

CAMDEN NATIONAL CORP  
Form 10-Q  
November 07, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Commission File No. 0-28190

CAMDEN NATIONAL CORPORATION  
(Exact name of registrant as specified in its charter)

|  |   |
|--|---|
| MAINE<br>(State or other jurisdiction of<br>incorporation or organization) | 01-0413282<br>(I.R.S. Employer<br>Identification No.) |
|--|---|

|  |                     |
|--|---------------------|
| 2 ELM STREET, CAMDEN, ME<br>(Address of principal executive offices) | 04843<br>(Zip Code) |
|--|---------------------|

Registrant's telephone number, including area code: (207) 236-8821

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

|  |   |
|--|---|
| Large accelerated filer <input type="checkbox"/> | Accelerated filer <input checked="" type="checkbox"/> |
| Non-accelerated filer <input type="checkbox"/>   | Smaller reporting company <input type="checkbox"/>    |

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date:

Outstanding at November 3, 2014: Common stock (no par value) 7,421,472 shares.

---

CAMDEN NATIONAL CORPORATION

FORM 10-Q FOR THE QUARTER ENDED SEPTEMBER 30, 2014  
 TABLE OF CONTENTS OF INFORMATION REQUIRED IN REPORT

|  | PAGE      |
|--|-----------|
| PART I. FINANCIAL INFORMATION  |           |
| ITEM 1. FINANCIAL STATEMENTS   |           |
| Report of Independent Registered Public Accounting Firm  | <u>3</u>  |
| Consolidated Statements of Condition - September 30, 2014 and December 31, 2013                            | <u>4</u>  |
| Consolidated Statements of Income - Three and Nine Months Ended September 30, 2014 and 2013                | <u>5</u>  |
| Consolidated Statements of Comprehensive Income - Three and Nine Months Ended September 30, 2014 and 2013  | <u>6</u>  |
| Consolidated Statements of Changes in Shareholders' Equity - Nine Months Ended September 30, 2014 and 2013 | <u>7</u>  |
| Consolidated Statements of Cash Flows - Nine Months Ended September 30, 2014 and 2013                      | <u>8</u>  |
| Notes to Consolidated Financial Statements   | <u>9</u>  |
| ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS              | <u>36</u> |
| ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK  | <u>55</u> |
| ITEM 4. CONTROLS AND PROCEDURES  | <u>56</u> |
| PART II. OTHER INFORMATION   |           |
| ITEM 1. LEGAL PROCEEDINGS  | <u>57</u> |
| ITEM 1A. RISK FACTORS  | <u>57</u> |
| ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS  | <u>57</u> |
| ITEM 3. DEFAULTS UPON SENIOR SECURITIES  | <u>57</u> |
| ITEM 4. MINE SAFETY DISCLOSURES  | <u>57</u> |
| ITEM 5. OTHER INFORMATION  | <u>57</u> |
| ITEM 6. EXHIBITS   | <u>58</u> |
| SIGNATURES   | <u>59</u> |

EXHIBIT INDEX

60

EXHIBITS

2

---

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Shareholders and Board of Directors  
Camden National Corporation

We have reviewed the accompanying interim consolidated financial information of Camden National Corporation and Subsidiaries as of September 30, 2014, and for the three and nine-month periods ended September 30, 2014 and 2013. These financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with standards of the Public Company Accounting Oversight Board (United States), the objective of which is to express an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

/s/ Berry Dunn McNeil & Parker, LLC  
Berry Dunn McNeil & Parker, LLC

Portland, Maine  
November 7, 2014

## CONSOLIDATED STATEMENTS OF CONDITION

| (In Thousands, Except Number of Shares)  | September 30,<br>2014<br>(unaudited) | December 31,<br>2013 |
|--|--------------------------------------|----------------------|
| <b>ASSETS</b>  |                                      |                      |
| Cash and due from banks  | \$59,450                             | \$51,355             |
| Securities:  |                                      |                      |
| Available-for-sale securities, at fair value   | 771,806                              | 808,477              |
| Held-to-maturity securities, at amortized cost   | 11,490                               | —                    |
| Federal Home Loan Bank and Federal Reserve Bank stock, at cost   | 20,379                               | 19,724               |
| Total securities   | 803,675                              | 828,201              |
| Trading account assets   | 2,418                                | 2,488                |
| Loans  | 1,726,227                            | 1,580,402            |
| Less: allowance for loan losses  | (21,585)                             | (21,590)             |
| Net loans  | 1,704,642                            | 1,558,812            |
| Bank-owned life insurance  | 57,338                               | 46,363               |
| Goodwill and other intangible assets   | 48,458                               | 49,319               |
| Premises and equipment, net  | 24,370                               | 25,727               |
| Deferred tax assets  | 14,987                               | 16,047               |
| Interest receivable  | 6,162                                | 5,808                |
| Other real estate owned  | 1,566                                | 2,195                |
| Other assets   | 18,923                               | 17,514               |
| Total assets   | \$2,741,989                          | \$2,603,829          |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                                      |                      |
| <b>Liabilities</b>   |                                      |                      |
| <b>Deposits:</b>   |                                      |                      |
| Demand   | \$281,811                            | \$241,866            |
| Interest checking  | 484,259                              | 453,909              |
| Savings and money market   | 661,803                              | 675,679              |
| Certificates of deposit  | 321,704                              | 343,034              |
| Brokered deposits  | 178,966                              | 99,336               |
| Total deposits   | 1,928,543                            | 1,813,824            |
| Federal Home Loan Bank advances  | 56,058                               | 56,112               |
| Other borrowed funds   | 441,171                              | 430,058              |
| Junior subordinated debentures   | 43,998                               | 43,922               |
| Accrued interest and other liabilities   | 32,307                               | 28,817               |
| Total liabilities  | 2,502,077                            | 2,372,733            |
| Commitments and contingencies (Notes 6, 7, and 9)  |                                      |                      |
| <b>Shareholders' Equity</b>  |                                      |                      |
| Common stock, no par value; authorized 20,000,000 shares, issued and outstanding 7,421,595 and 7,579,913 shares as of September 30, 2014 and December 31, 2013, respectively | 41,238                               | 47,783               |
| Retained earnings  | 208,125                              | 195,660              |
| Accumulated other comprehensive loss:  |                                      |                      |
| Net unrealized losses on available-for-sale securities, net of tax   | (3,151)                              | (7,964)              |
| Net unrealized losses on derivative instruments, net of tax  | (4,530)                              | (2,542)              |
| Net unrecognized losses on postretirement plans, net of tax  | (1,770)                              | (1,841)              |
| Total accumulated other comprehensive loss   | (9,451)                              | (12,347)             |
| Total shareholders' equity   | 239,912                              | 231,096              |

|  |             |             |
|--|-------------|-------------|
| Total liabilities and shareholders' equity | \$2,741,989 | \$2,603,829 |
|--|-------------|-------------|

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF INCOME

(unaudited)

| (In Thousands, Except Number of Shares and Per Share Data)       | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2014 | September 30,<br>2013 | September 30,<br>2014 | September 30,<br>2013 |
| Interest Income  |                       |                       |                       |                       |
| Interest and fees on loans                                       | \$18,112              | \$17,470              | \$52,649              | \$53,324              |
| Interest on U.S. government and sponsored enterprise obligations | 3,896                 | 4,091                 | 12,250                | 12,441                |
| Interest on state and political subdivision obligations          | 319                   | 292                   | 927                   | 889                   |
| Interest on federal funds sold and other investments             | 95                    | 38                    | 278                   | 144                   |
| Total interest income  | 22,422                | 21,891                | 66,104                | 66,798                |
| Interest Expense   |                       |                       |                       |                       |
| Interest on deposits   | 1,562                 | 1,780                 | 4,678                 | 5,427                 |
| Interest on borrowings   | 848                   | 767                   | 2,500                 | 2,352                 |
| Interest on junior subordinated debentures                       | 638                   | 637                   | 1,894                 | 1,894                 |
| Total interest expense   | 3,048                 | 3,184                 | 9,072                 | 9,673                 |
| Net interest income  | 19,374                | 18,707                | 57,032                | 57,125                |
| Provision for credit losses                                      | 539                   | 665                   | 1,675                 | 2,034                 |
| Net interest income after provision for credit losses            | 18,835                | 18,042                | 55,357                | 55,091                |
| Non-Interest Income  |                       |                       |                       |                       |
| Service charges on deposit accounts                              | 1,600                 | 1,750                 | 4,689                 | 5,189                 |
| Other service charges and fees                                   | 1,646                 | 1,568                 | 4,584                 | 4,510                 |
| Income from fiduciary services                                   | 1,212                 | 1,149                 | 3,745                 | 3,567                 |
| Brokerage and insurance commissions                              | 441                   | 354                   | 1,378                 | 1,175                 |
| Bank-owned life insurance  | 377                   | 334                   | 975                   | 986                   |
| Net gain on sale of securities                                   | —                     | 647                   | 451                   | 785                   |
| Mortgage banking income, net                                     | 55                    | 93                    | 197                   | 1,251                 |
| Other income   | 618                   | 580                   | 2,119                 | 1,724                 |
| Total non-interest income  | 5,949                 | 6,475                 | 18,138                | 19,187                |
| Non-Interest Expense   |                       |                       |                       |                       |
| Salaries and employee benefits                                   | 8,078                 | 8,115                 | 24,359                | 24,437                |
| Furniture, equipment and data processing                         | 1,704                 | 1,668                 | 5,236                 | 5,203                 |
| Net occupancy costs  | 1,175                 | 1,242                 | 3,825                 | 4,201                 |
| Consulting and professional fees                                 | 468                   | 504                   | 1,768                 | 1,636                 |
| Other real estate owned and collection costs                     | 637                   | 489                   | 1,665                 | 1,355                 |
| Regulatory assessments   | 511                   | 496                   | 1,477                 | 1,495                 |
| Amortization of intangible assets                                | 287                   | 289                   | 861                   | 863                   |
| Branch Acquisition and Divestiture costs                         | —                     | 47                    | —                     | 279                   |
| Other expenses   | 2,319                 | 2,349                 | 6,905                 | 7,878                 |
| Total non-interest expense                                       | 15,179                | 15,199                | 46,096                | 47,347                |
| Income before income taxes                                       | 9,605                 | 9,318                 | 27,399                | 26,931                |
| Income Taxes   | 3,154                 | 2,952                 | 8,917                 | 8,572                 |
| Net Income   | \$6,451               | \$6,366               | \$18,482              | \$18,359              |
| Per Share Data   |                       |                       |                       |                       |
| Basic earnings per share   | \$0.87                | \$0.83                | \$2.47                | \$2.40                |
| Diluted earnings per share                                       | \$0.86                | \$0.83                | \$2.46                | \$2.39                |
| Weighted average number of common shares outstanding             | 7,421,592             | 7,643,720             | 7,459,972             | 7,636,352             |



Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| Diluted weighted average number of common shares<br>outstanding | 7,439,948 | 7,666,305 | 7,479,327 | 7,651,870 |
|---|-----------|-----------|-----------|-----------|

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.

5

---

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(unaudited)

| (In Thousands)   | Three Months Ended |          | Nine Months Ended |          |
|--|--------------------|----------|-------------------|----------|
|  | September 30,      |          | September 30,     |          |
|  | 2014               | 2013     | 2014              | 2013     |
| Net income   | \$6,451            | \$6,366  | \$18,482          | \$18,359 |
| Other comprehensive income (loss):   |                    |          |                   |          |
| Available-for-sale securities:   |                    |          |                   |          |
| Net unrealized gains (losses) on available-for-sale securities arising during the period, net of tax of \$1,189, \$1,111, (\$2,749) and \$9,426, respectively              | (2,208             | ) (2,063 | ) 5,106           | (17,506  |
| Reclassification of gains included in net income, net of tax of \$0, \$227, \$158 and \$275, respectively <sup>(1)</sup>   | —                  | (420     | ) (293            | ) (510   |
| Net change in unrealized gains (losses) on available-for-sale securities, net of tax   | (2,208             | ) (2,483 | ) 4,813           | (18,016  |
| Net change in unrealized (losses) gains on cash flow hedging derivatives, net of tax of \$50, (\$239), \$1,070 and (\$1,933), respectively                                 | (93                | ) 445    | (1,988            | ) 3,591  |
| Reclassification of amortization of net unrecognized actuarial loss and prior service credit, net of tax of (\$13), (\$25), (\$40) and (\$75), respectively <sup>(2)</sup> | 24                 | 47       | 71                | 141      |
| Other comprehensive income (loss)  | (2,277             | ) (1,991 | ) 2,896           | (14,284  |
| Comprehensive income   | \$4,174            | \$4,375  | \$21,378          | \$4,075  |

(1) Reclassified into the consolidated statements of income in net gain on sale of securities.

(2) Reclassified into the consolidated statements of income in salaries and employee benefits.

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY  
(unaudited)

| (In Thousands, Except Number of Shares and Per Share Data)  | Common Stock       |          | Retained Earnings | Accumulated Other Comprehensive Income (Loss) |  | Total Shareholders' Equity |
|---|--------------------|----------|-------------------|---|--|----------------------------|
|   | Shares Outstanding | Amount   |                   | Income  |  |                            |
| Balance at December 31, 2012  | 7,622,750          | \$49,667 | \$181,151         | \$2,997                                       |  | \$233,815                  |
| Net income  | —                  | —        | 18,359            | —   |  | 18,359                     |
| Other comprehensive loss, net of tax  | —                  | —        | —                 | (14,284)                                      |  | (14,284)                   |
| Stock-based compensation expense  | —                  | 340      | —                 | —   |  | 340                        |
| Exercise of stock options and issuance of vested share awards, net of repurchase for tax withholdings and tax benefit | 23,914             | 258      | —                 | —   |  | 258                        |
| Cash dividends declared (\$0.81 per share)  | —                  | —        | (6,206)           | —   |  | (6,206)                    |
| Balance at September 30, 2013   | 7,646,664          | \$50,265 | \$193,304         | \$(11,287)                                    |  | \$232,282                  |
| Balance at December 31, 2013  | 7,579,913          | \$47,783 | \$195,660         | \$(12,347)                                    |  | \$231,096                  |
| Net income  | —                  | —        | 18,482            | —   |  | 18,482                     |
| Other comprehensive income, net of tax  | —                  | —        | —                 | 2,896   |  | 2,896                      |
| Stock-based compensation expense  | —                  | 453      | —                 | —   |  | 453                        |
| Exercise of stock options and issuance of vested share awards, net of repurchase for tax withholdings and tax benefit | 23,037             | 157      | —                 | —   |  | 157                        |
| Common stock repurchased  | (181,355)          | (7,155)  | —                 | —   |  | (7,155)                    |
| Cash dividends declared (\$0.81 per share)  | —                  | —        | (6,017)           | —   |  | (6,017)                    |
| Balance at September 30, 2014   | 7,421,595          | \$41,238 | \$208,125         | \$(9,451)                                     |  | \$239,912                  |

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited)

| (In Thousands)   | Nine Months Ended<br>September 30, |           |
|--|------------------------------------|-----------|
|  | 2014                               | 2013      |
| Operating Activities   |                                    |           |
| Net income   | \$18,482                           | \$18,359  |
| Adjustments to reconcile net income to net cash provided by operating activities:                                  |                                    |           |
| Provision for credit losses  | 1,675                              | 2,034     |
| Depreciation and amortization expense  | 2,199                              | 2,300     |
| Investment securities amortization and accretion, net  | 1,301                              | 1,745     |
| Stock-based compensation expense   | 453                                | 340       |
| Amortization of intangible assets  | 861                                | 863       |
| Net gain on sale of investment securities  | (451)                              | (785)     |
| Net increase in other real estate owned valuation allowance and loss on disposition                                | 222                                | 97        |
| Originations of mortgage loans held for sale   | (399)                              | (29,515)  |
| Proceeds from the sale of mortgage loans   | 416                                | 28,886    |
| Gain on sale of mortgage loans   | (17)                               | (684)     |
| Decrease (increase) in trading assets  | 70                                 | (9)       |
| Increase in other assets   | (3,508)                            | (87)      |
| Increase (decrease) in other liabilities   | 806                                | (2,539)   |
| Net cash provided by operating activities  | 22,110                             | 21,005    |
| Investing Activities   |                                    |           |
| Proceeds from sales and maturities of available-for-sale securities  | 105,818                            | 121,793   |
| Purchase of available-for-sale securities  | (62,494)                           | (138,300) |
| Purchase of held-to-maturity securities  | (11,589)                           | —         |
| Net increase in loans  | (148,967)                          | (29,168)  |
| Purchase of bank-owned life insurance  | (10,000)                           | —         |
| Purchase of Federal Home Loan Bank stock   | (706)                              | —         |
| Proceeds from sale of Federal Home Loan Bank and Federal Reserve Bank stock  | 51                                 | 1,310     |
| Proceeds from the sale of other real estate owned  | 1,591                              | 530       |
| Recoveries of previously charged-off loans   | 538                                | 436       |
| Cash settlement in Branch Acquisition  | —                                  | (3,278)   |
| Purchase of premises and equipment   | (831)                              | (1,203)   |
| Net cash used by investing activities  | (126,589)                          | (47,880)  |
| Financing Activities   |                                    |           |
| Net increase in deposits   | 114,850                            | 44,210    |
| Repayments on Federal Home Loan Bank long-term advances  | (54)                               | (271)     |
| Net increase (decrease) in other borrowed funds  | 11,171                             | (12,479)  |
| Common stock repurchased   | (7,475)                            | —         |
| Exercise of stock options and issuance of restricted stock, net of repurchase for tax withholdings and tax benefit | 157                                | 258       |
| Cash dividends paid on common stock  | (6,075)                            | (6,047)   |
| Net cash provided by financing activities  | 112,574                            | 25,671    |
| Net increase (decrease) in cash and cash equivalents   | 8,095                              | (1,204)   |
| Cash and cash equivalents at beginning of year   | 51,355                             | 58,290    |
| Cash and cash equivalents at end of period   | \$59,450                           | \$57,086  |
| Supplemental information   |                                    |           |
| Interest paid  | \$9,129                            | \$9,952   |

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

|  |        |        |
|--|--------|--------|
| Income taxes paid                              | 10,147 | 8,750  |
| Transfer from loans to other real estate owned | 1,184  | 1,116  |
| Securities purchased but unsettled             | —      | 14,363 |

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.

8

---

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in Tables Expressed in Thousands, Except Number of Shares and per Share Data)

## NOTE 1 - BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements were prepared in accordance with instructions for Form 10-Q and, therefore, do not include all disclosures required by accounting principles generally accepted in the United States of America for complete presentation of financial statements. In the opinion of management, the consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary to present fairly the consolidated statements of condition of Camden National Corporation as of September 30, 2014 and December 31, 2013, the consolidated statements of income for the three and nine months ended September 30, 2014 and 2013, the consolidated statements of comprehensive income for the three and nine months ended September 30, 2014 and 2013, the consolidated statements of changes in shareholders' equity for the nine months ended September 30, 2014 and 2013, and the consolidated statements of cash flows for the nine months ended September 30, 2014 and 2013. All significant intercompany transactions and balances are eliminated in consolidation. Certain items from the prior year were reclassified to conform to the current year presentation. The income reported for the three and nine months ended September 30, 2014 is not necessarily indicative of the results that may be expected for the full year. The information in this report should be read in conjunction with the consolidated financial statements and accompanying notes included in the year ended December 31, 2013 Annual Report on Form 10-K.

The acronyms and abbreviations identified below are used throughout this Form 10-Q, including Part I. "Financial Information" and Part II. "Other Information". The following is provided to aid the reader and provide a reference page when reviewing this Form 10-Q.

|                     |   |               |   |
|---------------------|---|---------------|---|
| Acadia Trust:       | Acadia Trust, N.A., a wholly-owned subsidiary of Camden National Corporation  | DCRP:         | Defined Contribution Retirement Plan                          |
| Act:                | Medicare Prescription Drug, Improvement and Modernization Act   | EPS:          | Earnings per share  |
| AFS:                | Available-for-sale  | FASB:         | Financial Accounting Standards Board                          |
| ALCO:               | Asset/Liability Committee   | FDIC:         | Federal Deposit Insurance Corporation                         |
| ALL:                | Allowance for loan losses   | FHLB:         | Federal Home Loan Bank  |
| AOCI:               | Accumulated other comprehensive income (loss)   | FHLBB:        | Federal Home Loan Bank of Boston                              |
| ASC:                | Accounting Standards Codification   | FRB:          | Federal Reserve Bank  |
| ASU:                | Accounting Standards Update   | Freddie Mac:  | Federal Home Loan Mortgage Corporation                        |
| Bank:               | Camden National Bank, a wholly-owned subsidiary of Camden National Corporation  | GAAP:         | Generally accepted accounting principles in the United States |
| BOLI:               | Bank-owned life insurance   | HTM:          | Held-to-maturity  |
| Board ALCO:         | Board of Directors' Asset/Liability Committee   | IRS:          | Internal Revenue Service                                      |
| bp or bps:          | Basis point(s)  | LIBOR:        | London Interbank Offered Rate                                 |
| Branch Acquisition: | The acquisition of 14 branches from Bank of America, N.A. in 2012, after divesting of one branch as required by the Department of Justice | LTIP:         | Long-Term Performance Share Plan                              |
|                     |   | MaineHousing: | Maine State Housing Authority                                 |

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

|              |  |                     |   |
|--------------|--|---------------------|---|
| Branch       | The divestiture of five Franklin County  |                     |   |
| Divestiture: | branches in 2013   |                     |   |
| BSA:         | Bank Secrecy Act   | Management<br>ALCO: | Management Asset/Liability Committee            |
| CCTA:        | Camden Capital Trust A, an<br>unconsolidated entity formed by Camden<br>National Corporation | MBS:                | Mortgage-backed security                        |
| CSV:         | Cash surrender value   | MSPP:               | Management Stock Purchase Plan                  |
| CMO:         | Collateralized mortgage obligation   | MSRs:               | Mortgage servicing rights                       |
| Company:     | Camden National Corporation  | NIM:                | Net interest margin on a fully-taxable<br>basis |

|             |   |                     |   |
|-------------|---|---------------------|---|
| N/M:        | Not meaningful  | TDR:                | Troubled-debt restructured loan Union Bankshares Capital Trust I, an unconsolidated entity formed by Union Bankshares Company that was subsequently acquired by Camden National Corporation |
| Non-Agency: | Non-agency private issue collateralized mortgage obligation | UBCT:               | United States of America  |
| OCC:        | Office of the Comptroller of the Currency                   | U.S.:               | United States of America  |
| OCI:        | Other comprehensive income (loss)                           | 2003 Plan:          | 2003 Stock Option and Incentive Plan  |
| OFAC:       | Office of Foreign Assets Control                            | 2012 Plan:          | 2012 Equity and Incentive Plan  |
| OREO:       | Other real estate owned                                     | 2012                | 2012 Common Stock Repurchase Program, approved by the Company's Board of Directors  |
| OTTI:       | Other-than-temporary impairment                             | 2013                | 2013 Common Stock Repurchase Program, approved by the Company's Board of Directors  |
| SERP:       | Supplemental executive retirement plans                     | Repurchase Program: |   |

NOTE 2 – EPS

The following is an analysis of basic and diluted EPS, reflecting the application of the two-class method, as described below:

|   | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|---|-------------------------------------|-----------|------------------------------------|-----------|
|   | 2014                                | 2013      | 2014                               | 2013      |
| Net income  | \$6,451                             | \$6,366   | \$18,482                           | \$18,359  |
| Dividends and undistributed earnings allocated to participating securities <sup>(1)</sup> | (20                                 | ) (20     | ) (57                              | ) (50     |
| Net income available to common shareholders   | \$6,431                             | \$6,346   | \$18,425                           | \$18,309  |
| Weighted-average common shares outstanding for basic EPS                                  | 7,421,592                           | 7,643,720 | 7,459,972                          | 7,636,352 |
| Dilutive effect of stock-based awards <sup>(2)</sup>                                      | 18,356                              | 22,585    | 19,355                             | 15,518    |
| Weighted-average common and potential common shares for diluted EPS                       | 7,439,948                           | 7,666,305 | 7,479,327                          | 7,651,870 |
| Earnings per common share:  |                                     |           |                                    |           |
| Basic EPS   | \$0.87                              | \$0.83    | \$2.47                             | \$2.40    |
| Diluted EPS   | \$0.86                              | \$0.83    | \$2.46                             | \$2.39    |
| Awards excluded from the calculation of diluted EPS <sup>(3)</sup> :                      |                                     |           |                                    |           |
| Stock options   | 30,750                              | 14,250    | 14,750                             | 31,000    |

(1) Represents dividends paid and undistributed earnings allocated to nonvested stock-based awards that contain non-forfeitable rights to dividends.

(2) Represents the effect of the assumed exercise of stock options, vesting of restricted shares, vesting of restricted stock units, and vesting of LTIP awards that have met the performance criteria, as applicable, utilizing the treasury stock method.

(3) Represents stock-based awards not included in the computation of potential common shares for purposes of calculating diluted EPS as the exercise prices were greater than the average market price of the Company's common stock.

Nonvested stock-based payment awards that contain non-forfeitable rights to dividends are participating securities and are included in the computation of EPS pursuant to the two-class method. The two-class method is an earnings



allocation formula that determines EPS for each class of common stock and participating security according to dividends declared (or accumulated) and participation rights in undistributed earnings. Certain of the Company's nonvested stock-based awards qualify as participating securities.

Net income is allocated between the common stock and participating securities pursuant to the two-class method. Basic EPS is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period, excluding participating nonvested stock-based awards.

Diluted EPS is computed in a similar manner, except that the denominator is increased to include the number of additional common shares that would have been outstanding if potentially dilutive common shares were issued using the treasury stock method.

## NOTE 3 – SECURITIES

The following tables summarize the amortized cost and estimated fair values of AFS and HTM securities, as of the dates indicated:

|   | Amortized<br>Cost | Unrealized<br>Gains | Unrealized<br>Losses | Fair<br>Value |
|---|-------------------|---------------------|----------------------|---------------|
| September 30, 2014  |                   |                     |                      |               |
| AFS Securities:   |                   |                     |                      |               |
| Obligations of U.S. government-sponsored enterprises  | \$4,960           | \$22                | \$—                  | \$4,982       |
| Obligations of states and political subdivisions  | 27,240            | 806                 | —                    | 28,046        |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | 377,375           | 5,108               | (4,279)              | ) 378,204     |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 360,830           | 867                 | (7,384)              | ) 354,313     |
| Private issue collateralized mortgage obligations   | 6,249             | 76                  | (64)                 | ) 6,261       |
| Total AFS securities  | \$776,654         | \$6,879             | \$(11,727)           | ) \$771,806   |
| HTM Securities:   |                   |                     |                      |               |
| Obligations of states and political subdivisions  | \$11,490          | \$210               | \$(41)               | ) \$11,659    |
| Total HTM securities  | \$11,490          | \$210               | \$(41)               | ) \$11,659    |
| December 31, 2013   |                   |                     |                      |               |
| AFS Securities:   |                   |                     |                      |               |
| Obligations of states and political subdivisions  | \$30,143          | \$1,075             | \$(11)               | ) \$31,207    |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | 397,409           | 5,528               | (7,034)              | ) 395,903     |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 385,847           | 912                 | (12,324)             | ) 374,435     |
| Private issue collateralized mortgage obligations   | 7,329             | 10                  | (407)                | ) 6,932       |
| Total AFS securities  | \$820,728         | \$7,525             | \$(19,776)           | ) \$808,477   |

Net unrealized losses on AFS securities at September 30, 2014 and December 31, 2013 included in AOCI amounted to \$3.2 million and \$8.0 million, net of a deferred tax benefit of \$1.7 million and \$4.3 million, respectively.

During the first nine months of 2014, the Company purchased investment securities totaling \$74.1 million. The Company designated \$62.5 million as AFS securities and \$11.6 million as HTM securities. The Company did not carry any HTM securities at December 31, 2013.

## Impaired Securities

Management periodically reviews the Company's investment portfolio to determine the cause, magnitude and duration of declines in the fair value of each security. Thorough evaluations of the causes of the unrealized losses are performed to determine whether the impairment is temporary or other-than-temporary in nature. Considerations such as the ability of the securities to meet cash flow requirements, levels of credit enhancements, risk of curtailment, recoverability of invested amount over a reasonable period of time, and the length of time the security is in a loss position, for example, are applied in determining OTTI. Once a decline in value is determined to be other-than-temporary, the value of the security is permanently reduced and a corresponding charge to earnings is recognized.

The following table presents the estimated fair values and gross unrealized losses of investment securities that were in a continuous loss position at September 30, 2014 and December 31, 2013, by length of time that individual securities in each category have been in a continuous loss position:

|   | Less Than 12 Months |                   | 12 Months or More |                   | Total      |                   |
|---|---------------------|-------------------|-------------------|-------------------|------------|-------------------|
|   | Fair Value          | Unrealized Losses | Fair Value        | Unrealized Losses | Fair Value | Unrealized Losses |
| September 30, 2014  |                     |                   |                   |                   |            |                   |
| AFS Securities:   |                     |                   |                   |                   |            |                   |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | \$61,223            | \$(460)           | \$127,219         | \$(3,819)         | \$188,442  | \$(4,279)         |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 80,475              | (393)             | 195,373           | (6,991)           | 275,848    | (7,384)           |
| Private issue collateralized mortgage obligations   | 4,719               | (64)              | —                 | —                 | 4,719      | (64)              |
| Total AFS securities  | \$146,417           | \$(917)           | \$322,592         | \$(10,810)        | \$469,009  | \$(11,727)        |
| HTM Securities:   |                     |                   |                   |                   |            |                   |
| Obligations of states and political subdivisions  | \$3,401             | \$(41)            | \$—               | \$—               | \$3,401    | \$(41)            |
| Total HTM securities  | \$3,401             | \$(41)            | \$—               | \$—               | \$3,401    | \$(41)            |
| December 31, 2013   |                     |                   |                   |                   |            |                   |
| AFS Securities:   |                     |                   |                   |                   |            |                   |
| Obligations of states and political subdivisions  | \$2,143             | \$(11)            | \$—               | \$—               | \$2,143    | \$(11)            |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | 145,424             | (4,189)           | 43,915            | (2,845)           | 189,339    | (7,034)           |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 239,278             | (7,738)           | 73,376            | (4,586)           | 312,654    | (12,324)          |
| Private issue collateralized mortgage obligations   | 122                 | (4)               | 4,945             | (403)             | 5,067      | (407)             |
| Total AFS securities  | \$386,967           | \$(11,942)        | \$122,236         | \$(7,834)         | \$509,203  | \$(19,776)        |

At September 30, 2014, the Company held 83 investment securities with a fair value of \$472.4 million with unrealized losses totaling \$11.8 million that are considered temporary. Of these, the Company had 49 MBS and CMO investments with a fair value of \$322.6 million that have been in an unrealized loss position for 12 months or more. The decline in the fair value of securities is reflective of current interest rates in excess of the yield received on investments and is not indicative of an overall credit deterioration or other factors with the Company's investment portfolio. At September 30, 2014, the Company had no Non-Agency investments in an unrealized loss position for 12 months or more.

Stress tests are performed monthly on the Company's Non-Agency investments, which are higher risk bonds within the investment portfolio, using current statistical data to determine expected cash flows and forecast potential losses. The results of the stress tests during the first nine months of 2014 indicated potential future credit losses that were lower than previously recorded OTTI and, as such, no additional OTTI was recorded during the first nine months of 2014.



## Sale of Securities

The following table details the Company's sales of AFS securities for the period indicated below:

|                                   | Three Months Ended |          | Nine Months Ended |          |
|-----------------------------------|--------------------|----------|-------------------|----------|
|                                   | September 30,      |          | September 30,     |          |
|                                   | 2014               | 2013     | 2014              | 2013     |
| Proceeds from sales of securities | \$—                | \$12,738 | \$25,695          | \$17,613 |
| Gross realized gains              | —                  | 647      | 451               | 785      |
| Gross realized losses             | —                  | —        | —                 | —        |

For the three months ended September 30, 2014, the Company did not sell any securities. For the three months ended September 30, 2013, the Company sold certain AFS securities with a total carrying value of \$12.1 million and recorded net gains on the sale of AFS securities of \$647,000 within non-interest income in the consolidated statements of income. The Company had not previously recorded any OTTI on these securities sold.

For the nine months ended September 30, 2014 and 2013, the Company sold certain AFS securities with a total carrying value of \$25.2 million and \$16.8 million, respectively. For the nine months ended September 30, 2014 and 2013, the Company recorded net gains on the sale of AFS securities of \$451,000 and \$785,000, respectively, within non-interest income in the consolidated statements of income. The Company had not previously recorded any OTTI on these securities sold.

The cost basis of securities sold is measured on a specific identification basis.

## Securities Pledged

At September 30, 2014 and December 31, 2013, securities with an amortized cost of \$480.5 million and \$479.2 million and estimated fair values of \$478.9 million and \$474.7 million, respectively, were pledged to secure FHLBB advances, public deposits, and securities sold under agreements to repurchase and for other purposes required or permitted by law.

## Contractual Maturities

The amortized cost and estimated fair values of debt securities by contractual maturity at September 30, 2014, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

|  | Amortized<br>Cost | Fair<br>Value |
|--|-------------------|---------------|
| AFS Securities                         |                   |               |
| Due in one year or less                | \$2,186           | \$2,209       |
| Due after one year through five years  | 82,230            | 82,383        |
| Due after five years through ten years | 112,277           | 113,046       |
| Due after ten years                    | 579,961           | 574,168       |
|  | \$776,654         | \$771,806     |
| HTM Securities                         |                   |               |
| Due in one year or less                | \$—               | \$—           |
| Due after one year through five years  | —                 | —             |
| Due after five years through ten years | 2,334             | 2,358         |
| Due after ten years                    | 9,156             | 9,301         |
|  | \$11,490          | \$11,659      |



## NOTE 4 – LOANS AND ALLOWANCE FOR LOAN LOSSES

The composition of the Company's loan portfolio at September 30, 2014 and December 31, 2013 was as follows:

|                                  | September 30,<br>2014 | December 31,<br>2013 |
|----------------------------------|-----------------------|----------------------|
| Residential real estate loans    | \$577,515             | \$570,391            |
| Commercial real estate loans     | 613,510               | 541,099              |
| Commercial loans                 | 245,612               | 179,203              |
| Home equity loans                | 271,858               | 272,630              |
| Consumer loans                   | 18,149                | 17,651               |
| Deferred loan fees, net of costs | (417                  | ) (572               |
| Total loans                      | \$1,726,227           | \$1,580,402          |

The Company's lending activities are primarily conducted in Maine. The Company originates single family and multi-family residential loans, commercial real estate loans, business loans, municipal loans and a variety of consumer loans. In addition, the Company makes loans for the construction of residential homes, multi-family properties and commercial real estate properties. The ability and willingness of borrowers to honor their repayment commitments is generally dependent on the level of overall economic activity within the geographic area and the general economy. The Company did not sell any loans during the three months ended September 30, 2014. For the three months ended September 30, 2013, the Company sold \$7.3 million of fixed-rate residential mortgage loans on the secondary market that resulted in net gains on the sale of loans of \$32,000. For the nine months ended September 30, 2014 and 2013, the Company sold \$399,000 and \$28.2 million, respectively, of fixed-rate residential mortgage loans on the secondary market that resulted in net gains on the sale of loans of \$17,000 and \$684,000, respectively.

The ALL is management's best estimate of the inherent risk of loss in the Company's loan portfolio as of the consolidated statement of condition date. Management makes various assumptions and judgments about the collectability of the loan portfolio and provides an allowance for potential losses based on a number of factors including historical losses. If those assumptions are incorrect, the ALL may not be sufficient to cover losses and may cause an increase in the allowance in the future. Among the factors that could affect the Company's ability to collect loans and require an increase to the ALL in the future are: (i) financial condition of borrowers; (ii) real estate market changes; (iii) state, regional, and national economic conditions; and (iv) a requirement by federal and state regulators to increase the provision for loan losses or recognize additional charge-offs.

In the second quarter of 2014, the Company made one revision to its ALL methodology specific to the allowance allocation for overdrawn checking accounts. Historically, the allocation was determined using the previous four quarters gross charge-offs. The methodology was revised to calculate the allowance using the previous four quarters net charge-off information, which is now consistent with the Company's overall allowance methodology and approach. The change in methodology was reviewed and approved by the Company's Board of Directors prior to implementation. The change resulted in a decrease of \$165,000 in the unallocated portion of the ALL.

The Company's Board of Directors monitors credit risk through the Directors' Loan Review Committee, which reviews large credit exposures, monitors the external loan review reports, reviews the lending authority for individual loan officers when required, and has approval authority and responsibility for all matters regarding the loan policy and other credit-related policies, including reviewing and monitoring asset quality trends, concentration levels, and the ALL methodology. The Corporate Risk Management Group and the Credit Risk Policy Committee oversee the Company's systems and procedures to monitor the credit quality of its loan portfolio, conduct a loan review program, maintain the integrity of the loan rating system, determine the adequacy of the ALL and support the oversight efforts of the Directors' Loan Review Committee and the Board of Directors. The Company's practice is to proactively manage the portfolio such that management can identify problem credits early, assess and implement effective work-out strategies, and take charge-offs as timely as practical. In addition, the Company continuously reassesses its underwriting standards in response to credit risk posed by changes in economic conditions. For purposes of determining the ALL, the Company disaggregates its loans into portfolio segments, which include residential real estate, commercial real estate, commercial, home equity, and consumer.

The following table presents the activity in the ALL and select loan information by portfolio segment for the three and nine months ended September 30, 2014:

|                                       | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Unallocated | Total       |
|---------------------------------------|----------------------------|---------------------------|------------|----------------|----------|-------------|-------------|
| ALL for the three months ended:       |                            |                           |            |                |          |             |             |
| Beginning balance                     | \$5,141                    | \$4,361                   | \$6,484    | \$2,752        | \$318    | \$2,849     | \$21,905    |
| Loans charged off                     | (9)                        | (100)                     | (675)      | (166)          | (59)     | —           | (1,009)     |
| Recoveries                            | 2                          | 17                        | 117        | 8              | 11       | —           | 155         |
| Provision (reduction)                 | 122                        | 82                        | 35         | (63)           | 23       | 335         | 534         |
| Ending balance                        | \$5,256                    | \$4,360                   | \$5,961    | \$2,531        | \$293    | \$3,184     | \$21,585    |
| ALL for the nine months ended:        |                            |                           |            |                |          |             |             |
| Beginning balance                     | \$5,603                    | \$4,374                   | \$6,220    | \$2,403        | \$319    | \$2,671     | \$21,590    |
| Loans charged off                     | (370)                      | (276)                     | (1,201)    | (272)          | (99)     | —           | (2,218)     |
| Recoveries                            | 136                        | 67                        | 286        | 19             | 30       | —           | 538         |
| Provision (reduction)                 | (113)                      | 195                       | 656        | 381            | 43       | 513         | 1,675       |
| Ending balance                        | \$5,256                    | \$4,360                   | \$5,961    | \$2,531        | \$293    | \$3,184     | \$21,585    |
| ALL balance attributable to loans:    |                            |                           |            |                |          |             |             |
| Individually evaluated for impairment | \$1,420                    | \$222                     | \$121      | \$573          | \$111    | \$—         | \$2,447     |
| Collectively evaluated for impairment | 3,836                      | 4,138                     | 5,840      | 1,958          | 182      | 3,184       | 19,138      |
| Total ending ALL                      | \$5,256                    | \$4,360                   | \$5,961    | \$2,531        | \$293    | \$3,184     | \$21,585    |
| Loans:                                |                            |                           |            |                |          |             |             |
| Individually evaluated for impairment | \$10,964                   | \$6,710                   | \$3,380    | \$1,860        | \$309    | \$—         | \$23,223    |
| Collectively evaluated for impairment | 566,134                    | 606,800                   | 242,232    | 269,998        | 17,840   | —           | 1,703,004   |
| Total ending loans balance            | \$577,098                  | \$613,510                 | \$245,612  | \$271,858      | \$18,149 | \$—         | \$1,726,227 |





Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

The following table presents the activity in the ALL and select loan information by portfolio segment for the three and nine months ended September 30, 2013:

|                                       | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer  | Unallocated | Total        |
|---------------------------------------|----------------------------|---------------------------|------------|----------------|-----------|-------------|--------------|
| ALL for the three months ended:       |                            |                           |            |                |           |             |              |
| Beginning balance                     | \$ 6,232                   | \$ 3,590                  | \$ 5,788   | \$ 3,428       | \$ 221    | \$ 4,062    | \$ 23,321    |
| Loans charged off                     | (340 )                     | (591 )                    | (379 )     | (86 )          | (42 )     | —           | (1,438 )     |
| Recoveries                            | —                          | 14                        | 77         | 8              | 12        | —           | 111          |
| Provision (reduction)                 | 709                        | 547                       | 465        | 137            | 40        | (1,231 )    | 667          |
| Ending balance                        | \$ 6,601                   | \$ 3,560                  | \$ 5,951   | \$ 3,487       | \$ 231    | \$ 2,831    | \$ 22,661    |
| ALL for the nine months ended:        |                            |                           |            |                |           |             |              |
| Beginning balance                     | \$ 6,996                   | \$ 4,549                  | \$ 5,933   | \$ 2,520       | \$ 184    | \$ 2,862    | \$ 23,044    |
| Loans charged off                     | (687 )                     | (762 )                    | (823 )     | (423 )         | (175 )    | —           | (2,870 )     |
| Recoveries                            | 5                          | 106                       | 275        | 10             | 40        | —           | 436          |
| Provision (reduction)                 | 287                        | (333 )                    | 566        | 1,380          | 182       | (31 )       | 2,051        |
| Ending balance                        | \$ 6,601                   | \$ 3,560                  | \$ 5,951   | \$ 3,487       | \$ 231    | \$ 2,831    | \$ 22,661    |
| ALL balance attributable to loans:    |                            |                           |            |                |           |             |              |
| Individually evaluated for impairment | \$ 1,655                   | \$ 686                    | \$ 177     | \$ 449         | \$ 81     | \$ —        | \$ 3,048     |
| Collectively evaluated for impairment | 4,946                      | 2,874                     | 5,774      | 3,038          | 150       | 2,831       | 19,613       |
| Total ending ALL                      | \$ 6,601                   | \$ 3,560                  | \$ 5,951   | \$ 3,487       | \$ 231    | \$ 2,831    | \$ 22,661    |
| Loans:                                |                            |                           |            |                |           |             |              |
| Individually evaluated for impairment | \$ 14,059                  | \$ 11,016                 | \$ 3,369   | \$ 1,521       | \$ 498    | \$ —        | \$ 30,463    |
| Collectively evaluated for impairment | 550,493                    | 511,594                   | 174,486    | 304,782        | 18,128    | —           | 1,559,483    |
| Total ending loans balance            | \$ 564,552                 | \$ 522,610                | \$ 177,855 | \$ 306,303     | \$ 18,626 | \$ —        | \$ 1,589,946 |

The following table presents the activity in the ALL and select loan information by portfolio segment for the year ended December 31, 2013:

|                                       | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Unallocated | Total     |
|---------------------------------------|----------------------------|---------------------------|------------|----------------|----------|-------------|-----------|
| ALL:                                  |                            |                           |            |                |          |             |           |
| Beginning balance                     | \$ 6,996                   | \$ 4,549                  | \$ 5,933   | \$ 2,520       | \$ 184   | \$ 2,862    | \$ 23,044 |
| Loans charged off                     | (1,059 )                   | (952 )                    | (1,426 )   | (647 )         | (190 )   | —           | (4,274 )  |
| Recoveries                            | 35                         | 121                       | 495        | 56             | 61       | —           | 768       |
| Provision (reduction)                 | (369 )                     | 656                       | 1,218      | 474            | 264      | (191 )      | 2,052     |
| Ending balance                        | \$ 5,603                   | \$ 4,374                  | \$ 6,220   | \$ 2,403       | \$ 319   | \$ 2,671    | \$ 21,590 |
| ALL balance attributable to loans:    |                            |                           |            |                |          |             |           |
| Individually evaluated for impairment | \$ 1,750                   | \$ 526                    | \$ 132     | \$ 433         | \$ 140   | \$ —        | \$ 2,981  |
| Collectively evaluated for impairment | 3,853                      | 3,848                     | 6,088      | 1,970          | 179      | 2,671       | 18,609    |
| Total ending ALL                      | \$ 5,603                   | \$ 4,374                  | \$ 6,220   | \$ 2,403       | \$ 319   | \$ 2,671    | \$ 21,590 |

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

Loans:

|                                       |           |           |           |           |          |     |             |
|---------------------------------------|-----------|-----------|-----------|-----------|----------|-----|-------------|
| Individually evaluated for impairment | \$14,435  | \$8,864   | \$2,635   | \$1,571   | \$442    | \$— | \$27,947    |
| Collectively evaluated for impairment | 555,384   | 532,235   | 176,568   | 271,059   | 17,209   | —   | 1,552,455   |
| Total ending loans balance            | \$569,819 | \$541,099 | \$179,203 | \$272,630 | \$17,651 | \$— | \$1,580,402 |

The Company focuses on maintaining a well-balanced and diversified loan portfolio. Despite such efforts, it is recognized that credit concentrations may occasionally emerge as a result of economic conditions, changes in local demand, natural loan growth and runoff. To ensure that credit concentrations can be effectively identified, all commercial and commercial real estate loans are assigned Standard Industrial Classification codes, North American Industry Classification System codes, and state and county codes. Shifts in portfolio concentrations are monitored by the Corporate Risk Management Group. As of September 30, 2014 and December 31, 2013, the two most significant industry exposures within the commercial real estate loan portfolio were non-residential building operators (operators of commercial and industrial buildings, retail establishments, theaters, banks and insurance buildings) at 26% and 28%, respectively, and lodging (inns, bed & breakfasts, ski lodges, tourist cabins, hotels and motels) at 26% and 25%.

To further identify loans with similar risk profiles, the Company categorizes each portfolio segment into classes by credit risk characteristic and applies a credit quality indicator to each portfolio segment. The indicators for commercial, commercial real estate and residential real estate loans are represented by Grades 1 through 10 as outlined below. In general, risk ratings are adjusted periodically throughout the year as updated analysis and review warrants. This process may include, but is not limited to, annual credit and loan reviews, periodic reviews of loan performance metrics, such as delinquency rates, and quarterly reviews of adversely risk rated loans. The Company uses the following definitions when assessing grades for the purpose of evaluating the risk and adequacy of the ALL:

Grade 1 through 6 — Grades 1 through 6 represent groups of loans that are not subject to adverse criticism as defined in regulatory guidance. Loans in these groups exhibit characteristics that represent low to moderate risks, which is measured using a variety of credit risk criteria, such as cash flow coverage, debt service coverage, balance sheet leverage, liquidity, management experience, industry position, prevailing economic conditions, support from secondary sources of repayment and other credit factors that may be relevant to a specific loan. In general, these loans are supported by properly margined collateral and guarantees of principal parties.

Grade 7 — Loans with potential weakness (Special Mention). Loans in this category are currently protected based on collateral and repayment capacity and do not constitute undesirable credit risk, but have potential weakness that may result in deterioration of the repayment process at some future date. This classification is used if a negative trend is evident in the obligor's financial situation. Special mention loans do not sufficiently expose the Company such that they warrant adverse classification.

Grade 8 — Loans with definite weakness (Substandard). Loans classified as substandard are inadequately protected by the current sound worth and paying capacity of the obligor or by collateral pledged. This classification is used if borrowers experience difficulty in meeting debt repayment requirements. Deterioration is sufficient to cause the Company to look to the sale of collateral.

Grade 9 — Loans with potential loss (Doubtful). Loans classified as doubtful have all the weaknesses inherent in the substandard grade with the added characteristic that the weaknesses make collection or liquidation of the loan in full highly questionable and improbable. The possibility of some loss is extremely high, but because of specific pending factors that may work to the advantage and strengthening of the asset, its classification as an estimated loss is deferred until its more exact status may be determined.

Grade 10 — Loans with definite loss (Loss). Loans classified as loss are considered uncollectible. The loss classification does not mean that the asset has absolutely no recovery or salvage value, but rather that it is not practical or desirable to defer writing off the asset because recovery and collection time may be protracted.

Asset quality indicators are periodically reassessed to appropriately reflect the risk composition of the Company's loan portfolio. Home equity and consumer loans are not individually risk rated, but rather analyzed as groups taking into account delinquency rates and other economic conditions which may affect the ability of borrowers to meet debt service requirements, including interest rates and energy costs. Performing loans include loans that are current and loans that are past due less than 90 days. Loans that are past due over 90 days and non-accrual loans, including TDRs, are considered non-performing.



The following table summarizes credit risk exposure indicators by portfolio segment as of the following dates:

|                           | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Total       |
|---------------------------|----------------------------|---------------------------|------------|----------------|----------|-------------|
| September 30, 2014        |                            |                           |            |                |          |             |
| Pass (Grades 1-6)         | \$563,276                  | \$579,266                 | \$228,019  | \$—            | \$—      | \$1,370,561 |
| Performing                | —                          | —                         | —          | 269,998        | 17,840   | 287,838     |
| Special Mention (Grade 7) | 3,035                      | 3,372                     | 8,985      | —              | —        | 15,392      |
| Substandard (Grade 8)     | 10,787                     | 30,872                    | 8,608      | —              | —        | 50,267      |
| Non-performing            | —                          | —                         | —          | 1,860          | 309      | 2,169       |
| Total                     | \$577,098                  | \$613,510                 | \$245,612  | \$271,858      | \$18,149 | \$1,726,227 |
| December 31, 2013         |                            |                           |            |                |          |             |
| Pass (Grades 1-6)         | \$551,035                  | \$496,257                 | \$155,851  | \$—            | \$—      | \$1,203,143 |
| Performing                | —                          | —                         | —          | 271,059        | 17,210   | 288,269     |
| Special Mention (Grade 7) | 3,196                      | 7,749                     | 11,315     | —              | —        | 22,260      |
| Substandard (Grade 8)     | 15,588                     | 37,093                    | 12,037     | —              | —        | 64,718      |
| Non-performing            | —                          | —                         | —          | 1,571          | 441      | 2,012       |
| Total                     | \$569,819                  | \$541,099                 | \$179,203  | \$272,630      | \$17,651 | \$1,580,402 |

The Company closely monitors the performance of its loan portfolio. Loans past due 30 days or more are considered delinquent. In general, consumer loans will be charged off if the loan is delinquent for 90 consecutive days. Commercial and real estate loans are charged off in part or in full to the extent they appear uncollectible. A loan is placed on non-accrual status when the financial condition of the borrower is deteriorating, payment in full of both principal and interest is not expected as scheduled, or principal or interest has been in default for 90 days or more. Exceptions may be made if the asset is well-secured by collateral sufficient to satisfy both the principal and accrued interest in full and collection is assured by a specific event, such as the closing of a pending sale contract. When one loan to a borrower is placed on non-accrual status, generally all other loans to the borrower are re-evaluated to determine if they should also be placed on non-accrual status. All previously accrued and unpaid interest is reversed at this time. Interest payments received on non-accrual loans (including impaired loans) are applied as a reduction of principal. A loan remains on non-accrual status until all principal and interest amounts contractually due are brought current and future payments are reasonably assured. A loan may be returned to accrual status when collection of principal and interest is assured and the borrower has demonstrated timely payments of principal and interest for a reasonable period. Unsecured loans, however, are not normally placed on non-accrual status but instead they are charged-off once their collectability is in doubt.

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

The following is a loan aging analysis by portfolio segment (including loans past due over 90 days and non-accrual loans) and a summary of non-accrual loans, which include TDRs, and loans past due over 90 days and accruing as of the following dates:

|                            | 30-59 Days<br>Past Due | 60-89 Days<br>Past Due | Greater<br>than<br>90 Days | Total<br>Past Due | Current            | Total Loans<br>Outstanding | Loans > 90<br>Days Past<br>Due and<br>Accruing | Non-Accrual<br>Loans |
|----------------------------|------------------------|------------------------|----------------------------|-------------------|--------------------|----------------------------|--|----------------------|
| September 30,<br>2014      |                        |                        |                            |                   |                    |                            |  |                      |
| Residential<br>real estate | \$700                  | \$355                  | \$5,693                    | \$6,748           | \$570,350          | \$577,098                  | \$—  | \$7,098              |
| Commercial<br>real estate  | 1,510                  | 324                    | 3,729                      | 5,563             | 607,947            | 613,510                    | —  | 5,707                |
| Commercial<br>Home equity  | 2,226                  | 45                     | 1,420                      | 3,691             | 241,921            | 245,612                    | —  | 3,051                |
| Consumer                   | 1,805                  | 207                    | 1,606                      | 3,618             | 268,240            | 271,858                    | —  | 1,860                |
|                            | 46                     | 27                     | 290                        | 363               | 17,786             | 18,149                     | —  | 309                  |
| <b>Total</b>               | <b>\$6,287</b>         | <b>\$958</b>           | <b>\$12,738</b>            | <b>\$19,983</b>   | <b>\$1,706,244</b> | <b>\$1,726,227</b>         | <b>\$—</b>                                     | <b>\$18,025</b>      |
| December 31,<br>2013       |                        |                        |                            |                   |                    |                            |  |                      |
| Residential<br>real estate | \$3,218                | \$684                  | \$7,269                    | \$11,171          | \$558,648          | \$569,819                  | \$—  | \$10,520             |
| Commercial<br>real estate  | 926                    | 2,036                  | 3,301                      | 6,263             | 534,836            | 541,099                    | 257  | 7,799                |
| Commercial<br>Home equity  | 159                    | 237                    | 1,980                      | 2,376             | 176,827            | 179,203                    | 198  | 2,146                |
| Consumer                   | 1,395                  | 388                    | 1,007                      | 2,790             | 269,840            | 272,630                    | —  | 1,571                |
|                            | 63                     | 21                     | 418                        | 502               | 17,149             | 17,651                     | —  | 441                  |
| <b>Total</b>               | <b>\$5,761</b>         | <b>\$3,366</b>         | <b>\$13,975</b>            | <b>\$23,102</b>   | <b>\$1,557,300</b> | <b>\$1,580,402</b>         | <b>\$455</b>                                   | <b>\$22,477</b>      |

Interest income that would have been recognized if loans on non-accrual status had been current in accordance with their original terms was \$192,000 and \$256,000 for the three months ended September 30, 2014 and 2013, respectively, and \$647,000 and \$738,000 for the nine months ended September 30, 2014 and 2013, respectively.

The Company takes a conservative approach in credit risk management and remains focused on community lending and reinvesting. The Company works closely with borrowers experiencing credit problems to assist in loan repayment or term modifications. TDRs consist of loans where the Company, for economic or legal reasons related to the borrower's financial difficulties, granted a concession to the borrower that it would not otherwise consider. TDRs involve term modifications or a reduction of either interest or principal. Once such an obligation has been restructured, it will remain in a restructured status, even if performing in accordance with the modified terms, until paid in full.

At September 30, 2014 and December 31, 2013, the Company had specific reserve allowance related to TDRs was \$691,000 and \$656,000, respectively. The specific reserve component was determined by discounting the total expected future cash flows from the borrower at the original loan interest rate, or if the loan is currently collateral-dependent, using the fair value of the underlying collateral, which was obtained through independent appraisals and internal evaluations.

At September 30, 2014, the Company had performing and non-performing TDRs of \$5.2 million and \$1.5 million, respectively. At December 31, 2013, the Company had performing and non-performing TDRs of \$5.5 million and \$1.6 million, respectively. As of September 30, 2014 and December 31, 2013, the Company did not have any commitments to lend additional funds to borrowers with loans classified as TDRs.





The following is a summary of TDRs by portfolio segment and the associated specific reserve included within the ALL as of September 30, 2014 and December 31, 2013:

|                          | Number of Contracts   |                      | Current Balance       |                      | Specific Reserve      |                      |
|--------------------------|-----------------------|----------------------|-----------------------|----------------------|-----------------------|----------------------|
|                          | September<br>30, 2014 | December<br>31, 2013 | September<br>30, 2014 | December<br>31, 2013 | September<br>30, 2014 | December<br>31, 2013 |
| Residential real estate  | 26                    | 26                   | \$4,098               | \$4,089              | \$667                 | \$525                |
| Commercial real estate   | 9                     | 10                   | 2,141                 | 2,558                | 11                    | 131                  |
| Commercial               | 9                     | 7                    | 437                   | 488                  | 13                    | —                    |
| Home equity and consumer | 1                     | 1                    | 30                    | 1                    | —                     | —                    |
| Total                    | 45                    | 44                   | \$6,706               | \$7,136              | \$691                 | \$656                |

The following represents loan modifications qualifying as TDRs by portfolio segment and the associated specific reserve included within the ALL for the three and nine months ended September 30, 2014:

|                          | Number of<br>Contracts | Pre-Modification                      | Post-Modification                     | Specific Reserve |
|--------------------------|------------------------|---------------------------------------|---------------------------------------|------------------|
|                          |                        | Outstanding<br>Recorded<br>Investment | Outstanding<br>Recorded<br>Investment |                  |
| Three months ended:      |                        |                                       |                                       |                  |
| Residential real estate  | —                      | \$—                                   | \$—                                   | \$—              |
| Commercial real estate   | 1                      | 235                                   | 235                                   | —                |
| Commercial               | 3                      | 77                                    | 77                                    | 9                |
| Home equity and consumer | 1                      | 40                                    | 30                                    | —                |
| Total                    | 5                      | \$352                                 | \$342                                 | \$9              |
| Nine months ended:       |                        |                                       |                                       |                  |
| Residential real estate  | 1                      | \$136                                 | \$149                                 | \$44             |
| Commercial real estate   | 1                      | 235                                   | 235                                   | —                |
| Commercial               | 3                      | 77                                    | 77                                    | 9                |
| Home equity and consumer | 1                      | 40                                    | 30                                    | —                |
| Total                    | 6                      | \$488                                 | \$491                                 | \$53             |

The following represents loan modifications qualifying as TDRs by portfolio segment and the associated specific reserve included within the ALL for the three and nine months ended September 30, 2013:

|                          | Number of<br>Contracts | Pre-Modification                      | Post-Modification                     | Specific Reserve |
|--------------------------|------------------------|---------------------------------------|---------------------------------------|------------------|
|                          |                        | Outstanding<br>Recorded<br>Investment | Outstanding<br>Recorded<br>Investment |                  |
| Three months ended       |                        |                                       |                                       |                  |
| Residential real estate  | 2                      | \$359                                 | \$379                                 | \$—              |
| Commercial real estate   | —                      | —                                     | —                                     | —                |
| Commercial               | —                      | —                                     | —                                     | —                |
| Home equity and consumer | —                      | —                                     | —                                     | —                |
| Total                    | 2                      | \$359                                 | \$379                                 | \$—              |
| Nine months ended        |                        |                                       |                                       |                  |
| Residential real estate  | 4                      | \$636                                 | \$665                                 | \$5              |
| Commercial real estate   | 2                      | 279                                   | 286                                   | 2                |
| Commercial               | 3                      | 236                                   | 236                                   | 1                |
| Home equity and consumer | —                      | —                                     | —                                     | —                |
| Total                    | 9                      | \$1,151                               | \$1,187                               | \$8              |

For the three and nine months ended September 30, 2014 and 2013, there were no loans modified as a TDR within the previous 12 months and for which the borrower subsequently defaulted.

Impaired loans consist of non-accrual loans and TDRs. The following is a summary of impaired loan balances and associated allowance by portfolio segment as of and for the three and nine months ended September 30, 2014:

|                                | Recorded Investment | Unpaid Principal Balance | Related Allowance | Three Months Ended Average Recorded Investment | Interest Income Recognized <sup>(1)</sup> | Nine Months Ended Average Recorded Investment | Interest Income Recognized |
|--------------------------------|---------------------|--------------------------|-------------------|--|---|---|----------------------------|
| With an allowance recorded:    |                     |                          |                   |  |   |   |                            |
| Residential real estate        | \$9,441             | \$9,441                  | \$1,420           | \$9,236  | \$38                                      | \$9,928                                       | \$102                      |
| Commercial real estate         | 2,987               | 2,987                    | 222               | 3,142  | 1   | 5,588   | 2                          |
| Commercial                     | 1,562               | 1,562                    | 121               | 2,724  | (2)                                       | 2,653   | 8                          |
| Home equity                    | 1,510               | 1,510                    | 573               | 1,486  | —   | 1,571   | —                          |
| Consumer                       | 292                 | 292                      | 111               | 333  | —   | 392   | —                          |
| Ending Balance                 | 15,792              | 15,792                   | 2,447             | 16,921   | 37  | 20,132  | 112                        |
| Without an allowance recorded: |                     |                          |                   |  |   |   |                            |
| Residential real estate        | 1,523               | 1,880                    | —                 | 1,751  | 2   | 2,340   | 5                          |
| Commercial real estate         | 3,723               | 4,116                    | —                 | 3,490  | 14  | 2,230   | 43                         |
| Commercial                     | 1,818               | 2,318                    | —                 | 870  | 6   | 609   | 8                          |
| Home equity                    | 350                 | 477                      | —                 | 403  | —   | 415   | —                          |
| Consumer                       | 17                  | 37                       | —                 | 17   | —   | 17  | —                          |
| Ending Balance                 | 7,431               | 8,828                    | —                 | 6,531  | 22  | 5,611   | 56                         |
| Total impaired loans           | \$23,223            | \$24,620                 | \$2,447           | \$23,452                                       | \$59                                      | \$25,743                                      | \$168                      |

<sup>(1)</sup> Negative interest income represents the re-allocation of income between "with an allowance recorded" and "without an allowance recorded" (or vice versa) during the period.

The following is a summary of impaired loan balances and associated allowance by portfolio segment as of and for the three and nine months ended September 30, 2013:

|                                | Recorded Investment | Unpaid Principal Balance | Related Allowance | Three Months Ended Average Recorded Investment | Interest Income Recognized | Nine Months Ended Average Recorded Investment | Interest Income Recognized |
|--------------------------------|---------------------|--------------------------|-------------------|--|----------------------------|---|----------------------------|
| With an allowance recorded:    |                     |                          |                   |  |                            |   |                            |
| Residential real estate        | \$10,746            | \$10,746                 | \$1,655           | \$10,457                                       | \$32                       | \$10,130                                      | \$91                       |
| Commercial real estate         | 8,497               | 8,497                    | 686               | 6,503  | 9                          | 4,976   | 18                         |
| Commercial                     | 2,347               | 2,347                    | 177               | 2,606  | 3                          | 2,721   | 6                          |
| Home equity                    | 1,263               | 1,263                    | 449               | 1,245  | —                          | 1,307   | —                          |
| Consumer                       | 480                 | 480                      | 81                | 481  | —                          | 466   | —                          |
| Ending Balance                 | 23,333              | 23,333                   | 3,048             | 21,292   | 44                         | 19,600  | 115                        |
| Without an allowance recorded: |                     |                          |                   |  |                            |   |                            |
| Residential real estate        | 3,313               | 4,439                    | —                 | 2,816  | 9                          | 2,908   | 22                         |
| Commercial real estate         | 2,519               | 3,167                    | —                 | 3,663  | 10                         | 3,750   | 56                         |
| Commercial                     | 1,022               | 1,213                    | —                 | 907  | 2                          | 699   | 8                          |
| Home equity                    | 258                 | 450                      | —                 | 291  | —                          | 356   | —                          |
| Consumer                       | 18                  | 38                       | —                 | 7  | —                          | 3   | —                          |
| Ending Balance                 | 7,130               | 9,307                    | —                 | 7,684  | 21                         | 7,716   | 86                         |
| Total impaired loans           | \$30,463            | \$32,640                 | \$3,048           | \$28,976                                       | \$65                       | \$27,316                                      | \$201                      |



The following is a summary of impaired loan balances and associated allowance by portfolio segment as of and for the year ended December 31, 2013:

|                                | Recorded<br>Investment | Unpaid<br>Principal<br>Balance | Related<br>Allowance | Year Ended<br>Average<br>Recorded<br>Investment | Interest<br>Income<br>Recognized |
|--------------------------------|------------------------|--------------------------------|----------------------|---|----------------------------------|
| With an allowance recorded:    |                        |                                |                      |   |                                  |
| Residential real estate        | \$11,902               | \$11,902                       | \$1,750              | \$10,411  | \$118                            |
| Commercial real estate         | 6,805                  | 6,805                          | 526                  | 5,517   | 20                               |
| Commercial                     | 1,876                  | 1,876                          | 132                  | 2,543   | 10                               |
| Home equity                    | 1,228                  | 1,228                          | 433                  | 1,291   | —                                |
| Consumer                       | 425                    | 425                            | 140                  | 460   | —                                |
| Ending Balance                 | 22,236                 | 22,236                         | 2,981                | 20,222  | 148                              |
| Without an allowance recorded: |                        |                                |                      |   |                                  |
| Residential real estate        | 2,533                  | 3,846                          | —                    | 2,925   | 28                               |
| Commercial real estate         | 2,059                  | 2,782                          | —                    | 3,362   | 55                               |
| Commercial                     | 759                    | 871                            | —                    | 765   | 8                                |
| Home equity                    | 343                    | 479                            | —                    | 334   | —                                |
| Consumer                       | 17                     | 37                             | —                    | 11  | —                                |
| Ending Balance                 | 5,711                  | 8,015                          | —                    | 7,397   | 91                               |
| Total impaired loans           | \$27,947               | \$30,251                       | \$2,981              | \$27,619  | \$239                            |

The Company records its properties obtained through foreclosure or deed-in-lieu of foreclosure as OREO properties on the consolidated statements of condition at fair value of the real estate, less the estimated cost to sell (i.e. net realizable value). If a write-down of the recorded investment at the time of transfer to OREO is necessary, the write-down is charged to the ALL. If a subsequent write-down of the property is necessary due to a further decline in the fair value of the property then the write-down is recorded through a valuation allowance on the OREO property and charged to other non-interest expense in the consolidated statements of income. At September 30, 2014, the Company had 11 residential real estate properties and 6 commercial properties with a carrying value of \$554,000 and \$1.0 million, respectively, within OREO. At December 31, 2013, the Company had 10 residential real estate properties and 6 commercial properties with a carrying value of \$1.0 million and \$1.2 million, respectively, within OREO.

At September 30, 2014 and December 31, 2013, the Company had \$6.0 million and \$4.4 million, respectively, of consumer mortgage loans secured by residential real estate properties for which foreclosure proceedings were in process.

## NOTE 5 – GOODWILL AND OTHER INTANGIBLE ASSETS

The Company has recognized goodwill and certain identifiable intangible assets in connection with certain business acquisitions in prior years.

Goodwill as of September 30, 2014 and December 31, 2013 are shown in the table below:

|   | Goodwill |                    |          |
|---|----------|--------------------|----------|
|   | Banking  | Financial Services | Total    |
| September 30, 2014 and December 31, 2013:                     |          |                    |          |
| Goodwill, gross   | \$40,902 | \$7,474            | \$48,376 |
| Accumulated impairment losses                                 | —        | (3,570)            | (3,570)  |
| Reported goodwill at September 30, 2014 and December 31, 2013 | \$40,902 | \$3,904            | \$44,806 |

The changes in core deposit and trust relationship intangible assets for the nine months ended September 30, 2014 are shown in the table below:

|                               | Core Deposit Intangible |                          |         | Trust Relationship Intangible |                          |       |
|-------------------------------|-------------------------|--------------------------|---------|-------------------------------|--------------------------|-------|
|                               | Total                   | Accumulated Amortization | Net     | Total                         | Accumulated Amortization | Net   |
| Balance at December 31, 2013  | \$17,300                | \$(13,088)               | \$4,212 | \$753                         | \$(452)                  | \$301 |
| 2014 amortization             | —                       | (805)                    | (805)   | —                             | (56)                     | (56)  |
| Balance at September 30, 2014 | \$17,300                | \$(13,893)               | \$3,407 | \$753                         | \$(508)                  | \$245 |

It is estimated that core deposit and trust relationship intangible assets will be fully amortized as of December 31, 2017. The following table reflects the expected amortization of core deposit and trust relationship intangible assets over their respective estimated remaining useful lives as of September 30, 2014:

|       | Core Deposit Intangible | Trust Relationship Intangible |
|-------|-------------------------|-------------------------------|
| 2014  | \$268                   | \$19                          |
| 2015  | 1,073                   | 75                            |
| 2016  | 1,073                   | 75                            |
| 2017  | 993                     | 76                            |
| Total | \$3,407                 | \$245                         |

## NOTE 6 – EMPLOYEE BENEFIT PLANS

The Company sponsors unfunded, non-qualified SERPs for certain officers and provides medical and life insurance to certain eligible retired employees. The components of net period benefit cost for the periods ended September 30, 2014 and 2013 were as follows:

## Supplemental Executive Retirement Plan:

|  | Three Months Ended |       | Nine Months Ended September |       |
|--|--------------------|-------|-----------------------------|-------|
|  | September 30,      |       | 30,                         |       |
|  | 2014               | 2013  | 2014                        | 2013  |
| Net period benefit cost                |                    |       |                             |       |
| Service cost                           | \$67               | \$82  | \$201                       | \$246 |
| Interest cost                          | 114                | 94    | 342                         | 282   |
| Recognized net actuarial loss          | 35                 | 56    | 105                         | 168   |
| Recognized prior service cost          | 5                  | 5     | 15                          | 15    |
| Net period benefit cost <sup>(1)</sup> | \$221              | \$237 | \$663                       | \$711 |

(1) Presented within the consolidated statements of income within salaries and employee benefits.

## Other Postretirement Benefit Plan:

|  | Three Months Ended |      | Nine Months Ended September |       |
|--|--------------------|------|-----------------------------|-------|
|  | September 30,      |      | 30,                         |       |
|  | 2014               | 2013 | 2014                        | 2013  |
| Net period benefit cost                |                    |      |                             |       |
| Service cost                           | \$11               | \$19 | \$33                        | \$57  |
| Interest cost                          | 33                 | 35   | 99                          | 105   |
| Recognized net actuarial loss          | 2                  | 11   | 6                           | 33    |
| Recognized prior service credit        | (5                 | ) —  | (15                         | ) —   |
| Net period benefit cost <sup>(1)</sup> | \$41               | \$65 | \$123                       | \$195 |

(1) Presented within the consolidated statements of income within salaries and employee benefits.

In the first quarter of 2014, the Company amended its terms of the postretirement plan impacting the eligibility of employees. The amendment to the plan does not have a material effect on the Company's consolidated financial statements.

## NOTE 7 – STOCK-BASED COMPENSATION PLANS

On February 25, 2014, 7,181 shares vested upon the achievement of certain revenue and expense goals under the 2011 – 2013 LTIP, and 4,881 shares, net of taxes, were issued to participants.

On March 7, 2014, the Company granted 5,400 restricted stock awards to certain officers of the Company and its subsidiaries under the 2012 Plan. The holders of these awards participate fully in the rewards of stock ownership of the Company, including voting and dividend rights. The restricted stock awards have been determined to have a fair value of \$39.57 per unit, based on the closing market price of the Company's common stock on the grant date. The restricted stock awards vest pro-rata over a three-year period.

On March 7, 2014, 5,055 shares were purchased by certain officers of the Company and its subsidiaries at a one-third discount, based on the closing market price of the Company's common stock on the date of grant, \$39.57, in lieu of the employees' annual incentive bonus under the MSPP. The shares fully vest after two years of service from the grant date.

On March 17, 2014, the Company granted 2,020 deferred stock awards under the DCRP to certain executive officers. The stock awards have been determined to have a fair value of \$40.00 per unit, based on the closing market price of the Company's common stock on the grant date.



On March 25, 2014, the Company approved the Amended and Restated LTIP for the 2014 – 2016 performance period. Pursuant to the 2014 – 2016 LTIP, certain executive officers of the Company are eligible to receive equity compensation based on the attainment of certain performance goals set forth in the 2014 – 2016 LTIP. Performance goals under the 2014 – 2016 LTIP include specific revenue growth and efficiency ratio goals for threshold, target and superior levels of performance, and a minimum level of performance for the Company's non-performing assets to total assets ratio at December 31, 2016 and a minimum level of net income growth for the three-year period ending December 31, 2016.

On May 1, 2014, the Company granted 2,831 unrestricted stock awards and restricted stock units to the Directors of the Company and Bank under the Independent Directors' Equity Compensation Program, a component of the 2012 Plan. The unrestricted stock awards fully vested on the grant date and have voting and dividend rights. The restricted stock units are deferred until termination or retirement and have no voting or dividend rights. The fair value of the share awards issued to the Directors was determined using the closing market price of the Company's stock on the grant date, \$37.50 per unit. The Company recorded \$106,000 of expense associated with the issuance. The expense is recorded within consulting and professional fees on the consolidated statements of income.

#### NOTE 8 – FAIR VALUE MEASUREMENT AND DISCLOSURE

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined using quoted market prices. However, in many instances, quoted market prices are not available. In such instances, fair values are determined using various valuation techniques. Various assumptions and observable inputs must be relied upon in applying these techniques. GAAP establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs.

GAAP permits an entity to choose to measure eligible financial instruments and other items at fair value. The Company has elected the fair value option for its loans held for sale. Electing the fair value option for loans held for sale enables the Company's financial position to more clearly align with the economic value of the actively traded asset. The Company did not have any loans held for sale at September 30, 2014 or December 31, 2013.

The fair value hierarchy for valuation of an asset or liability is as follows:

Level 1: Valuation is based upon unadjusted quoted prices in active markets for identical assets and liabilities that the entity has the ability to access as of the measurement date.

Level 2: Valuation is determined from quoted prices for similar assets or liabilities in active markets, from quoted prices for identical or similar instruments in markets that are not active or by model-based techniques in which all significant inputs are observable in the market.

Level 3: Valuation is derived from model-based and other techniques in which at least one significant input is unobservable and which may be based on the Company's own estimates about the assumptions that market participants would use to value the asset or liability.

In general, fair value is based upon quoted market prices, where available. If such quoted market prices are not available, fair value is based upon model-based techniques incorporating various assumptions including interest rates, prepayment speeds and credit losses. Assets and liabilities valued using model-based techniques are classified as either Level 2 or Level 3, depending on the lowest level classification of an input that is considered significant to the overall valuation. A description of the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below.

Financial Instruments Recorded at Fair Value on a Recurring Basis

AFS securities: The fair value is reported utilizing prices provided by an independent pricing service based on recent trading activity and other observable information including, but not limited to, dealer quotes, market spreads, cash flows, market interest rate curves, market consensus prepayment speeds, credit information, and the bond's terms and conditions. The fair value of debt securities is classified as Level 2.

Trading Account Assets: Trading account assets are invested in mutual funds and classified as Level 1 based upon quoted prices.

Derivatives: The fair value of interest rate swaps is determined using inputs that are observable in the market place obtained from third parties including yield curves, publicly available volatilities, and floating indexes and, accordingly, are classified as Level 2 inputs. The credit value adjustments associated with derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and its counterparties. As of September 30, 2014 and December 31, 2013, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall valuation of its derivatives due to collateral postings.

The following table summarizes financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2014 and December 31, 2013, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value:

|   | Fair Value | Readily Available Market Prices (Level 1) | Observable Market Data (Level 2) | Company Determined Fair Value (Level 3) |
|---|------------|---|----------------------------------|---|
| September 30, 2014  |            |   |                                  |   |
| Financial Assets:   |            |   |                                  |   |
| AFS securities:   |            |   |                                  |   |
| Obligations of U.S. government-sponsored enterprises  | \$4,982    | \$—                                       | \$4,982                          | \$—                                     |
| Obligations of states and political subdivisions  | 28,046     | —   | 28,046                           | —                                       |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | 378,204    | —   | 378,204                          | —                                       |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 354,313    | —   | 354,313                          | —                                       |
| Private issue collateralized mortgage obligations   | 6,261      | —   | 6,261                            | —                                       |
| Trading account assets  | 2,418      | 2,418                                     | —                                | —                                       |
| Customer interest rate swap agreements  | 506        | —   | 506                              | —                                       |
| Financial Liabilities:  |            |   |                                  |   |
| Interest rate swap agreements   | 6,969      | —   | 6,969                            | —                                       |
| Customer interest rate swap agreements  | 506        | —   | 506                              | —                                       |
| December 31, 2013   |            |   |                                  |   |
| Financial Assets:   |            |   |                                  |   |
| AFS securities:   |            |   |                                  |   |
| Obligations of states and political subdivisions  | \$31,207   | \$—                                       | \$31,207                         | \$—                                     |
| Mortgage-backed securities issued or guaranteed by U.S. government-sponsored enterprises          | 395,903    | —   | 395,903                          | —                                       |
| Collateralized mortgage obligations issued or guaranteed by U.S. government-sponsored enterprises | 374,435    | —   | 374,435                          | —                                       |
| Private issue collateralized mortgage obligations   | 6,932      | —   | 6,932                            | —                                       |
| Trading account assets  | 2,488      | 2,488                                     | —                                | —                                       |
| Customer interest rate swap agreements  | 114        | —   | 114                              | —                                       |
| Financial Liabilities:  |            |   |                                  |   |

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

|  |       |   |       |   |
|--|-------|---|-------|---|
| Interest rate swap agreements          | 3,911 | — | 3,911 | — |
| Customer interest rate swap agreements | 114   | — | 114   | — |

The Company did not have any transfers between Level 1 and Level 2 of the fair value hierarchy during the nine months ended September 30, 2014. The Company's policy for determining transfers between levels occurs at the end of the reporting period when circumstances in the underlying valuation criteria change and result in transfer between levels.

#### Financial Instruments Recorded at Fair Value on a Nonrecurring Basis

The Company may be required, from time to time, to measure certain financial assets and financial liabilities at fair value on a nonrecurring basis in accordance with GAAP. These include assets that are measured at the lower of cost or market value that were recognized at fair value below cost at the end of the period.

**Collateral-Dependent Impaired Loans:** Loans for which it is probable that payment of interest and principal will not be made in accordance with the contractual terms of the loan agreement are considered impaired. The Company's policy is to individually evaluate for impairment loans with a principal balance greater than \$250,000 and are risk rate 8 or higher or are on non-accrual status. Once the population of loans is identified for individual impairment assessment, the Company measures these loans for impairment by comparing the estimated fair value of the collateral, less the estimated costs to sell (i.e. net realizable value), to the carrying value of the loan. If the estimated net realizable value of the loan is less than the carrying value of the loan, then a loss is recognized as part of the ALL to adjust the loan's carrying value to the estimated net realizable value. Accordingly, certain collateral-dependent impaired loans are subject to measurement at fair value (or net realizable value) on a non-recurring basis. Management has estimated the fair values of these assets using Level 2 inputs, such as the fair value of collateral based on independent third-party market approach appraisals for collateral-dependent loans, and Level 3 inputs where circumstances warrant an adjustment to the appraised value based on the age of the appraisal and/or comparable sales, condition of the collateral, and market conditions.

**MSRs:** The Company accounts for mortgage servicing assets at cost, subject to impairment testing. When the carrying value exceeds fair value, a valuation allowance is established to reduce the carrying cost to fair value. Fair value is based on a valuation model that calculates the present value of estimated net servicing income. The Company obtains a third-party valuation based upon loan level data including note rate, type and term of the underlying loans. The model utilizes a variety of observable inputs for its assumptions, the most significant of which are loan prepayment assumptions and the discount rate used to discount future cash flows. Other assumptions include delinquency rates, servicing cost inflation and annual unit loan cost. MSRs are classified within Level 2 of the fair value hierarchy.

#### Non-Financial Assets and Non-Financial Liabilities Recorded at Fair Value

The Company has no non-financial assets or non-financial liabilities measured at fair value on a recurring basis. Furthermore, the Company does not have any non-financial liabilities measured at fair value on a non-recurring basis. Non-financial assets measured at fair value on a non-recurring basis consist of OREO and goodwill.

**OREO:** OREO properties acquired through foreclosure or deed in lieu of foreclosure are recorded at the fair value of the real estate, less costs to sell (i.e. net realizable value). Any write-down of the recorded investment in the related loan is charged to the ALL upon transfer to OREO. Upon acquisition of a property, a current appraisal or a broker's opinion is used to substantiate fair value of the property. After foreclosure, management periodically, but at least annually, obtains updated valuations of the OREO properties and, if additional impairments are deemed necessary, the subsequent write-downs for declines in value are recorded through a valuation allowance and a provision for losses charged to other non-interest expense within the consolidated statements of income. As management considers appropriate, adjustments are made to the appraisal obtained for the OREO property to account for recent sales activity of comparable properties, changes in the condition of the property, and changes in market conditions. These adjustments are not observable in an active market and classified as Level 3.

Goodwill: Goodwill represents the excess cost of an acquisition over the fair value of the net assets acquired. The fair value of goodwill is estimated by utilizing several standard valuation techniques, including discounted cash flow analyses, bank merger multiples, and/or an estimation of the impact of business conditions and investor activities on the long-term value of the goodwill. Should an impairment of either reporting units' goodwill occur the associated goodwill is written-down to fair value and the impairment charge is recorded within non-interest expense in the consolidated statements of income.

As of and for the nine months ended September 30, 2014, there have been no indications or triggering events for which management believes that it is more-likely-than-not that goodwill is impaired. In the fourth quarter of 2013, the Company recorded a goodwill impairment of \$2.8 million to write-down the financial services reporting unit to fair value of \$3.9 million. As such, goodwill for the financial services reporting unit at December 31, 2013 is recorded at fair value. The banking reporting unit was not deemed impaired.

The table below highlights financial and non-financial assets measured and recorded at fair value on a non-recurring basis as of September 30, 2014 and December 31, 2013. Not included in the table below because they are not recorded at fair value at September 30, 2014 and December 31, 2013 are: (i) impaired loans of \$20.2 million and \$19.4 million, respectively; (ii) MSRs reported of \$359,000 and \$322,000, respectively; and (iii) OREO properties of \$305,000 and \$612,000, respectively.

|  | Fair Value | Readily Available Market Prices (Level 1) | Observable Market Data (Level 2) | Company Determined Fair Value (Level 3) |
|--|------------|---|----------------------------------|---|
| September 30, 2014                           |            |   |                                  |   |
| Financial assets:                            |            |   |                                  |   |
| Collateral-dependent impaired loans          | \$3,022    | \$—                                       | \$—                              | \$3,022                                 |
| MSRs <sup>(1)</sup>                          | 179        | —   | 179                              | —                                       |
| Non-financial assets:                        |            |   |                                  |   |
| OREO   | 1,261      | —   | —                                | 1,261                                   |
| December 31, 2013                            |            |   |                                  |   |
| Financial assets:                            |            |   |                                  |   |
| Collateral-dependent impaired loans          | \$8,557    | \$—                                       | \$—                              | \$8,557                                 |
| MSRs <sup>(1)</sup>                          | 404        | —   | 404                              | —                                       |
| Non-financial assets:                        |            |   |                                  |   |
| OREO   | 1,583      | —   | —                                | 1,583                                   |
| Goodwill - financial services reporting unit | 3,904      | —   | —                                | 3,904                                   |

(1) Represents MSRs deemed to be impaired and a valuation allowance established to carry at fair value.

The following table presents the valuation methodology and unobservable inputs for Level 3 assets measured at fair value on a non-recurring basis at September 30, 2014 and December 31, 2013:

|                                      | Fair Value | Valuation Methodology                   | Unobservable input                 | Discount Range<br>(Weighted-Average) |       |
|--------------------------------------|------------|---|------------------------------------|--------------------------------------|-------|
| September 30, 2014                   |            |   |                                    |                                      |       |
| Collateral-dependent impaired loans: |            |   |                                    |                                      |       |
| Partially charged-off                | \$ 808     | Market approach appraisal of collateral | Management adjustment of appraisal | 0 - 46%                              | (8%)  |
| Specifically reserved <sup>(1)</sup> | 2,214      | Market approach appraisal of collateral | Management adjustment of appraisal | 10 - 69%                             | (37%) |
| OREO                                 | 1,261      | Market approach appraisal of collateral | Management adjustment of appraisal | 0 - 41%                              | (18%) |
|                                      |            |   | Estimated selling cost             | 6 - 10%                              | (9%)  |
| December 31, 2013                    |            |   |                                    |                                      |       |
| Collateral-dependent impaired loans: |            |   |                                    |                                      |       |
| Partially charged-off                | \$ 1,874   | Market approach appraisal of collateral | Management adjustment of appraisal | 0 - 85%                              | (14%) |
| Specifically reserved <sup>(1)</sup> | 6,683      | Market approach appraisal of collateral | Management adjustment of appraisal | 7 - 90%                              | (22%) |
| OREO                                 | 1,583      | Market approach appraisal of collateral | Management adjustment of appraisal | 0 - 41%                              | (16%) |
|                                      |            |   | Estimated selling cost             | 6 - 10%                              | (10%) |
| Goodwill                             | 3,904      | Discounted cash flow                    | Revenue growth rate                | 5.0%                                 | —     |
|                                      |            |   | Margin percentage                  | 8.3%                                 | —     |
|                                      |            |   | Discount rate                      | 16.5%                                | —     |
|                                      |            |   | Fair value weighting               | 50.0%                                | —     |
|                                      |            | Market approach                         | Fair value weighting               | 50.0%                                | —     |

(1) The specific reserve for collateral-dependent impaired loans is determined by any loan-to-value ratio in excess of 80% for consumer loans and any loan-to-value ratio in excess of 75% for commercial loans. Appraisals are received on impaired loans in accordance with the Company's internal policy. As such, adjustments to the appraised fair value are made, as necessary, should the appraisal not be current. Adjustments are made to the appraised fair value to reflect changes in known factors, including, but not limited to, property condition, property location, and costs to sell the collateral.

GAAP requires disclosure of the fair value of financial assets and financial liabilities, including those financial assets and financial liabilities that are not measured and reported at fair value on a recurring basis or non-recurring basis. The methodologies for estimating the fair value of financial assets and financial liabilities that are measured at fair value on a recurring or non-recurring basis are discussed above. The following methods and assumptions were used by the Company in estimating the fair values of its other financial instruments.

Cash and Due from Banks: The carrying amounts reported in the consolidated statements of condition approximate fair value.

HTM securities: The fair value is estimated utilizing prices provided by an independent pricing service based on recent trading activity and other observable information including, but not limited to, dealer quotes, market spreads, cash flows, market interest rate curves, market consensus prepayment speeds, credit information, and the bond's terms and conditions. The fair value is classified as Level 2.



FHLB and FRB and Investments in CCTA and UBCT: The carrying amounts reported in the consolidated statements of condition approximate fair value.

Loans: For variable rate loans that reprice frequently and have no significant change in credit risk, fair values are based on carrying values. The fair value of other loans is estimated by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities.

Interest Receivable and Payable: The carrying amounts reported in the consolidated statements of condition approximate fair value.

Deposits: The fair value of deposits with no stated maturity is equal to the carrying amount. The fair value of certificates of deposit is estimated using a discounted cash flow calculation that applies interest rates and remaining maturities for currently offered certificates of deposit.

Borrowings: The carrying amounts of short-term borrowings from the FHLB, securities sold under repurchase agreements, notes payable and other short-term borrowings approximate fair value. The fair values of long-term borrowings and commercial repurchase agreements are based on the discounted cash flows using current rates for advances of similar remaining maturities.

Junior Subordinated Debentures: The carrying amounts reported in the consolidated statements of condition approximate fair value.

The following table presents the carrying amounts and estimated fair value for financial instrument assets and liabilities measured at September 30, 2014:

|  | Carrying<br>Amount | Fair Value  | Readily<br>Available<br>Market<br>Prices<br>(Level 1) | Observable<br>Market<br>Prices<br>(Level 2) | Company<br>Determined<br>Market<br>Prices<br>(Level 3) |
|--|--------------------|-------------|---|---|--|
| Financial assets:                      |                    |             |   |   |  |
| Cash and due from banks                | \$59,450           | \$59,450    | \$59,450  | \$—   | \$—  |
| AFS securities                         | 771,806            | 771,806     | —   | 771,806                                     | —  |
| HTM securities                         | 11,490             | 11,659      | —   | 11,659                                      | —  |
| FHLB and FRB stock                     | 20,379             | 20,379      | 20,379  | —   | —  |
| Trading account assets                 | 2,418              | 2,418       | 2,418   | —   | —  |
| Residential real estate loans          | 570,933            | 580,261     | —   | —   | 580,261  |
| Commercial real estate loans           | 608,396            | 604,195     | —   | —   | 604,195  |
| Commercial loans                       | 238,619            | 235,131     | —   | —   | 235,131  |
| Home equity loans                      | 268,889            | 270,112     | —   | —   | 270,112  |
| Consumer loans                         | 17,805             | 18,005      | —   | —   | 18,005   |
| MSRs <sup>(1)</sup>                    | 538                | 1,526       | —   | 1,526                                       | —  |
| Interest receivable                    | 6,162              | 6,162       | —   | 6,162                                       | —  |
| Investments in CCTA and UBCT           | 1,331              | 1,331       | —   | —   | 1,331  |
| Customer interest rate swap agreements | 506                | 506         | —   | 506   | —  |
| Financial liabilities:                 |                    |             |   |   |  |
| Deposits                               | \$1,928,543        | \$1,930,182 | \$1,389,977   | \$540,205                                   | \$—  |
| FHLB advances                          | 56,058             | 58,244      | —   | 58,244                                      | —  |
| Commercial repurchase agreements       | 30,109             | 31,591      | —   | 31,591                                      | —  |
| Other borrowed funds                   | 411,062            | 411,125     | 411,125   | —   | —  |
| Junior subordinated debentures         | 43,998             | 43,998      | —   | 43,998                                      | —  |
| Interest payable                       | 510                | 510         | 510   | —   | —  |
| Interest rate swap agreements          | 6,969              | 6,969       | —   | 6,969                                       | —  |
| Customer interest rate swap agreements | 506                | 506         | —   | 506   | —  |

(1) Reported fair value represents all MSRs currently being serviced by the Company, regardless of carrying amount.



The following table presents the carrying amounts and estimated fair value for financial instrument assets and liabilities measured at December 31, 2013:

|  | Carrying Amount | Fair Value  | Readily Available Market Prices (Level 1) | Observable Market Prices (Level 2) | Company Determined Market Prices (Level 3) |
|--|-----------------|-------------|---|------------------------------------|--|
| Financial assets:                      |                 |             |   |                                    |  |
| Cash and due from banks                | \$51,355        | \$51,355    | \$51,355                                  | \$—                                | \$—  |
| AFS securities                         | 808,477         | 808,477     | —   | 808,477                            | —  |
| FHLB and FRB stock                     | 19,724          | 19,724      | 19,724                                    | —                                  | —  |
| Trading account assets                 | 2,488           | 2,488       | 2,488                                     | —                                  | —  |
| Residential real estate loans          | 563,425         | 577,153     | —   | —                                  | 577,153                                    |
| Commercial real estate loans           | 536,107         | 535,961     | —   | —                                  | 535,961                                    |
| Commercial loans                       | 172,105         | 171,432     | —   | —                                  | 171,432                                    |
| Home equity loans                      | 269,888         | 271,041     | —   | —                                  | 271,041                                    |
| Consumer loans                         | 17,287          | 17,662      | —   | —                                  | 17,662                                     |
| MSRs <sup>(1)</sup>                    | 726             | 1,494       | —   | 1,494                              | —  |
| Interest receivable                    | 5,808           | 5,808       | —   | 5,808                              | —  |
| Investments in CCTA and UBCT           | 1,331           | 1,331       | —   | —                                  | 1,331                                      |
| Customer interest rate swap agreements | 114             | 114         | —   | 114                                | —  |
| Financial liabilities:                 |                 |             |   |                                    |  |
| Deposits                               | \$1,813,824     | \$1,817,199 | \$1,324,221                               | \$492,978                          | \$—  |
| FHLB advances                          | 56,112          | 59,118      | —   | 59,118                             | —  |
| Commercial repurchase agreements       | 30,142          | 32,038      | —   | 32,038                             | —  |
| Other borrowed funds                   | 399,916         | 400,144     | 400,144                                   | —                                  | —  |
| Junior subordinated debentures         | 43,922          | 43,922      | —   | 43,922                             | —  |
| Interest payable                       | 567             | 567         | 567                                       | —                                  | —  |
| Interest rate swap agreements          | 3,911           | 3,911       | —   | 3,911                              | —  |
| Customer interest rate swap agreements | 114             | 114         | —   | 114                                | —  |

(1) Reported fair value represents all MSRs currently being serviced by the Company, regardless of carrying amount.

## NOTE 9 – COMMITMENTS AND CONTINGENCIES

## Legal Contingencies

In the normal course of business, the Company and its subsidiaries are subject to pending and threatened legal actions. Although the Company is not able to predict the outcome of such actions, after reviewing pending and threatened actions with counsel, management believes that based on the information currently available the outcome of such actions, individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position as a whole.

Reserves are established for legal claims only when losses associated with the claims are judged to be probable and the loss can be reasonably estimated. In many lawsuits and arbitrations, it is not possible to determine whether a liability has been incurred or to estimate the ultimate or minimum amount of that liability until the case is close to resolution, in which case a reserve will not be recognized until that time.

As of September 30, 2014, the Company did not have any loss contingencies that were both probable and reasonably estimable and, therefore, has not accrued for any legal contingencies within the consolidated statements of condition.

## Financial Instruments

In the normal course of business, the Company is a party to both on-balance sheet and off-balance sheet financial instruments involving, to varying degrees, elements of credit risk and interest rate risk in addition to the amounts recognized in the consolidated statements of condition.

A summary of the contractual and notional amounts of the Company's financial instruments follows:

|  | September 30,<br>2014 | December 31,<br>2013 |
|--|-----------------------|----------------------|
| Lending-Related Instruments:                                 |                       |                      |
| Loan origination commitments and unadvanced lines of credit: |                       |                      |
| Home equity  | \$ 309,641            | \$ 276,671           |
| Commercial and commercial real estate                        | 52,040                | 26,688               |
| Residential  | 15,638                | 6,408                |
| Letters of credit  | 3,762                 | 1,789                |
| Other commitments  | 743                   | 437                  |
| Derivative Financial Instruments:                            |                       |                      |
| Interest rate swaps  | 43,000                | 43,000               |
| Customer loan swaps  | 30,607                | 15,702               |

## Lending-Related Instruments

The contractual amounts of the Company's lending-related financial instruments do not necessarily represent future cash requirements since certain of these instruments may expire without being funded and others may not be fully drawn upon. These instruments are subject to the Company's credit approval process, including an evaluation of the customer's creditworthiness and related collateral requirements. Commitments generally have fixed expiration dates or other termination clauses.

### Derivative Financial Instruments

The Company uses derivative financial instruments for risk management purposes (primarily interest rate risk) and not for trading or speculative purposes. The Company controls the credit risk of these instruments through collateral, credit approvals and monitoring procedures.

#### Interest Rate Swaps:

The Company's interest rate swap arrangements contain provisions that require the Company to post cash collateral with the counterparty for contracts that are in a net liability position based on their fair values and the Company's credit rating. The Company had a notional amount of \$43.0 million in variable-for-fixed interest rate swap agreements on its junior subordinated debentures and \$8.1 million in cash held as collateral. The terms of the interest rate swap agreements are as follows:

| Notional Amount | Fixed-Rate | Maturity Date  |
|-----------------|------------|----------------|
| \$ 10,000       | 5.09%      | June 30, 2021  |
| 10,000          | 5.84%      | June 30, 2029  |
| 10,000          | 5.71%      | June 30, 2030  |
| 5,000           | 4.35%      | March 30, 2031 |
| 8,000           | 4.14%      | July 7, 2031   |

The fair value of the swap agreements on the junior subordinated debentures at September 30, 2014 was a liability of \$7.0 million. As each instrument qualifies as a highly effective cash flow hedge, the decrease in the fair value of the interest rate swaps for the nine months ended September 30, 2014 of \$2.0 million, net of tax, was recorded in OCI. Net payments have been classified as cash flows from operating activities in the consolidated statements of cash flows. The Company would reclassify unrealized gains or losses accounted for within AOCI into earnings if the interest rate swaps were to become ineffective or the arrangements were to terminate. In the next 12 months, the Company does not believe it will reclassify any related unrealized gains or losses accounted for within AOCI into earnings.

#### Customer Loan Swaps:

The Company has a notional amount of \$15.3 million in interest rate swap agreements with commercial customers and interest rate swap agreements of equal notional amounts with a dealer bank related to the Company's commercial loan level derivative program. As the swap agreements have substantially equivalent and offsetting terms, they do not materially change the Company's interest rate risk or have any net impact on the Company's net income.

#### Interest Rate Locks:

As part of originating residential mortgages, the Company may enter into rate lock agreements with customers, which are considered interest rate lock commitments. At September 30, 2014 and December 31, 2013, based upon the pipeline of mortgage loans with rate lock commitments, the fair value of these commitments is immaterial to the Company's consolidated financial statements.

## NOTE 10 – RECENT ACCOUNTING PRONOUNCEMENTS

In January 2014, the FASB issued ASU No. 2014-01, Investments - Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Qualified Affordable Housing Projects. The ASU amends current guidance to permit reporting entities to make an accounting policy election to account for their investments in qualified affordable housing projects using the proportional amortization method if certain conditions are met. The amendments in this ASU are to be applied retrospectively to all periods presented. A reporting entity that uses the effective yield method to account for its investments in qualified affordable housing projects before the date of adoption may continue to apply such method to those preexisting investments. The ASU is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2014. The ASU does not have a material effect on the Company's consolidated financial statements.

In January 2014, the FASB issued ASU No. 2014-04, Receivables - Troubled Debt Restructurings by Creditors (Subtopic 310-40): Reclassification of Residential Real Estate Collateralized Consumer Mortgage Loans upon Foreclosure. The ASU was issued to clarify that if an in substance repossession or foreclosure occurs, and a creditor is considered to have received physical possession of residential real estate property collateralizing a consumer mortgage loan, upon either (1) the creditor obtaining legal title to the residential real estate property upon completion of a foreclosure or (2) the borrower conveying all interest in the residential real estate property to the creditor to satisfy that loan through completion of a deed in lieu of foreclosure or through a similar legal agreement. Additionally, the ASU amendments require interim and annual disclosure of both (i) the amount of foreclosed residential real estate property held by the creditor and (ii) the recorded investment in consumer mortgage loans collateralized by residential real estate property that are in the process of foreclosure according to local requirements of the applicable jurisdiction. The ASU is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2014, with early adoption permitted. The ASU has been adopted using a prospective transition method. The Company has provided for the required disclosures within its consolidated financial statements and the other changes within the ASU do not have a material effect on the Company's consolidated financial statements.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606). The ASU was issued to clarify the principles for recognizing revenue and to develop a common revenue standard. The ASU is effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. The Company is currently evaluating the potential impact of the ASU on its consolidated financial statements.

In June 2014, the FASB issued ASU No. 2014-11, Transfers and Servicing (Topic 860): Repurchase-to-Maturity Transactions, Repurchase Financings, and Disclosures. The ASU was issued to respond to concerns about current accounting and disclosures for repurchase agreements and similar transactions. The concern was that under current accounting guidance there is an unnecessary distinction between the accounting for different types of repurchase agreements. Under current guidance, the repurchase-to-maturity transactions are accounted for as sales with forward agreements, whereas repurchase agreements that settle before the maturity of the transferred financial asset are accounted for as secured borrowings. The ASU amendments require new disclosures for repurchase agreements, securities lending transactions, and repurchase-to-maturity transactions accounted for as secure borrowings. The ASU is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2014. The ASU will not have a material effect on the Company's consolidated financial statements.

In June 2014, the FASB issued ASU No. 2014-12, Compensation - Stock Compensation (Topic 718): Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period. The ASU was issued because current U.S. GAAP does not contain explicit guidance on how to account for share-based payments when a performance target could be achieved after the requisite service period. The ASU is effective for annual periods and interim periods within those annual periods beginning after December 15,

2015. The ASU will not have a material effect on the Company's consolidated financial statements.

In August 2014, the FASB issued ASU No. 2014-14, Receivables - Troubled Debt Restructurings by Creditors (Subtopic 310-40): Classification of Certain Government-Guaranteed Mortgage Loans upon Foreclosure. The ASU was issued to provide specific guidance on how to classify or measure foreclosed mortgage loans that are government guaranteed. The ASU is effective for annual periods, and interim periods within those annual periods, beginning after December 15, 2014, and the Company expects to adopt using the prospective transition method. The ASU is not expected to have a material effect on the Company's consolidated financial statements.



In August 2014, the FASB issued ASU No. 2014-15, Presentation of Financial Statements - Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern. The ASU was issued to provide guidance about management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern and to provide related footnote disclosures. The ASU is effective for the annual period ending after December 15, 2016, and for annual and interim periods thereafter. The ASU is not expected to have a material effect on the Company's consolidated financial statements.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### FORWARD-LOOKING STATEMENTS

The discussions set forth below and in the documents we incorporate by reference herein contain certain statements that may be considered forward-looking statements under the Private Securities Litigation Reform Act of 1995, including certain plans, exceptions, goals, projections, and statements, which are subject to numerous risks, assumptions, and uncertainties. Forward-looking statements can be identified by the use of the words "believe," "expect," "anticipate," "intend," "estimate," "assume," "plan," "target," or "goal" or future or conditional verbs such as "will," "may," "should," "could" and other expressions which predict or indicate future events or trends and which do not relate to historical matters. Forward-looking statements should not be relied on, because they involve known and unknown risks, uncertainties and other factors, some of which are beyond the control of the Company. These risks, uncertainties and other factors may cause the actual results, performance or achievements of the Company to be materially different from the anticipated future results, performance or achievements expressed or implied by the forward-looking statements.

The following factors, among others, could cause the Company's financial performance to differ materially from the Company's goals, plans, objectives, intentions, expectations and other forward-looking statements:

- continued weakness in the United States economy in general and the regional and local economies within the New England region and Maine, which could result in a deterioration of credit quality, an increase in the allowance for loan losses or a reduced demand for the Company's credit or fee-based products and services;
- changes in trade, monetary, and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System;
- inflation, interest rate, market, and monetary fluctuations;
- competitive pressures, including continued industry consolidation and the increased financial services provided by non-banks;
- volatility in the securities markets that could adversely affect the value or credit quality of the Company's assets,
- impairment of goodwill, the availability and terms of funding necessary to meet the Company's liquidity needs, and could lead to impairment in the value of securities in the Company's investment portfolio;
- changes in information technology that require increased capital spending;
- changes in consumer spending and savings habits;
- changes in tax, banking, securities and insurance laws and regulations; and
- changes in accounting policies, practices and standards, as may be adopted by the regulatory agencies as well as the FASB, and other accounting standard setters.

You should carefully review all of these factors, and be aware that there may be other factors that could cause differences, including the risk factors listed in Part II, Item 1A. "Risk Factors" of this Form 10-Q and in our Annual Report on Form 10-K for the year ended December 31, 2013, as updated by the Company's quarterly reports on Form 10-Q, including this report, and other filings with the Securities and Exchange Commission. Readers should carefully review the risk factors described therein and should not place undue reliance on our forward-looking statements.

These forward-looking statements were based on information, plans and estimates at the date of this report, and we do not promise to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.



## CRITICAL ACCOUNTING POLICIES

Critical accounting policies are those that are reflective of significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. In preparing the Company's consolidated financial statements, management is required to make significant estimates and assumptions that affect assets, liabilities, revenues and expenses reported. Actual results could materially differ from our current estimates as a result of changing conditions and future events. Several estimates are particularly critical and are susceptible to significant near-term change, including the allowance for credit losses; accounting for acquisitions and the review of goodwill and other identifiable intangible assets for impairment; valuation of OREO; OTTI of investments; effectiveness of hedging derivatives; and accounting for postretirement plans, stock-based compensation, and income taxes. There have been no material changes to our critical accounting policies as disclosed within our Annual Report on Form 10-K for the year ended December 31, 2013. Refer to the Annual Report on Form 10-K for the year ended December 31, 2013 for discussion of the Company's critical accounting policies.

## NON-GAAP FINANCIAL MEASURES AND RECONCILIATION TO GAAP

In addition to evaluating the Company's results of operations in accordance with GAAP, management supplements this evaluation with an analysis of certain non-GAAP financial measures, such as the efficiency ratio, tax equivalent net interest income, return on average tangible shareholders' equity, tangible book value per share, tangible shareholders' equity to tangible assets, and normalized operating results. We believe these non-GAAP financial measures help investors in understanding the Company's operating performance and trends and allow for better performance comparisons to other banks. In addition, these non-GAAP financial measures remove the impact of unusual items that may obscure trends in the Company's underlying performance. These disclosures should not be viewed as a substitute for GAAP financial results, nor are they necessarily comparable to non-GAAP financial measures that may be presented by other financial institutions.

**Efficiency Ratio.** The efficiency ratio, which represents an approximate measure of the cost required for the Company to generate a dollar of revenue, is the ratio of (i) total non-interest expense, excluding Branch Acquisition and Divestiture costs (the numerator) to (ii) net interest income on a fully taxable equivalent basis (assumed 35% tax rate) plus total non-interest income, excluding the net gain on sale of securities (the denominator).

|   | Three Months Ended September |           | Nine Months Ended September |           |   |
|---|------------------------------|-----------|-----------------------------|-----------|---|
|   | 30,                          | 2013      | 30,                         | 2013      |   |
| (Dollars in Thousands)                                | 2014                         | 2013      | 2014                        | 2013      |   |
| Non-interest expense, as presented                    | \$ 15,179                    | \$ 15,199 | \$ 46,096                   | \$ 47,347 |   |
| Less: Branch Acquisition and Divestiture costs        | —                            | 47        | —                           | 279       |   |
| Non-interest expense, adjusted                        | \$ 15,179                    | \$ 15,152 | \$ 46,096                   | \$ 47,068 |   |
| Net interest income, as presented                     | \$ 19,374                    | \$ 18,707 | \$ 57,032                   | \$ 57,125 |   |
| Add: effect of tax-exempt income                      | 325                          | 203       | 836                         | 618       |   |
| Non-interest income, as presented                     | 5,949                        | 6,475     | 18,138                      | 19,187    |   |
| Less: net gain on sale of securities                  | —                            | 647       | 451                         | 785       |   |
| Net interest income and non-interest income, adjusted | \$ 25,648                    | \$ 24,738 | \$ 75,555                   | \$ 76,145 |   |
| Non-GAAP efficiency ratio                             | 59.18                        | % 61.25   | % 61.01                     | % 61.81   | % |
| GAAP efficiency ratio                                 | 59.94                        | % 60.36   | % 61.32                     | % 62.04   | % |

**Tax Equivalent Net Interest Income.** Tax-equivalent net interest income is net interest income plus the taxes that would have been paid had had tax-exempt securities been taxable. This number attempts to enhance the comparability of the performance of assets that have different tax liabilities. The following table provides a reconciliation of tax equivalent net interest income to GAAP net interest income using a 35% tax rate.

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

| (Dollars in Thousands)              | Three Months Ended September |          | Nine Months Ended September |          |
|-------------------------------------|------------------------------|----------|-----------------------------|----------|
|                                     | 30,<br>2014                  | 2013     | 30,<br>2014                 | 2013     |
| Net interest income, as presented   | \$19,374                     | \$18,707 | \$57,032                    | \$57,125 |
| Add: effect of tax-exempt income    | 325                          | 203      | 836                         | 618      |
| Net interest income, tax equivalent | \$19,699                     | \$18,910 | \$57,868                    | \$57,743 |

37

---

Return on Average Tangible Shareholders' Equity. Return on average tangible shareholders' equity is the ratio of (i) net income, adjusted for tax-effected amortization of intangible assets (the numerator) to (ii) average shareholders' equity, adjusted for average goodwill and other intangibles (the denominator). We believe this is a meaningful measure of our financial performance as it reflects the return on the equity deployed in our business and is a common measure within our industry. The following table reconciles return on average tangible shareholders' equity to return on average shareholders' equity.

| (Dollars in Thousands)                                       | Three Months Ended |           | Nine Months Ended |           |   |
|--|--------------------|-----------|-------------------|-----------|---|
|  | September 30,      |           | September 30,     |           |   |
|  | 2014               | 2013      | 2014              | 2013      |   |
| Net income, as presented                                     | \$6,451            | \$6,366   | \$18,482          | \$18,359  |   |
| Add: tax-effected amortization of intangible assets          | 187                | 188       | 560               | 561       |   |
| Net income, adjusted   | \$6,638            | \$6,554   | \$19,042          | \$18,920  |   |
| Average shareholders' equity                                 | \$239,162          | \$228,909 | \$234,574         | \$233,398 |   |
| Less average goodwill and other intangibles                  | 48,596             | 52,572    | 48,879            | 52,861    |   |
| Average tangible shareholders' equity                        | \$190,566          | \$176,337 | \$185,695         | \$180,537 |   |
| Return on average tangible shareholders' equity (annualized) | 13.82              | % 14.74   | % 13.71           | % 14.01   | % |
| Return on average shareholders' equity (annualized)          | 10.70              | % 11.03   | % 10.53           | % 10.52   | % |

Tangible Book Value per Share. Tangible book value per share is the ratio of (i) shareholders' equity less goodwill and other intangibles (the numerator) to (ii) total common shares outstanding at period end (the denominator). We believe this is a meaningful measure as it provides information to assess capital adequacy and is a common measure within our industry. The following table reconciles tangible book value per share to book value per share.

| (Dollars In Thousands, Except per Share Data) | September 30, | December 31, |
|---|---------------|--------------|
|   | 2014          | 2013         |
| Shareholders' equity                          | \$239,912     | \$231,096    |
| Less: goodwill and other intangibles          | 48,458        | 49,319       |
| Tangible shareholders' equity                 | \$191,454     | \$181,777    |
| Shares outstanding at period end              | 7,421,595     | 7,579,913    |
| Tangible book value per share                 | \$25.80       | \$23.98      |
| Book value per share                          | \$32.33       | \$30.49      |

Tangible Shareholders' Equity to Tangible Assets. Tangible shareholders' equity to tangible assets is the ratio of (i) shareholders' equity less goodwill and other intangibles (the numerator) to (ii) total assets less goodwill and other intangibles (the denominator). This ratio is a measure used within our industry to assess whether or not a company is highly leveraged. The following table provides a reconciliation between tangible shareholders' equity to tangible assets and shareholders' equity to assets.

| (Dollars In Thousands)               | September 30, | December 31, |   |
|--------------------------------------|---------------|--------------|---|
|                                      | 2014          | 2013         |   |
| Shareholders' equity, as presented   | \$239,912     | \$231,096    |   |
| Less: goodwill and other intangibles | 48,458        | 49,319       |   |
| Tangible equity                      | \$191,454     | \$181,777    |   |
| Total assets                         | \$2,741,989   | \$2,603,829  |   |
| Less: goodwill and other intangibles | 48,458        | 49,319       |   |
| Tangible assets                      | \$2,693,531   | \$2,554,510  |   |
| Tangible equity to tangible assets   | 7.11          | % 7.12       | % |
| Equity to assets                     | 8.75          | % 8.88       | % |



Normalized Operating Results, as adjusted. In the fourth quarter of 2013, the Company divested its five Franklin County branches and, as a result, these branches are not included within the Company's financial results for the three or nine months ended September 30, 2014. The following table reconciles the Company's three and nine months ended September 30, 2013 GAAP (as reported) operating results to the Company's normalized three and nine months ended September 30, 2013 operating results (excluding the divested branches operating results). The Company utilizes such analysis when comparing its three and nine months ended September 30, 2014 operating results to the same period in 2013 as it believes it provides a more meaningful representation of current year performance.

| (In Thousands, Except Per Share Data) | For The Three Months Ended |                                      |  |
|---------------------------------------|----------------------------|--------------------------------------|--|
|                                       | September 30, 2013         |                                      |  |
|                                       | GAAP,<br>as reported       | Franklin County<br>Operating Results | Normalized Operating<br>Results, as adjusted |
| Net interest income                   | \$18,707                   | \$421                                | \$18,286                                     |
| Provision for credit losses           | 665                        | 14                                   | 651  |
| Non-interest income                   | 6,475                      | 176                                  | 6,299  |
| Non-interest expense                  | 15,199                     | 349                                  | 14,850                                       |
| Income before income taxes            | 9,318                      | 234                                  | 9,084  |
| Income taxes                          | 2,952                      | 82                                   | 2,870  |
| Net income                            | \$6,366                    | \$152                                | \$6,214                                      |
| Diluted EPS                           | \$0.83                     | \$0.02                               | \$0.81                                       |

| (In Thousands, Except Per Share Data) | For The Nine Months Ended |                                      |  |
|---------------------------------------|---------------------------|--------------------------------------|--|
|                                       | September 30, 2013        |                                      |  |
|                                       | GAAP,<br>as reported      | Franklin County<br>Operating Results | Normalized Operating<br>Results, as adjusted |
| Net interest income                   | \$57,125                  | \$1,273                              | \$55,852                                     |
| Provision for credit losses           | 2,034                     | 47                                   | 1,987  |
| Non-interest income                   | 19,187                    | 552                                  | 18,635                                       |
| Non-interest expense                  | 47,347                    | 1,125                                | 46,222                                       |
| Income before income taxes            | 26,931                    | 653                                  | 26,278                                       |
| Income taxes                          | 8,572                     | 229                                  | 8,343  |
| Net income                            | \$18,359                  | \$424                                | \$17,935                                     |
| Diluted EPS                           | \$2.39                    | \$0.06                               | \$2.33                                       |



## EXECUTIVE OVERVIEW

Net income and diluted EPS for the three months ended September 30, 2014 was \$6.5 million and \$0.86 per share, respectively, reflecting an increase in net income of \$85,000 and an increase in diluted EPS of \$0.03 per share over the three months ended September 30, 2013. Net income and diluted EPS for the nine months ended September 30, 2014 was \$18.5 million and \$2.46 per share, respectively, reflecting an increase in net income of \$123,000 and an increase in diluted EPS of \$0.07 per share over the nine months ended September 30, 2013.

In the fourth quarter of 2013, the Company divested its five Franklin County branches. Net income for the three and nine months ended September 30, 2014 compared to adjusted<sup>1</sup> net income for the three and nine months ended September 30, 2013 increased \$237,000 and \$547,000, respectively. Diluted EPS for the three and nine months ended September 30, 2014 compared to normalized diluted EPS for the three and nine months ended September 30, 2013 increased \$0.05 and \$0.13 per share, respectively.

Total assets at September 30, 2014 were \$2.7 billion, representing a \$138.2 million, or 5%, increase since year-end. The growth in total assets was fueled by loan growth of \$145.8 million. Loan growth continues to be centered within the commercial real estate and commercial portfolios, evidenced by total growth in those portfolios of \$138.8 million, or 19%, since year-end. The retail portfolio has seen modest growth of \$7.0 million, or 1%, since year-end.

Total liabilities at September 30, 2014 were \$2.5 billion, representing a \$129.3 million, or 5%, increase since year-end. The increase is reflective of the cyclical nature of deposits within the Company's market, as well as the use of brokered deposits and borrowings to fund strong loan growth. Core deposits (demand, interest checking, savings, and money market) increased \$56.4 million since year-end, and brokered deposits and borrowings increased \$79.6 million and \$11.1 million, respectively, since year-end.

Asset quality improved meaningfully at September 30, 2014 compared to December 31, 2013 with a 19% reduction in non-performing assets to \$24.8 million. Non-performing assets as a percentage of total assets of 0.90% now stand at the lowest level since 2009.

Shareholders' equity at September 30, 2014 was \$239.9 million, representing an increase of \$8.8 million, or 4%, since December 31, 2013. The primary factors attributable to the increase are:

• Net income of \$18.5 million for the nine months ended September 30, 2014.

• A net increase in AOCI of \$2.9 million for the nine months ended September 30, 2014, primarily due to the decrease in interest rates since year-end leading to an increase in the fair value of our AFS investments and a decrease in the fair value of our interest rate swap hedges.

• Partially offset by:

• Repurchases of 181,355 shares of the Company's common stock totaling \$7.2 million.

• Dividends declared of \$0.81 per share, totaling \$6.0 million.



## RESULTS OF OPERATIONS

### Net Interest Income

Net interest income is the interest earned on loans, securities, and other earning assets, plus loan fees, less the interest paid on interest-bearing deposits and borrowings. Net interest income, which is our largest source of revenue and accounts for approximately 76% of total revenues (net interest income and non-interest income), is affected by factors including, but not limited to, changes in interest rates, loan and deposit pricing strategies and competitive conditions, the volume and mix of interest-earning assets and liabilities, and the level of non-performing assets.

Net Interest Income - Three Months Ended September 30, 2014 and 2013. Net interest income earned for the third quarter of 2014 was \$19.4 million, representing an increase of \$667,000, or 4%, compared to the same period in 2013. The increase is attributable to our strong loan growth over the past year, highlighted by an increase in average loans of 8% for the three months ended September 30, 2014 to \$1.7 billion compared to the same period in 2013. We experienced a decline in our NIM of 3 basis points to 3.10% for the three months ended September 30, 2014 compared to the same period in 2013, which is reflective of a decreasing yield as new loans and investments repriced at current market interest rates.

Net interest income for the three months ended September 30, 2014 compared to normalized net interest income for the same period in 2013 increased \$1.1 million, or 6%.

Other key data points pertaining to net interest income for the three months ended September 30, 2014 compared to the same period in 2013 include:

Our yield on interest-earnings assets for the three months ended September 30, 2014 decreased 7 basis points to 3.58% compared to the same period in 2013. The decrease is due to the recording of new loans at historic low interest rates, while existing loans with higher rates continue to reprice to today's lower interest rates.

Our cost of funds for the three months ended September 30, 2014 decreased 5 basis points to 0.49% compared to the same period in 2013.

The following table presents average balances, interest income, interest expense, and the corresponding average yields earned and cost of funds, as well as net interest income, net interest rate spread and NIM for the three months ended September 30, 2014 and 2013:



Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

Quarterly Average Balance, Interest and Yield/Rate Analysis (unaudited)

| (Dollars In Thousands)                              | At or for the Three Months Ended<br>September 30, 2014 |          |            | At or for the Three Months Ended<br>September 30, 2013 |             |            |      |   |
|---|--|----------|------------|--|-------------|------------|------|---|
|   | Average<br>Balance                                     | Interest | Yield/Rate | Average<br>Balance                                     | Interest    | Yield/Rate |      |   |
| Assets  |  |          |            |  |             |            |      |   |
| Interest-earning assets:                            |  |          |            |  |             |            |      |   |
| Securities - taxable                                | \$755,114  | \$3,986  | 2.11       | %  | \$765,635   | \$4,126    | 2.16 | % |
| Securities - nontaxable <sup>(1)</sup>              | 38,884   | 491      | 5.05       | %  | 30,481      | 450        | 5.91 | % |
| Trading account assets                              | 2,406  | 5        | 0.79       | %  | 2,291       | 2          | 0.43 | % |
| Loans <sup>(2)</sup> :                              |  |          |            |  |             |            |      |   |
| Residential real estate                             | 570,737  | 6,030    | 4.23       | %  | 568,099     | 6,043      | 4.25 | % |
| Commercial real estate                              | 614,128  | 6,982    | 4.45       | %  | 522,932     | 6,256      | 4.68 | % |
| Commercial <sup>(1)</sup>                           | 229,079  | 2,257    | 3.85       | %  | 171,350     | 1,870      | 4.27 | % |
| Municipal <sup>(1)</sup>                            | 17,812   | 138      | 3.08       | %  | 12,850      | 132        | 4.08 | % |
| Consumer  | 290,760  | 2,858    | 3.90       | %  | 322,912     | 3,215      | 3.95 | % |
| Total loans   | 1,722,516  | 18,265   | 4.19       | %  | 1,598,143   | 17,516     | 4.33 | % |
| Total interest-earning assets                       | 2,518,920  | 22,747   | 3.58       | %  | 2,396,550   | 22,094     | 3.65 | % |
| Cash and due from banks                             | 47,893   |          |            |  | 44,307      |            |      |   |
| Other assets  | 169,233  |          |            |  | 168,792     |            |      |   |
| Less: ALL   | (21,829 )  |          |            |  | (23,041 )   |            |      |   |
| Total assets  | \$2,714,217  |          |            |  | \$2,586,608 |            |      |   |
| Liabilities & Shareholders' Equity                  |  |          |            |  |             |            |      |   |
| Deposits:   |  |          |            |  |             |            |      |   |
| Demand  | \$268,291  | \$—      | —          |  | \$257,987   | \$—        | —    |   |
| Interest checking                                   | 456,072  | 79       | 0.07       | %  | 486,834     | 86         | 0.07 | % |
| Savings   | 250,900  | 36       | 0.06       | %  | 243,583     | 35         | 0.06 | % |
| Money market  | 406,084  | 295      | 0.29       | %  | 438,831     | 326        | 0.29 | % |
| Certificates of deposit                             | 325,144  | 759      | 0.93       | %  | 386,052     | 982        | 1.01 | % |
| Total deposits                                      | 1,706,491  | 1,169    | 0.27       | %  | 1,813,287   | 1,429      | 0.31 | % |
| Borrowings:   |  |          |            |  |             |            |      |   |
| Brokered deposits                                   | 188,420  | 393      | 0.83       | %  | 105,625     | 351        | 1.32 | % |
| Junior subordinated debentures                      | 43,986   | 638      | 5.75       | %  | 43,884      | 637        | 5.76 | % |
| Other borrowings                                    | 506,268  | 848      | 0.66       | %  | 367,240     | 767        | 0.83 | % |
| Total borrowings                                    | 738,674  | 1,879    | 1.01       | %  | 516,749     | 1,755      | 1.35 | % |
| Total funding liabilities                           | 2,445,165  | 3,048    | 0.49       | %  | 2,330,036   | 3,184      | 0.54 | % |
| Other liabilities                                   | 29,890   |          |            |  | 27,663      |            |      |   |
| Shareholders' equity                                | 239,162  |          |            |  | 228,909     |            |      |   |
| Total liabilities & shareholders' equity            | \$2,714,217  |          |            |  | \$2,586,608 |            |      |   |
| Net interest income (fully-taxable equivalent)      |  |          |            |  |             |            |      |   |
|   |  | 19,699   |            |  |             | 18,910     |      |   |
| Less: fully-taxable equivalent adjustment           |  | (325 )   |            |  |             | (203 )     |      |   |
| Net interest income                                 |  | \$19,374 |            |  |             | \$18,707   |      |   |
| Net interest rate spread (fully-taxable equivalent) |  |          |            |  |             |            |      |   |
|   |  |          | 3.09       | %  |             |            | 3.11 | % |
|   |  |          | 3.10       | %  |             |            | 3.13 | % |

Net interest margin (fully-taxable  
equivalent)

- (1) Reported on tax-equivalent basis calculated using a tax rate of 35.0%, including certain commercial loans.
- (2) Non-accrual loans and loans held for sale are included in total average loans.

42

---

Net Interest Income - Nine Months September 30, 2014 and 2013. Net interest income for the nine months ended September 30, 2014 was \$57.0 million, representing a slight decrease of \$93,000 compared to the same period in 2013. The decrease was due to (i) the Branch Divestiture, which contributed \$1.3 million to net interest income for the nine months ended September 30, 2013, and (ii) NIM compression of 11 basis points to 3.10% for the nine months ended September 30, 2014 compared to the same period last year. The decrease due to rate and the Branch Divestiture was largely offset by strong loan production as average loans increased \$77.4 million, or 5%, compared to the same period last year. Loan growth was fueled by our commercial and commercial real estate portfolios with average loan balances increasing \$103.1 million, or 15%, over the same period in 2013.

Net interest income for the nine months ended September 30, 2014 compared to adjusted<sup>1</sup> net interest income for the same period last year increased \$1.2 million, or 2%.

Other key data points pertaining to net interest income for the nine months ended September 30, 2014 compared to the same period in 2013 include:

Our yield on interest-earnings assets for the nine months ended September 30, 2014 decreased 16 basis points to 3.59% compared to the same period in 2013. The decrease is due to the recording of new loans at historic low interest rates, while existing loans with higher rates continue reprice to today's lower interest rates.

Our cost of funds for the nine months ended September 30, 2014 decreased 6 basis points to 0.50% compared to the same period in 2013.

The following table presents average balances, interest income, interest expense, and the corresponding average yields earned and cost of funds, as well as net interest income, net interest rate spread and NIM for the nine months ended September 30, 2014 and 2013:

Edgar Filing: CAMDEN NATIONAL CORP - Form 10-Q

Year-To-Date Average Balance, Interest and Yield/Rate Analysis (unaudited)

| (Dollars In Thousands)                                     | At or for the Nine Months Ended<br>September 30, 2014 |          |            | At or for the Nine Months Ended<br>September 30, 2013 |          |            |  |  |
|--|---|----------|------------|---|----------|------------|--|--|
|  | Average<br>Balance                                    | Interest | Yield/Rate | Average<br>Balance                                    | Interest | Yield/Rate |  |  |
| <b>Assets</b>  |   |          |            |   |          |            |  |  |
| <b>Interest-earning assets:</b>                            |   |          |            |   |          |            |  |  |
| Securities - taxable                                       | \$775,440   | \$12,516 | 2.15 %     | \$770,166   | \$12,571 | 2.18 %     |  |  |
| Securities - nontaxable <sup>(1)</sup>                     | 36,349  | 1,426    | 5.23 %     | 30,983  | 1,367    | 5.88 %     |  |  |
| Trading account assets                                     | 2,400   | 12       | 0.66 %     | 2,258   | 14       | 0.83 %     |  |  |
| <b>Loans<sup>(2)</sup>:</b>                                |   |          |            |   |          |            |  |  |
| Residential real estate                                    | 568,347   | 18,011   | 4.23 %     | 572,032   | 19,214   | 4.48 %     |  |  |
| Commercial real estate                                     | 586,514   | 20,080   | 4.51 %     | 512,686   | 18,558   | 4.77 %     |  |  |
| Commercial <sup>(1)</sup>                                  | 204,811   | 6,093    | 3.92 %     | 175,572   | 5,805    | 4.36 %     |  |  |
| Municipal <sup>(1)</sup>                                   | 14,504  | 379      | 3.49 %     | 12,464  | 400      | 4.29 %     |  |  |
| Consumer   | 289,468   | 8,423    | 3.89 %     | 313,489   | 9,487    | 4.05 %     |  |  |
| Total loans  | 1,663,644   | 52,986   | 4.23 %     | 1,586,243   | 53,464   | 4.47 %     |  |  |
| Total interest-earning assets                              | 2,477,833   | 66,940   | 3.59 %     | 2,389,650   | 67,416   | 3.75 %     |  |  |
| Cash and due from banks                                    | 43,942  |          |            | 44,268  |          |            |  |  |
| Other assets   | 166,869   |          |            | 167,284   |          |            |  |  |
| Less: ALL  | (21,776 )   |          |            | (23,233 )   |          |            |  |  |
| Total assets   | \$2,666,868   |          |            | \$2,577,969   |          |            |  |  |
| <b>Liabilities &amp; Shareholders' Equity</b>              |   |          |            |   |          |            |  |  |
| <b>Deposits:</b>   |   |          |            |   |          |            |  |  |
| Demand   | \$241,255   | \$—      | —          | \$234,844   | \$—      | —          |  |  |
| Interest checking  | 461,040   | 237      | 0.07 %     | 480,495   | 244      | 0.07 %     |  |  |
| Savings  | 246,822   | 104      | 0.06 %     | 236,712   | 99       | 0.06 %     |  |  |
| Money market   | 417,069   | 915      | 0.29 %     | 446,852   | 1,037    | 0.31 %     |  |  |
| Certificates of deposit                                    | 331,966   | 2,336    | 0.94 %     | 400,211   | 2,981    | 1.00 %     |  |  |
| Total deposits   | 1,698,152   | 3,592    | 0.28 %     | 1,799,114   | 4,361    | 0.32 %     |  |  |
| <b>Borrowings:</b>   |   |          |            |   |          |            |  |  |
| Brokered deposits  | 145,798   | 1,086    | 1.00 %     | 118,210   | 1,066    | 1.21 %     |  |  |
| Junior subordinated debentures                             | 43,961  | 1,894    | 5.76 %     | 43,858  | 1,894    | 5.77 %     |  |  |
| Other borrowings   | 515,383   | 2,500    | 0.65 %     | 351,387   | 2,352    | 0.89 %     |  |  |
| Total borrowings   | 705,142   | 5,480    | 1.04 %     | 513,455   | 5,312    | 1.38 %     |  |  |
| Total funding liabilities                                  | 2,403,294   | 9,072    | 0.50 %     | 2,312,569   | 9,673    | 0.56 %     |  |  |
| Other liabilities  | 29,000  |          |            | 32,002  |          |            |  |  |
| Shareholders' equity                                       | 234,574   |          |            | 233,398   |          |            |  |  |
| Total liabilities & shareholders' equity                   | \$2,666,868   |          |            | \$2,577,969   |          |            |  |  |
| <b>Net interest income (fully-taxable equivalent)</b>      |   |          |            |   |          |            |  |  |
|  |   | 57,868   |            |   | 57,743   |            |  |  |
| Less: fully-taxable equivalent adjustment                  |   | (836 )   |            |   | (618 )   |            |  |  |
| Net interest income  |   | \$57,032 |            |   | \$57,125 |            |  |  |
| <b>Net interest rate spread (fully-taxable equivalent)</b> |   |          |            |   |          |            |  |  |
|  |   |          | 3.09 %     |   |          | 3.19 %     |  |  |
|  |   |          | 3.10 %     |   |          | 3.21 %     |  |  |



Net interest margin (fully-taxable  
equivalent)

- (1) Reported on tax-equivalent basis calculated using a tax rate of 35.0%, including certain commercial loans.
- (2) Non-accrual loans and loans held for sale are included in total average loans.

44

---

### Provision and Allowance for Loan Losses

The provision for loan losses is a recorded expense determined by management that adjusts the ALL to a level that, in management's best estimate, is necessary to absorb probable losses within the existing loan portfolio. The provision for loan losses reflects loan quality trends, including, among other factors, the levels of and trends related to non-accrual loans, past due loans, potential problem loans, criticized loans, net charge-offs or recoveries and growth in the loan portfolio. Accordingly, the amount of the provision reflects both the necessary increases in the ALL related to newly identified criticized loans, as well as the actions taken related to other loans including, among other things, any necessary increases or decreases in required allowances for specific loans or loan pools. The provision for credit losses for the three months ended September 30, 2014 and 2013 was \$539,000 and \$665,000, respectively. The provision for credit losses for the nine months ended September 30, 2014 and 2013 was \$1.7 million and \$2.0 million, respectively. Please see "—Financial Condition—Asset Quality" below for additional discussion regarding the ALL and overall asset quality.

### Non-Interest Income

The following table presents the components of non-interest income for the three and nine months ended September 30, 2014 and 2013:

| (Dollars in thousands)   | Three Months Ended<br>September 30, |         | Change   |        | Nine Months Ended<br>September 30, |          | Change    |        |
|--|-------------------------------------|---------|----------|--------|------------------------------------|----------|-----------|--------|
|  | 2014                                | 2013    | \$       | %      | 2014                               | 2013     | \$        | %      |
| Service charges on deposit accounts                                  | \$1,600                             | \$1,750 | \$(150 ) | (9 )%  | \$4,689                            | \$5,189  | \$(500 )  | (10 )% |
| Other service charges and fees                                       | 1,646                               | 1,568   | 78       | 5 %    | 4,584                              | 4,510    | 74        | 2 %    |
| Income from fiduciary services                                       | 1,212                               | 1,149   | 63       | 5 %    | 3,745                              | 3,567    | 178       | 5 %    |
| Brokerage and insurance commissions                                  | 441                                 | 354     | 87       | 25 %   | 1,378                              | 1,175    | 203       | 17 %   |
| Bank-owned life insurance  | 377                                 | 334     | 43       | 13 %   | 975                                | 986      | (11 )     | (1 )%  |
| Net gain on sale of securities                                       | —                                   | 647     | (647 )   | N/M    | 451                                | 785      | (334 )    | (43 )% |
| Mortgage banking income, net   | 55                                  | 93      | (38 )    | (41 )% | 197                                | 1,251    | (1,054 )  | (84 )% |
| Other income   | 618                                 | 580     | 38       | 7 %    | 2,119                              | 1,724    | 395       | 23 %   |
| Total non-interest income  | \$5,949                             | \$6,475 | \$(526 ) | (8 )%  | \$18,138                           | \$19,187 | \$(1,049) | (5 )%  |
| Non-interest income as a percentage of total revenues <sup>(1)</sup> | 23                                  | % 26    | %        |        | 24                                 | % 25     | %         |        |

(1) Revenue is defined as net interest income plus non-interest income.

Non-Interest Income - Three Months Ended September 30, 2014 and 2013. Non-interest income for the three months ended September 30, 2014 was \$5.9 million, representing a decrease of \$526,000, or 8%, compared to the three months ended September 30, 2013. The significant changes in non-interest income for the third quarter of 2014 compared to the third quarter of 2013 include:

• A decrease in net gain on sale of securities of \$647,000 as there were no securities sales during the third quarter of 2014.

• A decrease in service charges on deposit accounts of \$150,000 primarily driven by the Branch Divestiture in 2013, which accounted for \$114,000 of the decrease.

Non-Interest Income - Nine Months Ended September 30, 2014 and 2013. Non-interest income for the nine months ended September 30, 2014 was \$18.1 million, representing a decrease of \$1.0 million, or 5%, compared to the nine

months ended September 30, 2013. Non-interest income for the nine months ended September 30, 2014 of \$18.1 million decreased \$497,000, or 3%, compared to adjusted<sup>1</sup> non-interest income for the same period of 2013. The significant changes in non-interest income for the nine months ended September 30, 2014 compared to the same period for 2013 include:

A decrease in mortgage banking income of \$1.1 million as loan sales decreased from \$28.2 million for the nine months ended September 30, 2013 to \$399,000 for the nine months ended September 30, 2014. The decrease in loan sales is due to the subdued residential mortgage market after last year's robust refinancing boom due to the historically low-rate interest rate environment. As interest rates increased during the second half of 2013, the volume of refinancing activity slowed considerably and we are currently holding fixed-rate residential mortgage loans within our portfolio.

A decrease in service charges on deposit accounts of \$500,000 primarily driven by the Branch Divestiture in 2013, which accounted for \$346,000 of the decrease.

▲ decrease in net gain on sale of securities of \$334,000.

**Partially offset by:**

An increase in other income of \$395,000 primarily due to recognition of \$196,000 of derivative fee income on a \$7.6 million commercial loan swap in the second quarter of 2014. The remaining increase was largely attributable to an increase in servicing fees and other recurring activities.

An increase in fiduciary, brokerage and insurance commission income totaling \$381,000 due to improved markets, and referrals and new relationship development efforts resulted in new accounts.

**Non-Interest Expense**

The following table presents the components of non-interest expense for the three and nine months ended September 30, 2014 and 2013:

|  | Three Months Ended |               | Change |     | Nine Months Ended |               | Change    |      |    |
|--|--------------------|---------------|--------|-----|-------------------|---------------|-----------|------|----|
|  | September 30,      | September 30, | \$     | %   | September 30,     | September 30, | \$        | %    |    |
| (Dollars in thousands)                       | 2014               | 2013          |        |     | 2014              | 2013          |           |      |    |
| Salaries and employee benefits               | \$8,078            | \$8,115       | \$(37) | —   | % \$24,359        | \$24,437      | \$(78)    | —    | %  |
| Furniture, equipment and data processing     | 1,704              | 1,668         | 36     | 2   | % 5,236           | 5,203         | 33        | 1    | %  |
| Net occupancy costs                          | 1,175              | 1,242         | (67)   | (5) | %) 3,825          | 4,201         | (376)     | (9)  | )% |
| Consulting and professional fees             | 468                | 504           | (36)   | (7) | )% 1,768          | 1,636         | 132       | 8    | %  |
| Other real estate owned and collection costs | 637                | 489           | 148    | 30  | % 1,665           | 1,355         | 310       | 23   | %  |
| Regulatory assessments                       | 511                | 496           | 15     | 3   | % 1,477           | 1,495         | (18)      | (1)  | )% |
| Amortization of intangible assets            | 287                | 289           | (2)    | (1) | )% 861            | 863           | (2)       | —    | %  |
| Branch Acquisition and Divestiture costs     | —                  | 47            | (47)   | N/M | —                 | 279           | (279)     | N/M  |    |
| Other expenses                               | 2,319              | 2,349         | (30)   | (1) | )% 6,905          | 7,878         | (973)     | (12) | )% |
| Total non-interest expense                   | \$15,179           | \$15,199      | \$(20) | —   | % \$46,096        | \$47,347      | \$(1,251) | (3)  | )% |
| Efficiency ratio (non-GAAP)                  | 59.18              | % 61.25       | %      |     | 61.01             | % 61.81       | %         |      |    |

Non-Interest Expense - Three Months Ended September 30, 2014 and 2013. Non-interest expense for the three months ended September 30, 2014 was \$15.2 million, representing a decrease of \$20,000 compared to the three months ended September 30, 2013. The decrease in non-interest expense was due to the Branch Divestiture in the fourth quarter of 2013 as \$349,000 of expenses were incurred by these five branches during the third quarter of 2013, partially offset by an increase in OREO and collection costs of \$148,000 due to OREO write downs and a net loss on sale of OREO properties during the third quarter of 2014.

Non-Interest Expense - Nine Months Ended September 30, 2014 and 2013. Non-interest expense for the nine months ended September 30, 2014 was \$46.1 million, representing a decrease of \$1.3 million, or 3%, compared to the nine months ended September 30, 2013. Non-interest expense for the nine months ended September 30, 2014 of \$46.1 million decreased \$126,000 compared to adjusted<sup>1</sup> non-interest expense for the same period of 2013. The significant changes in non-interest expense for the nine months ended September 30, 2014, compared to the same period for 2013 include:

A decrease in other expenses of \$973,000 primarily due to (i) a one-time write-down of a receivable of \$348,000 in 2013; (ii) the reduction in operating expenses of \$237,000 associated with the Branch Divestiture in 2013; and (iii) a decrease in non-routine operating costs associated with the Branch Acquisition that did not recur in 2014.

A decrease in net occupancy costs of \$376,000 due to a reduction in branch occupancy costs of \$171,000 related to the Branch Divestiture in 2013 and a decrease in general maintenance and utility costs.

▲ A decrease in non-recurring Branch Acquisition and Divestiture costs of \$279,000 in 2013.

Partially offset by:

• An increase in consulting and professional fees of \$132,000 primarily due to director compensation in the form of common stock in 2014 totaling \$106,000.

An increase in OREO and collection costs of \$310,000 primarily due to net recoveries of servicing claims totaling \$199,000 that occurred in the nine months ended September 30, 2013 that did not recur in the same period of 2014.

▲ Additionally, foreclosure and collection-related costs for the nine months ended September 30, 2014 increased \$111,000 compared to the same period in 2013 as foreclosure proceedings picked-up in the fourth quarter of 2013 and carried forward through the first half of 2014.

## FINANCIAL CONDITION

### Overview

Total assets at September 30, 2014 were \$2.7 billion, an increase of \$138.2 million, or 5%, from December 31, 2013. The growth in total assets was primarily due to an increase in total loans of \$145.8 million, a 12% annualized growth rate since year-end. Total liabilities at September 30, 2014 were \$2.5 billion, an increase of \$129.3 million, or 5%, since year-end. Total shareholders' equity at September 30, 2014 was \$239.9 million, an increase of \$8.8 million, or 4%, since year-end.

### Investment Securities

We purchase and hold investment securities including (i) U.S. government-sponsored enterprise bonds, (ii) obligations of states and political subdivisions, (iii) mortgage-backed securities (pass-through securities and CMOs), and (iv) FHLBB and FRB stock to diversify our revenues, to provide interest rate and credit risk diversification, and to provide for liquidity and funding needs. At September 30, 2014, our total holdings in investment securities were \$803.7 million, a decrease of \$24.5 million since December 31, 2013. Our investments balance has decreased since year-end as we have utilized excess cash flows received from investment securities to fund loan growth. For the nine months ended September 30, 2014, we purchased \$74.1 million of debt securities and received proceeds from the maturity and sale of debt securities totaling \$105.8 million. In connection with securities sold, we recognized gains totaling \$451,000.

Of the debt securities purchased during the first nine months of 2014, we classified \$11.6 million of the municipal bonds purchased as HTM securities and, as such, carry these at an amortized cost of \$11.5 million as of September 30, 2014. We have the positive intent and ability, evidenced by our strong capital and liquidity ratios, to hold these investments to maturity. The remaining \$62.5 million of debt securities purchased were categorized as AFS securities and are carried at fair value on the consolidated statements of condition with the associated unrealized gains or losses recorded in AOCI, net of tax. At September 30, 2014, we had \$3.2 million of net unrealized losses on AFS securities, net of tax, compared to \$8.0 million of net unrealized losses, net of tax, at December 31, 2013. The fair value of our AFS portfolio at September 30, 2014 improved since December 31, 2013 as long-term interest rates decreased. We continue to have the intent and ability to hold these securities until recovery.

Within our AFS portfolio, we held senior tranches of Non-Agency securities, which were rated Triple-A by Moody's, Standard and Poor's, and/or Fitch at the time of purchase. Since the time of purchase, the credit ratings for many of these Non-Agency securities were downgraded due to overall credit deterioration and, as of September 30, 2014, five of the seven Non-Agency investments owned are rated non-investment grade. At September 30, 2014, our Non-Agency securities had a total fair value of \$6.3 million and had net unrealized gains of \$12,000. We continue to evaluate and analyze our Non-Agency securities regularly for indications of potential credit deterioration, and, as of September 30, 2014, we estimate that the expected future credit losses is less than the OTTI previously recorded based on past estimates of credit losses. As such, we have concluded that no additional OTTI specific to credit losses is necessary to be recorded on our Non-Agency investment securities as of September 30, 2014.

Our process and methodology for analyzing the Non-Agency securities for OTTI has not significantly changed since last disclosed within our Annual Report on Form 10-K for the year ended December 31, 2013. Refer to the Annual Report on Form 10-K for the year ended December 31, 2013 for further discussion of the Company's process and methodology.

### FHLBB Stock

We are required to maintain a level of investment in FHLBB stock based on the level of our FHLBB advances. As of September 30, 2014 and December 31, 2013, our investment in FHLBB stock totaled \$19.5 million and \$18.8 million, respectively. In 2014, the Company purchased \$706,000 of additional FHLBB stock to support our current levels of

FHLBB advances. No market exists for shares of the FHLBB. FHLBB stock may be redeemed at par value five years following termination of FHLBB membership, subject to limitations or restrictions that may be imposed by the FHLBB or its regulator, the Federal Housing Finance Agency, to maintain capital adequacy of the FHLBB. While we currently have no intention to terminate our FHLBB membership, the ability to redeem our investment in FHLBB stock would be subject to the conditions imposed by the FHLBB.

#### Loans

We provide loans primarily to customers located within our geographic market area. At September 30, 2014, total loans of \$1.7 billion increased \$145.8 million, representing a 12% annualized growth rate since December 31, 2013. Loan growth continues to be centered within our commercial real estate and commercial portfolios evidenced by total growth of \$138.8 million, or 19%, since year-end. The retail portfolio has seen modest growth of \$7.0 million, or 1%, since year-end. The retail portfolio increased \$8.3 million in the third quarter of 2014 as residential mortgage activity picked-up. The Company continues to hold its 30-year fixed rates mortgages within its portfolio as production levels continue to rebound.

## Asset Quality

Non-Performing Assets. Non-performing assets include non-accrual loans, accruing loans 90 days or more past due, renegotiated loans, and property acquired through foreclosure or repossession.

The following table sets forth the amount of our non-performing assets as of the dates indicated:

| (Dollars in Thousands)                               | September 30,<br>2014 | December 31,<br>2013 |       |   |
|--|-----------------------|----------------------|-------|---|
| Non-accrual loans:                                   |                       |                      |       |   |
| Residential real estate                              | \$7,098               | \$10,520             |       |   |
| Commercial real estate                               | 5,707                 | 7,799                |       |   |
| Commercial   | 3,051                 | 2,146                |       |   |
| Consumer and home equity loans                       | 2,169                 | 2,012                |       |   |
| Total non-accrual loans                              | 18,025                | 22,477               |       |   |
| Accruing loans past due 90 days                      | —                     | 455                  |       |   |
| Accruing renegotiated loans not included above       | 5,198                 | 5,468                |       |   |
| Total non-performing loans                           | 23,223                | 28,400               |       |   |
| Other real estate owned                              | 1,566                 | 2,195                |       |   |
| Total non-performing assets                          | \$24,789              | \$30,595             |       |   |
| Non-performing loans to total loans                  | 1.35                  | %                    | 1.80  | % |
| Allowance for credit losses to non-performing loans  | 93.04                 | %                    | 76.09 | % |
| Non-performing assets to total assets                | 0.90                  | %                    | 1.18  | % |
| Allowance for credit losses to non-performing assets | 87.16                 | %                    | 70.63 | % |

Potential Problem Loans. Potential problem loans consist of classified accruing commercial and commercial real estate loans that were between 30 and 89 days past due. Such loans are characterized by weaknesses in the financial condition of borrowers or collateral deficiencies. Based on historical experience, the credit quality of some of these loans may improve due to changes in collateral values or the financial condition of the borrowers, while the credit quality of other loans may deteriorate, resulting in a loss. These loans are not included in the above analysis of non-accrual loans. At September 30, 2014, potential problem loans amounted to approximately \$3.0 million as compared to \$2.3 million at December 31, 2013. The increase was largely attributable to a loan relationship totaling \$2.7 million reported as 30-89 days past due in the third quarter of 2014. In October 2014, this relationship was placed on non-performing status when certain conditions were not met by the borrower.

Past Due Loans. Past due loans consist of accruing loans that were between 30 and 89 days past due. The following table sets forth information concerning the past due loans at the date indicated:

| (Dollars in Thousands)                   | September 30,<br>2014 | December 31,<br>2013 |      |   |
|--|-----------------------|----------------------|------|---|
| Loans 30-89 days past due:               |                       |                      |      |   |
| Residential real estate                  | \$880                 | \$1,551              |      |   |
| Commercial real estate                   | 1,675                 | 2,595                |      |   |
| Commercial                               | 2,027                 | 313                  |      |   |
| Consumer and home equity loans           | 2,015                 | 1,571                |      |   |
| Total loans 30-89 days past due          | \$6,597               | \$6,030              |      |   |
| Loans 30-89 days past due to total loans | 0.38                  | %                    | 0.38 | % |



Allowance for Loan Losses. We use a methodology to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio for purposes of establishing a sufficient ALL. The ALL is management's best estimate of the probable loan losses as of the balance sheet date. The allowance is increased by provisions charged to earnings and by recoveries of amounts previously charged-off, and is reduced by charge-offs on loans.

The following table sets forth information concerning the activity in our ALL during the periods indicated.

| (Dollars in Thousands)                                      | At or For The<br>Nine Months Ended<br>September 30, |             | At or For The<br>Twelve Months Ended<br>December 31, |   |
|---|---|-------------|--|---|
|   | 2014  | 2013        | 2013   |   |
| ALL at the beginning of the period                          | \$21,590  | \$23,044    | \$23,044   |   |
| Provision for loan losses                                   | 1,675   | 2,051       | 2,052  |   |
| Charge-offs:  |   |             |  |   |
| Residential real estate loans                               | 370   | 687         | 1,059  |   |
| Commercial real estate                                      | 276   | 762         | 952  |   |
| Commercial loans  | 1,201   | 823         | 1,426  |   |
| Consumer and home equity loans                              | 371   | 598         | 837  |   |
| Total loan charge-offs                                      | 2,218   | 2,870       | 4,274  |   |
| Recoveries:   |   |             |  |   |
| Residential real estate loans                               | 136   | 5           | 35   |   |
| Commercial real estate loans                                | 67  | 106         | 121  |   |
| Commercial loans  | 286   | 275         | 495  |   |
| Consumer and home equity loans                              | 49  | 50          | 117  |   |
| Total loan recoveries                                       | 538   | 436         | 768  |   |
| Net charge-offs   | 1,680   | 2,434       | 3,506  |   |
| ALL at the end of the period                                | \$21,585  | \$22,661    | \$21,590   |   |
| Components of allowance for credit losses:                  |   |             |  |   |
| Allowance for loan losses                                   | \$21,585  | \$22,661    | \$21,590   |   |
| Liability for unfunded credit commitments                   | 21  | 28          | 21   |   |
| Balance of allowance for credit losses at end of the period | \$21,606  | \$22,689    | \$21,611   |   |
| Average loans   | \$1,663,643   | \$1,586,243 | \$1,580,859  |   |
| Net charge-offs (annualized) to average loans               | 0.13  | % 0.20      | % 0.22   | % |
| Provision for credit losses (annualized) to average loans   | 0.08  | % 0.17      | % 0.13   | % |
| ALL to total loans  | 1.25  | % 1.43      | % 1.37   | % |
| Allowance for credit losses to net charge-offs (annualized) | 964.03  | % 699.11    | % 616.57   | % |
| ALL to non-performing loans                                 | 93.04   | % 74.42     | % 76.09  | % |

The determination of an appropriate level of ALL, and subsequent provision for loan losses which affects earnings, is based on our analysis of various economic factors and review of the loan portfolio. During our analysis and review, many factors are considered including, but not limited to, loan growth, payoffs of lower quality loans, recoveries on previously charged-off loans, improvement in the financial condition of the borrowers, risk rating downgrades/upgrades and charge-offs. We utilize a comprehensive approach toward determining the ALL, which includes an expanded risk rating system to assist us in identifying the risks being undertaken. For the nine months ended September 30, 2014, we provided \$1.7 million of expense to the ALL compared to \$2.1 million for the same period of 2013. The decrease in the provision for loan losses was primarily attributable to improvement in the general economic condition of our borrowers supported by a decrease in annualized net charge-offs of 7 basis points for the nine months ended September 30, 2014 compared to the same period in 2013. Furthermore, we have seen

improvement in our asset quality metrics due to the aforementioned general economic improvement of our borrowers, as well as due to the strong loan growth throughout 2014 for which less of an ALL needs to be provided for, but also due to the resolution of foreclosure properties throughout 2014. In combination, non-performing loans to total loans decreased 45 basis points to 1.35% and non-performing assets to total assets decreased 28 basis points to 0.90% since year-end.

Overall, Maine's economic recovery continues to be slow but modest improvements in the unemployment rate and real estate values have occurred throughout 2014. Consumer pressures are expected to continue until sustainable growth in employment and personal incomes throughout Maine rebound. Economic forecasts for Maine continue to push the state's recovery out to 2016 and 2017, lagging the national recovery by one to two years. As updated financial statements are analyzed, indications are of slightly improved general financial condition among commercial borrowers. Auction activity on foreclosed properties continues to be a focus, resulting in more sales than transfers into OREO and contributing to a decrease in non-performing loans of \$5.2 million since year-end. We believe the ALL of \$21.6 million, or 1.25% of total loans and 93.04% of total non-performing loans at September 30, 2014, was appropriate given the current economic conditions in our service area and the condition of the loan portfolio. If conditions deteriorate, however, the provision will likely be increased. The ALL was 1.37% and 1.43% of total loans outstanding and 76.09% and 74.42% of total non-performing loans at December 31, 2013 and September 30, 2013, respectively.

#### Liabilities and Shareholders' Equity

Total liabilities increased \$129.3 million, or 5%, since year-end to \$2.5 billion at September 30, 2014. The increase is reflective of the cyclical nature of deposits within the Company's market, as well as the use of brokered deposits and borrowings to fund strong loan growth. Total deposits, including brokered deposits, increased \$114.7 million, or 6%, since year-end. Core deposits (demand, interest checking, savings, and money market) increased \$56.4 million since year-end, while brokered deposits increased \$79.6 million since year-end. Demand and interest checking accounts increased \$70.3 million, while savings and money market decreased \$13.9 million. Other borrowings, including FHLB advances and junior subordinated debt, increased \$11.1 million, or 2%, since year-end.

Total shareholders' equity at September 30, 2014 was \$239.9 million, representing an increase of \$8.8 million, or 4%, since December 31, 2013. The primary factors attributable to the increase are:

• Net income of \$18.5 million for the nine months ended September 30, 2014.

• A net increase in AOCI of \$2.9 million for the nine months ended September 30, 2014, primarily due to the decrease in interest rates since year-end leading to an increase in the fair value of our AFS investments and a decrease in our interest rate swap hedges.

• Partially offset by:

• Repurchases of 181,355 shares of the Company's common stock totaling \$7.2 million.

• Dividends declared of \$0.81 per share, totaling \$6.0 million.

The following table presents certain information regarding shareholders' equity as of or for the periods indicated:

|   | Three Months Ended |         | Nine Months Ended |         | Year Ended        |   |
|---|--------------------|---------|-------------------|---------|-------------------|---|
|   | September 30,      |         | September 30,     |         | December 31, 2013 |   |
|   | 2014               | 2013    | 2014              | 2013    |                   |   |
| Return on average shareholders' equity (annualized) | 10.70              | % 11.03 | % 10.53           | % 10.52 | % 9.74            | % |
| Average shareholders' equity to average assets      | 8.81               | % 8.85  | % 8.80            | % 9.05  | % 9.09            | % |
| Dividend payout ratio                               | 31.14              | % 32.50 | % 32.56           | % 33.80 | % 36.30           | % |
| Dividends declared per share                        | \$0.27             | \$0.27  | \$0.81            | \$0.81  | \$1.08            |   |
| Book value per share                                | \$32.33            | \$30.38 | \$32.33           | \$30.38 | \$30.49           |   |

## LIQUIDITY

Our liquidity needs require the availability of cash to meet the withdrawal demands of depositors and credit commitments to borrowers. Liquidity is defined as our ability to maintain availability of funds to meet customer needs, as well as to support our asset base. The primary objective of liquidity management is to maintain a balance between sources and uses of funds to meet our cash flow needs in the most economical and expedient manner. Due to the potential for unexpected fluctuations in both deposits and loans, active management of liquidity is necessary. We maintain various sources of funding and levels of liquid assets in excess of regulatory guidelines in order to satisfy their varied liquidity demands. We monitor liquidity in accordance with internal guidelines and all applicable regulatory requirements. As of September 30, 2014 and 2013, our level of liquidity exceeded target levels. We believe that we currently have appropriate liquidity available to respond to liquidity demands. Sources of funds that we utilize consist of deposits, borrowings from the FHLBB and other sources, cash flows from operations, prepayments and maturities of outstanding loans, investments and mortgage-backed securities and the sales of mortgage loans.

Deposits continue to represent our primary source of funds. For the nine months ended September 30, 2014, average deposits (excluding brokered deposits) of \$1.7 billion decreased \$101.0 million, compared to the same period in 2013, primarily due to the Branch Divestiture that occurred in the fourth quarter of 2013, which included \$80.4 million of deposits sold. Included within our money market deposit category are deposits from our wealth management subsidiary, Acadia Trust, which represent client funds. The deposits in the Acadia Trust client accounts, which totaled \$88.8 million at September 30, 2014, fluctuate with changes in the portfolios of the clients of Acadia Trust.

Borrowings are used to supplement deposits as a source of liquidity. In addition to borrowings from the FHLBB, we purchase federal funds and sell securities under agreements to repurchase. Our average total borrowings, which include long-term debt, totaled \$705.1 million for the nine months ended September 30, 2014, an increase of \$191.7 million, or 37%, from the same period in 2013, primarily due to the increase in average short-term FHLBB borrowings (overnight and less than 90 days) of \$162.0 million and average brokered deposits of \$27.6 million. The increase in our average borrowings compared to the same period in 2013 is the result of strong loan growth and the reduction in deposit balances due to the Branch Divestiture. We secure borrowings from the FHLBB, whose advances remain the largest non-deposit-related funding source, with qualified residential real estate loans, certain investment securities and certain other assets available to be pledged. The carrying value of loans pledged as collateral at the FHLBB was \$826.3 million and \$685.4 million at September 30, 2014 and 2013, respectively. The carrying value of securities pledged as collateral at the FHLBB was \$3.2 million and \$4.0 million at September 30, 2014 and 2013, respectively. Through the Bank, we had an available line of credit with the FHLBB of \$9.9 million at September 30, 2014. We had no outstanding balance on the line of credit with the FHLBB at September 30, 2014. The Company also has a \$10.0 million line of credit with a maturity date of December 20, 2014. We had no outstanding balance on this line of credit at September 30, 2014. Long-term borrowings represent securities sold under repurchase agreements with major brokerage firms. Both wholesale and retail repurchase agreements are secured by MBS and CMO securities.

We believe the investment portfolio and residential loan portfolio provide a significant amount of contingent liquidity that could be accessed in a reasonable time period through sales of those portfolios. We also believe that we have additional untapped access to the brokered deposit market, commercial reverse repurchase transaction market and the FRB discount window. These sources are considered as liquidity alternatives in our contingent liquidity plan. We believe that the level of liquidity is sufficient to meet current and future funding requirements; however, changes in economic conditions, including consumer saving habits and the availability or access to the national brokered deposit and commercial repurchase markets, could significantly impact our liquidity position.



## CAPITAL RESOURCES

Under FRB guidelines, we are required to maintain capital based on risk-adjusted assets. These capital requirements represent quantitative measures of our assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. Our capital classification is also subject to qualitative judgments by our regulators about components, risk weightings and other factors. Quantitative measures established by regulation to ensure capital adequacy require us to maintain minimum amounts and ratios of total and Tier I capital (as defined in the applicable regulations) to risk-weighted assets (as defined in the applicable regulations), and of Tier I capital to average assets (as defined in the applicable regulations). These guidelines apply to us on a consolidated basis. Under the current guidelines, banking organizations must maintain a risk-based capital ratio of 8.0%, of which at least 4.0% must be in the form of core capital (as defined in the applicable regulations). In addition to risk-based capital requirements, the FRB requires bank holding companies to maintain a minimum leverage capital ratio of core capital to total assets of 4.0%. Total assets for this purpose do not include goodwill and any other intangible assets and investments that the FRB determines should be deducted. Our risk-based ratios, and those of the Bank, exceeded regulatory guidelines at September 30, 2014, December 31, 2013 and September 30, 2013. The following table presents the Company's regulatory capital ratios at the periods indicated:

|                                  | September 30,<br>2014 | December 31,<br>2013 | September 30,<br>2013 | Minimum<br>Regulatory Capital<br>Required | Minimum<br>Regulatory<br>Provision To Be<br>"Well Capitalized" |   |
|----------------------------------|-----------------------|----------------------|-----------------------|---|--|---|
| Total risk-based capital         | 15.14                 | % 16.45              | % 16.21               | % 8.00                                    | % 10.00  | % |
| Tier I capital                   | 13.90                 | % 15.20              | % 14.96               | % 4.00                                    | % 6.00   | % |
| Tier I leverage capital<br>ratio | 9.15                  | % 9.43               | % 9.24                | % 4.00                                    | % 5.00   | % |

Although the junior subordinated debentures are recorded as a liability on our consolidated statements of condition, we are permitted, in accordance with regulatory guidelines, to include, subject to certain limits, the trust preferred securities in our calculation of risk-based capital. At September 30, 2014, \$43.0 million of the trust preferred securities were included in Tier I and total risk-based capital.

As part of our goal to operate a safe, sound and profitable financial organization, we are committed to maintaining a strong capital base. Shareholders' equity totaled \$239.9 million, \$231.1 million and \$232.3 million at September 30, 2014, December 31, 2013 and September 30, 2013, respectively, which amounted to 9% of total assets as of the respective dates. Refer to "— Financial Condition — Liabilities and Shareholders' Equity" for discussion regarding changes in shareholders' equity since December 31, 2013.

Our principal cash requirement is the payment of dividends on our common stock, as and when declared by the Board of Directors. We paid dividends to shareholders in the aggregate amount of \$6.1 million for both the nine months ended September 30, 2014 and 2013. Our Board of Directors approves cash dividends on a quarterly basis after careful analysis and consideration of various factors, including the following: (i) capital position relative to total assets, (ii) risk-based assets, (iii) total classified assets, (iv) economic conditions, (v) growth rates for total assets and total liabilities, (vi) earnings performance and projections and (vii) strategic initiatives and related capital requirements. All dividends declared and distributed by the Company will be in compliance with applicable state corporate law and regulatory requirements.

We are primarily dependent upon the payment of cash dividends by our subsidiaries to service our commitments. We, as the sole shareholder of our subsidiaries, are entitled to dividends, when and as declared by each subsidiary's Board of Directors from legally available funds. The Bank declared dividends in the aggregate amount of \$9.5 million for both the nine months ended September 30, 2014 and 2013. Under regulations prescribed by the OCC, without prior

OCC approval, the Bank may not declare dividends in any year in excess of the Bank's (i) net income for the current year, (ii) plus its retained net income for the prior two years. If we are required to use dividends from the Bank to service unforeseen commitments in the future, we may be required to reduce the dividends paid to our shareholders going forward.

## CONTRACTUAL OBLIGATIONS AND COMMITMENTS

In the normal course of business, we are a party to credit related financial instruments with off-balance sheet risk, which are not reflected in the consolidated statements of condition. These financial instruments include lending commitments and letters of credit. Those instruments involve varying degrees of credit risk in excess of the amount recognized in the consolidated statements of condition. We follow the same credit policies in making commitments to extend credit and conditional obligations as we do for on-balance sheet instruments, including requiring similar collateral or other security to support financial instruments with credit risk. Our exposure to credit loss in the event of nonperformance by the customer is represented by the contractual amount of those instruments. Since many of the commitments are expected to expire without being drawn upon, the total amount does not necessarily represent future cash requirements. At September 30, 2014, we had the following levels of commitments to extend credit:

| (Dollars in Thousands)                 | Total Amount<br>Committed | Commitment Expires in: |             |             |           |
|--|---------------------------|------------------------|-------------|-------------|-----------|
|  |                           | <1 Year                | 1 – 3 Years | 4 – 5 Years | >5 Years  |
| Letters of Credit                      | \$3,762                   | \$3,762                | \$—         | \$—         | \$—       |
| Commercial Commitment Letters          | 52,040                    | 52,040                 | —           | —           | —         |
| Residential Loan Origination           | 15,638                    | 15,638                 | —           | —           | —         |
| Home Equity Line of Credit Commitments | 309,641                   | 82,627                 | 5,484       | 4,150       | 217,380   |
| Other Commitments to Extend Credit     | 743                       | 743                    | —           | —           | —         |
| Total                                  | \$381,824                 | \$154,810              | \$5,484     | \$4,150     | \$217,380 |

We are a party to several off-balance sheet contractual obligations through lease agreements on a number of branch facilities. We have an obligation and commitment to make future payments under these contracts. At September 30, 2014, we had the following levels of contractual obligations:

| (Dollars in Thousands)           | Total Amount<br>of Obligations | Payments Due per Period |             |             |          |
|----------------------------------|--------------------------------|-------------------------|-------------|-------------|----------|
|                                  |                                | <1 Year                 | 1 – 3 Years | 4 – 5 Years | >5 Years |
| Operating Leases                 | \$5,311                        | \$1,123                 | \$1,813     | \$1,150     | \$1,225  |
| Capital Leases <sup>(1)</sup>    | 1,479                          | 129                     | 254         | 253         | 843      |
| FHLBB Borrowings                 | 291,058                        | 246,058                 | 45,000      | —           | —        |
| Commercial Repurchase Agreements | 30,109                         | —                       | 30,109      | —           | —        |
| Retail Repurchase Agreements     | 175,060                        | 175,060                 | —           | —           | —        |
| Junior Subordinated Debentures   | 43,998                         | —                       | —           | —           | 43,998   |
| Other Contractual Obligations    | 326                            | 326                     | —           | —           | —        |
| Total                            | \$547,341                      | \$422,696               | \$77,176    | \$1,403     | \$46,066 |

(1) Includes contingent rentals, which are based on the Consumer Price Index and reset every five years. Total contingent rentals for year one through year five are \$11,000.

Borrowings from the FHLBB consist of short- and long-term fixed- and variable-rate borrowings and are collateralized by all stock in the FHLBB and a blanket lien on qualified collateral consisting primarily of loans with first mortgages secured by one- to four-family properties, certain pledged investment securities and other qualified assets. Other borrowed funds include federal funds purchased and securities sold under repurchase agreements. We have an obligation and commitment to repay all borrowings and debentures. These commitments, borrowings, junior subordinated debentures and the related payments are made during the normal course of business.



We may enter into derivative instruments as partial hedges against large fluctuations in interest rates. We may also enter into fixed-rate interest rate swaps and floor instruments to partially hedge against potentially lower yields on the variable prime rate loan category in a declining rate environment. If interest rates were to decline, resulting in reduced income on the adjustable rate loans, there would be an increased income flow from the interest rate swap and floor instrument. We may also enter into variable rate interest rate swaps and cap instruments to partially hedge against increases in short-term borrowing rates. If interest rates were to rise, resulting in an increased interest cost, there would be an increased income flow from the interest rate swaps and cap instruments. These financial instruments are factored into our overall interest rate risk position. We regularly review the credit quality of the counterparty from which the instruments have been purchased. At September 30, 2014, we had the following variable-for-fixed interest rate swaps on the junior subordinated debentures:

| Notional Amount | Fixed-Rate | Maturity Date  |
|-----------------|------------|----------------|
| \$10,000        | 5.09%      | June 30, 2021  |
| 10,000          | 5.84%      | June 30, 2029  |
| 10,000          | 5.71%      | June 30, 2030  |
| 5,000           | 4.35%      | March 30, 2031 |
| 8,000           | 4.14%      | July 7, 2031   |

At September 30, 2014, we had a notional amount of \$15.3 million in interest rate swap agreements with commercial customers and an equal notional amount with a dealer bank related to our commercial loan level derivative program. This program allows us to retain variable-rate commercial loans while allowing the customer to synthetically fix the loan rate by entering into a variable- for fixed- interest rate swap. It is anticipated that, over time, customer interest rate derivatives will reduce the interest rate risk inherent in the longer-term, fixed-rate commercial business.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

#### MARKET RISK

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices, such as interest rates, foreign currency exchange rates, commodity prices and equity prices. Our primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of our asset/liability management process, which is governed by policies established by the Bank's Board of Directors, and are reviewed and approved annually. The Board ALCO delegates responsibility for carrying out the asset/liability management policies to Management ALCO. In this capacity, Management ALCO develops guidelines and strategies impacting our asset/liability management-related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends. Management ALCO and Board ALCO jointly meet on a quarterly basis to review strategies, policies, economic conditions and various activities as part of the management of these risks.

#### Interest Rate Risk

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change, the interest income and expense streams associated with our financial instruments also change, thereby impacting net interest income, the primary component of our earnings. Board ALCO and Management ALCO utilize the results of a detailed and dynamic simulation model to quantify the estimated exposure of net interest income to sustained interest rate changes. While Board ALCO and Management ALCO routinely monitor simulated net interest income sensitivity over a rolling two-year horizon, they also utilize additional tools to monitor potential longer-term interest rate risk.

The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all interest-earning assets and interest-bearing liabilities reflected on our consolidated statements of condition, as well as for derivative financial instruments, if any. None of the assets used in the simulation were held for trading purposes. This sensitivity analysis is compared to ALCO policy limits, which specify a maximum tolerance level for net interest income exposure over a one-year horizon, assuming no balance sheet growth, given a 200 bp upward and downward shift in interest rates. Although our policy specifies a downward shift of 200 bp, this could result in negative rates as many benchmark rates are currently below 2.00%. A parallel and pro rata shift in rates over a 12-month period is assumed. Using this approach, we are able to produce reports that illustrate the effect that both a gradual change of rates (Year 1) and a "rate shock" (Year 2 and beyond) have on margin expectations. In the down 100 bp scenario, Federal Funds and Treasury yields are floored at 0.01% while Prime is floored at 3.00%. All other market rates are floored at 0.25%.

For the nine months ended September 30, 2014 and 2013, our net interest income sensitivity analysis reflected the following changes to net interest income assuming no balance sheet growth and a parallel shift in interest rates. All rate changes were "ramped" over the first 12-month period (24-month period for the 400 bp upward shift in interest rates) and then maintained at those levels over the remainder of the ALCO simulation horizon.

| Rate Change from Year 1 - Base | Estimated Changes In<br>Net Interest Income |    |                       |    |
|--------------------------------|---|----|-----------------------|----|
|                                | September 30,<br>2014                       |    | September 30,<br>2013 |    |
| Year 1                         |   |    |                       |    |
| +400 bp                        | (5.96                                       | )% | (4.69                 | )% |
| +200 bp                        | (6.07                                       | )% | (4.71                 | )% |
| -100 bp                        | (0.36                                       | )% | (0.78                 | )% |
| Year 2                         |   |    |                       |    |
| +400 bp                        | (10.61                                      | )% | (10.56                | )% |

|         |       |    |       |    |
|---------|-------|----|-------|----|
| +200 bp | (5.20 | )% | (5.61 | )% |
| -100 bp | (3.41 | )% | (6.54 | )% |

55

---

The preceding sensitivity analysis does not represent a forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including, among others, the nature and timing of interest rate levels, yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits and reinvestment/replacement of asset and liability cash flows. While assumptions are developed based upon current economic and local market conditions, we cannot make any assurances as to the predictive nature of these assumptions, including how customer preferences or competitor influences might change.

The most significant factors affecting the changes in market risk exposure for the nine month ended September 30, 2014 were loan growth and an increasing mix of variable loans. If rates remain at or near current levels, net interest income is projected to be virtually flat as loan rates have repriced to current rates and the cost of funds remains unchanged. Beyond the first year, net interest income also remains flat. If rates decrease further, net interest income is projected to be flat as changes in loan and funding costs offset in the first year. In the second year, net interest income is projected to decrease as loans and investment cash flow reprice into lower yields primarily due to prepayments while there is limited ability to reduce the cost of funds. If rates increase, net interest income is projected to decrease in the first year due to the repricing of short-term funding, then improve in the second year as loan and investment cash flows reprice to higher yields and funding maturities slow.

Periodically, if deemed appropriate, we use interest rate swaps, floors and caps, which are common derivative financial instruments, to hedge our interest rate risk position. The Company's Board of Directors has approved hedging policy statements governing the use of these instruments. At September 30, 2014, we had a notional principal amount of \$43.0 million in interest rate swap agreements related to the junior subordinated debentures, and a notional principal amount of \$30.6 million in interest rate swaps related to the Company's commercial loan level derivative program. The Board ALCO and Management ALCO monitor derivative activities relative to their expectations and our hedging policies.

#### ITEM 4. CONTROLS AND PROCEDURES

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), the Company's management conducted an evaluation with the participation of the Company's Chief Executive Officer and Chief Financial Officer (Principal Financial & Accounting Officer), regarding the effectiveness of the Company's disclosure controls and procedures, as of the end of the last fiscal quarter covered by this report. In designing and evaluating the Company's disclosure controls and procedures, the Company and its management recognize that any controls and procedures, no matter how well designed and operated, can provide only a reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer (Principal Financial & Accounting Officer) concluded that they believe the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There was no change in the internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

In the normal course of business, the Company and its subsidiaries are subject to pending and threatened legal actions. Although the Company is not able to predict the outcome of such actions, after reviewing pending and threatened actions with counsel, management believes that based on the information currently available the outcome of such actions, individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position as a whole.

ITEM 1A. RISK FACTORS

There have been no material changes to the Company's Risk Factors described in Item 1A. of its Annual Report on Form 10-K for the year ended December 31, 2013.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

- (a) None.
- (b) None.
- (c) None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

Exhibit No. Definition

- 3.1 Articles of Incorporation of Camden National Corporation, as amended (incorporated herein by reference to Exhibit 3.i.1 to the Company's Form 10-K filed with the Commission on March 2, 2011).
- 3.2 Amended and Restated Bylaws of Camden National Corporation, as amended (incorporated herein by reference to Exhibit 3.1 to the Company's Form 10-K filed with the Commission on March 12, 2014).
- 23.1\* Consent of Berry Dunn McNeil & Parker, LLC relating to the financial statements of Camden National Corporation
- 31.1\* Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 31.2\* Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 32.1\*\* Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2\*\* Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101\*\*\* XBRL (Extensible Business Reporting Language)

The following materials from Camden National Corporation's Quarterly Report on Form 10-Q for the period ended September 30, 2014, formatted in XBRL: (i) Consolidated Statements of Condition - September 30, 2014 and December 31, 2013; (ii) Consolidated Statements of Income - Three and Nine Months Ended September 30, 2014 and 2013; (iii) Consolidated Statements of Comprehensive Income - Three and Nine Months Ended September 30, 2014 and 2013; (iv) Consolidated Statements of Changes in Shareholders' Equity - Nine Months Ended September 30, 2014 and 2013; (v) Consolidated Statements of Cash Flows - Nine Months Ended September 30, 2014 and 2013; and (vi) Notes to Consolidated Financial Statements.

\* Filed herewith

\*\* Furnished herewith

\*\*\* Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933, as amended, and Section 18 of the Securities Exchange Act of 1934, as amended.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CAMDEN NATIONAL CORPORATION  
(Registrant)

/s/ Gregory A. Dufour  
Gregory A. Dufour  
President and Chief Executive Officer  
(Principal Executive Office)

November 7, 2014  
Date

/s/ Deborah A. Jordan  
Deborah A. Jordan  
Chief Financial Officer  
(Principal Financial & Accounting Officer)

November 7, 2014  
Date

Exhibit Index

Exhibit No. Definition

- 3.1 Articles of Incorporation of Camden National Corporation, as amended (incorporated herein by reference to Exhibit 3.i.1 to the Company's Form 10-K filed with the Commission on March 2, 2011).
- 3.2 Amended and Restated Bylaws of Camden National Corporation, as amended (incorporated herein by reference to Exhibit 3.1 to the Company's Form 10-K filed with the Commission on March 12, 2014).
- 23.1\* Consent of Berry Dunn McNeil & Parker, LLC relating to the financial statements of Camden National Corporation
- 31.1\* Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 31.2\* Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934
- 32.1\*\* Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2\*\* Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101\*\*\* XBRL (Extensible Business Reporting Language)

The following materials from Camden National Corporation's Quarterly Report on Form 10-Q for the period ended September 30, 2014, formatted in XBRL: (i) Consolidated Statements of Condition - September 30, 2014 and December 31, 2013; (ii) Consolidated Statements of Income - Three and Nine Months Ended September 30, 2014 and 2013; (iii) Consolidated Statements of Comprehensive Income - Three and Nine Months Ended September 30, 2014 and 2013; (iv) Consolidated Statements of Changes in Shareholders' Equity - Nine Months Ended September 30, 2014 and 2013; (v) Consolidated Statements of Cash Flows - Nine Months Ended September 30, 2014 and 2013; and (vi) Notes to Consolidated Financial Statements.

\* Filed herewith

\*\* Furnished herewith

\*\*\* Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933, as amended, and Section 18 of the Securities Exchange Act of 1934, as amended.