

KFORCE INC  
Form 10-Q  
August 02, 2018  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

---

FORM 10-Q

---

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 000-26058

---

Kforce Inc.  
Exact name of registrant as specified in its charter

---

FLORIDA 59-3264661  
State or other jurisdiction of incorporation or organization IRS Employer Identification No.  
1001 EAST PALM AVENUE, TAMPA, FLORIDA 33605  
Address of principal executive offices Zip Code  
Registrant's telephone number, including area code: (813) 552-5000

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Edgar Filing: KFORCE INC - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.): Yes  No

The number of shares outstanding of the registrant's common stock as of July 30, 2018 was 26,125,378.

---

Table of Contents

KFORCE INC.

QUARTERLY REPORT ON FORM 10-Q FOR THE PERIOD ENDED JUNE 30, 2018

## TABLE OF CONTENTS

PART I FINANCIAL INFORMATION

|   |           |
|---|-----------|
| Item 1. <u>Financial Statements.</u>  | <u>3</u>  |
| Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations.</u> | <u>17</u> |
| Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk.</u>                            | <u>27</u> |
| Item 4. <u>Controls and Procedures.</u>   | <u>27</u> |

PART II OTHER INFORMATION

|   |           |
|---|-----------|
| Item 1. <u>Legal Proceedings.</u>   | <u>28</u> |
| Item 1A. <u>Risk Factors.</u>   | <u>28</u> |
| Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds.</u> | <u>28</u> |
| Item 3. <u>Defaults Upon Senior Securities.</u>                             | <u>28</u> |
| Item 4. <u>Mine Safety Disclosures.</u>                                     | <u>28</u> |
| Item 5. <u>Other Information.</u>   | <u>28</u> |
| Item 6. <u>Exhibits.</u>  | <u>29</u> |
| <u>SIGNATURES</u>   | <u>30</u> |

## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

References in this document to “the Registrant,” “Kforce,” “the Company,” “we,” “the Firm,” “management,” “our” or “us” refer to Kforce Inc. and its subsidiaries, except where the context otherwise requires or indicates.

This report, particularly Part I. Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) and Part II. Item 1A. Risk Factors, and the documents we incorporate into this report contain certain statements that are, or may be deemed to be, forward-looking statements within the meaning of that term in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and are made in reliance upon the protections provided by such acts for forward-looking statements. Such statements may include, but may not be limited to, projections of financial or operational performance, our beliefs regarding potential government actions or changes in laws and regulations, anticipated costs and benefits of proposed acquisitions, divestitures and investments, effects of interest rate variations, financing needs or plans, estimates concerning the effects of litigation or other disputes, the occurrence of unanticipated expenses, estimates concerning our ability to collect on our trade accounts receivable, developments within the staffing sector including, but not limited to, the penetration rate (the percentage of temporary staffing to total employment) and growth in temporary staffing, a reduction in the supply of consultants and candidates or the Firm’s ability to attract such individuals, estimates concerning goodwill impairment, delays or termination or the failure to obtain awards, task orders or funding under contracts, changes in client demand for Firm services and our ability to adapt to such changes as well as assumptions as to any of the foregoing and all statements that are not based on historical fact but rather reflect our current expectations concerning future results and events. For a further list and description of various risks, relevant factors and uncertainties that could cause future results or events to differ materially from those expressed or implied in our forward-looking statements, refer to the Risk Factors and MD&A sections. In addition, when used in this discussion, the terms “anticipate,” “assume,” “estimate,” “expect,” “intend,” “plan,” “believe,” “will,” “may,” “likely,” “could,” “future” and variations thereof and similar expressions are intended to identify forward-looking statements.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted. Future events and actual results could differ materially from those set forth in or underlying the forward-looking statements. Readers are cautioned not to place undue reliance on any forward-looking statements contained in this report, which speak only as of the date of this report. Kforce undertakes no obligation to update any forward-looking statements.

Table of ContentsPART I - FINANCIAL INFORMATION  
ITEM 1. FINANCIAL STATEMENTS.KFORCE INC. AND SUBSIDIARIES  
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
AND COMPREHENSIVE INCOME  
(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

|  | Three Months Ended |           | Six Months Ended |           |
|--|--------------------|-----------|------------------|-----------|
|  | June 30,           |           | June 30,         |           |
|  | 2018               | 2017      | 2018             | 2017      |
| Revenue  | \$358,624          | \$340,309 | \$704,917        | \$674,301 |
| Direct costs   | 251,141            | 236,390   | 497,246          | 473,247   |
| Gross profit   | 107,483            | 103,919   | 207,671          | 201,054   |
| Selling, general and administrative expenses           | 82,448             | 82,506    | 167,040          | 167,184   |
| Depreciation and amortization                          | 1,937              | 2,053     | 3,945            | 4,103     |
| Income from operations                                 | 23,098             | 19,360    | 36,686           | 29,767    |
| Other expense, net                                     | 1,256              | 1,357     | 2,595            | 2,542     |
| Income before income taxes                             | 21,842             | 18,003    | 34,091           | 27,225    |
| Income tax expense                                     | 5,570              | 6,859     | 8,644            | 10,179    |
| Net income   | 16,272             | 11,144    | 25,447           | 17,046    |
| Other comprehensive income (loss):                     |                    |           |                  |           |
| Change in fair value of interest rate swap, net of tax | 180                | (112)     | 697              | (112)     |
| Defined benefit pension plans, net of tax              | —                  | (4)       | —                | (9)       |
| Comprehensive income                                   | \$16,452           | \$11,028  | \$26,144         | \$16,925  |
| Earnings per share – basic                             | \$0.66             | \$0.44    | \$1.03           | \$0.68    |
| Earnings per share – diluted                           | \$0.65             | \$0.44    | \$1.01           | \$0.67    |
| Weighted average shares outstanding – basic            | 24,705             | 25,273    | 24,744           | 25,248    |
| Weighted average shares outstanding – diluted          | 25,178             | 25,482    | 25,142           | 25,542    |
| Dividends declared per share                           | \$0.12             | \$0.12    | \$0.24           | \$0.24    |

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE UNAUDITED  
CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

Table of Contents

KFORCE INC. AND SUBSIDIARIES  
 UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS  
 (IN THOUSANDS)

|   | June 30,<br>2018 | December 31,<br>2017 |
|---|------------------|----------------------|
| <b>ASSETS</b>   |                  |                      |
| Current assets:   |                  |                      |
| Cash and cash equivalents   | \$473            | \$ 379               |
| Trade receivables, net of allowances of \$2,568 and \$2,333, respectively                                   | 239,083          | 225,865              |
| Income tax refund receivable  | 946              | 7,116                |
| Prepaid expenses and other current assets   | 13,988           | 12,085               |
| Total current assets  | 254,490          | 245,445              |
| Fixed assets, net   | 38,568           | 39,680               |
| Other assets, net   | 40,491           | 38,598               |
| Deferred tax assets, net  | 11,578           | 11,316               |
| Intangible assets, net  | 3,125            | 3,297                |
| Goodwill  | 45,968           | 45,968               |
| Total assets  | \$394,220        | \$ 384,304           |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                  |                      |
| Current liabilities:  |                  |                      |
| Accounts payable and other accrued liabilities  | \$37,960         | \$ 34,873            |
| Accrued payroll costs   | 46,603           | 46,886               |
| Other current liabilities   | 1,824            | 1,960                |
| Income taxes payable  | 5,387            | —                    |
| Total current liabilities   | 91,774           | 83,719               |
| Long-term debt – credit facility  | 100,600          | 116,523              |
| Long-term debt – other  | 2,114            | 2,597                |
| Other long-term liabilities   | 49,426           | 47,188               |
| Total liabilities   | 243,914          | 250,027              |
| Commitments and contingencies (Note D)  |                  |                      |
| Stockholders' equity:   |                  |                      |
| Preferred stock, \$0.01 par; 15,000 shares authorized, none issued and outstanding                          | —                | —                    |
| Common stock, \$0.01 par; 250,000 shares authorized, 71,596 and 71,494 issued and outstanding, respectively | 716              | 715                  |
| Additional paid-in capital  | 442,460          | 437,394              |
| Accumulated other comprehensive income  | 797              | 100                  |
| Retained earnings   | 214,143          | 195,143              |
| Treasury stock, at cost; 45,479 and 45,167 shares, respectively   | (507,810 )       | (499,075 )           |
| Total stockholders' equity  | 150,306          | 134,277              |
| Total liabilities and stockholders' equity  | \$394,220        | \$ 384,304           |

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE UNAUDITED  
 CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

Table of Contents

## KFORCE INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY  
(IN THOUSANDS)

|   | Common Stock |        | Additional Paid-In Capital | Accumulated Other Comprehensive Income | Retained Earnings | Treasury Stock |             | Total Stockholders' Equity |
|---|--------------|--------|----------------------------|--|-------------------|----------------|-------------|----------------------------|
|   | Shares       | Amount |                            |  |                   | Shares         | Amount      |                            |
| Balance, December 31, 2017  | 71,494       | \$ 715 | \$ 437,394                 | \$ 100                                 | \$ 195,143        | 45,167         | \$(499,075) | \$ 134,277                 |
| Net income  | —            | —      | —                          | —                                      | 25,447            | —              | —           | 25,447                     |
| Cumulative effect of new accounting standard (Note C), net of tax of \$63 | —            | —      | —                          | —                                      | (179 )            | —              | —           | (179 )                     |
| Issuance for stock-based compensation and dividends, net of forfeitures   | 97           | 1      | 324                        | —                                      | (325 )            | —              | —           | —                          |
| Exercise of stock options   | 5            | —      | 46                         | —                                      | —                 | 1              | (46 )       | —                          |
| Stock-based compensation expense  | —            | —      | 4,552                      | —                                      | —                 | —              | —           | 4,552                      |
| Employee stock purchase plan  | —            | —      | 144                        | —                                      | —                 | (11 )          | 117         | 261                        |
| Dividends (\$0.24 per share)  | —            | —      | —                          | —                                      | (5,943 )          | —              | —           | (5,943 )                   |
| Change in fair value of interest rate swap, net of tax of \$237           | —            | —      | —                          | 697                                    | —                 | —              | —           | 697                        |
| Repurchases of common stock   | —            | —      | —                          | —                                      | —                 | 322            | (8,806 )    | (8,806 )                   |
| Balance, June 30, 2018  | 71,596       | \$ 716 | \$ 442,460                 | \$ 797                                 | \$ 214,143        | 45,479         | \$(507,810) | \$ 150,306                 |

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

Table of Contents

## KFORCE INC. AND SUBSIDIARIES

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(IN THOUSANDS)

|   | Six Months Ended<br>June 30, |           |
|---|------------------------------|-----------|
|   | 2018                         | 2017      |
| Cash flows from operating activities:   |                              |           |
| Net income  | \$25,447                     | \$17,046  |
| Adjustments to reconcile net income to cash provided by operating activities: |                              |           |
| Deferred income tax provision, net  | (498 )                       | 2,738     |
| Provision for bad debts   | 961                          | 356       |
| Depreciation and amortization   | 4,172                        | 4,208     |
| Stock-based compensation expense  | 4,552                        | 3,869     |
| Defined benefit pension plans expense   | 910                          | 479       |
| Loss on deferred compensation plan investments, net                           | 248                          | 206       |
| Other   | 200                          | 595       |
| (Increase) decrease in operating assets                                       |                              |           |
| Trade receivables, net  | (14,179 )                    | (19,403 ) |
| Income tax refund receivable  | 6,170                        | (1,545 )  |
| Prepaid expenses and other current assets                                     | (1,904 )                     | (229 )    |
| Other assets, net   | 101                          | (116 )    |
| Increase (decrease) in operating liabilities                                  |                              |           |
| Accounts payable and other accrued liabilities                                | 3,841                        | (4,126 )  |
| Accrued payroll costs   | 2,403                        | 2,572     |
| Income taxes payable  | 5,387                        | 265       |
| Other long-term liabilities   | 448                          | (1,376 )  |
| Cash provided by operating activities   | 38,259                       | 5,539     |
| Cash flows from investing activities:   |                              |           |
| Capital expenditures  | (3,116 )                     | (4,344 )  |
| Cash used in investing activities   | (3,116 )                     | (4,344 )  |
| Cash flows from financing activities:   |                              |           |
| Proceeds from credit facility   | 334,600                      | 611,193   |
| Payments on credit facility   | (350,523)                    | (598,611) |
| Payments on other financing arrangements                                      | (1,054 )                     | (1,079 )  |
| Repurchases of common stock   | (12,129 )                    | (2,952 )  |
| Cash dividends  | (5,943 )                     | (6,080 )  |
| Proceeds from exercise of stock options                                       | —                            | 72        |
| Payments of loan financing fees   | —                            | (1,688 )  |
| Cash (used in) provided by financing activities                               | (35,049 )                    | 855       |
| Change in cash and cash equivalents   | 94                           | 2,050     |
| Cash and cash equivalents at beginning of period                              | 379                          | 1,482     |
| Cash and cash equivalents at end of period                                    | \$473                        | \$3,532   |

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS.

Table of Contents

KFORCE INC. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note A - Summary of Significant Accounting Policies

Unless otherwise noted below, there have been no material changes to the accounting policies presented in Note 1 - “Summary of Significant Accounting Policies” of the Notes to Consolidated Financial Statements, included in Item 8. Financial Statements and Supplementary Data of the 2017 Annual Report on Form 10-K.

Basis of Presentation

The unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the SEC regarding interim financial reporting. Accordingly, certain information and footnotes normally required by GAAP for complete financial statements have been condensed or omitted pursuant to those rules and regulations, although Kforce believes that the disclosures made are adequate to make the information not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our 2017 Annual Report on Form 10-K. In management’s opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments considered necessary for a fair presentation. The Unaudited Condensed Consolidated Balance Sheet as of December 31, 2017 was derived from our audited Consolidated Balance Sheet as of December 31, 2017, as presented in our 2017 Annual Report on Form 10-K.

Our quarterly operating results are affected by the number of billing days in a particular quarter, the seasonality of our clients’ businesses and increased holiday and vacation days taken. In addition, we typically experience an increase in costs in the first quarter of each fiscal year as a result of certain U.S. state and federal employment tax resets, which negatively impacts our gross profit and overall profitability. The results of operations for any interim period may be impacted by these factors and are not necessarily indicative of, nor comparable to, the results of operations for a full year.

Principles of Consolidation

The unaudited condensed consolidated financial statements include the accounts of Kforce Inc. and its subsidiaries. All intercompany transactions and balances have been eliminated in consolidation. References in this document to “Kforce,” “the Company,” “we,” “the Firm,” “management,” “our” or “us” refer to Kforce Inc. and its subsidiaries, except where context indicates otherwise.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most important of these estimates and assumptions relate to the following: revenue transaction prices; allowance for doubtful accounts; income taxes; self-insured liabilities for workers’ compensation and health insurance; obligations for pension plans and goodwill and any related impairment. Although these and other estimates and assumptions are based on the best available information, actual results could be materially different from these estimates.

Earnings per Share

Basic earnings per share is computed as net income divided by the weighted average number of common shares outstanding (“WASO”) during the period. WASO excludes unvested shares of restricted stock. Diluted earnings per share is computed by dividing net income by diluted WASO. Diluted WASO includes the dilutive effect of potentially dilutive securities such as unvested shares of restricted stock using the treasury stock method, except where the effect of including potential common shares would be anti-dilutive.

For the three and six months ended June 30, 2018, there were 473 thousand and 398 thousand common stock equivalents included in the diluted WASO, respectively. For the three and six months ended June 30, 2017, there were 209 thousand and 294 thousand common stock equivalents included in the diluted WASO, respectively. For the three and six months ended June 30, 2018 and 2017, there were insignificant anti-dilutive common stock equivalents.





Table of Contents

New Accounting Standards

Recently Adopted Accounting Standards

In May 2014, the FASB issued authoritative guidance regarding revenue from contracts with customers, which specifies that revenue should be recognized when control of the promised goods or services is transferred to our customers at an amount that reflects the consideration to which we expect to be entitled to in exchange for those goods or services. The amended guidance (“Topic 606”) is effective for annual and interim reporting periods beginning after December 15, 2017. We adopted this new standard effective January 1, 2018, using the modified retrospective transition method with a cumulative adjustment to the opening balance of retained earnings. The comparative information continues to be reported under the accounting standards in effect for the period presented (“Topic 605”). Refer to Note C - “Revenue Recognition” for additional accounting policy and transition disclosures.

Accounting Standards Not Yet Adopted

In February 2018, the FASB issued authoritative guidance regarding the reclassification of certain stranded tax effects from accumulated other comprehensive income to retained earnings as a result of the change in tax rates related to the Tax Cuts and Jobs Act. The guidance is effective for fiscal periods beginning after December 15, 2018. The guidance should be applied either in the period of adoption or retrospectively. Kforce does not anticipate that this guidance will have a material impact on the consolidated financial statements.

In August 2017, the FASB issued authoritative guidance targeting improvements to accounting for hedging activities by simplifying the rules around hedge accounting and improving the disclosure requirements. The guidance is effective for annual periods beginning after December 15, 2018. The hedge accounting guidance should be implemented using a modified retrospective approach for any hedges that exist on the date of adoption, while the presentation and disclosure requirements must be applied prospectively. Kforce is currently evaluating the potential impact on the consolidated financial statements, especially with respect to disclosures.

In June 2016, the FASB issued authoritative guidance on accounting for credit losses on financial instruments, including trade receivables. The guidance requires the application of a current expected credit loss model, which measures credit losses based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts. The guidance is effective for annual periods beginning after December 15, 2019. The guidance requires companies to apply the requirements using a modified retrospective approach. Kforce is currently evaluating the potential impact on the consolidated financial statements, especially with respect to disclosures.

In February 2016, the FASB issued authoritative guidance regarding the accounting for leases, and has since issued subsequent updates to the initial guidance. The guidance requires the recognition of assets and liabilities for operating leases with terms longer than 12 months. The guidance is effective for annual periods beginning after December 15, 2018 and we expect to utilize the optional transition method in the period of adoption without retrospective application to previous periods. We continue to make progress with our implementation procedures, including upgrading our lease accounting software, assessing accounting policy elections, evaluating the impact on internal controls and analyzing our lease and other vendor contracts to determine the appropriate accounting treatment. While we are continuing to assess the effect of adoption, we currently believe the most significant changes include the recognition of right-of-use assets and lease liabilities on our balance sheets for real estate and office equipment operating leases as well as the related financial statement disclosures.

Note B - Reportable Segments

Kforce provides services through the following segments: (1) Technology (“Tech”); (2) Finance and Accounting (“FA”); and (3) Government Solutions (“GS”). Historically, and for the three and six months ended June 30, 2018 and 2017, we have reported sales and gross profit information on a segment basis. Total assets, liabilities and operating expenses are not reported separately by segment as our operations are largely combined.

Table of Contents

The following table provides information concerning the operations of our segments (in thousands):

|                                  | Tech      | FA        | GS       | Total     |
|----------------------------------|-----------|-----------|----------|-----------|
| Three Months Ended June 30, 2018 |           |           |          |           |
| Revenue                          | \$249,763 | \$79,772  | \$29,089 | \$358,624 |
| Gross profit                     | \$71,830  | \$28,390  | \$7,263  | \$107,483 |
| Operating expenses               |           |           |          | 85,641    |
| Income before income taxes       |           |           |          | \$21,842  |
| 2017                             |           |           |          |           |
| Revenue                          | \$228,369 | \$88,266  | \$23,674 | \$340,309 |
| Gross profit                     | \$65,563  | \$31,302  | \$7,054  | \$103,919 |
| Operating expenses               |           |           |          | 85,916    |
| Income before income taxes       |           |           |          | \$18,003  |
| Six Months Ended June 30, 2018   |           |           |          |           |
| Revenue                          | \$486,260 | \$160,716 | \$57,941 | \$704,917 |
| Gross profit                     | \$137,178 | \$55,551  | \$14,942 | \$207,671 |
| Operating expenses               |           |           |          | 173,580   |
| Income before income taxes       |           |           |          | \$34,091  |
| 2017                             |           |           |          |           |
| Revenue                          | \$450,414 | \$175,561 | \$48,326 | \$674,301 |
| Gross profit                     | \$126,663 | \$59,957  | \$14,434 | \$201,054 |
| Operating expenses               |           |           |          | 173,829   |
| Income before income taxes       |           |           |          | \$27,225  |

#### Note C - Revenue Recognition

We adopted Topic 606 using the modified retrospective transition method for all contracts that were not completed as of January 1, 2018. The cumulative impact of adopting Topic 606 was recorded as a reduction to the opening balance of retained earnings of \$0.2 million, net of tax, as of January 1, 2018 with the offset recorded as a contract liability. The adjustment is related to a change in the revenue recognition pattern for the performance obligations under certain GS contracts including standard warranty revenues related to our product business and a contract that provides our customer with a material right to a future discount. As of and for the three months ended June 30, 2018, the unaudited condensed consolidated financial statements were not materially impacted as a result of the application of Topic 606 compared to Topic 605.

#### Revenue Recognition

All of our revenue and trade receivables are generated from contracts with customers and substantially all of our revenues are derived from U.S. domestic operations. The following section describes the accounting policies that we believe have significant judgment, or changes in judgment, as a result of adopting Topic 606.

Revenue is recognized when control of the promised goods or services is transferred to our customers at an amount that reflects the consideration to which we expect to be entitled to in exchange for those goods or services. Revenue is recorded net of sales or other transaction taxes collected from clients and remitted to taxing authorities.

For substantially all of our revenue transactions, we have determined that gross reporting of revenues as a principal versus net as an agent is the appropriate accounting treatment because Kforce: (i) is primarily responsible for fulfilling the promise to provide the specified good or service to the customer, (ii) has discretion in selecting and assigning the temporary workers to particular jobs and establishing the bill rate, and (iii) bears the risk and rewards of the transaction, including credit risk if the customer fails to pay for services performed.

## Table of Contents

### Flex Revenue

Flex revenue is recognized over time as temporary staffing services are provided by our consultants at the contractually established bill rates, net of applicable variable consideration. Reimbursements of travel and out-of-pocket expenses ("billable expenses") are also recorded within Flex revenue when incurred and the equivalent amount of expense is recorded in Direct costs in the Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income.

Certain temporary staffing services are provided under time-and-material and fixed-price arrangements. For time-and-materials contracts, we recognize revenue in the amount of consideration to which we have the right to invoice when it corresponds directly to the services transferred to the customer satisfied over time. For fixed-price contracts, which are most frequently utilized in our GS segment, revenues are recognized over time using the input method based on costs incurred as a proportion of estimated total costs. Incurred costs represent work performed, which corresponds with, and thereby best depicts, the transfer of control to the customer. Management uses significant judgments when estimating the total labor hours expected to complete the contract performance obligation.

### Direct Hire Revenue

Direct Hire revenue is recognized at the agreed upon rate at the point in time when the performance obligation is considered complete. Our policy requires the following criteria to be met in order for the performance obligation to be considered complete: (i) the candidate accepted the position; (ii) the candidate resigned from their current employer; and (iii) the agreed upon start date falls within the following month. Since the client has accepted the candidate and can direct the use of and obtains the significant risk and rewards of the placement, we consider this point as the transfer of control to our client.

### Product Revenue

Revenue for our product business, which is a component of our GS segment, is recognized after the transfer of control to the customer, which typically occurs upon delivery.

### Variable Consideration

Transaction prices for Flex revenue include variable consideration, such as customer rebates and discounts. Management evaluates the facts and circumstances of each contract to estimate the variable consideration using the most likely amount method which utilizes management's expectation of the volume of services to be provided over the applicable period. Direct Hire revenue is recorded net of a fallout reserve. Direct Hire fallouts occur when a candidate does not remain employed with the client through the respective contingency period (typically 90 days or less). Management uses the expected value method to estimate the fallout reserve based on a combination of past experience and current trends. Variable consideration reduces revenue, but may be constrained to the extent that it is probable a significant reversal will not occur. These balances are recorded in Accounts payable and other accrued liabilities in the Unaudited Condensed Consolidated Balance Sheets.

Under Topic 605, the Direct Hire fallout reserve was recorded as a Trade receivables allowance and under Topic 606, it is recorded within Accounts payable and other accrued liabilities in the Unaudited Condensed Consolidated Balance Sheets. As of June 30, 2018 and December 31, 2017, the Direct Hire fallout reserve was \$0.5 million.

### Payment Terms

Our payment terms and conditions vary by arrangement, although terms are typically less than 90 days. Generally the timing between the satisfaction of the performance obligation and the payment is not significant and we currently do not have any significant financing components.

### Cost of Services

Direct costs are composed of all related costs of employment for consultants, including compensation, payroll taxes, certain fringe benefits and subcontractor costs. Direct costs exclude depreciation and amortization expense (except for the product business), which is presented on a separate line in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income.

Associate and field management compensation, payroll taxes and fringe benefits are included in selling, general and administrative expenses ("SG&A"), along with other customary costs such as administrative and corporate costs. We generally expense sales commissions and any other incremental costs of obtaining a contract as incurred because the amortization period would be less than one year.



Table of Contents

## Unsatisfied Performance Obligations

We do not disclose the value of unsatisfied performance obligations for contracts if either the original expected length is one year or less or if revenue is recognized at the amount to which we have the right to invoice for services performed.

## Disaggregation of Revenue

The following table provides information about disaggregated revenue by segment and revenue type for the three and six months ended June 30, 2018 and 2017 (in thousands):

|                                     | Tech      | FA        | GS       | Total     |
|-------------------------------------|-----------|-----------|----------|-----------|
| Three Months Ended June 30,<br>2018 |           |           |          |           |
| Revenue by type:                    |           |           |          |           |
| Flex revenue                        | \$244,509 | \$72,490  | \$25,106 | \$342,105 |
| Direct Hire revenue                 | 5,254     | 7,282     | —        | 12,536    |
| Product revenue                     | —         | —         | 3,983    | 3,983     |
| Total Revenue                       | \$249,763 | \$79,772  | \$29,089 | \$358,624 |
| 2017                                |           |           |          |           |
| Revenue by type:                    |           |           |          |           |
| Flex revenue                        | \$222,744 | \$80,038  | \$21,233 | \$324,015 |
| Direct Hire revenue                 | 5,625     | 8,228     | —        | 13,853    |
| Product revenue                     | —         | —         | 2,441    | 2,441     |
| Total Revenue                       | \$228,369 | \$88,266  | \$23,674 | \$340,309 |
| Six Months Ended June 30,<br>2018   |           |           |          |           |
| Revenue by type:                    |           |           |          |           |
| Flex revenue                        | \$476,005 | \$147,040 | \$51,877 | \$674,922 |
| Direct Hire revenue                 | 10,255    | 13,676    | —        | 23,931    |
| Product revenue                     | —         | —         | 6,064    | 6,064     |
| Total Revenue                       | \$486,260 | \$160,716 | \$57,941 | \$704,917 |
| 2017                                |           |           |          |           |
| Revenue by type:                    |           |           |          |           |
| Flex revenue                        | \$439,630 | \$160,987 | \$42,730 | \$643,347 |
| Direct Hire revenue                 | 10,784    | 14,574    | —        | 25,358    |
| Product revenue                     | —         | —         | 5,596    | 5,596     |
| Total Revenue                       | \$450,414 | \$175,561 | \$48,326 | \$674,301 |

GS Flex revenue includes 42.3% and 41.4% of revenue recognized from fixed-price contracts for the three and six months ended June 30, 2018, respectively. GS Flex revenue includes 30.9% and 29.9% of revenue recognized from fixed-price contracts for the three and six months ended June 30, 2017, respectively.

## Contract Balances

We record accounts receivable when our right to consideration becomes unconditional. Other than our trade receivable balance, we do not have any material contract assets as of January 1, 2018 and June 30, 2018.

We record a contract liability when we receive consideration from a customer prior to transferring goods or services to the customer or if we have an unconditional right and services have been performed. We recognize the contract liability as revenue after we have transferred control of the goods or services to the customer. Contract liabilities are recorded within Accounts payable and other accrued liabilities if expected to be recognized in less than one year and Other long-term liabilities, if over one year, in the Unaudited Condensed Consolidated Balance Sheets. We do not have any material contract liabilities as of January 1, 2018 and June 30, 2018.

Table of Contents

## Note D - Commitments and Contingencies

## Employment Agreements

Kforce has employment agreements with certain executives that provide for minimum compensation, salary and continuation of certain benefits for a six-month to a three-year period after their employment ends under certain circumstances. Certain of the agreements also provide for a severance payment ranging from one to three times annual salary and one-half to three times average annual bonus if such an agreement is terminated without good cause by Kforce or for good reason by the executive subject to certain post-employment restrictive covenants. At June 30, 2018, our liability would be approximately \$33.0 million if, following a change in control, all of the executives under contract were terminated without good cause by the employer or if the executives resigned for good reason and \$13.4 million if, in the absence of a change in control, all of the executives under contract were terminated by Kforce without good cause or if the executives resigned for good reason.

## Litigation

We are involved in legal proceedings, claims and administrative matters that arise in the ordinary course of business. We have made accruals with respect to certain of these matters, where appropriate, that are reflected in our unaudited condensed consolidated financial statements but are not, individually or in the aggregate, considered material. For other matters for which an accrual has not been made, we have not yet determined that a loss is probable or the amount of loss cannot be reasonably estimated. While the ultimate outcome of the matters cannot be determined, we currently do not expect that these proceedings and claims, individually or in the aggregate, will have a material effect on our financial position, results of operations or cash flows. The outcome of any litigation is inherently uncertain, however, and if decided adversely to us, or if we determine that settlement of particular litigation is appropriate, we may be subject to liability that could have a material adverse effect on our financial position, results of operations or cash flows. Kforce maintains liability insurance in amounts and with such coverage and deductibles as management believes is reasonable. The principal liability risks that Kforce insures against are workers' compensation, personal injury, bodily injury, property damage, directors' and officers' liability, errors and omissions, cyber liability, employment practices liability and fidelity losses. There can be no assurance that Kforce's liability insurance will cover all events or that the limits of coverage will be sufficient to fully cover all liabilities.

## Note E - Accounts Payable and Other Accrued Liabilities

Accounts payable and other accrued liabilities consisted of the following (in thousands):

|  | June 30, December 31, |           |
|--|-----------------------|-----------|
|  | 2018                  | 2017      |
| Accounts payable                                     | \$25,556              | \$ 21,591 |
| Accrued liabilities                                  | 12,404                | 13,282    |
| Total Accounts payable and other accrued liabilities | \$37,960              | \$ 34,873 |

Our accounts payable balance includes vendor and independent contractor payables. Our accrued liabilities balance includes the current portion of the deferred compensation plans liability, contract liabilities from contracts with customers and other accrued liabilities.

## Note F - Accrued Payroll Costs

Accrued payroll costs consisted of the following (in thousands):

|                                   | June 30, December 31, |           |
|-----------------------------------|-----------------------|-----------|
|                                   | 2018                  | 2017      |
| Payroll and benefits              | \$40,254              | \$ 37,788 |
| Health insurance liabilities      | 3,484                 | 2,596     |
| Payroll taxes                     | 1,850                 | 5,270     |
| Workers' compensation liabilities | 1,015                 | 1,232     |
| Total Accrued payroll costs       | \$46,603              | \$ 46,886 |

Table of Contents

## Note G - Credit Facility

On May 25, 2017, the Firm entered into a credit agreement with Wells Fargo Bank, National Association, as administrative agent, Wells Fargo Securities, LLC, as lead arranger and bookrunner, Bank of America, N.A., as syndication agent, Regions Bank and BMO Harris Bank, N.A., as co-documentation agents, and the lenders referred to therein (the “Credit Facility”). Under the Credit Facility, the Firm has a maximum borrowing capacity of \$300.0 million, which may, subject to certain conditions and the participation of the lenders, be increased up to an aggregate additional amount of \$150.0 million (the “Commitment”), which will be available to the Firm in the form of revolving credit loans, swingline loans and letters of credit. Letters of credit and swingline loans under the Credit Facility are subject to sublimits of \$10.0 million. The maturity date of the Credit Facility is May 25, 2022. Borrowings under the Credit Facility are secured by substantially all of the tangible and intangible assets of the Firm, excluding the Firm’s corporate headquarters and certain other designated executed collateral.

Revolving credit loans under the Credit Facility bear interest at a rate equal to (a) the Base Rate (as described below) plus the Applicable Margin (as described below) or (b) the LIBOR Rate plus the Applicable Margin. Swingline loans under the Credit Facility bear interest at a rate equal to the Base Rate plus the Applicable Margin. The Base Rate is the highest of: (i) the Wells Fargo Bank, National Association prime rate, (ii) the federal funds rate plus 0.50% or (iii) one-month LIBOR plus 1.00%, and the LIBOR Rate is reserve-adjusted LIBOR for the applicable interest period, but not less than zero. The Applicable Margin is based on the Firm’s total leverage ratio. The Applicable Margin for Base Rate loans ranges from 0.25% to 0.75% and the Applicable Margin for LIBOR Rate loans ranges from 1.25% to 1.75%. The Firm will pay a quarterly non-refundable commitment fee equal to the Applicable Margin on the average daily unused portion of the Commitment (swingline loans do not constitute usage for this purpose). The Applicable Margin for the commitment fee is based on the Firm’s total leverage ratio and ranges between 0.20% and 0.35%.

The Firm is subject to certain affirmative and negative covenants including (but not limited to), the maintenance of a fixed charge coverage ratio of no less than 1.25 to 1.00 and the maintenance of a total leverage ratio of no greater than 3.25 to 1.00. The numerator in the fixed charge coverage ratio is defined pursuant to the Credit Facility as earnings before interest expense, income taxes, depreciation and amortization, stock-based compensation expense and other permitted items pursuant to our Credit Facility (disclosed as “Consolidated EBITDA”), less cash paid for capital expenditures, income taxes and dividends. The denominator is defined as Kforce’s fixed charges such as interest expense and principal payments paid or payable on outstanding debt other than borrowings under the Credit Facility. The total leverage ratio is defined pursuant to the Credit Facility as total indebtedness divided by Consolidated EBITDA. Our ability to make distributions or repurchases of equity securities could be limited if an event of default has occurred. Furthermore, our ability to repurchase equity securities could be limited if (a) the total leverage ratio is greater than 2.75 to 1.00 and (b) the Firm’s availability, inclusive of unrestricted cash, is less than \$25.0 million. As of June 30, 2018, Kforce was not limited in making distributions and executing repurchases of our equity securities. As of June 30, 2018 and December 31, 2017, \$100.6 million and \$116.5 million was outstanding, respectively, and \$196.2 million and \$180.3 million was available under the Credit Facility, respectively, subject to the covenants described above. Kforce had \$3.2 million of outstanding letters of credit at June 30, 2018 and December 31, 2017 which, pursuant to the Credit Facility, reduces the availability.

## Note H - Employee Benefit Plans

## Deferred Compensation Plans

The Firm maintains various non-qualified deferred compensation plans, pursuant to which eligible management and highly compensated key employees, as defined by IRS regulations, may elect to defer all or part of their compensation to later years. These amounts are classified in Accounts payable and other accrued liabilities if payable within the next year or in Other long-term liabilities if payable after the next year or upon retirement or termination of employment in the accompanying Unaudited Condensed Consolidated Balance Sheets. At June 30, 2018 and December 31, 2017, amounts related to the deferred compensation plans included in Accounts payable and other accrued liabilities were \$2.0 million and \$2.9 million, respectively, and \$30.0 million and \$28.9 million were included in Other long-term liabilities, respectively, in the Unaudited Condensed Consolidated Balance Sheets.

Kforce maintains a Rabbi Trust and holds life insurance policies on certain individuals to assist in the funding of the deferred compensation liability. If necessary, employee distributions are funded through proceeds from the sale of



assets held within the Rabbi Trust. The balance of the assets within the Rabbi Trust, including the cash surrender value of the Company-owned life insurance policies, was \$32.0 million and \$31.4 million as of June 30, 2018 and December 31, 2017, respectively, and is included in Other assets, net in the accompanying Unaudited Condensed Consolidated Balance Sheets.

Table of Contents

## Supplemental Executive Retirement Plan

Kforce maintains a Supplemental Executive Retirement Plan (“SERP”) for the benefit of certain executive officers. The primary goals of the SERP are to create an additional wealth accumulation opportunity, restore lost qualified pension benefits due to government limitations and retain our covered executive officers. The SERP is a non-qualified benefit plan and does not include elective deferrals of covered executive officers’ compensation.

The following table presents the components of net periodic benefit cost (in thousands):

|                           | Three<br>Months<br>Ended June<br>30,<br>2018 |       | Six Months<br>Ended June<br>30,<br>2017 |       |
|---------------------------|--|-------|---|-------|
|                           | 2018   | 2017  | 2018                                    | 2017  |
| Service cost              | \$338  | \$80  | \$676                                   | \$160 |
| Interest cost             | 117  | 135   | 234                                     | 269   |
| Net periodic benefit cost | \$455  | \$215 | \$910                                   | \$429 |

The service cost is recorded in SG&A and the interest cost is recorded in Other expense, net in the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income.

The projected benefit obligation as of June 30, 2018 and December 31, 2017 was \$15.3 million and \$14.4 million, respectively, and is recorded in Other long-term liabilities in the accompanying Unaudited Condensed Consolidated Balance Sheets. There is no requirement for Kforce to fund the SERP and, as a result, no contributions were made to the SERP during the six months ended June 30, 2018. Kforce does not currently anticipate funding the SERP during the year ended December 31, 2018.

## Note I - Stock Incentive Plans

On April 18, 2017, the Kforce shareholders approved the 2017 Stock Incentive Plan (“2017 Plan”). The 2017 Plan allows for the issuance of stock options, stock appreciation rights, stock awards (including restricted stock awards (“RSAs”) and restricted stock units (“RSUs”)) and other stock-based awards. The aggregate number of shares of common stock that are subject to awards under the 2017 Plan is approximately 3.0 million shares. The 2017 Plan terminates on April 18, 2027. Prior to the effective date of the 2017 Plan, the Company granted stock awards to eligible participants under our 2016 Stock Incentive Plan and 2013 Stock Incentive Plan (collectively the “Prior Plans”). As of the effective date of the 2017 Plan, no additional awards may be granted pursuant to the Prior Plans; however, awards outstanding as of the effective date will continue to vest in accordance with the terms of the Prior Plans.

During the three months ended June 30, 2018 and 2017, stock-based compensation expense was \$2.3 million and \$1.8 million, respectively. During the six months ended June 30, 2018 and 2017, stock-based compensation expense was \$4.6 million and \$3.9 million, respectively.

## Restricted Stock

Restricted stock (including RSAs and RSUs) are granted to executives and management either: for awards related to Kforce’s annual long-term incentive (“LTI”) compensation program or as part of a compensation package in order to retain directors, executives and management. The LTI award amounts are generally based on total shareholder return performance goals. Restricted stock granted during the six months ended June 30, 2018 will vest over a period between one to ten years, with equal vesting annually.

RSAs contain the same voting rights as other common stock as well as the right to forfeitable dividends in the form of additional RSAs at the same rate as the cash dividend on common stock and containing the same vesting provisions as the underlying award. RSUs contain no voting rights, but have the right to forfeitable dividend equivalents in the form of additional RSUs at the same rate as the cash dividend on common stock and containing the same vesting provisions as the underlying award. The distribution of shares of common stock for each RSU, pursuant to the terms of the Kforce Inc. Director’s Restricted Stock Unit Deferral Plan, can be deferred to a date later than the vesting date if an appropriate election was made. In the event of such deferral, vested RSUs have the right to dividend equivalents.

Table of Contents

The following table presents the restricted stock activity for the six months ended June 30, 2018 (in thousands, except per share amounts):

|                                     | Number of Restricted Stock | Weighted Average Grant Date Fair Value | Total Intrinsic Value of Restricted Stock Vested |
|-------------------------------------|----------------------------|--|--|
| Outstanding as of December 31, 2017 | 1,355                      | \$ 22.67                               |  |
| Granted                             | 125                        | \$ 27.24                               |  |
| Forfeited                           | (27 )                      | \$ 20.81                               |  |
| Vested                              | (56 )                      | \$ 24.81                               | \$ 1,564   |
| Outstanding as of June 30, 2018     | 1,397                      | \$ 23.15                               |  |

As of June 30, 2018, total unrecognized stock compensation expense related to restricted stock was \$25.7 million, which will be recognized over a weighted average remaining period of 4.2 years.

#### Note J - Derivative Instrument and Hedging Activity

Kforce is exposed to interest rate risk as a result of our corporate borrowing activities. The Firm uses an interest rate swap derivative as a risk management tool to mitigate the potential impact of rising interest rates on our variable rate debt.

On April 21, 2017, Kforce entered into a forward-starting interest rate swap agreement with Wells Fargo Bank, N.A. (the "Swap"). The Swap was effective May 31, 2017 and matures April 29, 2022. The Swap rate is 1.81%, which is added to our interest rate margin to determine the fixed rate that the Firm will pay to the counterparty during the term of the Swap based on the notional amount of the Swap. The notional amount of the Swap is \$65.0 million for the first three years and decreases to \$25.0 million for years four and five.

The Swap has been designated as a cash flow hedge and was effective as of June 30, 2018. The change in the fair value of the Swap was recorded as a component of Accumulated other comprehensive income in the Unaudited Condensed Consolidated Balance Sheets. As of June 30, 2018 and December 31, 2017, the fair value of the Swap asset was \$1.4 million and \$0.5 million, respectively.

#### Note K - Fair Value Measurements

Kforce's interest rate swap is measured at fair value using readily observable inputs, such as the LIBOR interest rate, which are considered to be Level 2 inputs. The Swap is recorded in Other assets, net within the accompanying Unaudited Condensed Consolidated Balance Sheets. Refer to Note J - "Derivative Instrument and Hedging Activity" for a complete discussion of the Firm's derivative instrument.

Our contingent consideration liability relates to a non-significant business acquisition within our GS segment, which is measured on a recurring basis and recorded at fair value, using the discounted cash flow method. The inputs used to calculate the fair value of the contingent consideration liability are considered to be Level 3 inputs due to the lack of relevant market activity and significant management judgment. An increase in future cash flows may result in a higher estimated fair value while a decrease in future cash flows may result in a lower estimated fair value of the contingent consideration liability. Remeasurements to fair value are recorded in Other expense, net within the accompanying Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income. There was no activity in our recurring Level 3 fair value measurements for the six months ended June 30, 2018. The contingent consideration liability is recorded in Other long-term liabilities within the accompanying Unaudited Condensed Consolidated Balance Sheets.

Certain assets, in specific circumstances, are measured at fair value on a non-recurring basis utilizing Level 3 inputs such as goodwill, other intangible assets and other long-lived assets. For these assets, measurement at fair value in periods subsequent to their initial recognition would be applicable if one or more of these assets were determined to be impaired.

Table of Contents

The following table sets forth by level, within the fair value hierarchy, estimated fair values on a recurring basis at June 30, 2018 and December 31, 2017 (in thousands):

| Assets/(Liabilities) Measured at Fair Value: Asset/(Liability) |           | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets (Level 1) | Significant<br>Other<br>Observable<br>Inputs (Level 2) | Significant<br>Unobservable<br>Inputs (Level 3) |
|--|-----------|---|--|---|
| At June 30, 2018   |           |   |  |   |
| Recurring basis:   |           |   |  |   |
| Interest rate swap derivative instrument                       | \$ 1,412  | \$  | — \$ 1,412   | \$ —  |
| Contingent consideration liability                             | \$ (191 ) | \$  | — \$ —   | \$ (191 )                                       |
| At December 31, 2017   |           |   |  |   |
| Recurring basis:   |           |   |  |   |
| Interest rate swap derivative instrument                       | \$ 479    | \$  | — \$ 479   | \$ —  |
| Contingent consideration liability                             | \$ (191 ) | \$  | — \$ —   | \$ (191 )                                       |

There were no transfers into or out of Level 1, 2 or 3 assets or liabilities during the six months ended June 30, 2018.

## Note L - Supplemental Cash Flow Information

The following table provides information regarding supplemental cash flows (in thousands):

|   | Six Months<br>Ended June 30,<br>2018 2017 |         |
|---|---|---------|
| Cash Paid During the Period For:                              |   |         |
| Income taxes  | \$4,343                                   | \$7,542 |
| Interest, net   | \$2,199                                   | \$1,624 |
| Non-Cash Financing and Investing Transactions:                |   |         |
| Employee stock purchase plan                                  | \$261                                     | \$281   |
| Equipment acquired under capital leases                       | \$424                                     | \$465   |
| Shares tendered in payment of exercise price of stock options | \$46                                      | \$—     |

During the six months ended June 30, 2018, cash provided by operating activities included the receipt of an income tax refund in the amount of \$6.8 million.

Table of Contents

ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following Management’s Discussion and Analysis of Financial Condition and Results of Operations is intended to help the reader understand Kforce Inc., our operations and present business environment. This MD&A should be read in conjunction with Item 1. Financial Statements of this report on Form 10-Q. This overview summarizes the MD&A, which includes:

Executive Summary – An executive summary of our results of operations as of and for the six months ended June 30, 2018.

Results of Operations – An analysis of Kforce’s unaudited consolidated results of operations for the three and six months ended June 30, 2018 and 2017, which have been presented in the unaudited condensed consolidated financial statements. In order to assist the reader in understanding our business as a whole, certain metrics are presented for each of our segments.

Liquidity and Capital Resources – An analysis of cash flows, credit facility, stock repurchases, off-balance sheet arrangements and contractual obligations and commitments.

Critical Accounting Estimates – A discussion of the accounting estimates that are most critical to aid in fully understanding and evaluating our reported financial results and that require management’s most difficult, subjective or complex judgments.

New Accounting Standards – A discussion of recently issued accounting standards and the potential impact on our consolidated financial statements.

EXECUTIVE SUMMARY

The following is an executive summary of what Kforce believes are highlights as of and for the six months ended June 30, 2018, which should be considered in the context of the additional discussions herein and in conjunction with the unaudited condensed consolidated financial statements and notes thereto.

Revenue for the six months ended June 30, 2018 increased 4.5% to \$704.9 million from \$674.3 million in the comparable period in 2017.

Flex revenue for the six months ended June 30, 2018 increased 4.9% over the comparable period in 2017. Flex revenue increased 8.3% and 21.4% for Tech and GS, respectively, and decreased 8.7% for FA. The year-over-year growth rate in our largest line of business, Tech Flex, accelerated to 9.8% in the second quarter of 2018 from 6.7% in the first quarter of 2018.

Direct Hire revenue for the six months ended June 30, 2018 decreased 5.6% to \$23.9 million from \$25.4 million in the comparable period in 2017.

Flex gross profit margin for the six months ended June 30, 2018 decreased 10 basis points to 26.7% from 26.8% in the comparable period in 2017. For the six months ended June 30, 2018 and on a year-over-year basis, Flex gross profit margin increased 30 basis points for Tech, primarily due to improved spreads and lower payroll taxes; increased 30 basis points for FA, primarily due to lower payroll taxes and benefit costs; and decreased 370 basis points for GS, primarily due to compression in the spread between bill rates and pay rates for certain contracts.

SG&A expenses as a percentage of revenue for the six months ended June 30, 2018 decreased to 23.7% from 24.8% in the comparable period in 2017. The 110 basis point decrease was primarily a result of improved associate productivity lower revenue-generating headcount, reduced costs as a result of realignment activities and continued focus on expense discipline.

Net income for the six months ended June 30, 2018 increased 49.3% to \$25.4 million from \$17.0 million in the comparable period in 2017 driven by the factors noted above as well as the reduction in our effective tax rate due to the enactment of the Tax Cuts and Jobs Act (“TCJA”).

Diluted earnings per share for the six months ended June 30, 2018 increased to \$1.01 per share from \$0.67 per share in the comparable period in 2017 driven primarily by the factors noted above.

The Firm declared and paid two quarterly dividends of \$0.12 per share during the six months ended June 30, 2018, resulting in a total cash payout of \$5.9 million.

The total amount outstanding under our Credit Facility as of June 30, 2018 was \$100.6 million, which decreased \$22.6 million and \$15.9 million from March 31, 2018 and December 31, 2017, respectively.

Cash provided by operating activities was \$38.3 million during the six months ended June 30, 2018 compared to \$5.5 million in the six months ended June 30, 2017 primarily due to increasing levels of profitability and improved collections of our accounts receivable.

Table of Contents

## RESULTS OF OPERATIONS

## Business Overview

Kforce provides professional staffing services and solutions to clients through our Tech, FA and GS segments. Kforce provides staffing services and solutions on both a temporary (“Flex”) and permanent (“Direct Hire”) basis. We operate through our corporate headquarters in Tampa, Florida and over 50 field offices located throughout the United States. As of June 30, 2018, Kforce employed nearly 2,400 associates and 11,000 consultants on assignment.

Kforce serves clients across many industries and geographies as well as companies of all sizes with a particular focus on Fortune 1000 and similarly-sized companies. We also provide services and solutions to the Federal Government as well as state and local governments, as a prime contractor and subcontractor. We believe that our portfolio of service offerings, which are focused in Tech and FA (areas of expected growth), are a key contributor to our long-term financial stability.

From an economic standpoint, temporary employment figures and trends are important indicators of staffing demand, which continued to be positive during 2018, based on data published by the Bureau of Labor Statistics and Staffing Industry Analysts. The penetration rate (the percentage of temporary staffing to total employment) and unemployment rate was 2.0% and 4.0%, respectively, in June 2018. Total non-farm employment was up 1.6% year-over-year as of June 2018, and temporary help employment was up 3.2%. In addition, the college-level unemployment rate, which we believe serves as a proxy for professional employment and therefore aligns well with the candidate and consultant population that Kforce most typically serves, was 2.3% in June 2018. Further, we believe that the unemployment rate in the specialties we serve, especially in certain technology skill sets, is lower than the published averages, which we believe speaks to the demand environment in which we are operating.

## Operating Results - Three and Six Months Ended June 30, 2018 and 2017

In order to align the discussion of our Operating Results with Note C - “Revenue Recognition” in the Notes to the Unaudited Condensed Consolidated Financial Statements included in Item 1. Financial Statements of this report, we have disaggregated our GS product business and modified the presentation to exclude it from Flex revenue and Flex gross profit. Prior periods have been adjusted to align with the current presentation.

The following table presents, as a percentage of revenue, certain items in our Unaudited Condensed Consolidated Statements of Operations and Comprehensive Income:

|  | Three Months<br>Ended<br>June 30,<br>2018 |        | Six Months<br>Ended<br>June 30,<br>2017 |        |
|--|---|--------|---|--------|
| Revenue by segment:                          |   |        |   |        |
| Tech   | 69.6 %                                    | 67.1 % | 69.0 %                                  | 66.8 % |
| FA   | 22.2                                      | 25.9   | 22.8                                    | 26.0   |
| GS   | 8.2                                       | 7.0    | 8.2                                     | 7.2    |
| Total Revenue                                | 100.0%                                    | 100.0% | 100.0%                                  | 100.0% |
| Revenue by type:                             |   |        |   |        |
| Flex   | 95.4 %                                    | 95.2 % | 95.7 %                                  | 95.4 % |
| Direct Hire                                  | 3.5                                       | 4.1    | 3.4                                     | 3.8    |
| Product                                      | 1.1 %                                     | 0.7 %  | 0.9                                     | 0.8    |
| Total Revenue                                | 100.0%                                    | 100.0% | 100.0%                                  | 100.0% |
| Gross profit                                 | 30.0 %                                    | 30.5 % | 29.5 %                                  | 29.8 % |
| Selling, general and administrative expenses | 23.0 %                                    | 24.2 % | 23.7 %                                  | 24.8 % |
| Depreciation and amortization                | 0.5 %                                     | 0.6 %  | 0.6 %                                   | 0.6 %  |
| Income from operations                       | 6.4 %                                     | 5.7 %  | 5.2 %                                   | 4.4 %  |
| Income before income taxes                   | 6.1 %                                     | 5.3 %  | 4.8 %                                   | 4.0 %  |
| Net income                                   | 4.5 %                                     | 3.3 %  | 3.6 %                                   | 2.5 %  |





Table of Contents

Revenue. The following table presents revenue by type for each segment and the percentage change from the prior period (in thousands):

|                           | Three Months Ended June 30, |                        |           | Six Months Ended June 30, |                        |           |
|---------------------------|-----------------------------|------------------------|-----------|---------------------------|------------------------|-----------|
|                           | 2018                        | Increase<br>(Decrease) | 2017      | 2018                      | Increase<br>(Decrease) | 2017      |
| <b>Tech</b>               |                             |                        |           |                           |                        |           |
| Flex revenue              | \$244,509                   | 9.8 %                  | \$222,744 | \$476,005                 | 8.3 %                  | \$439,630 |
| Direct Hire revenue       | 5,254                       | (6.6 )%                | 5,625     | 10,255                    | (4.9 )%                | 10,784    |
| Total Tech revenue        | \$249,763                   | 9.4 %                  | \$228,369 | \$486,260                 | 8.0 %                  | \$450,414 |
| <b>FA</b>                 |                             |                        |           |                           |                        |           |
| Flex revenue              | \$72,490                    | (9.4 )%                | \$80,038  | \$147,040                 | (8.7 )%                | \$160,987 |
| Direct Hire revenue       | 7,282                       | (11.5 )%               | 8,228     | 13,676                    | (6.2 )%                | 14,574    |
| Total FA revenue          | \$79,772                    | (9.6 )%                | \$88,266  | \$160,716                 | (8.5 )%                | \$175,561 |
| <b>GS</b>                 |                             |                        |           |                           |                        |           |
| Flex revenue              | \$25,106                    | 18.2 %                 | \$21,233  | \$51,877                  | 21.4 %                 | \$42,730  |
| Product revenue           | 3,983                       | 63.2 %                 | 2,441     | 6,064                     | 8.4 %                  | 5,596     |
| Total GS revenue          | \$29,089                    | 22.9 %                 | \$23,674  | \$57,941                  | 19.9 %                 | \$48,326  |
| Total Flex revenue        | \$342,105                   | 5.6 %                  | \$324,015 | \$674,922                 | 4.9 %                  | \$643,347 |
| Total Direct Hire revenue | 12,536                      | (9.5 )%                | 13,853    | 23,931                    | (5.6 )%                | 25,358    |
| Total Product revenue     | 3,983                       | 63.2 %                 | 2,441     | 6,064                     | 8.4 %                  | 5,596     |
| Total Revenue             | \$358,624                   | 5.4 %                  | \$340,309 | \$704,917                 | 4.5 %                  | \$674,301 |

Our quarterly operating results are affected by the number of billing days in a quarter. The following table presents the year-over-year revenue growth rates, on a billing day basis, for the last five quarters:

|              | Year-Over-Year Revenue Growth Rates |            |            |            |            |
|--------------|-------------------------------------|------------|------------|------------|------------|
|              | (Per Billing Day)                   |            |            |            |            |
|              | Q2<br>2018                          | Q1<br>2018 | Q4<br>2017 | Q3<br>2017 | Q2<br>2017 |
| Billing Days | 64                                  | 64         | 61         | 63         | 64         |
| Tech Flex    | 9.8 %                               | 6.7 %      | 5.4 %      | 3.3 %      | 1.5 %      |
| FA Flex      | (9.4 )%                             | (7.9 )%    | 0.3 %      | 4.1 %      | 4.3 %      |
| GS Flex      | 18.2 %                              | 24.5 %     | 27.9 %     | 12.7 %     | 1.2 %      |
| Total Flex   | 5.6 %                               | 4.2 %      | 5.5 %      | 4.2 %      | 2.2 %      |
| Total Firm   | 5.4 %                               | 3.7 %      | 5.1 %      | 3.0 %      | 1.6 %      |

Flex Revenue. The key drivers of Flex revenue are the number of consultants on assignment and billable hours, the bill rate per hour and, to a limited extent, the amount of billable expenses incurred by Kforce.

Flex revenue for our largest segment, Tech, increased during the three and six months ended June 30, 2018 by 9.8% and 8.3%, respectively, as compared to the same periods in 2017. The secular drivers of technology spend have remained intact with many companies becoming increasingly dependent on the efficiencies provided by technology and the need for innovation to support business strategies and sustain relevancy in today's rapidly changing marketplace. We expect Tech Flex revenue to increase sequentially and on a year-over-year basis in the third quarter of 2018 and for the year-over-year growth rates to accelerate further.

Table of Contents

Our FA segment experienced a decrease in Flex revenue of 9.4% and 8.7% during the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017. While we expected a year-over-year decrease in FA Flex revenue in the second quarter of 2018, the rate of decline was greater than we anticipated as a result of the conclusion of several larger projects during the first quarter and fewer-than-expected new assignments in the second quarter. We continue to make progress diversifying our portfolio within FA Flex as evidenced by our quarterly year-over-year increase in average bill rates of 2.7%. We expect FA Flex revenue to remain stable or slightly increase in the third quarter of 2018 on a sequential basis but expect a continued year-over-year decrease, though the rate of decline is expected to improve.

Our GS segment experienced an increase in Flex revenue of 18.2% and 21.4% for the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017. The year-over-year increase in the first half of 2018 was primarily a result of two new prime contract wins secured in the third quarter of 2017. We expect our GS Flex business to continue to grow in the third quarter of 2018; however, year-over-year growth rates are expected to decelerate relative to the second quarter.

As our GS Flex business provides temporary staffing services under both time-and-material and fixed-price contracts, key drivers for the change in Flex revenue and Flex hours billed are not presented in the tables below.

The following table presents the key drivers for the change in Flex revenue for our Tech and FA segments over the prior period (in thousands):

|                              | Three Months Ended              |            | Six Months Ended                |            |
|------------------------------|---------------------------------|------------|---------------------------------|------------|
|                              | June 30, 2018 vs. June 30, 2017 |            | June 30, 2018 vs. June 30, 2017 |            |
|                              | Tech                            | FA         | Tech                            | FA         |
| Key drivers                  |                                 |            |                                 |            |
| Volume (hours billed)        | \$4,090                         | \$(10,717) | \$(493 )                        | \$(19,608) |
| Bill rate                    | 16,785                          | 3,074      | 34,444                          | 5,564      |
| Billable expenses            | 890                             | 95         | 2,424                           | 97         |
| Total change in Flex revenue | \$21,765                        | \$(7,548 ) | \$36,375                        | \$(13,947) |

Tech Flex revenue was impacted by the asset sale of Kforce Global Solutions, Inc (“Global”), which occurred in the third quarter of 2017. For the six months ended June 30, 2017, Global contributed approximately 5% of the total hours billed and 1% of Flex revenue. The volume previously contributed by Global has been replaced by organic growth in the remainder of our portfolio at significantly higher bill rates.

The following table presents total Flex hours billed for our Tech and FA segments and percentage change over the prior period (in thousands):

|                         | Three Months Ended June 30, |                     |       | Six Months Ended June 30, |                     |        |
|-------------------------|-----------------------------|---------------------|-------|---------------------------|---------------------|--------|
|                         | 2018                        | Increase (Decrease) | 2017  | 2018                      | Increase (Decrease) | 2017   |
| Tech                    | 3,294                       | 1.9 %               | 3,234 | 6,472                     | (0.1 )%             | 6,479  |
| FA                      | 2,076                       | (13.4 )%            | 2,398 | 4,272                     | (12.2 )%            | 4,866  |
| Total Flex hours billed | 5,370                       | (4.7 )%             | 5,632 | 10,744                    | (5.3 )%             | 11,345 |

Direct Hire Revenue. The key drivers of Direct Hire revenue are the number of placements and the associated placement fee. Direct Hire revenue also includes conversion revenue, which occurs when consultants initially assigned to a client on a temporary basis are later converted to a permanent placement for a fee. Our GS segment does not make permanent placements.

Direct Hire revenue decreased 9.5% and 5.6% during the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017. We expect a seasonal decrease in the third quarter and year-over-year growth rates to continue to decline at levels less than those experienced in the first half of 2018.



Table of Contents

The following table presents the key drivers for the change in Direct Hire revenue for our Tech and FA segments over the prior period (in thousands):

|                                     | Three Months Ended              |           | Six Months Ended                |         |
|-------------------------------------|---------------------------------|-----------|---------------------------------|---------|
|                                     | June 30, 2018 vs. June 30, 2017 |           | June 30, 2018 vs. June 30, 2017 |         |
|                                     | Tech                            | FA        | Tech                            | FA      |
| Key Drivers                         |                                 |           |                                 |         |
| Volume (number of placements)       | \$(619)                         | \$(1,150) | \$(911)                         | \$(557) |
| Placement fee                       | 248                             | 204       | 382                             | (341)   |
| Total change in Direct Hire revenue | \$(371)                         | \$(946)   | \$(529)                         | \$(898) |

The following table presents the total number of placements for our Tech and FA segments and percentage change over the prior period:

|                            | Three Months Ended June 30, 2018 |      | Six Months Ended June 30, 2018 |       |
|----------------------------|----------------------------------|------|--------------------------------|-------|
|                            | Increase (Decrease)              | 2017 | Increase (Decrease)            | 2017  |
| Tech                       | 282 (11.0)%                      | 317  | 560 (8.3)%                     | 611   |
| FA                         | 565 (14.0)%                      | 657  | 1,140 (3.9)%                   | 1,186 |
| Total number of placements | 847 (13.0)%                      | 974  | 1,700 (5.4)%                   | 1,797 |

The following table presents the average placement fee for our Tech and FA segments and percentage change over the prior period:

|                             | Three Months Ended June 30, 2018 |          |   | Six Months Ended June 30, 2018 |          |   |
|-----------------------------|----------------------------------|----------|---|--------------------------------|----------|---|
|                             | Increase (Decrease)              | 2017     | % | Increase (Decrease)            | 2017     | % |
| Tech                        | \$18,635 5.0%                    | \$17,753 | % | \$18,330 3.9%                  | \$17,649 | % |
| FA                          | 12,889 2.9%                      | 12,526   | % | 11,994 (2.4)%                  | 12,292   | % |
| Total average placement fee | \$14,802 4.0%                    | \$14,227 | % | \$14,079 (0.2)%                | \$14,114 | % |

Gross Profit. Gross profit is determined by deducting direct costs (primarily consultant compensation, payroll taxes, payroll-related insurance and certain fringe benefits, as well as subcontractor costs) from total revenue. There are no consultant payroll costs associated with Direct Hire placements, thus all Direct Hire revenue increases gross profit by the full amount of the placement fee.

The following table presents the gross profit percentage (gross profit as a percentage of total revenue) for each segment and percentage change over the prior period:

|                               | Three Months Ended June 30, 2018 |       |   | Six Months Ended June 30, 2018 |       |   |
|-------------------------------|----------------------------------|-------|---|--------------------------------|-------|---|
|                               | Increase (Decrease)              | 2017  | % | Increase (Decrease)            | 2017  | % |
| Tech                          | 28.8% 0.3%                       | 28.7% | % | 28.2% 0.4%                     | 28.1% | % |
| FA                            | 35.6% 0.3%                       | 35.5% | % | 34.6% 1.2%                     | 34.2% | % |
| GS                            | 25.0% (16.1)%                    | 29.8% | % | 25.8% (13.7)%                  | 29.9% | % |
| Total gross profit percentage | 30.0% (1.6)%                     | 30.5% | % | 29.5% (1.0)%                   | 29.8% | % |

The change in total gross profit percentage for the three and six months ended June 30, 2018 as compared to the same periods in 2017, is primarily the result of a decline in the overall mix of Direct Hire revenue compared to total revenue and a decline in Flex gross profit.

Flex gross profit percentage (Flex gross profit as a percentage of Flex revenue) provides management with helpful insight into the other drivers of total gross profit percentage driven by our Flex business such as changes in the spread

between the consultants' bill rate and pay rate.

21

---

Table of Contents

The following table presents the Flex gross profit percentage for each segment and percentage change over the prior period:

|                                    | Three Months Ended June 30, |                     |       | Six Months Ended June 30, |                     |       |
|------------------------------------|-----------------------------|---------------------|-------|---------------------------|---------------------|-------|
|                                    | 2018                        | Increase (Decrease) | 2017  | 2018                      | Increase (Decrease) | 2017  |
| Tech                               | 27.2%                       | 1.1 %               | 26.9% | 26.7%                     | 1.1 %               | 26.4% |
| FA                                 | 29.1%                       | 1.0 %               | 28.8% | 28.5%                     | 1.1 %               | 28.2% |
| GS                                 | 19.8%                       | (25.8 )%            | 26.7% | 22.2%                     | (14.3 )%            | 25.9% |
| Total Flex gross profit percentage | 27.1%                       | (1.1 )%             | 27.4% | 26.7%                     | (0.4 )%             | 26.8% |

Flex gross profit percentage decreased 30 and 10 basis points for the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017 primarily as a result of the 690 and 370 basis point decline in GS for the three and six months ended June 30, 2018, respectively. Tech Flex gross profit margin increased 30 basis points for the three and six months ended June 30, 2018 as compared to the same periods in 2017, primarily due to improvements in the spread between bill and pay rates and reduced payroll tax costs. FA Flex gross profit margin increased 30 basis points for the three and six months ended June 30, 2018 as compared to the same periods in 2017, primarily due to reduced payroll tax and benefit costs, as spreads in our FA Flex business have been relatively stable. GS Flex gross profit margin decreased 690 and 370 basis points for the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017 due to the compression in the spread between bill rates and pay rates for certain contracts, as well as higher benefit costs. Our GS business continues to operate in a cost competitive environment. GS was successful in winning a significant recompile in the first half of 2018; however, this contract is expected to put pressure on GS margins. Kforce continues to focus on training our revenue-generating associates on effective pricing and optimizing the spread between bill rates and pay rates. We believe this will serve to obtain the optimal volume, rate, effort and duration of assignment, while ultimately maximizing the benefit for our clients, our consultants and Kforce.

The following table presents the key drivers for the change in Flex gross profit for our Tech and FA segments over the prior period (in thousands):

|                                   | Three Months Ended June 30, 2018 vs. June 30, 2017 |           | Six Months Ended June 30, 2018 vs. June 30, 2017 |           |
|-----------------------------------|--|-----------|--|-----------|
|                                   | Tech   | FA        | Tech   | FA        |
| Key Drivers                       |  |           |  |           |
| Revenue impact                    | \$5,856  | \$(2,176) | \$9,587  | \$(3,932) |
| Profitability impact              | 782  | 210       | 1,457  | 424       |
| Total change in Flex gross profit | \$6,638  | \$(1,966) | \$11,044   | \$(3,508) |

SG&A Expenses. Total compensation, commissions, payroll taxes and benefit costs as a percentage of SG&A represented 83.8% for the three and six months ended June 30, 2018 as compared to 83.9% and 84.3% for the comparable periods in 2017, respectively. Commissions and other bonus incentives for our revenue-generating talent are variable costs driven primarily by revenue and gross profit levels, and associate performance. Therefore, as gross profit levels change, these expenses would also generally be anticipated to change, but remain relatively consistent as a percentage of revenues.

The following table presents components of SG&A as a percentage of total revenue (in thousands):

|   | 2018          |               | 2017          |               |
|---|---------------|---------------|---------------|---------------|
|   | % of Revenues | % of Revenues | % of Revenues | % of Revenues |
| Three Months Ended June 30,                                 |               |               |               |               |
| Compensation, commissions, payroll taxes and benefits costs | \$69,103      | 19.3 %        | \$69,252      | 20.3 %        |
| Other (1)   | 13,345        | 3.7 %         | 13,254        | 3.9 %         |

Edgar Filing: KFORCE INC - Form 10-Q

|   |           |      |   |           |      |   |
|---|-----------|------|---|-----------|------|---|
| Total SG&A  | \$82,448  | 23.0 | % | \$82,506  | 24.2 | % |
| Six Months Ended June 30,                                   |           |      |   |           |      |   |
| Compensation, commissions, payroll taxes and benefits costs | \$139,996 | 19.9 | % | \$140,896 | 20.9 | % |
| Other (1)   | 27,044    | 3.8  | % | 26,288    | 3.9  | % |
| Total SG&A  | \$167,040 | 23.7 | % | \$167,184 | 24.8 | % |

22

---

Table of Contents

(1) Balances in “other” include bad debt expense, lease expense, professional fees, travel, telephone, computer and certain other expenses.

SG&A as a percentage of revenue decreased 120 and 110 basis points for the three and six months ended June 30, 2018, respectively, as compared to the same periods in 2017. Overall, compensation costs are lower primarily as a result of improved associate productivity levels, lower revenue-generating headcount and reduced costs stemming from our realignment activities. The reduction in other SG&A costs can be attributed to a continued overall focus on expense discipline.

Depreciation and Amortization. The following table presents depreciation and amortization expense and percentage change over the prior period by major category (in thousands):

|  | Three Months Ended June 30, |                     |         | Six Months Ended June 30, |                     |         |
|--|-----------------------------|---------------------|---------|---------------------------|---------------------|---------|
|  | 2018                        | Increase (Decrease) | 2017    | 2018                      | Increase (Decrease) | 2017    |
| Fixed asset depreciation (includes capital leases) | \$1,570                     | (10.9)%             | \$1,763 | \$3,235                   | (7.2)%              | \$3,487 |
| Capitalized software amortization                  | 281                         | 37.7%               | 204     | 538                       | 21.2%               | 444     |
| Intangible asset amortization                      | 86                          | —%                  | 86      | 172                       | —%                  | 172     |
| Total Depreciation and amortization                | \$1,937                     | (5.7)%              | \$2,053 | \$3,945                   | (3.9)%              | \$4,103 |

Other Expense, Net. Other expense, net for the three and six months ended June 30, 2018 was \$1.3 million and \$2.6 million, respectively. Other expense, net for the three and six months ended June 30, 2017 was \$1.4 million and \$2.5 million, respectively. Other expense, net consists primarily of interest expense related to outstanding borrowings under our Credit Facility.

Income Tax Expense. Income tax expense as a percentage of income before income taxes (our “effective tax rate”) for the six months ended June 30, 2018 and 2017 was 25.4% and 37.4%, respectively. Our effective tax rate for the six months ended June 30, 2018 was positively impacted by the TCJA.

#### Non-GAAP Financial Measures

Free Cash Flow. “Free Cash Flow”, a non-GAAP financial measure, is defined by Kforce as net cash provided by operating activities determined in accordance with GAAP, less capital expenditures. Management believes this provides an additional way of viewing our liquidity that, when viewed with our GAAP results, provides a more complete understanding of factors and trends affecting our cash flows and is useful information to investors as it provides a measure of the amount of cash generated from the business that can be used for strategic opportunities including investing in our business, making acquisitions, repurchasing common stock or paying dividends. Free Cash Flow has limitations due to the fact that it does not represent the residual cash flow available for discretionary expenditures. Therefore, we believe it is important to view Free Cash Flow as a complement to our Unaudited Condensed Consolidated Statements of Cash Flows.

The following table presents Free Cash Flow (in thousands):

|   | Six Months Ended June 30, |          |
|---|---------------------------|----------|
|   | 2018                      | 2017     |
| Net income                                | \$25,447                  | \$17,046 |
| Non-cash provisions and other             | 10,545                    | 12,451   |
| Changes in operating assets/liabilities   | 2,267                     | (23,958) |
| Net cash provided by operating activities | 38,259                    | 5,539    |
| Capital expenditures                      | (3,116)                   | (4,344)  |
| Free cash flow                            | 35,143                    | 1,195    |
| Change in debt                            | (15,923)                  | 12,582   |
| Repurchases of common stock               | (12,129)                  | (2,952)  |
| Cash dividends                            | (5,943)                   | (6,080)  |
| Other                                     | (1,054)                   | (2,695)  |
| Change in cash and cash equivalents       | \$94                      | \$2,050  |





Table of Contents

Adjusted EBITDA. “Adjusted EBITDA”, a non-GAAP financial measure, is defined by Kforce as net income before depreciation and amortization, stock-based compensation expense, interest expense, net and income tax expense. Adjusted EBITDA should not be considered a measure of financial performance under GAAP. Items excluded from Adjusted EBITDA are significant components in understanding and assessing our past and future financial performance, and this presentation should not be construed as an inference by us that our future results will be unaffected by those items excluded from Adjusted EBITDA. Adjusted EBITDA is a key measure used by management to assess our operations including our ability to generate cash flows and our ability to repay our debt obligations and management believes it provides a good metric of our core profitability in comparing our performance to our competitors, as well as our performance over different time periods. Consequently, management believes it is useful information to investors. The measure should not be considered in isolation or as an alternative to net income, cash flows or other financial statement information presented in the consolidated financial statements as indicators of financial performance or liquidity. The measure is not determined in accordance with GAAP and is thus susceptible to varying calculations. Also, Adjusted EBITDA, as presented, may not be comparable to similarly titled measures of other companies.

In addition, although we excluded amortization of stock-based compensation expense because it is a non-cash expense, we expect to continue to incur stock-based compensation in the future and the associated stock issued may result in an increase in our outstanding shares of stock, which may result in the dilution of our stockholder ownership interest. We suggest that you evaluate these items and the potential risks of excluding such items when analyzing our financial position.

The following table presents Adjusted EBITDA and includes a reconciliation of Adjusted EBITDA to net income (in thousands):

|                                  | 2018      | 2017      |
|----------------------------------|-----------|-----------|
| Three Months Ended June 30,      |           |           |
| Net income                       | \$ 16,272 | \$ 11,144 |
| Depreciation and amortization    | 2,057     | 2,105     |
| Stock-based compensation expense | 2,292     | 1,805     |
| Interest expense, net            | 1,237     | 1,345     |
| Income tax expense               | 5,570     | 6,859     |
| Adjusted EBITDA                  | \$ 27,428 | \$ 23,258 |

|                                  |           |           |
|----------------------------------|-----------|-----------|
| Six Months Ended June 30,        |           |           |
| Net income                       | \$ 25,447 | \$ 17,046 |
| Depreciation and amortization    | 4,172     | 4,208     |
| Stock-based compensation expense | 4,552     | 3,869     |
| Interest expense, net            | 2,534     | 2,518     |
| Income tax expense               | 8,644     | 10,179    |
| Adjusted EBITDA                  | \$ 45,349 | \$ 37,820 |

**LIQUIDITY AND CAPITAL RESOURCES**

To meet our capital and liquidity requirements, we primarily rely on operating cash flow as well as borrowings under our Credit Facility. At June 30, 2018, Kforce had \$162.7 million in working capital compared to \$161.7 million at December 31, 2017.

**Cash Flows**

We are principally focused on achieving an appropriate balance of cash flow across several areas of opportunity such as: generating positive cash flow from operating activities; returning capital to our shareholders through our quarterly dividends and common stock repurchase program; maintaining appropriate leverage under our Credit Facility; investing in our infrastructure to allow sustainable growth via capital expenditures; and maintaining sufficient liquidity to complete acquisitions or other strategic investments.



Table of Contents

Cash provided by operating activities was \$38.3 million during the six months ended June 30, 2018 compared to \$5.5 million in the six months ended June 30, 2017. Our largest source of operating cash flows is the collection of trade receivables and our largest use of operating cash flows is the payment of our associate and consultant compensation. The increase in cash provided by operating activities during the six months ended June 30, 2018 as compared to the same period in 2017 is primarily due to increasing levels of profitability and improved collections of our accounts receivable, as well as the lower effective tax rate and receipt of a \$6.8 million income tax refund. As a result of the TCJA, we expect to generate an additional \$10.0 million in operating cash in 2018 related to the decrease in our effective tax rate.

Cash used in investing activities was \$3.1 million during the six months ended June 30, 2018 compared to \$4.3 million in the six months ended June 30, 2017, which consists of capital expenditures except for equipment acquired under capital leases. We expect to continue selectively investing in our infrastructure in order to support the expected future growth in our business and evolution of our operating model. In addition, we continually review our portfolio of businesses and their operations in comparison to our internal strategic and performance objectives. As part of this review, we may acquire other businesses and further invest in, fully divest and/or sell parts of our current businesses. Cash used in financing activities was \$35.0 million during the six months ended June 30, 2018 compared to \$0.9 million provided by financing activities in the six months ended June 30, 2017. This was primarily driven by a reduction in the outstanding balance under our Credit Facility of \$15.9 million during the six months ended June 30, 2018 versus an increase of \$12.6 million for the same period in 2017, as well as an increase in cash used for common stock repurchases.

The following table presents the cash flow impact of the common stock repurchase activity (in thousands):

|  | Six Months<br>Ended<br>June 30, |         |
|--|---------------------------------|---------|
|  | 2018                            | 2017    |
| Open market repurchases  | \$9,565                         | \$935   |
| Repurchase of shares related to tax withholding requirements for vesting of restricted stock | 2,564                           | 2,017   |
| Total cash flow impact of common stock repurchases   | \$12,129                        | \$2,952 |

|  |         |         |
|--|---------|---------|
| Cash paid in current period for settlement of prior year repurchases | \$3,323 | \$2,952 |
|--|---------|---------|

During each of the six months ended June 30, 2018 and 2017, Kforce declared and paid quarterly dividends of \$5.9 million (\$0.24 per share) and \$6.1 million (\$0.24 per share), respectively. On July 27, 2018, Kforce's Board of Directors approved a 50% increase to the Company's quarterly dividend from \$0.12 per share to \$0.18 per share. The declaration, payment and amount of future dividends are discretionary and will be subject to determination by Kforce's Board of Directors each quarter following its review of, among other things, the Firm's current and expected financial performance as well as the ability to pay dividends under applicable law.

We believe that existing cash and cash equivalents, cash flow from operations, and available borrowings under our Credit Facility will be adequate to meet the capital expenditure and working capital requirements of our operations for at least the next 12 months. However, a material deterioration in the economic environment or market conditions, among other things, could negatively impact operating results and liquidity, as well as the ability of our lenders to fund borrowings. Actual results could also differ materially from these indicated as a result of a number of factors, including the use of currently available resources for potential acquisitions, strategic investments, additional repurchases or dividends.

#### Credit Facility

Under the Credit Facility, our maximum borrowing capacity of \$300.0 million which, subject to certain conditions and participation of the lenders, may be increased up to an aggregate additional amount of \$150.0 million in the form of revolving credit loans, swingline loans and letters of credit. Letters of credit and swingline loans under the Credit Facility are subject to sublimits of \$10.0 million. As of June 30, 2018 and December 31, 2017, \$100.6 million and \$116.5 million was outstanding, respectively, and \$196.2 million and \$180.3 million was available, respectively, subject to the covenants described below, under the Credit Facility.



Table of Contents

The Firm will continually be subject to certain affirmative and negative covenants including (but not limited to), the maintenance of a fixed charge coverage ratio of no less than 1.25 to 1.00 and the maintenance of a total leverage ratio of no greater than 3.25 to 1.00. The numerator in the fixed charge coverage ratio is defined pursuant to the Credit Facility as earnings before interest expense, income taxes, depreciation and amortization, stock-based compensation expense and other permitted items pursuant to our Credit Facility (disclosed as “Consolidated EBITDA”), less cash paid for capital expenditures, income taxes and dividends. The denominator is defined as Kforce’s fixed charges such as interest expense and principal payments paid or payable on outstanding debt other than borrowings under the Credit Facility. The total leverage ratio is defined pursuant to the Credit Facility as total indebtedness divided by Consolidated EBITDA. Our ability to make distributions or repurchases of equity securities could be limited if an event of default has occurred. Furthermore, our ability to repurchase equity securities could be limited if (a) the total leverage ratio is greater than 2.75 to 1.00 and (b) the Firm’s availability, inclusive of unrestricted cash, is less than \$25.0 million. As of June 30, 2018, Kforce was not limited in making distributions and executing repurchases of its equity securities. Refer to Note G – “Credit Facility” in the Notes to Unaudited Condensed Consolidated Financial Statements, included in this report for a complete discussion of our Credit Facility.

Kforce entered into a forward-starting interest rate swap agreement to mitigate the risk of rising interest rates and the Swap has been designated as a cash flow hedge. As of June 30, 2018, the fair value of the Swap asset was \$1.4 million. Refer to Note J - “Derivative Instrument and Hedging Activity” in the Notes to Unaudited Condensed Consolidated Financial Statements, included in this report for a complete discussion of our Credit Facility.

**Stock Repurchases**

During the six months ended June 30, 2018, Kforce repurchased approximately 318 thousand shares of common stock on the open market at a total cost of approximately \$8.7 million. As of June 30, 2018 and December 31, 2017, \$29.8 million and \$38.5 million, respectively, remained available for further repurchases under the Board-authorized common stock repurchase program.

**Off-Balance Sheet Arrangements**

There have been no material changes during the period covered by this Quarterly Report on Form 10-Q to our off-balance sheet arrangements previously disclosed in Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

**Contractual Obligations and Commitments**

Other than those changes described elsewhere in this Quarterly Report, there have been no material changes during the period covered by this report on Form 10-Q to our contractual obligations previously disclosed in Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

**CRITICAL ACCOUNTING ESTIMATES**

Our unaudited condensed consolidated financial statements are prepared in accordance with GAAP. In connection with the preparation of our unaudited condensed consolidated financial statements, we are required to make assumptions and estimates about future events, and apply judgments that affect the reported amount of assets, liabilities, revenues, expenses and the related disclosures. We base our assumptions, estimates and judgments on historical experience, current trends and other factors that management believes to be relevant at the time our unaudited condensed consolidated financial statements are prepared. On a regular basis, management reviews the accounting policies, estimates, assumptions and judgments to ensure that our unaudited condensed consolidated financial statements are presented fairly and in accordance with GAAP. However, because future events and their effects cannot be determined with certainty, actual results could differ from our assumptions and estimates, and such differences could be material.

Effective January 1, 2018, we adopted Topic 606, which requires judgment in estimating the transaction price for revenue from contracts with customers. Topic 606 also required a reclassification on the balance sheet. We have reached conclusions on key accounting assessments and estimates related to the impact of the new standard, which are described in Note C - “Revenue Recognition” in the Notes to Unaudited Condensed Consolidated Financial Statements, included in Item 1. Financial Statements of this report.

Refer to Note 1 – “Summary of Significant Accounting Policies” in the Notes to Consolidated Financial Statements and “Management’s Discussion and Analysis of Financial Condition and Results of Operations – Critical Accounting Estimates” in our 2017 Annual Report on Form 10-K for a more detailed discussion of our significant accounting policies and critical accounting estimates.

Table of Contents

NEW ACCOUNTING STANDARDS

Refer to Note A - “Summary of Significant Accounting Policies” in the Notes to Unaudited Condensed Consolidated Financial Statements, included in Item 1. Financial Statements of this report for a discussion of new accounting standards.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

With respect to our quantitative and qualitative disclosures about market risk, there have been no material changes to the information included in Part II, Item 7A, “Quantitative and Qualitative Disclosures About Market Risk” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

ITEM 4. CONTROLS AND PROCEDURES.

Evaluation of Disclosure Controls and Procedures

As of June 30, 2018, we carried out an evaluation required by Rules 13a-15 and 15d-15 under the Exchange Act (the “Evaluation”) under the supervision and with the participation of our CEO and CFO, of the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15 and 15d-15 under the Exchange Act (“Disclosure Controls”). Based on the Evaluation, our CEO and CFO concluded that the design and operation of our Disclosure Controls were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is: (1) recorded, processed, summarized, and reported within the time periods specified in the SEC’s rules and forms; and (2) accumulated and communicated to management, including the principal executive officer and the principal financial officer, as appropriate to allow timely decisions regarding disclosure.

Changes in Internal Control over Financial Reporting

Management has evaluated, with the participation of our CEO and CFO, whether any changes in our internal control over financial reporting that occurred during our last fiscal quarter have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Based on the evaluation we conducted, management has concluded that no such changes have occurred.

Inherent Limitations of Internal Control Over Financial Reporting

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

CEO and CFO Certifications

Exhibits 31.1 and 31.2 are the Certifications of the CEO and the CFO, respectively. The Certifications are required in accordance with Section 302 of the Sarbanes-Oxley Act of 2002 (the “Section 302 Certifications”). This Item of this report, which you are currently reading, is the information concerning the Evaluation referred to in the Section 302 Certifications and this information should be read in conjunction with the Section 302 Certifications for a more complete understanding of the topics presented.



Table of Contents

## PART II - OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

We are involved in legal proceedings, claims and administrative matters that arise in the ordinary course of business. We have made accruals with respect to certain of these matters, where appropriate, that are reflected in our unaudited condensed consolidated financial statements but are not, individually or in the aggregate, considered material. For other matters for which an accrual has not been made, we have not yet determined that a loss is probable or the amount of loss cannot be reasonably estimated. While the ultimate outcome of the matters cannot be determined, we currently do not expect that these proceedings and claims, individually or in the aggregate, will have a material effect on our financial position, results of operations or cash flows. The outcome of any litigation is inherently uncertain, however, and if decided adversely to us, or if we determine that settlement of particular litigation is appropriate, we may be subject to liability that could have a material adverse effect on our financial position, results of operations or cash flows. Kforce maintains liability insurance in amounts and with such coverage and deductibles as management believes is reasonable. The principal liability risks that Kforce insures against are workers' compensation, personal injury, bodily injury, property damage, directors' and officers' liability, errors and omissions, cyber liability, employment practices liability and fidelity losses. There can be no assurance that Kforce's liability insurance will cover all events or that the limits of coverage will be sufficient to fully cover all liabilities.

## ITEM 1A. RISK FACTORS.

There have been no material changes in the risk factors previously disclosed in our 2017 Annual Report on Form 10-K.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

## Purchases of Equity Securities by the Issuer

On July 29, 2016, our Board of Directors approved an increase in our stock repurchase authorization bringing the available authorization to \$75.0 million. The following table presents information with respect to our repurchases of Kforce common stock during the three months ended June 30, 2018:

| Period                          | Total Number of<br>Shares Purchased<br>(1) | Average Price Paid<br>per Share | Total Number of<br>Shares Purchased<br>as Part of<br>Publicly Announced<br>Plans or Programs | Approximate Dollar<br>Value of Shares that<br>May Yet Be<br>Purchased Under the<br>Plans or Programs |
|---------------------------------|--|---------------------------------|--|--|
| April 1, 2018 to April 30, 2018 | 203  | \$ 27.15                        | —  | \$ 29,813,098  |
| May 1, 2018 to May 31, 2018     | 2,632                                      | \$ 32.38                        | —  | \$ 29,813,098  |
| June 1, 2018 to June 30, 2018   | —  | \$ —                            | —  | \$ 29,813,098  |
| Total                           | 2,835                                      | \$ 32.01                        | —  | \$ 29,813,098  |

(1) All activity presented in this table relates to shares of stock purchased upon vesting of restricted stock to satisfy statutory minimum tax withholding requirements.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None.

## ITEM 4. MINE SAFETY DISCLOSURES.

None.

## ITEM 5. OTHER INFORMATION.

None.

Table of Contents

ITEM 6. EXHIBITS.

| Exhibit<br>Number | Description   |
|-------------------|---|
| 3.1               | Amended and Restated Articles of Incorporation, incorporated by reference to the Registrant's Registration Statement on Form S-1 (File No. 33-91738) filed with the SEC on April 28, 1995.  |
| <u>3.1a</u>       | Articles of Amendment to Articles of Incorporation, incorporated by reference to the Registrant's Registration Statement on Form S-4/A (File No. 333-111566) filed with the SEC on February 9, 2004, as amended.  |
| <u>3.1b</u>       | Articles of Amendment to Articles of Incorporation, incorporated by reference to the Registrant's Registration Statement on Form S-4/A (File No. 333-111566) filed with the SEC on February 9, 2004, as amended.  |
| <u>3.1c</u>       | Articles of Amendment to Articles of Incorporation, incorporated by reference to the Registrant's Registration Statement on Form S-4/A (File No. 333-111566) filed with the SEC on February 9, 2004, as amended.  |
| <u>3.1d</u>       | Articles of Amendment to Articles of Incorporation, incorporated by reference to the Registrant's Current Report on Form 8-K (File No. 000-26058) filed with the SEC on May 17, 2000.   |
| <u>3.1e</u>       | Articles of Amendment to Articles of Incorporation, incorporated by reference to the Registrant's Annual Report on Form 10-K (File No. 000-26058) filed with the SEC on March 29, 2002.   |
| <u>3.2</u>        | Amended & Restated Bylaws, incorporated by reference to the Registrant's Current Report on Form 8-K (File No. 000-26058) filed with the SEC on April 29, 2013.  |
| <u>10.1</u>       | Credit Agreement, dated May 25, 2017, between Kforce Inc. and its subsidiaries and Wells Fargo Bank, National Association, and the other lenders thereto, incorporated by reference to the Registrant's Current Report on Form 8-K (File No. 000-26058) filed with the SEC on May 25, 2017. |
| <u>31.1</u>       | Certification by the Chief Executive Officer of Kforce Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| <u>31.2</u>       | Certification by the Chief Financial Officer of Kforce Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| <u>32.1</u>       | Certification by the Chief Executive Officer of Kforce Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| <u>32.2</u>       | Certification by the Chief Financial Officer of Kforce Inc. pursuant to 18 U.S.C. Section 2350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101.1             | Part I, Item 1 of this Form 10-Q formatted in XBRL.   |



Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Kforce Inc.  
(Registrant)

Date: August 2, 2018    By: /s/ DAVID M. KELLY  
David M. Kelly  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)

Date: August 2, 2018    By: /s/ JEFFREY B. HACKMAN  
Jeffrey B. Hackman  
Senior Vice President, Finance and Accounting  
(Principal Accounting Officer)