

MOSAIC CO  
Form 10-Q  
August 04, 2015  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 10-Q

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 001-32327

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The Mosaic Company  
(Exact name of registrant as specified in its charter)

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|   |   |
|---|---|
| Delaware<br>(State or other jurisdiction of<br>incorporation or organization) | 20-1026454<br>(I.R.S. Employer<br>Identification No.) |
|---|---|

3033 Campus Drive  
Suite E490

Plymouth, Minnesota 55441  
(800) 918-8270

(Address and zip code of principal executive offices and registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date: 337,158,606 shares of Common Stock and 17,176,046 shares of Class A Common Stock and 0 shares of Class B Common Stock as of July 29, 2015.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## THE MOSAIC COMPANY

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(In millions, except per share amounts)

(Unaudited)

|  | Three months ended |           | Six months ended |           |
|--|--------------------|-----------|------------------|-----------|
|  | June 30,           |           | June 30,         |           |
|  | 2015               | 2014      | 2015             | 2014      |
| Net sales  | \$2,487.5          | \$2,440.2 | \$4,626.6        | \$4,426.5 |
| Cost of goods sold   | 1,879.6            | 1,919.1   | 3,599.5          | 3,493.7   |
| Gross margin   | 607.9              | 521.1     | 1,027.1          | 932.8     |
| Selling, general and administrative expenses                       | 89.3               | 87.5      | 189.8            | 207.4     |
| Other operating expense  | 8.6                | 30.4      | 8.8              | 55.6      |
| Operating earnings   | 510.0              | 403.2     | 828.5            | 669.8     |
| Loss in value of share repurchase agreement                        | —                  | (5.5)     | —                | (65.5)    |
| Interest expense, net  | (23.5)             | (24.6)    | (54.8)           | (51.3)    |
| Foreign currency transaction (loss) gain                           | (16.0)             | (38.7)    | 29.1             | 4.7       |
| Other expense  | (7.8)              | (1.3)     | (13.4)           | (6.2)     |
| Earnings from consolidated companies before income taxes           | 462.7              | 333.1     | 789.4            | 551.5     |
| Provision for income taxes   | 72.6               | 82.7      | 103.3            | 80.1      |
| Earnings from consolidated companies                               | 390.1              | 250.4     | 686.1            | 471.4     |
| Equity in net earnings (loss) of nonconsolidated companies         | 0.9                | (2.2)     | (0.5)            | (5.5)     |
| Net earnings including noncontrolling interests                    | 391.0              | 248.2     | 685.6            | 465.9     |
| Less: Net earnings (loss) attributable to noncontrolling interests | 0.4                | (0.2)     | 0.2              | (0.1)     |
| Net earnings attributable to Mosaic                                | \$390.6            | \$248.4   | \$685.4          | \$466.0   |
| Basic net earnings per share attributable to Mosaic                | \$1.08             | \$0.65    | \$1.89           | \$1.19    |
| Diluted net earnings per share attributable to Mosaic              | \$1.08             | \$0.64    | \$1.88           | \$1.18    |
| Basic weighted average number of shares outstanding                | 361.3              | 374.2     | 363.6            | 376.1     |
| Diluted weighted average number of shares outstanding              | 363.3              | 376.2     | 365.5            | 377.5     |

See Notes to Condensed Consolidated Financial Statements

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## THE MOSAIC COMPANY

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions)

(Unaudited)

|   | Three months ended |         | Six months ended |         |
|---|--------------------|---------|------------------|---------|
|   | June 30,           |         | June 30,         |         |
|   | 2015               | 2014    | 2015             | 2014    |
| Net earnings including noncontrolling interest                            | \$391.0            | \$248.2 | \$685.6          | \$465.9 |
| Other comprehensive income (loss), net of tax                             |                    |         |                  |         |
| Foreign currency translation, net of tax                                  | 139.7              | 251.6   | (476.4 )         | 13.0    |
| Net actuarial gain and prior service cost, net of tax                     | 1.9                | (0.5 )  | 5.2              | 2.9     |
| Amortization of loss on interest rate swap, net of tax                    | 0.6                | 0.7     | 1.3              | 1.4     |
| Other comprehensive income (loss)   | 142.2              | 251.8   | (469.9 )         | 17.3    |
| Comprehensive income  | 533.2              | 500.0   | 215.7            | 483.2   |
| Less: Comprehensive income (loss) attributable to noncontrolling interest | 0.8                | 0.2     | (2.0 )           | 0.9     |
| Comprehensive income attributable to Mosaic                               | \$532.4            | \$499.8 | \$217.7          | \$482.3 |

See Notes to Condensed Consolidated Financial Statements

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CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions, except per share amounts)

(Unaudited)

|   | June 30,<br>2015 | December 31,<br>2014 |
|---|------------------|----------------------|
| Assets  |                  |                      |
| Current assets:   |                  |                      |
| Cash and cash equivalents   | \$2,209.9        | \$2,374.6            |
| Receivables, net  | 626.6            | 754.4                |
| Inventories   | 1,612.2          | 1,718.3              |
| Deferred income taxes   | 148.2            | 148.7                |
| Other current assets  | 503.2            | 368.2                |
| Total current assets  | 5,100.1          | 5,364.2              |
| Property, plant and equipment, net of accumulated depreciation of \$4,893.7 million and \$4,633.4 million, respectively   | 9,041.2          | 9,313.9              |
| Investments in nonconsolidated companies  | 930.5            | 849.8                |
| Goodwill  | 1,709.6          | 1,806.5              |
| Deferred income taxes   | 423.0            | 394.4                |
| Other assets  | 572.5            | 554.2                |
| Total assets  | \$17,776.9       | \$18,283.0           |
| Liabilities and Equity  |                  |                      |
| Current liabilities:  |                  |                      |
| Short-term debt   | \$27.0           | \$13.5               |
| Current maturities of long-term debt  | 57.1             | 41.0                 |
| Accounts payable  | 858.2            | 797.3                |
| Accrued liabilities   | 940.7            | 726.1                |
| Deferred income taxes   | —                | 3.7                  |
| Accrued income taxes  | —                | 18.8                 |
| Total current liabilities   | 1,883.0          | 1,600.4              |
| Long-term debt, less current maturities   | 3,761.8          | 3,778.0              |
| Deferred income taxes   | 968.8            | 984.0                |
| Other noncurrent liabilities  | 1,011.5          | 1,200.0              |
| Equity:   |                  |                      |
| Preferred Stock, \$0.01 par value, 15,000,000 shares authorized, none issued and outstanding as of June 30, 2015 and December 31, 2014  | —                | —                    |
| Class A Common Stock, \$0.01 par value, 194,203,987 shares authorized, 17,176,046 shares issued and outstanding as of June 30, 2015 and December 31, 2014   | 0.2              | 0.2                  |
| Class B Common Stock, \$0.01 par value, 87,008,602 shares authorized, none issued and outstanding as of June 30, 2015 and December 31, 2014   | —                | —                    |
| Common Stock, \$0.01 par value, 1,000,000,000 shares authorized, 370,193,546 shares issued and 339,676,389 shares outstanding as of June 30, 2015, 369,987,783 shares issued and 350,364,236 shares outstanding as of December 31, 2014 | 3.4              | 3.5                  |
| Capital in excess of par value  | 9.2              | 4.2                  |
| Retained earnings   | 11,065.4         | 11,168.9             |
| Accumulated other comprehensive income (loss)   | (941.4           | ) (473.7             |
| Total Mosaic stockholders' equity   | 10,136.8         | 10,703.1             |
| Noncontrolling interests  | 15.0             | 17.5                 |
| Total equity  | 10,151.8         | 10,720.6             |

|                              |            |            |
|------------------------------|------------|------------|
| Total liabilities and equity | \$17,776.9 | \$18,283.0 |
|------------------------------|------------|------------|

See Notes to Condensed Consolidated Financial Statements

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THE MOSAIC COMPANY  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

(Unaudited)

|  | Six months ended |                  |
|--|------------------|------------------|
|  | June 30,<br>2015 | June 30,<br>2014 |
| Cash Flows from Operating Activities:  |                  |                  |
| Net earnings including noncontrolling interests  | \$685.6          | \$465.9          |
| Adjustments to reconcile net earnings including noncontrolling interests to net cash provided by operating activities: |                  |                  |
| Depreciation, depletion and amortization   | 373.9            | 368.7            |
| Deferred income taxes  | 0.5              | (92.0)           |
| Equity in net earnings of nonconsolidated companies, net of dividends  | 24.0             | 7.0              |
| Accretion expense for asset retirement obligations   | 15.5             | 21.2             |
| Share-based compensation expense   | 33.9             | 43.5             |
| Amortization of acquired inventory   | —                | 35.5             |
| Change in value of share repurchase agreement  | —                | 65.5             |
| Unrealized (gain) loss on derivatives  | 13.9             | (29.6)           |
| Other  | 15.3             | 8.9              |
| Changes in assets and liabilities, excluding effects of acquisition:   |                  |                  |
| Receivables, net   | 45.3             | (70.1)           |
| Inventories  | 30.6             | (36.2)           |
| Other current and noncurrent assets  | (151.1)          | ) 166.4          |
| Accounts payable   | 127.8            | 265.8            |
| Accrued liabilities and income taxes   | 19.4             | 171.8            |
| Other noncurrent liabilities   | 4.0              | 31.0             |
| Net cash provided by operating activities  | 1,238.6          | 1,423.3          |
| Cash Flows from Investing Activities:  |                  |                  |
| Capital expenditures   | (456.9)          | ) (488.9)        |
| Acquisition of business  | —                | (1,353.6)        |
| Proceeds from adjustment to acquisition of business  | 47.9             | —                |
| Investments in nonconsolidated companies   | (125.0)          | ) (149.6)        |
| Other  | 7.7              | (2.5)            |
| Net cash used in investing activities  | (526.3)          | ) (1,994.6)      |
| Cash Flows from Financing Activities:  |                  |                  |
| Payments of short-term debt  | (144.8)          | ) (123.9)        |
| Proceeds from issuance of short-term debt  | 158.5            | 102.8            |
| Payments of long-term debt   | (2.4)            | ) (1.0)          |
| Proceeds from issuance of long-term debt   | 3.8              | 4.1              |
| Proceeds from stock option exercises   | 4.2              | 1.3              |
| Repurchases of stock   | (634.5)          | ) (2,132.7)      |
| Cash dividends paid  | (189.5)          | ) (194.8)        |
| Other  | 0.5              | (0.6)            |
| Net cash used in financing activities  | (804.2)          | ) (2,344.8)      |
| Effect of exchange rate changes on cash  | (72.8)           | ) (10.0)         |
| Net change in cash and cash equivalents  | (164.7)          | ) (2,926.1)      |
| Cash and cash equivalents - December 31  | 2,374.6          | 5,293.1          |
| Cash and cash equivalents - June 30  | \$2,209.9        | \$2,367.0        |



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Supplemental Disclosure of Cash Flow Information:

Cash paid during the period for:

|   |        |        |
|---|--------|--------|
| Interest (net of amount capitalized of \$17.7 and \$19.2 for the six months ended June 30, 2015 and 2014, respectively) | \$63.3 | \$57.7 |
| Income taxes (net of refunds)   | 138.0  | 60.3   |

See Notes to Condensed Consolidated Financial Statements

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THE MOSAIC COMPANY  
 CONDENSED CONSOLIDATED STATEMENTS OF EQUITY  
 (In millions, except per share amounts)  
 (Unaudited)

|  | Mosaic Shareholders |                 |                           |               |                      |   |                             | Total<br>Equity |
|--|---------------------|-----------------|---------------------------|---------------|----------------------|---|-----------------------------|-----------------|
|  | Shares              | Dollars         |                           |               | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income | Noncontrolling<br>Interests |                 |
|  | Common<br>Stock     | Common<br>Stock | Excess<br>of Par<br>Value | Capital<br>in |                      |   |                             |                 |
| Balance as of December 31, 2013                    | 425.9               | \$4.3           | \$1.6                     |               | \$11,182.1           | \$ 114.3  | \$ 18.3                     | \$11,320.6      |
| Total comprehensive income<br>(loss)               | —                   | —               | —                         |               | 1,028.6              | (588.0 )  | (0.2 )                      | 440.4           |
| Stock option exercises                             | 0.7                 | —               | 6.7                       |               | —                    | —   | —                           | 6.7             |
| Amortization of stock based<br>compensation        | —                   | —               | 54.3                      |               | —                    | —   | —                           | 54.3            |
| Forward contract and other<br>repurchases of stock | (59.1 )             | (0.6 )          | (60.4 )                   |               | (659.3 )             | —   | —                           | (720.3 )        |
| Dividends (\$1.00 per share)                       | —                   | —               | —                         |               | (382.5 )             | —   | —                           | (382.5 )        |
| Dividends for noncontrolling<br>interests          | —                   | —               | —                         |               | —                    | —   | (0.6 )                      | (0.6 )          |
| Tax benefit related to share based<br>compensation | —                   | —               | 2.0                       |               | —                    | —   | —                           | 2.0             |
| Balance as of December 31, 2014                    | 367.5               | \$3.7           | \$4.2                     |               | \$11,168.9           | \$ (473.7 )                                     | \$ 17.5                     | \$10,720.6      |
| Total comprehensive income<br>(loss)               | —                   | —               | —                         |               | 685.4                | (467.7 )  | (2.0 )                      | 215.7           |
| Stock option exercises                             | 0.3                 | —               | 4.2                       |               | —                    | —   | —                           | 4.2             |
| Amortization of stock based<br>compensation        | —                   | —               | 24.8                      |               | —                    | —   | —                           | 24.8            |
| Repurchases of stock                               | (10.9 )             | (0.1 )          | (25.0 )                   |               | (598.3 )             | —   | —                           | (623.4 )        |
| Dividends (\$0.525 per share)                      | —                   | —               | —                         |               | (190.6 )             | —   | —                           | (190.6 )        |
| Dividends for noncontrolling<br>interests          | —                   | —               | —                         |               | —                    | —   | (0.5 )                      | (0.5 )          |
| Tax benefit related to share based<br>compensation | —                   | —               | 1.0                       |               | —                    | —   | —                           | 1.0             |
| Balance as of June 30, 2015                        | 356.9               | \$3.6           | \$9.2                     |               | \$11,065.4           | \$ (941.4 )                                     | \$ 15.0                     | \$10,151.8      |

See Notes to Condensed Consolidated Financial Statements

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THE MOSAIC COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions, except per share amounts and as otherwise designated)

(Unaudited)

1. Organization and Nature of Business

The Mosaic Company ("Mosaic", and, with its consolidated subsidiaries, "we", "us", "our", or the "Company") produces and markets concentrated phosphate and potash crop nutrients. We conduct our business through wholly and majority owned subsidiaries as well as businesses in which we own less than a majority or a noncontrolling interest, including consolidated variable interest entities and investments accounted for by the equity method.

On March 15, 2015, we announced the realignment of our business segments (the "Realignment") to more clearly reflect our evolving business model. Our international distribution activities, which had previously been reported in our Phosphates business segment, were moved into a separate International Distribution segment.

After the Realignment, we are organized into the following business segments:

Our Phosphates business segment owns and operates mines and production facilities in Florida which produce concentrated phosphate crop nutrients and phosphate-based animal feed ingredients, and processing plants in Louisiana which produce concentrated phosphate crop nutrients. Included in the Phosphates segment is our 35% economic interest in a joint venture that owns the Miski Mayo Phosphate Mine in Peru and our 25% interest in the Wa'ad Al Shamal Phosphate Company (the "Wa'ad Al Shamal Joint Venture") to develop, own and operate integrated phosphate production facilities in the Kingdom of Saudi Arabia. Once operational, we will market approximately 25% of the Wa'ad Al Shamal Joint Venture production.

Our Potash business segment owns and operates potash mines and production facilities in Canada and the U.S. which produce potash-based crop nutrients, animal feed ingredients and industrial products. Potash sales include domestic and international sales. We are a member of Canpotex, Limited ("Canpotex"), an export association of Canadian potash producers through which we sell our Canadian potash outside the U.S. and Canada.

Our International Distribution business segment consists of sales offices, crop nutrient blending and bagging facilities, port terminals and warehouses in several key international countries, including Brazil, Paraguay, India and China. Our International Distribution segment serves as a distribution outlet for our Phosphates and Potash segments, but also purchases and markets products from other suppliers.

Intersegment eliminations, mark-to-market gains/losses on derivatives that had previously been reported in our Phosphates and Potash business segments prior to the Realignment, debt expenses and our legacy Argentina and Chile results are included within Corporate, Eliminations and Other.

See Note 14 of our Condensed Consolidated Financial Statements in this report for segment results, recast to reflect the Realignment. The recasting of previously issued financial information does not represent a restatement of previously issued financial statements, and did not change our previously reported consolidated results of operations.

2. Share Repurchases

As previously reported, during the six months ended June 30, 2014, we repurchased all 21,647,007 Class A Shares, Series A-3, and 15,462,145 Class A Shares, Series A-2, held by two former stockholders (the "MAC Trusts") of Cargill, Incorporated ("Cargill") for an aggregate of \$1.7 billion under a share repurchase agreement we entered into in December 2013 with the MAC Trusts (the "MAC Trusts Share Repurchase Agreement"). The remaining 6,184,863 Class A Shares, Series A-2 held by the MAC Trusts were subsequently repurchased under the MAC Trusts Share Repurchase Agreement for an aggregate of approximately \$300 million. The MAC Trusts no longer own any Class A Shares.

In February 2014, we entered into share repurchase agreements with certain Cargill family member trusts (the "Family Trusts Share Repurchase Agreements" and together with the MAC Trusts Share Repurchase Agreement, the "Share Repurchase Agreements") to purchase an aggregate of approximately 8.2 million Class A Shares for an aggregate purchase price of approximately \$387.3 million.

The Share Repurchase Agreements were accounted for as forward contracts with an initial liability established at fair value based on the average of the weighted average trading price for each of the preceding 20 trading days and a corresponding reduction of equity. The contracts were subsequently remeasured at the present value of the amount to

be paid at settlement with the difference being recognized in the consolidated statement of earnings. The Class A shares that remained to be repurchased were excluded from calculating basic and diluted earnings per share ("EPS"). Any amounts, including contractual (accumulated) dividends and participation rights in undistributed earnings, attributable to shares that remained to be repurchased that had not yet been recognized in the consolidated statement of earnings were deducted in computing income available to common shareholders, consistent with the two-class method. See the calculation of EPS in Note 6 of our Condensed Consolidated Financial Statements.

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

In February of 2014, our Board of Directors authorized a \$1 billion share repurchase program ("2014 Repurchase Program"), allowing the Company to repurchase Class A Shares or shares of our Common Stock ("Common Stock"), through direct buybacks or in open market transactions. This authorization included the Family Trusts Share Repurchase Agreements described above and was in addition to the MAC Trusts Share Repurchase Agreement also described above. During the six months ended June 30, 2015, under the 2014 Repurchase Program, 2,560,277 shares of Common Stock were repurchased in the open market for an aggregate of approximately \$123.3 million, bringing the total shares of Common Stock repurchased under this program to 18,339,060 shares.

On May 14, 2015, our Board of Directors authorized a new \$1.5 billion share repurchase program ("2015 Repurchase Program"), allowing the Company to repurchase Class A Shares or shares of our Common Stock, through open market purchases, accelerated share repurchase arrangements, privately negotiated transactions or otherwise. The 2015 Repurchase Program has no set expiration date. In connection with the authorization of the 2015 Repurchase Program, the remaining amount of \$149.4 million authorized under the 2014 Repurchase Program was terminated.

In May 2015, as an initial repurchase under the 2015 Repurchase Program, we entered into an accelerated share repurchase transaction ("ASR") to repurchase shares of our Common Stock for a payment of \$500 million. In connection with the ASR, we received an initial delivery of 8,333,333 shares of Common Stock. These shares were accounted for as a reduction to shareholders' equity in our Condensed Consolidated Balance Sheet and are reflected in our EPS calculation for the three and six months ended June 30, 2015. We received an additional 2,773,514 shares upon closing of the transaction on July 28, 2015, bringing the total shares received under this program to 11,106,847 shares. The final average price per share was \$45.02.

### 3. Summary of Significant Accounting Policies

#### Statement Presentation and Basis of Consolidation

The accompanying unaudited Condensed Consolidated Financial Statements of Mosaic have been prepared on the accrual basis of accounting and in accordance with the requirements of the Securities and Exchange Commission ("SEC") for interim financial reporting. As permitted under these rules, certain footnotes and other financial information that are normally required by accounting principles generally accepted in the United States ("U.S. GAAP") can be condensed or omitted. The Condensed Consolidated Financial Statements included in this document reflect, in the opinion of our management, all adjustments (consisting of only normal recurring adjustments) necessary for a fair statement of the results for the interim periods presented. The following notes should be read in conjunction with the accounting policies and other disclosures in the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K filed with the SEC for the calendar year ended December 31, 2014 (the "10-K Report"). Sales, expenses, cash flows, assets and liabilities can and do vary during the year as a result of seasonality and other factors. Therefore, interim results are not necessarily indicative of the results to be expected for the full fiscal year.

The accompanying Condensed Consolidated Financial Statements include the accounts of Mosaic and its majority owned subsidiaries. Certain investments in companies where we do not have control but have the ability to exercise significant influence are accounted for by the equity method.

#### Accounting Estimates

Preparation of the Condensed Consolidated Financial Statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting periods. The most significant estimates made by management relate to the estimates of fair value of acquired assets and liabilities, the recoverability of non-current assets including goodwill, the useful lives and net realizable values of long-lived assets, environmental and reclamation liabilities including asset retirement obligations ("ARO"), the costs of our employee benefit obligations for pension plans and postretirement benefits, income tax related accounts, including the valuation allowance against deferred income tax assets, inventory valuation and accruals for pending legal and environmental matters. Actual results could differ from these estimates.

### 4. Recently Issued Accounting Guidance

#### Recently Adopted Accounting Pronouncements

In April 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-08, "Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity", which changes the criteria for reporting a discontinued operation. Under this standard, a disposal of part of an organization that has a major effect on its operations and financial results is a discontinued operation. This guidance became effective prospectively for us beginning January 1, 2015, with earlier application permitted, but only for disposals (or classifications as held for sale) that have not been reported previously. This guidance did not have a material impact on our results of operations or financial position.

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## Pronouncements Issued But Not Yet Adopted

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)", which requires revenue to be recognized based on the amount an entity is expected to be entitled to for promised goods or services provided to customers. The standard also requires expanded disclosures regarding contracts with customers. The guidance in this standard supersedes the revenue recognition requirements in Topic 605, "Revenue Recognition", and most industry-specific guidance. This guidance was initially expected to be effective for us beginning January 1, 2017, and provides for either full retrospective adoption or a modified retrospective adoption by which the cumulative effect of the change is recognized in retained earnings at the date of initial application. In July 2015, the FASB approved the deferral of the effective date of this standard by one year, and allows for adoption either at January 1, 2017 or January 1, 2018. We are currently evaluating the requirements of this standard, and have not yet determined the timing of adoption or the impact on our results of operations or financial position. Additionally, we have not yet determined which adoption method we will use or the date of implementation.

## 5. Other Financial Statement Data

The following provides additional information concerning selected balance sheet accounts:

| (in millions)                               | June 30,<br>2015 | December 31,<br>2014 |
|---|------------------|----------------------|
| Other current assets                        |                  |                      |
| Final price deferred <sup>(a)</sup>         | \$134.3          | \$49.9               |
| Income and other taxes receivable           | 207.5            | 201.9                |
| Prepaid expenses                            | 86.7             | 63.8                 |
| Other                                       | 74.7             | 52.6                 |
|   | \$503.2          | \$368.2              |
| Accrued liabilities                         |                  |                      |
| Non-income taxes                            | \$33.6           | \$29.9               |
| Payroll and employee benefits               | 145.9            | 172.8                |
| Asset retirement obligations                | 105.8            | 87.9                 |
| Customer prepayments                        | 225.5            | 101.6                |
| Other                                       | 429.9            | 333.9                |
|   | \$940.7          | \$726.1              |
| Other noncurrent liabilities                |                  |                      |
| Asset retirement obligations                | \$728.1          | \$771.6              |
| Accrued pension and postretirement benefits | 70.1             | 77.6                 |
| Unrecognized tax benefits                   | 80.1             | 89.2                 |
| Other                                       | 133.2            | 261.6                |
|   | \$1,011.5        | \$1,200.0            |

<sup>(a)</sup>Final price deferred is product that has shipped to customers, but the price has not yet been agreed upon. This has not been included in inventory as risk of loss has passed to our customers. Amounts in this account are based on inventory cost.

## 6. Earnings Per Share

For the three and six months ended June 30, 2015, the numerator for basic and diluted earnings per share ("EPS") is net earnings attributable to Mosaic. The denominator for basic EPS is the weighted average number of shares outstanding during the period. The denominator for diluted EPS also includes the weighted average number of additional common shares that would have been outstanding if the dilutive potential common shares had been issued, unless the shares are anti-dilutive.





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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

For the three and six months ended June 30, 2014, we used the two-class method to compute basic and diluted EPS. Earnings for the period were allocated pro-rata between the common stockholders and the participating securities. During the period, our only participating securities related to the Share Repurchase Agreements. Share repurchases under these agreements were completed during the third quarter of 2014. The numerator for basic and diluted EPS is net earnings for common stockholders. The denominator for basic EPS is the weighted-average number of shares outstanding during the period, excluding the effects of shares subject to forward contracts. The denominator for diluted EPS also includes the weighted average number of additional shares of common stock that would have been outstanding if the dilutive potential shares of common stock had been issued, unless the shares are anti-dilutive, and excludes the effects of shares subject to forward contracts.

The following is a reconciliation of the numerator and denominator for the basic and diluted EPS computations:

|   | Three months ended |         | Six months ended |         |
|---|--------------------|---------|------------------|---------|
|   | June 30,           |         | June 30,         |         |
|   | 2015               | 2014    | 2015             | 2014    |
| Net earnings attributable to Mosaic   | \$390.6            | \$248.4 | \$685.4          | \$466.0 |
| Undistributed earnings attributable to participating securities                         | —                  | (6.3 )  | —                | (19.5 ) |
| Numerator for basic and diluted earnings available to common stockholders               | \$390.6            | \$242.1 | \$685.4          | \$446.5 |
| Basic weighted average number of shares outstanding                                     | 361.3              | 384.0   | 363.6            | 392.5   |
| Shares subject to forward contract  | —                  | (9.8 )  | —                | (16.4 ) |
| Basic weighted average number of shares outstanding attributable to common stockholders | 361.3              | 374.2   | 363.6            | 376.1   |
| Dilutive impact of share-based awards   | 2.0                | 2.0     | 1.9              | 1.4     |
| Diluted weighted average number of shares outstanding                                   | 363.3              | 376.2   | 365.5            | 377.5   |
| Basic net earnings per share  | \$1.08             | \$0.65  | \$1.89           | \$1.19  |
| Diluted net earnings per share  | \$1.08             | \$0.64  | \$1.88           | \$1.18  |

A total of 1.3 million shares of Common Stock subject to issuance upon exercise of stock options for the three and six months ended June 30, 2015 and 2014 have been excluded from the calculation of diluted EPS as the effect would have been anti-dilutive.

#### 7. Income Taxes

During the six months ended June 30, 2015, gross unrecognized tax benefits decreased by \$0.9 million to \$99.7 million. If recognized, approximately \$90.0 million of the \$99.7 million in unrecognized tax benefits would affect our effective tax rate and net earnings in future periods.

We recognize interest and penalties related to unrecognized tax benefits as a component of our income tax provision. We had accrued interest and penalties totaling \$16.8 million and \$20.0 million as of June 30, 2015 and December 31, 2014, respectively, that were included in other noncurrent liabilities in the Condensed Consolidated Balance Sheets. Based upon the information available as of June 30, 2015, we anticipate that the amount of uncertain tax positions will change in the next twelve months; however, the change cannot reasonably be estimated.

For the three months ended June 30, 2015, tax expense specific to the period included a benefit of \$9.7 million. This benefit is primarily related to changes in estimates associated with an Advanced Pricing Agreement, which is a tax treaty-based process. For the six months ended June 30, 2015, tax expense specific to the period included a benefit of \$38.0 million, which is primarily related to the resolution of certain state tax matters, resulting in a benefit of \$18.4 million, and a reduction in tax rate change for one of our equity method investments, resulting in a benefit of \$7.5 million, in addition to the changes in estimates previously noted.

For the three months ended June 30, 2014, tax expense specific to the period included a benefit of \$13.5 million, which primarily related to changes in estimates related to the filing of the December 31, 2013 tax returns for certain non-U.S. subsidiaries. For the six months ended June 30, 2014, we recorded tax benefits specific to the period of \$76.0 million, which primarily related to the planned disposal of our distribution business in Argentina, as well as the changes in estimates previously noted.



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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 8. Inventories

Inventories consist of the following:

|                                  | June 30,<br>2015 | December 31,<br>2014 |
|----------------------------------|------------------|----------------------|
| Raw materials                    | \$55.7           | \$114.6              |
| Work in process                  | 443.1            | 505.1                |
| Finished goods                   | 1,039.9          | 1,025.5              |
| Operating materials and supplies | 73.5             | 73.1                 |
|                                  | \$1,612.2        | \$1,718.3            |

## 9. Goodwill

The changes in the carrying amount of goodwill, by reporting unit, are as follows:

|  | Phosphates | Potash    | International<br>Distribution | Total     |
|--|------------|-----------|-------------------------------|-----------|
| Balance as of December 31, 2014                    | \$648.4    | \$1,158.1 | \$—                           | \$1,806.5 |
| Foreign currency translation                       | —          | (67.8 )   | (7.2 )                        | (75.0 )   |
| Allocation of goodwill due to Realignment          | (156.0 )   | —         | 156.0                         | —         |
| Adjustment to goodwill acquired in ADM acquisition | —          | —         | (21.9 )                       | (21.9 )   |
| Balance as of June 30, 2015                        | \$492.4    | \$1,090.3 | \$126.9                       | \$1,709.6 |

We review goodwill for impairment annually in October or at any time events or circumstances indicate that the carrying value may not be fully recoverable, which is based on our accounting policy and GAAP. In connection with the Realignment, we performed a review of goodwill in the quarter ended March 31, 2015, and no impairment was identified.

## 10. Contingencies

We have described below judicial and administrative proceedings to which we are subject.

We have contingent environmental liabilities that arise principally from three sources: (i) facilities currently or formerly owned by our subsidiaries or their predecessors; (ii) facilities adjacent to currently or formerly owned facilities; and (iii) third-party Superfund or state equivalent sites. At facilities currently or formerly owned by our subsidiaries or their predecessors, the historical use and handling of regulated chemical substances, crop and animal nutrients and additives and by-product or process tailings have resulted in soil, surface water and/or groundwater contamination. Spills or other releases of regulated substances, subsidence from mining operations and other incidents arising out of operations, including accidents, have occurred previously at these facilities, and could occur in the future, possibly requiring us to undertake or fund cleanup or result in monetary damage awards, fines, penalties, other liabilities, injunctions or other court or administrative rulings. In some instances, pursuant to consent orders or agreements with governmental agencies, we are undertaking certain remedial actions or investigations to determine whether remedial action may be required to address contamination. At other locations, we have entered into consent orders or agreements with appropriate governmental agencies to perform required remedial activities that will address identified site conditions. Taking into consideration established accruals of approximately \$26.6 million and \$32.5 million as of June 30, 2015 and December 31, 2014, respectively, expenditures for these known conditions currently are not expected, individually or in the aggregate, to have a material effect on our business or financial condition. However, material expenditures could be required in the future to remediate the contamination at known sites or at other current or former sites or as a result of other environmental, health and safety matters. Below is a discussion of the more significant environmental matters.

**EPA RCRA Initiative.** In 2003, the U.S. Environmental Protection Agency ("EPA") Office of Enforcement and Compliance Assurance announced that it would be targeting facilities in mineral processing industries, including phosphoric acid producers, for a thorough review under the U.S. Resource Conservation and Recovery Act ("RCRA") and related state laws. Mining and processing of phosphates generate residual materials that must be managed both during the operation of a facility and upon a facility's closure. Certain solid wastes generated by our phosphate operations may be subject to regulation under RCRA and related state laws. EPA rules exempt "extraction" and

“beneficiation” wastes, as well as 20 specified “mineral processing” wastes, from the hazardous waste management requirements of RCRA. Accordingly, certain of the residual materials which our phosphate operations generate, as well as process wastewater from phosphoric acid production, are exempt from RCRA regulation. However, the generation and management of other solid wastes from phosphate operations may be subject to hazardous waste regulation if the waste is deemed to exhibit a “hazardous waste characteristic.” As part of its initiative, we understand that EPA has inspected all or nearly all facilities in the U.S. phosphoric acid production sector to

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

ensure compliance with applicable RCRA regulations and to address any “imminent and substantial endangerment” found by EPA under RCRA. We have provided EPA with substantial amounts of information regarding the process water recycling practices and the hazardous waste handling practices at our phosphate production facilities in Florida and Louisiana, and EPA has inspected all of our currently operating processing facilities in the U.S. In addition to EPA’s inspections, our phosphates concentrates facilities have entered into consent orders to perform analyses of existing environmental data, to perform further environmental sampling as may be necessary, and to assess whether the facilities pose a risk of harm to human health or the surrounding environment.

We have received Notices of Violation (“NOVs”) from EPA related to the handling of hazardous waste at our Riverview (September 2005), New Wales (October 2005), Mulberry (June 2006), Green Bay (August 2006) and Bartow (September 2006) facilities in Florida. EPA issued similar NOVs to our competitors, including with respect to the Plant City Facility acquired in our March 17, 2014 acquisition of the Florida phosphate assets and assumption of certain related liabilities (the “CF Phosphate Assets Acquisition”) of CF Industries, Inc. (“CF”), and referred the NOVs to the U.S. Department of Justice (“DOJ”) for further enforcement. We currently are engaged in discussions with the DOJ and EPA with respect to our facilities (excluding the Plant City Facility). We believe we have substantial defenses to the allegations in the NOVs, including but not limited to previous EPA regulatory interpretations and inspection reports finding that the process water handling practices in question comply with the requirements of the exemption for extraction and beneficiation wastes. We intend to evaluate various alternatives and continue discussions to determine if a negotiated resolution can be reached. If it cannot, we intend to vigorously defend these matters in any enforcement actions that may be pursued.

We are negotiating the terms of a possible settlement with EPA, the DOJ, the Florida Department of Environmental Protection and the Louisiana Department of Environmental Quality (collectively, the “Government”) and the final terms are not yet agreed upon or approved. If a settlement can be achieved, in all likelihood our commitments would be multi-faceted with key elements including, in general and among other elements, the following:

• Incurring future capital expenditures likely to exceed \$170 million in the aggregate over a period of several years.

• Providing meaningful additional financial assurance for the estimated costs of closure and post-closure care (“Gypstack Closure Costs”) of our phosphogypsum management systems (“Gypstacks”). For financial reporting purposes, we recognize our estimated ARO, including Gypstack Closure Costs, at their present value. This present value determined for financial reporting purposes is reflected on our Consolidated Balance Sheets in accrued liabilities and other noncurrent liabilities. As of December 31, 2014, the undiscounted amount of our ARO, determined using the assumptions used for financial reporting purposes, was approximately \$1.7 billion and the present value of our Gypstack Closure Costs reflected in our Consolidated Balance Sheet was approximately \$543 million. Currently, financial assurance requirements in Florida and Louisiana for Gypstack Closure Costs can be satisfied through a variety of methods, including satisfaction of financial tests. In the context of a potential settlement of the Government’s enforcement action, we expect that we would agree to pre-fund a material portion of our Gypstack Closure Costs, primarily by depositing cash, currently estimated to be in the amount of approximately \$630 million, into two trust funds which would increase over time with reinvestment of earnings. Amounts held in any such trust funds (including reinvested earnings) would be classified as restricted cash included in other assets on our Consolidated Balance Sheets. We expect that any final settlement of this matter would resolve substantially all of our financial assurance obligations to the Government for Gypstack Closure Costs. Our actual Gypstack Closure Costs are generally expected to be paid by us in the normal course of our Phosphates business over a period that may not end until three decades or more after a Gypstack has been closed.

• We have also established accruals to address the estimated cost of civil penalties in connection with this matter, which we do not believe, in light of the relevant regulatory history, would be material to our results of operations, liquidity or capital resources.

In light of our strong operating cash flows, liquidity and capital resources, we believe that we have sufficient liquidity and capital resources to be able to fund such capital expenditures, financial assurance requirements and civil penalties as part of a settlement. If a settlement cannot be agreed upon, we cannot predict the outcome of any litigation or estimate the potential amount or range of loss; however, we would face potential exposure to material costs should we

fail in the defense of an enforcement action.

As part of the acquisition of the Florida phosphate assets and assumption of certain related liabilities ("CF Phosphate Assets Acquisition") of CF Industries, Inc. ("CF"), we assumed certain ARO related to Gypstack Closure Costs at both the Plant City, Florida phosphate concentrates facility (the "Plant City Facility") and a closed Florida phosphate concentrates facility in Bartow, Florida (the "Bonnie Facility") that we acquired. Associated with these assets are two related financial assurance arrangements for which we became responsible and that hold in trust the estimated Gypstack Closure Costs for these facilities, pursuant to federal or state law, which the government can draw against in the event we cannot perform such closure activities. One is a trust (the "Plant City Trust") established to meet the requirements under a consent decree with EPA and the Florida Department of Environmental Protection (the "FDEP") with respect to RCRA compliance at Plant City (the "Plant City Consent Decree") that also satisfies Florida financial assurance requirements at that site. The other is a trust fund (the "Bonnie Facility Trust") established to meet the requirements under Florida financial assurance regulations (the "Florida Financial Assurance Requirement") that apply to the Bonnie Facility. In the CF Phosphate Assets Acquisition, we deposited \$189.2 million into the Plant City Trust as a substitute for funds that CF had deposited into trust. Based on our most recent

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

closure cost estimates, an additional \$7 million was added to the Plant City Trust in the fourth quarter of 2014 to attain full funding status. In addition, in July 2014, the FDEP approved our funding of \$14.5 million into the Bonnie Facility Trust, which substituted funds that CF had deposited into an escrow account. We deposited an additional \$3 million in the Bonnie Facility Trust in the second quarter of 2015. Both financial assurance funding obligations require estimates of future expenditures that could be impacted by refinements in scope, technological developments, cost inflation, changes in regulations, discount rates and the timing of activities. Additional funding would be required in the future if increases in cost estimates exceed investment earnings in the Plant City Trust or the Bonnie Facility Trust.

At December 31, 2014, the aggregate amount of AROs associated with the Plant City Facility and the Bonnie Facility included in our consolidated balance sheet was \$103.5 million. The aggregate amount held in the Plant City Trust and the Bonnie Facility Trust exceeds the aggregate amount of AROs associated with the Plant City Facility and the Bonnie Facility because the amount required to be held in the Plant City Trust represents the aggregate undiscounted estimated amount to be paid by us in the normal course of our Phosphates business over a period that may not end until three decades or more after the Gypstack has been closed, while the ARO included in our Consolidated Balance Sheet reflect the discounted present value of those estimated amounts. As part of the acquisition, we also acquired ARO related to land reclamation.

**EPA EPCRA Initiative.** In July 2008, the DOJ sent a letter to major U.S. phosphoric acid manufacturers, including us, stating that EPA's ongoing investigation indicates apparent violations of Section 313 of the Emergency Planning and Community Right-to-Know Act ("EPCRA") at their phosphoric acid manufacturing facilities. Section 313 of EPCRA requires annual reports to be submitted with respect to the use or presence of certain toxic chemicals. DOJ and EPA also stated that they believe that a number of these facilities have violated Section 304 of EPCRA and Section 103 of the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA") by failing to provide required notifications relating to the release of hydrogen fluoride from the facilities. The letter did not identify any specific violations by us or assert a demand for penalties against us. We cannot predict at this time whether EPA and DOJ will initiate an enforcement action over this matter, what its scope would be, or what the range of outcomes of such a potential enforcement action might be.

**Florida Sulfuric Acid Plants.** On April 8, 2010, EPA Region 4 submitted an administrative subpoena to us under Section 114 of the Federal Clean Air Act (the "CAA") regarding compliance of our Florida sulfuric acid plants with the "New Source Review" requirements of the CAA. The request received by Mosaic appears to be part of a broader EPA national enforcement initiative focusing on sulfuric acid plants. On June 16, 2010, EPA issued an NOV to CF (the "CF NOV") with respect to "New Source Review" compliance at the Plant City Facility's sulfuric acid plants and the allegations in that NOV were not resolved before our 2014 acquisition of the Plant City Facility. In discussions with EPA following the acquisition, EPA encouraged us to consider a settlement that would resolve both the violations alleged in the CF NOV, and violations which EPA may contend exist at the sulfuric acid plants at our other facilities in Florida. However, we cannot predict at this time whether EPA and DOJ will initiate an enforcement action with respect to "New Source Review" compliance at our Florida sulfuric acid plants other than the Plant City Facility or what its scope would be, or what the range of outcomes might be with respect to such a potential enforcement action or with respect to the Plant City NOV.

**Other Environmental Matters.** Superfund and equivalent state statutes impose liability without regard to fault or to the legality of a party's conduct on certain categories of persons who are considered to have contributed to the release of "hazardous substances" into the environment. Under Superfund, or its various state analogues, one party may, under certain circumstances, be required to bear more than its proportionate share of cleanup costs at a site where it has liability if payments cannot be obtained from other responsible parties. Currently, certain of our subsidiaries are involved or concluding involvement at several Superfund or equivalent state sites. Our remedial liability from these sites, alone or in the aggregate, currently is not expected to have a material effect on our business or financial condition. As more information is obtained regarding these sites and the potentially responsible parties involved, this expectation could change.

We believe that, pursuant to several indemnification agreements, our subsidiaries are entitled to at least partial, and in many instances complete, indemnification for the costs that may be expended by us or our subsidiaries to remedy

environmental issues at certain facilities. These agreements address issues that resulted from activities occurring prior to our acquisition of facilities or businesses from parties including, but not limited to, ARCO (BP); Beatrice Fund for Environmental Liabilities; Conoco; Conserv; Estech, Inc.; Kaiser Aluminum & Chemical Corporation; Kerr-McGee Inc.; PPG Industries, Inc.; The Williams Companies; CF; and certain other private parties. Our subsidiaries have already received and anticipate receiving amounts pursuant to the indemnification agreements for certain of their expenses incurred to date as well as future anticipated expenditures. We record potential indemnifications as an offset to the established accruals when they are realizable or realized.

#### MicroEssentials® Patent Lawsuit

On January 9, 2009, John Sanders and Specialty Fertilizer Products, LLC filed a complaint against Mosaic, Mosaic Fertilizer, LLC, Cargill, Incorporated and Cargill Fertilizer, Inc. in the United States District Court for the Western District of Missouri (the "Missouri District Court"). The complaint alleges that our production of MicroEssentials® SZ, one of several types of the MicroEssentials® value-added ammoniated phosphate crop nutrient products that we produce, infringes on a patent held by the plaintiffs since 2001 and which would expire in 2018. Plaintiffs have since asserted that other MicroEssentials® products also infringe the patent. Plaintiffs seek to enjoin the alleged infringement and to recover an unspecified amount of damages and attorneys' fees for past infringement. Our answer to the



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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

complaint responds that the plaintiffs' patent is not infringed, is invalid and is unenforceable because the plaintiffs engaged in inequitable conduct during the prosecution of the patent.

Through an order entered by the court on September 25, 2014, Cargill was dismissed as a defendant, and the two original plaintiffs were replaced by JLSMN LLC, an entity to whom the patents were transferred.

The Missouri District Court stayed the lawsuit pending an ex parte reexamination of plaintiffs' patent claims by the U.S. Patent and Trademark Office (the "PTO"). That ex parte reexamination has now ended. On September 12, 2012, however, Shell Oil Company ("Shell") filed an additional reexamination request which in part asserted that the claims as amended and added in connection with the ex parte reexamination are unpatentable. On October 4, 2012, the PTO issued an Ex Parte Reexamination Certificate in which certain claims of the plaintiffs' patent were cancelled, disclaimed and amended, and new claims were added. Following the PTO's grant of Shell's request for an inter parties reexamination, on December 11, 2012, the PTO issued an initial rejection of all of plaintiffs' remaining patent claims. On September 12, 2013, the PTO reversed its initial rejection of the plaintiffs' remaining patent claims and allowed them to stand. Shell appealed the PTO's decision, and on July 28, 2015, the Patent Trial and Appeal Board, the highest appellate authority within the PTO, issued a decision holding that all claims initially allowed to the plaintiffs by the PTO examiner should instead have been found invalid, because they were obvious when considered in light of the relevant prior art. The Board referred the patent application back to the PTO examiner, who may consider whether any patent claims that might be sought by plaintiffs are permissible. The stay in the Missouri District Court litigation is expected to remain in place during further PTO proceedings.

We believe that the plaintiffs' allegations are without merit and intend to defend vigorously against them. At this stage of the proceedings, we cannot predict the outcome of this litigation, estimate the potential amount or range of loss or determine whether it will have a material effect on our results of operations, liquidity or capital resources.

**Brazil Tax Contingencies**

Our Brazilian subsidiary is engaged in a number of judicial and administrative proceedings relating to various non-income tax matters. We estimate that our maximum potential liability with respect to these matters is approximately \$95 million. Approximately \$65 million of the maximum potential liability relates to a Brazilian federal value added tax, PIS and Cofins, tax credit cases for the period from 2004 to 2011; while the majority of the remaining amount relates to various other non-income tax cases such as value-added taxes. Based on Brazil legislation and the current status of similar tax cases involving unrelated taxpayers, we believe we have recorded adequate accruals, which are immaterial, for the probable liability with respect to these Brazilian judicial and administrative proceedings.

**Other Claims**

We also have certain other contingent liabilities with respect to judicial, administrative and arbitration proceedings and claims of third parties, including tax matters, arising in the ordinary course of business. We do not believe that any of these contingent liabilities will have a material adverse impact on our business or financial condition, results of operations, and cash flows.

**11. Accounting for Derivative Instruments and Hedging Activities**

We periodically enter into derivatives to mitigate our exposure to foreign currency risks and the effects of changing commodity and freight prices. We record all derivatives on the Condensed Consolidated Balance Sheets at fair value. The fair value of these instruments is determined by using quoted market prices, third party comparables, or internal estimates. We net our derivative asset and liability positions when we have a master netting arrangement in place. Changes in the fair value of the foreign currency, commodity, and freight derivatives are immediately recognized in earnings because we do not apply hedge accounting treatment to these instruments. As of June 30, 2015 and December 31, 2014, the gross asset position of our derivative instruments was \$2.8 million and \$9.0 million, respectively, and the gross liability position of our liability instruments was \$60.8 million and \$54.8 million, respectively.

Unrealized gains and (losses) on foreign currency exchange contracts used to hedge cash flows related to the production of our products are included in cost of goods sold in the Condensed Consolidated Statements of Earnings. Unrealized gains and (losses) on commodities contracts and certain forward freight agreements are also recorded in

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cost of goods sold in the Condensed Consolidated Statements of Earnings. Unrealized gains or (losses) on foreign currency exchange contracts used to hedge cash flows that are not related to the production of our products are included in the foreign currency transaction gain/(loss) line in the Condensed Consolidated Statements of Earnings. As of June 30, 2015 and December 31, 2014, the following is the total absolute notional volume associated with our outstanding derivative instruments:

(in millions of Units)

| Derivative Instrument        | Derivative Category | Unit of Measure | June 30, 2015 | December 31, 2014 |
|------------------------------|---------------------|-----------------|---------------|-------------------|
| Foreign currency derivatives | Foreign currency    | US Dollars      | 1,166.0       | 1,132.3           |
| Natural gas derivatives      | Commodity           | MMbtu           | 30.2          | 24.4              |

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**Credit-Risk-Related Contingent Features**

Certain of our derivative instruments contain provisions that are governed by International Swap and Derivatives Association agreements with the counterparties. These agreements contain provisions that allow us to settle for the net amount between payments and receipts, and also state that if our debt were to be rated below investment grade, certain counterparties could request full collateralization on derivative instruments in net liability positions. The aggregate fair value of all derivative instruments with credit-risk-related contingent features that were in a liability position as of June 30, 2015 and December 31, 2014, was \$43.0 million and \$41.7 million, respectively. We have no cash collateral posted in association with these contracts. If the credit-risk-related contingent features underlying these agreements were triggered on June 30, 2015, we would have been required to post \$38.2 million of collateral assets, which are either cash or U.S. Treasury instruments, to the counterparties.

**Counterparty Credit Risk**

We enter into foreign exchange and certain commodity and interest rate derivatives, primarily with a diversified group of highly rated counterparties. We continually monitor our positions and the credit ratings of the counterparties involved and limit the amount of credit exposure to any one party. While we may be exposed to potential losses due to the credit risk of non-performance by these counterparties, material losses are not anticipated. We closely monitor the credit risk associated with our counterparties and customers and to date have not experienced material losses.

**12. Fair Value Measurements**

Following is a summary of the valuation techniques for assets and liabilities recorded in our Consolidated Balance Sheets at fair value on a recurring basis:

**Foreign Currency Derivatives**-The foreign currency derivative instruments that we currently use are forward contracts, zero-cost collars, and futures, which typically expire within eighteen months. Valuations are based on exchange-quoted prices, which are classified as Level 1. Some of the valuations are adjusted by a forward yield curve or interest rates. In such cases, these derivative contracts are classified within Level 2. Changes in the fair market values of these contracts are recognized in the Condensed Consolidated Financial Statements as a component of cost of goods sold or foreign currency transaction gain (loss). As of June 30, 2015 and December 31, 2014, the gross asset position of our foreign currency derivative instruments was \$2.0 million and \$4.6 million, respectively, and the gross liability position of our foreign currency derivative instruments was \$49.0 million and \$39.8 million, respectively.

**Commodity Derivatives**-The commodity contracts primarily relate to natural gas. The commodity derivative instruments that we currently use are forward purchase contracts, swaps, and three-way collars. The natural gas contracts settle using NYMEX futures or AECO price indexes, which represent fair value at any given time. The contracts' maturities are for future months and settlements are scheduled to coincide with anticipated gas purchases during those future periods. Quoted market prices from NYMEX and AECO are used to determine the fair value of these instruments. These market prices are adjusted by a forward yield curve and are classified within Level 2. Changes in the fair market values of these contracts are recognized in the Condensed Consolidated Financial Statements as a component of cost of goods sold. As of June 30, 2015 and December 31, 2014, the gross asset position of our commodity derivative instruments was \$0.1 million and \$4.4 million, respectively, and the gross liability position of our commodity instruments was \$11.8 million and \$14.9 million, respectively.

**Financial Instruments**

The carrying amounts and estimated fair values of our financial instruments are as follows:

|   | June 30, 2015   |            | December 31, 2014 |            |
|---|-----------------|------------|-------------------|------------|
|   | Carrying Amount | Fair Value | Carrying Amount   | Fair Value |
| Cash and cash equivalents                 | \$2,209.9       | \$2,209.9  | \$2,374.6         | \$2,374.6  |
| Receivables, net                          | 626.6           | 626.6      | 754.4             | 754.4      |
| Accounts payable                          | 858.2           | 858.2      | 797.3             | 797.3      |
| Short-term debt                           | 27.0            | 27.0       | 13.5              | 13.5       |
| Long-term debt, including current portion | 3,818.9         | 3,983.5    | 3,819.0           | 4,101.2    |

For cash and cash equivalents, receivables, net, accounts payable and short-term debt, the carrying amount approximates fair value because of the short-term maturity of those instruments. The fair value of long-term debt, including the current portion, is estimated using quoted market prices for the publicly registered notes and debentures, classified as Level 1 and Level 2, respectively, within the fair value hierarchy, depending on the market liquidity of the debt.

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 13. Related Party Transactions

We enter into transactions and agreements with certain of our non-consolidated companies from time to time. As of June 30, 2015, the net amount due to our non-consolidated companies totaled \$135.2 million and the net amount due from them was \$35.7 million at December 31, 2014.

The Condensed Consolidated Statements of Earnings included the following transactions with our non-consolidated companies:

|   | Three months ended<br>June 30, |         | Six months ended<br>June 30, |         |
|---|--------------------------------|---------|------------------------------|---------|
|   | 2015                           | 2014    | 2015                         | 2014    |
| Transactions with non-consolidated companies included in net sales          | \$358.2                        | \$307.7 | \$622.1                      | \$512.7 |
| Transactions with non-consolidated companies included in cost of goods sold | 368.2                          | 191.3   | 480.9                        | 288.7   |

## 14. Business Segments

The reportable segments are determined by management based upon factors such as products and services, production processes, technologies, market dynamics, and for which segment financial information is available for our chief operating decision maker. On March 15, 2015, we announced a Realignment of our business segments to more clearly reflect our evolving business model. Our international distribution activities, which had previously been reported in our Phosphates business segment, were moved into a separate International Distribution segment as this is how our chief operating decision maker began viewing and evaluating our operations during the first quarter of 2015. The prior period comparable results have been recast to reflect this change.

For a description of our business segments see Note 1 to the Condensed Consolidated Financial Statements in this report. We evaluate performance based on the operating earnings of the respective business segments, which includes certain allocations of corporate selling, general and administrative expenses. The segment results may not represent the actual results that would be expected if they were independent, stand-alone businesses. Intersegment eliminations, including profit on intersegment sales, mark-to-market gains/losses on derivatives that had previously been reported in our Phosphates and Potash business segments, debt expenses and our legacy Argentina and Chile results are included within Corporate, Eliminations and Other.

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Segment information for the three and six months ended June 30, 2015 and 2014 was as follows:

|  | Phosphates | Potash    | International<br>Distribution | Corporate,<br>Eliminations<br>and Other | Total        |
|--|------------|-----------|-------------------------------|---|--------------|
| Three months ended June 30, 2015                 |            |           |                               |   |              |
| Net sales to external customers                  | \$1,111.1  | \$727.4   | \$637.0                       | \$12.0                                  | \$2,487.5    |
| Intersegment net sales <sup>(a)</sup>            | 273.9      | 2.8       | 0.4                           | (277.1)                                 | ) —          |
| Net sales  | 1,385.0    | 730.2     | 637.4                         | (265.1)                                 | ) 2,487.5    |
| Gross margin <sup>(a)</sup>                      | 295.9      | 295.0     | 28.5                          | (11.5)                                  | ) 607.9      |
| Operating earnings                               | 259.4      | 258.8     | 7.7                           | (15.9)                                  | ) 510.0      |
| Capital expenditures                             | 117.6      | 88.0      | 16.5                          | 5.3                                     | 227.4        |
| Depreciation, depletion and amortization expense | 98.5       | 81.7      | 4.6                           | 6.3                                     | 191.1        |
| Three months ended June 30, 2014                 |            |           |                               |   |              |
| Net sales to external customers                  | \$1,095.4  | \$760.1   | \$541.7                       | \$43.0                                  | \$2,440.2    |
| Intersegment net sales <sup>(a)</sup>            | 237.7      | 2.2       | 0.4                           | (240.3)                                 | ) —          |
| Net sales  | 1,333.1    | 762.3     | 542.1                         | (197.3)                                 | ) 2,440.2    |
| Gross margin <sup>(a)</sup>                      | 270.5      | 226.3     | 33.9                          | (9.6)                                   | ) 521.1      |
| Operating earnings                               | 219.1      | 188.7     | 16.0                          | (20.6)                                  | ) 403.2      |
| Capital expenditures                             | 104.4      | 93.8      | 10.5                          | 5.3                                     | 214.0        |
| Depreciation, depletion and amortization expense | 92.5       | 92.0      | 2.3                           | 7.5                                     | 194.3        |
| Six months ended June 30, 2015                   |            |           |                               |   |              |
| Net sales to external customers                  | \$2,151.7  | \$1,379.8 | \$1,075.4                     | \$19.7                                  | \$4,626.6    |
| Intersegment net sales <sup>(a)</sup>            | 405.6      | 3.2       | 0.9                           | (409.7)                                 | ) —          |
| Net sales  | 2,557.3    | 1,383.0   | 1,076.3                       | (390.0)                                 | ) 4,626.6    |
| Gross margin <sup>(a)</sup>                      | 517.6      | 536.9     | 49.0                          | (76.4)                                  | ) 1,027.1    |
| Operating earnings                               | 449.8      | 463.0     | 10.6                          | (94.9)                                  | ) 828.5      |
| Capital expenditures                             | 246.4      | 182.7     | 20.3                          | 7.5                                     | 456.9        |
| Depreciation, depletion and amortization expense | 192.7      | 161.0     | 7.4                           | 12.8                                    | 373.9        |
| Six months ended June 30, 2014                   |            |           |                               |   |              |
| Net sales to external customers                  | \$1,940.0  | \$1,486.5 | \$934.3                       | \$65.7                                  | \$4,426.5    |
| Intersegment net sales <sup>(a)</sup>            | 352.0      | 9.0       | 0.6                           | (361.6)                                 | ) —          |
| Net sales  | 2,292.0    | 1,495.5   | 934.9                         | (295.9)                                 | ) 4,426.5    |
| Gross margin <sup>(a)</sup>                      | 470.0      | 442.3     | 55.6                          | (35.1)                                  | ) 932.8      |
| Operating earnings                               | 365.0      | 358.9     | 23.8                          | (77.9)                                  | ) 669.8      |
| Capital expenditures                             | 219.9      | 237.7     | 18.5                          | 12.8                                    | 488.9        |
| Depreciation, depletion and amortization expense | 171.7      | 178.8     | 4.3                           | 13.9                                    | 368.7        |
| Total assets as of June 30, 2015                 | \$7,899.1  | \$8,473.1 | \$1,893.8                     | \$(489.1)                               | ) \$17,776.9 |
| Total assets as of December 31, 2014             | 10,143.1   | 8,296.6   | 1,430.4                       | (1,587.1)                               | ) 18,283.0   |

(a)

Certain intercompany sales within the Phosphates segment are recognized as revenue before the final price is determined. These transactions had the effect of increasing Phosphate segment revenues and gross margin by \$75.0 million and \$21.4 million, respectively, for the three and six months ended June 30, 2015. There were no intersegment sales of this type outstanding at June 30, 2014. Profits on these Phosphates sales are eliminated in the "Corporate and Other" category similar to all other intercompany transactions.

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## THE MOSAIC COMPANY

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 15. Acquisition

## Brazil and Paraguay Distribution Business Acquisition

On December 17, 2014, we completed the acquisition of Archer Daniels Midland Company's ("ADM") fertilizer distribution business including working capital in Brazil and Paraguay (the "ADM Acquisition") for \$301.7 million. This acquisition is expected to significantly accelerate our previously announced growth plans in Brazil as well as replace a substantial amount of planned internal investments in that country. Under the terms of the acquisition agreements, we acquired four blending and warehousing facilities in Brazil, one in Paraguay and additional warehousing and logistics service capabilities. We expect this acquisition to increase our annual distribution in the region from approximately four million metric tonnes to about six million metric tonnes of crop nutrients. The parties have also entered into five-year fertilizer supply agreements providing for Mosaic to supply ADM's fertilizer needs in Brazil and Paraguay.

The following table summarizes the amounts of the assets acquired and liabilities assumed as recognized with the acquisition.

(in millions)

|                               |         |   |
|-------------------------------|---------|---|
| Inventory                     | \$117.0 |   |
| Other current assets          | 9.4     |   |
| Property, plant and equipment | 95.9    |   |
| Goodwill                      | 83.8    |   |
| Intangible assets             | 19.1    |   |
| Other assets                  | 16.8    |   |
| Other current liabilities     | (23.5)  | ) |
| Other liabilities             | (16.8)  | ) |
|                               | \$301.7 |   |

Our unaudited pro-forma consolidated net sales for the three and six months ended June 30, 2014, including the effects of the ADM Acquisition and the CF Phosphate Assets Acquisition as if they had been consummated as of January 1, 2014, would have been approximately \$2.6 billion and \$4.9 billion, respectively, and our earnings attributable to Mosaic would have been approximately \$242.3 million and \$450.8 million, respectively. The pro-forma results include adjustments related to depreciation and amortization to reflect the fair value of acquired property, plant and equipment and identifiable intangible assets, depletion of acquired mineral rights, and the associated income tax impacts. The pro-forma information does not necessarily reflect the actual results of operations had the acquisition been consummated at the beginning of the fiscal reporting period indicated nor is it indicative of future operating results. The pro-forma information does not include any adjustment for potential revenue enhancements, cost synergies or other operating efficiencies that could result from the acquisition or transaction or integration costs relating to the acquisitions.



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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the material under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in the Annual Report on Form 10-K of The Mosaic Company filed with the Securities and Exchange Commission for the year ended December 31, 2014 (the "10-K Report") and the material under Item 1 of Part I of this report.

Throughout the discussion below, we measure units of production, sales and raw materials in metric tonnes, which are the equivalent of 2,205 pounds, unless we specifically state we mean long ton(s), which are the equivalent of 2,240 pounds. In the following tables, there are certain percentages that are not considered to be meaningful and are represented by "NM".

## Results of Operations

The following table shows the results of operations for the three and six months ended June 30, 2015 and 2014:

| (in millions, except per share data)                               | Three months ended |           |           |         | Six months ended |           |           |         |
|--|--------------------|-----------|-----------|---------|------------------|-----------|-----------|---------|
|  | June 30,           |           | 2015-2014 |         | June 30,         |           | 2015-2014 |         |
|  | 2015               | 2014      | Change    | Percent | 2015             | 2014      | Change    | Percent |
| Net sales  | \$2,487.5          | \$2,440.2 | \$47.3    | 2 %     | \$4,626.6        | \$4,426.5 | \$200.1   | 5 %     |
| Cost of goods sold   | 1,879.6            | 1,919.1   | (39.5 )   | (2 )%   | 3,599.5          | 3,493.7   | 105.8     | 3 %     |
| Gross margin   | 607.9              | 521.1     | 86.8      | 17 %    | 1,027.1          | 932.8     | 94.3      | 10 %    |
| Gross margin percentage  | 24 %               | 21 %      |           |         | 22 %             | 21 %      |           |         |
| Selling, general and administrative expenses                       | 89.3               | 87.5      | 1.8       | 2 %     | 189.8            | 207.4     | (17.6 )   | (8 )%   |
| Other operating expense  | 8.6                | 30.4      | (21.8 )   | (72 )%  | 8.8              | 55.6      | (46.8 )   | (84 )%  |
| Operating earnings   | 510.0              | 403.2     | 106.8     | 26 %    | 828.5            | 669.8     | 158.7     | 24 %    |
| Loss in value of share repurchase agreement                        | —                  | (5.5 )    | 5.5       | NM      | —                | (65.5 )   | 65.5      | NM      |
| Interest expense, net  | (23.5 )            | (24.6 )   | 1.1       | (4 )%   | (54.8 )          | (51.3 )   | (3.5 )    | 7 %     |
| Foreign currency transaction (loss) gain                           | (16.0 )            | (38.7 )   | 22.7      | (59 )%  | 29.1             | 4.7       | 24.4      | NM      |
| Other expense  | (7.8 )             | (1.3 )    | (6.5 )    | NM      | (13.4 )          | (6.2 )    | (7.2 )    | 116 %   |
| Earnings from consolidated companies before income taxes           | 462.7              | 333.1     | 129.6     | 39 %    | 789.4            | 551.5     | 237.9     | 43 %    |
| Provision for income taxes   | 72.6               | 82.7      | (10.1 )   | (12 )%  | 103.3            | 80.1      | 23.2      | 29 %    |
| Earnings from consolidated companies                               | 390.1              | 250.4     | 139.7     | 56 %    | 686.1            | 471.4     | 214.7     | 46 %    |
| Equity in net earnings (loss) of nonconsolidated companies         | 0.9                | (2.2 )    | 3.1       | NM      | (0.5 )           | (5.5 )    | 5.0       | (91 )%  |
| Net earnings including noncontrolling interests                    | 391.0              | 248.2     | 142.8     | 58 %    | 685.6            | 465.9     | 219.7     | 47 %    |
| Less: Net earnings (loss) attributable to noncontrolling interests | 0.4                | (0.2 )    | 0.6       | NM      | 0.2              | (0.1 )    | 0.3       | NM      |
| Net earnings attributable to Mosaic                                | \$390.6            | \$248.4   | \$142.2   | 57 %    | \$685.4          | \$466.0   | \$219.4   | 47 %    |
| Diluted net earnings per share attributable to Mosaic              | \$1.08             | \$0.64    | \$0.44    | 69 %    | \$1.88           | \$1.18    | \$0.70    | 59 %    |

|   |       |       |       |       |
|---|-------|-------|-------|-------|
| Diluted weighted average number of shares outstanding | 363.3 | 376.2 | 365.5 | 377.5 |
|---|-------|-------|-------|-------|

Overview of Consolidated Results for the three months ended June 30, 2015 and 2014

Net sales increased to \$2.5 billion for the three months ended June 30, 2015, compared to \$2.4 billion in the prior year period. Net earnings attributable to Mosaic for the three months ended June 30, 2015 were \$390.6 million, or \$1.08 per diluted share, compared to \$248.4 million, or \$0.64 per diluted share, for the period a year ago. Significant factors affecting our results of operations and financial condition are listed below. Certain of these factors are discussed in more detail in the following sections of this Management's Discussion and Analysis of Financial Condition and Results of Operations.

In the first quarter of 2015, we realigned our business segments (the "Realignment") to more closely reflect our evolving business model. As part of the Realignment, our international distribution activities, which had previously been reported in our Phosphates business segment, were moved into a separate International Distribution segment, as this is how our chief operating decision maker began viewing and evaluating our operations during the first quarter of 2015. The Corporate and Other category now includes intersegment eliminations, mark-to-market gains/losses on derivatives that had previously been reported in our Phosphates and Potash business segments, debt

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expenses, and our legacy Argentina and Chile results. Our operating results for the three and six months ended June 30, 2014 have been recast to reflect the Realignment.

Operating earnings for the three months ended June 30, 2015 were favorably impacted by higher potash selling prices and lower costs, partially offset by lower potash sales volumes when compared to the same period in the prior year. After hitting a floor in the first quarter of 2014, potash prices continued to rise throughout 2014, led by increasing demand in Brazil, China and India. Potash prices have come under some pressure since the beginning of 2015, driven by cautious purchasing behavior due to lower commodity prices and increased imports into North America, but the overall realized prices for the current year quarter remained higher than the same period last year. Improvements in gross margin in the Potash segment in the current year quarter compared to the prior year were driven by higher production, the benefit of cost saving initiatives and favorable foreign exchange rates. In the current year quarter, lower potash sales volumes in North America were primarily due to increased imports in North America and high sales volumes in the prior year, as customers were refilling the pipeline. In addition, current period potash operating earnings were negatively impacted by higher Canadian Resource Tax expense related to recent Saskatchewan law changes regarding the treatment of capital expenditures.

Operating earnings were also positively impacted by higher phosphates sales volumes partially offset by lower selling prices compared to the same period in the prior year. The increase in Phosphates sales volumes was primarily driven by increased sales to customers in India in the current year period. Our average selling price for phosphates decreased from the same period in the prior year primarily due to higher imports into North America, lower raw material costs and lower overall commodity prices in the current year period.

**Other Highlights**

During the three months ended June 30, 2015:

• We maintained a strong financial position, with cash and cash equivalents of \$2.2 billion as of June 30, 2015.

We announced on May 13, 2015 that our Board of Directors elected James "Joc" C. O'Rourke, currently Executive Vice President – Operations and Chief Operating Officer, to succeed James T. Prokopanko as President and Chief Executive Officer, effective August 5, 2015.

Our Board of Directors approved, on May 14, 2015, a new share repurchase authorization in the amount of \$1.5 billion, allowing Mosaic to repurchase Class A shares or shares of our Common Stock, through open market purchases, accelerated share repurchase arrangements, privately negotiated transactions or otherwise (the "2015 Repurchase Program"). The 2015 Repurchase Program has no set expiration date. In connection with the authorization of the 2015 Repurchase Program, the remaining amount of \$149.4 million under our \$1 billion share repurchase program authorized in February 2014 (the "2014 Repurchase Program") was terminated.

As an initial repurchase under the 2015 Repurchase Program, in May 2015 we entered into an accelerated share repurchase transaction ("ASR") to repurchase shares of our Common Stock for a payment of \$500 million. In connection with the ASR, we received an initial delivery of 8,333,333 shares of Common Stock. These shares were accounted for as a reduction to shareholders' equity in our Condensed Consolidated Balance Sheet and are reflected in our EPS calculation for the three and six months ended June 30, 2015. We received an additional 2,773,514 shares upon closing of the transaction on July 28, 2015, bringing the total shares received under this program to 11,106,847 shares. The final average price per share was \$45.02.

During the first six months of 2015, we completed the integration of our December 2014 purchase of Archer Daniels Midland Company's ("ADM") fertilizer distribution business and working capital in Brazil and Paraguay (the "ADM Acquisition"). We are on track to achieve the benefits of the transaction.

• We continued to execute on our strategic projects:

We made an equity contribution of \$125 million to the Wa'ad Al Shamal Joint Venture. At June 30, 2015, our total investment is approximately \$560 million. We estimate the cost to develop and construct the integrated phosphate production facilities to be approximately \$8.0 billion, which is an increase of \$500 million from the initial estimate. We and our joint venture partners, expect this amount to be funded through external debt facilities, including the one mentioned below, and investments by the joint venture members.

Our Esterhazy K3 mine development remained on track to start producing ore in 2017.

We continue our efforts to further expand MicroEssentials® capacity, to add an incremental 1.2 million tonnes, and bring total capacity to 3.5 million tonnes.

We recorded a foreign currency transaction loss of \$16.0 million for the three months ended June 30, 2015 compared with a loss of \$38.7 million for the same period a year ago.

We recorded a net unrealized mark-to-market gain, included in Corporate, Eliminations and Other, of \$27.2 million in cost of goods sold for the three months ended June 30, 2015, primarily on foreign currency derivatives, compared with a gain of \$26.0 million for the same period in the prior year, also primarily on foreign currency derivatives.

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During the three months ended June 30, 2014:

We continued to repurchase the shares under a share repurchase agreement (the "MAC Trusts Share Repurchase Agreement") we entered with two former Cargill stockholders (the "MAC Trusts"). At June 30, 2014, we had repurchased all 21,647,007 Class A Shares, Series A-3, held by the MAC Trusts, and 15,462,145 Class A Shares, Series A-2, for an aggregate of approximately \$1.7 billion.

On April 15, 2014, we signed definitive agreements with Archer Daniels Midland Company ("ADM") to acquire its fertilizer distribution business and working capital in Brazil and Paraguay (the "ADM Acquisition"). The acquisition was completed on December 17, 2014 for \$301.7 million. Under the terms of the acquisition agreements, we acquired four blending and warehousing facilities in Brazil, one in Paraguay and additional warehousing and logistics service capabilities. We expect this acquisition to increase our annual distribution in the region from approximately four million metric tonnes to about six million metric tonnes of crop nutrients.

The parties also negotiated the terms of five-year fertilizer supply agreements providing for us to supply ADM's fertilizer needs in Brazil and Paraguay.

On June 30, 2014, the Wa'ad Al Shamal Joint Venture entered into funding facilities with a consortium of 20 financial institutions for a total amount of \$5.0 billion.

We entered into an agreement to sell the salt operations at our Hersey, Michigan mine for approximately \$55 million. The sale was completed in July 2014.

Overview of Consolidated Results for the six months ended June 30, 2015 and 2014

Net earnings attributable to Mosaic for the six months ended June 30, 2015 were \$685.4 million, or \$1.88 per diluted share, compared to \$466.0 million, or \$1.18 per diluted share, for the same period a year ago. Net earnings for the six months ended June 30, 2015, included discrete income tax benefits of \$38 million, or \$0.10 per diluted share. Included in net earnings for the six months ended June 30, 2014 is a charge of \$66 million, or \$0.17 per diluted share, related to the change in value of our Share Repurchase Agreements, and discrete income tax benefits of approximately \$76 million, or \$0.19 per diluted share.

Results for the six months ended June 30, 2015 and 2014 reflected the factors discussed above for the three months ended June 30, 2015 and 2014 in addition to those noted below. Certain of these factors are discussed in more detail in the following sections of this Management's Discussion and Analysis of Financial Condition and Results of Operations.

Operating earnings for the six months ended June 30, 2015, were favorably impacted by higher potash selling prices and lower costs, partially offset by lower potash sales volumes when compared to the same period in the prior year as discussed above. Improvements in operating earnings in the Potash segment in the current year quarter compared to the prior year were driven by higher production, the benefit of cost saving initiatives and favorable foreign exchange rates.

Higher phosphates sales volumes and selling prices, partially offset by the effect of higher raw material costs, also contributed to the increase in operating earnings for the six months ended June 30, 2015, compared to the same period in the prior year. Phosphates sales volumes were higher than the prior year period due to the reasons discussed above and to more tonnes available from our March 17, 2014 acquisition of the Florida phosphate assets and assumption of certain related liabilities ("CF Phosphate Assets Acquisition") of CF Industries, Inc. Phosphates selling prices increased from the same period in the prior year as a result of the closure of certain U.S. phosphate production facilities, an increase in raw material costs and strong international demand, primarily from India.

Other noteworthy matters during the six months ended June 30, 2015 included:

Effective January 1, 2015, our entitlement of Canpotex sales changed to approximately 40.6% from approximately 38.8%, following the successful completion of a proving run of our Colonsay mine expansion in December 2014.

In March 2015, our Board of Directors approved an increase in our annual dividend to \$1.10 from \$1.00 per share, effective with the dividend declaration in May 2015.

During the six months ended June 30, 2014:

We purchased 37.1 million Class A Shares, Series A-2 and A-3 under the MAC Trusts Share Repurchase Agreement for approximately \$1.7 billion. In addition, in February 2014, our Board of Directors authorized the 2014 Repurchase Program. We purchased 8.4 million shares under this program, including approximately 8.2 million shares under the

share repurchase agreements entered in February 2014 with certain Cargill family member trusts (the "Family Trusts Share Repurchase Agreements").

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## Phosphates Net Sales and Gross Margin

The following table summarizes the Phosphates segment's net sales, gross margin, sales volume, selling prices and raw material prices:

| (in millions, except price per tonne or unit)         | Three months ended<br>June 30, |         |           |         | Six months ended<br>June 30, |           |           |         |
|---|--------------------------------|---------|-----------|---------|------------------------------|-----------|-----------|---------|
|   | 2015                           | 2014    | 2015-2014 |         | 2015                         | 2014      | 2015-2014 |         |
|   |                                |         | Change    | Percent |                              |           | Change    | Percent |
| Net sales:  |                                |         |           |         |                              |           |           |         |
| North America   | \$704.5                        | \$724.4 | \$(19.9)  | (3)%    | \$1,387.6                    | \$1,282.9 | \$104.7   | 8%      |
| International   | 680.5                          | 608.7   | 71.8      | 12%     | 1,169.7                      | 1,009.1   | 160.6     | 16%     |
| Total   | 1,385.0                        | 1,333.1 | 51.9      | 4%      | 2,557.3                      | 2,292.0   | 265.3     | 12%     |
| Cost of goods sold                                    | 1,089.1                        | 1,062.6 | 26.5      | 2%      | 2,039.7                      | 1,822.0   | 217.7     | 12%     |
| Gross margin  | \$295.9                        | \$270.5 | \$25.4    | 9%      | \$517.6                      | \$470.0   | \$47.6    | 10%     |
| Gross margin as a percent of net sales                | 21%                            | 20%     |           |         | 20%                          | 21%       |           |         |
| Sales volume (in thousands of metric tonnes)          |                                |         |           |         |                              |           |           |         |
| Crop Nutrients:                                       |                                |         |           |         |                              |           |           |         |
| North America <sup>(a)</sup>                          | 895                            | 948     | (53)      | (6)%    | 1,846                        | 1,694     | 152       | 9%      |
| International <sup>(a) (b)</sup>                      | 1,224                          | 1,040   | 184       | 18%     | 1,978                        | 1,690     | 288       | 17%     |
| MicroEssentials <sup>® (b)</sup>                      | 516                            | 481     | 35        | 7%      | 956                          | 991       | (35)      | (4)%    |
| Feed and Other <sup>(b)</sup>                         | 153                            | 168     | (15)      | (9)%    | 304                          | 312       | (8)       | (3)%    |
| Total Phosphates Segment Tonnes                       | 2,788                          | 2,637   | 151       | 6%      | 5,084                        | 4,687     | 397       | 8%      |
| Average selling price per tonne:                      |                                |         |           |         |                              |           |           |         |
| DAP (FOB plant)                                       | \$450                          | \$465   | \$(15)    | (3)%    | \$454                        | \$443     | \$11      | 2%      |
| Average cost per unit consumed in cost of goods sold: |                                |         |           |         |                              |           |           |         |
| Ammonia (metric tonne)                                | \$417                          | \$473   | \$(56)    | (12)%   | \$463                        | \$431     | \$32      | 7%      |
| Sulfur (long ton)                                     | 161                            | 128     | 33        | 26%     | 154                          | 114       | 40        | 35%     |
| Blended rock (metric tonne)                           | 61                             | 68      | (7)       | (10)%   | 61                           | 67        | (6)       | (9)%    |
| Production volume (in thousands of metric tonnes)     | 2,504                          | 2,458   | 46        | 2%      | 4,802                        | 4,429     | 373       | 8%      |

(a) Excludes MicroEssentials<sup>®</sup>.

(b) Includes sales volumes to our International Distribution segment.

Three months ended June 30, 2015 and 2014

The Phosphates segment's net sales increased to \$1.4 billion for the three months ended June 30, 2015, compared to \$1.3 billion for the three months ended June 30, 2014. Higher sales volumes in the current year period resulted in increased net sales of approximately \$60 million, partially offset by lower selling prices, which had an unfavorable impact on net sales of approximately \$5 million.

Our average diammonium phosphate ("DAP") selling price was \$450 per tonne for the three months ended June 30, 2015, a decrease of 3% from the same period a year ago. Selling prices in the current year quarter are lower than the prior year period due to higher imports into North America, lower raw material costs and lower commodity prices in the current year period.

The Phosphates segment's sales volumes were higher, with 2.8 million tonnes for the three months ended June 30, 2015 compared to 2.6 million tonnes for the same period in the prior year, due to higher export sales, primarily to customers in India.

Gross margin for the Phosphates segment increased to \$295.9 million for the three months ended June 30, 2015, from \$270.5 million for the three months ended June 30, 2014. Higher sales volumes and lower production costs favorably impacted gross margin by approximately \$10 million each. Lower ammonia and consumed rock costs had favorable gross margin impacts of approximately \$30 million and \$20 million, respectively, partially offset by higher sulfur costs of approximately \$40 million as further discussed below. As a result of these factors, gross margin as a percentage of net sales was 21% for the three months ended June 30, 2015 and 20% for the three months ended June 30, 2014.

The average consumed price for ammonia for our North American operations decreased to \$417 per tonne for the three months ended June 30, 2015, from \$473 in the same period a year ago. The average consumed sulfur price for our North American operations increased



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to \$161 per long ton for the three months ended June 30, 2015, from \$128 in the same period a year ago. The purchase prices of these raw materials are driven by global supply and demand. The average consumed cost of purchased and produced phosphate rock decreased to \$61 per tonne for the three months ended June 30, 2015, from \$68 per tonne for the three months ended June 30, 2014. Rock costs in the prior year included approximately \$36 million for the amortization of the fair market value adjustment of phosphate rock purchased as part of the CF Phosphate Assets Acquisition. The percentage of phosphate rock purchased from the Miski Mayo Mine consumed in our North American operations increased to 7% for the three months ended June 30, 2015, from 6% in the same period a year ago. The percentage of phosphate rock purchased from unrelated parties in the production of finished phosphate product was 2% for the three months ended June 30, 2015 and 2014.

The Phosphates segment's North American production of crop nutrient dry concentrates and animal feed ingredients was 2.5 million tonnes for the three months ended June 30, 2015 and 2014. Our operating rate for processed phosphate production was 86% for the quarter ended June 30, 2015 compared to 84% for the quarter ended June 30, 2014.

Our North American phosphate rock production was 3.8 million tonnes for the three months ended June 30, 2015, compared with 3.6 million tonnes during the same period a year ago.

Six months ended June 30, 2015 and 2014

The Phosphates segment's net sales were \$2.6 billion for the six months ended June 30, 2015 compared to \$2.3 billion for the six months ended June 30, 2014. Higher sales volumes and average selling prices had favorable impacts on net sales of approximately \$160 million and \$100 million, respectively, for the current year period when compared to the prior year period.

Our average DAP selling price was \$454 per tonne for the six months ended June 30, 2015, an increase of 2% from the same period a year ago, due to the factors discussed in the Overview.

The Phosphates segment's sales volumes of 5.1 million tonnes for the six months ended June 30, 2015 increased by 0.4 million tonnes over the same period a year ago, due primarily to the increased sales to customers in India and additional tonnes available from the CF Phosphate Assets Acquisition.

Gross margin for the Phosphates segment increased to \$517.6 million for the six months ended June 30, 2015, from \$470.0 million in the six months ended June 30, 2014. Higher average selling prices and sales volumes resulted in an increase to gross margin of approximately \$100 million and \$30 million, respectively. This was offset by higher raw material costs, which had an unfavorable impact on gross margin of approximately \$80 million as further discussed below. As a result of these factors, gross margin as a percentage of net sales decreased to 20% for the six months ended June 30, 2015, from 21% for the six months ended June 30, 2014.

The average consumed price for ammonia for our North American operations increased to \$463 per tonne for the six months ended June 30, 2015, from \$431 in the same period a year ago. The average consumed price for sulfur for our North American operations increased to \$154 per long ton for the six months ended June 30, 2015, from \$114 in the same period a year ago. The purchase prices of these raw materials are driven by global supply and demand. The average consumed cost of purchased and produced phosphate rock was \$61 per tonne for the six months ended June 30, 2015, compared to \$67 per tonne for the same period in the prior year. The prior year included a negative impact of approximately \$51 million related to the CF Phosphates Asset Acquisition, primarily due to the fair market value adjustment discussed above. The percentage of phosphate rock purchased from the Miski Mayo Mine consumed in our North American operations was comparable, at 8%, for the six months ended June 30, 2015 and 2014. The percentage of phosphate rock purchased from unrelated parties in the production of finished phosphate product was 1% and 3%, respectively, for the six months ended June 30, 2015 and 2014.

The Phosphates segment's North American production of crop nutrient dry concentrates and animal feed ingredients was 4.8 million tonnes for the six months ended June 30, 2015, compared to 4.4 million tonnes for the same period of the prior year. The increase in production is primarily due to approximately 0.3 million tonnes of additional production from the Plant City facility acquired in March 2014, as part of the CF Phosphate Assets Acquisition.

Our North American phosphate rock production was 7.1 million tonnes for the six months ended June 30, 2015 and 2014. In the prior year period, we had production of 0.8 million tonnes from our Hookers Prairie, Florida mine, which we closed in June 2014. This lower production was offset by additional production of 0.6 million tonnes from the

South Pasture, Florida mine that was acquired as part of the CF Phosphate Assets Acquisition during the first quarter of 2014, and increased production at our legacy mines during the current year period.

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## Potash Net Sales and Gross Margin

The following table summarizes the Potash segment's net sales, gross margin, sales volume and selling price:

| (in millions, except price per tonne or unit)     | Three months ended |         |           |                | Six months ended |         |           |                |  |
|---|--------------------|---------|-----------|----------------|------------------|---------|-----------|----------------|--|
|   | June 30, 2015      | 2014    | 2015-2014 | Change Percent | June 30, 2015    | 2014    | 2015-2014 | Change Percent |  |
| Net sales:  |                    |         |           |                |                  |         |           |                |  |
| North America                                     | \$372.3            | \$434.8 | \$(62.5)  | (14)%          | \$753.4          | \$941.2 | \$(187.8) | (20)%          |  |
| International                                     | 357.9              | 327.5   | 30.4      | 9%             | 629.6            | 554.3   | 75.3      | 14%            |  |
| Total   | 730.2              | 762.3   | (32.1)    | (4)%           | 1,383.0          | 1,495.5 | (112.5)   | (8)%           |  |
| Cost of goods sold                                | 435.2              | 536.0   | (100.8)   | (19)%          | 846.1            | 1,053.2 | (207.1)   | (20)%          |  |
| Gross margin                                      | \$295.0            | \$226.3 | \$68.7    | 30%            | \$536.9          | \$442.3 | \$94.6    | 21%            |  |
| Gross margin as a percent of net sales            | 40%                | 30%     |           |                | 39%              | 30%     |           |                |  |
| Sales volume (in thousands of metric tonnes)      |                    |         |           |                |                  |         |           |                |  |
| Crop Nutrients:                                   |                    |         |           |                |                  |         |           |                |  |
| North America                                     | 641                | 873     | (232)     | (27)%          | 1,218            | 1,983   | (765)     | (39)%          |  |
| International                                     | 1,544              | 1,427   | 117       | 8%             | 2,790            | 2,492   | 298       | 12%            |  |
| Total   | 2,185              | 2,300   | (115)     | (5)%           | 4,008            | 4,475   | (467)     | (10)%          |  |
| Non-agricultural                                  | 157                | 200     | (43)      | (22)%          | 358              | 380     | (22)      | (6)%           |  |
| Total Potash Segment Tonnes                       | 2,342              | 2,500   | (158)     | (6)%           | 4,366            | 4,855   | (489)     | (10)%          |  |
| Average selling price per tonne (FOB plant):      |                    |         |           |                |                  |         |           |                |  |
| MOP - North America <sup>(a)</sup>                | \$345              | \$308   | \$37      | 12%            | \$353            | \$303   | \$50      | 17%            |  |
| MOP - International                               | 244                | 225     | 19        | 8%             | 245              | 218     | 27        | 12%            |  |
| MOP Average                                       | 280                | 267     | 13        | 5%             | 284              | 267     | 17        | 6%             |  |
| Production volume (in thousands of metric tonnes) | 2,362              | 2,044   | 318       | 16%            | 4,811            | 3,915   | 896       | 23%            |  |

<sup>(a)</sup> This price excludes industrial and feed sales.

Three months ended June 30, 2015 and 2014

The Potash segment's net sales decreased to \$730.2 million for the three months ended June 30, 2015, compared to \$762.3 million in the same period a year ago. The decrease was due to lower sales volumes, primarily in North America, that resulted in an unfavorable impact of approximately \$90 million, partially offset by higher sales prices that resulted in an increase in net sales of approximately \$60 million.

Our average MOP selling price was \$280 per tonne for the three months ended June 30, 2015, an increase of \$13 per tonne compared with the same period a year ago. Average potash selling prices are higher in the current year period due to the factors discussed in the Overview. Additionally, sales mix unfavorably affected the average MOP selling price.

The Potash segment's sales volumes decreased to 2.3 million tonnes for the three months ended June 30, 2015, compared to 2.5 million in the same period a year ago, due to lower sales volumes in North America due to increased imports.

Gross margin for the Potash segment increased to \$295.0 million for the three months ended June 30, 2015, from \$226.3 million for the same period in the prior year. Gross margin was favorably impacted by approximately \$60 million due to higher selling prices, partially offset by an unfavorable impact from decreased sales volumes of approximately \$40 million. Costs, excluding resource taxes and royalties which are separately discussed below,

favorably impacted gross margin by approximately \$60 million. Improved costs included the benefit from favorable foreign exchange rates, the benefit of cost saving initiatives, and higher production which resulted in higher fixed cost absorption. Other factors affecting gross margin and costs are further discussed below. As a result of these factors, gross margin as a percentage of net sales increased to 40% for the three months ended June 30, 2015, compared to 30% for the same period a year ago.

We incurred \$54.9 million in Canadian resource taxes for the three months ended June 30, 2015, compared with \$44.8 million in the same period a year ago. These taxes increased due to lower deductions for capital expenditures primarily related to changes in Saskatchewan Resource Tax rules, and higher profitability in the current year period. We incurred \$9.0 million in royalties in the three months ended June 30, 2015, compared to \$7.2 million in the three months ended June 30, 2014.

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We incurred \$45.0 million in expenses, including depreciation on brine assets, and \$5.2 million in capital expenditures, for brine inflows at our Esterhazy mine during the three months ended June 30, 2015, compared to \$46.4 million and \$4.0 million, respectively, in the three months ended June 30, 2014. We have been effectively managing the brine inflows at Esterhazy since 1985, and from time to time we experience changes to the amounts and patterns of brine inflows. Inflows continue to be within the range of our historical experience. Brine inflow expenditures continue to reflect the cost of addressing changing inflow patterns, including inflows from below our mine workings, which can be more complex and costly to manage, as well as costs associated with horizontal drilling. The mine has significant brine storage capacity. Depending on inflow rates, pumping and disposal rates, and other variables, the volume of brine stored in the mine may change significantly from period to period. In general, the higher the level of brine stored in the mine, the less time available to mitigate new or increased inflows that exceed our capacity for pumping or disposal of brine outside the mine, and therefore the less time to avoid flooding and/or loss of the mine. Our past investments in remote injection and increased pumping capacities facilitate our management of the brine inflows and the amount of brine stored in the mine.

For the three months ended June 30, 2015, potash production was 2.4 million tonnes, compared to 2.0 million tonnes for the three months ended June 30, 2014. Our operating rate for potash production was 90% for the current year period as we were rebuilding previously depleted inventory. In the prior year period, our operating rate was 76% as production and sales volumes were impacted by unplanned down time at our Carlsbad, New Mexico and Colonsay, Saskatchewan mines. Production and sales volumes in the prior year were also impacted by logistical challenges in North America.

Six months ended June 30, 2015 and 2014

The Potash segment's net sales decreased to \$1.4 billion for the six months ended June 30, 2015, compared to \$1.5 billion in the same period a year ago. The decrease was primarily due to lower sales volumes that resulted in a decrease in net sales of approximately \$240 million, partially offset by higher average selling prices that resulted in an increase of approximately \$130 million.

Our average MOP selling price was \$284 per tonne for the six months ended June 30, 2015, an increase of \$17 per tonne compared with the same period a year ago. Average potash selling prices are higher in the current year period due to the factors discussed in the Overview.

The Potash segment's sales volumes decreased to 4.4 million tonnes for the six months ended June 30, 2015, compared to 4.9 million tonnes in the same period a year ago, due to the lower sales volumes in North America as discussed above.

Gross margin for the Potash segment increased to \$536.9 million for the six months ended June 30, 2015, from \$442.3 million for the same period in the prior year. Gross margin was favorably impacted by approximately \$130 million related to higher selling prices, offset by an unfavorable impact of approximately \$130 million due to the decrease in sales volumes. Costs, excluding resource taxes and royalties which are separately discussed below, favorably impacted gross margin by approximately \$160 million from the benefit of cost saving initiatives, higher production which resulted in higher fixed cost absorption, and the benefit of favorable foreign exchange rates. These and other factors affecting gross margin and costs are further discussed below. As a result of these factors, gross margin as a percentage of net sales increased to 39% for the six months ended June 30, 2015, compared to 30% for the same period a year ago.

We incurred \$133.0 million in Canadian resource taxes for the six months ended June 30, 2015, compared with \$75.1 million in the same period a year ago. These taxes increased due to lower deductions for capital expenditures primarily related to changes in Saskatchewan Resource Tax rules and higher profitability in the current year period. We incurred \$20.2 million in royalties in the six months ended June 30, 2015, compared to \$13.1 million in the six months ended June 30, 2014, due to higher selling prices and production.

We incurred \$89.0 million in expenses, including depreciation on brine assets, and \$9.0 million in capital expenditures, related to managing the brine inflows at our Esterhazy mine during the six months ended June 30, 2015, compared to \$90.6 million and \$6.1 million, respectively, in the six months ended June 30, 2014.

For the six months ended June 30, 2015, potash production increased to 4.8 million tonnes compared to 3.9 million tonnes for the six months ended June 30, 2014, due to the factors discussed above.



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## International Distribution Net Sales and Gross Margin

The following table summarizes the International Distribution segment's net sales, gross margin, sales volume and selling price:

| (in millions, except price per tonne or unit) | Three months ended<br>June 30, |         |           |         | Six months ended<br>June 30, |         |           |         |
|---|--------------------------------|---------|-----------|---------|------------------------------|---------|-----------|---------|
|   | 2015                           | 2014    | 2015-2014 |         | 2015                         | 2014    | 2015-2014 |         |
|   |                                |         | Change    | Percent |                              |         | Change    | Percent |
| Net Sales                                     | \$637.4                        | \$542.1 | 95.3      | 18 %    | \$1,076.3                    | \$934.9 | 141.4     | 15 %    |
| Cost of goods sold                            | 608.9                          | 508.2   | 100.7     | 20 %    | 1,027.3                      | 879.3   | 148.0     | 17 %    |
| Gross margin                                  | \$28.5                         | \$33.9  | \$(5.4 )  | (16 )%  | \$49.0                       | \$55.6  | \$(6.6 )  | (12 )%  |
| Gross margin as a percent of net sales        | 4 %                            | 6 %     |           |         | 5 %                          | 6 %     |           |         |
| Gross margin per sales tonne                  | \$19                           | \$29    |           |         | \$20                         | \$27    |           |         |
| Sales volume (in thousands of metric tonnes)  |                                |         |           |         |                              |         |           |         |
| Total   | 1,477                          | 1,185   | 292       | 25 %    | 2,454                        | 2,056   | 398       | 19 %    |
| Realized prices (\$/tonne)                    |                                |         |           |         |                              |         |           |         |
| Average price (FOB destination)               | \$427                          | \$452   | \$(25 )   | (6 )%   | \$434                        | \$446   | \$(12 )   | (3 )%   |
| Purchases ('000 tonnes)                       |                                |         |           |         |                              |         |           |         |
| DAP/MAP from Mosaic                           | 363                            | 290     | 73        | 25 %    | 501                          | 384     | 117       | 30 %    |
| MicroEssentials® from Mosaic                  | 198                            | 168     | 30        | 18 %    | 324                          | 315     | 9         | 3 %     |
| Potash from Mosaic/Canpotex                   | 769                            | 484     | 285       | 59 %    | 1,018                        | 753     | 265       | 35 %    |

## Three months ended June 30, 2015 and 2014

The International Distribution segment's net sales increased to \$637.4 million for the three months ended June 30, 2015, compared to \$542.1 million in the same period a year ago. The increase in net sales was primarily due to higher sales volumes that resulted in favorable impact of approximately \$130 million, partially offset by the impact from lower selling prices of approximately \$40 million.

The International Distribution segment's sales volume increased to 1.5 million tonnes for the three months ended June 30, 2015, compared to 1.2 million tonnes in the same period a year ago, driven primarily by additional tonnes resulting from the ADM Acquisition. The overall average selling price decreased \$25 per tonne to \$427 per tonne in the current quarter due to product mix and a decline in the Brazilian price of raw materials included in crop nutrient blends ("Blends"), primarily nitrogen and potash.

Total gross margin for the three months ended June 30, 2015, decreased to \$28.5 million or \$19 per tonne from \$33.9 million or \$29 per tonne for the same period in the prior year, primarily due to lower margins in Brazil. The margins in Brazil in the current quarter were unfavorably impacted by weaker customer sentiment driven by a delay in access to subsidized credit to farmers, lower commodity prices, and volatility in the Brazilian Real.

## Six months ended June 30, 2015 and 2014

The International Distribution segment's net sales increased to \$1.1 billion for the six months ended June 30, 2015, compared to \$0.9 billion in the same period a year ago. The increase was primarily due to higher sales volumes that resulted in a favorable impact in net sales of approximately \$170 million, partially offset by a decrease in sales prices, which had an impact of approximately \$30 million.

The International Distribution segment's sales volume increased to 2.5 million tonnes for the six months ended June 30, 2015, compared to 2.1 million tonnes in the same period a year ago, driven primarily by additional tonnes from the ADM Acquisition. The overall average selling price decreased \$12 per tonne to \$434 per tonne for the six months ended June 30, 2015 primarily due to product mix and a decline in the prices of raw material used in Blends.

Our total gross margin for the six months ended June 30, 2015, decreased to \$49.0 million or \$20 per tonne from \$55.6 million or \$27 per tonne, respectively, for the same period in the prior year, primarily due to lower margins in Brazil. The margins in Brazil in the current year period were unfavorably impacted due to the reasons mentioned above in the three-month discussion.

Corporate, Eliminations and Other

In addition to our three operating segments, we assign certain costs to Corporate, Eliminations and Other, which is presented separately in Note 14 to our Notes to Condensed Consolidated Financial Statements. Corporate, Eliminations and Other includes intersegment eliminations, including profit on intersegment sales, unrealized mark-to-market gains and losses on derivatives, debt expenses and our legacy Argentina and Chile results.



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For the three months ended June 30, 2015, the gross margin for Corporate, Eliminations and Other was a loss of \$11.5 million, which is comparable to a loss of \$9.6 million for the three months ended June 30, 2014.

For the six months ended June 30, 2015, gross margin was a loss of \$76.4 million compared to a loss of \$35.1 million in the same period of the prior year. This change was driven by an increase in net unrealized mark-to-market losses of approximately \$33.7 million compared to the prior year, primarily on foreign currency derivatives.

## Other Income Statement Items

| (in millions)                                | Three months ended |        |                  |         | Six months ended |         |                  |         |
|--|--------------------|--------|------------------|---------|------------------|---------|------------------|---------|
|  | June 30, 2015      | 2014   | 2015-2014 Change | Percent | June 30, 2015    | 2014    | 2015-2014 Change | Percent |
| Selling, general and administrative expenses | \$89.3             | \$87.5 | \$1.8            | 2 %     | \$189.8          | \$207.4 | \$(17.6)         | (8) %   |
| Other operating expense                      | 8.6                | 30.4   | (21.8)           | (72) %  | 8.8              | 55.6    | (46.8)           | (84) %  |
| Loss in value of share repurchase agreement  | —                  | (5.5)  | 5.5              | NM      | —                | (65.5)  | 65.5             | NM      |
| Interest (expense)                           | (31.8)             | (30.6) | (1.2)            | 4 %     | (66.6)           | (61.7)  | (4.9)            | 8 %     |
| Interest income                              | 8.3                | 6.0    | 2.3              | 38 %    | 11.8             | 10.4    | 1.4              | 13 %    |
| Interest expense, net                        | (23.5)             | (24.6) | 1.1              | (4) %   | (54.8)           | (51.3)  | (3.5)            | 7 %     |
| Foreign currency transaction (loss) gain     | (16.0)             | (38.7) | 22.7             | (59) %  | 29.1             | 4.7     | 24.4             | NM      |
| Other expense                                | (7.8)              | (1.3)  | (6.5)            | NM      | (13.4)           | (6.2)   | (7.2)            | 116 %   |
| Provision for income taxes                   | 72.6               | 82.7   | (10.1)           | (12) %  | 103.3            | 80.1    | 23.2             | 29 %    |

## Selling, General and Administrative Expenses

For the three months ended June 30, 2015, selling, general and administrative expenses were \$89.3 million, which is comparable to \$87.5 million for the three months ended June 30, 2014.

For the six months ended June 30, 2015, selling, general and administrative expenses were \$189.8 million compared to \$207.4 million for the three months ended June 30, 2014. The prior year period included additional incentive compensation of approximately \$15 million related to achievement of certain cost-saving initiatives.

## Other Operating Expense

For the three months ended June 30, 2015, we had other operating expense of \$8.6 million, compared with \$30.4 million for the same period in the prior year. The three months ended June 30, 2014 included costs of approximately \$10 million related to the wind down of operations at our Hookers Prairie, Florida phosphates mine, a loss of \$5.6 million related to the closure of our Chile distribution business, and expenses of approximately \$4 million related to cost-saving initiatives.

For the six months ended June 30, 2015, we had other operating expense of \$8.8 million compared with \$55.6 million for the same period in the prior year. In addition to changes for the three months as discussed above, the six months ended June 30, 2014 also included approximately \$10 million of costs related to restructuring in our Potash segment and decommissioning of our Hersey potash mine and approximately \$8 million related to the settlement of certain legal matters. A use tax refund of approximately \$8 million also contributed to lower expense in the current year period.

## Loss in Value of Share Repurchase Agreement

The loss in value of share repurchase agreement in the prior year is related to the remeasurement of our share repurchase obligation under the Share Repurchase Agreements to its present value.

## Foreign Currency Transaction (Loss) Gain

For the three and six months ended June 30, 2015, we recorded a foreign currency transaction loss of \$16.0 million and a gain of \$29.1 million, respectively, compared with a loss of \$38.7 million and a gain of \$4.7 million for the same periods in the prior year. For the three months ended June 30, 2015, the loss was the result of the effect of the weakening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar-denominated intercompany receivables and U.S. dollar cash held by our Canadian affiliates, and the strengthening of the U.S. dollar relative to the

Brazilian Real on significant U.S. dollar-denominated payables. For the six months ended June 30, 2015, the gain was mainly the result of the effect of the strengthening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar-denominated intercompany receivables and U.S. dollar cash held by our Canadian affiliates, partially offset by the strengthening of the U.S. dollar relative to the Brazilian Real on significant U.S. dollar-denominated payables. For the three months ended June 30, 2014, the loss was mainly the result of the effect of the weakening of the U.S. dollar relative to the Canadian dollar on significant U.S. dollar denominated intercompany receivables and U.S. dollar cash held by our Canadian affiliates.

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For the six months ended June 30, 2014, the gain was mainly the result of the effect of the weakening of the U.S. dollar relative to the Brazilian Real on significant U.S. dollar-denominated payables.

## Other Expense

For the three and six months ended June 30, 2015, we had other expense of \$7.8 million and \$13.4 million, respectively, compared with \$1.3 million and \$6.2 million for the same periods in the prior year. The increase in expense in the current year periods is due to a write down of an equity investment of approximately \$8 million recorded in the three months ended June 30, 2015.

## Provision for (Benefit from) Income Taxes

| Three months ended | Effective Tax Rate | Provision for Income Taxes |
|--------------------|--------------------|----------------------------|
| June 30, 2015      | 15.7               | % \$72.6                   |
| June 30, 2014      | 24.8               | % 82.7                     |

| Six months ended | Effective Tax Rate | Provision for Income Taxes |
|------------------|--------------------|----------------------------|
| June 30, 2015    | 13.1               | % \$103.3                  |
| June 30, 2014    | 14.5               | % 80.1                     |

Income tax expense was \$72.6 million and \$103.3 million and the effective tax rates were 15.7% and 13.1% for the three and six months ended June 30, 2015, respectively.

For the three months ended June 30, 2015, tax expense specific to the period included a benefit of \$9.7 million primarily related to changes in estimates associated with an Advanced Pricing Agreement, which is a tax treaty-based process. For the six months ended June 30, 2015, tax expense specific to the period included a benefit of \$38.0 million, which is primarily related to the resolution of certain state tax matters that resulted in a benefit of \$18.4 million and the reduction in the tax rate for one of our equity method investments that resulted in a benefit of \$7.5 million.

For the three and six months ended June 30, 2014, our income tax expense was \$82.7 million and \$80.1 million and the effective tax rates were 24.8% and 14.5%, respectively. For the three months ended June 30, 2014, our rate was impacted by tax benefits specific to the period of \$13.5 million, which primarily related to changes in estimates related to the filing of the December 31, 2013 tax return for certain non-U.S. subsidiaries. For the six months ended June 30, 2014, tax expense specific to the period included a benefit of \$76.0 million, which primarily related to the planned disposal of our distribution business in Argentina at that time. The business was subsequently sold in November 2014 and such benefit was realized. In addition to items specific to the period, the three and six months ended June 30, 2014 also included a cost of \$18.1 million and \$28.0 million, respectively, related to certain non-U.S. subsidiaries where we were not permanently reinvested.

In addition to items specific to the period, for each period, our income tax rate is impacted by the mix of earnings across the jurisdictions in which we operate and by a benefit associated with depletion. For the three and six months ended June 30, 2015, the income tax rate was favorably impacted by the mix of earnings across the jurisdictions in which we operate when compared to the three and six months ended June 30, 2014.

## Critical Accounting Estimates

The Condensed Consolidated Financial Statements are prepared in conformity with U.S. GAAP. In preparing the Condensed Consolidated Financial Statements, we are required to make various judgments, estimates and assumptions that could have a significant impact on the results reported in the Condensed Consolidated Financial Statements. We base these estimates on historical experience and other assumptions believed to be reasonable by management under the circumstances. Changes in these estimates could have a material effect on our Condensed Consolidated Financial Statements.

The basis for our financial statement presentation, including our significant accounting estimates, is summarized in Note 3 to the Condensed Consolidated Financial Statements in this report. A detailed description of our significant accounting policies is included in Note 3 to the Consolidated Financial Statements in our 10-K Report. Further information regarding our critical accounting estimates is included in Management's Discussion and Analysis of

Results of Operations and Financial Condition in our 10-K Report.

Liquidity and Capital Resources

As of June 30, 2015, we had cash and cash equivalents of \$2.2 billion, stockholders' equity of approximately \$10.2 billion, long-term debt of approximately \$3.8 billion and short-term debt of approximately \$27.0 million. We have a target liquidity buffer of \$2.5 billion, including cash and available committed credit lines. We also target debt leverage ratios that are consistent with investment grade

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credit ratings. Our capital allocation priorities include maintaining our asset and liquidity targets, paying our dividend, investing to grow our business, taking advantage of strategic opportunities and returning excess cash to shareholders in order to maintain an efficient balance sheet. During the six months ended June 30, 2015, we invested \$456.9 million in capital expenditures and \$125 million in the Wa'ad Al Shamal Joint Venture and returned cash to shareholders through share repurchases of \$634.5 million (largely through the ASR as discussed above) and cash dividends of \$189.5 million.

Funds generated by operating activities, available cash and cash equivalents, and our credit facilities continue to be our most significant sources of liquidity. We believe funds generated from the expected results of operations and available cash, cash equivalents and borrowings under the credit facility, as needed, will be sufficient to finance our operations, including our expansion plans, existing strategic initiatives, expected share repurchases and expected dividend payments, for the next 12 months. There can be no assurance, however, that we will continue to generate cash flows at or above current levels. At June 30, 2015, we had \$1.48 billion available under our \$1.5 billion credit facility.

In addition to our working capital and other normal liquidity requirements, we expect to utilize our available liquidity, including cash and cash equivalents and debt capacity, to fund our 2015 Repurchase Program, our commitments in connection with the Wa'ad Al Shamal Joint Venture, and certain financial assurance requirements related to our Phosphates business as discussed under "EPA RCRA Initiative" in Note 10 of our Notes to Condensed Consolidated Financial Statements.

All of our cash and cash equivalents are diversified in highly rated investment vehicles. Approximately \$1.8 billion of cash and cash equivalents are held by non-U.S. subsidiaries and are not subject to significant foreign currency exposures, as the majority are held in investments denominated in U.S. dollars as of June 30, 2015. These funds may create foreign currency transaction gains or losses, however, depending on the functional currency of the entity holding the cash. In addition, there are no significant restrictions that would preclude us from bringing these funds back to the U.S.; however, there would be an income tax expense impact on repatriating approximately \$1.0 billion of cash associated with certain undistributed earnings, which are part of the permanently reinvested earnings discussed in Note 12 of our Notes to Consolidated Financial Statements in our 10-K Report. We currently intend to use this cash for non-U.S. expansions and other investments outside the U.S.

The following table represents a comparison of the net cash provided by operating activities, net cash used in investing activities, and net cash used in financing activities for the six months ended June 30, 2015 and 2014:

| (in millions)                             | Six months ended |                  |           |         |
|---|------------------|------------------|-----------|---------|
|   | June 30,<br>2015 | June 30,<br>2014 | 2015-2014 |         |
| Cash Flow                                 |                  |                  | Change    | Percent |
| Net cash provided by operating activities | \$1,238.6        | \$1,423.3        | \$(184.7) | (13)%   |
| Net cash used in investing activities     | (526.3)          | (1,994.6)        | 1,468.3   | (74)%   |
| Net cash used in financing activities     | (804.2)          | (2,344.8)        | 1,540.6   | (66)%   |

**Operating Activities**

During the six months ended June 30, 2015, net cash provided by operating activities decreased by \$184.7 million to \$1,238.6 million, from \$1,423.3 million for the six months ended June 30, 2014. The decrease from the prior year period was due to an incremental investment in the working capital of 452.7 million. For the six months ended June 30, 2015, working capital increased \$76.0 million compared to an increase of \$528.7 million during the six months ended June 30, 2014. This was partially offset by our results of operations, after non-cash adjustments to net earnings, which contributed \$1,162.6 million to cash flows from operating activities during the six months ended June 30, 2015, compared to a contribution of \$894.6 million as computed on the same basis for the prior year period. That increase was primarily due to an increase in net earnings in the current year period.

The change in working capital for the six months ended June 30, 2015, was primarily driven by favorable impacts from the change in accounts receivable and accounts payable partially offset by the change in other current and noncurrent assets. The decrease in accounts receivable was primarily due to the timing of sales as we had less sales in June 2015 compared to December 2014. The increase in accounts payable for the six months ended June 30, 2015, is primarily due to the timing of purchases in our International Distribution segment as they prepare for their high

season. Other current and noncurrent assets increased for the six months ended June 30, 2014 compared to December 31, 2014 due to an increase in our final price deferred product, which is product shipped to customers not yet priced. In December 2014, customers were pricing product in anticipation of future price increases.

In the prior year period, the favorable change in working capital was driven by a decrease in other current assets and increases in accounts payable and accrued expenses, partially offset by an increase in accounts receivable. The decrease in other current assets was due to a decrease in final price deferred product as a significant amount of product was priced and paid for by customers. The increase in accounts payable was primarily due to an increase in inventory purchased in Brazil as they prepared for their high season. The increase in accrued liabilities was related to an increase in customer prepayments in Brazil.

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Investing Activities

Net cash used in investing activities was \$526.3 million for the six months ended June 30, 2015, compared to \$2.0 billion for the same period a year ago. In the prior year period, we completed the CF Phosphate Assets Acquisition for approximately \$1.4 billion. In the current year period, we had lower capital expenditures of \$456.9 million compared to \$488.9 million in the prior year period. Capital expenditures decreased in the current year period due to lower Potash expansion spending and lower maintenance capital. Also, in the current year period, we received \$47.9 million related to a working capital adjustment from our ADM Acquisition and invested \$125.0 million in the Wa'ad Al Shamal Joint Venture.

Financing Activities

Net cash used in financing activities for the six months ended June 30, 2015, was \$0.8 billion, compared to \$2.3 billion for the same period in the prior year. Cash used in financing activities primarily reflected shares repurchased during the six months ended June 30, 2015, of approximately \$634.5 million under our Repurchase Program, and dividends paid of \$189.5 million. The decrease from the prior year was primarily due to higher share repurchases in the prior year period under the Share Repurchase Agreements.

Debt Instruments, Guarantees and Related Covenants

See Note 11 to the Consolidated Financial Statements in our 10-K Report.

Financial Assurance Requirements

In addition to various operational and environmental regulations related to our Phosphates segment, we are subject to financial assurance requirements. In various jurisdictions in which we operate, particularly Florida and Louisiana, we are required to pass a financial strength test or provide credit support, typically in the form of surety bonds, letters of credit, certificates of deposit or trust funds. Further information regarding financial assurance requirements is included in Management's Discussion and Analysis of Results of Operations and Financial Condition in our 10-K Report, under "EPA RCRA Initiative", and in Notes 10 to our Condensed Consolidated Financial Statements in this report.

Off-Balance Sheet Arrangements and Obligations

Information regarding off-balance sheet arrangements and obligations is included in Management's Discussion and Analysis of Results of Operations and Financial Condition in our 10-K Report.

Contingencies

Information regarding contingencies is hereby incorporated by reference to Note 10 to our Condensed Consolidated Financial Statements in this report.

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## Cautionary Statement Regarding Forward Looking Information

All statements, other than statements of historical fact, appearing in this report constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include, among other things, statements about our expectations, beliefs, intentions or strategies for the future, including statements about the Wa'ad Al Shamal Joint Venture, the CF Phosphate Assets Acquisition or Mosaic's ammonia supply agreements with CF (the "CF Ammonia Supply Agreements"), and their nature, impact and benefits, statements concerning our future operations, financial condition and prospects, statements regarding our expectations for capital expenditures, statements concerning our level of indebtedness and other information, and any statements of assumptions regarding any of the foregoing. In particular, forward-looking statements may include words such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "potential", "predict", "project" or "should". These statements involve certain risks and uncertainties that may cause actual results to differ materially from expectations as of the date of this filing.

Factors that could cause reported results to differ materially from those expressed or implied by the forward-looking statements include, but are not limited to, the following:

- business and economic conditions and governmental policies affecting the agricultural industry where we or our customers operate, including price and demand volatility resulting from periodic imbalances of supply and demand;
- changes in farmers' application rates for crop nutrients;
- changes in the operation of world phosphate or potash markets, including continuing consolidation in the crop nutrient industry, particularly if we do not participate in the consolidation;
- pressure on prices realized by us for our products;
- the expansion or contraction of production capacity or selling efforts by competitors or new entrants in the industries in which we operate, including the effects of proving runs by members of Canpotex to prove the production capacity of potash expansion projects;
- the expected cost of the Wa'ad Al Shamal Joint Venture and our expected investment in it, the amount, terms, availability and sufficiency of funding for the Wa'ad Al Shamal Joint Venture from us, Saudi Arabian Mining Company ("Ma'aden"), Saudi Basic Industries Corporation ("SABIC") and existing or future external sources, the ability of the Wa'ad Al Shamal Joint Venture to obtain additional planned funding in acceptable amounts and upon acceptable terms, the timely development and commencement of operations of production facilities in the Kingdom of Saudi Arabia, and in general the future success of current plans for the joint venture and any future changes in those plans;
- build-up of inventories in the distribution channels for our products that can adversely affect our sales volumes and selling prices;
- the effect of future product innovations or development of new technologies on demand for our products;
- seasonality in our business that results in the need to carry significant amounts of inventory and seasonal peaks in working capital requirements, and may result in excess inventory or product shortages;
- changes in the costs, or constraints on supplies, of raw materials or energy used in manufacturing our products, or in the costs or availability of transportation for our products;
- rapid drops in the prices for our products that can require us to write down our inventories to the lower of cost or market;
- the effects on our customers of holding high cost inventories of crop nutrients in periods of rapidly declining market prices for crop nutrients;
- the lag in realizing the benefit of falling market prices for the raw materials we use to produce our products that can occur while we consume raw materials that we purchased or committed to purchase in the past at higher prices;
- customer expectations about future trends in the selling prices and availability of our products and in farmer economics;
- disruptions to existing transportation or terminaling facilities, including those of the export association or any joint venture in which we participate;
- shortages of railcars, barges and ships for carrying our products and raw materials;
- the effects of and change in trade, monetary, environmental, tax and fiscal policies, laws and regulations;



foreign exchange rates and fluctuations in those rates;

tax regulations, currency exchange controls and other restrictions that may affect our ability to optimize the use of our liquidity;

other risks associated with our international operations, including any potential adverse effects related to our joint venture interest in the Miski Mayo mine in the event that protests against natural resource companies in Peru were to extend to or impact the Miski Mayo mine;

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adverse weather conditions affecting our operations, including the impact of potential hurricanes, excessive heat, cold, snow or rainfall, or drought;  
 difficulties or delays in receiving, challenges to, increased costs of obtaining or satisfying conditions of, or revocation or withdrawal of required governmental and regulatory approvals including permitting activities;  
 changes in the environmental and other governmental regulation that applies to our operations, including federal legislation or regulatory action expanding the types and extent of water resources regulated under federal law and the possibility of further federal or state legislation or regulatory action affecting greenhouse gas emissions or of restrictions or liabilities related to elevated levels of naturally-occurring radiation that arise from disturbing the ground in the course of mining activities or possible efforts to reduce the flow of nutrients into the Gulf of Mexico, the Mississippi River basin or elsewhere;  
 the potential costs and effects of implementation of federal or state water quality standards for the discharge of nitrogen and/or phosphorus into Florida waterways;  
 the financial resources of our competitors, including state-owned and government-subsidized entities in other countries;  
 the possibility of defaults by our customers on trade credit that we extend to them or on indebtedness that they incur to purchase our products and that we guarantee, particularly when we are exiting our business operations or locations that produced or sold the products to that customer;  
 any significant reduction in customers' liquidity or access to credit that they need to purchase our products;  
 rates of return on, and the investment risks associated with, our cash balances;  
 our use of cash and/or available debt capacity to fund share repurchases, financial assurance requirements arising in our business and strategic investments, that has reduced and is expected to continue to reduce our available cash and liquidity and increase our leverage;  
 the effectiveness of our risk management strategy;  
 the effectiveness of the processes we put in place to manage our significant strategic priorities, including the expansion of our Potash business and our investment in the Wa'ad Al Shamal Joint Venture and to successfully integrate and grow acquired businesses;  
 actual costs of various items differing from management's current estimates, including, among others, asset retirement, environmental remediation, reclamation or other environmental obligations and Canadian resource taxes and royalties, or the costs of the Wa'ad Al Shamal Joint Venture, its existing or future funding and our commitments in support of such funding;  
 the costs and effects of legal and administrative proceedings and regulatory matters affecting us, including environmental, tax or administrative proceedings, complaints that our operations are adversely impacting nearby farms, businesses, other property uses or properties, settlements thereof and actions taken by courts with respect to approvals of settlements, resolution of global tax audit activity, and other further developments in legal proceedings and regulatory matters;  
 the success of our efforts to attract and retain highly qualified and motivated employees;  
 strikes, labor stoppages or slowdowns by our work force or increased costs resulting from unsuccessful labor contract negotiations;  
 brine inflows at our Esterhazy, Saskatchewan potash mine as well as potential inflows at our other shaft mines;  
 accidents involving our operations, including potential fires, explosions, seismic events or releases of hazardous or volatile chemicals;  
 terrorism or other malicious intentional acts, including cybersecurity risks such as attempts to gain unauthorized access to, or disable, our information technology systems, or our costs of addressing malicious intentional acts;  
 other disruptions of operations at any of our key production and distribution facilities, particularly when they are operating at high operating rates;  
 changes in antitrust and competition laws or their enforcement;  
 actions by the holders of controlling equity interests in businesses in which we hold a noncontrolling interest;  
 changes in our relationships with other members of the export association or any joint venture in which we participate or their or our exit from participation in any such export association or joint venture, and other changes in our

commercial arrangements with unrelated third parties;  
the adequacy of our property, business interruption and casualty insurance policies to cover potential hazards and risks incident to our business, and our willingness and ability to maintain current levels of insurance coverage as a result of market conditions, our loss experience and other factors;

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difficulties in fully realizing the benefits of the CF Ammonia Supply Agreements, including the risks that the anticipated cost savings from the agreements may not be fully realized or that the price of natural gas will rise or the market price for ammonia will fall to a level at which the natural gas based pricing under one of these agreements becomes disadvantageous to us; and

• other risk factors reported from time to time in our Securities and Exchange Commission reports.

Material uncertainties and other factors known to us are discussed in Item 1A, "Risk Factors", of our annual report on Form 10-K for the year ended December 31, 2014.

We base our forward-looking statements on information currently available to us, and we undertake no obligation to update or revise any of these statements, whether as a result of changes in underlying factors, new information, future events or other developments.

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## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to the impact of fluctuations in the relative value of currencies, the impact on interest rates, fluctuations in the purchase price of natural gas, ammonia and sulfur consumed in operations, and changes in freight costs as well as changes in the market value of our financial instruments. We periodically enter into derivatives in order to mitigate our foreign currency risks, interest rate risks and the effects of changing commodity prices and freight prices, but not for speculative purposes. See Note 14 to the Consolidated Financial Statements in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

## Foreign Currency Exchange Contracts

As of June 30, 2015 and December 31, 2014, the fair value of our major foreign currency exchange contracts was (\$47.0) million and (\$35.2) million, respectively. The table below provides information about Mosaic's significant foreign exchange derivatives.

| (in millions US\$)                                     | As of June 30, 2015    |         | As of December 31, 2014 |        | Fair Value | Fair Value |
|--|------------------------|---------|-------------------------|--------|------------|------------|
|  | Expected Maturity Date |         | Expected Maturity Date  |        |            |            |
|  | Years ending           |         | Year ending             |        |            |            |
|  | December 31,           |         | December 31,            |        |            |            |
|  | 2015                   | 2016    | 2015                    | 2016   |            |            |
| Foreign Currency Exchange Forwards                     |                        |         |                         |        |            |            |
| Canadian Dollar  |                        |         |                         |        | \$(39.1)   | \$(36.6)   |
| Notional (million US\$) - long Canadian Dollars        | \$469.1                | \$230.8 | \$732.9                 | \$66.5 |            |            |
| Weighted Average Rate - Canadian dollar to U.S. dollar | 1.1660                 | 1.2132  | 1.1120                  | 1.1286 |            |            |
| Foreign Currency Exchange Non-Deliverable Forwards     |                        |         |                         |        |            |            |
| Brazilian Real   |                        |         |                         |        | \$(7.8)    | \$(0.9)    |
| Notional (million US\$) - short Real                   | \$276.1                | \$—     | \$136.1                 | \$—    |            |            |
| Weighted Average Rate - Brazilian real to U.S. dollar  | 3.1959                 | —       | 2.6483                  | —      |            |            |
| Notional (million US\$) - long Real                    | \$39.9                 | \$22.6  | \$96.5                  | \$—    |            |            |
| Weighted Average Rate - Brazilian real to U.S. dollar  | 2.9223                 | 3.3336  | 2.6661                  | —      |            |            |
| Indian Rupee   |                        |         |                         |        | \$(0.1)    | \$2.3      |
| Notional (million US\$) - short Rupee                  | \$95.0                 | \$—     | \$100.3                 | \$—    |            |            |
| Weighted Average Rate - Indian rupee to U.S. dollar    | 64.7378                | —       | 62.7853                 | —      |            |            |
| Total Fair Value                                       |                        |         |                         |        | \$(47.0)   | \$(35.2)   |

Further information regarding foreign currency exchange rates and derivatives is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

## Commodities

As of June 30, 2015 and December 31, 2014, the fair value of our natural gas commodities contracts was \$(11.7) million and \$(12.6) million, respectively.

The table below provides information about our natural gas derivatives which are used to manage the risk related to significant price changes in natural gas.

| (in millions) | As of June 30, 2015       |  | As of December 31, 2014 |  |
|---------------|---------------------------|--|-------------------------|--|
|               | Expected Maturity Date    |  | Expected Maturity Date  |  |
|               | Years ending December 31, |  | Years ending            |  |
|               | December 31,              |  | December 31,            |  |
|               |                           |  |                         |  |

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|                                    | 2015   | 2016   | 2017   | Fair Value | 2015   | 2016   | Fair Value |
|------------------------------------|--------|--------|--------|------------|--------|--------|------------|
| Natural Gas Swaps                  |        |        |        | \$(11.7 )  |        |        | \$(12.6 )  |
| Notional (million MMBtu) - long    | 10.5   | 16.5   | 3.2    |            | 14.1   | 10.3   |            |
| Weighted Average Rate (US\$/MMBtu) | \$3.01 | \$3.21 | \$3.50 |            | \$3.35 | \$3.33 |            |
| Total Fair Value                   |        |        |        | \$(11.7 )  |        |        | \$(12.6 )  |

Further information regarding commodities and derivatives is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our 10-K Report and Note 11 to the Condensed Consolidated Financial Statements in this report.

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ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed in our filings under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and communicated to management, including our principal executive officer and our principal financial officer, to allow timely decisions regarding required disclosures. Our management, with the participation of our principal executive officer and our principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report on Form 10-Q. Our principal executive officer and our principal financial officer have concluded, based on such evaluations, that our disclosure controls and procedures were effective for the purpose for which they were designed as of the end of such period.

(b) Changes in Internal Control Over Financial Reporting

Our management, with the participation of our principal executive officer and our principal financial officer, have evaluated any changes in our internal control over financial reporting that occurred during the three months ended June 30, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Our management, with the participation of our principal executive officer and principal financial officer, did not identify any such changes during the three months ended June 30, 2015.

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## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

We have included information about legal and environmental proceedings in Note 10 to our Condensed Consolidated Financial Statements in this report. This information is incorporated herein by reference.

We are also subject to the following legal and environmental proceedings in addition to those described in Note 10 of our Condensed Consolidated Financial Statements in this report:

Nutrient Discharges into the Gulf of Mexico and Mississippi River Basin. On March 13, 2012, the Gulf Restoration Network, the Missouri Coalition for the Environment, the Iowa Environmental Council, the Tennessee Clean Water Network, the Minnesota Center for Environmental Advocacy, Sierra Club, the Waterkeeper Alliance, Inc., the Prairie Rivers Network, the Kentucky Waterways Alliance, the Environmental Law & Policy Center and the Natural Resources Defense Council, Inc. brought a lawsuit in the U.S. District Court for the Eastern District of Louisiana (the "Louisiana District Court") against EPA, seeking to require it to establish numeric nutrient criteria for nitrogen and phosphorous in the Mississippi River basin. In July 2011, EPA had denied the plaintiffs' July 2008 petition seeking such standards. On May 30, 2012, the Louisiana District Court granted our motion to intervene in this lawsuit.

On September 20, 2013, the Louisiana District Court issued a decision in this matter, holding that while EPA was required to respond directly to the petition and find that numeric nutrient criteria either were or were not necessary for the Mississippi River watershed, EPA had the discretion to decide this issue based on non-technical factors, including cost, policy considerations, administrative complexity and other issues. EPA appealed this decision to the Fifth Circuit Court of Appeals (the "Court of Appeals") in November 2013. The Court of Appeals issued a decision on April 7, 2015, holding in substantial part that EPA was not obligated to make a determination that numeric nutrient criteria are or are not necessary, provided EPA gives a reasonable explanation for its conclusion. The Court of Appeals remanded the case to the Louisiana District Court to decide whether EPA can meet that burden.

We intend to defend vigorously EPA's decision. In the event that EPA were to establish numeric nutrient criteria for nitrogen and phosphorous in the Mississippi River basin and the Gulf of Mexico, we cannot predict what its requirements would be or the effects it would have on us or our customers.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Pursuant to our employee stock plans relating to the grant of employee stock options, stock appreciation rights, restricted stock unit awards, and other equity-based awards, we have granted and may in the future grant employee stock options to purchase shares of our Common Stock for which the purchase price may be paid by means of delivery to us by the optionee of shares of our Common Stock that are already owned by the optionee (at a value equal to market value on the date of the option exercise). During the periods covered by this report, no options to purchase shares of our Common Stock were exercised for which the purchase price was so paid.

The following table sets forth information with respect to shares of our Common Stock that we purchased under the Repurchase Program during the quarter ended June 30, 2015:

Issuer Repurchases of Equity Securities<sup>(a)</sup>

| Period                              | Total number of shares purchased | Average price paid per share | Total number of shares purchased as part of a publicly announced program | Maximum approximate dollar value that may be yet purchased under the program <sup>(a)(b)</sup> |
|-------------------------------------|----------------------------------|------------------------------|--|--|
| Common Stock                        |                                  |                              |  |  |
| April 1, 2015 - April 30, 2015..... | —                                | —                            | —  | —  |
| May 1, 2015 - May 31, 2015.....     | 8,333,333                        | (a)                          | 8,333,333  | \$1,000,000,000  |
| June 1, 2015 - June 30, 2015.....   | —                                | —                            | —  | \$1,000,000,000  |
| Total.....                          | 8,333,333                        | (a)                          | 8,333,333  | \$1,000,000,000  |





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(a) On February 11, 2014, we announced a share repurchase program allowing Mosaic to repurchase up to \$1 billion of our Class A Shares or Common Stock, through direct buybacks or in open market transactions (the “2014 Repurchase Program”). On May 14, 2015, we announced a new share repurchase program allowing Mosaic to repurchase up to \$1.5 billion of our Class A Shares or Common Stock, through open market purchases, accelerated share repurchase arrangements, privately negotiated transactions or otherwise (the “2015 Repurchase Program”). In connection with the authorization of the 2015 Repurchase Program, Mosaic terminated the remaining amount of \$149.4 million authorized under the 2014 Repurchase Program.

In May 2015, as an initial repurchase under the 2015 Share Repurchase Program, Mosaic entered into an accelerated share repurchase program (the “ASR”) to repurchase shares of our Common Stock for a payment of \$500 million. In connection with the ASR, Mosaic received an initial delivery of 8,333,333 shares of Common Stock. These shares of Common Stock were accounted for as a reduction to shareholders’ equity in the Company’s Condensed Consolidated Balance Sheet. We received an additional 2,773,514 shares upon closing of the transaction on July 28, 2015, bringing the total shares received under this program to 11,106,847 shares. The final average price per share was \$45.02.

(b) With respect to the 2015 Repurchase Program, amounts shown are at the end of the month shown. In May 2015, Mosaic terminated the remaining amount authorized under the 2014 Repurchase Program.

**ITEM 4. MINE SAFETY DISCLOSURES**

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95 to this report.

**ITEM 6. EXHIBITS**

Reference is made to the Exhibit Index on page E-1 hereof.

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Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE MOSAIC COMPANY

by: /S/ ANTHONY T. BRAUSEN  
Anthony T. Brausen  
Senior Vice President – Finance and Chief  
Accounting Officer (on behalf of the registrant and as principal  
accounting officer)

August 4, 2015

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## Exhibit Index

| Exhibit No | Description   | Incorporated Herein by<br>Reference to | Filed with<br>Electronic<br>Submission |
|------------|---|--|--|
| 31.1       | Certification Required by Rule 13a-14(a).   |  | X                                      |
| 31.2       | Certification Required by Rule 13a-14(a).   |  | X                                      |
| 32.1       | Certification Required by Rule 13a-14(b) and Section 1350 of<br>Chapter 63 of Title 18 of the United States Code. |  | X                                      |
| 32.2       | Certification Required by Rule 13a-14(b) and Section 1350 of<br>Chapter 63 of Title 18 of the United States Code. |  | X                                      |
| 95         | Mine Safety Disclosures   |  | X                                      |
| 101        | Interactive Data Files  |  | X                                      |
| E-1        |   |  |  |