VALOR COMMUNICATIONS GROUP INC Form S-1/A

June 14, 2004

As filed with the Securities and Exchange Commission on May 28, 2004

Registration No. 333-114298

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Amendment No. 1

to

## Form S-1

#### REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

# Valor Communications Group, Inc.

(Exact Name of Registrant as Specified in its Charter)

Delaware

(State or other jurisdiction of incorporation or organization)

4813

(Primary Standard Industrial Classification Code Number)

20-0792300

(I.R.S. Employer Identification Number)

201 E. John Carpenter Freeway, Suite 200

Irving, Texas 75062 (972) 373-1000

(Address, including zip code, and telephone number, including area code, of Registrant s principal executive offices)

WILLIAM M. OJILE, JR., ESQ.

Senior Vice President, Chief Legal Officer & Secretary Valor Communications Group, Inc. 201 E. John Carpenter Freeway, Suite 200 Irving, Texas 75062 (972) 373-1000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

Copies to:

Joshua N. Korff, Esq. Kirkland & Ellis LLP Citigroup Center 153 East 53rd Street New York, New York 10022 (212) 446-4800 David J. Goldschmidt, Esq. Richard L. Muglia, Esq. Skadden, Arps, Slate, Meagher & Flom LLP Four Times Square New York, New York 10036 (212) 735-3000

**Approximate date of commencement of proposed sale to the public:** As soon as practicable after the effective date of this Registration Statement.

(continued on next page)

#### CALCULATION OF REGISTRATION FEE

Title of Each Class of Securities to be Registered	Proposed Maximum Aggregate Offering Price(1)	Amount of Registration Fee(1)
ncome Deposit Securities (IDSs)(2)		
Class A Common Stock, par value \$0.01 per share(3)		
% Senior Subordinated Notes due 2019(4)		
Subsidiary Guarantees of % Senior Subordinated Notes due 2019(5)		
Total	\$875,000,000	\$110,863(6)

- (1) Estimated solely for the purpose of computing the amount of the registration fee pursuant to Rule 457(o) promulgated under the Securities Act of 1933, as amended.
- (2) The IDSs represent underlying shares of the Class A common stock and \$ aggregate principal amount of underlying % senior subordinated notes of Valor Communications Group, Inc. (Valor). Includes IDSs subject to the underwriters over-allotment option and an indeterminate number of IDSs of the same series which may be received by holders of IDSs in the future on one or more occasions in replacement of the IDSs being offered hereby in the event of a subsequent issuance of IDSs, upon an automatic exchange of portions of the senior subordinated notes for identical portions of such additional notes as discussed in note (4) below.
- (3) Represents shares of Valor s Class A common stock included in the IDSs described above.
- (4) Includes \$\\$\text{million}\ aggregate principal amount of Valor s \$\%\\$\ senior subordinated notes included in the IDSs described above and \$\\$\text{million}\ principal amount of senior subordinated notes of the same series that will be issued separately (not in the form of IDSs). Also includes an indeterminate principal amount of notes of the same series as the senior subordinated notes, which will be received by holders of senior subordinated notes in the future on one or more occasions in the event of a subsequent issuance of IDSs, upon an automatic exchange of portions of the senior subordinated notes for identical portions of such additional notes.
- (5) Each of the subsidiary guarantors listed in the Table of Additional Registrants on the next page will guarantee the senior subordinated notes represented by the IDSs and the senior subordinated notes of the same series that will be issued separately from the IDSs. Pursuant to Rule 457(n) under the Securities Act of 1933, no separate fee for the guarantees is payable.
- (6) Previously paid.

The Registrant hereby amends this registration statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this registration statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the registration statement shall become effective on such date as the Commission, acting pursuant to such Section 8(a), may determine.

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(continued from previous page)

If any of the securities being registered on this form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box. o

If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act of 1933, please check the following box and list the Securities Act of 1933 registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act of 1933, check the following box and list the Securities Act of 1933 registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act of 1933, check the following box and list the Securities Act of 1933 registration statement number of the earlier effective registration statement for the same offering.

If delivery of the prospectus is expected to be made pursuant to Rule 434, please check the following box. o

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## **Table of Additional Registrant Guarantors**

Exact Name of Registrant Guarantor as Specified in its Charter	State or Other Jurisdiction of Incorporation or Organization	I.R.S. Employer Identification Number	Address Including Zip Code, Telephone Number Including Area Code of Registrant Guarantor s Principal Executive Offices
Valor Telecommunications, LLC			201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
	Delaware	52-2171586	(972) 373-1000
Valor Telecommunications of Texas, LP			201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
	Texas	52-2194219	(972) 373-1000
Valor Telecommunications Equipment, LP	Texas	75-2884400	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Valor Telecommunications Services, LP	Texas	75-2884846	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Valor Telecommunications Investments, LLC	Delaware	47-0902124	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Valor Telecommunications Enterprises, LLC			201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Valor Telecommunications LD, LP	Delaware	75-2884398	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
	Delaware	75-2884847	(972) 373-1000
Southwest Enhanced Network Services, LP			201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Western Access Services, LLC	Delaware	75-2885419	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
	Delaware	20-0081823	(972) 373-1000
Western Access Services of Arizona, LLC	Dalawara	20 0081862	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Western Access Services of Arkansas, LLC	Delaware	20-0081863	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
	Delaware	20-0081902	(972) 373-1000

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Exact Name of Registrant Guarantor as Specified in its Charter	State or Other Jurisdiction of Incorporation or Organization	I.R.S. Employer Identification Number	Address Including Zip Code, Telephone Number Including Area Code of Registrant Guarantor s Principal Executive Offices
Western Access Services of Colorado, LLC		20.0001024	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Western Access Services of Oklahoma, LLC	Delaware	20-0081934	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Western Access Services of New Mexico, LLC	Delaware	20-0081944	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Western Access Services of Texas, LP	Delaware	20-0081922	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Valor Telecommunications Corporate Group, LP	Delaware	20-0081952	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Valor Telecommunications Southwest, LLC	Texas	75-2895493	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Valor Telecommunications Southwest II, LLC	Delaware	52-2194218	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Valor Telecommunications Enterprises II, LLC	Delaware	75-2950066	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Kerrville Communications Corporation	Delaware	75-2950064	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Kerrville Communications Management, LLC	Texas	74-2197091	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Kerrville Communications Enterprises, LLC	Delaware	30-0135974	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062
Advanced Tel-Com Systems, LP	Delaware Texas	32-0047694 74-2228603	(972) 373-1000 201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000

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Exact Name of Registrant Guarantor as Specified in its Charter	State or Other Jurisdiction of Incorporation or Organization	I.R.S. Employer Identification Number	Address Including Zip Code, Telephone Number Including Area Code of Registrant Guarantor s Principal Executive Offices
Kerrville Telephone, LP	Texas	74-0724580	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Kerrville Cellular, LP	Texas	74-2513782	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
KCC TelCom, LP	Texas	74-2955898	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Kerrville Cellular Management, LLC	Delaware	51-0411886	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Kerrville Cellular Holdings, LLC	Delaware	51-0411889	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Kerrville Mobile Holdings, Inc.	Texas	74-3008924	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000
Kerrville Wireless Holdings, LP	Texas	74-3012850	201 E. John Carpenter Freeway, Suite 200 Irving, TX 75062 (972) 373-1000

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The information in this prospectus is not complete and may be changed without notice. We may not sell these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell these securities and we are not soliciting offers to buy these securities in any jurisdiction where the offer or sale is not permitted.

Subject to Completion, Dated May 28, 2004

## **Income Deposit Securities (IDSs)**

representing
Shares of Class A Common Stock and
\$ million % Senior Subordinated Notes due 2019 and
million % Senior Subordinated Notes due 2019

We are selling IDSs in the United States and Canada representing shares of our Class A common stock and million aggregate principal amount of our % senior subordinated notes due 2019. Each IDS initially represents:

one share of our Class A common stock; and a % senior subordinated note with a \$ million principal amount.

We are also selling \$\\$\text{million} aggregate principal amount of our \$\%\\$\\$\\$\\$\\$\senior \text{subordinated notes separately} (not in the form of IDSs). The completion of the offering of separate senior subordinated notes is a condition to our sale of IDSs. In addition, as part of our reorganization described elsewhere in this prospectus, we are issuing IDSs representing shares of our Class A common stock and \$\\$\text{million} \text{aggregate principal amount of our \$\%\\$\text{senior subordinated notes to our existing equity holders,} including management, in exchange for the interests they hold in our subsidiaries, see \text{Detailed Transaction Steps} \text{ on page 94.}

This is the initial public offering of our IDSs and senior subordinated notes. We anticipate that the public offering price of the IDSs will be between \$ and \$ per IDS and the public offering price of the senior subordinated notes will be % of their stated principal amount.

Holders of IDSs may separate the IDSs into the shares of our Class A common stock and senior subordinated notes represented thereby at any time after the earlier of 45 days from the closing of this offering or the occurrence of a change of control. Similarly, any holder of shares of our Class A common stock and senior subordinated notes may, at any time, unless the IDSs have automatically separated, combine the applicable number of shares of Class A common stock and principal amount of senior subordinated notes to form IDSs.

Upon a subsequent issuance by us of IDSs or senior subordinated notes of the same series (not in the form of IDSs), a portion of your senior subordinated notes may be automatically exchanged for an identical principal amount of the senior subordinated notes issued in such subsequent issuance, and in that event your IDSs will be replaced with new IDSs. For more information regarding these automatic exchanges and the effect they may have on your investment, see Description of IDSs Procedures Relating to Subsequent Issuance on page 99 and Material United States Federal Income Tax Consequences United States Holders Senior Subordinated Notes Additional Issuances on page 150.

We have applied to list the IDSs on the New York Stock Exchange under the trading symbol VCG. In addition, we intend to list the IDSs on the Toronto Stock Exchange under the trading symbol VLR.un and our shares of Class A common stock under the symbol VLR.

Investing in our IDSs and our senior subordinated notes involves risks. See Risk Factors beginning on page 20.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

	IDS	Total	Per Note	Total	
Public offering price(1)	\$	\$	%	\$	
Underwriting discount	\$	\$	%	\$	
Proceeds to Valor Communications Group, Inc. (before expenses)(2)	\$	\$	%	\$	

- (1) The offering price in Canada is payable in Canadian dollars and is the approximate equivalent of the U.S. dollar offering price based on the noon buying rate on the date of this prospectus as quoted by the Federal Reserve Bank of New York.
- million of these proceeds will be paid to our existing equity holders. The table above does not reflect **IDSs** being issued to our existing equity holders in exchange for their interests in our subsidiaries.

Certain holders of IDSs have granted the underwriters an option to purchase up to

additional IDSs to cover over-allotments.

The underwriters expect to deliver the IDSs and the senior subordinated notes on or about

, 2004.

Joint Book-Running Lead Managers

## **CIBC World Markets**

## Merrill Lynch & Co. **Banc of America JPMorgan Securities LLC**

**Lehman Brothers** 

, 2004

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CERTIFICATE OF FORMATION

SECOND AMENDED & RESTATED LIMITED LIABILITY

LIMITED PARTNERSHIP OPERATING AGREEMENT

LIMITED PARTNERSHIP OPERATING AGREEMENT

LIMITED PARTNERSHIP OPERATING AGREEMENT

LIMITED LIABILITY COMPANY OPERATING AGREEMENT

LIMITED PARTNERSHIP AGREEMENT

LIMITED PARTNERSHIP AGREEMENT

LIMITED LIABILITY COMPANY OPERATING AGREEMENT

LIMITED PARTNERSHIP OPERATING AGREEMENT

**INCENTIVE COMPENSATION PLAN** 

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PENSION PLAN

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AMENDMENT ONE TO EMPLOYMENT AGREEMENT

**RATIO OF EARNINGS TO FIXED CHARGES** 

PRO FORMA RATIO OF EARNINGS TO FIXED CHARGES

CONSENT/REPORT ON SCHEDULE OF DELOITTE & TOUCHE

CONSENT OF HOULIHAN LOKEY HOWARD & ZULCIN

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#### **Summary**

The following is a summary of the principal features of this offering of IDSs and senior subordinated notes and should be read together with the more detailed information and financial data and statements contained elsewhere in this prospectus.

#### **Our Company**

#### Overview

We are one of the largest providers of telecommunications services in rural communities in the southwestern United States and, based on the number of telephone lines we have in service, the seventh largest independent local telephone company in the country. We operate approximately 550,000 telephone access lines in primarily rural areas of Texas, Oklahoma, New Mexico and Arkansas. We believe that in many of our markets we are the only service provider that offers customers an integrated package of local and long distance voice, high-speed data and Internet access, and enhanced services such as voicemail and caller identification. For the year ended December 31, 2003, we generated revenues of \$497.3 million.

We formed our company in 2000 in connection with the acquisition of select telephone assets from GTE Southwest Corporation, which is now part of Verizon, and have since acquired the local telephone company serving Kerrville, Texas. The rural telephone businesses that we own have been operating in the markets we serve for over 75 years. Since our inception, we have invested substantial resources to improve and expand our network infrastructure to provide high quality telecommunications services and superior customer care. This capital investment, in combination with a focused selling effort, has contributed to an increase in our revenue of \$72.4 million, or 17.0%, from 2001 to 2003. We believe that we are well positioned for future revenue and cash flow growth through both expanded service offerings and acquisitions.

We operate our business through telephone company subsidiaries that qualify as rural local exchange carriers under the Telecommunications Act of 1996. Like many rural telephone companies, our business is characterized by stable operating results, revenue and cash flow and a relatively favorable regulatory environment, which includes support payments from the state and federal Universal Service Fund. In 2003, 24.1% of our revenues were attributable to such support payments. We have historically experienced less competition than regional Bell operating companies because of the low customer density and high residential component of our customer base. Since our customer base is located in areas that are generally less densely populated than areas served by other rural telephone companies, we believe that we are more insulated from competitive pressures than many other local telecommunications providers.

#### **Our Strengths**

Ability to Generate Consistent Cash Flows. We have increased our operating cash flow in each year since our inception by growing revenues, reducing expenses and optimizing our capital expenditures. In addition, a steady demand for telecommunications services and public policies that support universal, affordable local telephone service have generally enabled rural telephone companies to attain predictable and stable cash flow from operations.

Leading Market Position. We maintain our position as the leading provider of telecommunications in the markets we serve by providing reliable customer service, offering a full range of voice and data services and maintaining a strong local presence in the communities we serve. In addition, we generally face less competition than other industry participants because competitive entry into our markets is less attractive due to the low population density and primarily residential customer base.

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Scalable, State-of-the-Art Network Infrastructure. Our investment of more than \$300 million since our inception in 2000 to improve and expand our network infrastructure has enabled us to provide additional services to our customers, improve the overall quality of our network and position our company for future cash flow growth.

Wide Array of Integrated Services. We believe that we are the only telecommunications service provider in many of the markets we serve that can provide an integrated package of local, long distance, high-speed data and Internet access as well as a variety of enhanced services such as voicemail and caller identification.

Experienced and Proven Management Team. Our highly experienced senior management team has an average of over 20 years of experience in the local telecommunications industry, including managing the expansion of public telecommunications companies through both internal growth and integration of acquisitions.

#### **Business Strategy**

Increase Penetration of Higher Margin Services. We intend to capitalize on our ability to cross-sell higher margin enhanced voice and data services as a bundled package which we believe represents a significant opportunity for us to continue to increase our revenue per customer.

*Provide Superior Service and Customer Care.* We seek to build long-term customer relationships by providing personalized customer care through three call centers, while also automating many of our customer service functions to enable our customers to interact with our company 24 hours a day, 365 days a year.

*Improve Operating Efficiency and Profitability.* We strive for greater efficiencies and improved profit margins by consolidating corporate functions, negotiating favorable terms with our suppliers and contractors and focusing capital expenditures on projects that exceed our internal rate of return thresholds.

*Pursue Selective Strategic Acquisitions.* We believe that there are numerous opportunities to acquire telecommunications assets that are accretive and that we possess the management team, network infrastructure and labor force that can identify, acquire, integrate and successfully support significant growth through acquisitions.

#### **New Credit Facility**

Concurrently with the closing of this offering, we will enter into a \$ million new senior secured credit facility with a syndicate of financial institutions, including Banc of America Securities LLC and CIBC World Markets Corp., as joint lead arrangers and joint book-managers. CIBC is also acting as a joint book-running lead manager of this offering. Throughout this prospectus, we refer to this credit facility as the new credit facility. We expect that the new credit facility will be comprised of a senior secured revolving credit facility in a total principal amount of up to \$ million, which we refer to as the new term loan. We expect that the new revolving credit facility and the new term loan will each have an approximately five-year maturity with no amortization of principal prior to maturity. The senior subordinated notes will rank junior to the new credit facility and will be guaranteed by all of Valor s subsidiaries. The closing of this offering is conditioned upon the closing of the new credit facility. See Description of Certain Indebtedness New Credit Facility. As a result of the borrowings we expect to make initially under the new credit facility and the issuance of senior subordinated notes in this offering, we anticipate that upon the consummation of the offering we will have approximately \$ of total debt outstanding.

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#### **Our Reorganization**

All the equity interests in Valor Telecommunications, LLC, or VTC, Valor Telecommunications Southwest, LLC, or VTS, and Valor Telecommunications Southwest II, LLC, or VTS II, are currently held by affiliates of Welsh, Carson Anderson & Stowe, affiliates of Vestar Capital Partners, and affiliates of Citicorp Venture Capital, to whom we refer to collectively as our equity sponsors, our management and employees, and a group of individuals. We refer to these persons and entities collectively throughout this prospectus as our existing equity holders.

As discussed in Detailed Transactions Steps on page 94 immediately prior to and in connection with this offering we will consummate a reorganization pursuant to which our existing equity holders will contribute all their equity interests in VTC, VTS and VTS II to Valor Communications Group, Inc., or Valor, in exchange for IDSs, shares of Class B common stock and \$ million in cash in the aggregate. Following our reorganization, Valor will exist as a holding company with no direct operations and each of VTC, VTS and VTS II will be either a direct or an indirect wholly-owned subsidiary of Valor. Valor s principal assets are the direct and indirect equity interests of its subsidiaries, all of which will be pledged to the creditors under the new credit facility as described above.

Following our reorganization our management will collectively hold an aggregate of IDSs and will be eligible to receive over time under an incentive compensation plan that shall be designed to align the interests of management with those of the IDS holders. In addition, affiliates of Welsh, Carson, Anderson & Stowe, affiliates of Vestar Capital Partners and affiliates of Citicorp Venture Capital, or CVC, will beneficially own %, % and %, respectively of our common stock. Therefore, Welsh Carson, Vestar and CVC together will be able to exert substantial influence over our company.

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#### **Our Corporate Structure After This Offering**

The following chart reflects our capital structure immediately after the offering:

(1) Certain Valor Operating Entities and Kerville Operating Entities will also be borrowers under our new credit facility. We, Valor Telecommunications, LLC and certain of our operating subsidiaries will guarantee the obligations of these borrowers under the new credit facility.

We incorporated in Delaware in March 2004. Our principal executive offices are located at 201 E. John Carpenter Freeway, Suite 200, Irving, Texas 75062 and our telephone number is (972) 373-1000. Our website address is www.valortelecom.com. Information included or referred to on our website is not a part of this prospectus.

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#### **General Information About This Prospectus**

Throughout this prospectus, unless otherwise noted, we have assumed that our reorganization will be consummated and that the underwriters over-allotment exercise will not be exercised.

Unless the context otherwise requires, references in this prospectus to the offering refer collectively to the offering of:

an aggregate of IDSs to the public;

an aggregate of IDSs to our existing equity holders; and

\$ million aggregate principal amount of our % senior subordinated notes to the public separately (not in the form of IDSs).

Furthermore, unless the context otherwise requires, references in this prospectus to senior subordinated notes refer to both senior subordinated notes underlying IDSs as well as senior subordinated notes issued separately (not in the form of IDSs).

#### **Risk Factors**

You should carefully consider the information under the heading Risk Factors and all other information in this prospectus before investing in the IDSs (including the shares of our Class A common stock and senior subordinated notes represented by the IDSs) or in our senior subordinated notes.

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#### The Offering

#### Summary of the IDSs and the Senior Subordinated Notes

We are offering IDSs at an assumed initial public offering price of \$ per IDS (comprised of \$ allocated to each subordinated note and \$ allocated to each share of Class A common stock), which represents the midpoint of the range set forth on the cover page of this prospectus. We are also offering \$ million aggregate principal amount of our % senior subordinated notes separately (not in the form of IDSs) at an initial public offering price of % of the stated principal amount for each note. As described below, assuming we make our scheduled interest payments and pay dividends in the amount contemplated by our initial dividend policy, holders of IDSs will receive in the aggregate approximately \$ per year in dividends and interest on the Class A common stock and notes represented by each IDS, and holders of our notes will receive \$ per year in interest per note. Dividend payments, however, are not mandatory or guaranteed, and our board of directors may, in its discretion, amend or repeal or deviate from our initial dividend policy or otherwise decide not to declare one or more dividends or to declare dividends in different amounts. In addition, our ability to pay dividends will be restricted if we do not meet certain financial tests as set forth in the new credit facilities and the indenture governing the notes. See Risk Factors We are subject to restrictive debt covenants that impose operating and financial restrictions on our operations and could limit our ability to grow our business. Further, our ability to pay dividends is restricted by Delaware law. See Initial Dividend Policy and Restrictions. Holders of our common stock do not have any legal right to receive or require the payment of dividends.

Our sale of IDSs will be conditioned upon the consummation of our separate offering of senior subordinated notes. In addition, no purchaser, including our existing equity investors, or any affiliate of such purchaser, is entitled to purchase both IDSs and senior subordinated notes in the offering. Furthermore, as part of our reorganization described elsewhere in this prospectus, we are issuing IDSs to our existing equity holders, including management, in exchange for the interests they hold in our subsidiaries, see Detailed Transaction Steps on page 94.

What are IDSs?

IDSs are securities comprised of Class A common stock and senior subordinated notes.

Each IDS initially represents:

one share of our Class A common stock; and

a % senior subordinated note with a \$ principal amount.

The ratio of Class A common stock to principal amount of senior subordinated notes represented by an IDS is subject to change in the event of a stock split, recombination or reclassification of our Class A common stock. For example, if we effect a two-for-one stock split, from and after the effective date of the stock split, each IDS will represent two shares of Class A common stock and the same principal amount of senior subordinated notes as it previously represented. Likewise, if we effect a recombination or reclassification of our Class A common stock, each IDS will thereafter represent the appropriate number of shares of Class A common stock on a recombined or reclassified basis, as applicable, and the same principal amount of senior subordinated notes as it previously represented.

To our knowledge, no statutory, judicial or administrative authority, including the Internal Revenue Service, has directly addressed the tax consequences of the IDS structure or the subsequent issuance of senior subordinated notes.

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What payments can I expect to receive as a holder of IDSs?

Assuming we make our scheduled interest payments on the senior subordinated notes and pay dividends in the amount contemplated by our anticipated dividend policy, you will receive in the aggregate approximately \$ per year in interest on the senior subordinated notes and dividends on the Class A common stock represented by each IDS. We expect to make interest and dividend payments on the fifteenth day of March, June, September and December of each year to holders of record on the fifth day of each such month or the immediately preceding business day.

Subject to certain restrictions, we may choose to defer interest payments on our senior subordinated notes. In addition, our Board of Directors, in its sole discretion, decides whether or not we will pay dividends and determines the amount of any such dividend payment on the shares of our common stock.

You will be entitled to receive quarterly interest payments at an annual rate of % of the aggregate principal amount of senior subordinated notes represented by your IDSs or approximately \$ per IDS per year, subject to our right, if we are not otherwise in default under the indenture, for an aggregate period not to exceed eight quarters prior to 2009, and up to four occasions after , 2009 for a period of up to two quarters per occasion, to defer interest payments on our senior subordinated notes. For a detailed description of these circumstances, see Description of Senior Subordinated Notes Interest Deferral.

You will also receive quarterly dividends on the shares of our Class A common stock represented by your IDSs, if and to the extent dividends are declared by our board of directors and permitted by applicable law and the terms of the new credit facility, the indenture governing our senior subordinated notes and any of our other then outstanding indebtedness. Specifically, the indenture governing our senior subordinated notes restricts our ability to declare and pay dividends on our common stock as described under Dividend Policy. In addition, the new credit facility restricts our ability to declare and pay dividends on our common stock as described under Dividend Policy and Description of Certain Indebtedness New Credit Facility. Upon the closing of this offering, our board of directors is expected to adopt a dividend policy which contemplates that, subject to applicable law and the terms of our then existing indebtedness, annual dividends will be approximately \$ per share of our Class A common stock for the first year following the consummation of this offering. However, our board of directors may, in its discretion, modify or repeal this dividend policy. We cannot assure you that we will pay dividends at this level in the future or at all.

Will my rights as a holder of IDSs be any different than the rights of a beneficial owner of separately held Class A common stock and senior subordinated notes?

No. As a holder of IDSs you are the beneficial owner of the Class A common stock and senior subordinated notes represented by your IDSs. As such, through your broker or other financial institution and The Depository Trust Company, or DTC, you will have exactly the same rights, privileges and preferences, including voting rights, rights to receive distributions, rights and preferences in the event of a default under the indenture governing our senior subordinated notes, ranking upon bankruptcy and rights to receive communications and notices as a beneficial owner of separately held Class A common stock and senior subordinated notes, as applicable, would have through its broker or other financial institution and DTC.

Will the terms of the notes represented by IDSs be the same as the notes sold separately (not in the form of IDSs)? Yes. The terms of the notes sold separately (not in the form of IDSs) will be identical in all respects to the notes represented by IDSs and will be part of the same series of notes issued under the same indenture. Accordingly, holders of notes sold separately and holders of notes represented by IDSs will vote

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together as a single class, in proportion to the aggregate principal amount of notes they hold, on all matters on which they were eligible to vote under the indenture.

May purchasers of the senior subordinated notes being offered separately (and not in the form of IDSs) also purchase IDSs in this offering? No. Prior to the closing of this offering, each person purchasing separate notes in this offering will be required to represent to us in writing that:

Neither such purchaser nor any entity, investment fund or account over which such purchaser exercises investment control is purchasing IDSs in this offering or owns or has the contractual right to acquire our equity securities; and

there is no plan or pre-arrangement by which,

such purchaser will acquire any IDSs or our company equity, or

separate notes being acquired by such purchaser will be transferred to any holder of the IDSs or company equity.

Will the shares of our Class A common stock and senior subordinated notes represented by the IDSs be separately listed on an exchange? We will apply to list the shares of our Class A common stock on the Toronto Stock Exchange under the trading symbol VLR. We cannot assure you that our Class A common stock will trade on the Toronto Stock Exchange or any other exchange or that our senior subordinated notes will trade separately from the IDSs on any exchange. We currently do not expect an active trading market for our Class A common stock or senior subordinated notes to develop. However, we will use reasonable efforts to list our Class A common stock for separate trading on the New York Stock Exchange if a sufficient number of shares of our Class A common stock are held separately to meet the minimum requirements for separate trading on the New York Stock Exchange for at least 30 consecutive trading days. The shares of Class A common stock and senior subordinated notes offered hereby will be freely tradable without restriction or further registration under the Securities Act of 1933, unless they are held by affiliates as that term is defined in Rule 144 under the Securities Act.

In what form will IDSs and the shares of our Class A common stock and senior subordinated notes represented by the IDSs be issued? The IDSs and the shares of our Class A common stock and senior subordinated notes represented by the IDSs will be issued in book-entry form only. This means that you will not be a registered holder of IDSs or the securities represented by the IDSs and you will not receive a certificate for your IDSs or the securities represented by your IDSs. You must rely on your broker or other financial institution that will maintain your book-entry position to receive the benefits and exercise the rights of a holder of IDSs.

Can I separate my IDSs into shares of Class A common stock and senior subordinated notes or recombine shares of Class A common stock and senior subordinated notes to form IDSs?

Yes. Holders of IDSs, whether purchased in this offering or in a subsequent offering of IDSs of the same series, may, at any time after the earlier of 45 days from the date of the closing of this offering or the occurrence of a change of control, through their broker or other financial institution, separate the IDSs into the shares of our Class A common stock and senior subordinated notes represented thereby. Any holder of shares of our Class A common stock and senior subordinated notes, whether represented by IDSs purchased in this offering or a subsequent offering and separated, or purchased separately in the secondary market, may, at any time, through his or her broker or other financial institution, combine the applicable number of shares of Class A common stock and senior subordinated notes to form IDSs unless the IDSs have previously been automatically separated. Separation and recombination of IDSs will occur

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promptly in accordance with The Depository Trust Company s procedures and upon receipt of instructions from your broker and may involve transaction fees charged by your broker and/or other financial intermediaries. Trading in the IDSs will not be suspended as a result of any such separation or recombination of IDSs. See Description of IDSs Book-Entry Settlement and Clearance Separation and Combination.

Will my IDSs automatically separate into shares of Class A common stock and senior subordinated notes upon the occurrence of certain events?

Yes. Separation of all of the IDSs will occur automatically 90 days following the acceleration of the maturity of the senior subordinated notes for any reason, upon the continuance of a payment default on the senior subordinated notes for 90 days, upon the occurrence of any redemption, whether in whole or in part, of the senior subordinated notes or upon the maturity of the senior subordinated notes. Following any such automatic separation, shares of Class A common stock and senior subordinated notes may be no longer be combined to form IDSs.

What will happen if we issue additional IDSs or senior subordinated notes of the same series in the future? Subsequently issued IDSs or senior subordinated notes will have terms that are identical to those of the IDSs and senior subordinated notes, respectively, sold in this offering, except that:

if additional IDSs are issued 45 days or more from the closing of this offering, they will be immediately separable; and

if additional IDSs are issued less than 45 days from the closing of this offering, they will be separable on and after the same date the IDSs issued in this offering may separate.

If we issue senior subordinated notes (whether or not in the form of IDSs) in the future and these senior subordinated notes are sold with original issue discount, or OID, for U.S. federal income tax purposes, holders of our senior subordinated notes outstanding prior to such issuance and purchasers of the newly issued notes will automatically exchange among themselves a portion of the senior subordinated notes they hold so that immediately following such automatic exchange, each holder will own a *pro rata* portion of the new notes and the old notes. The aggregate amount of new notes and old notes held by any holder prior to the exchange will be the same as such holder holds subsequent to the exchange. This exchange will be effected automatically, without any action by the holders, through the facilities of DTC. DTC has advised us that the implementation of this automatic exchange may cause a delay in the settlement of trades of up to 24 hours. See Description of IDSs Procedures Relating to Subsequent Issuances.

Other than potential tax and bankruptcy implications and subject to market perception, we do not believe that the automatic exchange will affect the economic attributes of your investment in our IDSs or senior subordinated notes. The tax and bankruptcy implications of an automatic exchange are summarized below and described in more detail in Risk Factors Risks Relating to the IDSs, the Shares of Class A Common Stock, and Senior Subordinated Notes Represented by the IDSs, the Senior Subordinated Notes Offered Separately (not in the form of IDSs), and our New Credit Facility and Material United States Federal Income Tax Consequences United States Holders Senior Subordinated Notes Additional Issuances.

This automatic exchange should not impair the rights any holder might otherwise have to assert a claim under applicable securities laws, against us or the underwriters, with respect to the full amount of senior subordinated notes purchased by such holder.

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What will be the United States federal income tax consequences of an investment in the IDSs?

The United States federal income tax consequences of the purchase, ownership and disposition of IDSs or senior subordinated notes in this offering are not entirely clear.

Treatment of Purchase of IDSs. Our counsel, Kirkland & Ellis LLP, is of the opinion that the purchase of IDSs in this offering should be treated for United States federal tax purposes as the purchase of shares of our Class A common stock and senior subordinated notes, rather than as the purchase of a single integrated security, and, by purchasing IDSs, you will agree to such treatment. We have not received an opinion of counsel as to the tax consequence of an additional issuance of IDSs of the same series in the future. You must allocate the purchase price of the IDSs between those shares of Class A common stock and senior subordinated notes in proportion to their respective initial fair market values, which will establish your initial tax basis in each component of the IDSs. The value attributed to the shares of Class A common stock and senior subordinated notes represented by the IDSs have been established based on the fair market value of such shares of Class A common stock and senior subordinated notes. We will report the initial fair market value of each share of Class A common stock as \$ &nbsp