We record a liability for firm, noncancelable, and nonreturnable purchase commitments for quantities in excess of our future demand forecasts, which is consistent with the valuation of our excess and obsolete inventory. As of January 29, 2010, the liability for these purchase commitments in excess

of future demand was approximately \$2,593 and is recorded in other accrued liabilities.

As of January 29, 2010, we have four leasing arrangements (Leasing Arrangements 1, 2, 3 and 4) with BNPPLC which require us to lease our land to BNPPLC for a period of 99 years, and to lease approximately 564,274 square feet of office space for our headquarters in Sunnyvale costing up to \$149,550. Under these leasing arrangements, we pay BNPPLC minimum lease payments, which vary based on LIBOR plus a spread or a fixed rate on the costs of the facilities on the respective lease commencement dates. We make payments for each of the leases for a term of five years. We have the option to renew each of the leases for two consecutive five-year periods upon approval by BNPPLC. Upon expiration (or upon any earlier termination) of the lease terms, we must elect one of the following options: (i) purchase the buildings from BNPPLC at cost; (ii) if certain conditions are met, arrange for the sale of the buildings by BNPPLC to a third party for an amount equal to at least 85% of the costs (residual guarantee), and be liable for any deficiency between the net proceeds received from the third party and such amounts; or (iii) pay BNPPLC supplemental payments for an amount equal to at least 85% of the costs (residual

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guarantee), in which event we may recoup some or all of such payments by arranging for a sale of each or all buildings by BNPPLC during the ensuing two-year period. The following table summarizes the costs, the residual guarantee, the applicable LIBOR plus spread or fixed rate at January 29, 2010, and the date we began to make payments for each of our leasing arrangements:

| <b>Leasing Arrangements</b> | <b>Cost</b> | <b>Residual Guarantee</b> | <b>LIBOR plus Spread or Fixed Rate</b> | <b>Lease Commencement Date</b> | <b>Term</b> |
|-----------------------------|-------------|---------------------------|--|--------------------------------|-------------|
| 1                           | \$ 48,500   | \$ 41,225                 | 3.99%                                  | January 2008                   | 5 years     |
| 2                           | \$ 79,950   | \$ 67,958                 | 1.09%                                  | December 2007                  | 5 years     |
| 3                           | \$ 10,475   | \$ 8,904                  | 3.97%                                  | December 2007                  | 5 years     |
| 4                           | \$ 10,625   | \$ 9,031                  | 3.99%                                  | December 2007                  | 5 years     |

These leases require us to maintain specified financial covenants with which we were in compliance as of January 29, 2010. Such financial covenants include a maximum ratio of Total Debt to Earnings before Interest, Taxes, Depreciation and Amortization and a minimum amount of Unencumbered Cash and Short-Term Investments.

**Warranty Reserve**

We provide customers a warranty on software of ninety days and a warranty on hardware with terms ranging from one to three years. Estimated future warranty costs are expensed as a cost of product revenues when revenue is recognized, based on estimates of the costs that may be incurred under our warranty obligations including material, distribution and labor costs. Our accrued liability for estimated future warranty costs is included in other accrued liabilities and other long-term obligations on the accompanying consolidated balance sheets. Factors that affect our warranty liability include the number of installed units, estimated material costs, estimated distribution costs and estimated labor costs. We periodically assess the adequacy of our warranty accrual and adjust the amount as considered necessary. Changes in warranty reserves during the three and nine month periods ended January 29, 2010 and January 23, 2009 were as follows:

|   | <b>Three Months Ended</b> |                         | <b>Nine Months Ended</b> |                         |
|---|---------------------------|-------------------------|--------------------------|-------------------------|
|   | <b>January 29, 2010</b>   | <b>January 23, 2009</b> | <b>January 29, 2010</b>  | <b>January 23, 2009</b> |
| Warranty reserve at beginning of period | \$ 35,861                 | \$ 44,929               | \$ 42,325                | \$ 42,815               |
| Expense accrued during the period       | 5,284                     | 7,046                   | 12,908                   | 22,141                  |
| Warranty costs incurred                 | (6,402)                   | (7,017)                 | (20,490)                 | (19,998)                |
| Warranty reserve at end of period       | \$ 34,743                 | \$ 44,958               | \$ 34,743                | \$ 44,958               |

**Financing Guarantees**

We have both nonrecourse and recourse lease financing arrangements with third-party leasing companies through new and preexisting relationships with customers. In addition, from time to time we provide guarantees for a portion of



other financing arrangements under which we could be called upon to make payments to our third-party funding companies in the event of nonpayment by end-user customers. Under the terms of the nonrecourse leases, we do not have any continuing obligations or liabilities to the third-party leasing companies. Under the terms of the recourse leases, which are generally three years or less, we remain liable for the aggregate unpaid remaining lease payments to the third-party leasing companies in the event of end-user customer default. These arrangements are generally collateralized by a security interest in the underlying assets. Where we provide a guarantee, we defer the revenues associated with the end-user financing arrangement in accordance with our revenue recognition policies. As of January 29, 2010, the maximum guaranteed payment contingencies under our financing arrangements totaled approximately \$70,800; and the related deferred revenue and cost of revenues totaled approximately \$77,700 and \$9,300, respectively. To date, we have not experienced material losses under our lease financing programs or other financing arrangements.

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***Purchase Commitments***

In the normal course of business we make commitments to our third party contract manufacturers, to manage manufacturer lead times and meet product forecasts, and to other parties, to purchase various key components used in the manufacture of our products. We establish accruals for estimated losses on purchased components for which we believe it is probable that they will not be utilized in future operations. To the extent that such forecasts are not achieved, our commitments and associated accruals may change.

***Indemnification Agreements***

We enter into standard indemnification agreements in the ordinary course of business. Pursuant to these agreements, we agree to defend and indemnify other parties, primarily our customers or business partners or subcontractors, for damages and reasonable costs incurred in any suit or claim brought against them alleging that our products sold to them infringe any U.S. patent, copyright, trade secret, or similar right. If a product becomes the subject of an infringement claim, we may, at our option: (i) replace the product with another noninfringing product that provides substantially similar performance; (ii) modify the infringing product so that it no longer infringes but remains functionally equivalent; (iii) obtain the right for the customer to continue using the product at our expense and for the reseller to continue selling the product; (iv) take back the infringing product and refund to customer the purchase price paid less depreciation amortized on a straight-line basis. We have not been required to make material payments pursuant to these provisions historically. We have not recorded any liability at January 29, 2010 related to these guarantees since the maximum amount of potential future payments under such guarantees, indemnities and warranties is not determinable, other than as described above.

***Legal Contingencies***

We are subject to various legal proceedings and claims which may arise in the normal course of business.

In April 2009, we entered into a settlement agreement with the United States of America, acting through the United States Department of Justice ( DOJ ) and on behalf of the General Services Administration (the GSA ), under which we paid the United States \$128,000, plus interest of \$715, related to a dispute regarding our discount practices and compliance with the price reduction clause provisions of GSA contracts between August 1997 and February 2005. In September 2009, we received a letter from the GSA confirming that the Company will not be excluded from further government contracting as a result of this dispute.

On September 5, 2007, we filed a patent infringement lawsuit in the Eastern District of Texas seeking compensatory damages and a permanent injunction against Sun Microsystems. On October 25, 2007, Sun Microsystems filed a counter claim against us in the Eastern District of Texas seeking compensatory damages and a permanent injunction. On October 29, 2007, Sun filed a second lawsuit against us in the Northern District of California asserting additional patents against us. The Texas court granted a joint motion to transfer the Texas lawsuit to the Northern District of California on November 26, 2007. On March 26, 2008, Sun filed a third lawsuit in federal court that extends the patent infringement charges to storage management technology we acquired in January 2008. In January 2010, Oracle acquired Sun. The three lawsuits are currently in the discovery and motion phase and no trial dates have been set, so we are unable at this time to determine the likely outcome of these various patent litigations. Since we are unable to reasonably estimate the amount or range of any potential settlement, no accrual has been recorded as of January 29, 2010.

**17. Income Taxes**

Our effective tax rate for the nine month period ended January 29, 2010 was 9.8% compared to a benefit of 76.7% for the nine month period ended January 23, 2009. Our effective tax rate reflects our corporate structure and the global nature of our business with a significant amount of our profits generated and taxed in foreign jurisdictions at rates below the U.S. statutory tax rate.

The provision for income taxes for the nine month period ended January 29, 2010 included a discrete charge of approximately \$7,265, primarily attributable to a \$16,427 charge for the tax impact of the net merger termination

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fees, a \$3,860 increase in our reserve for uncertain tax positions, and a \$2,540 charge for other adjustments, offset by a \$15,562 benefit related to stock-based compensation.

The benefit from income taxes for the nine month period ended January 23, 2009 included a discrete benefit of approximately \$428, primarily attributable to a \$10,626 increase in our reserve for uncertain tax positions, which was offset by a \$3,501 benefit related to prior periods resulting from the extension of the federal research tax credit under the Emergency Economic Stabilization Act of 2008, a \$5,703 benefit from other adjustments and a \$1,850 benefit related to stock-based compensation.

We maintain liabilities for uncertain tax positions. These liabilities involve considerable judgment and estimation and are continuously monitored by management based on the best information available, including changes in tax regulations, the outcome of relevant court cases, and other information. We are currently under examination by various taxing authorities. Although the outcome of any tax audit is uncertain, we believe we have adequately provided in our condensed consolidated financial statements for any additional taxes that we may be required to pay as a result of such examinations. If the payment ultimately proves to be unnecessary, the reversal of these tax liabilities would result in tax benefits being recognized in the period we determine such liabilities are no longer necessary. However, if an ultimate tax assessment exceeds our estimate of tax liabilities, additional tax expense will be recorded.

On May 27, 2009, the United States Court of Appeals for the Ninth Circuit held in *Xilinx Inc. v. Commissioner* that stock-based compensation must be included in the research and development cost base of companies that have entered into a cost sharing agreement and must, therefore, be allocated among the participants based on anticipated benefits, reversing an earlier Tax Court decision. The Court has been considering a review of the decision by the full Ninth Circuit panel of justices. The Court's reversal of the prior U.S. Tax Court decision impacted our estimate of tax benefits that are required to be recognized under accounting guidance. We evaluated the impact of the *Xilinx* case on our provision for income taxes for the nine month period ended January 29, 2010 and established additional liabilities for uncertain tax positions of \$28,500. This additional reserve for uncertain tax positions resulted in a reduction of our unrecognized tax attributes.

On January 13, 2010, the United States Court of Appeals for the Ninth Circuit withdrew its May 27, 2009 *Xilinx* opinion, effectively restoring as precedent the Tax Court decision that concluded that stock-based compensation did not have to be included in the research and development cost base allocated under a cost sharing agreement. Notwithstanding the restoration of the Tax Court decision as precedent, we continue to maintain the \$28,500 liability for this uncertain tax position as it is not clear what further action the Court may take, which could ultimately include the review by the full Ninth Circuit panel of justices. While we are unable to determine the outcome of the case, it is reasonably possible that the \$28,500 reduction in tax benefits recorded in the fourth quarter of fiscal 2009 could be reversed within the next twelve months.

As of January 29, 2010, we had \$143,550 of unrecognized tax benefits, of which \$110,771, if recognized, would favorably impact our effective tax rate. Other than the \$28,500 related to the treatment of stock-based compensation benefits discussed above, we do not believe it is reasonably possible that unrecognized tax benefits could be recognized within the next twelve months.

We are currently undergoing federal income tax audits in the United States and several foreign tax jurisdictions. The rights to some of our intellectual property ( IP ) are owned by certain of our foreign subsidiaries, and payments are made between U.S. and foreign tax jurisdictions relating to the use of this IP in a qualified cost sharing arrangement. In recent years, several other U.S. companies have had their foreign IP arrangements challenged as part of IRS examinations, which has resulted in material proposed assessments and/or litigation with respect to those companies.

On December 10, 2009, the U.S. Tax Court held in *Veritas Software Corp. v. Commissioner* that the IRS methodology to value IP under the income method for the purpose of determining a U.S.-taxable buy-in payment for a cost sharing arrangement with a related foreign corporation was arbitrary, capricious, and unreasonable. The IRS had maintained that the existing IP had a perpetual life and that later developed IP evolved from and added to the value of the existing IP. The Tax Court instead held that the existing IP had a 4-year useful life and that later-developed IP should be disregarded for the purpose of determining a buy-in payment.

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While it is possible the IRS may appeal the Veritas decision, the Tax Court ruling in Veritas is consistent with the manner in which we had established the liabilities for the uncertain tax positions relating to our buy-in payments. Accordingly, we have not adjusted our existing liabilities for the uncertain tax positions established for our buy-in payments as a result of this recent decision in the Veritas case. During fiscal year 2009, we received Notices of Proposed Adjustments from the IRS in connection with a federal income tax audit of our fiscal 2003 and 2004 tax returns. We filed a protest with the IRS in response to the Notices of Proposed Adjustments and subsequently received a rebuttal from the IRS examination team in response to our protest. We recently were informed by the IRS that this audit will proceed to the IRS Appeals level for further administrative review. The Notices of Proposed Adjustments in this audit focus primarily on issues of the timing and the amount of income recognized and deductions taken during the audit years and on the level of cost allocations made to foreign operations during the audit years.

The IRS recently commenced the examination of our fiscal 2005 through 2007 federal income tax returns. The scope of the IRS audit is unclear at this time.

If upon the conclusion of these audits, the ultimate determination of our taxes owed in the U.S. is for an amount in excess of the tax provision we have recorded in the applicable period or subsequently reserved for, our overall tax expense and effective tax rate may be adversely impacted in the period of adjustment.

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**Item 2. *Management's Discussion and Analysis of Financial Condition and Results of Operations***

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act), and is subject to the safe harbor provisions set forth in the Exchange Act. Forward-looking statements usually contain the words estimate, intend, plan, predict, seek, may, will, should, would, could, believe, or similar expressions and variations or negatives of these words. In addition, any statements that refer to expectations, projections, or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements. All forward-looking statements, including but not limited to, statements about:

- our future financial and operating results;
- our business strategies;
- management's plans, beliefs and objectives for future operations, research and development;
- acquisitions and joint ventures, growth opportunities, investments and legal proceedings;
- competitive positions;
- product introductions, development, enhancements and acceptance;
- economic and industry trends or trend analyses;
- future cash flows and cash deployment strategies;
- short-term and long-term cash requirements;
- our anticipated tax rate;
- the conversion, maturation or repurchase of the Notes;
- compliance with laws, regulations and loan covenants;
- the continuation of our stock repurchase program; and
- the impact of completed acquisitions

are inherently uncertain as they are based on management's current expectations and assumptions concerning future events, and they are subject to numerous known and unknown risks and uncertainties. Therefore, our actual results may differ materially from the forward-looking statements contained herein. Factors that could cause actual results to differ materially from those described herein include, but are not limited to:

- acceptance of, and demand for, our products;
- the amount of orders received in future periods;

our ability to ship our products in a timely manner;

our ability to achieve anticipated pricing, cost, and gross margins levels;

our ability to maintain or increase backlog and increase revenue;

our ability to successfully execute on our strategy;

our ability to increase our customer base, market share and revenues;

our ability to successfully introduce new products;

our ability to adapt to changes in market demand;

the general economic environment and the growth of the storage markets;

demand for our global service and support and professional services;

our ability to identify and respond to significant market trends and emerging standards;



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our ability to realize our financial objectives through management of our investment in people, process, and systems;

our ability to maintain our supplier and contract manufacturer relationships;

the ability of our suppliers and contract manufacturers to meet our requirements;

the ability of our competitors to introduce new products that compete successfully with our products;

our ability to grow direct and indirect sales and to efficiently utilize global service and support;

variability in our gross margins;

our ability to sustain and/or improve our cash and overall financial position;

our cash requirements and terms and availability of financing;

valuation and liquidity of our investment portfolio;

our ability to finance business acquisitions, construction projects and capital expenditures through cash from operations and/or financing;

the impact of industry consolidation;

the results of our ongoing litigation, tax audits, government audits and inquiries; and

those factors discussed under **Risk Factors** elsewhere in this Quarterly Report on Form 10-Q.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof and are based upon information available to us at this time. These statements are not guarantees of future performance. We disclaim any obligation to update information in any forward-looking statement. Actual results could vary from our forward looking statements due to foregoing factors as well as other important factors, including those described in the Risk Factors included on page 46.

**Overview-**

Revenues for the three month period ended January 29, 2010 were \$1,011.7 million, up \$265.3 million or 36% from the comparable period in the prior year. Revenues for the nine month period ended January 29, 2010 were \$2,759.6 million, up \$232.9 million or 9% from the comparable period in the prior year. Improved three and nine month revenue performance in fiscal 2010 was the result of strong demand for our storage efficiency and data management solutions. Revenues in the comparable three and nine month periods of fiscal 2009 were negatively impacted by a \$128.0 million reduction of revenues in connection with a settlement with the General Services Administration (GSA) of a dispute regarding our discount practices and compliance with the price reduction provisions of GSA contracts between August 1997 and February 2005.

Gross margins strengthened during the three and nine month periods ended January 29, 2010 due largely to improvements in product materials cost, partially offset by a decrease in the overall average selling prices of our products.

During the three and nine month periods ended January 29, 2010, sales and marketing, research and development, and general and administrative expenses totaled \$512.2 million and \$1,493.6 million, respectively, up 10% and 5%, respectively, from the comparable periods of the prior year and reflected the impact of an increase in incentive compensation and commissions expense related to our stronger performance, as well as having 14 weeks in the first three month period of fiscal 2010 compared to 13 weeks in the same period of the prior year.

During the nine month period ended January 29, 2010, we entered into a merger agreement with Data Domain, Inc., which was subsequently terminated on July 8, 2009. In accordance with the agreement, we received a \$57.0 million termination fee, which, when netted against \$15.9 million of incremental third-party costs we incurred relating to the terminated merger transaction, resulted in net proceeds of \$41.1 million.

**Table of Contents****Critical Accounting Estimates and Policies**

Our discussion and analysis of financial conditions and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of such statements requires us to make estimates and assumptions that affect the reported amounts of revenues and expenses during the reporting period and the reported amounts of assets and liabilities as of the date of the financial statements. Our estimates are based on historical experience and other assumptions that we consider to be appropriate in the circumstances. However, actual future results may vary from our estimates.

We believe the accounting policies and estimates discussed under Item 7, **Management's Discussion and Analysis of Financial Condition and Results of Operations** in our Annual Report on Form 10-K for the fiscal year ended April 24, 2009 as revised in our Current Report on Form 8-K filed on September 30, 2009, affect our more significant judgments and estimates used in the preparation of the condensed consolidated financial statements. There have been no material changes to the critical accounting policies and estimates as filed in such report, except for the retrospective adoption of new guidance for accounting for convertible debt.

**Recent Accounting Pronouncements**

Information regarding recent accounting pronouncements is provided in Note 2 of the notes to condensed consolidated financial statements.

**Results of Operations**

The following table sets forth certain consolidated statements of operations data as a percentage of net revenues for the periods indicated:

|   | <b>Three Months Ended</b>   |                             | <b>Nine Months Ended</b>    |                             |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
|   | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> |
| Revenues:                                     |                             |                             |                             |                             |
| Product                                       | 61.2%                       | 70.8%                       | 58.8%                       | 65.2%                       |
| Software entitlements and maintenance         | 16.9                        | 21.0                        | 18.3                        | 18.0                        |
| Service                                       | 21.9                        | 25.4                        | 22.9                        | 21.9                        |
| GSA settlement                                |                             | (17.2)                      |                             | (5.1)                       |
|   | 100.0                       | 100.0                       | 100.0                       | 100.0                       |
| Cost of Revenues:                             |                             |                             |                             |                             |
| Cost of product                               | 25.1                        | 33.8                        | 24.1                        | 30.2                        |
| Cost of software entitlements and maintenance | 0.3                         | 0.3                         | 0.3                         | 0.3                         |
| Cost of service                               | 11.2                        | 13.2                        | 11.4                        | 11.9                        |
| Gross Margin                                  | 63.4                        | 52.7                        | 64.2                        | 57.6                        |
| Operating Expenses:                           |                             |                             |                             |                             |
| Sales and marketing                           | 32.1                        | 39.2                        | 33.7                        | 35.5                        |

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|                                      |       |         |       |        |
|--------------------------------------|-------|---------|-------|--------|
| Research and development             | 12.8  | 16.4    | 14.2  | 14.8   |
| General and administrative           | 5.7   | 6.8     | 6.3   | 6.0    |
| Restructuring and other charges      |       | 2.5     | 0.1   | 0.8    |
| Total Operating Expenses             | 50.6  | 64.9    | 52.8  | 57.1   |
| Income (Loss) from Operations        | 12.8  | (12.2)  | 11.4  | 0.5    |
| Other Income (Expenses), Net:        |       |         |       |        |
| Interest income                      | 0.7   | 1.7     | 0.8   | 1.8    |
| Interest expense                     | (1.8) | (2.4)   | (2.0) | (1.8)  |
| Gain (loss) on investments, net      | 0.1   | (0.2)   | 0.1   | (1.1)  |
| Other expenses, net                  | (0.1) | (0.2)   | (0.1) | (0.1)  |
| Total Other Expenses, Net            | (1.1) | (1.1)   | (1.2) | (1.2)  |
| Income (Loss) Before Income Taxes    | 11.7  | (13.3)  | 10.2  | (0.7)  |
| Provision (Benefit) for Income Taxes | 1.0   | (2.4)   | 1.0   | (0.5)  |
| Net Income (Loss)                    | 10.7% | (10.9)% | 9.2%  | (0.2)% |

**Table of Contents****Discussion and Analysis of Results of Operations**

*Net Revenues* Our net revenues for the three and nine month periods ended January 29, 2010 and January 23, 2009 were as follows (in millions except percentages):

|              | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|--------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|              | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Net revenues | \$ 1,011.7          | \$ 746.3            | 36%         | \$ 2,759.6          | \$ 2,526.8          | 9%          |

Net revenues for the three month period ended January 29, 2010 increased by \$265.4 million, or 36%, compared to the comparable period of the prior year, and for the nine month period ended January 29, 2010, increased by \$232.8 million, or 9%, from the comparable period in the prior year. The increase in net revenues in the three month period ended January 29, 2010 reflected an increase in product revenues, software entitlements and maintenance revenues and service revenues. The increase in net revenues in the nine month period ended January 29, 2010 reflected an increase in software entitlements and maintenance revenues and service revenues, partially offset by a slight decrease in product revenues. Additionally, net revenues for the three and nine month periods of the prior year were negatively impacted by the \$128.0 million GSA settlement.

Sales through our indirect channels represented 70% and 69% of net revenues for the three and nine month periods ended January 29, 2010, respectively, and represented 81% and 69% of net revenues for the three and nine month periods ended January 23, 2009, respectively. The fiscal year 2009 GSA settlement had an impact of 12 and 3 percentage points, respectively, on the sales channel mix for the three and nine months ended January 23, 2009.

The following table sets forth sales to customers who are distributors, who accounted for 10% or more of revenues (in millions except percentages):

|       | Three Months Ended  |                  |                     |                  | Nine Months Ended   |                  |                     |                  |
|-------|---------------------|------------------|---------------------|------------------|---------------------|------------------|---------------------|------------------|
|       | January 29,<br>2010 | % of<br>Revenues | January 23,<br>2009 | % of<br>Revenues | January 29,<br>2010 | % of<br>Revenues | January 23,<br>2009 | % of<br>Revenues |
| Avnet | \$ 120.4            | 12%              | \$ 90.5             | 12%              | \$ 315.8            | 11%              | \$ 264.4            | 10%              |
| Arrow | 159.0               | 16%              | 85.9                | 12%              | 359.9               | 13%              | 272.0               | 11%              |

*Product Revenues (in millions except percentages):*

|                  | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|------------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|                  | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Product revenues | \$ 619.0            | \$ 528.2            | 17%         | \$ 1,622.3          | \$ 1,646.5          | (1)%        |

Product revenues increased by \$90.8 million, or 17%, for the three month period ended January 29, 2010 from the comparable period in the prior year. Our configured systems comprise bundled hardware and software products. Configured systems unit volume increased by 34% for the three month period ended January 29, 2010 compared to the prior year, with the largest increase in low-end systems. During the three month period ended January 29, 2010, high-end, midrange and low-end systems generated approximately 24%, 52% and 24% of configured systems revenues, respectively, compared to approximately 20%, 57% and 23%, respectively in the prior year. Overall average selling prices (ASPs) declined due primarily to a shift in mix towards low-end systems, as well as lower ASPs per unit in midrange and low-end systems.

Product revenues decreased by \$24.2 million, or 1%, for the nine month period ended January 29, 2010 from the comparable period in the prior year. Configured systems unit volume increased by 8% for the nine month period ended January 29, 2010 compared to the prior year, reflecting an increase in midrange and low-end systems volume, partially offset by a decrease in volume of high-end systems. During the nine month period ended January 29, 2010, high-end, midrange and low-end systems generated approximately 23%, 56% and 21% of configured systems revenues, respectively, compared to approximately 25%, 53% and 22%, respectively, in the prior year. Overall ASPs declined due primarily to a shift in mix towards low-end systems and lower ASPs per unit in midrange and low-end systems, partially offset by an increase in average selling prices of high-end units.

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The increase in volume of low-end systems reflects in part the introduction of a new product in fiscal year 2010 which complements our existing offering in the low end product range, as well as new pricing and packaging of existing offerings. In addition, ASPs declined in the midrange and low-end systems as a result of lower list prices, unfavorable configuration mix (consisting of hardware and software components, disk capacity and disk price) and higher discounting.

Our systems are highly configurable to respond to customer requirements in the open systems storage markets that we serve. This wide variation in customer configurations can significantly impact revenues, cost of revenues, and gross margin performance. Price changes, unit volumes, and product configuration mix can also impact revenues, cost of revenues and gross margin performance. Disks are a significant component of our storage systems. Industry disk pricing continues to fall every year, and we pass along those price decreases to our customers while working to maintain relatively constant margins on our disk drives. While price per petabyte continues to decline, system performance, increased capacity and software to manage this increased capacity have an offsetting impact on product revenues.

**Software Entitlements and Maintenance Revenues (in millions except percentages):**

|  | Three Months Ended |             |             | Nine Months Ended |             |             |
|--|--------------------|-------------|-------------|-------------------|-------------|-------------|
|  | January 29,        | January 23, | %<br>Change | January 29,       | January 23, | %<br>Change |
|  | 2010               | 2009        |             | 2010              | 2009        |             |
| Software entitlements and maintenance revenues | \$ 170.9           | \$ 156.5    | 9%          | \$ 506.0          | \$ 453.7    | 12%         |

Software entitlements and maintenance (SEM) revenues increased by \$14.4 million, or 9%, for the three month period ended January 29, 2010, and by \$52.3 million, or 12%, for the nine month period ended January 29, 2010, from the comparable periods in the prior year. These increases were the result of an increase in the aggregate contract value of the installed base under SEM contracts, which is recognized as revenue ratably over the terms of the underlying contracts.

**Service Revenues (in millions except percentages):**

|                  | Three Months Ended |             |             | Nine Months Ended |             |             |
|------------------|--------------------|-------------|-------------|-------------------|-------------|-------------|
|                  | January 29,        | January 23, | %<br>Change | January 29,       | January 23, | %<br>Change |
|                  | 2010               | 2009        |             | 2010              | 2009        |             |
| Service revenues | \$ 221.8           | \$ 189.6    | 17%         | \$ 631.3          | \$ 554.6    | 14%         |

Service revenues increased by \$32.2 million, or 17%, for the three month period ended January 29, 2010, and by \$76.7 million, or 14%, for the nine month period ended January 29, 2010, from the comparable periods in the prior year. Service maintenance contract revenues increased 23% and 21% for the three and nine month periods ended January 29, 2010, respectively, as a result of an increase in the installed base under service contracts and the timing of recognition of the related revenue. Professional services and educational and training services revenues increased 8% and 3% for the three and nine month periods ended January 29, 2010, respectively, compared to the prior year.

**GSA Settlement (in millions except percentages):**

|                | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|----------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|                | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| GSA settlement | \$                  | \$ (128.0)          | N/A         | \$                  | \$ (128.0)          | N/A         |

During the three and nine months ended January 23, 2009 we recorded as a reduction of revenues an accrual of \$128.0 million related to the GSA settlement.



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|               | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|---------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|               | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| International | \$ 440.7            | \$ 424.8            | 4%          | \$ 1,222.1          | \$ 1,235.2          | (1)%        |
| United States | 571.0               | 321.5               | 78%         | 1,537.5             | 1,291.6             | 19%         |
| Net revenues  | \$ 1,011.7          | \$ 746.3            |             | \$ 2,759.6          | \$ 2,526.8          |             |

Total international revenues (including U.S. exports) were approximately 44% of net revenues for both of the three and nine month periods ended January 29, 2010, respectively, compared to 57% and 49% for the comparable periods in the prior year. The increase of \$15.9 million in international revenues for the three month period ended January 29, 2010 from the comparable period in the prior year was primarily due to an increase in sales to customers in Germany. The decrease in international revenues of \$13.1 million for the nine month period ended January 29, 2010 from the comparable period in the prior year was due primarily to a decrease in sales to customers in the Asia-Pacific region.

Total United States revenues were approximately 56% of net revenues for both of the three and nine month periods ended January 29, 2010, compared to 43% and 51% for the comparable periods in the prior year. United States revenues in fiscal 2009 were negatively impacted by the \$128 million GSA settlement, which resulted in a decrease of United States revenues as a percentage of net revenues of approximately 8% and 2% in the three and nine months ended January 23, 2009, respectively.

**Cost of Revenues**

Our cost of revenues includes: (1) cost of product revenues, which includes the costs of manufacturing and shipping of our storage systems, amortization of purchased intangible assets, inventory write-downs, and warranty costs; (2) cost of software maintenance and entitlements, which includes the costs of providing software entitlements and maintenance and third party royalty costs, and (3) cost of service, which reflects costs associated with providing services for support center activities and global service partnership programs.

Our gross margins are impacted by a variety of factors including pricing and discount practices, channel sales mix, revenue mix and product material costs. Service gross margin is also typically impacted by factors such as changes in the size of our installed base of products, as well as the timing of support service initiations and renewals, and incremental investments in our customer support infrastructure. If our shipment volumes, product and services mix, average selling prices and pricing actions that impact our gross margin are adversely affected, whether by economic uncertainties or for other reasons, our gross margin could decline.

**Cost of Product Revenues (in millions except percentages):**

|  | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|--|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|  | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |

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|                          |          |          |    |          |          |       |
|--------------------------|----------|----------|----|----------|----------|-------|
| Cost of product revenues | \$ 253.9 | \$ 252.3 | 1% | \$ 665.6 | \$ 762.4 | (13)% |
|--------------------------|----------|----------|----|----------|----------|-------|

Cost of product revenues increased by \$1.6 million, or 1%, for the three month period ended January 29, 2010 from the comparable period in the prior year, primarily due to increased materials cost of \$7.6 million, partially offset by lower inventory reserve and warranty charges. Our material costs were favorably impacted by lower average per unit materials costs in our midrange and low-end systems due to favorable materials pricing, which we expect to continue. These favorable impacts were offset by higher unit volume and higher average per unit materials costs in our high-end systems. Cost of product revenues represented 41% and 48% of product revenues, respectively, for the three month periods ended January 29, 2010 and January 23, 2009, reflecting the overall reduction in materials costs as a percentage of revenues.

Cost of product revenues decreased by \$96.8 million, or 13%, for the nine month period ended January 29, 2010, from the comparable period in the prior year, primarily due to decreased materials cost of \$43.7 million resulting from a change in mix towards midrange and low-end systems, as well as lower per unit material costs in

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our midrange and low-end systems, partially offset by higher average per unit materials costs in our high-end systems. Cost of product revenues for the nine month period ended January 29, 2010 were also favorably impacted by lower inventory reserve and warranty charges. Cost of product revenues represented 41% and 46% of product revenues, respectively, for the nine month periods ended January 29, 2010 and January 23, 2009, reflecting the overall reduction in materials costs as a percentage of revenues.

Cost of product revenues increased (decreased) due to the following:

|                               | <b>Three Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> | <b>Nine Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> |
|-------------------------------|---|--|
| Materials costs               | 3%  | (9)%   |
| Excess and obsolete inventory | (1)   | (2)  |
| Warranty                      | (1)   | (1)  |
| Other                         |   | (1)  |
| Total change                  | 1%  | (13)%  |

***Cost of Software Entitlements and Maintenance Revenues (in millions except percentages):***

|  | <b>Three Months Ended</b>   |                             |                     | <b>Nine Months Ended</b>    |                             |                     |
|--|-----------------------------|-----------------------------|---------------------|-----------------------------|-----------------------------|---------------------|
|  | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> |
| Cost of software entitlements and maintenance revenues | \$ 2.9                      | \$ 2.3                      | 27%                 | \$ 9.2                      | \$ 6.8                      | 35%                 |

Cost of software entitlements and maintenance revenues (SEM) increased \$0.6 million, or 27%, and \$2.4 million, or 35% for the three and nine month periods ended January 29, 2010, respectively, from the comparable periods in the prior year, due to an increase in field service engineering costs. Cost of SEM revenues represented 2% and 1% of SEM revenues for the three month periods ended January 29, 2010 and January 23, 2009, respectively. Costs represented 2% and 1%, of SEM revenues, respectively, for the nine month periods ended January 29, 2010 and January 23, 2009.

***Cost of Service Revenues (in millions except percentages):***

|                          | <b>Three Months Ended</b>   |                             |                     | <b>Nine Months Ended</b>    |                             |                     |
|--------------------------|-----------------------------|-----------------------------|---------------------|-----------------------------|-----------------------------|---------------------|
|                          | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> |
| Cost of service revenues | \$ 113.3                    | \$ 98.5                     | 15%                 | \$ 314.2                    | \$ 301.5                    | 4%                  |

Cost of service revenues increased by \$14.8 million, or 15%, and by \$12.7 million, or 4%, for the three and nine month periods ended January 29, 2010, respectively, from the comparable periods in the prior year due to increased commissions and incentive compensation plan expenses. Costs represented 51% and 52%, respectively, and gross margins represented 49% and 48%, respectively, of service revenues for the three month periods ended January 29, 2010 and January 23, 2009. Costs represented 50% and 54% of service revenues, respectively, for the nine month periods ended January 29, 2010 and January 23, 2009.

## **Operating Expenses**

### *Sales and Marketing, Research and Development, and General and Administrative Expenses*

Compensation costs comprise the largest component of operating expenses. Included in compensation costs are salaries and related benefits, stock-based compensation costs and employee incentive plan compensation costs. Compensation costs included in operating expenses increased approximately \$30.4 million, or 12%, during the three month period ended January 29, 2010 compared to the three month period ended January 23, 2009, primarily due to (i) a \$20.8 million increase in employee incentive compensation, and (ii) an \$8.1 million increase in salaries, benefits and other compensation related costs. Compensation costs included in operating expenses increased approximately \$75.3 million, or 10%, during the nine month period ended January 29, 2010

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compared to the nine months ended January 23, 2009, primarily due to (i) a \$51.5 million increase in employee incentive compensation, (ii) a \$20.7 million increase in stock-based compensation, and (iii) a \$3.2 million increase in salaries, benefits and other compensations. In addition, sales and marketing expenses reflected an increase in commissions expense of \$19.2 million and \$22.2 million, respectively during the three and nine month periods ended January 29, 2010.

*Sales and Marketing (in millions except percentages)*

|                              | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|------------------------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|                              | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Sales and marketing expenses | \$ 324.8            | \$ 291.6            | 11%         | \$ 927.0            | \$ 898.8            | 3%          |

Sales and marketing expense consists primarily of compensation costs, commissions, allocated facilities and IT costs, advertising and marketing promotional expense, travel and entertainment expense. In addition, in the three and nine months ended January 23, 2009, we recorded a \$9.4 million loss on impairment of a sales force automation tool. Sales and marketing expenses increased due to the following:

|  | Three Months %<br>Change<br>Fiscal 2009 to Fiscal<br>2010 | Nine Months %<br>Change<br>Fiscal 2009 to Fiscal<br>2010 |
|--|---|--|
| Incentive plan compensation                                    | 3%  | 2%   |
| Stock based compensation                                       |   | 1  |
| Other compensation related costs                               | 3   | 1  |
| Commissions  | 7   | 2  |
| Advertising and marketing promotional expense                  |   | (1)  |
| IT expenses related to software implementations and IT support | 1   | 1  |
| Travel and entertainment expense                               | 1   | (1)  |
| Asset impairment   | (3)   | (1)  |
| Other  | (1)   | (1)  |
| Total change   | 11%   | 3%   |

*Research and Development (in millions except percentages)*

|  | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|--|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|  | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |

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|                                   |          |          |    |          |          |    |
|-----------------------------------|----------|----------|----|----------|----------|----|
| Research and development expenses | \$ 129.3 | \$ 122.7 | 5% | \$ 392.0 | \$ 373.5 | 5% |
|-----------------------------------|----------|----------|----|----------|----------|----|

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Research and development expense consists primarily of compensation costs, allocated facilities and IT costs, depreciation and amortization, and prototype, non-recurring engineering (NRE) charges and other outside services costs. Research and development expenses increased due to the following:

|                                  | <b>Three Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> | <b>Nine Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> |
|----------------------------------|---|--|
| Incentive plan compensation      | 5%  | 5%   |
| Stock based compensation         |   | 1  |
| Other compensation related costs | (2)   |  |
| Facilities and IT support costs  | 1   | 1  |
| NRE charges                      | 1   | 1  |
| Outside services                 | (1)   | (2)  |
| Other                            | 1   | (1)  |
| Total change                     | 5%  | 5%   |

We believe that our future performance will depend in large part on our ability to maintain and enhance our current product line, develop new products that achieve market acceptance, maintain technological competitiveness, and meet an expanding range of customer requirements. We expect to continue to spend on current and future product development efforts, broaden our existing product offerings and introduce new products that expand our solutions portfolio.

*General and Administrative (in millions except percentages)*

|                                     | <b>Three Months Ended</b>   |                             |                     | <b>Nine Months Ended</b>    |                             |                     |
|-------------------------------------|-----------------------------|-----------------------------|---------------------|-----------------------------|-----------------------------|---------------------|
|                                     | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> | <b>January 29,<br/>2010</b> | <b>January 23,<br/>2009</b> | <b>%<br/>Change</b> |
| General and administrative expenses | \$ 58.1                     | \$ 51.0                     | 14%                 | \$ 174.6                    | \$ 151.5                    | 15%                 |

General and administrative expense consists primarily of compensation costs, professional and corporate legal fees, recruiting expenses, and allocated facilities and IT costs. General and administrative expenses increased due to the following:

|                             | <b>Three Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> | <b>Nine Months %<br/>Change<br/>Fiscal 2009 to Fiscal<br/>2010</b> |
|-----------------------------|---|--|
| Incentive plan compensation | 13%   | 9%   |

|                                       |     |     |
|---------------------------------------|-----|-----|
| Stock based compensation              |     | 4   |
| Other compensation related costs      | 3   | 4   |
| Professional and corporate legal fees | (4) | (1) |
| IT costs                              |     | 1   |
| Other                                 | 2   | (2) |
| Total change                          | 14% | 15% |

***Restructuring and Other Charges (in millions except percentages):***

|                                 | Three Months Ended  |                     |          | Nine Months Ended   |                     |          |
|---------------------------------|---------------------|---------------------|----------|---------------------|---------------------|----------|
|                                 | January 29,<br>2010 | January 23,<br>2009 | % Change | January 29,<br>2010 | January 23,<br>2009 | % Change |
| Restructuring and other charges | \$ 0.1              | \$ 19.0             | (100)%   | \$ 2.7              | \$ 19.0             | (86)%    |

In the three and nine month periods ended January 29, 2010, we recorded restructuring expense of \$0.1 million and \$2.7 million, net, respectively, primarily related to adjustments to future lease commitments and employee severance costs associated with our fiscal 2009 restructuring plan, which included a program for a reduction in



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workforce, the closing or downsizing of certain facilities, and the establishment of a plan to outsource certain internal activities.

As of January 29, 2010, approximately \$5.0 million of the costs associated with restructuring activities were unpaid. We expect that severance-related charges totaling \$0.1 million will be substantially paid by the three month period ending April 30, 2010 and the facilities-related lease payments totaling \$4.9 million to be substantially paid by January 2013.

See Note 13 to our condensed consolidated financial statements for further discussion of our restructuring activities.

**Merger Termination Proceeds, Net (in millions except percentages):**

|                                     | Three Months Ended  |                     |          | Nine Months Ended   |                     |          |
|-------------------------------------|---------------------|---------------------|----------|---------------------|---------------------|----------|
|                                     | January 29,<br>2010 | January 23,<br>2009 | % Change | January 29,<br>2010 | January 23,<br>2009 | % Change |
| Merger termination proceeds,<br>net | \$                  | \$                  | N/A      | \$ (41.1)           | \$                  | N/A      |

On May 20, 2009, we announced that we had entered into a merger agreement with Data Domain, Inc. (Data Domain) under which we would acquire Data Domain in a stock and cash transaction. On July 8, 2009, Data Domain's Board of Directors terminated the merger agreement and pursuant to the terms of the agreement, Data Domain paid us a \$57.0 million termination fee. We incurred \$15.9 million of incremental third-party costs relating to the terminated merger transaction during the same period, resulting in net proceeds of \$41.1 million recorded in the condensed consolidated statement of operations for the nine month period ended January 29, 2010.

**Other Income and Expense**

**Interest Income** Interest income for the three and nine month periods ended January 29, 2010 and January 23, 2009 was as follows (in millions except percentages):

|                 | Three Months Ended  |                     |          | Nine Months Ended   |                     |          |
|-----------------|---------------------|---------------------|----------|---------------------|---------------------|----------|
|                 | January 29,<br>2010 | January 23,<br>2009 | % Change | January 29,<br>2010 | January 23,<br>2009 | % Change |
| Interest income | \$ 7.5              | \$ 12.8             | (42)%    | \$ 23.1             | \$ 45.9             | (50)%    |

The decrease in interest income for the three and nine month periods ended January 29, 2010 compared to the prior year was primarily due to lower market yields on our cash and investment portfolio.

**Interest Expense** Interest expense for the three and nine month periods ended January 29, 2010 and January 23, 2009 was as follows (in millions except percentages):

|  | Three Months Ended  |                     |  | Nine Months Ended   |                     |  |
|--|---------------------|---------------------|--|---------------------|---------------------|--|
|  | January 29,<br>2010 | January 23,<br>2009 |  | January 29,<br>2010 | January 23,<br>2009 |  |

|                  |           |           | %             |           |           | %             |
|------------------|-----------|-----------|---------------|-----------|-----------|---------------|
|                  |           |           | <b>Change</b> |           |           | <b>Change</b> |
| Interest expense | \$ (18.2) | \$ (17.7) | 3%            | \$ (55.3) | \$ (45.0) | 23%           |

On April 25, 2009, as required by new guidance on accounting for convertible debt, we retrospectively revised our accounting for our 1.75% Convertible Notes Due 2013 (the Notes) by allocating the initial proceeds from the Notes between a liability component and an equity component. Accordingly, we recorded additional interest expense on the debt component of our Notes using an effective interest rate of 6.31% for all periods. As a result of this adoption, we recognized approximately \$12.4 million and \$37.8 million, respectively, in incremental non-cash interest expense during the three and nine month periods ended January 29, 2010 from the amortization of debt discount and issuance costs.

Interest expense was relatively flat for the three month period ended January 29, 2010 compared to the prior year. Interest expense increased \$10.3 million for the nine month period ended January 29, 2010 compared to the prior year, primarily due to interest expense on our Notes, issued on June 10, 2008, which were outstanding for the full nine month period ended January 29, 2010 but only a partial period in the comparable period of the prior year.

**Table of Contents***Gain (Loss) on Investments, Net (in millions except percentages)*

|                                    | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|------------------------------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|                                    | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Gain (Loss) on investments,<br>net | \$ 0.7              | \$ (1.7)            | N/A         | \$ 3.4              | \$ (26.9)           | N/A         |

During the three and nine month periods ended January 29, 2010, we recorded gain on investments in privately held companies of \$0.9 million and \$3.6 million, respectively. In addition, we recorded a \$0.2 million loss on our Primary Fund investment in both the three and nine month periods ended January 29, 2010.

During the three month period ended January 23, 2009, net loss on investments included a loss of \$1.7 million for our investments in privately held companies. During the nine month period ended January 23, 2009, net loss on investments included a net write-down of \$3.7 million for our investments in privately-held companies, an other-than-temporary impairment charge of \$21.1 million on our available-for-sale investments related to direct and indirect investments in Lehman Brothers securities and an other-than-temporary impairment of \$2.1 million due to a decline in the value of our auction rate securities.

*Other Expenses, Net (in millions except percentages)*

|                     | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|---------------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|                     | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Other expenses, net | \$ (1.4)            | \$ (1.2)            | 10%         | \$ (3.6)            | \$ (3.7)            | (3)%        |

Other expense, net, consists of primarily net exchange losses from foreign currency transactions and related hedging activities.

*Provision for Income Taxes (in millions except percentages):*

|  | Three Months Ended  |                     |             | Nine Months Ended   |                     |             |
|--|---------------------|---------------------|-------------|---------------------|---------------------|-------------|
|  | January 29,<br>2010 | January 23,<br>2009 | %<br>Change | January 29,<br>2010 | January 23,<br>2009 | %<br>Change |
| Provision for (benefit from)<br>income taxes | \$ 10.0             | \$ (17.3)           | N/A         | \$ 27.8             | \$ (12.6)           | N/A         |

Our effective tax rate for the nine month period ended January 29, 2010 was 9.8%, compared to a benefit of 76.7% for the nine month period ended January 23, 2009. Our effective tax rate reflects our corporate structure and the global nature of our business with a significant amount of our profits generated and taxed in foreign jurisdictions at rates

below the U.S. statutory tax rate. The tax benefit rate for the nine months ended January 25, 2009 reflected losses generated in the U.S. during that period that were partially offset by profits generated in foreign tax jurisdictions where the tax rates were below the U.S. statutory rate.

The provision for income taxes for the nine month period ended January 29, 2010 included a discrete charge of approximately \$7.3 million, primarily attributable to a \$16.4 million charge for the tax impact of the net merger termination fees, a \$3.9 million increase in our reserve for uncertain tax positions and a \$2.5 million charge for other adjustments, offset by a \$15.6 million benefit related to stock-based compensation. The effective tax rate for the nine month period ended January 29, 2010 was favorably impacted by the geographic mix of profits.

The benefit from income taxes for the nine month period ended January 23, 2009 included a discrete benefit of approximately \$0.4 million, primarily attributable to a \$10.7 million increase in our reserve for uncertain tax positions offset by a \$3.5 million benefit related to the prior periods resulting from the extension of the federal research tax credit under the Emergency Economic Stabilization Act of 2008, a \$5.7 million benefit in other adjustments and a \$1.9 million benefit related to stock-based compensation. The benefit rate for the nine months ended January 23, 2009 was impacted by our loss position in the United States, as well as the geographic mix of profits taxed in foreign jurisdictions.

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As of January 29, 2010, we had \$143.6 million of unrecognized tax benefits, of which \$110.8 million, if recognized, would favorably impact our effective tax rate. We believe it is possible that approximately \$28.5 million of unrecognized tax benefits related to the treatment of stock-based compensation could be recognized within the next twelve months.

During fiscal year 2009, we received Notices of Proposed Adjustments from the IRS in connection with a federal income tax audit of our fiscal 2003 and 2004 tax returns. We filed a protest with the IRS in response to the Notices of Proposed Adjustments and subsequently received a rebuttal from the IRS examination team in response to our protest. We recently were informed by the IRS that this audit will proceed to the IRS Appeals level for further administrative review. The Notices of Proposed Adjustments in this audit focus primarily on issues of the timing and the amount of income recognized and deductions taken during the audit years and on the level of cost allocations made to foreign operations during the audit years.

The IRS recently commenced the examination of our fiscal 2005 through 2007 federal income tax returns. The scope of the IRS audit is unclear at this time.

If upon the conclusion of these audits the ultimate determination of our taxes owed in the U.S. is for an amount in excess of the tax provision we have recorded in the applicable period or subsequently reserved for, our overall tax expense and effective tax rate may be adversely impacted in the period of adjustment.

## **Liquidity and Capital Resources**

The following sections discuss our principal liquidity requirements, as well as our sources and uses of cash flows on our liquidity and capital resources. The principal objectives of our investment policy are the preservation of principal and maintenance of liquidity. We attempt to mitigate default risk by investing in high-quality investment grade securities, limiting the time to maturity and by monitoring the counter-parties and underlying obligors closely. We believe our cash equivalents and short-term investments are liquid and accessible. We are not aware of any significant deterioration in the fair value of our cash equivalents or investments from the values reported as of January 29, 2010.

### ***Liquidity Sources, Cash Requirements***

Our principal sources of liquidity as of January 29, 2010 consisted of: (1) approximately \$3.2 billion in cash, cash equivalents and short-term investments, and (2) cash we expect to generate from operations. Our principal liquidity requirements are primarily to meet our working capital needs, support ongoing business activities, research and development, capital expenditure needs, investment in critical or complementary technologies, and to service our debt and synthetic leases.

Key factors that could affect our cash flows include changes in our revenue mix and profitability, as well as our ability to effectively manage our working capital, in particular, accounts receivable and inventories. Based on our current business outlook, we believe that our sources of cash will be sufficient to fund our operations and meet our cash requirements for at least the next 12 months. However, in the event our liquidity is insufficient, we may be required to further curtail spending and implement additional cost saving measures and restructuring actions. In light of the current economic and market conditions, we cannot be certain that we will continue to generate cash flows at or above current levels or that we will be able to obtain additional financing, if necessary, on satisfactory terms, if at all.

Our cash contractual obligations and commitments as of January 29, 2010 are summarized below in the Contractual Obligations and Commitments tables.

Our investment portfolio, including auction rate securities has been and will continue to be exposed to market risk due to uncertainties in the credit and capital markets. However, we are not dependent on liquidating these investments in the next twelve months in order to meet our liquidity needs. We continue to closely monitor current economic and market events to minimize our market risk on our investment portfolio. Based on our ability to access our cash and short-term investments, our expected operating cash flows, and our other potential sources of cash, we do not anticipate that the lack of liquidity of these investments will impact our ability to fund working capital needs, capital expenditures, acquisitions or other cash requirements. We intend to and believe that we have the ability to

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hold these investments until the market recovers. If current market conditions deteriorate further, or the anticipated recovery in market values does not occur, we may be required to record additional charges to earnings in future periods.

***Capital Expenditure Requirements***

We expect to fund our capital expenditures, including our commitments related to facilities and equipment operating leases, over the next few years through existing cash, cash equivalents, investments and cash generated from operations. The timing and amount of our capital requirements cannot be precisely determined at this time and will depend on a number of factors including future demand for products, product mix, changes in the network storage industry, economic conditions and market competition. We expect that our existing facilities in Sunnyvale, California; Research Triangle Park, North Carolina; and worldwide are adequate for our requirements over at least the next two years, and that additional space will be available as needed. However, if current economic conditions deteriorate further, we may be required to implement additional restructuring plans to eliminate or consolidate excess facilities, incur cancellation penalties and impair fixed assets.

***Cash Flows***

As of January 29, 2010, compared to April 24, 2009, our cash and cash equivalents and short-term investments increased by \$629.1 million to \$3.2 billion. The increase in cash and cash equivalents and short-term investments was primarily a result of cash provided by operating activities and issuances of common stock related to employee stock option exercises and employee stock purchase plan, partially offset by capital expenditures. We derive our liquidity and capital resources primarily from our cash flow from operations and from working capital. Days sales outstanding as of January 29, 2010 decreased to 41 days, compared to 46 days as of April 24, 2009, primarily due to shipment linearity. Working capital increased by \$576.4 million to \$2,335.9 million as of January 29, 2010, compared to \$1,759.5 million as of April 24, 2009.

***Cash Flows from Operating Activities***

During the nine month period ended January 29, 2010, we generated cash flows from operating activities of \$500.4 million. We recorded net income of \$255.2 million for the nine month period ended January 29, 2010. Significant changes in noncash adjustments affecting net income included stock-based compensation expense of \$122.1 million and depreciation and amortization expense of \$126.0 million. Significant changes in assets and liabilities impacting operating cash flows included an increase in deferred revenue of \$60.1 million, an increase in accrued compensation and related benefits of \$61.4 million and a decrease in the accrual for the GSA settlement of \$128.7 million due to payment.

We expect that cash provided by operating activities may fluctuate in future periods as a result of a number of factors, including fluctuations in our operating results, shipment linearity, accounts receivable collections performance, inventory and supply chain management, tax benefits from stock-based compensation, and the timing and amount of compensation and other payments.

***Cash Flows from Investing Activities***

Capital expenditures for the nine month period ended January 29, 2010 were \$97.2 million, which included the purchase of fifteen acres of land in Bangalore, India for approximately \$28.5 million. We paid \$91.4 million for net purchases and redemptions of short-term investments and received \$4.8 million from the sale of nonmarketable and marketable securities.

*Cash Flows from Financing Activities*

We received \$157.7 million from financing activities for the nine month period ended January 29, 2010. Proceeds from employee stock option exercises and employee stock purchase plan were \$169.4 million. We withheld shares with an aggregate value of \$12.7 million in connection with the vesting of certain employees' restricted stock units for purposes of satisfying those employees' federal, state, and local withholding tax obligations.



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Net proceeds from the issuance of common stock related to employee participation in employee stock programs have historically been a significant component of our liquidity. The extent to which our employees participate in these programs generally increases or decreases based upon changes in the market price of our common stock. As a result, our cash flow resulting from the issuance of common stock in connection with employee participation in employee stock programs and related tax benefits will vary.

**Stock Repurchase Program**

At January 29, 2010, \$1.1 billion remained available for future repurchases under plans approved as of that date. The stock repurchase program may be suspended or discontinued at any time.

**Convertible Notes**

As of January 29, 2010, we had \$1.265 billion principal amount of 1.75% Convertible Senior Notes due 2013 (See Note 7 to our condensed consolidated financial statements). The Notes will mature on June 1, 2013, unless earlier repurchased or converted. As of January 29, 2010, the Notes have not been repurchased or converted. We also have not received any shares under the related Note Hedges or delivered cash or shares under the related Warrants.

**Contractual Obligations**

The following summarizes our contractual obligations at January 29, 2010 and the effect such obligations are expected to have on our liquidity and cash flows in future periods (in millions):

|   | <b>Remainder<br/>of<br/>2010</b> | <b>2011</b>    | <b>2012</b>    | <b>2013</b>     | <b>2014</b>       | <b>Thereafter</b> | <b>Total</b>      |
|---|----------------------------------|----------------|----------------|-----------------|-------------------|-------------------|-------------------|
| <b>Contractual Obligations:</b>                     |                                  |                |                |                 |                   |                   |                   |
| Office operating lease payments(1)                  | \$ 7.6                           | \$ 26.0        | \$ 21.7        | \$ 17.6         | \$ 15.0           | \$ 33.4           | \$ 121.3          |
| Real estate lease payments(2)                       | 0.9                              | 3.6            | 3.6            | 129.5           |                   |                   | 137.6             |
| Equipment operating lease payments                  | 7.5                              | 21.4           | 8.3            | 2.3             | 0.1               |                   | 39.6              |
| Purchase commitments with contract manufacturers(3) | 118.2                            | 3.6            | 3.6            | 3.6             | 1.2               | 0.2               | 130.4             |
| Other purchase orders and commitments               | 18.2                             | 13.7           | 7.1            | 0.8             |                   |                   | 39.8              |
| Capital expenditures                                | 0.6                              |                |                |                 |                   |                   | 0.6               |
| 1.75% Convertible notes(4)                          |                                  | 22.1           | 22.1           | 22.1            | 1,276.1           |                   | 1,342.4           |
| Uncertain tax positions(5)                          |                                  |                |                |                 |                   | 98.2              | 98.2              |
| <b>Total Contractual Cash Obligations</b>           | <b>\$ 153.0</b>                  | <b>\$ 90.4</b> | <b>\$ 66.4</b> | <b>\$ 175.9</b> | <b>\$ 1,292.4</b> | <b>\$ 131.8</b>   | <b>\$ 1,909.9</b> |
| <b>Other Commercial Commitments:</b>                |                                  |                |                |                 |                   |                   |                   |
| Letters of credit                                   | \$ 3.2                           | \$ 0.8         | \$ 0.4         | \$ 0.1          |                   | \$ 0.6            | \$ 5.1            |

For purposes of the above table, contractual obligations for the purchase of goods and services are defined as agreements that are enforceable, are legally binding on us, and subject us to penalties if we cancel the agreement. Some of the figures we include in this table are based on management's estimates and assumptions about these obligations, including their duration, the possibility of renewal or termination, anticipated actions by management and third parties, and other factors. Because these estimates and assumptions are necessarily subjective, our actual future obligations may vary from those reflected in the table.

- (1) Sublease income of \$0.3 million in the remainder of fiscal 2010, \$1.1 million in fiscal 2011, \$0.4 million in each of the fiscal years 2012, 2013 and 2014, and \$0.2 million thereafter has been excluded from the table.
- (2) Included in real estate lease payments pursuant to four financing arrangements with BNP Paribas LLC (BNPPLC) are (i) lease commitments of \$0.9 million in the remainder of fiscal 2010; \$3.6 million in each of the

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fiscal years 2011 and 2012; and \$2.3 million in fiscal 2013, which are based on either the LIBOR rate at January 29, 2010 plus a spread or a fixed rate for terms of five years, and (ii) at the expiration or termination of the lease, a supplemental payment obligation equal to our minimum guarantee of \$127.1 million in the event that we elect not to purchase or arrange for sale of the buildings. See Note 16 to our condensed consolidated financial statements. Sublease income of \$2.7 million in the remainder of fiscal 2010, \$4.7 million in fiscal 2011, \$0.4 million in fiscal 2012 and \$0.3 million in fiscal 2013 has been excluded from the table.

- (3) Contract manufacturer commitments consist of obligations for on hand inventories and non-cancelable purchase order with our contract manufacturer. We record a liability for firm, noncancelable, and nonreturnable purchase commitments for quantities in excess of our future demand forecasts, which is consistent with the valuation of our excess and obsolete inventory. As of January 29, 2010, the liability for these purchase commitments in excess of future demand was approximately \$2.6 million and is recorded in other accrued liabilities.
- (4) Included in these amounts are obligations related to the \$1.265 billion principal amount of 1.75% Notes due 2013 (see Note 7 to our condensed consolidated financial statements). Estimated interest payments for the Notes are \$77.4 million for fiscal 2010 through fiscal 2014.
- (5) As of January 29, 2010, our liability for uncertain tax positions was \$98.2 million.

As of January 29, 2010, we have four leasing arrangements (Leasing Arrangements 1, 2, 3 and 4) with BNPPLC which requires us to lease our land to BNPPLC for a period of 99 years, and to lease approximately 564,274 square feet of office space for our headquarters in Sunnyvale costing up to \$149.6 million. Under these leasing arrangements, we pay BNPPLC minimum lease payments, which vary based on LIBOR plus a spread or a fixed rate on the costs of the facilities on the respective lease commencement dates. We make payments for each of the leases for a term of five years. We have the option to renew each of the leases for two consecutive five-year periods upon approval by BNPPLC. Upon expiration (or upon any earlier termination) of the lease terms, we must elect one of the following options: (i) purchase the buildings from BNPPLC at cost; (ii) if certain conditions are met, arrange for the sale of the buildings by BNPPLC to a third party for an amount equal to at least 85% of the costs (residual guarantee), and be liable for any deficiency between the net proceeds received from the third party and such amounts; or (iii) pay BNPPLC supplemental payments for an amount equal to at least 85% of the costs (residual guarantee), in which event we may recoup some or all of such payments by arranging for a sale of each or all buildings by BNPPLC during the ensuing two-year period. The following table summarizes the costs, the residual guarantee, the applicable LIBOR plus spread or fixed rate at January 29, 2010, and the date we began to make payments for each of our leasing arrangements (in millions):

| Leasing Arrangements | Cost    | Residual Guarantee | LIBOR plus Spread or Fixed Rate | Lease Commencement Date | Term    |
|----------------------|---------|--------------------|---------------------------------|-------------------------|---------|
| 1                    | \$ 48.5 | \$ 41.2            | 3.99%                           | January 2008            | 5 years |
| 2                    | \$ 80.0 | \$ 68.0            | 1.09%                           | December 2007           | 5 years |
| 3                    | \$ 10.5 | \$ 8.9             | 3.97%                           | December 2007           | 5 years |
| 4                    | \$ 10.6 | \$ 9.0             | 3.99%                           | December 2007           | 5 years |

All leases require us to maintain specified financial covenants with which we were in compliance as of January 29, 2010. Such financial covenants include a maximum ratio of Total Debt to Earnings before Interest, Taxes, Depreciation and Amortization and a minimum amount of Unencumbered Cash and Short-Term Investments. Our

failure to comply with these financial covenants could result in a default under the leases which, subject to our right and ability to exercise our purchase option, would give BNPPLC the right to, among other things, (i) terminate our possession of the leased property and require us to pay lease termination damages and other amounts as set forth in the lease agreements, or (ii) exercise certain foreclosure remedies. If we were to exercise our purchase option, or be required to pay lease termination damages, these payments would significantly reduce our available liquidity, which could constrain our operating flexibility.

We may from time to time terminate one or more of our leasing arrangements and repay amounts outstanding in order to meet our operating or other objectives.

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***Legal Contingencies***

In April 2009, we entered into a settlement agreement with the United States of America, acting through the United States Department of Justice ( DOJ ) and on behalf of the General Services Administration (the GSA ), under which we paid the United States \$128.0 million, plus interest of \$0.7 million, related to a dispute regarding our discount practices and compliance with the price reduction clause provisions of GSA contracts between August 1997 and February 2005. In September 2009, we received a letter from the GSA confirming that the Company will not be excluded from further government contracting as a result of this dispute.

On September 5, 2007, we filed a patent infringement lawsuit in the Eastern District of Texas seeking compensatory damages and a permanent injunction against Sun Microsystems. On October 25, 2007, Sun Microsystems filed a counter claim against us in the Eastern District of Texas seeking compensatory damages and a permanent injunction. On October 29, 2007, Sun filed a second lawsuit against us in the Northern District of California asserting additional patents against us. The Texas court granted a joint motion to transfer the Texas lawsuit to the Northern District of California on November 26, 2007. On March 26, 2008, Sun filed a third lawsuit in federal court that extends the patent infringement charges to storage management technology we acquired in January 2008. In January 2010, Oracle acquired Sun. The three lawsuits are currently in the discovery and motion phase and no trial dates have been set, so we are unable at this time to determine the likely outcome of these various patent litigations. In addition, as we are unable to reasonably estimate the amount or range of the potential settlement, no accrual has been recorded as of January 29, 2010.

In addition, we are subject to various legal proceedings and claims which have arisen or may arise in the normal course of business. While the outcome of these legal matters is currently not determinable, we do not believe that any current litigation or claims will have a material adverse effect on our business, cash flow, operating results, or financial condition.

***Off-Balance Sheet Arrangements***

During the ordinary course of business, we provide standby letters of credit or other guarantee instruments to third parties as required for certain transactions initiated either by us or our subsidiaries. As of January 29, 2010, our financial guarantees of \$5.1 million that were not recorded on our balance sheet consisted of standby letters of credit related to workers' compensation, a customs guarantee, a corporate credit card program, foreign rent guarantees and surety bonds, which were primarily related to self-insurance.

We use derivative instruments to manage exposures to foreign currency risk. Our primary objective in holding derivatives is to reduce the volatility of earnings and cash flows associated with changes in foreign currency. The program is not designated for trading or speculative purposes. Currently, we do not enter into any foreign exchange forward contracts to hedge exposures related to firm commitments or nonmarketable investments. Our major foreign currency exchange exposures and related hedging programs are described below:

We utilize monthly foreign currency forward and options contracts to hedge exchange rate fluctuations related to certain foreign monetary assets and liabilities.

We use currency forward contracts to hedge exposures related to forecasted sales denominated in certain foreign currencies. These contracts are designated as cash flow hedges and in general closely match the underlying forecasted transactions in duration.

As of January 29, 2010, our notional fair value of foreign exchange forward and foreign currency option contracts totaled \$480.4 million. We do not believe that these derivatives present significant credit risks, because the

counterparties to the derivatives consist of major financial institutions, and we manage the notional amount of contracts entered into with any one counterparty. Other than the risk associated with the financial condition of the counterparties, our maximum exposure related to foreign currency forward and option contracts is limited to the premiums paid. See Note 10 to our condensed consolidated financial statements for more information related to our hedging activities.

In the ordinary course of business, we enter into recourse lease financing arrangements with third-party leasing companies and from time to time provide guarantees for a portion of other financing arrangements under which we

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could be called upon to make payments to the third-party funding companies in the event of nonpayment by end-user customers. See Note 16 of our condensed consolidated financial statements for more information related to these financing arrangements.

We enter into indemnification agreements with third parties in the ordinary course of business. Generally, these indemnification agreements require us to reimburse losses suffered by the third party due to various events, such as lawsuits arising from patent or copyright infringement. These indemnification obligations are considered off-balance sheet arrangements under accounting guidance.

We have commitments related to four lease arrangements with BNPPLC for approximately 564,274 square feet of office space for our headquarters in Sunnyvale, California (as further described above under Contractual Obligations ).

We have evaluated our accounting for these leases as required by guidance on accounting for variable interest entities and have determined the following:

BNPPLC is a leasing company for BNP Paribas in the United States. BNPPLC is not a special purpose entity organized for the sole purpose of facilitating the leases to us. The obligation to absorb expected losses and receive expected residual returns rests with the parent, BNP Paribas. Therefore, we are not the primary beneficiary of BNPPLC as we do not absorb the majority of BNPPLC's expected losses or expected residual returns; and

BNPPLC has represented in the related closing agreements that the fair value of the property leased to us by BNPPLC is less than half of the total of the fair values of all assets of BNPPLC, excluding any assets of BNPPLC held within a silo. Further, the property leased to NetApp is not held within a silo. The definition of held within a silo means that BNPPLC has obtained funds equal to or in excess of 95% of the fair value of the leased asset to acquire or maintain its investment in such asset through nonrecourse financing or other contractual arrangements, the effect of which is to leave such asset (or proceeds thereof) as the only significant asset of BNPPLC at risk for the repayment of such funds.

Accordingly, under current accounting guidance, we are not required to consolidate either the leasing entity or the specific assets that we lease under the BNPPLC lease. Our future minimum lease payments and residual guarantees under these real estate leases will amount to a total of \$137.6 million as discussed in above in Contractual Obligations .

**Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

We are exposed to market risk related to fluctuations in interest rates, market prices, and foreign currency exchange rates. We use certain derivative financial instruments to manage these risks. We do not use derivative financial instruments for speculative or trading purposes. All financial instruments are used in accordance with management-approved policies.

**Market Risk and Market Interest Risk**

*Investment and Interest Income* As of January 29, 2010, we had available-for-sale investments of \$1,326.2 million. Our investment portfolio primarily consists of investments with original maturities at the date of purchase of greater than three months, which are classified as available-for-sale. These investments, consisting primarily of corporate bonds, corporate securities, U.S. government agency bonds, U.S. Treasuries, and certificates of deposit, are subject to interest rate and interest income risk and will decrease in value if market interest rates increase. A hypothetical 10 percent increase in market interest rates from levels at January 29, 2010 would cause the fair value of these available-for-sale investments to decline by approximately \$1.2 million. Volatility in market interest rates over time

will, however, cause variability in our interest income. We do not use derivative financial instruments in our investment portfolio.

Our investment policy is to limit credit exposure through diversification and investment in highly rated securities. We further mitigate concentrations of credit risk in our investments by limiting our investments in the debt securities of a single issuer and by diversifying risk across geographies and type of issuer. We actively review,



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along with our investment advisors, current investment ratings, company specific events, and general economic conditions in managing our investments and in determining whether there is a significant decline in fair value that is other-than-temporary. We will continue to monitor and evaluate the accounting for our investment portfolio on a quarterly basis for additional other-than-temporary impairment charges.

We are also exposed to market risk relating to our auction rate securities due to uncertainties in the credit and capital markets. As of January 29, 2010, we recorded cumulative unrealized loss of \$3.6 million, offset by \$0.5 million of unrealized gains related to these securities. The fair value of our auction rate securities may change significantly due to events and conditions in the credit and capital markets. These securities/issuers could be subject to review for possible downgrade. Any downgrade in these credit ratings may result in an additional decline in the estimated fair value of our auction rate securities. Changes in the various assumptions used to value these securities and any increase in the markets' perceived risk associated with such investments may also result in a decline in estimated fair value.

If current market conditions deteriorate further, or the anticipated recovery in market values does not occur, we may be required to record additional unrealized losses in other comprehensive income (loss) or other-than-temporary impairment charges to earnings in future quarters. We intend and have the ability to hold these investments until the market recovers. We do not believe that the lack of liquidity relating to our portfolio investments will impact our ability to fund working capital needs, capital expenditures or other operating requirements. See Note 9 to our condensed consolidated financial statements in Part I, Item 1; Management's Discussion and Analysis of Financial Condition and Results of Operations, Liquidity and Capital Resources, in Part I, Item 2; and Risk Factors in Part II, Item 1A of this Quarterly Report on Form 10-Q for a description of recent market events that may affect the value and liquidity of the investments in our portfolio that we held at January 29, 2010.

*Lease Commitments* As of January 29, 2010, one of our four lease arrangements with BNPPLC is based on a floating interest rate. The minimum lease payments will vary based on LIBOR plus a spread. All of our leases have an initial term of five years, and we have the option to renew these leases for two consecutive five-year periods upon approval by BNPPLC. A hypothetical 10 percent increase in market interest rate from the level at January 29, 2010 would increase our lease payments on this one floating lease arrangement under the initial five-year term by an immaterial amount. We do not currently hedge against market interest rate increases.

*Convertible Notes* In June 2008, we issued \$1.265 billion principal amount of 1.75% Notes due 2013, of which \$1.017 billion was allocated to debt and \$0.248 billion was allocated to equity. Holders may convert the Notes prior to maturity upon the occurrence of certain circumstances, including, but not limited to:

during the five business day period after any five consecutive trading day period in which the trading price of the Notes for each day in this five consecutive trading day period was less than 98% of an amount equal to (i) the last reported sale price of our common stock multiplied by (ii) the conversion rate on such day;

during any calendar quarter if the last reported sale price of our common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the last trading day of the immediately preceding calendar quarter exceeds 130% of the applicable conversion price in effect for the Notes on the last trading day of such immediately preceding calendar quarter; or

upon the occurrence of specified corporate transactions under the indenture for the Notes.

The Notes are convertible into the right to receive cash in an amount up to the principal amount and shares of our common stock for the conversion value in excess of the principal amount, if any, at an initial conversion rate of 31.4006 shares of common stock per one thousand principal amount of Notes, subject to adjustment as described in the indenture governing the Notes, which represents an initial conversion price of \$31.85 per share.

Upon conversion, we would pay the holder the cash value of the applicable number of shares of our common stock, up to the principal amount of the Note. Amounts in excess of the principal amount, if any, may be paid in cash or in stock at our option. Concurrent with the issuance of the Notes, we entered into convertible note hedge transactions and separately, warrant transactions, to reduce the potential dilution from the conversion of the Notes and to mitigate any negative effect such conversion may have on the price of our common stock.

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As of January 29, 2010, none of the conditions allowing the holders of the Notes to convert had been met and we had not issued any shares related to the Notes. As of January 29, 2010, the if-converted value of the Notes did not exceed their face value.

The fair value of our Notes is subject to interest rate risk, market risk and other factors due to the convertible feature. Generally, the fair value of Notes will increase as interest rates fall and/or our common stock price increases, and decrease as interest rates rise and/or our common stock price decreases. The interest and market value changes affect the fair value of our Notes, but do not impact our financial position, cash flows, or results of operations due to the fixed nature of the debt obligations. We do not carry the Notes at fair value, but present the fair value of the principal amount of our Notes for disclosure purposes. As of January 29, 2010, the principal amount of our Notes, which consists of the combined debt and equity components, was \$1.265 billion, and the total estimated fair value of such was \$1.4 billion based on the closing trading price of \$110.6 per \$100 of our Notes as of that date.

*Nonmarketable Securities* Our investments in nonmarketable securities had a carrying amount of \$1.6 million as of January 29, 2010. If we determine that an other-than-temporary decline in fair value exists for a nonmarketable equity security, we write down the investment to its fair value and record the related impairment as an investment loss in our condensed consolidated statements of operations.

**Foreign Currency Exchange Rate Risk and Foreign Exchange Forward Contracts**

We hedge risks associated with foreign currency transactions to minimize the impact of changes in foreign currency exchange rates on earnings. We utilize forward and option contracts to hedge against the short-term impact of foreign currency fluctuations on certain assets and liabilities denominated in foreign currencies. All balance sheet hedges are marked to market through earnings every period. We also use foreign exchange forward contracts to hedge foreign currency forecasted transactions related to forecasted sales transactions. These derivatives are designated as cash flow hedges under accounting guidance for derivatives and hedging. For cash flow hedges outstanding at January 29, 2010, the time-value component is recorded in earnings while all other gains or losses were included in other comprehensive income.

We do not enter into foreign exchange contracts for speculative or trading purposes. In entering into forward and option foreign exchange contracts, we have assumed the risk that might arise from the possible inability of counterparties to meet the terms of their contracts. We attempt to limit our exposure to credit risk by executing foreign exchange contracts with creditworthy multinational commercial banks. All contracts have a maturity of less than one year.

The following table provides information about our foreign exchange forward contracts outstanding (based on trade date) on January 29, 2010 (in millions):

| <b>Currency</b>           | <b>Buy/Sell</b> | <b>Foreign<br/>Currency<br/>Amount</b> | <b>Notional Contract<br/>Value in USD</b> | <b>Notional Fair<br/>Value in USD</b> |
|---------------------------|-----------------|--|---|---------------------------------------|
| <b>Forward Contracts:</b> |                 |  |   |                                       |
| EUR                       | Sell            | 208.8                                  | \$ 289.3                                  | \$ 289.5                              |
| GBP                       | Sell            | 54.5                                   | \$ 87.1                                   | \$ 87.0                               |
| CAD                       | Sell            | 16.0                                   | \$ 15.0                                   | \$ 14.9                               |
| Other                     | Sell            | N/A                                    | \$ 30.9                                   | \$ 30.9                               |
| AUD                       | Buy             | 36.6                                   | \$ 32.4                                   | \$ 32.3                               |

|                          |      |     |         |         |
|--------------------------|------|-----|---------|---------|
| Other                    | Buy  | N/A | \$ 14.9 | \$ 14.9 |
| <b>Option Contracts:</b> |      |     |         |         |
| EUR                      | Sell | 8.0 | \$ 11.1 | \$ 10.9 |

**Item 4. *Controls and Procedures***

Disclosure controls are controls and procedures designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act), such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized, and reported within the time periods

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specified in the U.S. Securities and Exchange Commission's rules and forms. Disclosure controls and procedures are also designed to ensure that such information is accumulated and communicated to our management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

Under the supervision and with the participation of our management, including our CEO and CFO, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of January 29, 2010, the end of the fiscal period covered by this Quarterly Report on Form 10-Q (the "Evaluation Date"). Based on this evaluation, our CEO and CFO concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to NetApp, including its consolidated subsidiaries, required to be disclosed in its Securities and Exchange Commission (SEC) reports (i) is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to NetApp management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

There was no change in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

In April 2009, we entered into a settlement agreement with the United States of America, acting through the United States Department of Justice (DOJ) and on behalf of the General Services Administration (the GSA), under which we paid the United States \$128.0 million, plus interest of \$0.7 million, related to a dispute regarding our discount practices and compliance with the price reduction clause provisions of the GSA contracts between August 1997 and February 2005 in consideration for the release of NetApp by the DOJ and GSA with respect to the claims alleged in the investigation as set forth in the settlement agreement. We made the settlement payment on April 27, 2009. In September 2009, we received a letter from the GSA confirming that the Company will not be excluded from further government contracting as a result of this dispute.

On September 5, 2007, we filed a patent infringement lawsuit in the Eastern District of Texas seeking compensatory damages and a permanent injunction against Sun Microsystems. On October 25, 2007, Sun Microsystems filed a counter claim against us in the Eastern District of Texas seeking compensatory damages and a permanent injunction. On October 29, 2007, Sun filed a second lawsuit against us in the Northern District of California asserting additional patents against us. The Texas court granted a joint motion to transfer the Texas lawsuit to the Northern District of California on November 26, 2007. On March 26, 2008, Sun filed a third lawsuit in federal court that extends the patent infringement charges to storage management technology we acquired in January 2008. In January 2010, Oracle acquired Sun. The three lawsuits are currently in the discovery and motion phase and no trial dates have been set, so we are unable at this time to determine the likely outcome of these various patent litigations. Since we are unable to reasonably estimate the amount or range of any potential settlement, no accrual has been recorded as of January 29, 2010.

**Item 1A. Risk Factors**

*The following risk factors and other information included in this Quarterly Report on Form 10-Q should be carefully considered. The risks and uncertainties described below are not the only ones we face. Additional risks and uncertainties not presently known to us or that we presently deem less significant may also impair our business operations. Please see page 28 of this Quarterly Report on Form 10-Q for additional discussion of these*

*forward-looking statements. If any of the events or circumstances described in the following risk factors actually occurs, our business, operating results, and financial condition could be materially adversely affected.*

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***Our operating results may be adversely affected by unfavorable economic and market conditions.***

We are subject to the effects of general global economic and market conditions. Challenging economic conditions worldwide have from time to time contributed to slowdowns in the computer, storage, and networking industries at large, as well as the information technology ( IT ) market, resulting in:

Reduced demand for our products as a result of constraints on IT related spending by our customers;

Increased price competition for our products from competitors;

Deferment of purchases and orders by customers due to budgetary constraints or changes in current or planned utilization of our systems;

Risk of excess and obsolete inventories;

Excess facilities costs;

Higher overhead costs as a percentage of revenues;

Increased risk of losses or impairment charges related to our investment portfolio;

Negative impacts from increased financial pressures on customers, distributors and resellers;

Negative impacts from increased financial pressures on key suppliers or contract manufacturers; and

Potential discontinuance of product lines or businesses and related asset impairments.

Any of the above mentioned factors could have a material and adverse effect on our business and financial performance.

***Our quarterly operating results may fluctuate, which could adversely impact our common stock price.***

We believe that period-to-period comparisons of our results of operations are not necessarily meaningful and should not be relied upon as indicators of future performance. Our operating results have in the past, and will continue to be, subject to quarterly fluctuations as a result of numerous factors, some of which may contribute to more pronounced fluctuations in an uncertain global economic environment. These factors include, but are not limited to, the following:

Fluctuations in demand for our products and services, in part due to changes in general economic conditions and specific economic conditions in the computer, storage, and networking industries;

A shift in federal government spending patterns;

Changes in sales and implementation cycles for our products and reduced visibility into our customers spending plans and associated revenues;

The level of price and product competition in our target product markets;

The impact of the economic and credit environment on our customers, channel partners, and suppliers, including their ability to obtain financing or to fund capital expenditures;

The overall movement toward industry consolidation among both our competitors and our customers;

Our reliance on a limited number of suppliers due to industry consolidation, which could subject us to periodic supply-and-demand, price rigidity, and quality issues with our components;

The timing of bookings or the cancellation of significant orders;

Product configuration and mix;

The extent to which our customers renew their service and maintenance contracts with us;

Seasonality, such as our historical seasonal decline in revenues in the first quarter of our fiscal year and seasonal increase in revenues in the second quarter of our fiscal year, with the latter due in part to the impact of the U.S. federal government's September 30 fiscal year end on the timing of its orders;



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Linearity, such as our historical intraquarter revenues pattern in which a disproportionate percentage of each quarter's total revenues occur in the last month of the quarter;

Announcements and introductions of, and transitions to, new products by us or our competitors;

Deferrals of customer orders in anticipation of new products or product enhancements introduced by us or our competitors;

Market acceptance of new products and product enhancements;

Announcements and introductions of, and transitions to, new products by us or our competitors;

Deferrals of customer orders in anticipation of new products or product enhancements introduced by us or our competitors;

Our ability to develop, introduce, and market new products and enhancements in a timely manner;

Technological changes in our target product markets;

Our levels of expenditure on research and development and sales and marketing programs;

Our ability to achieve targeted cost reductions;

Adverse movements in foreign currency exchange rates as a result of our international operations;

Excess or inadequate facilities;

Actual events, circumstances, outcomes and amounts differing from judgments, assumptions, and estimates used in determining the values of certain assets (including the amounts of valuation allowances), liabilities, and other items reflected in our consolidated financial statements;

Disruptions resulting from new systems and processes as we continue to enhance and scale our system infrastructure; and

Future accounting pronouncements and changes in accounting rules, such as the increased use of fair value measures, changes in accounting standards related to revenue recognition, and the potential requirement that U.S. registrants prepare financial statements in accordance with International Financial Reporting Standards (IFRS).

Due to such factors, operating results for a future period are difficult to predict, and, therefore, prior results are not necessarily indicative of results to be expected in future periods. Any of the foregoing factors, or any other factors discussed elsewhere herein, could have a material adverse effect on our business, results of operations, and financial condition. It is possible that in one or more quarters our results may fall below our forecasts and the expectations of public market analysts and investors. In such event, the trading price of our common stock would likely decrease.

***Our revenue for a particular period is difficult to forecast, and a shortfall in revenue may harm our business and our operating results.***

Our revenues for a particular period are difficult to forecast, especially in light of recent global economic and market uncertainties. Product sales are also difficult to forecast because the storage and data management market is rapidly evolving, and our sales cycle varies substantially from customer to customer. New or additional product introductions also increase the complexities of forecasting revenues.

Additionally, we derive a majority of our revenues in any given quarter from orders booked in the same quarter. Bookings typically follow intraquarter seasonality patterns weighted toward the back end of the quarter. If we do not achieve bookings in the latter part of a quarter consistent with our quarterly targets, our financial results will be adversely impacted.

We use a pipeline system, a common industry practice, to forecast bookings and trends in our business. Sales personnel monitor the status of potential business and estimate when a customer will make a purchase decision, the dollar amount of the sale and the products or services to be sold. These estimates are aggregated periodically to

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generate a bookings pipeline. Our pipeline estimates may prove to be unreliable either in a particular quarter or over a longer period of time, in part because the conversion rate of the pipeline into contracts varies from customer to customer, can be difficult to estimate, and requires management judgment. Small deviations from our forecasted conversion rate may result in inaccurate plans and budgets and could materially and adversely impact our business or our planned results of operations. In particular, recent economic uncertainties have made it even more difficult for us to forecast our future results and may result in a reduction in our quarterly conversion rate as our customers purchasing decisions are delayed, reduced in amount, or cancelled.

Uncertainty about future global economic conditions has caused consumers, businesses and governments to defer purchases in response to tighter credit, decreased cash availability and declining customer confidence. Accordingly, future demand for our products could differ from our current expectations.

***We have experienced periods of alternating growth and decline in revenues and operating expenses. If we are not able to successfully manage these fluctuations, our business, financial condition and results of operations could be significantly impacted.***

The recent global financial crisis and economic downturn has led to worldwide economic uncertainties that have created a challenging operating environment for our business. If the economy does not continue to improve or worsens, demand for our products and services and our revenues may be adversely impacted. During periods of economic uncertainty, it is critical to maintain appropriate alignment of our cost structure with our expected revenues in order to minimize the effect of further downturns on our operations, while at the same time maintaining our capabilities and strategic investments for future growth.

Our expense levels are based in part on our expectations as to future revenues, and a significant percentage of our expenses are fixed. We have a limited ability to quickly or significantly reduce our fixed costs, and if revenue levels are below our expectations, operating results will be adversely impacted. During uneven periods of growth, we may incur costs before we realize some of the anticipated benefits, which could harm our operating results. We have made, and will continue to make, significant investments in engineering, sales, service support, marketing programs and other functions to support and grow our business. We are likely to recognize the costs associated with these investments earlier than some of the anticipated benefits, and the return on these investments may be lower, or may develop more slowly, than we expect, which could harm our business, operating results and financial condition.

Conversely, if we are unable to effectively manage our resources and capacity during periods of increasing demand for our products, we could experience a material adverse effect on operations and financial results. If the network storage market fails to grow, or grows slower than we expect, our revenues will be adversely affected. Also, even if IT spending increases, our revenues may not grow at the same pace.

***Our gross margins have varied over time and may continue to vary, and such variation may make it more difficult to forecast our earnings.***

Our product gross margins have been and may continue to be affected by a variety of factors, including:

Demand for storage and data management products;

Pricing actions, rebates, sales initiatives, discount levels, and price competition;

Direct versus indirect and OEM sales;

Changes in customer, geographic, or product mix, including mix of configurations within each product group;

Product and add-on software mix;

The mix of services as a percentage of revenues;

The average selling prices of products;

The mix of disk content;

The timing of revenue recognition and revenue deferrals;

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New product introductions and enhancements;

Excess inventory purchase commitments as a result of changes in demand forecasts and possible product and software defects as we transition our products; and

The cost of components, manufacturing labor, quality, warranty, and freight.

Changes in software entitlements and maintenance gross margins may result from various factors, such as:

The size of the installed base of products under support contracts;

The timing of technical support service contract renewals;

Demand for and the timing of delivery of upgrades;

The timing of our technical support service initiatives; and

The level of spending on our customer support infrastructure.

Changes in service gross margins may result from various factors, such as:

The mix of customers;

The size and timing of service contract renewals;

The volume, cost and use of outside partners to deliver support services on our behalf; and

Product quality and serviceability issues.

Due to such factors, gross margins are subject to variations from period to period and are difficult to predict.

***Changes in market conditions have led, and in the future could lead, to charges related to the discontinuance of certain of our products and asset impairments.***

In response to changes in economic conditions and market demands, we may be required to strategically realign our resources and consider cost containment measures including restructuring, disposing of, or otherwise discontinuing certain products. Any decision to limit investment in, dispose of, or otherwise exit products may result in the recording of charges to earnings, such as inventory and technology-related or other intangible asset write-offs, workforce reduction costs, charges relating to consolidation of excess facilities, cancellation penalties or claims from third parties who were resellers or users of discontinued products, which would harm our operating results. Our estimates with respect to the useful life or ultimate recoverability of our carrying basis of assets, including purchased intangible assets, could change as a result of such assessments and decisions. Additionally, we are required to perform goodwill impairment tests on an annual basis, and between annual tests in certain circumstances when impairment indicators exist or if certain events or changes in circumstances have occurred. Future goodwill impairment tests may result in charges to earnings, which could materially harm our operating results.

***Our OEM relationship with IBM may not continue to generate significant revenues.***

In April 2005, we entered into an OEM agreement with IBM, which enables IBM to sell IBM branded solutions based on NetApp unified solutions, including NearStore® and V-Series systems, as well as associated software offerings. While this agreement is an element of our strategy to expand our reach into more customers and countries, we do not have an exclusive relationship with IBM, and there is no minimum commitment for any given period of time; therefore, this relationship may not continue to contribute revenues in future years. In addition, we have no control over the products that IBM selects to sell, or its release schedule and timing of those products; nor do we control its pricing. In the event that sales through IBM increase, we may experience distribution channel conflicts between our direct sales force and IBM or among our channel partners. If we fail to minimize channel conflicts, our operating results and financial condition could be harmed. We cannot assure you that this OEM relationship will continue to generate significant revenues while the agreement is in effect, or that the relationship will continue to be in effect for any specific period of time.

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***If we are unable to maintain our existing relationships and develop new relationships with major strategic partners, our revenues may be impacted negatively.***

An element of our strategy to increase revenues is to strategically partner with major third-party software and hardware vendors that integrate our products into their products and also co-market our products with these vendors. We have significant partner relationships with database, business application, backup management and server virtualization companies, including Microsoft, Oracle, SAP, Symantec and VMware. In addition, in November 2009, we announced our intention to expand our relationship with Fujitsu, and in January 2010, we announced an expansion of our collaboration with Cisco and VMware, including a cooperative support arrangement. A number of these strategic partners are industry leaders that offer us expanded access to segments of the storage market. There is intense competition for attractive strategic partners, and even if we can establish relationships with these or other partners, these partnerships may not generate significant revenues or may not continue to be in effect for any specific period of time. If these relationships fail to materialize as expected, we could suffer delays in product development or other operational difficulties.

In addition, some of our partners, including Oracle, Cisco and VMware, are also partnering with other storage vendors which may increase the availability of competing solutions, harm our ability to continue as the vendor of choice for those partners and harm our ability to grow our business with those partners.

We intend to continue to establish and maintain business relationships with technology companies to accelerate the development and marketing of our storage solutions. To the extent that we are unsuccessful in developing new relationships or maintaining our existing relationships, our future revenues and operating results could be impacted negatively. In addition, the loss of a strategic partner could have a material adverse effect on our revenues and operating results.

***An increase in competition and industry consolidation could materially and adversely affect our operating results.***

The storage markets are intensely competitive and are characterized by rapidly changing technology. In the storage market, our primary and near-line storage system products and our associated software portfolio compete primarily with storage system products and data management software from EMC, Hitachi Data Systems, HP, IBM, and Oracle Corporation, through its acquisition of Sun Microsystems. In addition, Dell, Inc. is a competitor in the storage marketplace through its business arrangement with EMC, which allows Dell to resell EMC storage hardware and software products, as well as through Dell's acquisition of EqualLogic, through which Dell offers low-priced storage solutions. In the secondary storage market, which includes the disk-to-disk backup, compliance and business continuity segments, our solutions compete primarily against products from EMC and Oracle Corporation, through its acquisition of Sun Microsystems. Our VTL products also compete with traditional tape backup solutions in the broader data backup/recovery space. Additionally, a number of small, newer companies have recently entered the storage systems and data management software markets, the near-line and VTL storage markets and the high-performance clustered storage markets, some of which may become significant competitors in the future.

There has been a trend toward industry consolidation in our markets for several years. For example, in January 2010, Oracle Corporation, one of our strategic partners, completed its acquisition of Sun Microsystems, one of our competitors; in addition, in July 2009, EMC, one of our competitors, acquired Data Domain. We expect this trend to continue as companies attempt to strengthen or hold their market positions in an evolving industry and as companies are acquired or are unable to continue operations. We believe that industry consolidation may result in stronger competitors that are better able to compete as sole-source vendors for customers. In addition, current and potential competitors have established or may establish cooperative relationships among themselves or with third parties, including some of our partners. For example, in November 2009, Cisco and EMC together with VMware announced a Virtual Computing Environment coalition. Accordingly, it is possible that new competitors or alliances among

competitors may emerge and rapidly acquire significant market share. We may not be able to compete successfully against current or future competitors. Competitive pressures we face could materially and adversely affect our business and operating results.



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***Disruption of or changes in our distribution model could harm our sales.***

If we fail to manage distribution of our products and services properly, or if our distributors' financial condition or operations weaken, our revenues and gross margins could be adversely affected.

We market and sell our storage solutions directly through our worldwide sales force and indirectly through channel partners such as value-added resellers, systems integrators, distributors, OEMs and strategic business partners, and we derive a significant portion of our revenues from these channel partners. During the three and nine month periods ended January 29, 2010, revenues generated from sales through our channel partners accounted for 70% and 69% of our revenues, respectively. In order for us to maintain or increase our revenues, we must effectively manage our relationships with channel partners.

Several factors could result in disruption of or changes in our distribution model, which could materially harm our revenues and gross margins, including the following:

We compete with some of our channel partners through our direct sales force, which may lead these partners to use other suppliers who do not directly sell their own products;

Our channel partners may demand that we absorb a greater share of the risks that their customers may ask them to bear;

Our channel partners may have insufficient financial resources and may not be able to withstand changes and challenges in business conditions; and

Revenues from indirect sales could suffer if our channel partners' financial condition or operations weaken.

In addition, we depend on our channel partners to comply with applicable regulatory requirements in the jurisdictions in which they operate. Their failure to do so could have a material adverse effect on our revenues and operating results.

***The U.S. government has contributed to our revenue growth and has become an important customer for us. Future revenue from the U.S. government is subject to shifts in government spending patterns. A decrease in government demand for our products could materially affect our revenues. In addition, our business could be adversely affected as a result of future examinations by the U.S. government.***

The U.S. government has become an important customer for the storage market and for us; however, government demand is unpredictable, and there can be no assurance that we will maintain or grow our revenues from the U.S. government. Government agencies are subject to budgetary processes and expenditure constraints that could lead to delays or decreased capital expenditures in IT spending. If the government or individual agencies within the government reduce or shift their capital spending patterns, our revenues and operating results may be harmed.

In addition, selling our products to the U.S. government also subjects us to certain regulatory requirements. For example, in April 2009, we entered into a settlement agreement with the United States of America, acting through the United States Department of Justice ( DOJ ) and on behalf of the General Services Administration (the GSA ), under which we paid the United States \$128.0 million, plus interest of \$0.7 million, related to a dispute regarding our discount practices and compliance with the price reduction clause provisions of GSA contracts between August 1997 and February 2005. The failure to comply with these requirements could subject us to fines and other penalties, which could have a material adverse effect on our revenues and operating results.

***A portion of our revenues is generated by large, recurring purchases from various customers, resellers and distributors. A loss, cancellation or delay in purchases by these parties has and in the future could negatively affect our revenues.***

During the three month periods ended January 29, 2010, sales to Arrow and Avnet, which are distributors, accounted for approximately 16% and 12%, respectively, and 13% and 11% , respectively of our revenues for the nine month period ended January 29, 2010. The loss of orders from any of our more significant customers, strategic partners, distributors or resellers could cause our revenues and profitability to suffer. Our ability to attract new

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customers will depend on a variety of factors, including the cost-effectiveness, reliability, scalability, breadth and depth of our products.

We generally do not enter into binding purchase commitments with our customers for an extended period of time, and thus we may not be able to continue to receive large, recurring orders from these customers, resellers or distributors. For example, our reseller agreements generally do not require minimum purchases and our customers, resellers and distributors can stop purchasing and marketing our products at any time.

Recent turmoil in the credit markets may further negatively impact our operations by affecting the solvency of our customers, resellers and distributors, or the ability of our customers to obtain credit to finance purchases of our products. If the uncertainty in the global economy and credit markets continues, or conditions deteriorate, and our future sales decline, our financial condition and operating results could be adversely impacted.

Because our expenses are based on our revenue forecasts, a substantial reduction or delay in sales of our products to, or unexpected returns from, customers and resellers, or the loss of any significant customer or reseller, could harm our business. Although our largest customers may vary from period to period, we anticipate that our operating results for any given period will continue to depend on large orders from significant customers. In addition, a change in the mix of our customers could adversely affect our revenues and gross margins.

***Supply chain issues, including financial problems of contract manufacturers or component suppliers, or a shortage of adequate component supply or manufacturing capacity that increases our costs or causes a delay in our ability to fulfill orders, could have a material adverse impact on our business and operating results, and our failure to estimate customer demand properly may result in excess or obsolete component supply, which could adversely affect our gross margins.***

The fact that we do not own or operate our manufacturing facilities and supply chain exposes us to risks, including reduced control over quality assurance, production costs and product supply, which could have a material adverse impact on the supply of our products and on our business and operating results.

Financial problems of either contract manufacturers or component suppliers could limit supply, increase costs, or result in accelerated payment terms. The loss of any contract manufacturer or key supplier could negatively impact our ability to manufacture and sell our products. Qualifying a new contract manufacturer and commencing volume production is expensive and time-consuming. If we are required to change contract manufacturers, we may lose revenues and damage our customer relationships. Disruption or termination of manufacturing capacity or component supply could delay shipments of our products and could materially and adversely affect our operating results. Such delays could also damage relationships with current and prospective customers and suppliers, and our competitive position and reputation could be harmed.

A return to growth in the economy will likely put greater pressures on us, our contract manufacturers and our suppliers to accurately project demand and to establish optimal purchase commitment levels. Additionally, the reservation of manufacturing capacity at our contract manufacturers by other companies, inside or outside of our industry, or the inability by us to appropriately cancel, reschedule, or adjust our manufacturing or components requirements based upon business needs could result in either limitation of supply or increased costs from these suppliers.

If we inaccurately forecast demand for our products or if there is lack of demand for our products, we may have excess or inadequate inventory or incur cancellation charges or penalties, which would increase our costs and have an adverse impact on our gross margins.

We rely on a limited number of suppliers for components such as disk drives, computer boards and microprocessors utilized in the assembly of our products. In recent years, rapid industry consolidation has led to fewer component suppliers, which has and could subject us to future periodic supply constraints and price rigidity.

Furthermore, as a result of binding price or purchase commitments with suppliers, we may be obligated to purchase components at prices that are higher than those available in the current market, or in amounts greater than our needs. In the event that we become committed to purchase components at prices in excess of the current market

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price when the components are actually used, or are committed to buy components in amounts greater than our needs, our gross margins could decrease.

Component quality is a risk and is particularly significant with respect to our suppliers of disk drives. In order to meet product performance requirements, we must obtain disk drives of extremely high quality and capacity.

As suppliers upgrade their components, they regularly end of life older components. As we become aware of an end of life situation, we attempt to make purchases or purchase commitments to cover all future requirements or find a suitable substitute component. We may not be able to obtain a sufficient supply of components on a timely and cost effective basis. Our failure to do so may lead to an adverse impact on our business. On the other hand, if we fail to anticipate customer demand properly or if there is reduced demand or no demand for our products, an oversupply of end of life components could result in excess or obsolete components that could adversely affect our gross margins.

We intend to regularly introduce new products and product enhancements, which will require us to rapidly achieve volume production by coordinating with our contract manufacturers and suppliers. We may need to increase our material purchases, contract manufacturing capacity and quality functions to meet anticipated demand. The inability of our contract manufacturers or our component suppliers to provide us with adequate supplies of high-quality products and materials suitable for our needs could cause a delay in our ability to fulfill orders.

***We are exposed to the credit risk of some of our customers, resellers, and distributors, as well as credit exposures in weakened markets, which could result in material losses.***

Most of our sales to customers are on an open credit basis, with typical payment terms of 30 days in the United States and, because of local customs or conditions, longer in some markets outside the United States. We monitor individual customer payment capability in granting such open credit arrangements, and seek to limit such open credit to amounts we believe the customers can pay. Beyond our open credit arrangements, we also have recourse and nonrecourse customer financing leasing arrangements with third party leasing companies through preexisting relationships with customers. Under the terms of recourse leases, which are treated as off-balance sheet arrangements, we remain liable for the aggregate unpaid remaining lease payments to the third party leasing company in the event that any customers default. In addition, from time to time we provide guarantees for a portion of other financing arrangements under which we could be called upon to make payments to our funding parties in the event of nonpayment by end-user customers. We expect demand for customer financing to continue. During periods of economic downturn in the storage industry and the global economy, our exposure to credit risks from our customers increases. In addition, our exposure to credit risks of our customers may increase if our customers and their customers or their lease financing sources are adversely affected by the global economic downturn, or if there is a continuation or worsening of the downturn. Although we have programs in place to monitor and mitigate the associated risks, such programs may not be effective in reducing our credit risks.

In the past, there have been bankruptcies by our customers both who have open credit and who have lease financing arrangements with us, causing us to incur bad debt charges, and, in the case of financing arrangements, a loss of revenues. There can be no assurance that additional losses will not occur in future periods. Any future losses could harm our business and have a material adverse effect on our operating results and financial condition. Additionally, to the extent that the recent turmoil in the credit markets makes it more difficult for customers to obtain open credit or lease financing, those customers' ability to purchase our product could be adversely impacted, which in turn could have a material adverse impact on our financial condition and operating results.

***The market price for our common stock has fluctuated significantly in the past and will likely continue to do so in the future.***

The market price for our common stock has experienced substantial volatility in the past, and several factors could cause the price to fluctuate substantially in the future. These factors include but are not limited to:

Fluctuations in our operating results;

Variations between our operating results and either the guidance we have furnished to the public or the published expectations of securities analysts;

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Economic developments in the storage and data management market as a whole;

Fluctuations in the valuation of companies perceived by investors to be comparable to us;

Changes in analysts' recommendations or projections;

Inquiries by the SEC, NASDAQ, law enforcement, or other regulatory bodies;

International conflicts and acts of terrorism;

Announcements of new products, applications, or product enhancements by us or our competitors;

Changes in our relationships with our suppliers, customers, channel and strategic partners; and

General market conditions, including the recent financial and credit crisis and global economic downturn.

In addition, the stock market has experienced volatility that has particularly affected the market prices of the equity securities of many technology companies. Certain macroeconomic factors such as changes in interest rates, the market climate for the technology sector, and levels of corporate spending on IT, as well as variations in our expected operating performance, could continue to have an impact on the trading price of our stock. As a result, the market price of our common stock may fluctuate significantly in the future, and any broad market decline may materially and adversely affect the market price of our common stock.

***If we are unable to develop and introduce new products and respond to technological change, if our new products do not achieve market acceptance, if we fail to manage the transition between our new and old products, or if we cannot provide the expected level of service and support for our new products, our operating results could be materially and adversely affected.***

Our future growth depends upon the successful development and introduction of new hardware and software products. Due to the complexity of storage subsystems and storage security appliances and the difficulty in gauging the engineering effort required to produce new products, such products are subject to significant technical risks. In addition, our new products must respond to technological changes and evolving industry standards. If we are unable, for technological or other reasons, to develop and introduce new products in a timely manner in response to changing market conditions or customer requirements, or if such products do not achieve market acceptance, our operating results could be materially and adversely affected. New or additional product introductions increase the complexities of forecasting revenues, and if not managed effectively, may adversely affect our sales of existing products.

As new or enhanced products are introduced, we must successfully manage the transition from older products in order to minimize disruption in customers' ordering patterns, avoid excessive levels of older product inventories, and ensure that enough supplies of new products can be delivered to meet customers' demands.

As we enter new or emerging markets, we will likely increase demands on our service and support operations and may be exposed to additional competition. We may not be able to provide products, service and support to effectively compete for these market opportunities.

***Our future financial performance depends on growth in the storage and data management markets. If these markets do not perform as we expect and upon which we calculate and forecast our revenues, our operating results will be materially and adversely impacted.***

All of our products address the storage and data management markets. Accordingly, our future financial performance will depend in large part on continued growth in the storage and data management markets and on our ability to adapt to emerging standards in these markets. The markets for storage and data management have been adversely impacted by the global economic downturn and may not grow as anticipated or may decline.

Additionally, emerging standards in these markets may adversely affect the UNIX<sup>®</sup>, Windows<sup>®</sup> and the World Wide Web server markets upon which we depend. For example, we provide our open access data retention solutions to customers within the financial services, healthcare, pharmaceutical and government market segments, industries that are subject to various evolving governmental regulations with respect to data access, reliability and permanence



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(such as Rule 17(a)(4) of the Securities Exchange Act of 1934, as amended) in the United States and in the other countries in which we operate. If our products do not meet and continue to comply with these evolving governmental regulations in this regard, customers in these market and geographical segments will not purchase our products, and we will not be able to expand our product offerings in these market and geographical segments at the rates which we have forecasted.

***We may need to undertake cost-reduction initiatives and restructuring initiatives in the future.***

We have previously recognized restructuring charges related to initiatives to realign our business strategies and resize our business in response to current economic and market conditions, including those announced in February 2009 and December 2008. We may undertake future cost-reduction initiatives and restructuring plans that may adversely impact our operations; and we may not realize all of the anticipated benefits of our prior or any future restructurings.

***We are exposed to fluctuations in the market values of our portfolio investments and in interest rates; impairment of our investments could harm our financial results.***

At January 29, 2010, we had \$3.3 billion in cash, cash equivalents, available-for-sale securities and restricted cash and investments. We invest our cash in a variety of financial instruments, consisting principally of investments in U.S. Treasury securities, U.S. government agency bonds, corporate bonds, corporate securities, auction rate securities, certificates of deposit, and money market funds. These investments are subject to general credit, liquidity, market and interest rate risks, which have been exacerbated by unusual events such as the financial and credit crisis, and bankruptcy filings in the United States which have affected various sectors of the financial markets and led to global credit and liquidity issues. These securities are generally classified as available-for-sale and, consequently, are recorded on our consolidated balance sheets at fair value with unrealized gains or losses reported as a component of accumulated other comprehensive income (loss), net of tax.

Investments in both fixed rate and floating rate interest earning instruments carry a degree of interest rate risk. Fixed rate debt securities may have their market value adversely impacted due to a rise in interest rates, while floating rate securities may produce less income than expected if interest rates fall. Due in part to these factors, our future investment income may fall short of expectations due to changes in interest rates. Currently, we do not use derivative financial instruments in our investment portfolio. We may suffer losses if forced to sell securities that have experienced a decline in market value because of changes in interest rates. Currently, we do not use financial derivatives to hedge our interest rate exposure.

The fair value of our investments may change significantly due to events and conditions in the credit and capital markets. For instance, as a result of the bankruptcy filing of Lehman Brothers, which occurred during fiscal 2009, we recorded an other-than-temporary impairment charge of \$11.8 million on our corporate bonds related to investments in Lehman Brothers securities and approximately \$9.3 million on our investments in the Primary Fund that held Lehman Brothers investments. Any investment securities that we hold (or the issues of such securities) could be subject to review for possible downgrade. Any downgrade in these credit ratings may result in an additional decline in the estimated fair value of our investments. Changes in the various assumptions used to value these securities and any increase in the markets perceived risk associated with such investments may also result in a decline in estimated fair value. If such investments suffer market price declines, as we experienced with some of our investments during fiscal 2009, we may recognize in earnings the decline in the fair value of our investments below their cost basis when the decline is judged to be other-than-temporary.

On occasion, we make strategic investments in other companies, including private equity funds, which may decline in value and/or not meet desired objectives. The success of these investments depends on various factors over which we may have limited or no control. As of January 29, 2010, we had an investment with the carrying value of \$1.6 million

in a private equity fund. The risks to our strategic investment portfolio may be exacerbated by unfavorable financial market and macroeconomic conditions and, as a result, the value of the investment portfolio could be negatively impacted and lead to impairment charges.

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In the event of adverse conditions in the credit and capital markets, our investment portfolio may be impacted and we could determine that more of our investments have experienced an other-than-temporary decline in fair value, requiring further impairments, which could adversely impact our financial position and operating results.

***Funds associated with certain of our auction rate securities may not be accessible for more than 12 months and our auction rate securities may experience further other-than-temporary declines in value, which would adversely affect our earnings.***

Auction rate securities (ARSs) held by us are securities with long-term nominal maturities, which, in accordance with investment policy guidelines, had credit ratings of AAA and Aaa at time of purchase. Interest rates for ARS are reset through a Dutch auction each month, which prior to February 2008 had provided a liquid market for these securities.

Substantially all of our ARSs are backed by pools of student loans guaranteed by the U.S. Department of Education, and we believe the credit quality of these securities is high based on this guarantee. However liquidity issues in the global credit markets resulted in the failure of auctions for certain of our ARS investments, with a par value of \$74.0 million. For each failed auction, the interest rate resets to a maximum rate defined for each security, and the ARS continue to pay interest in accordance with their terms, although the principal associated with the ARS will not be accessible until there is a successful auction or such time as other markets for ARS investments develop.

As of January 29, 2010, we determined there was a total decline in the fair value of our ARS investments of approximately \$5.3 million, of which we have recorded cumulative temporary impairment charges of \$3.2 million, and \$2.1 million was recognized as an other-than-temporary impairment charge. In addition, we have classified all of our auction rate securities as long-term assets in our consolidated balance sheets of January 29, 2010 as our ability to liquidate such securities in the next 12 months is uncertain. Although we currently have the ability and intent to hold these ARS investments until recovery in market value or until maturity, if the current market conditions deteriorate further, or the anticipated recovery in market liquidity does not occur, we may be required to record additional impairment charges in future quarters.

***Our leverage and debt service obligations may adversely affect our financial condition and results of operations.***

As a result of our sale of \$1.265 billion of 1.75% convertible senior notes in June 2008 (the Notes), we have a greater amount of long-term debt than we have maintained in the past. We also have various synthetic lease arrangements. In addition, subject to the restrictions in our existing and any future financings agreements, we may incur additional debt. Our maintenance of higher levels of indebtedness could have adverse consequences including:

Adversely affecting our ability to satisfy our obligations;

Increasing the portion of our cash flows from operations may have to be dedicated to interest and principal payments and may not be available for operations, working capital, capital expenditures, expansion, acquisitions or general corporate or other purposes;

Impairing our ability to obtain additional financing in the future;

Limiting our flexibility in planning for, or reacting to, changes in our business and industry; and

Making us more vulnerable to downturns in our business, our industry or the economy in general.

Our ability to meet our expenses and debt obligations will depend on our future performance, which will be affected by financial, business, economic, regulatory and other factors. We will not be able to control many of these factors,

such as economic conditions and governmental regulations. Furthermore, our operations may not generate sufficient cash flows from operations to enable us to meet our expenses and service our debt. As a result, we may be required to repatriate funds from our foreign subsidiaries, which could result in a significant tax liability to us. If we are unable to generate sufficient cash flows from operations, or if we are unable to repatriate sufficient or any funds from our foreign subsidiaries, in order to meet our expenses and debt service obligations, we may need to utilize our existing line of credit to obtain the necessary funds, or we may be required to raise additional funds. If we determine

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it is necessary to seek additional funding for any reason, we may not be able to obtain such funding or, if funding is available, obtain it on acceptable terms. If we fail to make a payment on our debt, we could be in default on such debt, and this default could cause us to be in default on our other outstanding indebtedness.

***We are subject to restrictive and financial covenants in our synthetic lease arrangements. The restrictive covenants may restrict our ability to operate our business.***

Our ongoing extension of credit under our synthetic lease arrangements are subject to continued compliance with financial covenants, which could be more challenging in a difficult operating environment. If we do not comply with these restrictive and financial covenants or otherwise default under the arrangements, we may be required to repay any outstanding amounts or repurchase the properties which are subject to the synthetic lease arrangements. If we lose access to the synthetic lease arrangements, we may not be able to obtain alternative financing on acceptable terms, which could limit our operating flexibility.

The agreements governing our synthetic lease arrangements contain restrictive covenants that limit our ability to operate our business, including restrictions on our ability to:

Incur indebtedness;

Incur indebtedness at the subsidiary level;

Grant liens;

Sell all or substantially all our assets;

Enter into certain mergers;

Change our business;

Enter into swap agreements;

Enter into transactions with our affiliates; and

Enter into certain restrictive agreements.

As a result of these restrictive covenants, our ability to respond to changes in business and economic conditions and to obtain additional financing, if needed, may be significantly restricted. We may also be prevented from engaging in transactions that might otherwise be beneficial to us, such as strategic acquisitions or joint ventures.

We are also required to comply with financial covenants under synthetic lease arrangements, and our ability to comply with these financial covenants is dependent on our future performance, which will be subject to many factors, some of which are beyond our control, including prevailing economic conditions.

Our failure to comply with the restrictive and financial covenants could result in a default under our synthetic lease arrangements, which would give the counterparties thereto the ability to exercise certain rights, including the right to accelerate the amounts owed thereunder and to terminate the arrangement, and could also result in a cross default with respect to our other indebtedness. In addition, our failure to comply with these covenants and the acceleration of amounts owed under synthetic lease arrangements could result in a default under the Notes, which could permit the holders to accelerate the Notes. If all of our debt is accelerated, we may not have sufficient funds available to repay

such debt.

***Future issuances of common stock and hedging activities by holders of the Notes may depress the trading price of our common stock and the Notes.***

Any new issuance of equity securities, including the issuance of shares upon conversion of the Notes, could dilute the interests of our existing stockholders, including holders who receive shares upon conversion of their Notes, and could substantially decrease the trading price of our common stock and the Notes. We may issue equity securities in the future for a number of reasons, including to finance our operations and business strategy (including in connection with acquisitions, strategic collaborations or other transactions), to increase our capital, to adjust our

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ratio of debt to equity, to satisfy our obligations upon the exercise of outstanding warrants or options, or for other reasons.

In addition, the price of our common stock could also be affected by possible sales of our common stock by investors who view the Notes as a more attractive means of equity participation in our company and by hedging or arbitrage trading activity that we expect to develop involving our common stock by holders of the Notes. The hedging or arbitrage could, in turn, affect the trading price of the Notes, or any common stock that holders receive upon conversion of the Notes.

***Conversion of our Notes will dilute the ownership interest of existing stockholders.***

The conversion of some or all of our outstanding Notes will dilute the ownership interest of existing stockholders to the extent we deliver common stock upon conversion of the Notes. Upon conversion of a Note, we will satisfy our conversion obligation by delivering cash for the principal amount of the Note and shares of common stock, if any, to the extent the conversion value exceeds the principal amount. There would be no adjustment to the numerator in the net income per common share computation for the cash settled portion of the Notes as that portion of the debt instrument will always be settled in cash. The number of shares delivered upon conversion, if any, will be included in the denominator for the computation of diluted net income per common share. Any sales in the public market of any common stock issuable upon such conversion could adversely affect prevailing market prices of our common stock. In addition, the existence of the Notes may encourage short selling by market participants because the conversion of the Notes could be used to satisfy short positions, or anticipated conversion of the Notes into shares of our common stock could depress the price of our common stock.

***The note hedges and warrant transactions that we entered into in connection with the sale of the Notes may affect the trading price of our common stock.***

In connection with the issuance of the Notes, we entered into privately negotiated convertible note hedge transactions with certain option counterparties (the Counterparties), which are expected to reduce the potential dilution to our common stock upon any conversion of the Notes. At the same time, we also entered into warrant transactions with the Counterparties pursuant to which we may issue shares of our common stock above a certain strike price. In connection with these hedging transactions, the Counterparties may have entered into various over-the-counter derivative transactions with respect to our common stock or purchased shares of our common stock in secondary market transactions at or following the pricing of the Notes. Such activities may have had the effect of increasing the price of our common stock. The Counterparties are likely to modify their hedge positions from time to time prior to conversion or maturity of the Notes by purchasing and selling shares of our common stock or entering into other derivative transactions. Additionally, these transactions may expose us to counterparty credit risk for nonperformance. We manage our exposure to counterparty credit risk through specific minimum credit standards and the diversification of counterparties. The effect, if any, of any of these transactions and activities on the market price of our common stock or the Notes will depend, in part, on market conditions and cannot be ascertained at this time, but any of these activities could adversely affect the value of our common stock. In addition, if our stock price exceeds the strike price for the warrants, there could be additional dilution to our shareholders, which could adversely affect the value of our common stock.

Lehman Brothers OTC Derivatives, Inc. (Lehman OTC) is the counterparty to 20% of our Note hedges. The bankruptcy filing by Lehman OTC on October 3, 2008 constituted an event of default under the hedge transaction that could, at our option, lead to termination under the hedge transaction to the extent we provide notice to Lehman OTC. We have not terminated the Note hedge transaction with Lehman OTC, and will continue to carefully monitor the developments impacting Lehman OTC. This event of default is not expected to have an impact on our financial position or results of operations. However, we could incur significant costs if we elect to replace this hedge

transaction originally held with Lehman OTC. If we do not elect to replace this hedge transaction, then we would be subject to potential dilution upon conversion of the Notes if on the date of conversion the per-share market price of our common stock exceeds the conversion price of \$31.85. The terms of the Notes, the rights of the holders of the Notes and other counterparties to Note hedges and warrants were not affected by the bankruptcy filings of Lehman OTC.



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***Our synthetic leases are off-balance sheet arrangements that could negatively affect our financial condition and results. We have invested substantial resources in new facilities and physical infrastructure, which will increase our fixed costs. Our operating results could be harmed if our business does not grow proportionately to our increase in fixed costs.***

We have various synthetic lease arrangements with BNP Paribas Leasing Corporation as lessor ( BNPPLC ) for our headquarters office buildings and land in Sunnyvale, California. These synthetic leases qualify for operating lease accounting treatment under the accounting guidance for leases and are not considered variable interest entities under applicable accounting guidance. Therefore, we do not include the properties or the associated debt on our condensed consolidated balance sheet. However, if circumstances were to change regarding our or BNPPLC 's ownership of the properties, or in BNPPLC 's overall portfolio, we could be required to consolidate the entity, the leased facilities and the associated debt.

Our future minimum lease payments under these synthetic leases limit our flexibility in planning for, or reacting to, changes in our business by restricting the funds available for use in addressing such changes. If we are unable to grow our business and revenues proportionately to our increase in fixed costs, our operating results will be harmed. If we elect not to purchase the properties at the end of the lease term, we have guaranteed a minimum residual value to BNPPLC. Therefore, if the fair value of the properties declines below that guaranteed minimum residual value, our residual value guarantee would require us to pay the difference to BNPPLC, which could have a material adverse effect on our cash flows, financial condition and operating results.

Reductions in headcount growth have resulted in excess capacity and vacant facilities. In addition, we may experience changes in our operations in the future that could result in additional excess capacity and vacant facilities. We will continue to be responsible for all carrying costs of these facilities' operating leases until such time as we can sublease these facilities or terminate the applicable leases based on the contractual terms of the operating lease agreements, and these costs may have an adverse effect on our business, operating results and financial condition.

***Risks inherent in our international operations could have a material adverse effect on our operating results.***

We conduct a significant portion of our business outside the United States. A substantial portion of our revenues is derived from sales outside of the U.S. During each of the three month and nine periods ended January 29, 2010, our international revenues accounted for 44% of our total revenues. In addition, we have research and development centers overseas, and a substantial portion of our products are manufactured outside of the U.S. Accordingly, our business and our future operating results could be materially and adversely affected by a variety of factors affecting our international operations, some of which are beyond our control, including regulatory, political, or economic conditions in a specific country or region, trade protection measures and other regulatory requirements, government spending patterns, and acts of terrorism and international conflicts. In addition, we may not be able to maintain or increase international market demand for our products.

We face exposure to adverse movements in foreign currency exchange rates as a result of our international operations. These exposures may change over time as business practices evolve, and they could have a material adverse impact on our financial results and cash flows. Our international sales are denominated in U.S. dollars and in foreign currencies. An increase in the value of the U.S. dollar relative to foreign currencies could make our products more expensive and therefore potentially less competitive in foreign markets. Conversely, lowering our price in local currency may result in lower U.S.-based revenues. A decrease in the value of the U.S. dollar relative to foreign currencies could increase the cost of local operating expenses. Additionally, we have exposures to emerging market currencies, which can have extreme currency volatility. We utilize forward and option contracts to hedge our foreign currency exposure associated with certain assets and liabilities as well as anticipated foreign currency cash flows. All balance sheet hedges are marked to market through earnings every quarter. The time-value component of our cash flow hedges is

recorded in earnings while all other gains and losses are marked to market through other comprehensive income until forecasted transactions occur, at which time such realized gains and losses are recognized in earnings. These hedges attempt to reduce, but do not always entirely eliminate, the impact of currency exchange movements. Factors that could have an impact on the effectiveness of our hedging program include the

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accuracy of forecasts and the volatility of foreign currency markets as well as widening interest rate differentials and the volatility of the foreign exchange market. There can be no assurance that such hedging strategies will be successful and that currency exchange rate fluctuations will not have a material adverse effect on our operating results.

Additional risks inherent in our international business activities generally include, among others, longer accounts receivable payment cycles and difficulties in managing international operations. Such factors could materially and adversely affect our future international sales and consequently our operating results. Our international operations are subject to other risks, including general import/export restrictions and the potential loss of proprietary information due to piracy, misappropriation or laws that may be less protective of our intellectual property rights than U.S. law.

Moreover, in many foreign countries, particularly in those with developing economies, it is common to engage in business practices that are prohibited by regulations applicable to us, such as the Foreign Corrupt Practices Act. Although we implement policies and procedures designed to ensure compliance with these laws, our employees, contractors and agents, as well as those companies to which we outsource certain of our business operations, may take actions in violation of our policies. Any such violation, even if prohibited by our policies, could subject us to fines and other penalties, which could have a material adverse effect on our business, financial condition or results of operations.

***We have credit exposure to our hedging counterparties.***

In order to minimize volatility in earnings associated with fluctuations in the value of foreign currency relative to the U.S. Dollar, we utilize forward and option contracts to hedge our exposure to foreign currencies. As a result of entering into these hedging contracts with major financial institutions, we may be subject to counterparty nonperformance risk. Should there be a counterparty default, we could be exposed to the net losses on the original hedge contracts or be unable to recover anticipated net gains from the transactions.

***A significant portion of our cash and cash equivalents balances is held overseas. If we are not able to generate sufficient cash domestically in order to fund our U.S. operations and strategic opportunities and service our debt, we may incur a significant tax liability in order to repatriate the overseas cash balances, or we may need to raise additional capital in the future.***

A portion of our earnings which is generated from our international operations is held and invested by certain of our foreign subsidiaries. These amounts are not freely available for dividend repatriation to the United States without triggering significant adverse tax consequences, which could adversely affect our financial results. As a result, unless the cash generated by our domestic operations is sufficient to fund our domestic operations, our broader corporate initiatives such as stock repurchases, acquisitions, and other strategic opportunities, and to service our outstanding indebtedness, we may need to raise additional funds through public or private debt or equity financings, or we may need to obtain new credit facilities to the extent we choose not to repatriate our overseas cash. Such additional financing may not be available on terms favorable to us, or at all, and any new equity financings or offerings would dilute our current stockholders' ownership. Furthermore, lenders, particularly in light of the current challenges in the credit markets, may not agree to extend us new, additional or continuing credit. If adequate funds are not available, or are not available on acceptable terms, we may be forced to repatriate our foreign cash and incur a significant tax expense or we may not be able to take advantage of strategic opportunities, develop new products, respond to competitive pressures or repay our outstanding indebtedness. In any such case, our business, operating results or financial condition could be materially adversely affected.

***Changes in our effective tax rate or adverse outcomes resulting from examination of our income tax returns could adversely affect our results.***

Our effective tax rate could be adversely affected by several factors, many of which are outside of our control, including:

Earnings being lower than anticipated in countries where we are taxed at lower rates as compared to the U.S. statutory tax rate;

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Material differences between forecasted and actual tax rates as a result of a shift in the mix of pretax profits and losses by tax jurisdiction, our ability to use tax credits, or effective tax rates by tax jurisdiction that differ from our estimates;

Changing tax laws or related interpretations, accounting standards, regulations, and interpretations in multiple tax jurisdictions in which we operate, as well as the requirements of certain tax rulings;

An increase in expenses not deductible for tax purposes, including certain stock-based compensation expense, write-offs of acquired in-process research and development, and impairment of goodwill;

The tax effects of purchase accounting for acquisitions and restructuring charges that may cause fluctuations between reporting periods;

Changes related to our ability to ultimately realize future benefits attributed to our deferred tax assets, including those related to other-than-temporary impairments;

Tax assessments resulting from income tax audits or any related tax interest or penalties could significantly affect our income tax expense for the period in which the settlements take place; and

A change in our decision to indefinitely reinvest foreign earnings.

We receive significant tax benefits from sales to our non-U.S. customers. These benefits are contingent upon existing tax regulations in the United States and in the countries in which our international operations are located. Future changes in domestic or international tax regulations could adversely affect our ability to continue to realize these tax benefits. We have not provided for United States federal and state income taxes or foreign withholding taxes that may result on future remittances of undistributed earnings of foreign subsidiaries. The Obama administration recently announced several proposals to reform United States tax rules, including proposals that may result in a reduction or elimination of the deferral of United States income tax on our future unrepatriated earnings. Absent a restructuring of some legal entities and their functionality, some of the future unrepatriated earnings would be taxed at the United States federal income tax rate.

We are currently undergoing federal income tax audits in the United States and several foreign tax jurisdictions. The rights to some of our intellectual property ( IP ) are owned by certain of our foreign subsidiaries, and payments are made between U.S. and foreign tax jurisdictions relating to the use of this IP in a qualified cost sharing arrangement. In recent years, several other U.S. companies have had their foreign IP arrangements challenged as part of IRS examinations, which has resulted in material proposed assessments and/or litigation with respect to those companies.

During fiscal year 2009, we received Notices of Proposed Adjustments from the IRS in connection with a federal income tax audit of our fiscal 2003 and 2004 tax returns. We filed a protest with the IRS in response to the Notices of Proposed Adjustments and subsequently received a rebuttal from the IRS examination team in response to our protest. We recently were informed by the IRS that this audit will proceed to the IRS Appeals level for further administrative review. The Notices of Proposed Adjustments in this audit focus primarily on issues of the timing and the amount of income recognized and deductions taken during the audit years and on the level of cost allocations made to foreign operations during the audit years.

The IRS recently commenced the examination of our fiscal 2005 through 2007 federal income tax returns. The scope of the IRS audit is unclear at this time.

If the ultimate determination of income taxes assessed under the current IRS audits or under audits being conducted in any of the other tax jurisdictions in which we operate results in an amount in excess of the tax provision we have recorded or reserved for, our operating results, cash flows and financial condition could be adversely affected.

Our international operations currently benefit from a tax ruling concluded in the Netherlands, which expires in 2010. If we are unable to negotiate a similar tax ruling upon expiration of the current ruling, our effective tax rate could increase and our operating results could be adversely affected. Our effective tax rate could also be adversely affected by different and evolving interpretations of existing law or regulations, which in turn would negatively impact our operating and financial results as a whole. Our effective tax rate could also be adversely affected if there

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is a change in international operations and how the operations are managed and structured. The price of our common stock could decline to the extent that our financial results are materially affected by an adverse change in our effective tax rate.

***Our acquisitions may not provide the anticipated benefits and may disrupt our existing business.***

As part of our strategy, we are continuously evaluating opportunities to buy other businesses or technologies that would complement our current products, expand the breadth of our markets, or enhance our technical capabilities. The success of our acquisitions is impacted by a number of factors, and may be subject to the following risks:

The inability to successfully integrate the operations, technologies, products and personnel of the acquired companies;

The diversion of management's attention from normal daily operations of the business;

The loss of key employees;

Substantial transaction costs and accounting charges; and

Exposure to litigation related to acquisitions.

Any future acquisitions may also result in risks to our existing business, including:

Dilution of our current stockholders' percentage ownership to the extent we issue new equity;

Assumption of additional liabilities;

Incurrence of additional debt or a decline in available cash;

Adverse effects to our financial statements, such as the need to make large and immediate write-offs or the incurrence of restructuring and other related expenses;

Liability for intellectual property infringement and other litigation claims, which we may or may not be aware of at the time of acquisition; and

Creation of goodwill or other intangible assets that could result in significant future amortization expense or impairment charges.

The failure to achieve the anticipated benefits of an acquisition may also result in impairment charges for goodwill or acquired intangibles. For example, in fiscal 2009 we announced our decision to cease the development and availability of our SMOS product, which was originally acquired through our acquisition of Topio, Inc. in fiscal 2007, resulting in the impairment of acquired intangibles related to such acquisition. Additional or realized risks of this nature could have a material adverse effect on our business, financial condition and results of operations.

The occurrence of any of the above risks could seriously harm our business.

***If we are unable to establish fair value for any undelivered element of a sales arrangement, all or a portion of the revenues relating to the arrangement could be deferred to future periods.***

In the course of our sales efforts, we often enter into multiple element arrangements that include our systems and one or more of the following undelivered software-related elements: software entitlements and maintenance, premium hardware maintenance, and storage review services. If we are required to change the pricing of our software related elements through discounting, or otherwise introduce variability in the pricing of such elements, we may be unable to maintain Vendor Specific Objective Evidence of fair value of the undelivered elements of the arrangement, and would therefore be required to delay the recognition of all or a portion of the related arrangement. A delay in the recognition of revenues may cause fluctuations in our financial results and may adversely affect our operating margins.



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***We are continually seeking ways to make our cost structure and business process more efficient, including moving activities from higher- to lower-cost owned locations, as well as outsourcing certain business process functions. Problems with the execution of these changes could have an adverse effect on our business or results of operations.***

We continuously seek to make our cost structure and business processes more efficient. We are focused on increasing workforce flexibility and scalability, and improving overall competitiveness by leveraging our global capabilities, as well as external talent and skills worldwide. For example, certain engineering activities and projects that were formerly performed in the U.S. have been moved to lower cost international locations. The challenges involved with these initiatives include executing business functions in accordance with local laws and other obligations while maintaining adequate standards, controls and procedures.

We will rely on partners or third party service providers for the provision of certain business process functions and activities in IT, human resources and accounting, and as a result, we may incur increased business continuity risks as we increase our reliance on such parties. For example, we may no longer be able to exercise control over some aspects of the future development, support or maintenance of outsourced operations and processes, including the management and internal controls associated with those outsourced business operations and processes, which could adversely affect our business. If we are unable to effectively utilize or integrate and interoperate with external resources or if our partners or third party service providers experience business difficulties or are unable to provide business services as anticipated, we may need to seek alternative service providers or resume providing these business processes internally, which could be costly and time consuming and have a material adverse effect on our operating results. In addition, we may not achieve the expected benefits of our business process improvement initiatives.

***Our business could be materially and adversely affected as a result of a natural disaster, terrorist acts or other catastrophic events.***

We depend on the ability of our personnel, raw materials, equipment and products to move reasonably unimpeded around the world. Any political, military, terrorism, global trade, world health or other issue that hinders this movement or restricts the import or export of materials could lead to significant business disruptions. Furthermore, any strike, economic failure or other material disruption caused by fire, floods, hurricanes, power loss, power shortages, telecommunications failures, break-ins and similar events could also adversely affect our ability to conduct business. If such disruptions result in cancellations of customer orders or contribute to a general decrease in economic activity or corporate spending on information technology, or directly impact our marketing, manufacturing, financial and logistics functions, our results of operations and financial condition could be materially adversely affected. In addition, our headquarters are located in Northern California, an area susceptible to earthquakes. If any significant disaster were to occur, our ability to operate our business could be impaired.

***We depend on attracting and retaining qualified technical and sales personnel. If we are unable to attract and retain such personnel, our operating results could be materially and adversely impacted.***

Our continued success depends, in part, on our ability to identify, attract, motivate and retain qualified technical and sales personnel. Because our future success is dependent on our ability to continue to enhance and introduce new products, we are particularly dependent on our ability to identify, attract, motivate and retain qualified engineers with the requisite education, background and industry experience. Competition for qualified engineers, particularly in Silicon Valley, can be intense. The loss of the services of a significant number of our engineers or salespeople could be disruptive to our development efforts or business relationships and could materially and adversely affect our operating results.

***Undetected software errors, hardware errors, or failures found in new products may result in loss of or delay in market acceptance of our products, which could increase our costs and reduce our revenues. Product quality***

*problems could lead to reduced revenues, gross margins and operating results.*

Our products may contain undetected software errors, hardware errors or failures when first introduced or as new versions are released. Despite testing by us and by current and potential customers, errors may not be found in

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new products until after commencement of commercial shipments, resulting in loss of or delay in market acceptance, which could materially and adversely affect our operating results.

If we fail to remedy a product defect, we may experience a failure of a product line, temporary or permanent withdrawal from a product or market, damage to our reputation, inventory costs or product reengineering expenses, any of which could have a material impact on our revenues, gross margins and operating results.

In addition, we may be subject to losses that may result from or are alleged to result from defects in our products, which could subject us to claims for damages, including consequential damages. Based on our historical experience, we believe that the risk of exposure to product liability claims is low. However, should we experience increased exposure to product liability claims, our business could be adversely impacted.

***We are exposed to various risks related to legal proceedings or claims and protection of intellectual property rights, which could adversely affect our operating results.***

We are a party to lawsuits in the normal course of our business, including our ongoing litigation with Sun Microsystems which was recently acquired by Oracle Corporation. Litigation can be expensive, lengthy and disruptive to normal business operations. Moreover, the results of complex legal proceedings are difficult to predict. An unfavorable resolution of a particular lawsuit could have a material adverse effect on our business, operating results, or financial condition.

If we are unable to protect our intellectual property, we may be subject to increased competition that could materially and adversely affect our operating results. Our success depends significantly upon our proprietary technology. We rely on a combination of copyright and trademark laws, trade secrets, confidentiality procedures, contractual provisions, and patents to protect our proprietary rights. We seek to protect our software, documentation and other written materials under trade secret, copyright and patent laws, which afford only limited protection. Some of our U.S. trademarks are registered internationally as well. We will continue to evaluate the registration of additional trademarks as appropriate. We generally enter into confidentiality agreements with our employees and with our resellers, strategic partners and customers. We currently have multiple U.S. and international patent applications pending and multiple U.S. patents issued. The pending applications may not be approved, and our existing and future patents may be challenged. If such challenges are brought, the patents may be invalidated. We may not be able to develop proprietary products or technologies that are patentable, or where any issued patent will provide us with any competitive advantages or will not be challenged by third parties. Further, the patents of others may materially and adversely affect our ability to do business. In addition, a failure to obtain and defend our trademark registrations may impede our marketing and branding efforts and competitive position.

Litigation may be necessary to protect our proprietary technology. Any such litigation may be time consuming and costly. Despite our efforts to protect our proprietary rights, unauthorized parties may attempt to copy aspects of our products or obtain and use information that we regard as proprietary. In addition, the laws of some foreign countries do not protect proprietary rights to as great an extent as do the laws of the United States. Our means of protecting our proprietary rights may not be adequate or our competitors may independently develop similar technology, duplicate our products, or design around patents issued to us or other intellectual property rights of ours.

We are subject to intellectual property infringement claims. We may, from time to time, receive claims that we are infringing third parties' intellectual property rights. Third parties may in the future claim infringement by us with respect to current or future products, patents, trademarks or other proprietary rights. We expect that companies in the network storage market will increasingly be subject to infringement claims as the number of products and competitors in our industry segment grows and the functionality of products in different industry segments overlaps. Any such claims could be time consuming, result in costly litigation, cause product shipment delays, require us to redesign our

products or enter into royalty or licensing agreements, any of which could materially and adversely affect our operating results. Such royalty or licensing agreements, if required, may not be available on terms acceptable to us or at all.

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***Our business could be materially adversely affected by changes in regulations or standards regarding energy efficiency of our products and climate change issues.***

We continually seek ways to increase the energy efficiency of our products. Recent analyses have estimated the amount of global carbon emissions that are due to information technology products. As a result, governmental and non-governmental organizations have turned their attention to development of regulations and standards to drive technological improvements and reduce such amount of carbon emissions. There is a risk that the development of these standards will not fully address the complexity of the technology developed by the IT industry or will favor certain technological approaches. Depending on the regulations or standards that are ultimately adopted, compliance could adversely affect our business, financial condition or operating results.

In addition, climate change issues may result in new environmental regulations that may unfavorably impact us, our suppliers, and our customers in how we conduct our business including the design, development, and manufacturing of our products. This could cause us to incur additional direct costs in complying with any new environmental regulations, as well as increased indirect costs resulting from our customers, suppliers or both incurring additional compliance costs that get passed on to us. These costs may adversely impact our operations and financial condition.

***Our business is subject to increasingly complex corporate governance, public disclosure, accounting and tax requirements that have increased both our costs and the risk of noncompliance.***

Because our common stock is publicly traded, we are subject to certain rules and regulations of federal, state and financial market exchange entities charged with the protection of investors and the oversight of companies whose securities are publicly traded. These entities, including the Public Company Accounting Oversight Board, the SEC, and NASDAQ, have implemented requirements and regulations and continue developing additional regulations and requirements in response to corporate scandals and laws enacted by Congress, most notably the Sarbanes-Oxley Act of 2002. Our efforts to comply with these regulations have resulted in, and are likely to continue resulting in, increased general and administrative expenses and diversion of management time and attention from revenue-generating activities to compliance activities.

We completed our evaluation of our internal controls over financial reporting for the fiscal year ended April 24, 2009 as required by Section 404 of the Sarbanes-Oxley Act of 2002. Although our assessment, testing and evaluation resulted in our conclusion that as of April 24, 2009, our internal controls over financial reporting were effective, we cannot predict the outcome of our testing in future periods. If our internal controls are ineffective in future periods, our business and reputation could be harmed. We may incur additional expenses and commitment of management's time in connection with further evaluations, either of which could materially increase our operating expenses and accordingly reduce our operating results.

Because new and modified laws, regulations, and standards are subject to varying interpretations in many cases due to their lack of specificity, their application in practice may evolve over time as new guidance is provided by regulatory and governing bodies. This evolution may result in continuing uncertainty regarding compliance matters and additional costs necessitated by ongoing revisions to our disclosure and governance practices.

***Changes in financial accounting standards may cause adverse unexpected fluctuations and affect our reported results of operations.***

A change in accounting standards or practices and varying interpretations of existing accounting pronouncements, such as changes to standards related to revenue recognition standards recently adopted by the FASB, the increased use of fair value measures, and the potential requirement that U.S. registrants prepare financial statements in accordance with International Financial Reporting Standards (IFRS), could have a significant effect on our reported financial

results or the way we conduct our business.

**Table of Contents****Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds***

The following table provides information as of January 29, 2010 with respect to the shares of common stock repurchased by NetApp during the three month period ended January 29, 2010:

| <b>Period</b>                         | <b>Total<br/>Number<br/>of Shares<br/>Purchased<br/><br/>(Shares in<br/>thousands)</b> | <b>Average<br/>Price<br/>Paid<br/>per<br/>Share</b> | <b>Total Number of<br/>Shares<br/>Purchased as Part<br/>of<br/>Publicly<br/>Announced<br/>Program(1)<br/>(Shares in<br/>thousands)</b> | <b>Approximate Dollar<br/>Value of<br/>Shares that may yet be<br/>Purchased Under The<br/>Repurchase<br/>Program(1)<br/><br/>(Dollars in millions)</b> |
|---------------------------------------|--|---|--|--|
| October 31, 2009 – November 27, 2009  |  | \$  |  | \$ 1,096   |
| November 28, 2009 – December 25, 2009 |  | \$  |  | \$ 1,096   |
| December 26, 2009 – January 29, 2010  |  | \$  |  | \$ 1,096   |
| <b>Total</b>                          |  | \$  |  | \$ 1,096   |

(1) On May 13, 2003, we announced that our Board of Directors had authorized a stock repurchase program. As of January 29, 2010, our Board of Directors had authorized the repurchase of up to \$4,023,638,730 of common stock under this program. We did not repurchase any common stock during the three month period ended January 29, 2010. As of January 29, 2010, we had repurchased 104,325,286 shares of our common stock at a weighted-average price of \$28.06 per share for an aggregate purchase price of \$2,927,376,373 since inception of the stock repurchase program, and the remaining authorized amount for stock repurchases under this program was \$1,096,262,357 with no termination date.

**Item 3. *Defaults upon Senior Securities***

None

**Item 4. *Reserved***

None

**Item 5. *Other Information***

The Company filed a Current Report on 8-K on November 25, 2009 related to an agreement to purchase land in Bangalore, India, which is hereby incorporated by reference into this Item 5.

The 2010 Annual Meeting of Stockholders will be held on September 2, 2010, which is more than 30 days before the anniversary of the 2009 Annual Meeting of Stockholders. Stockholder proposals under Rule 14a-8 must be submitted no later than April 28, 2010, which is the same date previously reported in our proxy statement for the 2009 Annual Meeting and which the Company has determined is a reasonable time before the printing and mailing of the proxy materials for the 2010 Annual Meeting. A proposal that a stockholder intends to present for consideration at the 2010 Annual Meeting but does not seek to include in the Company's proxy materials for the 2010 Annual Meeting must be received not less than 120 calendar days prior to the date of the 2010 Annual Meeting, which is May 5, 2010. All stockholder proposals must be submitted in writing to the attention of the Corporate Secretary, NetApp, Inc., 495 East Java Drive, Sunnyvale, California, 94089, and must be in compliance with applicable laws and regulations and our bylaws in order to be considered for inclusion in the proxy statement for the 2010 Annual Meeting.

**Item 6. *Exhibits***

See the Exhibit Index immediately following the signature page of this Quarterly Report on Form 10-Q.



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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NETAPP, INC.  
(Registrant)

/s/ STEVEN J. GOMO  
Steven J. Gomo  
*Executive Vice President of Finance and  
Chief Financial Officer*

Date: March 1, 2010

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**EXHIBIT INDEX**

| <b>Exhibit No</b> | <b>Description</b>   |
|-------------------|--|
| 3.1(1)            | Certificate of Incorporation of the Company, as amended.   |
| 3.2               | Bylaws of the Company.   |
| 10.1(2)           | Agreement to Sell, dated as of November 18, 2009, by and between Bhoruka Financial Services Limited, as Seller, and NetApp India Private Limited, as Buyer |
| 10.2              | Revised Form of Indemnification Agreement, dated December 17, 2009, by and between the Company and its current and future directors, all of its officers.  |
| 10.3              | Notice of Termination to the Credit Agreement, dated December 17, 2009, by and between J.P. Morgan Chase Bank, as Administrative Agent and the Company.    |
| 31.1              | Certification of the Chief Executive Officer pursuant to Section 302(a) of the Sarbanes-Oxley Act of 2002.   |
| 31.2              | Certification of the Chief Financial Officer pursuant to Section 302(a) of the Sarbanes-Oxley Act of 2002.   |
| 32.1              | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002.         |
| 32.2              | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002.         |

(1) Previously filed as an exhibit to the Company's Annual Report on Form 10-K dated June 24, 2008.

(2) Previously filed as an exhibit to the Company's Current Report on Form 8-K dated November 25, 2009.