

US AIRWAYS GROUP INC  
Form 425  
July 15, 2013

Filed by AMR Corporation

Commission File No. 1-8400

Pursuant to Rule 425 Under the Securities Act of 1933

And Deemed Filed Pursuant to Rule 14a-6

Under the Securities Exchange Act of 1934

Subject Company: US Airways Group, Inc.

Commission File No. 001-8444

*Note: The following is an article that will be distributed as part of a monthly newsletter to Boston-based pilots on July 15, 2013.*

#### **BOS July 2013 Newsletter**

##### ***Bigger and Better***

Once again, American will become the largest airline in the world. While we have all heard the advantages of being the biggest, I think we would agree that in a service industry, quality is perhaps just as important as size. We have a fresh opportunity to redefine the standard of airline travel in the 21st century. I am excited about the challenge change presents, and I look forward to working with our former and formidable competitor, US Airways. Together we can transform the new American into the premiere US flag carrier.

Boston is at the heart of vibrant New England, which is home to some of the country's most prestigious institutions of learning, medical centers, as well as headquarters for numerous hi-tech corporations. From the baseball diamond to the ice rink, Boston continues to shine as a championship city and offers year round cultural and tourism opportunities. Every year, more than 50 luxury cruise ships embark from Boston harbor!

One of the key factors in our ongoing excellence as a crew base is that more than 90 percent of our pilots live within driving distance to Logan Airport. Given everything New England has to offer, it should come as no surprise that Boston pilots are committed to our base. I think it is these two factors which consistently place us ahead of every other crew base in terms of reliability. There are many exciting places the new American Airlines can go from Logan, and you have a proven track record of making sure our planes and passengers get there. I have promoted what BOS has to offer in the past and look forward to talking to our new management team about the one base I know can make American even better.

#### **Additional Information and Where To Find It**

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. AMR Corporation ( AMR ) has filed with the Securities and Exchange Commission ( SEC ) a registration statement on Form S-4, which includes a proxy statement of US Airways Group, Inc. ( US Airways ) that also constitutes a prospectus of AMR, and US Airways has filed with the SEC its definitive proxy statement on Schedule 14A. AMR and US Airways have mailed the proxy statement/prospectus to US Airways security holders. INVESTORS AND SECURITY HOLDERS OF US AIRWAYS ARE URGED TO READ THE PROXY STATEMENT/PROSPECTUS AND OTHER RELEVANT DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY BECAUSE THEY CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors and security holders may obtain free copies of the proxy statement/prospectus and other documents containing important information about AMR and US Airways through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by US Airways can be obtained free of charge on US Airways' website at [www.usairways.com](http://www.usairways.com) or by directing a written request to US Airways Group, Inc., 111 West Rio Salado Parkway, Tempe, Arizona 85281, Attention: Vice President, Legal Affairs. Copies of the documents filed with the SEC by AMR can be obtained free of charge on AMR's website at [www.aa.com](http://www.aa.com) or by directing a written request to AMR Corporation, P.O. Box 619616, MD 5675, Dallas/Fort Worth International Airport, Texas 75261-9616, Attention: Investor Relations or by emailing [investor.relations@aa.com](mailto:investor.relations@aa.com).

#### **Cautionary Statement Regarding Forward-Looking Statements**

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This document includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be identified by words such as may, will, expect, intend, anticipate, believe, estimate, plan, project, should, would, continue,

seek, target, guidance, outlook, forecast and other similar words. These forward-looking statements are based on AMR's and US Airways objectives, beliefs and expectations, and they are subject to significant risks and uncertainties that may cause actual results and financial position and timing of certain events to differ materially from the information in the forward-looking statements. The following factors, among others, could cause actual results and financial position and timing of certain events to differ materially from those described in the forward-looking statements: the challenges and costs of the proposed transaction, including integrating operations and achieving anticipated synergies; the price of, market for and potential market price volatility of common stock of the ultimate parent entity following the closing of the proposed transaction; significant liquidity requirements and substantial levels of indebtedness of the combined company following the closing; potential limitations on the use of certain tax attributes following the closing; failure of the proposed transaction to be completed; and other economic, business, competitive, and/or regulatory factors affecting the business of the combined company after the closing and the businesses of US Airways and AMR generally, including those set forth in the filings of US Airways and AMR with the SEC, especially in the Risk Factors and Management's Discussion and Analysis of Financial Condition and Results of Operations sections of their respective annual reports on Form 10-K and quarterly reports on Form 10-Q, their current reports on Form 8-K and other SEC filings, including the registration statement and the proxy statement/prospectus related to the proposed transaction. Any forward-looking statements speak only as of the date hereof or as of the dates indicated in the statements. Neither AMR nor US Airways assumes any obligation to publicly update or supplement any forward-looking statement to reflect actual results, changes in assumptions or changes in other factors affecting these forward-looking statements except as required by law.