

ON ASSIGNMENT INC
Form 10-Q
May 10, 2011

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 000-20540

ON ASSIGNMENT, INC.
(Exact name of registrant as specified in its charter)

Delaware

95-4023433

(State of Incorporation)

(I.R.S. Employer Identification No.)

26745 Malibu Hills Road, Calabasas, CA

91301

(Address of principal executive offices)

(Zip Code)

(818) 878-7900

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

ON ASSIGNMENT, INC. AND SUBSIDIARIES
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PART I - FINANCIAL INFORMATION

Item 1 — Condensed Consolidated Financial Statements (Unaudited)

ON ASSIGNMENT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

(Dollars in thousands, except share and per share data)

| | March 31, 2011 | December 31, 2010 |
|--|-------------------|-------------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash and cash equivalents | \$15,821 | \$18,409 |
| Accounts receivable, net of allowance for doubtful accounts and billing adjustments of \$2,217 and \$2,175, respectively | 74,924 | 62,518 |
| Advances and deposits | 441 | 480 |
| Prepaid expenses | 4,023 | 3,555 |
| Prepaid income taxes | 288 | 494 |
| Deferred income tax assets | 9,187 | 8,784 |
| Other | 1,891 | 1,406 |
| Total current assets | 106,575 | 95,646 |
| Property and equipment, net | 17,742 | 15,818 |
| Goodwill | 215,841 | 199,720 |
| Identifiable intangible assets, net | 31,144 | 25,170 |
| Other long-term assets | 4,877 | 4,762 |
| Total Assets | \$376,179 | \$341,116 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Current portion of long-term debt | \$5,000 | \$5,000 |
| Accounts payable | 7,733 | 5,392 |
| Accrued payroll and contract professional pay | 21,447 | 15,727 |
| Deferred compensation | 2,277 | 2,198 |
| Workers' compensation and medical malpractice loss reserves | 10,574 | 10,244 |
| Income taxes payable | 2,671 | 1,496 |
| Other | 5,197 | 4,993 |
| Total current liabilities | 54,899 | 45,050 |
| Deferred income tax liabilities | 10,074 | 10,156 |
| Long-term debt | 73,500 | 61,750 |
| Accrued earn-outs | 10,000 | 2,900 |
| Other long-term liabilities | 3,085 | 1,773 |
| Total liabilities | 151,558 | 121,629 |
| Commitments and Contingencies (Note 10) | | |
| Stockholders' Equity: | | |

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| | | |
|--|-----------|-----------|
| Preferred Stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued or outstanding | — | — |
| Common Stock, \$0.01 par value, 75,000,000 shares authorized, 36,872,508 and 36,398,811 issued and outstanding, respectively | 369 | 365 |
| Paid-in capital | 225,624 | 224,139 |
| Accumulated deficit | (1,857) | (5,021) |
| Accumulated other comprehensive income | 485 | 4 |
| Total stockholders' equity | 224,621 | 219,487 |
| Total Liabilities and Stockholders' Equity | \$376,179 | \$341,116 |

See notes to condensed consolidated financial statements.

ON ASSIGNMENT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)
(UNAUDITED)

(In thousands, except per share data)

| | Three Months Ended March 31, | |
|---|---------------------------------|------------|
| | 2011 | 2010 |
| Revenues | \$129,438 | \$96,313 |
| Cost of services | 86,284 | 65,490 |
| Gross profit | 43,154 | 30,823 |
| Selling, general and administrative expenses | 36,755 | 29,831 |
| Operating income | 6,399 | 992 |
| Interest expense | (730) | (1,560) |
| Interest income | 17 | 32 |
| Income (loss) before income taxes | 5,686 | (536) |
| Provision (benefit) for income taxes | 2,522 | (234) |
| Net income (loss) | \$3,164 | \$(302) |
| Earnings (loss) per share: | | |
| Basic | \$0.09 | \$(0.01) |
| Diluted | \$0.08 | \$(0.01) |
| Number of shares and share equivalents used to calculate earnings (loss) per share: | | |
| Basic | 36,623 | 36,361 |
| Diluted | 37,429 | 36,361 |
| Reconciliation of net income (loss) to comprehensive income (loss): | | |
| Net income (loss) | \$3,164 | \$(302) |
| Changes in fair value of derivative, net of tax of \$83 | (139) | — |
| Foreign currency translation adjustment | 620 | (750) |
| Comprehensive income (loss) | \$3,645 | \$(1,052) |

See notes to condensed consolidated financial statements.

ON ASSIGNMENT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(In thousands)

| | Three Months Ended March 31, | |
|--|---------------------------------|----------|
| | 2011 | 2010 |
| Cash Flows from Operating Activities: | | |
| Net income (loss) | \$3,164 | \$(302) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: | | |
| Depreciation | 1,548 | 1,425 |
| Amortization of intangible assets | 416 | 625 |
| Provision for doubtful accounts and billing adjustments | 74 | 29 |
| Stock-based compensation | 1,625 | 1,334 |
| Amortization of deferred loan costs | 113 | 255 |
| Gain on officers' life insurance policies | (69) | (72) |
| Gross excess tax benefits from stock-based compensation | (486) | (59) |
| Gain on disposal of property and equipment | (3) | (40) |
| Workers' compensation and medical malpractice provision | 805 | 1,084 |
| Changes in operating assets and liabilities, net of effect of acquisition: | | |
| Accounts receivable | (7,510) | (467) |
| Prepaid expenses | 505 | 595 |
| Prepaid income taxes | (288) | (426) |
| Accounts payable | 1,094 | 479 |
| Accrued payroll and contract professional pay | 3,449 | 2,907 |
| Income taxes payable | 410 | — |
| Deferred compensation | 78 | 48 |
| Workers' compensation and medical malpractice loss reserves | (204) | (972) |
| Tenant improvement allowances | 836 | — |
| Other | 221 | (31) |
| Net cash provided by operating activities | 5,778 | 6,412 |
| Cash Flows from Investing Activities: | | |
| Purchase of property and equipment | (2,650) | (1,320) |
| Proceeds from insurance settlements | — | 42 |
| Net cash paid for acquisitions | (17,107) | (11) |
| Other | 572 | 78 |
| Net cash used in investing activities | (19,185) | (1,211) |
| Cash Flows from Financing Activities: | | |
| Principal payments of long-term debt | (13,750) | — |
| Proceeds from borrowings on line of credit | 25,500 | — |
| Proceeds from stock transactions | 812 | 127 |
| Payments of employment taxes related to release of restricted stock awards | (1,524) | (470) |
| Gross excess tax benefits from stock-based compensation | 486 | 59 |
| Payments for previous acquisitions | (11) | — |
| Payments of other long-term liabilities | — | (17) |
| Net cash provided by (used in) financing activities | 11,513 | (301) |

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| | | |
|--|-----------|-----------|
| Effect of exchange rate changes on cash and cash equivalents | (694) | (624) |
| Net Increase (Decrease) in Cash and Cash Equivalents | (2,588) | 4,276 |
| Cash and Cash Equivalents at Beginning of Year | 18,409 | 25,974 |
| Cash and Cash Equivalents at End of Period | \$ 15,821 | \$ 30,250 |

(continued)

| | Three Months Ended March 31, | |
|--|---------------------------------|---------|
| | 2011 | 2010 |
| Supplemental Disclosure of Cash Flow Information: | | |
| Cash paid for: | | |
| Income taxes, net of refunds | \$2,153 | \$72 |
| Interest | \$660 | \$1,410 |
| Supplemental Disclosure of Non-Cash Transactions: | | |
| Accrued earn-out | \$7,101 | \$— |
| Acquisition of property and equipment through accounts payable | \$491 | \$533 |

See notes to condensed consolidated financial statements.

ON ASSIGNMENT, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. **Financial Statement Presentation.** The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. The information reflects all normal and recurring adjustments which, in the opinion of management, are necessary for a fair presentation of the financial position of On Assignment, Inc and subsidiaries (the Company) and its results of operations for the interim dates and periods set forth herein. The results for the three months ended March 31, 2011 are not necessarily indicative of the results to be expected for the full year or any other period. The Company has evaluated subsequent events after the balance sheet date through the issuance date for appropriate accounting and disclosure. This Quarterly Report on Form 10-Q should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

2. **Accounting Standards Updates.** In January 2010, the Financial Accounting Standard Board (FASB) issued an update to ASC Topic 820, Fair Value Measurements and Disclosures (ASC 820), which requires new disclosures for fair value measurements and provides clarification for existing disclosure requirements. More specifically, this update will require (a) an entity to disclose separately the amounts of significant transfers in and out of Levels 1 and 2 fair value measurements and to describe the reasons for the transfers; and (b) information about purchases, sales, issuances and settlements to be presented separately (i.e. present the activity on a gross basis rather than net) in the reconciliation for fair value measurements using significant unobservable inputs (Level 3 inputs). This guidance clarifies existing disclosure requirements for the level of disaggregation used for classes of assets and liabilities measured at fair value and requires disclosures about the valuation techniques and inputs used to measure fair value for both recurring and nonrecurring fair value measurements using Level 2 and Level 3 inputs. The new disclosures and clarifications of existing disclosure were effective for fiscal years beginning after December 15, 2009, except for the disclosure requirements related to the purchases, sales, issuances and settlements in the rollforward activity of Level 3 fair value measurements, which are effective for fiscal years beginning after December 15, 2010. The Company adopted the measurement requirements of this guidance with no impact to the consolidated financial statements. See Note 6 for the disclosures required by this standard.

In December 2010, the FASB issued Accounting Standards Update No. 2010-29, Disclosure of Supplementary Pro Forma Information for Business Combinations (Topic 805)—Business Combinations (ASU 2010-29), to improve consistency in how the pro forma disclosures are calculated. Additionally, ASU 2010-29 enhances the disclosure requirements and requires description of the nature and amount of any material, nonrecurring pro forma adjustments directly attributable to a business combination. ASU 2010-29 is to be applied prospectively to business combinations for which the acquisition date is after the beginning of the first annual reporting period beginning on or after December 15, 2010. Early adoption is permitted. The Company adopted the disclosure requirements in the current quarter.

3. **Acquisitions.** On February 28, 2011, the Company acquired Valesta, a privately-owned provider of specialized clinical research staffing headquartered in Belgium. The primary reasons for the acquisition were to expand the Life Sciences business operations and to leverage the Company's existing selling, general and administrative (SG&A) infrastructure. The financial results for Valesta from the date of the acquisition are included in the Life Sciences segment. From the date of acquisition through March 31, 2011, revenues and net income from Valesta were \$2.0 million and \$0.1 million, respectively.

The estimated purchase price for Valesta was approximately \$23.6 million consisting of the initial \$16.8 million paid in cash, and future estimated earn-out payments of \$6.8 million (maximum earn-out is capped at \$7.1 million) based on estimated financial performance of Valesta through 2013. The estimated future earn-out payments are included in other long-term liabilities in the accompanying Consolidated Balance Sheets. Transaction costs related to this transaction totaled approximately \$0.4 million and were included in SG&A expense. Goodwill is not expected to be deductible for tax purposes. On Assignment utilized its existing cash and proceeds from its senior credit facility to fund the acquisition. See Note 4 for further information on the credit facility.

The Company's allocation of the purchase price is preliminary as the valuation process is still being finalized. Any measurement period adjustments will be recorded retrospectively to the acquisition date.

The following table summarizes (in thousands) our preliminary allocation, subject to finalization during the allocation period, of the purchase price for the Valesta acquisition:

| | |
|--------------------------------|-----------|
| Current assets | \$ 6,551 |
| Property and equipment | 299 |
| Goodwill | 15,611 |
| Identifiable intangible assets | 5,935 |
| Long-term deposits | 26 |
| Total assets acquired | \$ 28,422 |
| Current liabilities | \$ 4,774 |
| Total liabilities assumed | 4,774 |
| Total purchase price | \$ 23,648 |

Intangible assets allocated in connection with the preliminary purchase allocation, subject to finalization during the measurement period as necessary, consisted of the following amounts (in thousands):

| | Useful life | Intangible asset value |
|----------------------------------|-------------|------------------------|
| Contractor relations | 2 years | \$ 266 |
| Customer relations | 10 years | 2,719 |
| Non-compete agreements | 2 years | 430 |
| Trademarks | N/A | 2,520 |
| Total intangible assets acquired | | \$ 5,935 |

The summary below (in thousands, except for per share data) presents pro forma consolidated results of operations for the three months ended March 31, 2011 and 2010 as if the acquisition of Valesta had occurred on January 1, 2010. The pro forma financial information gives effect to certain adjustments, including: amortization of intangible assets, interest expense on acquisition-related debt, changes in the management fees as a result of the acquisition and exclusion of \$0.4 million of acquisition-related costs, which were expensed in the three months ended March 31, 2011. The pro-forma financial information is not necessarily indicative of the operating results that would have occurred if the acquisition had been consummated as of the date indicated, nor are they necessarily indicative of future operating results.

| | 2011 | 2010 |
|---|-----------|-----------|
| Revenues | \$133,196 | \$101,297 |
| Operating income | 7,153 | 1,222 |
| Net income (loss) | \$3,564 | \$(321) |
| Basic earnings (loss) per share | \$0.10 | \$(0.01) |
| Weighted average number of shares outstanding | 36,623 | 36,361 |
| Diluted earnings (loss) per share | \$0.10 | \$(0.01) |
| Weighted average number of shares and dilutive shares outstanding | 37,429 | 36,361 |

4. Long-Term Debt. Long-term debt at March 31, 2011 and December 31, 2010, consisted of the following (in thousands):

| | March 31, 2011 | December 31, 2010 |
|--|-------------------|----------------------|
| Senior Secured Debt: | | |
| \$75 million revolving credit facility, due January 2015 | \$31,000 | \$18,000 |
| \$50 million term loan facility, due January 2015 | 47,500 | 48,750 |
| Total | \$78,500 | \$66,750 |

The senior secured credit agreement consists of a \$50.0 million, five-year term loan facility, a \$75.0 million, five-year revolving loan facility and a \$10.0 million sublimit for letters of credit, as well as the ability to increase the loan facilities for up to an additional \$50.0 million, subject to receipt of lender commitments and satisfaction of specified conditions.

Borrowings under the new credit agreement bear interest through maturity at a variable rate based upon, at the Company's option, either the Eurodollar rate or the base rate (which is the highest of the administrative agent's prime rate, one-half of 1.0 percent in excess of the overnight federal funds rate, and 1.0 percent in excess of the Eurodollar rate on such day), plus in each case, an applicable margin. The applicable margin for Eurodollar rate loans ranges, based on the applicable leverage ratio, from 2.0 percent to 3.25 percent per annum and the applicable margin for base rate loans ranges, based on the applicable leverage ratio, from 1.0 percent to 2.25 percent per annum. The Company is required to pay a commitment fee equal to 0.5 percent per annum on the undrawn portion available under the revolving loan facility if its leverage ratio is less than 3.0:1.0 and a commitment fee equal to 0.625 percent per annum if its leverage ratio is equal to or greater than 3.0:1.0. Additionally, the Company is required to pay variable per annum fees equal to the applicable margin for Eurodollar rate loans in respect of outstanding letters of credit.

The Company's obligations under the new credit agreement are guaranteed by substantially all of its direct and indirect domestic subsidiaries, which are secured by a lien on substantially all of the Company's tangible and intangible property, and by a pledge of all of the shares of stock, partnership interests and limited liability company interests of its direct and indirect domestic subsidiaries.

As of March 31, 2011 and December 31, 2010 the Company was in compliance with all of its financial covenants, including minimum quarterly principal payment requirements.

5. Derivative Instruments. The Company utilizes derivative financial instruments to manage interest rate risk. The Company does not use derivative financial instruments for trading or speculative purposes, nor does it use leveraged financial instruments. The Company reports its derivative instruments separately as assets and liabilities unless a legal right of set-off exists under a master netting agreement enforceable by law. The Company's derivative instruments are recorded at their fair value, and are included in other long-term assets and other liabilities in the Consolidated Balance Sheets.

On February 18, 2011, the Company entered into an interest rate swap agreement to hedge a portion of its interest rate exposure on its senior secured debt. The swap has a notional amount of \$25.0 million and fixes a portion of the Company's base borrowing rate, which is a floating rate, based on a LIBOR swap rate that resets periodically. The interest rate swap was designated as a hedging instrument for accounting purposes and is accordingly accounted for as a cash flow hedge. Any unrealized losses on this interest rate swap agreement are included in accumulated other comprehensive income until the periodic interest settlements occur, at which time they will be recorded as interest

expense in the Consolidated Statements of Operations and Comprehensive Income (Loss). The Company expects to reclassify losses of \$0.3 million (pretax) from accumulated other comprehensive income to interest expense in the Consolidated Statements of Operation within the next twelve months.

As a result of the use of derivative instruments, the Company is exposed to risk that the counterparties will fail to meet their contractual obligations. To mitigate the counterparty credit risk, we only enter into contracts with carefully selected major financial institutions based upon their credit ratings and other factors, and continually assess the creditworthiness of counterparties. At March 31, 2011, the counterparty to the interest rate swap had investment grade ratings and has performed in accordance with their contractual obligations.

The fair values of derivative instruments in the Consolidated Balance Sheets are as follows:

| | Other Long-Term Assets | | Other Liabilities | |
|--------------------|------------------------|----------------------|-------------------|----------------------|
| | March 31, 2011 | December 31, 2010 | March 31, 2011 | December 31, 2010 |
| Interest rate swap | \$ 107,000 | \$— | \$ 329,000 | \$— |

The following table reflects the effect of derivative instruments on the Consolidated Statements of Operations and Comprehensive Income (Loss) for the three months ended March 31, 2011 and 2010 (in thousands):

| | Location of Gain/Loss Recognized on Derivative | Amount of Gain(Loss) Recognized on Derivative Three Months Ended March 31, | |
|--------------------|---|---|------|
| | | 2011 | 2010 |
| Interest rate swap | Accumulated Other Comprehensive Income | \$ (139) | \$ — |

6. Fair Value of Financial Instruments. The valuation techniques utilized are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect internal market assumptions. These two types of inputs create the following fair value hierarchy:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The recorded values of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximate their fair value based on their short-term nature.

The interest rate swap liability is measured using the income approach. The fair value reflects the estimated amounts that the Company would pay or receive based on the present value of the expected cash flows derived from market rates and prices. As such, this derivative instrument is classified within Level 2. There was no interest rate swap or cap outstanding as of March 31, 2010.

The Company has obligations to be paid in cash to the former owners of Cambridge, Sharpstream and Valesta if certain future financial goals are met. The fair value of this contingent consideration is determined using an expected present value technique. Expected cash flows are determined using the probability - weighted average of possible outcomes that would occur should certain financial metrics be reached. There is no market data available to use in valuing the contingent consideration, therefore, the Company developed its own assumptions related to the future financial performance of the businesses to evaluate the fair value of these liabilities. The liabilities for the contingent consideration were established at the time of the acquisition and are evaluated at each reporting period. The current liability is included on the Condensed Consolidated Balance Sheets in other and the non-current portion is included in accrued earn outs.

The assets and liabilities measured at fair value on a recurring basis are as follows (in thousands):

As of March 31, 2011

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| | Quoted Prices in Active Markets for Identical Assets (Level 1) | Fair Value Measurements Using | | Significant Unobservable Inputs (Level 3) | Total |
|--|---|--|--|--|--------|
| | | Significant Other Observable Inputs (Level 2) | | | |
| Interest rate swap | \$ — | \$ 222 | | \$ — | 222 |
| Contingent consideration to be paid in cash for the acquisitions | \$ — | \$ — | | \$ 10,800 | 10,800 |

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| | As of December 31, 2010 | | | | Total |
|--|---|---|--|----------|-------|
| | Quoted Prices in Active Markets for Identical Assets (Level 1) | Fair Value Measurements Using Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | | |
| Contingent consideration to be paid in cash for the acquisitions | \$ — | \$ — | \$ 3,700 | \$ 3,700 | |

Reconciliations of liabilities measured and carried at fair value on a recurring basis with the use of significant unobservable inputs (Level 3) are as follows (in thousands):

| | Three Months Ended March 31, | |
|---|---------------------------------|------|
| | 2011 | 2010 |
| Contingent consideration for acquisitions | | |
| Balance at beginning of period | \$ 3,700 | \$ — |
| Additions for acquisitions | 6,876 | — |
| Foreign currency translation adjustment | 224 | — |
| Balance at end of period | \$ 10,800 | \$ — |

The following table presents the carrying amounts and the related estimated fair values of the financial assets and liabilities not measured at fair value on a recurring basis at March 31, 2011 and December 31, 2010 (in thousands):

| | March 31, 2011 | | December 31, 2010 | |
|----------------|--------------------|------------|--------------------|------------|
| | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| Long-Term Debt | \$(73,500) | \$(73,500) | \$(61,750) | \$(61,750) |

The fair value of the long-term debt is based on the yields of comparable companies with similar credit characteristics.

Certain assets and liabilities, such as goodwill, are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances (e.g., when there is evidence of impairment). At March 31, 2011 and December 31, 2010, no fair value adjustments were required for non-financial assets or liabilities.

7. Goodwill and Identifiable Intangible Assets. The changes in the carrying amount of goodwill for the three months ended March 31, 2011 were as follows (in thousands):

| | Life Sciences | Healthcare | Physician | IT and Engineering | Total |
|---|---------------|------------|-----------|-----------------------|------------|
| Gross carrying value | \$ 12,561 | \$ 122,230 | \$ 37,163 | \$ 149,483 | \$ 321,437 |
| Accumulated impairment | | (121,717) | | | (121,717) |
| Balance as of December 31, 2010 | \$ 12,561 | \$ 513 | \$ 37,163 | \$ 149,483 | \$ 199,720 |
| Valesta acquisition (see Note 3) | 15,611 | | | | 15,611 |
| Foreign currency translation adjustment | 510 | | | | 510 |

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| | | | | | |
|------------------------------|-----------|--------|-----------|------------|------------|
| Balance as of March 31, 2011 | \$ 28,682 | \$ 513 | \$ 37,163 | \$ 149,483 | \$ 215,841 |
|------------------------------|-----------|--------|-----------|------------|------------|

During the current quarter, the Company recorded \$5.9 million of intangible assets with indefinite and definite lives related to the Valesta acquisition (see Note 3) which included trademarks of \$2.5 million, contractor relations of \$0.3 million (2 year amortization period), customer relations of \$2.7 million (10 year amortization period) and non-compete agreements of \$0.4 million (2 year amortization period). The purchased identifiable intangible assets are amortized on an accelerated or straight-line basis over their respective useful lives depending on the intangible asset.

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As of March 31, 2011 and December 31, 2010, the Company had the following acquired intangible assets (in thousands):

| | Estimated Useful Life | March 31, 2011 | | | December 31, 2010 | | |
|--|-----------------------|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
| | | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Intangible assets subject to amortization: | | | | | | | |
| Customer relations | 3 months - 10 years | \$ 10,620 | \$ 7,009 | \$ 3,611 | \$ 7,740 | \$ 6,830 | \$ 910 |
| Contractor relations | 3 - 7 years | 26,480 | 24,808 | 1,672 | 26,111 | 24,600 | 1,511 |
| Non-compete agreements | 2 - 3 years | 900 | 402 | 498 | 470 | 371 | 99 |
| In-use software | 2 years | 500 | 500 | 500 | 500 | 500 | 500 |
| | | 38,500 | 32,719 | 5,781 | 34,821 | 32,301 | 2,520 |
| Intangible assets not subject to amortization: | | | | | | | |
| Trademarks | | 25,170 | — | 25,170 | 22,650 | — | 22,650 |
| Foreign currency translation adjustment | | | | | | | |
| (Intangible Assets) | | 193 | — | 193 | — | — | — |
| Goodwill | | 215,841 | — | 215,841 | 199,720 | — | 199,720 |
| Total | | \$ 279,704 | \$ 32,719 | \$ 246,985 | \$ 257,191 | \$ 32,301 | \$ 224,890 |

Amortization expense for intangible assets with finite lives was \$0.4 million and \$0.6 million for the quarter ended March 31, 2011 and March 31, 2010, respectively. Estimated amortization for the remainder of 2011 is \$1.6 million. Estimated amortization for each of the four years in the period ending December 31, 2015 is \$1.7 million, \$1.0 million, \$0.4 million and \$0.3 million, respectively. For the year 2016 and beyond, the estimated amortization expense is \$0.8 million.

Goodwill and other intangible assets having an indefinite useful life are not amortized for financial statement purposes. Goodwill and intangible assets with indefinite lives are reviewed for impairment on an annual basis as of December 31 and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

8. Property and Equipment. The Company has capitalized costs related to its various technology initiatives. The net book value of the property and equipment related to software development was \$8.0 million as of March 31, 2011 and \$7.9 million as of December 31, 2010, which includes work-in-progress of \$3.7 million and \$3.0 million, respectively.

9. Incentive Award Plan and Employee Stock Purchase Plan. The Company granted discrete stock-based awards to its Chief Executive Officer (CEO) as follows: (i) a market based award in 2010, which is revalued each quarter and expensed over a derived service period determined by applying certain provisions relative to market-based awards in ASC Topic 718, Stock Compensation. At March 31, 2011, this award had a fair value of \$0.4 million and is being expensed over a derived service period of 1.7 years and (ii) a performance based award on March 8, 2011, which had a fair value of \$1.0 million and is being expensed over a service period of 9.9 months. The number of restricted stock units (RSUs) awarded will be determined by dividing up to \$1.0 million by the closing price of the Company's stock on February 1, 2014 contingent upon the Company meeting certain financial performance objectives measured over the twelve month period ending December 31, 2011. Furthermore, certain provisions of ASC Topic 480,

Distinguishing Liabilities from Equity, require the Company to classify and account for these types of awards as a liability award until the number of shares is determined. The associated liability related to these awards is included other long-term liabilities in the accompanying Consolidated Balance Sheets and totaled \$260,000 as of March 31, 2011.

During the three months ended March 31, 2011, the CEO was also awarded the following incentive equity grants: (i) 94,007 RSUs granted on January 3, 2011, with a fair market value of \$0.8 million, which will vest on January 1, 2012, based on the Company achieving positive EBITDA during the twelve month period ending December 31, 2011; and (ii) 58,754 RSUs granted on March 8, 2011 with a grant date fair market value of \$0.5 million, which will vest in two equal components on January 1, 2012 and January 1, 2013, contingent upon the Company achieving certain performance objectives based on adjusted EBITDA approved by the Compensation Committee over the twelve-month period ending December 31, 2011. The grant-date fair value of the RSUs described in this paragraph is expensed over the vesting term, based on an estimate of the percentage achievement of the applicable performance targets. All awards are subject to the CEO's continued employment through applicable vesting dates. All awards may vest on an accelerated basis in part or in full upon the occurrence of certain events.

In the first quarter of 2011, the Company granted RSUs to certain other executive officers with an aggregate grant date fair value of \$1.1 million, forty percent of which vest on the first anniversary of the date of grant, contingent upon continued employment and the Company attaining certain performance objectives during 2011 and sixty percent of which vest in equal increments on the first three anniversaries of the grant date based on continued employment only. Compensation expense for the performance-based component of these awards is recognized over the vesting period, based on an estimate of the percentage achievement of the targets for these awards. The maximum compensation expense related to the performance-based component of these awards that may be recognized is \$0.2 million expensed over the vesting term. Compensation expense that will be recognized related to the time-based component of these awards is \$0.9 million, which is being expensed over the vesting term beginning on the grant date.

On March 31, 2011, under the On Assignment 2010 Employee Stock Purchase Plan (ESPP), the Company issued 104,610 shares of common stock. This was the first issuance of common stock under this ESPP plan, subsequent to its re-instatement in June 2010. The prior employee stock purchase plan was terminated in 2009.

Compensation expense charged to operations related to stock-based compensation, including the ESPP was \$1.6 million and \$1.3 million for the quarter ended March 31, 2011 and 2010, respectively, and is included in the Consolidated Statements of Operations and Comprehensive Income (Loss) in selling, general and administrative expenses.

10. Commitments and Contingencies. The Company is partially self-insured for its workers' compensation liability related to the Life Sciences, Healthcare and IT and Engineering segments, as well as its medical malpractice liability in the Physician segment. The Company accounts for claims incurred but not reported based on estimates derived from historical claims experience and current trends of industry data. Changes or differences in estimates and actual payments for claims are recognized in the period that the estimates changed or the payments were made. The self-insurance claim liability was approximately \$10.6 million at March 31, 2011 and \$10.2 million at December 31, 2010. Additionally, the Company has letters of credit outstanding to secure obligations for workers' compensation claims with various insurance carriers. The letters of credit outstanding at March 31, 2011 and December 31, 2010 were \$2.8 million.

The Company is involved in various legal proceedings, claims and litigation arising in the ordinary course of business. However, based on the facts currently available, the Company does not believe that the disposition of matters that are pending or asserted will have a material adverse effect on its financial position, results of operations or cash flows.

11. Earnings per share. Basic earnings per share are computed based upon the weighted average number of common shares outstanding, and diluted earnings per share are computed based upon the weighted average number of common shares outstanding and dilutive common share equivalents (consisting of incentive stock options, non-qualified stock options, restricted stock awards and units and employee stock purchase plan shares) outstanding during the periods using the treasury stock method.

The following is a reconciliation of the shares used to compute basic and diluted earnings per share (in thousands):

| | Three Months Ended March 31, | |
|---|---------------------------------|--------|
| | 2011 | 2010 |
| Weighted average number of common shares outstanding used to compute basic earnings per share | 36,623 | 36,361 |
| Dilutive effect of stock-based awards | 806 | — |
| Number of shares used to compute diluted earnings per share | 37,429 | 36,361 |

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The following table outlines the weighted average share equivalents outstanding during each period that were excluded from the computation of diluted earnings per share because the exercise price for these options was greater than the average market price of the Company's shares of common stock during the respective periods. Also excluded from the computation of diluted earnings per share were other share equivalents that became anti-dilutive when applying the treasury stock method (in thousands):

| | Three Months Ended March 31, | |
|--|---------------------------------|---------|
| | 2011 | 2010(1) |
| Anti-dilutive common share equivalents outstanding | 1,261 | 1,314 |

(1) For the three months ended March 31, 2010, the inclusion of potential common stock has an anti-dilutive effect on the reported loss per share. The number of common stock equivalents reported above represents the anti-dilutive shares that would have been excluded in the event that the Company had net income for the three months ended March 31, 2010.

12. **Income Taxes.** For the interim reporting periods, the Company prepares an estimate of the full-year income and the related income tax expense for each jurisdiction in which the Company operates. Changes in the geographical mix, permanent differences or estimated level of annual pretax income can impact our actual effective rate.

As of March 31, 2011 and December 31, 2010, the estimated value of the Company's uncertain tax positions is a liability of \$0.3 million, which includes penalties and interest, all of which was carried in other long-term liabilities. If the Company's positions are sustained by the taxing authority in favor of the Company, the entire \$0.3 million would reduce the Company's effective tax rate. The Company recognizes accrued interest and penalties related to uncertain tax positions in income tax expense.

The Company is subject to taxation in the United States and various states and foreign jurisdictions. The IRS has examined and concluded all tax matters for years through 2006. Open tax years related to federal, state and foreign jurisdictions remain subject to examination but are not considered material.

13. **Segment Reporting.** The Company has four reportable segments: Life Sciences, Healthcare, Physician and IT and Engineering. The Company's management evaluates the performance of each segment primarily based on revenues, gross profit and operating income. The information in the following table is derived directly from the segments' internal financial reporting used for corporate management purposes.

The following table presents revenues, gross profit and operating income (loss) by reportable segment (in thousands):

| | Three Months Ended March 31, | |
|-------------------------------|---------------------------------|-----------------|
| | 2011 | 2010 |
| Revenues: | | |
| Life Sciences | \$32,957 | \$23,050 |
| Healthcare | 19,844 | 18,576 |
| Physician | 16,518 | 18,871 |
| IT and Engineering | 60,119 | 35,816 |
| Total Revenues | \$129,438 | \$96,313 |
| Gross Profit: | | |
| Life Sciences | \$11,270 | \$7,294 |
| Healthcare | 5,627 | 4,969 |
| Physician | 5,299 | 5,989 |
| IT and Engineering | 20,958 | 12,571 |
| Total Gross Profit | \$43,154 | \$30,823 |
| Operating Income (Loss): | | |
| Life Sciences | \$1,461 | \$639 |
| Healthcare | (1,667) | (2,125) |
| Physician | 631 | 1,238 |
| IT and Engineering | 5,974 | 1,240 |
| Total Operating Income | \$6,399 | \$992 |

The Company operates internationally, with operations mainly in the United States, Europe, Canada, Australia and New Zealand. The following table presents revenues by geographic location (in thousands):

| | Three Months Ended | |
|----------------|--------------------|----------|
| | March 31, | |
| | 2011 | 2010 |
| Revenues: | | |
| Domestic | \$116,285 | \$89,728 |
| Foreign | 13,153 | 6,585 |
| Total Revenues | \$129,438 | \$96,313 |

The Company does not report Life Sciences and Healthcare segments' total assets separately as the operations are largely centralized. The following table presents total assets as allocated by reportable segment (in thousands):

| | March 31, | December |
|------------------------------|-----------|-----------|
| | 2011 | 31, 2010 |
| Total Assets: | | |
| Life Sciences and Healthcare | \$104,069 | \$74,979 |
| Physician | 61,482 | 63,908 |
| IT and Engineering | 210,628 | 202,229 |
| Total Assets | \$376,179 | \$341,116 |

Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The information in this discussion contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based upon current expectations that involve risks and uncertainties. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. For example, the words "believes," "anticipates," "plans," "expects," "intends," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include statements regarding our anticipated financial and operating performance for future periods. Our actual results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, the following: (1) the continued negative impact of the uncertain economic environment; (2) actual demand for our services; (3) our ability to attract, train and retain qualified staffing consultants; (4) our ability to remain competitive in obtaining and retaining temporary staffing clients; (5) the availability of qualified contract nurses and other qualified contract professionals; (6) our ability to manage our growth efficiently and effectively; (7) continued performance of our information systems; and (8) other risks detailed from time to time in our reports filed with the Securities and Exchange Commission, including in our Annual Report on Form 10-K, for the year ended December 31, 2010, as filed with the SEC on March 16, 2011, under the section "Risk Factors." Other factors also may contribute to the differences between our forward-looking statements and our actual results. In addition, as a result of these and other factors, our past financial performance should not be relied on as an indication of future performance. All forward-looking statements in this document are based on information available to us as of the date we file this Quarterly Report on Form 10-Q, and we assume no obligation to update any forward-looking statement or the reasons why our actual results may differ.

OVERVIEW

On Assignment, Inc. is a diversified professional staffing firm providing flexible and permanent staffing solutions in specialty skills including Laboratory/Scientific, Healthcare/Nursing, Physicians, Medical Financial, Information Technology and Engineering. We provide clients in these markets with short-term or long-term assignments of contract professionals, contract-to-permanent placement and direct placement of these professionals. Our business currently consists of four operating segments: Life Sciences, Healthcare, Physician, and IT and Engineering.

The Life Sciences segment includes our domestic and international life science staffing lines of business. We provide locally-based, contract life science professionals to clients in the biotechnology, pharmaceutical, food and beverage, medical device, personal care, chemical, nutraceutical, materials science, consumer products, environmental petrochemical and contract manufacturing industries. Our contract professionals include chemists, clinical research associates, clinical lab assistants, engineers, biologists, biochemists, microbiologists, molecular biologists, food scientists, regulatory affairs specialists, lab assistants and other skilled scientific professionals.

The Healthcare segment includes our Nurse Travel and Allied Healthcare lines of business. We offer our healthcare clients contract professionals, both locally-based and traveling, from a number of healthcare medical financial and allied occupations. Our contract professionals include nurses, specialty nurses, health information management professionals, dialysis technicians, surgical technicians, imaging technicians, x-ray technicians, medical technologists, phlebotomists, coders, billers, claims processors and collections staff.

Our Physician segment consists mainly of VISTA Staffing Solutions, Inc. (VISTA) which is a leading provider of physician staffing, known as locum tenens coverage, and permanent physician search services based in Salt Lake City, Utah. We provide short and long-term locum tenens coverage and full-service physician search and consulting in the United States with capabilities in Australia and New Zealand. VISTA works with physicians from nearly all medical specialties, placing them in hospitals, community-based practices, and federal, state and local facilities.

Our IT and Engineering segment consists mainly of Oxford Global Resources, Inc. (Oxford) which delivers high-end consultants with expertise in specialized information technology, software and hardware engineering, mechanical, electrical, validation and telecommunications engineering fields. We combine international reach with local depth, serving clients through a network of Oxford International recruiting centers in the United States and Europe, and Oxford & Associates branch offices in major metropolitan markets across the United States. Oxford is based in Beverly, Massachusetts.

First Quarter 2011 Update

In the first quarter, consolidated revenues and earnings per share grew year-over-year and sequentially over the fourth quarter. We saw demand strengthen in all of the segments we serve. We completed the acquisition of Valesta, a privately-owned provider of specialized staffing in the area of clinical research with operations in Europe in the first quarter. The purchase price included \$16.8 million in cash plus potential for future consideration of up to \$7.1 million based upon the operating results of the related business through December 31, 2013. The primary reasons for the Valesta acquisition were to expand our Life Sciences business operations and to leverage the Company's existing SG&A infrastructure. Going forward our strategy is to continue growing our business both organically and through strategic acquisitions.

Seasonality

Demand for our staffing services historically has been lower during the first and fourth quarters due to fewer business days resulting from client shutdowns, adverse weather conditions and a decline in the number of contract professionals willing to work during the holidays. As is common in the staffing industry, we run special incentive programs to keep our contract professionals, particularly nurses, working through the holidays. Demand for our staffing services usually increases in the second and third quarters of the year. In addition, our cost of services typically increases in the first quarter primarily due to the reset of payroll taxes.

RESULTS OF OPERATIONS

The following table summarizes selected statements of operations data expressed as a percentage of revenues:

| | Three Months Ended March 31, | | | |
|--|---------------------------------|---|-------|----|
| | 2011 | | 2010 | |
| Revenues | 100.0 | % | 100.0 | % |
| Cost of services | 66.7 | | 68.0 | |
| Gross profit | 33.3 | | 32.0 | |
| Selling, general and administrative expenses | 28.4 | | 31.0 | |
| Operating income | 4.9 | | 1.0 | |
| Interest expense | (0.6 |) | (1.6 |) |
| Interest income | 0.0 | | 0.0 | |
| Income (loss) before income taxes | 4.3 | | (0.6 |) |
| Provision (benefit) for income taxes | 1.9 | | (0.3 |) |
| Net income (loss) | 2.4 | % | (0.3 | %) |

CHANGES IN RESULTS OF OPERATIONS

FOR THE THREE MONTHS ENDED MARCH 31, 2011 COMPARED WITH THE THREE MONTHS ENDED MARCH 31, 2010

Revenues

| Revenues by segment (in thousands): | Three Months Ended March 31, | | Change | |
|-------------------------------------|---------------------------------|-----------|-----------|---------|
| | 2011 | 2010 | \$ | % |
| Life Sciences | \$ 32,957 | \$ 23,050 | \$ 9,907 | 43.0% |
| Healthcare | 19,844 | 18,576 | 1,268 | 6.8% |
| Physician | 16,518 | 18,871 | (2,353) | (12.5%) |
| IT and Engineering | 60,119 | 35,816 | 24,303 | 67.9% |
| Total | \$ 129,438 | \$ 96,313 | \$ 33,125 | 34.4% |

Revenues increased \$33.1 million, or 34.4 percent, mainly due to improved operating environments in our IT and Engineering and Life Sciences segments and due to our acquisitions of Cambridge, Sharpstream and Valesta, all of which closed after March 31, 2010. Cambridge is reported under the Life Sciences, IT and Engineering and Physician segments; Sharpstream and Valesta are reported under the Life Sciences segment. Consolidated revenues for the three

months ended March 31, 2011 include \$6.1 million related to our Cambridge, Valesta and Sharpstream acquisitions.

Life Sciences segment revenues increased \$9.9 million, or 43.0 percent. The increase in revenues was primarily due to a 27.5 percent increase in the average number of contract professionals on assignment and a 6.6 percent increase in average bill rate. The increase in revenue was also due to a \$1.6 million, or 164.4 percent increase in direct hire and conversion fees. The year-over-year increase in revenues was primarily attributable to increased demand for our service offerings as our clients' end markets have improved in the first quarter of 2011 with the economic recovery, as well as the Cambridge, Sharpstream and Valesta acquisitions. Life Sciences revenues for the three months ended March 31, 2011 included \$5.0 million related to our Valesta, Cambridge and Sharpstream acquisitions.

Revenues for our Healthcare segment (comprised of our Nurse Travel and Allied Healthcare lines of business) increased \$1.3 million, or 6.8 percent. Nurse Travel revenues increased \$0.7 million, or 7.7 percent, to \$9.7 million. The increase was due primarily to a 7.6 percent increase in the average number of nurses on assignment. Allied Healthcare revenues increased \$0.6 million, or 6.0 percent, to \$10.1 million primarily due to a 4.4 percent increase in the average bill rate, the effects of which were partially offset by a 2.9 percent decrease in the average number of contract professionals on assignment. Based on our research and client feedback, the increase in revenues was attributable to improved economic trends in the healthcare sector, which contributed to the increase in the number of travelers on assignment, open orders and average bill rates. While the Allied Healthcare operating environment continued to demonstrate signs of improvement, growth was constrained by the following specific factors: 1) poor weather, 2) holidays, 3) clients continued focus on cost containment and 4) an economic recovery that is not consistent nationwide as certain regions have yet to recover from the end of the recession.

Physician segment revenues decreased \$2.4 million, or 12.5 percent. The decrease in revenues was primarily attributable to a 12.0 percent decrease in the average number of physicians on assignment, partially offset by a 1.7 percent increase in the average bill rate. Based on industry research and client feedback, we believe the decrease in revenues is primarily due to the current economic conditions and high unemployment which have reduced the number of elective procedures and lowered patient census at client facilities.

IT and Engineering segment revenues increased \$24.3 million, or 67.9 percent. The increase in revenues was primarily due to a 54.8 percent increase in the average number of contract professionals on assignment and a 5.9 percent increase in average bill rate. The increase in revenue was also due to as a \$0.4 million, or 208.0 percent increase in direct hire and conversion fee revenues. IT and Engineering revenues for the three months ended March 31, 2011 include \$1.0 million in revenue from our Cambridge acquisition in April 2010. Because many of our placements involve capital projects, we believe that one of the reasons the demand for our services has increased with the economic recovery is that more companies have increased their capital spending.

Gross profit and gross margin

| | Three Months Ended March 31, | | | |
|---|---------------------------------|--------------|--------------|--------------|
| | 2011 | | 2010 | |
| | Gross Profit | Gross Margin | Gross Profit | Gross Margin |
| Gross Profit by segment (in thousands): | | | | |
| Life Sciences | \$ 11,270 | 34.2% | \$ 7,294 | 31.6% |
| Healthcare | 5,627 | 28.4% | 4,969 | 26.7% |
| Physician | 5,299 | 32.1% | 5,989 | 31.7% |
| IT and Engineering | 20,958 | 34.9% | 12,571 | 35.1% |
| Total | \$43,154 | 33.3% | \$30,823 | 32.0% |

The year-over-year gross profit increase was primarily due to higher revenues and a 130 basis point expansion in consolidated gross margin. The increase in gross margin was primarily attributable to margin expansion in the Life Sciences and Healthcare segments, as well as the shift in mix toward the higher-margin segments as a result of the revenue growth in the IT and Engineering and Life Sciences segments.

Life Sciences segment gross profit increased \$4.0 million, or 54.5 percent. The increase in gross profit was primarily due to a 43.0 percent increase in revenues, as well as a 256 basis point expansion in gross margin. The expansion in gross margin was mainly due to a \$1.6 million, or 164.4 percent, increase in direct hire and conversion fee revenues mainly from our recent acquisitions and a 6.2 percent increase in bill/pay spread, partially offset by an increase in unemployment insurance expense.

Healthcare segment gross profit increased \$0.7 million, or 13.2 percent. The increase in gross profit was due to a 6.8 percent increase in revenues, as well as a 161 basis point expansion in gross margin. The expansion in gross margin was mainly due to a 5.9 percent increase in the bill/pay spread . Within this segment, Allied Healthcare gross profit increased 7.7 percent while gross margin increased 49 basis points and Nurse Travel gross profit increased 21.3 percent while gross margin increased 284 basis points.

Physician segment gross profit decreased \$0.7 million, or 11.5 percent. The decrease in gross profit was due to a \$2.4 million, or 12.5 percent, decrease in the segment revenues, partially offset by a 34 basis point expansion in gross margin. The expansion in gross margin was primarily due to a \$0.2 million, or 31.0 percent decrease in medical malpractice expense.

IT and Engineering segment gross profit increased \$8.4 million, or 66.7 percent, primarily due to a \$24.3 million, or 67.9 percent increase in revenues, partially offset by a 24 basis point contraction in gross margin. The contraction in gross margin was primarily due to a \$2.0 million, or 87.1 percent increase in other employee expenses, partially offset by a \$0.4 million increase in direct hire and conversion fee revenues and 4.4 percent increase in bill/pay spread.

Selling, General and Administrative Expenses

For the quarter ended March 31, 2011, SG&A expenses increased \$6.9 million, or 23.2 percent, to \$36.8 million from \$29.8 million for the same period in 2010. The increase in SG&A expenses was primarily due to a \$6.6 million, or 24.1 percent increase in compensation and benefits. The increase in compensation and benefits was due to (i) a \$3.3 million increase in bonuses, commissions and stock-based compensation as a result of increased revenue and the attainment of incentive compensation targets, (ii) a \$1.4 million increase in compensation expenses as a result of increased headcount related to the Cambridge, Sharpstream and Valesta acquisitions and (iii) a \$0.5 million increase in acquisition costs primarily related to the Valesta acquisition. Total SG&A expenses as a percentage of revenues decreased to 28.4 percent for the three months ended March 31, 2011 compared with 31.0 percent in the same period in 2010.

Interest expense and interest income

Interest expense was \$0.7 million for the three months ended March 31, 2011 compared with \$1.6 million in the same period in 2010. This decrease was primarily due to a lower average interest rate and lower average debt balances.

Interest income decreased to \$17,000 for the three months ended March 31, 2011 compared with \$32,000 in the same period in 2010 due to lower account balances invested in interest-bearing accounts and lower average interest rates.

Provision for Income Taxes

The provision for income taxes was \$2.5 million for the three months ended March 31, 2011 compared with a benefit of \$0.2 million for the same period in the prior year. The annual effective tax rate was 44.4 percent for the three months ended March 31, 2011.

Liquidity and Capital Resources

Our working capital at March 31, 2011 was \$51.7 million and our cash and cash equivalents were \$15.8 million. Our operating cash flows have been our primary source of liquidity and historically have been sufficient to fund our working capital and capital expenditure needs. Our working capital requirements consist primarily of the financing of accounts receivable, payroll expenses and the periodic payments of principal and interest on our loans.

Net cash provided by operating activities was \$5.8 million for the three months ended March 31, 2011 compared with \$6.4 million in the same period in 2010. This slight decrease was primarily due to an overall increase in net operating assets and liabilities resulting from year over year growth. This decrease was partially offset by the receipt of tenant improvement allowances from the landlord of our new corporate headquarters.

Net cash used in investing activities was \$19.2 million in the three months ended March 31, 2011 compared with \$1.2 million in the same period in 2010. Cash paid for acquisitions was approximately \$17.1 million and capital expenditures for information technology projects, leasehold improvements and various property and equipment purchases increased \$1.4 million to \$2.7 million in the three months ended March 31, 2011. Most of the increase related to the build-out of our new corporate headquarters, which provides us with a larger space to accommodate future growth at a lower annual cost. We estimate that capital expenditures for 2011 will be approximately \$7.4 million.

Net cash provided by financing activities was \$11.5 million for the three months ended March 31, 2011, compared with net cash used by financing activities of \$0.3 million for the same period in 2010. In 2011, we received \$25.5 million in proceeds from new borrowings on our line of credit, of which \$13.8 million of the proceeds were used to

pay off our long-term debt.

Under terms of the new credit facility, the term loan facility is repayable at the minimum rate of \$1.3 million per quarter and we are required to reduce the term loan by up to 50 percent of our excess cash flow based on leverage ratios, as defined by the agreement, for each year end over the next five years. We are required to maintain certain financial covenants, including a maximum leverage ratio and a minimum fixed charge coverage ratio. As of March 31, 2011, we were in compliance with all such covenants. Additionally, the agreement, which is secured by substantially all of our assets, provides for certain limitations on our ability to, among other things, incur additional debt, offer loans, declare dividends and incur capital expenditures.

We continue to make progress on enhancements to our front-office and back-office information systems. These enhancements include the consolidation of back-office systems across all corporate functions, as well as enhancements to and broader application of our front-office software across all lines of business. The timing of the full integration of information systems used by VISTA and Oxford will remain a consideration of management.

We believe that our working capital as of March 31, 2011, our credit facility and positive operating cash flows expected from future activities will be sufficient to fund future requirements of our debt obligations, accounts payable and related payroll expenses as well as capital expenditure initiatives for the next twelve months.

Recent Accounting Pronouncements

See Note 2, Recent Accounting Updates, to the Condensed Consolidated Financial Statements in Part I, Item I of this report for a discussion of new accounting pronouncements.

Critical Accounting Policies

There have been no significant changes to our critical accounting policies and estimates during the quarter ended March 31, 2011 compared with those disclosed in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations of our Annual Report on Form 10-K for the year ended December 31, 2010, as filed with the SEC on March 16, 2011.

Commitments

We have not entered into any significant commitments or contractual obligations that have not been previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010, as filed with the SEC on March 16, 2011.

Item 3 – Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes to the information included in our Annual Report on Form 10-K for the year ended December 31, 2010. We are exposed to certain market risks arising from transactions in the normal course of business, principally risks associated with foreign currency fluctuations and changes in interest rates. We are exposed to foreign currency risk from the translation of foreign operations into U.S. dollars. Based on the relative size and nature of our foreign operations, we do not believe that a ten percent change in the value of foreign currencies relative to the U.S. dollar would have a material impact on our financial statements. Our primary exposure to market risk is interest rate risk associated with our debt instruments. See "Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations" for further description of our debt instruments. Excluding the effect of our interest rate swap agreement, a hypothetical 1.0 percent change in interest rates on variable rate debt would have resulted in interest expense fluctuating approximately \$0.8 million based on \$78.5 million of debt outstanding for any twelve month period. Including the effect of our interest rate swap agreement, a 1.0 percent change in interest rates on variable debt would have resulted in interest expense fluctuating approximately \$0.8 million based on \$78.5 million of debt outstanding for any twelve month period.

We have not entered into any market risk sensitive instruments for trading purposes

Item 4 – Controls and Procedures

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Principal Financial and Accounting Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Based on this evaluation, our Chief Executive Officer and Principal Financial and Accounting Officer have concluded that our disclosure controls and procedures are effective as of the end of the period covered by this report. The term "disclosure controls and procedures" means controls and other procedures of the Company that are designed to ensure that information required to be disclosed by the Company in the reports that it

files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within required time periods. We have established disclosure controls and procedures to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

There have been no changes in our internal control over financial reporting that occurred during the quarter ended March 31, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

The information set forth above under Note 10, Commitments and Contingencies, contained in the Notes to Consolidated Financial Statements in Part I, Item 1 of this report is incorporated herein by reference.

Item 1A – Risk Factors

There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K, under the Section “Risk Factors” for the year ended December 31, 2010, as filed with the SEC on March 16, 2011.

Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3 – Defaults Upon Senior Securities

None.

Item 4 – Removed and Reserved

Item 5 – Other Information

None.

Item 6 – Exhibits

INDEX TO EXHIBITS

| Number | Footnote | Description |
|--------|----------|---|
| 3.1 | (1) | Certificate of Amendment of Restated Certificate of Incorporation of On Assignment, Inc. |
| 3.2 | (2) | Restated Certificate of Incorporation of On Assignment, Inc., as amended. |
| 3.3 | (3) | Amended and Restated Bylaws of On Assignment, Inc. |
| 4.1 | (4) | Specimen Common Stock Certificate. |
| 4.2 | (5) | Rights Agreement, dated June 4, 2003, between On Assignment, Inc. and U.S. Stock Transfer Corporation as Rights Agent, which includes the Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock as Exhibit A, the Summary of Rights to Purchase Series A Junior Participating Preferred Stock as Exhibit B and the Form of Rights Certificate as Exhibit C. |
| 10.2* | | Amendment Two to the On Assignment, Inc. Deferred Compensation Plan, dated April 20, 2011. † |
| 10.3* | | Amendment Two to the Amended and Restated Deferred Compensation Plan, dated April 20, 2011. † |
| 31.1* | | Certification of Peter T. Dameris, Chief Executive Officer and President pursuant to Rule 13a-14(a) or 15d-14(a). |
| 31.2* | | Certification of James L. Brill, Senior Vice President of Finance and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a). |
| 32.1* | | Certification of Peter T. Dameris, Chief Executive Officer and President, and James L. Brill, Senior Vice President of Finance and Chief Financial Officer pursuant to 18 U.S.C. Section 1350. |

* Filed herewith.

†These exhibits relate to management contracts or compensatory plans, contracts or arrangements in which directors and/or executive officers of the Registrant may participate.

(1) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on October 5, 2000.

(2) Incorporated by reference from an exhibit filed with our Annual Report on Form 10-K (File No. 0-20540) filed with the Securities and Exchange Commission on March 30, 1993.

(3) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on May 3, 2002.

(4) Incorporated by reference from an exhibit filed with our Registration Statement on Form S-1 (File No. 33-50646) declared effective by the Securities and Exchange Commission on September 21, 1992.

(5) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on June 5, 2003.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ON ASSIGNMENT, INC.

Date: May 10, 2011

By: /s/ Peter T. Dameris
Peter T. Dameris
Chief Executive Officer and President (Principal
Executive Officer)

Date: May 10, 2011

By: /s/ James L. Brill
James L. Brill
Senior Vice President of Finance and Chief Financial
Officer
(Principal Financial and Accounting Officer)

