TANDY LEATHER FACTORY INC
Form 10-Q
May 15, 2007

UNITED STATES SECURITIES AND EXCHANGE COMMISSION<br>Washington, D.C. 20549<br>Form 10-Q

(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES ACT OF 1934
For the quarterly period ended March 31, 2007
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-12368
TANDY LEATHER FACTORY, INC.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporate of organization)

75-2543540
(IRS Employer Identification Number)

3847 East Loop 820 South, Fort Worth, Texas 76119
(Address of principal executive offices) (Zip Code)
(817) 496-4414
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer [ ] Accelerated filer [ ] Non-accelerated filer [X]

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes [ ] No [X] Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock, par value $\$ 0.0024$ per share

Shares outstanding as of May 7, 2007
10,919,568

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TANDY LEATHER FACTORY, INC.
FORM 10-Q
FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2007

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Tandy Leather Factory, Inc.
Consolidated Balance Sheets

|  | March 31, <br> $\mathbf{2 0 0 7}$ <br> (unaudited) | December <br> $\mathbf{3 1 ,}$ |
| :--- | ---: | ---: | ---: |
| $\mathbf{2 0 0 6}$ |  |  |
| (audited) |  |  |,

## LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES:

| Accounts payable-trade | $\$ 2,551,457$ | $\$ 1,776,646$ |
| :--- | ---: | ---: |
| Accrued expenses and other liabilities | $2,484,623$ | $3,424,010$ |
| Income taxes payable | 427,810 | 59,392 |
| Current maturities of capital lease obligations | 78,206 | 111,723 |
| Total current liabilities | $5,542,096$ | $5,371,771$ |

DEFERRED INCOME TAXES $\quad 216,534 \quad 221,621$
COMMITMENTS AND CONTINGENCIES

## STOCKHOLDERS' EQUITY:

Preferred stock, $\$ 0.10$ par value; 20,000,000 shares authorized;
none issued or outstanding; attributes to be determined on issuance
Common stock, $\$ 0.0024$ par value; $25,000,000$ shares authorized;
$10,919,568$ and $10,885,068$ shares issued at 2007 and 2006,
respectively;

| $10,913,709$ and $10,879,209$ outstanding at 2007 and 2006, |  |  |
| :--- | ---: | ---: | ---: |
| respectively | 26,207 | 26,124 |
| Paid-in capital | $5,351,044$ | $5,292,591$ |
| Retained earnings | $22,295,895$ | $20,949,540$ |


| Treasury stock $(5,859$ shares at cost $)$ | $(25,487)$ | $(25,487)$ |
| :--- | ---: | ---: | ---: |
| Accumulated other comprehensive income | 92,656 | 80,475 |
| Total stockholders' equity | $27,740,315$ | $26,323,243$ |
|  | $\mathbf{\$ 3 3 , 4 9 8 , 9 4 5}$ | $\mathbf{\$ 3 1 , 9 1 6 , 6 3 5}$ |

The accompanying notes are an integral part of these financial statements.

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Tandy Leather Factory, Inc.
Consolidated Statements of Income (Unaudited)
For the Three Months Ended March 31, 2007 and 2006

|  | 2007 | 2006 |
| :---: | :---: | :---: |
| NET SALES | \$14,507,805 | \$14,413,649 |
| COST OF SALES | 5,909,852 | 6,299,515 |
| Gross profit | 8,597,953 | 8,114,134 |
| OPERATING EXPENSES | 6,643,172 | 6,072,346 |
| INCOME FROM OPERATIONS | 1,954,781 | 2,041,788 |
| OTHER (INCOME) EXPENSE: |  |  |
| Interest expense | - |  |
| Other, net | $(48,996)$ | $(18,110)$ |
| Total other (income) expense | $(48,996)$ | $(18,110)$ |
| INCOME BEFORE INCOME TAXES | 2,003,777 | 2,059,898 |
| PROVISION FOR INCOME TAXES | 657,422 | 713,635 |
| NET INCOME | \$1,346,355 | \$1,346,263 |
|  |  |  |
| NET INCOME PER COMMON SHARE - BASIC | \$0.12 | \$0.13 |
| NET INCOME PER COMMON SHARE - DILUTED | \$0.12 | \$0.12 |
| Weighted Average Number of Shares Outstanding: |  |  |
| Basic | 10,893,359 | 10,756,745 |
| Diluted | 11,150,246 | 11,102,906 |

The accompanying notes are an integral part of these financial statements.
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## Tandy Leather Factory, Inc. <br> Consolidated Statements of Cash Flows <br> (Unaudited) <br> For the Three Months Ended March 31, 2007 and 2006

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: | $\$ 1,346,355$ | $\$ 1,346,263$ |
| Net income |  |  |
| Adjustments to reconcile net income to net cash |  |  |
| provided by operating activities - | 105,739 | 97,185 |
| Depreciation and amortization | - | - |
| Gain on disposal of assets | 7,626 | 22,480 |
| Non-cash stock-based compensation | $(15,281)$ | 43,249 |
| Deferred income taxes | 11,092 | $(10,594)$ |

Net changes in assets and liabilities, net of effect of business acquisitions:

| Accounts receivable-trade, net | $(239,162)$ | $(806,423)$ |
| :--- | ---: | ---: |
| Inventory | $(824,948)$ | 625,395 |
| Income taxes | 368,418 | 520,243 |
| Other current assets | $(396,474)$ | $(566,483)$ |
| Accounts payable-trade | 726,168 | $1,047,227$ |
| Accrued expenses and other liabilities | $(1,196,387)$ | $(655,252)$ |
| Total adjustments | $\mathbf{1 5 0 , 1 4 6}$ | $\mathbf{1 , 6 6 3 , 2 9 0}$ |


| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| :--- | ---: | ---: |
| Purchase of property and equipment | $(200,097)$ | $(112,792)$ |
| Payments in connection with businesses acquired | $(650,000)$ | - |
| Proceeds from sale of assets | $(85,339$ | - |
| Decrease (increase) in other assets | $\mathbf{( 9 0 5 , 8 2 1})$ | $\mathbf{( 1 1 2 , 3 3 1 )}$ |

CASH FLOWS FROM FINANCING ACTIVITIES:

| Payments on capital lease obligations | $(33,517)$ | $(33,516)$ |
| :--- | ---: | ---: |
| Proceeds from exercise of stock options and warrants | 50,910 | 37,800 |
| Net cash provided by financing activities | $\mathbf{1 7 , 3 9 3}$ | $\mathbf{4 , 2 8 4}$ |
| NET INCREASE (DECREASE) IN CASH | $(738,294)$ | $1,555,243$ |
| CASH, beginning of period | $6,739,891$ | $3,215,727$ |
| CASH, end of period | $\$ 6,001,607$ | $\$ 4,770,970$ |

SUPPLEMENTAL DISCLOSURES OF CASH FLOW
INFORMATION:
Interest paid during the period
Income tax paid during the period, net of (refunds)

The accompanying notes are an integral part of these financial statements.

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Tandy Leather Factory, Inc.
Consolidated Statements of Stockholders' Equity For the Three Months Ended March 31, 2007 and 2006

|  | Number of Shares | Par <br> Value | Paid-in <br> Capital | Treasury Stock | Retained Earnings | Accumulated Other <br> Comprehensive Income (Loss) | Total | Comprehensive Income (Loss) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE, <br> December 31, 2005 | $10,741,835$ | \$25,780 | $\$ 4,988,445$ | $\$(25,487)$ | $\$ 16,172,475$ | \$96,642 | \$21,257,855 |  |
| Shares issued - stock options exercised | $31,223$ | 75 | 37,725 | - | - | - | 37,725 |  |
| Stock-based compensation | - | - | 22,480 | - | - | - | 22,480 |  |
| Net income | - | - | - | - | 1,346,263 | - | 1,346,263 | \$1,346,263 |
| Translation adjustment | - | - | - | - | - | $(11,300)$ | $(11,300)$ | $(11,300)$ |
| BALANCE, <br> March 31, 2006 | 10,773,058 | \$25,855 | \$5,048,650 | \$(25,487) | \$17,518,738 | \$85,342 | \$22,653,098 |  |

Comprehensive income for the three months ended March 31, 2006
\$1,334,963

BALANCE,
December 31, 2006 10,885,068 \$26,124 \$5,292,591 \$(25,487) \$20,949,540 \$80,475 \$26,323,243

| Shares issued - stock options and warrants exercised | 34,500 | 83 | 50,827 | - | - | - | 50,910 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock-based compensation | - | - | 7,626 | - | - | - | 7,626 |  |
| Net income | - | - | - | - | 1,346,355 | - | 1,346,355 | \$1,346,355 |
| Translation adjustment | - | - | - | - | - | 12,181 | 12,181 | 12,181 |
| BALANCE, March 31, 2007 | 10,919,568 | \$26,207 | \$5,351,044 | \$(25,487) | \$22,295,895 | \$92,656 | 27,740,315 |  |

The accompanying notes are an integral part of these financial statements.

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## TANDY LEATHER FACTORY, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1. BASIS OF PRESENTATION AND CERTAIN SIGNIFICANT ACCOUNTING POLICIES

In the opinion of management, the accompanying consolidated financial statements for Tandy Leather Factory, Inc. and its consolidated subsidiaries contain all adjustments (consisting of normal recurring adjustments) necessary to present fairly its financial position as of March 31, 2007 and December 31, 2006, and its results of operations and cash flows for the three-month periods ended March 31, 2007 and 2006. Operating results for the three-month period ended March 31, 2007 are not necessarily indicative of the results that may be expected for the year ending December 31, 2007. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2006.

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Inventory. Inventory is stated at the lower of cost or market and is accounted for on the "first in, first out" method. Based on negotiations with vendors, title generally passes to us when merchandise is put on board. Merchandise to which we have title but have not yet received is recorded as Inventory in transit. In addition, the value of inventory is periodically reduced for slow-moving or obsolete inventory based on management's review of items on hand compared to their estimated future demand.

The components of inventory consist of the following:

$\left.$|  | March 31, 2007 | As of |
| :--- | ---: | ---: | | December 31, |
| ---: |
| $\mathbf{2 0 0 6}$ | \right\rvert\, | $\$ 14,774,445$ |
| :--- |
| Inventory on hand: | \$16,341,766 628,539

Goodwill and Other Intangibles. Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets," prescribes a two-phase process for impairment testing of goodwill, which is performed once annually, absent indicators of impairment during the interim. The first phase screens for impairment, while the second phase (if necessary) measures the impairment. We have elected to perform the annual analysis during the fourth calendar quarter of each year. As of December 31, 2006, management determined that the present value of the discounted estimated future cash flows of the stores associated with the goodwill is sufficient to support their respective goodwill balances. No indicators of impairment were identified during the first quarter of 2007.

A summary of changes in our goodwill for the periods ended March 31, 2007 and 2006 is as follows:

| Leather | Tandy |  |
| :--- | ---: | :--- |
| Factory | Leather | Total |

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| Balance, December 31, 2005 | $\$ 363,205$ | $\$ 383,406$ | $\$ 746,611$ |
| :--- | ---: | ---: | ---: |
| Acquisitions and adjustments | - | - | $(708)$ |
| Foreign exchange gain/loss | - | - | $(708)$ |
| Impairments | $\$ 362,497$ | $\$ 383,406$ | $\$ 745,903$ |
| Balance, March 31, 2006 |  |  |  |
|  | Leather | Tandy <br> Leather | Total |
|  | Factory |  |  |
| Balance, December 31, 2006 | $\$ 362,733$ | $\$ 383,406$ | $\$ 746,139$ |
| Acquisitions and adjustments | 225,000 | - | 225,000 |
| Foreign exchange gain/loss | 1,088 | - | 1,088 |
| Impairments | - | - | - |
| Balance, March 31, 2007 | $\$ 588,821$ | $\$ 383,406$ | $\$ 972,227$ |

Other intangibles consist of the following:

|  | As of March 31, 2007 |  |  | As of December 31, 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross | Accumulated Amortization | Net | Gross | Accumulated Amortization | Net |
| Trademarks, Copyrights | \$544,369 | \$256,266 | \$288,103 | \$544,369 | \$247,193 | \$297,176 |
| Non-Compete Agreements | 153,000 | 15,000 | 138,000 | 78,000 | 14,500 | 63,500 |
|  | \$697,369 | \$271,266 | \$426,103 | \$622,369 | \$261,693 | \$360,676 |

We recorded amortization expense of $\$ 9,573$ during the first quarter of 2007 compared to $\$ 9,573$ during the first quarter of 2006. All of our intangible assets are subject to amortization under SFAS 142. Based on the current amount of intangible assets subject to amortization, the estimated amortization expense for each of the succeeding 5 years is as follows:

|  | Wholesale <br> Leathercraft <br> Leathercraft | Total |  |
| :---: | :---: | ---: | ---: |
| 2007 | 19,704 | 32,337 | 51,541 |
| 2008 | 20,954 | 31,837 | 51,291 |
| 2009 | 20,954 | 30,337 | 51,291 |
| 2010 | 20,954 | 30,337 | 51,291 |
| 2011 | 20,027 | 30,337 | 50,364 |

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Revenue Recognition. Our sales generally occur via two methods: (1) at the counter in our stores, and (2) shipment by common carrier. Sales at the counter are recorded and title passes as transactions occur. Otherwise, sales are recorded and title passes when the merchandise is shipped to the customer. Our shipping terms are FOB shipping point.

We offer an unconditional satisfaction guarantee to our customers and accept all product returns. Net sales represent gross sales less negotiated price allowances, product returns, and allowances for defective merchandise.

Recent Accounting Pronouncements. In May 2005, the FASB issued SFAS No. 154 "Accounting Changes and Error Corrections, a replacement of APB Opinion No. 20 and Statement No. 3" ("SFAS No. 154"). Previously, APB Opinion No. 20 "Accounting Changes" and SFAS No. 3 "Reporting Accounting Changes in Interim Financial Statements" required the inclusion of the cumulative effect of changes in accounting principle in net income of the period of the change. SFAS No. 154, which is effective January 1, 2006, requires companies to recognize a change in accounting principle, including a change required in a new accounting pronouncement when the pronouncement does not include specific transition provisions, retrospectively to prior periods' financial statements. We will assess the impact of a change in accounting principle in accordance with SFAS No. 154 when such a change arises.

## 2. STOCK-BASED COMPENSATION

We had two stock option plans which provide for stock option grants to officers, key employees and directors. The plans expired in 2005. The expiration of the plans has no effect on the options previously granted. Options outstanding and exercisable were granted at a stock option price which was not less than the fair market value of our common stock on the date the option was granted and no option has a term in excess of ten years. Additionally, options vest and become exercisable either six months from the option grant date or in equal installments over a five year period. Prior to fiscal 2006, we accounted for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations and provided the required pro forma disclosures of SFAS No. 123, Accounting for Stock-Based Compensation.

On January 1, 2006, we adopted SFAS No. 123(R), "Share-Based Payment," and elected to adopt the standard using the modified prospective transition method. Under this transition method, compensation cost associated with stock options recognized in 2006 includes: (1) amortization related to the remaining unvested portion of all share based payments granted prior to, but not vested as of December 31, 2005, based on the grant date fair value estimated in accordance with the original pro forma footnote disclosure provisions of FASB Statement No. 123 and (2) amortization related to all share based payments granted subsequent to December 31, 2005, based on the grant date fair value estimated in accordance with the provisions of FASB Statement No. 123(R). Accordingly, stock compensation award expense is recognized over the requisite service period using the straight-line attribution method. We recognized share based compensation expense of approximately $\$ 7,600$ and $\$ 22,000$ for the quarters ended March 31, 2007 and 2006, respectively, as a component of operating expenses.

During the three months ended March 31, 2007 and 2006, the stock option activity under our stock option plans was as follows:

|  | Weighted <br> Average Exercise Price |  | Weighted Average <br> Remaining Contractual Term (in years) | Aggregate <br> Intrinsic <br> Value |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding, January 1 2006 | \$1.93 | 421,000 |  |  |
| Granted | - |  |  |  |
| Cancelled | - | - |  |  |
| Exercised | 1.35 | 28,000 |  |  |
|  | \$1.97 | 393,000 | 5.69 | \$420,256 |

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Outstanding, March 31, 2006
Exercisable, March 31, $\$ 1.80 \quad 275,000 \quad 5.52 \quad \$ 266,052$

2006

| Outstanding, January 1, 2007 | \$2.05 | 296,200 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Granted | - | - |  |  |
| Cancelled | - | - |  |  |
| Exercised | 1.476 | 34,500 |  |  |
| Outstanding, March 31, 2007 | \$2.13 | 261,700 | 4.80 | \$303,069 |
| Exercisable, March 31, | \$1.88 | 231,700 | 4.56 | \$239,529 |

Other information pertaining to option activity during the three month periods ended March 31, 2007 and 2006 are as follows:

|  | March 31, <br> $\mathbf{2 0 0 7}$ | March 31, 2006 |
| :--- | :---: | :---: |
| Weighted average grant-date fair value of stock <br> options granted | N/A | N/A |
| Total fair value of stock options vested | N/A | N/A |
| Total intrinsic value of stock options exercised | $\$ 7,625$ | $\$ 22,480$ |

As of March 31, 2007 and 2006, there was $\$ 58,000$ and $\$ 131,000$, respectively, of total unrecognized compensation cost related to nonvested stock options, which is expected to be recognized over a remaining weighted average vesting period of 2 years.

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## 3. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share ("EPS") for the three months ended March 31, 2007 and 2006:

| Net income | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: |
| Numerator for basic and diluted earnings per share | $\$ 1,346,355$ | $\$ 1,346,263$ |
| Denominator for basic earnings per share - weighted-average shares | $\$ 1,346,355$ | $\$ 1,346,263$ |
| Effect of dilutive securities: | $10,893,359$ | $10,756,745$ |
| Stock options | 205,304 | 285,632 |
| Warrants | 51,583 | 60,529 |
| Dilutive potential common shares | 256,887 | 346,161 |
| Denominator for diluted earnings per share - weighted-average shares | $11,150,246$ | $11,102,906$ |
| Basic earnings per share | $\$ 0.12$ | $\$ 0.13$ |
| Diluted earnings per share | $\$ 0.12$ | $\$ 0.12$ |

The net effect of converting stock options and warrants to purchase 394,500 and 521,800 shares of common stock at exercise prices less than the average market prices has been included in the computations of diluted EPS for the quarter ended March 31, 2007 and 2006, respectively.

## 4. SEGMENT INFORMATION

We identify our segments based on the activities of three distinct operations:
a. Wholesale Leathercraft, which consists of a chain of warehouse distribution units operating under the name, The Leather Factory, located in the United States and Canada;
b. Retail Leathercraft, which consists of a chain of retail stores operating under the name, Tandy Leather Company, located in the United States and Canada; and
c. Other, which is a manufacturer of decorative hat trims sold directly to hat manufacturers.

Our reportable operating segments have been determined as separately identifiable business units and we measure segment earnings as operating earnings, defined as income before interest and income taxes.

## Wholesale Retail <br> Leathercraft Leathercraft Other Total

| For the quarter ended March 31, 2007 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\$ 7,940,487$ | $\$ 6,254,219$ | $\$ 313,099$ | $\$ 14,507,805$ |
| Gross profit | $4,681,886$ | $3,780,607$ | 135,460 | $8,597,953$ |
| Operating earnings | $1,346,203$ | 553,748 | 54,830 | $1,954,781$ |
| Interest expense | 50,434 | $(1,438)$ | - | 48,996 |
| Other, net | $1,396,637$ | 552,310 | 54,830 | $2,003,777$ |
| Income before income taxes |  |  |  |  |
|  | 68,148 | 36,371 | 1,220 | 105,739 |

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| Fixed asset additions | 178,797 | 21,300 | - |
| :--- | ---: | ---: | ---: |
| Total assets | $\$ 27,794,341$ | $\$ 5,465,363$ | $\$ 239,241$ |

For the quarter ended March 31, 2006

| Net sales | $\$ 8,388,265$ | $\$ 5,541,082$ | $\$ 484,302$ | $\$ 14,413,649$ |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit | $4,643,100$ | $3,341,841$ | 129,193 | $8,114,134$ |
| Operating earnings | $1,519,020$ | 495,824 | 26,944 | $2,041,788$ |
| Interest expense | - | - | - | - |
| Other, net | 27,270 | $(9,160)$ | - | 18,110 |
| Income before income taxes | $1,546,290$ | 486,664 | 26,944 | $2,059,898$ |
|  |  |  |  |  |
| Depreciation and amortization | 62,141 | 33,734 | 1,310 | 97,185 |
| Fixed asset additions | 44,570 | 68,060 | 162 | 112,792 |
| Total assets | $\$ 22,921,203$ | $\$ 4,242,928$ | $\$ 800,359$ | $\$ 27,964,490$ |

Net sales for geographic areas were as follows for the three months ended March 31, 2007 and 2006:

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: |
| United States | $\$ 12,928,843$ | $\$ 12,786,578$ |
| Canada | $1,125,427$ | $1,123,042$ |
| All other countries | 453,535 | 504,029 |
|  | $\$ 14,507,805$ | $\$ 14,413,649$ |

Geographic sales information is based on the location of the customer. No single foreign country, except for Canada, accounted for any material amount of our consolidated net sales for the three-month periods ended March 31, 2007 and 2006. We do not have any significant long-lived assets outside of the United States.

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Our Business

We are the world's largest specialty retailer and wholesale distributor of leather and leathercraft related items. We market our products to our growing list of customers through company-owned retail stores and wholesale distribution centers. We are a Delaware corporation and our common stock trades on the American Stock Exchange under the symbol "TLF." We operate our business in three segments: Wholesale Leathercraft, which operates under the trade name, The Leather Factory, Retail Leathercraft, which operates under the trade name, Tandy Leather Company, and Other. See Note 4 to the Consolidated Financial Statements for additional information concerning our segments, as well as our foreign operations.

Our Wholesale Leathercraft segment operates 30 company-owned wholesale stores in 20 states and three Canadian provinces. These stores are engaged in the wholesale distribution of leather and related items, including leatherworking tools, buckles and belt adornments, leather dyes and finishes, saddle and tack hardware, and do-it-yourself kits, to retailers, manufacturers, and end users. Our Wholesale Leathercraft segment also includes our National Account sales group.

Tandy Leather, the oldest and best-known supplier of leather and related supplies used in the leathercraft industry, has been the primary leathercraft resource for decades. Tandy Leather's products include quality tools, leather, accessories, kits and teaching materials. In 2002, we began expanding Tandy Leather's industry presence by opening retail stores. As of May 1, 2007, we were operating 67 Tandy Leather retail stores located throughout the United States and Canada.

Our "Other" segment consists of Roberts, Cushman and Co., a wholly-owned subsidiary that custom designs and manufactures decorative hat trims for headwear manufacturers.

## Critical Accounting Policies

A description of our critical accounting policies appears in "Item 7. Management's Discussions and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2006.

## Forward-Looking Statements

Certain statements contained in this report and other materials we file with the Securities and Exchange Commission, as well as information included in oral statements or other written statements made or to be made by us, other than statements of historical fact, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally are accompanied by words such as "may," "will," "could," "should," "anticipate," "believe," "budgeted," "intend," "plan," "project," "potential," "estimate," "continue," or "future" variations thereof or other similar statements. Th certain important risks that could cause results to differ materially from those anticipated by some of the forward-looking statements. Some, but not all, of the important risks, including those described below, could cause actual results to differ materially from those suggested by the forward-looking statements. Please refer also to our annual report on Form 10-K for fiscal year 2006 for additional information concerning these and other uncertainties that could negatively impact the Company.
$\emptyset$ We believe that the recent rise in oil and natural gas prices will increase the costs of the goods that we sell, including the costs of shipping those goods from the manufacturer to our stores and customers.

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Various oils used to manufacture certain leather and leathercrafts are derived from petroleum and natural gas. Also, the carriers who transport our goods rely on petroleum-based fuels to power their ships, trucks and trains. They are likely to pass their increased costs on to us. We are unsure how much of this increase we will be able to pass on to our customers.

We assume no obligation to update or otherwise revise our forward-looking statements even if experience or future changes make it clear that any projected results, express or implied, will not be realized.

## Results of Operations

The following tables present selected financial data of each of our three segments for the quarters ended March 31, 2007 and 2006. Certain prior year amounts have been reclassified to conform to the current year presentation.

\left.|  | Quarter Ended March 31, 2007 |  | Quarter Ended March 31, 2006 |  |
| :--- | ---: | ---: | ---: | ---: |
| Operating |  |  |  |  |
| Operating |  |  |  |  |$\right]$

Consolidated net sales for the quarter ended March 31,2007 increased $\$ 94,000$, or $0.65 \%$, compared to the same period in 2006. Retail Leathercraft contributed $\$ 713,000$ to the increase, while Wholesale Leathercraft and Other reported decreases of $\$ 280,000$ and $\$ 339,070$. Operating income on a consolidated basis for the quarter ended March 31,2007 was down $4.3 \%$ or $\$ 87,000$ from the first quarter of 2006.

The following table shows in comparative form our consolidated net income for the first quarters of 2007 and 2006:

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ | \% change |
| :---: | :---: | :---: | :---: |
| Net income | $\$ 1,346,355$ | $\$ 1,346,263$ | $0.01 \%$ |

While Wholesale Leathercaraft recorded $54.7 \%$ of our sales in the quarter, all three segments contributed to our consolidated net income. Additional information appears below for each segment.

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## Wholesale Leathercraft

Our Wholesale Leathercraft operation consists of 30 wholesale stores and our National Account group. The following table presents the combined sales mix by customer categories for the quarters ended March 31, 2007 and 2006:

Quarter ended

| Customer Group | 03/31/07 | 03/31/06 |
| :---: | :---: | :---: |
| RETAIL (end users, consumers, individuals) | 29\% | 25\% |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth organizations, etc.) | 6\% | 7\% |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, authorized dealers, etc.) | 38\% | 40\% |
| MANUFACTURERS | 11\% | 10\% |
| NATIONAL ACCOUNTS | 16\% | 18\% |
|  | 100\% | 100\% |

Net sales decreased $3.4 \%$, or $\$ 280,000$, for the first quarter of 2007 as follows:

|  | Quarter <br> Ended <br> $\mathbf{0 3 / 3 1 / 0 7}$ | Quarter <br> Ended <br> $\mathbf{0 3 / 3 1 / 0 6}$ | $\$$ <br> change |  |
| :--- | ---: | ---: | ---: | ---: |
| change |  |  |  |  |

In our wholesale stores, compared to the first quarter of 2006, the customer sales mix was somewhat different than our historical pattern. A normal sales mix in the wholesale stores is $20-25 \%$ retail and $75-80 \%$ wholesale (all other customer groups). As the sales mix table above indicates, our retail sales were significantly higher than that of normal levels, the cause of which was weaker sales, specifically leather sales, to our other customer groups. The majority of leather sold in the Leather Factory stores is sold to our wholesale and manufacturer customers. Due to some pricing pressure in the market, our prices were not as competitive and as a result, our customers purchased leather from other suppliers. As a result, sales to these customer groups were down overall. We believe that we are seeing early signs of that trend reversing and expect to regain our market share in this area as other suppliers are adjusting their selling prices to levels matching that of the overall market. Sales to our national account customers were up $2 \%$ for the quarter compared to the same quarter last year.

Operating income for Wholesale Leathercraft during the current quarter decreased by $\$ 173,000$ from the comparative 2006 quarter, a decline of $11.4 \%$. Operating expenses as a percentage of sales were $42.0 \%$, up $\$ 305,000$ from the first quarter of 2006. In an effort to improve sales, advertising and marketing expenses increased $\$ 155,000$ due to additional mailings as well as new marketing initiatives. Temporary staffing expenses were up $\$ 66,000$ and employee benefits, specifically employee medical programs, increased $\$ 62,000$.

## Retail Leathercraft

Our Retail Leathercraft operation consists of 65 Tandy Leather retail stores at March 31, 2007, compared to 56 stores at March 31, 2006. Net sales were up approximately $13 \%$ for the first quarter of 2007 over the same quarter last year. A store is categorized as "new" until it is operating for the full comparable period in the prior year.

|  |  | Qtr ended | Qtr ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Stores | 03/31/07 | 03/31/06 | (decr) | (decr) |
| Same (existing) store sales | 53 | \$5,529,927 | \$5,490,955 | \$38,972 | 1\% |

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| New store sales | 12 | 724,292 | 50,127 | 674,165 | N/A |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total sales | 65 | $\$ 6,254,219$ | $\$ 5,541,082$ | $\$ 713,137$ | $12.9 \%$ |

Sales to our Institution customer group increased $17 \%$ compared to the first quarter of 2006 as we began focusing on those customers earlier this year than last year in anticipation of stronger sales during camp season. Sales to the Retail customer group increased $9 \%$. We also achieved a significant gain ( $47 \%$ ) in sales to our Manufacturer customer group due to the increase in the leather inventory maintained at the retail stores. The retail stores opened prior to January 1 , 2007 averaged approximately $\$ 33,000$ in sales per month for the first quarter of 2007.

The following table presents sales mix by customer categories for the quarters ended March 31, 2007 and 2006 for our Retail Leathercraft operation:

|  | Quarter ended |  |
| :--- | ---: | ---: |
| Customer Group | $\mathbf{0 3 / 3 1 / 0 7}$ | $\mathbf{0 3 / 3 1 / 0 6}$ |
| RETAIL (end users, consumers, individuals) | $65 \%$ | $68 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth <br> organizations, etc.) | 7 | 6 |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, <br> authorized dealers, etc.) | 26 | 25 |
| NATIONAL ACCOUNTS |  |  |
| MANUFACTURERS | - | - |
|  | 2 | 1 |
|  | $100 \%$ | $100 \%$ |

Operating income increased $\$ 58,000$ from the comparative 2006 quarter, although operating income as a percentage of sales decreased slightly from $9.0 \%$ in the first quarter of 2006 to $8.9 \%$ in the first quarter of 2007. Our gross margin increased minimally from $60.3 \%$ to $60.5 \%$. Operating expenses as a percentage of sales increased from $51.4 \%$ to $51.6 \%$. Advertising and marketing expenses increased $\$ 60,000$ in response to weaker than expected sales during the quarter. Personnel costs, rent and utilities associated with the new stores accounted for $\$ 200,000$ of the increase in operating expenses. Employee health benefits also increased by $\$ 12,000$.

## Other (Roberts, Cushman)

Sales decreased $\$ 339,000$ or $52 \%$ for the first quarter of 2007 . Gross profit margins improved from $26.7 \%$ to $43.3 \%$. Operating income increased $\$ 28,000$. Operating expenses decreased $\$ 61,000$ due to the reduction of personnel as we are outsourcing more of the manufacturing and production of product.

## Other Expenses

We paid no interest in the first quarter of 2007 as our bank debt has been zero since March 2005. We recorded $\$ 47,000$ in interest income during the quarter as earned on our cash balances. We recorded $\$ 8,000$ in income for currency fluctuations in the first quarter of 2007. Comparatively, in the first quarter of 2006, we recorded $\$ 17,000$ in income for currency fluctuations.

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## Capital Resources, Liquidity and Financial Condition

On our consolidated balance sheet, total assets increased from $\$ 31.9$ million at year-end 2006 to $\$ 33.5$ million at March 31, 2007. Inventory accounted for the majority of the increase. Total stockholders' equity increased from $\$ 26.3$ million at December 31, 2006 to $\$ 27.7$ million at March 31, 2007. Most of the increase was attributable to earnings in the first quarter of this year. Our current ratio held steady at 5.2 from December 31, 2006 to March 31, 2007.

Our investment in inventory increased by $\$ 1.2$ million at March 31, 2007 from year-end 2006. The increase is attributable to weaker than expected sales. We expected to sell more product during the quarter but did not achieve the results we expected. We will be adjusting our inventory purchases during the next few months in order to get our investment in inventory to more reasonable levels. Inventory turnover decreased to an annualized rate of 3.59 times during the first quarter of 2007, from 3.75 times for the first quarter of 2006. Inventory turnover was 3.36 times for all of 2006. We compute our inventory turns as sales divided by average inventory. At the end of the first quarter, our total inventory on hand was $10 \%$ over our internal targets for optimal inventory levels due to the weak sales during the quarter. We will be adjusting our purchases during the next few quarters to get our inventory to more accepted levels.

Trade accounts receivable was $\$ 2.9$ million at March 31, 2007, up $\$ 295,000$ from $\$ 2.6$ million at year-end 2006. This is a result of an increase in credit sales during the quarter ended March 31, 2007 as compared to that of the quarter ended December 31, 2006. The average days to collect accounts for the first quarter of 2007 were 57.5 days, up from the first quarter of 2006 of 52 days. We are tightening our credit policy and analyzing our customers with open accounts to ensure collectibility of the accounts and will make adjustments as needed.

Accounts payable increased $\$ 775,000$ to $\$ 2.5$ million at the end of the first quarter, due primarily to the increases in inventory purchases. Accrued expenses and other liabilities decreased $\$ 939,000$. The bonuses accrued at the end of December 2006 were paid in March 2007, which accounted for the majority of the decrease.

During the first quarter of 2007, cash flow provided by operating activities was $\$ 150,000$. The net income generated for the quarter accounted for the majority of the cash flow, offset by an increase in inventory and a decrease in accrued expenses. Cash flow used in investing activities totaled $\$ 906,000$, consisting of $\$ 200,000$ in fixed asset purchases and $\$ 650,000$ for the acquisition of Mid-Continent Leather Sales, Inc., a wholesale distributor of leather and leathercraft supplies located in Coweta, OK. Cash flow provided by financing activities totaled $\$ 17,000$, consisting of payments on our capital lease of $\$ 34,000$, offset by proceeds from employee stock option exercises totaling $\$ 51,000$.

We expect to fund our operating and liquidity needs as well as our current expansion of Tandy Leather's retail store chain from a combination of current cash balances and internally generated funds.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

For disclosures about market risk affecting us, see Item 7A "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for fiscal year ended December 31, 2006. We believe that our exposure to market risks has not changed significantly since December 31, 2006.

## Item 4. Controls and Procedures

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2007. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include controls and procedures designed to ensure that information required to be disclosed

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by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of March 31, 2007, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective at a reasonable assurance level.

We maintain certain internal controls over financial reporting that are appropriate, in management's judgment with similar cost-benefit considerations, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. No change in our internal control over financial reporting occurred during the fiscal quarter ended March 31, 2007 that has materially affected, or is reasonably likely to affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 6. Exhibits

## Exhibit

## Number

## Description

3.1 Certificate of Incorporation of The Leather Factory, Inc., and Certificate of Amendment to Certificate of Incorporation of The Leather Factory, Inc. filed as Exhibit 3.1 to Form 10-Q filed by Tandy Leather Factory, Inc. with the Securities and Exchange Commission on August 12, 2005 and incorporate by reference herein.
3.2 Bylaws of The Leather Factory, Inc., filed as Exhibit 3.2 to the Registration Statement on Form SB-2 of The Leather Factory, Inc. (Commission File No. 33-81132), filed with the Securities and Exchange Commission on July 5, 1994 and incorporated by reference herein.
*31.1 13a-14(a) Certification by Ron Morgan, Chief Executive Officer and President.
*31.2 13a-14(a) Certification by Shannon Greene, Chief Financial Officer and Treasurer.
*32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*Filed herewith.

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TANDY LEATHER FACTORY, INC.
(Registrant)
Date: May 15, 2007

Date: May 15, 2007
By: /s/ Ron Morgan
Ron Morgan
Chief Executive Officer and President
By: /s/ Shannon L. Greene
Shannon L. Greene
Chief Financial Officer and Treasurer (Chief Accounting Officer)

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