LABORATORY CORP OF AMERICA HOLDINGS

Form 8-K April 24, 2008

#### **UNITED STATES**

#### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

### FORM 8-K

**CURRENT REPORT** 

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

April 24, 2008
(Date of earliest event reported)

#### LABORATORY CORPORATION OF AMERICA HOLDINGS

(Exact Name of Registrant as Specified in its Charter)

DELAWARE	1-11353	13-3757370
(State or other jurisdiction of Incorporation)	(Commission File Number)	`
358 SOUTH MAIN STREET, BURLINGTON, NORTH CAROLINA	27215	336-229-1127
(Address of principal executive offices)	(Zip Code)	(Registrant's telephone number including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- " Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- " Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- " Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- " Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

ITEM 7.01. Regulation FD Disclosure

Summary information of the Company dated April 24, 2008.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

<u>Laboratory Corporation of America Holdings</u> (Registrant)

Date: April 24, 2008 By: /s/Bradford T. Smith

Bradford T. Smith, Executive Vice

President and Secretary

8-K Filed April 24, 2008

#### Introduction

This slide presentation contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors.

Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company s financial results is included in the Company s Form 10-K for the year ended December 31, 2007, and subsequent SEC filings.

# The US Healthcare & Clinical Laboratory Testing Market

Source: CMS, Office of the Actuary, G-2, and Company Estimates

Inpatient

Outpatient &

Outreach

## The Value of Lab Testing

In the past, lab testing was primarily used to diagnose disease

Now, lab testing plays an increasingly larger role in the full continuum of healthcare delivery

What is LabCorp	
Clinical	
Pathology	
Anatomic	
Pathology	
Genomics	
Esoteric	
Testing	
F	

Our Infrastructure
1600+ conveniently
located PSCs
700 MDs & PhDs
6500+ phlebotomists
Lab
Information
System
2600 couriers
1000 sales reps
7 airplanes
Primary testing labs
Esoteric Labs
STAT Labs
Standardized Platforms
6

Primary LabCorp Testing Locations\*

**Esoteric Lab Locations** 

(CET, CMBP, Dianon, Esoterix, NGI, OTS, US Labs, Viromed)

#### **Our Locations**

Patient Service Centers\*

Cancer diagnostics and mon	itoring
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Advanced cardiovascular disease testing

Advancement through acquisitions and licensing

**Strategic Focus Areas** 

Lab data enables better treatment and outcomes

Partner to control high cost leakage

Recognize value of lab services through appropriate pricing

Quality and service driven culture

First-time problem resolution

Continuous enhancements in customer connectivity

**Scientific Leadership** 

**Managed Care** 

**Customer Focus** 

#### **Revenue Growth Drivers**

Revenue Growth Drivers
Industry Consolidation
Hospital Opportunity
Aging Population
-Increased utilization
for older patients
Disease
Management
-Litholink Model
Companion Diagnostics
-ARCA
-Warfarin
More Esoteric Testing
-Cardiovascular Disease
- Cancer
Time
Margin
Potential
LabCorp
Competitive Advantages
Standardized Data
Clinical Trials

Dianon, USLabs, Esoterix,

NGI & Viromed

#### **Industry Forces**

Focus on Outcomes and Cost Containment (Medical & Drug)

Increased emphasis on drug efficacy, proper dosage and adverse effects

Advances in science and genomics

Expansion of Managed Care partnerships

#### **EBITDA Margin Growth Drivers**

**3.** 

#### **Further operational**

#### efficiencies

Increase automation in pre-analytic processes

Logistics / route structure optimization

Supply chain management

Improved patient experience and data capture

Improvement in collections / bad debt long term

1.

Increased volumes through fixed-cost infrastructure

2.

Larger number of esoteric tests offered, more esoteric tests ordered

#### **Industry-leading EBITDA margins**

Significant free cash flow

Focus on providing value to shareholders

Strategic acquisitions

Organic growth opportunities

Share repurchase

\$370.1 Million available as of 3/31/08

Flexibility for future growth opportunities

**LabCorp** s Investment and Performance Fundamentals

#### Revenue CAGR of 8.5% Diluted EPS CAGR of 18.6%

1.

Excluding the \$0.09 per diluted share impact in 2005 of restructuring and other special charges, and a non-recurring investment loss.

2.

Excluding the \$0.06 per diluted share impact in 2006 of restructuring and other special charges.

3.

Excluding the \$0.25 per diluted share impact in 2007 of restructuring and other special charges.

Five-Year Revenue and EPS Trend

1.

Includes approximately \$50 million of benefit from one-time tax credits recorded in 2003.

2.

Excluding the impact in 2005 of restructuring and other special charges and a non-recurring investment loss.

**3.** 

Excluding the impact in 2006 and 2007 of restructuring and other special charges

4.

As a result of adopting FASB 123(R) in 2006, the Company recorded incremental stock compensation expense of \$23.3 and \$26.7 in 2006 and 2007, respectively.

Five-Year OCF and EBIDTA Margin Trend

OCF CAGR of 6% EBITDA Margin Growth of 210 bps

First Quarter Results (In millions, except per share data)

2008 First Quarter Financial Achievements

Diluted EPS of \$1.14

EBITDA margin of 25.9% of net sales

Operating cash flow of \$176.5 million

**Increased revenues** 

10.5% (8.6% volume; 1.9% price)

Excl. Canada 4.1% (1.6% volume, 2.5% price)

Repurchased approximately \$55.7 million of LabCorp stock

	Lugar Filling. LABORATORT CONFOUNCE TO AMENICA HOLDINGS - FORM OF
Revenue by Paye Q1 2008 (In millions)	er- US
Client	
\$285.4 (27%)	
Patient	
\$97.9 (9%)	
Managed Care Capitated	
\$42.4 (4%)	
Medicare & Med	licaid
\$198.8 (19%)	
Managed Care Fee-for-service	
\$414.6 (40%)	
16	

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\$685.5 (66%)

Histology (Non-Pap)

\$79.2 (8%)

**Other Esoteric** 

\$118.1 (11%)

Genomic

\$156.4 (15%)

Revenue by Business Area - US Q1 2008 (In millions)

Revenue Mix- US by Business Area (In millions)
30%
31%
34%
35%
34%
66%
65%

66%

69%

**70%** 

Revenue by Payer Q1 2008 (in millions, except PPA)

Revenue Mix by Business Area Q1 2008 (in millions, except PPA)

#### Financial Guidance - 2008

Excluding the impact of any share repurchase activity after March 31, 2008, guidance for 2008 remains:

\$66 million

Net interest of approximately

\$120 million to \$140 million

Capital expenditures of approximately

\$775 million to \$800 million

Operating cash flow, excluding any transition payments to UnitedHealthcare, of approximately

\$4.74 and \$4.90

Diluted earnings per share of between

25.6% to 26.0%

EBITDA margins of approximately

13.0% to 14.3%

Revenue growth

Reconciliation of Non-GAAP Financial Measures (In millions)

1)

EBITDA represents earnings before interest, income taxes, depreciation and amortization, and includes the Company s

proportional share of the underlying EBITDA of the income from joint venture partnerships. The Company uses EBITDA

extensively as an internal management performance measure and believes it is a useful, and commonly used measure of financial

performance in addition to earnings before taxes and other profitability measurements under generally accepted accounting

principles (GAAP). EBITDA is not a measure of financial performance under GAAP. It should not be considered as an alternative

to earnings before income taxes (or any other performance measure under GAAP) as a measure of performance or to cash flows

from operating, investing or financing activities as an indicator of cash flows or as a measure of liquidity. The following table

reconciles earnings before income taxes, representing the most comparable measure under GAAP, to EBITDA for the three-month

period ended March 31, 2008 and 2007:

#### 2008

#### 2007

Earnings before income taxes

221.9

\$

208.9

\$

Add (subtract):

Interest expense

19.9

12.6

Investment income
(0.5)
(2.1)
Other (income) expense, net
0.6
0.4
Depreciation
29.2
26.3
Amortization
13.8
13.3
Joint venture partnerships' depreciation
and amortization
0.6
1.1

#### **EBITDA**

285.5

\$

260.5

\$

**Three Months** 

Ended March 31,

# **Supplemental Financial Information**