

UNIFIRST CORP  
Form 10-Q  
January 08, 2015  
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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **November 29, 2014**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: **001-08504**

**UNIFIRST CORPORATION**

(Exact name of Registrant as Specified in Its Charter)

|   |   |
|---|---|
| <b>Massachusetts</b>  | <b>04-2103460</b>                       |
| (State or Other Jurisdiction of<br>Incorporation or Organization) | (I.R.S. Employer<br>Identification No.) |

|  |              |
|--|--------------|
| <b>68 Jonspin Road, Wilmington, MA</b>   | <b>01887</b> |
| (Address of Principal Executive Offices) | (Zip Code)   |

**(978) 658-8888**  
(Registrant's Telephone Number, Including Area Code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Smaller Reporting Company  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer’s classes of common stock, as of the latest practicable date.

The number of outstanding shares of UniFirst Corporation Common Stock and Class B Common Stock at January 2, 2015 were 15,242,883 and 4,860,519, respectively.

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**Quarterly Report on Form 10-Q**

**For the Quarter ended November 29, 2014**

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Table Of Contents**PART I – FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****Consolidated Statements of Income****UniFirst Corporation and Subsidiaries***(Unaudited)*

| <b>Thirteen weeks ended</b>                  | <b>November<br/>29,</b> | <b>November<br/>30,</b> |
|--|-------------------------|-------------------------|
| <b>(In thousands, except per share data)</b> | <b>2014</b>             | <b>2013</b>             |
| Revenues                                     | \$ 370,361              | \$ 346,704              |
| Operating expenses:                          |                         |                         |
| Cost of revenues (1)                         | 219,353                 | 208,137                 |
| Selling and administrative expenses (1)      | 72,382                  | 65,629                  |
| Depreciation and amortization                | 18,037                  | 17,298                  |
| Total operating expenses                     | 309,772                 | 291,064                 |
| Income from operations                       | 60,589                  | 55,640                  |
| Other (income) expense:                      |                         |                         |
| Interest expense                             | 188                     | 208                     |
| Interest income                              | (804 )                  | (765 )                  |
| Foreign exchange loss (gain)                 | 371                     | (159 )                  |
| Total other (income) expense                 | (245 )                  | (716 )                  |
| Income before income taxes                   | 60,834                  | 56,356                  |
| Provision for income taxes                   | 23,421                  | 21,894                  |
| Net income                                   | \$ 37,413               | \$ 34,462               |
| <b>Income per share – Basic:</b>             |                         |                         |
| Common Stock                                 | \$ 1.96                 | \$ 1.81                 |
| Class B Common Stock                         | \$ 1.57                 | \$ 1.45                 |
| <b>Income per share – Diluted:</b>           |                         |                         |
| Common Stock                                 | \$ 1.85                 | \$ 1.71                 |

**Income allocated to – Basic:**

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|                      |           |           |
|----------------------|-----------|-----------|
| Common Stock         | \$ 29,649 | \$ 27,208 |
| Class B Common Stock | \$ 7,434  | \$ 6,798  |

**Income allocated to – Diluted:**

|              |           |           |
|--------------|-----------|-----------|
| Common Stock | \$ 37,101 | \$ 34,031 |
|--------------|-----------|-----------|

**Weighted average number of shares outstanding – Basic:**

|                      |        |        |
|----------------------|--------|--------|
| Common Stock         | 15,128 | 15,029 |
| Class B Common Stock | 4,741  | 4,693  |

**Weighted average number of shares outstanding – Diluted:**

|              |        |        |
|--------------|--------|--------|
| Common Stock | 20,008 | 19,891 |
|--------------|--------|--------|

**Dividends per share:**

|                      |           |           |
|----------------------|-----------|-----------|
| Common Stock         | \$ 0.0375 | \$ 0.0375 |
| Class B Common Stock | \$ 0.0300 | \$ 0.0300 |

(1) Exclusive of depreciation on the Company's property, plant and equipment and amortization on its intangible assets.

The accompanying notes are an integral part of these Consolidated Financial Statements.

Table Of Contents**Consolidated Statements of Comprehensive Income****UniFirst Corporation and Subsidiaries***(Unaudited)*

| <b>Thirteen weeks ended</b>                      | <b>November<br/>29,</b> | <b>November<br/>30,</b> |
|--|-------------------------|-------------------------|
| <b>(In thousands)</b>                            | <b>2014</b>             | <b>2013</b>             |
| Net income                                       | \$ 37,413               | \$ 34,462               |
| Other comprehensive (loss) income:               |                         |                         |
| Foreign currency translation adjustments         | (6,323 )                | (208 )                  |
| Pension benefit liabilities, net of income taxes | (1,266 )                | —                       |
| Other comprehensive (loss) income                | (7,589 )                | (208 )                  |
| Comprehensive income                             | 29,824                  | 34,254                  |

The accompanying notes are an integral part of these Consolidated Financial Statements.

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| <b>(In thousands, except share and par value data)</b>          | <b>November<br/>29,<br/><br/>2014</b> | <b>August 30,<br/><br/>2014(a)</b> |
|---|---------------------------------------|------------------------------------|
| Assets  |                                       |                                    |
| Current assets:   |                                       |                                    |
| Cash and cash equivalents                                       | \$212,974                             | \$191,769                          |
| Receivables, less reserves of \$7,868 and \$5,114, respectively | 168,161                               | 152,523                            |
| Inventories   | 77,963                                | 78,858                             |
| Rental merchandise in service                                   | 148,267                               | 146,449                            |
| Prepaid income taxes  | —                                     | 13,342                             |
| Prepaid expenses and other current assets                       | 13,067                                | 6,349                              |
| Total current assets  | 620,432                               | 589,290                            |
| Property, plant and equipment:                                  |                                       |                                    |
| Land, buildings and leasehold improvements                      | 395,459                               | 393,584                            |
| Machinery and equipment   | 520,447                               | 512,842                            |
| Motor vehicles  | 165,506                               | 166,573                            |
| Total property, plant and equipment                             | 1,081,412                             | 1,072,999                          |
| Less – accumulated depreciation                                 | 595,583                               | 586,717                            |
| Total property, plant and equipment, net                        | 485,829                               | 486,282                            |
| Goodwill  | 309,578                               | 303,648                            |
| Customer contracts, net   | 40,953                                | 40,210                             |
| Other intangible assets, net                                    | 1,370                                 | 1,267                              |
| Deferred income taxes   | 1,334                                 | 1,403                              |
| Other assets  | 2,310                                 | 2,061                              |
| Total assets  | \$1,461,806                           | \$1,424,161                        |
| Liabilities and shareholders' equity                            |                                       |                                    |
| Current liabilities:  |                                       |                                    |
| Loans payable and current maturities of long-term debt          | \$6,138                               | \$7,704                            |
| Accounts payable  | 59,548                                | 59,177                             |
| Accrued liabilities   | 96,572                                | 100,818                            |
| Accrued and deferred income taxes                               | 31,440                                | 23,342                             |
| Total current liabilities                                       | 193,698                               | 191,041                            |



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|  |                    |                    |
|--|--------------------|--------------------|
| Long-term liabilities:   |                    |                    |
| Long-term debt, net of current maturities  | —                  | 155                |
| Accrued liabilities  | 53,654             | 50,235             |
| Accrued and deferred income taxes  | 47,487             | 48,271             |
| <b>Total long-term liabilities</b>   | <b>101,141</b>     | <b>98,661</b>      |
| Commitments and contingencies (Note 9)   |                    |                    |
| Shareholders' equity:  |                    |                    |
| Preferred stock, \$1.00 par value; 2,000,000 shares authorized; no shares issued and outstanding   | —                  | —                  |
| Common Stock, \$0.10 par value; 30,000,000 shares authorized; 15,235,183 and 15,189,947 issued and outstanding as of November 29, 2014 and August 30, 2014, respectively | 1,524              | 1,519              |
| Class B Common Stock, \$0.10 par value; 20,000,000 shares authorized; 4,860,519 issued and outstanding as of November 29, 2014 and August 30, 2014                       | 486                | 486                |
| Capital surplus  | 62,811             | 59,415             |
| Retained earnings  | 1,112,268          | 1,075,572          |
| Accumulated other comprehensive loss   | (10,122 )          | (2,533 )           |
| <b>Total shareholders' equity</b>  | <b>1,166,967</b>   | <b>1,134,459</b>   |
| <b>Total liabilities and shareholders' equity</b>  | <b>\$1,461,806</b> | <b>\$1,424,161</b> |

(a) Derived from audited consolidated financial statements

The accompanying notes are an integral part of these Consolidated Financial Statements.

Table Of Contents**Consolidated Statements of Cash Flows****UniFirst Corporation and Subsidiaries***(Unaudited)*

| <b>Thirteen weeks ended</b>   | <b>November<br/>29,</b> | <b>November<br/>30,</b> |
|---|-------------------------|-------------------------|
| <b>(In thousands)</b>   | <b>2014</b>             | <b>2013</b>             |
| Cash flows from operating activities:   |                         |                         |
| Net income  | \$ 37,413               | \$ 34,462               |
| Adjustments to reconcile net income to cash provided by operating activities: |                         |                         |
| Depreciation  | 15,865                  | 14,850                  |
| Amortization of intangible assets   | 2,172                   | 2,448                   |
| Amortization of deferred financing costs                                      | 52                      | 52                      |
| Share-based compensation  | 1,615                   | 1,483                   |
| Accretion on environmental contingencies                                      | 151                     | 179                     |
| Accretion on asset retirement obligations                                     | 194                     | 181                     |
| Deferred income taxes   | 21                      | (195 )                  |
| Changes in assets and liabilities, net of acquisitions:                       |                         |                         |
| Receivables   | (16,039 )               | (12,951 )               |
| Inventories   | 645                     | 8,490                   |
| Rental merchandise in service   | (1,744 )                | (6,409 )                |
| Prepaid expenses  | (6,847 )                | (2,141 )                |
| Accounts payable  | 559                     | 9,490                   |
| Accrued liabilities   | (2,796 )                | (2,083 )                |
| Prepaid and accrued income taxes  | 21,587                  | 20,786                  |
| Net cash provided by operating activities                                     | 52,848                  | 68,642                  |
| Cash flows from investing activities:   |                         |                         |
| Acquisition of businesses, net of cash acquired                               | (10,846 )               | (495 )                  |
| Capital expenditures  | (17,453 )               | (22,796 )               |
| Other   | 100                     | 297                     |
| Net cash used in investing activities   | (28,199 )               | (22,994 )               |
| Cash flows from financing activities:   |                         |                         |
| Proceeds from loans payable and long-term debt                                | 2,008                   | 2,935                   |
| Payments on loans payable and long-term debt                                  | (3,508 )                | (103,953 )              |
| Proceeds from exercise of Common Stock options                                | 1,750                   | 854                     |
| Payment of cash dividends   | (715 )                  | (714 )                  |
| Net cash used in financing activities   | (465 )                  | (100,878 )              |
| Effect of exchange rate changes   | (2,979 )                | (424 )                  |
| Net increase (decrease) in cash and cash equivalents                          | 21,205                  | (55,654 )               |

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|  |            |            |
|--|------------|------------|
| Cash and cash equivalents at beginning of period | 191,769    | 197,479    |
| Cash and cash equivalents at end of period       | \$ 212,974 | \$ 141,825 |

The accompanying notes are an integral part of these Consolidated Financial Statements.

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**UniFirst Corporation and Subsidiaries**

**Notes to Consolidated Financial Statements**

**1. Basis of Presentation**

These Consolidated Financial Statements of UniFirst Corporation (“Company”) have been prepared, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States (“US GAAP”) have been condensed or omitted pursuant to such rules and regulations; however, the Company believes that the information furnished reflects all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair statement of results for the interim period.

It is suggested that these Consolidated Financial Statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company’s Annual Report on Form 10-K for the fiscal year ended August 30, 2014. There have been no material changes in the accounting policies followed by the Company during the current fiscal year. Results for an interim period are not indicative of any future interim periods or for an entire fiscal year.

The Company has recorded certain immaterial classification adjustments to its November 30, 2013 statement of cash flows. These classification adjustments did not impact current or historical net income or shareholders' equity.

**2. Recent Accounting Pronouncements**

In July 2013, the FASB issued updated accounting guidance on the presentation of unrecognized tax benefits. This update provides that an entity’s unrecognized tax benefits, or a portion of its unrecognized tax benefits, should be presented in its financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, with one exception. That exception states that, to the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position, or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. This guidance was effective for annual reporting periods, and any interim periods within those annual periods, that begin after December 15, 2013 and was to

be applied prospectively, with early adoption permitted. The Company adopted this guidance on August 31, 2014 and the adoption did not have a material impact on its financial statements.

In May 2014, the FASB issued updated accounting guidance on revenue recognition. This update provides a comprehensive new revenue recognition model that requires revenue to be recognized in a manner to depict the transfer of goods or services to a customer at an amount that reflects the consideration expected to be received in exchange for those goods or services. This guidance is effective for annual reporting periods, and any interim periods within those annual periods, that begin after December 15, 2016 and allows for either full retrospective or modified retrospective application, with early adoption not permitted. Accordingly, the standard is effective for the Company on August 27, 2017. The Company is currently evaluating the adoption method it will apply and the impact that this guidance will have on its financial statements and related disclosures.

In August 2014, the FASB issued accounting guidance about an entity's ability to continue as a going concern. This update defines management's responsibility to assess an entity's ability to continue as a going concern, and to provide related footnote disclosures in certain circumstances. This guidance is effective for annual periods ending after December 15, 2016, with early adoption permitted. The Company does not expect adoption of this guidance will have a material impact on its financial statements.

### **3. Business Acquisitions**

During the thirteen weeks ended November 29, 2014, the Company completed two business acquisitions with an aggregate purchase price of approximately \$10.8 million. The results of operations of these acquisitions have been included in the Company's consolidated financial results since their respective acquisition dates. These acquisitions were not significant in relation to the Company's consolidated financial results and, therefore, pro forma financial information has not been presented.

### **4. Fair Value Measurements**

US GAAP establishes a framework for measuring fair value and establishes disclosure requirements about fair value measurements. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

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The fair value hierarchy prescribed under US GAAP contains three levels as follows:

Level 1 – Quoted prices in active markets for identical assets or liabilities.

Level 2 – Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

All financial assets or liabilities that are measured at fair value on a recurring basis (at least annually) have been segregated into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date. The assets or liabilities measured at fair value on a recurring basis are summarized in the tables below (in thousands):

**As of November 29, 2014**

|                     | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Fair Value</b> |
|---------------------|----------------|----------------|----------------|-------------------|
| <b>Assets:</b>      |                |                |                |                   |
| Cash equivalents    | \$46,102       | \$—            | \$ —           | \$46,102          |
| Pension plan assets | —              | 4,988          | —              | 4,988             |
| Total               | \$46,102       | \$4,988        | \$ —           | \$51,090          |

**As of August 30, 2014**

|                     | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> | <b>Fair Value</b> |
|---------------------|----------------|----------------|----------------|-------------------|
| <b>Assets:</b>      |                |                |                |                   |
| Cash equivalents    | \$47,552       | \$—            | \$ —           | \$47,552          |
| Pension plan assets | —              | 5,008          | —              | 5,008             |
| Total               | \$47,552       | \$5,008        | \$ —           | \$52,560          |

The Company's cash equivalents listed above represents money market securities and are classified within Level 1 of the fair value hierarchy because they are valued using quoted market prices. The Company does not adjust the quoted market price for such financial instruments.

The Company's pension plan assets listed above represent guaranteed deposit accounts that are maintained and operated by Prudential Retirement Insurance and Annuity Company ("PRIAC"). All assets are merged with the general assets of PRIAC and are invested predominantly in privately placed securities and mortgages. At the beginning of each calendar year, PRIAC notifies the Company of the annual rates of interest which will be applied to the amounts held in the guaranteed deposit account during the next calendar year. In determining the interest rate to be applied, PRIAC considers the investment performance of the underlying assets of the prior year; however, regardless of the investment performance the Company is guaranteed a minimum rate of return.

## **5. Employee Benefit Plans**

### *Defined Contribution Retirement Savings Plan*

The Company has a defined contribution retirement savings plan with a 401(k) feature for all eligible employees not under collective bargaining agreements. The Company matches a portion of the employee's contribution and may make an additional contribution at its discretion. Contributions charged to expense under the plan for both the thirteen weeks ended November 29, 2014 and November 30, 2013 were \$4.1 million.

### *Pension Plans and Supplemental Executive Retirement Plans*

The Company maintains an unfunded Supplemental Executive Retirement Plan for certain eligible employees of the Company, a non-contributory defined benefit pension plan covering union employees at one of its locations, and a frozen pension plan the Company assumed in connection with its acquisition of Textilease Corporation in fiscal 2004. The amounts charged to expense related to these plans for the thirteen weeks ended November 29, 2014 and November 30, 2013 were \$0.9 million and \$0.6 million, respectively.

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The Company calculates net income per share in accordance with US GAAP, which requires the Company to allocate income to its unvested participating securities as part of its earnings per share (“EPS”) calculations. The following table sets forth the computation of basic earnings per share using the two-class method for amounts attributable to the Company’s shares of Common Stock and Class B Common Stock (in thousands, except per share data):

|  | <b>Thirteen weeks<br/>ended</b>  |                                  |
|--|----------------------------------|----------------------------------|
|  | <b>November<br/>29,<br/>2014</b> | <b>November<br/>30,<br/>2013</b> |
| Net income available to shareholders         | \$37,413                         | \$ 34,462                        |
| Allocation of net income for Basic:          |                                  |                                  |
| Common Stock                                 | \$29,649                         | \$ 27,208                        |
| Class B Common Stock                         | 7,434                            | 6,798                            |
| Unvested participating shares                | 330                              | 456                              |
|  | \$37,413                         | \$ 34,462                        |
| Weighted average number of shares for Basic: |                                  |                                  |
| Common Stock                                 | 15,128                           | 15,029                           |
| Class B Common Stock                         | 4,741                            | 4,693                            |
| Unvested participating shares                | 192                              | 288                              |
|  | 20,061                           | 20,010                           |
| Earnings per share for Basic:                |                                  |                                  |
| Common Stock                                 | \$1.96                           | \$ 1.81                          |
| Class B Common Stock                         | \$1.57                           | \$ 1.45                          |

The Company is required to calculate diluted EPS for Common Stock using the more dilutive of the following two methods:

- The treasury stock method; or
- The two-class method assuming a participating security is not exercised or converted.



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For the thirteen weeks ended November 29, 2014 and November 30, 2013, the Company's diluted EPS assumes the conversion of all vested Class B Common Stock into Common Stock and uses the two-class method for its unvested participating shares. The following table sets forth the computation of diluted earnings per share of Common Stock for the thirteen weeks ended November 29, 2014 and November 30, 2013 (in thousands, except per share data):

|   | Thirteen weeks ended |        |        | Thirteen weeks ended |        |        |
|---|----------------------|--------|--------|----------------------|--------|--------|
|   | November 29, 2014    |        |        | November 30, 2013    |        |        |
|   | Earnings             | Common | EPS    | Earnings             | Common | EPS    |
|   | to                   | Shares |        | to                   | Shares |        |
|   | Common               |        |        | Common               |        |        |
|   | sharehold            |        |        | sharehold            |        |        |
|   | ers                  |        |        | ers                  |        |        |
| As reported - Basic   | \$29,649             | 15,128 | \$1.96 | \$27,208             | 15,029 | \$1.81 |
| Add: effect of dilutive potential common shares                           |                      |        |        |                      |        |        |
| Share-Based Awards  | —                    | 139    |        | —                    | 169    |        |
| Class B Common Stock  | 7,434                | 4,741  |        | 6,798                | 4,693  |        |
| Add: Undistributed earnings allocated to unvested participating shares    | 323                  | —      |        | 447                  | —      |        |
| Less: Undistributed earnings reallocated to unvested participating shares | (305 )               | —      |        | (422 )               | —      |        |
| Diluted EPS – Common Stock  | \$37,101             | 20,008 | \$1.85 | \$34,031             | 19,891 | \$1.71 |

Share-based awards that would result in the issuance of 635 shares of Common Stock were excluded from the calculation of diluted earnings per share for the thirteen weeks ended November 29, 2014 because they were anti-dilutive. Share-based awards that would result in the issuance of 160 shares of Common Stock were excluded from the calculation of diluted earnings per share for the thirteen weeks ended November 30, 2013 because they were anti-dilutive.

Table Of Contents**7. Inventories**

Inventories are stated at the lower of cost or market value, net of any reserve for excess and obsolete inventory. Judgments and estimates are used in determining the likelihood that new goods on hand can be sold to customers or used in rental operations. Historical inventory usage and current revenue trends are considered in estimating both excess and obsolete inventories. If actual product demand and market conditions are less favorable than those projected by management, additional inventory write-downs may be required. The Company uses the first-in, first-out (“FIFO”) method to value its inventories.

The components of inventory as of November 29, 2014 and August 30, 2014 were as follows (in thousands):

|                   | <b>November<br/>29,<br/>2014</b> | <b>August<br/>30,<br/>2014</b> |
|-------------------|----------------------------------|--------------------------------|
| Raw materials     | \$ 19,208                        | \$ 19,053                      |
| Work in process   | 3,186                            | 3,759                          |
| Finished goods    | 55,569                           | 56,046                         |
| Total inventories | \$ 77,963                        | \$ 78,858                      |

**8. Asset Retirement Obligations**

The Company recognizes asset retirement obligations in the period in which they are incurred if a reasonable estimate of fair value can be made. The associated asset retirement costs are capitalized as part of the carrying amount of the long-lived asset. The Company continues to depreciate, on a straight-line basis, the amount added to property, plant and equipment and recognizes accretion expense in connection with the discounted liability over the various remaining lives which range from approximately six to twenty-nine years.

A reconciliation of the Company’s asset retirement liability is as follows (in thousands):

**November  
29,  
2014**

|   |           |
|---|-----------|
| Beginning balance as of August 30, 2014 | \$ 11,675 |
| Accretion expense                       | 194       |
| Effect of exchange rate changes         | (179 )    |
| Ending balance as of November 29, 2014  | \$ 11,690 |

Asset retirement obligations are included in long-term accrued liabilities in the accompanying Consolidated Balance Sheets.

## 9. Commitments and Contingencies

The Company and its operations are subject to various federal, state and local laws and regulations governing, among other things, air emissions, wastewater discharges, and the generation, handling, storage, transportation, treatment and disposal of hazardous waste and other substances. In particular, industrial laundries use and must dispose of detergent waste water and other residues, and, in the past used perchloroethylene and other dry cleaning solvents. The Company is attentive to the environmental concerns surrounding the disposal of these materials and has, through the years, taken measures to avoid their improper disposal. In the past, the Company has settled, or contributed to the settlement of, actions or claims brought against the Company relating to the disposal of hazardous materials and there can be no assurance that the Company will not have to expend material amounts to remediate the consequences of any such disposal in the future.

US GAAP requires that a liability for contingencies be recorded when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated. Significant judgment is required to determine the existence of a liability, as well as the amount to be recorded. The Company regularly consults with attorneys and outside consultants in its consideration of the relevant facts and circumstances before recording a contingent liability. Changes in enacted laws, regulatory orders or decrees, management's estimates of costs, risk-free interest rates, insurance proceeds, participation by other parties, the timing of payments, the input of the Company's attorneys and outside consultants or other factual circumstances could have a material impact on the amounts recorded for environmental and other contingent liabilities.

Under environmental laws, an owner or lessee of real estate may be liable for the costs of removal or remediation of certain hazardous or toxic substances located on, or in, or emanating from, such property, as well as related costs of investigation and property damage. Such laws often impose liability without regard to whether the owner or lessee knew of, or was responsible for the presence of such hazardous or toxic substances. There can be no assurances that acquired or leased locations have been operated in compliance with environmental laws and regulations or that future uses or conditions will not result in the imposition of liability upon the Company under such laws or expose the Company to third-party actions such as tort suits. The Company continues to address environmental conditions under terms of consent orders or otherwise negotiated with the applicable environmental authorities with respect to sites located in or related to Woburn, Massachusetts, Somerville, Massachusetts, Springfield, Massachusetts, Uvalde, Texas, Stockton, California, three sites related to former operations in Williamstown, Vermont, as well as sites located in Goldsboro, North Carolina, Wilmington, North Carolina and Landover, Maryland.



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The Company has accrued certain costs related to the sites described above as it has been determined that the costs are probable and can be reasonably estimated. The Company has potential exposure related to a parcel of land (the "Central Area") related to the Woburn, Massachusetts site discussed above. Currently, the consent decree for the Woburn site does not define or require any remediation work in the Central Area. The United States Environmental Protection Agency (the "EPA") has provided the Company and other signatories to the consent decree with comments on the design and implementation of groundwater and soil remedies at the Woburn site and investigation of environmental conditions in the Central Area. The Company, and other signatories, have implemented and proposed to do additional work at the Woburn site but many of the EPA's comments remain to be resolved. The Company has accrued costs to perform certain work responsive to EPA's comments. The Company is also in discussions with EPA concerning its invoices for oversight costs with respect to the Woburn site and the Central Area. The Company has implemented mitigation measures and continues to monitor environmental conditions at the Somerville, Massachusetts site. The Company also expects that, in the future, it may receive demands or claims for increased costs allegedly incurred in connection with the planned construction of a transit station in the area of the Somerville site.

The Company routinely reviews and evaluates sites that may require remediation and monitoring and determines its estimated costs based on various estimates and assumptions. These estimates are developed using its internal sources or by third party environmental engineers or other service providers. Internally developed estimates are based on:

- Management's judgment and experience in remediating and monitoring the Company's sites;
- Information available from regulatory agencies as to costs of remediation and monitoring;
- The number, financial resources and relative degree of responsibility of other potentially responsible parties ("PRPs") who may be liable for remediation and monitoring of a specific site; and
- The typical allocation of costs among PRPs.

There is usually a range of reasonable estimates of the costs associated with each site. In accordance with US GAAP, the Company's accruals reflect the amount within the range that it believes is the best estimate or the low end of a range of estimates if no point within the range is a better estimate. Where it believes that both the amount of a particular liability and the timing of the payments are reliably determinable, the Company adjusts the cost in current dollars using a rate of 3% for inflation until the time of expected payment and discounts the cost to present value using current risk-free interest rates. As of November 29, 2014, the risk-free interest rates utilized by the Company ranged from 2.2% to 2.9%.

For environmental liabilities that have been discounted, the Company includes interest accretion, based on the effective interest method, in selling and administrative expenses on the Consolidated Statements of Income. The changes to the Company's environmental liabilities for the thirteen weeks ended November 29, 2014 are as follows (in thousands):

|  |                         |
|--|-------------------------|
|  | <b>November<br/>29,</b> |
|  | <b>2014</b>             |
| Beginning balance as of August 30, 2014              | \$ 19,846               |
| Costs incurred for which reserves have been provided | (460 )                  |
| Insurance proceeds                                   | 48                      |
| Interest accretion                                   | 151                     |
| Change in discount rates                             | 382                     |
| Balance as of November 29, 2014                      | \$ 19,967               |

Anticipated payments and insurance proceeds of currently identified environmental remediation liabilities as of November 29, 2014, for the next five fiscal years and thereafter, as measured in current dollars, are reflected below.

| <b>(In thousands)</b>             | <b>2015</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>Thereafter</b> | <b>Total</b> |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------|--------------|
| Estimated costs – current dollars | \$4,758     | \$1,915     | \$1,663     | \$745       | \$863       | \$ 12,407         | \$22,351     |
| Estimated insurance proceeds      | (124 )      | (159 )      | (173 )      | (159)       | (173)       | (1,430 )          | (2,218 )     |
| Net anticipated costs             | \$4,634     | \$1,756     | \$1,490     | \$586       | \$690       | \$ 10,977         | \$20,133     |
| Effect of inflation               |             |             |             |             |             |                   | 7,226        |
| Effect of discounting             |             |             |             |             |             |                   | (7,392 )     |
| Balance as of November 29, 2014   |             |             |             |             |             |                   | \$19,967     |

Estimated insurance proceeds are primarily received from an annuity received as part of a legal settlement with an insurance company. Annual proceeds of approximately \$0.3 million are deposited into an escrow account which funds remediation and monitoring costs for three sites related to former operations in Williamstown, Vermont. Annual proceeds received but not expended in the current year accumulate in this account and may be used in future years for costs related to this site through the year 2027. As of November 29, 2014, the balance in this escrow account, which is held in a trust and is not recorded in the Company's accompanying Consolidated Balance Sheet, was approximately \$2.9 million. Also included in estimated insurance proceeds are amounts the Company is entitled to receive pursuant to legal settlements as reimbursements from three insurance companies for estimated costs at the site in Uvalde, Texas.

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The Company's nuclear garment decontamination facilities are licensed by the Nuclear Regulatory Commission ("NRC"), or, in certain cases, by the applicable state agency, and are subject to regulation by federal, state and local authorities. There can be no assurance that such regulation will not lead to material disruptions in the Company's garment decontamination business.

From time to time, the Company is also subject to legal proceedings and claims arising from the conduct of its business operations, including litigation related to charges for certain ancillary services on invoices, personal injury claims, customer contract matters, employment claims and environmental matters as described above.

While it is impossible to ascertain the ultimate legal and financial liability with respect to contingent liabilities, including lawsuits and environmental contingencies, the Company believes that the aggregate amount of such liabilities, if any, in excess of amounts covered by insurance have been properly accrued in accordance with US GAAP. It is possible, however, that the future financial position or results of operations for any particular period could be materially affected by changes in the Company's assumptions or strategies related to these contingencies or changes out of the Company's control.

As previously disclosed, the Company is a defendant in hundreds of lawsuits relating to New England Compounding Center's ("NECC") highly-publicized compounding and sale of tainted methylprednisolone acetate, which reportedly resulted in a widespread outbreak of fungal meningitis and other infections. It has been reported that over 60 people died and another approximately 700 people were allegedly seriously injured as a result of this outbreak. These suits against the Company relate to the limited, once-a-month cleaning services the Company provided to portions of NECC's cleanroom facilities.

In February 2013, suits against NECC were transferred to a multi-district litigation ("MDL") proceeding in federal court in Boston, Massachusetts. The MDL court appointed the Plaintiffs' Steering Committee ("PSC") for the NECC litigation.

On November 5, 2013, a Master Complaint was filed in the NECC MDL proceeding naming the Company as one of numerous defendants in the matter. Individual plaintiffs were able to piggy-back on the Master Complaint by filing a Short Form Complaint to initiate legal actions against one or more of the defendants named in the Master Complaint. As of January 5, 2015, the Company has either received demand letters from or been named as a defendant in suits relating to approximately 665 patients who allegedly received the tainted drug from NECC. The Company has notified its insurers of these claims and they have issued reservation of rights letters with respect to coverage of these claims. The Company is in continuing discussions with its insurers concerning coverage matters. In early October 2014, the Company, together with its insurers, engaged in a mediation with the PSC in an attempt to settle these suits. The parties were unable to reach a settlement in this mediation. Although settlement discussions have resumed, no assurances can be given that any settlement will be reached in this matter. At the present time, the Company believes that if it is able to reach a satisfactory settlement in this matter, its insurance coverage with respect to these claims

should be sufficient. However, if the Company does not reach a satisfactory settlement and is found to be liable with respect to claims brought against it relating to NECC that are not covered by the Company's insurance or exceed such insurance coverage, the Company may incur liabilities that are material to its financial condition and operating results. On December 3, 2014, NECC's Chapter 11 Trustee ("Chapter 11 Trustee") and the Official Committee of Unsecured Creditors proposed a Chapter 11 Plan ("Plan") for NECC. The Chapter 11 Trustee publicly announced that the Plan currently includes proposed settlements from affiliates and third-parties totaling approximately \$135 million. On December 16, 2014, the United States indicted 14 owners, managers, employees and affiliates of NECC, alleging a number of crimes, including second-degree murder and racketeering. While the Company is unable to ascertain the ultimate outcome of this matter, based on the information currently available, the Company believes that a loss with respect to this matter is neither probable nor remote. Given the uncertainty regarding the possibility of any settlement occurring, and the uncertainty associated with any other resolution of these suits, the Company is unable to reasonably assess an estimate or range of estimates of any potential losses.

## **10. Income Taxes**

The Company's effective income tax rate was 38.5% for the thirteen weeks ended November 29, 2014, as compared to 38.9% for the thirteen weeks ended November 30, 2013. The Company recognizes interest and penalties related to uncertain tax positions as a component of income tax expense which is consistent with the recognition of these items in prior reporting periods. During the thirteen weeks ended November 29, 2014, there were no material changes in the amount of unrecognized tax benefits or the amount accrued for interest and penalties.

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U.S. and Canadian federal income tax statutes have lapsed for filings up to and including fiscal years 2010 and 2006, respectively, and the Company recently concluded an audit of U.S. federal income taxes for 2010 and 2011. With a few exceptions, the Company is no longer subject to state and local income tax examinations for periods prior to fiscal 2009. The Company is not aware of any tax positions for which it is reasonably possible that the total amounts of unrecognized tax benefits will change significantly in the next 12 months.

**11. Long-Term Debt**

On May 5, 2011, the Company entered into a \$250.0 million unsecured revolving credit agreement (the “Credit Agreement”) with a syndicate of banks, which matures on May 4, 2016. Under the Credit Agreement, the Company is able to borrow funds at variable interest rates based on, at the Company’s election, the Eurodollar rate or a base rate, plus in each case a spread based on the Company’s consolidated funded debt ratio. Availability of credit requires compliance with certain financial and other covenants, including a maximum consolidated funded debt ratio and minimum consolidated interest coverage ratio as defined in the Credit Agreement. The Company tests its compliance with these financial covenants on a fiscal quarterly basis. At November 29, 2014, the interest rates applicable to the Company’s borrowings under the Credit Agreement would be calculated as LIBOR plus 75 basis points at the time of the respective borrowing. As of November 29, 2014, the Company had no outstanding borrowings, outstanding letters of credit amounting to \$53.2 million and \$196.8 million available for borrowing under the Credit Agreement.

On September 14, 2006, the Company issued \$100.0 million of floating rates notes (“Floating Rate Notes”) pursuant to a Note Purchase Agreement, which bore interest at LIBOR plus 50 basis points. On September 14, 2013, the Floating Rate Notes matured and were repaid in full from the Company’s cash reserves.

As of November 29, 2014, the Company was in compliance with all covenants under the Credit Agreement.

**12. Accumulated Other Comprehensive Income (Loss)**

The changes in each component of accumulated other comprehensive income, net of tax, are as follows (in thousands):

| <b>Foreign</b> | <b>Pension-<br/>related</b> | <b>Total</b> |
|----------------|-----------------------------|--------------|
|----------------|-----------------------------|--------------|

|  | <b>Currency<br/>Translation</b> |             | <b>Accumulated<br/>Other<br/>Comprehensive<br/>(Loss) Income</b> |   |
|--|---------------------------------|-------------|--|---|
| Balance as of August 30, 2014                                  | \$ 2,711                        | \$ (5,244 ) | \$ (2,533  | ) |
| Other comprehensive (loss) income before reclassification      | (6,323 )                        | (1,417 )    | (7,740   | ) |
| Amounts reclassified from accumulated other comprehensive loss | —                               | 151         | 151  |   |
| Net current period other comprehensive (loss) income           | (6,323 )                        | (1,266 )    | (7,589   | ) |
| Balance as of November 29, 2014                                | \$ (3,612 )                     | \$ (6,510 ) | \$ (10,122   | ) |

Amounts reclassified from accumulated other comprehensive income, net of tax, for the thirteen weeks ended November 29, 2014 are as follows (in thousands):

|                                   | <b>November<br/>29, 2014</b> |     |
|-----------------------------------|------------------------------|-----|
| Pension benefit liabilities, net: |                              |     |
| Actuarial losses                  | \$ 151                       | (a) |
| Total, net of tax                 | \$ 151                       |     |

(a) Amounts included in selling and administrative expenses in the accompanying Consolidated Statements of Income.

### 13. Segment Reporting

Operating segments are identified as components of an enterprise for which separate discrete financial information is available for evaluation by the chief operating decision-maker, or decision-making group, in making decisions on how to allocate resources and assess performance. The Company's chief operating decision maker is the Company's chief executive officer. The Company has six operating segments based on the information reviewed by its chief executive officer: US Rental and Cleaning, Canadian Rental and Cleaning, Manufacturing ("MFG"), Corporate, Specialty Garments Rental and Cleaning ("Specialty Garments") and First Aid. The US Rental and Cleaning and Canadian Rental and Cleaning operating segments have been combined to form the US and Canadian Rental and Cleaning reporting segment, and as a result, the Company has five reporting segments.

The US and Canadian Rental and Cleaning reporting segment purchases, rents, cleans, delivers and sells, uniforms and protective clothing and non-garment items in the United States and Canada. The laundry locations of the US and Canadian Rental and Cleaning reporting segment are referred to by the Company as "industrial laundries" or "industrial laundry locations."



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The MFG operating segment designs and manufactures uniforms and non-garment items primarily for the purpose of providing these goods to the US and Canadian Rental and Cleaning reporting segment. MFG revenues are generated when goods are shipped from the Company's manufacturing facilities, or its subcontract manufacturers, to other Company locations. These revenues are recorded at a transfer price which is typically in excess of the actual manufacturing cost. Manufactured products are carried in inventory until placed in service at which time they are amortized at this transfer price. On a consolidated basis, intercompany revenues and income are eliminated and the carrying value of inventories and rental merchandise in service is reduced to the manufacturing cost. Income before income taxes from MFG net of the intercompany MFG elimination offsets the merchandise amortization costs incurred by the US and Canadian Rental and Cleaning reporting segment as the merchandise costs of this reporting segment are amortized and recognized based on inventories purchased from MFG at the transfer price which is above the Company's manufacturing cost.

The Corporate operating segment consists of costs associated with the Company's distribution center, sales and marketing, information systems, engineering, materials management, manufacturing planning, finance, budgeting, human resources, other general and administrative costs and interest expense. The revenues generated from the Corporate operating segment represent certain direct sales made by the Company directly from its distribution center. The products sold by this operating segment are the same products rented and sold by the US and Canadian Rental and Cleaning reporting segment. The majority of expenses accounted for within the Corporate segment relate to costs of the US and Canadian Rental and Cleaning segment, with the remainder of the costs relating to the Specialty Garment and First Aid segments.

The Specialty Garments operating segment purchases, rents, cleans, delivers and sells, specialty garments and non-garment items primarily for nuclear and cleanroom applications and provides cleanroom cleaning services at limited customer locations. The First Aid operating segment sells first aid cabinet services and other safety supplies as well as maintains wholesale distribution and pill packaging operations.

The Company refers to the US and Canadian Rental and Cleaning, MFG, and Corporate reporting segments combined as its "Core Laundry Operations," which is included as a subtotal in the following tables (in thousands):

| Thirteen weeks ended     | US and Canadian Rental and Cleaning |           | MFG | Net Interco MFG Elim | Corporate | Subtotal Core      |                              | Total     |            |
|--------------------------|-------------------------------------|-----------|-----|----------------------|-----------|--------------------|------------------------------|-----------|------------|
|                          |                                     |           |     |                      |           | Laundry Operations | Specialty Garments First Aid |           |            |
| <b>November 29, 2014</b> |                                     |           |     |                      |           |                    |                              |           |            |
| Revenues                 | \$ 330,901                          | \$ 51,828 |     | \$(51,828)           | \$ 4,946  | \$ 335,847         | \$ 22,476                    | \$ 12,038 | \$ 370,361 |

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|                                |            |           |            |             |            |           |           |            |
|--------------------------------|------------|-----------|------------|-------------|------------|-----------|-----------|------------|
| Income (loss) from operations  | \$ 63,299  | \$ 18,231 | \$(1,689 ) | \$(22,968 ) | \$ 56,873  | \$ 2,268  | \$ 1,448  | \$ 60,589  |
| Interest (income) expense, net | \$(770 )   | \$—       | \$—        | \$ 154      | \$(616 )   | \$—       | \$—       | \$(616 )   |
| Income (loss) before taxes     | \$ 64,084  | \$ 18,272 | \$(1,689 ) | \$(23,247 ) | \$ 57,420  | \$ 1,966  | \$ 1,448  | \$ 60,834  |
| <b>November 30, 2013</b>       |            |           |            |             |            |           |           |            |
| Revenues                       | \$ 308,442 | \$ 44,233 | \$(44,233) | \$ 3,564    | \$ 312,006 | \$ 24,443 | \$ 10,255 | \$ 346,704 |
| Income (loss) from operations  | \$ 58,359  | \$ 15,574 | \$(1,264 ) | \$(20,297 ) | \$ 52,372  | \$ 2,759  | \$ 509    | \$ 55,640  |
| Interest (income) expense, net | \$(730 )   | \$—       | \$—        | \$ 173      | \$(557 )   | \$—       | \$—       | \$(557 )   |
| Income (loss) before taxes     | \$ 59,087  | \$ 15,493 | \$(1,264 ) | \$(20,469 ) | \$ 52,847  | \$ 3,000  | \$ 509    | \$ 56,356  |

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**ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**SAFE HARBOR FOR FORWARD LOOKING STATEMENTS**

This Quarterly Report on Form 10-Q and any documents incorporated by reference contain forward looking statements within the meaning of the federal securities laws. Forward looking statements contained in this Quarterly Report on Form 10-Q and any documents incorporated by reference are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995. Forward looking statements may be identified by words such as “estimates,” “anticipates,” “projects,” “plans,” “expects,” “intends,” “believes,” “seeks,” “could,” “should,” “may,” “will,” or their variations thereof, and similar expressions and by the context in which they are used. Such forward looking statements are based upon our current expectations and speak only as of the date made. Such statements are highly dependent upon a variety of risks, uncertainties and other important factors that could cause actual results to differ materially from those reflected in such forward looking statements. Such factors include, but are not limited to, uncertainties caused by the continuing adverse worldwide economic conditions, uncertainties regarding our ability to consummate and successfully integrate acquired businesses, uncertainties regarding any existing or newly-discovered expenses and liabilities related to environmental compliance and remediation, any adverse outcome of pending or future contingencies or claims, including suits related to the New England Compound Center matter, our ability to compete successfully without any significant degradation in our margin rates, seasonal and quarterly fluctuations in business levels, our ability to preserve positive labor relationships and avoid becoming the target of corporate labor unionization campaigns that could disrupt our business, the effect of currency fluctuations on our results of operations and financial condition, our dependence on third parties to supply us with raw materials, any loss of key management or other personnel, increased costs as a result of any future changes in federal or state laws, rules and regulations or governmental interpretation of such laws, rules and regulations, uncertainties regarding the price levels of natural gas, electricity, fuel and labor, the impact of the current worldwide economic malaise and other adverse economic conditions and the current tight credit markets on our customers and such customers’ workforces, the level and duration of workforce reductions by our customers, the continuing increase in domestic healthcare costs, including the ultimate impact of the Affordable Care Act, demand and prices for our products and services, rampant criminal activity and instability in Mexico where our principal garment manufacturing plants are located, our ability to properly and efficiently design, construct, implement and operate our new customer relationship management (“CRM”) computer system, interruptions or failures of our information technology systems, including as a result of cyber-attacks, additional professional and internal costs necessary for compliance with recent and proposed future changes in Securities and Exchange Commission, New York Stock Exchange and accounting rules, strikes and unemployment levels, our efforts to evaluate and potentially reduce internal costs, economic and other developments associated with the war on terrorism and its impact on the economy, general economic conditions and other factors described under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended August 30, 2014, under “Item 1A. Risk Factors” in this Quarterly Report on Form 10-Q, and in our other filings with the Securities and Exchange Commission. We undertake no obligation to update any forward looking statements to reflect events or circumstances arising after the date on which such statements are made.

**Business Overview**

UniFirst Corporation, together with its subsidiaries, hereunder referred to as “we”, “our”, the “Company”, or “UniFirst”, is one of the largest providers of workplace uniforms and protective work wear clothing in the United States. We design, manufacture, personalize, rent, clean, deliver, and sell a wide range of uniforms and protective clothing, including shirts, pants, jackets, coveralls, lab coats, smocks, aprons and specialized protective wear, such as flame resistant and high visibility garments. We also rent and sell industrial wiping products, floor mats, facility service products and other non-garment items, and provide restroom and cleaning supplies and first aid cabinet services and other safety supplies, to a variety of manufacturers, retailers and service companies.

We serve businesses of all sizes in numerous industry categories. Typical customers include automobile service centers and dealers, delivery services, food and general merchandise retailers, food processors and service operations, light manufacturers, maintenance facilities, restaurants, service companies, soft and durable goods wholesalers, transportation companies, and others who require employee clothing for image, identification, protection or utility purposes. We also provide our customers with restroom and cleaning supplies, including air fresheners, paper products and hand soaps.

At certain specialized facilities, we also decontaminate and clean work clothes and other items that may have been exposed to radioactive materials and service special cleanroom protective wear and facilities. Typical customers for these specialized services include government agencies, research and development laboratories, high technology companies and utilities operating nuclear reactors.

We continue to expand into additional geographic markets through acquisitions and organic growth. We currently service over 260,000 customer locations in the United States, Canada and Europe from 226 customer service, distribution and manufacturing facilities.

As discussed and described in Note 13 to the Consolidated Financial Statements, we have five reporting segments: US and Canadian Rental and Cleaning, Manufacturing (“MFG”), Corporate, Specialty Garments Rental and Cleaning (“Specialty Garments”) and First Aid. We refer to the laundry locations of the US and Canadian Rental and Cleaning reporting segment as “industrial laundries” or “industrial laundry locations”, and to the US and Canadian Rental and Cleaning, MFG, and Corporate reporting segments combined as our “Core Laundry Operations.”

Table Of Contents**Critical Accounting Policies and Estimates**

The discussion of our financial condition and results of operations is based upon the Consolidated Financial Statements, which have been prepared in conformity with United States generally accepted accounting principles (“US GAAP”). As such, management is required to make certain estimates, judgments and assumptions that are believed to be reasonable based on the information available. These estimates and assumptions affect the reported amount of assets and liabilities, revenues and expenses, and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties, the most important and pervasive accounting policies used and areas most sensitive to material changes from external factors. See Note 1 to the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended August 30, 2014 for additional discussion regarding our application of these and other accounting policies.

**Results of Operations**

The following table presents certain selected financial data, including the percentage of revenues represented by each item, for the thirteen weeks ended November 29, 2014 and November 30, 2013. Cost of revenues presented in the table below include the amortization of rental merchandise in service and merchandise costs related to direct sales as well as labor and other production, service and delivery costs associated with operating our industrial laundries, Specialty Garments facilities, First Aid locations and our distribution center. Selling and administrative costs include costs related to our sales and marketing functions as well as general and administrative costs associated with our corporate offices and operating locations including information systems, engineering, materials management, manufacturing planning, finance, budgeting, and human resources.

|   | <b>Thirteen weeks ended</b> |                      |                          |                      |                 |      |
|---|-----------------------------|----------------------|--------------------------|----------------------|-----------------|------|
|   | <b>November 29, 2014</b>    | <b>% of Revenues</b> | <b>November 30, 2013</b> | <b>% of Revenues</b> | <b>% Change</b> |      |
| (In thousands, except percentages)      |                             |                      |                          |                      |                 |      |
| Revenues                                | \$ 370,361                  | 100.0                | % \$ 346,704             | 100.0                | %               | 6.8  |
| Operating expenses:                     |                             |                      |                          |                      |                 |      |
| Cost of revenues (1)                    | 219,353                     | 59.2                 | 208,137                  | 60.0                 |                 | 5.4  |
| Selling and administrative expenses (1) | 72,382                      | 19.5                 | 65,629                   | 18.9                 |                 | 10.3 |



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|                               |          |      |            |      |         |
|-------------------------------|----------|------|------------|------|---------|
| Depreciation and amortization | 18,037   | 4.9  | 17,298     | 5.0  | 4.3     |
| Total operating expenses      | 309,772  | 83.6 | 291,064    | 84.0 | 6.4     |
| Income from operations        | 60,589   | 16.4 | 55,640     | 16.0 | 8.9     |
| Other (income) expense        | (245 )   | -0.1 | (716 )     | -0.2 | -65.8   |
| Income before income taxes    | 60,834   | 16.4 | 56,356     | 16.3 | 7.9     |
| Provision for income taxes    | 23,421   | 6.3  | 21,894     | 6.3  | 7.0     |
| Net income                    | \$37,413 | 10.1 | % \$34,462 | 9.9  | % 8.6 % |

(1) Exclusive of depreciation on our property, plant and equipment and amortization on our intangible assets.

*General*

We derive our revenues through the design, manufacture, personalization, rental, cleaning, delivering, and selling of a wide range of uniforms and protective clothing, including shirts, pants, jackets, coveralls, lab coats, smocks and aprons and specialized protective wear, such as flame resistant and high visibility garments. We also rent industrial wiping products, floor mats, facility service products, other non-garment items, and provide restroom and cleaning supplies and first aid cabinet services and other safety supplies, to a variety of manufacturers, retailers and service companies. We have five reporting segments, US and Canadian Rental and Cleaning, Manufacturing (“MFG”), Corporate, Specialty Garments Rental and Cleaning (“Specialty Garments”), and First Aid. We refer to the US and Canadian Rental and Cleaning, MFG, and Corporate reporting segments combined as our “Core Laundry Operations.”

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Cost of revenues include the amortization of rental merchandise in service and merchandise costs related to direct sales as well as labor and other production, service and delivery costs, and distribution costs associated with operating our Core Laundry Operations, Specialty Garments facilities, and First Aid locations. Selling and administrative costs include costs related to our sales and marketing functions as well as general and administrative costs associated with our corporate offices and operating locations including information systems, engineering, materials management, manufacturing planning, finance, budgeting, and human resources.

We have discussed how one of the factors contributing to our strong revenue and profit growth over the last several years has been increased economic activity from energy producing regions in the U.S. and Canada as well as the corresponding increase in the demand for flame resistant garments. We believe that if oil prices remain depressed, it could have a negative impact on our expected operating results due to our significant presence in these markets.

The price of fuel and energy needed to run our vehicles and equipment is unpredictable and fluctuates based on events outside our control, including geopolitical developments, supply and demand for oil and gas, actions by OPEC and other oil and gas producers, war and unrest in oil producing countries, regional production patterns, limits on refining capacities, natural disasters and environmental concerns. Changes in fuel costs could impact our financial results.

The cost of healthcare that we provide to our employees has grown over the last few years at a rate in excess of our revenue growth and as a result, has negatively impacted our operating results. In fiscal 2015, the Affordable Care Act (“ACA”) has required us to modify one of the healthcare plans we provide to our employees. In addition, we will incur additional costs related to ACA transitional reinsurance fees that will be paid in fiscal years 2015, 2016 and 2017. We expect that the required modifications to our healthcare plan and the incurrence of such fees will increase our cost of providing healthcare to our employees. There remains considerable uncertainty as to how significant the increase to the healthcare costs will be, including the effect of the plan modifications on the behavior of our employees as well as the potential for increased enrollment in our plans. Although uncertainty exists, we anticipate that our future operating results will continue to be further adversely impacted by increasing healthcare costs.

We are currently undertaking a company-wide initiative to update our customer relationship management systems. As of November 29, 2014, we have capitalized \$39.7 million related to our CRM project (“Unity 20/20”). Although we do not currently anticipate deployment of this system during fiscal 2015, we continue to make investments in IT infrastructure, including headcount, to help support this and other technology initiatives. In addition, future years will be impacted by the eventual depreciation of our Unity 20/20 investment.

During fiscal 2014, there was an increase in the amount of new garments placed in service to meet the day-to-day needs of our existing wearer base. As we expect this trend to continue into fiscal 2015, we project that our fiscal 2015 merchandise amortization will be higher as a percentage of revenues compared to fiscal 2014.

A portion of our sales is derived from international markets, including Canada. Revenues denominated in currencies other than the U.S. dollar represented approximately 9.0% and 10.0% of total consolidated revenues for the first fiscal quarters of 2015 and 2014, respectively. The operating results of our international subsidiaries are translated into U.S. dollars and such results are affected by movements in foreign currencies relative to the U.S. dollar. In the first fiscal quarters of 2015 and 2014, foreign currency fluctuations negatively impacted our consolidated revenues by 0.7% and 0.4%, respectively. These impacts were primarily driven by unfavorable fluctuations in the Canadian dollar. Our operating results in future years could be negatively impacted by any further devaluation, as compared to the U.S. dollar, of the Canadian dollar or any of the currencies of the other countries in which we operate.

The current worldwide economic uncertainty may negatively impact our revenues and operating performance in fiscal 2015 and beyond due to the impact on spending plans and employment levels of our customers and sales prospects.

### **Thirteen weeks ended November 29, 2014 compared with thirteen weeks ended November 30, 2013**

#### *Revenues*

| <b>(In thousands, except percentages)</b> | <b>November<br/>29,<br/>2014</b> | <b>November<br/>30,<br/>2013</b> | <b>Dollar<br/>Change</b> | <b>Percent<br/>Change</b> |   |
|---|----------------------------------|----------------------------------|--------------------------|---------------------------|---|
| Core Laundry Operations                   | \$335,847                        | \$312,006                        | \$23,841                 | 7.6                       | % |
| Specialty Garments                        | 22,476                           | 24,443                           | (1,967)                  | -8.0                      |   |
| First Aid                                 | 12,038                           | 10,255                           | 1,783                    | 17.4                      |   |
| Consolidated total                        | \$370,361                        | \$346,704                        | \$23,657                 | 6.8                       | % |

For the thirteen weeks ended November 29, 2014, our consolidated revenues increased by \$23.7 million from the comparable period in fiscal 2014, or 6.8%. This increase was primarily due to a \$23.8 million increase in revenues from our Core Laundry Operations. Core Laundry Operations' revenues increased to \$335.8 million for the thirteen weeks ended November 29, 2014 from \$312.0 million for the comparable period of fiscal 2014, or 7.6%. Core Laundry Operations' revenues grew 7.8% organically. Organic growth excludes the effect of acquisitions and a weaker Canadian dollar and consists primarily of new sales, price increases, and net changes in the wearer levels at our existing customers, offset by lost accounts. Organic growth in the first quarter of fiscal 2015 benefited from strong new account sales as well as certain annual price adjustments.

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Specialty Garments' revenues decreased to \$22.5 million in the first fiscal quarter of 2015 from \$24.4 million in the comparable period of fiscal 2014, a decrease of \$2.0 million or 8.0%. This decrease was primarily the result of reduced power reactor business in the U.S and Canada. This segment's results are often affected by the timing and length of its customers' power reactor outages as well as its project-based activities. First Aid revenues increased to \$12.0 million in the first quarter of 2015 from \$10.3 million in the comparable period of fiscal 2014, an increase of \$1.8 million or 17.4%. This increase was primarily due to strong new sales in both its van-based business, where it sells first aid cabinet services and other safety supplies, as well as its wholesale distribution and pill packaging operations.

*Cost of Revenues*

For the thirteen weeks ended November 29, 2014, cost of revenues decreased to 59.2% of revenues, or \$219.4 million, from 60.0% of revenues, or \$208.1 million, for the thirteen weeks ended November 30, 2013. The Core Laundry Operations strong revenue growth resulted in lower payroll, energy and merchandise costs as a percentage of revenues. These lower costs were partially offset by higher bad debt expense in the first fiscal quarter of 2015 compared to the comparable period of fiscal 2014.

*Selling and Administrative Expense*

For the thirteen weeks ended November 29, 2014, selling and administrative expenses increased to 19.5% of revenues, or \$72.4 million, from 18.9% of revenues, or \$65.6 million, for the thirteen weeks ended November 30, 2013. This increase as a percentage of revenues was primarily due to higher legal expense associated with the NECC litigation as well as costs related to the Company's project to update its CRM system.

*Depreciation and Amortization*

Our depreciation and amortization expense was \$18.0 million, or 4.9% of revenues, for the thirteen weeks ended November 29, 2014 compared to \$17.3 million, or 5.0% of revenues, for the thirteen weeks ended November 30, 2013. The increase in depreciation and amortization expense was due to capital expenditure and acquisition activity in earlier periods.

*Income from Operations*

For the thirteen weeks ended November 29, 2014 and November 30, 2013, changes in our revenues and costs as discussed above resulted in the following changes in our income from operations:

| <b>(In thousands, except percentages)</b> | <b>November<br/>29,<br/>2014</b> | <b>November<br/>30,<br/>2013</b> | <b>Dollar<br/>Change</b> | <b>Percent<br/>Change</b> |   |
|---|----------------------------------|----------------------------------|--------------------------|---------------------------|---|
| Core Laundry Operations                   | \$ 56,873                        | \$ 52,372                        | \$ 4,501                 | 8.6                       | % |
| Specialty Garments                        | 2,268                            | 2,759                            | (491 )                   | -17.8                     |   |
| First Aid                                 | 1,448                            | 509                              | 939                      | 184.6                     |   |
| Consolidated total                        | \$ 60,589                        | \$ 55,640                        | \$ 4,949                 | 8.9                       | % |

#### *Other (Income) Expense*

Other (income) expense, which includes interest expense, interest income and exchange rate loss (gain), was \$0.2 million of income in the thirteen weeks ended November 29, 2014 compared to income of \$0.7 million in the thirteen weeks ended November 30, 2013. This decrease was due to unfavorable foreign currency fluctuations which resulted in an exchange rate loss of approximately \$0.4 million in the thirteen weeks ended November 29, 2014 compared to an exchange rate gain of \$0.2 million in the comparable period of fiscal 2014.

#### *Provision for Income Taxes*

Our effective income tax rate was 38.5% for the thirteen weeks ended November 29, 2014, compared to 38.9% for the thirteen weeks ended November 30, 2013. This decrease was due to changes in estimated state tax rates which benefited the Company in the current quarter compared to the prior year's comparable period.

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**Liquidity and Capital Resources**

*General*

Cash and cash equivalents totaled \$213.0 million as of November 29, 2014, an increase of \$21.2 million from August 30, 2014 when the amount totaled \$191.8 million. Our working capital was \$426.7 million as of November 29, 2014 compared to \$398.2 million as of August 30, 2014. In addition, we generated \$52.8 million and \$194.6 million in cash from operating activities in the thirteen weeks ended November 29, 2014 and the full fiscal year ended August 30, 2014, respectively. We have accumulated \$62.5 million in cash outside the United States that is expected to be invested indefinitely in our foreign subsidiaries. If these funds were distributed to the U.S. in the form of dividends, we would likely be subject to additional U.S. income taxes. However, we do not believe that any resulting taxes payable would have a material impact on our liquidity. We believe that our current cash and cash equivalent balances, our cash generated from future operations and amounts available under our Credit Agreement (defined below) will be sufficient to meet our current anticipated working capital and capital expenditure requirements for at least the next 12 months.

Cash flows provided by operating activities have historically been the primary source of our liquidity. We generally use these cash flows to fund most, if not all, of our operations, capital expenditure and acquisition activities as well as dividends on our common stock. We may also use cash flows provided by operating activities, as well as proceeds from loans payable and long-term debt, to fund growth and acquisition opportunities, as well as other cash requirements.

*Cash Provided by Operating Activities*

Cash provided by operating activities for the thirteen weeks ended November 29, 2014 was \$52.8 million, a decrease of \$15.8 million from the comparable period in the prior year when cash provided by operating activities was \$68.6 million. This net decrease was primarily driven by the following factors:

- A decrease in cash flows of \$19.8 million generated by changes in working capital primarily due to the timing of our vendor payments as well as the changes in our inventories and receivables;
- An increase in cash flows of \$4.0 million generated from higher net income, adjusted for non-cash items.

*Cash Used in Investing Activities*

Cash used in investing activities for the thirteen weeks ended November 29, 2014 was \$28.2 million, an increase of \$5.2 million from the comparable period in the prior year when cash used in investing activities was \$23.0 million. The net increase in cash used in investing activities was primarily driven by an increase in cash outflows of \$10.4 million for the acquisition of businesses as well as a decrease in cash outflows of \$5.3 million for capital expenditures during the thirteen weeks ended November 29, 2014 compared to the same period in the prior year.

*Cash (Used in) Provided by Financing Activities*

Cash used in financing activities for the thirteen weeks ended November 29, 2014 was \$0.5 million, a decrease of \$100.4 million from the comparable period in the prior year when cash used in financing activities was \$100.9 million. This change was due to a decrease in net cash outflow related to loans payable and long-term debt, which was primarily attributable to the repayment of \$100.0 million of Floating Rate Notes (defined below) that came due in September 2013 from our cash reserves.

*Long-Term Debt and Borrowing Capacity*

On May 5, 2011, we entered into a \$250.0 million unsecured revolving credit agreement (the “Credit Agreement”) with a syndicate of banks, which matures on May 4, 2016. Under the Credit Agreement, we are able to borrow funds at variable interest rates based on, at our election, the Eurodollar rate or a base rate, plus in each case a spread based on our consolidated funded debt ratio. Availability of credit requires compliance with certain financial and other covenants, including a maximum consolidated funded debt ratio and minimum consolidated interest coverage ratio as defined in the Credit Agreement. We test our compliance with these financial covenants on a fiscal quarterly basis. At November 29, 2014, the interest rates applicable to our borrowings under the Credit Agreement would be calculated as LIBOR plus 75 basis points at the time of the respective borrowing. As of November 29, 2014, we had no outstanding borrowings, letters of credit amounting to \$53.2 million and \$196.8 million available for borrowing under the Credit Agreement.

On September 14, 2006, we issued \$100.0 million of floating rates notes (“Floating Rate Notes”) pursuant to a Note Purchase Agreement, which bore interest at LIBOR plus 50 basis points. On September 14, 2013, the Floating Rate Notes matured and were repaid in full from our cash reserves.

As of November 29, 2014, we were in compliance with all covenants under the Credit Agreement.





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*Commitments and Contingencies*

We are subject to various federal, state and local laws and regulations governing, among other things, air emissions, wastewater discharges, and the generation, handling, storage, transportation, treatment and disposal of hazardous wastes and other substances. In particular, industrial laundries currently use and must dispose of detergent waste water and other residues, and, in the past, used perchloroethylene and other dry cleaning solvents. We are attentive to the environmental concerns surrounding the disposal of these materials and have, through the years, taken measures to avoid their improper disposal. Over the years, we have settled, or contributed to the settlement of, actions or claims brought against us relating to the disposal of hazardous materials and there can be no assurance that we will not have to expend material amounts to remediate the consequences of any such disposal in the future.

US GAAP requires that a liability for contingencies be recorded when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated. Significant judgment is required to determine the existence of a liability, as well as the amount to be recorded. We regularly consult with attorneys and outside consultants in our consideration of the relevant facts and circumstances before recording a contingent liability. Changes in enacted laws, regulatory orders or decrees, our estimates of costs, risk-free interest rates, insurance proceeds, participation by other parties, the timing of payments, the input of our attorneys and outside consultants or other factual circumstances could have a material impact on the amounts recorded for our environmental and other contingent liabilities.

Under environmental laws, an owner or lessee of real estate may be liable for the costs of removal or remediation of certain hazardous or toxic substances located on, or in, or emanating from such property, as well as related costs of investigation and property damage. Such laws often impose liability without regard to whether the owner or lessee knew of, or was responsible for, the presence of such hazardous or toxic substances. There can be no assurances that acquired or leased locations have been operated in compliance with environmental laws and regulations or that future uses or conditions will not result in the imposition of liability upon our Company under such laws or expose our Company to third party actions such as tort suits. We continue to address environmental conditions under terms of consent orders or otherwise negotiated with the applicable environmental authorities with respect to sites located in or related to Woburn, Massachusetts, Somerville, Massachusetts, Springfield, Massachusetts, Uvalde, Texas, Stockton, California, three sites related to former operations in Williamstown, Vermont, as well as sites located in Goldsboro, North Carolina, Wilmington, North Carolina and Landover, Maryland.

We have accrued certain costs related to the sites described above as it has been determined that the costs are probable and can be reasonably estimated. We have potential exposure related to a parcel of land (the "Central Area") related to the Woburn, Massachusetts site discussed above. Currently, the consent decree for the Woburn site does not define or require any remediation work in the Central Area. The United States Environmental Protection Agency (the "EPA") has provided us and other signatories to the consent decree with comments on the design and implementation of groundwater and soil remedies at the Woburn site and investigation of environmental conditions in the Central Area. We, and other signatories, have implemented and proposed to do additional work at the Woburn site but many of the

EPA's comments remain to be resolved. We have accrued costs to perform certain work responsive to EPA's comments. We are also in discussions with EPA concerning its invoices for oversight costs with respect to the Woburn site and the Central Area. We have implemented mitigation measures and continue to monitor environmental conditions at the Somerville, Massachusetts site. We also expect that, in the future, we may receive demands or claims for increased costs allegedly incurred in connection with the planned construction of a transit station in the area of the Somerville site.

We routinely review and evaluate sites that may require remediation and monitoring and determine our estimated costs based on various estimates and assumptions. These estimates are developed using our internal sources or by third-party environmental engineers or other service providers. Internally developed estimates are based on:

- Management's judgment and experience in remediating and monitoring our sites;
- Information available from regulatory agencies as to costs of remediation and monitoring;
- The number, financial resources and relative degree of responsibility of other potentially responsible parties (PRPs) who may be liable for remediation and monitoring of a specific site; and
- The typical allocation of costs among PRPs.

There is usually a range of reasonable estimates of the costs associated with each site. In accordance with US GAAP, our accruals represent the amount within the range that we believe is the best estimate or the low end of a range of estimates if no point within the range is a better estimate. When we believe that both the amount of a particular liability and the timing of the payments are reliably determinable, we adjust the cost in current dollars using a rate of 3% for inflation until the time of expected payment and discount the cost to present value using current risk-free interest rates. As of November 29, 2014, the risk-free interest rates we utilized ranged from 2.2% to 2.9%.

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For environmental liabilities that have been discounted, we include interest accretion, based on the effective interest method, in selling and administrative expenses on the Consolidated Statements of Income. The changes to the amounts of our environmental liabilities for the thirteen weeks ended November 29, 2014 are as follows (in thousands):

|  |                                  |
|--|----------------------------------|
|  | <b>November<br/>29,<br/>2014</b> |
| Beginning balance as of August 30, 2014            | \$ 19,846                        |
| Payments made for which reserves had been provided | (460 )                           |
| Insurance proceeds received                        | 48                               |
| Interest accretion                                 | 151                              |
| Change in discount rates                           | 382                              |
| Balance as of November 29, 2014                    | \$ 19,967                        |

Anticipated payments and insurance proceeds relating to currently identified environmental remediation liabilities as of November 29, 2014, for the next five fiscal years and thereafter, as measured in current dollars, are reflected below.

| <b>(In thousands)</b>             | <b>2015</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>Thereafter</b> | <b>Total</b> |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------|--------------|
| Estimated costs – current dollars | \$4,758     | \$1,915     | \$1,663     | \$745       | \$863       | \$ 12,407         | \$22,351     |
| Estimated insurance proceeds      | (124 )      | (159 )      | (173 )      | (159)       | (173)       | (1,430 )          | (2,218 )     |
| Net anticipated costs             | \$4,634     | \$1,756     | \$1,490     | \$586       | \$690       | \$ 10,977         | \$20,133     |
| Effect of inflation               |             |             |             |             |             |                   | 7,226        |
| Effect of discounting             |             |             |             |             |             |                   | (7,392 )     |
| Balance as of November 29, 2014   |             |             |             |             |             |                   | \$19,967     |

Estimated insurance proceeds are primarily received from an annuity received as part of our legal settlement with an insurance company. Annual proceeds of approximately \$0.3 million are deposited into an escrow account which funds remediation and monitoring costs for three sites related to our former operations in Williamstown, Vermont. Annual proceeds received but not expended in the current year accumulate in this account and may be used in future years for costs related to this site through the year 2027. As of November 29, 2014, the balance in this escrow account, which is held in a trust and is not recorded in our Consolidated Balance Sheet, was approximately \$2.9 million. Also included in estimated insurance proceeds are amounts we are entitled to receive pursuant to legal settlements as reimbursements from three insurance companies for estimated costs at the site in Uvalde, Texas.

Our nuclear garment decontamination facilities are licensed by the Nuclear Regulatory Commission (“NRC”), or, in certain cases, by the applicable state agency, and are subject to regulation by federal, state and local authorities. There can be no assurance that such regulation will not lead to material disruptions in our garment decontamination business.

From time to time, we are also subject to legal proceedings and claims arising from the conduct of our business operations, including litigation related to charges for certain ancillary services on invoices, personal injury claims, customer contract matters, employment claims and environmental matters as described above.

While it is impossible for us to ascertain the ultimate legal and financial liability with respect to contingent liabilities, including lawsuits and environmental contingencies, we believe that the aggregate amount of such liabilities, if any, in excess of amounts covered by insurance have been properly accrued in accordance with accounting principles generally accepted in the United States. It is possible, however, that the future financial position and/or results of operations for any particular future period could be materially affected by changes in our assumptions or strategies related to these contingencies or changes out of our control.

As previously disclosed, we are a defendant in hundreds of lawsuits relating to New England Compounding Center’s (“NECC”) highly-publicized compounding and sale of tainted methylprednisolone acetate, which reportedly resulted in a widespread outbreak of fungal meningitis and other infections. It has been reported that over 60 people died and another approximately 700 people were allegedly seriously injured as a result of this outbreak. These suits against us relate to the limited, once-a-month cleaning services we provided to portions of NECC’s cleanroom facilities.

In February 2013, suits against NECC were transferred to a multi-district litigation (“MDL”) proceeding in federal court in Boston, Massachusetts. The MDL court appointed the Plaintiffs’ Steering Committee (“PSC”) for the NECC litigation.

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On November 5, 2013, a Master Complaint was filed in the NECC MDL proceeding naming us as one of numerous defendants in the matter. Individual plaintiffs were able to piggy-back on the Master Complaint by filing a Short Form Complaint to initiate legal actions against one or more of the defendants named in the Master Complaint. As of January 5, 2015, we have either received demand letters from or been named as a defendant in suits relating to approximately 665 patients who allegedly received the tainted drug from NECC. We have notified our insurers of these claims and they have issued reservation of rights letters with respect to coverage of these claims. We are continuing discussions with our insurers concerning coverage matters. In early October 2014, we, together with our insurers, engaged in a mediation with the PSC in an attempt to settle these suits. The parties were unable to reach a settlement in this mediation. Although settlement discussions have resumed, no assurances can be given that any settlement will be reached in this matter. At the present time, we believe that if we are able to reach a satisfactory settlement in this matter, our insurance coverage with respect to these claims should be sufficient. However, if we do not reach a satisfactory settlement and are found to be liable with respect to claims brought against us relating to NECC that are not covered by our insurance or exceed such insurance coverage, we may incur liabilities that are material to our financial condition and operating results. On December 3, 2014, NECC's Chapter 11 Trustee ("Chapter 11 Trustee") and the Official Committee of Unsecured Creditors proposed a Chapter 11 Plan ("Plan") for NECC. The Chapter 11 Trustee publicly announced that the Plan currently includes proposed settlements from affiliates and third-parties totaling approximately \$135 million. On December 16, 2014, the United States indicted 14 owners, managers, employees and affiliates of NECC, alleging a number of crimes, including second-degree murder and racketeering. While we are unable to ascertain the ultimate outcome of this matter, based on the information currently available, we believe that a loss with respect to this matter is neither probable nor remote. Given the uncertainty regarding the possibility of any settlement occurring, and the uncertainty associated with any other resolution of these suits, we are unable to reasonably assess an estimate or range of estimates of any potential losses.

*Off-Balance Sheet Arrangements*

As of November 29, 2014, we did not have any off-balance sheet arrangements, as defined in Item 303(a)(4)(ii) of Securities and Exchange Commission Regulation S-K.

*Seasonality*

Historically, our revenues and operating results have varied from quarter to quarter and are expected to continue to fluctuate in the future. These fluctuations have been due to a number of factors, including: general economic conditions in our markets; the timing of acquisitions and of commencing start-up operations and related costs; our effectiveness in integrating acquired businesses and start-up operations; the timing of nuclear plant outages; capital expenditures; seasonal rental and purchasing patterns of our customers; and price changes in response to competitive factors. In addition, our operating results historically have been lower during the second and fourth fiscal quarters than during the other quarters of the fiscal year. The operating results for any historical quarter are not necessarily indicative of the results to be expected for an entire fiscal year or any other interim periods.

### *Effects of Inflation*

In general, we believe that our results of operations are not dependent on moderate changes in the inflation rate. Historically, we have been able to manage the impacts of more significant changes in inflation rates through our customer relationships, customer agreements that generally provide for price increases consistent with the rate of inflation, and continued focus on improvements of operational productivity.

### *Energy Costs*

Significant increases in energy costs, specifically with respect to natural gas and gasoline, can materially affect our results of operations and financial condition.

### *Contractual Obligations and Other Commercial Commitments*

As of November 29, 2014, there were no material changes in our contractual obligations that were disclosed in our Annual Report on Form 10-K for the year ended August 30, 2014.

### **Recent Accounting Pronouncements**

In July 2013, the FASB issued updated accounting guidance on the presentation of unrecognized tax benefits. This update provides that an entity's unrecognized tax benefits, or a portion of its unrecognized tax benefits, should be presented in its financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, with one exception. That exception states that, to the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position, or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. This guidance was effective for annual reporting periods, and any interim periods within those annual periods, that begin after December 15, 2013 and was to be applied prospectively, with early adoption permitted. We adopted this guidance on August 31, 2014 and the adoption did not have a material impact on our financial statements.



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In May 2014, the FASB issued updated accounting guidance on revenue recognition. This update provides a comprehensive new revenue recognition model that requires revenue to be recognized in a manner to depict the transfer of goods or services to a customer at an amount that reflects the consideration expected to be received in exchange for those goods or services. This guidance is effective for annual reporting periods, and any interim periods within those annual periods, that begin after December 15, 2016 and allows for either full retrospective or modified retrospective application, with early adoption not permitted. Accordingly, the standard is effective for us on August 27, 2017. We are currently evaluating the adoption method we will apply and the impact that this guidance will have on our financial statements and related disclosures.

In August 2014, the FASB issued accounting guidance about an entity's ability to continue as a going concern. This update defines management's responsibility to assess an entity's ability to continue as a going concern, and to provide related footnote disclosures in certain circumstances. This guidance is effective for annual periods ending after December 15, 2016, with early adoption permitted. We do not expect adoption of this guidance will have a material impact on our financial statements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*Foreign Currency Exchange Risk*

We have determined that all of our foreign subsidiaries operate primarily in local currencies that represent the functional currencies of such subsidiaries. All assets and liabilities of our foreign subsidiaries are translated into U.S. dollars using the exchange rate prevailing at the balance sheet date. The effect of exchange rate fluctuations on the translation of assets and liabilities are recorded as a component of shareholders' equity. Revenues and expenses are translated at the average exchange rates in effect during each month of the fiscal year. As such, our financial condition and operating results are affected by fluctuations in the value of the U.S. dollar as compared to currencies in foreign countries. Revenues denominated in currencies other than the U.S. dollar represented approximately 9.0% of total consolidated revenues for the thirteen weeks ended November 29, 2014, and total assets denominated in currencies other than the U.S. dollar represented approximately 10.3% and 11.0% of total consolidated assets at November 29, 2014 and August 30, 2014, respectively. If exchange rates had increased or decreased by 10% from the actual rates in effect during the thirteen weeks ended and as of November 29, 2014, our revenues and assets for the thirteen weeks ended and as of November 29, 2014 would have increased or decreased by approximately \$3.3 million and \$15.0 million, respectively.

We do not operate a hedging program to mitigate the effect of a significant change in the value of our foreign subsidiaries functional currencies, which include the Canadian Dollar, Euro, British Pound, Mexican Peso and Nicaraguan Cordova, as compared to the U.S. dollar. Any losses or gains resulting from foreign currency transactions, including exchange rate fluctuations on intercompany accounts, are reported as transaction losses (gains) in our other



(income) expense. The intercompany payables and receivables are denominated in Canadian Dollars, Euros, British Pounds, Mexican Pesos and Nicaraguan Cordova. During the thirteen weeks ended November 29, 2014, transaction losses included in other (income) expense were approximately \$0.4 million. If the exchange rates had changed by 10% during the thirteen weeks ended November 29, 2014, we would have recognized transaction gains or losses of approximately \$0.9 million.

#### **ITEM 4. CONTROLS AND PROCEDURES**

##### *Disclosure Controls and Procedures*

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), we carried out an evaluation under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based upon their evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that material information relating to the Company required to be disclosed by the Company in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and to ensure that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and management necessarily was required to apply its judgment in designing and evaluating the controls and procedures. We continue to review our disclosure controls and procedures, and our internal control over financial reporting, and may from time to time make changes aimed at enhancing their effectiveness and to ensure that our systems evolve with our business.

##### *Changes in Internal Control over Financial Reporting*

There were no changes in our internal control over financial reporting during the quarter ended November 29, 2014 that have materially affected, or that are reasonably likely to materially affect, our internal control over financial reporting.

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**PART II – OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

From time to time, we are subject to legal proceedings and claims arising from the current conduct of our business operations, including personal injury, customer contract, employment claims and environmental matters as described in our Consolidated Financial Statements. We maintain insurance coverage providing indemnification against many of such claims, and we do not expect that we will sustain any material loss as a result thereof. Refer to Note 9, “Commitments and Contingencies,” to the Consolidated Financial Statements, as well as Item 1A. Risk Factors below, for further discussion.

**ITEM 1A. RISK FACTORS**

To our knowledge, except as set forth below under this “Item 1A. Risk Factors,” there have been no material changes in the risk factors described in Part I, “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended August 30, 2014. In addition to the other information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the factors discussed in Part I, “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended August 30, 2014, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially and adversely affect our business, financial condition and/or operating results.

*In addition to contingencies and claims relating to environmental compliance matters, we may from time to time be subject to legal proceedings and claims related to our business operations which may adversely affect our financial condition and operating results.*

In addition to contingencies and claims relating to environmental compliance matters, we are subject from time to time to legal proceedings and claims arising from the conduct of our business operations, including personal injury claims, customer contract matters and employment claims. Certain of these claims are typically not covered by our available insurance. In addition, claims occasionally result in significant investigation and litigation expenses and, if successful, may result in material losses to us. Certain claims may also result in significant adverse publicity against us. As a consequence, successful claims against us not covered by our available insurance coverage could have a material adverse effect on our business, financial condition and results of operation.

As previously disclosed, we are a defendant in hundreds of lawsuits relating to New England Compounding Center's ("NECC") highly-publicized compounding and sale of tainted methylprednisolone acetate, which reportedly resulted in a widespread outbreak of fungal meningitis and other infections. It has been reported that over 60 people died and another approximately 700 people were allegedly seriously injured as a result of this outbreak. These suits against us relate to the limited, once-a-month cleaning services we provided to portions of NECC's cleanroom facilities.

In February 2013, suits against NECC were transferred to a multi-district litigation ("MDL") proceeding in federal court in Boston, Massachusetts. The MDL court appointed the Plaintiffs' Steering Committee ("PSC") for the NECC litigation.

On November 5, 2013, a Master Complaint was filed in the NECC MDL proceeding naming us as one of numerous defendants in the matter. Individual plaintiffs were able to piggy-back on the Master Complaint by filing a Short Form Complaint to initiate legal actions against one or more of the defendants named in the Master Complaint. As of January 5, 2015, we have either received demand letters from or been named as a defendant in suits relating to approximately 665 patients who allegedly received the tainted drug from NECC. We have notified our insurers of these claims and they have issued reservation of rights letters with respect to coverage of these claims. We are continuing discussions with our insurers concerning coverage matters. In early October 2014, we, together with our insurers, engaged in a mediation with the PSC in an attempt to settle these suits. The parties were unable to reach a settlement in this mediation. Although settlement discussions have resumed, no assurances can be given that any settlement will be reached in this matter. At the present time, we believe that if we are able to reach a satisfactory settlement in this matter, our insurance coverage with respect to these claims should be sufficient. However, if we do not reach a satisfactory settlement and are found to be liable with respect to claims brought against us relating to NECC that are not covered by our insurance or exceed such insurance coverage, we may incur liabilities that are material to our financial condition and operating results. On December 3, 2014, NECC's Chapter 11 Trustee ("Chapter 11 Trustee") and the Official Committee of Unsecured Creditors proposed a Chapter 11 Plan ("Plan") for NECC. The Chapter 11 Trustee publicly announced that the Plan currently includes proposed settlements from affiliates and third-parties totaling approximately \$135 million. On December 16, 2014, the United States indicted 14 owners, managers, employees and affiliates of NECC, alleging a number of crimes, including second-degree murder and racketeering. While we are unable to ascertain the ultimate outcome of this matter, based on the information currently available, we believe that a loss with respect to this matter is neither probable nor remote. Given the uncertainty regarding the possibility of any settlement occurring, and the uncertainty associated with any other resolution of these suits, we are unable to reasonably assess an estimate or range of estimates of any potential losses.

***As a result of our significant presence in energy producing regions, we expect that if energy prices remain depressed our financial results will be negatively impacted.***

We have a substantial number of plants and conduct a significant portion of our business in energy dependent markets in the U.S and Canada. The price of oil has declined dramatically over the past several months. If the price remains depressed, it is likely that our customers in the oil industry will curtail their level of operations. This contraction will negatively impact our garment and merchandise rental revenues from them. Moreover, many of the garments utilized in the oil industry are flame resistant, which are more expensive than most of our other workwear. In addition, a decline in the oil industry will also likely adversely affect our customers in businesses which service or supply the oil industry as well as our customers in unrelated businesses located in areas which have benefited from the economic expansion generated by the robust growth driven by the higher oil prices. While we benefit from lower costs of the

gasoline used to fuel our vehicles, we believe that these benefits would be outweighed by the revenues and profits we may lose as a result of cutbacks by our oil and related customers. As a result, we believe that a prolonged period of relatively low price of oil will adversely affect our results of operations.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

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**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not Applicable.

**ITEM 5. OTHER INFORMATION**

None.

**ITEM 6. EXHIBITS**

\* 31.1 Rule 13a-14(a)/15d-14(a) Certification of Ronald D. Croatti

\* 31.2 Rule 13a-14(a)/15d-14(a) Certification of Steven S. Sintros

\*\* 32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

\*\* 32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101 The following materials from UniFirst Corporation's Quarterly Report on Form 10-Q for the quarter ended November 29, 2014, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Statements of Income, (ii) Consolidated Statements of Comprehensive Income, (iii) Consolidated Balance Sheets, (iv) Consolidated Statements of Cash Flows, and (v) Notes to Consolidated Financial Statements.

\* *Filed herewith*

\*\* *Furnished herewith*

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UniFirst Corporation

/s/ Ronald D. Croatti

January 8, 2015 By: Ronald D. Croatti

President and Chief Executive Officer

/s/ Steven S. Sintros

January 8, 2015 By: Steven S. Sintros

Senior Vice President and Chief Financial Officer

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