

HARMONY GOLD MINING CO LTD

Form 20-F

October 29, 2012

Table of Contents

As filed with the Securities and Exchange Commission on October 29, 2012

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**  
**FORM 20-F**

(Mark One)

**REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934**

**OR**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the fiscal year ended June 30, 2012**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**OR**

**SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**Date of event requiring this shell company report**

**For the transition period from                      to**

**Commission file number: 001 31545**

**HARMONY GOLD MINING COMPANY LIMITED**

**(Exact name of registrant as specified in its charter)**

**REPUBLIC OF SOUTH AFRICA**

(Jurisdiction of incorporation or organization)

**RANDFONTEIN OFFICE PARK, CNR WARD AVENUE AND MAIN REEF ROAD,**

**RANDFONTEIN, SOUTH AFRICA, 1760**

(Address of principal executive offices)

**Riana Bisschoff, Group Company Secretary**

**tel: +27 11 411 6020, [riana.bisschoff@harmony.co.za](mailto:riana.bisschoff@harmony.co.za), fax: +27 (0) 11 696 9734,**

**Randfontein Office Park, CNR Ward Avenue and Main Reef Road, Randfontein, South Africa, 1760**

(Name, Telephone, E-mail and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

**Ordinary shares, with nominal value Rand 50 cents per share\***

(Title of Class)

**American Depositary Shares (as evidenced by American Depositary Receipts),**

**each representing one ordinary share**

(Title of Class)

Securities registered or to be registered pursuant to Section 12(g) of the Act:

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: None

The number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the last full fiscal year covered by this Annual Report was:

431,564,236 ordinary shares, with nominal value of Rand 50 cents per share

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. YES x NO "

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. YES " NO x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days: YES x NO "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES " NO "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x

Accelerated filer "

Non-accelerated filer "

Smaller reporting company "

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(Do not check if a smaller reporting company)

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

US GAAP

International Financial Reporting Standards as issued

Other

by the International Accounting Standards Board

If  Other has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow:  Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. YES  NO

\* Not for trading, but only in connection with the registration of American Depositary Shares, pursuant to the requirements of the Securities and Exchange Commission.

**Table of Contents**

**TABLE OF CONTENTS**

|  |     |
|--|-----|
| <b><u>Part I</u></b>   | 3   |
| <b><u>Item 1. Identity of Directors, Senior Management and Advisors</u></b>                    | 3   |
| <b><u>Item 2. Offer Statistics and Expected Timetable</u></b>                                  | 3   |
| <b><u>Item 3. Key Information</u></b>  | 3   |
| <b><u>Item 4. Information on the Company</u></b>   | 19  |
| <b><u>Item 4A. Unresolved Staff Comments</u></b>   | 82  |
| <b><u>Item 5. Operating and Financial Review and Prospects</u></b>                             | 82  |
| <b><u>Item 6. Directors, Senior Management and Employees</u></b>                               | 104 |
| <b><u>Item 7. Major Shareholders and Related Party Transactions</u></b>                        | 112 |
| <b><u>Item 8. Financial Information</u></b>  | 113 |
| <b><u>Item 9. The Offer and Listing</u></b>  | 115 |
| <b><u>Item 10. Additional Information</u></b>  | 117 |
| <b><u>Item 11. Quantitative and Qualitative Disclosures About Market Risk</u></b>              | 132 |
| <b><u>Item 12. Description of Securities Other than Equity Securities</u></b>                  | 133 |
| <b><u>Part II</u></b>  | 138 |
| <b><u>Item 13. Defaults, Dividend Arrearages and Delinquencies</u></b>                         | 138 |
| <b><u>Item 14. Material Modifications to the Rights of Security and Use of Proceeds</u></b>    | 138 |
| <b><u>Item 15. Disclosure Controls and Procedures</u></b>                                      | 138 |
| <b><u>Item 16A. Audit Committee Financial Expert</u></b>                                       | 139 |
| <b><u>Item 16B. Code of Ethics</u></b>   | 139 |
| <b><u>Item 16C. Principal Accountant Fees and Services</u></b>                                 | 139 |
| <b><u>Item 16D. Exemptions from Listing Standards for Audit Committees</u></b>                 | 140 |
| <b><u>Item 16E. Purchases of Equity Securities by the Issuer and Affiliated Purchasers</u></b> | 140 |
| <b><u>Item 16F. Change in Registrant's Certifying Accountant</u></b>                           | 140 |
| <b><u>Item 16G. Corporate Governance</u></b>   | 140 |
| <b><u>Item 16H. Mine Safety Disclosures</u></b>  | 141 |
| <b><u>Part III</u></b>   | 141 |
| <b><u>Item 17. Financial Statements</u></b>  | 141 |
| <b><u>Item 18. Financial Statements</u></b>  | 141 |
| <b><u>Item 19. Exhibits</u></b>  | 141 |
| <b><u>SIGNATURE</u></b>  |     |
| <b><u>INDEX TO FINANCIAL STATEMENTS</u></b>  | F-1 |

---

## Table of Contents

### USE OF TERMS AND CONVENTIONS IN THIS ANNUAL REPORT

Harmony Gold Mining Company Limited is a corporation organized under the laws of the Republic of South Africa. As used in this Annual Report on Form 20-F, or this annual report, unless the context otherwise requires, the terms **Harmony** and **Company** refer to Harmony Gold Mining Company Limited; the term **South Africa** refers to the Republic of South Africa; the terms **we** , **us** and **our** refer to Harmony and, as applicable, its direct and indirect subsidiaries as a **Group** .

In this annual report, references to **R** , **Rand** and **c** , **cents** are to the South African Rand, the lawful currency of South Africa, **A\$** refers to Australian dollars, **K** or **Kina** refers to Papua New Guinean Kina and references to **\$** , **US\$** and **US dollars** are to United States dollars.

This annual report contains information concerning our gold reserves. While this annual report has been prepared in accordance with the regulations contained in Securities and Exchange Commission Guide 7, it is based on assumptions which may prove to be incorrect. See *Item 3. Key Information Risk Factors Estimations of Harmony's gold reserve figures are based on a number of assumptions, including mining and recovery factors, future cash costs or production and the price of gold. As a result, quantities of gold produced may differ from current estimates.*

*Key Information Risk Factors Estimations of Harmony's gold reserve figures are based on a number of assumptions, including mining and recovery factors, future cash costs or production and the price of gold. As a result, quantities of gold produced may differ from current estimates.*

This annual report contains descriptions of gold mining and the gold mining industry, including descriptions of geological formations and mining processes. We have explained some of these terms in the Glossary of Mining Terms included at the end of this annual report. This glossary may assist you in understanding these terms.

### PRESENTATION OF FINANCIAL INFORMATION

We are a South African company and the majority of our operations are located in our home country. Accordingly, our books of account are maintained in South African Rand and our annual and interim financial statements are prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ( **IFRS** ). Prior to fiscal year ended June 30, 2008, our annual financial statements (translated into US dollars) were prepared and filed with the US Securities and Exchange Commission ( **SEC** ) in accordance with generally accepted accounting principles in the United States ( **US GAAP** ). On December 21, 2007, the SEC adopted rules allowing foreign private issuers that file Annual Reports on Form 20-F to file financial statements with the SEC in accordance with IFRS without reconciliation to US GAAP. As per these rules, we include in this annual report our consolidated financial statements prepared in accordance with IFRS, translated into US dollars. All financial information, except as otherwise noted, is stated in accordance with IFRS.

In this annual report, we also present cash operating costs and cash operating costs per ounce , which are non-GAAP measures. An investor should not consider these items in isolation or as alternatives to production costs, cost of sales or any other measure of financial performance presented in accordance with IFRS. The calculation of cash operating costs, and cash operating costs per ounce may vary significantly among gold mining companies and, by themselves, do not necessarily provide a basis for comparison with other gold mining companies. For further information, see *Item 5. Operating and Financial Review and Prospects Costs Reconciliation of Non-GAAP Measures* .

We have included the US dollar equivalent amounts of certain information and transactions in Rand, Kina and A\$. Unless otherwise stated, we have translated: (i) balance sheet items at the closing rate as reported by Reuters on the last business day of the period (R8.21 per US\$1.00 as at June 30, 2012 and R6.78 per US\$1.00 as at June 30, 2011), (ii) acquisitions, disposals and specific items included within equity at the rate prevailing at the date the transaction was entered into and (iii) income statement items at the average rate for the year (R7.77 per US\$1.00 for fiscal 2012, R6.99 per US\$1.00 for fiscal 2011 and R7.58 per US\$1.00 for fiscal 2010). Capital expenditures for fiscal 2013 have been translated at the rates used for balance sheet items at June 30, 2012. By including these US dollar equivalents in this annual report, we are not representing that the Rand, Kina and A\$ amounts actually represent the US dollar amounts, as the case may be, or that these amounts could be converted at the rates indicated. For further information, see *Item 3. Key Information Exchange Rates* .

### FORWARD-LOOKING STATEMENTS

This annual report contains forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995 with respect to our financial condition, results of operations, business strategies, operating efficiencies, competitive positions, growth opportunities for existing services, plans and objectives of management, markets for stock and other matters. These include all statements other than statements of historical fact, including, without limitation, any statements preceded by, followed by, or that include the words targets , believes , expects , aims intends will , may , anticipates , would , could or similar expressions or the negative thereof. In particular, statements, certain statements in *Item 4. Information on the Company*, *Item 5. Operating and Financial Review and Prospects* and *Item 11. Quantitative and Qualitative Disclosures About Market Risk* are forward-looking in nature. Statements in this annual report that



**Table of Contents**

are not historical facts are forward-looking statements for the purpose of the safe harbor provided by Section 21E of the Securities Exchange Act of 1934, as amended (the **Exchange Act** ), and Section 27A of the Securities Act of 1933, as amended.

These forward-looking statements, including, among others, those relating to our future business prospects, revenues and income, wherever they may occur in this annual report and the exhibits to this annual report, are necessarily estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in this annual report. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation:

overall economic and business conditions in South Africa and elsewhere;

the ability to achieve anticipated efficiencies and other cost savings in connection with past and future acquisitions;

fluctuations in the market price of gold;

the occurrence of hazards associated with underground and surface gold mining;

the occurrence of labor disruptions;

availability, terms and deployment of capital;

changes in government regulation, particularly mining rights and environmental regulation;

fluctuations in exchange rates;

currency devaluations/appreciations and other macroeconomic monetary policies; and

socio-economic instability in South Africa and other countries in which we operate.

We undertake no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this annual report or to reflect the occurrence of unanticipated events.

**PART I**

**Item 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS**

Not applicable.

**Item 2. OFFER STATISTICS AND EXPECTED TIMETABLE**

Not applicable.

**Item 3. KEY INFORMATION  
SELECTED FINANCIAL DATA**

*The selected consolidated financial data below should be read in conjunction with, and are qualified in their entirety by reference to, our consolidated financial statements and the notes thereto and with Item 3. Key Information Risk Factors, Item 5. Operating and Financial Review and Prospects, all included elsewhere in this annual report. Historical results are not necessarily indicative of results to be expected for any future period.*

**SELECTED HISTORICAL CONSOLIDATED FINANCIAL DATA**

We are a South African company and the majority of our operations are located in our home country. Accordingly, our books of account are maintained in South African Rand and our annual and interim financial statements are prepared in accordance with IFRS. Prior to fiscal year ended June 30, 2008, our annual financial statements (translated into US dollars) were prepared and filed with the SEC in accordance with US GAAP. On December 21, 2007, the SEC adopted rules allowing foreign private issuers that file Annual Reports on Form 20-F to file financial statements with the SEC in accordance with IFRS without reconciliation to US GAAP. As per these rules, we have included in this annual report our consolidated financial statements prepared in accordance with IFRS, translated into US dollars.

The selected historical consolidated income statement and balance sheet data for the last five fiscal years are, unless otherwise noted, stated in accordance with IFRS, and has been extracted from the more detailed information and financial statements prepared in accordance with IFRS, including our audited consolidated financial statements as of June 30, 2012 and 2011 and for each of the years in the three years ended June 30, 2012 and the related notes, which appear elsewhere in this annual



**Table of Contents**

report. The historical consolidated financial data at June 30, 2010, 2009 and 2008, and for each of the years in the two years ended June 30, 2009, have been adjusted for discontinued operations (discussed below).

Discontinued operations for the periods below include the Evander operations in South Africa, as well as our Mount Magnet operations in Australia. The assets and liabilities of the Evander operation were classified as held for sale in January 2012 following the signing of a sale of shares and claims agreement. The results of this operation have been presented as a discontinued operation. In fiscal 2010, Australia's Mount Magnet operations were classified as held for sale and the results of the Mount Magnet operation presented as discontinued operations when an agreement for its disposal to Ramelius Resources Limited ( **Ramelius** ) was concluded. The reclassifications in respect of discontinued operations were done in terms of IFRS 5 Non-Current Assets Held for Sale and Discontinued Operations. See note 15 of the consolidated financial statements and *Item 4. Information on the Company's Business - Harmony's Mining Operations - Discontinued operations - Evander* .

**Table of Contents**

|  | Fiscal year ended June 30,  |             |             |             |             |
|--|---|-------------|-------------|-------------|-------------|
|  | 2012  | 2011        | 2010        | 2009        | 2008        |
|  | (\$ in millions, except per share amounts and cash operating costs per ounce) |             |             |             |             |
| <b>Income Statement Data</b>   |   |             |             |             |             |
| Revenue  | 1,953   | 1,659       | 1,351       | 1,105       | 1,132       |
| Operating profit   | 276   | 23          | 47          | 221         | 78          |
| (Loss)/profit from associates  |   | (7)         | 7           | 1           | (11)        |
| Profit from continuing operations before taxation  | 250   | 33          | 49          | 222         | (34)        |
| Taxation   | 16  | 55          | (30)        | (44)        | (63)        |
| Profit/(loss) from continuing operations   | 266   | 88          | 19          | 178         | (97)        |
| Profit/(loss) from discontinued operations   | 75  | (2)         | (43)        | 133         | 67          |
| Net profit/(loss)  | 341   | 86          | (24)        | 311         | (30)        |
| Basic earnings/(loss) per share from continuing operations (\$)                                | 0.61  | 0.21        | 0.04        | 0.43        | (0.25)      |
| Diluted earnings/(loss) per share from continuing operations (\$)                              | 0.61  | 0.21        | 0.04        | 0.42        | (0.24)      |
| Basic earnings/(loss) per share (\$)   | 0.79  | 0.20        | (0.06)      | 0.75        | (0.08)      |
| Diluted earnings/(loss) per share (\$)   | 0.79  | 0.20        | (0.06)      | 0.74        | (0.08)      |
| Weighted average number of shares used in the computation of basic earnings/(loss) per share   | 430,817,682   | 429,310,123 | 426,381,581 | 414,120,732 | 400,750,167 |
| Weighted average number of shares used in the computation of diluted earnings/(loss) per share | 432,022,229   | 430,420,068 | 427,846,547 | 415,962,899 | 402,894,248 |
| Dividends per share (\$) <sup>(1)</sup>  | 0.14  | 0.07        | 0.06        |             |             |
| Dividends per share (R) <sup>(1)</sup>   | 1.00  | 0.50        | 0.50        |             |             |
| <b>Other Financial Data</b>  |   |             |             |             |             |
| Cash operating cost per ounce of gold from continuing operations (\$/oz) <sup>(2)</sup>        | 1,100   | 1,004       | 788         | 586         | 614         |
| Total cash operating cost per ounce of gold (\$/oz) <sup>(2)</sup>                             | 1,085   | 1,009       | 801         | 586         | 602         |
| <b>Balance Sheet Data</b>  |   |             |             |             |             |
| <i>Assets</i>  |   |             |             |             |             |
| Property, plant and equipment  | 4,003   | 4,607       | 3,874       | 3,614       | 3,531       |
| Assets of disposal groups classified as held for sale  | 174   | 40          | 32          |             | 197         |
| Total assets   | 5,263   | 5,880       | 5,141       | 4,925       | 4,710       |
| Net assets   | 4,152   | 4,450       | 3,828       | 3,824       | 3,172       |
| <i>Equity and liabilities</i>  |   |             |             |             |             |
| Share capital  | 4,036   | 4,033       | 4,027       | 4,004       | 3,787       |
| Total equity   | 4,152   | 4,450       | 3,828       | 3,824       | 3,172       |
| Borrowings (current and non-current)   | 221   | 230         | 156         | 47          | 525         |
| Liabilities of disposal groups held for sale   | 46  | 2           | 18          |             | 64          |
| Other liabilities  | 844   | 1,198       | 1,139       | 1,054       | 949         |
| Total equity and liabilities   | 5,263   | 5,880       | 5,141       | 4,925       | 4,710       |

<sup>(1)</sup> Dividends per share relates to the dividends recorded and paid during the fiscal year.

**Table of Contents**

- (2) Cash operating costs is a non-GAAP measure. We calculate cash operating costs per ounce by dividing total cash operating costs by gold produced which therefore excludes the effect of the movement in the gold inventory from the cash operating cost amount. Cash operating costs, include mine production costs, transport and refinery costs, applicable general and administrative costs, ongoing environmental rehabilitation costs as well as transfers to and from deferred stripping and costs associated with royalties. Employee termination costs are included; however, employee termination costs associated with major restructuring and shaft closures are excluded. Cash operating costs have been calculated on a consistent basis for all periods presented. Changes in cash operating costs per ounce are affected by operational performance, as well as changes in the currency exchange rate between the Rand and the US dollar. Because cash operating costs is a non-GAAP measure, it should therefore not be considered by investors in isolation or as an alternative to production costs, cost of sales, or any other measure of financial performance calculated in accordance with IFRS. The calculation of cash operating costs and cash operating cost per ounce may vary from company to company and may not be comparable to other similarly titled measures of other companies. However, we believe that cash operating costs per ounce is a useful indicator to investors and management of a mining company's performance as it provides (1) an indication of the cash generating capacities of the mining operations, (2) the trends in cash operating costs as the company's operations mature, (3) a measure of a company's performance, by comparison of cash operating costs per ounce to the spot price of gold and (4) an internal benchmark of performance to allow for comparison against other companies. For further information, see *Item 5. Operating and Financial Review and Prospects - Costs - Reconciliation of non-GAAP measures*.

**EXCHANGE RATES**

Unless otherwise stated, balance sheet item amounts are translated from Rand to US dollars at the exchange rate prevailing on the last business day of the period (R8.21 per US\$1.00 as at June 30, 2012), except for acquisitions, disposals and specific items included within equity that are converted at the exchange rate prevailing on the date the transaction was entered into, and income statement item amounts that are translated from Rand to US dollars at the average exchange rate for the period (R7.77 per US\$1.00 for fiscal 2012). During the year, the Rand/dollar closing exchange rate ranged between R6.63 and R8.57 per US\$1.00.

As of October 22, 2012, the exchange rate per US\$1.00 was R8.64.<sup>(1)</sup>

The following table sets forth, for the past five fiscal years, the average and period end rates for Rand expressed in Rand per US\$1.00. For periods prior to December 31, 2008, the following tables express the exchange rates in terms of the noon buying rate in New York City for cable transfers in Rand as certified for customs purposes by the Federal Reserve Bank of New York. As of December 31, 2008, the Federal Reserve Bank ceased publication of the noon buying rate and, as such, the exchange rates for fiscal 2009, 2010, 2011 and 2012 are sourced from Reuters, being the closing rate at period end.

| <b>Fiscal Year Ended June 30,</b> | <b>Average<sup>(1)</sup></b> | <b>Period End<sup>(1)</sup></b> |
|-----------------------------------|------------------------------|---------------------------------|
| 2008                              | 7.26 <sup>(2)</sup>          | 7.80                            |
| 2009                              | 9.00 <sup>(3)</sup>          | 7.72                            |
| 2010                              | 7.58 <sup>(3)</sup>          | 7.63                            |
| 2011                              | 6.99 <sup>(3)</sup>          | 6.78                            |
| 2012                              | 7.77 <sup>(3)</sup>          | 8.21                            |

  

| <b>Month of</b>                         | <b>High</b> | <b>Low</b> |
|---|-------------|------------|
| May 2012                                | 8.54        | 7.70       |
| June 2012                               | 8.58        | 8.19       |
| July 2012                               | 8.51        | 8.07       |
| August 2012                             | 8.48        | 8.06       |
| September 2012                          | 8.41        | 8.13       |
| October 2012 (through October 22, 2012) | 8.89        | 8.34       |

(1) Based on the interbank rate as reported by Reuters.

(2) The average of the noon buying rates on the last day of each full month during the relevant period as certified for customs purposes by the Federal Reserve Bank of New York.

(3) The daily average of the closing rate during the relevant period as reported by Reuters.

Fluctuations in the exchange rate between Rand and the US dollar will affect the dollar equivalent of the price of ordinary shares on the Johannesburg Stock Exchange, which may affect the market price of the American Depositary Shares ( ADSs ) on the New York Stock Exchange. These fluctuations will also affect the dollar amounts received by owners of ADSs on the conversion of any dividends on ordinary

shares paid in Rand.

**Table of Contents**

**CAPITALIZATION AND INDEBTEDNESS**

Not applicable.

**REASONS FOR THE OFFER AND USE OF PROCEEDS**

Not applicable.

**RISK FACTORS**

*In addition to the other information included in this annual report and the exhibits, you should also carefully consider the following factors related to our ordinary shares and ADSs. There may be additional risks that we do not currently know of or that we currently deem immaterial based on information currently available to us. Although Harmony has a formal risk policy framework in place, the maintenance and development of which is undertaken on an ongoing basis so as to help management address systematic categories of risk associated with its business operations, any of these risks could have a material adverse effect on our business, financial condition or results of operations, leading to a decline in the trading price of our ordinary shares or our ADSs. The risks described below may, in retrospect, turn out to be incomplete and therefore may not be the only risks to which we are exposed. Additional risks and uncertainties not presently known to us or that we now believe are immaterial (and have therefore not been included), could also adversely affect our businesses, results of operations or financial condition. The order of presentation of the risk factors below does not indicate the likelihood of their occurrence or the magnitude or the significance of the individual risks. The risks described below could occur individually or cumulatively and intensify in case of a cumulative occurrence.*

**Risks Relating to Our Business and the Gold Mining Industry**

*The profitability of our operations, and cash flows generated by those operations, are affected by changes in the price of gold. A fall in the gold price below our cash cost of production for any sustained period may lead to losses and require Harmony to curtail or suspend certain operations.*

Substantially all Harmony's revenues come from the sale of gold. Although the gold price has increased over the last decade, historically, the market price for gold has fluctuated widely and been affected by numerous factors over which Harmony has no control, including:

demand for gold for industrial uses, jewellery and investment;

international or regional political and economic trends;

strength or weakness of the US dollar (the currency in which gold prices generally are quoted) and of other currencies;

financial market expectations on the rate of inflation;

interest rates;

speculative activities;

forward sales by gold producers;

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actual or expected purchases and sales of gold bullion held by central banks or other large gold bullion holders or dealers; and

production and cost levels for gold in major gold-producing nations, such as South Africa, China, the United States and Australia. In addition, current demand and supply affects the price of gold, but not necessarily in the same manner as current demand and supply affect the prices of other commodities. Historically, gold has retained its value in relative terms against basic goods in times of inflation and monetary crisis. As a result, central banks, financial institutions and individuals hold large amounts of gold as a store of value and production in any given year constitutes a very small portion of the total potential supply of gold. Since the potential supply of gold is large relative to mine production in any given year, normal variations in current production will not necessarily have a significant effect on the supply of gold or its price.

The volatility of gold prices is illustrated in the table, which shows the annual high, low and average of the afternoon London bullion market fixing price of gold in US dollars for the past ten years:

- 7 -

**Table of Contents****Annual gold price: 2002 2012**

| Calendar year                   | Price per ounce (US\$) |       |         |
|---------------------------------|------------------------|-------|---------|
|                                 | High                   | Low   | Average |
| 2002                            | 332                    | 278   | 309     |
| 2003                            | 412                    | 322   | 361     |
| 2004                            | 427                    | 343   | 389     |
| 2005                            | 476                    | 411   | 434     |
| 2006                            | 725                    | 525   | 604     |
| 2007                            | 841                    | 608   | 695     |
| 2008                            | 1,011                  | 713   | 872     |
| 2009                            | 1,212                  | 810   | 972     |
| 2010                            | 1,421                  | 1,058 | 1,225   |
| 2011                            | 1,895                  | 1,319 | 1,572   |
| 2012 (year to October 22, 2012) | 1,792                  | 1,540 | 1,660   |

On October 22, 2012, the afternoon fixing price of gold on the London bullion market was US\$1,727/oz.

While the aggregate effect of these factors is impossible to predict, if gold prices should fall below Harmony's cash cost of production and capital expenditure required to sustain production and remain at these levels for any sustained period, Harmony may record losses and be forced to curtail or suspend some or all of its operations. In addition, Harmony would also have to assess the economic impact of low gold prices on its ability to recover any losses that may be incurred during that period and on its ability to maintain adequate reserves.

Harmony's average cash cost per ounce of gold produced from continuing operations was US\$1,100 in fiscal 2012, US\$1,004 in fiscal 2011 and, US\$788 in fiscal 2010.

***Foreign exchange fluctuations could have a material adverse effect on Harmony's operational results and financial condition.***

Gold is priced throughout the world in US dollars and, as a result, Harmony's revenue is realized in US dollars, but most of our operating costs are incurred in Rand and other non-US currencies, including the Australian dollar and Kina. Any significant and sustained appreciation of the Rand and other non-US currencies against the dollar will materially reduce Harmony's Rand revenues and overall net income.

***As Harmony currently does not enter into forward sales, commodity derivatives or hedging arrangements on future gold production, it is exposed to the impact of any significant decreases in the gold price.***

As a rule, Harmony sells its gold at the prevailing market price. Currently, the company does not enter into forward sales, commodity derivative or hedging arrangements to establish a price in advance for the sale of future gold production, although Harmony may do so in future. As a result, Harmony may realize the benefit of any short-term increase in the gold price, but is not protected against decreases; if the gold price should decrease significantly, Harmony's revenues may be materially adversely affected.

***Global economic conditions could adversely affect the profitability of Harmony's operations.***

Harmony's operations and performance depend on global economic conditions. A global economic downturn may have follow-on effects on our business. These could include:

key suppliers could become insolvent, resulting in a break-down in the supply chain; or

the availability of credit may be reduced – this may make it more difficult for Harmony to obtain financing for its operations and capital expenditure or make financing more expensive.

In addition, uncertainty on global economic conditions may also increase volatility or negatively impact the market value of Harmony's securities.





## **Table of Contents**

***Estimations of Harmony's gold reserves are based on a number of assumptions, including mining and recovery factors, future cash costs of production and the price of gold. As a result, quantities of gold produced may differ from current estimates.***

The mineral reserve estimates in this annual report are estimates of the mill-delivered quantity and grade of gold in Harmony's deposits and stockpiles. They represent the amount of gold that Harmony believes can be mined, processed and sold at prices sufficient to recover its estimated future cash costs of production, remaining investment and anticipated additional capital expenditures. Harmony's mineral reserves are estimated based on a number of factors, which have been stated in accordance with the SAMREC and JORC codes, SEC Industry Guide 7 and Sarbanes-Oxley. Calculations of Harmony's mineral reserves are based on estimates of:

future cash costs;

future gold prices; and

future currency exchange rates.

These factors, which significantly impact mineral reserve estimates, are beyond Harmony's control. As a result, reserve estimates in this annual report should not be interpreted as assurances of the economic life of Harmony's gold and other precious metal deposits or the future profitability of operations.

Since these mineral reserves are estimates based on assumptions related to factors detailed above, should there be changes to these, we may in future need to revise these estimates. In particular, if Harmony's cash operating and production costs increase or the gold price decreases, recovering a portion of Harmony's mineral reserves may become uneconomical. This will lead, in turn, to a reduction in estimated reserves.

***To maintain gold production beyond the expected lives of Harmony's existing mines or to increase production materially above projected levels, Harmony will need to access additional reserves through exploration or discovery.***

Harmony's operations have limited proved and probable reserves, and exploration and discovery are necessary to maintain current gold production levels at these operations. Exploration for gold and other precious metals is speculative in nature, may be unsuccessful and involves many risks, including those related to:

locating orebodies;

geological nature of the orebodies;

identifying the metallurgical properties of orebodies;

estimating the economic feasibility of mining orebodies;

developing appropriate metallurgical processes;

obtaining necessary governmental permits; and

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constructing mining and processing facilities at any site chosen for mining.

Harmony's exploration efforts might not result in the discovery of mineralization, and any mineralization discovered might not result in an increase in proved and probable reserves. To access additional reserves, Harmony will need to successfully complete development projects, including extensions to existing mines and, possibly, new mines. Development projects would also be required to access any new mineralization discovered by exploration activities around the world. Harmony typically uses feasibility studies to determine whether to undertake significant development projects. Feasibility studies include estimates of expected or anticipated economic returns, which are based on assumptions about:

future gold and other metal prices;

anticipated tonnage, grades and metallurgical characteristics of ore to be mined and processed;

anticipated recovery rates of gold and other metals from the ore; and

anticipated total costs of the project, including capital expenditure and cash costs.

- 9 -

## **Table of Contents**

*Actual cash costs, capital expenditure, production and economic returns may differ significantly from those anticipated by feasibility studies for new development projects.*

It can take a number of years from the initial feasibility study until development is completed and, during that time, the economic feasibility of production may change. In addition, there are a number of inherent uncertainties in developing and constructing an extension to an existing mine or any new mine, including:

availability and timing of necessary environmental and governmental permits;

timing and cost of constructing mining and processing facilities, which can be considerable;

availability and cost of skilled labor, power, water and other materials;

accessibility of transportation and other infrastructure, particularly in remote locations;

availability and cost of smelting and refining arrangements;

availability of funds to finance construction and development activities; and

spot and expected future commodity prices of metals including gold, silver, copper, uranium and molybdenum.

Harmony currently maintains a range of focused exploration programs, concentrating on areas not too distant from its operational mines, as well as a number of prospective known gold mineralized regions around the world. During fiscal 2010 and fiscal 2012, the bulk of exploration expenditure was allocated to activities in Papua New Guinea ( PNG ) and South Africa. However, there is no assurance that any future development projects will extend the life of our existing mining operations or result in any new commercial mining operations.

*Costs associated with pumping water inflows from closed mines adjacent to our operations could adversely affect Harmony's operational results.*

Certain of our mining operations are adjacent to the mining operations of other companies. A mine closure can affect continued operations at an adjacent mine if appropriate preventative steps are not taken. In particular, this could include the ingress of underground water when pumping operations at the closed mine are suspended. This can result in damage to property, operational disruptions and additional pumping costs, which would adversely affect any one of our adjacent mining operations.

*Fluctuations in input production prices linked to commodities may adversely affect Harmony's operational results and financial condition.*

Fuel, energy and consumables, including diesel, heavy fuel oil, chemical reagent, explosives, tyres, steel and mining equipment consumed in mining operations form a relatively large part of the operating costs and capital expenditure of a mining company. Harmony has no control over the costs of these consumables, many of which are linked to some degree to the price of oil and steel.

Fluctuations in oil and steel prices have a significant impact on operating cost and capital expenditure estimates and, in the absence of other economic fluctuations, could result in significant changes in the total expenditure estimates for new mining projects or render certain projects non-viable.

*The supply of electricity and increases in the cost of power may adversely affect our results of operations and our financial condition.*

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In South Africa, each of our mining operations depends on electrical power generated by the state utility, Eskom, which holds a monopoly on the South African market. As a result of increased demand exceeding available generating capacity, South Africa has been subject to disruptions in electrical power supply. In fiscal 2008, electricity supply was interrupted by Eskom, halting production at certain of our mines. This led to management restructuring operating processes to control and reduce our consumption of electricity at all our operations. There have been no further disruptions and we have been able to continue production at a reduced electricity allocation as required by the energy conservation scheme ( **ECS** ) and interim rules imposed by Eskom. However, an insufficient supply of electricity may affect our operational results and financial condition.

As a result of Eskom's planned capital expansion program to deal with power constraints, an average annual tariff increase of 25% for the three-year multi-year price determination period has been approved by the National Energy Regulator South Africa ( **NERSA** ). The first increase was implemented on 1 April 2010. In April 2012, a slightly lower increase of 16% occurred. These increases will have a negative impact on our results of operations going forward.

- 10 -

## **Table of Contents**

PNG has limited power generation and distribution capacity. This capacity is increasing but, currently, Harmony mines and projects still rely heavily on own power generation using diesel. The cost of this power will fluctuate with changes in the oil price.

Also, see *Item 5. Operating and Financial Review and Prospects – Electricity in South Africa.*

***We may experience problems in identifying, financing and managing new acquisitions and integrating them with our existing operations.***

Acquiring new gold mining operations involves a number of risks including:

our ability to identify appropriate assets for acquisition and/or to negotiate acquisitions on favorable terms;

obtaining the financing necessary to complete future acquisitions;

difficulties in assimilating the operations of the acquired business;

difficulties in maintaining our financial and strategic focus while integrating the acquired business;

problems in implementing uniform standards, controls, procedures and policies;

increasing pressures on existing management to oversee a rapidly expanding company; and

to the extent we acquire mining operations outside South Africa or Australasia, encountering difficulties relating to operating in countries in which we have not previously operated.

Our ability to make successful acquisitions and any difficulties or time delays in achieving successful integration of any of such acquisitions could have a material adverse effect on our business, operating results, financial condition and share price.

***Certain factors may affect our ability to support the carrying value of our property, plant and equipment, goodwill and other assets on our balance sheet.***

Harmony reviews and tests the carrying value of its assets when events or changes in circumstances suggest that this amount may not be recoverable.

At least on an annual basis for goodwill, and when there are indications that impairment of property, plant and equipment and other assets may have occurred, estimates of expected future cash flows for each group of assets are prepared. These estimates are prepared at the lowest level at which identifiable cash flows are considered as being independent of the cash flows of other mining assets and liabilities. Expected future cash flows are inherently uncertain, and could materially change over time. Such cash flows are significantly affected by reserve and production estimates, together with economic factors such as spot and forward gold prices, discount rates, currency exchange rates, estimates of costs to produce reserves and future capital expenditures.

As at 30 June 2012, Harmony had substantial amounts of property, plant and equipment, goodwill and other assets on its consolidated balance sheets. Impairment charges relating to these assets were recorded and if any one or a combination of these uncertainties should occur, management may be required to recognize further impairment charges, which could affect Harmony's financial results and condition.

***Given the nature of mining and the type of gold mines we operate, we face a material risk of liability, delays and increased cash costs of production from environmental and industrial accidents and pollution.***

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The business of gold mining involves significant risks and hazards, including environmental hazards and industrial accidents. In particular, hazards associated with underground mining include:

rock bursts;

seismic events;

underground fires;

cave-ins or fall-of-ground;

discharges of gases and toxic chemicals;

release of radioactive hazards;

flooding;

pillar mining;

- 11 -

## **Table of Contents**

accidents; and

other conditions resulting from drilling, blasting and the removal and processing of material from a deep-level mine.

Hazards associated with opencast mining (also known as open-pit mining) include:

flooding of the open-pit;

collapse of open-pit walls;

accidents associated with operating large open-pit and rock transportation equipment; and

accidents associated with preparing and igniting of large-scale open-pit blasting operations.

Hazards associated with waste-rock mining include:

accidents associated with operating a waste dump and rock transportation; and

production disruptions caused by weather.

We are at risk from any or all of these environmental and industrial hazards. The occurrence of any of these hazards could delay production, increase cash costs and result in financial liability to Harmony.

### ***The nature of our mining operations presents safety risks.***

The environmental and industrial risks identified above also present safety risks for Harmony's operations and its employees and could lead to the suspension and potential closure of operations for indeterminate periods. Safety risks, even in situations where no injuries occur, can have a material adverse effect on Harmony's operations and production.

See *Item 4. Information on the Company - Regulation - Health and Safety Matters* .

### ***Illegal mining, or criminal mining, at our operations could pose a threat to the safety of employees and result in damage to property.***

Security issues related to criminal mining came to the fore in fiscal 2009, when criminal mining activities resulted in the deaths of criminal miners. The threat of fire caused by these activities poses a risk to the safety of our employees and could also result in property damage, which in turn could have an adverse impact on production.

See *Item 4. Information on the Company - Regulation - Health and Safety Matters* .

### ***Harmony's insurance coverage may prove inadequate to satisfy future claims against it.***

Harmony has third-party liability coverage for most potential liabilities, including environmental liabilities. While we believe that our current insurance coverage for the hazards described above is adequate and consistent with industry practice, we may be subject to liability for pollution (excluding sudden and accidental pollution) or other hazards against which we have not insured or cannot insure, including those for past mining activities. Harmony also maintains property and liability insurance consistent with industry practice, but this insurance contains exclusions and limitations on coverage. In addition, there can be no assurance that insurance will be available at economically acceptable premiums. As a result, in future, Harmony's insurance coverage may not cover the claims against it for environmental or industrial accidents or pollution.

*Harmony's operations may be negatively impacted by inflation.*

Harmony's operations have been materially affected by inflation. Inflation in South Africa has fluctuated widely in recent years, reaching 11.6% at the end of fiscal 2008 before decreasing within the inflation range of 3% - 6% set by the South African Reserve Bank. At the end of fiscal 2012, inflation was 5.5%, increasing from 4.6% in fiscal 2011. However, working costs, especially wages, have increased in recent years, resulting in significant cost pressures for the mining industry. In addition, electricity prices rose by 25% in fiscal 2010 and fiscal 2011 and 16% in fiscal 2012. A further increase of 16% is expected in fiscal 2013. This will have a negative effect on the profitability of our operations.

The inflation rate in PNG has remained relatively flat in recent years at around 7% but ended fiscal 2011 at 9.6%. The inflation rate declined during 2012 and the annualized inflation stood at 6.9% at the end of fiscal 2012.

Harmony's profits and financial condition could be adversely affected when cost inflation is not offset by devaluation in operating currencies or an increase in the price of gold.



## **Table of Contents**

### ***The socio-economic framework in the regions in which Harmony operates may have an adverse effect on its operations and profits.***

Harmony has operations in South Africa and PNG. As a result, changes or instability to the economic or political environment in any of these countries or in neighboring countries could affect an investment in Harmony. It is difficult to predict the future political, social and economic direction in these countries, or any other country in which Harmony operates, and the impact government decisions may have on its business.

### ***Actual and potential shortages of production inputs may affect Harmony's operations and profits.***

Harmony's operational results may be affected by the availability and pricing of consumables such as fuel, chemical reagents, explosives, steel and other essential production inputs. Issues with regards to availability of consumables may result from shortages as well as long lead times to deliver, which could result in production delays and production shortfalls. These shortages and delayed deliveries may be experienced where industrial action affects Harmony's suppliers. These issues could also affect the pricing of the consumables, especially if shortages are experienced. The price of consumables may be substantially affected by changes in global supply and demand, along with weather conditions, governmental controls and other factors. A sustained interruption to the supply of any of these consumables would require Harmony to find acceptable substitute suppliers and could require it to pay higher prices for such materials. Any significant increase in the prices of these consumables would increase operating costs and affect production considerations.

### ***We compete with mining and other companies for key human resources.***

Harmony competes with mining and other companies globally to attract and retain key human resources at all levels with the appropriate technical skills and operating and managerial experience necessary to continue operating its business. The need to recruit, develop and retain skilled employees is particularly critical with historically disadvantaged South Africans ( **HDSAs** ), women in mining in South Africa, and recruiting and training local landowners in PNG. The global shortage of key mining skills, including geologists, mining engineers, metallurgists and skilled artisans has been exacerbated by increased mining activity across the globe. Despite various initiatives, there can be no assurance that we will attract and retain skilled and experienced employees. Should Harmony lose any of its key personnel, its business may be harmed and its operational results and financial condition could be affected. See *Item 6. Directors, Senior Management and Employees Employees* .

### ***Since our South African labor force has substantial trade union participation, we face the risk of disruption from labor disputes and non-procedural industrial action.***

Despite a history of constructive engagement with labor unions, there are periods when various stakeholders are unable to agree on dispute resolution processes. Disruptive activities on the part of labor, which normally differ in intensity, then become unavoidable. Due to the high level of union membership among our employees, we are at risk of production stoppages for indefinite periods due to strikes and other disputes, especially wildcat strikes. Significant labor disruptions have affected our operations and financial condition before and we are not able to predict whether we will experience significant labor disputes in future, or what the financial impact of any such disputes may be.

South African employment law sets out minimum terms and conditions of employment for employees. Although these may be improved by agreements between us and the trade unions, prescribed minimum terms and conditions form the benchmark for all employment contracts. See *Item 6. Directors, Senior Management and Employees Employees* .

We are required to submit a report under South African employment law detailing the progress made towards achieving employment equity in the workplace. If this report is not submitted, we could incur substantial penalties.

Developments in South African employment law may increase our cash costs of production or alter our relationship with our employees and trade unions, which may have an adverse effect on our business, operating results and financial condition.

### ***HIV/AIDS poses risks to us in terms of productivity and costs.***

The HIV/AIDS epidemic in South Africa and PNG poses risks to us in terms of potentially reduced productivity, and increased medical and other costs. If there is a significant increase in the incidence of HIV/AIDS infection and related diseases among the workforce over the next several years, this may have an adverse impact on our operations, projects and financial condition. See *Item 4. Information on the Company Regulation Health & Safety Matters* .

### ***The cost of occupational healthcare services and the potential liabilities related to occupational health diseases may increase in future.***

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Harmony's operations in South Africa are subject to health and safety regulations which could impose significant costs and burdens. The present Mine Health and Safety Act 29 of 1996 imposes various duties on mines and grants the authorities broad

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## **Table of Contents**

powers to, among others, close unsafe mines and order corrective action on health and safety matters. Operations in PNG are subject to the following laws and regulations: PNG Mining Act 1992, PNG Mining Safety Act 1997, PNG Mining Safety Regulation 1935 (updated 2006) and PNG Environment Act 2000.

There is a risk that the cost of providing health services and implementing various programs could increase in future, depending on changes to underlying legislation and the profile of its employees. This increased cost, should it transpire, is currently indeterminate.

The Occupational Diseases in Mines and Works Act 78 of 1973 ( **ODIMWA** ) governs the payment of compensation and medical costs for certain illnesses contracted by people employed in mines or at sites where activities ancillary to mining are conducted. The principles of compensation under ODIMWA are currently being tested in the Mr. Thembekekile Mankayi v AngloGold Ashanti court case as well as the recent class action filed against the biggest three gold mining companies in South Africa, including Harmony. Please see *Item 8. Financial Information Legal Proceedings* for further information. Should anyone bring similar claims against Harmony in future, those claimants would need to provide evidence proving that silicosis was contracted while in the employment of the Company and that it was contracted due to negligence on the Company's part. The link between the cause (negligence by the Company while in its employ) and the effect (the silicosis) will be an essential part of any case. It is therefore uncertain as to whether the Company will incur any costs related to silicosis claims in the future and due to the limited information available on any claims and potential claims and the uncertainty of the outcome of these claims, no estimation can be made for the possible obligation. Should Harmony be unsuccessful in defending any claims that may be lodged, it would have an adverse impact on the Company's financial condition.

### ***Laws governing mineral rights affect our business.***

Our operations in South Africa and PNG are subject to legislation regulating mineral rights and mining those rights. In South Africa, we are governed by the South African Mineral and Petroleum Resources Development Act 2002 ( **MPRDA** ) and in PNG by the Mining Act of 1992 (PNG). See *Item 4. Information on the Company Regulation South Africa* for a description of the principal objectives set out in the MPRDA.

Under the MPRDA, tenure over established mining operations is secured for up to 30 years (and then renewable for periods not exceeding 30 years each), provided that mining companies applied for new-order mining rights over existing operations within five years of May 1, 2004 or before the existing right expires, whichever was the earlier date and fulfil requirements specified in the MPRDA and the Broad-Based Socio-Economic Empowerment Charter for the South African mining industry ( **Mining Charter** ). The licenses for all of our South African operations have been granted. We will be eligible to apply for new licenses over existing operations, provided we comply with the MPRDA. Failure to comply with the conditions of the mining licenses could have a material adverse effect on our operations and financial condition.

The Mining Charter was signed by government and stakeholders in October 2002, and contains principles relating to the transfer, over a ten-year period, of 26% of South Africa's mining assets (as equity or attributable units of production) to HDSAs as defined in the Mining Charter. An interim target of 15% HDSA participation over five years was also set and the South African mining industry committed to securing financing to fund participation by HDSAs totaling R100 billion in the first five years of the Mining Charter's tenure. The Mining Charter provides for the review of the participation process after five years to determine what further steps, if any, are needed to achieve target participation of 26%. In order to measure progress in meeting the requirements of the Mining Charter, companies are required to complete a scorecard, in which the levels of compliance with the objectives of the Mining Charter can be ticked off after five and ten years, respectively. The Mining Charter and Scorecard require programs for black economic empowerment and the promotion of value-added production, such as jewelry-making and other gold fabrication, in South Africa. In particular, targets are set out for broad-based black economic empowerment in the areas of human resources and skills development; employment equity; procurement and beneficiation. In addition, the Mining Charter addresses socio-economic issues, such as migrant labor, mine community and rural development and housing and living conditions.

Following a review of progress made by the mining industry after five years of implementing the provisions of the Mining Charter, the Department of Mineral Resources ( **DMR** ) released the Revised Mining Charter on September 13, 2010. The requirement under the Mining Charter for mining entities to achieve a 26% HDSA ownership of mining assets by 2014 has been retained. Amendments in the Revised Mining Charter include, inter alia, the requirement by mining companies to:

- (i) facilitate local beneficiation of mineral commodities;
  
- (ii)

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procure a minimum of 40% of capital goods, 70% of services and 50% of consumer goods from HDSA suppliers (i.e. suppliers of which a minimum of 25% + 1 vote of their share capital must be owned by HDSAs) by 2014. These targets will exclude non-discretionary procurement expenditure;

- 14 -

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**Table of Contents**

- (iii) achieve a minimum of 40% HDSA demographic representation by 2014 at executive management (board) level, senior management (executive committee) level, core and critical skills, middle management level and junior management level;
- (iv) invest up to 5% of annual payroll in essential skills development activities; and
- (v) implement measures to improve the standards of housing and living conditions for mineworkers by converting or upgrading mineworkers' hostels into family units, attaining an occupancy rate of one person per room and facilitating home ownership options for all mineworkers in consultation with organized labor.

All these targets must be achieved by 2014.

In addition, mining companies are required to monitor and evaluate their compliance to the Revised Mining Charter, and must submit annual compliance reports to the DMR. The revised scorecard makes provision for a phased-in approach for compliance with the above targets over the five year period ending in 2014. For measurement purposes, the Scorecard allocates various weightings to the different elements of the Revised Mining Charter. Failure to comply with the provisions of the Revised Mining Charter will amount to a breach of the MPRDA and may result in the cancellation or suspension of a mining company's existing mining rights. Harmony obtained all of its licenses four years ago and has no reason to believe that our mining licenses will be cancelled or suspended. Harmony will incur costs in meeting its obligations under the Revised Mining Charter and Scorecard.

The MPRDA also makes reference to royalties payable to the South African state in terms of the Mineral and Petroleum Resources Royalty Act (Act 28 of 2008) (the **MPRRA**). The MPRRA provides for the payment of a royalty according to a formula based on gross sales and EBIT, as defined under the MPRRA, after the deduction of capital expenditure. This rate is then applied to revenue to calculate the royalty amount due, with a minimum of 0.5% and a maximum of 5% for gold mining companies. For fiscal 2012, the average royalty rate for our South African operations was 0.92% of gross sales.

Mineral rights in PNG belong to the government of PNG which has a statutory right to obtain a participating interest of up to 30% in mining development projects. The government then issues and administers mining tenements under the relevant mining legislation, and mining companies must pay royalties to the government based on production. The types of tenements issued include: exploration license; mining lease; special mining lease; alluvial mining lease; lease for mining purpose; and mining easement.

Harmony's PNG mining operation is subject to a 2% royalty payment to the government of PNG. If we want to expand any of our initiatives in PNG into additional areas under exploration, these operations would need to convert the existing exploration licenses prior to the start of mining and that process could require landowner title approval. There can be no assurance that any approval would be received.

Please also see *Item 4. Information on the Company - Regulation* for further information.

***We are subject to extensive environmental regulations.***

As a gold mining company, Harmony is subject to extensive environmental regulation. We expect the trend of rising production costs due to compliance with South African and PNG environmental laws and regulations to continue.

The MPRDA, certain other environmental legislation and the administrative policies of the South African government regulate the impact of the Company's prospecting and mining operations on the environment. On the suspension, cancellation, termination or lapsing of a prospecting permit or mining authorization, Harmony will remain liable for compliance with the provisions of various relevant regulations, including any rehabilitation obligations. This liability will continue until the appropriate authorities have certified that the Company has complied with such provisions.

Estimates of ultimate closure and rehabilitation costs are significant and based principally on current legal and regulatory requirements that may change materially. Environmental provisions are accrued when they become known, probable and can be reasonably estimated. In future, Harmony may incur significant costs for compliance with increasingly stringent requirements being imposed under new legislation. This may include the need to increase and accelerate expenditure on environmental rehabilitation and to alter environmental provisions, which could have a material effect on its results and financial condition. Harmony may also face increased environmental costs should other mines in the vicinity fail to meet their obligations on pumping or treatment of water. Also impacting on the financial condition of the Company is the requirement by the DMR for cash collateral or guarantees for Harmony's environmental obligations.

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The South African government has reviewed requirements imposed on mining companies to ensure environmental restitution. For example, following the introduction of an environmental rights clause in South Africa's constitution, a number of environmental legislative reform processes have been initiated. Legislation passed as a result of these initiatives has tended to be

- 15 -

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## **Table of Contents**

materially more onerous than previous laws in South Africa. Examples of such legislation include the MPRDA, the National Nuclear Regulator Act 1999, the National Water Act of 1998 and the National Environmental Management Act 1998, which include stringent polluter pays provisions. The adoption of these or additional or more comprehensive and stringent requirements, particularly for the management of hazardous waste, pollution of ground and groundwater systems and duty to rehabilitate closed mines, may result in additional costs and liabilities.

Harmony's PNG operations are also subject to various laws and regulations relating to protection of the environment, which are similar in scope to those of South Africa. The Environment Act 2000 governs the environmental permitting and regulatory aspects of mining projects. An environmental impact statement is required when projects are likely to have an adverse impact on the environment. This statement must be lodged with the Department of Environmental Conservation where, for large projects, it may be forwarded to Environment Council for review. Public consultation is an integral part of this review.

See *Item 4. Information on the Company Regulation Environmental Matters* for further discussion on the applicable legislation and our policies on environmental matters.

***Mining companies are increasingly required to consider and ensure the sustainable development of, and provide benefits to, the communities and countries in which they operate.***

As a result of public concern about the perceived ill effects of economic globalization, businesses in general and large international companies such as Harmony, in particular, face increasing public scrutiny of their activities.

These businesses are under pressure to demonstrate that while they seek a satisfactory return on investment for shareholders, other stakeholders including employees, communities surrounding operations and the countries in which they operate, also benefit from their commercial activities. Such pressures tend to be particularly focused on companies whose activities are perceived to have a high impact on their social and physical environment. The potential consequences of these pressures include reputational damage, legal suits and social spending obligations.

Existing and proposed mining operations are often located at or near existing towns and villages, natural water courses and other infrastructure. Mining operations must therefore be designed to mitigate and/or manage their impact on such communities and the environment. Specifically at our PNG operations, cognizance of landowner rights may require measures that could include agreed levels of compensation for any adverse impact the mining operation may continue to have on the community. The cost of these measures could increase capital expenditure and operating costs and therefore impact Harmony's operational results and financial condition.

***Compliance with emerging climate change regulations could result in significant costs for Harmony, and climate change may present physical risks to our operations.***

Greenhouse gases ( **GHGs** ) are emitted directly by Harmony's operations and indirectly as a result of consuming electricity generated by external utilities. Emissions from electricity consumption are indirectly attributable to Harmony's operations. There are currently a number of international and national measures to address or limit GHG emissions, including the Kyoto Protocol and the Copenhagen Accord, in various phases of discussion or implementation.

The countries in which Harmony operates South Africa and PNG are non-Annex I countries and do not have emission reduction targets under the Kyoto Protocol in the first commitment period, ending 2012. Following recent environmental summits, including the one hosted in South Africa in 2011, South Africa has committed voluntarily to 30% clean energy by 2025, aiming for the country's GHG emissions to peak by 2020-2025, plateau for a decade and then decline by 40% by 2050. These targets were set out in the National Climate Change Response Policy, endorsed by the South African cabinet in October 2011.

In line with this aim, the country's key carbon-emitting sectors, including energy and transport, have until October 2013 to finalize carbon budgets and appropriate strategies to support these targets. Adopting a carbon budget model reflects government's acceptance of the relative energy and carbon intensity of the economy and the need to create the setting required for industries to make the transition to a more carbon-constrained environment.

The Minister of Water and Environmental Affairs noted that government would actively consult with industry on developing carbon budgets to identify an optimal combination of mitigation actions to strike a balance between South Africa's socio-economic imperatives, especially creating and preserving jobs, as well as the need to manage climate change impacts and contribute to global efforts to stabilize GHG concentrations.

In February 2012, the South African finance minister announced that a carbon tax would be implemented in the financial year spanning 2013-2014. The proposal is to implement the tax at a fairly low level, and define a rising price path over time at this stage, a carbon tax of

US\$16/t (South African R120/t of CO<sub>2</sub>e) is expected in 2013, increasing annually to 10% by 2019.



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## **Table of Contents**

The South African National Treasury has established a working group comprising a number of different industries to evaluate the impact of this proposed tax on the different sectors of industry. Harmony is participating in this initiative, as is the Chamber of Mines.

As our current mines have a life expectancy of up to 25 years, we are undertaking capital projects to sustain and increase production at Phakisa, Doornkop, Kusasalethu, Tshepong and Hidden Valley operations. These expansions will extend our mining operations by ten years or more, by which time GHG regulations are expected to be a permanent feature of the global economy. Future climate change regulation will therefore need to be considered for all Harmony's extensions and acquisitions. All new greenfields and brownfields projects are required by company policy to consider the impact of climate change in their design and planning.

While Harmony is not conceptually opposed to using financial instruments as incentives in reducing emissions, we are concerned about the potential impact on the industry's competitiveness. We are working with both the industry task team on climate change and the Chamber of Mines to understand the implications for our business and optimal mechanisms to further promote emission reduction.

Harmony's exposure to Australian legislation is limited as the operations we owned there have been sold or are under care and maintenance. PNG's national office of climate change and environmental sustainability is studying the potential for future economic growth to be driven by renewable energy. Along with other Pacific Island countries, PNG has adopted a framework for action on climate change 2006 to 2015 and a disaster risk reduction and disaster management framework for action. The implications of these structures on Harmony's operations in PNG have not yet been established and studies are on-going.

The largest portion of GHG emissions is predominantly electricity-related, with electricity expenditure amounting to 15% of Harmony's operational costs in South Africa. While cost management is clearly a strategic issue for Harmony, of even greater importance is that energy supply be constant and reliable, given the implications of loss of energy on both production and health and safety. GHG emissions regulations, which would increase the price of energy, will affect Harmony significantly, as will regulation that stipulates emission thresholds, or sets technology standards that may result in insecure energy supply. Already certain compliance costs from power suppliers are being passed on to the Group in the form of price increases. For instance, in South Africa since 2009, Harmony has paid a levy of R0.02 per kilowatt hour for electricity generated by fossil fuels. These levies may increase over time and additional levies may be introduced in future in South Africa or PNG, which could result in a significant increase in our costs.

See *Item 4. Information on the Company – Environmental Matters* for disclosure regarding our GHG emissions.

### ***Our operations in South Africa are subject to water use licenses, which could impose significant costs.***

Under South African law, Harmony's local operations are subject to water use licenses that govern each operation's water use. These licenses require, among other issues, that mining operations achieve and maintain certain water quality limits for all water discharges, where these apply. The majority of our South African operations are lawful users with existing water permits in terms of the Water Act of 1954. Nevertheless, the South African operations have applied to the relevant regional directors for water use licenses in terms of the National Water Act, 1998. Submissions were made as early as 2003 and Harmony has been working closely with the regional directors in the review process; a number of our operations have been issued with licenses or draft licenses.

We anticipate that the conditions of the licenses may require Harmony to consider and implement alternate water management measures that may have a significant cost implication for our business. Any failure on Harmony's part to achieve or maintain compliance with the requirements of these licenses for any of its operations may result in Harmony being subject to penalties, fees and expenses or business interruption due to revoked water licenses. Any of these could have a material effect on our business, operating results and financial condition.

See *Item 4. Information on the Company – Regulation – Environmental Matters* for disclosure regarding our water usage and management.

### ***We may have exposure to rehabilitate potential groundwater pollution, which may include salination, and radiation contamination that may exist where we have operated or continue to operate.***

Due to the interconnected nature of mining operations, any proposed solution for potential flooding and decant risk posed by deep groundwater needs to be a combined one supported by all mines located in the goldfields and government in the event of legacy issues. As a result, the DMR and affected mining companies are involved in developing a regional mine closure strategy. In view of limited current information, no reliable estimate can be made for this possible obligation, which could be material and have an adverse impact on Harmony's financial condition.



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**Table of Contents**

Harmony has initiated analytical assessments to identify, quantify and mitigate impacts, should they arise. Numerous scientific, technical and legal studies are under way to assist in determining the magnitude of possible contamination of groundwater and to find sustainable remediation solutions. Geohydrological studies were undertaken in the Free State, Evander, Kalgold operations and the modelling confirms that there is no risk of acid mine drainage ( AMD ) decant from any of these sites. Harmony has instituted processes to reduce possible future potential seepage and it has been demonstrated that monitored natural attenuation by the existing environment will contribute to improvement in some instance. The ultimate outcome of the matter cannot presently be determined and no provision for any potential liability has been made in the financial statements. Should these costs be significant, this could have a material impact on Harmony s operational results and financial condition.

*Investors in the United States may have difficulty bringing actions, and enforcing judgments, against us, our directors and our executive officers based on the civil liabilities provisions of the federal securities laws or other laws of the United States or any state thereof.*

We are incorporated in South Africa. Each of our directors and executive officers (and our independent registered public accounting firm) resides outside the United States. Substantially all of the assets of these persons and substantially all our assets are located outside the United States. As a result, it may not be possible for investors to enforce a judgment against these persons or ourselves obtained in a court of the United States predicated upon the civil liability provisions of the federal securities or other laws of the United States or any state thereof. A foreign judgment is not directly enforceable in South Africa, but constitutes a cause of action which will be enforced by South African courts provided that:

the court that pronounced the judgment had jurisdiction to entertain the case according to the principles recognized by South African law with reference to the jurisdiction of foreign courts;

the judgment is final and conclusive;

the judgment has not lapsed;

the recognition and enforcement of the judgment by South African courts would not be contrary to public policy, including observance of the rules of natural justice which require that the documents initiating the United States proceeding were properly served on the defendant and that the defendant was given the right to be heard and represented by counsel in a free and fair trial before an impartial tribunal;

the judgment does not involve the enforcement of a penal or revenue law; and

the enforcement of the judgment is not otherwise precluded by the provisions of the Protection of Business Act 99 of 1978, as amended, of the Republic of South Africa.

***Compliance with new and changing corporate governance and public disclosure requirements adds uncertainty to our compliance policies and increases our costs of compliance.***

Laws, regulations and standards relating to accounting, corporate governance and public disclosure, new SEC regulations and other listing regulations applicable to us are subject to change and can create uncertainty for companies like us. New or changed laws, regulations and standards could lack specificity or be subject to varying interpretations. Their application in practice may evolve over time as new guidance is provided by regulatory and governing bodies. This could result in continuing uncertainty on compliance matters and higher costs of compliance as a result of ongoing revisions to such governance standards.

In terms of Section 404 of the Sarbanes-Oxley Act of 2002, we are required to furnish a report by our management on our internal control over financial reporting. The report in this annual report contains, among other matters, an assessment of the effectiveness of our internal control over financial reporting as of the end of the fiscal year, including a statement as to whether or not our internal controls over financial reporting are effective. If we fail to maintain the adequacy of our internal controls, we may not be able to ensure that we can conclude on an ongoing basis that we have effective internal control over financial reporting in accordance with the Sarbanes-Oxley Act. The requirement to evaluate and

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report on our internal controls also applies to companies that we may acquire and therefore, this assessment may be complicated by any future acquisitions. While we continue to dedicate resources and management time to ensuring that we have effective controls over financial reporting, failure to achieve and maintain an effective internal control environment could have a material adverse effect on the market's perception of our business and our stock price. See *Item 15. Disclosure Controls and Procedures* for management assessment as of June 30, 2012. In addition to management's assessment of internal controls over financial reporting, we are required to have our independent registered public accounting firm publicly disclose their conclusions regarding the effectiveness of Harmony's internal controls over financial reporting.

- 18 -

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## **Table of Contents**

We are committed to maintaining high standards of corporate governance and public disclosure, and our efforts to comply with evolving laws, regulations and standards in this regard have resulted in, and are likely to continue to result in, increased general and administrative expenses.

*Sales of large quantities of our ordinary shares and ADSs, or the perception that these sales may occur, could adversely affect the prevailing market price of such securities.*

The market price of our ordinary shares or ADSs could fall if large quantities of ordinary shares or ADSs are sold in the public market, or there is a perception in the marketplace that such sales could occur. Subject to applicable securities laws, holders of our ordinary shares or ADSs may decide to sell them at any time. The market price of our ordinary shares or ADSs could also fall as a result of any future offerings it makes of ordinary shares, ADSs or securities exchangeable or exercisable for its ordinary shares or ADSs, or the perception in the marketplace that these sales might occur. We may make such offerings of additional ADS rights, letters of allocation or similar securities at any time or from time to time in the future.

*Because we have a significant number of outstanding share options, our ordinary shares are subject to dilution.*

We have several employee share option schemes in operation. The employee share option schemes came into effect in 2001, 2003 and 2006, while awards under an employee share ownership plan ( **ESOP** ) governed by a trust called the Tlhakanelo Employee Share Trust ( **Tlhakanelo** ) for employees other than management were made in August 2012. Shares were issued to the trust on August 31, 2012. Our shareholders have authorized up to 10% of the issued share capital as at June 30, 2011 to be used for these plans. As a result, shareholders' equity interests in us are subject to dilution to the extent of the potential future exercises of the options through share schemes.

*We may not pay dividends or make similar payments to our shareholders in the future.*

Harmony's dividend policy is to pay cash dividends only if funds are available for that purpose. Whether funds are available depends on a variety of factors, including the amount of cash available, our capital expenditures and other cash requirements existing at the time. Under South African law, we are only entitled to pay a dividend or similar payment to shareholders if we meet the solvency and liquidity tests set out in the Companies Act 71 of 2008 (as amended) including its Regulations (the **Companies Act** ) and our current Memorandum of Incorporation. Cash dividends or other similar payments may not be paid in the future.

In February 2007, the South African Government announced a proposal to replace Secondary Tax on Companies with a 10% withholding tax on dividends and other distributions payable to shareholders. On April 1, 2012, a dividends tax ( **Dividends Tax** ) was introduced at a rate of 15% on dividends declared to beneficial shareholders borne by the shareholder receiving the dividend. Although the substitution of secondary tax on companies with Dividends Tax may reduce the tax payable on our South African operations, thereby increasing distributable earnings, the withholding tax will generally reduce the amount of dividends or other distributions received by shareholders.

## **Item 4. INFORMATION ON THE COMPANY BUSINESS**

### **History and Development of the Company**

We conduct underground and surface gold mining and related activities, including exploration, processing and smelting. We are currently the third largest producer of gold in South Africa, producing approximately one-fifth of the country's annual gold output, and we ranked among the largest gold producers in the world, with operations and projects in South Africa and PNG. Our gold sales were 1.275 million ounces of gold in fiscal 2012. As at June 30, 2012, our mining operations reported total proven and probable reserves of 52.9 million ounces (including gold equivalent ounces), primarily from South African sources. In fiscal 2012, we processed 20.7 million tons of ore.

In fiscal 2012, 93% of our total gold production took place in South Africa. In fiscal 2012, approximately 84% of our gold came from our South African underground mines, and approximately 9% came from our South African surface operations (which include the Kalgold opencast operation and the Phoenix operation). For more detailed information about our activities, see *Item 4. Information on the Company Business Harmony's Mining Operations Overview* and the notes to the consolidated financial statements included in this annual report. Mining is a highly regulated industry, and we operate under a variety of statutes and regulations. For more detailed information about these statutes and regulations, see *Item 4. Information on the Company Regulation* and *Item 10. Additional Information Memorandum of Incorporation* .

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The majority of our exploration and evaluation done during fiscal 2012 has been focused on PNG. Our PNG exploration and evaluation opportunities are handled through the international office in Brisbane, Australia. Exploration in South Africa focused on Joel North, Freddie's 9 and Masimong.

- 19 -

## **Table of Contents**

Harmony Gold Mining Company Limited was incorporated and registered as a public company in South Africa on August 25, 1950 (under registration number 1950/038232/06). We have expanded from a single lease-bound mining operation into an independent, world-class gold producer. From 1997 to 2004, we acquired additional mineral rights in the Free State, Mpumalanga, Gauteng and North West provinces in South Africa through various mergers and acquisitions. In our most recent transaction in fiscal 2010, we acquired the President Steyn 1 and 2 shafts, Loraine 3 shaft, Freddie's 7 and 9 shafts as well as the President Steyn gold plant, collectively known as the Pamodzi Free State assets, from Pamodzi Gold Free State (Proprietary) Limited (In Liquidation) ( **Pamodzi FS** ). See *Item 4. Principal Investments* . These shafts have been included in the Bambanani and Target operations. In building our international portfolio, we acquired Hill 50 and New Hampton in Western Australia in 2001 and 2002, respectively, and started our exploration portfolio in PNG with projects in the Morobe province originally through our acquisition of Abelle in 2003. In the past three years, we disposed of several operations in South Africa and Australia. See *Item 4. Disposals* .

Our principal executive offices are located at Randfontein Office Park, Corner of Main Reef Road and Ward Avenue, Randfontein, 1760, South Africa and the telephone number at this location is +27-11-411-2000.

### **Business overview**

#### ***South African Operations***

In South Africa, we operate a total of ten underground operations, several surface operations including an opencast mine, and nine processing plants which are located in all of the currently known goldfields in the Witwatersrand basin of South Africa as well as the Kraaipan Greenstone Belt. These operations produced approximately 1,186 million ounces in fiscal 2012, and South Africa represented approximately 58% (or 30.9 million ounces) of our total proven and probable reserves. The deep level gold mines are located in four provinces in this basin, being the Free State province, Mpumalanga, the West Rand Goldfields in Gauteng province and the North West province. Surface operations are located in all these provinces.

Ore from the shafts and surface material are treated at nine metallurgical plants in South Africa, located near the operations (five in the Free State province, two in the North West province, one in Mpumalanga and one in Gauteng). We are currently demolishing three plants in the Free State – the Virginia plant's demolition is almost completed, while the process for Steyn plant will continue until fiscal 2013; the demolition of St Helena Plant has started and will continue until the beginning of fiscal 2014. In addition, Winkelhaak plant at the Evander operations was placed on care and maintenance during fiscal 2010, and the demolition of the plant is in progress and will be completed in the first half of 2013.

Each operation, consisting anywhere from a single shaft to a group of shafts, is managed by a team headed up by a general manager. See *Harmony's Management Structure* below.

Operations are classified as Underground or Surface with the reportable segments in South Africa being as follows:

Bambanani (includes Steyn 1 and 2 shafts), Doornkop, Joel, Kusasaletu, Masimong, Phakisa, Target (includes Target 3), Tshepong and the Virginia operations (the Evander operations have been disclosed under discontinued operations); and

all other shafts and surface operations, including those that treat historic sand dumps, rock dumps and tailings dams, are grouped together under and Other Surface .

#### ***International Operations***

Our interests internationally are currently located in PNG and represent 42% (or 22.0 million gold equivalent ounces) of our total proven and probable reserves.

#### ***PNG operations***

In PNG, through our wholly-owned PNG-based subsidiaries, we own various development and exploration prospects, and one operating mine. This includes a 50% interest in what is collectively known as the Morobe Mining Joint Venture ( **MMJV** ), held through Morobe Consolidated Goldfields Limited ( **Morobe Consolidated Goldfields** ), Wafi Mining Limited ( **Wafi** ) and Morobe Exploration Limited ( **MEL** ).

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In August 2008, Newcrest Mining Limited ( **Newcrest** ) acquired a 30.01% interest in our assets and tenements in the Morobe Province through the MMJV. By the end of fiscal 2009, Newcrest had earned an additional 19.99% in terms of the farm-in agreement, resulting in Newcrest and us each owning a 50% interest in the MMJV. Through the MMJV, we operate the Hidden Valley mine. The pre-feasibility study at Wafi-Golpu which commenced during fiscal 2011 has been completed and the results released in August 2012. The feasibility study will commence following stakeholder (PNG Government and communities)

- 20 -



## **Table of Contents**

engagement. We also have exploration projects that are wholly-owned, held through Harmony Gold (PNG) Exploration Limited ( **HGEL** ). We are continuing with exploration at three key project sites, being Mount Hagen, Amanab and Tari.

### **Strategy**

Our strategy is to deliver long-term value by creating a global mining and exploration company - growing gold production, reserves and profits. This strategy has as its overall goal the production of 1.7 million safe and profitable ounces of gold by 2016 (excluding any future acquisitions or disposals).

We have invested significant capital in developing and commissioning gold mining assets in South Africa. Harmony has undertaken a number of strategic initiatives in recent years with the aim of achieving robust and sustainable financial results, with better controlled cash costs and improved grade.

Three key objectives underpin our strategy, namely:

growth by delivering on projects and exploiting global opportunities;

exploration that results in growth in reserves; and

optimizing operational delivery by improving cash costs and quality of ounces.

Our emphasis is on safe, profitable ounces and important steps have been taken to ensure that these goals are and will be met. To ensure this we have:

closed high-cost mines to give us a better mix of assets;

commissioned gold mines in South Africa and in PNG;

tailored each mine's business plan to its individual requirements;

aimed to address ongoing industry challenges. Please see *Item 3. Key Information Risk Factors* for further information;

aimed to improve production and productivity; and

increased our exploration exposure.

## **Table of Contents**

### **Principal Investments**

We have concluded several strategic transactions within and outside South Africa in the last three fiscal years, which are summarized below.

During fiscal 2012, we acquired a Tari tenement in PNG. This project comprises 31% of the tenement area that Harmony currently holds on its own in PNG, outside of the MMJV.

During fiscal 2010, we acquired the President Steyn 1 and 2 shafts, Loraine 3 and the Freddie's 7 and 9 shafts, along with the President Steyn gold plant, collectively known as the Pamodzi Free State assets, for R405 million (US\$53 million). The assets were acquired from Pamodzi FS, a subsidiary of Pamodzi Gold Limited ( **Pamodzi** ), which is an associate of Harmony and has been placed in liquidation.

During fiscal 2009, we reached an agreement with Africa Vanguard Resources (Doornkop) (Proprietary) Limited ( **AVRD** ) to re-acquire AVRD's 26% interest in the Doornkop mining right. In March 2010, the condition precedent to the agreement became effective. As a result the 26% interest in the Doornkop mining right was transferred from AVRD to Harmony in exchange for our repayment of the Nedbank loan of R244 million (US\$33.4 million) and the issue of 2,162,359 Harmony ordinary shares.

In August 2009, we acquired 100% interest in two new exploration tenements, the Mount Hagen and Amanab Projects, in PNG.

### **Disposals**

On May 30, 2012, Harmony entered into an agreement with Pan African Resources plc ( **Pan African Resources** ) to dispose of its 100% interest in Evander Gold Mines Limited for a total consideration of R1.5 billion (US\$182.7 million). The conditions precedent are expected to be fulfilled before December 31, 2012.

During September 2010, Harmony concluded an agreement with Witwatersrand Consolidated Gold Resources Limited ( **Wits Gold** ) for the cancellation of the Freegold farm-in option in exchange for Wits Gold shares. The conditions precedent were fulfilled on November 5, 2010 and Harmony received 4,376,194 shares in Wits Gold valued at R275 million (US\$41 million).

On July 20, 2010, the conditions precedent for the sale of the Mount Magnet operation were fulfilled. A total consideration of A\$35.3 million (US\$31.6 million) was received from Ramelius in exchange for 100% of the issued share capital in Mount Magnet.

In June 2010, the group sold the Jeanette prospecting rights to Taung Gold Limited ( **Taung** ) for a total consideration and profit of R75 million (US\$10 million).

On January 18, 2010, we disposed of our investment in our Australian subsidiary, Big Bell Operations (Proprietary) Limited to Fulcrum Resources (Proprietary) Limited ( **Fulcrum** ) for A\$3.5 million (US\$3.2 million) in cash and replacement environmental bonds of A\$3.2 million (US\$3.0 million), resulting in total consideration of A\$6.7 million (US\$6.2 million).

During September and October 2009, we sold our interest in Avoca into the market for a total consideration of R42 million (US\$5.8 million).

### **Description of Mining Business**

#### ***Exploration***

Exploration activities are focused on the extension of existing orebodies and identification of new orebodies, both at existing sites and at undeveloped sites.

Our gold-focused exploration program has two components:

on-mine exploration, which looks for resources within the economic radius of existing mines; and

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new mine exploration, which is the global search for early to advanced stage projects.

Once a potential orebody has been discovered, exploration is extended and intensified in order to enable clearer definition of the orebody and the potential portions to be mined. Geological techniques are constantly refined to improve the economic viability of prospecting and mining activities.

We conduct exploration activities on our own or with joint venture partners. As at June 30, 2012, our prospecting interest measured 75,249 hectares (185,938 acres) in South Africa and 898,400 hectares (2,219,546 acres) in PNG. We spent US\$64

- 22 -

## **Table of Contents**

million on exploration in PNG and South Africa in fiscal 2012. In fiscal 2013, we intend to continue with exploration in PNG and South Africa.

### ***Mining***

The mining process can be divided into two main phases: (i) accessing the orebody; and (ii) mining the orebody. This basic process applies to both underground and surface operations.

#### *Accessing the orebody.*

In our South African underground mines, access to the orebody is by means of shafts sunk from the surface to the lowest economically and practically mineable level. Horizontal development at various intervals of a shaft (known as levels) extends access to the horizon of the reef to be mined. On-reef development then provides specific mining access. Horizontal development at various intervals of the decline extends access to the horizon of the mineral to be mined. The declines are advanced on a continuous basis to keep ahead of the mining taking place on the levels above. In our open-pit mines, access to the orebody is provided by overburden stripping, which removes the covering layers of topsoil or rock, through a combination of drilling, blasting, loading and hauling, as required.

#### *Mining the orebody.*

The process of ore removal starts with drilling and blasting the accessible ore. The blasted faces are then cleaned, and the ore is transferred to the transport system. In open-pit mines, gold-bearing material may require drilling and blasting, and is usually collected by bulldozers or shovels to transfer it onto trucks, which transport it to the mill.

In our South African underground mines, once ore has been broken, train systems collect ore from the faces and transfer it to a series of ore passes that gravity feed the ore to hoisting levels at the bottom of the shaft. The ore is then hoisted to the surface in dedicated conveyances and transported either by conveyor belts directly or via surface railway systems or roads to the treatment plants. In addition to ore, waste rock broken to access reef horizons must similarly be hoisted and then placed on waste rock dumps.

### ***Processing***

We currently have nine operational metallurgical plants in South Africa. We also have a metallurgical plant at the Hidden Valley project in PNG. The principal gold extraction processes we use are carbon in leach, or CIL, and carbon in pulp, or CIP.

The gold plant circuit consists of the following:

#### *Comminution*

Comminution is the process of breaking up the ore to expose and liberate the gold and make it available for treatment. Conventionally, this process occurs in multi-stage crushing and milling circuits, which include the use of jaw and gyratory crushers and rod and tube and ball mills. Our more modern milling circuits include semi- or fully-autogenous milling where the ore itself is used as the grinding medium. Typically, ore must be ground to a minimum size before proceeding to the next stage of treatment.

#### *Treatment*

In most of our metallurgical plants, gold is extracted into a leach solution from the host ore by leaching in agitated tanks. Gold is then extracted onto activated carbon from the solution using the CIL or CIP processes. Gold in solution at one of our plants is recovered using zinc precipitation. Recovery of the gold from the loaded carbon takes place by elution and electro-winning. Cathode sludge or dore bars produced from electro-winning are currently sent directly to the Rand Refinery. Most of the South African plants no longer use smelting to produce rough gold bars (dore). Our South African zinc precipitation plants continue to smelt precipitate to produce rough gold bars. These bars are then transported to the Rand Refinery, which is responsible for refining the bars to a minimum of good delivery status.

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All the production from our South African operations is sent to the Rand Refinery, which is owned by a consortium of the major gold producers in South Africa. The PNG gold production was refined in Australia at an independent refiner, The Perth Mint Australia.

- 23 -

## Table of Contents

### Harmony's Management Structure

We have a de-centralized management structure that is based on small, empowered management teams led by General Managers at each of our operations. In South Africa, the General Managers report to the Operating Officers, and are responsible for business optimization, mineral reserve optimization, and for developing a business culture at the operations. They also focus on long-term viability and growth of the operations. The General Managers are supported by a Mineral Reserve Manager, a Financial Manager, a Human Resources Manager and an Engineer Manager in ensuring the growth and long-term sustainability of the operations.

What is known as the Morobe Mining Joint Venture consists of three unincorporated joint ventures (Hidden Valley Mine Joint Venture ( **HVMJV** ), Wafi-Golpu Mine Joint Venture ( **WGMJV** ) and Morobe Exploration Joint Venture ( **MEJV** ) which are owned 50/50 by respective Harmony and Newcrest 100% owned subsidiaries ( **owners** )).

The Joint Ventures are managed by a Joint Venture Committee ( **JVC** ) appointed by the respective owners. The JVC is responsible for the supervision of each of the three Joint Ventures, and implementation of the owners' policy and strategy. The members act as owner representatives within the unincorporated joint ventures.

Three legal operator entities ( **operator co.** ), Hidden Valley Services Limited, Wafi-Golpu Services Limited and Morobe Exploration Services Limited have been established and appointed as operator of / agent for the respective unincorporated joint ventures (HVMJV, WGMJV and MEJV). Shareholding is held equally by the owners who appoint a board of directors ( **board** ) for each operator co.

The respective operator co. boards appoint Operational Steering Committees and General Managers who are responsible for implementation of the operating plan as approved by the JVC as well as making recommendation to the JVC for growth and sustainability. The General Managers report to the Operational Steering Committees. The General Managers are supported by functional managers.

### Capital Expenditures

Capital expenditures for all operations incurred for fiscal 2012 amounted to US\$414 million compared with US\$444 million in fiscal 2011 and US\$442 million in fiscal 2010. During fiscal 2012, capital expenditure in PNG accounted for 19% of the total, with Kusasaletu, Target and Phakisa accounting for 13%, 11% and 9% respectively. For fiscal 2011, capital expenditure at Kusasaletu and Phakisa each accounted for 12% of the total, with expenditure at PNG and Target accounting for 11% and 14% respectively. For fiscal 2010, the capital development at PNG accounted for 16% of the total, with development at Phakisa and Kusasaletu accounting for 14% and 13%, respectively. Capital development also took place at the Doornkop South Reef Project and Tshepong Sub 71 Declines, as well as at the newly acquired President Steyn and Loraine shafts.

The focus of our capital expenditures in recent years has been underground development and plant improvement and upgrades. Construction at these projects has been completed in certain areas, and production, if not yet at full capacity, has started from these areas at all our current growth projects. Capital will still be expended at these projects in the next two to three years to complete construction. During fiscal 2012, the capital expenditure was funded from the Company's cash reserves, as well as by the loan facilities (see *Item 5. Operating and financial review and prospects - Liquidity and capital resources* ).

We have budgeted approximately US\$545 million for capital expenditures in fiscal 2013. Details regarding the capital expenditures for each operation are found in the individual mine sections under *Item 4. Information on the Company - Business - Harmony's Mining Operations* . We currently expect that our planned operating capital expenditures will be financed from operations and new borrowings as needed.

### Reserves

As at June 30, 2012, we have declared attributable gold equivalent proven and probable reserves of 52.9 million ounces, broken down as follows: 30.9 million ounces gold in South Africa and 22.0 million gold equivalent ounces in PNG. In instances where individual deposits may contain multiple valuable commodities with a reasonable expectation of being recovered (for example gold and copper in a single deposit) Harmony computes a gold equivalent to more easily assess the value of the deposit against gold-only mines. Harmony does this by calculating the value of each of the deposits commodities then divides the product by the price of gold. For example, the gold equivalent of a gold and copper deposit would be calculated as follows: ((gold ounces x gold price per ounce) + (Copper pounds x copper price per pound)) / gold price per ounce. All calculations are done using metal prices as stipulated in the discussion below. Harmony assumes a 100% metallurgical recovery in its calculations unless otherwise stated. The year-on-year positive variance in mineral reserves is due to the following reasons:

normal depletion of 1.5 million ounces;

Evander assets classified held for sale resulted in a decrease of 8.0 million ounces;

- 24 -

**Table of Contents**

geology and scope changes in South Africa resulted in an increase of 1.3 million ounces; and

an increase of gold and gold equivalent reserves in PNG of 19.5 million ounces following the completion of an updated pre-feasibility study at Golpu.

We use the South African Code for the Reporting of Exploration Results, Mineral Resources and Mineral Reserves ( **SAMREC Code** ), which sets out the internationally recognized procedures and standards for reporting of mineral resources and mineral reserves. We use the term mineral reserves herein, which has the same meaning as ore reserves, as defined in the SAMREC code. Our reporting of the PNG Mineral Reserves complies with the Australian Code for the Reporting of Mineral Resources and Mineral Reserves ( **JORC** ) of the Australian Institute of Mining and Metallurgy. This code is materially the same as the SAMREC Code. In reporting of reserves, we have complied with Industry Guide 7 of the US Securities and Exchange Commission.

For the reporting of Mineral Reserves at our South African and PNG operations, the following parameters were applied:

a gold price of US\$1,400 per ounce;

an exchange rate of R7.55 per US dollar,  
the above parameters resulting in a gold price of R340,000/kg;

an uranium price of US\$50.00/lb for South Africa;

prices of US\$1,250/oz Au, US\$21/oz Ag, US\$15/lb Mo and A\$3.10/lb Cu at an exchange rate of A\$0.90 per US dollar were used for the Hidden Valley mine and Wafi-Golpu project in the Morobe Mining Joint Venture;

gold and gold equivalent ounces are calculated assuming a US\$1,400/oz for gold, US\$3.50/lb for copper and US\$25.00/oz for silver with 100% recovery for all metals; and

gold equivalent is computed as the value of the company's gold, silver and copper from all mineral resources/reserves classifications divided by the price of gold. All calculations are done using metal prices as stipulated.

In order to define that portion of a measured and indicated mineral resource that can be converted to a proven and probable mineral reserve at our underground operations, we apply the concept of a cut-off grade. At our underground operations in South Africa, this is done by defining the optimal cut-off grade as the lowest grade at which an orebody can be mined such that the total profits, under a specified set of mining parameters, are maximized. The cut-off grade is determined using our Optimizer computer program which requires the following as input:

the database of measured and indicated resource blocks (per operation);

an assumed gold price which, for this mineral reserve statement, was taken as R340,000 per kilogram;

planned production rates;



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the mine recovery factor which is equivalent to the mine call factor ( **MCF** ) multiplied by the plant recovery factor; and

planned cash costs (cost per tonne).

Rand per tonne cash costs of the mines are historically based, but take into account distinct changes in the cost environment, such as the future production profile, restructuring, right-sizing, and cost reduction initiatives.

The block cave reserve at Golpu (PNG) used the computer program to define the optimal mine plan and sequencing.

The open pit reserve at Hidden Valley (PNG) is defined by a pit design based on the Whittle open pit optimization program guiding the most efficient mine design given this constraint.

See the table below in this section for the cut-off grades and cost per tonne for each operation.

The mineral reserves represent that portion of the measured and indicated resources above cut-off in the life-of-mine plan and have been estimated after consideration of the factors affecting extraction, including mining, metallurgical, economic, marketing, legal, environmental, social and governmental factors. A range of disciplines which includes geology, survey, planning, mining engineering, rock engineering, metallurgy, financial management, human resources management and environmental management have been involved at each mine in the life-of-mine planning process and the conversion of resources into reserves. The overflow-related modifying factors used to convert the mineral resources to mineral reserves through the life-of-mine planning process are stated for each individual operation. For these factors, historical information is used, except if there is a

**Table of Contents**

valid reason to do otherwise. Because of depth and rock engineering requirements at our underground mines, some mines design stope support pillars into their mining layouts which accounts for approximately 7% to 10% discounting. Further discounting relates to the life-of-mine extraction to provide for geological losses.

Our standard for narrow reef sampling with respect to both proven and probable reserve calculations for underground mining operations in South Africa is generally applied on a 6 meter by 6 meter grid. Average sample spacing on development ends is at 2 meter intervals in development areas. For the massive mining at the Target operations, our standard for sampling with respect to both proven and probable reserves are fan drilling with B sized diamond drill holes (43mm core) sited at 50 meter spaced sections along twin access drives. The Kalgold opencast operations are sampled on diamond drill and reverse circulation drill spacing of no more than 25 meters on average. Surface mining at South African operations other than Kalgold involves recovering gold from areas previously involved in mining and processing, such as metallurgical plants, waste rock dumps and tailing dams (slimes and sand) for which random sampling is used.

The PNG resources are hosted in large porphyry or related mesothermal geological systems. Data is gained through diamond drilling using PQ down to NQ sized core. The core is cut in half, one half sampled at a maximum of 2 meter intervals and the other half stored in designated core storage facilities. Drill spacing at our Hidden Valley operations is typically on less than 20 meter centers for Measured category, 20 to 40 meter centers for the Indicated category and greater than 40 meters for Inferred category material. Due to the nature of the Golpu porphyry mineralization, drill spacing is increased to 100 to 200 meters for indicated and greater for inferred. Assaying for gold is by fire assay and various methods are used for copper and other elements. All assays informing the resource calculation are analyzed at a National Association of Testing Authorities accredited commercial laboratory. Some sample preparation is done at the mine site laboratory. Extensive Quality Assurance/Quality Control work is undertaken and data is stored in an electronic database.

Our mining operations reported total proven and probable reserves as of June 30, 2012 are set out below:

| OPERATIONS GOLD                       | Mineral Reserves statement (Imperial) as at June 30, 2012 |                   |                                    |                    |                   |                                    |                    |                   |                                    |
|---------------------------------------|---|-------------------|------------------------------------|--------------------|-------------------|------------------------------------|--------------------|-------------------|------------------------------------|
|                                       | PROVEN RESERVES   |                   |                                    | PROBABLE RESERVES  |                   |                                    | TOTAL RESERVES     |                   |                                    |
|                                       | Tons<br>(millions)  | Grade<br>(oz/ton) | Gold<br>oz <sup>(1)</sup><br>(000) | Tons<br>(millions) | Grade<br>(oz/ton) | Gold<br>oz <sup>(1)</sup><br>(000) | Tons<br>(millions) | Grade<br>(oz/ton) | Gold<br>oz <sup>(1)</sup><br>(000) |
| <b>South Africa Underground</b>       |   |                   |                                    |                    |                   |                                    |                    |                   |                                    |
| Bambanani                             | 2.6   | 0.372             | 952                                |                    |                   |                                    | 2.6                | 0.372             | 952                                |
| Joel                                  | 1.7   | 0.154             | 258                                | 4.7                | 0.151             | 715                                | 6.4                | 0.151             | 973                                |
| Masimong                              | 6.2   | 0.147             | 911                                | 1.4                | 0.149             | 205                                | 7.6                | 0.148             | 1,116                              |
| Phakisa                               | 4.1   | 0.182             | 739                                | 17.4               | 0.238             | 4,149                              | 21.5               | 0.228             | 4,888                              |
| Target                                | 8.3   | 0.134             | 1,113                              | 9.3                | 0.182             | 1,692                              | 17.6               | 0.160             | 2,805                              |
| Tshepong                              | 19.9  | 0.162             | 3,229                              | 4.4                | 0.144             | 633                                | 24.3               | 0.159             | 3,862                              |
| Unisel                                | 1.9   | 0.140             | 267                                | 1.2                | 0.127             | 150                                | 3.1                | 0.135             | 417                                |
| Doornkop                              | 4.6   | 0.098             | 454                                | 5.7                | 0.120             | 683                                | 10.3               | 0.110             | 1,137                              |
| Kusasalethu                           | 13.0  | 0.208             | 2,704                              | 25.7               | 0.172             | 4,408                              | 38.7               | 0.184             | 7,112                              |
| <b>Total South Africa Underground</b> | <b>62.3</b>   | <b>0.171</b>      | <b>10,627</b>                      | <b>69.8</b>        | <b>0.181</b>      | <b>12,635</b>                      | <b>132.1</b>       | <b>0.176</b>      | <b>23,262</b>                      |
| <b>South Africa Surface</b>           |   |                   |                                    |                    |                   |                                    |                    |                   |                                    |
| Kalgold                               | 3.3   | 0.018             | 61                                 | 17.3               | 0.030             | 510                                | 20.6               | 0.028             | 571                                |
| Free State Surface                    | 400.8   | 0.008             | 3,212                              | 560.1              | 0.007             | 3,879                              | 960.9              | 0.007             | 7,091                              |
| <b>Total South Africa Surface</b>     | <b>404.1</b>  | <b>0.008</b>      | <b>3,273</b>                       | <b>577.4</b>       | <b>0.008</b>      | <b>4,389</b>                       | <b>981.5</b>       | <b>0.008</b>      | <b>7,662</b>                       |
| <b>Total South Africa</b>             | <b>466.4</b>  |                   | <b>13,900</b>                      | <b>647.2</b>       |                   | <b>17,024</b>                      | <b>1,113.6</b>     |                   | <b>30,924</b>                      |
| <b>Papua New Guinea<sup>(2)</sup></b> |   |                   |                                    |                    |                   |                                    |                    |                   |                                    |
| Hidden Valley                         | 0.8   | 0.035             | 28                                 | 40.1               | 0.043             | 1,736                              | 40.9               | 0.043             | 1,764                              |
| Hamata                                | 0.0   | 0.086             | 2                                  | 2.5                | 0.063             | 161                                | 2.5                | 0.065             | 163                                |
| Golpu                                 |   |                   |                                    | 248.0              | 0.025             | 6,221                              | 248.0              | 0.025             | 6,221                              |
| <b>Total Papua New Guinea</b>         | <b>0.8</b>  | <b>0.036</b>      | <b>30</b>                          | <b>290.6</b>       | <b>0.028</b>      | <b>8,118</b>                       | <b>291.4</b>       | <b>0.028</b>      | <b>8,148</b>                       |
| <b>GRAND TOTAL</b>                    | <b>467.2</b>  |                   | <b>13,930</b>                      | <b>937.8</b>       |                   | <b>25,142</b>                      | <b>1,405.0</b>     |                   | <b>39,072</b>                      |

In addition to the gold reserves, we also report our gold equivalents for reserves for silver and copper from our PNG operations. Gold equivalent ounces are calculated assuming a US\$1,400/oz for gold, US\$3.50/lb copper and US\$25.00/oz for silver with 100% recovery for all metals.



**Table of Contents****Gold Equivalents**

| SILVER  | PROVEN RESERVES        |   | PROBABLE RESERVES        |   | TOTAL RESERVES        |   |
|---|------------------------|---|--------------------------|---|-----------------------|---|
|   | Tons<br>(millions)     | Gold Equivalents<br>(oz) <sup>(1)</sup> (000) | Tons<br>(millions)       | Equivalents<br>(oz) <sup>(1)</sup><br>(000) | Tons<br>(millions)    | Equivalents<br>(oz) <sup>(1)</sup><br>(000) |
|   |                        |   |                          |   |                       |   |
| Hidden Valley                                   | 0.8                    | 7   | 40.1                     | 584   | 40.9                  | 591   |
| <b>COPPER</b>                                   | <b>PROVEN RESERVES</b> |   | <b>PROBABLE RESERVES</b> |   | <b>TOTAL RESERVES</b> |   |
|   | Tons<br>(millions)     | Gold Equivalents<br>(oz) <sup>(1)</sup> (000) | Tons<br>(millions)       | Equivalents<br>(oz) <sup>(1)</sup><br>(000) | Tons<br>(millions)    | Equivalents<br>(oz) <sup>(1)</sup><br>(000) |
|   |                        |   |                          |   |                       |   |
| Golpu   |                        |   | 248.0                    | 13,274                                      | 248.0                 | 13,274                                      |
| <b>Total Gold Equivalents</b>                   | <b>0.8</b>             | <b>7</b>                                      | <b>288.1</b>             | <b>13,858</b>                               | <b>288.9</b>          | <b>13,865</b>                               |
| <b>Total Harmony including gold equivalents</b> | <b>467.2</b>           | <b>13,937</b>                                 | <b>937.8</b>             | <b>39,000</b>                               | <b>1,405.0</b>        | <b>52,937</b>                               |

In addition to the gold reserves, we also report our attributable reserves for silver and copper from our PNG operations. Metal prices are assumed at US\$21.00/oz for silver, US\$3.10/lb for copper and US\$50.00/lb for uranium.

**Papua New Guinea: Other<sup>(2)</sup>**

| SILVER        | PROVEN RESERVES    |                   |  | PROBABLE RESERVES  |                   |  | TOTAL RESERVES     |                   |  |
|---------------|--------------------|-------------------|--|--------------------|-------------------|--|--------------------|-------------------|--|
|               | Tons<br>(millions) | Grade<br>(oz/ton) | Silver oz<br>( <sup>(1)</sup> )<br>(000) | Tons<br>(millions) | Grade<br>(oz/ton) | Silver oz<br>( <sup>(1)</sup> )<br>(000) | Tons<br>(millions) | Grade<br>(oz/ton) | Silver oz<br>( <sup>(1)</sup> )<br>(000) |
|               |                    |                   |  |                    |                   |  |                    |                   |  |
| Hidden Valley | 0.8                | 0.569             | 458                                      | 40.1               | 0.814             | 32,654                                   | 40.9               | 0.809             | 33,112                                   |

| COPPER               | Tons<br>(millions) | Grade<br>(%) | Cu lb <sup>(1)</sup><br>(millions) | Tons<br>(millions) | Grade<br>(%) | Cu lb <sup>(1)</sup><br>(millions) | Tons<br>(millions) | Grade<br>(%) | Cu lb <sup>(1)</sup><br>(millions) |
|----------------------|--------------------|--------------|------------------------------------|--------------------|--------------|------------------------------------|--------------------|--------------|------------------------------------|
|                      |                    |              |                                    |                    |              |                                    |                    |              |                                    |
|                      | Golpu              |              |                                    |                    | 248.0        | 1.098                              | 6,003              | 248.0        | 1.098                              |
| <b>South Africa:</b> |                    |              |                                    |                    |              |                                    |                    |              |                                    |

| URANIUM  | PROVEN RESERVES    |                   |  | PROBABLE RESERVES  |                   |  | TOTAL RESERVES     |                   |  |
|----------|--------------------|-------------------|--|--------------------|-------------------|--|--------------------|-------------------|--|
|          | Tons<br>(millions) | Grade<br>(lb/ton) | U <sub>3</sub> O <sub>8</sub> lb<br>( <sup>(1)</sup> )<br>(millions) | Tons<br>(millions) | Grade<br>(lb/ton) | U <sub>3</sub> O <sub>8</sub> lb<br>( <sup>(1)</sup> )<br>(millions) | Tons<br>(millions) | Grade<br>(lb/ton) | U <sub>3</sub> O <sub>8</sub> lb<br>( <sup>(1)</sup> )<br>(millions) |
|          |                    |                   |  |                    |                   |  |                    |                   |  |
| Masimong | 5.7                | 0.351             | 2  | 2.6                | 0.288             | 1  | 8.3                | 0.331             | 3  |
| Phakisa  | 4.1                | 0.273             | 1  | 17.5               | 0.253             | 4  | 21.6               | 0.256             | 5  |

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|                    |             |              |          |             |              |          |             |              |           |
|--------------------|-------------|--------------|----------|-------------|--------------|----------|-------------|--------------|-----------|
| Tshepong           | 9.0         | 0.206        | 2        | 15.1        | 0.217        | 3        | 24.1        | 0.213        | 5         |
| <b>Grand Total</b> | <b>18.8</b> | <b>0.265</b> | <b>5</b> | <b>35.2</b> | <b>0.240</b> | <b>8</b> | <b>54.0</b> | <b>0.249</b> | <b>13</b> |

(1) Metal figures are fully inclusive of all mining dilutions and gold losses, and are reported as mill delivered tons and head grades. Metallurgical recovery factors have not been applied to the reserve figures.

(2) Represents Harmony's attributable interest of 50%

Note: 1 ton = 907 kg = 2,000 lbs

**Table of Contents**

Our methodology for determining our reserves is subject to change and is based upon estimates and assumptions made by management regarding a number of factors as noted above in this section. Cost per tonne and cut-off grade per operation is as follows.

| OPERATIONS GOLD                 | UNDERGROUND OPERATIONS |                          | SURFACE AND MASSIVE MINING |                          |
|---------------------------------|------------------------|--------------------------|----------------------------|--------------------------|
|                                 | Cut-off grade (cmg/t)  | Cut-off cost (R/Tonne)   | Cut-off grade (g/t)        | Cut-off cost (R/Tonne)   |
| <b>South Africa Underground</b> |                        |                          |                            |                          |
| Bambanani                       | 1,687                  | 1,925                    |                            |                          |
| Joel                            | 806                    | 1,140                    |                            |                          |
| Masimong                        | 890                    | 1,087                    |                            |                          |
| Phakisa                         | 640                    | 1,367                    |                            |                          |
| Target                          | 621                    | 1,209                    | 4.25                       | 1,178                    |
| Tshepong                        | 650                    | 1,138                    |                            |                          |
| Unisel                          | 723                    | 1,258                    |                            |                          |
| Doornkop                        | 716                    | 850                      |                            |                          |
| Kusasaletu                      | 771                    | 1,229                    |                            |                          |
| <b>South Africa Surface</b>     |                        |                          |                            |                          |
| Kalgold                         |                        |                          | 0.48                       | 190                      |
| Free State Surface              |                        |                          | 0.136                      | 34                       |
|                                 | Cut-off % Cu           | Cut-off cost (A\$/Tonne) | Cut-off grade (g/t)        | Cut-off cost (A\$/Tonne) |
| <b>Papua New Guinea</b>         |                        |                          |                            |                          |
| Hidden Valley                   |                        |                          | 0.600                      | 20.4                     |
| Hamata                          |                        |                          | 0.600                      | 20.4                     |
| Golpu                           | 0.2                    | 22.0                     |                            |                          |
|                                 | Cut-off % Cu           | Cut-off cost (A\$/Tonne) | Cut-off grade (g/t)        | Cut-off cost (A\$/Tonne) |
| <b>SILVER</b>                   |                        |                          |                            |                          |
| <b>Papua New Guinea</b>         |                        |                          |                            |                          |
| Hidden Valley                   |                        |                          | 0.600                      | 20.4                     |
| <b>COPPER</b>                   |                        |                          |                            |                          |
| <b>Papua New Guinea</b>         |                        |                          |                            |                          |
| Golpu                           | 0.2                    | 22.0                     |                            |                          |

**Notes on Cut-off:**

(1) Surface and massive mining are stated in g/t (g/t is grams of metal per tonne of ore).

(2) All SA underground operations are stated in cmg/t (cmg/t is the Reef Channel width multiplied by the g/t which indicates the gold content within the Reef Channel).

**Notes on Cut-off cost:**

Cut-off cost refers to the cost in R/Tonne or A\$/Tonne to mine and process a tonne of ore.

**Notes on Copper:**

Cut-off is stated in % Cu

**Notes on Golpu:**

Cut-off is based on 0.2% copper : molybdenum and gold mined as by-product.

**Table of Contents**

**Worldwide Operations**

*Description of Property*

The following is a map of our worldwide operations:

- 29 -



**Table of Contents**

Our operational mining areas in South Africa are set forth below:

|  | Hectares       | Acres          |
|--|----------------|----------------|
| Doornkop (includes Doornkop extension)                 | 4,352          | 10,754         |
| Kusasaletu   | 5,113          | 12,634         |
| Free State (includes Masimong and Virginia operations) | 22,583         | 55,802         |
| Tshepong and Phakisa                                   | 10,799         | 26,684         |
| Bambanani  | 2,356          | 5,822          |
| Joel   | 2,356          | 5,822          |
| St Helena  | 5,856          | 14,470         |
| Kalgold  | 615            | 1,520          |
| Evander  | 36,898         | 91,174         |
| Target (includes Loraine)                              | 7,952          | 19,649         |
| Loraine 3, 7 & 9                                       | 3,085          | 7,623          |
| Steyn 1 & 2  | 1,888          | 4,665          |
| <b>Total</b>   | <b>103,853</b> | <b>256,619</b> |

In PNG, we hold tenements as set forth below:

|                                       | Hectares         | Acres            |
|---------------------------------------|------------------|------------------|
| PNG (50% - JV Interest)               | 472,600          | 1,167,820        |
| PNG 100%                              | 425,800          | 1,051,726        |
| <b>Total International Operations</b> | <b>898,400</b>   | <b>2,219,546</b> |
| <b>TOTAL</b>                          | <b>1,002,253</b> | <b>2,476,165</b> |

In line with the rest of the South African mining industry, and in an effort to reduce costs, we have been rationalizing our mineral rights holdings in recent years. Accordingly, over the past three years, we have disposed of our shares and participation rights in areas within and outside of South Africa in which we have not actively pursued mining. However, in some cases we have retained certain participation rights and option clauses in properties and mining rights we have disposed of. We may continue to investigate further disposals.

**Geology**

The major portion of our South African gold production is derived from mines located in the Witwatersrand Basin in South Africa. The Witwatersrand Basin is an elongated structure that extends approximately 300 kilometers in a northeast-southwest direction and approximately 100 kilometers in a northwest-southeast direction. It is an Archean sedimentary basin containing a six kilometer thick stratigraphic sequence consisting mainly of quartzites and shales with minor volcanic units. The majority of production is derived from auriferous placer reefs situated at different stratigraphic positions and at varying depths below the surface in three of the seven defined goldfields of the Witwatersrand Basin.

Our Hidden Valley project comprises low sulphidation carbonate-base metal-gold epithermal deposits within the Morobe Goldfield, in the Morobe Province of PNG. In the Hidden Valley project area, a batholith of Morobe Granodiorite (locally a coarse grained monzogranite) is flanked by fine metasediments of the Owen Stanley Metamorphics. Both are cut by dykes of Pliocene porphyry ranging from hornblende-biotite to feldspar-quartz porphyries. A number of commonly argillic altered and gold anomalous breccias are known, including both hydrothermal and overprinting structural breccias. The Hidden Valley deposit is hosted in the Moribe Granodiorite, dominated by a series of post-Miocene faults, both north and north-west trending, control the gold mineralization.

Our Wafi project comprises the sedimentary/volcaniclastic rocks of the Owen Stanley Formation that surround the Wafi Diatreme and host the gold mineralization. Gold mineralization occurs associated with an extensive zone of high-sulphidation epithermal alteration overprinting porphyry mineralization and epithermal style vein-hosted and replacement gold mineralization with associated wall-rock alteration. The Golpu Copper-Gold project is located about one kilometer northeast of the Wafi gold orebody. It is a porphyry (diorite) copper-gold deposit. The host lithology is a diorite that exhibits a typical zoned porphyry copper alteration halo together with mineralization in the surrounding metasediment. The mineralized body can be described as a porphyry copper-gold pipe. The Wafi gold mineralization and alteration partially overprints the upper levels of the Golpu porphyry copper-gold mineralization.



**Table of Contents**

**Harmony's Mining Operations**

**Overview**

In South Africa, we conduct underground mining at ten operations:

Bambanani (includes Steyn 2 Shaft from February 2010);

Doornkop;

Joel;

Kusasaletu;

Masimong;

Phakisa;

Target (consists of Target 1, and as of February 2010 Loraine 3 (now Target 3) and Freddie's 7 (rehabilitated) and 9 shafts);

Tshepong;

Virginia (at June 30, 2012, Unisel was the only operating shaft. Previously also included Harmony 2, Merriespruit 1 & 3 and Brand 3 & 5); and

Evander (Evander 8 is in operation, with Evander 2 & 5 and 7 having been closed during fiscal 2010) has been presented as discontinued operations.

We conduct surface mining at four sites (all included in *Other Surface*):

Free State (also known as Phoenix);

Freegold;

Kalgold; and

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Target.

Surface mining conducted at the South African operations other than Kalgold involves recovering gold from areas previously involved in mining and processing, such as metallurgical plants, waste rock dumps and tailings dams (slimes and sand). We are conducting studies to determine the feasibility of further retreatment projects in the Free State, including uranium extraction from material.

Internationally, we conduct mining activities in PNG at the Hidden Valley mine, which is a joint venture, known as the Morobe Mining Joint Venture, between Harmony and Newcrest in which we each have a 50% interest.

Underground and surface mining was conducted at the operation, with underground access through two declines and surface access principally through open-pits.

The following discussion is a two-part presentation of our operations:

an overview of our South African mining operations with a discussion and production analysis of each of our operating segments;  
and

an overview of our international (PNG) operations with a discussion and production analysis for Hidden Valley. We have also included a discussion on the exploration projects in the MMJV as well as for the wholly-owned projects.

Where we have translated the Rand amount budgeted for capital expenditures in fiscal 2013 into US dollars using the closing rate at the balance sheet date.

**Table of Contents**

**South African Mining Operations**

Unless indicated otherwise, the discussions below are for continuing operations.

*Underground*

*Bambanani*

**Introduction:** We acquired Bambanani in January 2002 when we acquired the Freegold operations from AngloGold Ashanti Limited ( **Anglogold** ) through a 50% joint venture with African Rainbow Minerals Gold Limited ( **ARMGold** ). In September 2003, we acquired 100% of these operations when ARMGold became a wholly-owned subsidiary. During February 2010, we acquired President Steyn 1 & 2 Shafts in the transaction with Pamodzi FS. These shafts have been incorporated into Bambanani. These operations are located in the Free State province. Production from the operations is processed through Harmony 1 Plant.

**History:** Exploration, development and production history in the area of the Freegold assets dates from the early 1900 s, leading to commercial production by 1932. Subsequent consolidation and restructuring led to the formation of Free State Consolidated Gold Mine (Operations) Limited, which became a wholly-owned subsidiary of Anglogold in June 1998.

## Table of Contents

In 1998, President Steyn Gold Mine (Free State) (Proprietary) Limited ( **PSGM** ) was formed after purchasing shafts from various individuals. During 2002, the mine was sold to Thistle Mining Inc, an international company with interests in the Philippines and South Africa. The mine struggled to make operational profits, and Thistle undertook a restructuring program in 2006, which together with an increase in the Rand gold price resulted in positive operational cash flows. In February 2008, PSGM was purchased by Pamodzi FS. The mine was operated from that time until March 2009, when Pamodzi FS was placed into liquidation.

**Geology:** The operations are located in the Free State Goldfield, which is on the south-western edge of the Witwatersrand basin. The Free State Goldfield is divided into two sections, cut by the north-south striking De Bron Fault. This major structure has a vertical displacement of about 1,500 meters in the region of Bambanani, as well as a lateral shift of 4 kilometers. Bambanani is to the west of the De Bron Fault. The reefs generally dip towards the east. Mining is conducted in the Basal Reef.

**Mining Operations:** These operations are subject to the underground mining risks detailed in the Risk Factors section. The management teams regularly revisit their mining strategy and management procedures in order to minimize risks.

Bambanani, near Welkom, has three surface shafts (Bambanani, Steyn 2 and West). Mining is conducted at depths ranging from 1,911 and 3,680 meters. Activities at the mine include mining the Basal Reef and remnant pillar extraction. The primary mining challenges at these operations are seismic risks, ventilation and fire avoidance. Bambanani is classified as a seismically active operation with seismic activity monitoring systems installed to do active seismic risk evaluation.

In the first quarter of fiscal 2012, and in line with Harmony's stated strategy to restructure for safe, profitable and quality ounces, we decided to halt mining in the sub-shaft after Bambanani had struggled to meet production targets and curb costs for a number of quarters. As such, mining activities moved from deeper operating areas to accelerated development of the shaft pillar. The restructuring process at Bambanani was well managed, with only 284 employees retrenched (118 of those elected voluntary retrenchment) out of a possible 2,268). This process was concluded by year-end. Almost 2,000 employees were redeployed or retrained and transferred to other Harmony operations, mainly Doornkop and Phakisa, in line with production build-up at those operations. The decision to halt mining in the sub-shaft was vindicated by a 70% improvement in recovered grade in the second quarter of fiscal 2012. Production was severely curtailed in the third quarter, after the DMR imposed a section 54 stoppage (following a fatality) that covered West shaft, Bambanani, Steyn 2 and Unisel as one general manager is responsible for all these operations. The stoppage equated to 45 lost shaft days.

Bambanani is on track to mine the shaft pillar for around eight years from 2013, improving both the productivity and profitability of this mine. Steyn 2 shaft has commenced with the removal of its shaft pillar and is planning to complete this within the next 18 months. The ore from both of these shaft pillar extractions is going to be hoisted at West shaft, which is being re-commissioned for this purpose. The focus on standards and procedures is ongoing as preparations to mine the shaft pillar near completion. The shaft pillar is being established through up-dips to start breast-panel mining in the new financial year. Backfill will be in place in the pillar to mitigate seismic events, with support in the face area enhanced by in-stope steel netting. A detailed seismic risk assessment was completed for the shaft pillar by the Institute of Mine Seismology of Stellenbosch, and some re-design work is under way to further mitigate identified risks. Bambanani and Steyn 2 will become a single operation shortly, when the barrel of Steyn 2 is closed and all services routed through Bambanani/West shaft. Reef development has been halted, in line with the mine plan, and capital metres are slowing with completion scheduled for October 2012 (Bambanani only).

During fiscal 2012, Bambanani accounted for 3% (7% in 2011 and 9% in 2010) of our total gold production.

**Safety:** Regrettably one fatality occurred at Bambanani during fiscal 2012 (2011: three) and the lost time injury frequency rate ( **LTIFR** ) was reported as 8.51 per million hours worked (2011: 10.74). This is an unsatisfactory performance and more work is being done to improve safety behavior. Bambanani recorded 1.5 million fall-of-ground fatality-free shifts towards the end of the year, and received seventh place for year-on-year improvement in LTIFR in the MineSafe competition.

**Plants:** The ore from Bambanani, along with ore from Tshepong, Masimong and Phakisa, is sent to Harmony 1 Plant for processing. This plant, which processes underground ore, waste rock and various surface accumulations, was commissioned in 1986 and is a conventional CIP plant processing ore that has been milled by fully-autogenous grinding. Gold is recovered from the eluate solution using zinc precipitation and a precoat vacuum filter. The precipitate recovered from the filter is calcined and smelted to bullion.

**Table of Contents**

The following table sets forth processing capacity and average tons milled during the fiscal 2012 for the Harmony 1 Plant:

| Plant     | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|-----------|-------------------------------------|--|
| Harmony 1 | 390,000                             | 371,953  |

In fiscal 2012, Harmony 1 Plant recovered approximately 95.62% of the gold contained in the ore delivered for processing.

**Production analysis:**

| Bambanani<br>Production                     | Fiscal Year Ended June 30, |         |         |
|---|----------------------------|---------|---------|
|   | 2012                       | 2011    | 2010    |
| Tons ( 000)                                 | 217                        | 470     | 582     |
| Recovered grade (ounces/ton) <sup>(1)</sup> | 0.198                      | 0.203   | 0.227   |
| Gold produced (ounces) <sup>(1)</sup>       | 44,174                     | 98,092  | 133,007 |
| Gold sold (ounces) <sup>(1)</sup>           | 43,982                     | 99,443  | 134,165 |
| <b>Results of operations (\$)</b>           |                            |         |         |
| Product sales ( 000)                        | 70,748                     | 131,753 | 146,971 |
| Cash cost ( 000)                            | 76,911                     | 118,442 | 98,289  |
| Cash profit ( 000)                          | (6,163)                    | 13,311  | 48,682  |
| <b>Cash costs</b>                           |                            |         |         |
| Per ounce of gold (\$)                      | 1,787                      | 1,247   | 723     |
| <b>Capex ( 000) (\$)</b>                    | 34,255                     | 45,884  | 27,300  |

<sup>(1)</sup> During fiscal 2012, 1,157 (2011: 2,894, 2010: 1,061) ounces were produced by Steyn 2 prior to it being considered to be in production. The revenue has been credited against capital expenditure as the shaft was not in production yet. The cost of these ounces has not been included in the cash cost per ounce amount. The calculation of grade also excludes these ounces.

Tons milled from Bambanani decreased from 582,000 in fiscal 2010 to 470,000 in fiscal 2011. Ounces produced were 98,092 in fiscal 2011 compared with 133,007 in fiscal 2010. Grade decreased by 11% to 0.203 ounces per ton in fiscal 2011, which together with the production constraints during the first half of the year and the cessation of mining on the remnant pillars contributed to the lower production.

Cash costs per ounce for Bambanani were US\$1,247 in fiscal 2011, compared with US\$723 in fiscal 2010. The costs per ounce increased by 72% in fiscal 2011 compared with fiscal 2010. This was mainly due to a 26% increase in the cost of electricity, which now constitutes 28% of the total operational cost. Also contributing was an increase in labor cost, which reflects the annual salary increases of 7.5% as well as an increase in the average staff complement of 278.

Tons milled from Bambanani decreased to 217,000 in fiscal 2012 compared with 470,000 in fiscal 2011. Ounces produced were 44,174 in fiscal 2012 compared with 98,092 in fiscal 2011. Production was affected by major restructuring at Bambanani as the lower section of the mine was closed; mining will be focused on the upper pillar.

Cash costs per ounce for Bambanani were US\$1,787 in fiscal 2012, compared with US\$1,247 in fiscal 2011. The costs per ounce increased by 43% in fiscal 2012 compared with fiscal 2011. This was due to an increase in labor cost, which reflects the annual salary increases of 7.5%, electrical increases and the drop in production.

The rock hoisting capacity at Bambanani is 120,000 tons per month. The average tons milled in fiscal 2012 were 18,083 tons per month, compared with 39,200 tons per month for fiscal 2011.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 2.6 million tons (1.0 million ounces) will be sufficient for Bambanani to maintain underground production until approximately 2020.

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Any future changes to the assumptions upon which the mineral reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** Bambanani incurred approximately R266 million (US\$34.2 million) in capital expenditure in fiscal 2012, primarily to extract the shaft pillar and to equip the Steyn operations (R32.9 million (US\$4.2 million)). We budgeted R149 million (US\$18.1 million) for capital expenditure in fiscal 2013, primarily for the access development for the shaft pillar extraction and the Steyn operations (R128 million (US\$15.6 million)).

- 34 -



## **Table of Contents**

### ***Doornkop***

**Introduction:** Doornkop is located in the Gauteng Province of South Africa, approximately thirty kilometers west of Johannesburg. The operation is owned by Randfontein Estates Limited ( **REL** ). Doornkop currently operates under its own mining authorization of 2,941 hectares. Production is treated at the Doornkop plant.

**History:** Harmony acquired this operation when it took over Randfontein in 2000.

**Geology:** These operations are situated in the West Rand Goldfield of the Witwatersrand Basin, the structure of which is dominated by the Witpoortjie and Panvlakte Horst blocks, which are superimposed over broad folding associated with the southeast plunging West Rand Syncline.

The Doornkop operation lease area is bounded by and lies to the south-east of the major north-easterly striking Roodepoort Fault, which dips to the south and constitutes the southern edge of the Witpoortjie Horst Block or Gap. This Horst Block is comprised of the stratigraphically older sediments of the West Rand Group, the overlying Central Rand Group sediments having been removed by erosion. A number of other faults, forming part of and lying southeast of the Roodepoort Fault, including the Saxon Fault, also constitute conspicuous structural breaks. A second major fault, the Doornkop Fault, which trends in an east west direction, occurs towards the southern portion of the lease area. This fault dips to the south and has an up-throw to the north. Nearly the entire upper Witwatersrand section is present in the lease area and therefore all the major zones are present, though due to the distance of the area from the fan head, the number of economic bands and their payability is limited. Eight of the well-known reefs are present in the area, but only the Kimberley Reef and South Reef are considered viable at this stage. The resource is concentrated in the Kimberley and South Reefs. The Kimberley Reef is contained in the Vlakfontein Member of the Westonia Formation. This reef, also known as the K9 Reef horizon, rests on an unconformity and is a complex multi-pulse conglomerate, which can be separated into four facies or cycles. All four cycles consist on average of an upper conglomerate and a lower quartzite. The characteristics of every cycle are area-dependent and the grades are variable within each cycle. The South Reef is approximately 900 meters below the current Kimberley Reef mining, and between 7.5 and 60 meters above the Main Reef horizon. The hanging wall to the South Reef consists of siliceous quartzites with non-persistent bands of blue-shot grit and thin argillite partings. The footwall to the South Reef is a light colored and fairly siliceous quartzite. Secondary conglomerate bands and stringers in the hanging wall and footwall of the South Reef may contain sporadic gold values. The general strike of the reef is east-west, with a dip from 10 to 20 degrees. The orebody at Doornkop has a strike length of 4km and a width of 4km from west to east.

During fiscal 2011, the gathering of additional geological information from on-reef development and exploration drilling on the South Reef resulted in an increase in confidence to successfully build up maximum production. The geological, depositional, facies & evaluation models receive regular attention and are being expanded as the new data becomes available. A 3-D geological model was developed for the mine. This model incorporates the Kimberley, South & Main Reefs.

**Mining Operations:** These operations are subject to the underground mining risks detailed in the Risk Factors section.

Doornkop uses both mechanized bord-and-pillar and narrow-reef conventional mining. Due to the shallow to moderate depths of the operations, seismicity and high rock stress related problems are infrequent. There is a risk of subterranean water and/or gas intersections in some areas of the mines. However, this risk is mitigated by active and continuous management and monitoring, which includes the drilling of boreholes in advance of faces. Where water and/or gas are indicated in the drilling, appropriate preventative action is taken.

The Doornkop South Reef Project was announced on January 22, 2003. The project involved the deepening of the Doornkop main shaft to 1,973 meters to access the South Reef between 1,650 and 2,000 meters below surface, and includes development towards these mining areas. The estimated final capital cost is R1,811 million (US\$239.9 million) with R1,701 million (US\$225.3 million) spent as at June 30, 2012.

The improvement in year-on-year production at Doornkop reflects mainly the production build-up on the South Reef. The transfer of an additional six production crews from the Bambanani closed shaft during the first quarter of fiscal 2012 supported build-up on the South Reef and preserved the jobs of employees affected by restructuring.

Tons mined from the South Reef areas accounted for 62% of total tons mined in fiscal 2012 up from 58% the year before while the contribution from the Kimberley Reef declined from 42% to 38%. Overall results were affected by shaft stoppages related to two fatalities and a planned infrastructure stoppage in the third quarter. The planned stoppage related to commissioning challenges faced by newly-built operations. A project to optimize equipment availability and beneficiation processes in the plant was launched in mid-2011. The project is focused on installing or replacing equipment to minimize downtime in the plant and optimize gold recovery. A second phase of plant upgrading to further enhance plant efficiencies will follow completion of phase one.



**Table of Contents**

In addition, testing and commissioning of the shaft headgear change-over were successfully completed during fiscal 2012. The raise-bore drilling for the 6.1m diameter hole between 106 level and 192 level started during fiscal 2012, with 633m drilled by June 2012. Pilot drilling is planned to be completed during the first quarter of fiscal 2013, and reaming started in September 2012. A drive to further develop safety on railbound equipment continued during fiscal 2012. Going forward focus will be on the installation of the skip arrestors on the rock winder as well as work on the spillage arrangement on 212 level. As part of this project a 340m decline was developed during the third quarter of 2012.

Development meters decreased by 13% or 1,622 meters from the previous year, primarily due to the three months affected by the safety stoppages and the planned stoppage to complete the shaft bottom spillage arrangement. As more mining takes place on the South Reef, the level of confidence on the geology of this reef improves. Few surprises were encountered during the year in terms of geology. The exploration program to further improve confidence will continue. The conversion of the South Reef resource to reserves continued, with an increase of 227,400 ounces of gold (42%) and 962,612 tons (27%).

During fiscal 2012, Doornkop accounted for 8% (6% in 2011 and 5% in 2010) of our total gold production.

**Safety:** The safety record at Doornkop during fiscal 2012 was as follows: LTIFR improved to 6.38 (2011: 8.04) per million hours worked. There were two fatalities at Doornkop during fiscal 2012 (2011: none). Prior to the fatal accidents, the mine achieved 1.7 million fatality-free shifts and 5 million fall-of-ground/fatality-free shifts during the year. The mine achieved five million fall-of-ground fatality-free shifts during the year. The increased focus on safety has streamlined procedures and improved training, maintenance and behaviour. Doornkop was awarded fourth place in the MineSafe competition for its year-on-year improvement in LTIFR.

**Plants:** The processing facilities presently comprise one operating plant, the Doornkop metallurgical plant. The Doornkop metallurgical plant, commissioned in 1985, is a conventional CIP plant, which was used to treat waste rock and other surface accumulations. It is now treating all ore from underground mining at the Doornkop and some of the ore from Gold One's Cooke operations. The plant is serviced by a surface rail network from the Cooke shafts and by a conveyor belt configuration system from Doornkop shaft.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the Doornkop plant:

| Plant    | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended |
|----------|-------------------------------------|---|
|          |                                     | June 30, 2012<br>(tons/month)               |
| Doornkop | 242,500                             | 155,135                                     |

In fiscal 2012, the Doornkop plant recovered approximately 94.38% of the gold contained in the ore delivered for processing. During fiscal 2010 a split-stream configuration that isolates the Doornkop ore from the ore from Rand Uranium (Proprietary) Limited ( **Rand Uranium** ) which is treated in terms of a toll agreement, was adopted to improve the accuracy of gold accounting to the respective companies.

**Production analysis:**

| Doornkop                          | Fiscal Year Ended June 30, |         |        |
|-----------------------------------|----------------------------|---------|--------|
|                                   | 2012                       | 2011    | 2010   |
| <b>Production</b>                 |                            |         |        |
| Tons ( 000)                       | 1,023                      | 792     | 595    |
| Recovered grade (ounces/ton)      | 0.097                      | 0.102   | 0.105  |
| Gold produced (ounces)            | 98,863                     | 80,763  | 62,694 |
| Gold Sold (ounces)                | 98,027                     | 81,149  | 62,275 |
| <b>Results of operations (\$)</b> |                            |         |        |
| Product sales ( 000)              | 165,271                    | 111,759 | 68,169 |
| Cash cost ( 000)                  | 111,016                    | 85,999  | 54,042 |
| Cash profit ( 000)                | 54,255                     | 25,760  | 14,127 |
| <b>Cash costs</b>                 |                            |         |        |
| Per ounce of gold (\$)            | 1,142                      | 1,054   | 822    |
| Capex ( 000) (\$)                 | 37,813                     | 41,782  | 45,097 |

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Tons milled from Doornkop were 792,000 in fiscal 2011, compared with 595,000 in fiscal 2010. This was due to the production build-up in the South Reef and the introduction of new trackless machinery on the Kimberley Reef during the year and the introduction of new trackless machinery on the Kimberley Reef during the year. Recovered grade deteriorated slightly from 0.105 ounces per ton in fiscal 2010 to 0.102 in fiscal 2011. This was due to the decrease of the grade in the South Reef, which was

- 36 -

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## **Table of Contents**

offset by the increase in grade recovered from the Kimberley Reef. Ounces produced increased from 62,694 in fiscal 2010 to 80,763 in fiscal 2011, reflecting the production build-up of the South Reef.

Production from trackless areas in the Kimberley Reef section will continue through the build-up phase of mining from the South Reef project areas.

Revenue received increased from US\$68.2 million in fiscal 2010 to US\$111.8 million in fiscal 2011 as a result of the increase in ounces produced and the higher gold price received. Cash costs per ounce were 28% higher at US\$1,054/oz, mainly due to the increase in production. Also contributing was the annual increase in labor rates of 7.5% and the 25% increase in electricity costs.

Tons milled from Doornkop were 1,023,000 in fiscal 2012, compared with 792,000 in fiscal 2011. This was mainly due to production build-up in the South Reef. South Reef areas accounted for 62% of total tons mined in fiscal 2012; up from 58% in fiscal 2011. The results were affected by safety-related stoppages after two fatalities in January 2012 and a management decision to upgrade infrastructure on the higher-grade South Reef. Recovered grade deteriorated slightly from 0.102 ounces per ton in fiscal 2011 to 0.097 in fiscal 2012. This was due to the decrease of the grade in the South Reef areas and the Kimberley reef areas. Management remains confident of the geology and grade available in the South Reef. Ounces produced increased from 80,763 in fiscal 2011 to 98,863 in fiscal 2012, reflecting the production build-up of the South Reef.

Revenue received increased from US\$111.8 million in fiscal 2011 to US\$165.2 million in fiscal 2012 as a result of the increase in ounces produced and the higher gold price received. Cash costs per ounce were 8% higher at US\$1,142/oz, mainly due to the increase in production. Contributing factors were the annual increase in labor rates of 9.2% and the 16% increase in electricity costs.

The hoisting capacity of the Doornkop shaft is 185,000 tons per month. The average tons milled in fiscal 2012 were 85,000 tons per month.

On a simplistic basis, assuming no additional resources are identified, at expected production levels, it is foreseen that: the reported proven and probable mineral reserve of 10.3 million tons (1.1 million ounces) will be sufficient for the Doornkop shaft to maintain production until approximately fiscal 2027.

**Capital Expenditure:** Harmony incurred R294 million (US\$37.8 million) in capital expenditure in fiscal 2012 at Doornkop, primarily for the South Reef project (32%) and ongoing capital development (46%). The planned capital expenditure for fiscal 2013 is R279 million (US\$34.0 million) for the Doornkop South Reef project and ongoing capital development.

### ***Joel***

**Introduction:** Joel is located in the Free State province, on the south-western edge of the Witwatersrand basin. The mine comprises of two shafts, North and South shafts. Previously ore mined at Joel was transported to Central Plant, 38 kilometers away, for processing, but since the re-commissioning of the Joel plant in November 2009, the ore is now processed on site.

**History:** Joel was purchased from a subsidiary of AngloGold at the same time as the rest of the Freegold assets in January 2002.

**Geology:** The main structures on Joel Mine are associated with the Platberg Extensional event, which formed the De Bron and associated faults. These faults are north South striking, steeply dipping and typically have downthrows to the east in the order of 10 to 100m. These form a graben against the De Bron Fault, which has a 450m up throw to the east. East of the De Bron Fault the reef has been truncated/eroded against the Karoo.

The complex nature of the reef, with multiple pulses of detrital influx and scouring non-deposition on paleotopographic highs and the mixing between the Beatrix, Beatrix-VS5 Composite Reef and Beatrix-VS5-Aandenk, has resulted in a highly irregular distribution of gold throughout the mining area. There are broad low and high-grade zones on the scale of hundreds of metres, which are considered likely to be repeated within the reef environment beyond the limits of the current development, however, the detailed grade distribution within these zones remains very unpredictable.

For the purposes of resource estimation, a detailed facies model is used and is based on detailed sedimentological observations and absence of well-mineralized reef at paleo-topographic highs.

**Mining operations:** These operations are subject to the underground mining risks detailed in the Risk Factors section. The management teams regularly revisit their mining strategy and management procedures in order to minimize risks.

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Scattered mining takes place on the Beatrix Reef, down to a depth of some 1,400 meters. Upgrading of the infrastructure at North Shaft is currently in progress.

- 37 -

## Table of Contents

While production at Joel has progressively moved to the deeper portions of the mine, some 1,400 meters below surface, the North Shaft, which accesses these areas, was never fully equipped for this and adjustments to the shaft spillage arrangements are now being made retrospectively. The modifications being made include:

changing the winder from sinking to production mode;

installing larger skips;

ensuring that emergency egress is available;

raise boring the lift shaft from 121 to 129 level; and

improving cleaning arrangements at the shaft bottom.

After excessive spillage at the bottom of North shaft at the end of fiscal 2010, which cost Joel 43 production days in the first quarter of fiscal 2011, the shaft bottom rehabilitation process was completed in 50 days (rather than the planned 59 days) with production resuming in September 2010. A permanent spillage arrangement (spillage skip) was installed by December 2010.

Performance was hampered mid-year as the higher grades on 129 level could not be accessed until the lift shaft was commissioned. The lift shaft is an integral part of the logistics of mining at Joel, and was only equipped to 121 level. To facilitate future production for mining below 121 level, we decided to ream and equip the lift shaft to 129 level. A sub-level was developed on 121 level for access to the conveyance only, giving us time to equip the raise bore shaft to 129 level. Equipping of the lift shaft was completed at the end of June 2011.

The mining support design has changed with the shaft changing from shallow to intermediate depth. This will impact on the face advance as well as the costs per square meter. The face time and tramming time decreased in fiscal 2012 with the completion of the lift shaft and mining raises being concentrated closer to the lift shaft. The effect of the changes can be seen in the increase in production results year on year. The advantages have been seen following the completion of the lift shaft. Due to the mine now being classified as an intermediate depth mine, the support type and pattern has changed to pack support and we also have to carry sidings on all panels on and below 129 level.

To ensure production targets are met, plans are in place to ensure the operability of North shaft through a planned maintenance program to minimize breakdowns, maintain blast advances and assess the feasibility of mining below 129 level. Supported by a successful drilling program in 2009 and pre-feasibility study in 2010, a feasibility study on possible mining of 137 level and testing the upside potential of 145 level was completed by the end of the fiscal 2011.

Exceptional production in the first half of fiscal 2012 and sharply higher recovered grades were offset by challenges in the third quarter, including a mud rush in January 2012 which halted production in the development section for five days, a 14-day stoppage in February for unplanned rope guide repairs which locked up ore tonnage underground, and a one-day industry (Cosatu) strike in March 2012.

Grade improved by 34%, with a 37% increase in volumes milled to 557,000 tonnes in fiscal 2012. This resulted in an overall increase of 84% in gold produced to 2,663kg (85,618oz), despite the stoppages noted earlier.

Production at Joel is progressively moving to deeper portions of the mine, some 1,400 metres below surface. Access to these areas is via North shaft, which was never fully equipped for this purpose and required retrospective adjustments to shaft spillage arrangements. In fiscal 2011, these included changing the winder from sinking to production mode, installing larger skips, ensuring emergency egress was available, raise boring the lift shaft from 121 to 129 level, and improving cleaning arrangements at the shaft bottom.

During fiscal 2012, the decline project (to 137 level) started well, reflecting good progress with development metres. Managing the shaft and project schedules is critical for Joel, given its limited shaft flexibility.

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By the end of fiscal 2011, Joel's lift shaft – an integral part of the logistics of mining at this deep mine – was equipped down to 129 level from 121 level. This has provided access to the higher grades at deeper levels. In addition, mining support design was altered with the shaft changing from shallow to intermediate depth. This will impact on the face advance as well as costs per square metre. The benefits of these changes were evident in the first half when Joel recorded the lowest cash operating costs in the Company.

To ensure production targets are met, plans are in place to ensure the operability of North shaft through a planned maintenance program to minimize breakdowns, maintain blast advances and assess the feasibility of mining below 129 level. Supported by a successful drilling program in 2009 and pre-feasibility study in 2010, a feasibility study on mining 137 level and testing the upside potential of 145 level was completed by the end of the review period. The project was approved and began in the last quarter of fiscal 2012.

- 38 -



**Table of Contents**

During fiscal 2012, Joel accounted for 7% of our total gold production (4% in fiscal 2011 and 5% in fiscal 2010).

**Safety:** Safety at Joel improved during fiscal 2012 with no fatalities (2011: one) and the LTIFR at Joel improved from 2.05 in fiscal 2011 to 1.77 per million hours worked in fiscal 2012. Joel plant achieved one full year without any lost time or reportable injuries.

**Plants:** The Joel plant is a hybrid CIP/CIL plant and was commissioned in 1987. During fiscal 2005, it was decided to close the Joel Plant and place the plant under care and maintenance. Joel Plant was re-commissioned in November 2009 and during fiscal 2012 the plant processed an average of 46,837 tons per month with two mills. This comprised 100% reef. The current monthly capacity is 80,000 tons of rock.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the operating plant:

| Plant | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|-------|-------------------------------------|--|
| Joel  | 80,000                              | 46,837   |

In fiscal 2012, the Joel Plant operations recovered approximately 94.67% of the gold ore delivered for processing.

**Production analysis:**

| Joel                              | Fiscal Year Ended June 30, |        |        |
|-----------------------------------|----------------------------|--------|--------|
|                                   | 2012                       | 2011   | 2010   |
| <b>Production</b>                 |                            |        |        |
| Tons ( 000)                       | 614                        | 448    | 484    |
| Recovered grade (ounces/ton)      | 0.139                      | 0.104  | 0.133  |
| Gold produced (ounces)            | 85,618                     | 46,586 | 64,495 |
| Gold Sold (ounces)                | 86,132                     | 46,618 | 63,788 |
| <b>Results of operations (\$)</b> |                            |        |        |
| Product sales ( 000)              | 144,750                    | 64,928 | 69,150 |
| Cash cost ( 000)                  | 72,798                     | 59,690 | 50,017 |
| Cash profit ( 000)                | 71,952                     | 5,238  | 19,133 |
| <b>Cash costs</b>                 |                            |        |        |
| Per ounce of gold (\$)            | 836                        | 1,297  | 792    |
| <b>Capex ( 000) (\$)</b>          | 10,822                     | 10,461 | 11,587 |

Tons decreased from 484,000 in fiscal 2010 to 448,000 in fiscal 2011. Grade decreased by 22% to 0.104 ounces per ton and ounces produced decreased from 64,495 to 46,586 in fiscal 2011. The decreases in production were as a result of the shaft stoppage in July and August 2010 and the process of equipping the lift shaft, which was completed by the end of fiscal 2011.

Revenue decreased by 6% to US\$64.9 million in fiscal 2011, despite the increase in the gold price year on year. Cash costs per ounce increased by 64% in fiscal 2011, primarily as a result of the decrease in ounce produced. Also contributing was the increase in electricity tariffs of 25%.

Tons increased from 448,000 in fiscal 2011 to 614,000 in fiscal 2012. Grade increased by 34% to 0.139 ounces per ton and ounces produced increased from 46,586 in fiscal 2011 to 85,618 in fiscal 2012.

Revenue increased by 123% to US\$144.8 million in fiscal 2012, due to an increase in production performance and gold price year on year. Cash costs per ounce decreased by 36% in fiscal 2012, primarily as a result of the increase in ounce produced.

The rock hoisting capacity at Joel is 50,000 tons per month. The average tons milled in fiscal 2012 was 46,837 tons per month.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 6.4 million tons (1.0 million ounces) will be sufficient for Joel to maintain underground production until approximately 2023/24. Any future changes to the assumptions upon which the mineral reserves are based, as well as any unforeseen events affecting production levels,

could have a material effect on the expected period of future operations.

**Capital Expenditure:** We incurred R84 million (US\$10.8 million) in capital expenditures at Joel in fiscal 2012. This was mainly on ongoing capital requirements (R38.6 million (US\$4.9 million)), the start-up of the 137 Decline Project (R21.6 million (US\$2.78 million)) and shaft capital (R6.6 million (US\$0.8 million)). Capital budgeted for fiscal 2013 is R135.8 million (US\$16.5

## **Table of Contents**

million), primarily for ongoing capital development and Project Capital, which comprises the deepening from 129 level to 137 level.

### ***Kusasaletu***

**Introduction:** Kusasaletu is located near Carletonville on the Gauteng/North West border in South Africa. The assets and associated liabilities were purchased during fiscal 2001 for approximately R1 billion (US\$128.4 million) from AngloGold. Ore from the operation is treated at the Kusasaletu plant.

**History:** Gold mining began at Kusasaletu in 1978 following approval of the project in 1974 by Elandsrand Gold Mining Company. Two surface shafts and two adjoining sub-vertical shafts were sunk at Elandsrand. The sub-vertical shafts at Elandsrand, which accessed the deeper part of the VCR reef in the lease area, were completed in 1984. The deepening of the sub-vertical shafts to approximately 3,600 meters below surface has been completed after the deepening project was commissioned in 1991. Activities are currently focused on accessing and opening up areas of the new mine and on the development and construction of support infrastructure.

**Geology:** At Kusasaletu we primarily exploit the Ventersdorp Contact Reef, or VCR and the Elsburg Reef. Only the VCR is economic to mine and has been mined at depths below surface between 1,600 and 3,300 meters at the Kusasaletu operations. The VCR consists of a narrow (20 centimeters to 2 meters) tabular orebody of quartz pebble conglomerates hosting gold, with extreme lateral continuity. The VCR strikes east-northeast and has a regional dip of 21 degrees to the south-southeast. Local variations in dip are largely due to the terrace-and-slope palaeotopography surface developed during VCR deposition.

**Mining Operations:** The Kusasaletu mine is subject to the underground mining risks detailed in the Risk Factors section.

The Kusasaletu mine has the challenge of developing a new mine underneath the original mine after the shaft was deepened to access the deeper part of the VCR orebody. The operation is still hampered by the lack of flexibility, an issue that will be addressed by the full commissioning of the new mine. Due to the operating depths of the Kusasaletu underground operations, seismicity and high rock stress are significant risks at the mine. Steps were taken during fiscal 2012 to improve the quality of the pre-conditioning at the stope face and seismic management systems so as to reduce the possibility of face ejection during small, volatile seismic events.

The largely completed deepening project has extended the sub-vertical shafts, accessing the Ventersdorp Contact Reef up to 3,276 meters below collar. Remaining project work is focused on extending the service shaft to 113 level. Completion of the refrigeration complex at 100 level occurred in October 2011, 109 and 113 Mini Fridge Plants are currently operational, and commissioning the 92 level turbine complex has been started during the September 2012 quarter.

Dewatering from Deelkraal on 98 level is currently in progress and dewatering on 102 level will commence during April 2013. Commissioning of 109 and 113 levels BACs will be complete by November 2012. The second escape from 115 to 75 level is in progress, with completion scheduled for March 2013. Sinking was completed to 113 level from 109 level during the year.

In terms of grades, Kusasaletu has now reached an area of localized enrichment although the higher grade was diluted by waste being hoisted with reef and delivered to the plant. A decision to rehabilitate the shaft orepass system after major scaling took place inside these excavations resulted in only one orepass system being available for production. Estimates are that the rehabilitation work will take around four years to complete.

The sub-station for the 100-level refrigeration complex and 98-level complex was commissioned early in the year, and mechanical construction work on the refrigeration plants was completed by year end. Sinking was completed to 113 level from 109 level during the year. The mechanical installation of the turbine on 92 level was completed in March 2011.

Other engineering initiatives include greater use of thermal scanning to detect potential hot connections on electrical panels, protection relays to prevent power outages and a central monitoring system for all pumps. Rotational dam cleaning has eliminated the risk of silting, which has compromised dam capacity in the past and constrained pumping. Additional instrumentation has been installed on all large dams to monitor their levels and prevent mud from being drawn into the valves, causing production delays.

These and other initiatives are expected to improve productivity. Currently, 71% of production at Kusasaletu is from production areas below 100 level (the new mine expansion project) and 29% from production areas in the old mine, above 100 level.

In fiscal 2012, our Kusasaletu operations accounted for approximately 14% (14% in 2011 and 12% in 2010) of our total gold production.



**Table of Contents**

**Safety:** The focus on safety at Kusasaletu continued through the Qhapelangozi campaign. The LTIFR improved from 7.74 per million hours worked in fiscal 2011 to 5.57 per million hours worked in fiscal 2012. Regrettably there were four fatalities in fiscal 2012 (2011: two). Kusasaletu achieved over 2.5 million fall-of-ground fatality-free shifts and third place in the MineSafe competition for improved LTIFR. A continuous drive to entrench the mine's value system and non-negotiable standards in different disciplines is evident in improved physical conditions.

A new auditing system was successfully introduced, encompassing joint visits to worksites by all service departments, with feedback to relevant supervisory personnel. Pre-planning sessions, including both stoping and development, have been escalated to senior level, with all department heads attending.

Seismicity remains a risk on Kusasaletu and the mine introduced in-stope netting through the Chamber of Mines MOSH initiative to reduce fall of ground injuries. All stope panels on Kusasaletu are equipped with in-stope netting and bolting. The focus on proper pre-conditioning of all stope panels will remain.

**Plants:** Commissioned in 1978, the Kusasaletu Plant consist of milling in closed circuit with primary and secondary hydrocyclones, thickening and cyanide leaching in a CIP pump cell carousel circuit. The CIP was commissioned after an upgrade of the facility in 1999. Ore from Kusasaletu underground operations is delivered to the plant for treatment via conveyor belt after being hoisted from underground. Loaded carbon from the Kusasaletu Plant is transported by road to the Kinross Plant for elution, electro-winning and smelting to produce gold. Residues from the CIP are pumped either to a backfill plant or directly to the tailings facility.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the plant:

| Plant            | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|------------------|-------------------------------------|--|
| Kusasaletu Plant | 203,925 <sup>(1)</sup>              | 100,323  |

<sup>(1)</sup> Processing capacity will reach its optimal capacity upon completion of the Kusasaletu New Mine Project. In fiscal 2012, the Kusasaletu Plant recovered approximately 96.0% of the gold contained in the ore delivered for processing.

**Production analysis:**

| Kusasaletu                        | Fiscal Year Ended June 30, |         |         |
|-----------------------------------|----------------------------|---------|---------|
| Production                        | 2012                       | 2011    | 2010    |
| Tons ( '000)                      | 1,320                      | 1,212   | 1,141   |
| Recovered grade (ounces/ton)      | 0.137                      | 0.149   | 0.153   |
| Gold produced (ounces)            | 181,105                    | 180,334 | 175,029 |
| Gold Sold (ounces)                | 178,726                    | 185,510 | 168,244 |
| <b>Results of operations (\$)</b> |                            |         |         |
| Product sales ( '000)             | 298,671                    | 253,812 | 183,603 |
| Cash cost ( '000)                 | 185,254                    | 189,090 | 143,985 |
| Cash profit ( '000)               | 113,417                    | 64,722  | 39,618  |
| <b>Cash costs</b>                 |                            |         |         |
| Per ounce of gold (\$)            | 1,046                      | 1,008   | 857     |
| <b>Capex ( '000) (\$)</b>         | 53,486                     | 54,335  | 56,687  |

Tons milled from Kusasaletu increased from 1,141,000 in fiscal 2010 to 1,212,000 in fiscal 2011. Ounces produced increased by 3% in fiscal 2011 to 180,344, despite a 3% decline in recovered grade. The increases in production reflects the build-up of the new mine, although the planned build-up was hampered by the accident which damaged the hoisting shaft.

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Revenue was 38% higher at US\$253.8 million in fiscal 2011, mainly due to the higher average gold price and the increase in ounces sold. Cash costs per ounce increased by 18% to US\$1,008/oz as a result of the annual labor increases of 7.5% and the 25% increase in the electricity tariffs.

Tons milled from Kusasalethu were 1,320,000 in fiscal 2012, compared with 1,212,000 in fiscal 2011. Ounces produced increased to 181,105 in fiscal 2012, compared with 180,344 in fiscal 2011 as a result of increased volumes in production. Mining continues in the old, upper areas of the mine, while the new mine project is completed. Recovered grades decreased during fiscal

- 41 -

## **Table of Contents**

2012, resulting in an average of 0.137 ounces per ton in fiscal 2012, compared to the average of 0.149 ounces per ton in fiscal 2011.

Revenue was 18% higher at US\$298.7 million in fiscal 2012, mainly due to the higher average gold price.

The increase in labor rates of 6.5% and the higher than normal electricity increases of 25% approved by NERSA were the main contributors to the increased cash cost. Electricity rates are expected to continue rising by an estimated 25% annually for the next two years. The increase in electricity costs, labor rates and inflation were the main contributors to the increase in cash cost from US\$1,008 per ounce in fiscal 2011 to US\$1,046 per ounce in fiscal 2012.

Kusasaletu has a hoisting capacity of 209,440 tons per month. The average tons milled in fiscal 2012 was 100,323 tons per month.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 38.7 million tons, or 7.1 million ounces, will be sufficient for the Kusasaletu shaft to maintain underground production until approximately calendar year 2037. Any future changes to the assumptions upon which the mineral reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** Harmony incurred R415 million (US\$53.4 million) in capital expenditure at the Kusasaletu operations in fiscal 2012, mainly for ongoing development (72%), equipment maintenance (16%) and development of the new mine (12%). Harmony budgeted R577.7 million (US\$70.4 million), for capital expenditure at the Kusasaletu operations in fiscal 2013, primarily for ongoing development expenditure.

### ***Masimong***

**Introduction:** Masimong is located in the Free State province, near Riebeeckstad. The Masimong complex comprises an operating shaft - 5 shaft and 4 shaft which, although closed, is used for ventilation, pumping and as a second outlet. Mining is conducted at depths ranging from 1,518 meters to 2,142 meters. Ore is treated at the Harmony 1 Plant, approximately 23 kilometers away.

**History:** Masimong is located in the Free State Goldfield on the south-western edge of the Witwatersrand Basin. The Company purchased the Masimong complex (formerly known as Saaiplaas Shafts 4 and 5) during September 1998.

**Geology:** The operation exploits the Basal Reef, which varies from a single pebble lag to channels on more than 2m thick (although the thicker channels greater than 1m were only seen on Masimong 4 in the Steyn facies). It is commonly overlain by shale, which thickens northwards and completely disappears again north of the North dyke. Masimong is also mining secondary reefs, most notably the B Reef (140m above Basal). The B Reef is a highly channelized orebody. Within the channels, grades are excellent, but this falls away to nothing outside of the channels. Consequently, the operation has undertaken extensive exploration to locate these pay channels.

**Mining Operations:** The operations are subject to the underground mining risks detailed in the Risk Factors section. Due to the shallow to moderate depths of the underground operations, seismicity related problems are relatively infrequent. We regularly revisit our mining strategy and management procedures in connection with our efforts to mitigate risks of these problems. There is a risk of subterranean water and/or gas intersections in some areas of the mine. However, this risk is mitigated by active and continuous management and monitoring, which includes the drilling of boreholes in advance of faces. Where water and/or gas are indicated in the drilling, appropriate preventative action is taken.

Grade remains challenging on Masimong, due to the variability of the B Reef. Further difficulty was experienced with respect to grade in 2012, due to dilution of value due to waste development tons that needed to be hoisted with the reef as a result of problems with shaft infrastructure.

The infrastructural upgrade completed two years ago continues to support improved productivity, efficiencies and output, particularly in the call plant factor. Masimong's historical ventilation issues have been addressed by changing the entire ventilation circuit from a booster to a conventional bottom level return airways system. A new refrigeration plant was installed by in December 2011.

Following the upgrade program, production face advances are planned to increase and every effort made to ensure that panels are well equipped and crews motivated. In addition, steps have been taken to overcome the erratic grade of the B Reef.

The mine received integrated ISO 14001, OHSAS 18 000 and ISO 9000 certification during the year.





**Table of Contents**

The project to convert Company hostels into quality family rental units was showcased during the year when the Masimong conversion was officially opened. This formed part of the municipal spatial development framework focused on urban renewal.

In fiscal 2012, Masimong accounted for approximately 8% (11% in fiscal 2011 and fiscal 2010) of our total gold production.

**Safety:** Masimong recorded a fatality-free year in fiscal 2012 (2011: one), reaching over one million fatality-free shifts by the end of fiscal 2012. The LTIFR declined slightly to 13.52 per million hours worked (2011: 13.13). Masimong also recorded more than 2 million fall-of-ground fatality-free shifts during the year.

**Plants:** The ore from the operation is sent to Harmony 1 Plant for processing. See *Item 4. Information of the Company Business Bambanani* for a discussion on the plant.

**Production analysis:**

| Masimong Shaft Complex            | Fiscal Year Ended June 30, |         |         |
|-----------------------------------|----------------------------|---------|---------|
|                                   | 2012                       | 2011    | 2010    |
| <b>Production</b>                 |                            |         |         |
| Tons ( 000)                       | 1,029                      | 957     | 991     |
| Recovered grade (ounces/ton)      | 0.101                      | 0.144   | 0.157   |
| Gold produced (ounces)            | 103,526                    | 137,605 | 155,609 |
| Gold sold (ounces)                | 102,978                    | 139,437 | 153,937 |
| <b>Results of operations (\$)</b> |                            |         |         |
| Product sales ( 000)              | 173,652                    | 189,716 | 168,439 |
| Cash cost ( 000)                  | 108,583                    | 108,172 | 92,571  |
| Cash profit ( 000)                | 65,069                     | 81,544  | 75,868  |
| <b>Cash costs</b>                 |                            |         |         |
| Per ounce of gold (\$)            | 1,057                      | 788     | 602     |
| <b>Capex ( 000) (\$)</b>          | 26,771                     | 25,446  | 23,407  |

Tons milled decreased by 3% in fiscal 2011 to 957,000 tons. Recovered grade decreased in line with the mine plan to 0.144 ounces per ton. Ounces produced decreased by 12% to 137,605 in fiscal 2011.

Revenue increased from US\$168.4 million in fiscal 2010 to US\$189.7 million in fiscal 2011. This was due to the higher average gold price received. Cash costs per ounce increased by 31%, due to increases in labor costs (the annual labor rate increases of 7.5%) and the 25% increase in electricity tariffs.

Tons milled from Masimong increased by 8% to 1,029,000 in fiscal 2012, compared with 957,000 in fiscal 2011, and ounces produced were 103,526 in fiscal 2012, compared with 137,605 in fiscal 2011. Year-on-year gold production decreased due to a decrease in grade. The reduction in grade was due to damage to the reef pass system that resulted from wear and tear. Subsequently the reef and waste were transported through the existing waste pass system while re development of the reef system was done. This resulted in dilution of grade from underground.

Revenue decreased from US\$189.7 million in fiscal 2011 to US\$173.6 million in fiscal 2012. The decrease in recovered grade was the main contributor to the decrease in revenue; however, this was partially negated by an increase in the average gold price received. Cash costs per ounce increased by 34%. The increases in labor costs (the annual labor rate increases between 7.5% and 10%) and the 25% increase in electricity tariffs were negated by the 11% higher R/US\$ exchange rate. Cash costs were US\$108.5 million in fiscal 2012 compared with US\$108.1 million in fiscal 2011 with cash costs per ounce at US\$1,057 in fiscal 2012 compared with US\$788 in fiscal 2011. This increase in cash cost is mainly attributable to an 11% higher R/US\$ exchange rate and annual cost increases. The biggest cost increase contributors were annual labor cost and electricity cost increases.

Recovered grade declined from 0.144 ounces per ton in fiscal 2011 to 0.101 ounces per ton in fiscal 2012.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 7.6 million tons (1.1 million ounces) will be sufficient for the Masimong shaft complex to maintain underground production until approximately fiscal 2025. Any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** Masimong incurred approximately R208 million (US\$26.8 million) in capital expenditures in fiscal 2012, largely spent on the refrigerator plant, Masimong 4 plug, OAN energy saving project, new inter-level ore pass system and the infrastructure upgrade. We have budgeted a total of R172 million (US\$21.0 million) for capital expenditures at Masimong

**Table of Contents**

in fiscal 2013, primarily for ongoing capital development, a medical hub, overhead line between mm4# and mm5# and compressor move to mm.

**Phakisa**

**Introduction:** We acquired Phakisa when we, in January 2002, acquired the Freegold operations from AngloGold through a 50% joint venture with ARMGold. In September 2003, we acquired 100% of these operations when ARMGold became a wholly-owned subsidiary. The operation is located in the Free State province. Production from the operations is processed through Harmony 1 Plant.

**History:** Exploration, development and production history in the area of the Freegold assets dates from the early 1900 s, leading to commercial production by 1932. Subsequent consolidation and restructuring led to the formation of Free State Consolidated Gold Mine (Operations) Limited, which became a wholly-owned subsidiary of AngloGold in June 1998.

**Geology:** The operation is located in the Free State Goldfield, which is on the south-western edge of the Witwatersrand basin. The Goldfield is divided into two sections, cut by the north-south striking De Bron Fault. The Phakisa mine is located to the west of the De Bron Fault. Mining is conducted in the Basal Reef. The reefs generally dip towards the east.

**Mining Operations:** These operations are subject to the underground mining risks detailed in the Risk Factors section. The management teams regularly revisit their mining strategy and management procedures in order to minimize risks.

The mine received integrated ISO 14001, OHSAS 18000 and ISO 9000 certification during the year. Once the expansion project is complete, this mine will operate to a depth of some 2,400 metres with monthly capacity of 72,000 tonnes. Phakisa includes the Nyala shaft, five kilometres away, which is used to hoist rock and as a second escape route. The production build-up was affected by geological issues, illegal mining activities and down-time on the new infrastructure. Phakisa produces 1,700 tons of ice per day, resulting in water temperatures of <15°C which in turn improved both ventilation and productivity. This will drastically reduce the temperature as soon as the fridge plants are commissioned on 55 level at mid of October 2012. Decline sinking will commence in February 2013.

Since it is still a new mine, development at Phakisa is currently centered close to the shaft in the lower-grade areas. The major drive is on developing the area to the north to access higher-grade zones and move closer to the average reserve grade. Grades will improve further as development progresses towards the north and more reef is exposed in the major north-west to south-east trending Basal Reef payshoot.

During fiscal 2012, Phakisa accounted for 6% (4% in 2011 and 3% in 2010) of our total gold production.

**Safety:** The LTIFR for 2012 was 8.87 per million hours worked (2011: 10.27). There were no fatalities in fiscal 2012 (five in fiscal 2011). Phakisa also recorded 1.5 million fatality-free shifts in June 2012 and 1.5 million fall-of-ground fatality-free shifts towards the end of the year, as well as 2 million tramming fatality-free shifts in fiscal 2012. Notably, the strong improvement in safe use of rail-bound equipment reflects both internal initiatives and the mine s success as an implementation site for the related MOSH initiative. Management is also concentrating on reducing fall-of-ground incidents by implementing best-practice standards.

**Plants:** The ore from the operation is sent to Harmony 1 Plant for processing. See *Item 4. Information of the Company Business Bambanani* for a discussion on the plant.

| Phakisa                           | Fiscal Year Ended June 30, |        |        |
|-----------------------------------|----------------------------|--------|--------|
|                                   | 2012                       | 2011   | 2010   |
| <b>Production</b>                 |                            |        |        |
| Tons ( 000)                       | 575                        | 427    | 374    |
| Recovered grade (ounces/ton)      | 0.142                      | 0.133  | 0.118  |
| Gold produced (ounces)            | 81,695                     | 56,649 | 44,079 |
| Gold sold (ounces)                | 81,276                     | 57,227 | 44,496 |
| <b>Results of operations (\$)</b> |                            |        |        |
| Product sales ( 000)              | 136,953                    | 78,831 | 49,458 |
| Cash cost ( 000)                  | 103,338                    | 67,658 | 43,040 |
| Cash profit ( 000)                | 33,615                     | 11,173 | 6,418  |
| <b>Cash costs</b>                 |                            |        |        |
| Per ounce of gold (\$)            | 1,279                      | 1,200  | 953    |

|              |        |        |        |
|--------------|--------|--------|--------|
| Capex ( 000) | 38,925 | 52,866 | 64,106 |
|--------------|--------|--------|--------|

## **Table of Contents**

Tons milled in fiscal 2011 were 427,000, compared with 374,000 tons in fiscal 2010. Gold produced increased by 29% to 56,649 ounces in fiscal 2011. These increases reflect the production build-up at Phakisa. Recovered grade was 0.133 ounces per ton in fiscal 2011, compared with 0.118 in fiscal 2010.

Revenue was 59% higher at US\$78.8 million in fiscal 2011 as a result of the higher average gold price received and the increase in production. Cash costs per ounce for Phakisa was US\$1,200/oz in fiscal 2011, compared with US\$953/oz in fiscal 2010. Costs increased as a result of the production build-up and the cost of employees transferred from closed shafts to Phakisa.

Tons milled increased from 427,000 tons in fiscal 2011 to 575,000 tons in fiscal 2012, with gold production increasing from 56,649 ounces to 81,695 ounces. This was as a result of the planned ramp up in production during the year. Grade was higher in fiscal 2012 at 0.142 ounces per ton, compared to 0.133 in fiscal 2011.

Cash costs per ounce for Phakisa were US\$1,279 per ounce in fiscal 2012, compared with \$1,200 per ounce in fiscal 2011. This increase is primarily attributable to the increase in tons mined, as well as the cost of employees transferred to Phakisa from shafts that were closed during fiscal 2011. Revenue was 74% higher at US\$136.9 million in fiscal 2012 as a result of the higher average gold price received and the increase in production.

The expected capacity of Phakisa will be 72,000 reef tons per month. Phakisa has no rock hoisting facilities and all rock will be transported via a rail system on 55 level to the Nyala shaft for hoisting to surface. First production took place during September 2007, with a build up to full production expected by fiscal 2013.

On a simplistic basis reported proven and probable underground mineral reserves of 21.5 million tons (4.9 million ounces) will be sufficient for the Phakisa shaft to, once production commences, maintain production until approximately fiscal 2033. Any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** We incurred approximately R302 million (US\$38.9 million) in capital expenditures at the Phakisa operations in the fiscal year ended June 30, 2012, mainly for the expansion project and ongoing development. We have budgeted R404 million (US\$49.2 million) for capital expenditures in fiscal 2013, primarily for ongoing capital development and twin decline.

## **Target operation**

**Introduction:** The Target operation consists of Target 1, Target 3 and Freddie's 7 & 9 shafts. We acquired Target 1 when Avgold became a wholly-owned subsidiary in fiscal 2004. Target 3, previously Loraine 3, and Freddie's 7 & 9 shafts were acquired from Pamodzi FS in February 2010. They have been incorporated into our Target operation. Target is situated near the town of Allanridge in the Free State Province, some 270 kilometers southwest of Johannesburg. Located on the northern limit of the Welkom Goldfields, the site is accessed via the R30 motorway situated between the towns of Bothaville and Welkom.

**History:** Target 1 was initially explored through surface drilling in the late 1980s with further exploration being undertaken from a 5.6 kilometers long decline, commenced in 1995, driven from 203L at Loraine No. 1 Shaft. A positive feasibility study into the development of a 105 ktpm operation was produced in May 1998 resulting in the decision to develop Target 1. A detailed mine design was produced in 2000 and the mine officially opened in May 2002. Upon closure of the Loraine mine in August 1998, the Loraine No. 1 and No. 2 Shafts were transferred to the Target mine, becoming Target No. 1 and No. 2 Shafts, respectively. No 5 Shaft being the up-cast Ventilation Shaft.

Numerous corporate actions since the 1940s until the 1990s saw the Loraine 3 and Freddie's 7 & 9 shafts change ownership a number of times. Previous owners include the Free State Development and Investment Corporation, Johannesburg Consolidated Investment, Avgold and AngloGold. In 1998, PSGM was formed after purchasing Loraine 3 and Freddie's 7 & 9 shafts from various individuals. During 2002, the mine was sold to Thistle Mining Inc, an international company with interests in the Philippines and South Africa. The mine struggled to make operational profits, and Thistle undertook a restructuring program in 2006, which together with an increase in the Rand gold price resulted in positive operational cash flows. In February 2008, PSGM was purchased by Pamodzi FS. The mine was operated from that time until March 2009, when Pamodzi FS was placed into liquidation.

**Geology:** The gold mineralization currently exploited by Target 1 is contained within a succession of Elsburg and Dreyerskuil quartz pebble conglomerate reefs hosted by the Van Heeverrust and Dreyerskuil Members of the Eldorado Formation, respectively. Additional mineral resources have been delineated in the Big Pebble Reefs of the Kimberley Formation but these are not planned to be exploited in the current life-of-mine plan.

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The majority of the mineral reserves at Target 1 are contained within the Eldorado Fan, a structure with dimensions of some 135 meters vertically, 450 meters down-dip and 500 meters along strike. The Eldorado Fan is connected to the subsidiary

- 45 -

## **Table of Contents**

Zuurbron Fan by a thinner and lower grade sequence of Elsburg Reefs termed the Interfan area. To the north of the Eldorado Fan, a number of fans have been intersected by surface drilling of which the Siberia and Mariasdal Fans are the most significant. These fans are subject to ongoing technical studies and do not form part of the current Target 1 life-of-mine mineral reserve.

A number of faults that displace the reefs of Target 1 have been identified, of which the most prominent are the north-south trending Eldorado Fault and the east-west trending Dam and Blast Faults. The Eldorado uplifts the more distal portions of the Elsburg and Dreyerskuil Reefs while the Blast Fault forms the northern border of Target 1.

Target North is sub-divided into the Paradise, Siberia and Mariasdal areas by the east-west trending Siberia and Mariasdal Faults. To the north of the Siberia Fault, the Eldorado Fault continues trending more to the northwest and an additional north-south trending fault, the Twin Fault has uplifted the distal portions of the reefs. North of the Mariasdal Fault, the reef horizons are at a depth greater than 2,500 meters below surface. Resources have been delineated on strike up to 15 kilometers north of Target 1 mine.

Approximately 40 kilometers north of Target 1, surface boreholes have intersected gold bearing reefs in the Oribi area close to the town of Bothaville. Resources have been delineated at Oribi on the VCR and Elsburg at depths of approximately 2,750 meters below surface.

At Target 3 Shaft there remains a mix of remnant ore blocks including shaft pillar blocks where scattered mining can be exploited, and a number of areas of virgin ground where conventional mining can take place, with the potential to exploit zone 3 in the Freddie's 9 Shaft area.

The Target 3 Shaft ore body has characteristics that suit massive mining techniques in the Eldorados which enable design to be centered on a mechanized operation, utilizing employees from Target 1 skilled in this type of mining, to produce gold at low cash costs.

**Mining operations:** Target is subject to the risks associated with underground mining detailed in the Risk Factors section. The management teams regularly revisit their mining strategy and management procedures in order to minimize risks.

Mining operations at Target 1 comprise one primary underground mine commissioned in May 2002, making use of information systems and mechanization, combined with process-driven organizational design that relies on a multi-skilled workforce. The majority of the production is derived from mechanized mining; however, conventional stoping is still employed primarily to de-stress areas ahead of the mechanized mining.

*Target 1* - After solid results in the first half, unscheduled maintenance on load-haul dumpers ( **LHDs** ) and dump trucks in the third quarter affected loading from the massive stopes. With ventilation and cooling issues resolved, all ten narrow-reef, conventional mining panels were in production during the review period, supported by a clean-mining initiative. Collectively, this has enabled Target 1 to perform consistently and manage its ore reserves better, which is crucial to the mine's success.

*Target 3* - Infrastructure improvements and shaft build-up continued during fiscal 2012. This included a new belt on 71 level to facilitate build-up of the sub-shaft on the higher grade Basal Reef. On the B-Reef, pre-development reef slushers are being used to identify high grade zones, similar to the approach employed by Masimong.

Although challenges remain in improving sub-shaft conditions, the new fridge plant has supported access to more panels in the sub-shaft, contributing in turn to higher grades. Mining on non-critical development ends was halted at the interim stage, improving the recovery grade. Higher grades are expected when volumes mined from the sub-shaft increase.

In fiscal 2012, Target's operations accounted for 12% of our total gold production, compared to 10% in fiscal 2011 and 8% in fiscal 2010.

**Safety:** Reflecting the concerted effort in recent years to improve safety, Target recorded a second consecutive fatality-free year. In the final quarter of fiscal 2012, Target 1 achieved two consecutive accident-free months. The LTIFR improved 38% to 4.78 per million hours worked (2011: 7.71). In the final quarter of fiscal 2012, the Target plant reached 1,000 reportable injury-free days, while Target 1 achieved one million fatality-free shifts in February 2012. Target 1 and 3 combined both achieved one million fall-of-ground fatality-free shifts in fiscal 2012. The combined operation was awarded first place in the MineSafe competition for its year-on-year improvement in LTIFR.

**Plants:** Target Plant was commissioned in November 2001 and currently treats both underground ore and surface sources, which include both waste rock dump and plant clean up material. The process route comprise of a closed circuit SAG mill as well as a closed circuit ROM mill. Both these mills are in closed circuit with hydro-cyclones. The milling circuit is followed by thickening, cyanide leaching, CIP adsorption, elution, electro-winning, smelting and tailings disposal. Both the milling circuits are incorporated in the gravity concentration circuit and the concentrates from this circuit are processed via intensive cyanidation and electro-winning.





**Table of Contents**

The following table sets forth processing capacity and average tons milled during fiscal 2012:

| Plant        | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|--------------|-------------------------------------|--|
| Target Plant | 105,000                             | 101,148  |

In fiscal 2012, the Target Plant recovered approximately 95.33% of the gold contained in the ore delivered for processing.

**Production analysis:**

| Target (includes Target 1 and 3)            | Fiscal Year Ended June 30, |         |         |
|---|----------------------------|---------|---------|
|   | 2012                       | 2011    | 2010    |
| <b>Production</b>                           |                            |         |         |
| Tons ( 000)                                 | 1,217                      | 888     | 857     |
| Recovered grade (ounces/ton) <sup>(1)</sup> | 0.126                      | 0.125   | 0.128   |
| Gold produced (ounces) <sup>(1)</sup>       | 152,814                    | 127,992 | 113,782 |
| Gold sold (ounces) <sup>(1)</sup>           | 153,488                    | 129,312 | 110,598 |
| <b>Results of operations (\$)</b>           |                            |         |         |
| Product sales ( 000)                        | 257,197                    | 154,483 | 115,772 |
| Cash cost ( 000)                            | 165,153                    | 116,679 | 87,563  |
| Cash profit ( 000)                          | 92,044                     | 37,804  | 28,209  |
| <b>Cash costs</b>                           |                            |         |         |
| Per ounce of gold (\$) <sup>(1)</sup>       | 1,077                      | 1,011   | 783     |
| <b>Capex ( 000) (\$)</b>                    | 44,818                     | 62,792  | 50,446  |

<sup>(1)</sup> During 2011, 17073 (2010: 3762) ounces were produced by Target 3 prior to it being considered to be in production. The revenue has been credited against capital expenditure for the period that the shaft was not in production. The costs and ounces were not used in the cash cost per ounce calculation. The ounces were also excluded from the grade calculation.

Ounces produced increased by 12% to 127,992 in fiscal 2011, primarily as a result of Target 3 increased production.

Revenue increased to US\$154.5 million in fiscal 2011 as a result of the higher average gold price and the increase in ounces produced. Cash costs per ounce increased from US\$783/oz in fiscal 2010 to US\$1,011/oz in fiscal 2011. This was mainly due to the delayed start-up of the sub shaft at Target 3 and labor transfers earlier than planned from other Harmony operations to avoid retrenchments.

Tonnages milled from the Target 1 operations increased significantly from 888 in fiscal 2011 to 1,217 in fiscal 2012. Ounces produced increased by 19% to 152,814 in fiscal 2012, primarily as a result of Target 3 increased production.

Maintenance of the average mining grades, and continuing focus on clean-up and clean mining resulted in an improved recovery grade which increased marginally from 0.125 ounces per ton in fiscal 2011 to 0.126 ounces per ton in fiscal 2012.

Cash costs for Target were US\$165.1 million in fiscal 2012, compared with US\$116.6 million in fiscal 2011. This increase was primarily attributed to an increase in electricity costs, earlier than planned labour transfers to Target 3 from other Harmony operations to avoid retrenchments and increased maintenance costs on Target 1 due to unscheduled maintenance on LHDs and dump trucks. Cash costs per ounce were US\$1,077 in fiscal 2012, compared with US\$1,011 in fiscal 2011. This increase was due to higher labor, electricity and maintenance costs.

Assuming no additional reserves are identified, at expected production levels and, at the current planned gold price, it is foreseen that the reported proven and probable mineral reserves of 17.6 million tons (2.8 million ounces) will be sufficient for Target to maintain underground production until approximately 2024. Any future changes to the assumptions upon which the mineral reserves are based, as well as any unforeseen events affecting production levels, could have an effect on the expected period of future operations.

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**Capital Expenditure:** Target incurred approximately R349 million (US\$44.8 million) in capital expenditures in fiscal 2012, principally for ongoing capital development (R202 million (US\$25 million)), development of Block 3 at Target 1 (R50.1 million (US\$6.1 million) and development at Target 3 (R51 million (US\$6 million)). We have budgeted R488.6 million (US\$59.5 million) in fiscal 2013, principally for ongoing capital development, replacement of production vehicles and the continuation of Block 3 development at Target 1 and upgrading of infrastructure at Target 3.

- 47 -

**Table of Contents****Tshepong**

**Introduction:** We acquired Tshepong when we, in January 2002, acquired the Freegold operations from AngloGold through a 50% joint venture with ARMGold. In September 2003, we acquired 100% of these operations when ARMGold became a wholly-owned subsidiary. These operations are located in the Free State province. Production from the operations is processed through Harmony 1 Plant.

**History:** Exploration, development and production history in the area of the Freegold assets dates from the early 1900 s, leading to commercial production by 1932. Subsequent consolidation and restructuring led to the formation of Free State Consolidated Gold Mine (Operations) Limited, which became a wholly-owned subsidiary of AngloGold in June 1998.

**Geology:** The operation is located in the Free State Goldfield, which is on the southwestern edge of the Witwatersrand basin. The Tshepong mine is located to the north and west of Welkom. Mining is primarily conducted in the Basal Reef, with limited exploitation of the B Reef. The reefs generally dip towards the east or northeast while most of the major faults strike north-south.

**Mining Operations:** The operation is subject to the underground mining risks detailed in the Risk Factors section. The management teams regularly revisit their mining strategy and management procedures in order to minimize risks.

Mining is conducted at depths ranging from 1,671 and 2,245 meters at Tshepong. Tshepong is one of Harmony s lowest-cost producers, although its grade remains sensitive to stoping width. This is rigorously controlled by the under-cut mining method used at this mine.

The sub-71 project, which will connect Tshepong with Phakisa, remains on track for completion in March 2013. This project extends the existing double decline from 71 to 76 level to enable mining on both 73 and 75 levels. The project s goal is to sink the decline to 76 level by March 2013. Management is investigating ways to implement a waste/reef split from the sub-71 decline, which currently affects recovered grade. The mine received integrated ISO 14001, OHSAS 18000 and ISO 9000 certification during the year.

During fiscal 2012, Tshepong accounted for 13% (16% in 2011 and 15% in 2010) of our total gold production.

**Safety:** The overall safety performance improved slightly, with LTIFR at 12.54 (2011: 12.60) per million hours worked. There were regrettably two fatalities during the year (2011: two). Tshepong also recorded 600,000 fatality-free shifts and over 600,000 shifts without a fall-of-ground fatality during fiscal 2012.

**Plants:** The ore from this operation is sent to Harmony 1 Plant for processing. See *Item 4. Information of the Company Business Bambanani* for a discussion on the plant.

**Production analysis:**

| Tshepong                          | Fiscal Year Ended June 30, |         |         |
|-----------------------------------|----------------------------|---------|---------|
|                                   | 2012                       | 2011    | 2010    |
| <b>Production</b>                 |                            |         |         |
| Tons ( 000)                       | 1,359                      | 1,481   | 1,674   |
| Recovered grade (ounces/ton)      | 0.125                      | 0.140   | 0.130   |
| Gold produced (ounces)            | 169,980                    | 207,950 | 216,986 |
| Gold Sold (ounces)                | 169,177                    | 209,976 | 219,332 |
| <b>Results of operations (\$)</b> |                            |         |         |
| Product sales ( 000)              | 285,644                    | 287,257 | 240,473 |
| Cash cost ( 000)                  | 164,197                    | 167,742 | 151,382 |
| Cash profit ( 000)                | 121,447                    | 119,515 | 89,091  |
| <b>Cash costs</b>                 |                            |         |         |
| Per ounce of gold (\$)            | 973                        | 810     | 677     |
| <b>Capex ( 000) (\$)</b>          | 37,068                     | 39,030  | 34,402  |

Tons milled decreased from 1,674,000 to 1,481,000 in fiscal 2011. Production output was disrupted by two fatal accidents during the year, as well as production stoppages imposed by the DMR. Gold produced was 4% lower in fiscal 2011 at 207,950 ounces. This decrease was due to the lower tons mined, but was offset by the 8% increase in recovered grade, from 0.130 ounces per ton in fiscal 2010 to 0.140 in fiscal 2011.

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Despite the decrease in ounces produced, revenue increased by 19% to US\$287.3 million in fiscal 2011 as a result of the higher gold price received. Cash costs increased by 11% from US\$151.4 million to US\$167.7 million, while cash costs per ounce

- 48 -

## **Table of Contents**

increased by 20% to US\$810/oz in fiscal 2011. This was due to annual labor rates increases of 7.5% and the 25% increase in electricity tariffs. Cash costs per ounce were also negatively affected by the decrease in ounces produced.

Tons milled during fiscal 2012 decreased year on year by 8% (1,359 tons in fiscal 2012 compared with 1,481 tons in fiscal 2011), with gold production decreasing by 18% from 207,950 ounces in fiscal 2011 to 169,980 ounces in fiscal 2012. Production output was disrupted by two fatal accidents during the year and safety related stoppages imposed by the DMR, as well as a wage strike during the first quarter of the year. The decrease was attributable to the decreased volume as well as the decrease in the recovery grade. The recovery grade decreased to 0.125 in fiscal 2012 compared with 0.140 in fiscal 2011. The decrease in recovery grade was primarily due to a decrease in the average mining grade, which was 955 cmg/t in fiscal 2012 compared with 1079 cmg/t in fiscal 2011. The decrease in the average mining grade is in line with the life-of-mine profile. During fiscal 2012, most of the mining (approximately 80%) in Tshepong was on the edges of the main high grade pay shoot and as mining continues south and north the values will continue to be erratic and marginal. The continuation of the main higher grade pay shoot will be mined in the decline area once Sub 71 decline reaches full production and will have a positive effect on the average mining grade going forward.

Revenue reduced by 0.5% to US\$285.6 million in fiscal 2012. Cash costs for Tshepong were US\$164.2 million in fiscal 2012, compared with US\$167.7 million in fiscal 2011. Cash costs per ounce were US\$973 in fiscal 2012, compared with US\$810 in fiscal 2011. The increase in unit cost is attributable primarily to the decrease in the number of ounces of gold produced. The increase in cash costs were primarily due to increases in the costs of labor and high increases in electrical power rates as well as the effect of inflation on costs of materials and supply contracts.

Assuming no additional reserves are identified, at expected production levels and, at the current planned gold price, it is foreseen that the reported proven and probable mineral reserves of 24.3 million tons (3.9 million ounces) will be sufficient for Tshepong to maintain underground production until approximately 2029. Any future changes to the assumptions upon which the mineral reserves are based, as well as any unforeseen events affecting production levels, could have an effect on the expected period of future operations.

**Capital Expenditure:** Tshepong incurred approximately R288 million (US\$37.1 million) in capital expenditure during fiscal 2012. The expenditure was primarily for the decline project, ongoing development and the fridge plant conversion project. For fiscal 2013 capital expenditure of R308.6 million (US\$37.5 million) is planned, primarily for ongoing capital development, decline project, as well as a surface refrigeration project.

### ***Virginia Operations***

**Introduction:** The Virginia Operations are located in the Free State province, near Virginia and Welkom. The Virginia operations consist of the original Harmony mines, the Unisel mine and Brand shafts 1 and 3. By the end of fiscal 2011, only Unisel was still in operation, following the closure of Merriespruit 1 during December 2010. Fiscal 2012 results covers Unisel mine only, due to the closure of the remaining Virginia shafts during fiscal 2010 and 2011. Mining is conducted at Unisel at depths ranging from 1,000 meters to 2,000 meters. Ore is treated at the Harmony 1 Plant.

**History:** Our operations in the Free State began with the Harmony mine, which is an amalgamation of the Harmony, Virginia and Merriespruit mines. Beginning in 1996, we began purchasing neighboring mine shafts. The Unisel mine was purchased in September 1996, the Saaiplaas mine Shafts 2 and 3 were purchased in April 1997, the Brand mine Shafts 1, 2, 3 and 5 were purchased in May 1998. Of these operations, Unisel is the sole remaining producer.

**Geology:** The Unisel operation is located in the Free State Goldfield on the south-western edge of the Witwatersrand Basin. The basin, situated on the Kaapvaal Craton, has been filled by a 6 kilometer thick succession of sedimentary rocks, which extends laterally for hundreds of kilometers. The Free State goldfield is divided into two sections, cut by the north-south striking De Bron Fault.

Unisel is situated to the west of the De Bron Fault. Dips are mostly towards the east, averaging 30 degrees but become steeper approaching the De Bron Fault. The western margin area is bound by synclines and reverse thrusts faults and is structurally complex. Towards the south and east, reefs sub-crop against overlying strata, eventually cutting out against the Karoo to the east of the lease area.

Most of the mineral resource tends to be concentrated in reef bands located on one or two distinct unconformities. A minority of the mineral resource is located on other unconformities. Mining that has taken place is mostly deep-level underground mining, exploiting the narrow, generally shallow dipping tabular reefs.

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The Basal Reef is the most common reef horizon. It varies from a single pebble lag to channels of more than 2m thick. It is commonly overlain by shale, which thickens northwards.

- 49 -

**Table of Contents**

The second major reef is the Leader Reef, located 15-20m above the Basal Reef. Further north, it becomes poorly developed with erratic grades. The reef consists of multiple conglomerate units, separated by thin quartzitic zones, often totaling up to 4 meters thick. A selected mining cut on the most economic horizon is often undertaken.

The Middle Reef, a secondary reef, is mined at Unisel where it comprises approximately 5% of the shaft production. The Middle Reef is a localized channel deposit and lies at irregular elevations between the Basal and the Leader reef.

**Mining Operations:** The operations are subject to the underground mining risks detailed in the Risk Factors section. Due to the shallow to moderate depths of the underground operations, seismicity related problems are relatively infrequent with the exception of the deeper areas on the eastern margin of the operations where the problem receives constant attention. We regularly revisit our mining strategy and management procedures in connection with our efforts to mitigate risks of these problems. There is a risk of subterranean water locally and/or gas intersections in some areas of the mine. However, this risk is mitigated by active and continuous management and monitoring, which includes the drilling of boreholes in advance of faces. Where water and/or gas are indicated in the drilling, appropriate preventative action is taken. The principal challenges at the operations of achieving optimal volumes and grades of ore production are addressed by stringent mineral reserve management.

At Unisel, both Basal and Leader Reef development produced good results after environmental constraints in the E block were removed by the completion of the cooling project. Middle Reef development focused on the decline area pillars and was affected by seismicity and poor ground conditions. No development was undertaken on the A or B Reefs. Overall, the shaft produced reserves on the Basal and Leader Reefs. Future development will continue to focus more on the better-grade E block and portions of the Brand 5 shaft pillar.

In fiscal 2012, the Unisel operation accounted for approximately 4% (5% in fiscal 2011 and 12% in fiscal 2010) of Harmony's total gold production. This reduction is attributable to the closures of Brand 1, Harmony 2 and Merriespruit 3 during fiscal 2010 and Merriespruit 1 during fiscal 2011.

**Safety:** Unisel recorded improved performance across several safety indicators during the year, reflecting the benefits of an improved relationship with organised labour. The safety record during fiscal 2012 deteriorated to an LTIFR of 15.83 (2011: 11.57) per million hours worked. Regrettably there was one fatality during fiscal 2012 (2011: one). Unisel recorded over one million fall-of-ground fatality-free shifts during the review period.

**Plants:** The ore from the operation is sent to Harmony 1 Plant for processing. See *Item 4. Information of the Company - Business Bambanani* for further information on the plant. Central plant is no longer used for the processing of ore from Unisel, the last remaining producing shaft in the Virginia operations.

**Production analysis:**

| Virginia Operations               | Fiscal Year Ended June 30, |        |         |
|-----------------------------------|----------------------------|--------|---------|
|                                   | 2012                       | 2011   | 2010    |
| <b>Production</b>                 |                            |        |         |
| Tons ( 000)                       | 434                        | 636    | 1,826   |
| Recovered grade (ounces/ton)      | 0.118                      | 0.112  | 0.093   |
| Gold produced (ounces)            | 51,216                     | 71,149 | 170,013 |
| Gold Sold (ounces)                | 51,056                     | 72,017 | 173,035 |
| <b>Results of operations (\$)</b> |                            |        |         |
| Product sales ( 000)              | 86,454                     | 97,542 | 186,649 |
| Cash cost ( 000)                  | 63,609                     | 80,371 | 176,774 |
| Cash profit ( 000)                | 22,845                     | 17,171 | 9,875   |
| <b>Cash costs</b>                 |                            |        |         |
| Per ounce of gold (\$)            | 1,253                      | 1,114  | 1,036   |
| <b>Capex ( 000) (\$)</b>          | 9,150                      | 11,373 | 23,744  |

Tons milled and ounces produced decreased to 636,000 tons and 71,149 ounces, respectively, in fiscal 2011. This was due to the shaft closures during fiscal 2010 and 2011. Grade increased from 0.093 ounces per ton in fiscal 2010 to 0.112 in fiscal 2011. Cash costs decreased by 55% as a result of shaft closures. This increased the operation's profitability by 74%. Cash costs per ounce increased by 8% to US\$1,114/oz in fiscal 2011.

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Tons milled from the Virginia operations decreased to 434,000 in fiscal 2012, compared with 636,000 in fiscal 2011, and ounces produced were 51,216 in fiscal 2012, compared with 71,149 in fiscal 2011. This is mainly attributable to the closure of Merriespruit 1, safety stoppages by the South African Department of Mineral Resources and a slow start up after the Christmas break. The slightly higher recovered grade year on year did not contribute significantly to the lower ounces produced.

- 50 -



## **Table of Contents**

Cash costs decreased by 21% in fiscal 2012 to US\$63.6 million in fiscal 2012, compared with US\$80.4 million in fiscal 2011. The decrease was mainly due to the closure of Merriespruit 1 during the first six months of fiscal 2012. Cash costs per ounce were US\$1,253 in fiscal 2012, compared with US\$1,114 in fiscal 2011. This increase was attributable primarily to a 28% drop in ounces produced for fiscal 2012. This was partially negated by a drop in the cash costs as well as weakening of the Rand.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 3.1 million tons (0.4 million ounces) will be sufficient for the Virginia operations to maintain production until approximately 2017. However, any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of the future operations.

**Capital Expenditure:** Virginia incurred approximately R71 million (US\$9.1 million) in capital expenditures at the Unisel operation in fiscal 2012, principally for ongoing capital development. We have budgeted R80 million (US\$9.7 million) in fiscal 2013. The majority of this capital (68%) will be spent on the ongoing development capital, 16% on major equipment repairs/replacements and 10% for the hostel privatization project.

### **Other Surface**

**Introduction:** Other Surface consists of Kalgold, Phoenix and the surface operations owned by the Freegold and Avgold companies. As the results of operations for Other Surface consist primarily of the results from Kalgold and Phoenix, these two operations are discussed separately.

### ***Kalgold***

**Introduction:** Harmony's only opencast mining operation in South Africa is the Kalgold gold mine that is situated 60 kilometers south of Mahikeng in the North West Province of South Africa.

**History:** Harmony acquired Kalgold on July 1, 1999 and fully incorporated Kalgold into its existing operations in October 1999. Prior to Harmony's acquisition of the Kalgold mine, the mine had already been in operation for three years.

**Geology:** The Kalgold operation is located within the Kraaipan Greenstone Belt. This is part of the larger Amalia-Kraaipan Greenstone terrain, consisting of north trending linear belts of Archaean meta-volcanic and metasedimentary rocks, separated by granitoid units. Mineralization occurs in shallow dipping quartz veins, which occur in clusters or swarms, within the steeply dipping magnetite-chert banded iron formation. Disseminated sulphide mineralization, dominated mostly by pyrite, occurs around and between the shallow dipping quartz vein swarms. The D Zone is the largest orebody encountered and has been extensively mined within a single open-pit operation, along a strike length of 1,300m. Mineralization has also been found in the Mielie Field Zone (adjacent to the D Zone), the A Zone and A Zone West (along strike to the north of the D Zone), and the Watertank and Windmill areas to the north of the A Zone.

**Mining Operations:** The Kalgold operation is engaged in open-pit mining. This operation is subject to the opencast mining risks detailed in the Risk Factors section. Small subterranean water intersections in the pit are common and are actively managed and appropriate action is taken when necessary. The primary mining challenges at the Kalgold operations of achieving optimal volumes and grades of ore production are addressed by stringent mineral reserve management. The processing design capacity of the Kalgold operation is 165,345 tons per month. The average tons in fiscal 2012 were 123,333 tons per month.

Volumes at Kalgold declined 17% over the year, largely due to pre-primary crusher breakdown (swing stock and main frame) in first quarter of fiscal 2012. While these were being repaired, ore was crushed by two mobile plants and lower throughput countered by feeding higher-grade material from the stockpile. Gold produced declined by 17% to 33,469 ounces. The Kalgold plant was evaluated by a team of internal and external experts, which then prepared an action plan to address outstanding maintenance and implement improvements. This included replacing and repairing the carbon-in-leach tanks, carbon regeneration circuit and elution circuit in the third quarter. The project to replace the carbon in-leach tanks in the plant will be completed in first quarter of fiscal 2013.

The Watertank pit will be mined out within seven months in fiscal 2013 and mining in the A zone pit will be at full production in fiscal 2013.

During fiscal 2012, Kalgold stopped operations for three weeks due to a lack of water supply. Harmony has since adjusted its strategy to reduce its dependency on existing groundwater infrastructure.

Harmony continued with brownfields exploration in areas surrounding the Kalgold operation.

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In fiscal 2012, the Kalgold operations accounted for approximately 3% (3% in fiscal 2011 and fiscal 2010) of our total gold production.

- 51 -

**Table of Contents**

**Safety:** The Kalgold operations had a LTIFR of 1.27 (2011: 5.43) per million hours worked in fiscal 2012, and recorded no fatal accidents in fiscal 2012. During fiscal 2012, Kalgold achieved 2.5 million fatality free shifts over a 16-year period. It was also awarded second place in the MineSafe competition for year-on-year improvement in LTIFR. Kalgold recorded 51 white flag days and reached one million fatality-free shifts during the year.

**Plants:** Ore is trucked from the pit and is directly tipped into the feed bin of the pre-primary crusher or stockpiled. The ore then undergoes a four phase crushing process before it reaches the Dome stockpile. Three ball mills are used to grind the ore down to between 70-80% less than 75 micron for the leaching process.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the plant:

| Plant                            | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012 |
|----------------------------------|-------------------------------------|--|
|                                  |                                     | (tons/month)   |
| CIL<br>Heap Leach <sup>(1)</sup> | 165,345                             | 111,865  |

<sup>(1)</sup> Active use of heap leaching was discontinued in July 2001.

In fiscal 2012, the plant at our Kalgold operations recovered approximately 79.5% of the gold contained in the ore delivered for processing.

**Production analysis:**

| Kalgold                           | Fiscal Year Ended June 30, |        |        |
|-----------------------------------|----------------------------|--------|--------|
|                                   | 2012                       | 2011   | 2010   |
| <b>Production</b>                 |                            |        |        |
| Tons ( 000)                       | 1,480                      | 1,775  | 1,873  |
| Recovered grade (ounces/ton)      | 0.023                      | 0.023  | 0.026  |
| Gold produced (ounces)            | 33,469                     | 40,285 | 49,063 |
| Gold Sold (ounces)                | 33,630                     | 41,828 | 48,097 |
| <b>Results of operations (\$)</b> |                            |        |        |
| Product sales ( 000)              | 56,931                     | 57,064 | 51,437 |
| Cash cost ( 000)                  | 40,003                     | 45,473 | 36,162 |
| Cash profit ( 000)                | 16,928                     | 11,591 | 15,275 |
| <b>Cash costs</b>                 |                            |        |        |
| Per ounce of gold (\$)            | 1,176                      | 1,135  | 748    |
| <b>Capex ( 000) (\$)</b>          | 9,836                      | 2,631  | 1,389  |

Volumes mined decreased from 1,873,000 tons in fiscal 2010 to 1,775,000 in fiscal 2011. Gold produced decreased by 18% in fiscal 2011 to 40,285 ounces. This decrease was due to mechanical breakdowns in the mill section of the plant

Revenue increased by 11% to US\$57.1 million in fiscal 2011, due to the higher average gold price received. Cash costs per ounce increased by 52% to US\$1,135/oz, mainly due to the lower ounces produced.

Tons milled decreased from 1,775,000 in fiscal 2011 to 1,480,000 in fiscal 2012. Ounces produced decreased to 33,469 in fiscal 2012, compared with 40,285 in fiscal 2011, due to the lower volumes.

Cash costs decreased from US\$45.4 million in fiscal 2011 to US\$40.0 million in 2012.

Gold produced decreased by 17% in fiscal 2012 to 33,469 ounces. This decrease was due to breakdown in pre-primary crusher in the first quarter of 2012.

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Cash costs per ounce increased by 4% to US\$1,176/oz, mainly due to the lower ounces produced.

The processing design capacity of the Kalgold operation is 165,345 tons per month. The average tons milled in fiscal 2012 were 111,865 tons per month.

Assuming no additional reserves are identified and at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 20.6 million tons (0.6 million ounces) will be sufficient for the Kalgold operations to maintain production until approximately fiscal 2024. However, any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

- 52 -

**Table of Contents**

**Capital Expenditure:** Harmony incurred approximately R76 million (US\$9.8 million) in capital expenditures at the Kalgold operations in fiscal 2012. Harmony budgeted R86.4 million (US\$10.5 million) for capital expenditures in fiscal 2013, primarily for plant structure upgrade and completion of CIL tank farm project.

**Phoenix**

**Introduction:** Phoenix is a tailings retreatment operation, located at Virginia and adjacent to our current and historical mining operations in the Free State province. The Saaiplaas plant is used for the treatment of the material from this project.

**History:** The project commenced during fiscal 2007 and is aimed at treating the surface sources from our operations in the Free State province.

**Safety:** Safety at the Phoenix operations improved slightly year-on-year in fiscal 2012 with LTIFR improving to 2.54 per million hours worked from 2.89 per million hours worked in fiscal 2011. There were no fatalities during fiscal 2012 (2011: none). The plant recorded 2,000 reportable injury-free days in fiscal 2012.

**Plant:** The Saaiplaas plant, commissioned in the late 1950 s, has been converted from the zinc precipitation filter process to the CIL. During 2007, the ROM mills were de-commissioned and the plant started treating slime from Dam 22 and Brand A tailings storage facilities. The plant currently processes reclaimed slime at 6 million tons per annum.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the Saaiplaas plant:

| Plant     | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|-----------|-------------------------------------|--|
| Saaiplaas | 500,000                             | 416,333  |

In fiscal 2012, Saaiplaas plant recovered approximately 46.3% of the gold contained in the ore delivered for processing.

**Mining operations:** Phoenix, which began five years ago, involves retreating around 6 million tons annually at plant capacity. Phoenix operations were severely hampered by residue deposition dam stability concerns resulting in tonnage reduction upon recommendation from the consultants Jones and Wagner to 423,000tpm. A major capital project is underway to construct a new cyclone dam on the St Helena 1, 2, 3 dam footprint for depositing the full plant residue tonnage at 500 000tpm completion scheduled for April 2013. The Dam 21 source proved problematic with plant recovery requiring process modifications the introduction of pre-oxidation by air injection in the delivery pipeline from the source to the plant to neutralize cyanide consumers and preg robbers yielded a step change in gold dissolution and overall gold recovery improving from 35.1% to 46.3% year-on-year. Plans to increase processed volumes up to 992,000 tons per month, at which rate the life of the project is around 12 years, remain on hold pending further investigation and consideration of options involving potentially converting Central plant to slime treatment when the surface sources are depleted.

During fiscal 2012, Phoenix accounted for 2% of our total gold production (1.5% in fiscal 2010 and fiscal 2011).

**Production analysis:**

| Free State (Phoenix)              | Fiscal Year Ended June 30, |        |        |
|-----------------------------------|----------------------------|--------|--------|
|                                   | 2012                       | 2011   | 2010   |
| <b>Production</b>                 |                            |        |        |
| Tons ( 000)                       | 5,509                      | 5,846  | 6,083  |
| Recovered grade (ounces/ton)      | 0.005                      | 0.003  | 0.003  |
| Gold produced (ounces)            | 26,427                     | 18,937 | 20,801 |
| Gold Sold (ounces)                | 26,749                     | 18,873 | 20,801 |
| <b>Results of operations (\$)</b> |                            |        |        |
| Product sales ( 000)              | 44,939                     | 25,847 | 22,723 |
| Cash cost ( 000)                  | 25,981                     | 20,761 | 15,856 |

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|                          |        |       |       |
|--------------------------|--------|-------|-------|
| Cash profit ( 000)       | 18,958 | 5,086 | 6,867 |
| <b>Cash costs</b>        |        |       |       |
| Per ounce of gold (\$)   | 966    | 1,141 | 762   |
| <b>Capex ( 000) (\$)</b> | 3,800  | 3,108 | 0.660 |

- 53 -

## Table of Contents

Volumes decreased by 4% year on year to 5,846,000 tons, due to the issues experienced (as discussed above in *Mining Operations* ) during fiscal 2011. This affected the ounces produced, which decreased from 20,801 ounces in fiscal 2010 to 18,937 in fiscal 2011.

Despite the lower ounces produced, revenue increased by 14% to US\$25.8 million in fiscal 2011 as a result of the higher average gold price received. Cash costs per ounce in fiscal 2011 were US\$1,141/oz, compared with US\$762/oz in fiscal 2010 due to the lower production as well as the 25% increase in electricity and the increase in the cost of consumables.

Tons treated from Phoenix decreased to 5,509,000 fiscal 2012, compared with 5,846,000 in fiscal 2011. Ounces produced increased to 26,427 in fiscal 2012, compared with 18,937 in fiscal 2011, primarily due to the improved gold dissolution and recovery. The recovered grade improved to 0.005 ounces per ton in fiscal 2012. The grade of the tons treated is dependent on the waste grade at the time at which the original deposition was done.

Cash costs were US\$25.9 million in fiscal 2012, compared with US\$20.8 million in fiscal 2011, primarily due to the higher costs of reagents, power unit cost increases, increased water pumping costs, increased mining contractor costs and reduced volumes impact. Cash costs per ounce reduced during fiscal 2012 to US\$966/oz, compared with US\$1,141 in fiscal 2011 due to the improved recovery more than offsetting the decrease in volume and increase in cost of consumables, water pumping, remaining contractors and 25% increase in electricity. Though this affected the ounces produced, the improved recovery pushed gold production up which increased from 18,937 ounces in fiscal 2011 to 26,427 in fiscal 2012.

Revenue increased by 74% to US\$44.9 million in fiscal 2012 as a result of the higher average gold price received, and the increased gold production.

**Capital Expenditure:** We incurred approximately R30 million (US\$3.8 million) in capital expenditures at the Phoenix operation in fiscal 2012. For 2013, R177 million (US\$21.7 million) is planned, mainly for the major Phoenix 500 upgrade project to improve efficiencies (two additional CIL stages) and build a cyclone dam to return to 500,000 per month for minimum 17 year life.

## **Discontinued operations**

### *Evander*

**Introduction:** The Evander operations are located in the province of Mpumalanga in South Africa and comprise an amalgamation of the former Kinross, Bracken, Leslie and Winkelhaak mines into a mining right of 36,898 hectares, and additional adjacent prospecting rights comprising 19,933 hectares. Ore is treated at the Kinross plant, after the closure of the Winkelhaak plant. An agreement in principle to sell the Evander operations was signed on May 30, 2012.

**History:** Gold mining in the Evander Basin began in 1955. Eventually, four mining operations were established at Evander. In 1996, as a result of the depletion of mineral reserves, all four mining areas were merged to form Evander Gold Mines Limited. In August 1998, Harmony acquired Evander as a wholly-owned subsidiary.

**Geology:** The area covered by Evander's mining authorization and mineral rights is situated within the Evander basin, a geologically discrete easterly extension of the main Witwatersrand Basin. Only one economic reef type, the Kimberley Reef, is mined at Evander. In addition to the faulting of the reef horizon, there are numerous dykes and sills that complicate the mining layouts, the most significant of which is an extensively developed dolerite footwall sill that occasionally intersects the Kimberley Reef, causing displacements within it.

**Mining Operations:** The Evander operations are primarily engaged in underground mining but a limited amount of surface material, containing gold, from the surface clean-up operations are also processed. These operations are subject to the underground mining risks detailed in the Risk Factors section. Due to the shallow to moderate depths of the Evander underground operations, seismicity and high rock stress related problems are relatively infrequent. There is a risk of subterranean water and/or gas intersections in some areas of the mine. However, this risk is mitigated by active and continuous management and monitoring, which includes the drilling of boreholes in advance of faces. Where water and/or gas are indicated in the drilling, appropriate preventative action is taken.

A due diligence of the operations during fiscal 2010 led to the conclusion that the only economically viable shaft was Evander 8. Mining operations at Evander 2 and 5 and 7 shafts ceased during the year and Evander 8 was restructured. The shaft infrastructure at Evander 7 is being utilized by Evander 8 for the pumping of water and the hoisting of rock as well as being available for use as a second escape.

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Following the feasibility study that proved the viability of Evander 8, greater attention was given to re-engineering this shaft which involves not just deepening the decline but repositioning within the payshoot for immediate access to the high-grade areas between 24 and 25 levels. The project's parameters include the optimizing of logistics, cooling and ventilation as well as an

- 54 -



**Table of Contents**

upgrade of the refrigeration plants and the installation of a 5000 mW BAC (Bulk Air Cooler). The results of these initiatives started to materialize in the last quarter of fiscal 2011. During the June 2011 quarter, more mining crews were moved into the main payshoot of the decline section, where the grade is higher. The mining in the main payshoot has continued in 2012.

During fiscal 2011, the chilled water project was completed. This now pumps cold water from the 7 shaft refrigeration plant to 8 shaft, significantly reducing the heat load in the decline section and improving underground environmental conditions. In addition, much work went into electricity savings through load control on the compressors, and controlling the Winkelhaak water via 8 shaft.

Ongoing improvements to ventilation at Evander included a new raise borehole between 17 and 21 levels, new return airways and the installation of a second refrigeration plant on 18 level. This will improve both temperature and air quality, and enable Evander to operate to 25 level using the same ventilation infrastructure. This infrastructure was completed during this fiscal 2012 year.

Following the closure of the Evander 2 and 5 shafts as well as the Winkelhaak plant, a short-term clean-up program commenced during fiscal 2010 at and in the vicinity of the plant. The aim of this program is to clean up any metal contained in the plant footprints, to process rock from the rock dumps in the vicinity, to rehabilitate the Winkelhaak plant, and to clean the surface rail network. In fiscal 2012, approximately 196,000 tons were treated via this program, yielding 6,238 ounces of gold. Benefits from this program are expected to contribute to Evander's results for another year.

In fiscal 2012, the Evander operations accounted for approximately 8% (6% in fiscal 2011 and 8% in fiscal 2010) of Harmony's total gold production.

**Safety:** The behavior-based safety initiatives at the Evander operations produced significant results in fiscal 2012, with an improvement in terms of LTIFR from 4.0 per million hours worked in fiscal 2012 to 3.72 during fiscal 2011. There were five fatalities at Evander during fiscal 2012 (2011: no fatalities). Evander recorded over one million fall-of-ground fatality-free shifts and one million fatality-free shifts during the review period. It was awarded sixth place in the MineSafe competition for year-on-year LTIFR improvement.

**Plants:** Evander has one active processing plant, the Kinross plant. Ore from Evander 8 is hoisted directly to and treated at the Kinross plant, which is a hybrid CIP/CIL plant.

The following table sets forth processing capacity and average tons milled during fiscal 2012 for the operating plant:

| Plant   | Processing Capacity<br>(tons/month) | Average Milled for the<br>Fiscal Year Ended<br>June 30, 2012<br>(tons/month) |
|---------|-------------------------------------|--|
| Kinross | 160,000                             | 53,038   |

In fiscal 2012, the Kinross plant recovered approximately 96% of the gold contained in the ore delivered for processing.

**Table of Contents****Production analysis:**

| Evander                                     | Fiscal Year Ended June 30, |               |               |
|---|----------------------------|---------------|---------------|
|   | 2012                       | 2011          | 2010          |
| <b>Production</b>                           |                            |               |               |
| Tons ( 000)                                 | 704                        | 916           | 1,192         |
| Recovered grade (ounces/ton) <sup>(1)</sup> | 0.154                      | 0.096         | 0.108         |
| Gold produced (ounces) <sup>(1)</sup>       | 108,317                    | 87,900        | 128,700       |
| Gold Sold (ounces) <sup>(1)</sup>           | 108,123                    | 88,544        | 128,507       |
| <b>Results of operations (\$)</b>           |                            |               |               |
| Product sales ( 000) <sup>3)</sup>          | 180,809                    | 121,452       | 138,483       |
| Cash cost ( 000) <sup>3)</sup>              | 98,684                     | 95,285        | 118,203       |
| Cash profit ( 000) <sup>3)</sup>            | 82,125                     | 26,167        | 20,280        |
| <b>Cash costs</b>                           |                            |               |               |
| Per ounce of gold (\$) <sup>(1)</sup>       | 919                        | 1,070         | 922           |
| <b>Capex ( 000) (\$<sup>3)</sup></b>        | <b>22,817</b>              | <b>28,102</b> | <b>23,352</b> |

<sup>(1)</sup> Amounts include production from surface sources.

Tons milled at Evander during fiscal 2011 were 916,000, compared with 1,192,000 in fiscal 2010. Ounces produced amounted to 87,900 in fiscal 2011, a decrease of 32% from fiscal 2010. These decreases are primarily as a result of the closure of Evander 2 & 5 and 7 shafts during fiscal 2010 and the lower production from Evander 8 due to the ventilation constraints in the decline shaft. A decrease in the grade year on year also contributed to the decrease in ounces produced.

Revenue decreased from US\$138.5 million in fiscal 2010 to US\$121.5 million in fiscal 2011 as a result of the decrease in ounces produced. This was offset by the higher average gold price received. The increase in cash costs per ounce of 16% is due to the lower production of 32%, annual labor rate increases of 7.5% and the 25% increase in electricity tariffs.

Tons milled at the Evander operations were 704,000 in fiscal 2012, compared with 916,000 in fiscal 2011, and ounces produced 108,317 in fiscal 2012 compared with 87,900 in fiscal 2011. Recovered grade was 0.154 ounces per ton in fiscal 2012, compared with 0.096 in fiscal 2011. The increase in the recovered grade was a direct result of having more mining crews in the higher grade decline section, as the ventilation constraints were relieved.

The decrease in cash costs from US\$1,070 per ounce in fiscal 2011 to US\$919 per ounce in fiscal 2012 was attributable primarily to the increase in gold ounces produced in fiscal 2012 compared to fiscal 2011 due to the improvement in recovered grade.

Assuming no additional reserves are identified, at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 5.3 million tons (1.2 million ounces) (excluding the below infrastructure reserves) will be sufficient for the Evander operations to maintain production until approximately fiscal 2022 at Evander 8. Any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** Harmony incurred approximately R177 million (US\$22.8 million) in capital expenditures at the Evander operations in fiscal 2012. The expenditure was primarily for the re-engineering project at Evander 8 as well as ongoing development. The operation has budgeted R95 million (US\$11.6 million) for capital expenditures in fiscal 2013 primarily for the upgrading of major equipment, ongoing development and the 8 shaft deepening project. The funding for capital expenditure is expected to come from the operation in anticipation of the conclusion of the disposal.

## **Table of Contents**

### *International Mining Operations*

#### **Papua New Guinean Operations and Exploration**

##### *Overview*

**Introduction:** Fiscal 2012 was the fourth year of the Morobe Mining Joint Venture between Harmony and Newcrest. The Morobe Mining Joint Venture comprises the following three 50:50 joint ventures:

1. the Hidden Valley Joint Venture;
2. the Wafi-Golpu Joint Venture; and
3. the Morobe Exploration Joint Venture on the surrounding tenement package.

Outside of the Morobe province Harmony has expanded the PNG exploration portfolio with three key projects that are 100% owned:

1. Mount Hagen in the Western Highlands;
2. Amanab in the Sandaun Province; and
3. Tari in the Southern Highlands Province.

In terms of regional geological setting, Harmony's tenement interests are all located within the New Guinea mobile belt. The mobile belt comprises tracts of metamorphosed Lower Jurassic and Cretaceous sediments and oceanic crust. These rocks have undergone deformation in the collision zone between the Australian and Pacific Plates and multiple intrusive events including Tertiary granodiorite and younger mineralized porphyries.

Exploration expenditure in PNG for fiscal 2012 was US\$42.6 million. This breaks down into US\$31.8 million as Harmony's 50% contribution to the Morobe Mining Joint Venture exploration program and US\$10.8 million for Harmony 100% projects. Results from exploration work have been highly encouraging, with a major Resource expansion achieved at the

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## **Table of Contents**

Wafi-Golpu Project, and a number of targets with the potential for major stand-alone gold and copper/gold deposits identified and advanced to the drill testing phase.

### ***Hidden Valley Operation***

**Introduction:** The Hidden Valley Mine is an open pit gold-silver mine and processing plant, managed by the Hidden Valley Joint Venture. Two separate open pits are in operation, being Hidden Valley-Kaveroi ( **HVK** ) pit, and Hamata pit. The mill has been constructed to process a nominal 4.2 million tonnes (dry metric) of ore per year from the two pits, with de-bottlenecking of the plant planned up to 4.7 million tonnes per year. The mine was officially opened on September 30, 2010.

Newcrest purchased an initial 30.01% interest in the project on June 30, 2008, and provided sole funding of the project to June 30, 2009 to earn a further 19.99%. On June 30, 2009 Newcrest formally achieved 50% ownership in the project, such that the project is now a 50:50 joint venture between Newcrest and Harmony.

The mine is located in a highly prospective exploration lease area and it is envisaged that, as active exploration continues, the life of the process facility may be extended as it is fed from a number of sources.

The project comprises a number of mining and exploration licenses in the Wau District of Morobe Province, PNG and is located 210 kilometers north-northwest of Port Moresby and 90 kilometers south-southwest of Lae, the two largest cities in PNG. Access to the project is presently by sealed road from the deepwater port of Lae to Bulolo. Harmony constructed an all-weather gravel road from Bulolo to the Hidden Valley mine site to access the site.

**History:** Alluvial gold was first discovered at Hidden Valley in 1928 but it was not until the early 1980 s that the area was investigated by CRA Exploration using modern exploration techniques that resulted in the discovery of the Hidden Valley and Kaveroi gold deposits on EL 677. The Hamata deposit was discovered and first drilled by RGC Ltd in 1987 on EL497. The two tenements were subsequently acquired and combined into the one project by Australian Goldfields Ltd (AGF) in 1997. A number of feasibility studies have been prepared for the Hidden Valley Project by the various owners, including one by Abelle in 2003. Harmony extensively reviewed and updated the Abelle feasibility study during fiscal 2006 in order to: (a) reflect changes in the project s ore body interpretation; (b) incorporate increases in capital and operating costs as a result of energy prices and scarce resources in the mining industry as well; and (c) resolve technical aspects that were outstanding from the previous study. The updated feasibility study was presented to the board during June 2006 with subsequent approval given for construction of the project. In late 2007, Harmony began a search for a partner to partake in all of our PNG mining and exploration activities, culminating in the selection of Newcrest in 2008.

**Mining operations:** Currently ramping up to full production, the Hidden Valley Mine is expected to initially process 4.6 million tons (short) of ore per annum from ore mined at two open-pits, the HVK pit and the Hamata pit. Currently planned de-bottlenecking is expected to increase the processing rate to 5.2 million tons (short) of ore per annum by the end of fiscal 2013.

The HVK pit, at an elevation of between 2,500 meters and 2,700 meters above sea level, is the larger pit supplying the majority of the ore. The HVK pit is located some 5 to 6 kilometers from the processing plant. The smaller Hamata pit is directly adjacent to the processing plant on the northern side of the processing plant and is at an elevation of between 1,850 meters and 2,040 meters above sea level. The resources are mined in a sequence that sees the low silver, high gold Hamata ore mined in conjunction with the Hidden Valley/Kaveroi oxide/transition ores (high silver), to be followed by the Hidden Valley/Kaveroi primary ores. The plant and infrastructure for the project has been developed in close proximity to the Hamata deposit.

The planned ramp-up throughput rates were interrupted in the third quarter of fiscal 2011, when a conveyor belt splice failed on the Hidden Valley conveying circuit. The work required to reinstate and re-commission the conveyor has been completed with ramp-up to full capacity in progress. Much of the production impact of this event was mitigated via rapid mobilization of additional contractor haulage trucks, which were used to haul ore from the Hidden Valley stockpile to the process plant. As a result of this unexpected situation annual production came in at the lower end of management guidance, with gold recoveries reaching target levels and a significant increase in silver recoveries compared to 2010 levels.

A program to systematically identify constraints in the process plant and to optimize plant capacity and performance is under way. This will facilitate plant throughput rates achieving the target after reinstatement of the Hidden Valley overland conveyor.

After the overland conveyor was re-commissioned in September 2011, increasing capacity of the materials handling system, Hidden Valley was able to raise milled tonnes by 14% in the second quarter. However, production in ensuing months was severely curtailed by natural factors (an

earthquake in December and exceptionally high rainfall in January and February 2012), impeding access to high-grade ore. This was exacerbated by infrastructural constraints which included a six-day shutdown mainly due to lack of grid power, the decision to reduce throughput to remediate large quantities of water on the tailings storage facility,

## Table of Contents

fuel shortages caused by flooding, and a 24-hour shutdown to check for damage after the earthquake. By the end of fiscal 2012, monthly annualized throughput had improved to record levels.

Hidden Valley mine was connected to the national electricity grid in fiscal 2011, and is receiving up to 10MW of grid power at night (100% of total requirements) and 5MW during the day. This has already reduced operational costs in terms of trucking diesel to site, with concomitant environmental benefits, and lessened demand on the site's diesel-fired power station. In terms of the offtake agreement in place, the national utility benefits from securing a large customer which, in turn, will support its infrastructural development and rural electrification program.

In fiscal 2011, additional waste dump capacity was created as part of a long-term strategy to match waste dump capacity to the target mining rate. This ensures that all waste rock mined at Hidden Valley is retained on site and that the potential for impacts on the Watut River is minimized and managed effectively. Innovative waste dump designs that require less rock are addressing this requirement and have allowed a ramp-up in the open-pit mining rate.

Implementation of Hidden Valley's policy of community engagement and local employment, as well as training local employees, continued throughout the year.

**Geology:** The major gold-silver deposits of the Morobe Goldfield, and the Hidden Valley project are hosted in the Wau Graben. The Wau Graben developed as a back-arc rift basin in the southern extension of the New Guinea Mobile Belt (Owen Stanley Foreland Thrust Belt) covering an area of approximately 850 square kilometers in which the Morobe Goldfield, including the Hidden Valley and Hamata deposits are developed.

The Hidden Valley and Hamata Deposits are interpreted as a low-sulphidation or adularia-sericite-type epithermal gold-silver system. The Hidden Valley deposit further forms part of the carbonate-base-metal-gold subgroup, with abundant carbonate vein-gangue. Other gold-silver deposits around the Pacific Rim in this sub-group are Kelian (Indonesia), Woodlark (PNG) and Gold Ridge (Solomon Islands).

Discrete zones of intense stockwork fracture and mineralized veining comprise individual lodes. At the Hidden Valley deposit, gold and silver are related to the flat-lying (Hidden Valley Zone, **HVZ**) and steeply-dipping (Kaveroi Creek Zone, **KCZ**) sheeted vein swarms associated with an underlying shallow thrust. The Hamata deposit gold is contained with structurally controlled shallow dipping veins associated with sericite-pyrite alteration.

**Safety:** As production ramps up at Hidden Valley, the implementation of a comprehensive risk management strategy is evident in the good safety performance for the year, with no fatalities (2011: none) and only four lost-time injuries, resulting in an LTIFR of 0.75 (2011: 0.2). A key aspect of the risk management strategy is ensuring that each work function is undertaken within a risk management framework, and that hazards are identified and managed to maintain this safety performance.

**Plant:** The processing plant production rate is 4.6 million tons of ore per annum and operates using process routes that complement the metallurgical characteristics of the ore types mined. The processing plant operates as:

- (a) a primary crushing plant for the low silver Hamata ores;
- (b) a primary and secondary crushing plant for Hidden Valley / Kaveroi ore; and
- (c) a combined treatment of all ore through grinding, gravity gold recovery, flotation, concentrate regrind, flotation concentrate leaching and counter-current decantation circuit ( **CCD** ) with Merrill-Crowe zinc precipitation, CIL of flotation and CCD tailings, goldroom and tailings detoxification via the INCO process.

The circuit is designed to enable discard of flotation tailings when treating primary ore only from Hidden Valley / Kaveroi orebodies. Tailings from the CCD circuit would still be subject to final treatment through the CIL circuit.

The gravity gold recovered is processed through an intensive cyanide leach followed by electro-winning circuit to produce a high quality dore product.

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Gold and silver rich carbon is processed in an elution plant and precious metals are recovered in the gold room via Merrill-Crowe zinc precipitation stream independent of the CCD circuit.

All tailings are stored in a tailings storage facility, and all water recovered is subjected to detoxification prior to being recycled or released to the environment.

The processing plant and tailings storage facility was built to meet the requirements of the International Cyanide Management Code. Gold production commenced in August 2009 and the plant is currently ramping up to targeted production.

- 59 -

**Table of Contents****Production analysis:**

| <b>Hidden Valley</b>                  | <b>Fiscal Year Ended June 30,</b> |               |                           |
|---------------------------------------|-----------------------------------|---------------|---------------------------|
|                                       | <b>2012</b>                       | <b>2011</b>   | <b>2010<sup>(1)</sup></b> |
| <b>Production</b>                     |                                   |               |                           |
| Tons ( 000)                           | 1,948                             | 1,852         | 335                       |
| <b>Recovered grade (ounces/ton)</b>   |                                   |               |                           |
| - Gold                                | 0.046                             | 0.054         | 0.045                     |
| - Silver                              | 0.440                             | 0.401         | 0.233                     |
| Gold produced (ounces)                | 88,800                            | 100,246       | 61,173                    |
| Silver product (ounces)               | 857,540                           | 673,032       | 222,717                   |
| Gold Sold (ounces) <sup>(1)</sup>     | 89,315                            | 101,017       | 53,274                    |
| <b>Results of operations (\$)</b>     |                                   |               |                           |
| Product sales ( 000)                  | 149,787                           | 139,688       | 10,422                    |
| Cash cost ( 000)                      | 109,595                           | 102,294       | 8,357                     |
| Cash profit ( 000)                    | 40,192                            | 37,394        | 2,065                     |
| <b>Cash costs</b>                     |                                   |               |                           |
| Per ounce of gold (\$) <sup>(1)</sup> | 1,238                             | 993           | 1,003                     |
| <b>Capex ( 000) (\$)</b>              | <b>38,168</b>                     | <b>41,376</b> | <b>71,420</b>             |

<sup>(1)</sup> Production for fiscal 2010 was only for three months and is therefore not comparable to fiscal 2011. Ore tonnes mined increased 5% to 1,948,000 tons in fiscal 2012.

Tons milled by the plant increased from 1,678,000 in fiscal 2011 to 1,766,000 in fiscal 2012. This was despite downtime to the overland conveyor for belt repairs and extreme wet weather events during the summer adversely affecting the haulage of ore to the mill and from mining operations.

Ounces produced decreased to 88,800 in fiscal 2012 compared with 100,246 in fiscal 2011 due to lower gold grade and lower recoveries.

Revenue increased by 7% to US\$149.8 million in fiscal 2012 due to the higher average gold price received.

Cash costs increased from US\$102.3 million in fiscal 2011 to US\$109.6 million in 2012 primarily due to increased truck haulage and significant strengthening in the Kina against the US dollar.

Cash costs per ounce increased by 25% to US\$1,238/oz, due to the lower produced ounces, as well as the other factors mentioned above.

Assuming no additional reserves are identified, and at expected production levels, it is foreseen that the reported proven and probable mineral reserves of 40.9 million tons gold and gold equivalents (1.9 million ounces at 1.5g/t) will be sufficient for the operation to maintain production until approximately fiscal 2025. However, any future changes to the assumptions upon which the reserves are based, as well as any unforeseen events affecting production levels, could have a material effect on the expected period of future operations.

**Capital Expenditure:** Attributable capital expenditure by Harmony during the year was US\$38.1 million, which included work on approved mine development (sustaining capital) projects, process plant debottlenecking, new mobile equipment and mine expansion feasibility studies. Harmony's portion of the capital budgeted for fiscal 2013 is US\$50.0 million.

**Exploration in PNG**

The Morobe JV land holding comprises some 4,726 km<sup>2</sup> of tenure. The tenements sit in a broader strategic alliance area where both Harmony and Newcrest operate as JV partners. The tenement package encompasses the Wafi-Golpu and Hidden Valley projects and is a key strategic holding in the Morobe goldfields district. Although prospecting and mining activities date back to the early 1900s, the true potential of the district is only now beginning to crystallise. Fiscal 2012 exploration expenditure for the Morobe JV totaled A\$31.8 million and has been very successful.



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By far the highlight of the 2012 work program was the expansion of the Golpu copper-gold deposit. However, greenfields exploration continued with work programs undertaken on 24 separate prospects in the Morobe JV area. Exploration statistics for fiscal 2012 include:

48,940m diamond drilling; and

2,956 surface samples (soils, rock chips, trenches).

- 60 -

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## Table of Contents

The underlying strategy of the MMJV exploration program is threefold:

Wafi-Golpu:

resource definition and brownfields exploration to develop Wafi-Golpu into a second mining operation for the MMJV; and

Wafi transfer greenfields exploration targeting discovery of additional resources to expand Wafi-Golpu into a mineral district;

Hidden Valley district brownfields exploration in a 10km radius of the Hidden Valley plant to develop resources to replace mining depletion and supplement millfeed with high grade ore, and support expansion; and

regional greenfields exploration develop a project pipeline capable of delivering additional quality resources and sustaining future growth and operations in the province.

Work programs and results for these activities are detailed below.

The drilling success highlights the fact that the region is under-explored and still has significant potential for the discovery of additional multimillion-ounce gold deposits. Accordingly, the Morobe Exploration JV proposes to spend A\$74 million on exploration in fiscal 2013, of which A\$37 million will be Harmony's share. This includes drilling costs incurred on the Golpu project resource definition program.

### ***Wafi-Golpu Project***

**Introduction:** The Wafi-Golpu JV prospect is a 50:50 joint venture with Newcrest of Australia. Harmony's ownership is through its wholly-owned subsidiary, Wafi Mining Limited. The first exploration at Wafi dates back to the nationwide porphyry copper search by CRA Exploration Ltd in the late 1960's. Elders Resources farmed-in to the project from 1989-1991, and AGF subsequently farmed-in to the project for a short period in 1997 prior to going into administration in 1998. Aurora subsequently acquired the project from Rio Tinto (CRA) in 1999, with ownership passing to Abelle when it merged with Aurora in 2002. We assumed control of the Wafi Project by way of the acquisition of Abelle in 2003. The project is held under 2 contiguous exploration licenses (EL 440, and EL 1105), totaling 130.5 square kilometers. The Wafi-Golpu Project comprises a porphyry and epithermal copper and gold systems within a 2.5km x 2.5km area and contains numerous lodes including the Golpu copper gold porphyry, the Nambonga gold copper porphyry and the Wafi epithermal gold lodes. The Wafi gold mineralization is hosted by sedimentary/volcanoclastic rocks of the Owen Stanley Formation which surrounds the intrusive Wafi Diatreme. Gold mineralization occurs in the form of extensive high-sulphidation epithermal alteration overprinting porphyry mineralization and epithermal style vein-hosted and replacement gold mineralization with associated wall-rock alteration.

**Geography:** The Wafi prospect is located near Mount Watut in the Morobe Province of PNG, approximately 60 kilometers southwest of Lae and about 60 kilometers northwest of Wau. The Wafi camp is located at an elevation of approximately 400 meters above sea level in terrain that is mountainous and forested in most areas. The site is accessed by sealed road (Lae to Bulolo) which comes within 5 kilometers of the eastern edge of the tenements and 15 kilometers from the Wafi camp. From the sealed road, a 38 kilometer dirt-base access track to the prospect is accessible during most weather conditions. The site is serviced by helicopter when the road access is cut due to extreme wet weather. Watut Valley is located immediately west of the project, and the foothills of Watut Valley provide an option for placement of ore processing and mine infrastructure.

**Project Status:** The discovery of extensive zones of additional high-grade mineralization at Wafi-Golpu has been one of the most significant in the world this year. The Wafi-Golpu resource has world-class credentials compared with other similar projects: in size, it is substantial, and it has the highest copper and gold grade among its peers in South East Asia. Drilling at Wafi-Golpu during fiscal 2012 focused on delineation of the existing resource to bring the deposit into reserve and feasibility study. The drilling confirmed the high grade nature of the deposit and added further knowledge in the internal geological structure of the deposit.

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The Golpu copper-gold deposit is a nested porphyry system that comprises at least four separate mineralized intrusions. There is strong potential for additional mineralized intrusives along strike from Golpu, at Nambonga, and for additional feeder zones around the margins and at depth below the diatreme. Recent drilling has shown that the upper area of Golpu (Lift1 in the pre-feasibility study) is open to the north and extending closer to surface in this area. The lower portions of the ore body are open at depth and to the east. In overall assessment, the deposit remains hugely prospective and under-explored.

The Wafi epithermal gold system is also expanding, with new zones of gold mineralization discovered off the northern and eastern margins of the diatreme. We have identified additional Wafi-style gold mineralization adjacent to the Golpu porphyry in drill holes designed to target the latter deposit.

- 61 -

## **Table of Contents**

The drilling exploration strategy for fiscal 2013 for the Wafi-Golpu project will find a balance between further resource growth, further resource definition and engineering focused drilling for infrastructure and geotechnical system and to expand the known resource through step-out drilling while exploring for more Wafi- and Golpu-style mineralization via brownfields exploration strategies inside the 2.5km<sup>2</sup> project zone and greenfield exploration programs along the Wafi transfer structure outside the project zone.

Some of this drilling will specifically target areas of the existing resources requiring additional geotechnical, hydrological and metallurgical information. The majority will focus on resource extension and discovery.

**Pre-feasibility study:** A pre-feasibility study on Golpu was completed and the results released in August 2012. The study allows the Wafi-Golpu Joint Venture participants to report a substantially increased mineral reserve estimate for Golpu. Block caving is the mining method proposed for Golpu, with two lifts to an aggregate depth of 1.45km. Drilling beneath Lift 2 has returned significant high grade intersections and mineralization remains open at depth. The development capital costs and resulting preliminary valuations demonstrate a sound business case that supports the updated Mineral Reserve estimate associated with developing Lifts 1 and 2 at Golpu.

The Wafi-Golpu Joint Venture partners are engaging with key stakeholders (including the PNG and provincial governments, landholders and community representatives) to ensure clear alignment on the objectives and requirements for the project development, key elements of the next phase of work and how the project would proceed in the medium term. In addition, capital costs which have been estimated to PFS level are now being closely evaluated to assess what opportunities exist to further refine them given the continuing weaker global economic conditions. It is anticipated that, subject to satisfactory resolution on these outstanding matters, Harmony and Newcrest will progress the Golpu project into the feasibility study phase during the first half of 2013.

Highlights of the Golpu pre-feasibility study:

Excellent potential for further mineral discoveries in the region.

Golpu deposit a large, low cost, long life, block cave mining operation:

Updated Golpu probable mineral reserve estimate containing 12.4 million ounces of gold and 5.4 million tonnes of copper for 38.9 million gold equivalent ounces. <sup>(1)</sup>

Drilling within the Lift 1 post completion of the study have returned higher grades than modelled in the Mineral Reserve, thus there is grade upside potential to the Mineral Reserve estimate.

First production by 2019, subject to approvals and feasibility study.

Mine life of 26 years and annual production reaches 490 thousand ounces of gold and 290 thousand tonnes of copper during the period 2026 to 2035 under the PFS base case scenario.

First quartile cash costs (whether measured by gold or copper unit cost).

Estimated capital cost to first production of US\$4.85 billion. This estimate is at PFS level and capital costs are undergoing further evaluation with the objective of optimizing these.

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Harmony has budgeted US\$114 million for study and drilling program costs for fiscal 2013 and the Company's share of expenditure for the feasibility study is estimated to be in the order of US\$400 million, over half of which would comprise expenditure on additional resource definition drilling and early stage access decline development.

Total capital expenditure to first production occurs over a 6 year period. Harmony expects to be able to fund its share of the capital expenditure largely from operating cashflow (see Investor Day presentation).

High grade drill intercepts occur at depth indicating good potential for a third mining lift.

Further metallurgical test work is expected to optimize the metal recoveries assumed in the PFS.

The Wafi deposit is in concept study, with completion expected later this calendar year.

<sup>(1)</sup> Gold equivalent based on US\$1400/oz Au and US\$3.50/lb Cu with 100% recovery (figures above quoted on a 100% basis with 50% attributable to Harmony).

The PNG Government can exercise an option to take up to a 30% interest in the project as an equity participant in the expenditure up to the grant of the mining lease.

## **Table of Contents**

Additional elements of the projects include social and environmental programs, statutory permitting and licensing, and community agreements; all necessary to advance the project to development. These aspects are being progressed within the scope of the project execution plan by dedicated in-country staff who are closely engaged with the relevant stakeholders and government agencies. Defining the pathway to an approval to mine, including plans for managing environmental and social impacts, a basis of agreement with government and community stakeholders and gaining adequate security of tenure are critical in any development.

### ***Wafi Transfer Structure & Regional Targets***

**Introduction:** The Wafi structural corridor is constrained between the faulted contact of the Babwaf conglomerate and the Owen Stanley metamorphics. It comprises over 25km of strike with 17km covered by MMJV tenements and which host a number of prospects defined by high-tenor gold and copper-gold geochemistry in stream sediment sampling. The entire corridor ranks as a high-priority target for major mineralized gold and porphyry copper-gold systems similar to Wafi-Golpu. Drilling activities focused on the Zimake and Kesiago prospects with target generation along the remainder of the structure.

**Geology:** The Wafi Transfer structure separates the Tertiary Babwaf conglomerate in the west from Jurassic and Cretaceous metasedimentary rocks of the Owen Stanley Metamorphic group in the east. Regional magnetics show the contact is intruded by a number of magnetic intrusive bodies similar to those at the Wafi-Golpu project and suggest excellent potential for additional mineralized porphyry copper-gold and related gold deposits.

### **Project Status:**

**Zimake:** The Zimake prospect lies approximately 12 km north-east of Wafi-Golpu. Ridge and spur soil sampling outlined highly anomalous zone of copper and gold in soils, over a 1.5 km area. Peak assays included 0.5 g/t Au and 0.2% Cu. The anomaly is associated with a bulls-eye magnetic target, and is prospective for porphyry copper-gold mineralization similar to Golpu.

Two holes were drilled to test this anomaly. The initial drillholes did not encounter economic mineralization but intersected unaltered hornblende diorite. Minor chalcopyrite occurs as vein infill, with very weak epidote alteration. The presence of chalcopyrite may explain the surface geochemical anomaly however further drilling is targeting the potassic altered hornfelsed margin of the diorite, which may be a focus for mineralization.

**Kesiago:** The Kesiago prospect lies approximately 5km south-west of Wafi-Golpu on the Wafi Transfer structure. Historical drilling obtained a best drill intercept of 337.4m at 0.25g/t Au and identified potential for a mineralized porphyry system with characteristics similar to Golpu. One hole, KDH009, was drilled and returned a result of 246m at 0.6 g/t Au from surface.

Mineralization is associated with a base metal-quartz-carbonate stockwork zone which decreases in intensity to 400m and transitions to propylitic alteration. The intercept is located at the interpreted intersection of the Nambonga and Rafferty s fault and may be indicative of porphyry mineralization at depth. A second deep follow-up hole is underway.

### ***Hidden Valley ML Exploration***

**Brownfields Exploration Project Status:** Work to delineate additional resources and delineate high-grade feedstock for Hidden Valley continued on two fronts:

generative work targeting the Watut fault commenced. 137 soil samples were collected as part of a systematic program to generate new targets along strike to the northwest of Hidden Valley; and

Kerimenge-Kulang trend: drill pad and set-up with drilling underway.

In addition detailed mapping has defined excellent potential for high quality, accessible limestone source immediately north of the Hidden Valley mining lease, on which drilling is currently taking place.

**Mungowe/Heyu prospect (EL497):** Drilling at the Heyu prospect was designed to test the Morobe Granodiorite for a large scale bulk minable deposit, similar to Hidden Valley. Hole 1 intersected several base metal carbonate zoned below mineralized structures mapped at surface,

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together with veined and altered granodiorite at depth. Initial results include:

HEYD001: 8m at 1.61 g/t Au from 287m

8m at 0.53 g/t Au from 592m

Results support the interpretation for Au mineralization as leakage into hanging wall metasediments from Hidden Valley style mineralization at depth. The results are not economic but encouraging and further work for fiscal 2013 is planned.

- 63 -

## **Table of Contents**

**Limestone Project:** Although not gold related, but certainly important for the operations at Hidden Valley, is a supply of hard rock and preferably limestone. Mapping of the limestone bodies nearby at Hikinangowe and Mungowie over 25km<sup>2</sup> was undertaken to define a limestone source for at the site. The exercise has been highly successful with a continuous limestone body mapped over a 4 km strike length, ranging from several to tens of meters thick.

The limestone unit lies approximately 3.5 km north of the Hamata open-pit, is relatively accessible from the mine access road and has potential for significant tonnage with little to no overburden. Access to hard rock and limestone will have a positive influence in reducing operating costs and mitigating Acid Rock Drainage at Hidden Valley.

### ***Other Morobe regional exploration***

The highlight of the regional generative exploration activities is the Garawaria prospect which could be one of the largest and most prospective Au anomalies ever developed on the Morobe tenement package.

Mapping and trenching has revealed significant surface mineralization. 122 trench samples were collected and results have confirmed the prospectivity outlining a bedrock gold target over 600m of strike with +1g/t values. Individual trench results included 99m at 2.11 g/t Au, 12m at 2.06 g/t Au, and 12m at 1.21 g/t Au.

Mineralization occurs associated with a hydrothermal breccia, intensely silicified with abundant dark fine grained pyrite. Dickite and alunite identified with the mineralization suggests a high sulphidation epithermal system and potential for porphyry copper gold mineralization at depth.

A drill program is planned for fiscal 2013.

Regional greenfields exploration work continued over the other tenements to develop the project pipeline.

### ***100% Harmony PNG tenements***

A total of A\$10.5 million (K23 million) was spent on greenfields exploration outside of the Morobe JV on Harmony-owned projects in fiscal 2012 where work is now focused on three key projects:

Mount Hagen: One of the highest tenor copper-gold anomalies in the belt of rocks extending between the Frieda River and Yandera Cu-Au-Mo projects, targeting on the Kurunga intrusive complex (porphyry-related gold, copper and molybdenum) and a major epithermal gold target at Penamb prospect;

Amanab: Located in Sandaun Province of western PNG, some 160km north of the Ok-Tedi copper-gold mine, targeting vein stockwork hosted gold mineralization; and

Tari: Located in the Southern Highlands Province, around 50km south-west of Porgera, targeting porphyry copper-gold and associated gold base metal skarn mineralization.

HGEL now holds interest in over 4,254km<sup>2</sup> of exploration tenure in PNG. A budget of A\$14 million has been approved for fiscal 2013.



## Table of Contents

### HGEL tenement portfolio:

#### *Mount Hagen Project (Harmony 100%)*

**Introduction:** The Mount Hagen project forms a contiguous block of tenure covering 994km<sup>2</sup> in the Western Highlands region. Over the past two years, exploration work at Mount Hagen focused on the Kurunga Intrusive Complex with the aim of completing first pass exploration over the target by December 2012.

**Project Status:** Drilling has been completed at Kurunga, Penamb and Bakil prospects for a total of 10,200m. Reconnaissance exploration activities comprised of ridge and spur soil sampling and mapping, rock chip and stream sediment sampling. Three main anomalies have been identified, with a copper-gold system at Kurunga prospect, epithermal-style gold mineralization at Penamb East and a copper-molybdenum porphyry system at Penamb (possibly similar to the Yanderra Cu-Mo porphyry). Drilling to date has defined a 400m zone of +0.1% copper at the Penamb porphyry prospect associated with outer potassic style alteration.

All five drill holes have obtained significant intercepts of anomalous copper mineralization:

|          |   |
|----------|---|
| PNDD001; | 285m at 0.1% Cu, 83 Mo from 63m   |
| PNDD002; | 144m at 0.1% Cu, 27ppm Mo from 32m<br>190m at 0.1% Cu, 47ppm Mo from 193m |
| PNDD003; | 225m at 0.1% Cu, 87ppm Mo from 456m                                       |
| PNDD004; | 379m at 0.1% Cu, 135ppm Mo from 198m                                      |
| PNDD005; | 264m at 0.13% Cu, 107ppm Mo from 20m                                      |

Follow-up drilling during fiscal 2013 aims to expand this footprint and determine vectors to high grade mineralization.

To the north-east of Penamb prospect on EL1611, a 3km anomalous zone in excess of 0.5 g/t gold has been defined from stream sediment and soil sampling programs which will also see drill testing over the coming months.

## **Table of Contents**

### ***Amanab Project (Harmony 100%)***

**Introduction:** The Amanab Project covers 466km<sup>2</sup> in the West Sepik Province and encompasses the Amanab alluvial goldfield, which is one of 17 recognized alluvial goldfields on the PNG mainland.

Regional geology includes Cretaceous metamorphic (phyllites, slates, marble and volcanics) intruded by younger metadiorites and there is a major anomalous stream sediment footprint. Magnetic anomalies at Amanab may reflect intrusions at depth and as an under explored area with no drill testing for the hard rock source it makes it highly prospective for large-scale epithermal gold deposits (+2Moz) and porphyry copper-gold deposits.

**Project Status:** Ridge and spur soil sampling has been encouraging with first pass sampling returning values up to 13.8 g/t gold. 70 line km<sup>s</sup> of mapping has also been undertaken on the project and over 1100 surface samples collected. As a result a high tenor gold anomaly with a footprint of over 5km of strike and rock chip values to 39 g/t gold has been developed, associated with northwest trending structural breaks in the magnetics. Drill testing is being planned.

### ***Tari Project (Harmony 100%)***

**Introduction:** The Tari Project consists of one granted exploration license and one exploration license application encompassing some 2,804km<sup>2</sup> of tenure in the Southern Highlands. Regional data assessment identified the tenements as being highly prospective for an Ok-Tedi-style copper-gold system. Key porphyry-epithermal gold targets have been identified at Kopiago and Parero Creek on the Porgera transfer structure some 30 km southwest of Mount Kare. Geologically the tenements are located in Miocene carbonates, intruded by Late Miocene/Pliocene dioritic to monzonitic intrusions within the Papuan Fold Belt. The Lake Kopiago magnetic target is conspicuous as being intensely fractured by dominant NE trending fault systems, similar to the Porgera NE trending transfer.

**Project Status:** Following the tenement grant in March 2012, field work at Kopiago has included reconnaissance mapping and a detailed airborne magnetic-radiometric survey. Results have highlighted a bulls-eye magnetic target associated with strong pervasive propylitic altered intrusives. Previous explorers identified lead, zinc, and copper mineralization associated with hornblende porphyry sills intruding limestone, and gold bearing magnetite skarns on the periphery.

## **REGULATION**

### **Mineral Rights**

#### ***South Africa***

South African law no longer provides for the separate ownership of surface and mineral rights. Prior to the promulgation of the MPRDA on May 1, 2004, it was possible for one person to own the surface of a property, another to own rights to precious metals, and yet another to own rights to base minerals. In terms of the MPRDA, all mineral rights in South Africa are now vested in the South African State. The principal objectives of the Act are:

to recognize the internationally accepted right of the state of South Africa to exercise full and permanent sovereignty over all the mineral and petroleum resources within South Africa;

to give effect to the principle of South Africa's custodianship of its mineral and petroleum resources;

to promote equitable access to South Africa's mineral and petroleum resources to all the people of South Africa;

to substantially and meaningfully expand opportunities for HDSAs including women, to enter the mineral and petroleum industry and to benefit from the exploitation of South Africa's mineral and petroleum resources;

to promote economic growth and mineral and petroleum resources development in South Africa;

to promote employment and advance the social and economic welfare of all South Africans;

to provide security of tenure in respect of prospecting, exploration, mining and production operations;

to give effect to Section 24 of the South African Constitution by ensuring that South Africa's mineral and petroleum resources are developed in an orderly and ecologically sustainable manner while promoting justifiable social and economic development; and

to ensure that holders of mining and production rights contribute towards socio-economic development of the areas in which they are operating.

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## Table of Contents

Under the MPRDA, tenure over established mining operations is secured for up to 30 years (and renewable for periods not exceeding 30 years each thereafter), provided that mining companies applied for new-order mining rights over existing operations within five years of May 1, 2004, or before the existing right expired, whichever was the earlier date and fulfilled requirements specified in the MPRDA, its Regulations and the Mining Charter.

The Mining Charter was signed by the government and stakeholders in October 2002 and contains principles relating to the transfer, over a ten-year period, of 26% of South Africa's mining assets (as equity or attributable units of production) to HDSAs, as defined in the Mining Charter. An interim target of 15% HDSA participation over five years was set and to this end, the South African mining industry committed to securing financing to fund participation of HDSAs in an amount of R100 billion within the first five years of the Mining Charter's tenure. The Mining Charter provides for the review of the participation process after five years to determine what further steps, if any, are needed to achieve the 26% target participation. In order to measure progress in meeting the requirements of the Mining Charter, companies are required to complete a Scorecard, in which the levels of compliance with the Mining Charter can be ticked-off after five and ten years respectively. The Mining Charter and Scorecard require programs for black economic empowerment and the promotion of value-added production (mineral beneficiation), such as jewelry-making and other gold fabrication, in South Africa. In particular, targets are set out for broad-based black economic empowerment in the areas of human resource and skills development; employment equity; procurement beneficiation and direct ownership. In addition, the Mining Charter addresses socio-economic issues such as migrant labor, mine community and rural development, and housing and living conditions.

Following a review of the progress made by the mining industry after five years of implementing the provisions of the Mining Charter, the DMR recently amended the Mining Charter and the Revised Mining Charter was released on September 13, 2010. The requirement under the Mining Charter for mining entities to achieve a 26% HDSA ownership of mining assets by the year 2014 has been retained. Amendments to the Mining Charter in the Revised Mining Charter include, inter alia, the requirements by mining companies to:

- (i) facilitate local beneficiation of mineral commodities;
- (ii) procure a minimum of 40% of capital goods, 70% of services and 50% of consumer goods from HDSA suppliers (i.e. suppliers of which a minimum of 25% + 1 vote of their share capital must be owned by HDSAs) by 2014. These targets will however be exclusive of non-discretionary procurement expenditure;
- (iii) achieve a minimum of 40% HDSA demographic representation by 2014 at executive management (board) level, senior management (EXCO) level, core and critical skills, middle management level and junior management level;
- (iv) invest up to 5% of annual payroll in essential skills development activities; and
- (v) implement measures to improve the standards of housing and living conditions for mineworkers by converting or upgrading mineworkers' hostels into family units, attaining an occupancy rate of one person per room and facilitating home ownership options for all mineworkers in consultation with organized labor.

All targets must be achieved by 2014.

In addition, mining companies are required to monitor and evaluate their compliance to the Revised Mining Charter, and must submit annual compliance reports to the DMR. The Scorecard makes provision for a phased-in approach for compliance with the above targets over the five year period ending in 2014. For measurement purposes, the Scorecard allocates various weightings to the different elements of the Revised Mining Charter. Failure to comply with the provisions of the Revised Mining Charter will amount to a breach of the MPRDA and may result in the cancellation or suspension of a mining company's existing mining rights.

We actively carry out mining and exploration activities in all of our material mineral rights areas. Accordingly, the MPRDA has not had a significant impact on these mining and exploration activities because we applied for and were granted the conversion of all of our old-order mining rights into mining rights in terms of the MPRDA. We now have to comply with the required annual and bi-annual reporting to the DMR on the Social and Labor Plans, Environmental Management Programs, and Progress Reports on our prospecting rights.

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We have already complied with the requirements of the Mining Charter, with regards to HDSA ownership and our effective ownership as defined by the Mining Charter is 28%. We have been working on our program of licensing since 2004, which involved the compilation of a mineral assets register and the identification of all of our economic, mineral and mining rights. We have secured all old mining rights and validated existing mining authorizations. Our strategy has been to secure all strategic mining rights on a region-by-region basis.

- 67 -

## **Table of Contents**

The conversion of mining rights for our operations were granted except for the Doornkop extension (part of the tribute agreement with Durban Roodepoort Deep) and the Lorraine mining right have not been converted as yet. However, both applications for conversion were submitted for approval before the deadline. The Doornkop extension has been approved by the regional office of the DMR but it is still with the Black Economic Empowerment department of the DMR at its head office. Other than these two areas awaiting final approval from the DMR, all of our mining areas are secured/supported by new-order mining rights.

The Mineral and Petroleum Royalty Act 28 of 2008 and the Mineral and Petroleum Royalty Administration Act 29 of 2008 were assented to on November 21, 2008 with the commencement date set as May 1, 2009. However, the date on which royalties became payable was deferred to March 1, 2010. Royalties are payable to the government according to formula based on earnings before interest and tax. This rate is then applied to revenue to calculate the royalty amount due, with a minimum of 0.5% and a maximum of 5% for gold. For fiscal 2012, the average royalty rate for our South African operations was 0.92% of gross sales.

The MPRDA intends to, among other things:

give effect to the Minister's stated intention to promote investment in the South African mining industry;

establish objective criteria for compliance with the MPRDA's socio-economic objectives;

remove the technical deficiencies of the MPRDA;

align the MPRDA with the Promotion of Administrative Justice Act, 2000; and

coordinate the environmental requirements between the MPRDA and the National Environmental Management Act.

### ***Papua New Guinea***

According to the Mining Act of 1992 (PNG) mineral rights in PNG belong to the government of PNG and they have a statutory right to obtain up to a 30% participating interest in mining development projects. The government then issues and administers mining tenements under the relevant mining legislation, and mining companies must pay royalties to the government based on production.

The key difference in PNG is that citizens have the right to carry out non-mechanized mining of alluvial minerals on land owned by them. These customary rights do not extend over a mining lease, unless an alluvial mining lease is obtained.

Almost all land in PNG is owned by a person or group of persons, and is not generally overlaid by landowner title issues. There is, however, considerable difficulty in identifying landowners of a particular area of land because land ownership may arise from both contract and inheritance, and because of the absence of a formal written registration system.

Prior to commencing exploration, compensation for loss or damage must be agreed with the landowners. Prior to commencing mining, a written agreement must be entered into with landowners dealing with compensation and other matters.

In PNG, Morobe Consolidated Goldfields Limited and Newcrest PNG 1 Limited hold a mining lease and various exploration licenses granted by the Minerals Resource Authority for the Hidden Valley Project. Both parties have obligations under a memorandum of agreement with the state, local government and the landowners.

Wafi Mining Limited and Newcrest PNG 2 Limited hold various exploration licenses granted by the Minerals Resource Authority for the Wafi-Golpu Project, and have entered into a compensation agreement with landowners on one of its exploration licenses.

HGEL manages three main project areas which include the Amanab project in the Sandaun Province, Mount Hagen project in the Western Highlands Province and Tapini project in the Central Province. A fourth project area, Tari project in the Southern Highlands was granted a

tenement in 2012 and another application remains pending.

In PNG there are no applicable exchange control restrictions but the PNG central bank does have to be informed of all transactions and has to approve lending facilities and interests rates charged.

**Environmental Matters**

We are committed to conducting our business in an ethically, morally, socially and environmentally responsible manner that will protect human health, natural resources and the environment in which we live. We aim to balance our economic, social

## **Table of Contents**

and environmental goals and responsibilities to achieve sustainable, profitable growth in our business and, more importantly, to work with communities and regulatory agencies to implement sound management practices which will ensure that our mining is conducted in an environmentally-safe manner. In addition, with regard to legacy mining impacts, we remain committed to identifying and implementing coordinated remediation plans that are acceptable to all relevant parties.

### ***South Africa***

Harmony has recently approved its environmental strategy which is geared towards:

managing the business with environment as an integral part of the business processes;

focusing relentlessly on effectiveness of risk controls;

reducing the environmental liability in the organization; and

create a sharing, learning, challenging and innovative environmental culture.

Environmental compliance is monitored through internal and external audits and technical audits.

Ultimate oversight for environmental strategy and performance in Harmony rests with the Social and Ethics Committee of the board. In addition to an executive environmental manager, an environmental leadership committee drives environmental improvement strategically at group level, which cascades down to the various operations. At each operation, general managers are accountable for environmental management, and each operation develops annual environmental management plans to identify opportunities to increase compliance and minimize pollution.

In support of the above strategy, our environmental policy stipulates that:

By the very nature of our business, we impact on the environment yet we aspire to leaving a net positive legacy wherever we operate. Excellence in environmental performance is essential to our business success.

Wherever we operate, we aim to prevent pollution, or otherwise minimize, mitigate and remediate, harmful effects of our operations on the environment.

We will ensure that compliance with all applicable environmental laws and regulations is the foundation on which we build our environmental performance.

We will promote active partnerships with government, community, labor and other relevant organizations for environmental protection and conservation at international, national, regional and local levels.

We will develop, implement and maintain environmental management systems to drive continual improvement throughout Harmony.

We will set and achieve targets that promote efficient use of resources and reduce environmental exposure, and will report on progress to relevant internal and external stakeholders.



We will manage hazardous substances safely and responsibly.

We will contribute to biodiversity protection considering ecological values and land-use aspects in investment, operational and closure activities.

We will ensure transparent engagement on environmental issues with communities affected by our operations and consider their views and concerns in our decision-making.

We will close our mines in a manner that allows for reclamation of land by self-sustaining communities.

To address and minimize the impact of the Company's operations on the environment, taking into account regulatory requirements, the board has approved a number of five year targets relating to emissions to air, water consumption and usage, energy consumption, recycling and land use based on fiscal 2008, namely:

***Compliance***

The Company will reduce the number of significant incidents to zero.

***Air Pollution***

All sites with emissions >100,000 tonnes per year CO<sub>2</sub> equivalent have achieved the target of having and maintaining energy conservation plans.

## **Table of Contents**

Harmony's aggregate group target for reduction in energy consumption per ton milled is 10% by 2013, based on a 2005 base year.

Harmony's aggregate group target for reduction in GHG per ton milled is 5% by 2013, based on a 2005 base year.

### ***Biodiversity***

All sites will have a biodiversity action plan by 2013, which is subject to impending changes to legislation.

### ***Water Management***

The aggregate group target for reducing fresh water consumption per ton milled is a 5% improvement by 2013, based on a 2008 base year.

The aggregate group target for recycling water is 5% by 2013, based on a 2008 base year.

### ***Land Use***

The aggregate group target is a 5% reduction in the land available for rehabilitation.

### ***Energy Management***

Each operation exceeding 100 000 tonnes CO<sub>2</sub>e emissions must develop and maintain energy conservation plans by 2012. Group aggregate target of a 10% reduction in energy consumption by 2013, based on a 2005 base year.

## **Environmental performance**

### ***Use of resources***

#### ***Water***

Harmony's operations use significant amounts of water, and access to this resource is vital for the growth of our assets. Although we have an adequate supply at present, water is fast becoming a competitive resource. A group-wide campaign to reuse process water and optimize water retreatment is producing excellent results.

Our South African operations do not draw water directly from surface sources, except for Kalgold which draws water from the aquifer. Water is sourced from:

bulk water service providers and municipalities;

surface water run-off;

water that ingresses into deep-level mining operations and is then pumped to surface;

recycled water; and

boreholes.

The Far Western Region Dolomitic Water Association is dealing with a number of water-related issues in the area, including an exercise to remediate the impact of radiation in the Wonderfonteinspruit catchment. While Harmony is a member of the committee working to reduce the impact on this area, it has no operational involvement in the upper region of this catchment, highlighted as the first area requiring intervention. Only one site may be linked to our operations, but this was deemed of lower environmental risk by an intergovernmental team and not requiring any urgent intervention. Harmony considers that any exposure in this catchment is limited and manageable.

*KOSH acid mine drainage:* Harmony carried a third of the costs of pumping and treating fissure water in the Klerksdorp, Orkney, Stilfontein and Hartbeesfontein ( **KOSH** ) Basin for nearly five years. This followed a directive from the Department of Water Affairs. Once the land in question was sold to another mining group in 2009, Harmony requested the department to withdraw the directive given that the relevant section (section 19) of the National Water Act does not provide for holding people responsible for pollution in perpetuity once they are no longer connected to the land. After the department refused to withdraw the directive, Harmony lodged an application in the High Court to have this set aside. The case was heard in October 2011 and judgment handed down in June 2012. The judge dismissed Harmony's application to have the directive set aside and made no order on cost, stating his view that Harmony was not a frivolous litigant as it raised constitutional issues of importance aimed at vindicating a constitutional principle of legality. Harmony has applied for leave to appeal. Potential exposure to the Company at June 30, 2012 was approximately R26 million.

## Table of Contents

Our current focus is on improving our understanding of the groundwater and surface water regimes. In the last year, geo-hydrological assessments were undertaken in the Free State region, at Evander, Kalgold and Doornkop. In terms of acid mine drainage, the studies confirm there is no risk of decant from the Free State operations, Evander or Kalgold. From the perspective of surface water pollution, rehabilitation is being prioritized at the joint metallurgical scheme site and the acid plant site in the Free State, as well as at decommissioned shafts in the Free State, Winkelhaak and Deelkraal plants.

Water is being discharged from our Doornkop operation under directive but is in the process of being licensed. Based on the draft licence received, Doornkop is able to comply with its licensing conditions. An intensive water-monitoring program is in place and reporting to the regulator takes place routinely.

### *Energy consumption*

Our energy consumption is largely in the form of electricity drawn from South Africa's power utility, Eskom, which in turn is primarily driven by coal-fired power stations. Hoisting, cooling and ventilation systems all need electrical power, making Harmony a major user of electricity. Energy is therefore a significant and growing portion of our operating costs, given rising electricity tariffs.

After the electricity supply crisis in 2008/2009, domestic tariffs have increased steadily and are scheduled to rise further in the year ahead. Following a 25% hike in fiscal 2010 and 2011, with a further 16% in fiscal 2012, and are expected to increase by 16% in fiscal 2013. These cumulative increases have catapulted energy efficiency from an environmental consideration to a business imperative.

South Africa's 2005 energy efficiency strategy set a national improvement target of 12% by 2015. As industrial and mining companies are the largest users of energy in South Africa, these sectors have been set a final energy demand reduction target of 15% by 2015.

NERSA approved the renewable energy feed-in tariff guidelines in April 2009. While there is still debate on certain issues in these guidelines, this is expected to stimulate the development of renewable energy in the country once it becomes more financially feasible to invest in alternative energy options.

Harmony is committed to reducing its energy consumption and has worked closely with Eskom to manage its electricity use and peak demand both before and after the energy crisis. The Company has a number of efficiency projects under way. Harmony has also actively engaged with Eskom in demand-side management ( **DSM** ) strategies to reduce electricity consumption during peak periods such as early morning and late afternoon. This involves measures such as timing pumping to coincide with cheaper off-peak periods, making more efficient use of Eskom tariffs that reward load-shifting, and improving the efficiency of pumping operations.

We installed sophisticated equipment and variable speed motors that reduce the surge in power consumption when a pump is started. While the software supporting these systems has been complex and costly to develop and implement, significant savings are reflected in lower electrical energy consumed despite the 7% increase in rock mined. We have several projects that have been approved by Eskom for partial DSM funding and several more that have been submitted to Eskom for approval. Seven more energy efficiency projects are in the final stages of investigation.

### *Climate change and greenhouse gas emissions*

Harmony remains focused on reducing the use of fossil fuels and developing initiatives to mitigate and absorb GHGs to reduce its carbon footprint. During fiscal 2012, our total electrical energy use dropped 5.7% to 3,354,273MWh (fiscal 2011: 3,428,706MWh) for our South African operations.

In 2011, Harmony submitted its fourth response to the Carbon Disclosure Project. The year-on-year progress is encouraging; in fiscal 2012, we scored 91% to rank 4<sup>th</sup> of 71 companies (in fiscal 2011 we scored 74% to rank 17<sup>th</sup> among 71 companies).

GHGs are emitted directly by Harmony's operations and indirectly as a result of consuming electricity generated by external utilities. Emissions from electricity consumption are indirectly attributable to Harmony's operations. There are currently a number of international and national measures to address or limit GHG emissions, including the Kyoto Protocol and the Copenhagen Accord, in various phases of discussion or implementation.

The countries in which Harmony operates – South Africa and PNG – are non-Annex I countries and do not have emission reduction targets under the Kyoto Protocol in the first commitment period, ending 2012. Following recent environmental summits, including the one hosted in South Africa in 2011, South Africa has committed voluntarily to 30% clean energy by 2025, aiming for the country's GHG emissions to peak by 2020–2025, plateau for a decade and then decline by 40% by 2050. These targets were set out in the National Climate Change Response Policy,

endorsed by the South African cabinet in October 2011.

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## **Table of Contents**

In line with this aim, the country's key carbon-emitting sectors, including energy and transport, have until October 2013 to finalise carbon budgets and appropriate strategies to support these targets. Adopting a carbon budget model reflects government's acceptance of the relative energy and carbon intensity of the economy and the need to create the setting required for industries to make the transition to a more carbon-constrained environment.

The Minister of Water and Environmental Affairs noted that government would actively consult with industry on developing carbon budgets to identify an optimal combination of mitigation actions to strike a balance between South Africa's socio-economic imperatives, especially creating and preserving jobs, as well as the need to manage climate change impacts and contribute to global efforts to stabilise GHG concentrations.

In February 2012, the South African finance minister announced that a carbon tax would be implemented in the financial year spanning 2013-2014. The proposal is to implement the tax at a fairly low level, and define a rising price path over time. At this stage, a carbon tax of US\$16/t (South African R120/t of CO<sub>2</sub>e) is expected in 2013, increasing annually to 10% by 2019.

The South African National Treasury has established a working group comprising a number of different industries to evaluate the impact of this proposed tax on the different sectors of industry. Harmony is participating in this initiative, as is the Chamber of Mines.

As our current mines have a life expectancy of up to 25 years, we are undertaking capital projects to sustain and increase production at Phakisa, Doornkop, Kusasaletu, Tshepong and Hidden Valley operations. These expansions will extend our mining operations by ten years or more, by which time GHG regulations are expected to be a permanent feature of the global economy. Future climate change regulation will therefore need to be considered for all Harmony's extensions and acquisitions. All new greenfields and brownfields projects are required by company policy to consider the impact of climate change in their design and planning.

While Harmony is not conceptually opposed to using financial instruments as incentives in reducing emissions, we are concerned about the potential impact on the industry's competitiveness. We are working with both the industry task team on climate change and the Chamber of Mines to understand the implications for our business and optimal mechanisms to further promote emission reduction.

Harmony's exposure to Australian legislation is limited as the operations we owned there have been sold or are under care and maintenance. PNG's national office of climate change and environmental sustainability is studying the potential for future economic growth to be driven by renewable energy. Along with other Pacific Island countries, PNG has adopted a framework for action on climate change 2006 to 2015 and a disaster risk reduction and disaster management framework for action. The implications of these structures on Harmony's operations in PNG have not yet been established and studies are on-going.

The largest portion of GHG emissions is predominantly electricity-related, with electricity expenditure amounting to 15% of Harmony's operational costs in South Africa. While cost management is clearly a strategic issue for Harmony, of even greater importance is that energy supply be constant and reliable, given the implications of loss of energy on both production and health and safety. GHG emissions regulations, which would increase the price of energy, will affect Harmony significantly, as will regulation that stipulates emission thresholds, or sets technology standards that may result in insecure energy supply. Already certain compliance costs from power suppliers are being passed on to the Group in the form of price increases. For instance, in South Africa since 2009, Harmony has paid a levy of R0.02 per kilowatt hour for electricity generated by fossil fuels. These levies may increase over time and additional levies may be introduced in future in South Africa or PNG, which could result in a significant increase in our costs.

### *ISO14001 implementation*

An ISO14001 Environmental Management System (EMS) is being introduced progressively across our operations, and it is planned that the implementation program at the longer-life operations will be completed in 2013. In fiscal 2010, Harmony reviewed its strategy on ISO 14001, deciding that all operations would comply with these standards while all new and long-life assets would be ISO-certified within three years. This decision was aligned to our business strategy for scaling down certain operations while developing others. Given that a few of our assets are reaching the end of their lives, implementing a certification system would add only short-term value. At these operations (Deelkraal and Winkelhaak), the emphasis is on designing and implementing closure plans in line with ISO principles. Long-life assets that will benefit from continuous improvement were therefore prioritized for certification. These long-life assets are: Doornkop, Evander 8, Kusasaletu, Kalgold, Bambanani, Unisel, Masimong, Phakisa, Tshepong, Saaiplaas, Target 1 and 3, Joel and all new projects.

In fiscal 2010, Harmony reviewed its strategy on ISO 14001, and all operations now comply with these standards while all new and long-life assets will be ISO-certified by fiscal 2014. This approach is aligned to our business strategy for building on



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## **Table of Contents**

growth and long-term assets. As a few of our assets are reaching the end of their lives, implementing a certification system adds only short-term value. At these operations (such as Deelkraal and Winkelhaak), we are designing and implementing closure plans in line with ISO 14001 principles. Long-life assets that will benefit from continuous improvement were prioritised for certification. These include Doornkop, Evander 8, Kusasaletu, Kalgold, Bambanani, Masimong, Phakisa, Tshepong, Target 1 and 3, Joel and all new projects.

In fiscal 2011, Doornkop plant and Kusasaletu were certified to ISO 14001 standards. Evander shaft was certified in the first quarter of fiscal 2012, with certification for its plant and tailings facility planned for March 2013. Kalgold was certified in the first quarter. Tshepong, Phakisa, Masimong, Target shaft, Target plant and Harmony 1 plant received ISO 14001, OHSAS 18000 and ISO 9000 certification by the end of fiscal 2012. Implementation at other operations is ongoing, and action plans to address all high-risk impacts are under way.

Our PNG operations are on track for certification in fiscal 2013 should the Hidden Valley JV decide to pursue that option.

The EMS forms the basis for the implementation of the environmental policy and monitoring compliance, while the Environmental Management Program Report ( **EMPR** ) developed in line with legislative requirements, contains specific as well as general principles governing environmental management during the life of the mine. The EMPRs identify individual impacts, mitigation measures and rehabilitation requirements.

Generic closure objectives are set and high-level closure plans formulated within the EMPR, including investigation of the potential for re-use of existing infrastructure, preparation of a rehabilitation plan, rehabilitation and vegetation of the affected area and post-closure monitoring. These EMPRs are legally binding and forms part of our submission for, and receipt, of mining rights conversions.

A group-level environmental audit as well as a number of annual compliance audits were undertaken during the year, most notably by the DMR. Areas of non-compliance identified by the audits have been and are being addressed.

### **Environmental management and auditing**

As required by the MPRDA, an environmental management program have been drawn up for each operation, submitted and approved by the DMR. These plans are amended when necessary and resubmitted to the department.

Integrated water use licences were submitted for all operations as early as 2006. Evander has received its new-order water use licence. Doornkop has received a draft water use licence, and the final licence is imminent. After initially submitting an application in 2006, Kalgold will resubmit its water use licence application to ensure it complies with current legislation.

Other key legislation for the Company includes compliance with the National Environmental Management Act, National Water Act and the National Nuclear Regulator Act. Harmony has received an exemption from the nuclear regulator's certificate of registration process as radiation levels are fairly low for Kalgold.

Harmony received no environmental fines or sanctions in fiscal 2012.

#### *Significant environmental incidents*

Significant incidents are defined as those that have an impact outside the Group's boundaries, which may cause irreparable harm or which require significant expenditure to remedy. In fiscal 2012, the following significant environmental incidents were reported:

Kusasaletu return water dam overflow after failure of mill return water pumps;

Doornkop shaft sewage overflow following cable theft;

Kalgold failure of French drain during contracted maintenance work;



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Kalgold unauthorised stockpile of low-grade ore;

Evander (Kinross) return water dam overflow into Grootspuit after heavy rainfall;

Steyn 9 municipal sewage was discharged into dam, which resulted in an overflow into the receiving environment;

Saaiplaas slimes delivery pipeline burst;

Section 55 instruction issued by DMR for fugitive nuisance dust emanating from the slimes dams.

- 73 -

## **Table of Contents**

All these issues are being addressed through our EMPs.

A few localised environmental incidents were reported in PNG in fiscal 2012, but most were not considered significant as they had no effect on the ecosystem. All incidents were fully addressed.

### *Financial provision*

In accordance with legislation, Harmony has constituted independent environmental rehabilitation trust funds to make adequate financial provision for the expected cost of environmental rehabilitation at mine closure and for the discharge of its obligations and contingent liabilities. Each operation reviews and updates the financial provision for its expected environmental closure liability annually in consultation with a consultant. This estimate is then used to calculate the contributions to be made to the rehabilitation trust funds, and, if necessary, adjustments are made to the trust fund provisions.

The accumulated amount in the various South African rehabilitation trust funds was US\$243 million at the end of June 2012 (2011: US\$275 million), while the total rehabilitation liability was estimated at US\$301 million (2011: US\$343 million). We have guarantees for the environmental liabilities amounting to US\$47 million. During the year, we contributed US\$6 million to the trust funds.

The assets of each mine within each fund are ring-fenced and may not be used directly to cross-subsidize one another.

## **Papua New Guinea**

Our PNG operations are in various phases of activity including exploration, pre-feasibility study and operations build-up. We are subject to applicable environmental legislation including specific site conditions attached to the mining tenements imposed by the PNG Government Department of Environment and Conservation ( **DEC** ), the terms and conditions of operating licenses issued by the PNG MRA and DEC, and the Environment Permits for water extraction and waste discharge issued by DEC.

All PNG operations have departments and personnel dedicated to environmental matters who are responsible for implementing the Company environmental management programs, monitoring the impact of mining on the environment and responding to impacts that require specific attention outside of the normal program of environmental activities.

### *Environmental management and auditing*

A framework for a Sustainable Business Management System ( **SBMS** ) is being developed which will comply with relevant Australian and international standards and principles for safety, environment, quality and sustainable development (including AS/NZS ISO14001: Environmental Management Systems, Equator Principles, and the Cyanide Code). This system will be implemented at Hidden Valley during fiscal 2013 and will be implemented at all other MMJV operations in 2014

The PNG DEC commissioned a third party compliance audit of the Hidden Valley mine in 2010 following stakeholder concerns about sedimentation impacts on the Watut River. This led to the development of a DEC-approved environmental improvement plan to address compliance concerns and the appointment of an external stakeholder advisory panel. The Hidden Valley joint venture partners are systematically implementing the environmental improvement plan to the satisfaction of the DEC and local landowners. The project's relationship with key stakeholders remains good and the joint-venture partners continue to be guided by advice from the stakeholder panel and the technical advisory committee.

### *Use of resources*

#### *Water*

The Hidden Valley mine receives an average of three meters of rain each year, coupled with annual evaporation of about 1 meter. The excess rainfall, combined with steep unstable topography, creates significant water management challenges for the project. Rainfall run-off must be controlled to prevent erosion and sediment run-off to the river system. Site-water use must also be conserved to limit volumes of contaminated waste water discharged into the river system. These waste-water streams include sewage effluent and discharge water from the tailings storage facility ( **TSF** ).

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Conserving process water is particularly important because TSF discharge water must first be treated to remove cyanide, and then filtered through activated carbon to remove contaminants prior to discharge. Water is only discharged to maintain a small ponded area on the TSF which, in turn, is necessary to maintain the integrity of the TSF. The minimum volumes of raw water are therefore drawn from the river system for key processes. This draw, however, in combination with high rainfall and low evaporation creates a high positive water balance, necessitating a high rate of discharge from the TSF and limiting the opportunity for process water recycling. Minimizing raw-water use is also important in protecting the project against occasional El Nino droughts when volumes of available river water are greatly reduced.

- 74 -

## **Table of Contents**

As a result of the strong focus on limiting raw-water use, the associated draw for the process plant at Hidden Valley mine reduced during the year, from 1,561,000m<sup>3</sup> in 2011 to 1,011,522m<sup>3</sup> in 2012.

Construction of the Hidden Valley mine has contributed to sedimentation in the Watut River system. This is causing concern among downstream communities living on the river banks. In fiscal 2010, the joint venture partners commissioned a series of studies to assess current and future impacts on this river system. These sediment, biology and acid mine drainage characterization studies confirmed the impact on the Watut River, partly from activities at Hidden Valley and from other sources along the river.

A team of experienced personnel, supported by an independent advisory committee, is managing a range of remedial actions that includes ongoing assessments of the river, riverine biology and aquatic life.

The joint venture's fiscal 2011 annual environmental report, as submitted to the DEC, highlighted a number of performance improvements at Hidden Valley compared to the prior year. Notably, sediment emissions were halved and there was no deterioration in levels of dissolved metals at the Nauti compliance point.

Since 2010, we have made significant progress in reducing mine-related sediment in the river.

### *Energy consumption*

In the third quarter of fiscal 2011, Hidden Valley was connected to the new hydropower transmission line, part of the PNG electricity grid. While Hidden Valley is currently only drawing 45% of its requirements from the national grid, this has already significantly reduced reliance on diesel-generated power on site and the amount of fuel to be trucked to this remote site. Management is cautiously confident of securing a higher percentage of grid power in fiscal 2013, with the target of 95% hydro power within the next two years.

### *Climate change and greenhouse gas emissions*

PNG's national office of climate change and environmental sustainability is studying the potential for future economic growth to be driven by renewable energy. Along with other Pacific Island countries, PNG has adopted a framework for action on climate change 2006 to 2015 and a disaster risk reduction and disaster management framework for action. The implications of these structures on Harmony's operations in PNG have not yet been established and studies are ongoing.

Harmony is developing a framework for an internal GHG management strategy, including standardized emission measurements and estimation techniques at PNG. In the past, GHG emissions in PNG were only direct and treated as scope 1 emissions as these were derived from diesel generators with no electricity purchased. This changed in fiscal 2011 because Hidden Valley mine, previously under construction, is now fully operational, and was connected to the national grid in March 2011.

### *Significant environmental incidents*

A few localised environmental incidents were reported in PNG in fiscal 2012, but most were considered insignificant as they had no effect on the ecosystem. All incidents were fully addressed.

### *Financial provision*

A closure plan has been developed for Hidden Valley, with a provision for rehabilitation and closure liabilities of US\$48.7 million.

## **Health and Safety Matters**

### *Legislation*

For many years, the safety of persons working in South African mines and quarries was controlled by the Mines and Works Act of 1956 and then by the Minerals Act of 1991 which was replaced by the Mine Health and Safety Act. The Minerals Act of 1991 has subsequently been repealed and the MPRDA promulgated. The Mine Health and Safety Act has since been amended by Act 74 of 2008. The objectives of the Mine Health and Safety Act ( **MHSA** ) are:

to protect the health and safety of employees and other persons at mines;

to promote a culture of health and safety;

to require employers and employees to identify hazards and eliminate, control and minimize the risks relating to health and safety at mines;

to give effect to the public international law obligations of South Africa that concern health and safety at mines;

- 75 -

## Table of Contents

to provide for employee participation in matters of health and safety through health and safety representatives and health and safety committees at mines;

to provide for the effective monitoring of health and safety conditions at mines;

to provide for the enforcement of health and safety measures at mines; and

to foster and promote co-operation and consultation on health and safety between the DMR, employers, employees and their representatives.

The MHSA prescribes general and specific duties for employers and others, determines penalties and a system of administrative fines, and provides for employee participation by requiring the appointment of health and safety representatives and the establishment of health and safety committees. It also entrenches the right of employees to refuse to work in dangerous conditions. Key amendments to the MHSA include the following:

training records must be kept;

employer investigations;

permanent committees of the MHSC;

Health and Safety Management system;

administrative fines increased from R200,000 to R1 million; and

offences applicable to the employer.

The South African Government, through the DMR, ordered the institution of audit teams to conduct legal compliance and systems and explosives control audits on mines across all commodities.

It is anticipated that Harmony will incur additional expenditure in order to comply with the prescribed legislative requirements. Management anticipates that such additional expenditure will not have a material adverse effect upon our operational results or financial condition.

Australia, via each state and territory has a well regulated system of occupational health and safety ( **OH&S** ), comprising legislation (through acts and regulations) and codes of practice. Australia is moving to National OH&S legislation, and draft legislation has been circulated to the various levels of government and industry for consultation. Some of the draft legislation specifically applies to the mining industry, including specific legislation and extensive codes of practice and guidelines. There is also a well-developed certification and licensing system for employees for the usage of certain items of plant and equipment. The legislation governing this area also refers to the many Australian Standards - specifically AS/NZS 4801, which is the Australian Standard and New Zealand Standard for Occupational Health and Safety Management Systems. In the event of injury while at work, employees are protected by a compulsory workers compensation scheme, which are different for each state.

PNG has a significant mining industry, and a developing system of OH&S. The PNG Mining (Safety) Act of 1977 is the principal legislation, which addresses a range of issues such as working hours, minimum safety and reporting requirements. Other legislation and regulations also apply.

*Management approach to safety*

Harmony's objective is to eliminate all work-related injuries. To accelerate the execution of our safety and health strategy and further improve safety performance in South Africa, we created an executive position for safety and health in August 2011. The appointed executive has over 18 years' experience in the mining industry and a good understanding of underground conditions and the working environment to which our underground workers are exposed. Each operation is monitored monthly using a formal review system, while major safety issues are reviewed annually during the health and safety workshop.

Our safety strategy includes behavioural aspects, competency training and development, as well as research and new technologies. We believe safety in the workplace can be addressed only through a co-operative approach that ensures the right infrastructure is in place from systems and planning, to communication and training. We also believe management and employees must accept joint responsibility for their actions. It is therefore imperative that the working environment empowers people management, supervisors, workers and union representatives to stop work and withdraw from the mining area when they feel it is unsafe, or prevent others from acting in an unsafe way.

Equally, safety is about attitudes and mindsets. We have renewed our focus on implementing, communicating and reinforcing safety in the workplace, and created a centralised safety function to coordinate initiatives between regions and mines.

## **Table of Contents**

Guided by an occupational health and safety policy, our cooperative health and safety management framework involves the active participation of management, unions and DMR representatives at all levels, and is aligned with the MHSAs.

Safety is a key performance indicator for management and a key component of performance reward for our people. Historically, these bonuses were based on reactive performance measures – we are now developing ways to assess performance on proactive measures.

In line with Harmony's 2013 milestones, safety management and performance targets have been set, and integrated into the performance parameters at each operation. The 2013 safety milestone is a fatality rate of 0.03 per million hours worked, as agreed by the CEOs of all mining companies and the Mine Health and Safety Council at the 2003 industry safety summit. At Harmony, the steady improvement in the LTIFR is encouraging and proves that the foundation of better safety performance built over the last five years remains intact. Although the long-term trend for both fatalities and LTIFRs is firmly downwards, we accept that we have some way to go to reach these goals. Early results from the major safety initiative under way are encouraging, as detailed in the body of this section.

Health and safety committees are in place at all operations, as required by the MHSAs, and full-time health and safety stewards and health and safety representatives have been appointed. There were 61 full-time health and safety stewards in place at the South African operations in fiscal 2012. These committees comprise management and elected employee representatives to ensure the active participation of our people in safety and health management. All safety representatives receive additional training in line with revised Mining Qualifications Authority standards. The committees meet monthly to discuss employee health and safety issues, and formal health and safety agreements are in place at all operations to deal with related issues.

Initiated by the chief executive officer, over the past ten months Harmony has instituted a focused and multifaceted drive to transform the Company's approach from reactive to proactive by improving the safety culture across all operations through a high-level internal review, developing a short-term action plan, completing a gap audit with field verification, implementing a Harmony culture alignment program and through integrating both the safety management standards (management systems) and safety culture initiatives (people) to function as one strategy.

The first step towards a more sustainable safety performance was to improve our safety management framework. IRCA Global – an internationally-recognised company with expertise in the field of safety, health, environmental and quality management – was contracted to perform a gap audit against global standards in Harmony's South African operations. Nine operations received total scores above 80%, and five received three- or four-star ratings under international standards. However, common critical shortcomings in safety management identified during the audit were quality of issue-based and continuous risk assessments, managing change, technical planning in terms of risk, managing close-out actions and leadership controls.

Following the review, an improved safety framework for Harmony is being developed and aligned to world best practice (OHSAS 18001). We plan to roll this out during fiscal 2013 and fiscal 2014 in tandem with appropriate training.

A high-level internal safety audit team of mining and safety experts was established in the third quarter of fiscal 2012. The team's main objective is to verify conditions in risk areas at Harmony's operations and establish the effectiveness of existing management systems to ensure the safety of employees. The team will also review the implementation level of strategic health and safety programs and standards at all operations. The first audit was completed at Joel in the third quarter of fiscal 2012, and it will take six months to cover all South African operations. Each audit report is reviewed by the chief executive, who ensures gaps are effectively addressed.



## **Table of Contents**

Safety literacy remains a material issue. To address this, e-learning programs (spanning safety and refresher training) are in place at Masimong, Tshepong, Phakisa, Target and Doornkop. In addition, pictorial briefs are used at shaft level and we are implementing virtual reality training to improve risk identification.

In South Africa, the DMR remains vigilant about ensuring compliance with safety legislation. Harmony continues to work closely with the department to resolve issues, minimize safety stoppages and ensure that all safety standards are implemented and enforced at our operations. In fiscal 2012, Section 54 stoppages (for safety) by the DMR resulted in an estimated 1,570kg of lost gold production for Harmony.

Safety performance at Hidden Valley in PNG is monitored by Harmony's regional executive committee. As this is a line management responsibility, safety managers at each operation report through steering committees to this executive committee, which in turn reports to the Harmony executive committee, social and ethics committee and technical committee of the board. Safety strategy is guided by Harmony's health and safety policy.

In PNG, the joint venture partners continue to make good progress in developing a sustainable business management system aligned to ISO standards. Following the ISO 14001 phase 1 certification audit in 2012, the system will be externally audited every two to three years against these standards. The partners also developed a crisis and emergency plan during fiscal 2012. Identifying and managing workplace hazards is an important element in improving safety performance in PNG, with site-level risk assessments ensuring each job is completed safely and efficiently. In addition, the hazard identification and risk assessment approach is being successfully implemented, supported by ongoing training and coaching.

Performance is measured against agreed indicators. In fiscal 2012, field-level risk assessments were successfully rolled out at Hidden Valley mine and the top ten risks for each section identified. This was accompanied by further education for the workforce, and specific training for high-risk aspects such as defensive driving. Following a safety management plan review with all contractors in the prior year, specific safety performance indicators were developed for each contractor as per the requirements of the PNG Mineral Resources Authority and monitored monthly by safety managers during the review period. The benefits are expected to result in an improved LTIFR for the new financial year.

At the Wafi-Golpu site, a dedicated manager is developing the health and safety management plan. Site-specific controls have reduced vehicle incidents, while improved drainage and monitoring processes are reducing the potential for landslides.

### *Criminal mining*

In South Africa, illegal mining remains a concern at many Free State gold operations, not only Harmony mines. In addition to significant safety and health risks for our own employees and for the illegal miners, there is a substantial associated cost in terms of destroyed assets and infrastructure, security and loss of skills (if employees are involved). Ultimately, this impacts on investment and job creation.

Illegal mining is a complex issue, and there is no simple solution. We are encouraged by the rising level of cooperation between mine managers, authorities, unions, employees, communities and non-governmental organisations.

We continue to liaise with the DMR, the South African Police Service, the South African Justice Department, private security companies and affected communities. In fiscal 2010, the charge for illegal mining was amended from petty to serious by the Department of Justice and Correctional Services. We believe that prison sentences, as opposed to negligible fines, are a stronger deterrent.

Harmony is making good progress in combating illegal mining. While these criminal activities continued on both surface and underground operations, enhanced access control and underground security processes are proving effective. We continue to focus on communicating the risks and consequences of illegal mining and fraud to our own workforces, and our zero-tolerance approach has seen the number of employees dismissed for related offences rising from 133 in fiscal 2011 to 153 in fiscal 2012. In the past five years, the trend is downwards, reflecting both the security measures in place and growing awareness of Harmony's zero-tolerance approach.

### *Healthcare services*

Harmony values the health and well-being of all its employees and the communities affected by its activities. The Company is therefore committed to preventing all illnesses – not only occupational illnesses but other lifestyle diseases such as hypertension, diabetes and HIV – through continued medical surveillance, active case finding, early detection and treatment as part of an integrated managed healthcare system. As part of our strategy, we participate in state initiatives such as tuberculosis ( **TB** ) and HIV programs.

Harmony Healthcare provides tertiary, secondary and primary healthcare as well as occupational health services to around 80% of its employees through Company-managed healthcare facilities and preferred provider arrangements. In South

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## **Table of Contents**

Africa, the annualized cost of healthcare delivery is around 10% of Harmony's total labor cost. Company-owned facilities currently include two private hospitals, two private pharmacies and various shaft-based medical stations. Casualty departments at the private hospitals provide 24-hour emergency services to local communities and to Company employees.

The health and well-being of the balance of Harmony employees, their dependents and contractors is ensured through medical aid membership or third-party service providers, as part of their employment benefits.

For fiscal 2012, the former medical station at Target operated as a fully-fledged health hub, providing an integrated, proactive healthcare service. The Target health hub is a particularly good example of a proactive and integrated pilot project to bring primary, occupational and wellness services closer to the mine. This model and approach is being rolled out at other mines in the Company to improve the quality of healthcare, reduce the cost of centralized healthcare services and improve labor availability and productivity.

In the first of these roll-outs, the Evander health hub opened in February 2012 with a celebratory health day supported by the DMR. Encouraging indicators include an absenteeism rate below the Company average and strong employee support for proactive initiatives focused on wellness.

Harmony Healthcare continues to entrench a proactive strategy, focused on preventative healthcare. Integrated individual healthcare is now provided to employees, supported by management information systems that enable the Company's healthcare team to monitor and track the risk profile of individuals in terms of health and well-being. This forms the basis of individual disease management plans which are continually reviewed to assess progress. In addition, ongoing training for healthcare professionals is producing significant long-term benefits.

This healthcare initiative supports Harmony's strategy to ensure continued health improvements and is leading to notable improvements in employee attendance and workplace productivity.

### *Occupational health*

In compliance with the Mine Health and Safety Act, medical surveillance continued at the group's four medical surveillance centres. Medical surveillance examinations were conducted including entry examinations (for new employees), annual examinations, exit (end of service) examinations, and out-of-cycle examinations (for transfers, for example).

In PNG, medical centres at Hidden Valley, Wafi and Wau provide full-time primary healthcare and occupational health surveillance to employees, dependants and the local community. While the Wau centre is only available to dependants and community members for emergencies, four community health facilities provide services at Babuaf near Wafi and Nauti, Kwembu and Winima near Hidden Valley.

Harmony aligns its reporting on occupational health statistics to international standards such as the International Labour Organization code of practice on recording and notification of occupational accidents and diseases, as well as the MHSA. Where employees are diagnosed with a compensable occupational illness, Harmony submits details on their behalf of the relevant bodies, depending on the illness and associated legislation. Harmony contributes annually to The Medical Bureau for Occupational Diseases – a statutory body responsible for certification and compensation under the Occupational Diseases in Mines and Works Act of 1973 and the Rand Mutual Assurance Company – an industry body providing compensation under the Compensation for Occupational Injuries and Diseases Act of 1993.

In South Africa, the primary occupational health risk areas in fiscal 2012 were noise-induced hearing loss ( **NIHL** ), occupational lung disease including silicosis, TB and other HIV-related illnesses, and heat stress. In PNG, the primary health risks at Hidden Valley were upper respiratory tract infections ( **URTIs** ) and malaria, neither of which are occupational illnesses. However, given the impact on our workforce and communities, we have invested considerable financial and human resources in proactively combating these conditions.

**Noise-induced hearing loss:** Harmony is committed to industry milestones for NIHL under the auspices of the Mine Health and Safety Council ( **MHSC** ):

after December 2008, the hearing conservation programs implemented by the industry must ensure no deterioration in hearing greater than 10% among occupationally-exposed individuals; and

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total noise emitted by all equipment in any workplace must not exceed 110dB(A) at any location (includes individual pieces of equipment) by December 2013.

The hearing conservation program at Harmony includes issuing individually moulded hearing protection devices for working areas with high noise levels. This includes all categories of underground employees and selected categories of surface occupations.

- 79 -

## Table of Contents

**Occupational lung disease:** Silicosis and TB are the two primary occupational lung diseases in the gold mining industry in South Africa and remain long-term concerns for Harmony. Chronic obstructive airways disease does occur, but less frequently.

### *Silicosis*

Silicosis is linked to long-term exposure to quartz silica dust and can cause increased susceptibility to TB. Under the auspices of the MHSC, Harmony committed to the following milestones:

95% of all exposure measurement results to be below the occupational exposure limit for respirable crystalline silica of 0.1mg/m<sup>3</sup> by December 2008. Compliance improved steadily through fiscal 2012 to 90.3%, but is below the milestone requirement. Every measurement above 0.1mg/m<sup>3</sup> is investigated and actions taken to reduce dust exposure at each site;

from December 2013, using present diagnostic techniques no new cases of silicosis will occur among previously unexposed individuals (not exposed before 2008, or someone entering the industry in 2008) this milestone is monitored by the compensation department, in-house technology and the Rand Mutual Assurance Company.

All Harmony operations are benchmarked to obtain uniform comparisons from a phased strategy on silica dust management:

reducing dust in intake airways;

increased focus on silica dust exposure; and

awareness through formal training on airborne pollutant exposure.

Silicosis is receiving heightened public attention, given a recent court case against a major mining group by a former employee. Harmony, as a member of the Chamber of Mines, is participating in processes to address issues relating to historical silicosis cases. On August 23, 2012, Harmony and all its subsidiaries were served with court papers entailing an application by three former employees requesting the South Gauteng High Court to certify a class action. In essence, the applicants want the court to declare them as representing a class of people for purposes of instituting an action for relief and to obtain directions as to what procedure to follow in pursuing the relief required against Harmony. Harmony has retained legal counsel in this regard and, on September 5, 2012, Harmony served and filed its notice of intention to oppose the application as it is of the view that the applicants cannot form part of a class as, according to their own averments, they worked at different operations. At this stage and in the absence of a Court decision on this matter it is uncertain as to whether the Company will incur any costs related to silicosis claims in the near future. Due to the limited information available on any claims and potential claims and the uncertainty of the outcome of these claims, no estimation can be made for the possible obligation.

Please see *Item 8. Financial Information - Legal Proceedings* for further information.

### *Tuberculosis*

TB hampers the health and productivity of workers (absenteeism, treatment costs, compensation, allocated resources, etc.) and there is increasing pressure on the gold mining industry to reduce its incidence. While the trend for TB across the industry is gradually declining, the incidence is still unacceptably high. We continue to liaise and cooperate with local departments of health on specific TB training for nursing staff, and the additional resources required to improve our collective management of this disease.

In line with the World Health Organization ( **WHO** ) and the national TB strategic plan in South Africa, Harmony's comprehensive TB control program includes early case findings, directly observed therapy short-course, chemotherapy and a radiological TB screening project. Harmony exceeds the national plan in certain respects such as:

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identifying early TB resistance 426 PCR/GeneXpert tests conducted, and 4,031 culture tests carried out;

investigative diagnostic tests for early detection 9,557 AFB tests conducted;

ultraviolet lights for infection control to date, over 790 ultraviolet lights have been installed in a phased program targeting risk exposure areas at our mines;

annual X-rays of employees exposed to dusty work environments for early TB detection; and

ongoing monitoring and education.

Multidrug-resistant TB ( **MDR TB** ) is a growing concern for the industry; treatment is costly and protracted (e.g. 18 months treatment means many more shifts lost), affected employees are unlikely to return to work which involves risk, and the

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## **Table of Contents**

disease has a high mortality rate despite treatment. Following a retrospective study of MDR TB in fiscal 2010 that set a baseline for future strategies to reduce incidence, results since the fourth quarter of fiscal 2012 appear to indicate a reversing trend.

### *Heat stress*

Extensive refrigeration and ventilation measures are in place at all operations where temperatures are above normal working ranges. These heat-tolerance testing and acclimatization programmes support and protect employees exposed to excessive heat in the workplace. In fiscal 2012, 20,472 heat tolerance tests were undertaken (fiscal 2011: 26,948).

A new heat tolerance screening chamber at Evander has improved efficiencies and complies with regulations. A new heat tolerance screening centre was commissioned early in fiscal 2012 to serve Doornkop and Kusasaletu.

### *Upper respiratory tract infections*

Hidden Valley is 2,500 metres above sea level but most employees are from lower, warmer areas. This regular altitude change contributes to respiratory ailments, mostly due to viral infections. 5,428 employees were treated for such complaints in fiscal 2012 (fiscal 2011: 4,605). A program has been developed to educate the workforce about URTIs, as well as gastro-intestinal hygiene, and is being rolled out across the operations.

### *Malaria*

PNG is a high-malaria zone with over 1.5 million cases identified each year by the WHO. We support provincial programs to eradicate the source, including spraying sites, distributing treated mosquito nets and providing treatment regimes.

There has been a significant increase in malaria cases at Wafi -Golpu during the year, probably because of construction work on the portal road, which is next to a swamp. The use of insecticide-impregnated clothing was rolled out in the second half of fiscal 2012. Fogging and residual spraying is being implemented more aggressively, especially in low-altitude project areas such as Wafi -Golpu, Lae and Wau. During the year, a malaria-prevention program was developed, spanning workplace and community issues. We have also stepped up education about symptoms and are developing vector control programs both on site and in surrounding communities. Clinic staff have completed additional training programs to ensure they are capable of diagnosing malaria correctly.

In fiscal 2012, 1,871 employees were treated for malaria (fiscal 2011: 1,466).

In addition, the joint venture partners are working with a non-profit partner, Oil Search Health Foundation to combat major community and employee health risks. The objective is to develop a plan to bring preventive medical treatment for the major employee illnesses (e.g. malaria, TB and gastro-intestinal) closer to the source of the problem. This will be done cost-effectively, and in a way that avoids the joint venture becoming the owner and operator of local community hospitals and clinics.

### *HIV/AIDS Policy*

Harmony has developed an extensive and appropriate response to HIV/AIDS over a number of years. Managing this pandemic is a critical component of our approach to sustainable development given the significant impact on our employees, their dependants, and local and labor-sending communities in South Africa. It manifests in higher absenteeism, reduced performance and loss of skills to the company, as well as the economic burden on households when the breadwinner becomes ill or dies. There is also an increased financial load on state healthcare facilities. See *Item 3. Key Information Risk Factors Risks Relating to our Business and the Gold Mining Industry HIV/AIDS poses risks to Harmony in terms of productivity and costs* and *Item 3. Key Information Risk Factors Risks Relating to Our Business and the Gold Mining Industry The cost of occupational healthcare services and the potential liabilities related to occupational health diseases may increase in the future* .

### *Management of HIV/AIDS*

In South Africa, HIV prevalence level among employees in the Group in fiscal 2012 declined to an estimated 24.4%, from fiscal 2009 estimates of 27.2%, based on best-available state information and empirical modeling undertaken for the Company in fiscal 2012. No prevalence testing may be undertaken by law. The model continues to suggest that prevalence levels in Harmony will decline over the next ten years due to multiple factors listed below, which result in a reduced infection rate:

increased awareness and testing;

increased counseling and education;

downward revision of national estimates; and

early introduction of anti-retroviral drugs.

We recognise that the following pillars are important in managing HIV/AIDS:

- 81 -



## **Table of Contents**

health promotion strategy aimed at changing attitudes towards HIV and AIDS using education and awareness programs;

preventative strategy to avoid or eliminate the threat of HIV and AIDS as well as associated health risks, and to significantly reduce the number of new cases;

evidence-based curative interventions to ensure appropriate treatment of all employees diagnosed with HIV and optimum outcomes at the point of care; and

monitoring compliance with treatment plans for affected individuals.

HIV/AIDS continues to be managed at three levels in Harmony:

at a clinical level HIV symptoms are managed at our healthcare facilities;

Company-wide and mine-specific initiatives shaft-based HIV/AIDS committees are an integral part of health and safety committees, which meet monthly; and

Group policy and practice level monitored by a healthcare specialist.

The program is managed by an external provider using qualified registered professional nurses and protocols aligned with the South African Department of Health, WHO and the HIV Clinicians Society of Southern Africa.

We use an integrated healthcare approach, where the focus on HIV/AIDS is part of a wider range of chronic diseases managed by the Company. Because the co-infection rate between TB and HIV/Aids is high, all healthcare workers pay special attention to the needs of immune-compromised employees. In fiscal 2012, nursing staff and HIV co-ordinators attended an in-house training programme on HIV clinical skills and basic counseling skills, sponsored by the Provincial Aids Council. Voluntary counseling and testing ( VCT ) facilities, information and education are vital elements of our prevention campaigns. Equally, we focus on early detection as early intervention greatly increases the likelihood of long and healthy lives for employees. Harmony s approach that HIV/AIDS is a chronic illness and should be managed as such (like diabetes or hypertension) has had a positive impact on the response to VCT.

In December 2011, we embarked on a year-long campaign targeting 100% VCT participation among our employees. An average of 53% of the Harmony workforce was reached over the past 12 months, with 9,861 individuals tested (fiscal 2011: 7,009). Although we are making progress in terms of counseling, only 55% of employees counseled have confirmed their status, reflecting the ongoing stigma attached to the pandemic. Over the past three years, 47,758 HIV/AIDS tests have been performed in Harmony. To ensure consistent results throughout the company in terms of VCT and uptake, we are focusing on the role of health educators, peer educators and implementing an appropriate framework for an employee assistance programme. We continue to encourage HIV-positive employees to participate in Harmony s wellness programme. This includes counselling on lifestyle choices and nutrition, treating opportunistic infections and antiretroviral therapy ( ART ). All employees have access to ART, either through Group healthcare facilities or private medical aid schemes. State-funded facilities in South Africa also provide ART and some employees seek treatment there because of the stigma associated with the disease. Harmony supports the national HIV counseling and testing campaign and extended this to all primary healthcare facilities and occupational healthcare centres as an ongoing service in recent years.

In fiscal 2012, 4,066 employees participated in the highly active antiretroviral therapy program (fiscal 2011: 2,902).

### **Item 4A. UNRESOLVED STAFF COMMENTS**

There are no unresolved comments between the Company and the staff of the SEC s Division of Corporation Finance.

### **Item 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS**

*You should read the following discussion and analysis together with the consolidated financial statements, including the related notes, appearing elsewhere in this annual report.*

## **Overview**

We conduct underground and surface gold mining and related activities, including exploration, processing and smelting. We are currently the third largest producer of gold in South Africa and are an important producer in PNG. Our gold sales for fiscal 2012 were 1.27 million ounces of gold. As at June 30, 2012, our mining operations and projects reported total proven and probable reserves of approximately 52.9 million gold equivalent ounces and in fiscal 2012, we processed approximately 20.7 million tons of ore.

For segment purposes, management distinguishes between Underground and Surface, with each shaft or group of shafts managed by a team (headed by a single general manager) being considered to be an operating segment.

## **Table of Contents**

Our reportable segments are as follows:

Bambanani, Doornkop, Joel, Kusasalethu, Masimong, Phakisa, Target 1 and Target 3, Tshepong, Virginia and Hidden Valley;

Evander operations are classified as discontinued operations; and

all other shafts and surface operations, including those that treat historic sand dumps, rock dumps and tailings dams, are grouped together under *Other Surface*.

### **Critical Accounting Policies and Estimates**

The preparation of our financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported results of our operations. Actual results may differ from those estimates. We have identified the most critical accounting policies upon which our financial results depend. Some of our accounting policies require the application of significant judgment and estimates by management in selecting the appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty and are based on our historical experience, terms of existing contracts, management's view on trends in the gold mining industry and information from outside sources.

Our significant accounting policies and critical accounting estimates and judgements are described in more detail in note 2 and 3, respectively, to the consolidated financial statements. This discussion and analysis should be read in conjunction with the consolidated financial statements and related notes included in Item 18. *Financial Statements*. Management has identified the following as critical accounting policies because estimates used in applying these policies are subject to material risks and uncertainties. Management believes the following critical accounting policies, together with the other significant accounting policies discussed in the notes to the consolidated financial statements, affect its more significant judgments and estimates used in the preparation of the consolidated financial statements and could potentially impact our financial results and future financial performance.

#### ***Gold mineral reserves***

Gold mineral reserves are estimates of the amount of ounces that can be economically and legally extracted from the Group's properties. In order to calculate the gold mineral reserves, estimates and assumptions are required about a range of geological, technical and economic factors, including quantities, grades, production techniques, recovery rates, production costs, commodity prices and exchange rates.

Estimating the quantities and/or grade of the reserves requires the size, shape and depth of the orebodies to be determined by analyzing geological data such as the logging and assaying of drill samples. This process may require complex and difficult geological judgments and calculations to interpret the data. These reserves are determined in accordance with SAMREC, JORC and SEC Industry Guide 7.

Because the economic assumptions used to estimate the gold mineral reserves change from year to year, and because additional geological data is generated during the course of operations, estimates of the mineral reserves may change from year to year. Changes in the proven and probable reserves may affect the Group's financial results and financial position in a number of ways, for example depreciation and amortization charged in the income statement may change as they are calculated on the units-of-production method.

The estimate of the total expected future lives of our mines could be materially different from the actual amount of gold mined in the future. See *Item 3. Key Information Risk Factors Estimations of Harmony's gold reserve figures are based on a number of assumptions, including mining and recovery factors, future cash costs of production and the price of gold. As a result, quantities of gold produced may differ from current estimates.*

#### ***Impairment of Property, Plant and Equipment***

We review and evaluate our mining assets for impairment when events or changes in circumstances indicate the related carrying amounts may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units). Each operating shaft, along with

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allocated common assets such as plants and administrative offices, is considered to be a cash generating unit as each shaft is largely independent of the cash flows of other shafts and assets.

Future cash flows are estimated based on estimated quantities of recoverable minerals, expected gold prices (considering current and historical prices, price trends and related factors), production levels and cash costs of production, capital and reclamation costs, all based on detailed life-of-mine plans. The significant assumptions in determining the future cash flows for each individual operating mine at June 30, 2012, apart from production cost and capitalized expenditure assumptions unique to

## **Table of Contents**

each operation, included a long-term gold price of US\$1,524 per ounce and South African and Australian dollar exchange rates of US\$1 = R7.55 and A\$1 = US\$1, respectively. The term *recoverable minerals* refers to the estimated amount of gold that will be obtained from proven and probable reserves and related exploration stage mineral interests, except for other mine-related exploration potential and greenfields exploration potential discussed separately below, after taking into account losses during ore processing and treatment. Estimates of recoverable minerals from such exploration stage mineral interests are risk adjusted based on management's relative confidence in such materials. With the exception of other mine-related exploration potential and Greenfields exploration potential, estimates of future undiscounted cash flows are included on an area of interest basis, which generally represents an individual operating mine, even if the mines are included in a larger mine complex. In the case of mineral interests associated with other mine-related exploration potential and Greenfields exploration potential, cash flows and fair values are individually evaluated based primarily on recent exploration results and recent transactions involving sales of similar properties.

As discussed above under *Gold mineral reserves*, various factors could impact our ability to achieve our forecasted production schedules from proven and probable reserves. Additionally, gold prices, capital expenditure requirements and reclamation costs could differ from the assumptions used in the cash flow models used to assess impairment. The ability to achieve the estimated quantities of recoverable minerals from exploration stage mineral interests involves further risks in addition to those factors applicable to mineral interests where proven and probable reserves have been identified, due to the lower level of confidence that the identified mineralized material can ultimately be mined economically. Assets classified as other mine-related exploration potential and Greenfields exploration potential have the highest level of risk that the carrying value of the asset can be ultimately realized, due to the still lower level of geological confidence and economic modeling.

During fiscal 2012, we recorded a net reversal of impairment of assets of US\$7 million, while impairments of US\$39 million and US\$34 million were recorded in fiscal 2011 and 2010, respectively, on property, plant and equipment from continuing operations. Material changes to any of these factors or assumptions discussed above could result in future impairment charges, particularly around future gold price assumptions. A 10% decrease in gold price at June 30, 2012 would have resulted in the additional impairments amounting to US\$3.6 million for Steyn 2 (included in the Bambanani segment).

### ***Carrying Value of Goodwill***

We evaluate, on at least an annual basis, the carrying amount of goodwill to determine whether current events and circumstances indicate that such carrying amount may no longer be recoverable. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units). Each operating shaft, along with allocated common assets such as plants and administrative offices, is considered to be a cash generating unit as each shaft is largely independent of the cash flows of other shafts and assets. To accomplish this, we compare the recoverable amounts of our cash generating units to their carrying amounts. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. If the carrying value of a cash generating unit were to exceed its recoverable amount at the time of the evaluation, an impairment loss is recognized by first reducing goodwill, and then the other assets in the cash generating unit on a pro rata basis. Assumptions underlying fair value estimates are subject to risks and uncertainties. If these assumptions change in the future, we may need to record impairment charges on goodwill not previously recorded.

As at June 30, 2012 substantially all of our goodwill related to the Phakisa, Tshepong and Bambanani cash generating units, for which there is no significant risk of failing the goodwill impairment test. During fiscal 2011, we recorded an impairment of US\$1.5 million on goodwill relating to St Helena (in *Other Underground* segment). No impairment was recorded during fiscal 2010 and 2012.

### ***Provision for environmental rehabilitation***

Our mining and exploration activities are subject to various laws and regulations governing the protection of the environment. Estimated long term environmental obligations, comprising pollution control, rehabilitation and mine closure, are based on the Group's environmental management plans. Annual changes in the provision consist of finance costs relating to the change in the present value of the provision and inflationary increases in the provision estimate, as well as changes in estimates. The present value of environmental disturbances created is capitalized to mining assets against an increase in the rehabilitation provision. The rehabilitation asset is depreciated as discussed above. Rehabilitation projects undertaken, included in the estimates are charged to the provision as incurred. The cost of ongoing current programs to prevent and control pollution is charged against income as incurred.

### ***Deferred taxes***

The taxable income from gold mining at our South African operations was subject to a formula to determine the taxation expense. The tax rate calculated using the formula was capped to a maximum mining statutory rate of 34% (43% for fiscal 2011 and 2010), depending on whether or not the taxpayer has elected to be exempt from Secondary Taxation on Companies). With the



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## **Table of Contents**

introduction of Dividends Tax in South Africa on April 1, 2012, the higher tax rate formula was abolished resulting in lower income tax and deferred tax rates in some of our entities. See *Item 5. Results of Operations Continuing Operations Income and Mining Taxes* . Taxable income is determined after the deduction of qualifying mining capital expenditure to the extent that it does not result in an assessed loss. Excess capital expenditure is carried forward as unredeemed capital expenditure and is eligible for deduction in future periods, taking the assessed loss criteria into account. Further to this, mines are ring-fenced and are treated separately for tax purposes, with deductions only being available to be claimed against the mining income of the relevant ring-fenced mine.

In terms of IAS 12 Income Taxes, deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, and at our South African operations, such average tax rates are directly impacted by the profitability of the relevant ring-fenced mine. The deferred tax rate is therefore based on the current estimate of future profitability of an operation when temporary differences will reverse, based on tax rates and tax laws that have been enacted at balance sheet date.

The future profitability of each ring-fenced mine, in turn, is determined by reference to the life-of-mine plan for that operation. The life-of-mine plan is based on parameters such as the Group's long term view of the US\$ gold price and the Rand/US\$ exchange rate, as well as the reserves declared for the operation. As some of these parameters are based on market indicators, they differ from one year to the next. In addition, the reserves may also increase or decrease based on updated or new geological information.

We do not recognize a deferred tax asset when it is more likely than not that the asset will not be utilized. Assessing recoverability of deferred tax assets requires management to make significant estimates related to expectation of future taxable income. Estimates of future taxable income are based on forecasted cash flows from operations, reversals of deferred tax liabilities and the application of existing tax laws in each jurisdiction. To the extent that future taxable income differs significantly from estimates, our ability to realize the net deferred tax assets recorded at the balance date could be impacted. Additionally, future changes in tax laws in the jurisdictions in which we operate could limit our ability to obtain the future tax benefits represented by deferred tax assets recorded at the balance date.

## **Revenue**

Most of our revenues are derived from the sale of gold. As a result, our operating results are directly related to the price of gold. Historically, the price of gold has fluctuated widely. The gold price is affected by numerous factors over which we do not have control. See *Item 3. Key Information Risk Factors The profitability of our operations, and cash flows generated by those operations, are affected by changes in the price for gold. A fall in the gold price below our cash cost of production for any sustained period may lead to losses and require Harmony to curtail or suspend certain operations* .

As a general rule, we sell our gold produced at market prices to obtain the maximum benefit from increases in the prevailing gold price and do not enter into hedging arrangements such as forward sales or derivatives that establish a price in advance for the sale of our future gold production.

Significant changes in the price of gold over a sustained period of time may lead us to increase or decrease our production in the near-term.

## ***Harmony's Realized Gold Price***

The average gold price in US dollars received by us has generally increased since January 1, 2002. In fiscal 2012, the average gold price in US dollars received by us for continuing operations was US\$1,681 per ounce. The market price for gold (and, accordingly, the price received by us) is affected by numerous factors over which we have no control. See *Item 3. Key Information Risk Factors The profitability of our operations, and cash flows generated by those operations, are affected by changes in the price for gold. A fall in the gold price below our cash cost of production for any sustained period may lead to losses and require Harmony to curtail or suspend certain operations* .

**Table of Contents**

The following table sets out the average, the high and the low London Bullion Market price of gold and our average US dollar sales price during the past three fiscal years:

|  | Fiscal Year Ended June 30, |         |       |
|--|----------------------------|---------|-------|
|  | 2012                       | 2011    | 2010  |
|  |                            | (\$/oz) |       |
| Average  | 1,673                      | 1,369   | 1,089 |
| High   | 1,895                      | 1,553   | 1,261 |
| Low  | 1,483                      | 1,157   | 908   |
| Harmony's average sales price - continuing operations <sup>(1)</sup> | 1,681                      | 1,370   | 1,093 |

<sup>(1)</sup> Our average sales price differs from the average gold price due to the timing of our sales of gold within each year.

**Costs**

Our cash costs typically make up between 70% and 75% of our total costs. The remainder of our total costs consists primarily of exploration costs, employment termination costs, corporate and sundry expenditure, and depreciation and amortization. Our cash costs consist primarily of production costs exclusive of depreciation and amortization. Production costs are incurred on labor, equipment, consumables and utilities. Labor costs are the largest component and typically comprise between 46% and 54% of our production costs.

Our cash costs for continuing operations have increased from US\$789 per ounce in fiscal 2010 to US\$1,100 per ounce in fiscal 2012, mainly as a result of lower production volumes, the impact of increased labor and energy costs as well as inflationary pressures on supply contracts.

Our US translated costs are very sensitive to the exchange rate of the Rand and other non-US currencies to the US dollar. See *Item 5.*

*Operating and Financial Review and Prospects - Exchange Rates* . Appreciation of the Rand and other non-US currencies against the US dollar increases working costs at our operations when those costs are translated into US dollars. See *Item 3. Key Information - Risk Factors - Foreign exchange fluctuations could have a material adverse effect on Harmony's operational results and financial condition* .

The average rate of the South African Rand depreciated approximately 11% against the US dollar in fiscal 2012 compared to fiscal 2011. In the case of our International operations, the Australian dollar appreciated approximately 4%, while the Kina appreciated by 19% against the US dollar in fiscal 2012.

Going forward, we expect a longer term decrease in the real cash costs per ounce, primarily as a result of the completion of the major development projects, being Doornkop, Kusasalethu, Phakisa and Hidden Valley. As these operations ramp up to full production in the next three or so years, the volumes mined will increase and reduce the unit cost per ounce. This will, however, be offset by the increased production costs from the development projects. Management will continue with a thorough review of costs at all operations and ensure that costs are properly managed and within budget. However, it should be noted that there are risks beyond our control such as safety stoppages, which would result in production being negatively affected while certain costs would still be incurred. This could result in our costs not decreasing as expected. This is discussed in more detail in *Item 3 - Key Information - Risk Factors - Given the nature of mining and the type of gold mines we operate, we face a material risk of liability, delays and increased cash costs of production from environmental and industrial accidents and pollution* and *The nature of our mining operations presents safety risks* .

**Reconciliation of Non-GAAP Measures**

Total cash costs and total cash costs per ounce are non-GAAP measures.

Our cash costs consist primarily of production costs and are expensed as incurred. The cash costs are incurred to access ore to produce current mined reserves. Cash costs do not include capital development costs, which are incurred to allow access to the ore body for future mining operations and are capitalized and amortized when the relevant reserves are mined.

Total cash costs include mine production costs, transport and refinery costs, applicable general and administrative costs, costs associated with movements in production inventories, ore stockpiles, as well as ongoing environmental rehabilitation costs as well as transfers to and from deferred stripping and costs associated with royalties. Employee termination cost is included, however employee termination costs associated



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with major restructuring and shaft closures are excluded. The costs associated with movements in production inventories are excluded from total cash costs. Gold ounces produced are used as the denominator in the total cash costs per ounce calculation.

Changes in cash costs per ounce are affected by operational performance, as well as changes in the currency exchange rate between the Rand and the US dollar and, in the case of the International operations, the Australian dollar and Kina. Total cash

- 86 -

**Table of Contents**

costs and total cash costs per ounce are non-GAAP measures. Total cash costs and total cash costs per ounce should not be considered by investors in isolation or as an alternative to production costs, cost of sales, or any other measure of financial performance calculated in accordance with IFRS. In addition, the calculation of total cash costs and total cash costs per ounce may vary from company to company and may not be comparable to other similarly titled measures of other companies. However, we believe that cash costs per ounce is a useful indicator to investors and management of a mining company's performance as it provides (1) an indication of the cash generating capacities of our mining operations, (2) the trends in cash costs as the Company's operations mature, (3) a measure of a company's performance, by comparison of cash costs per ounce to the spot price of gold and (4) an internal benchmark of performance to allow for comparison against other companies.

*Continuing operations*

The following is a reconciliation of total cash costs from continuing operations, as a non-GAAP measure, to the nearest comparable GAAP measure, cost of sales from continuing operations:

|   | Fiscal year ended June 30,                 |           |           |
|---|--|-----------|-----------|
|   | 2012                                       | 2011      | 2010      |
|   | (in \$ millions, except for ounce amounts) |           |           |
| Total cost of sales from continuing operations under IFRS | 1,561                                      | 1,533     | 1,228     |
| Depreciation and amortization expense                     | (247)                                      | (230)     | (166)     |
| Rehabilitation credit/(costs)                             | 2  | (6)       | (1)       |
| Care and maintenance costs of restructured shafts         | (11)                                       | (17)      | (7)       |
| Employment termination and restructuring costs            | (10)                                       | (20)      | (12)      |
| Share-based payments                                      | (11)                                       | (18)      | (17)      |
| Reversal of impairment / (impairment) of assets           | 7  | (39)      | (34)      |
| Other   | (15)                                       | 15        | (6)       |
| Gold inventory movement                                   | 6  | (17)      |           |
| Total cash costs from continuing operations               | 1,282                                      | 1,201     | 985       |
| Per ounce calculation:                                    |  |           |           |
| Ounces produced <sup>(1)</sup>                            | 1,165,046                                  | 1,195,361 | 1,248,799 |
| Total cash cost per ounce from continuing operations      | 1,100                                      | 1,004     | 788       |

<sup>(1)</sup> The ounces produced for fiscal 2012 exclude pre-production ounces from Steyn 2 (2011: Steyn 2 and Target 3; 2010: Hidden Valley, Target 3 and Steyn 2) for the period in which these shafts were in development. The associated costs have been capitalized.

*Discontinued operations*

The following is a reconciliation of total cash costs from discontinued operations, as a non-GAAP measure, to the nearest comparable GAAP measure, cost of sales from discontinued operations:

|   | Fiscal year ended June 30,                 |      |      |
|---|--|------|------|
|   | 2012                                       | 2011 | 2010 |
|   | (in \$ millions, except for ounce amounts) |      |      |
| Total cost of sales from discontinued operations under IFRS | 111  | 131  | 156  |
| Depreciation and amortization expense                       | (9)  | (24) | (15) |
| Rehabilitation costs  |  | (5)  | (3)  |
| Care and maintenance costs of restructured shafts           | (1)  | (1)  | (2)  |
| Employment termination and restructuring costs              |  | (3)  | (15) |
| Share-based payments  | (1)  | (1)  | (2)  |
| Reversal of impairment / (impairment) of assets             |  |      | (9)  |
| Other   | (1)  | (2)  | 8    |
| Gold inventory movement                                     | 1  | (1)  |      |
| Total cash costs from discontinued operations               | 100  | 94   | 118  |
| Per ounce calculation:                                      |  |      |      |

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|  |         |        |         |
|--|---------|--------|---------|
| Ounces produced  | 108,317 | 87,900 | 128,700 |
| Total cash cost per ounce from discontinued operations | 919     | 1,070  | 922     |

- 87 -

**Table of Contents***Total Harmony Continuing and discontinued operations*

The following is a reconciliation of total cash costs, as a non-GAAP measure, to the nearest comparable GAAP measure, cost of sales under IFRS:

|   | Fiscal year ended June 30,                 |           |           |
|---|--|-----------|-----------|
|   | 2012                                       | 2011      | 2010      |
|   | (in \$ millions, except for ounce amounts) |           |           |
| Total productions costs under IFRS                | 1,672                                      | 1,664     | 1,384     |
| Depreciation and amortization expense             | (256)                                      | (254)     | (181)     |
| Rehabilitation credit/(costs)                     | 2  | (11)      | (4)       |
| Care and maintenance costs of restructured shafts | (12)                                       | (18)      | (9)       |
| Employment termination and restructuring costs    | (10)                                       | (23)      | (27)      |
| Share-based payments                              | (12)                                       | (19)      | (20)      |
| Reversal of impairment/ (impairment) of assets    | 7  | (39)      | (43)      |
| Other   | (16)                                       | 13        | 3         |
| Gold inventory movement                           | 7  | (18)      |           |
| Total cash costs                                  | 1,382                                      | 1,295     | 1,103     |
| Per ounce calculation:                            |  |           |           |
| Ounces produced                                   | 1,273,363                                  | 1,283,261 | 1,377,499 |
| Total cash cost per ounce                         | 1,085                                      | 1,009     | 801       |

Within this report, our discussion and analysis is focused on the total cash costs measure.

While recognizing the importance of reducing cash costs, our chief focus is on controlling and, where possible, reducing total costs, including overhead costs. We aim to control total unit costs per ounce produced by maintaining our low total cost structure at our existing operations. We have been able to reduce total costs by implementing a management structure and philosophy that is focused on reducing management and administrative costs, implementing a mineral reserve management system that allows for greater grade control and acquiring higher grade reserves. See *Item 4. Information on the Company Business Strategy*.

**Exchange Rates**

Our revenues are very sensitive to the exchange rate of the Rand and other non-US currencies to the US dollar.

Currently, the majority of our earnings are generated in South Africa and, as a result, most of our costs are incurred in Rand. Since gold is generally sold in US dollars, most of our revenues are received in US dollars. The average gold price received by us during fiscal 2012 increased by US\$310 per ounce to US\$1,680 per ounce from US\$1,370 per ounce during fiscal 2011. Appreciation of the Rand against the US dollar increases our US dollar working costs at our South African operations when those costs are translated into US dollars, which serves to reduce operating margins and net income from our South African operations. Depreciation of the Rand against the US dollar reduces these costs when they are translated into US dollars, which serves to increase operating margins and net income from our South African operations. Accordingly, strengthening of the Rand generally results in poorer earnings for us if there is not a similar increase in the gold price.

The exchange rates obtained when converting US dollars to Rand are determined by foreign exchange markets, over which we have no control. The conversion rate for balance sheet items as at June 30, 2012 is R8.21 per US\$1.00, except for specific items within equity that are converted at the exchange rate prevailing on the date the transaction was entered into. This compares with a conversion rate of R6.78 per US\$1.00 as at June 30, 2011, reflecting a depreciation of 21% of the Rand against the US dollar when compared with June 30, 2011. Income statement items were converted at the average exchange rate for the fiscal 2012 (R7.77 per US\$1.00), reflecting a depreciation of 11% of the Rand against the US dollar when compared with fiscal 2011. The majority of our working costs are incurred in Rand and, as a result of this, depreciation of the Rand against the US dollar decreased our working costs when translated into US dollars. Offsetting this decrease are increases in our labor costs as well as inflationary pressures on our consumables and energy cost, which served to decrease operating margins and net income reflected in our consolidated income statement for fiscal 2012. Appreciation of the Rand against the US dollar would cause an increase in our costs in US dollar terms. Similarly, at our International operations, appreciation of the Australia dollar or Kina against the US dollar would cause an increase in our costs in US dollar terms. See *Item 3. Key Information Risk Factors Foreign exchange fluctuations could have a material adverse effect on Harmony's operational results and financial condition*.



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## **Table of Contents**

### **Inflation**

Our operations have been materially affected by inflation. At the end of fiscal 2012, inflation in South Africa was 5.5%, increasing from 4.6% in fiscal 2011 and 4.2% in fiscal 2010. However, working costs, especially wages, have increased considerably over the past several years resulting in significant cost pressures for the mining industry. In addition, the effect on inflation of the increase in electricity tariffs of 25% in both fiscal 2010 and fiscal 2011, and 16% in fiscal 2012, together with an estimated increase of approximately 16% in the next year, will have a negative effect on the profitability of our operations.

The inflation rate in PNG has remained relatively flat in recent years at around 7%, but ended fiscal 2011 at 9.6%. The inflation rate declined during 2012 and the annualized inflation stood at 6.9% end of fiscal 2012.

Our profits and financial condition could be adversely affected if the cost inflation is not offset by a concurrent devaluation of the Rand and other non-US currencies and/or an increase in the price of gold. See *Item 3. Key Information Risk Factors Our operations may be negatively impacted by inflation* .

### **South African Socio-Economic Environment**

We are a South African company and the majority of our operations are in South Africa. As a result, we are subject to various economic, fiscal, monetary and political policies and factors that affect South African companies generally. See *Item 3. Key Information Risk Factors The socio-economic framework in the regions in which Harmony operates may have an adverse effect on its operations and profits* .

South African companies are subject to exchange control limitations. While exchange controls have been relaxed in recent years, South African companies remain subject to restrictions on their ability to deploy capital outside of the Southern African Common Monetary Area. See *Item 10. Additional Information Exchange Controls* .

Social and Labor Plans, or SLPs, have been developed for each of our South African operations. These SLPs are prepared in line with legislation governing the participation of HDSAs in mining assets.

We have been granted all of our mining licenses under the MPRDA. We have therefore already started to incur expenses relating to HDSA participation. We believe the biggest challenge will lie in maintaining these licenses, as we will have a responsibility in respect of human resource development, procurement and local economic development. We are unable, however, to provide a specific amount of what the estimated cost of compliance will be but we will continue to monitor these costs on an ongoing basis.

### **Electricity in South Africa**

#### *Supply*

The current South African electricity supply and demand situation is problematic. The latest forecasts indicate a worsening situation, which started in 2008 and will proceed through to 2016. This situation poses a real risk of rolling blackouts, similar to those experienced in 2008, and a serious threat to government's objectives for growth and job creation. Government at the national level intervened to develop an integrated resource plan, IRP 2010, in order to alleviate the supply constraint and map a long-term plan to add much-needed generation capacity to the grid according to projected electricity demand increase.

The inadequacy of electricity supply in South Africa will be alleviated by the commissioning of the first generators at the Medupi power station in 2013.

IRP 2010 is a long term plan and does not provide sufficient detail to assess short term supply shortages. Consequently, to better understand the risk, and assess options for mitigating the risk, a National Medium Term Risk Mitigation (NMTRM) Project Team was established with the support of government, business, NEDLAC and Eskom. The team comprises various electricity industry stakeholders, including: government, energy intensive users, business, and Eskom.

The energy availability factor ( **EAF** ) of Eskom's existing generation assets represents the greatest risk in meeting the economic demand for electricity. It is unlikely that Eskom will be able to sustain its existing generator fleet performance above the requisite minimum 85% EAF performance, due to the lack of time available to undertake adequate maintenance and to improve the quality of coal supplied to certain stations (coal quality is a major factor in EAF). Any delays in bringing the Medupi or Kusile generating units into operation will prolong and further

exacerbate the shortfall in supply over the required demand.

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## **Table of Contents**

Government, labor and business have identified three key issues that need to be addressed, as a matter of priority:

1. adequate security of supply for the period up to 2016;
2. affordability of electricity for the poor; and
3. funding for Eskom's current expansion plan, particularly the Kusile project.

EAF values above 85% coincide with the winter months when the maximum available generating plant is put into production to meet the high winter peak demand. EAF values below 85% coincide with the summer months when generating plant must be taken out of service for the requisite major maintenance. Further analysis of the EAF demonstrates a progressive decline in generation EAF. This is due to lack of time space to facilitate maintenance of the plant and the requirement to run the plants harder to meet the demand. If additional time space for maintenance is not created, it will become increasingly difficult to sustain an EAF above 85%. This is due to the fact that with increasingly tighter supply constraints the time space in which to do maintenance, which is already restricted to the summer months, is becoming even shorter. Less planned maintenance will result in more unplanned outages and lower EAF. In addition, the existing fleet is ageing, frequently operating above its recommended continuous rating, and sometimes compromised as a result of coal quality problems.

### *Cost*

The average 25% per annum tariff increase for the three year multi-year price determination period ( **MYPD2** ), as approved by NERSA, contributes significantly to escalate the cost of production well above inflationary figures. Following the reduction of the last increase to 16% after intervention by government, it has been reported that Eskom has applied to NERSA for the third multi-year price determination period ( **MYPD3** ) for the next five years, with price increases of 15-19% during the first three years and inflationary increases for the following two years. Electricity price projections based on such approved tariffs indicate that electricity costs could be as high as 25% of the total cost of production within the next five years.

### *Energy efficiency*

In conjunction with Eskom-approved Electricity Supply Companies and reputable service providers, an accelerated program was initiated to investigate and quantify energy efficiency project opportunities and cost. Projects successfully implemented during fiscal 2011 amount to a saving of 94,803MWh. Projects under investigation have the potential to reduce electricity consumption during peak, standard and off-peak periods and improve the efficiency of use at various operations. The projected energy savings could amount to 20 MW consumption per annum and an average demand reduction of 42MW.

Applications for Eskom demand side management funding and alternative funding models, are being investigated for all energy efficiency project opportunities in order to reduce the capital requirements and financial burden to the operations to implement these projects. Thus far, Harmony has been successful with all the applications submitted.

### *Renewable energy*

The Eskom supply constraint continues to raise interest in renewable energy. Various companies have obtained access to internationally-proven technology that was previously not readily available or affordable in South Africa. Investigations into solar heating and solar electricity generation initiatives are currently underway to identify viable projects that could potentially contribute towards our energy efficiency improvement and carbon footprint reduction.

Although progress has been made with the investigations, capital cost and subsequent cost of generation remain high and are not yet comparable to Eskom-projected tariffs. This has not deterred the willingness of industry to participate in such projects, a number of which are being considered currently. Technical development of renewable technologies is however accelerating, with international implementation contributing towards cost reduction. International investors with access to green funds are also interested in South African renewable projects. This latest development can open the door to enter into direct private power agreements at Eskom-comparable tariffs in the foreseeable future.

## **Results of Operations**



*Years Ended June 30, 2012 and 2011*

*Continuing Operations*

*Revenues*

Revenue increased by 18%, from US\$1,659 million in fiscal 2011 to US\$1,953 million in fiscal 2012. This increase can primarily be attributed to the higher average price of gold received by us, US\$1,681 per ounce in fiscal 2012 compared to US\$1,370 per ounce in 2011. This was offset by a decrease in ounces sold.

- 90 -

## **Table of Contents**

Our gold sales decreased by 4%, from 1,211,053 ounces (excluding the capitalized ounces from Target 3 and Steyn 2) in fiscal 2011 to 1,162,119 (excluding the capitalized ounces from Steyn 2) in 2012. The decrease in ounces can be attributed mainly to restructuring at Bambanani.

At Bambanani ounces sold decreased by 56%, from 99,443 in fiscal 2011 to 43,982 in fiscal 2012. Production was affected by major restructuring at Bambanani as the lower section of the mine was closed; mining will be focused on the upper pillar going forward. Also impacting on production was the section 54 stoppage of 45 days following a fatality. Together, this resulted in lower volumes mined and a decrease in recovery grade from 0.203 ounces per ton in fiscal 2011 to 0.198 in fiscal 2012.

At Doornkop ounces sold increased by 21% from 81,149 in fiscal 2011 to 98,027 in fiscal 2012. This is due to the increase in production volumes as the South Reef continues to build up to full production capacity. This was offset by a slight decrease in recovery grade from 0.102 ounces per ton in fiscal 2011 to 0.097 ounces per ton in fiscal 2012. We expect the ounces sold to increase until the operation has reached full production capacity.

At Joel ounces sold increased by 85%, from 46,618 in fiscal 2011 to 86,132 in fiscal 2012. This was mainly due to an increase in volumes milled from 448,000 tons in fiscal 2011 to 614,000 tons in fiscal 2012. The low volumes in fiscal 2011 resulted from a shaft stoppage in the first quarter of fiscal 2011. The recovered grade also improved significantly to 0.139 ounces per ton from 0.104 ounces per ton in fiscal 2011.

At Masimong ounces sold decreased by 26% from 139,437 in fiscal 2011 to 102,978 in fiscal 2012. This is mainly due to the 30% decrease in the recovery grade from 0.144 ounces per ton in fiscal 2011 to 0.101 following maintenance and development that resulted in mixing of ore and waste.

At Phakisa ounces sold increased by 42% from 57,227 in fiscal 2011 to 81,276 in fiscal 2012. This was due to an increase in production volumes as the mine continues building up to full production in the next three to five years. Also contributing was an improvement in the recovery grade from 0.133 ounces per ton in fiscal 2011 to 0.142 in fiscal 2012. We expect the ounces sold to increase until the operation has reached full production capacity.

At Target ounces sold increased by 37% from 112,240 ounces in fiscal 2011 to 153,488 ounces in fiscal 2012. This can mainly be attributed to the continued build-up of Target 3 where the ounces sold increased from 9,646 ounces in fiscal 2011 to 36,298 ounces in fiscal 2012.

At Virginia ounces sold decreased by 29% from 72,017 ounces in fiscal 2011 to 51,056 ounces in fiscal 2012. This reflects the effect on volumes of the safety stoppage following the fatality at Bambanani as well as another 20-day stoppage for safety and labor reasons. Volumes decreased in fiscal 2012 to 434,000 tons from 636,000 tons in fiscal 2011. Unisel is the only shaft remaining at the Virginia operations, following the closure of Merriespruit 1 in fiscal 2011.

### *Cost of sales*

Cost of sales includes production costs, depreciation and amortization, impairment of assets and employment termination and restructuring costs.

**Table of Contents***a) Production costs (cash costs)*

The following table sets out our total ounces produced and weighted average cash costs per ounce for fiscal 2011 and fiscal 2012:

|                             | Year Ended June 30,<br>2012 |         | Year Ended June 30,<br>2011 |         | Percentage<br>(increase)/decrease in<br>Cash Costs per ounce |
|-----------------------------|-----------------------------|---------|-----------------------------|---------|--|
|                             | (oz)                        | (\$/oz) | (oz)                        | (\$/oz) |  |
| <b>SOUTH AFRICA</b>         |                             |         |                             |         |  |
| Bambanani <sup>(1)</sup>    | 43,017                      | 1,787   | 95,198                      | 1,247   | (43.3)   |
| Doornkop <sup>(3)</sup>     | 98,863                      | 1,142   | 80,763                      | 1,054   | (8.3)  |
| Joel                        | 85,618                      | 836     | 46,586                      | 1,297   | 35.5   |
| Kusasaletu <sup>(3)</sup>   | 181,105                     | 1,046   | 180,334                     | 1,008   | (3.8)  |
| Masimong                    | 103,526                     | 1,057   | 137,605                     | 788     | (34.1)   |
| Phakisa <sup>(3)</sup>      | 81,695                      | 1,279   | 56,649                      | 1,200   | (6.6)  |
| Target <sup>(2)</sup>       | 152,814                     | 1,077   | 110,919                     | 1,011   | (6.5)  |
| Tshepong                    | 169,980                     | 973     | 207,950                     | 810     | (20.1)   |
| Virginia                    | 51,216                      | 1,253   | 71,149                      | 1,114   | (12.5)   |
| Other surface               | 108,412                     | 1,042   | 107,962                     | 1,101   | (5.3)  |
| <b>INTERNATIONAL</b>        |                             |         |                             |         |  |
| PNG <sup>(3)</sup>          | 88,800                      | 1,238   | 100,246                     | 993     | (24.7)   |
| Total continuing operations | 1,165,046                   |         | 1,195,361                   |         |  |
| Weighted average            |                             | 1,100   |                             | 1,004   | (9.5)  |

(1) Excludes 1,157 (2011: 2,894) pre-production ounces from Steyn 2 shaft, which have not been included in the cash cost calculation as the shaft was in development.

(2) Excludes 17,073 in 2011 for pre-production ounces from Target 3, which have not been included in the cash cost calculation for the period that the shaft was in development.

(3) Ounces produced are expected to increase until the operations have reached full production capacity. Cash cost per ounce is expected to decrease as the operations move closer to full capacity. See *Costs* for further detail.

Our average cash costs from continuing operations increased by 9.5%, or US\$96 per ounce, from US\$1,004 per ounce in fiscal 2011 to US\$1,100 per ounce in fiscal 2012. Cash cost per ounce vary with the working costs per ton (which is, in turn, affected by the number of tons processed) and grade of ore processed. Cash costs expressed in US dollars per ounce also vary with fluctuations in the Rand-US dollar exchange rate, because most of our working costs are incurred in Rand. The increase in cash cost expressed in US dollars per ounce in fiscal 2012 was attributable primarily to a 19% increase in operating costs in Rand terms, as well as a decrease in ounces produced of 3%. This was offset by an 11% depreciation in the South African Rand against the US dollar when compared to fiscal 2011. Operating costs in Rand terms were affected mainly by an increase in costs on our growth shafts, specifically Doornkop, Phakisa and Target 3, where costs rose by 47%, 71% and 358% year on year as production increased. Annual increases in labor cost of 7.5% as well as inflationary pressures on our consumables and energy costs of 11% and 17% respectively were also contributors towards a higher operating cost.

At Bambanani, the cash cost per ounce increased by 43%, from US\$1,247 in fiscal 2011 to US\$1,787 in fiscal 2012, primarily due to a decrease in ounces produced as a result of mining ceasing in certain areas.

At Joel, the cash costs per ounce decreased by 36%, from US\$1,297 in fiscal 2011 to US\$836 in fiscal 2012, primarily due to the increase in ounces produced as a result of the higher volumes and recovery grade.

At Masimong, the cash costs per ounce increased by 34% from US\$788 in fiscal 2011 to US\$1,057 in fiscal 2012, primarily due to a 25% decrease in ounces produced due to the decline in the recovery grade.

At Tshepong, the cash costs per ounces increased by 20%, from US\$810 in fiscal 2011 to US\$973 in fiscal 2012, primarily due to an 18% decrease in ounces produced.

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At Hidden Valley, the cash costs per ounce increased by 25% from US\$993 in fiscal 2011 to US\$1,238 in fiscal 2012, primarily due to failure of the overland conveyor belt in fiscal 2012.

### *b) Depreciation and amortization*

Depreciation and amortization increased from US\$230 million in fiscal 2011 to US\$247 million, or 7%. In Rand terms, the increase was 19%. The increase in depreciation is due to the increase in tons mined at Doornkop, Phakisa and Target 1 as part of their production build-up, as well as areas within mines being in commercial production which were previously under construction.

- 92 -

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## **Table of Contents**

### *c) Employment termination and restructuring costs*

The charge for employment termination and restructuring costs decreased from US\$20 million in fiscal 2011 to US\$10 million in fiscal 2012. The costs in fiscal 2011 relate primarily to the closure of shafts at Virginia operations as well as the voluntary retrenchment program after closing Merriespruit 1 shaft. In fiscal 2012 the costs related only to the restructuring at Bambanani.

### *d) Reversal of impairment / (impairment) of assets*

The impairment charge decreased from US\$39 million in fiscal 2011 to a net reversal of impairment of US\$7 million in fiscal 2012. The total for fiscal 2012 includes a reversal of US\$23 million for Target 1 (included in the Target segment), primarily as a result of a higher gold price included in the life-of-mine plan. Offsetting this reversal is an impairment of US\$15 million for Steyn 2 (included in the Bambanani segment), which was recognized following the completion of its revised life-of-mine plan which included increases in electricity and labor costs and a decrease in reserves declared as a result of revised cut-off grades. The charge in fiscal 2011 relates primarily to President Steyn 1 and 2 shafts as well as St Helena as carrying values for the shafts exceed recoverable amounts. Management decided not to continue mining in some areas of Steyn 2 after identifying safety risks, which resulted in a shorter life-of-mine and therefore a lower recoverable amount. Plans for any future development at Steyn 1 and St Helena have been put on hold indefinitely, triggering impairment on these assets.

### *Exploration expenditure*

In fiscal 2012, exploration expenditure increased from US\$46 million to US\$64 million, primarily as a result of the increase in exploration activity in PNG.

### *Other expenses net*

The charge for other expenses increased from US\$3 million to US\$6 million in fiscal 2012. Included in the total for fiscal 2012 is a foreign exchange loss of US\$6 million related to the translation of the US\$ syndicated revolving credit facility into Rand. The charge for fiscal 2011 includes a loss of US\$6 million for the foreign exchange losses realized on the liquidation of certain dormant Australian subsidiaries.

### *Loss from associates*

The loss from associates was US\$nil in fiscal 2012, compared to a loss from associates of US\$7 million in fiscal 2011. The amount represents Harmony's 40% share in Rand Uranium's profits and losses. Harmony ceased equity accounting the investment at the end of March 2011 when shareholders of Rand Uranium agreed to sell the company, and the investment in Rand Uranium was classified as held for sale. The transaction for the disposal of the investment in Rand Uranium was concluded in January 2012.

### *Reversal of impairment / (impairment) of investment in associate*

The amount for fiscal 2011 relates to the impairment of the carrying value of the investment in Rand Uranium when it was classified as held for sale and written down to its recoverable amount. Following an increase in the proceeds received, denominated in US dollars, a reversal of US\$7 million was recorded in fiscal 2012.

### *Impairment of investments*

During fiscal 2012, the investment in Wits Gold was considered impaired as the fair value of the equity instrument at June 30, 2012 (US\$16 million) was significantly lower than its original cost at initial recognition (US\$41 million). This was assessed by management to be a significant decline and as a result the cumulative losses in the fair value reserve were reclassified to the income statement.

### *Net gain on financial instruments*

The gain of US\$11 million in fiscal 2012 relates primarily to the fair value gain recognized on the equity-linked deposits ( **ELDs** ) held by the environmental trusts, which are classified as fair value through profit or loss investments. The gain recognized on the ELDs in fiscal 2011 was US\$18 million.

### *Gain on farm-in option*

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In 2011, we recognized a gain of US\$38 million on the cancellation of the Freegold farm-in option. The Freegold option allowed the group to acquire a beneficial interest of up to 40% in any future mines established by Wits Gold on certain properties in the Free State. On 5 November 2010 the group received 4,376,194 shares in Wits Gold as consideration for the cancellation of the option.

- 93 -

## Table of Contents

### *Investment income*

Investment income decreased from US\$19 million in fiscal 2011 to US\$12 million in fiscal 2012, primarily due to a substantial decrease in interest on refunds from the South African Revenue Service ( **SARS** ), reduction in interest rates generally and weakening of the Rand against the US dollar resulted in the Rand equivalent amounts being translated at a higher rate of R7.77 compared to R6.99 in 2011.

### *Income and Mining Taxes*

*South Africa.* We pay taxes separately on mining income and non-mining income. The amount of our South African mining income tax is calculated on the basis of a formula that takes into account our total revenue and profits from, and capital expenditures for, mining operations in South Africa. 5% of total mining revenue is exempt from taxation in South Africa as a result of the application of the gold mine formula. The amount of revenue subject to taxation is calculated by deducting qualifying capital expenditures from taxable mining income. The amount by which the taxable mining income exceeds 5% of mining revenue constitutes taxable mining income. We and our subsidiaries each make our own calculation of taxable income.

The tax rate applicable to the mining and non-mining income of a gold mining company previously depended on whether the company had elected to be exempt from the Secondary Tax on Companies ( **STC** ). The introduction of Dividends Tax on April 1, 2012, which replaced STC, resulted in the repeal of the higher gold mining tax formula. Dividends Tax, which is a withholding tax on dividends, was introduced at a rate of 15%.

In 2012, the tax rates for companies following the repeal of the higher gold mining formula were 34% for mining income and 28% for non-mining income. In 2011, the tax rates for companies that elected the STC exemption were 43% for mining income and 35% for non-mining income, compared with 34% for mining income and 28% for non-mining income if the STC exemption election was not made.

| <b>Income and Mining Tax</b> | <b>2012</b> | <b>2011</b> |
|------------------------------|-------------|-------------|
| Effective tax rate expense   | (6%)        | (167%)      |

The effective tax rate for fiscal 2012 was lower than the statutory tax rate of 34% for us and our subsidiaries as a whole. The lower effective tax rate results primarily from the decrease in the deferred tax rates as a result of the decrease in the statutory gold mining tax rate following the repeal of the higher gold mining formula. As a result, a tax credit was recognized during fiscal 2012 relating to the change in the effective deferred tax rates. Also impacting on the effective tax rate was the effect of the decision by the Supreme Court of Appeal on the appeal by ARMGold/Harmony Freegold Joint Venture Company (Proprietary) Limited ( **Freegold** ) regarding the South African Revenue Service ( **SARS** ) application of mining tax ring-fencing. The Court found in favour of SARS on October 1, 2012, which resulted in additional income taxes payable of US\$12 million being recognized. This was offset by the impact of the additional allowances on unredeemed capital which resulted in the recognition of deferred tax credits of US\$20 million. The receipt of the judgement was deemed to be an adjusting post-balance sheet event.

Deferred tax rates for the South African operations are calculated based on estimates of the future profitability of each ring-fenced mine when temporary differences will reverse. The future profitability of each ring-fenced mine, in turn, is determined by reference to the life-of-mine plan for that operation, which is based on parameters such as the Group's long term view of the US\$ gold price and the Rand/US\$ exchange rate, as well as the reserves declared for the operation. As some of these parameters are based on market indicators, they differ from one year to the next. In addition, the reserves may also increase or decrease based on updated or new geological information. Changes in the future profitability of each ring-fenced mine impact the deferred tax rates used to recognize temporary differences at these operations. See *Critical Accounting Policies and Estimates - Deferred taxes*. The decrease in deferred tax on temporary differences due to changes in estimated effective tax rates results primarily from a decrease in the effective deferred tax rate at REL (includes the Doornkop and Kusasaletu operations) and Freegold (includes the Bambanani, Joel, Phakisa and Tshepong operations). The deferred tax rate for REL decreased from 21.2% in fiscal 2011 to 18.6% in fiscal 2012, and Freegold decreased from 28.5% in fiscal 2011 to 24.3% in fiscal 2012, both due to the decrease in the gold mining tax rate.

*Australia.* Generally, Australia imposes tax on the worldwide income (including capital gains) of all of our Australian incorporated and tax resident entities. The current income tax rate for companies is 30%. Ongoing business, mining, exploration and rehabilitation costs incurred each year are fully deductible. The cost of plant and capital mining expenditure may be depreciated and deducted over its effective life.

Harmony Gold Australia (Proprietary) Limited and its wholly-owned Australian subsidiary companies are recognized and taxed as a single entity. Under the consolidation rules all of the Australian subsidiary companies are treated as divisions of the Head Company, Harmony Gold Australia. As a result inter-company transactions between group members are generally





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## **Table of Contents**

ignored for tax purposes. This allows the group to transfer assets between group members without any tax consequences, and deems all tax losses to have been incurred by the Head Company of the group.

Withholding tax is payable on dividends, interest and royalties paid by Australian residents to non-residents, which would include any dividends on the shares of our Australian subsidiaries that are paid to us. In the case of dividend payments to non-residents, a 30% withholding tax applies. However, where the recipient of the dividend is a resident of a country with which Australia has concluded a double taxation agreement, the rate of withholding tax is generally limited to 15% (or in the case of South Africa 5% where the dividend is paid to a company which controls at least 10% of the Australian dividend paying company). Where dividends are fully franked, no withholding tax applies as an effective credit is allowed against any withholding tax otherwise payable, regardless of whether a double taxation agreement is in place. However, due to the tax profile of Harmony Gold Australia it is not expected to have any franking credits in the foreseeable future.

Australia has a Controlled Foreign Company regime which effectively attributes certain types of passive income derived by offshore subsidiaries and taxes that income as if it had been derived in Australia under Australian tax rules.

*PNG.* The Hidden Valley Project in PNG commenced operations in fiscal 2010. We are also reviewing other potential projects and carrying out extensive exploration.

PNG mining projects are taxed on a project basis. Therefore each project is taxed as a separate entity, even though it may be one of a number of projects carried on by the same company. In certain circumstances there is an ability to transfer the tax benefit obtained through exploration expenditure between projects and wholly-owned companies. Tax losses are generally quarantined and cannot be transferred between projects.

PNG mining companies are taxed at a rate of tax of 30%. Mining operations in PNG are subject to a 2% royalty which is payable to the PNG Government.

Capital development and exploration expenditure incurred in PNG is capitalized for tax purposes and can be generally deducted at 25% per annum on a diminishing value basis against project income, with the deduction being limited to the lesser of 25% of the diminished value or the income of the project for the year.

PNG imposes dividend withholding tax of 10% on dividends paid by PNG mining operations to non-residents. Although PNG also imposes interest withholding tax on interest paid off-shore, the PNG Tax Act exempts interest paid to non-resident lenders from withholding tax where the PNG company is engaged in mining operations in PNG.

### *Discontinued Operations*

#### *Revenue*

Revenue increased by 48% from US\$122 million in fiscal 2011 to US\$181 million in fiscal 2012. This was mainly as a result of a 22% increase in ounces sold as well as an increase in the average gold price received from US\$1,372 per ounce in fiscal 2011 to US\$1,672 per ounce in fiscal 2012.

#### *Cost of sales*

Cost of sales includes production costs, depreciation and amortization, impairment of assets and employment termination and restructuring costs.

##### *a) Production costs (cash costs)*

The average cash costs for the Evander operations decreased from US\$1,070 per ounce in fiscal 2011 to US\$919 per ounce in fiscal 2012. This can be attributed to a significant increase in the recovered grade from 0.096 ounces per ton in fiscal 2011 to 0.154 ounces per ton in fiscal 2012 resulting in a 23% increase in ounces produced.

##### *b) Depreciation and amortization*

Depreciation and amortization decreased from US\$24 million in fiscal 2011 to US\$9 million in fiscal 2012, or 63%. In Rand terms, the decrease was 57%. The decrease is primarily due to ceasing to depreciate Evander's assets when they were classified as held for sale, as required by IFRS 5, Non-current Assets Held for Sale and Discontinued Operations, as well as the decrease in volumes produced.

*Profit on sale of assets*

The profit of US\$28 million relates to proceeds received in 2012 for the sale of Evander 6 and Twistdraai.

*Income and Mining Taxes*

## **Table of Contents**

*South Africa.* We pay taxes on mining income and non-mining income. For details, refer to the discussion under *Income and Mining Taxes* in the Continuing Operations section.

*PNG and Australia.* The income tax rate in Australia and PNG is 30% on both mining and non-mining income. For details, refer to the discussion under *Income and Mining Taxes* in the Continuing Operations section.

### *Continuing and discontinued operations*

#### *Net profit*

The net profit increased from a net profit of US\$86 million in fiscal 2011 to US\$341 million in fiscal 2012. This is due to the factors discussed above.

### ***Years Ended June 30, 2011 and 2010***

#### *Continuing Operations*

##### *Revenues*

Revenue increased by 23%, from US\$1,351 million in fiscal 2010 to US\$1,659 million. This increase can primarily be attributed to the higher average price of gold received by us, US\$1,370 per ounce in fiscal 2011 compared to US\$1,093 per ounce in 2010. This was offset by a decrease in ounces sold.

Our gold sales decreased 2%, from 1,235,357 ounces (excluding the capitalized ounces from Target 3, Steyn 2 and Hidden Valley) in fiscal 2010 to 1,211,053 (excluding the capitalized ounces from Target 3 and Steyn 2) in 2011. The grade recovered decreased from 0.067 ounces per ton in fiscal 2010 to 0.059 ounces per ton in fiscal 2011. The decrease in ounces can be attributed to the operations in Virginia being placed on care and maintenance during fiscal 2010, as well as the closure of Merriespruit 1 in 2011. Offsetting this decrease was the inclusion of production from Target 3 for the fourth quarter of 2011, and increased production from Doornkop, Kusasalethu, Phakisa and Hidden Valley (included for the full year in 2011 as opposed to three months in 2010) as these operations ramp up to full production capacity.

At Bambanani ounces sold decreased by 27%, from 133,105 in fiscal 2010 to 96,549 in fiscal 2011. This was due to lower production volumes and a decrease in recovery grade from 0.227 ounces per ton in fiscal 2010 to 0.203 in fiscal 2011.

At Doornkop ounces sold increased by 30% from 62,275 in fiscal 2010 to 81,149 in fiscal 2011. This was due to the increase in production volumes as the South Reef continues to build up to full production capacity. This was offset by a slight decrease in recovery grade from 0.105 ounces per ton in fiscal 2010 to 0.102 in fiscal 2011.

At Joel ounces sold decreased by 27%, from 63,788 in fiscal 2010 to 46,618 in fiscal 2011. This was due to a decrease in production volumes, mainly as a result of the shaft stoppage, as well as a decrease in recovery grade from 0.133 ounces per ton in fiscal 2010 to 0.104 in fiscal 2011.

At Kusasalethu ounces sold increased by 10% from 168,244 in fiscal 2010 to 185,510 in fiscal 2011. This was due to the increase in production volumes as the new mine continues to build up to full production capacity. This was offset by a decrease in recovery grade from 0.153 ounces per ton in fiscal 2010 to 0.149 in fiscal 2011.

At Phakisa ounces sold increased by 29% from 44,496 in fiscal 2010 to 57,227 in fiscal 2011. This was due to an increase in production volumes as the mine continues building up to full production in the next three to five years. Also contributing was an improvement in the recovery grade from 0.118 ounces per ton to 0.133 in fiscal 2011.

At Virginia ounces sold decreased from 173,035 ounces in fiscal 2010 to 72,017 in fiscal 2011. This was due to the closure of Harmony 2, Brand 3 and Merriespruit 3 shafts during fiscal 2010 as well as the closure of Merriespruit 1 during fiscal 2011.

At Hidden Valley in PNG ounces sold in fiscal 2011 were 101,017, compared with 8,327 in fiscal 2010. Fiscal 2011 was the first full year that production has been recognized from the operation.

##### *Cost of sales*

Cost of sales includes production costs, depreciation and amortization, impairment of assets and employment termination and restructuring costs.

**Table of Contents***a) Production costs (cash costs)*

The following table sets out our total ounces produced and weighted average cash costs per ounce for fiscal 2011 and fiscal 2010:

|                             | Year Ended June 30,<br>2011 |         | Year Ended June 30,<br>2010 |         | Percentage<br>(increase)/decrease in<br>Cash Costs per ounce |
|-----------------------------|-----------------------------|---------|-----------------------------|---------|--|
|                             | (oz)                        | (\$/oz) | (oz)                        | (\$/oz) |  |
| <b>SOUTH AFRICA</b>         |                             |         |                             |         |  |
| Bambanani <sup>(1)</sup>    | 95,198                      | 1,247   | 131,946                     | 723     | (72.5)   |
| Doornkop                    | 80,763                      | 1,054   | 62,694                      | 822     | (28.2)   |
| Joel                        | 46,586                      | 1,297   | 64,495                      | 792     | (63.8)   |
| Kusasaletu                  | 180,334                     | 1,008   | 175,029                     | 857     | (17.6)   |
| Masimong                    | 137,605                     | 788     | 155,609                     | 602     | (30.9)   |
| Phakisa                     | 56,649                      | 1,200   | 44,079                      | 953     | (25.9)   |
| Target <sup>(2)</sup>       | 110,919                     | 1,011   | 110,020                     | 783     | (29.1)   |
| Tshepong                    | 207,950                     | 810     | 216,986                     | 677     | (19.6)   |
| Virginia                    | 71,149                      | 1,114   | 170,013                     | 1,036   | (7.5)  |
| Other surface               | 107,962                     | 1,101   | 102,978                     | 744     | (48.0)   |
| <b>INTERNATIONAL</b>        |                             |         |                             |         |  |
| PNG <sup>(3)</sup>          | 100,246                     | 993     | 14,950                      | 1,003   | 1.0  |
| Total continuing operations | 1,195,361                   |         | 1,248,799                   |         |  |
| Weighted average            |                             | 1,004   |                             | 788     | (27.4)   |

(1) Excludes 2,894 (2010: 1,061) pre-production ounces from President Steyn 2 shaft, which have not been included in the cash cost calculation as the shaft was in development.

(2) Excludes 17,073 (2010: 3,762) pre-production ounces from Target 3, which have not been included in the cash cost calculation for the period that the shaft was in development.

(3) Excludes 46,223 pre-production ounces for the period ended April 2010, which had not been included in the cash cost calculation as the operation was in development.

Our average cash costs from continuing operations increased by US\$216 per ounce, or 27.4%, from US\$788 per ounce in fiscal 2010 to US\$1,004 per ounce in fiscal 2011. Cash costs per ounce vary with the working costs per ton (which is, in turn, affected by the number of tons processed) and grade of ore processed. Cash costs expressed in US dollars per ounce also vary with fluctuations in the Rand-US dollar exchange rate, because most of our working costs are incurred in Rand. The increase in cash cost expressed in US dollars per ounce in fiscal 2011 was attributable primarily to the appreciation of the South African Rand against the US dollar of 11%, as well as an increase in operating cost of 9% and the 4% decrease in ounces produced when compared to fiscal 2010. Annual increases in labor cost of 7.5% as well as inflationary pressures on our consumables and energy costs of 18% and 26% respectively were the main contributors towards a higher operating cost. The closure of shafts during fiscal 2010 and 2011 was a major contributing factor to the decrease in ounces produced.

At Bambanani, the cash cost per ounce increased by 73%, from US\$723 in fiscal 2010 to US\$1,247, primarily due to a decrease in ounces produced as a result of mining ceasing in certain areas.

At Doornkop, the cash cost per ounce increased by 28%, from US\$822 in fiscal 2010 to US\$1,054, primarily due to an increase in production costs as the South Reef continues to build up to full capacity.

At Joel, the cash costs per ounce increased from US\$792 in fiscal 2010 to US\$1,297. This increase is due to the decrease in ounces as a result of the production lost during the shaft stoppage.

At Masimong, the cash costs per ounce increased by 31% from US\$602 in fiscal 2010 to US\$788, primarily due to the appreciation of the Rand against the US dollar.

At Phakisa, the cash costs per ounce increased by 26% from US\$953 in fiscal 2010 to US\$1,200, primarily due to the increase in production costs as the mine continues to build up in full capacity.

*b) Depreciation and amortization*

Depreciation and amortization increased from US\$166 million in fiscal 2010 to US\$230 million in fiscal 2011, or 39%. In Rand terms, the increase was 28%. The increase in US dollar terms was partially due to the appreciation of the Rand against the US dollar in fiscal 2011. Also contributing was the increase in depreciation as tons mined increased at Hidden Valley in PNG, Doornkop and Phakisa, as well as Target 3 being brought into production.

## **Table of Contents**

### *c) Employment termination and restructuring costs*

The charge for employment termination and restructuring costs increased from US\$12 million in fiscal 2010 to US\$20 million in fiscal 2011. The costs in fiscal 2011 relate primarily to the closure of shafts at Virginia as well as the voluntary retrenchment program after closing Merriespruit 1 shaft. The charge in fiscal 2010 relates primarily to the cost of placing the Virginia shafts on care and maintenance.

### *d) Impairment of assets*

The impairment charge increased from US\$34 million in fiscal 2010 to US\$39 million in fiscal 2011. The charge in 2011 primarily relates to President Steyn 1 and 2 shafts as well as St Helena as carrying values for the shafts exceed recoverable amounts. Management decided for safety's sake not to continue mining in some areas of Steyn 2, which resulted in a shorter life-of-mine and therefore a lower recoverable amount. Plans for any future development at Steyn 1 and St Helena have been put on hold indefinitely, triggering an impairment on these assets. The charge in 2010 primarily relates to the impairments at the Virginia operations when several shafts at these operations were placed on care and maintenance. These operations were approaching the end of their planned lives, with between two and four years left in marginal areas. The closures were due to it no longer being economically viable to continue operating these shafts as a result of the increase in costs such as labor and electricity.

### *Exploration expenditure*

Exploration expenditure increased from US\$27 million in fiscal 2010 to US\$46 million in fiscal 2011, primarily as a result of the increase in exploration activity in PNG.

### *Other expenses – net*

The charge for other expenses decreased from US\$8 million in fiscal 2010 to US\$3 million in fiscal 2011. The charge for fiscal 2011 includes a loss of US\$6 million for the foreign exchange losses realized on the liquidation of certain dormant Australian subsidiaries. The charge for fiscal 2010 includes a loss of US\$12 million relating to the translation of inter-company loans within the Australian operations which do not form part of the net investment in foreign operations.

### *(Loss)/profit from associates*

The loss from associates was US\$7 million in fiscal 2011, compared to the profit from associates of US\$7 million in fiscal 2010. In both years, the amount represents Harmony's 40% share in Rand Uranium's profits and losses. Harmony ceased equity accounting the investment at the end of March 2011 when shareholders of Rand Uranium agreed to sell the company and the investment in Rand Uranium was classified as held for sale.

### *Impairment of investment in associate*

The amount for fiscal 2011 relates to the impairment of the carrying value of the investment in Rand Uranium when it was classified as held for sale and written down to its recoverable amount.

### *Net gain on financial instruments*

The gain of US\$18 million in fiscal 2011 relates primarily to the fair value gain recognized on the ELDs held by the environmental trusts, which are classified as fair value through profit or loss investments. The gain recognized on the ELDs in fiscal 2010 was US\$5 million. Also contributing to the gain in fiscal 2010 was the realized portion of mark-to-market gains previously recognized in other reserves being reclassified to the income statement on the disposal of certain listed investments during the year.

### *Gain on farm-in option*

In 2011, we recognized a gain of US\$38 million on the cancellation of the Freegold farm-in option. The Freegold option allowed the group to acquire a beneficial interest of up to 40% in any future mines established by Wits Gold on certain properties in the Free State. On 5 November 2010, the group received 4,376,194 shares in Wits Gold, with a quoted market value of US\$38 million, as consideration for the cancellation of the option.

*Investment income*

Investment income decreased from US\$23 million in fiscal 2010 to US\$19 million in fiscal 2011, reflecting lower cash balances and interest rates. Interest received from the investments held by the environmental trusts decreased by 80% as further changes were made to the profile of these investment portfolios from cash to market-linked equity instruments. Offsetting these decreases was an increase in interest received and interest refunds from the SARS, amounting to US\$7 million in fiscal 2011.



**Table of Contents***Finance costs*

Finance costs increased from US\$30 million in fiscal 2010 to US\$38 million in fiscal 2011, primarily due to higher balances of borrowings when compared to fiscal 2010.

*Income and Mining Taxes*

*South Africa.* We pay taxes on mining income and non-mining income. The amount of our South African mining income tax is calculated on the basis of a formula that takes into account our total revenue and profits from, and capital expenditures for, mining operations in South Africa. 5% of total mining revenue is exempt from taxation in South Africa as a result of the application of the applicable gold mine formula. The amount of revenue subject to taxation is calculated by deducting qualifying capital expenditures from taxable mining income. The amount by which the taxable mining income exceeds 5% of mining revenue constitutes taxable mining income. We and our subsidiaries each make our own calculation of taxable income.

The tax rate applicable to the mining and non-mining income of a gold mining company depends on whether the company has elected to be exempt from the STC. STC is a tax on dividends declared and, at present, the STC tax rate is equal to 10%. To the extent we receive dividends, such dividends received are offset against the amount of dividends paid for purposes of calculating the amount subject to STC. In 1993, all existing South African gold mining companies had the option to elect to be exempt from STC. If the election was made, a higher tax rate would apply for both mining and non-mining taxable income. In 2009 and 2008, the tax rates for companies that elected the STC exemption were 43% for mining income and 35% for non-mining income, compared with 34% for mining income and 28% for non-mining income if the STC exemption election was not made. In 1993, the Harmony Company elected to pay the STC tax. All of our South African subsidiaries, excluding Avgold, elected the STC exemption.

| <b>Income and Mining Tax</b> | <b>2011</b> | <b>2010</b> |
|------------------------------|-------------|-------------|
| Effective tax rate expense   | (167%)      | 61%         |

The effective tax rate for fiscal 2011 was lower than the statutory tax rate of 43% for us and our subsidiaries as a whole. The lower effective tax rate results primarily from the credit for the Freegold unredeemed capital allowance. SARS previously disallowed Freegold's post 1973 gold mine additional capital allowance claim, and also disallowed Freegold's application of mining ringfencing. SARS withdrew the additional capital allowance claim on 10 March 2011, conceding that the Freegold operations are entitled to claim this capital allowance. The inclusion of the capital allowance caused an increase in the deferred tax asset on the balance sheet and the resulting credit in the income statement.

Deferred tax rates for the South African operations are calculated based on estimates of the future profitability of each ring-fenced mine when temporary differences will reverse. The future profitability of each ring-fenced mine, in turn, is determined by reference to the life-of-mine plan for that operation, which is based on parameters such as the Group's long term view of the US\$ gold price and the Rand/US\$ exchange rate, as well as the reserves declared for the operation. As some of these parameters are based on market indicators, they differ from one year to the next. In addition, the reserves may also increase or decrease based on updated or new geological information. Changes in the future profitability of each ring-fenced mine impact the deferred tax rates used to recognize temporary differences at these operations. See *Critical Accounting Policies and Estimates - Deferred taxes*. The inclusion of the previously disallowed capital allowance in the determination of Freegold's future profitability resulted in an increase in the deferred tax asset and contributed to a decrease in the deferred tax rate from 29.4% in fiscal 2010 to 28.5% in fiscal 2011.

*Australia.* Generally, Australia imposes tax on the worldwide income (including capital gains) of all of our Australian incorporated and tax resident entities. The current income tax rate for companies is 30%.

Harmony Gold Australia Proprietary Limited and its wholly-owned Australian subsidiary companies have formed a tax consolidated group and are recognized and taxed as a single entity. Under the tax consolidation rules all of the Australian subsidiary companies are treated as divisions of the Head Company, Harmony Gold Australia. As a result inter-company transactions between group members are generally ignored for tax purposes. This allows the group to transfer assets between group members without any tax consequences, and deems all tax losses to have been incurred by the Head Company of the group.

Withholding tax is generally payable on dividends, interest and royalties paid by Australian residents to non-residents, which would include any dividends on the shares of our Australian subsidiaries that are paid to us. In the case of dividend payments to non-residents, a 30% withholding tax applies. However, where the recipient of the dividend is a resident of a country with which Australia has concluded a double taxation agreement, the rate of withholding tax is generally limited to 15% (or in the case of South Africa 5% where the dividend is paid to a company

which controls at least 10% of the Australian dividend paying company). Where dividends are fully franked, no withholding tax applies, regardless of whether a double taxation agreement is in

## **Table of Contents**

place. However, due to the tax profile of Harmony Gold Australia it is not expected to have any franking credits in the foreseeable future.

Where conduit foreign income received by an Australian company is paid from Australia as a dividend, it is not subject to dividend withholding tax.

Australia has a Controlled Foreign Company regime which effectively attributes certain types of passive income derived by offshore subsidiaries and taxes that income as if it had been derived in Australia under Australian tax rules.

*PNG.* The Hidden Valley Mine in PNG commenced operations in fiscal 2010. As noted above we have completed a pre-feasibility study on Wafi-Golpu. We are also reviewing other potential projects and carrying out extensive exploration.

PNG mining projects are taxed on a project basis. Therefore each project is taxed as a separate entity, even though it may be one of a number of projects carried on by the same company. In certain circumstances there is an ability to transfer the tax benefit obtained through exploration expenditure between projects and wholly-owned companies. Tax losses are generally quarantined and cannot be transferred between projects.

PNG mining companies are taxed at a rate of tax of 30%. Mining operations in PNG are subject to a 2% royalty which is payable to the PNG Government.

Capital development and exploration expenditure incurred in PNG is capitalized for tax purposes and can be generally deducted at 25% per annum on a diminishing value basis against project income, with the deduction being limited to the lesser of 25% of the diminished value or the income of the project for the year.

PNG imposes dividend withholding tax of 10% on dividends paid by PNG mining operations to non-residents. Although PNG also imposes interest withholding tax on interest paid off-shore, the PNG Tax Act exempts interest paid to non-resident lenders from withholding tax where the PNG company is engaged in mining operations in PNG.

### *Discontinued Operations*

#### *Revenue*

Revenue decreased by 12% from US\$138 million in fiscal 2010 to US\$121 in fiscal 2011. This was due mainly as a result of the closure of Evander 2.5 and 7 shafts.

#### *Cost of sales*

Cost of sales includes production costs, depreciation and amortization, impairment of assets and employment termination and restructuring costs.

##### *a) Production costs (cash costs)*

The average cash costs for the Evander operations increased from US\$922 per ounce in fiscal 2010 to US\$1,070 per ounce in fiscal 2011. This can mainly be attributed to the decrease in ounces following the closure of shafts at Evander.

##### *b) Depreciation and amortization*

Depreciation and amortization increased from US\$15 million in fiscal 2010 to US\$24 million, or 60%. In Rand terms, the increase was 37%. The increase in US dollar terms was partially due to the appreciation of the Rand against the US dollar in fiscal 2011.

##### *c) Employment termination and restructuring costs*

The charge for employment termination and restructuring costs decreased from US\$15 million in fiscal 2010 to US\$3 million in fiscal 2011. The costs in fiscal 2011 and 2010 relate primarily to the closure of Evander shafts leaving Evander operations with Evander 8.

##### *d) Impairment of assets*

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The impairment charge decreased from US\$9 million in fiscal 2010 to US\$nil in 2011. The charge in 2010 primarily relates to the impairments at the Evander operations when several shafts at these operations were closed. The closures were due to it no longer being economically viable to continue operating these shafts as a result of the increase in costs such as labor and electricity.

- 100 -

**Table of Contents***Profit on sale of investment in subsidiary*

The profit on sale of investment in subsidiary in fiscal 2011 relates to the sale of Mount Magnet during July 2010. The total is net of the realization of accumulated foreign exchange losses of US\$11.2 million.

*Income and Mining Taxes*

*South Africa.* The decrease in deferred tax on temporary differences due to changes in estimated effective tax rates results primarily from a decrease in the effective deferred tax rate at Evander Gold Mines Limited. The deferred tax rate for Evander Gold Mines Limited decreased from 22.9% in fiscal 2010 to 11.5% in fiscal 2011 due to the cost and capital expenditure, as well as a reduction in expected kilograms produced and recovered grade.

*Australia.* We pay taxes on mining income and non-mining income. For details, refer to the discussion under *Income and Mining Taxes* in the Continuing Operations section. In fiscal 2011 and 2010, the income tax rate for companies was 30%.

*Continuing and discontinued operations**Net profit/(loss)*

The net profit/(loss) increased from a net loss of US\$24 million in fiscal 2010 to a net profit of US\$86 million in fiscal 2011. This is due to the factors discussed above.

**Recent Accounting Pronouncements**

Harmony's accounting policies are described in note 2 to the consolidated financial statements *Accounting policies*. Recently adopted accounting policies, as well as recent accounting pronouncement with the potential for impact on the consolidated financial statements, are described in note 2.1.

**Liquidity and Capital Resources**

We centrally manage our funding and treasury policies. There are no legal or economic restrictions on the ability of our subsidiaries to transfer funds to us. We have generally funded our operations and our short-term and long-term liquidity requirements from: (i) cash generated from operations; (ii) credit facilities and other borrowings; and (iii) sales of equity securities.

|                              | <b>Fiscal year ended June 30,</b> |             |              |
|------------------------------|-----------------------------------|-------------|--------------|
|                              | <b>2012</b>                       | <b>2011</b> | <b>2010</b>  |
|                              | (\$ in millions)                  |             |              |
| Operating cash flows         | 545                               | 340         | 210          |
| Investing cash flows         | (371)                             | (381)       | (453)        |
| Financing cash flows         | (25)                              | 29          | 85           |
| Foreign exchange differences | (35)                              | 13          | 6            |
| <b>Total cash flows</b>      | <b>114</b>                        | <b>1</b>    | <b>(152)</b> |

*Operations*

Net cash provided by operations is primarily affected by the quantities of gold sold, the gold price, the Rand-US dollar exchange rate, cash costs per ounce and, in the case of the International operations, the Australian dollar and Kina versus US dollar exchange rate. A significant adverse change in one or more of these parameters could materially reduce cash provided by operations as a source of liquidity. The discussion below includes both continuing and discontinued operations,

Net cash generated by operations increased from US\$340 million in fiscal 2011 to US\$545 million in fiscal 2012 primarily as a result of the increase in the revenue as a result of the higher gold price received. This was offset by the increase in production costs due to inflationary pressures on labor, materials and electricity as well as the increase in exploration expenditure of US\$18 million. In addition, the reduction of interest received contributed to a decrease of US\$7 million.

*Investing*

Net cash utilized by investing activities was US\$371 million in fiscal 2012, as compared with US\$381 million in fiscal 2011. US\$15 million was received on May 30, 2012 for the sale of Evander 6 and Twistdraai to Taung Gold Limited, in addition to a deposit of US\$15 million received in April 2011. Included in the total for fiscal 2011 is US\$30 million received for the disposal of the Mount Magnet operation. Offsetting this is the additions to property, plant and equipment.

- 101 -

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## **Table of Contents**

### *Financing*

Financing activities utilized US\$25 million in fiscal 2012, compared with US\$29 million generated in fiscal 2011.

In fiscal 2011, US\$130 million was drawn down from the loan facility with Nedbank. A further US\$58 million was drawn down in fiscal 2012. In fiscal 2012, the group entered into a US\$300 million syndicated revolving credit facility and drew down US\$130 million. Loan repayments in fiscal 2012 amounted to US\$159 million (2011: US\$81 million). During fiscal 2012, dividends paid amounted to US\$57 million, compared with US\$30 million in fiscal 2011.

### *Outstanding Credit Facilities and Other Borrowings*

On December 11, 2009, we entered into a loan facility with Nedbank Limited ( **Nedbank** ), comprising a term facility of R900 million (US\$119 million) and a revolving credit facility of R600 million (US\$80 million). Interest accrues on a day to day basis over the term of the loan at a variable interest rate, equal to 3 month Johannesburg Interbank Agreed Rate ( **JIBAR** ) plus 3.5%. Interest is repayable quarterly. The term facility is repayable bi-annually in equal instalments of R90 million (US\$12 million) over five years. The revolving credit facility is repayable after three years.

On November 30, 2010, we entered into an additional loan facility with Nedbank, comprising a term loan of R500 million (US\$70 million) and a revolving credit facility of R250 million (US\$35 million). Interest terms are identical to the original facility. The repayment terms of the original revolving credit facility were amended to coincide with the repayment of the new revolving credit facility. During fiscal 2012, we repaid the revolving credit facilities and, as a result, at June 30, 2012, the full R850 million (US\$104 million) on these facilities is available until December 2013. At June 30, 2012, the outstanding balance on the term loan facility is US\$93 million.

On August 11, 2011, we entered into a US\$300 million syndicated revolving credit facility, which was jointly arranged by Nedbank Limited and FirstRand Bank Limited (acting through its Rand Merchant Bank division). The facility is repayable after four years and attracts interest at LIBOR plus 260 basis points, which is payable quarterly. At 30 June 2012, US\$170 million of this facility had not been drawn down.

We need to comply with certain debt covenants for both the Nedbank facilities and syndicated revolving credit facility, including that the interest cover ratios shall not be less than two times and the current ratio not less than one time. We complied with the relevant covenants during fiscal 2012.

During July 2007, Morobe Consolidated Goldfields entered into a finance lease agreement with Westpac Bank for the purchase of mining fleet to be used on the Hidden Valley project amounting to US\$37 million. Interest is charged at US LIBOR plus 1.25% per annum. Interest is accrued monthly and lease instalments are repayable quarterly terminating June 30, 2013. The mining fleet financed is used as collateral for these loans. The balance at June 30, 2012 was US\$3.3 million.

### *Tabular Disclosure of Contractual Obligations*

Our contractual obligations and commercial commitments consist primarily of credit facilities, post-retirement healthcare and environmental obligations.

**Table of Contents***Contractual Obligations on the Balance Sheet*

The following table summarizes our contractual obligations as of June 30, 2012:

|  | Total<br>(\$ million) | Payments Due by Period  |  |  |   |
|--|-----------------------|---|--|--|---|
|  |                       | Less Than 12<br>Months July 1,<br>2012 to<br>June 30,<br>2013<br>(\$ million) | 12-36 Months<br>July 1, 2013<br>to June<br>30,<br>2015<br>(\$ million) | 36-60 Months<br>July 1, 2015<br>To June<br>30,<br>2017<br>(\$ million) | After 60<br>Months<br>Subsequent<br>June 30,<br>2017 (\$ million) |
| Bank facilities <sup>(1)</sup>             | 252                   | 52  | 69   | 131  |   |
| Post-retirement health care <sup>(2)</sup> | 22                    |   |  |  | 22  |
| Environmental obligations <sup>(3)</sup>   | 248                   | 21  |  |  | 227   |
| <b>Total contractual obligations</b>       | <b>522</b>            | <b>73</b>   | <b>69</b>  | <b>131</b>   | <b>249</b>  |

(1) See Item 5. Operating and Financial Review and Prospects – Liquidity and Capital Resources – Credit Facilities and Other Borrowings – Outstanding Credit Facilities and Other Borrowings .

(2) This liability relates to post-retirement medical benefits of Freegold employees at the time of acquisition as well as for former employees who retired prior to December 31, 1996 and is based on actuarial valuations conducted during fiscal 2012.

(3) We make provision for environmental rehabilitation costs and related liabilities based on management's interpretations of current environmental and regulatory requirements. See Item 5. Operating and Financial Review and Prospects – Critical Accounting Policies . The liability for the Evander operation has been included under less than 12 months in anticipation of the conclusion of the disposal of the Group's investment in Evander.

*Off Balance Sheet Arrangements*

Our obligation with regards to operating leases is US\$18 million and relates to the offices in Brisbane and PNG as well as expenditure on mineral tenements. Of this amount, US\$12 million is due within 12 months.

**Capital Expenditure**

Total budgeted capital expenditures for fiscal 2013 are US\$545 million. Details regarding the budgeted capital expenditures for each operation are found in the individual mine sections under Item 4. Information on the Company Business – Harmony's Mining Operations . We currently expect that our planned operating capital expenditures will be financed from operations, including use of our current facilities, as described in this section – Outstanding Credit Facilities and Other Borrowings , and new borrowings as needed.

The following table sets forth our authorized capital expenditure as of June 30, 2012:

|  | \$ million |
|--|------------|
| Authorized and contracted for <sup>(1)</sup> | 63         |
| Authorized but not yet contracted for        | 275        |
| <b>Total</b>                                 | <b>338</b> |

(1) Including our share of the PNG joint venture's capital expenditure of US\$24 million.

*Commercial Commitments*

The following table provides details regarding our commercial commitments as of June 30, 2012:



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|   | Amount of Commitments Expiring by Period |   |  |  | After 60<br>Months<br>Subsequent<br>June 30, 2017<br>(\$ million) |
|---|--|---|--|--|---|
|   | Total<br>(\$ million)                    | Less Than 12<br>Months July 1,<br>2012 to<br>June 30,<br>2013<br>(\$ million) | 12-36 Months<br>July 1, 2013<br>to June<br>30,<br>2015<br>(\$ million) | 36-60 Months<br>July 1, 2015<br>To June<br>30,<br>2017<br>(\$ million) |   |
| Guarantees <sup>(1)</sup>                   | 51                                       |   |  |  | 51  |
| Capital commitments <sup>(2)</sup>          | 63                                       | 63  |  |  |   |
| <b>Total commitments expiring by period</b> | 114                                      | 63  |  |  | 51  |

<sup>(1)</sup> Amount of Commitments Expiring by Period.

<sup>(2)</sup> Capital commitments consist only of amounts committed to external suppliers, although a total of US\$275 million has been approved by the board for capital expenditures.

- 103 -

## **Table of Contents**

### ***Trend Information***

Information on recent trends in our operations is discussed in *Item 4. Information on the Company Business Strategy and Results of Operations* above.

### ***Working Capital and Anticipated Financing Needs***

The board believes that our working capital resources, by way of cash generated from operations, borrowings and existing cash on hand, are sufficient to meet our present working capital needs. Several of the growth projects will require additional capital expenditure over the next two to three years to complete construction, most of which will be funded from cash generated by operations and the balance by debt. For more information on our planned capital expenditures, see *Capital Expenditures* above and *Item 4. Information on the Company Business Strategy and Results of Operations*. We may, in the future, explore debt and/or equity financing in connection with our acquisition strategy. See *Item 3. Key Information Risk Factors To maintain gold production beyond the expected lives of Harmony's existing mines or to increase production materially above projected levels, Harmony will need to access additional reserves through exploration or discovery*. Our board believes that we will have access to adequate financing on reasonable terms given our cash-based operations and modest leverage. Our ability to generate cash from operations could, however, be materially adversely affected by increases in cash costs, decreases in production, decreases in the price of gold and appreciation of the Rand and other non-US\$ currencies against the US dollar. Future financing arrangements would also be subject to the limits on the board's borrowing powers described in *Item 10. Additional Information Memorandum of Incorporation Directors Borrowing Powers*. In addition, South African companies are subject to significant exchange control limitations, which may impair our ability to fund overseas operations or guarantee credit facilities entered into by overseas subsidiaries. See *Item 10. Additional Information Exchange Controls*.

### **Other Financial Information**

#### ***Export Sales***

All of our gold produced in South Africa during fiscal 2010 to 2012 was refined by Rand Refinery, which is owned by a consortium of the major gold producers in South Africa. All of our gold produced in Australia and PNG in those periods was sold to The Perth Mint Australia, a Perth-based refinery.

## **Item 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES**

### **Directors and Senior Management**

The composition of Harmony's board of directors is as follows:

| <b>Name</b>                         | <b>Date of appointment</b> |
|-------------------------------------|----------------------------|
| Patrice Motsepe <sup>(1)</sup>      | September 23, 2003         |
| Frank Abbott <sup>(1)</sup>         | October 1, 1994            |
| Graham Briggs                       | August 6, 2007             |
| Joaquim Chissano <sup>(1)</sup>     | April 20, 2005             |
| Fikile De Buck <sup>(1)(2)(3)</sup> | March 30, 2006             |
| Ken Dicks <sup>(1)(2)</sup>         | February 13, 2008          |
| Dr Simo Lushaba <sup>(1)(2)</sup>   | October 18, 2002           |
| Cathie Markus <sup>(1)(2)</sup>     | May 31, 2007               |
| Harry Ephraim Mashego               | February 24, 2010          |
| Modise Motloba <sup>(1)(2)(4)</sup> | July 30, 2004              |
| Mavuso Msimang <sup>(1)(2)</sup>    | March 26, 2011             |
| John Wetton <sup>(1)(2)</sup>       | July 1, 2011               |
| André Wilkens <sup>(1)</sup>        | August 7, 2007             |

- (1) Non-executive directors
- (2) Independent
- (3) Lead independent director
- (4) Deputy chairman

The members of the board, their principal past affiliations, information on their business experiences and principal outside activities and selected other information can be found in exhibit 15.1.

## **Table of Contents**

### **Board Practices**

Our current Memorandum of Incorporation provides that the board must consist of no less than four and no more than twenty directors at any time. At October 22, 2012, the board consists of 13 directors.

Our current Memorandum of Incorporation provides that the longest serving one-third of directors retire from office at each annual general meeting. Retiring directors normally make themselves available for re-election and are re-elected at the annual general meeting at which they retire. According to the current Memorandum of Incorporation, the board meets not less than quarterly.

Details of directors' service contracts are described under *Compensation of Directors and Senior Management* and *Directors' Terms of Employment*, below. We also describe significant ways in which our corporate governance practices differ from practices followed by US companies listed on the NYSE on our website under *Corporate Governance*.

In order to ensure good corporate governance, the board has formed an Audit and Risk Committee, a Remuneration Committee, a Nomination Committee, an Investment Committee, a Social and Ethics Committee and a Technical Committee. At a meeting on 7 May 2012, the board resolved that the Empowerment Committee be incorporated into the Social and Ethics Committee to avoid a duplication of duties. All of the board committees are comprised of a majority of independent, non-executive directors.

### ***Executive Management Committee***

Our Executive Committee comprises our executive directors and selected senior officers, each with his or her own area of responsibility. The Executive Committee consists of 12 executives who meet on a weekly basis and more often if required. See exhibit 15.1 for their abridged curricula vitae.

The composition of the Executive Management Committee (with areas of responsibility indicated) is as follows:

|                             |  |
|-----------------------------|--|
| Graham Briggs               | Chief Executive Officer                          |
| Frank Abbott                | Financial Director                               |
| Harry Ephraim Mashego       | Executive Director                               |
| Jaco Boshoff <sup>(1)</sup> | Ore Reserves and New Business                    |
| Alwyn Pretorius             | Health and Safety                                |
| Tom Smith                   | Chief Operating Officer: South Africa Operations |
| Marian van der Walt         | Corporate and Investor Relations                 |
| Johannes van Heerden        | Chief Executive Officer: South East Asia         |
| Abre van Vuuren             | Risk Management and Health Services              |
| Melanie Naidoo-Vermaak      | Environment                                      |
| Matthews Dikane             | Legal Compliance                                 |
| Anton Buthelezi             | Human Resources                                  |

<sup>(1)</sup> Jaco continues to oversee the Evander sale process and will remain chief operating officer of Evander until completion of the sale.

### ***Board Committee***

Details of the various board committees and their composition and members can be found in exhibits 15.2 and 15.3.

**Table of Contents****Compensation of Directors and Senior Management**

The following table shows the compensation of directors and senior management for fiscal 2012:

| Name                         | Directors fees<br>(\$ 000)<br>2012 | Salaries and Benefits<br>(\$ 000)<br>2012 | Retirement Contributions<br>during the year<br>(\$ 000)<br>2012 | Bonuses Paid<br>(\$ 000)<br>2012 | Share Options Exercised<br>during the year (\$ 000)<br>2012 | Total<br>(\$ 000)<br>2011<br>2012 |
|------------------------------|------------------------------------|---|---|----------------------------------|---|-----------------------------------|
| <b>Non-executive</b>         |                                    |   |   |                                  |   |                                   |
| Patrice Motsepe              | 114                                |   |   |                                  |   | 114                               |
| Frank Abbott <sup>(1)</sup>  | 20                                 |   |   |                                  |   | 20                                |
| Joaquim Chissano             | 56                                 |   |   |                                  |   | 56                                |
| Fikile De Buck               | 90                                 |   |   |                                  |   | 90                                |
| Ken Dicks                    | 48                                 |   |   |                                  |   | 48                                |
| Dr Simo Lushaba              | 63                                 |   |   |                                  |   | 63                                |
| Cathie Markus                | 73                                 |   |   |                                  |   | 73                                |
| Modise Motloba               | 72                                 |   |   |                                  |   | 72                                |
| Mavusa Msimang               | 42                                 |   |   |                                  |   | 42                                |
| David Noko <sup>(2)</sup>    | 62                                 |   |   |                                  |   | 62                                |
| Cedric Savage <sup>(3)</sup> | 49                                 |   |   |                                  |   | 49                                |
| John Wetton                  | 73                                 |   |   |                                  |   | 73                                |
| Andre Wilkens                | 64                                 |   |   |                                  |   | 64                                |
| <b>Executive</b>             |                                    |   |   |                                  |   |                                   |
| Frank Abbott <sup>(4)</sup>  |                                    | 442                                       |   | 14                               |   | 456                               |
| Graham Briggs                |                                    | 768                                       |   | 171                              | 861   | 1,800                             |
| Mashego Mashego              |                                    | 302                                       | 30  | 79                               | 285   | 696                               |
| Hannes Meyer <sup>(5)</sup>  |                                    | 277                                       |   | 87                               |   | 364                               |
| <b>TOTAL</b>                 | 826                                | 1,789                                     | 30  | 351                              | 1,146   | 4,142                             |

(1) July 2011 to October 2011

(2) Resigned June 2011

(3) July 2011 to November 2011 (retired)

(4) November 2011 to June 2012 (appointed 8 November 2011)

(5) July 2011 to March 2012 (resigned)

**Directors Terms of Employment**

None of our directors have a service contract with us or any of our subsidiaries with a notice or contract period of one year or more or with provisions for pre-determining compensation on termination of an amount which equals or exceeds one year's salary and benefits in kind.

The terms of employment of our executive directors continue until terminated by reaching the mandatory retirement age of 60 or on service of three months' notice by either us or the employee. An extension in retirement up to 63, depending on Company needs, may be considered in some instances. Each of our executive directors participates in our share scheme and a discretionary executive cash incentive scheme, the latter provided that certain profit targets, set by the Remuneration Committee, are achieved. They have all waived their rights to directors' fees.

The executive directors also benefit from pension contributions, provident funds, life insurance and medical aid, the value of which is included in the salary details listed above. The total amount currently set aside or accrued by us and our subsidiaries for the payment of these pension, life insurance, medical aid and retirement benefits is US\$nil million. The non-executive directors are entitled to fees as agreed at our annual general meeting from time to time, reimbursement of out-of-pocket expenses incurred on our behalf and remuneration for other services, such as serving on committees. For fiscal 2012, total directors' remuneration amounted to US\$4.1 million and senior management's remuneration to US\$6.3 million. Non-executive directors are paid as per the chart below. Executives participate in an executive bonus scheme and bonuses (if any) are

determined for a financial year by the Remuneration Committee, in line with our reward philosophy. A bonus of US\$171,171 was awarded to the chief executive officer during the past financial year.

**Table of Contents**

The board agreed to an increase in non-executive directors fees, effective from the date of the annual general meeting on November 30, 2011. Shareholders approved the increase in fees at the annual general meeting.

For fiscal 2012 non-executive directors received the following fees:

|                              | <b>Annual Fee</b>  |
|------------------------------|--|
| Board                        | R 178,000 annually (US\$22,909)  |
| Audit and Risk Committee     | R 98,000 annually (US\$12,613)   |
| Empowerment Committee        | R 67,000 annually (US\$8,623)  |
| Investment Committee         | R 67,000 annually (US\$8,623)  |
| Nomination Committee         | R 67,000 annually (US\$8,623)  |
| Remuneration Committee       | R 77,500 annually (US\$9,974)  |
| Social and Ethics Committee  | R 76,000 annually (US\$9,781)  |
| Technical Committee          | R 76,000 annually (US\$9,781)  |
| Chairman of board            | R 825,000 annually (US\$106,178)   |
| Chairman of board committees | Double the amount that the individual board committee member received annually |
| Lead independent director    | R265,000 annually (US\$34,105)   |
| Deputy chairman              | R350,000 annually (US\$45,045)   |

The terms of employment of the non-executive directors are not set out in any written agreements.

**Share Options**

At October 22, 2012, our directors and senior management held the following share options, totalling less than 1% of our share capital:

| <b>Directors and Senior Management</b> | <b>Number of Share Options</b> | <b>Average Strike Price (R)</b> | <b>Expiration Dates</b> |
|--|--------------------------------|---------------------------------|-------------------------|
| Graham Briggs                          | 91,938                         | 48.55                           | 2014 - 2015             |
| Frank Abbott                           |                                |                                 |                         |
| Harry Ephraim Mashego                  |                                |                                 |                         |
| <b>Senior Management (as a group)</b>  | 170,463                        | 53.40                           | 2013 - 2015             |
| <b>Total</b>                           | 262,401                        | 51.70                           | 2013 - 2015             |

Options to purchase a total of 829,559 ordinary shares were outstanding on October 22, 2012. The exercise prices of the outstanding options range between R39.00 and R91.60 per share and they expire between 2013 and 2015. Of the outstanding options, options to purchase 262,401 ordinary shares were held by our directors and senior management, as described above. No consideration was payable on the grant of these options. See note 35 to the consolidated financial statements included herein.

**Shares issued in terms of the Harmony 2006 Share Plan**

At October 22, 2012, our directors and senior management held the following share appreciation rights and performance shares, totaling less than 1% of our share capital:

| <b>Directors and Senior Management</b> | <b>Share Appreciation Rights (SAR)</b> | <b>Weighted SAR Price (R)</b> | <b>Performance Shares (PS)</b> | <b>PS Price (R)</b> | <b>Restricted Shares (RS)</b> | <b>RS Price (R)</b> | <b>Expiration Dates</b> |
|--|--|-------------------------------|--------------------------------|---------------------|-------------------------------|---------------------|-------------------------|
| Graham Briggs                          | 277,389                                | 78.00                         | 227,039                        |                     | 94,287                        |                     | 2012 - 2018             |
| Frank Abbott                           | 6,585                                  | 104.79                        | 23,072                         |                     | 8,000                         |                     | 2014 2017               |
| Harry Ephraim Mashego                  | 42,040                                 | 82.80                         | 61,776                         |                     | 30,262                        |                     | 2012 2017               |
| <b>Senior management (as a group)</b>  | 615,480                                | 74.72                         | 653,770                        |                     | 130,271                       |                     | 2012 - 2017             |

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Awards to purchase a potential maximum of 9,483,275 ordinary shares were outstanding on October 22, 2012. The exercise prices of the outstanding options range between R70.54 and R112.64 per share and they expire between 2012 and 2018. Of the outstanding awards, awards to purchase a potential maximum of 1,949,456 ordinary shares were held by our directors and senior management, as described above. No consideration was payable on the grant of these options. See note 35 to the consolidated financial statements included herein.

### *Shares issued in terms of the Employee Share Ownership Plan*

Awards to purchase a potential maximum of 6,817,880 ordinary shares were outstanding on October 22, 2012. These awards were issued in August 2012 to all employees other than management. These options expire in 2017. No consideration was payable on the grant of these options.

In addition to the awards, 3.5 million ordinary shares were issued to the Tlhakanelo in August 2012. Employees paid the par value of the shares awarded to them, being 50 SA cents per share.

- 107 -



**Table of Contents****Share Ownership**

The following sets forth, as at June 30, 2012 and at October 22, 2012, the total amount of ordinary shares directly or indirectly owned by our directors and senior management, including shares issued under the 2006 Share Plan. Our directors and senior management do not own any preference shares.

| Holder                              | Ordinary Shares<br>Number as at<br>June 30, 2012 | Percentage | Ordinary Shares<br>Number as at<br>October 22, 2012 | Percentage |
|-------------------------------------|--|------------|---|------------|
| <b>Non-executive chairman</b>       |  |            |   |            |
| Patrice Motsepe <sup>(1)</sup>      |  |            |   |            |
| <b>Directors Non-executive</b>      |  |            |   |            |
| Fikile De Buck                      |  |            |   |            |
| Joaquim Chissano                    |  |            |   |            |
| Ken Dicks                           |  |            | 12,500  | (2)        |
| Dr. Simo Lushaba                    |  |            |   |            |
| Cathie Markus                       |  |            |   |            |
| Mavuso Msimang                      |  |            |   |            |
| Modise Motloba                      |  |            |   |            |
| John Wetton                         |  |            |   |            |
| André Wilkens                       | 101,303  | (2)        | 101,303   | (2)        |
| <b>Executive Directors</b>          |  |            |   |            |
| Graham Briggs                       |  |            | 14,347  | (2)        |
| Frank Abbott                        |  |            | 73,900  | (2)        |
| Harry Ephraim Mashego               |  |            |   |            |
| <b>Total Directors (13 persons)</b> | <b>101,303</b>                                   |            | <b>202,050</b>                                      |            |

(1) Patrice Motsepe, our Chairman, has an indirect holding through ARM

(2) Less than 1%.

**Employees****General**

Set out below is the number of people working at each of our operations and the number at our operations who are employed by outside contractors as at the end of each of fiscal years 2012, 2011 and 2010.

|               | Harmony Employees at June 30, |        |        | Outside Contractors at June 30, |       |       |
|---------------|-------------------------------|--------|--------|---------------------------------|-------|-------|
|               | 2012                          | 2011   | 2010   | 2012                            | 2011  | 2010  |
| South Africa  | 33,995                        | 34,345 | 35,788 | 5,999                           | 4,921 | 4,331 |
| International | 1,905                         | 1,558  | 1,105  | 2,605                           | 2,982 | 1,373 |
| Grand total   | 35,900                        | 35,903 | 36,893 | 8,604                           | 7,903 | 5,704 |

The numbers for the International Operations include the employees and contractors at the MMJV.

**South Africa**

South Africa is a signatory to all the International Labor Organization conventions in respect of employment and fair labor practices. Consequently, South African labor relations are characterized by a high degree of regulation, with legislation covering all aspects of the employment relationship, including but not restricted to the following:

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minimum conditions of employment (note there is no prescribed basic minimum wage, but laws cover most aspects of employment, from hours of work to prohibitions on child labor);

trade union access and membership;

training and development;

mandatory compensation in the event of termination for operational reasons;

affirmative action policies and programs;

compensation for occupational illness and injury;

mechanisms for collective bargaining;

procedures for the resolution of disputes; and

- 108 -

**Table of Contents**

regulation of strikes and dismissals.

Harmony invests in the training and development of its current and potential employees. During fiscal 2012 a significant number of South African employees received some form of training in areas such as mining, engineering, metallurgy, mineral reserve, human resources and soft skills. In South Africa, we have various programs in place to attract and develop university and young school leavers through apprenticeships, bridging programs and bursaries, as well as extensive in-house and external training programs.

In the mining industry, our relationship with the unions and the government is well established and provides a structure for negotiation between independent representative Trade Unions and employer associations of all conditions of employment and the provision of benefits, including retirement benefits and health care for employees and their dependants. This structure also allows for consultation on many operational issues including for example, recruitment and selection, training and development and health and safety. We are no different from the other major gold producers in this regard; we fully participate, and in some instances have played a major role, in the industry's industrial relations structures, including the Chamber of Mines of South Africa (which represents the interest of the major employers in the mining sector), the various statutory training bodies and benefit structures.

The major unions present and recognized by us are the (i) National Union of Mineworkers ( **NUM** ), (ii) United Association of South Africa ( **UASA** ) and (iii) Mineworkers' Solidarity. The unions are represented as follows:

|                            |     |
|----------------------------|-----|
| NUM                        | 78% |
| UASA                       | 8%  |
| Solidarity                 | 2%  |
| Collective Bargaining Fund | 2%  |
| Non-union                  | 10% |

Certain employees are subject to Agency Shop arrangements (termed the **Collective Bargaining Fund** above) whereby the terms and conditions of service negotiated and agreed to with the recognized Trade Unions are extended to apply to non-union members who, in turn, then pay a small fee to the union) and the rest of the employees either do not belong to a union or belong to one of the more insignificant unions active in Harmony from time to time.

As a result of our highly unionized labor force and the fact that labor costs typically constitute between 46% and 54% of production costs, we have attempted over the years to balance union demands for improvements in wages and conditions of employment with the need to contain and reduce cash costs in order to ensure the long-term viability of our operations.

While no statutory minimum notice period in respect of operational changes is stipulated in Harmony's collective agreements, there are prescribed processes both in the statutes and collective agreements that have to be completed before any significant operational change can be implemented. The Labor Relations Act in South Africa governs the minimum notice period required in respect of organizational change affecting 50 or more employees. A 60-day notice and consultation period regarding any proposed restructuring or organizational change is allowed in terms of Section 189A of the Act.

Wage negotiations are conducted in a centralized industry forum under the Chamber of Mines. During August 2011, a two-year wage agreement was signed, which includes profit sharing, after a five-day strike across the gold mining industry.

Each year, negotiations with unions span a wide range of issues. In fiscal 2012, these included:

wellness and retirement;

training and development;

housing and transport; and

women in mining.

Other issues currently being discussed with unions include:

establishing a bargaining council for the gold mining industry. This has not been finalized but it is envisaged that it will be established by the next round of wage negotiations scheduled for 2013;

discussions on co-designing arrangements for the effective use of mining assets;

issues around developing young people living in communities close to mining operations; and

the current labor unrest regarding wages.

## **Table of Contents**

### *Work Stoppages*

Harmony lost six production days to labor action during fiscal 2012, which included a five-day strike in August 2011 and a national one-day strike called by Cosatu in March 2012.

Since October 2, 2012, employees at Kusasaletu, one of our main productive operations producing 14% of our South African gold production, embarked on an illegal strike with the majority of employees returning to work on October 25, 2012.

### *HDSAs in management*

Employment equity practices and initiatives in South Africa are guided by legislation including the MPRDA. This promotes equal opportunity by eliminating unfair discrimination and implementing affirmative action for women in mining and HDSAs in management. Harmony has a diversity management programme in place to encourage and embrace diversity across the company. The Company reports its employment equity plan and progress to the departments of labour and mineral resources annually.

Harmony's recruitment policy is aligned to its employment equity policy objectives to:

pursue a diverse workforce for continued growth and competitiveness;

create a culture that embraces diversity and change;

promote equitable representation in all occupational categories and levels in the workforce;

provide reasonable accommodation for people with disabilities and women; and

implement affirmative action and positive measures to redress employment imbalances and achieve equality amongst employees.

Accordingly, Harmony's recruitment, development and retention initiatives are focused on HDSAs in line with Mining Charter requirements. In South Africa, Harmony improved its employment equity status in management levels over the past year to 43% from 42% in the prior year. This is a significant achievement, given the shortage of HDSA management skills in South Africa.

### *Women in mining*

Reflecting good practice, the representation of women across the Harmony group in fiscal 2012 was 12% (3 951 women) (fiscal 2011: 11.5%). At certain operations, the 10% target has been exceeded. The group percentage of women in management was 18% (fiscal 2011: 6%) in the core disciplines of engineering, mining, ore reserve management and metallurgy.

There is no differentiation in salary scales for men and women at Harmony.

### *Australia*

Employee relations in Australia are regulated by a combination of federal and state statutes that stipulate minimum standards and provide for collective bargaining and action. All employment contracts are based on the Fair Work Act of 2009 and the National Employment Standards. Our Australian workforce is not unionized.

### *Papua New Guinea*

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Employee relations in PNG are regulated by the Employment Act of 1978 (PNG) and the Employment of Non-Citizens Act 1978 (PNG). Individual contracts are entered into, and the workforce is not unionized.

In PNG, wages are guided by independent market research that compares mining, oil and gas companies in the region. Industrial relations at Hidden Valley have been established through regular dialogue between management and employees via the Employee Relations Committee . Employees at PNG are not unionized, however, employment is guided by a Memorandum of Agreement ( **MOA** ) between the Landowner Association, the Company and the government. The MOA governance process requires that, when qualifications and experience are equivalent, employment preference is given to local and landowner candidates before individuals from other provinces or countries. Compliance with this agreement is a critical issue in maintaining Harmony s license to operate.

- 110 -

## **Table of Contents**

### *Localization*

In terms of diversity and equal opportunity, PNG operations are governed by a three-year training plan lodged with the Department of Labour for approval in separate documents for each operation: Hidden Valley joint venture, Wafi-Golpu joint venture and the exploration joint venture. Under this plan, and for the Company to have externally resourced employees, the joint ventures must ensure locally resourced employees are continuously trained and succession is managed. The first set of plans was approved in January 2011.

The succession target of less than 4% permanent externally resourced employees at PNG is continuing. The leadership development programme conducted in the first quarter of fiscal 2012 will ensure that this process continues.

### *Women in mining*

At Hidden Valley, the percentage of women has risen to 14%, closer to the national average of 15%. Harmony is focused on achieving the 2013 target of 17%.

## **Long Term Incentive Schemes**

In addition to employees' annual salaries, Harmony has implemented various share option schemes, including the Harmony 2006 Share Plan. In all, 60,011,669 shares of Harmony's share capital are reserved for long-term incentive schemes.

### *The 2001 and 2003 share option schemes*

Harmony has two share option schemes, namely the 2001 Share Option Scheme and the 2003 Share Option Scheme (collectively the existing schemes), which all have similar rules. Since the implementation of the 2006 Share Plan, no options have been nor will be issued in terms of the existing schemes. Options granted before the implementation of the 2006 Share Plan remain open for acceptance for 10 years after the date of grant, subject to the terms of the relevant option scheme.

### *Broad-Based Employee Share Ownership Plan*

In August 2012, Harmony made awards under its ESOP, governed by Tlhakanelo, through which more than 33,000 employees participate in direct ownership of the company.

Tlhakanelo is an equity-settled share incentive and share appreciation rights scheme, in terms of which 4 288 000 scheme shares and 8,576,000 share appreciation rights have been made available for offers to current and future qualifying Harmony employees based on years of service. All non-management employees will benefit from the scheme, based solely on length of service. In future, trustees of Tlhakanelo will comprise both management and union representatives.

### *The Harmony 2006 Share Plan*

The Harmony 2006 Share Plan (the **Share Plan**) was adopted by shareholders at the annual general meeting held on November 10, 2006. The Share Plan incorporates the following elements: equity-settled share appreciation rights, performance shares and performance allocated restricted shares. The Share Plan is in line with global best practice and South African best practice, which in combination serves to reward the required attributes of shareholder alignment and long-term, sustained performance.

In terms of the Share Plan, executive directors and senior employees of Harmony and its subsidiaries and associates are awarded rights to receive shares in Harmony. The right to receive shares is conditional on the service and performance conditions having been met (i.e. the awards having vested) and, in the case of the Share Appreciation Rights (**SARs**), the awards having been exercised.

The primary intent of the Share Plan is to reward executives and senior management for long term, sustained performance achievements which are aligned to shareholder value.

The nature of the Share Plan, which is linked to performance conditions, is not as dilutive as a normal share option scheme.

Annual allocations of SARs awards of performance shares and grants of restricted shares are governed by Harmony's reward philosophy, in which (inter alia) the expected value of long-term incentive rewards is set for defined categories of executives and senior management. The

expected value is defined as the present value of the future reward outcome of an allocation/award/grant, given the targeted future performance of Harmony and its share price.

The 2009 allocations and awards will vest in November 2012, subject to performance conditions being met.



**Table of Contents***Short-term incentive scheme*

Our Remuneration Committee ensures that our directors and senior executives are fairly rewarded for their individual contributions to our overall performance.

In September 2006, the Remuneration Committee approved an annual incentive scheme as part of Harmony's Reward Philosophy. This scheme was revised in 2010 to provide twice-yearly incentive bonuses for all management employees applying to corporate, Harmony central services, medical services and central operations; and quarterly incentive bonuses for designated shaft management team members as well as regional operations management teams to benefit executive directors and members of management.

**Item 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS****Major Shareholders**

We are an independent gold producer, with no single shareholder exercising control. As of October 22, 2012, our issued share capital consisted of 435,064,236 ordinary shares. To our knowledge, (A) we are not directly or indirectly owned or controlled (i) by another corporation or (ii) by any foreign government and (B) there are no arrangements (including any announced or expected takeover bid), the operation of which may at a subsequent date result in a change in our control.

The voting rights of our major shareholders do not differ from the voting rights of other holders of the same class of shares.

Significant changes in the percentage ownership held by major shareholders in the past three years are described below on *Related Party Transactions*.

A list of the 5% holders of our securities as of October 22, 2012 is set forth below:

| Holder  | Number of Shares | Percentage |
|---|------------------|------------|
| 1. Deutsche Bank Trust Company Americas <sup>(1)</sup>          | 135,983,632      | 31.26%     |
| 2. ARM Ltd. <sup>(2)(3)</sup>                                   | 63,632,922       | 14.63%     |
| 3. Blackrock Investment Management (UK) Ltd. <sup>(3)</sup>     | 46,689,550       | 10.73%     |
| 4. Public Investment Corporation of South Africa <sup>(3)</sup> | 29,065,398       | 6.68%      |
| 5. Van Eck Global <sup>(3)</sup>                                | 25,811,219       | 5.93%      |
| 6. Allan Gray Unit Trust Management Ltd. <sup>(3)</sup>         | 23,534,105       | 5.41%      |
| 7. First Eagle Investment Management LLC <sup>(3)</sup>         | 21,922,665       | 5.04%      |

<sup>(1)</sup> Depository changed from Bank of New York Mellon to Deutsche Bank Trust Company Americas as of October 10, 2011 with respect to the ADRs held on the US register. Holding disclosed represents outstanding ADRs on October 22, 2012.

<sup>(2)</sup> Patrice Motsepe, our Chairman, has an indirect holding in ARM Limited.

<sup>(3)</sup> Holdings as of September 30, 2012

As of October 22, 2012, there were 1943 record holders of our ADRs in the United States.

**Capital Raising**

The Company did not engage in any capital raising during fiscal 2011 or 2012.

**Related Party Disclosure and Transactions**

None of our directors or major shareholders or, to our knowledge, their families, had any interest, direct or indirect, in any transaction since July 1, 2009 or in any proposed transaction that has affected or will materially affect us or our subsidiaries, other than as stated below.

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ARM Limited currently holds approximately 14.7% of our shares. Patrice Motsepe, André Wilkens, Joaquim Chissano and Frank Abbott are directors of ARM Limited.

During fiscal 2010 we concluded separate purchase agreements with the liquidators of Pamodzi FS for the purchase of its Free State assets and inventories. The consideration paid for the mining assets was US\$36.6 million and US\$16.0 million was paid for the inventories. Pamodzi FS was a subsidiary of Pamodzi, which is an associate of Harmony.

On March 19, 2010, Harmony Gold Mining Company Limited concluded an agreement with AVRDC, for the purchase of its 26% share of the mining titles of the Doornkop South Reef. The 26% interest was transferred from AVRDC to Harmony in exchange for Harmony repaying the AVRDC Nedbank loan of US\$33.4 million and the issue of 2,162,359 Harmony shares, valued

- 112 -

## **Table of Contents**

at US\$20.5 million. On January 6, 2012, the conditions precedent for the sale of the group's investment in Rand Uranium (Proprietary) Limited to Gold One International Limited were fulfilled

See note 36 of the consolidated financial statements for the balances due to and from associates and joint ventures.

## **INTERESTS OF EXPERTS AND COUNSEL**

Not applicable.

## **Item 8. FINANCIAL INFORMATION**

### **CONSOLIDATED STATEMENTS**

Please refer to *Item 18. Financial Statements* of this annual report.

### **Legal Proceedings**

None of our properties is the subject of pending material legal proceedings. We have experienced a number of claims and legal and arbitration proceedings incidental to the normal conduct of our business, such as the ones described below. The directors, however, do not believe that liabilities related to such claims and proceedings are likely to be, individually or in the aggregate, material to the Company's consolidated financial condition.

#### *AngloGold Ashanti court case*

Harmony has been named as a second defendant in the *Mr. Thembekekile Mankayi v AngloGold Ashanti* court case, under which the principles of compensation under ODIMWA are currently being tested. The case was heard in the High Court of South Africa in June 2008, and an appeal heard in the Supreme Court of Appeals in 2010. In both instances judgement was awarded in favour of AngloGold Ashanti. A further appeal that was lodged by Mr Mankayi was heard in the Constitutional Court in 2010. Judgement in the Constitutional Court was handed down on March 3, 2011. The judgement allows Mr Mankayi's executor to proceed with the case in the High Court of South Africa. Should anyone bring similar claims against Harmony in future, those claimants would need to provide that silicosis was contracted while in the employment of the Company and that it was contracted due to negligence on the Company's part. The link between the cause (negligence by the Company while in its employ) and the effect (the silicosis) will be an essential part of any case. Should anyone bring similar claims against Harmony in future, those claimants would need to provide evidence proving that silicosis was contracted while in the employment of the Company and that it was contracted due to negligence on the Company's part. The link between the cause (negligence by the Company while in its employ) and the effect (the silicosis) will be an essential part of any case. It is therefore uncertain as to whether the Company will incur any costs related to silicosis claims in the future and due to the limited information available on any claims and potential claims and the uncertainty of the outcome of these claims, no estimation can be made for the possible obligation.

#### *South Africa class action*

On August 23, 2012, Harmony and all its subsidiaries were served with court papers entailing an application by three of its former employees requesting that the South Gauteng High Court certify a class action. In essence, the applicants want the court to declare them as representing a class of people for the purposes of instituting an action for relief and to obtain directions as to what procedure to follow in pursuing the relief required against Harmony. Harmony has subsequently retained legal counsel in this regard and on September 5, 2012, Harmony served and filed its notice of intention to oppose the application as it is of the view that the applicants cannot form part of a class as, according to their own averments, they worked at different operations. At this stage and in the absence of a Court decision on this matter, it is uncertain as to whether the Company will incur any costs related to silicosis claims in the near future. Due to the limited information available on any claims and potential claims, and the uncertainty of the outcome of these claims, no estimation can be made for the possible obligation.

#### *Freegold court case*

The South African Supreme Court of Appeal's decision regarding the SARS' application of mining tax ring-fencing was received on October 1, 2012 and the Court found in favour of SARS. The judgement on October 1, 2012, an adjusting post-balance sheet event, resulted in additional income taxes payable of US\$12 million being recognized. This was offset by the impact of additional allowances on unredeemed capital which resulted in deferred tax credits of US\$20 million.



## **Table of Contents**

### *US class action*

The Company reached a mutually acceptable settlement with the class plaintiffs during fiscal 2012 in a pending class action in the United States District Court for the Southern District of New York in which certain ADR and ADR Option holders are seeking damages against us pertaining to our business practices for the period April 25, 2007 to August 7, 2007. The settlement was approved by the Court in November 2011 but a single class member filed an appeal of the Court's order approving the settlement. That appeal is currently pending in the United States Court of Appeals for the Second Circuit. The settlement amount has been paid into escrow by the Company's insurers and will be distributed to the plaintiffs once the appeal has been finalized.

### **Dividends and Dividend Policy**

On August 13, 2009, the board approved a final dividend for fiscal 2009 of R0.50 per share that was paid on September 21, 2009. The total amount of the dividend paid was R213 million (US\$28.6 million). As the dividend was declared after the reporting date of June 30, 2009, the dividend was not recorded in fiscal 2009.

On August 13, 2010, the board approved a final dividend for fiscal 2010 of R0.50 per share that was paid on September 20, 2010. The total amount of the dividend paid was R214 million (US\$29.3 million). As the dividend was declared after the reporting date of June 30, 2010, the dividend was not recorded in fiscal 2010.

On August 12, 2011, the board approved a final dividend for fiscal 2011 of R0.60 per share that was paid on September 19, 2011. The total amount of the dividend paid was R258 million (US\$33.9 million). This was recorded in fiscal 2012. On February 1, 2012, the board approved an interim dividend for fiscal 2012 of R0.40 per share that was paid on March 12, 2012. The total amount of the dividend paid for fiscal 2012 was R431 million (US\$58.6 million).

On August 13, 2012, the board approved a final dividend for fiscal 2012 of R0.50 per share that was paid on September 17, 2012. The total amount of the dividend paid was R217 million (US\$26.7 million). This was recorded in fiscal 2013.

For information on our accounting policy relating to dividends, see note 2.20 to the consolidated financial statements.

### **Recent Developments**

#### *Dividends*

On August 13, 2012, the board approved a final dividend for fiscal 2012 of R0.50 per share that was paid on September 17, 2012. The total dividend paid during fiscal 2012 amounts to R216 million (US\$27 million).

#### *ESOP*

On August 31, 2012, Harmony issued 3.5 million shares to the Tlhakanelo Employee Share Trust, of which 3.4 million shares were allocated to participants.

#### *Developments in legal proceedings*

See - *Legal Proceedings* above for developments in the South African class action and Freegold court case.

#### *Work Stoppage*

Since October 2, 2012, employees at Kusasalethu, one of our main productive operations producing 14% of our South African gold production, embarked on an illegal strike with the majority of employees returning to work on October 25, 2012.

**Table of Contents****Item 9. THE OFFER AND LISTING****Markets****Stock Exchange Listings and Ticker Codes**

The primary listing of our ordinary shares is on the JSE Limited. Our ordinary shares are also listed on stock exchanges Berlin and Brussels in the form of International Depositary Receipts and on the New York Stock Exchange in the form of ADSs. We notified NASDAQ on June 9, 2010 of our intention to voluntarily terminate our listing on NASDAQ. The last day of trading of Harmony's ADSs on NASDAQ was June 21, 2010. We voluntarily delisted from Euronext Paris on August 30, 2010. Harmony further voluntarily delisted from the London Stock Exchange on January 11, 2012.

|                         |      |
|-------------------------|------|
| JSE Limited             | HAR  |
| New York Stock Exchange | HMY  |
| Euronext Brussels       | HMY  |
| Berlin Stock Exchange   | HAMI |

**Offering and Listing Details**

The high and low sales prices in Rand for our ordinary shares on the JSE for the periods indicated were as follows:

|  | Harmony Ordinary Shares (Rand per Ordinary Share) |       |
|--|---|-------|
|  | High  | Low   |
| <b>Fiscal year ended June 30, 2008</b> |   |       |
| Full Year                              | 118.52  | 60.00 |
| <b>Fiscal year ended June 30, 2009</b> |   |       |
| Full Year                              | 129.50  | 54.99 |
| <b>Fiscal year ended June 30, 2010</b> |   |       |
| First Quarter                          | 87.51   | 69.05 |
| Second Quarter                         | 87.00   | 74.00 |
| Third Quarter                          | 80.77   | 68.80 |
| Fourth Quarter                         | 81.40   | 68.65 |
| Full Year                              | 87.51   | 68.65 |
| <b>Fiscal year ended June 30, 2011</b> |   |       |
| First Quarter                          | 83.80   | 71.90 |
| Second Quarter                         | 88.02   | 76.18 |
| Third Quarter                          | 102.26  | 74.77 |
| Fourth Quarter                         | 103.25  | 83.29 |
| Full Year                              | 103.25  | 71.90 |
| <b>Fiscal year ended June 30, 2012</b> |   |       |
| First Quarter                          | 106.00  | 85.80 |
| Second Quarter                         | 115.75  | 92.64 |
| Third Quarter                          | 101.75  | 82.88 |
| Fourth Quarter                         | 89.00   | 72.84 |
| Full Year                              | 115.75  | 72.84 |
| <b>Fiscal year ended June 30, 2013</b> |   |       |
| July 2012                              | 82.95   | 73.63 |
| August 2012                            | 85.71   | 68.24 |
| September 2012                         | 78.16   | 67.50 |
| As of October 22, 2012                 | 70.99   | 66.90 |

On October 22, 2012, the share price of our ordinary shares on the JSE was R70.00.



**Table of Contents**

Our ADRs are listed on the New York Stock Exchange. We were listed on NASDAQ from November 29, 2005 until we voluntarily de-listed on June 21, 2010. The high and low sales prices in US dollars for our ADRs for the periods indicated, as reported on the NYSE and NASDAQ, were as follows:

|  | NYSE                         |       | NASDAQ                       |      |
|--|------------------------------|-------|------------------------------|------|
|  | Harmony ADRs<br>(\$ per ADR) |       | Harmony ADRs<br>(\$ per ADR) |      |
|  | High                         | Low   | High                         | Low  |
| <b>Fiscal year ended June 30, 2008</b> |                              |       |                              |      |
| Full Year                              | 15.27                        | 8.42  | 15.27                        | 8.74 |
| <b>Fiscal year ended June 30, 2009</b> |                              |       |                              |      |
| Full Year                              | 13.06                        | 5.58  | 13.07                        | 5.54 |
| <b>Fiscal year ended June 30, 2010</b> |                              |       |                              |      |
| First Quarter                          | 11.75                        | 8.50  | 11.78                        | 8.50 |
| Second Quarter                         | 11.98                        | 9.73  | 11.94                        | 9.74 |
| Third Quarter                          | 11.11                        | 8.79  |                              |      |
| Fourth Quarter                         | 10.57                        | 9.04  |                              |      |
| Full Year                              | 11.98                        | 8.50  |                              |      |
| <b>Fiscal year ended June 30, 2011</b> |                              |       |                              |      |
| First Quarter                          | 11.74                        | 9.72  |                              |      |
| Second Quarter                         | 12.75                        | 10.75 |                              |      |
| Third Quarter                          | 15.26                        | 10.56 |                              |      |
| Fourth Quarter                         | 15.57                        | 12.34 |                              |      |
| Full Year                              | 15.57                        | 9.72  |                              |      |
| <b>Fiscal year ended June 30, 2012</b> |                              |       |                              |      |
| First Quarter                          | 14.87                        | 11.50 |                              |      |
| Second Quarter                         | 14.37                        | 11.34 |                              |      |
| Third Quarter                          | 13.31                        | 10.70 |                              |      |
| Fourth Quarter                         | 11.04                        | 8.70  |                              |      |
| Full Year                              | 14.87                        | 8.70  |                              |      |
| <b>Fiscal year ended June 30, 2013</b> |                              |       |                              |      |
| July 2012                              | 10.20                        | 8.90  |                              |      |
| August 2012                            | 10.34                        | 8.43  |                              |      |
| September 2012                         | 9.49                         | 8.21  |                              |      |
| As of October 22, 2012                 | 8.40                         | 7.85  |                              |      |

On October 22, 2012, the closing share price of our ordinary shares on the NYSE was US\$8.23.

***The Securities Exchange in South Africa***

The JSE is the sixth largest emerging market exchange and by far the leading exchange in Africa, playing a leadership role in the continent, supporting South Africa's role as the African financial hub. It is also recognized as a leading exchange in the global resources sector.

As South Africa's only full service securities exchange, the JSE connects buyers and sellers in five different markets: equities, which includes a primary and secondary board, equity derivatives, agricultural derivatives and interest rate instruments. The JSE is one of the top 20 exchanges in the world in terms of market capitalization. The market capitalization of the JSE equities market was R7,354 billion (US\$946 billion) at June 30, 2012. The mining market capitalization was, at June 30, 2012, 18% of the overall JSE market capitalization and constituted 25% in terms of value traded.

***STRATE Settlement***

Under STRATE there are essentially two types of clients: controlled and non-controlled. A controlled client is one who elects to keep his shares and cash with his broker and these shares are held in custody at the broker's chosen Custodian Bank, the CSDP. A non-controlled client is one who appoints his own CSDP to act as custodian on his behalf. Equity settlements take place on a contractual T+5 (where T= trade date) settlement cycle. Securities and funds become due for settlement a set number of business days after the trade. Contractual settlement is a market



convention embodied in the rules of the JSE which states that a client has a contractual obligation to cause a JSE trade to settle on settlement day. The JSE, in its capacity as Settlement Authority, ensures that all on-market trades entered into by two JSE member firms settle five days after the trade date.

**PLAN OF DISTRIBUTION**

Not applicable.

## **Table of Contents**

### **SELLING SHAREHOLDERS**

Not applicable.

### **DILUTION**

Not applicable.

### **EXPENSES OF THE ISSUE**

Not applicable.

## **Item 10. ADDITIONAL INFORMATION**

### **Memorandum of Incorporation**

*This section summarizes certain material provisions of Harmony's current Memorandum of Incorporation, the Companies Act and the JSE Listings Requirements, each as currently in effect. These descriptions do not purport to be complete and are qualified in their entirety by reference to all of the provisions of those sources. Directions on how to obtain a complete copy of Harmony's current Memorandum of Incorporation are provided under Documents on Display below.*

#### *General*

We are a public company with limited liability, and is registered under Registration number 1950/038232/06 with the Companies and Intellectual Property Commission ( **CIPC** ) (previously known as **CIPRO** or the Registrar of Companies ), a member of the Department of Trade and Industry. We are governed by our current Memorandum of Incorporation, the provisions of the Companies Act and the various Listings Requirements. Our operations are also subject to various laws and regulations, including those described in Item 4. *Information on the Company Regulation* .

In accordance with the provisions of the Companies Act, which came into operation on 1 May 2011, the current Memorandum of Incorporation will, subject to approval of the shareholders, be replaced in its entirety at the annual general meeting of the Company to be held on November 28, 2012.

#### *Objects and Purposes*

Our objects are set forth in Paragraph 3 of our Memorandum of Association and include:

to acquire by purchase, cession, grant, lease, exchange or otherwise any movable or immovable property, mines, mineral property, claims, mineral rights, mining rights, mining leases, mining titles, mynpachts, lands, farms, buildings, water rights, concessions, grants, rights, powers, privileges, surface rights of every description, servitudes or other limited rights or interests in land and mineral contracts of every description; and any interest therein and rights over the same; and to enter into any contract, option or prospecting contract in respect thereof, and generally to enter into any arrangement that may seem conducive to our objects or any of them;

to carry out all forms of exploration work and in particular to search for, prospect, examine, explore and obtain information in regard to mines, mineral properties, claims, mineral rights, mining rights, mining leases, mining titles, mynpachts, mining districts or locations and ground and soil supposed to contain or containing precious stones, minerals or metals of every description;

to open, work, develop and maintain gold, silver, diamond, copper, coal, iron and other mines, mineral and other rights, properties and works, and to carry on and conduct the business of raising, crushing, washing, smelting, reducing and amalgamating ores, metals, minerals and precious stones, and to render the same merchantable and fit for use and to carry on all or any of the businesses

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of miners, mineralogists, metallurgists, amalgamators, geophysicists, smelters, quarry owners, quarrymen and brickmakers;

to buy, sell, refine and deal in bullion, specie, coin and precious and base metals, and also precious stones and other products of mining; and

to employ and pay mining experts, agents and other persons, partnerships, companies or corporations, and to organize, equip and dispatch expeditions for prospecting, exploring, reporting on, surveying, working and developing lands, farms, districts, territories and properties in any part of the world, whether the same are our property or otherwise.

- 117 -

## **Table of Contents**

### ***Directors***

#### ***Disclosure of Interests***

Notwithstanding anything to the contrary in the current Memorandum of Incorporation, directors shall comply with the provisions of the Companies Act, under the terms of which each director, prescribed officer and member of any committee of the board (whether or not such persons are also members of the board) shall, subject to the exemptions and the qualifications contained in the Companies Act, comply with all of the provisions of the Companies Act in the event that they (or any person who is a related person to them) have a personal financial interest in any matter to be considered by the board.

A director, notwithstanding his or her interest, may be counted in the quorum present at any meeting where: (i) he or she or any other director is appointed to hold any office or position of profit in Harmony; (ii) the directors resolve to exercise any of our rights to appoint, or concur in the appointment of, a director to hold any office or position of profit in any other company; or (iii) the terms of any such appointment are considered or varied. At this meeting, each director may vote on the matters listed above, but no director may vote in respect of his or her own appointment, or the arrangement or variation of the terms of his or her own appointment.

The restrictions described above do not prevent or debar any director, as a holder of any class of our shares, from taking part in or voting upon any question submitted to a vote by that class at a general meeting, regardless of that director's personal interest or concern.

#### ***Compensation***

The Company may pay remuneration to the directors for their services as directors in accordance with a special resolution approved by the shareholders within the previous 2 (two) years, as set out in the Companies Act.

#### ***Borrowing Powers***

Our directors may raise, borrow or secure the payment of any sums of money for our purposes as they see fit. However, without the consent of a majority of the holders of our ordinary shares present and voting in a general meeting, the aggregate principal amount outstanding in respect of monies raised, borrowed or secured by us and any of our subsidiaries may not exceed the greater of (i) R40 million or (ii) the aggregate amount, from time to time, of our issued and paid up capital, plus the aggregate of the amounts standing to the credit of all distributable and non-distributable reserves, plus our share premium account and the share premium accounts of our subsidiaries.

#### ***Financial assistance***

Subject to a special resolution of the shareholders adopted within the previous two years, the board may authorise the Company as contemplated in the Companies Act, to provide financial assistance by way of loan, guarantee, the provision of security or otherwise to any person for the purpose of, or in connection with, the subscription of any option, or any Securities, issued or to be issued by the Company or a related or inter-related company, or for the purchase of any such securities of the Company or a related or inter-related company; and/or as contemplated the Companies Act, to provide direct or indirect financial assistance to a director, prescribed officer of the Company or a related or inter-related company or corporation, or to a member of a related or inter-related corporation.

#### ***Rotation***

At each of our annual general meetings, one-third of the directors, or, if the number is not a multiple of three, then the number nearest to but not exceeding one-third, shall retire from office by rotation. Those directors who have been longest in office since their last election or re-election shall retire. As between directors of equal seniority, the directors to retire by rotation shall, in the absence of agreement, be selected by lot. If at the date of any annual general meeting, any director shall have held office for a period of at least three years since his or her last election or re-election, he or she shall retire at such meeting, either as one of the directors resigning pursuant to the aforementioned rotation principles, or in addition thereto. Retiring directors are eligible for re-election and said directors have made themselves available for re-election.

If a director is appointed to any Harmony executive office, his or her employment contract may provide that he or she shall be exempt from rotation for the lesser of (i) a period of 5 years or (ii) the period during which he or she continues to hold the relevant executive office. During the relevant period, the director in question shall not be taken into account in determining the retirement of directors by rotation. The number of directors who may be exempt from retirement by rotation in this manner shall not equal or exceed one-half of the total number of the directors at the time of the relevant director's appointment.



## **Table of Contents**

### *Qualifications*

There is no age limit requirement with regard to retirement or non-retirement of directors. Directors are not required to hold any of our shares to qualify them for appointment as directors.

### *Share Capital*

As of June 30, 2012, our issued share capital consisted of 431,564,236 ordinary shares with a par value of R0.50 each. As of October 22, 2012, our issued share capital consisted of 435,064,236 ordinary shares with a par value of R0.50 each. Our authorized share capital is 1,200,000,000 ordinary shares with a par value of R0.50 each. The terms of the ordinary shares are described in *Description of Ordinary Shares* below.

### *Description of Ordinary Shares*

*This section summarizes the material provisions of Harmony's ordinary shares as set out in Harmony's current Memorandum of Incorporation, the Companies Act and the JSE listings requirements, each as currently in effect. It does not purport to be complete and is qualified in its entirety by reference to all of the provisions of those sources.*

### *Dividends*

Either the board or a majority of the holders of our ordinary shares, voting in a general meeting, may, from time to time, declare a dividend to be paid to the registered holders of ordinary shares according to their respective rights and interests in the profits, measured in proportion to the number of ordinary shares held by them.

Cash dividends may only be paid out of the profits of the Company. Cash dividends paid by us will not bear any interest payable by us.

South Africa introduced Dividends Tax, effective April 1, 2012, which is a withholding tax on dividends payable by the shareholder at a rate of 15%.

The tax rate on the local dividend payment is 15% unless shareholders are exempted. Certain investors will be exempt from the payment of Dividends Tax while others may pay a reduced rate of tax by virtue of being residents of countries with whom South Africa has entered into Double Taxation Agreements. The entities listed below are all exempt from Dividends Tax:

a company which is resident in South Africa;

the Government, provincial government or municipality (of the Republic of South Africa);

a public benefit organization (approved by SARS to section 30(3) of the Income Tax Act, 1962 (Act No 58 of 1962) (the **ITA**);

a trust contemplated in section 37A of the ITA (mining rehabilitation trusts);

an institution, body, or board contemplated in section 10(1)(cA) of the ITA;

a fund contemplated in section 10(1)(d)(i) or (ii) of the ITA (pension fund, pension preservation fund, provident fund, provident preservation fund, retirement annuity fund, beneficiary fund or benefit fund);

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a person contemplated in section 10(1)(t) of the ITA (CSIR, SANRAL etc.);

a shareholder in a registered micro business as defined in the Sixth Schedule to the ITA to the extent that the aggregate amount of the dividends paid by that registered micro business to its shareholders during the year of assessment in which that dividend is paid does not exceed R200,000;

a person that is not a resident and the dividend is a dividend contemplated in paragraph (b) of the definition of dividend in section 64D of the ITA (i.e. a dividend on a foreign company's shares listed in SA, such as dual-listed shares);

the portfolio of a collective investment scheme in securities;

any person to the extent that the dividend is not exempt from income tax; or

any person to the extent that the dividend was subject to secondary tax on companies.

Dividends Tax is triggered by the payment of the dividend. The tax will be withheld from dividends and paid to SARS by regulated intermediaries being Central Securities Depository Participants, Transfer Secretaries, brokers, approved nominee companies and collective investment schemes in securities.

## **Table of Contents**

Dividends are declared payable to holders of ordinary shares who are registered as such on a record date determined by the board, which must be after the later of the date of the dividend declaration or the date of confirmation of the dividend.

Holders of our ordinary shares, voting in a general meeting, may not declare a dividend greater than the amount recommended by the directors, but may declare a smaller dividend. Dividends will be paid to the holders of our ordinary shares in proportion to the number of their shares. All unclaimed dividends may be invested or otherwise utilized by the board for our benefit until claimed; provided that dividends unclaimed after a period of twelve years from the date of declaration may be declared forfeited by the board. Forfeited dividends revert to us.

Any dividend or other sum payable in cash to a holder may be transmitted by a payment method determined by the directors, such as electronic bank transfer or ordinary post to the address of the holder recorded in the register or any other address the holder may previously have given to us in writing. We will not be responsible for any loss in transmission.

Any dividend may be paid and satisfied, either wholly or in part, by the distribution of specific assets, including shares and debentures of any other company, in cash, or by one or more of such methods, as the board may determine and direct at the time of the dividend declaration.

When any holders of our ordinary shares reside outside of South Africa, the board has the power, subject to any applicable laws or regulations, to declare a dividend in a relevant currency other than the Rand and to determine the date on which and the rate of exchange at which the dividend shall be converted into the other currency.

All cash dividends paid by us are expected to be in Rand. Holders of ADRs on the relevant record date will be entitled to receive any dividends payable in respect of the ordinary shares underlying the ADRs, subject to the terms of the Deposit Agreement. Cash dividends paid in Rand will be converted by the depository to US dollars and paid by the depository to holders of ADRs, to the extent it can do so on a reasonable basis and can transfer the US dollars to the United States, net of conversion expenses of the depository, and in accordance with the Deposit Agreement.

### *Voting Rights*

Subject to any rights or restrictions attached to any class of ordinary shares, every holder of our ordinary shares who is present in person at a shareholder meeting, or a person present as a representative of holders of one or more ordinary shares, shall on a show of hands have one vote, irrespective of the number of ordinary shares he holds or represents. Every holder of ordinary shares shall, on a poll, have one vote for every ordinary share held by him. A shareholder is entitled to appoint a proxy to attend and speak and vote at any meeting on his or her behalf. The proxy need not be a shareholder. On a poll, a shareholder entitled to more than one vote (or his representative, proxy or agent) need not, if he votes, use all of his votes or cast all of his votes in the same way.

### *Distribution of Assets on Liquidation*

In the event of voluntary or compulsory liquidation, dissolution or winding up, the assets remaining after payment of all our debts and liabilities, including the costs of liquidation, will be applied to repay the amount paid up on our issued capital to holders of our ordinary shares and, thereafter, the balance will be divided pro rata among the holders of our ordinary shares, subject to any special rights or conditions attaching to any shares. Any portion of our assets may, upon such liquidation, dissolution or winding up, and with the approval of a special resolution, be paid to the ordinary shareholders by the distribution of specific assets or may be vested in trustees for the benefit of such ordinary shareholders.

### *Redemption/Purchase of Shares*

No shares shall be issued which are redeemable by their terms or at the option of any party.

The Companies Act provides that a company may approve the acquisition of its own shares by special resolution, if authorized to do so by its memorandum of incorporation. A company is not, however, permitted to make any form of payment to acquire any of its own shares if there are reasonable grounds for believing that the company is or, after the payment, would be unable to pay its debts or if, after the payment, the consolidated assets of the company fairly valued would be less than the consolidated liabilities of the company. The procedure for acquisition of shares by a company is regulated, in the case of listed companies, both by the Companies Act and the Listings Requirements of the JSE.

We are authorized pursuant to our current Memorandum of Incorporation to approve the acquisition of our shares by special resolution from time to time. We are also authorized pursuant to our current Memorandum of Incorporation to make payments in cash or in specie to any class of our shareholders.





## **Table of Contents**

### *Issue of Additional Shares and Pre-emptive Rights*

The Companies Act does not provide holders of any class of our shares with pre-emptive rights. However, the JSE requires that any new issues of equity shares by companies listed on the exchange must first be offered to existing holders of such shares, in proportion to their current holding.

The JSE will, however, allow a company to issue shares to third parties without first offering them to existing shareholders, in circumstances such as the following:

pursuant to an employee share incentive scheme the terms of which have been approved by the holders of the relevant class of shares in a general meeting;

for the acquisition of an asset, provided that if the issue is more than 25% of the company's issued share capital, a simple majority of holders of ordinary shares present and voting, must vote in favor of the acquisition;

for a vendor consideration placement to settle the consideration for a bona fide acquisition;

to raise cash by way of a general issue in the discretion of the directors (but not to related parties) of up to 15% of the issued share capital in any one fiscal year at an issue price with a discount not exceeding 10% of the 30-day weighted average trading price prior to the determination date, provided that the holders of ordinary shares, present and voting at a general meeting, must approve the granting of such authority to the directors by a 75% vote; or

to raise cash by way of a specific issue of a specified number or a maximum number of shares for cash provided that the holders of ordinary shares, other than controlling shareholders, present and voting, vote in favor of the resolution to issue the shares at a general meeting by a 75% vote. In terms of JSE listings requirements, the circular to be sent to all shareholders informing them of the general meeting must include, inter alia:

details of the persons to whom the shares are to be issued if such persons fall into the following categories or other categories identified by the JSE: directors of the company or its subsidiaries or their associates; trustees of employee or directors' share scheme or pension funds; any person having the right to nominate directors of the company; and certain shareholders holding more than 10% of the issued share capital;

if the persons to whom the shares are to be issued are related parties, an independent expert's opinion that the issue price is fair and reasonable; and

should the maximum size of the issue equal or exceed 30% of the company's issued share capital, full listing particulars, which include, inter alia, a reporting accountant's report and, in the case of a mining company, a competent person's report setting out technical details of the company's operations and assets.

Under the JSE Listing Requirements, any issue of shares is subject to the shares being under the control of the directors and authority must be sought at a shareholder meeting prior any issue of shares.

### *Transfer of Shares*

Owners of our ordinary shares may transfer any or all of their shares in writing in any common form or in any form approved by our directors. Every instrument of transfer must be executed by the transferor or, if the directors so determine, by the transferor and the transferee. The

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transferor will remain the holder of the ordinary shares transferred until the name of the transferee is entered in our register of members in respect of such ordinary shares.

The board may refuse to recognize any instrument of transfer that is not duly stamped (if required) or is not accompanied by appropriate evidence of the transferor's title. Such right of refusal will not prevent dealings occurring on an open and proper basis. We retain all instruments of transfer that are registered. Any instrument of transfer that the board refuses to register is, except in the case of fraud, returned on demand to the person depositing such instrument.

### *Rights of Minority Shareholders and Fiduciary Duties*

Majority shareholders of South African companies have no fiduciary obligations under South African common law to minority shareholders. However, under the Companies Act, a shareholder may, under certain circumstances, seek relief from the court if he has been unfairly prejudiced by the company. The provisions in the Companies Act are designed to provide relief for oppressed shareholders without necessarily overruling the majority's decision. There may also be common law personal actions available to a shareholder of a company.

- 121 -

## **Table of Contents**

Although the concepts are similar, the specific interpretations of fiduciary obligations of directors in South Africa may differ from those in the US and certain other countries. In South Africa, the common law imposes on directors a duty to act with care, skill and diligence and fiduciary duties, which include the duty to conduct the company's affairs honestly and in the best interests of the company.

### ***Variation of Rights***

We may vary the rights attached to any issued or not yet issued shares by special resolution. However, if at any time the issued share capital is divided into different classes of shares, the rights attached to any class may not be varied except with the consent in writing of the holders of at least 75% of the issued shares of that class or through a resolution passed at a separate general meeting of the holders of the shares of that class. The quorum for such a meeting shall be the lesser of (i) 3 shareholders or (ii) 75% of the shareholders of that class, present in person or by their representatives, agents or proxies, provided that such shareholders must control or hold at least one half of the issued shares of that class. A share shall be a share of a different class from another share if the two shares do not rank *pari passu* in every respect.

### ***Changes in Capital or Objects and Powers of Harmony***

The provisions of our current Memorandum of Incorporation pertaining to changes in our share capital and powers are subject to the provisions of the Companies Act and the JSE Listings requirements. Under the current Memorandum of Incorporation, we may by special resolution:

increase our authorized or paid-up share capital;

consolidate and divide all or any part of our shares into shares of a larger amount;

increase the number of our no par value shares without an increase of our stated capital;

sub-divide all or any part of our shares having a par value;

convert all of our ordinary or preference share capital consisting of shares having a par value into stated capital constituted by shares of no par value and vice versa;

convert our stated capital constituted by ordinary or preference shares of no par value into share capital consisting of shares having a par value;

vary the rights attached to any shares whether issued or not yet issued;

convert any of our issued or unissued shares into shares of another class;

convert any of our paid-up shares into stock, and reconvert any stock into any number of paid-up shares of any denomination;

convert any of our issued shares into preference shares which can be redeemed;

cancel shares which, at the date of passing of the resolution, have not been taken or agreed to be taken by any person, and diminish the amount of the authorized share capital by the amount of the shares so cancelled; or

reduce the authorized share capital.

We may by ordinary resolution:

reduce our issued share capital;

reduce our stated capital; or

reduce our capital redemption reserve fund and share premium account.

***Meetings of Shareholders***

Our directors may at any time convene general meetings of our shareholders. The directors shall convene a general meeting upon request of shareholders in accordance with the provisions of the Companies Act. No more than fifteen months may elapse between the date of one annual general meeting and the next, and the annual general meeting shall be held within six months after the expiration of each of our financial years.

We are required to provide our members with written notice of meetings, which shall specify the place, the day and time of the meeting. In every notice calling a meeting of Harmony or of any class of members of Harmony, there shall appear with reasonable prominence a statement that a member entitled to attend and vote is entitled to appoint a proxy to attend and vote in

## **Table of Contents**

lieu of such person and that a proxy need not also be a member. Notice of a general meeting shall be given to the JSE and to the following persons and no other person shall be entitled to receive notice of general meetings:

to every member of Harmony except any member who has not supplied to Harmony a registered address for the giving of notices;

to every person entitled to a share in consequence of the death or insolvency of a member;

to the directors and auditor for the time being of Harmony; and

by advertisement to the holders of share warrants to bearer.

All meetings (whether called for the passing of special or ordinary resolutions) require not less 15 business days' written notice plus seven days in the event that notices are to be sent via registered mail in accordance with the Companies Act. The Company may call a meeting with less notice, but such a meeting may proceed only if every person who is entitled to exercise voting rights in respect of any item on the meeting agenda is present at the meeting and votes to waive the required minimum notice of the meeting.

Our business may be transacted at a general meeting only when a quorum of members is present. Three members present personally or by representative and entitled to vote are a quorum. Each annual general meeting of the Company must provide for at least the following business to be transacted:

the presentation of the directors' report, audited financial statements for the immediately preceding financial year of the Company and an audit and risk committee report;

the election of Directors, to the extent required by the Companies Act;

the appointment of an auditor and an audit committee for the following financial year; and

any matters raised by the Shareholders, with or without advance notice to the Company.

The holder of a general or special power of attorney given by a member, whether the holder is a member or not, shall be entitled to attend meetings of Harmony or of any class of members of Harmony and to vote at such meetings if so authorized by the power of attorney. Any member may appoint a proxy, who need not be a member, to attend, speak and, subject to the provisions of the Companies Act, to vote in his place on a show of hands and on a poll at any general meeting or at any meeting of any class of members. The instrument appointing a proxy to vote at a meeting of Harmony and the power of attorney or other authority shall be deposited at our transfer office not later than 48 hours (excluding Saturdays, Sundays and Public Holidays) before the meeting at which the person empowered proposes to vote. No instrument appointing a proxy shall be valid after the end of a period of 6 months commencing on the date on which it is signed unless otherwise expressly stated in the proxy.

## ***Title to Shares***

The registered holder or holders of any shares shall, during his or their respective lifetimes and while not subject to any legal incapacity, be the only person or persons recognized by us as having any right to, or in respect of, such shares and, in particular, we shall not be bound to recognize:

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that the registered holder or holders hold such shares upon trust for, or as the nominee of, any other person; or

that any person, other than the registered holder or holders, holds any contingent, future or partial interest in such shares or any interest in any fractional part of any of such shares.

Where any share is registered in the names of two or more persons they shall be deemed to be joint holders. Accordingly where any member dies, the survivor or survivors, where the deceased was a joint holder, and the executor of the deceased, where the deceased was the sole holder, shall be the only persons recognized by us as having any right to the interest of the deceased in any of our shares.

We may enter in the register as member, no mine official, of Harmony, the name of any person who submits proof of his appointment as the executor, administrator, trustee, curator or guardian in respect of the estate of a deceased member of Harmony or of a member whose estate has been sequestrated or of a member who is otherwise under disability or as liquidator of any body corporate in the course of being wound up which is a member of Harmony, and any person whose name has been so entered in the register shall be deemed to be a member of Harmony.

### *Non-South African Shareholders*

There are no limitations imposed by South African law or by our current Memorandum of Incorporation on the rights of non-South African shareholders to hold or vote our ordinary shares or securities convertible into ordinary shares.

## **Table of Contents**

### ***Disclosure of certain Transactions***

In accordance with the Companies Act, a person must notify the company in the prescribed manner and form within three business days after that person:

acquires a beneficial interest in sufficient securities of a class issued by that company such that, as a result of the acquisition, the person holds a beneficial interest in securities amounting to 5%, 10%, 15%, or any further whole multiple of 5%, of the issued securities of that class; or

disposes of a beneficial interest in sufficient securities of a class issued by a company such that, as a result of the disposition, the person no longer holds a beneficial interest in securities amounting to a particular multiple of 5% of the issued securities of that class.

These requirements apply to a person irrespective of whether:

the person acquires or disposes of any securities: (i) directly or indirectly; or (ii) individually, or in concert with any other person or persons, or

the stipulated percentage of issued securities is held by that person alone, or in aggregate by that person together with any: (i) related or inter-related person; and (ii) person who has acted in concert with any other person.

If the company receives a notice in terms of this section, the company must:

file a copy with the Takeover Regulation Panel; and

report the information to the holders of the relevant class of securities unless the notice concerned a disposition of less than 1% of the class of securities.

### ***Changes in Control***

Affected transactions and offers are regulated under the terms of the Companies Act and the requirements embodied in the related Takeover Regulations. The JSE Listing Requirements also contain certain requirements with regard to the process involved in a merger or takeover. While the requirements of the Takeover Regulation Panel (established under section 196 of the Companies Act to, inter alia, regulate affected transactions) and the JSE Listings Requirements might have the general effect of delaying, deferring or preventing a change in control of a company, our current Memorandum of Incorporation does not impose additional restrictions on mergers or takeovers.

### ***Register of Members***

We keep a register of shareholders at our office and at the office of our transfer secretaries in South Africa, and our transfer secretaries in the United Kingdom keep a branch shareholders register at their offices.

The register of members includes:

the names and addresses of the members;



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the shares held by each member, distinguishing each share by its denoting number, if any, by its class or kind, and by the amount paid or deemed to be paid thereon;

the date on which the name of any person was entered in the register as a member; and

the date on which any person ceased to be a member.

### ***Annual Report and Accounts***

The board is required to keep such accounting records and books of account as are prescribed by the Companies Act.

The directors will cause to be prepared annual financial statements and a South African annual report as required by the Companies Act and the JSE rules. We will deliver a copy of the notice and summarized consolidated financial statements to every member not less than fifteen days prior to the date of each annual general meeting.

Our annual report on Form 20-F is available on our website at [www.harmony.co.za](http://www.harmony.co.za). We shall deliver a paper copy of the annual report containing our IFRS audited financial statements, free of charge, to any shareholder upon request.

- 124 -

## **Table of Contents**

### ***Material Contracts***

We enter into material contracts in connection with our business, as described in *Item 4. Information on the Company Business* and in connection with financing arrangements, as described in *Item 5. Operating and Financial Review and Prospects Liquidity and Capital Resources* .

### **Exchange Controls**

#### ***Introduction***

The following is a general outline of South African exchange controls. Investors should consult a professional adviser as to the exchange control implications of their particular investments.

The Republic of South Africa's exchange control regulations provide for restrictions on exporting capital from a Common Monetary Area consisting of South Africa, the Republic of Namibia and the Kingdoms of Lesotho and Swaziland. Transactions between South African residents (including corporations) and foreigners are subject to these exchange controls, which are regulated by the South African Reserve Bank ( **SARB** ).

Since 1995 a number of exchange control regulations have been relaxed with regard to both residents and non-residents. In 2010, the government announced further steps on exchange control reform with the aim to achieve a macroprudential risk based approach to the management of foreign exchange. The reforms are being made to enable international firms to make investments through South Africa to the rest of Africa and to further enhance opportunities for offshore portfolio diversification for resident investors.

A considerable degree of flexibility is built into the system of exchange controls, and the SARB possesses substantial discretionary powers in approving or rejecting the applications that fall outside the authority granted to authorized dealers.

These comments relate to exchange controls in force at June 30, 2012. These controls are subject to change at any time without notice, however, the government has previously announced most changes during the annual budget statement in February. It is not possible to predict whether existing exchange controls will be changed by the South African government in the future, however, the trend in recent years has been the continued gradual relaxation of the exchange controls.

#### ***Government Regulatory Considerations***

##### ***Shares***

A foreign investor may invest freely in shares in a South African company, whether listed on the JSE or not. The foreign investor may also sell his or her share investment in a South African company and transfer the proceeds out of South Africa without restriction. However, when the company is not listed on the JSE, the SARB must be satisfied that the sales price of any shares reflects fair market value.

Under present South African exchange control regulations, our ordinary shares and ADSs are freely transferable outside the Common Monetary Area between non-residents of the Common Monetary Area. No prior SARB approval is required for the transfer of proceeds to South Africa, in respect of shares listed on the JSE, provided these funds enter the country through the normal banking channels. In addition, the proceeds from the sale of ordinary shares on the JSE on behalf of those holders of ordinary shares who are not residents of the Common Monetary Area are freely remittable to those holders. Share certificates and warrant certificates held by non-residents will be endorsed with the words "non-resident."

##### ***Loans***

Generally, the making of loans to us or our subsidiaries, our or our subsidiaries' ability to borrow from non-South African sources and the repatriation of dividends, interest and royalties by Harmony will be regulated by the Exchange Control Department of the SARB. If a foreign investor wishes to lend capital to a South African company, the prior approval of the SARB must be sought mainly in respect of the interest rate and terms of repayment applicable to such loan.

Interest on foreign loans is freely remittable abroad, provided the loans received prior approval from the SARB.

##### ***Investments***

We are also required to seek approval from the SARB to use funds held in South Africa to make investments outside of South Africa.

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## **Table of Contents**

### ***Dividends***

Dividends declared by a quoted company are freely transferable out of South Africa from both trading and non-trading profits earned in South Africa through a major bank as agent for the SARB.

Where 75% or more of a South African company's capital, voting power, power of control or earnings is directly or indirectly controlled by non-residents, such a company is designated an "affected person" by the SARB, and certain restrictions are placed on its ability to obtain local financial assistance. We are not, and have never been, designated an "affected person" by the SARB.

If an affected person made use of local borrowing facilities, the affected persons must apply for SARB approval prior to remitting dividends offshore. As a general matter, an affected person that has accumulated historical losses may not declare dividends out of current profits unless and until such time that the affected person's local borrowings do not exceed the local borrowing limit.

### **Certain South African Tax Considerations**

The discussion in this section is based on current law and our interpretation thereof. Changes in the law may alter the tax treatment of our ordinary shares or ADSs, as applicable, possibly on a retrospective basis. The following summary is not a comprehensive description of all of the tax considerations that may be relevant to a decision to purchase, own or dispose of our ordinary shares or ADSs, and does not cover the tax consequences that depend upon your particular tax circumstances. In particular, the following summary addresses tax consequences for holders of ordinary shares or ADSs who are not tax residents of South Africa. It specifically excludes the tax consequences for tax non-residents whose holding of shares or ADSs is effectively connected with a permanent establishment in South Africa through which the holder carries on business activities, or who is not the beneficial recipient of the dividends, or where the source of the transaction or dividends is to be in South Africa. In addition, it does not cover the tax consequences for a holder that is not entitled to the benefits of the double taxation agreement concluded between the Republic of South Africa and the United States of America signed on February 17, 1997 ( "US Treaty" ). It also assumes that the holders would hold the ordinary shares or ADSs on capital account (that is, for investment purpose). We recommend that you consult your own tax adviser concerning the consequences of holding our ordinary shares or ADSs, as applicable, in your particular situation.

### ***Dividends***

South Africa introduced Dividends Tax, effective on April 1, 2012 which is a withholding tax on dividends and payable by the shareholder receiving the dividend. Previously South Africa imposed a corporate tax known as STC at a rate of 10% on dividends declared by a South African company. It is important to appreciate that STC was not a withholding tax on dividends, but a tax on profits of a company. The rate of the new dividend withholding tax is 15%. Dividends Tax is imposed on, amongst others, non-resident shareholders, and it is withheld by the company declaring and paying the dividend to its shareholders or the regulatory intermediary, as the case may be.

Article 10 of the US Treaty provides that a dividend withholding tax may be levied by South Africa. However, it may not exceed 5% of the gross amount of the dividends if the beneficial owner is a company which holds directly at least 10% of the voting stock of the South African company paying the dividends. As the US Treaty refers to a maximum withholding tax rate of 15% in other cases, the dividends tax withholding rate would therefore be 15%.

### ***Capital Gains Tax***

A Capital Gains Tax ( "CGT" ) was introduced with effect from October 1, 2001. In the case of an individual, 33.3% from March 1, 2012 (previously 25%) of the capital gain is included in its taxable income. In the case of a corporate entity, 66.6% for years of assessment commencing on or after March 1, 2012 (previously 50%) of such gain is included in its taxable income. CGT is only applicable to non-residents if the proceeds from the sale are attributable to a permanent establishment of the non-resident shareholder. The US Treaty (which will prevail in the event of a conflict) provides that the US holder of ordinary shares or ADSs will not be subject to CGT if the assets have been held as capital assets, unless they are linked to a permanent establishment of such non-resident shareholder in South Africa. To the extent that shares or ADSs are held on revenue account, a similar principle applies with reference to the payment of income tax. Accordingly, income tax is only payable to the extent that the gain is attributable to the carrying on of a business in South Africa through a permanent establishment situation therein. The current corporate rate is equal to 28%. Any gains realized on the disposal of equity shares are automatically deemed to be of a capital nature if they have been held for a continuous period of 3 years. Such provision applies automatically and is not elective.

Generally the domestic laws of South Africa provide that a capital gain will be deemed to have been sourced in South Africa and be subject to South African tax to the extent that the asset related to an interest in immovable property situated in South Africa. It includes any equity shares held by a person in a company if



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## **Table of Contents**

80% or more of the market value of the equity shares, ownership or right to ownership or vested interest, as the case may be, at the time of disposal thereof is attributable directly or indirectly to immovable property held otherwise than as trading stock; and

the person directly or indirectly holds at least 20% of the equity shares in the company or ownership or right to ownership of the other entity.

The provisions of the US Treaty override the deemed source rules to the extent applicable. Article 13 of the US Treaty provides that South Africa is entitled to tax a gain that is attributable to the alienation of real property situated in South Africa, which concept includes the equivalent of a US real property interest, even if held through shares.

With effect from January 1, 2012 it is deemed that an amount will be derived by a person from a source within South Africa if the amount constitutes a dividend received by or accrued to that person.

### ***Securities Transfer Tax***

A Security Transfer Tax ( **STT** ) is applicable in respect of the transfer of any security issued by a South African company at a rate of 0.25% of the taxable amount of the security concerned (generally the market value thereof). A security is defined to include depository receipt in a company, in addition to company shares. STT is not payable on the issue of any security.

Although ADSs in respect of our shares are not listed on the JSE, reference is specifically made to the transfer of depository receipts in a South African company. As a consequence, STT will therefore be payable on the transfer of ADSs. In addition, the process of depositing shares listed on the JSE in return for ADSs, or withdrawing such shares from the deposit facility, may attract STT as and when the shares are transferred to or from the depository institution.

STT is payable by the broker or participant if a transaction is effected through a stockbroker or a strata participant, but it may be recovered from the person acquiring the beneficial ownership of the rights concerned. In other instances, STT is payable by the person acquiring beneficial ownership.

STT is also payable on the subsequent redemption or cancellation of shares or ADSs.

### ***Interest***

It is currently proposed that South Africa will implement a traditional withholding tax on interest at the rate of 15% effectively from January 1, 2013, which would be reduced to zero in the case of the US Treaty. However, the South African government announced that the treaties will be renegotiated to refer generally to a minimum 5% withholding tax on interest unless one is dealing with a developed tax system such as the US.

### ***Capitalization Shares***

Capitalization shares issued to holders of shares in lieu of cash dividends are currently not subject to Dividends Tax.

### ***Voting Rights***

There are no limitations imposed by South African law or by our charter on the right of non-resident or foreign owners to hold or vote our ordinary shares.

### ***Certain Material United States Federal Income Tax Considerations***

Except as described below under the heading **Non-US Holders**, the following is a discussion of certain material US federal income tax consequences for a US holder of purchasing, owning, and disposing of the ordinary shares (for purposes of this summary, references to the ordinary shares include the ADSs, unless the context otherwise requires).

You will be a US holder if you are a beneficial owner of ordinary shares and you are:

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an individual who is a citizen or resident of the United States;

a corporation (or other entity taxable as a corporation for US federal income tax purposes) organized under the laws of the United States, any state thereof, or the District Columbia;

an estate whose income is subject to US federal income tax regardless of its source; or

a trust if: (i) a US court can exercise primary supervision over the trust's administration and one or more US persons are authorized to control all substantial decisions of the trust; or (ii) it has a valid election in effect under applicable US Treasury regulations to be treated as a US person.

- 127 -

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## **Table of Contents**

A non-US holder is a beneficial owner of ordinary shares that is not a US holder for US federal income tax purposes. If you are a non-US holder, the discussion below under Non-US Holders will apply to you.

This summary is based on the US Internal Revenue Code of 1986, as amended, or the Code, its legislative history, existing and proposed US Treasury regulations, published Internal Revenue Service rulings, and court decisions that are now in effect, any and all of which are subject to differing interpretations and which could be materially and adversely changed. Any such change could apply retroactively and could affect the continued validity of this summary. This summary does not consider the potential effects, both adverse and beneficial, of any proposed legislation which, if enacted, could be applied, possibly on a retroactive basis, at any time.

This summary does not purport to be a comprehensive description of all of the tax considerations that may be relevant to a decision to purchase the ordinary shares. In particular, this summary deals only with US holders that will hold the ordinary shares as capital assets within the meaning of Section 1221 of the Code. It does not address considerations that may be relevant to you if you are an investor that is subject to special tax rules, such as a bank, real estate investment trust, regulated investment company, insurance company, dealer in securities or currencies, trader in securities or commodities that elects mark-to-market treatment, person that will hold the ordinary shares as a hedge against currency risk or as a position in a straddle or conversion transaction, tax-exempt organization, person whose functional currency is not the US dollar, person liable for alternative minimum tax, or a person who owns directly, indirectly or by attribution, at least 10% of our stock. This summary also does not address any aspect of US federal non-income tax laws, such as gift or estate tax laws, or state, local, or non-US tax laws, or, except as discussed herein, any tax reporting obligations of a holder of our ordinary shares.

If a partnership (including for this purpose any entity treated as a partnership for US federal income tax purposes) is a beneficial owner of the ordinary shares, the US federal income tax treatment of a partner in the partnership generally will depend on the status of the partner and the activities of the partnership. A holder of the ordinary shares that is a partnership and partners in such a partnership should consult their own tax advisors about the US federal income tax consequences of acquiring, holding, and disposing of the ordinary shares.

In general, if you hold ADSs, you will be treated as the holder of the ordinary shares represented by those ADSs for US federal income tax purposes.

We believe that we will not be a passive foreign investment company, or PFIC, for US federal income tax purposes for the current taxable year. However, we cannot assure you that we will not be considered a PFIC in the current or future years. The determination whether or not we are a PFIC is a factual determination that is based on the types of income we earn and the value of our assets and cannot be made until the close of the applicable tax year. If we were currently or were to become a PFIC, US holders of ordinary shares would be subject to special rules and a variety of potentially adverse tax consequences under the Code.

### ***Taxation of Distributions Paid on Ordinary Shares***

Subject to the discussion in Passive Foreign Investment Company Rules below, under US federal income tax laws, if you are a US holder, the gross amount of dividends that you receive in cash (or that are part of a distribution that any shareholder has the right to receive in cash) in respect of the ordinary shares generally will be subject to US federal income taxation as dividend income to the extent paid out of our current or accumulated earnings and profits (as determined for US federal income tax purposes). You must include the amount of any South African tax withheld from the dividend payment in this gross amount even though you do not in fact receive it. Dividends received by certain non-corporate US holders during taxable years beginning before January 1, 2013 will be taxed at a maximum rate of 15% where certain holding period and other requirements are satisfied, if such dividends constitute qualified dividend income. Under current law, the 15% rate is scheduled to increase as of January 1, 2013, but this change in rate may be deferred or altered by subsequent changes in the law. Qualified dividend income includes dividends paid by a Qualified Foreign Corporation, and we believe that we are, and will continue to be, a Qualified Foreign Corporation. Holders of ordinary shares should consult their own tax advisors regarding the availability of the reduced dividend tax rate in light of their own particular circumstances. Dividends will not be eligible for the dividends-received deduction generally allowed to US corporations in respect of dividends received from certain US corporations.

Dividends paid in South African Rand will be includible in your gross income in a US dollar amount calculated by reference to the exchange rate in effect on the day you receive (or the depository receives, in the case of the ADSs) the dividend, regardless of whether the payment is in fact converted into US dollars. If the foreign currency received as a dividend is not converted into US dollars on the date of receipt, a US holder will have a basis in the foreign currency equal to its US dollar value on the date of receipt. Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date you include the dividend payment in income to the date you convert the payment into US dollars will be treated as ordinary income or loss. The gain or loss generally will be income or loss from sources within the United States for foreign tax credit limitations. You generally should not be required to recognize any foreign currency gain or loss to the extent such dividends paid





## **Table of Contents**

in South African Rand are converted into US dollars immediately upon receipt by the applicable party. If we distribute non-cash property as a dividend, you generally will include in income an amount equal to the fair market value of the property, in US dollars, on the date that it is distributed. Subject to certain limitations, a US holder may be entitled to a credit or deduction against its US federal income taxes for the amount of any South African taxes that are withheld from dividend distributions made to such US holders. The decision to claim either a credit or deduction must be made annually and will apply to all foreign taxes paid by the US holder to any foreign country or US possession with respect to the applicable tax year.

Dividends received from us will generally be income from non-United States sources, for US foreign tax credit purposes, subject to various classifications and other limitations. The rules relating to computing foreign tax credits are complex. You should consult your own tax advisor to determine the foreign tax credit implications of owning ordinary shares.

Distributions in excess of current and accumulated earnings and profits, as determined for US federal income tax purposes, will be treated as a non-taxable return of capital to the extent of your basis in the ordinary shares and, to the extent in excess of such basis, will be treated thereafter as capital gain from the sale or exchange of such ordinary shares.

### ***Taxation of the Disposition of Ordinary Shares***

Subject to the discussion in *Passive Foreign Investment Company Rules* below, if you are a US holder and you sell or otherwise dispose of your ordinary shares, you will recognize capital gain or loss in an amount equal to the difference between the US dollar value of the amount you receive on the sale and your adjusted tax basis in the ordinary shares, determined in U.S dollars. Such gain or loss generally will be long-term capital gain or loss if you held the ordinary shares for more than one year. Prior to January 1, 2013, long-term capital gain recognized by a non-corporate US holder is generally subject to a maximum tax rate of 15%. Under current law, the 15% rate is scheduled to increase as of January 1, 2013, but this change in rate may be deferred or altered by subsequent changes in the law. In general, any capital gain or loss recognized upon the sale or exchange of ordinary shares will be treated as US source income or loss, as the case may be, for US foreign tax credit purposes. Your ability to offset capital losses against income is subject to limitations.

Deposits and withdrawals of ordinary shares by US holders in exchange for ADSs will not result in the realization of gain or loss for US federal income tax purposes.

To the extent that you incur South African securities transfer tax in connection with a transfer or withdrawal of ordinary shares as described under *Certain South African Tax Considerations - Securities Transfer Tax* above, securities transfer tax will not be a creditable tax for US foreign tax credit purposes.

### ***Medicare Tax on Unearned Income***

For taxable years beginning after December 31, 2012, US holders that are individuals, estates, or trusts and whose income exceed certain thresholds will be required to pay an additional 3.8% tax on net investment income, including, among other things, dividends on and capital gains from the sale or other disposition of ordinary shares. US holders that are individuals, estates, or trusts should consult their tax advisors regarding the effect, if any, of this tax on their ownership and disposition of our ordinary shares.

### ***Non-US Holders***

If you are a non-US holder of the ordinary shares, you generally will not be subject to US federal income or withholding tax on dividends received on such ordinary shares, unless such income is effectively connected with your conduct of a trade or business in the United States, and the dividends are attributable to a permanent establishment (or in the case of an individual, a fixed place of business) that you maintain in the United States, if that is required by an applicable income tax treaty as a condition for subjecting you to US federal income taxation on a net income basis. In such cases, you generally will be taxed in the same manner as a US holder and will not be subject to US federal income tax withholding. If you are a corporate non-US holder, effectively connected dividends may, under certain circumstances, be subject to an additional branch profits tax at a 30% rate or a lower rate if you are eligible for the benefits of an applicable income tax treaty that provides for a lower rate.

If you are a non-US holder of the ordinary shares, you will also generally not be subject to US federal income or withholding tax in respect of gain realized on the sale of such ordinary shares, unless: (i) such gain is effectively connected with your conduct of a trade or business in the United States, and the gain is attributable to a permanent establishment (or in the case of an individual, a fixed place of business) that you maintain in the United States, if that is required by an applicable income tax treaty as a condition for subjecting you to US federal income taxation on a net income basis; or (ii) in the case of gain realized by an individual non-US holder, you are present in the United States for 183

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days or more in the taxable year of the sale or other disposition and certain other conditions are met. In the first case, the non-US holder will be taxed in the same manner as a US holder. In the second case, the non-US holder will be subject to US federal income tax at a rate of 30% on the amount by which such non-US holder's US-source capital gains exceed such non-US holder's US-source capital losses. If you are a corporate non-

- 129 -

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**Table of Contents**

US holder, effectively connected gains may, under certain circumstances, be subject to an additional branch profits tax at a 30% rate or a lower rate if you are eligible for the benefits of an applicable income tax treaty that provides for a lower rate.

***Passive Foreign Investment Company Rules***

We believe that our ordinary shares will not be treated as stock of a PFIC for US federal income tax purposes for the current tax year. The determination of whether or not we are a PFIC is a factual determination that cannot be made until the close of the applicable tax year and that is based on the types of income we earn and the value of our assets (including goodwill), both of which are subject to change. In calculating goodwill for this purpose, we will value our total assets based on the total market value, determined with reference to the then-market price of the ordinary shares, and will make determinations regarding the amount of this value allocable to goodwill. Because the determination of goodwill will be based on the market price of the ordinary shares, it is subject to change. It is possible that the US Internal Revenue Service may challenge our valuation of our assets (including goodwill), which may result in us being classified as a PFIC. Thus, it is possible that we may be or become a PFIC in the current or any future taxable year, and we cannot assure you that we will not be considered a PFIC in any such tax year.

In general, if you are a US holder, we will be a PFIC with respect to you if for any taxable year in which you held the ordinary shares:

at least 75% of our gross income for the taxable year is passive income; or

at least 50% of the value, determined on the basis of a quarterly average, of our assets is attributable to assets that produce or are held for the production of passive income.

Passive income generally includes dividends, interest, royalties, rents (other than certain rents and royalties derived in the active conduct of a trade or business), the excess of gains over losses from certain types of transactions in commodities, annuities, and gains from assets that produce passive income. If a foreign corporation owns at least 25% by value of the stock of another corporation, the foreign corporation is treated for purposes of the PFIC tests as owning its proportionate share of the assets of the other corporation and as receiving directly its proportionate share of the other corporation's income.

If we are treated as a PFIC, and you are a US holder that did not make a mark-to-market election, as described below, you will be subject to special rules with respect to:

any gain you realize on the sale or other disposition of your ordinary shares; and

any excess distribution that we make to you (generally, any distributions to you during a single taxable year that are greater than 125% of the average annual distributions received by you in respect of the ordinary shares during the three preceding taxable years or, if shorter, your holding period for the ordinary shares).

Under these rules:

the gain or excess distribution will be allocated ratably over your holding period for the ordinary shares;

the amount allocated to the taxable year in which you realized the gain or received the excess distribution will be taxed as ordinary income;

the amount allocated to each prior year, with certain exceptions, will be taxed at the highest tax rate applicable to you in effect for that year; and

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the interest charge generally applicable to underpayments of tax will be imposed in respect of the tax attributable to each such year. Special rules apply for calculating the amount of the foreign tax credit with respect to excess distributions by a PFIC.

If you own shares in a PFIC that are treated as marketable stock, you may make a mark-to-market election. If you make this election in a timely fashion, you generally will not be subject to the PFIC rules described above in respect to your ordinary shares. Instead, in general, you will include as ordinary income each year the excess, if any, of the fair market value of your ordinary shares at the end of your taxable year over your adjusted basis in your ordinary shares. You will also be allowed to take an ordinary loss in respect of the excess, if any, of the adjusted basis of your ordinary shares over the fair market value at the end of your taxable year (but only to the extent of the net amount of previously included income as a result of the mark-to-market election). Your basis in the ordinary shares will be adjusted to reflect any such income or loss amounts, and any further gain on a sale or other disposition of the ordinary shares will be treated as ordinary income.

We do not intend to furnish you with the information that you would need in order to make a qualified electing fund election to include your share of our income on a current basis.

- 130 -

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## **Table of Contents**

If you own ordinary shares during any year that we are a PFIC, you must file US Internal Revenue Service Form 8621 (whether or not a mark-to-market election is made) that describes the distribution received on the ordinary shares and the gain realized on the disposition of the ordinary shares. The reduced tax rate for dividend income, discussed above in *Taxation of Distributions Paid on Ordinary Shares*, is not applicable to dividends paid by a PFIC.

The rules dealing with PFICs and the mark-to-market election are very complex and affected by various factors in addition to those described above. Accordingly, you should consult your own tax advisor concerning the application of the PFIC rules to your ordinary shares under your particular circumstances.

### ***US Information Reporting and Backup Withholding Rules***

Payments of dividends and sales proceeds that are made within the United States or through certain US-related financial intermediaries are subject to information reporting and may be subject to backup withholding, currently at a rate of 28%, unless the holder: (i) is a corporation or other exempt recipient; or (ii) provides a taxpayer identification number and certifies that no loss of exemption from backup withholding has occurred. Unless current individual income tax rates are extended, the backup withholding rate will increase to 31% for payments made on or after January 1, 2013. Backup withholding is not an additional tax, and the amount of any backup withholding from a payment will be allowed as a credit against the US holder's or the non-US holder's US federal income tax liability provided that the appropriate returns are filed. A non-US holder generally may eliminate the requirement for information reporting and backup withholding by providing certification of its foreign status to the payor, under penalties of perjury, on Internal Revenue Service Form W-8BEN.

### ***Recently Enacted Legislation Related to Disclosure of Information with Respect to Foreign Financial Assets***

Recently enacted legislation requires a US holder that is an individual that holds an interest in specified foreign financial assets to disclose certain information related to these holdings. This requirement only applies for any year in which the aggregate value of all such holdings is greater than US\$50,000. For these purposes, specified foreign financial assets include: (i) any depository or custodial account maintained by, or certain equity or debt interests in, certain foreign financial institutions; (ii) stock or securities issued by non-US persons; (iii) certain other financial instruments or contracts held for investment where the issuer or counterparty is a non-US person; and (iv) any interest in a foreign entity. In addition, a US holder may be required to furnish certain information to avoid a presumption that the aggregate value of the US holder's holdings of specified foreign financial assets are in excess of US\$50,000. Penalties may apply in the event of noncompliance. These disclosure requirements are effective for taxable years beginning after March 18, 2010. As with all new legislation, the application of certain of these requirements in any particular circumstance may not be entirely clear. Prospective investors should consult their own tax advisors regarding the effect of this legislation in their particular circumstances.

**THE PRECEDING DISCUSSION OF CERTAIN UNITED STATES FEDERAL INCOME TAX CONSEQUENCES IS INTENDED FOR GENERAL INFORMATION ONLY AND DOES NOT CONSTITUTE TAX ADVICE. ACCORDINGLY, EACH INVESTOR SHOULD CONSULT ITS OWN TAX ADVISOR AS TO PARTICULAR TAX CONSEQUENCES TO IT OF PURCHASING, HOLDING, AND DISPOSING OF THE ORDINARY SHARES, INCLUDING THE APPLICABILITY AND EFFECT OF ANY STATE, LOCAL, OR FOREIGN LAWS, AND PROPOSED CHANGES IN APPLICABLE LAWS.**

### **DIVIDENDS AND PAYING AGENTS**

Not applicable.

### **STATEMENTS BY EXPERTS**

Not applicable.

### **DOCUMENTS ON DISPLAY**

Our current Memorandum of Incorporation may be examined at our principal place of business at: Randfontein Office Park, Corner of Main Reef Road and Ward Avenue, Randfontein, 1760, South Africa. We also file annual and furnish interim reports and other information with the Securities and Exchange Commission, or the SEC. You may read and copy any reports or other information on file at the SEC's public reference room at the following location:

Public Reference Room

100 F Street, NW

Room 1580

Washington D.C. 20549

- 131 -

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## **Table of Contents**

Please call the SEC at 1-800-SEC-0330 for further information on the public reference rooms. The SEC filings are also available to the public from commercial document retrieval services. We file electronically with the SEC, and the documents it files are available on the website maintained by the SEC at [www.sec.gov](http://www.sec.gov).

### **SUBSIDIARY INFORMATION**

Not applicable.

### **Item 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

#### **General**

We are exposed to market risks, including credit risk, foreign currency risk, commodity price risk and interest rate risk associated with underlying assets, liabilities and anticipated transactions. Following periodic evaluation of these exposures, we may enter into derivative financial instruments to manage these exposures. We have policies in areas such as counterparty exposure and hedging practices, which have been approved by our audit committee. We do not hold or issue derivative financial instruments for trading or speculative purposes.

We did not apply hedge accounting to incidental hedges held in the past.

In accordance with IAS 39 Financial Instruments: Recognition and Measurement, we account for our derivative financial instruments as hedging transactions if the following criteria are met:

in the case of a hedge of an anticipated future transaction, there is a high probability that the transaction will occur.

#### **Foreign Currency Sensitivity**

In the ordinary course of business, we enter into transactions denominated in foreign currencies (primarily US dollars, Australian dollars and Kina). In addition, we incur investments and liabilities in US dollars, Canadian dollars, British pounds sterling, Australian dollars and PNG Kina from time to time. As a result, we are subject to transaction and translation exposure from fluctuations in foreign currency exchange rates. We do not generally hedge our exposure to foreign currency exchange rates.

Our revenues and costs are very sensitive to the exchange rate of the Rand and other non-US currencies to the US dollar because gold is generally sold throughout the world in US dollars, but most of our operating costs are incurred in Rand and other non-US currencies. Appreciation of the Rand and other non-US currencies against the US dollar increases working costs at our operations when those costs are translated into US dollars, which reduces operating margins and net income from our operations. Depreciation of the Rand and other non-US currencies against the US dollar reduces these costs when they are translated into US dollars, which increases operating margins and net income from our operations. See *Item 3. Key Information Exchange Rates* and *Item 3. Key Information Risk Factors Because most of Harmony's production costs are in Rand and other non-US currencies, while gold is generally sold in US dollars, Harmony's financial condition could be materially harmed by an appreciation in the value of the Rand and other non-US currencies*.

We did not have any currency contracts in place as of June 30, 2012, 2011 or 2010.

#### **Commodity Price Sensitivity**

##### **General**

The market price of gold has a significant effect on our results of operations, our ability to pay dividends and undertake capital expenditures, and the market prices of our ordinary shares.

Gold prices have historically fluctuated widely and are affected by numerous industry factors over which we do not have any control. See *Item 3. Key Information Risk Factors The profitability of our operations, and cash flows generated by those operations, are affected by changes in the market price for gold, which in the past has fluctuated widely*. The aggregate effect of these factors, all of which are beyond our control, is impossible for us to predict.



***Harmony's Hedging Policy***

As a general rule, we sell our gold production at market prices. We generally do not enter into forward sales, commodity, derivatives or hedging arrangements to establish a price in advance for the sale of our future gold production, although we may do so in the future. For more detailed information on our hedging policy, see Item 4. *Information on the Company's Business Hedge Policy*.

**Table of Contents****Commodity Sales Agreements**

We did not have any forward commodity sales agreements in place during fiscal 2012, 2011 and 2010.

**Interest Rate Sensitivity**

Our interest rate risk arises mainly from long-term borrowings. We have variable interest rate borrowings. Variable rate borrowings expose us to cash flow interest rate risk. We have not entered into any agreements to manage this risk in fiscal years 2010, 2011 and 2012.

*Sensitivity analysis*

A change of 100 basis points in interest rates at June 30, 2012, 2011 and 2010 would have increased (decreased) profit or loss before tax by the amounts shown below. This analysis assumes that all other variables remain constant.

|                              | 2012                    | June 30,<br>2011 | 2010 |
|------------------------------|-------------------------|------------------|------|
|                              | <i>(\$ in millions)</i> |                  |      |
| Increase in 100 basis points | 2                       | 2                | 2    |
| Decrease in 100 basis points | (2)                     | (2)              | (2)  |

For further information on sensitivities, see note 4 of the consolidated financial statements in Item 18.

**Item 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES**

On October 7, 2011, Harmony appointed Deutsche Bank Trust Company Americas in place of Bank of New York Mellon as its depositary bank for ADRs. The principal terms regarding fees and charges that an ADR holder might have to pay, as well as any fee and other payments made by the depositary to us as part of the depositary agreement, are summarized below.

**Fees and Expenses**

|  |  |
|--|--|
| Persons depositing shares or ADR holders must pay:<br>\$5.00 (or less) per 100 ADSs (or portion of 100 ADSs)   | For<br>The execution and delivery of ADRs<br>The surrender of ADRs   |
| \$.02 (or less) per ADS<br>A fee equivalent to the fee that would be payable if securities distributed to you had been shares and the shares had been deposited for issuance of ADSs       | Any cash distribution to you<br>Distribution of securities distributed to holders of deposited securities which are distributed by the depositary to ADR holders |
| Registration or transfer fees  | Transfer and registration of equity shares on our share register to or from the name of the depositary or its agent when you deposit or withdraw shares          |
| Expenses of the depositary   | Cable, telex and facsimile transmissions (when expressly provided in the deposit agreement)<br>Converting foreign currency                                       |
| Taxes and other governmental charges the depositary or the custodian have to pay on any ADR or share underlying an ADR, for example, stock transfer taxes, stamp duty or withholding taxes | As necessary   |
| Any charges incurred by the depositary or its agents for servicing the deposited securities  | As necessary   |
| <b>Payments of Taxes</b>   |  |

ADR holders must pay any tax or other governmental charge payable by the custodian or the depositary on any ADS or ADR, deposited security or distribution. If an ADR holder owes any tax or other governmental charge, the depositary may:

refuse to effect any transfer of such ADRs or any withdrawal of ADSs;

withhold any dividends or other distributions; or

sell part or all of the ADSs evidenced by such ADR,  
and may apply dividends or other distributions or the proceeds of any sale in payment of the outstanding tax or other governmental charge. The ADR holder remains liable for any shortfall.

- 133 -

## **Table of Contents**

### **GLOSSARY OF MINING TERMS**

**The following explanations are not intended as technical definitions, but rather are intended to assist the general reader in understanding certain terms as used in this annual report.**

*Alluvial*: the product of sedimentary processes in rivers, resulting in the deposition of alluvium (soil deposited by a river).

*Arenaceous*: said of a sediment or sedimentary rock consisting wholly or in part of sand-sized fragments or having a sandy texture or the texture of such a sediment or rock.

*Auriferous*: a substance that contains gold (AU).

*Beneficiation*: the process of adding value to gold products by transforming gold bullion into fabricated gold products.

*By-products*: Any products that emanate from the core process of producing gold, including silver and uranium in South Africa and copper, silver and molybdenum in Papua New Guinea.

*Calc-silicate rock*: A metamorphic rock consisting mainly of calcium-bearing silicates such as diopside and wollastonite, and formed by metamorphism of impure limestone or dolomite.

*Carbon in leach (CIL)*: Gold is leached from a slurry of gold ore with cyanide in agitated tanks and adsorbed on to carbon granules in the same circuit. The carbon granules are separated from the slurry and treated in an elution circuit to remove the gold.

*Carbon In Pulp (CIP)*: a common process used to extract gold from cyanide leach slurries. The process consists of carbon granules suspended in the slurry and flowing counter-current to the process slurry in multiple-staged agitated tanks. The process slurry, which has been leached with cyanide prior to the CIP process, contains solubilized gold. The solubilized gold is absorbed onto the carbon granules, which are subsequently separated from the slurry by screening. The gold is then recovered from the carbon by electrowinning onto steel wool cathodes or by a similar process.

*Carbon In Solution (CIS)*: a process similar to CIP except that the gold, which has been leached by the cyanide into solution, is separated by the process of filtration (solid/liquid separation). The solution is then pumped through six stages where the solution comes into contact with the activated carbon granules.

*Cash cost*: a measure of the average cost of producing an ounce of gold, calculated by dividing the total cash working costs in a period by the total gold production over the same period. Working costs represent total operating costs less certain administrative expenses, royalties and depreciation. In determining the cash cost of different elements of the operations, production overheads are allocated pro rata.

*Conglomerate*: a coarse-grained classic sedimentary rock, composed of rounded to sub-angular fragments larger than 2mm in diameter (granules, pebbles, cobbles, boulders) set in a fine-grained matrix of sand or silt, and commonly cemented by calcium carbonate, iron oxide, silica or hardened clay.

*Crosscut*: a mine working that is driven horizontally and at right angles to an adit, drift or level.

*Cut and fill*: a method of underground mining in which a stope is excavated and refilled with material (waste or tailings).

*Cut-off grade*: the grade at which the total profit from mining the orebodies, under a specified set of mining parameters, is maximized.

*Cyanide leaching*: the extraction of a precious metal from an ore by its dissolution in a cyanide solution.

*Decline*: an inclined underground access way.

*Deferred Stripping*: the removal of overburden through stripping in the current period to access ore expected to be exploited in a future period. Costs incurred with deferred stripping are deferred until the ore is accessed, in order to ensure matching of costs and revenues.

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*Depletion:* the decrease in quantity of ore in a deposit or property resulting from extraction or production.

*Development:* activities (including shaft sinking and on-reef and off-reef tunneling) required to prepare for mining activities and maintain a planned production level and those costs to enable the conversion of mineralized material to reserves.

*Electro-winning:* the process of removing gold from solution by the action of electric currents.

*Elution:* removal of the gold from the activated carbon before the zinc precipitation stage.

## **Table of Contents**

*Exploration:* activities associated with ascertaining the existence, location, extent or quality of mineralized material, including economic and technical evaluations of mineralized material.

*Fabricated gold:* gold on which work has been performed to turn it into a product, such as jewelry, which differs from a pure investment product, such as a gold bullion bar.

*Fatal injury frequency rate:* the number of fatal injuries per million hours worked.

*Fluvial:* produced by the action of a stream or river.

*Footwall:* the underlying side of a fault, orebody or stope.

*Forward purchase:* an agreement for the purchase of a commodity at a specified future date at a fixed price.

*Forward sale:* the sale of a commodity for delivery at a specified future date and price.

*Gold reserves:* the gold contained within proven and probable reserves on the basis of recoverable material (reported as mill delivered tons and head grade).

*Gold lease rate swap:* an agreement to pay a floating lease rate in exchange for the fixed lease rate inherent in establishing the fixed price in one or more forward gold sales.

*Grade:* the quantity of metal per unit mass of ore expressed as a percentage or, for gold, as ounces of gold per ton of ore.

*Greenfield:* a potential mining site of unknown quality.

*Greenstone:* a field term applied to any compact dark-green altered or metamorphosed basic igneous rock that owes its color to the presence of chlorite, actinolite or epidote.

*Grinding:* reducing mineralized rock to the consistency of fine sand by crushing and abrading in a rotating steel grinding mill.

*Head grade:* the grade of the ore as delivered to the metallurgical plant.

*Heap leaching:* a low-cost technique for extracting metals from ore by percolating leaching solutions through heaps of ore placed on impervious pads. Generally used on low-grade ores.

*Leaching:* dissolution of gold from the crushed and milled material, including reclaimed slime, for absorption and concentration on to the activated carbon.

*Level:* the workings or tunnels of an underground mine that are on the same horizontal plane.

*Littoral:* of or pertaining to a shore.

*Longhole sub-level caving:* a process for removing ore in which relatively thin blocks of ore are caused to cave in by successively undermining small panels of ore. The broken and caved ore is then extracted by mechanical means.

*Lost time injury frequency rate:* the number of lost time injuries per million hours.

*Measures:* conversion factors from metric units to US units are provided below.

**Metric unit**

**US equivalent**

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|                      |          |                                 |
|----------------------|----------|---------------------------------|
| 1 tonne              | = 1 t    | = 1.10231 short tons            |
| 1 gram               | = 1 g    | = 0.03215 ounces                |
| 1 gram per tonne     | = 1 g/t  | = 0.02917 ounces per short ton  |
| 1 kilogram per tonne | = 1 kg/t | = 29.16642 ounces per short ton |
| 1 kilometer          | = 1 km   | = 0.621371 miles                |
| 1 meter              | = 1 m    | = 3.28084 feet                  |
| 1 centimeter         | = 1 cm   | = 0.3937 inches                 |
| 1 millimeter         | = 1 mm   | = 0.03937 inches                |
| 1 hectare            | = 1 ha   | = 2.47105 acres                 |

*Metallurgical plant:* a processing plant used to treat ore and extract the contained gold.

*Mill delivered tons:* a quantity, expressed in tons, of ore delivered to the metallurgical plant.

*Milling/mill:* the comminution of the ore, although the term has come to cover the broad range of machinery inside the treatment plant where the gold is separated from the ore.

*Mineable:* that portion of a mineralized deposit for which extraction is technically and economically feasible.

## **Table of Contents**

*Mineralization*: the presence of a target mineral in a mass of host rock.

*Mineralized material*: a mineralized body that has been delineated by appropriately spaced drilling and/or underground sampling to support a sufficient tonnage and average grade of metals to warrant further exploration. Such a deposit does not qualify as a reserve until a comprehensive evaluation based upon unit cost, grade, recoveries, and other material factors conclude legal and economic feasibility.

*Morphology*: the form or shape of a crystal or mineral aggregate.

*Open-pit/Opencast/Open cut*: mining in which the ore is extracted from a pit. The geometry of the pit may vary with the characteristics of the orebody.

*Ore*: a mixture of mineralized material from which at least one of the contained minerals can be mined and processed at an economic profit.

*Ore grade*: the average amount of gold contained in a ton of gold bearing ore expressed in ounces per ton.

*Mineral reserves*: that part of mineralized material which at the time of the reserve determination could be economically and legally extracted or produced. Mineral reserves are reported as general indicators of the life-of-mineralized materials. Changes in reserves generally reflect:

development of additional reserves;

depletion of existing reserves through production;

actual mining experience; and

price forecasts.

Grades of ore actually processed may be different from stated reserve grades because of geologic variation in different areas mined, mining dilution, losses in processing and other factors. Recovery rates vary with the metallurgical characteristics and grade of ore processed. Neither reserves nor projections of future operations should be interpreted as assurances of the economic life-of-mineralized material nor of the profitability of future operations.

*Orebody*: a well-defined mass of mineralized material of sufficient mineral content to make extraction economically viable.

*Ounce*: one Troy ounce, which equals 31.1035 grams.

*Overburden*: the soil and rock that must be removed in order to expose an ore deposit.

*Overburden tons*: tons that need to be removed to access an ore deposit.

*Palaeotopography*: the topography implied at some time in the past.

*Pay limit*: the breakeven grade at which the orebody can be mined without profit or loss, calculated using the forecast gold price, working costs and recovery factors.

*Placer*: a sedimentary deposit containing economic quantities of valuable minerals mainly formed in alluvial environments.

*Precipitate*: the solid product of chemical reaction by fluids such as the zinc precipitation referred to below.



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*Probable reserves:* reserves for which quantity and grade and/or quality are computed from information similar to that used for proven reserves, but the sites for inspection, sampling, and measurement are farther apart or are otherwise less adequately spaced. The degree of assurance, although lower than that for proven reserves, is high enough to assume continuity between points of observation.

*Prospect:* an area of land with insufficient data available on the mineralization to determine if it is economically recoverable, but warranting further investigation.

*Prospecting license:* an area for which permission to explore has been granted.

*Proven reserves:* reserves for which: (a) quantity is computed from dimensions revealed in outcrops, trenches, workings or drill holes; grade and/or quality are computed from the results of detailed sampling; and (b) the sites for inspection, sampling and measurement are spaced so closely and the geologic character is so well defined that size, shape, depth and mineral content of reserves are well-established.

## **Table of Contents**

*Pyrite*: a brassy-colored mineral of iron sulphide (compound of iron and sulfur).

*Quartz*: a mineral compound of silicon and oxygen.

*Recovery grade*: the actual grade of ore realized after the mining and treatment process.

*Reef*: a gold-bearing sedimentary horizon, normally a conglomerate band, which may contain economic levels of gold.

*Refining*: the final stage of metal production in which final impurities are removed from the molten metal by introducing air and fluxes. The impurities are removed as gases or slag.

*Rehabilitation*: the process of restoring mined land to a condition approximating its original state.

*Sampling*: taking small pieces of rock at intervals along exposed mineralization for assay (to determine the mineral content).

*Shaft*: a shaft provides principal access to the underground workings for transporting personnel, equipment, supplies, ore and waste. A shaft is also used for ventilation and as an auxiliary exit. It is equipped with a surface hoist system that lowers and raises conveyances for men, materials and ore in the shaft. A shaft generally has more than one conveyancing compartment.

*Slimes*: the finer fraction of tailings discharged from a processing plant after the valuable minerals have been recovered.

*Slurry*: a fluid comprising fine solids suspended in a solution (generally water containing additives).

*Smelting*: thermal processing whereby molten metal is liberated from beneficiated mineral or concentrate with impurities separating as lighter slag.

*Spot price*: the current price of a metal for immediate delivery.

*Stockpile*: a store of unprocessed ore.

*Stockwork*: mineralized material consisting of a three-dimensional network of planar to irregular veinlets closely enough spaced that the whole mass can be mined.

*Stope*: the underground excavation within the orebody where the main gold production takes place.

*Stripping*: the process of removing overburden to expose ore.

*Sulphide*: a mineral characterized by the linkages of sulfur with a metal or semi-metal, such as pyrite, FeS.

*Syncline*: a basin-shaped fold.

*Tailings*: finely ground rock from which valuable minerals have been extracted by milling.

*Tailings dam (slimes dam)*: Dam facilities designed to store discarded tailings.

*Ton*: one ton is equal to 2,000 pounds (also known as a short ton).

*Tonnage*: quantities where the ton or tonne is an appropriate unit of measure. Typically used to measure reserves of gold-bearing material in situ or quantities of ore and waste material mined, transported or milled.

*Tonne*: one tonne is equal to 1,000 kilograms (also known as a metric ton).

*Trend*: the arrangement of a group of ore deposits or a geological feature or zone of similar grade occurring in a linear pattern.

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*Unconformity*: the structural relationship between two groups of rock that are not in normal succession.

*Waste*: ore rock mined with an insufficient gold content to justify processing.

*Waste rock*: the non-mineralized rock and/or rock that generally cannot be mined economically that is hoisted to the surface for disposal on the surface normally close to the shaft on an allocated dump.

*Yield*: the actual grade of ore realized after the mining and treatment process.

*Zinc precipitation*: a chemical reaction using zinc dust that converts gold solution to a solid form for smelting into unrefined gold bars.

- 137 -

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**Table of Contents**

**PART II**

**Item 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES**

Not applicable.

**Item 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS**

**MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS**

At a general meeting of the Company held on November 30, 2011, our shareholders authorized the board to allot and issue up to 43,008,462 authorized but unissued ordinary shares with a par value of R0.50 each in the share capital of the Company, being 10% of the total issued share capital of the Company as at June 30, 2011, at such time or times to such person or persons or bodies corporate upon such terms and conditions as the directors may from time to time in their sole discretion determine, subject to the provisions of the Companies Act and the listings requirements of the JSE Limited ( **JSE Listings Requirements** ).

At a general meeting held on December 1, 2010, our shareholders authorized the board to allot and issue authorized but unissued ordinary shares with a par value of R0.50 each in the share capital of the Company ( **Unissued Shares** ) under and in accordance with the terms of the Harmony (2001) Share Option Scheme, the Harmony (2003) Share Option Scheme and the Harmony 2006 Share Plan and, in addition, as a general authority, to allot and issue up to 42 865 478 Unissued Shares, being 10% of the total share capital of the Company as at 30 June 2010, at such time or times to such person or persons or bodies corporate upon such terms and conditions as the directors may from time to time in their sole discretion determine, subject to the provisions of the Companies Act, No 61 of 1973 and the JSE Listings Requirements.

At a general meeting held on November 23, 2009, our shareholders authorized the board to (i) place 10% of the unissued ordinary shares of the Company under directors' control and (ii) authorizing the board to allot and issue up to 5% of all or any of our authorized but unissued ordinary shares for cash to such persons and on such terms as the board may, without restriction, from time to time, deem fit as and when suitable opportunities arise, but subject to the requirements of the JSE.

**USE OF PROCEEDS**

Not applicable.

**Item 15. DISCLOSURE CONTROLS AND PROCEDURES**

**(a) Disclosure Controls and Procedures**

As of June 30, 2012, our management, with the participation of our Chief Executive Officer ( **CEO** ) and Chief Financial Officer ( **CFO** ), carried out an evaluation, pursuant to Rule 13a-15 promulgated under the Exchange Act of the effectiveness of our disclosure controls and procedures . Based on the foregoing, our management, including the CEO and CFO, concluded that our disclosure controls and procedures were effective as of June 30, 2012.

**(b) Management's Annual Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining effective internal control over financial reporting and for the assessment of the effectiveness of internal control over financial reporting. Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Harmony's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements. Where appropriate, the necessary actions are taken to remedy any failings or weaknesses identified from review of the effectiveness of the internal control system.

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Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human error. Internal control over financial reporting also can be circumvented by collusion or improper management override. Also, projections of any evaluation of effectiveness to future periods are subject to risk that controls may become inadequate because of change in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of

- 138 -

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## **Table of Contents**

the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

Management conducted an evaluation of the effectiveness of its internal control over financial reporting based on the framework in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission ( **COSO** ). Management has assessed the effectiveness of internal control over financial reporting, as of June 30, 2012, and has concluded that such internal control over financial reporting was effective based upon those criteria.

PricewaterhouseCoopers Inc, an independent registered public accounting firm, which has audited the consolidated financial statements included in this Annual Report, has issued an attestation report on the effectiveness of Harmony's internal control over financial reporting as of June 30, 2012.

### **(c) Attestation Report of the Registered Public Accounting Firm**

See report of PricewaterhouseCoopers Inc, an independent registered public accounting firm, on page F-2.

### **(d) Changes in Internal Control over Financial Reporting**

There has been no change in Harmony's internal control over financial reporting that occurred during fiscal 2012 that has materially affected or is reasonably likely to materially affect, Harmony's internal control over financial reporting.

## **Item 16A. AUDIT COMMITTEE FINANCIAL EXPERT**

Mr. John Wetton, independent non-executive chairman of the audit and risk committee, is regarded as being the Company's audit committee financial expert as defined by the rules of the SEC.

In addition, the audit committee members through their collective experience meet a majority of the definitions of the SEC for an audit committee financial expert in both the private and public sectors. The members have served as directors and officers of numerous public companies and have over the years developed a strong knowledge and understanding of IFRS, overseeing the preparation, audit and evaluation of financial statements. We believe that the combined knowledge, skills and experience of the Audit Committee, and their authority to engage outside experts as they deem appropriate to provide them with advice on matters related to their responsibilities, enable them, as a group and under the guidance of Mr. Wetton, to act effectively in the fulfilment of their tasks and responsibilities required under the Sarbanes-Oxley Act of 2002.

## **Item 16B. CODE OF ETHICS**

The Harmony Code of Ethics has been developed to respond to the challenge of ethical conduct in a business environment. The Code of Ethics goes beyond the Company's legal and institutional responsibilities by formalizing our values. The purpose of the code is to guide employees behavior, not to provide specific answers to every conceivable situation in the workplace. We approached the development and the annual review of the Code of Ethics in a fully inclusive manner, with broad consultation and information gathering at all levels of the Company. Employees have been kept fully informed about the Code of Ethics and all employees are expected to comply with its contents. (The term employees is used in the broadest sense and includes all staff with which a service contract exists, including management, non-management, directors, contractors, consultants, suppliers and temporary staff.) An Ethics Committee was formed in May 2006, which consists of five executive managers. This committee is required to meet quarterly to monitor the gift registers and any reported unethical behavior. The Code of Ethics is available on our website at [www.harmony.co.za](http://www.harmony.co.za). The Company's values have recently been reviewed. The five Harmony values, plus supporting leadership behaviors, were chosen through an inclusive process: *safety, accountability, achievement, correctness* and *honesty*. The code of ethics will be updated accordingly.

## **Item 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

### **AUDIT FEES**

The following sets forth the aggregate fees billed for each of the two past fiscal years for professional fees to our principal accountants for the audit of the annual financial statements or for services normally provided by the accountant in connection with statutory and regulatory filings or engagements for those fiscal years.

|                                 |                    |
|---------------------------------|--------------------|
| Fiscal year ended June 30, 2011 | US\$ 2.516 million |
| Fiscal year ended June 30, 2012 | US\$ 2.257 million |

**Table of Contents****AUDIT-RELATED FEES**

The following sets forth additional aggregate fees to those reported under "Audit Fees" in each of the last two fiscal years that were provided by the principal accountant that are reasonably related to the performance of the audit or review of the financial statements:

|                                 |                    |
|---------------------------------|--------------------|
| Fiscal year ended June 30, 2011 | US\$ 0.363 million |
| Fiscal year ended June 30, 2012 | US\$ 0.440 million |

Fees related to interim reviews.

**TAX FEES**

The following sets forth the aggregate fees billed in each of the last two fiscal years for professional services rendered by the principal accountant for tax compliance, tax advice and tax planning:

|                                 |                    |
|---------------------------------|--------------------|
| Fiscal year ended June 30, 2011 | US\$ 0.047 million |
| Fiscal year ended June 30, 2012 | US\$ 0.022 million |

Services comprised advice on disclosure for completion of certain tax returns.

**ALL OTHER FEES**

The following sets forth the aggregate fees billed in each of the last two fiscal years for products and services provided by the principal accountant not described above:

|                                 |                    |
|---------------------------------|--------------------|
| Fiscal year ended June 30, 2011 | US\$ 0.198 million |
| Fiscal year ended June 30, 2012 | US\$ 0.081 million |

**AUDIT COMMITTEE APPROVAL**

Our audit committee pre-approves our engagement of PricewaterhouseCoopers Inc to render audit or non-audit services. All of the services described above were approved by the audit committee.

**Item 16D. EXEMPTIONS FROM LISTING STANDARDS FOR AUDIT COMMITTEES**

Not applicable.

**Item 16E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS**

Not applicable.

**Item 16F. CHANGE IN REGISTRANT'S CERTIFYING ACCOUNTANT**

Not applicable.

**Item 16G. CORPORATE GOVERNANCE**

Significant ways in which Harmony's corporate governance practices differ from practices followed by publicly-listed US companies.



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Foreign private issuers, such as Harmony, must briefly highlight any significant ways in which their corporate governance practices differ from those following by US-listed companies. Set out below is a brief, general summary of the significant differences:

US-listed companies are required to have a nominating/corporate governance committee and all members of this committee must be non-executive directors. Harmony has a Nomination Committee which comprises five non-executive board members. The lead independent non-executive director serves as Chairman of the Nomination Committee.

For US-listed companies, the chairperson of this committee is required to be the chairperson of the Board of Directors. The current chairman of the Harmony Board of Directors, Patrice Motsepe, is Chairman of one of Harmony's largest shareholders, African Rainbow Minerals Limited, and is thus not independent. He is, however, in terms of South African governance practices, a member of the Nomination Committee. The lead independent non-executive director was re-appointed in August 2012.

- 140 -

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**Table of Contents**

US-listed companies are required to have a remuneration committee composed entirely of independent directors. Harmony has appointed a Remuneration Committee, comprising five board members, all of whom are non-executive and four of whom are independent.

The non-management directors of US-listed companies must meet at regularly scheduled executive sessions without management. Although Harmony does not specifically require such meetings of its non-executive directors, the board meets without executives after each board meeting. The board also has unrestricted access to all company information, records, documents and property. Directors may, if necessary, take independent professional advice at the company's expense and non-executive directors have access to management and may meet separately with management, without the attendance of executive directors.

**Item 16H. MINE SAFETY DISCLOSURES**

Not applicable.

**PART III**

**Item 17. FINANCIAL STATEMENTS**

We have elected to provide financial statements for the fiscal year ended June 30, 2012 and the related information pursuant to Item 18.

**Item 18. FINANCIAL STATEMENTS**

**Financial Statements**

The financial statements appear in this annual report on Form 20-F beginning on page F-3. The report of the independent registered public accounting firm appears on page F-2.

**Item 19. EXHIBITS**

- 1.1 Memorandum of Association of Harmony, as amended (incorporated by reference to Harmony's Registration Statement (file no. 333-13516) on Form F-3 filed on June 21, 2001)
- 1.2 Memorandum of Incorporation of Harmony (previously known as Articles of Association), as amended (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2005, filed on November 3, 2005)
- \*2.1 Notice to shareholders dated October 29, 2012 in respect of the annual general meeting held on November 28, 2012 (Extracted from Harmony's Abridged Integrated Annual Report 2012)
- 2.2 Deposit Agreement among Harmony, Deutsche Bank Trust Company Limited, as Depositary, and owners and holders of American Depositary Receipts, dated as of October 7, 2011 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)
- 2.3 Form of ADR (included in Exhibit 2.2) (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)
- 4.1 Harmony (2003) Share Option Scheme, as amended (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2005, filed on November 3, 2005)
- 4.2 Harmony 2006 Share Scheme (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2007, filed on December 7, 2007)
- 4.3 Draw Down Facility Agreement with Westpac Bank dated June 27, 2007 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2007, filed on December 7, 2007)
- 4.5 Master Lease Facility Agreement between Morobe Consolidated Goldfields Limited and Westpac Bank PNG Limited (Hidden Valley Project) dated June 14, 2007 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2008, filed on October 29, 2008)

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- 4.6 Deed of Extinguishment of Royalty (Wafi-Golpu Project) dated February 16, 2009 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2009, filed on October 26, 2009)

- 141 -

**Table of Contents**

- 4.8 Hidden Valley Joint Venture Agreement dated May 22, 2008 between Morobe Consolidated Goldfields Limited, Newcrest PNG 1 Limited and Hidden Valley Services Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2009, filed on October 26, 2009)
- 4.9 Master Co-operation Agreement dated on or about August 5, 2008 between Hidden Valley Services Limited, Wafi-Golpu Services Limited, Morobe Exploration Services Limited, Harmony Gold (PNG Services) Pty Limited and Newcrest Mining Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2009, filed on October 26, 2009)
- 4.10 Administration Expenses Agreement dated August 11, 2009 between Pamodzi Gold Free State (Proprietary) Limited (in provisional liquidation) and Harmony Gold Mining Company Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.11 Sale of Assets Agreement (South) dated September 8, 2009 between Pamodzi Gold Free State (Proprietary) Limited (in provisional liquidation) and Harmony Gold Mining Company Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.12 Sale of Assets Agreement (Waste Rock Dump) dated September 8, 2009 between Pamodzi Gold Free State (Proprietary) Limited (in provisional liquidation) and Avgold Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.13 Sale of Assets Agreement (North) dated September 8, 2009 between Pamodzi Gold Free State (Proprietary) Limited (in provisional liquidation), Avgold Limited and Harmony Gold Mining Company Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.14 Sale of Assets Agreement (Plant) dated September 8, 2009 between Pamodzi Gold Free State (Proprietary) Limited (in provisional liquidation) and Harmony Gold Mining Company Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.15 Facilities Agreement dated December 11, 2009 between Nedbank Limited, Harmony Gold Mining Company Limited and the Guarantors listed in Schedule 2 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.16 Amended and Restated Sale Agreement dated March 18, 2010 between Harmony Gold Mining Company Limited, Africa Vanguard Resources (Doornkop) (Proprietary) Limited and Randfontein Estates Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2010, filed on October 25, 2010)
- 4.17 Facilities Agreement dated November 30, 2010 between Nedbank Limited, Harmony Gold Mining Company Limited and the Guarantors listed in Schedule 2 (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)
- 4.18 Amended and Restated Sale Agreement dated September 10, 2010 between Evander Gold Mines Limited, Harmony Gold Mining Company Limited, Pluriclox (Proprietary) Limited, Taung Gold Limited, Clidet No. 790 (Proprietary) Limited and Clidet No. 791 (Proprietary) Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)
- 4.19 Amended and Restated Joint Venture Agreement dated February 27, 2011 between Evander Gold Mines Limited and Taung Gold Holdings (Proprietary) Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)
- 4.20 Option Cancellation Agreement dated September 3, 2010 between Armgold/Harmony Joint Venture (Proprietary) Limited, Witwatersrand Consolidated Gold Resources Limited and Harmony Gold Mining Company Limited (incorporated by reference to Harmony's Annual Report on Form 20-F for the fiscal year ended June 30, 2011, filed on October 24, 2011)

**Table of Contents**

|       |   |
|-------|---|
| *4.21 | Amended and Restated Mining Right Abandonment Agreement dated September 3, 2010 between Harmony Gold Mining Company Limited and Witwatersrand Consolidated Gold Resources Limited   |
| *4.22 | Amended and Restated Sale Agreement dated March 30, 2012 between Evander Gold Mines Limited, Harmony Gold Mining Company, Taung Gold Secunda (Proprietary) Limited, Taung Gold Limited, Clidet No. 790 (Proprietary) Limited and Clidet No. 791 (Proprietary) Limited                                       |
| *4.23 | Amended and Restated Sale of Shares and Claims Agreement, dated August 15, 2012, between Harmony Gold Mining Company, Emerald Panther Investments 91 (Proprietary) Limited, Pan African Resources Plc and Evander Gold Mines Limited  |
| *4.24 | Harmony Shared Services Agreements, dated May 30, 2012, between Harmony Gold Mining Company and Evander Gold Mines Limited  |
| *4.25 | Evander Shared Services Agreements, dated May 30, 2012, between Harmony Gold Mining Company and Evander Gold Mines Limited  |
| *4.26 | Sale of Business Agreement, dated May 30, 2012, between Harmony Gold Mining Company and Evander Gold Mines Limited  |
| *4.27 | Sale of Shares Agreement, dated May 21, 2011 between Pamodzi Uranium (Proprietary) Limited, Pamodzi Cooke (Proprietary) Limited, Armgold/Harmony Joint Investment Company (Proprietary) Limited, Gold One International Limited, Newshelf 1114 (Proprietary) Limited and Rand Uranium (Proprietary) Limited |
| *4.28 | Termination of Management Agreement between Harmony Gold Mining Company Limited and Rand Uranium (Proprietary) Limited, dated September 21, 2012  |
| *4.29 | Amended Trust Deed of the Tlhakanelo Employee Share Trust between Harmony Gold Mining Company Limited and Riana Bisschoff dated August 7, 2012  |
| *8.1  | Significant subsidiaries of Harmony Gold Mining Company Limited   |
| *12.1 | Certification of the principal executive officer required by Rule 13a-14(a) or Rule 15(d)-14(a), pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| *12.2 | Certification of the principal financial officer required by Rule 13a-14(a) or Rule 15(d)-14(a), pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| *13.1 | Certification of the principal executive officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| *13.2 | Certification of the principal financial officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| *15.1 | Information in respect of Harmony's Board and Executive Management (Extracted from Harmony's Annual Report 2012)  |
| *15.2 | Information in respect of Harmony's Corporate Governance (Extracted from Harmony's Annual Report 2012)  |
| *15.3 | Audit and Risk Committee Report (Extracted from Harmony's Annual Report 2012)   |

\* Filed herewith

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of Section 12 of the Exchange Act, we hereby certify that we meet all of the requirements for filing on Form 20-F and that we have duly caused this annual report to be signed on our behalf by the undersigned, thereunto duly authorized.

**HARMONY GOLD MINING COMPANY LIMITED**

By: /s/ Graham Briggs

Graham Briggs

Chief Executive Officer

Date: October 29, 2012

**Table of Contents**

**Index to Financial Statements**

|  | <b>Page</b> |
|--|-------------|
| <b>Harmony Gold Mining Company Limited</b>   |             |
| <u>Report of the Independent Registered Public Accounting Firm</u>   | F-2         |
| <u>Consolidated Income Statements for the years ended June 30, 2012, 2011 and 2010</u>                             | F-3         |
| <u>Consolidated Statements of Comprehensive Income for the years ended June 30, 2012, 2011 and 2010</u>            | F-4         |
| <u>Consolidated Balance Sheets at June 30, 2012 and 2011</u>   | F-5         |
| <u>Consolidated Statements of Changes in Shareholders' Equity for the years ended June 30, 2012, 2011 and 2010</u> | F-6         |
| <u>Consolidated Cash Flow Statements for the years ended June 30, 2012, 2011 and 2010</u>                          | F-7         |
| <u>Notes to the Consolidated Financial Statements</u>  | F-8         |

**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of Harmony Gold Mining Company Limited

In our opinion, the accompanying consolidated balance sheets and the related consolidated income statements, statements of other comprehensive income, of changes in shareholders' equity and cash flows present fairly, in all material respects, the financial position of Harmony Gold Mining Company Limited and its subsidiaries at June 30, 2012 and 2011 and the results of their operations and their cash flows for each of the three years in the period ended June 30, 2012 in conformity with International Financial Reporting Standards as issued by the International Accounting Standards Board. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of June 30, 2012, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Annual Report on Internal Control over Financial Reporting appearing under Item 15 (b). Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

PricewaterhouseCoopers Inc

Johannesburg, Republic of South Africa

October 29, 2012



**Table of Contents****CONSOLIDATED INCOME STATEMENTS****FOR THE YEARS ENDED 30 JUNE 2012**

| Figures in million   | Note | 2012           | US dollar<br>2011* | 2010*   |
|--|------|----------------|--------------------|---------|
| <b>Continuing operations</b>                                   |      |                |                    |         |
| Revenue  |      | <b>1,953</b>   | 1,659              | 1,351   |
| Cost of sales  | 5    | <b>(1,561)</b> | (1,533)            | (1,228) |
| Production costs   |      | <b>(1,276)</b> | (1,218)            | (985)   |
| Amortisation and depreciation                                  |      | <b>(247)</b>   | (230)              | (166)   |
| Reversal of impairment/(impairment) of assets                  |      | <b>7</b>       | (39)               | (34)    |
| Employment termination and restructuring costs                 |      | <b>(10)</b>    | (20)               | (12)    |
| Other items  |      | <b>(35)</b>    | (26)               | (31)    |
| <b>Gross profit</b>  |      | <b>392</b>     | 126                | 123     |
| Corporate, administration and other expenditure                |      | <b>(45)</b>    | (46)               | (44)    |
| Social investment expenditure                                  |      | <b>(9)</b>     | (12)               | (11)    |
| Exploration expenditure  |      | <b>(64)</b>    | (46)               | (27)    |
| Profit on sale of property, plant and equipment                | 6    | <b>8</b>       | 4                  | 14      |
| Other expenses net   | 7    | <b>(6)</b>     | (3)                | (8)     |
| <b>Operating profit</b>  | 8    | <b>276</b>     | 23                 | 47      |
| Loss/(profit) from associates                                  | 21   |                | (7)                | 7       |
| Reversal of impairment/(impairment) of investment in associate | 21   | <b>7</b>       | (20)               |         |
| Impairment of investments                                      | 22   | <b>(19)</b>    |                    |         |
| Loss on sale of investment in subsidiary                       | 9    |                |                    | (3)     |
| Net gain on financial instruments                              | 10   | <b>11</b>      | 18                 | 5       |
| Gain on farm-in option   | 11   |                | 38                 |         |
| Investment income  | 12   | <b>12</b>      | 19                 | 23      |
| Finance costs  | 13   | <b>(37)</b>    | (38)               | (30)    |
| <b>Profit before taxation</b>                                  |      | <b>250</b>     | 33                 | 49      |
| Taxation   | 14   | <b>16</b>      | 55                 | (30)    |
| <b>Net profit from continuing operations</b>                   |      | <b>266</b>     | 88                 | 19      |
| <b>Discontinued operations</b>                                 |      |                |                    |         |
| Profit/(loss) from discontinued operations                     | 15   | <b>75</b>      | (2)                | (43)    |
| <b>Net profit/(loss) for the year</b>                          |      | <b>341</b>     | 86                 | (24)    |
| <i>Attributable to:</i>  |      |                |                    |         |
| Owners of the parent   |      | <b>341</b>     | 86                 | (24)    |
| Non-controlling interest                                       |      |                |                    |         |
| <b>Earnings/(loss) per ordinary share (cents)</b>              |      |                |                    |         |
|  | 16   |                |                    |         |
| Earnings from continuing operations                            |      | <b>61</b>      | 21                 | 4       |
| Earnings/(loss) from discontinued operations                   |      | <b>18</b>      | (1)                | (10)    |

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|   |           |     |      |
|---|-----------|-----|------|
| <b>Total earnings/(loss)</b>                              | <b>79</b> | 20  | (6)  |
| <b>Diluted earnings/(loss) per ordinary share (cents)</b> | <b>16</b> |     |      |
| Earnings from continuing operations                       | <b>61</b> | 21  | 4    |
| Earnings/(loss) from discontinued operations              | <b>18</b> | (1) | (10) |
| <b>Total diluted earnings/(loss)</b>                      | <b>79</b> | 20  | (6)  |

\* *The prior year amounts have been re-presented due to Evander being classified as a discontinued operation during 2012. Refer to note 15.*  
 The accompanying notes are an integral part of these consolidated financial statements.

F-3

**Table of Contents****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME****FOR THE YEARS ENDED 30 JUNE 2012**

| Figures in million  | Note | 2012         | US dollar<br>2011 | 2010 |
|---|------|--------------|-------------------|------|
| Net profit/(loss)   |      | <b>341</b>   | 86                | (24) |
| Other comprehensive (loss)/income for the year, net of income tax         |      | <b>(595)</b> | 540               | 25   |
| Foreign exchange translation  | 27   | <b>(607)</b> | 555               | 25   |
| Loss on fair value movement of available-for-sale investments             | 27   | <b>(7)</b>   | (15)              |      |
| Impairment of available-for-sale investments recognised in profit or loss | 27   | <b>19</b>    |                   |      |
| <b>Total comprehensive (loss)/income for the year</b>                     |      | <b>(254)</b> | 626               | 1    |
| <i>Attributable to:</i>   |      |              |                   |      |
| Owners of the parent  |      | <b>(254)</b> | 626               | 1    |
| Non-controlling interest  |      |              |                   |      |

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****CONSOLIDATED BALANCE SHEETS**

AS AT 30 JUNE 2012

| Figures in million                                    | Note | US dollar<br>2012 | 2011  |
|---|------|-------------------|-------|
| <b>ASSETS</b>   |      |                   |       |
| <b>Non-current assets</b>                             |      |                   |       |
| Property, plant and equipment                         | 17   | 4,003             | 4,607 |
| Intangible assets                                     | 18   | 268               | 320   |
| Restricted cash                                       | 19   | 4                 | 5     |
| Restricted investments                                | 20   | 224               | 278   |
| Deferred tax assets                                   | 14   | 59                | 170   |
| Investments in financial assets                       | 22   | 18                | 27    |
| Inventories   | 24   | 7                 | 25    |
| Trade and other receivables                           | 25   | 3                 | 3     |
| <b>Total non-current assets</b>                       |      | <b>4,586</b>      | 5,435 |
| <b>Current assets</b>                                 |      |                   |       |
| Inventories   | 24   | 121               | 124   |
| Trade and other receivables                           | 25   | 152               | 158   |
| Income and mining taxes                               |      | 14                | 21    |
| Cash and cash equivalents                             |      | 216               | 102   |
|   |      | <b>503</b>        | 405   |
| Assets of disposal groups classified as held for sale | 15   | 174               | 40    |
| <b>Total current assets</b>                           |      | <b>677</b>        | 445   |
| <b>Total assets</b>                                   |      | <b>5,263</b>      | 5,880 |
| <b>EQUITY AND LIABILITIES</b>                         |      |                   |       |
| <b>Share capital and reserves</b>                     |      |                   |       |
| Share capital   | 26   | 4,036             | 4,033 |
| Other reserves  | 27   | (64)              | 519   |
| Retained earnings/(accumulated loss)                  |      | 180               | (102) |
| <b>Total equity</b>                                   |      | <b>4,152</b>      | 4,450 |
| <b>Non-current liabilities</b>                        |      |                   |       |
| Deferred tax liabilities                              | 14   | 378               | 623   |
| Provision for environmental rehabilitation            | 28   | 227               | 291   |
| Retirement benefit obligation                         | 29   | 22                | 25    |
| Other provisions                                      | 30   | 4                 | 1     |
| Borrowings  | 31   | 183               | 181   |
| <b>Total non-current liabilities</b>                  |      | <b>814</b>        | 1,121 |
| <b>Current liabilities</b>                            |      |                   |       |
| Borrowings  | 31   | 38                | 49    |
| Income and mining taxes                               |      |                   |       |
| Trade and other payables                              | 32   | 213               | 258   |

|  |              |           |
|--|--------------|-----------|
|  | <b>251</b>   | 307       |
| Liabilities of disposal groups classified as held for sale | 15           | <b>46</b> |
| <b>Total current liabilities</b>                           | <b>297</b>   | 309       |
| <b>Total equity and liabilities</b>                        | <b>5,263</b> | 5,880     |

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDER EQUITY****FOR THE YEARS ENDED 30 JUNE 2012**

| Figures in million (US dollar)          | Number of<br>ordinary shares<br>issued | Share<br>capital | Share<br>Premium | Retained<br>earnings/<br>(accumulated<br>loss) | Other<br>reserves | Total        |
|---|--|------------------|------------------|--|-------------------|--------------|
| Note                                    |  | 26               |                  |  | 27                |              |
| <b>Balance 30 June 2009</b>             | <b>425,986,836</b>                     | <b>33</b>        | <b>3,971</b>     | <b>(108)</b>                                   | <b>(72)</b>       | <b>3,824</b> |
| Issue of shares                         |  |                  |                  |  |                   |              |
| Exercise of employee share options      | 505,584                                |                  | 3                |  |                   | 3            |
| Issued for AVR D investment             | 2,162,359                              |                  | 21               |  |                   | 21           |
| Repurchase of equity interest (note 27) |  |                  |                  |  | (13)              | (13)         |
| Share-based payments                    |  |                  | (1)              |  | 20                | 19           |
| Net loss for the year                   |  |                  |                  | (24)   |                   | (24)         |
| Other comprehensive income for the year |  |                  |                  |  | 25                | 25           |
| Dividends paid <sup>1</sup>             |  |                  |                  | (27)   |                   | (27)         |
| <b>Balance 30 June 2010</b>             | <b>428,654,779</b>                     | <b>33</b>        | <b>3,994</b>     | <b>(159)</b>                                   | <b>(40)</b>       | <b>3,828</b> |
| Issue of shares                         |  |                  |                  |  |                   |              |
| Exercise of employee share options      | 1,429,849                              |                  | 6                |  |                   | 6            |
| Share-based payments                    |  |                  |                  |  | 19                | 19           |
| Net profit for the year                 |  |                  |                  | 86   |                   | 86           |
| Other comprehensive income for the year |  |                  |                  |  | 540               | 540          |
| Dividends paid <sup>1</sup>             |  |                  |                  | (29)   |                   | (29)         |
| <b>Balance 30 June 2011</b>             | <b>430,084,628</b>                     | <b>33</b>        | <b>4,000</b>     | <b>(102)</b>                                   | <b>519</b>        | <b>4,450</b> |
| Issue of shares                         |  |                  |                  |  |                   |              |
| Exercise of employee share options      | 1,479,608                              |                  | 3                |  |                   | 3            |
| Share-based payments                    |  |                  |                  |  | 12                | 12           |
| Net profit for the year                 |  |                  |                  | 341  |                   | 341          |
| Other comprehensive loss for the year   |  |                  |                  |  | (595)             | (595)        |
| Dividends paid <sup>1</sup>             |  |                  |                  | (59)   |                   | (59)         |
| <b>Balance 30 June 2012</b>             | <b>431,564,236</b>                     | <b>33</b>        | <b>4,003</b>     | <b>180</b>                                     | <b>(64)</b>       | <b>4,152</b> |

<sup>1</sup> Dividends per share is disclosed under the earnings per share note. Refer to note 16.  
The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****CONSOLIDATED CASH FLOW STATEMENTS****FOR THE YEARS ENDED 30 JUNE 2012**

| Figures in million  | Note | 2012         | US dollar<br>2011 | 2010  |
|---|------|--------------|-------------------|-------|
| <b>Cash flow from operating activities</b>                  |      |              |                   |       |
| Cash generated by operations                                | 33   | 586          | 346               | 214   |
| Interest received   |      | 10           | 20                | 25    |
| Interest paid   |      | (18)         | (19)              | (12)  |
| Income and mining taxes paid                                |      | (33)         | (7)               | (17)  |
| <b>Cash generated by operating activities</b>               |      | <b>545</b>   | 340               | 210   |
| <b>Cash flow from investing activities</b>                  |      |              |                   |       |
| Increase in amounts invested in environmental trusts        |      | (6)          | (1)               | (1)   |
| Decrease in restricted cash                                 |      |              | 17                | 2     |
| Proceeds on disposal of Mount Magnet                        | 33   |              | 30                |       |
| Proceeds on disposal of Big Bell operation                  | 33   |              |                   | 3     |
| Proceeds on disposal of available-for-sale financial assets |      |              | 2                 | 7     |
| Proceeds on disposal of Evander 6 and Twistdraai            | 33   | 15           | 15                |       |
| Acquisition of Steyn 2 and Target 3                         | 33   |              |                   | (36)  |
| Disposal of investments                                     |      |              | 2                 |       |
| Decrease of amounts invested in Social Trust Fund           |      |              | 1                 | 1     |
| Additions to intangible assets                              |      | (4)          | (2)               | (2)   |
| Proceeds on disposal of investment in associate             |      | 28           |                   |       |
| Proceeds on disposal of property, plant and equipment       |      | 7            | 3                 | 16    |
| Additions to property, plant and equipment                  |      | (411)        | (448)             | (443) |
| <b>Cash utilised by investing activities</b>                |      | <b>(371)</b> | (381)             | (453) |
| <b>Cash flow from financing activities</b>                  |      |              |                   |       |
| Borrowings raised   |      | 188          | 134               | 168   |
| Borrowings repaid   |      | (159)        | (81)              | (57)  |
| Ordinary shares issued                                      |      | 3            | 6                 | 3     |
| Dividends paid  |      | (57)         | (30)              | (29)  |
| <b>Cash (utilised)/generated by financing activities</b>    |      | <b>(25)</b>  | 29                | 85    |
| <b>Foreign currency translation adjustments</b>             |      | <b>(35)</b>  | 13                | 6     |
| Net increase/(decrease) in cash and cash equivalents        |      | 114          | 1                 | (152) |
| Cash and cash equivalents beginning of year                 |      | 102          | 101               | 253   |
| <b>Cash and cash equivalents end of year</b>                |      | <b>216</b>   | 102               | 101   |

The accompanying notes are an integral part of these consolidated financial statements.

## **Table of Contents**

### **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED 30 JUNE 2012**

#### **1 General information**

Harmony Gold Mining Company Limited (the company) and its subsidiaries (collectively Harmony or the group) are engaged in gold mining and related activities, including exploration, extraction and processing. Gold bullion, the group's principal product, is currently produced at its operations in South Africa and Papua New Guinea.

The company is a public company, incorporated and domiciled in South Africa. The address of its registered office is Randfontein Office Park, Corner Main Reef Road and Ward Avenue, Randfontein, 1759.

The consolidated financial statements were authorised for issue by the board of directors on 29 October 2012.

#### **2 Accounting policies**

The principal accounting policies applied in the preparation of the consolidated financial statements are set out below. These policies have been consistently applied in all years presented, unless otherwise stated.

##### **2.1 Basis of preparation**

The financial statements of the group have been prepared in accordance with, and are in compliance with, International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS). The financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets and financial assets and financial liabilities at fair value through profit or loss.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the group financial statements are disclosed in note 3.

#### **New standards, amendments to standards and interpretations to existing standards adopted by the group**

The effective dates below are for financial periods beginning on or after the given date.

*The following standards or amendments to standards have become effective but had no impact on the results of the group:*

IFRS 7 (Amendment) Financial Instruments: Disclosures Transfer of Financial Assets (effective 1 July 2011).

IAS 24 (Revised) Related-party disclosures (effective 1 January 2011).

Amendments arising from the annual improvements issued in April 2010:

IAS 1 (Amendment) Presentation of Financial Statements (effective 1 January 2011).



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IAS 27 (Amendment) Consolidated and Separate Financial Statements (effective 1 January 2011).

IAS 34 (Amendment) Interim Financial Reporting (effective 1 January 2011).

*The following standards or amendments to standards have become effective but were not relevant to the group:*

IFRS 1 (Amendment) First-time Adoption of International Financial Reporting Standards – Removal of Fixed Dates for First-time Adopters (effective 1 July 2011).

IFRS 1 (Amendment) First-time Adoption of International Financial Reporting Standards – Guidance on Severe Hyperinflation (effective 1 July 2011).

IFRIC 14 (Amendment) The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction Prepayment of Minimum Funding Requirements (effective 1 January 2011).

Amendments arising from the annual improvements issued in April 2010:

IFRS 1 (Amendment) First-time Adoption (effective 1 January 2011).

IFRIC 13 (Amendment) Customer Loyalty Programmes (effective 1 January 2011).

### **New standards, amendments to standards and interpretations to existing standards that are not yet effective and have not been early adopted**

At the date of authorisation of these financial statements, the standards, amendments to standards and interpretations listed below were in issue but not yet effective. These new standards and interpretations have not been early adopted by the group and the group plans on adopting these standards, amendments to standards and interpretations on the dates when they become effective.

*The following standards or amendments to standards are not expected to impact the results of the group:*

IFRS 1 (Amendment) First-time Adoption of International Financial Reporting Standards – Guidance on Government Loans (effective 1 January 2013).

IAS 1 (Amendment) Presentation of Financial Statements (effective 1 July 2012).

IAS 12 (Revised) Income Taxes: Deferred Tax Recovery of Underlying Assets (effective 1 January 2012).

IAS 19 (Amendment) Employee Benefits – Recognition and Measurement of Defined Benefit Pension Expense (effective 1 January 2013).

Improvements to IFRS 2011 (effective 1 January 2013).

## **Table of Contents**

*The following standards, amendments to standards and interpretations to existing standards may possibly have an impact on the group but have not yet been assessed by management:*

IAS 27 (Revised) Separate Financial Statements (effective 1 January 2013). This standard includes the provisions on separate financial statements that are left after the control provisions of IAS 27 have been included in IFRS 10.

IAS 28 (Revised) Investments in Associates and Joint Ventures (effective 1 January 2013). This standard includes the requirements for joint ventures, as well as associates, to be equity accounted following the issue of IFRS 11.

IAS 32 (Amendment) Offsetting of Financial Assets and Financial Liabilities (effective 1 January 2014) The application guidance of IAS 32 has been amended to clarify some of the requirements for offsetting financial assets and financial liabilities on the statement of financial position.

IFRS 7 (Amendment) Financial Instruments: Disclosures IFRS 9 Transitional Disclosures (effective 1 January 2015) The amendment requires additional disclosure on the transition from IAS 39 to IFRS 9.

IFRS 7 (Amendment) Financial Instruments: Disclosures Offsetting of Financial Assets and Financial Liabilities (effective 1 January 2013) The amended disclosures will require more extensive disclosures than are currently required under IFRS.

IFRS 9 (Amendment) Financial Instruments (effective 1 January 2015). This IFRS is part of the IASB's project to replace IAS 39. The standard addresses classification and measurement of financial assets and replaces the multiple classification and measurement models in IAS 39 with a single model that has only two classification categories: amortised cost and fair value. The standard also includes guidance on accounting for and the presentation of financial liabilities and derecognising financial liabilities which have been relocated from IAS 39 without change, except for financial liabilities that are designated at fair value through profit or loss.

IFRS 10 Consolidated Financial Statements (effective 1 January 2013). This standard builds on existing principles by identifying the concept of control as the determining factor in whether an entity should be included in the consolidated financial statements.

IFRS 11 Joint Arrangements (effective 1 January 2013). The standard provides for a more realistic reflection of joint arrangements by focusing on the rights and obligations of the arrangement, rather than its legal form. Proportional consolidation of joint ventures is no longer allowed under this standard. Harmony only has joint arrangements in PNG, through its investment in Morobe Exploration Services Limited, Hidden Valley Services Limited and Wafi-Golpu Services Limited. The joint arrangements are currently accounted for by proportional consolidation. Management is still assessing the potential impact of IFRS 11 and has not yet quantified the potential impact.

IFRS 12 Disclosure of Interest in Other Entities (effective 1 January 2013). This standard includes the disclosure requirements for all forms of interests in other entities, including joint arrangements, associates, special-purpose vehicles and other off-balance sheet vehicles.

IFRS 13 Fair Value Measurement (effective 1 January 2013). The standard aims to improve consistency and reduce complexity by providing a precise definition of fair value and a single source of fair value and disclosure requirements across

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all IFRS. Management expects application IFRS 13 to mainly impact on fair value disclosures but has not yet quantified the potential impact.

IFRIC 20 Stripping Costs in the Production Phase of a Surface Mine (effective 1 January 2013) The Interpretations Committee was asked to clarify when and how to account for stripping costs (the process of removing waste from a surface mine in order to gain access to mineral ore deposits) to address diversity in practice. The Interpretation clarifies when production stripping should lead to the recognition of an asset and how that asset should be measured, both initially and in subsequent periods. Management expects IFRIC 20 to be applicable to Harmony and the interpretation may result in Harmony recognising deferred stripping assets in excess of the deferred stripping assets currently recognised. Management has not yet quantified the potential impact of the application of IFRIC 20.

### 2.2 Consolidation

The consolidated financial information includes the financial statements of the company, its subsidiaries, its proportionate interest in joint ventures, special purpose entities (SPEs) and its interests in associates.

- (i) **Subsidiaries** are all entities (including special purpose entities) over which the group has power to govern the financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group and are deconsolidated when that control ceases. The group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the group recognises any non-controlling interests in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the group's share of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired, in the case of a bargain purchase, the difference is recognised directly in the statement of comprehensive income.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the company.

- (ii) **Associates** are those entities in which the group has significant influence, but not control over operational and financial policies, generally accompanying a shareholding of between 20% and 50% of the voting rights.

## Table of Contents

Investments in associates are accounted for by using the equity method of accounting, and are initially recognised at cost. The cost of an acquisition is measured as the fair value of the assets given, shares issued or liabilities assumed at the date of exchange plus costs directly attributable to the acquisition. The group's investment in associates includes goodwill identified on acquisition.

The group's share of the associates' post-acquisition profits or losses is recognised in the income statement, and its share of post-acquisition movement in reserves is recognised in other reserves. Cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the group's shares of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The carrying value of an associate is reviewed on a regular basis and, if an impairment in the carrying value has occurred, it is written off in the period in which such impairment is identified.

Unrealised gains on transactions between the group and its associates are eliminated to the extent of the group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment that should be recognised.

Accounting policies of associates have been reviewed to ensure consistency with the policies adopted by the group.

- (iii) **Joint arrangements.** Joint venture entities are those entities in which the group holds an interest and shares joint control over strategic, financial and operating decisions with one or more other ventures under a contractual arrangement. The group's interest in jointly controlled entities is accounted for by proportionate consolidation. Under this method, the group includes its share of the joint venture's individual income and expenses, assets and liabilities and cash flows on a line-by-line basis with similar items in the group's financial statements.

The group recognises the portion of gains or losses on the sale of assets by the group to the joint venture that is attributable to the other ventures. The group does not recognise its share of profits or losses from the joint venture that result from the purchase of assets by the group from the joint venture until it resells the assets to an independent party. However, if a loss on the transaction provides evidence of a reduction in the net realisable value of current assets or an impairment loss, the loss is recognised immediately.

Where the group has contractual arrangements with other participants to engage in joint activities or invest in joint assets other than through a separate entity, the group includes its assets, liabilities and share of income and expenditure in such joint venture operations with similar items in its financial statements.

- (iv) **Special purpose entities (SPEs)** are those undertakings that are created to satisfy specific business needs of the group. These are consolidated where the group has the right to the majority of the benefits of the SPE and/or is exposed to the majority of the risk thereof. SPEs are consolidated in the same manner as subsidiaries when the substance of the relationship indicates that the SPE is controlled by the group.
- (v) **Transactions with non-controlling interests.** The group treats transactions with non-controlling interests as transactions with equity owners of the group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

When the group ceases to have control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequent accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of the entity are accounted for as if the group directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified in profit or loss.

If the ownership interest in an associate is reduced but significant influence is retained, only a portion of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

### 2.3 Foreign currency translation

(i) **Functional and presentation currency.** Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). For translation of the Rand financial statement items to US dollar, the average of R7.77 (2011:R6.99) (2010:R7.58) per US\$1 was used for income statement items (unless this average was not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case these items were translated at the rate on the date of the transactions) and the closing rate of R8.21 (2011:R6.78) per US\$1 for asset and liability items. Equity items were translated at historic rates.

The translation effect from rand to US dollar is included in other comprehensive income in the US\$ financial statements.

## Table of Contents

References to A\$ refers to Australian currency, R to South African currency, \$ or US\$ to United States currency and K or Kina to Papua Guinean currency.

- (ii) **Transactions and balances.** Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation to year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement, except where deferred in equity as qualifying cash flow hedges and qualifying investment hedges. Gains and losses recognised in the income statement are included in the determination of other expenses net .

Changes in the fair value of monetary securities denominated in a foreign currency classified as available-for-sale are analysed between translation differences resulting from changes in the amortised cost of the security, and other changes in the carrying amount of the security. Translation differences related to the changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets such as equities classified as available-for-sale are included in other comprehensive income.

- (iii) **Group companies.** The results and financial position of all group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (a) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (b) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the date of the transactions);
- (c) all resulting exchange differences are recognised as a separate component of other comprehensive income; and
- (d) equity items are translated at historic rates.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations, and of borrowings and other currency instruments designated as hedges of such investments, are taken to other comprehensive income. When a foreign operation is sold or control is otherwise lost, exchange differences that were recorded in other comprehensive income are recognised in profit or loss in the period in which the foreign operation is sold or control is otherwise lost.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign entity and translated at the closing rate.

### 2.4 Segmental reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker has been identified as the executive committee. Refer to note 39 for detailed guidance on the identification of an operating and reportable segment.

## 2.5 Property, plant and equipment

- (i) **Mining assets** including mine development costs and mine plant facilities are initially recorded at cost, where after they are measured at cost less accumulated depreciation and impairment. Costs include expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably.

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At the group's surface mines, when it has been determined that a mineral property can be economically developed as a result of establishing proved and probable reserves, costs incurred to develop the property are capitalised as incurred until the mine is considered to have moved into the production phase. These costs include costs to further delineate the ore body and remove overburden to initially expose the ore body. Stripping costs incurred during the production phase to remove waste ore are deferred and charged to production costs on the basis of the average life-of-mine stripping ratio. The average stripping ratio is calculated as the number of tonnes of waste material removed per tonne of ore mined. The average life-of-mine ratio is revised annually in the light of additional knowledge and change in estimates. The cost of excess stripping is capitalised as mine development costs when the actual stripping ratio exceeds the average life-of-mine stripping ratio. Where the average life-of-mine stripping ratio exceeds the actual stripping ratio, the cost is charged to the income statement.

At the group's underground mines, all costs incurred to develop the property, including costs to access specific ore blocks or other areas of the underground mine, are capitalised to the extent that such costs will provide future economic benefits. These costs include the cost of shaft sinking and access, the costs of building access ways, lateral development, drift development, ramps, box cuts and other infrastructure development.

F-11



## Table of Contents

During the development stage, the group may enter into arrangements whereby it agrees to transfer a part of its mineral interest in consideration for an agreement by another party (the farmee) to meet certain expenditure which would otherwise have to be undertaken by the group. Such arrangements, referred to as farm-in transactions, are accounted for as executory contracts particularly when the expenditures to be incurred by the farmee are discretionary in nature, and the mineral interest to be transferred may vary depending upon such discretionary spend. At the date of completion of each party's obligations under the farm-in arrangement, the group derecognises the proportion of the mining assets and liabilities associated with the joint venture that it has sold to the farmee, and recognises its interest in the capital expenditure (consideration received) at fair value within operating assets. The difference between the net disposal proceeds and the carrying amount of the asset disposed of is recognised in profit or loss.

Borrowing costs are capitalised to the extent that they are directly attributable to the acquisition and construction of qualifying assets. Qualifying assets are assets that take a substantial time to get ready for their intended use. These costs are capitalised until the asset moves into the production phase. Other borrowing costs are expensed.

The net assets of operations placed on care and maintenance are impaired to their recoverable amount. Expenditure on the care and maintenance of these operations is charged against income, as incurred.

Where a depreciable asset is used in the construction or extension of a mine, the depreciation is capitalised against the mine's cost.

- (ii) **Non-mining assets.** Land is shown at cost and not depreciated. Other non-mining fixed assets are shown at cost less accumulated depreciation and accumulated impairment losses.
- (iii) **Undeveloped properties** are initially valued at the fair value of resources obtained through acquisitions. The carrying values of these properties are annually tested for impairment. Once development commences, these properties are transferred to mining properties and accounted for in accordance with the related accounting policy.
- (iv) **Mineral and surface use rights** represent mineral and surface use rights for parcels of land both owned and not owned by the group. Mineral and surface rights include acquired mineral use rights in production, development and exploration phase properties. The amount capitalised related to a mineral and surface right represents its fair value at the time it was acquired, either as an individual asset purchase or as part of a business combination, and is recorded at cost of acquisition.

The group's mineral use rights are enforceable regardless of whether proved or probable reserves have been established. In certain limited situations, the nature of a use changes from an exploration right to a mining right upon the establishment of proved and probable reserves. The group has the ability and intent to renew mineral use rights where the existing term is not sufficient to recover all identified and valued proved and probable reserves and/or undeveloped mineral interests.

- (v) **Leased assets.** The group leases certain property, plant and equipment. Leases of property, plant and equipment where the group has substantially all the risks and rewards of ownership are classified as finance leases. The assets are capitalised at the lease's commencement at the lower of the fair value of the leased property and the present value of the minimum lease payments.

Finance lease payments are allocated using the rate implicit in the lease, which is included in finance costs, and the capital repayment, which reduces the liability to the lessor. The corresponding rental obligations, net of finance charges, are included in non-current borrowings, with the current portion included under current liabilities.

Capitalised lease assets are depreciated over the shorter of their estimated useful lives and the lease terms.

- (vi) **Depreciation and amortisation of mining assets,** computed principally by the units of production method over life-of-mine based on estimated quantities of economically recoverable proved and probable reserves, which can be recovered in future from known mineral deposits.

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In most instances, proved and probable reserves provide the best indication of the useful life of the group's mines (and related assets). However, in some instances, proved and probable reserves may not provide a realistic indication of the useful life of the mine (and related assets). This may be the case, for example, where management is confident that further resources will be converted into reserves and are approaching economic decisions affecting the mine on this basis, but has chosen to delay the work required to designate them formally as reserves. Management's confidence in the economical recovery of such resources may be based on historical experience and available geological information. In instances where management is able to demonstrate the economic recovery of such resources with a high level of confidence, such additional resources, as well as the associated future development costs of accessing those resources, are included in the calculation of depreciation and amortisation.

- (vii) **Depreciation and amortisation of non-mining assets.** Other non-mining assets are depreciated on a straight-line basis over their estimated useful lives as follows:

Vehicles at 20% per year;

Computer equipment at 33.3% per year;

Furniture and equipment at 16.67% per year.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

## **Table of Contents**

Gains and losses on disposals are determined by comparing proceeds with carrying amount and are recognised in the income statement.

- (viii) **Depreciation and amortisation of mineral and surface use rights.** Mineral rights associated with production phase mineral interests are amortised over the life-of-mine using the units-of-production method in order to match the amortisation with the expected underlying future cash flows. Mineral interests associated with development and exploration phase mineral interests are not amortised until such time as the underlying property is converted to the production stage.

For details on the group's accounting policy on impairments, refer to note 2.8.

### **2.6 Exploration costs**

The group expenses all exploration and evaluation expenditures until it is concluded that the project is technically feasible and commercially viable, and that future economic benefits are therefore probable. The information used to make that determination depends on the level of exploration as well as the degree of confidence in the orebody, as set out below.

Exploration and evaluation expenditure on greenfield sites, being those where the group does not have any mineral deposits which are already being mined or developed, is expensed as incurred until the technical and commercial viability of the project has been demonstrated, usually through the completion of a final feasibility study. However, in certain instances, the technical and commercial viability of the deposit may be demonstrated at an earlier stage, for example where an extended feasibility study is being conducted and the underlying feasibility study in respect of specific components of the mineral deposit has advanced to such a stage that significant commercially viable reserves has been established, and the other criteria for the recognition of an asset have been met.

Exploration and evaluation expenditure on brownfield sites, being those adjacent to mineral deposits which are already being mined or developed, is expensed as incurred until the group is able to demonstrate that future economic benefits are probable through the completion of a feasibility study, after which the expenditure is capitalised as mine development cost. A feasibility study consists of a comprehensive study of the viability of a mineral project that has advanced to a stage where the mining method has been established, and which, if an effective method of mineral processing has been determined, includes a financial analysis based on reasonable assumptions of technical, engineering, operating economic factors and the evaluation of other relevant factors. The feasibility study, when combined with existing knowledge of the mineral property that is adjacent to mineral deposits that are already being mined or developed, allows the group to conclude that the project is technically feasible and commercially viable.

Exploration and evaluation expenditure relating to extensions of mineral deposits which are already being mined or developed, including expenditure on the definition of mineralisation of such mineral deposits, is capitalised as a mine development cost following the completion of an economic evaluation equivalent to a feasibility study. This economic evaluation is distinguished from a feasibility study in that some of the information that would normally be determined in a feasibility study is instead obtained from the existing mine or development. This information when combined with existing knowledge of the mineral property already being mined or developed allow the directors to conclude that the project is technically feasible and commercially viable.

Exploration properties acquired are recognised in the balance sheet within development cost and are shown at cost less provisions for impairment determined in accordance with the group's accounting policy on impairment of non-financial assets (note 2.8)

Capitalisation of pre-production cost ceases when commercial levels of production are reached. Commercial levels of production are discussed under production start date in note 3.12.

### **2.7 Intangible assets**

Intangible assets consist of all identifiable non-monetary assets without physical substance. They are stated at cost less accumulated amortisation and accumulated impairment losses, if any. The following are the main categories of intangible assets:

**(i) Intangible assets with an indefinite useful life**

Intangible assets with an indefinite useful life are not amortised but tested for impairment on an annual basis, or when there is an indication of impairment. The excess of consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the group's share of the identifiable net assets acquired is recorded as goodwill. Goodwill on acquisition of subsidiaries, joint ventures and businesses are included in intangible assets. Goodwill on acquisition of associates is included in investments in associates and tested for impairment as part of the overall balance.

Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are recognised immediately in the income statement and are not reversed. The impairment testing is performed annually on 30 June or when events or changes in circumstances indicate that it may be impaired.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. If the composition of one or more cash-generating units to which goodwill has been allocated changes due to a re-organisation, the goodwill is re-allocated to the units affected.

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## **Table of Contents**

The gain or loss on disposal of an entity includes the carrying amount of goodwill relating to the entity sold.

### **(ii) Intangible assets with a finite useful life**

Acquired computer software licences that require further internal development are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Cost to bring to use the specific software, includes software development employee costs and attributable overheads. Development expenditure incurred that will not likely generate probable future economic benefits and cannot be reliability measured are recognised as an expense as incurred. Intangible assets with a finite useful life are amortised on a straight line basis of over their estimated useful lives, which are reviewed annually, as follows:

Computer software at 20% per year.

### **2.8 Impairment of non-financial assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or when there is an indication of impairment.

Assets that are subject to amortisation are reviewed annually on 30 June for impairment or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised in the income statement for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units). Each operating shaft, along with allocated common assets such as plants and administrative offices, is considered to be a cash generating unit as each shaft is largely independent from the cash flows of other shafts and assets belonging to the group.

Fair value less cost to sell is generally determined by using discounted estimated after-tax future cash flows. Future cash flows are estimated based on quantities of recoverable minerals, expected gold prices (considering current and historical prices, price trends and related factors), production levels and cash costs of production, all based on life-of-mine plans. Future cash flows are discounted to their present value using a post tax discount rate that reflect current market assessments of the time value of money and risk specific to the asset. Refer to note 3.1 for detail.

The term recoverable minerals refers to the estimated amount of gold that will be obtained from reserves and resources and all related exploration stage mineral interests (except for other mine-related exploration potential and greenfields exploration potential discussed separately below) after taking into account losses during ore processing and treatment. Estimates of recoverable minerals from such related exploration stage mineral interests will be risk adjusted based on management's relative confidence in such materials. In estimating future cash flows, assets are grouped at the lowest level for which there are identifiable cash flows that are largely independent of cash flows from other asset groups. With the exception of other mine-related exploration potential and greenfields exploration potential, estimates of future undiscounted cash flows are included on an area of interest basis, which generally represents an individual operating mine, even if the mines are included in a larger mine complex.

In the case of mineral interests associated with other mine-related exploration potential and greenfields exploration potential, cash flows and fair values are individually evaluated based primarily on recent exploration results and recent transactions involving sales of similar properties, if any. Assumptions underlying future cash flow estimates are subject to significant risks and uncertainties.

Non-financial assets other than goodwill that suffered an impairment are reviewed annually for possible reversal of the impairment at 30 June. Reversal of impairments is also considered when there is objective evidence to indicate that the asset is no longer impaired. Where an impairment subsequently reverses, the carrying amount of the asset or CGU is increased to the revised estimate of its recoverable amount, but not higher than the carrying value that would have been determined had no impairment been recognised in prior years.

## **2.9 Financial instruments**

Financial instruments are initially measured at fair value when the group becomes a party to their contractual arrangements. Transaction costs are included in the initial measurement of financial instruments, with the exception of financial instruments classified as at fair value through profit or loss. The subsequent measurement of financial instruments is discussed below.

A financial asset is derecognised when the right to receive cash flows from the asset has expired or the group has transferred its rights to receive cash and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the assets.

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires.

On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss recognised in equity is recognised in profit or loss.

On derecognition of a financial liability, the difference between the carrying amount of the liability extinguished or transferred to another party and the amount paid is recognised in profit or loss.

## **Table of Contents**

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

### *Financial assets*

The group classifies its financial assets in the following categories: loans and receivables, available-for-sale, held-to-maturity and at fair value through profit or loss. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

Purchases and sales of financial assets are recognised on trade-date, the date on which the group commits to purchase or sell the asset.

- (i) **Loans and receivables** are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the group provides money, goods or services directly to a debtor with no intention of trading the receivable. Loans and receivables are subsequently measured at amortised cost using the effective interest method. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables include trade and other receivables (excluding VAT and prepayments), restricted cash and cash and cash equivalents.

### **Cash and cash equivalents**

Cash and cash equivalents are defined as cash on hand, deposits held at call with banks and short-term highly liquid investments with original maturities of three months or less. Cash and cash equivalents exclude restricted cash.

### **Trade and other receivables**

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. If collection is expected in one year or less, they are classified as current assets. If not, they are presented as non-current assets. A provision for impairment of receivables is established when there is objective evidence that the group will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the trade receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The carrying amount of the asset is reduced through the use of a provision for impairment (allowance account) and the amount of the loss is recognised in the income statement. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited in the income statement.

- (ii) **Available-for-sale financial assets** are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of the investment within 12 months of the balance sheet date.

Available-for-sale financial assets are subsequently carried at fair value. Changes in the fair value of monetary securities denominated in a foreign currency are accounted for as described in note 2.3 (ii).

When securities classified as available for sale are sold or impaired, the accumulated fair value adjustments recognised in other comprehensive income are reclassified in the income statement as profit or loss from investment securities.

The fair values of quoted investments are based on current bid prices. If the value for a financial instrument cannot be obtained from an active market, the group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models refined to reflect the issuer's specific circumstances. The valuation techniques make maximum use of market inputs and rely as little as possible on entity-specific inputs.

The group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity securities classified as available for sale, a significant or prolonged decline in the fair value of the security below its cost is considered in determining whether the securities are impaired. If considered impaired, the cumulative loss – measured as the difference between

the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss is removed from other reserves and recognised in the income statement. Subsequent increases in the fair value are recognised in equity impairment losses recognised in the income statement on equity instruments are not reversed through the income statement.

- (iii) **Held-to-maturity investments** are non-derivative financial assets with fixed or determinable payments and fixed maturities that the group's management has the positive intention and ability to hold to maturity. The group's held-to-maturity investments are subsequently measured at amortised cost using the effective interest method.

A portion of restricted investments held by the trust funds (refer note 20) are classified as held-to-maturity investments.

The group assesses at the end of each reporting period whether there is objective evidence that a held-to-maturity investment is impaired as a result of an event. The amount of the loss is measured as the difference between the asset's



## Table of Contents

carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the held-to-maturity investment's original effective interest rate. The asset's carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated income statement. If a held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the reversal of the previously recognised impairment loss is recognised in the consolidated income statement.

- (iv) **Financial assets at fair value through profit or loss** have two sub-categories: financial assets held-for-trading, and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management in terms of specified criteria. Derivatives are also categorised as held-for-trading unless they are designated as hedges. Assets in this category are classified as current assets if they are expected to be realised within 12 months of the balance sheet date. These assets are subsequently measured at fair value with gains or losses arising from changes in fair value recognised in the income statement in the period in which they arise.

### *Financial liabilities*

- (i) **Borrowings** are initially recognised at fair value net of transaction costs incurred and subsequently measured at amortised cost, comprising original debt less principal payments and amortisation, using the effective yield method. Any difference between proceeds (net of transaction cost) and the redemption value is recognised in the income statement over the period of the borrowing using the effective interest rate method.

Fees paid on the establishment of loan facilities are capitalised as a pre-payment and amortised over the period of the facility to which it relates, to the extent it is probable that some or all of the facility will be drawn down. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is expensed.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

- (ii) **Trade and other payables** are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. If not, they are presented as non-current liabilities.

### **2.10 Inventories**

Inventories which include bullion on hand, gold in process, gold in lock-up, ore stockpiles and stores and materials, are measured at the lower of cost and net realisable value after appropriate allowances for redundant and slow moving items. Net realisable value is the estimated selling price in the ordinary course of business less the estimated cost of completion and the estimated cost necessary to perform the sale.

Cost of bullion, gold in process and gold in lock-up is determined by reference to production cost, including amortisation and depreciation at the relevant stage of production. Ore stockpiles are valued at average production cost. Stockpiles and gold in lock-up are classified as a non-current asset where the stockpile exceeds current processing capacity and where a portion of static gold in lock-up is expected to be recovered more than 12 months after balance sheet date.

Gold in process inventories represent materials that are currently in the process of being converted to a saleable product. Conversion processes vary depending on the nature of the ore and the specific mining operation, but include mill in-circuit, leach in-circuit, flotation and column cells, and carbon in-pulp inventories. In-process material is measured based on assays of the material fed to process and the projected recoveries at the respective plants. In-process inventories are valued at the average cost of the material fed to process attributable to the source material coming from the mine, stockpile or leach pad plus the in-process conversion costs, including the applicable depreciation relating to the process facility, incurred to that point in the process. Gold in process includes gold in lock-up which is generally measured from the plants onwards. Gold in lock-up is estimated as described under the section dealing with critical accounting estimates and judgements (refer to note 3.9). It is expected to

be extracted when plants are demolished at the end of their useful lives, which is largely dependant on the estimated useful life of the operations feeding the plants. Where mechanised mining is used in underground operations, in-progress material is accounted for at the earliest stage of production when reliable estimates of quantities and costs are capable of being made. Given the varying nature of the group's open pit operations, gold in process represents either production in broken ore form or production from the time of placement on heap leach pads.

Consumable stores are valued at weighted average cost.

#### **2.11 Non-current assets or disposal groups held for sale and discontinued operations**

A non-current asset or disposal group (a business grouping of assets and their related liabilities) is designated as held for sale and stated at lower of carrying value and fair value less cost to sell, when its carrying amount will be recovered principally through a sale transaction rather than through continuing use. The classification as held for sale of a non-current asset or disposal group occurs when it is available for immediate sale in its present condition and the sale is highly probable. A sale is considered highly probable if management is committed to a plan to sell the non-current asset or disposal group, an active divestiture programme has been initiated, the non-current assets or disposal group is marketed at a price reasonable to its fair value and the disposal will be completed within one year from classification.

## **Table of Contents**

Upon classification of a non-current asset or disposal group as held for sale, it is reviewed for impairment. The impairment charged to the income statement is the excess of the carrying value of the non-current asset or disposal group over its expected net selling price (fair value less costs to sell). At each subsequent reporting date, the carrying values are remeasured for possible impairment. A reversal of impairment is recognised for any subsequent increase in net selling price but not in excess of the cumulative impairment loss already recognised.

No depreciation is provided on non-current assets from the date they are classified as held for sale. Where an investment in associate is classified as held for sale, the group will no longer equity account for the investment.

When a disposal group is classified as held for sale it is also necessary to assess whether or not the criteria for discontinued operations are met. If the criteria are met, the results of the disposal group are classified as discontinued operations in the income statement and the comparative amounts restated for all periods presented. No restatement of balance sheet comparative amounts is done.

If a non-current asset or disposal group is classified as held for sale but the criteria for classification as held for sale are no longer met, the disclosure of such non-current asset or disposal group as held for sale is ceased.

On ceasing such classification, the non-current assets are reflected at the lower of:

the carrying amount before classification as held for sale adjusted for any depreciation or amortisation that would have been recognised had the assets not been classified as held for sale or

the recoverable amount at the date the classification as held for sale ceases. The recoverable amount is the amount at which the asset would have been recognised after the allocation of any impairment loss arising on the cash generating unit as determined in accordance with the group's policy on impairment of non-financial assets.

Any adjustment required to be made on reclassification is charged to the income statement on reclassification, and included in income from continuing operations.

Where the disposal group was also classified as a discontinued operation, the subsequent classification from held for sale also requires that the discontinued operation be included in continuing operations. Comparative information in the income statement and cash flow note disclosures relating to the classification as a discontinued operation is re-presented accordingly. Comparative information in the balance sheet is not re-presented for this change.

### **2.12 Environmental obligations**

Estimated long-term environmental obligations, comprising pollution control, rehabilitation and mine closure, are based on the group's environmental management plans in compliance with current technological, environmental and regulatory requirements.

Based on disturbances to date, the net present value of expected rehabilitation cost estimates are recognised and provided for in full in the financial statements. The estimates are reviewed annually and are discounted using a pre-tax risk-free rate that is adjusted to reflect the current market assessments of the time value of money and the risks specific to the obligation.

Annual changes in the provision consist of finance costs relating to the change in the present value of the provision and inflationary increases in the provision estimate, as well as changes in estimates. The present value of environmental disturbances created are capitalised to mining assets against an increase in the rehabilitation provision. If a decrease in liability exceeds the carrying amount of the asset, the excess is recognised immediately in the income statement. If the asset value is increased and there is an indication that the revised carrying value is not recoverable, an impairment is performed in accordance with the accounting policy dealing with impairments of non-financial assets. Rehabilitation projects undertaken, included in the estimates are charged to the provision as incurred. The cost of on-going current programmes to prevent and control pollution is charged against income as incurred. Over time, the liability is increased to reflect an interest element, and the capitalised cost is depreciated over the life of the related asset.

**2.13 Environmental trust funds**

Contributions are made to the group's trust funds, created in accordance with statutory requirements, to fund the estimated cost of pollution control, rehabilitation and mine closure at the end of the life of the group's mines. The trusts are consolidated into the group as the group exercises full control of the trust. The measurement of the investments held by the trust funds is dependent on their classification under financial assets. Income received and gains are treated in accordance with these classifications.

**2.14 Provisions**

Provisions are recognised when the group has a present legal or constructive obligation as a result of past events where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

The amount recognised as a provision is the present value of the best estimate of the expenditure required to settle the present obligation at balance sheet date using a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the obligation. This estimate takes into account the associated risks and uncertainties. The increase in the provision due to the passage of time is recognised as interest expense.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic benefits will be required, the provision is reversed.

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## **Table of Contents**

### **2.15 Current and deferred taxation**

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the group operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

The group follows the comprehensive liability method of accounting for deferred tax using the balance sheet approach. Under this method deferred income taxes are recognised for the tax consequences of temporary differences by applying expected tax rates to the differences between the tax base of all assets or liabilities and its balance sheet carrying amount, except to the extent that deferred tax arises from the initial recognition of an asset or liability in a transaction that is not a business combination and does not affect the accounting or taxable profit or loss at the time of the transaction. Deferred tax is charged to profit or loss, except where the tax relates to items recognised in other comprehensive income or directly in equity in which case the tax is also recognised in other comprehensive income or directly in equity. The effect on deferred tax of any changes in tax rates is recognised in the income statement, except to the extent that it relates to items previously charged or credited directly to equity.

The principal temporary differences arise from amortisation and depreciation on property, plant and equipment, provisions, post-retirement benefits, unutilised tax losses and unutilised capital allowances carried forward. Deferred tax assets relating to the carry forward of unutilised tax losses and unutilised capital allowances are recognised to the extent that it is probable that future taxable profit will be available against which the unutilised tax losses and unutilised capital allowances can be utilised.

Deferred income tax is provided on temporary differences arising from investments in subsidiaries, joint ventures and associates, except where the timing of the reversal of the temporary difference is controlled by the group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Interest received from and paid to the tax authorities are classified as interest income and expense.

### **2.16 Employee benefits**

- (i) **Pension and provident plans** are funded through annual contributions. The group pays fixed contributions into a separate entity in terms of the defined contribution pension and provident plans which is charged to the income statement in the year to which they relate. The group's liability is limited to its annually determined contributions and has no further liability, legally or constructive if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.
- (ii) **Medical plans:** The group provides medical cover to current employees and certain retirees through certain funds. The medical accounting costs for the defined benefit plan are assessed using the projected unit credit method. The health care obligation is measured as the present value of the estimated future cash outflows using high quality government bond interest rates consistent with the term and risks of the obligation together with adjustments for unrecognised past service cost. Actuarial gains and losses as a result of these valuations are recognised in the income statement at revaluation date. The future liability for current and retired employees and their dependents is accrued in full based on actuarial valuations obtained annually.
- (iii) **Equity compensation benefits:** The group operates an equity-settled, share-based payments plan, where the group grants share options to certain employees in exchange for services received. Equity share-based payments are measured at fair value that includes market performance conditions but excluded the impact of any service and non-market performance conditions of the equity instruments at the date of the grant. The share-based payments are expensed over the vesting period, based on

the group's estimate of the shares that are expected to eventually vest. The group used an appropriate option pricing model in determining the fair value of the options granted. Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. At each balance sheet date, the estimates of the number of options that are expected to become exercisable are revised. The impact of the revision of original estimates, if any, is recognised in the income statement, with a corresponding adjustment to equity. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

- (iv) **Termination benefits** are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The group recognises termination benefits when it is demonstrably committed to either: terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal; or providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than 12 months after balance sheet date are discounted to present value.
  
- (v) **Leave pay:** The group accrues for the cost of the leave days granted to employees during the period in which the leave days accumulate.

## **Table of Contents**

### **2.17 Share capital**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### **2.18 Leases**

Leases in which a significant portion of the risk and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

For the group's policy on finance leases, refer to note 2.5 (v).

### **2.19 Revenue recognition**

(i) **Revenue** arising from gold sales is recognised when the price is determinable, the product has been delivered in accordance with the terms of the contract, the significant risks and rewards of ownership have been transferred to the customer and collection of the sales price is reasonably assured. These criteria are typically met when the gold is delivered to the refinery. Revenue further excludes value-added tax. Revenues from silver and other by-products sales are credited to production costs as a by-product credit.

(ii) **Interest income:** Interest is recognised on a time proportion basis, taking into account the principal outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the group.

(iii) **Dividend income** is recognised when the shareholder's right to receive payment is established. This is recognised at the last date of registration.

### **2.20 Dividends declared**

Dividends declared are recognised in the period in which they are approved by the Board of directors. Dividends are payable in South African rand.

## **3 Critical accounting estimates and judgements**

The preparation of the financial statements in conformity with IFRS requires the group's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The resulting accounting estimates may differ from actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### 3.1 Impairment of mining assets

The recoverable amount of mining assets is generally determined utilising discounted future cash flows. Management also considers such factors as the quality of the individual orebody, market risk, asset specific risks and country risk in determining the fair value.

Key assumptions for the calculations of the mining assets recoverable amounts are the gold price, marketable discount rates (cost-to-sell), exchange rates and the annual life-of-mine plans. In determining the gold price to be used, management assess the long-term views of several reputable institutions on the gold price and based on this, derive the gold price. The life-of-mine plans are based on the proved and probable reserves as included in the Reserve Declaration, which are determined in terms of SAMREC and JORC, as well as resources where management has high confidence in the ore-body and economical recovery of gold, based on historic and similar geological experience.

During the year under review, the group calculated the recoverable amounts (generally fair value less costs to sell) based on updated life of mine plans, a gold price of US\$1 524 per ounce and a post tax real discount rate, which ranges between 5.04% and 8.70%, depending on the asset (2011: US\$ 1 274 per ounce and a post tax real discount rate ranging between 5.09% and 8.47% depending on the asset) (2010: US\$ 1 050 per ounce and a post tax real discount rate ranging between 5.92% and 10.72% depending on the asset). Cash flows used in the impairment calculations are based on life-of-mine plans which exceed five years for the majority of the mines. Refer to note 5 for details of impairments and reversal of impairment recorded.

Should management's estimate of the future not reflect actual events, further impairments may be identified. Factors affecting the estimates include:

changes to proved and probable ore reserves;

economical recovery of resources;

the grade of the ore reserves may vary significantly from time to time;

review of strategy;

unforeseen operational issues at the mines;



## **Table of Contents**

differences between actual commodity prices and commodity price assumptions;

changes in the discount rates and foreign exchange rates; and

changes in capital, operating mining, processing and reclamation costs.

### *Sensitivity analysis*

One of the most significant assumptions that influence the life-of-mine plans and therefore impairments is the expected gold price. A 10% decrease in the gold price at the reporting date would have resulted in an additional impairment at Steyn 2 Shaft (included in the Bambanani segment) of US\$3.6 million. This analysis assumes that all other variables remain constant.

### **3.2 Impairment of investment in associates**

The investments in associates are evaluated annually for impairment by comparing the entire carrying value of the investment to the recoverable amount, which is the higher of value in use or fair value less costs to sell. In 2011, the investment in Rand Uranium was classified as held for sale for the sale and an impairment recognised based on fair value less cost to sell (US\$ denominated purchase consideration). Refer to note 21.

### **3.3 Valuation and impairment of available-for-sale financial assets**

If the value of financial instruments cannot be obtained from an active market, the group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis and option pricing models refined to reflect the issuer's specific circumstances. When considering indications of an impairment, management considers a prolonged decline to be longer than 12 months. The significance of the decline is assessed for each security individually.

During the current year the investment in Witwatersrand Consolidated Gold Resources Limited (Wits Gold) was considered to be impaired as the fair value of the equity instrument at 30 June 2012 (US\$16 million) was significantly lower than its original cost at initial recognition (US\$41 million). This was assessed by management to be a significant decline. In addition, the Wits Gold equity instruments traded below their original cost for more than 12 months.

### **3.4 Estimate of exposure and liabilities with regard to rehabilitation costs**

Estimated long-term environmental obligations, comprising pollution control, rehabilitation and mine closure, are based on the group's environmental management plans in compliance with current technological, environmental and regulatory requirements.

Significant judgement is applied in estimating ultimate rehabilitation cost that will be required in future to rehabilitate the group's mines. Ultimate cost may significantly differ from current estimates.

For the South African operations, management used an inflation rate of 6.30% (2011: 6.60%) (2010: 6.23%) and the expected life of the mines according to the life-of-mine plans in the calculation of the estimated net present value of the rehabilitation liability. The discount rates used for the calculation are dependant on the shaft's life of mine and are as follows: for 12 months 5.5% (2011: 5.75%) (2010: 6.75%); for 1-5 years 5.75% (2011: 7.25%) (2010: 8.00%); for 6-9 years 7.75% (2011: 8.50%) (2010: 8.50%) and for 10 years or more 8.25% (2011: 8.75%) (2010: 9.00%). These estimates were based on recent yields determined on government bonds.

In calculating the rehabilitation liability in PNG for 2012, an inflation rate of 2.95% (2011: 3.30%) (2010: 5.4%) was used, together with a discount rate of 7.50% (2011: 7.00%) (2010: 8.00%).

### **3.5 Estimate of employee benefit liabilities**

An updated actuarial valuation is carried out at the end of each financial year. Assumptions used to determine the liability included a discount rate of 9.60%, no increases in employer subsidies (in terms of the agreement) and mortality rates according to the SA 1956/62 mortality table (SA a mf tables) (60 years) and a medical inflation rate of 7.45% (2011: discount rate of 9.80%, 60 years and 7.65% inflation rate) (2010: discount rate of 10.30%, 60 years and 8.14% inflation rate).

Management determined the discount rate by assessing financial instruments with similar terms to the liability. The changes to the discount rate and medical inflation rate are similar to changes in interest and inflation rates in South Africa.

### **3.6 Estimate of taxation**

The group is subject to income tax in several jurisdictions. Significant judgement is required in determining the worldwide provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Management has to exercise judgement with regards to deferred tax assets. Where the possibility exists that no future taxable income may flow against which these assets can be offset, the deferred tax assets are not recognised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled. When different tax rates apply to different levels of taxable income, deferred tax assets and liabilities are measured using the average tax rates that are expected to apply to the taxable profit (tax loss) of the periods in which the temporary differences are expected to reverse. At the group's South African operations, such average tax rates are directly impacted by the profitability of the relevant mine. The deferred tax rate is therefore based on the current estimate of future profitability of an operation when temporary differences will reverse, based on tax rates and tax laws that have been enacted at the balance sheet date. Refer to note 14 for further detail.

## **Table of Contents**

The future profitability of each mine, in turn, is determined by reference to the life-of-mine (LOM) plan for that operation. The LOM plan is influenced by factors as disclosed in note 3.1, which may differ from one year to the next and ultimately result in the deferred tax rate changing from one year to the next.

### **3.7 Fair value of share-based payments**

The fair value of options granted is being determined using either a binomial, Black-Scholes or a Monte Carlo valuation model. The significant inputs into the model are: vesting period, risk free interest rate, volatility, price on date of grant and dividend yield (refer to note 35 for detail on each of the share option schemes).

### **3.8 Impairment of goodwill**

Due to the wasting nature of mining assets and the finite life of a mine's reserves, the allocation of goodwill to a shaft will eventually result in an impairment charge for the goodwill. The group tests annually whether separately identifiable goodwill has suffered any impairment, in accordance with the accounting policy stated in note 2.8. These calculations require the use of estimates as stated in note 3.1.

### **3.9 Gold in lock-up**

Gold in lockup is carried at the lower of cost or net realisable value. Gold in lock-up is estimated based on the expected volumes treated and calculated plant call factor. Plant call factor is the efficiency measurement of the percentage of gold extracted from the ore. Management need to exercise judgement with regards to lock-up volumes, life-of-mine plans, gold prices, exchange rates and post tax real discount rates. Net realisable values are performed at least annually.

### **3.10 Assessment of contingencies**

Contingencies will only realise when one or more future events occur or fail to occur. The exercise of significant judgement and estimates of the outcome of future events are required during the assessment of the impact of such contingencies.

Litigation and other judicial proceedings as a rule raise difficult and complex legal issues and are subject to uncertainties and complexities including, but not limited to, the facts and circumstances of each particular case, issues regarding the jurisdiction in which the suit is brought and differences in applicable law. Upon resolution of any pending legal matter, the group may be forced to incur charges in excess of the presently established provisions and related insurance coverage. It is possible that the financial position, results of operations or cash flows of the group could be materially affected by the outcome of the litigation.

### **3.11 Gold mineral reserves and resources**

Gold mineral reserves and resources are estimates of the amount of ounces that can be economically and legally extracted from the group's properties. In order to calculate the gold mineral reserves and resources, estimates and assumptions are required about a range of geological, technical and economic factors, including quantities, grades, production techniques, recovery rates, production costs, commodity prices and exchange rates.

Estimating the quantities and/or grade of the reserves and resources requires the size, shape and depth of the ore bodies to be determined by analysing geological data such as the logging and assaying of drill samples. This process may require complex and difficult geological judgements and calculations to interpret the data.

Because the economic assumptions used to estimate the gold mineral reserves and resources change from year to year, and because additional geological data is generated during the course of operations, estimates of the mineral reserves and resources may change from year to year. Changes in the reserves and resources may affect the group's financial results and financial position in a number of ways, including:

asset carrying values may be affected due to changes in estimated cash flows;

depreciation and amortisation charged in the income statement may change as they are calculated on the units-of-production method; and

environmental provisions may change as the timing and/or cost of these activities may be affected by the change in mineral reserves.

At the end of each financial year, the estimate of proved and probable gold mineral reserves and resources is updated. Depreciation of mining assets is prospectively adjusted, based on these changes.

### **3.12 Production start date**

Various relevant criteria are considered in order to assess when the mine is substantially complete and ready for its intended use and moves into the production phase. Some of the criteria would include but are not limited to the following:

the level of capital expenditure compared to the total project cost estimates;

the ability to produce gold in a saleable form (where more than an insignificant amount of gold has been produced); and

the ability to sustain the ongoing production of gold.

## **4 Financial risk management**

The group's financial instruments expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and other price risk), credit risk and liquidity risk. The group may use derivative financial instruments to hedge certain risk exposures.

**Table of Contents**

The group's financial assets and liabilities are set out below:

| Figures in million (US dollar)  | Loans<br>and<br>receivables | Available-for-sale<br>financial<br>assets | Held-to-maturity<br>investments | Fair value<br>through<br>profit or loss | Financial<br>liabilities at<br>amortised<br>cost |
|---------------------------------|-----------------------------|---|---------------------------------|---|--|
| <b>At 30 June 2012:</b>         |                             |   |                                 |   |  |
| Restricted cash                 | 4                           |   |                                 |   |  |
| Restricted investments          |                             |   | 26                              | 198                                     |  |
| Investments in financial assets |                             | 18  |                                 |   |  |
| Trade and other receivables     | 124                         |   |                                 |   |  |
| Cash and cash equivalents       | 216                         |   |                                 |   |  |
| Borrowings                      |                             |   |                                 |   | 221  |
| Trade and other payables        |                             |   |                                 |   | 41   |
| <b>At 30 June 2011:</b>         |                             |   |                                 |   |  |
| Restricted cash                 | 5                           |   |                                 |   |  |
| Restricted investments          |                             |   | 30                              | 248                                     |  |
| Investments in financial assets |                             | 27  |                                 |   |  |
| Trade and other receivables     | 124                         |   |                                 |   |  |
| Cash and cash equivalents       | 102                         |   |                                 |   |  |
| Borrowings                      |                             |   |                                 |   | 230  |
| Trade and other payables        |                             |   |                                 |   | 73   |

Risk management is carried out by a central treasury department (group treasury) under policies approved by the board of directors. Group treasury identifies, evaluates and hedges certain selected financial risks in close co-operation with the group's operating units. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and the investment of excess liquidity.

**(a) Market risk****(i) Foreign exchange risk**

The group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar (US\$). Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations. Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency. Harmony's revenues are sensitive to the ZAR/US\$ exchange rate as all revenues are generated by gold sales denominated in US\$. Harmony generally does not enter into forward sales, derivatives or other hedging arrangements to establish an exchange rate in advance for the sale of its future gold production.

The group is exposed to foreign exchange risk arising from borrowings and intercompany loans denominated in a currency other than the functional currency of that entity. Harmony generally does not enter into forward sales, derivatives or other hedging arrangements to manage this risk.

*Sensitivity analysis*

The group has reviewed its foreign currency exposure on financial assets and financial liabilities and has identified the following sensitivities for a 10% change in the exchange rate.

**Table of Contents**

|                          | US dollar   |      |
|--------------------------|-------------|------|
| Figures in million       | 2012        | 2011 |
| <b>A\$ against US\$</b>  |             |      |
| Increase by ten percent  |             | 1    |
| Decrease by ten percent  |             | (1)  |
| Closing rate             | <b>1.02</b> | 1.07 |
| <b>Kina against A\$</b>  |             |      |
| Increase by ten percent  | <b>60</b>   | 47   |
| Decrease by ten percent  | <b>(60)</b> | (47) |
| Closing rate             | <b>2.06</b> | 2.41 |
| <b>US\$ against Rand</b> |             |      |
| Increase by ten percent  | <b>13</b>   | n/a  |
| Decrease by ten percent  | <b>(13)</b> | n/a  |
| Closing rate             | <b>8.21</b> |      |

**(ii) Other price risk**

The group is exposed to the risk of fluctuations in the fair value of the available-for-sale financial assets and fair value through profit or loss as a result of changes in market prices (other than changes in interest rates and foreign currencies). Harmony generally does not use any derivative instruments to manage this risk.

*Sensitivity analysis*

A 1% increase in the share prices of the underlying available-for-sale investments at the reporting date, with all other variables held constant, would have increased other comprehensive income by US\$0.2 million (2011: US\$0.3 million); an equal change in the opposite direction would have decreased other comprehensive income by US\$0.2 million (2011: US\$0.3 million).

Certain of the restricted investments are linked to the Shareholder Weighted Top 40 Index (SWIX 40) on the JSE. A 1% increase in the SWIX 40 index at the reporting date, with all other variables held constant, would have increased profit or loss by US\$0.6 million (2011: US\$1.1 million); an equal change in the opposite direction would have decreased profit or loss by US\$0.6 million (2011: US\$1.1 million).

*Commodity price sensitivity*

The profitability of the group's operations, and the cash flows generated by those operations, are affected by changes in the market price of gold. Harmony generally does not enter into forward sales, derivatives or other hedging arrangements to establish a price in advance for the sale of future gold production.

**(iii) Interest rate risk**

The group's interest rate risk arises mainly from long-term borrowings. The group has variable interest rate borrowings. Variable rate borrowings expose the group to cash flow interest rate risk. The group has not entered into interest rate swap agreements.

*Sensitivity analysis*

A change of 100 basis points in interest rates at the reporting date would have increased/(decreased) profit or loss before tax by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis for 2011.

| Figures in million           | US dollar |      |
|------------------------------|-----------|------|
|                              | 2012      | 2011 |
| Increase by 100 basis points | 2         | 2    |
| Decrease by 100 basis points | (2)       | (2)  |

**(b) Credit risk**

Credit risk is the risk that a counterparty may default or not meet its obligations timeously. Financial instruments, which subject the group to concentrations of credit risk, consist predominantly of restricted cash, restricted investments, trade and other receivables (excluding non-financial instruments) and cash and cash equivalents.

**Table of Contents**

Exposure to credit risk on trade and other receivables is monitored on a regular basis. Refer to note 25 for management's assessment. The credit risk arising from restricted cash, cash and cash equivalents and restricted investments is managed by ensuring amounts are only invested with financial institutions of good credit quality. The group has policies that limit the amount of credit exposure to any one financial institution.

**Cash and cash equivalents and restricted cash**

Financial institutions' credit rating by exposure:

| Figures in million                                   | US dollar  |            |
|--|------------|------------|
|  | 2012       | 2011       |
| <b>Credit rating</b>                                 |            |            |
| AAA <sup>1</sup>                                     |            | 38         |
| AA+ <sup>1</sup>                                     | 44         |            |
| AA <sup>1</sup>                                      | 54         | 41         |
| AA-  | 79         | 24         |
| A+   | 43         | 4          |
| <b>Cash and cash equivalents and restricted cash</b> | <b>220</b> | <b>107</b> |
| <sup>1</sup> Includes restricted cash                |            |            |
| AAA  |            | 4          |
| AA+  |            |            |
| AA   | 4          | 1          |
| <b>Total restricted cash</b>                         | <b>4</b>   | <b>5</b>   |

The group's maximum exposure to credit risk is represented by the carrying amount of all financial assets determined to be exposed to credit risk, amounting to US\$569.0 million as at 30 June 2012 (2011: US\$509.0 million). US\$249.5 million of this amount, which includes the equity-linked notes and interest-bearing short-term investments (refer to note 20) are held with Nedbank Limited which has a AA- rating.

**(c) Liquidity Risk**

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed credit facilities.

In the ordinary course of business, the group receives cash from its operations and is required to fund working capital and capital expenditure requirements. The cash is managed to ensure that surplus funds are invested in a manner to achieve market-related returns and to provide sufficient liquidity at the minimum risk. The group is able to actively source financing at competitive rates.

The following are the contractual maturities of financial liabilities (including principal and interest payments):

| Figures in million           | US dollar |                  |
|------------------------------|-----------|------------------|
|                              | Current   | More than 1 year |
| <b>2012</b>                  |           |                  |
| Borrowings                   |           |                  |
| Due between 0 and six months | 28        |                  |
| Due between six to 12 months | 24        |                  |
| Due between one to two years |           | 46               |



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|  |           |            |
|--|-----------|------------|
| Due between two to five years                                  |           | <b>154</b> |
| Trade and other payables (excluding non-financial liabilities) | <b>41</b> |            |
|  | <b>93</b> | <b>200</b> |

F-24

**Table of Contents**

|  |     |     |
|--|-----|-----|
| <b>2011</b>  |     |     |
| Borrowings   |     |     |
| Due between 0 and six months                                   | 35  |     |
| Due between six to 12 months                                   | 34  |     |
| Due between one to two years                                   |     | 61  |
| Due between two to five years                                  |     | 118 |
| Trade and other payables (excluding non-financial liabilities) | 73  |     |
|  | 142 | 179 |

**(d) Capital risk management**

The primary objective of managing the group's capital is to ensure that there is sufficient capital available to support the funding requirements of the group, in a way that optimises the cost of capital and matches the current strategic business plan.

The group manages and makes adjustments to the capital structure, which consists of debt and equity as and when borrowings mature or when funding is required. This may take the form of raising equity, market or bank debt or hybrids thereof. The group may also adjust the amount of dividends paid, sell assets to reduce debt or schedule projects to manage the capital structure.

There were no changes to the group's approach to capital management during the year.

**(e) Fair value determination**

The carrying values (less any impairment allowance) of short-term financial instruments are assumed to approximate their fair values.

The fair values of the available-for-sale financial assets are determined by reference to quoted market prices. The fair value of other non-current financial instruments is determined using a discounted cash flow model with market observable inputs, such as market interest rates.

The carrying values of financial assets and liabilities are assumed to approximate their fair values.

The following table presents the group's assets and liabilities that are measured at fair value by level at 30 June 2012.

This requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- 1) Quoted prices (unadjusted) in active markets for identical assets (level 1).
- 2) Inputs other than quoted prices included within level 1 that are observable for the asset, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- 3) Inputs for the asset that are not based on observable market data (that is, unobservable inputs) (level 3).

| Assets   | Level 1 | Level 2 | Level 3 |
|--|---------|---------|---------|
| Figures in million (US dollar)                   |         |         |         |
| Available-for-sale financial assets <sup>1</sup> | 16      |         | 2       |
| Fair value through profit or loss <sup>2</sup>   |         | 198     |         |

The following table presents the group's assets and liabilities that are measured at fair value by level at 30 June 2011.

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| Assets   | Level 1 | Level 2 | Level 3 |
|--|---------|---------|---------|
| Figures in million (US dollar)                   |         |         |         |
| Available-for-sale financial assets <sup>1</sup> | 26      |         | 1       |
| Fair value through profit or loss <sup>2</sup>   |         | 248     |         |

<sup>1</sup> Refer to note 22. Level 1 and 2 fair values are either directly or indirectly derived from actively trading shares on the JSE.

<sup>2</sup> Level 2 fair values are directly derived from the Shareholders Weighted Top 40 index (SWIX 40) on the JSE, and are discounted at market interest rate.

**Table of Contents****5 Cost of sales**

| Figures in million  | US dollar    |              |              |
|---|--------------|--------------|--------------|
|   | 2012         | 2011         | 2010         |
| Production costs (a)  | 1,276        | 1,218        | 985          |
| Amortisation and depreciation of mining assets  | 242          | 220          | 160          |
| Amortisation and depreciation of assets other than mining and mining related assets (b) | 5            | 10           | 6            |
| Rehabilitation (credit)/expenditure (c)   | (2)          | 6            | 1            |
| Care and maintenance cost of restructured shafts  | 11           | 17           | 7            |
| Employment termination and restructuring costs (d)                                      | 10           | 20           | 12           |
| Share-based payments (e)  | 11           | 18           | 18           |
| (Reversal of impairment)/impairment of assets (f)                                       | (7)          | 39           | 34           |
| Other (g)   | 15           | (15)         | 5            |
| <b>Total cost of sales</b>  | <b>1,561</b> | <b>1,533</b> | <b>1,228</b> |

- (a) **Production costs** include mine production, transport and refinery costs, applicable general and administrative costs, movement in inventories and ore stockpiles, ongoing environmental rehabilitation costs and transfers to and from deferred stripping. Employee termination costs are included, except for employee termination costs associated with major restructuring and shaft closures, which are excluded. Production costs, analysed by nature, consist of the following:

| Figures in million                                 | US dollar    |              |            |
|--|--------------|--------------|------------|
|  | 2012         | 2011         | 2010       |
| Labour costs, including contractors                | 831          | 767          | 676        |
| Consumables  | 354          | 340          | 280        |
| Water and electricity                              | 195          | 179          | 143        |
| Insurance  | 16           | 15           | 21         |
| Transportation                                     | 21           | 19           | 19         |
| Changes in inventory                               | (20)         | 33           | (3)        |
| Capitalisation of mine development costs           | (157)        | (161)        | (146)      |
| Deferred stripping                                 | (18)         | (6)          | 1          |
| By-products sales                                  | (32)         | (23)         | (4)        |
| Royalty expense                                    | 15           | 13           | 3          |
| Other  | 71           | 42           | (5)        |
| <b>Production costs from continuing operations</b> | <b>1,276</b> | <b>1,218</b> | <b>985</b> |

- (b) **Amortisation and depreciation of assets other than mining and mining related assets** includes the amortisation of intangible assets.

(c) **Rehabilitation (credit)/expenditure**

For the assumptions used to calculate the rehabilitation costs, refer to note 3.4. This expense includes the change in estimate for the rehabilitation provision where an asset no longer exists as well as ongoing rehabilitation cost. During 2012, the cost of rehabilitation work done at closed shafts in the Free State was lower than provided for and resulted in a reduction in the liability and a credit of US\$5.6 million for the change in estimate was recorded.

**(d) Employment termination and restructuring costs**

During the 2012 financial year and in line with group stated strategy to restructure for safe, profitable and quality ounces, it was decided to halt mining in the sub-shaft after Bambanani had struggled to meet production targets and curb costs for a number of quarters. As such, mining activities moved from deeper operating areas to accelerated development of the shaft pillar. The effects of this restructuring on jobs was mitigated by redeploying the majority of employees (97%) to other operations in build-up.

During the 2011 financial year Merriespruit 1 shaft was closed and placed on care and maintenance due to mining no longer being economically viable. The voluntary retrenchment process, which the group commenced in the 2010 financial year was finalised during the latter part of the 2011 financial year.

During the 2010 financial year certain shafts in Harmony and Evander were closed and placed on care and maintenance. These closures were due to mining no longer being economically viable. The group also engaged in a voluntary retrenchment process during the 2010 financial year, resulting in retrenchment costs for various operations.

**(e) Share-based payments**

Refer to note 35 for details on the share-based payments schemes operated by the group.

**Table of Contents**

(f) **(Reversal of impairment)/impairment of assets** consist of the following:

| Figures in million   | 2012       | US dollar<br>2011 | 2010      |
|--|------------|-------------------|-----------|
| Kalgold  | 1          |                   |           |
| Steyn 1 (Bambanani)  |            | 15                |           |
| Steyn 2 (Bambanani)  | 15         | 15                |           |
| St Helena (Other-underground)                              |            | 9                 |           |
| Target 1   | (23)       |                   | 1         |
| Harmony 2 (Virginia)                                       |            |                   | 5         |
| Merriespruit 1 (Virginia)                                  |            |                   | 17        |
| Merriespruit 2 (Virginia)                                  |            |                   | 6         |
| Brand 2/3 complex (Virginia)                               |            |                   | 5         |
| <b>Total (reversal of impairment)/impairment of assets</b> | <b>(7)</b> | <b>39</b>         | <b>34</b> |

During the 2012 financial year impairments to the value of US\$15.4 million (2011: US\$15.3 million; US\$1.8 million) were recognised as a result of the revised business (life-of-mine) plans, which are completed in June of each year, and included increases in electricity and labour costs and a decrease in reserves declared as a result of revised cut-off grades. An impairment of US\$23.6 million was reversed during the year due to the revised life-of-mine plans at Target 1 principally due to the higher gold price. The remaining US\$1.0 million (2011:US\$23.6 million) (2010:US\$32.1 million) impairment in 2012 relates to operations where a decision was made not to mine in future. In 2010 this included impairments as a result of the shaft closures under note 5(d) above.

These adjustments impacted negatively on the recoverable amount of property, plant and equipment and contributed to the recognition of the impairments at the shafts. Impairments were performed as required by IAS 36, Impairment of Assets, and as a result these impairments were recorded. For assumptions used to calculate the recoverable amount, refer to note 3.1.

(g) Included in **Other** for the 2011 and 2012 financial years are amounts relating to gold inventory adjustments. Refer to note 24.

**6 Profit on sale of property plant and equipment**

| Figures in million                             | 2012 | US dollar<br>2011 | 2010 |
|--|------|-------------------|------|
| Profit on sale of property plant and equipment | 8    | 4                 | 14   |

The totals in 2011 and 2012 are the sales of properties and scrap material (including steel) from sites that are closed and being rehabilitated in the Free State.

During June 2010, the group concluded the sale of the Jeanette prospecting right to Taung Gold Limited for a total consideration and profit of US\$10 million, as well as the sale of royalty rights in Australia to Regis Resources Limited for a total consideration of US\$3.5 million.

**7 Other expenses net**

| Figures in million                       | 2012 | US dollar<br>2011 | 2010 |
|--|------|-------------------|------|
| Foreign exchange losses net (a)          | 4    | 4                 | 10   |
| Bad debts provision (credit)/expense (b) | (11) | 3                 | (2)  |

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|                                 |          |          |          |
|---------------------------------|----------|----------|----------|
| Bad debts written off (b)       | 12       |          | 4        |
| Other expenses/(income) net (c) | 1        | (4)      | (4)      |
| <b>Total other expenses net</b> | <b>6</b> | <b>3</b> | <b>8</b> |

- (a) (i) During the 2012 financial year foreign exchange gains relating to the Australasia intercompany loans not designated as forming part of the net investment of the group's international operations, amounting to US\$2.7 million (2011: gain of US\$0.7 million) (2010: loss of US\$12.2 million) were recognised in the consolidated income statement.
- (ii) Included in the total for 2012 is a loss of US\$5.8 million related to the translation of the US\$ syndicated revolving credit facility into SA rand.

F-27

**Table of Contents**

- (iii) During the 2011 financial year foreign exchange losses amounting to US\$6.2 million were realised on the liquidation of certain Australian dormant subsidiaries. During the 2010 financial year foreign exchange gains of US\$2.9 million were realised on liquidation of Harmony Gold Peru SA and Harmony Precious Metals Services SAS, wholly owned subsidiaries of Harmony.
- (b) Included in the provision credit and bad debts written off for 2012 is an amount of US\$5.9 million for Pamodzi Gold Limited (Pamodzi Gold) and its subsidiary companies. Pamodzi Gold is an associate (refer to note 21) and has been placed into liquidation.
- (c) Included in other expenses/(income) net for 2012 is an amount of US\$3.2 million provided for the pumping and treatment costs relating to the Klerksdorp, Orkney, Stilfontein and Hartebeesfontein (KOSH) Basin. Refer to note 30 in this regard.

**8 Operating profit**

The following have been included in operating profit:

| Figures in million           | 2012     | US dollar<br>2011 | 2010 |
|------------------------------|----------|-------------------|------|
| <b>Auditors remuneration</b> | <b>4</b> | 4                 | 3    |
| <b>Made up as follows:</b>   |          |                   |      |
| <b>External</b>              |          |                   |      |
| Fees current year            | <b>3</b> | 3                 | 2    |
| <b>Internal</b>              |          |                   |      |
| Fees current year            | <b>1</b> | 1                 | 1    |

**9 Loss on sale of investment in subsidiary**

| Figures in million  | 2012 | US dollar<br>2011 | 2010 |
|---|------|-------------------|------|
| Loss on sale of Big Bell Operations (Proprietary) Limited |      |                   | 3    |

During January 2010, the group concluded the sale of Big Bell Operations (Proprietary) Limited (Big Bell), an operation in Western Australia, for a total consideration of US\$3.2 million. The group realised a net loss of US\$3.3 million after recycling a foreign currency reserve of US\$4.0 million on disposal date from other comprehensive income to the consolidated income statement.

**10 Net gain on financial instruments**

| Figures in million                           | 2012      | US dollar<br>2011 | 2010 |
|--|-----------|-------------------|------|
| <b>Available-for-sale</b>                    |           |                   |      |
| Realised portion of fair value movement (a)  |           | 1                 | 1    |
|  |           | 1                 | 1    |
| <b>Fair value through profit or loss</b>     |           |                   |      |
| Fair value gain on environmental trust funds | <b>11</b> | 17                | 4    |
|  | <b>11</b> | 17                | 4    |



|  |           |           |          |
|--|-----------|-----------|----------|
| <b>Total net gain on financial instruments</b> | <b>11</b> | <b>18</b> | <b>5</b> |
|--|-----------|-----------|----------|

- (a) During the 2011 financial year the group acquired and disposed of an investment in Kingsrose. The fair value gains of US\$0.4 million relating to this investment were reclassified from other reserves to the income statement. The remaining realised portion of fair value gains related to the disposal of other listed investments.

During the 2010 financial year the group disposed of its entire shareholding in Avoca Resources Limited, Alloy Resources Limited and various other smaller investments for a total consideration of US\$6.6 million. Total fair value gains of US\$1.4 million relating to these investments were reclassified from other reserves to the income statement.

**Table of Contents****11 Gain on farm-in option**

| Figures in million     | 2012 | US dollar<br>2011 | 2010 |
|------------------------|------|-------------------|------|
| Gain on farm-in option |      | 38                |      |

During 2011, a gain of US\$38.0 million was recognised on the cancellation of the Freegold farm-in option. The Freegold option allowed the group to acquire a beneficial interest of up to 40% in any future mines established by Witwatersrand Consolidated Gold Resources Limited (Wits Gold) on certain properties in the Southern Free State. On 5 November 2010 the group received 4 376 194 shares in Wits Gold as consideration for the cancellation of the option.

**12 Investment income**

| Figures in million                    | 2012      | US dollar<br>2011 | 2010      |
|---------------------------------------|-----------|-------------------|-----------|
| <b>Interest received</b>              |           |                   |           |
| Loans and receivables                 | 2         | 2                 | 3         |
| Held-to-maturity investments          | 1         | 2                 | 9         |
| Cash and cash equivalents             | 7         | 8                 | 11        |
| South African Revenue Services (SARS) | 2         | 7                 |           |
| <b>Total investment income</b>        | <b>12</b> | <b>19</b>         | <b>23</b> |

**13 Finance costs**

| Figures in million  | 2012      | US dollar<br>2011 | 2010      |
|---|-----------|-------------------|-----------|
| <b>Financial liabilities</b>  |           |                   |           |
| Borrowings  | 19        | 20                | 10        |
| Other creditors   | 1         | 1                 | 2         |
| Total finance costs from financial liabilities                      | 20        | 21                | 12        |
| <b>Non-financial liabilities</b>                                    |           |                   |           |
| Post-retirement benefits  | 2         | 2                 | 2         |
| Time value of money and inflation component of rehabilitation costs | 16        | 16                | 16        |
| Total finance costs from non-financial liabilities                  | 18        | 18                | 18        |
| Total finance costs before interest capitalised                     | 38        | 39                | 30        |
| Interest capitalised  | (1)       | (1)               |           |
| <b>Total finance costs</b>  | <b>37</b> | <b>38</b>         | <b>30</b> |

The capitalisation rate used to determine the amount of borrowing costs eligible for capitalisation in 2012 was 9.1% (2011: 9.7% and 2010: 10.6%).



**Table of Contents****14 Taxation**

| Figures in million                            | 2012        | US dollar<br>2011 | 2010      |
|---|-------------|-------------------|-----------|
| <b>Taxation by region</b>                     |             |                   |           |
| <b>SA normal taxation</b>                     |             |                   |           |
| Mining tax (a)                                | 4           | (2)               | 6         |
| current year                                  | 10          | 1                 | 6         |
| adjustment in respect of prior year           | (6)         | (3)               |           |
| Non-mining tax (b)                            | 19          | 3                 | 5         |
| current year                                  | 6           | 4                 | 5         |
| adjustment in respect of prior year           | 13          | (1)               |           |
| Deferred tax (c)                              | (19)        | (27)              | 34        |
| deferred tax estimate                         | (19)        | 25                | 34        |
| previously unrecognised temporary differences |             | (52)              |           |
| Secondary Tax on Companies (STC)              | 3           | 1                 |           |
|   | 7           | (25)              | 45        |
| <b>Foreign normal taxation</b>                |             |                   |           |
| deferred tax (d)                              | (23)        | (30)              | (15)      |
| <b>Total taxation</b>                         | <b>(16)</b> | <b>(55)</b>       | <b>30</b> |
| <b>Taxation by type</b>                       |             |                   |           |
| Mining tax                                    | 4           | (2)               | 6         |
| Non-mining tax                                | 19          | 3                 | 5         |
| Deferred tax                                  | (42)        | (57)              | 19        |
| STC   | 3           | 1                 |           |
|   | (16)        | (55)              | 30        |

(a) Mining tax on gold mining income in South Africa is determined according to a formula, based on the taxable income from mining operations. 5% of total revenue is exempt from taxation while the remainder is taxable at a higher rate than non-mining income as a result of applying the gold mine formula. All qualifying mining capital expenditure is deducted from taxable mining income to the extent that it does not result in an assessed loss. Accounting depreciation is eliminated when calculating the South African mining tax income. Excess capital expenditure is carried forward as unredeemed capital to be claimed from future mining taxable income. The group has several tax paying entities in South Africa. In terms of the mining ringfencing application, each ringfenced mine is treated separately and deductions can normally only be utilised against mining income generated from the relevant ring-fenced mine. Gold mining companies within the group that had elected to be exempt from Secondary Tax on Companies (STC) were taxed at higher rates than those that have not made the election. Dividend Tax (DT) was introduced on 1 April 2012 and replaced STC. Simultaneously with the introduction of DT only one formula is applicable for mining tax on gold mining income.

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- (b) Non-mining income of mining companies is taxed at 28% ( 2011 and 2010: 35% (exempt from STC) and 28% (no election made)). Non-mining companies are taxed at the statutory corporate rate of 28% (2011 and 2010: 28%).
  
- (c) The deferred tax rate used to calculate deferred tax is based on the current estimate of future profitability when temporary differences will reverse, based on tax rates and tax laws that have been enacted at balance sheet date. Depending on the profitability of the operations, the deferred tax rate can consequently be significantly different from year to year.
  
- (d) Mining and non-mining income of Australian and PNG operations are taxed at a standard tax rate of 30%.

F-30

**Table of Contents****Income and mining tax rates**

During March 2012, The National Treasury of South Africa repealed the higher gold mining tax formula due to the introduction of Dividend Tax. As a result, the rates that are applicable for the 2012 year are 34% for mining income and 28% for non-mining income.

Major items causing the group's income tax provision to differ from the maximum mining statutory tax rate of 34% (2011: 43% and 2010: 43%) for continuing operations were:

| Figures in million   | 2012        | US dollar<br>2011 | 2010        |
|--|-------------|-------------------|-------------|
| Tax on net profit from continuing operations at the maximum mining statutory tax rate                | (85)        | (15)              | (21)        |
| Non-allowable deductions   | (23)        | (4)               | (18)        |
| Profit/(loss) from associates  |             | (3)               | 3           |
| Difference between effective mining tax rate and statutory mining rate on mining income <sup>1</sup> | 13          | 3                 | 2           |
| Difference between non-mining tax rate and statutory mining rate on non-mining income                | 1           | 2                 | 3           |
| Effect on temporary differences due to changes in effective tax rates <sup>2</sup>                   | 60          | (44)              | (72)        |
| Previously unrecognised temporary differences <sup>3</sup>   |             | 52                |             |
| Prior year (under)/overprovision – mining and non-mining tax   | (7)         | 4                 |             |
| Capital allowance, sale of business and other rate differences                                       | 60          | 61                | 73          |
| STC  | (3)         | (1)               |             |
| <b>Income and mining taxation</b>  | <b>16</b>   | <b>55</b>         | <b>(30)</b> |
| <b>Effective income and mining tax rate</b>  | <b>(6)%</b> | <b>(167)%</b>     | <b>61%</b>  |

<sup>1</sup> Includes the effect of the change in the Freegold mining ring fencing application. Refer to note 38 for developments after year end.

<sup>2</sup> The significant decreases in the deferred tax rates of ARMGold/Harmony Freegold Joint Venture Company (Proprietary) Limited (28.5% to 24.3%) and Randfontein Estates Limited (21.2% to 18.6%) is as a result of the repeal of the higher tax rate formula for gold mining companies in March 2012.

<sup>3</sup> The credit in 2011 of US\$52 million is for the Freegold unredeemed capital allowance. The South African Revenue Service (SARS) previously disallowed Freegold's post 1973 gold mine additional capital allowance claim. SARS withdrew the additional capital allowance claim on 10 March 2011, conceding that the Freegold operations are entitled to claim this capital allowance caused an increase in the deferred tax asset in the balance sheet and the resulting credit in the income statement.

**Deferred tax**

The analyses of deferred tax assets and liabilities is as follows

| Figures in million   | 2012  | US dollar<br>2011 |
|--|-------|-------------------|
| Deferred tax assets  | (371) | (170)             |
| Deferred tax asset to be recovered after more than 12 months     | (353) | (148)             |
| Deferred tax asset to be recovered within 12 months              | (18)  | (22)              |
| Deferred tax liabilities   | 707   | 623               |
| Deferred tax liability to be recovered after more than 12 months | 641   | 578               |
| Deferred tax liability to be recovered within 12 months          | 66    | 45                |

|                                   |            |     |
|-----------------------------------|------------|-----|
| Reclassification to held for sale | (17)       |     |
| <b>Net deferred tax liability</b> | <b>319</b> | 453 |

Deferred tax liabilities and assets on the balance sheet as of 30 June 2012 and 30 June 2011 relate to the following:

| Figures in million                           | US dollar  |       |
|--|------------|-------|
|  | 2012       | 2011  |
| Gross deferred tax liability                 | 707        | 825   |
| Amortisation and depreciation                | 692        | 823   |
| Unrealised foreign exchange movements        | 12         | 1     |
| Other  | 3          | 1     |
| Gross deferred tax asset                     | (371)      | (372) |
| Unredeemed capital expenditure               | (313)      | (321) |
| Provisions, including non-current provisions | (30)       | (39)  |
| Tax losses                                   | (28)       | (12)  |
| Reclassification to held for sale            | (17)       |       |
| <b>Net deferred tax liability</b>            | <b>319</b> | 453   |

**Table of Contents**

Movement in the net deferred tax liability recognised in the balance sheet is as follows:

| Figures in million   | US dollar  |            |
|--|------------|------------|
|  | 2012       | 2011       |
| Balance at beginning of year                                 | 453        | 463        |
| Credit per income statement continuing operations            | (42)       | (57)       |
| Charge/(credit) per income statement discontinued operations | 8          | (8)        |
| Foreign currency translation                                 | (95)       | 55         |
| Tax directly charged to other comprehensive income           | 12         |            |
| Reclassification to held for sale                            | (17)       |            |
| <b>Balance at end of year</b>                                | <b>319</b> | <b>453</b> |

As at 30 June, certain subsidiaries in the group had the following tax credits:

| Figures in million   | US dollar |       |
|--|-----------|-------|
|  | 2012      | 2011  |
| Unredeemed capital expenditure available for utilisation against future mining taxable income <sup>1</sup> | 2,343     | 2,481 |
| Tax losses carried forward utilisable against taxable income   | 94        | 60    |
| Capital Gains Tax (CGT) losses available to be utilised against future CGT gains.                          | 132       | 69    |
| As at 30 June, the group has not recognised the following deferred tax asset amounts                       | 445       | 476   |
| The unrecognised temporary differences are:  |           |       |
| Unredeemed capital expenditure <sup>2</sup>  | 1,200     | 1,325 |
| Tax losses   | 1         | 17    |
| CGT losses <sup>3</sup>  | 132       | 69    |
| Temporary differences relating to investments in associates  |           | 176   |

<sup>1</sup> Includes Avgold US\$1 194.6 million, Freegold US\$194.2 million. and Randfontein US\$155.9 million.

<sup>2</sup> Relates mostly to Avgold.

<sup>3</sup> The increase in CGT losses is due to capital losses recognised on the sale of Rand Uranium during the 2012 financial year. Refer to note 15 for further details on the sale.

**Secondary Taxation on Companies (STC)**

STC was a tax levied on South African companies at a rate of 10% with effect from 1 October 2007 to 31 March 2012 on dividends distributed.

Current and deferred tax are measured at the tax rate applicable to undistributed income and therefore only took STC into account to the extent that dividends had been received or paid.

On declaration of a dividend, the company included the STC on this dividend in its computation of the income tax expense in the period of such declaration.



**Table of Contents**

| Figures in million                   | US dollar |      |
|--------------------------------------|-----------|------|
|                                      | 2012      | 2011 |
| Available STC credits at end of year | <b>18</b> |      |

**Dividend Tax (DT)**

A withholding tax of 15% on dividends (excluding a return of capital) and other distributions to the beneficial owners of shares (shareholders) became effective on 1 April 2012. DT will be withheld by the company declaring the dividend or the withholding agent, unless specifically exempt. Foreign residents could qualify for an exemption or a reduced DT rate in terms of their relevant tax treaty.

On 13 August 2012, the board of directors approved a final dividend for the 2012 financial year of 6.2 US cents (2011: 8.3 US cents). The total dividend paid amounted to US\$26.4 million (2011: US\$35.9 million). As the dividends declared exceed the STC credits available, dividend tax has been withheld at a rate of 15% on the portion of the dividend that is in excess of the STC credit carried forward in respect of those shareholders that do not qualify for either a reduction or an exemption.

**15 Disposal groups classified as held for sale and discontinued operations**

- (i) The assets and liabilities of Evander Gold Mines Limited (Evander), a wholly-owned subsidiary of Harmony Gold Mining Company Limited (Harmony), have been classified as held for sale following the signing of a sale of shares and claims agreement on 30 January 2012. On 30 May 2012, Harmony announced the signing of a new sale of shares and claims agreement with Pan African Resources plc (Pan African). The disposal will be for an aggregate purchase consideration of US\$182.7 million, excluding the proceeds of the Taung Gold Limited transaction and less certain distributions made by Evander to Harmony between 1 April 2012 and the close of the transaction.

The transaction is subject to, among others, Pan African obtaining the requisite shareholder approval for the acquisition. The transaction is expected to be completed by 31 December 2012.

The operation also meets the requirements to be classified as a discontinued operation. The comparative figures in the income statement have been re-presented as a result.

- (ii) Following a decision by the shareholders of Rand Uranium (Proprietary) Limited (Rand Uranium) to commence with a process to sell the company and the criteria for IFRS 5 being met subsequently, the investment in Rand Uranium and the subordinated shareholder's loan were classified as held for sale. An offer to purchase the investment was received from Gold One International Limited (Gold One) and was accepted by shareholders on 21 April 2011. The group's attributable portion of the sale proceeds, which includes the subordinated loan shareholder's loan, amounted to US\$37.25 million.

The investment did not meet the criteria to be classified as discontinued operation. An impairment of US\$20.3 million was recorded during the 2011 financial year to bring the investment in associate in line with its fair value less cost to sell. During 2012 an impairment reversal of US\$6.8 million was recognised as a result of fluctuations in the exchange rate.

On 6 January 2012, the transaction with Gold One was concluded and the first payment of US\$23.8 million was received. On 5 April 2012 and 24 April 2012 amounts of US\$9.4 million and US\$4.8 million were received, respectively, from Gold One as final payment on the sale of Rand Uranium shares. Of this US\$3.2 million is being held in an escrow account for a period of 12 months.

- (iii) On 10 September 2010, Harmony concluded a sale of assets agreement with Taung Gold Limited (Taung), in which Taung acquired the Evander 6 Shaft, the related infrastructure and surface rights permits as well as a mining right over the Evander 6 and Twistdraai areas. The assets and liabilities were presented as held for sale. The Evander 6 operation is on care and maintenance with a book value of US\$nil. The total purchase consideration of US\$33.2 million was settled in cash with an initial payment of US\$15.2 million received on 29 April 2011.

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All conditions precedent to the sale were fulfilled on 28 May 2012, and on 30 May 2012 the group received an amount US\$30.1 million of which US\$2.3 million had been held in escrow. A profit on sale of property, plant and equipment of US\$26.9 million was recognised and included in discontinued operations.

(iv) On 20 July 2010, the conditions precedent for the sale of the Mount Magnet operations (operation in Western Australia) were fulfilled, this following approval of the group's management on 17 May 2010 to sell this operation. The assets and liabilities were presented as held for sale from this date and the operations also met the criteria to be classified as discontinued operation. A total purchase consideration of US\$31.6 million was received from Ramelius Resources Limited in exchange for 100% of the issued shares of Mount Magnet. The group recognised as total profit of US\$13.8 million net of tax before the realisation of accumulated foreign exchange losses of US\$11.2 million from other comprehensive income to the income statement.

F-33

**Table of Contents**

The assets and liabilities of the operations classified as held for sale at the reporting dates are as follows:

| Figures in million  | 2012       | US dollar |  |
|---|------------|-----------|--|
|   |            | 2011      |  |
| <b>Balance sheet</b>  |            |           |  |
| <b>Assets of disposal groups classified as held for sale</b>            |            |           |  |
| Property, plant and equipment   | 137        |           |  |
| Restricted investments  | 24         | 2         |  |
| Investment in associates  |            | 28        |  |
| Inventories   | 9          |           |  |
| Mining and income tax   | 1          |           |  |
| Trade and other receivables   | 3          | 10        |  |
| <b>Total assets of disposal groups classified as held for sale</b>      | <b>174</b> | <b>40</b> |  |
| <b>Liabilities of disposal groups classified as held for sale</b>       |            |           |  |
| Deferred income tax   | 17         |           |  |
| Provision for environmental rehabilitation                              | 21         | 2         |  |
| Retirement benefits obligation and other provisions                     |            |           |  |
| Trade and other payables  | 8          |           |  |
| <b>Total liabilities of disposal groups classified as held-for-sale</b> | <b>46</b>  | <b>2</b>  |  |

The analysis of the results and cash flows of discontinued operations are disclosed in the tables below:

| Figures in million   | 2012      | US dollar  |             |
|--|-----------|------------|-------------|
|  |           | 2011       | 2010        |
| <b>Income statement</b>  |           |            |             |
| Revenue  | 181       | 122        | 138         |
| Cost of sales  | (111)     | (131)      | (156)       |
| Expenses net   | (2)       | (8)        | (11)        |
| Profit on sale of investment in subsidiary                     |           | 7          |             |
| Profit on sale of property, plant and equipment                | 28        |            |             |
| Profit/(loss) from discontinued operations before tax          | 96        | (10)       | (29)        |
| Taxation   | (21)      | 8          | (14)        |
| <b>Profit/(loss) for the year from discontinued operations</b> | <b>75</b> | <b>(2)</b> | <b>(43)</b> |
| <b>Cash flows</b>  |           |            |             |
| Operating cash flows   | 65        | 16         | (12)        |
| Investing cash flows   | (10)      | 18         | (23)        |
| <b>Total cash flows from discontinued operations</b>           | <b>55</b> | <b>34</b>  | <b>(35)</b> |

16 Earnings/(loss) per share  
Basic earnings/(loss) per share

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Basic earnings/(loss) per share is calculated by dividing the net income attributable to shareholders by the weighted number of ordinary shares in issue during the year.

|  | 2012           | 2011              | 2010    |
|--|----------------|-------------------|---------|
| Weighted average number of ordinary shares in issue ( 000)           | <b>430,818</b> | 429,310           | 426,382 |
| Figures in million   | 2012           | US dollar<br>2011 | 2010    |
| Net profit from continuing operations                                | <b>266</b>     | 88                | 19      |
| Net profit/(loss) from discontinued operations                       | <b>75</b>      | (2)               | (43)    |
| <b>Total net profit/(loss) attributable to shareholders</b>          | <b>341</b>     | 86                | (24)    |
| Basic earnings per share from continuing operations (cents)          | <b>61</b>      | 21                | 4       |
| Basic earnings/(loss) per share from discontinued operations (cents) | <b>18</b>      | (1)               | (10)    |
| <b>Total basic earnings/(loss) per share (cents)</b>                 | <b>79</b>      | 20                | (6)     |

F-34

**Table of Contents****Fully diluted earnings/(loss) per share**

For diluted earnings per share, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all potential dilutive ordinary shares as a result of share options granted to employees under the share option schemes in issue. A calculation is performed to determine the number of shares that could have been acquired at fair value, determined as the average annual market share price of the company's shares, based on the monetary value of the subscription rights attached to the outstanding share options. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the exercise of the share options.

|  | 2012           | 2011    | 2010    |
|--|----------------|---------|---------|
| Weighted average number of ordinary shares in issue ( '000)                                    | <b>430,818</b> | 429,310 | 426,382 |
| Potential ordinary shares ( '000)  | <b>1,205</b>   | 1,110   | 1,465   |
| <b>Weighted average number of ordinary shares for fully diluted earnings per share ( '000)</b> | <b>432,023</b> | 430,420 | 427,847 |

| Figures in million   | 2012      | US dollar<br>2011 | 2010 |
|--|-----------|-------------------|------|
| Fully diluted earnings per share from continuing operations (cents)          | <b>61</b> | 21                | 4    |
| Fully diluted earnings/(loss) per share from discontinued operations (cents) | <b>18</b> | (1)               | (10) |
| <b>Total fully diluted earnings/(loss) per share (cents)</b>                 | <b>79</b> | 20                | (6)  |

The inclusion of share options issued to employees, as potential ordinary shares, has a dilutive effect on the earnings/(loss) per share. The issue price and the exercise price include the fair value of any service to be supplied to the entity in the future under the share option or other share-based payment arrangement.

**Dividends**

On 12 August 2011, the board declared a dividend of US\$8.4 cents per share related to the year ended 30 June 2011. An interim dividend of US\$5.2 cents was declared on 2 February 2012.

| Figures in million         | 2012        | US dollar<br>2011 | 2010 |
|----------------------------|-------------|-------------------|------|
| Dividend declared          | <b>59</b>   | 29                | 27   |
| Dividend per share (cents) | <b>13.6</b> | 6.8               | 6.2  |

On 13 August 2012, the board declared a dividend of US\$6.2 cents per share amounting US\$26.5 million relating to the year ended 30 June 2012. This dividend is not reflected on the financial statements as it was declared after the reporting date.

**17 Property, plant and equipment**

| Figures in million                   | 2012         | US dollar<br>2011 |
|--------------------------------------|--------------|-------------------|
| Mining assets (a)                    | <b>3,089</b> | 3,556             |
| Mining assets under construction (b) | <b>125</b>   | 98                |
| Undeveloped properties (c)           | <b>743</b>   | 926               |
| Deferred stripping (d)               | <b>43</b>    | 18                |
| Other non-mining assets (e)          | <b>3</b>     | 9                 |

**Total property, plant and equipment**

**4,003**

4,607

F-35

**Table of Contents****(a) Mining assets**

| Figures in million  | US dollar    |              |
|---|--------------|--------------|
|   | 2012         | 2011         |
| <b>Cost</b>   |              |              |
| Balance at beginning of year  | 5,704        | 4,766        |
| Elimination of fully depreciated and impaired assets no longer in use | (594)        |              |
| Additions   | 310          | 356          |
| Disposals <sup>1</sup>  | (3)          | (228)        |
| Adjustment to rehabilitation asset                                    | (11)         | 15           |
| Transfers and other movements   | 94           | 128          |
| Translation   | (757)        | 667          |
|   | 4,743        | 5,704        |
| Reclassification to held for sale                                     | (338)        |              |
| <b>Balance at end of year</b>   | <b>4,405</b> | <b>5,704</b> |
| <b>Accumulated depreciation and impairments</b>                       |              |              |
| Balance at beginning of year  | 2,148        | 1,850        |
| Elimination of fully depreciated and impaired assets no longer in use | (594)        |              |
| Impairment of assets  | (7)          | 37           |
| Disposals <sup>1</sup>  | (3)          | (226)        |
| Depreciation <sup>2</sup>   | 256          | 244          |
| Transfers and other movements   | 6            |              |
| Translation   | (265)        | 243          |
|   | 1,541        | 2,148        |
| Reclassification to held for sale                                     | (225)        |              |
| <b>Balance at end of year</b>   | <b>1,316</b> | <b>2,148</b> |
| <b>Net carrying value</b>   | <b>3,089</b> | <b>3,556</b> |

<sup>1</sup> Included in the movement for 2011 is the group's disposal of its Mount Magnet operations to Ramelius Resources Limited, on 20 July 2010. Refer to note 15.

<sup>2</sup> For the 2011 and 2012 financial years, the amounts include both continuing and discontinued operations

**(b) Mining assets under construction**

| Figures in million                     | US dollar |       |
|--|-----------|-------|
|  | 2012      | 2011  |
| <b>Cost</b>                            |           |       |
| Balance at beginning of year           | 98        | 108   |
| Additions                              | 103       | 92    |
| Finance costs capitalised <sup>1</sup> | 1         |       |
| Disposals                              |           | (1)   |
| Transfers and other movements          | (58)      | (108) |
| Translation                            | 3         | 7     |

Reclassification to held for sale

(22)

**Carrying value**

**125**

**98**

<sup>1</sup> *The average capitalisation rate applied was 9.1% (2011: 9.7%).*

F-36



**Table of Contents****(c) Undeveloped property**

| Figures in million                | US dollar  |            |
|-----------------------------------|------------|------------|
|                                   | 2012       | 2011       |
| <b>Cost</b>                       |            |            |
| Balance at beginning of year      | 931        | 933        |
| Disposals <sup>1</sup>            |            | (27)       |
| Transfers and other movements     | (37)       | (82)       |
| Translation                       | (151)      | 107        |
|                                   | 743        | 931        |
| Reclassification to held for sale |            |            |
| <b>Balance at end of year</b>     | <b>743</b> | <b>931</b> |
| <b>Accumulated impairments</b>    |            |            |
| Balance at beginning of year      | 5          | 70         |
| Disposals <sup>1</sup>            |            | (3)        |
| Transfers and other movements     | (5)        | (62)       |
| Translation                       |            | 5          |
| Reclassification to held for sale |            |            |
| <b>Balance at end of year</b>     |            | <b>5</b>   |
| <b>Net carrying value</b>         | <b>743</b> | <b>926</b> |

<sup>1</sup> Included in the movement for 2011 is the group's disposal of its Mount Magnet operations to Ramelius Resources Limited, on 29 July 2010. Refer to note 15.

**(d) Deferred stripping**

| Figures in million                    | US dollar |           |
|---------------------------------------|-----------|-----------|
|                                       | 2012      | 2011      |
| <b>Cost</b>                           |           |           |
| Balance at beginning of year          | 18        | 9         |
| Additions                             | 5         | 9         |
| Transferred from/(to) production cost | 18        | (3)       |
| Translation                           | 2         | 3         |
| <b>Carrying value</b>                 | <b>43</b> | <b>18</b> |

**(e) Other non-mining assets**

US dollar

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| Figures in million  | 2012      | 2011      |
|---|-----------|-----------|
| <b>Cost</b>   |           |           |
| Balance at beginning of year  | 62        | 52        |
| Elimination of fully depreciated and impaired assets no longer in use | (5)       |           |
| Additions   |           | 3         |
| Translation   | (10)      | 7         |
| Reclassification to held for sale                                     | (2)       |           |
| <b>Balance at end of year</b>   | <b>45</b> | <b>62</b> |

F-37

**Table of Contents**

|   |           |           |
|---|-----------|-----------|
| <b>Accumulated depreciation and impairments</b>                       |           |           |
| Balance at beginning of year  | 53        | 44        |
| Elimination of fully depreciated and impaired assets no longer in use | (5)       |           |
| Depreciation  | 3         | 3         |
| Translation   | (9)       | 6         |
| Reclassification to held for sale                                     |           |           |
| <b>Balance at end of year</b>   | <b>42</b> | <b>53</b> |
| <b>Net carrying value</b>   | <b>3</b>  | <b>9</b>  |

On 3 September 2010, Harmony entered into an agreement with Wits Gold for prospecting rights over Harmony's Merriespruit South area, which will be settled in cash or a combination of cash and shares in Wits Gold, when all remaining conditions precedent have been fulfilled. At 30 June 2011, it had a carrying value of US\$nil.

**(f) Additional disclosures for leased assets**

| Figures in million   | 2012 | US Dollar<br>2011 |
|--|------|-------------------|
| Carrying value of capitalised leased assets (included in mining assets and mining assets under construction) | 12   | 14                |
| Cost   | 29   | 26                |
| Accumulated depreciation   | (17) | (12)              |
| Finance lease additions  |      |                   |

Except for the leased assets mentioned above, none of the assets listed above have been pledged or otherwise committed as security for any liabilities.

**18 Intangible assets**

| Figures in million             | 2012       | US dollar<br>2011 |
|--------------------------------|------------|-------------------|
| Goodwill (a)                   | 263        | 317               |
| Technology-based assets (b)    | 5          | 3                 |
| <b>Total intangible assets</b> | <b>268</b> | <b>320</b>        |

**(a) Goodwill**

| Figures in million           | 2012 | US dollar<br>2011 |
|------------------------------|------|-------------------|
| <b>Cost</b>                  |      |                   |
| Balance at beginning of year | 350  | 311               |

|   |            |            |
|---|------------|------------|
| Translation                                     | (60)       | 39         |
| <b>Balance at end of year</b>                   | <b>290</b> | <b>350</b> |
| <b>Accumulated amortisation and impairments</b> |            |            |
| Balance at beginning of year                    | 33         | 28         |
| Impairments recognised <sup>1</sup>             |            | 2          |
| Translation                                     | (6)        | 3          |
| <b>Balance at end of year</b>                   | <b>27</b>  | <b>33</b>  |
| <b>Net carrying value</b>                       | <b>263</b> | <b>317</b> |

F-38

**Table of Contents**

|   |     |     |
|---|-----|-----|
| The net carrying value of goodwill has been allocated to the following cash-generating units: |     |     |
| Bambanani   | 27  | 33  |
| Tshepong  | 68  | 83  |
| Phakisa   | 163 | 195 |
| Joel  | 5   | 6   |
|   | 263 | 317 |

<sup>1</sup> During the 2011 financial year, goodwill amounting to US\$1.5 million relating to St. Helena was impaired. This was due to a revised life-of-mine plan. Refer to note 5 for details.

**(b) Technology-based assets**

| Figures in million                              | US dollar |           |
|---|-----------|-----------|
|   | 2012      | 2011      |
| <b>Cost</b>                                     |           |           |
| Balance at beginning of year                    | 20        | 16        |
| Additions                                       | 4         | 2         |
| Translation                                     | (4)       | 2         |
| <b>Balance at end of year</b>                   | <b>20</b> | <b>20</b> |
| <b>Accumulated amortisation and impairments</b> |           |           |
| Balance at beginning of year                    | 17        | 9         |
| Amortisation charge for the year                | 1         | 6         |
| Translation                                     | (3)       | 2         |
| <b>Balance at end of year</b>                   | <b>15</b> | <b>17</b> |
| <b>Net carrying value</b>                       | <b>5</b>  | <b>3</b>  |

Technology-based assets includes computer software and intellectual property which has been acquired and developed for the group. These assets are amortised over five years.

**19 Restricted cash**

| Figures in million           | US dollar |          |
|------------------------------|-----------|----------|
|                              | 2012      | 2011     |
| Environmental guarantees (a) | 3         | 4        |
| Lease security deposits      | 1         |          |
| Translation                  |           | 1        |
| <b>Total restricted cash</b> | <b>4</b>  | <b>5</b> |

(a)

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The amount relates to funds set aside to serve as collateral against guarantees made to the Department of Mineral Resources (DMR) in South Africa for environmental and rehabilitation obligations. A portion of the funds are held on call account and the rest are invested in money market funds.

### 20 Restricted investments

| Figures in million                                | US dollar  |            |
|---|------------|------------|
|   | 2012       | 2011       |
| Investments held by Environmental Trust Funds (a) | 219        | 273        |
| Investments held by Social Trust Fund (b)         | 5          | 5          |
| <b>Total restricted investments</b>               | <b>224</b> | <b>278</b> |

F-39

**Table of Contents****(a) Environmental Trust Funds consists of:**

| Figures in million                                 | US dollar  |            |
|--|------------|------------|
|  | 2012       | 2011       |
| Held-to-maturity financial assets                  | 21         | 25         |
| Fair value through profit or loss financial assets | 198        | 248        |
| <b>Total Environmental Trust Funds</b>             | <b>219</b> | <b>273</b> |

The Environmental Trust Funds are irrevocable trusts under the group's control. Contributions to the trusts are invested in interest-bearing short-term or medium-term equity-linked notes issued by commercial banks that provide guaranteed interest and additional interest or growth linked to the growth of the Shareholder Weighted Top 40 index (SWIX 40) of the JSE. The equity-linked notes are designated fair value through profit or loss investments and recorded at fair value whilst the interest-bearing short-term investments are classified as held-to-maturity and recorded at amortised cost. These investments provide for the estimated cost of rehabilitation at the end of the life of the group's mines. Income earned on the investments is retained in the funds and reinvested.

Reconciliation of the movement in the investments held by Environmental Trust Funds:

| Figures in million                   | US dollar  |            |
|--------------------------------------|------------|------------|
|                                      | 2012       | 2011       |
| Balance at beginning of year         | 275        | 223        |
| Interest income <sup>1</sup>         | 1          | 2          |
| Fair value gain <sup>1</sup>         | 12         | 19         |
| Contributions made                   | 6          | 1          |
| Disposal of Evander 6 and Twistdraai | (2)        |            |
| Translation                          | (49)       | 30         |
|                                      | 243        | 275        |
| Reclassification to held for sale    | (24)       | (2)        |
| <b>Balance at end of year</b>        | <b>219</b> | <b>273</b> |

<sup>1</sup> Includes discontinued operations.

**(b) The Social Trust Fund**

The Social Trust Fund is an irrevocable trust under the group's control. The group has undertaken to donate over a period of 10 years to The Harmony Gold Mining group Social Plan Trust in terms of an agreement signed on 3 November 2003. An initial donation of R 18.5 million (US\$2.7 million) was made during the 2004 year. Thereafter instalments of R 3.5 million per annum were and will be made with the final instalment to be made in 2013. The purpose of the Trust is to fund the social plan to reduce the negative effects of restructuring on the group's workforce, to put measures in place to ensure that the technical and life skills of the group's workforce are developed and to develop the group's workforce in such a manner to avoid or minimise the effect of job losses and a decline in employment through turnaround or redeployment strategies.

Reconciliation of the movement in the investments held by the Social Trust Fund:

| Figures in million | US dollar |      |
|--------------------|-----------|------|
|                    | 2012      | 2011 |

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|                               |          |          |
|-------------------------------|----------|----------|
| Balance at beginning of year  | 5        | 5        |
| Contributions made            | 1        | 1        |
| Claims paid                   |          | (2)      |
| Translation                   | (1)      | 1        |
| <b>Balance at end of year</b> | <b>5</b> | <b>5</b> |

F-40



**Table of Contents****21 Investment in associates**

| Figures in million  | US dollar |           |
|---|-----------|-----------|
|   | 2012      | 2011      |
| Balance at beginning of year  |           | 50        |
| Share of losses after tax   |           | (7)       |
| Impairment of investment in associate                                       |           | (20)      |
| Translation   |           | 5         |
|   |           | 28        |
| Reclassification to held for sale   |           | (28)      |
| <b>Balance at end of year</b>   |           |           |
| <b>Carrying amount before reclassification to held for sale consist of:</b> |           |           |
| Pamodzi Gold Limited (a)  |           |           |
| Rand Uranium (Proprietary) Limited (b)                                      |           | 28        |
| <b>Total investment in associates</b>                                       |           | <b>28</b> |

- (a) Harmony acquired 32.4% of Pamodzi Gold Limited (Pamodzi) on 27 February 2008 when it sold its Orkney operations to Pamodzi in exchange for a consideration of 30 million Pamodzi shares, initially valued at US\$46.5 million. Pamodzi was listed on the JSE and had interests in operating gold mines in South Africa.

Pamodzi was placed in liquidation in March 2009 and the trading of its shares on the JSE was suspended. At 31 December 2008 the group had already reduced the net investment in Pamodzi to US\$nil, following the recording of its cumulative share in losses of US\$14.3 million and cumulative impairment losses of US\$25.8 million. Subsequently the group has not recognised any losses. During 2012, the group wrote off loans and receivables of US\$5.9 million. Refer to note 7 and 36.

As at 30 June 2012, the liquidation process has not been concluded. No financial information subsequent to 31 March 2009 is available and therefore no information has been disclosed for the years ended 31 December 2010 and 2011.

- (b) During 2012, the group disposed of the 40% share it held in Rand Uranium. This investment was acquired when the company's wholly-owned subsidiary Randfontein Estates Limited disposed of its Randfontein Cooke and Old Randfontein assets to a newly formed wholly-owned subsidiary Rand Uranium, in exchange for Rand Uranium shares, initially valued at US\$139 million. Rand Uranium is an unlisted company registered in South Africa, with gold mining operations in the Gauteng province of South Africa. The investment in Rand Uranium was classified as held for sale on 31 March 2011 following a decision by the shareholders to sell the company. The group ceased equity accounting the associate from 31 March 2011 in line with the requirements of IFRS 5. At that time, the group had recognised losses of US\$7.3 million as its share of post-acquisition losses for the 2011 year. A binding offer was accepted by shareholders on 21 April 2011, and as a result an impairment of US\$20 million was recognised in the income statement. During 2012, a reversal of impairment of US\$6.8 million was recognised as a result of fluctuations in the exchange rate. On 6 January 2012 the sale of Rand Uranium to Gold One International Limited (Gold One) was concluded. Refer to note 15 for detail.

**22 Investment in financial assets**

| Figures in million | US dollar |      |
|--------------------|-----------|------|
|                    | 2012      | 2011 |

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|   |           |           |
|---|-----------|-----------|
| Balance at beginning of year                          | 27        | 2         |
| Additions   |           | 42        |
| Disposals   |           | (2)       |
| Fair value movement of available-for-sale investments | (5)       | (14)      |
| Translation   | (4)       | (1)       |
| <b>Balance at end of year</b>                         | <b>18</b> | <b>27</b> |

The carrying amount consists of the following:

|  |           |           |
|--|-----------|-----------|
| Available-for-sale financial assets:             |           |           |
| Investment in Wits Gold (a)                      | 16        | 26        |
| Investment in unlisted shares (b)                | 2         | 1         |
| <b>Total available-for-sale financial assets</b> | <b>18</b> | <b>27</b> |

- (a) On 5 November 2010, the group received 4 376 194 shares in Wits Gold, as consideration for the cancellation of the option held by Freegold.

F-41

**Table of Contents**

The value of the shares on acquisition date was US\$41 million and represents 13% investment in Wits Gold. The group classifies the investment in Wits Gold as an available-for-sale financial asset. During the 2012 year, a loss of US\$5.6 million (2011: US\$14.3 million) was recorded in the fair value reserve. Refer to note 27(b).

At 30 June 2012, management determined that the investment was impaired in terms of our accounting policy (refer to note 2.9 (ii) for detail) and the cumulative losses in the fair value reserves were reclassified to the income statement.

- (b) These investments have been valued by the directors by performing independent valuations on an annual basis to ensure that no significant prolonged decline in the value of the investments has occurred.

**23 Investment in Joint Venture****Morobe Mining Joint Ventures (MMJV) partnership agreement (50%)**

The group has a 50% interest in mining and exploration assets located in the Morobe province, PNG. Newcrest owns the remaining 50% interest in these assets. The assets include the Hidden Valley mine and the Wafi-Golpu projects. This partnership was formed during the 2009 financial year through a range of transactions, which included Newcrest's purchase of a 30.01% participating interest and a further farm-in of an additional 19.99% participating interest in the assets. The total value of the transaction was estimated at US\$530 million and was completed by 30 June 2009.

The following are the group's effective share of income, expenses, assets and liabilities, which are included in the 2012 consolidated financial statements:

| Figures in million       | US dollar    |       |
|--------------------------|--------------|-------|
|                          | 2012         | 2011  |
|                          | <b>50%</b>   | 50%   |
| Revenue                  | <b>150</b>   | 140   |
| Production costs         | <b>(110)</b> | (103) |
| Production profit        | <b>40</b>    | 37    |
| Other costs              | <b>(67)</b>  | (51)  |
| <b>Net loss</b>          | <b>(27)</b>  | (14)  |
| Non-current assets       | <b>702</b>   | 737   |
| Current assets           | <b>90</b>    | 63    |
| <b>Total assets</b>      | <b>792</b>   | 800   |
| Non-current liabilities  | <b>25</b>    | 182   |
| Current liabilities      | <b>51</b>    | 45    |
| <b>Total liabilities</b> | <b>76</b>    | 227   |

**24 Inventories**

US dollar

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| Figures in million   | 2012       | 2011       |
|--|------------|------------|
| Gold in lock-up  | 12         | 30         |
| Gold in-process, ore stockpiles and bullion on hand        | 62         | 54         |
| Stores and materials at weighted average cost              | 63         | 65         |
| <b>Total inventories</b>                                   | <b>137</b> | <b>149</b> |
| Non-current portion of gold in lock-up and gold in-process | (7)        | (25)       |
|  | 130        | 124        |
| Reclassification to held for sale                          | (9)        |            |
| <b>Total current portion of inventories</b>                | <b>121</b> | <b>124</b> |
| <i>Included in the balance above is:</i>                   |            |            |
| Inventory valued at net realisable value                   | 12         | 36         |

During the 2012 financial year, write downs of

US\$1.9 million (2011: US\$6.1 million) and US\$2.1 million (2011: US\$nil) for the Steyn plant and Freddie's rock dump demolition projects, respectively, as a result of changes to the life-of-mine plans.

US\$9.9 million (2011: US\$3.1 million) for the net realisable value adjustment for other gold in lock-up.

US\$3.9 million (2011: US\$4.3 million) relating to certain stockpiles.

**Table of Contents**

During the year, no adjustment was made (2011: increase of US\$0.7 million) to the provision for slow moving stock, other than the effect of translation for the US dollar amounts. The total provision at 30 June 2012 was US\$7.6 million (2011: US\$9.2 million).

**25 Trade and other receivables**

| Figures in million                                   | 2012       | US dollar<br>2011 |
|--|------------|-------------------|
| <b>Current</b>                                       |            |                   |
| <i>Financial assets:</i>                             |            |                   |
| Trade receivables (gold)                             | 47         | 52                |
| Other trade receivables (a)                          | 18         | 35                |
| Provision for impairment                             | (4)        | (18)              |
| Trade receivables net                                | 61         | 69                |
| Loans to associates and joint ventures (b)           | 2          | 4                 |
| Interest and other receivables (c)                   | 49         | 45                |
| Other loans and receivables (d)                      | 6          |                   |
| Employee receivables                                 | 3          | 3                 |
| <i>Non-financial assets:</i>                         |            |                   |
| Prepayments  | 8          | 6                 |
| Value added tax                                      | 26         | 31                |
|  | 155        | 158               |
| Reclassification to held for sale                    | (3)        |                   |
| <b>Total current trade and other receivables</b>     | <b>152</b> | <b>158</b>        |
| <b>Non-current</b>                                   |            |                   |
| <i>Financial assets:</i>                             |            |                   |
| Loans to associates (e)                              | 14         | 26                |
| Other loans receivable (d)                           | 3          | 4                 |
| Provision for impairment (e)                         | (14)       | (17)              |
|  | 3          | 13                |
| Reclassification to held for sale                    |            | (10)              |
| <b>Total non-current trade and other receivables</b> | <b>3</b>   | <b>3</b>          |

(a) Included in other trade receivables for 2011 is an amount of US\$6.3 million owed by Rand Uranium.

(b) The 2012 and 2011 balance is due from the MMJV companies and Rand Uranium, respectively, for services and goods supplied in terms of the service level agreements entered into between the group and the joint venture companies and Rand Uranium.

(c) Included in interest and other receivables for the 2012 financial year is an amount of US\$2.1 million (2011:US\$2.5 million) owing by Pamodzi FS in terms of the asset purchase agreement, for rehabilitation trust funds to be released to the group.

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Also included in the balance for the 2012 financial year is the self-insurance fund of US\$27.1 million (2011: US\$13.2 million) while the 2011 balance includes insurance claims receivable of US\$5.2 million for the conveyor belt at Hidden Valley.

No impairment allowance is necessary in respect of any balances included in interest and other receivables as all amounts are classified as fully performing.

(d) Included in the balance is an amount of US\$3.8 million due from Rand Uranium. Also included is an amount of US\$5.2 million due by PNG Power Limited of which US\$1.9 million is due within 12 months.

(e) The balance in 2012 comprises of US\$14.1 million (2011: US\$17.1 million) owed by Pamodzi. Pamodzi was placed into liquidation during 2009 and the loan was provided for in full. Harmony is a concurrent creditor in the Pamodzi Orkney liquidation. Included in the balance the balance for 2011 is a loan of US\$9.2 million to Rand Uranium. The loan was subordinated. Following the acceptance of a binding offer on 21 April 2011, the investment in Rand Uranium and the capital portion of the subordinated shareholder's loan were presented as held for sale. The loan was settled on 6 January 2012 following the conclusion of the sale of Rand Uranium. Refer to note 15 for further detail.

F-43

**Table of Contents**

The movement in the provision for impairment of trade receivables during the year was as follows:

| Figures in million            | 2012     | US dollar<br>2011 |
|-------------------------------|----------|-------------------|
| Balance at beginning of year  | 18       | 13                |
| Impairment loss recognised    | 2        | 4                 |
| Reversal of impairment loss   | (13)     | (1)               |
| Translation                   | (3)      | 2                 |
| <b>Balance at end of year</b> | <b>4</b> | <b>18</b>         |

The movement in the provision for impairment of loans receivables during the year was as follows:

| Figures in million            | 2012      | US dollar<br>2011 |
|-------------------------------|-----------|-------------------|
| Balance at beginning of year  | 17        | 15                |
| Translation                   | (3)       | 2                 |
| <b>Balance at end of year</b> | <b>14</b> | <b>17</b>         |

The ageing of trade receivables at the reporting date was:

| Figures in million             | Gross     | US dollar<br>Impairment |
|--------------------------------|-----------|-------------------------|
| <b>30 June 2012</b>            |           |                         |
| Fully performing               | 52        |                         |
| Past due by 1 to 30 days       | 6         |                         |
| Past due by 31 to 60 days      | 2         |                         |
| Past due by 61 to 90 days      |           |                         |
| Past due by more than 90 days  | 2         | 1                       |
| Past due by more than 361 days | 3         | 3                       |
|                                | <b>65</b> | <b>4</b>                |
| <b>30 June 2011</b>            |           |                         |
| Fully performing               | 55        |                         |
| Past due by 1 to 30 days       | 7         |                         |
| Past due by 31 to 60 days      | 1         |                         |
| Past due by 61 to 90 days      | 2         |                         |
| Past due by more than 90 days  | 4         | 3                       |
| Past due by more than 361 days | 18        | 15                      |
|                                | <b>87</b> | <b>18</b>               |

The ageing of loans receivable at the reporting date was:

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| Figures in million             | Gross     | US dollar<br>Impairment |
|--------------------------------|-----------|-------------------------|
| <b>30 June 2012</b>            |           |                         |
| Fully performing               | 7         |                         |
| Past due by 1 to 30 days       |           |                         |
| Past due by 31 to 60 days      |           |                         |
| Past due by 61 to 90 days      |           |                         |
| Past due by more than 361 days | 16        | 14                      |
|                                | <b>23</b> | <b>14</b>               |

F-44



**Table of Contents**

|                                |    |    |
|--------------------------------|----|----|
| <b>30 June 2011</b>            |    |    |
| Fully performing               | 13 |    |
| Past due by 1 to 30 days       |    |    |
| Past due by 31 to 60 days      |    |    |
| Past due by 61 to 90 days      |    |    |
| Past due by more than 361 days | 17 | 17 |
|                                | 30 | 17 |

Based on past experience, the group believes that no impairment allowance is necessary in respect of fully performing receivables as the amount relates to customers that have a good track record with the group. Similarly, the other loans and receivables noted above, other than those provided for, are fully performing and considered to be a low credit risk.

During the year 2012 and 2011 there was no renegotiation of the terms of any receivable.

As at 30 June 2012 and 30 June 2011, there was no collateral pledged or held for any of the receivables.

**26 Share capital****Authorised**

1 200 000 000 (2011: 1 200 000 000) ordinary shares of 50 SA cents each.

**Issued**

431 564 236 (2011: 430 084 628) ordinary shares of 50 SA cents each. All issued shares are fully paid.

Included in the total of issued shares is an amount of 335 shares held by Lydenburg Exploration Limited, a wholly owned subsidiary of the company.

The directors have been authorised to allot and issue 43 008 462 authorised but unissued ordinary shares of the company, being 10% of the total issued share capital of the company as at 30 June 2011, subject to the provisions of the Companies Act and the JSE Limited Listings Requirements. Note 35 sets out details in respect of the share option scheme and shares held in trust for employees of the group.

**Share issues**

Shares issued in the 2011 and 2012 financial years relate to the exercise of share options by employees.

**27 Other reserves**

| Figures in million   | US dollar |      |
|--|-----------|------|
|  | 2012      | 2011 |
| Foreign exchange translation reserve (a)                       | (138)     | 469  |
| Fair value movement of available-for-sale financial assets (b) | 1         | (11) |
| Equity component of convertible bond (c)                       | 41        | 41   |
| Acquisition of non-controlling interest in subsidiary (d)      | (57)      | (57) |
| Share-based payments (e)                                       | 106       | 94   |
| Repurchase of equity interest (f)                              | (13)      | (13) |
| Other  | (4)       | (4)  |

**Total other reserves**

**(64)**

519

F-45

**Table of Contents****(a) Foreign exchange translation reserve**

| Figures in million                                   | US dollar    |            |
|--|--------------|------------|
|  | 2012         | 2011       |
| Balance at beginning of year                         | 469          | (86)       |
| Realised portion reclassified through profit or loss |              | 18         |
| Current year's foreign exchange movement             | (595)        | 537        |
| Tax on foreign exchange movement                     | (12)         |            |
| <b>Balance at end of year</b>                        | <b>(138)</b> | <b>469</b> |

The balance of the foreign exchange translation reserve movement represents the cumulative translation effect of the group's off-shore operations. The US dollar amount includes the translation effect from rand to US dollar.

The realised portion reclassified through profit or loss in 2011 relates to the sale of Mount Magnet and the deregistration of dormant Australian subsidiaries. Refer to note 15 and 7, respectively, for further detail.

**(b) Fair value movement of available-for-sale financial assets**

| Figures in million                                   | US dollar |             |
|--|-----------|-------------|
|  | 2012      | 2011        |
| Balance at beginning of year                         | (11)      | 4           |
| Realised portion reclassified through profit or loss |           | (1)         |
| Tax on realised portion                              |           |             |
| Fair value movement – unrealised                     | (5)       | (14)        |
| Impairment recognised in profit or loss              | 19        |             |
| Translation  | (2)       |             |
| <b>Balance at end of year</b>                        | <b>1</b>  | <b>(11)</b> |

The balance of the fair value movement reserve represents the movement in the fair value of the available-for-sale financial assets. For details on the movement, refer to note 22.

**(c) Equity component of convertible bond**

On 24 May 2004, the group issued a convertible bond. The amount representing the value of the equity conversion component is included in other reserves, net of deferred income taxes. The equity conversion component is determined on the issue of the bonds and is not changed in subsequent periods. The convertible bonds were repaid in 2009.

**(d) Acquisition of non-controlling interest in subsidiary**

On 15 March 2004 Harmony announced that it had made an off market cash offer to acquire all the ordinary shares, listed and unlisted options of Abelle, held by non-controlling interests. The excess of the purchase price of US \$86.5 million (A\$123 million) over the carrying amount of non-controlling interest acquired, amounting to US\$57 million, has been accounted for under other reserves.

**(e) Share-based payments**

| <b>Figures in million</b>     | US dollar   |      |
|-------------------------------|-------------|------|
|                               | <b>2012</b> | 2011 |
| Balance at beginning of year  | <b>94</b>   | 75   |
| Share-based payments expensed | <b>12</b>   | 19   |
| <b>Balance at end of year</b> | <b>106</b>  | 94   |

The group issues equity-settled instruments to certain qualifying employees under an Employee Share Option Scheme to purchase shares in the company's authorised but unissued ordinary shares. Equity share-based payments are measured at the fair value of the equity instruments at the date of the grant. Share-based payments are expensed over the vesting period, based on the group's estimate of the shares that are expected to eventually vest. During the 2012 financial year, a share-based payment expense of US\$12.2 million (2011: US\$19.5 million) was charged to the income statement. (Refer to note 35 for more detail).

**Table of Contents****(f) Repurchase of equity interest**

On 19 March 2010, Harmony Gold Mining Company Limited concluded an agreement with AVRD, for the purchase of its 26% share of the mining titles of the Doornkop South Reef. From an accounting perspective, the sale of the 26% share in the mining titles was never recognised and accounted for as an in-substance call option by AVRD over the 26% mineral right. This was due to AVRD not being exposed to any losses relating to the Doornkop mineral right, and entitled at any point in time to repay the Nedbank loan guaranteed by Harmony thereby becoming unconditionally entitled to the upside in the mineral right. The agreement to purchase AVRD's 26% interest during the 2010 financial year is therefore considered to be a repurchase of the option (equity interest). The difference between the value of the shares issued of US\$20.5 million, the liability to African Vanguard Resources (Proprietary) Limited and transaction costs, have been taken directly to equity. The 26% interest was transferred from AVRD to Harmony in exchange for Harmony repaying the AVRD Nedbank loan and the issue of 2 162 359 Harmony shares.

**28 Provision for environmental rehabilitation**

The group's mining and exploration activities are subject to extensive environmental laws and regulations. These laws and regulations are continually changing and are generally becoming more restrictive. The group has made, and expects to make in the future, expenditures to comply with such laws and regulations, but cannot predict the full amount of such future expenditures. Estimated future reclamation costs are based principally on legal and regulatory requirements. The following is a reconciliation of the total liability for environmental rehabilitation:

| Figures in million   | US dollar  |            |
|--|------------|------------|
|  | 2012       | 2011       |
| <b>Provision raised for future rehabilitation</b>                                |            |            |
| Balance at beginning of year   | 293        | 238        |
| Disposal of assets   | (2)        | (16)       |
| Change in estimate – Balance sheet   | (12)       | 15         |
| Change in estimate – Income statement  | (5)        | 8          |
| Time value of money and inflation component of rehabilitation costs <sup>1</sup> | 17         | 18         |
| Translation  | (43)       | 30         |
| Balance at end of year   | 248        | 293        |
| Reclassification to held for sale  | (21)       | (2)        |
| <b>Total provision for environmental rehabilitation</b>                          | <b>227</b> | <b>291</b> |

<sup>1</sup> Includes costs for both continuing and discontinued operations.

Refer to note 3.4 for the estimations and judgements used in the calculations. While the ultimate amount of rehabilitation costs to be incurred in the future is uncertain, the group has estimated that, based on current environmental and regulatory requirements, the total cost for the mines, in the current monetary terms, is approximately US\$343.9 million (2011: US\$405.4 million).

| Figures in million   | US dollar  |            |
|--|------------|------------|
|  | 2012       | 2011       |
| <b>Future net undiscounted obligation</b>                        |            |            |
| Ultimate estimated rehabilitation cost                           | 344        | 405        |
| Amounts invested in environmental trust funds (Refer to note 20) | (243)      | (275)      |
| <b>Total future net undiscounted obligation</b>                  | <b>101</b> | <b>130</b> |

The group intends to finance the ultimate rehabilitation costs from the money invested in environmental trust funds, ongoing contributions, as well as the proceeds on sale of assets and gold from plant clean-up at the time of mine closure. The group has guarantees in place relating to the environmental liabilities. Refer to notes 20 and 37.

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During 2012, the group rehabilitated certain decommissioned operations in the Free State as part of its overall strategy of eliminating safety and health exposures and reducing environmental liability.

F-47

**Table of Contents****29 Retirement benefit obligation**

| Figures in million                         | 2012      | US dollar<br>2011 |
|--|-----------|-------------------|
| <b>Non-current</b>                         |           |                   |
| Retirement benefit obligation (b)          | 22        | 25                |
| Reclassification to held for sale          |           |                   |
| <b>Total retirement benefit obligation</b> | <b>22</b> | <b>25</b>         |

**(i) (a) Pension and provident funds:**

The group contributes to several pension and provident funds governed by the Pension Funds Act, 1956 for the employees of its South African subsidiaries. The pension funds are multi-employer industry plans. The group's liability is limited to its annually determined contributions.

The provident funds are funded on a money accumulative basis with the member's and employer's contributions having been fixed in the constitution of the funds.

The Australian group companies make contributions to each employee's superannuation (pension) funds in accordance with the Superannuation Guarantee Scheme (SGS). The SGS is a Federal Government initiative enforced by law which compels employers to make regular payments to regulated funds providing for each employee on their retirement. The SGS were set at a minimum of 9% of gross salary and wages for the 2012 year (2011: 9%). The fund is a defined contribution plan.

The PNG Superannuation Act 2002 requires a compulsory employer contribution of 8.4% (2011: 8.4%) into an approved superannuation (pension) fund if an employee is appointed for a period of three months or more. The approved superannuation funds are defined contribution plans.

Substantially all the group's employees are covered by the above mentioned retirement benefit plans. Funds contributed by the group for the 2012 financial year amounted to US\$70.8 million (2011: US\$62.4 million).

**(b) Post-retirement benefits other than pensions:**

Harmony inherited a post-retirement medical benefit obligation, which existed at the time of the Freegold acquisition in 2002. The group's obligation in this regard, is to pay a subsidy of 2% for every completed year of employment up to a maximum of 50% of total medical aid contributions, commencing on date of retirement. Should the employee die, either in service or after retirement, this benefit will transfer to his/her dependants. The medical aid tariffs are based on the Minemed medical scheme options. Except for the pre-mentioned employees, Harmony has no other post-retirement obligation for the other group employees.

The liability is unfunded and will be settled out of cash and cash equivalents when it becomes due. The liability is based on an actuarial valuation conducted during the year ended 30 June 2012, using the projected unit credit method. The next actuarial valuation will be performed on 30 June 2013.

The principal actuarial assumptions used to determine the present value of unfunded obligations are discussed in note 3.5. In addition the following was also considered:

It is assumed that all Continuation and Widow Members (CAWMs) will remain on the current benefit option and income band. For employed members, post-employment contributions were assumed to be equal to the average payable for the current CAWMs membership.

It is assumed that not all employed members will remain employed until retirement therefore estimated resignation and ill-health retirement rates are also taken into account.

It is assumed that 90% of employed members will be married at retirement or earlier death and that wives are four years younger than their husbands. It is assumed that the only dependents will be spouses.

**Table of Contents**

| Figures in million  | US dollar |           |
|---|-----------|-----------|
|   | 2012      | 2011      |
| <b>Present value of unfunded obligations</b>                | <b>22</b> | <b>25</b> |
| Current employees   | 13        | 15        |
| Retired employees   | 9         | 10        |
| Movement in the liability recognised in the balance sheet   |           |           |
| Balance at beginning of year                                | 25        | 20        |
| Contributions paid  | (1)       | (1)       |
| Other expenses included in staff costs/current service cost | 1         | 1         |
| Interest cost   | 2         | 2         |
| Net actuarial (gain)/loss recognised during the year        | (1)       |           |
| Translation   | (4)       | 3         |
| Balance at end of year                                      | 22        | 25        |
| Reclassification as held for sale                           |           |           |
|   | <b>22</b> | <b>25</b> |

Net actuarial gains/losses are included in cost of sales in the income statement. The net actuarial loss recognised during the 2010 year was US\$0.9 million, the 2009 year was US\$nil, and the 2008 year was US\$1.5 million.

| Figures in million   | US dollar |           |
|--|-----------|-----------|
|  | 2012      | 2011      |
| The net liability of the defined benefit plan is as follows: |           |           |
| Present value of defined benefit obligation                  | 22        | 25        |
| Fair value of plan assets                                    |           |           |
| <b>Net retirement benefit obligation liability</b>           | <b>22</b> | <b>25</b> |

The present value of the defined benefit obligation was US\$20.1 million in 2010, US\$19.7 million in 2009 and US\$16.7 million in 2008.

The effect of a one percentage point increase and decrease in the assumed medical cost trend rates is as follows:

| Figures in million                          | US dollar       |          |
|---|-----------------|----------|
|   | 2012            | 2011     |
|   | 1%              | 1%       |
|   | <b>Increase</b> | Increase |
| Effect on:                                  |                 |          |
| Aggregate of service cost and interest cost |                 |          |
| Defined benefit obligation                  | 3               | 4        |
|   | 1%              | 1%       |
|   | <b>Decrease</b> | Decrease |
| Effect on:                                  |                 |          |
| Aggregate of service cost and interest cost |                 |          |
| Defined benefit obligation                  | 3               | 3        |





**Table of Contents****30 Other provisions**

| Figures in million | US dollar |      |
|--------------------|-----------|------|
|                    | 2012      | 2011 |
| Other              | 4         | 1    |

Included in Other is a provision of US\$3.2 million relating to the pumping and treatment costs of fissure water in the Klerksdorp, Orkney, Stilfontein and Hartbeesfontein (KOSH) Basin. This provision was raised following the High Court's dismissal of Harmony's application to have a directive issued by the Department of Water Affairs (DWA) in November 2005 set aside, as it relates to the Orkney operations, which were sold in 2008. Harmony filed an application to appeal the judgement on 20 July 2012.

**31 Borrowings****Pacific Premium Funding (Proprietary) Limited**

During October 2010 and December 2010, Morobe Consolidated Goldfields (MCG) entered into a two US dollar loans with Pacific Premium Funding (Proprietary) Limited to finance insurance payments. The loans totalling US\$3.6 million were repaid during May 2011, at an average interest rate of 3.55%.

**Westpac Bank**

In July 2007, MCG entered into US dollar finance lease agreements with Westpac Bank for the purchase of mining fleet to be used on the Hidden Valley project. There is no debt covenant clause in the agreements.

**Nedbank Limited**

On 11 December 2009, the company entered into a loan facility with Nedbank Limited, comprising a term facility of US\$119.4 million and a revolving credit facility of US\$79.6 million. The facility was utilised to fund the acquisition of the Pamodzi Free State assets as well as the group's major capital projects and working capital requirements. Interest accrues on a day to day basis over the term of the loan at a variable interest.

On 30 November 2010, the company entered into a additional loan facility with Nedbank Limited, comprising of a term facility of US\$70.1 million and a revolving credit facility of US\$35.0 million. Interest terms are identical to the original facility. The repayment terms of the original revolving credit facility were amended to coincide with the repayment on the new facility.

**Syndicated Revolving Credit Facility**

On 11 August 2011, the company entered into a loan facility which was jointly arranged by Nedbank Limited and FirstRand Bank Limited (acting through its Rand Merchant Bank division) (syndicate), comprising of a US\$300 million syndicated revolving credit facility. The facility is utilised to fund exploration projects in Hidden Valley and Wafi-Golpu. The facility attracts interest at LIBOR plus 260 basis points, which is payable quarterly.

**Debt covenants**

The debt covenant tests for the group for both the Nedbank Limited facilities and syndicated revolving credit facility are as follows:

The group's interest cover shall not be less than two (EBIT / Total interest).

Current ratio shall not be less than one (Current assets / current liabilities).

Cash flow from operating activities shall be above R100 million for the six months prior to the evaluation date.

Total net debt shall not exceed R3 billion plus the Rand equivalent of US\$300 million.

Market capitalisation to facilities outstanding ratio shall not be less than six times.

The debt covenant tests are performed on a quarterly basis. No breaches of the covenants were identified during the tests in the 2012 financial year.

**Table of Contents****Terms and debt repayment schedule at 30 June 2012**

|  | <b>Interest charge</b>  | <b>Repayment terms</b>   | <b>Repayment date</b> | <b>Security</b>  |
|--|---|--|-----------------------|--|
| Westpac Bank (secured finance lease)                     | US LIBOR plus 1.25%   | Quarterly  | 30 June 2013          | Mining fleet   |
| Nedbank Limited (secured loan term facility 1)           | 3 month JIBAR plus 3.5%, payable quarterly                    | Bi-annual equal instalments of R90 million (US\$10.9 million)  | 31 December 2014      | Cession and pledge of operating subsidiaries shares                            |
| Nedbank Limited (secured loan term facility 2)           | 3 month JIBAR plus 3.5%, payable quarterly                    | Bi-annual equal instalments of R62.5 million (US\$7.6 million) | 31 December 2014      | Cession and pledge of operating subsidiaries shares                            |
| Nedbank Limited (secured loan revolving credit facility) | 1 or 3 month JIBAR plus 3.5%, payable after interest interval | Repayable on maturity  | 30 November 2013      | Cession and pledge of operating subsidiaries shares                            |
| Syndicated (secured loan revolving credit facility) US\$ | LIBOR plus 260 basis points, payable quarterly                | Repayable on maturity  | 15 September 2015     | Cession and pledge of operating subsidiaries shares and Joint venture interest |

**Interest-bearing borrowings**

|   | US Dollar |            |
|---|-----------|------------|
|   | 2012      | 2011       |
| Figures in million  |           |            |
| <b>Non-current borrowings</b>                                     |           |            |
| Westpac Bank (secured finance lease)                              |           | 3          |
| Balance at beginning of year                                      | 3         | 8          |
| Repayments  | (4)       | (4)        |
| Net adjustments to current portion                                | (1)       |            |
| Translation   | 2         | (1)        |
| <b>Nedbank Limited (secured loan term facilities)</b>             | <b>56</b> | <b>112</b> |
| Balance at beginning of year                                      | 112       | 82         |
| Draw down   |           | 73         |
| Repayments  | (37)      | (36)       |
| Issue cost  |           | (1)        |
| Net adjustments to current portion                                |           | (22)       |
| Translation   | (19)      | 16         |
| <b>Nedbank Limited (secured loan revolving credit facilities)</b> |           | <b>66</b>  |
| Balance at beginning of year                                      | 66        | 39         |
| Draw down   | 58        | 57         |
| Repayments  | (106)     | (37)       |

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|   |            |     |
|---|------------|-----|
| Issue costs   | (2)        |     |
| Amortisation of issue costs                                     | 3          |     |
| Translation   | (19)       | 7   |
| <b>Syndicated (secured loan US\$ revolving credit facility)</b> | <b>127</b> |     |
| Balance at beginning of year                                    |            |     |
| Draw down   | 130        |     |
| Issue cost  | (6)        |     |
| Amortisation of issue costs                                     | 1          |     |
| Net adjustments to current portion                              | 2          |     |
| <b>Total non-current borrowings</b>                             | <b>183</b> | 181 |

F-51

**Table of Contents****Current borrowings**

|  |     |    |
|--|-----|----|
| Current portion of the finance lease from Westpac Bank | 3   | 4  |
| Current portion of the loans from Nedbank Limited      | 37  | 45 |
| Current portion of the loans from syndicate            | (2) |    |

|                                 |           |           |
|---------------------------------|-----------|-----------|
| <b>Total current borrowings</b> | <b>38</b> | <b>49</b> |
|---------------------------------|-----------|-----------|

|  |            |            |
|--|------------|------------|
| <b>Total interest-bearing borrowings</b> | <b>221</b> | <b>230</b> |
|--|------------|------------|

The future minimum lease payments for Westpac Bank finance leases are:

|                                |   |   |
|--------------------------------|---|---|
| Due within one year            | 3 | 4 |
| Due within one and two years   |   | 3 |
| Due between two and five years |   |   |

|  |   |   |
|--|---|---|
|  | 3 | 7 |
|--|---|---|

Future finance charges

|  |   |   |
|--|---|---|
|  | 3 | 7 |
|--|---|---|

| Figures in million                               | US Dollar |      |
|--|-----------|------|
|  | 2012      | 2011 |
| <b>The maturity of borrowings is as follows:</b> |           |      |
| Current  | 38        | 49   |
| Between one to two years                         | 36        | 48   |
| Between two to five years                        | 147       | 133  |
| Over five years                                  |           |      |
|  | 221       | 230  |

**Undrawn committed borrowing facilities:**

|                          |     |    |
|--------------------------|-----|----|
| Expiring within one year |     |    |
| Expiring after one year  | 274 | 59 |
|                          | 274 | 59 |

|                 | Effective rate |      |
|-----------------|----------------|------|
|                 | 2012           | 2011 |
| Westpac Bank    | 1.6%           | 2.0% |
| Nedbank Limited | 9.1%           | 9.1% |
| Syndicate       | 3.0%           | n/a  |

The level of the Harmony's borrowing powers, as determined by its Articles of Association, shall not except with the consent of the Harmony's general meeting, exceed R40 million or the aggregate from time to time of the issued and paid-up share capital of the company, together with the aggregate of the amounts standing to the credit of all distributable and non-distributable reserves (including minority interests in subsidiary companies and provisions for deferred taxation) and any share premium accounts of the company. In 2012, the borrowing powers were not exceeded.

**Table of Contents****32 Trade and other payables**

| Figures in million                    | US dollar  |            |
|---------------------------------------|------------|------------|
|                                       | 2012       | 2011       |
| <b>Financial liabilities:</b>         |            |            |
| Trade payables                        | 34         | 52         |
| Other liabilities (a)                 | 7          | 21         |
| <b>Non-financial liabilities:</b>     |            |            |
| Payroll accruals                      | 42         | 50         |
| Leave liabilities (b)                 | 39         | 41         |
| Shaft related accruals                | 69         | 46         |
| Other accruals                        | 24         | 41         |
| Value added tax                       | 6          | 7          |
|                                       | 221        | 258        |
| Reclassification to held for sale     | (8)        |            |
| <b>Total trade and other payables</b> | <b>213</b> | <b>258</b> |

**(a) Other liabilities**

Included in the balance for 2011 is an amount of US\$15.2 million relating to the sale of assets agreement with Taung. Refer to note 15.

**(b) Leave liability**

Employee entitlements to annual leave are recognised on an ongoing basis. An accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date. The movement in the liability recognised in the balance sheet is as follows:

| Figures in million                 | US dollar |           |
|------------------------------------|-----------|-----------|
|                                    | 2012      | 2011      |
| Balance at beginning of year       | 41        | 34        |
| Benefits paid                      | (39)      | (40)      |
| Total expense per income statement | 44        | 43        |
| Translation                        | (7)       | 4         |
|                                    | 39        | 41        |
| Reclassification to held for sale  | (2)       |           |
| <b>Balance at end of year</b>      | <b>37</b> | <b>41</b> |

**Table of Contents****33 Cash generated by operations**

| Figures in million   | 2012        | US dollar<br>2011 | 2010 |
|--|-------------|-------------------|------|
| <i>All amounts disclosed include discontinued operations</i>                     |             |                   |      |
| <b>Reconciliation of profit before taxation to cash generated by operations:</b> |             |                   |      |
| Profit before taxation   | <b>346</b>  | 21                | 20   |
| <i>Adjustments for:</i>  |             |                   |      |
| Amortisation and depreciation  | <b>256</b>  | 254               | 181  |
| (Reversal of impairment)/impairment of assets                                    | <b>(7)</b>  | 39                | 43   |
| Share-based payments   | <b>12</b>   | 19                | 20   |
| Net decrease in provision for post-retirement benefits                           | <b>(1)</b>  |                   | (3)  |
| Net (decrease)/increase in provision for environmental rehabilitation            | <b>(5)</b>  | 8                 | 2    |
| Profit on sale of property, plant and equipment                                  | <b>(36)</b> | (4)               | (14) |
| Loss/(profit) from associates  |             | 7                 | (7)  |
| (Reversal of impairment)/impairment of investment in associate                   | <b>(7)</b>  | 20                |      |
| Impairment of investments  | <b>19</b>   |                   |      |
| Net gain on financial instruments  | <b>(12)</b> | (20)              | (5)  |
| Gain on farm-in option   |             | (38)              |      |
| (Profit)/loss on sale of investment in subsidiary                                |             | (7)               | 3    |
| Interest received  | <b>(13)</b> | (20)              | (25) |
| Finance cost   | <b>39</b>   | 41                | 30   |
| Inventory adjustments  | <b>(3)</b>  | 48                | (3)  |
| Other non-cash adjustments   | <b>5</b>    | (8)               | 13   |
| <b>Effect of changes in operating working capital items</b>                      |             |                   |      |
| Receivables  | <b>(12)</b> | (15)              | (13) |
| Inventories  | <b>(9)</b>  | (20)              | (20) |
| Payables   | <b>14</b>   | 21                | (8)  |
| <b>Cash generated by operations</b>  | <b>586</b>  | 346               | 214  |

**Additional cash flow information**

- (i) The income and mining taxes paid in the statement of cash flow represents actual cash paid less refunds received.
- (ii) At 30 June 2012, US\$273.6 million (2011: US\$59.0 million) (2010:US\$39.3 million) of borrowing facilities had not been drawn down and is therefore available for future operating activities and future capital commitments. Refer to note 37.

**For the financial year ended 30 June 2012****(a) Acquisitions and disposal of investments/businesses***Disposal of investment in Rand Uranium*

On 6 January 2012, the transaction with Gold One was concluded and the first payment of US\$23.8 million was received. Further payments were made during April 2012 totalling US\$11.0 million. These amounts were for the sale of the group's 40% investment in Rand Uranium as well as for the outstanding balance of the subordinated shareholder's loan. Refer to note 15.

*Disposal of Evander 6 and Twistdraai*



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The conditions precedent for the sale of Evander 6 and Twistdraai were fulfilled and the transaction became effective on 30 May 2012. A total purchase consideration of US\$33.2 million was received from Taung Gold Limited, including the deposit of US\$15.2 million received in April 2011. Refer to note 15.

F-54

**Table of Contents**

The aggregate fair values of assets and liabilities sold were:

| Figures in millions                              | 2012      | US dollar |      |
|--|-----------|-----------|------|
|  |           | 2011      | 2010 |
| Funds set aside for environmental rehabilitation | 1         |           |      |
| Environmental liability                          | (2)       |           |      |
| Profit on disposal                               | 27        |           |      |
| Trade and other payables                         | (15)      | 15        |      |
| Translation                                      | 4         |           |      |
| <b>Proceeds received in cash</b>                 | <b>15</b> | <b>15</b> |      |

**(b) Principal non-cash transactions**

Share-based payments (refer to note 35)

**For the financial year ended 30 June 2011****(a) Acquisitions and disposal of investments/businesses***Disposal of Mount Magnet*

On 20 July 2010, the conditions precedent for the sale of Mount Magnet were fulfilled and the transaction became effective. A total purchase consideration of US\$31.6 million was received from Ramelius Resources Limited in exchange for the entire issued share capital of Mount Magnet. The entire purchase consideration was settled in cash. At the date of disposal, Mount Magnet had no cash and cash equivalent balances included in its net asset value. Also refer to note 15.

The aggregate fair values of assets and liabilities sold were:

| Figures in millions              | 2012 | US dollar |      |
|----------------------------------|------|-----------|------|
|                                  |      | 2011      | 2010 |
| Property, plant and equipment    |      | 27        |      |
| Inventory                        |      | 1         |      |
| Rehabilitation liability         |      | (16)      |      |
| Profit on disposal               |      | 18        |      |
| <b>Proceeds received in cash</b> |      | <b>30</b> |      |

**(b) Principal non-cash transactions**

Disposal of Freegold farm-in option (refer note 11).

Share-based payments (refer to note 35).

**For the financial year ended 30 June 2010**

**(a) Acquisitions and disposal of investments/businesses**

*(i) Disposal of Big Bell Operations*

On 10 January 2010 the group concluded the sale of Big Bell for a consideration of US\$3.2 million.

F-55

**Table of Contents**

The aggregate fair values of assets and liabilities sold were:

| Figures in millions              | US dollar |      |          |
|----------------------------------|-----------|------|----------|
|                                  | 2012      | 2011 | 2010     |
| Property, plant and equipment    |           |      | 8        |
| Rehabilitation liability         |           |      | (6)      |
| Profit on disposal               |           |      | 1        |
| <b>Proceeds received in cash</b> |           |      | <b>3</b> |

*(ii) Acquisition of Pamodzi FS assets*

On 18 February 2010, the group concluded the acquisition of the Pamodzi FS assets for a total consideration of US\$53 million, of which US\$36 million is attributable to property, plant and equipment and US\$16 million to inventories.

**(b) Principal non-cash transactions**

Issue of shares for the acquisition of 26% share of the mining titles on Doornkop South Reef from AVR D (refer to note 22).

Share-based payments (refer to note 35).

**34 Employee benefits**

|   | 2012          | 2011          |
|---|---------------|---------------|
| <b>Number of permanent employees as at 30 June:</b> |               |               |
| South African operations*                           | 33,935        | 34,345        |
| International operations**                          | 1,905         | 1,476         |
| <b>Total number of permanent employees</b>          | <b>35,840</b> | <b>35,821</b> |

| Figures in million  | US dollar  |            |
|---|------------|------------|
|   | 2012       | 2011       |
| <b>Aggregate earnings</b>                                     |            |            |
| The aggregate earnings of employees including directors were: |            |            |
| Salaries and wages and other benefits                         | 781        | 828        |
| Retirement benefit costs                                      | 60         | 61         |
| Medical aid contributions                                     | 22         | 18         |
| <b>Total aggregated earnings***</b>                           | <b>863</b> | <b>907</b> |

\* 2 521 employees were attributable to the discontinued operations at 30 June 2012 (2011: 2 576).

\*\* The total number of employees in Australia, including the Brisbane office, at 30 June 2012 was 107 (2011: 127). The total for the international operations includes the joint venture employees.

\*\*\* These amounts have been included in production cost, corporate expenditure and capital expenditure.

During the 2012 year, US\$7.9 million (2011: US\$4.1 million) was included in the payroll cost for termination costs. Termination costs exclude the cost relating to the voluntary retrenchment process as well as retrenchment due to the shaft closures (refer to note 5).

### **35 Share option scheme**

The group currently has the 2001, 2003 schemes and the 2006 share plan that are active. The objective of these schemes is to recognise the contributions of senior staff to the group's financial position and performance and to retain key employees.

#### **Options granted under the 2001 and 2003 schemes**

A fifth of the options granted under the 2001 and 2003 schemes are exercisable annually from the grant date with an expiry date of 10 years from the grant date. The offer price of these options equalled the closing market price of the underlying shares on the trading date immediately preceding the granting of the options. The options are equity settled.

On resignation and retirement, share options which have not yet vested will lapse and share options which have vested may be taken up at the employee's election before the last day of service. Payment of shares forfeited will therefore not be required. On death, all options vest immediately and the deceased estate has a period of twelve months to exercise these options.

**Table of Contents**

Share-based payments are measured at the fair value of the equity instruments at the date of the grant. The cost is expensed over the vesting period, based on the group's estimate of the options that are expected to eventually vest.

The only vesting conditions for the 2001 and 2003 schemes were that the employees should be in the employment of the group, on vesting date.

The volatility measured at the standard deviation of expected share price returns were based on statistical analysis of daily share prices over the last three years before grant date.

Following the introduction of the 2006 share plan, no further options were granted in the 2012 and 2011 year for the 2001 and 2003 option schemes, and all options are vested.

| <b>Number of share options relating to the 2001 and 2003 option schemes</b> | <b>2012</b>       | <b>2011</b> |
|---|-------------------|-------------|
| Share options granted   | <b>28,442,420</b> | 28,442,420  |
| Exercised   | <b>20,484,937</b> | 19,967,293  |
| Vested but not exercised  | <b>829,559</b>    | 1,347,203   |
| Forfeited and lapsed  | <b>7,127,924</b>  | 7,127,924   |

|  | <b>2012</b>             |  | <b>2011</b>             |  |
|--|-------------------------|--|-------------------------|--|
|  | <b>Number of shares</b> | <b>Weighted average option price (SA rand)</b> | <b>Number of shares</b> | <b>Weighted average option price (SA rand)</b> |
| <b>Activity on share options granted but not yet exercised</b> |                         |  |                         |  |
| For the year ended 30 June                                     |                         |  |                         |  |
| Balance at beginning of year                                   | <b>1,347,203</b>        | <b>50.12</b>                                   | 2,264,585               | 48.47  |
| Options exercised  | <b>(517,644)</b>        | <b>51.25</b>                                   | (833,406)               | 45.29  |
| Options forfeited and lapsed                                   |                         |  | (83,976)                | 53.87  |
| <b>Balance at end of year</b>                                  | <b>829,559</b>          | <b>49.43</b>                                   | 1,347,203               | 50.12  |

|   | <b>At 30 June 2012</b> | <b>Option price (SA rand)</b> | <b>Remaining life (years)</b> |
|---|------------------------|-------------------------------|-------------------------------|
| <b>List of options granted but not yet exercised (listed by grant date)</b> |                        |                               |                               |
| 27 March 2003   | <b>62,400</b>          | <b>91.60</b>                  | <b>0.7</b>                    |
| 10 August 2004  | <b>197,928</b>         | <b>66.15</b>                  | <b>2.1</b>                    |
| 26 April 2005   | <b>569,231</b>         | <b>39.00</b>                  | <b>2.8</b>                    |
| <b>Total option granted but not yet exercised</b>                           | <b>829,559</b>         |                               |                               |

|   | <b>US dollar</b> |             |
|---|------------------|-------------|
|   | <b>2012</b>      | <b>2011</b> |
| Figures in million  |                  |             |
| Average market value of options traded during the year          | <b>7</b>         | <b>5</b>    |
| Gain realised by participants on options traded during the year | <b>3</b>         | <b>5</b>    |

The number of shares held by the Harmony Share Trust at year end amounted to nil (2011: 5 400). This trust is considered to be an SPE and is therefore consolidated in accordance with the group's accounting policies.

**Options granted under the 2006 share plan**

The 2006 share plan consists of share appreciation rights (SARs), performance shares (PS) and restricted shares (RS). The SARs will vest in equal thirds in year three, four and five after grant date, subject to the performance conditions having been satisfied. The SARs have an expiry date of six years from the grant date and the offer price equals the closing market price of the underlying shares on the trading date immediately preceding the grant. The PS will vest after three years from the grant date, if and to the extent that the performance conditions have been satisfied. The RS will vest after three years from grant date if the participant is still employed within the group. The share plan is equity-settled.

The aggregate number of shares which may be allocated to the share plan on any day, when added to the total number of unexercised SARs, unvested performance shares, and restricted shares which have been allocated for PS, SARs and RS, and any other employee share scheme operating by the company, shall not exceed 14% of the number of issued ordinary shares of the company from time to time. On 30 June 2012, a total of 10 286 726 SARs, 6 909 829 PS and 518 528 RS had been allocated to participating employees.

**Table of Contents**

Termination of employees' participation in the share plan is based on no fault and fault definitions.

In the case of SARs, if employment is terminated for no fault reasons, then the value of the appreciation in all unvested and unexercised SARs is settled in shares or cash at the option of Harmony as at the date of termination of employment, after the deduction of any tax payable. The employer has no past practice of settling in cash.

In the case of PS, if employment is terminated for no fault reasons, then:

First the maximum number conditionally awarded is pro-rated for the period from grant date until the termination date;

Then this adjusted number is reduced to a third on the assumption that Harmony's performance was a median one with one third vesting, after taking into account any portion of shares that have banked already (applicable from 2009 issue onwards);

And then settled in shares sold on the market for cash, and paid to the participant after the deduction of any tax payable.

In the case of RS, if employment is terminated for no fault reasons, then accelerated vesting occurs and all unvested and unexercised RS and all unvested matching PS are settled.

In all three cases, if employment is terminated for fault reasons, all unvested and unexercised SARs and all PS and RS not yet vested are lapsed and cancelled.

| Number of share options relating to       | SARs             |                  | PS               |                  | RS             |                |
|---|------------------|------------------|------------------|------------------|----------------|----------------|
|   | 2012             | 2011             | 2012             | 2011             | 2012           | 2011           |
| Share options granted                     | 10,286,726       | 9,208,502        | 6,909,829        | 5,707,308        | 518,528        | 355,528        |
| Exercised                                 | 876,103          | 186,598          | 1,168,255        | 473,002          |                |                |
| Vested but not exercised                  | 1,142,581        | 651,628          |                  |                  |                |                |
| Unvested                                  | 5,191,045        | 6,131,192        | 2,701,001        | 3,693,583        | 411,686        | 347,883        |
| Forfeited and lapsed                      | 3,076,997        | 2,239,084        | 3,040,573        | 1,540,723        | 106,842        | 7,645          |
| <b>Vesting periods of unvested shares</b> |                  |                  |                  |                  |                |                |
| Within one year                           | 1,523,173        | 1,240,764        | 518,004          | 1,818,716        |                |                |
| One to two years                          | 1,415,294        | 1,803,284        | 1,068,236        | 613,352          | 270,686        |                |
| Two to three years                        | 1,264,446        | 1,635,420        | 1,114,761        | 1,261,515        | 141,000        | 347,883        |
| Three to four years                       | 653,460          | 1,078,463        |                  |                  |                |                |
| Four to five years                        | 334,672          | 373,261          |                  |                  |                |                |
| <b>Total number of unvested shares</b>    | <b>5,191,045</b> | <b>6,131,192</b> | <b>2,701,001</b> | <b>3,693,583</b> | <b>411,686</b> | <b>347,883</b> |

| Activity on options granted but not yet exercised | SARs             |   | PS               | RS               |
|---|------------------|---|------------------|------------------|
|   | Number of shares | Weighted average option price (SA rand) | Number of shares | Number of shares |
| <b>For the year ended 30 June 2012</b>            |                  |   |                  |                  |
| Balance at beginning of year                      | 6,782,820        | 79.66                                   | 3,693,583        | 347,883          |
| Options granted                                   | 1,078,224        | 104.79                                  | 1,202,521        | 163,000          |



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|  |                  |              |                  |                |
|--|------------------|--------------|------------------|----------------|
| Options exercised                      | (689,505)        | 76.72        | (695,253)        |                |
| Options forfeited and lapsed           | (837,913)        | 81.61        | (1,499,850)      | (99,197)       |
| <b>Balance at end of year</b>          | <b>6,333,626</b> | <b>83.91</b> | <b>2,701,001</b> | <b>411,686</b> |
| <b>For the year ended 30 June 2011</b> |                  |              |                  |                |
| Balance at beginning of year           | 6,775,583        | 78.47        | 3,492,402        |                |
| Options granted                        | 1,216,480        | 84.81        | 1,345,370        | 355,528        |
| Options exercised                      | (186,598)        | 70.54        | (473,002)        |                |
| Options forfeited and lapsed           | (1,022,645)      | 79.55        | (671,187)        | (7,645)        |
| <b>Balance at end of year</b>          | <b>6,782,820</b> | <b>79.66</b> | <b>3,693,583</b> | <b>347,883</b> |

F-58

**Table of Contents**

| List of shares granted but not yet exercised (listed by grant date)<br>As at 30 June 2012 | Number of shares | Option price (SA Rand) | Remaining life (years) |
|---|------------------|------------------------|------------------------|
| <b>Share appreciation rights</b>  |                  |                        |                        |
| 15 November 2006  | 335,787          | 112.64                 | 0.4                    |
| 15 November 2007  | 956,945          | 70.54                  | 1.4                    |
| 07 March 2008   | 46,154           | 102.00                 | 1.7                    |
| 05 December 2008  | 1,201,402        | 77.81                  | 2.4                    |
| 16 November 2009  | 1,832,958        | 77.28                  | 3.4                    |
| 15 November 2010  | 956,364          | 84.81                  | 4.4                    |
| 15 November 2011  | 1,004,016        | 104.79                 | 5.4                    |
|   | 6,333,626        |                        |                        |
| <b>Performance shares</b>   |                  |                        |                        |
| 16 November 2009  | 518,004          | n/a                    | 0.4                    |
| 15 November 2010  | 1,068,236        | n/a                    | 1.4                    |
| 15 November 2011  | 1,114,761        | n/a                    | 2.4                    |
|   | 2,701,001        |                        |                        |
| <b>Restricted shares</b>  |                  |                        |                        |
| 15 November 2010  | 270,686          | n/a                    | 1.4                    |
| 15 November 2011  | 141,000          | n/a                    | 2.4                    |
|   | 411,686          |                        |                        |
| <b>Total option granted but not yet exercised</b>   | <b>9,446,313</b> |                        |                        |

| Figures in million  | US dollar |      |
|---|-----------|------|
|   | 2012      | 2011 |
| Gain realised by participants on options traded during the year | 13        | 4    |
| Fair value of share options vested during the year              | 15        | 5    |
| Share-based cost recognised                                     | 12        | 19   |

The share-based cost is calculated using the Monte Carlo simulation on the market-linked PS, Black-Scholes on the SARs and spot share on grant date for the RS. The following assumptions were applied at grant date:

| Price at date of grant (SA Rand per share)                          | SARs   | Performance shares | Restricted shares |
|---|--------|--------------------|-------------------|
| 15 November 2006 share allocation                                   | 112.64 | n/a                | n/a               |
| 15 November 2007 share allocation (valuation date 21 December 2007) | 68.44  | n/a                | n/a               |
| 15 November 2007 share allocation (valuation date 21 April 2008)    | 92.25  | n/a                | n/a               |
| 07 March 2008 share allocation                                      | 102.00 | n/a                | n/a               |
| 05 December 2008 share allocation (valuation date 5 December 2008)  | 77.81  | n/a                | n/a               |
| 05 December 2008 share allocation (valuation date 16 February 2009) | 116.90 | n/a                | n/a               |
| 16 November 2009 share allocation (valuation date 27 November 2009) | 81.50  | n/a                | n/a               |
| 16 November 2009 share allocation (valuation date 23 December 2009) | 75.60  | n/a                | n/a               |
| 16 November 2009 share allocation (valuation date 3 May 2010)       | 72.14  | n/a                | n/a               |
| 15 November 2010 share allocation (valuation date 15 November 2010) | 83.98  | n/a                | n/a               |

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15 November 2011 share allocation (valuation date 15 November 2011)

113.80

n/a

n/a

F-59

**Table of Contents****Risk-free interest rate:**

|   |        |        |     |
|---|--------|--------|-----|
| 15 November 2006 share allocation                                   | 8.79%  | 9.58%  | n/a |
| 15 November 2007 share allocation (valuation date 21 December 2007) | 9.84%  | 10.81% | n/a |
| 15 November 2007 share allocation (valuation date 21 April 2008)    | 10.68% | 11.71% | n/a |
| 07 March 2008 share allocation                                      | 10.44% | 11.04% | n/a |
| 05 December 2008 share allocation (valuation date 5 December 2008)  | 8.43%  | 8.55%  | n/a |
| 05 December 2008 share allocation (valuation date 16 February 2009) | 8.30%  | 8.18%  | n/a |
| 16 November 2009 share allocation (valuation date 27 November 2009) | 8.63%  | n/a    | n/a |
| 16 November 2009 share allocation (valuation date 23 December 2009) | 8.57%  | n/a    | n/a |
| 16 November 2009 share allocation (valuation date 3 May 2010)       | n/a    | 7.29%  | n/a |
| 15 November 2010 share allocation (valuation date 15 November 2010) | 6.70%  | 6.14%  | n/a |
| 15 November 2011 share allocation (valuation date 15 November 2011) | 6.89%  | 6.30%  | n/a |

**Expected volatility\*:**

|   |        |        |     |
|---|--------|--------|-----|
| 15 November 2006 share allocation                                   | 26.37% | 34.71% | n/a |
| 15 November 2007 share allocation (valuation date 21 December 2007) | 35.10% | 46.32% | n/a |
| 15 November 2007 share allocation (valuation date 21 April 2008)    | 41.72% | 49.52% | n/a |
| 07 March 2008 share allocation                                      | 54.50% | 50.49% | n/a |
| 05 December 2008 share allocation (valuation date 5 December 2008)  | 48.61% | 56.62% | n/a |
| 05 December 2008 share allocation (valuation date 16 February 2009) | 49.03% | 70.86% | n/a |
| 16 November 2009 share allocation (valuation date 27 November 2009) | 49.29% | n/a    | n/a |
| 16 November 2009 share allocation (valuation date 23 December 2009) | 49.21% | n/a    | n/a |
| 16 November 2009 share allocation (valuation date 3 May 2010)       | n/a    | 37.34% | n/a |
| 15 November 2010 share allocation (valuation date 15 November 2010) | 31.16% | 31.16% | n/a |
| 15 November 2011 share allocation (valuation date 15 November 2011) | 39.13% | 39.13% | n/a |

**Expected dividend yield:**

|                     |       |       |       |
|---------------------|-------|-------|-------|
| for all allocations | 0.00% | 0.00% | 0.00% |
|---------------------|-------|-------|-------|

**Vesting period (from grant date):**

|                     |         |         |         |
|---------------------|---------|---------|---------|
| for all allocations | 5 years | 3 years | 3 years |
|---------------------|---------|---------|---------|

\* *The volatility is measured as an annualised standard deviation of historical share price returns, using an exponentially weighted moving average (EWMA) model, with a lambda of 0.99. The volatility is calculated on the grant date, and takes into account the previous three years of historical data.*

Share-based costs are measured at the fair value of the equity instruments at the date of the grant as defined in IFRS 2. The grant date is the date of which the entity and counterparty have a shared understanding of the terms and conditions of the share-based payment arrangement. The cost is expensed over the vesting period, based on the group's estimate of the options that are expected to eventually vest within the rules of IFRS2.

**For 16 November 2009 issue**

The performance criteria imposed by the board, and which must be satisfied before the settlement of any PS under this award, are as follows:

50% of the number shares awarded are to be linked to the annual gold production of the group in relation to the targets set annually.

50% of the number shares awarded are linked to the group's total shareholder return (TSR) in comparison to the South African Gold Index.

The performance criteria imposed per the Harmony 2006 Share Plan which must be satisfied before the settlement of the SARs allocation is that the group's headline earnings per share must have grown since the allocation date by more than the CPI.

For options granted on 16 November 2009, the following fair values were used as a basis to recognise share-based payment cost:

For options measured on 27 November 2009, the value is R44.52 per share for SARs.

For options measured on 23 December 2009, the value is R39.26 for SARs.

For options measured on 3 May 2010, the value is R38.49 for PS.

F-60

**Table of Contents**

**For 15 November 2010 issue**

The performance criteria imposed by the board, and which must be satisfied before the settlement of any PS under this award, are as follows:

50% (senior management)/70% (management) of the number shares awarded are to be linked to the annual gold production of the group in relation to the targets set annually.

50% (senior management)/30% (management) of the number shares awarded are linked to the group's TSR in comparison to the South African Gold Index.

The performance criteria imposed per the Harmony 2006 Share Plan which must be satisfied before the settlement of the SARs allocation is that the group's headline earnings per share must have grown since the allocation date by more than the CPI.

For options granted during the year, the following fair values were used as a basis to recognise share-based payment cost:

For options measured on 15 November 2010, the value is R32.63 per share for SARs.

For options measured on 15 November 2010, the value is R45.20 for PS.

For options measured on 15 November 2010, the value is R83.98 for RS.

**For 15 November 2011 issue**

The performance criteria imposed by the board, and which must be satisfied before the settlement of any PS under this award, are as follows:

50% (senior management)/70% (management) of the number shares awarded are to be linked to the annual gold production of the group in relation to the targets set annually.

50% (senior management)/30% (management) of the number shares awarded are linked to the group's TSR in comparison to the South African Gold Index.

The performance criteria imposed per the Harmony 2006 Share Plan which must be satisfied before the settlement of the SARs allocation is that the group's headline earnings per share must have grown since the allocation date by more than the CPI.

For options granted during the year, the following fair values were used as a basis to recognise share-based payment cost:

For options measured on 15 November 2011, the value is R53.92 per share for SARs.

For options measured on 15 November 2011, the value is R72.71 for PS.

For options measured on 15 November 2011, the value is R113.80 for RS.

**36 Related parties**

None of the directors or major shareholders of Harmony or, to the knowledge of Harmony, their families, had interest, direct or indirectly, in any transaction since 1 July 2009 or in any proposed transaction that has affected or will materially affect Harmony or its subsidiaries, other than as stated below.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the group, directly or indirectly, including any directors and executive management of the group.

**Directors and executive management remuneration.**

During 2012, the executive directors received remuneration of US\$3.3 million, comprising of US\$1.8 million for salaries, US\$0.03 million for retirement contributions, US\$0.4 million for bonuses and US\$1.1 million from the exercising of share options. The non-executive directors received US\$0.8 million in directors' fees. The aggregate of remuneration received by executive management was US\$6.4 million (including share options exercised).

During 2011, the executive directors received remuneration of US\$2.9 million, comprising of US\$1.5 million for salaries, US\$0.03 million for retirement contributions, US\$0.8 million for bonuses and US\$0.5 million from the exercising of share options. The non-executive directors received US\$0.8 million in directors' fees. The aggregate of remuneration received by executive management was US\$6.1 million (including share options exercised).

Andre Wilkens holds 101,303 shares in Harmony. Subsequent to year-end, Harmony shares were purchased by several of the directors:

|               |               |
|---------------|---------------|
| Graham Briggs | 14,347 shares |
| Frank Abbott  | 73,900 shares |
| Ken Dicks     | 12,500 shares |

African Rainbow Minerals Limited (ARM) currently holds 14.7% of Harmony's shares. Patrice Motsepe, Andre Wilkens, Joaquim Chissano and Frank Abbott are directors of ARM.

During the financial year ended 30 June 2012 Harmony sold its 40% interest in Rand Uranium. Refer to note 15.

**Table of Contents**

During fiscal 2010 we concluded separate purchase agreements with the liquidators of Pamodzi FS for the purchase of its Free State assets and inventories. The consideration paid for the mining assets was US\$36.6 million and US\$16.0 million was paid for the inventories. Pamodzi FS was a subsidiary of Pamodzi, which is an associate of Harmony.

On March 19, 2010, Harmony Gold Mining Company Limited concluded an agreement with AVRD, for the purchase of its 26% share of the mining titles of the Doornkop South Reef. The 26% interest was transferred from AVRD to Harmony in exchange for Harmony repaying the AVRD Nedbank loan of US\$33.4 million and the issue of 2,162,359 Harmony shares, valued at US\$20.5 million.

**Material transactions with associates and joint ventures:**

| Figures in million  | US dollar |      |
|---|-----------|------|
|   | 2012      | 2011 |
| <b>Sales and services rendered to related parties</b>       |           |      |
| Associates  | 40        | 55   |
| Joint ventures  | 2         | 1    |
|   | 42        | 56   |
| <b>Purchases and services acquired from related parties</b> |           |      |
| Associates  | 2         | 3    |
| <b>Outstanding balances due by related parties</b>          |           |      |
| Associates  | 2         | 22   |
| Joint ventures  | 4         |      |
| <b>Outstanding balances due to related parties</b>          |           |      |
| Associates <sup>1</sup>                                     | 2         | 3    |

<sup>1</sup> Retained from the consideration for the Pamodzi FS acquisition pending the transfer of rehabilitation trust funds.

Interest amounting to US\$0.3 million was accrued on the subordinated loan to Rand Uranium during 2012 (2011: US\$0.7 million). Refer to note 25 for detail on the items relating to the loans to associates and provisions raised against these loans.

**37 Commitments and contingencies****(i) Commitments and guarantees**

| Figures in million  | US dollar  |            |
|---|------------|------------|
|   | 2012       | 2011       |
| <b>Capital expenditure commitments</b>                    |            |            |
| Contracts for capital expenditure                         | 39         | 22         |
| Share of joint venture's contract for capital expenditure | 24         | 6          |
| Authorised by the directors but not contracted for        | 275        | 222        |
| <b>Total capital commitments</b>                          | <b>338</b> | <b>250</b> |

This expenditure will be financed from existing resources and where appropriate, borrowings.



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The group is contractually obliged to make the following payments in respect of operating leases, including for land and buildings, and for mineral tenement leases:

| <b>Figures in million</b>                     | US dollar   |      |
|---|-------------|------|
|   | <b>2012</b> | 2011 |
| Within one year                               | <b>12</b>   | 8    |
| Between one year and five years               | <b>6</b>    | 8    |
| <b>Total commitments for operating leases</b> | <b>18</b>   | 16   |

This includes US\$16.5 million (2011: US\$14.4 million) for the MMJV. For details on the group's finance leases, refer to note 31.

F-62

**Table of Contents**

| Figures in million                    | US dollar |           |
|---------------------------------------|-----------|-----------|
|                                       | 2012      | 2011      |
| <b>Guarantees</b>                     |           |           |
| Guarantees and suretyships            | 4         | 4         |
| Environmental guarantees <sup>1</sup> | 47        | 55        |
|                                       | <b>51</b> | <b>59</b> |

<sup>1</sup> At 30 June 2012, US\$3.8 million (2011: US\$3.8 million) has been pledged as collateral for environmental guarantees in favour of certain financial institutions. Refer to note 19.

**(ii) Contingent liabilities**

The following contingent liabilities have been identified:

- (a) On 18 April 2008, Harmony Gold Mining Company Limited was made aware that it had been named as a defendant in a lawsuit filed in the U.S. District Court in the Southern District of New York on behalf of certain purchasers and sellers of Harmony's American Depository Receipts (ADRs) and options with regard to certain of its business practices. Harmony retained legal counsel. The company reached a mutually acceptable settlement with the plaintiff class and this settlement was found to be fair and reasonable and was approved by the United States District Court in November 2011. A single class member has filed an appeal of the District Court's order approving the settlement. That appeal is currently pending in the United States Court of Appeals for the Second Circuit. The settlement amount has been paid into escrow by the company's insurers and will be distributed to the plaintiffs once the appeal has been finalised.
- (b) The Supreme Court of Appeal's decision on Freegold's appeal regarding the South African Revenue Service's (SARS) application of mining tax ring-fencing was received on 1 October 2012 and the Court found in favour of SARS. The judgement on 1 October 2012, an adjusting post-balance sheet event, resulted in additional income taxes payable of US\$12.1 million being recognised. This was offset by the impact of additional allowances on unredeemed capital which resulted in deferred tax credits of US\$19.8 million.
- (c) The case of Mr Thembekile Mankayi v AngloGold Ashanti Limited (AGA) regarding litigation in terms of the Occupational Diseases in Mines and Works Act (ODIMWA) was heard in the High Court of South Africa in June 2008, and an appeal heard in the Supreme Court of Appeals in 2010. In both instances judgement was awarded in favour of AGA. A further appeal that was lodged by Mr Mankayi was heard in the Constitutional Court in 2010. Judgement in the Constitutional Court was handed down on 3 March 2011. The judgement allows Mr Mankayi's executor to proceed with the case in the High Court of South Africa. Should anyone bring similar claims against Harmony in future, those claimants would need to provide that silicosis was contracted while in the employment of the company and that it was contracted due to negligence on the company's part. The link between the cause (negligence by the company while in its employ) and the effect (the silicosis) will be an essential part of any case.
- On 23 August 2012, Harmony and all its subsidiaries have been served with court papers entailing an application by three of its former employees requesting the South Gauteng High Court to certify a class action. In essence, the applicants want the court to declare them as representing a class of people for purposes of instituting an action for relief and to obtain directions as to what procedure to follow in pursuing the relief required against Harmony. Harmony has subsequently retained legal counsel in this regard and on 5 September 2012, Harmony served and filed its notice of intention to oppose the application as it is of the view that the applicants cannot form part of a class as according to their own averments worked at different operations. At this stage and in the absence of a court decision on this matter it is uncertain as to whether the company will incur any costs related to silicosis claims in the near future. Due to the limited information available on any claims and potential claims and the uncertainty of the outcome of these claims, no estimation can be made for the possible obligation.
- (d)

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On 1 December 2008, Harmony issued 3 364 675 Harmony shares to Rio Tinto Limited (Rio Tinto) for the purchase of Rio Tinto's rights to the royalty agreement entered into prior to our acquisition of the Wafi deposits in PNG. The shares were valued at US\$23 million on the transaction date. An additional US\$10 million in cash will be payable when the decision to mine is made. Of this amount, Harmony is responsible for paying the first US\$6 million, with the balance of US\$4 million being borne equally by the joint venture partners.

- (e) The group may have a potential exposure to rehabilitate groundwater and radiation that may exist where the group has and/or continues to operate. The group has initiated analytical assessments to identify, quantify and mitigate impacts if and when (or as and where) they arise. Numerous scientific, technical and legal studies are underway to assist in determining the magnitude of the contamination and to find sustainable remediation solutions. The group has instituted processes to reduce future potential seepage and it has been demonstrated that Monitored Natural Attenuation (MNA) by the existing environment will contribute to improvement in some instances. The ultimate outcome of the matter cannot presently be determined and no provision for any liability that may result has been made in the financial statements. Should the group determine that any part of these contingencies require them being recorded and accounted for as liabilities, that is where they become estimable and probable it could have material impact on the financial statements of the group.

F-63

## **Table of Contents**

- (f) Due to the interconnected nature of mining operations in South Africa, any proposed solution for potential flooding and potential decant risk posed by deep groundwater needs to be a combined one, supported by all the mines located in these goldfields. As a result, the Department of Mineral Resource and affected mining companies are involved in the development of a Regional Mine Closure Strategy. Harmony operations have conducted a number of specialist studies and the risk of surface decant due to rising groundwater levels have been obviated at Evander, the entire Free State region and Kalgold. Therefore there is no potential contingency arising from these operations. At Kusasalethu and Doornkop preliminary investigations suggest a possibility of a marginal decant at the end of life. Harmony will now undertake further studies through the regional fora and catchment management fora due to the interconnectedness in the basins. In view of the limitation of current information for the accurate estimation of a liability, no reliable estimate can be made for these operations.
- (g) In terms of the sale agreements entered into with Rand Uranium, Harmony retained financial exposure relating to environmental disturbances and degradation caused by it before the effective date, in excess of US\$9.1 million of potential claims. Rand Uranium is therefore liable of all claims up to US\$9.1 million and retains legal liability. The likelihood of potential claims cannot be determined presently and no provision for any liability has been made in the financial statements.

### **38 Subsequent events**

- (a) On 13 August 2012 the board approved a payment of dividend of 50 SA cents per share for the year ended 30 June 2012. Payment of the dividend took place on 17 September 2012.
- (b) Refer to note 37(ii)(c) for developments in the contingent liability for silicosis.
- (c) The company issued 3.5 million shares to the Tlhakanelo Share Trust in August 2012 of which 3,409,150 shares has been allocated to participants. In terms of the awards all employees other than management received 100 Entitlement Shares and 200 Share Appreciation Rights (SARs). For employees with service in excess of 10 years the allocation was increased by 10 percent. Both the Entitlement Shares and SARs vest in five equal portions on each anniversary of the award. In addition these employees qualify for an additional cash bonus under the SARs in the event that the share price is less than R18 per share. The effect of the bonus puts the employees in the position they would have been in had the share price increased by R18 per share since issue date. As the awards were only made after year-end, no share-based cost is reflected in the 2012 financial year.
- (d) Refer to note 37(ii)(b) for details on the post-balance sheet date event relating to the Freegold court case.

### **39 Segment report**

The group has only one product, being gold. In order to determine operating and reportable segments, management reviewed various factors, including geographical location as well as managerial structure. It was determined that an operating segment consists of a shaft or a group of shafts managed by a single general manager and management team.

Previously Target was assessed as a single reportable segment because it had one general manager. In August 2012 a general manager was appointed for each of the Target 1 and Target 3 operations. The comparatives for the two shafts have been re-presented as a result.

The Virginia segment comprised of several shafts, which were placed on care and maintenance during 2010 and 2011, with the exception of Unisel. The comparative information includes the results of these shafts until October 2010, which was when Merriespruit 1 was placed on care and maintenance.

After applying the quantitative thresholds from IFRS 8, the reportable segments were determined as:

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Bambanani, Doornkop, Joel, Kusasalethu, Masimong, Phakisa, Target 1, Target 3, Tshepong, Virginia, Hidden Valley and Evander (classified as held for sale and discontinued operation). All other operating segments have been grouped together under all other surface operations, under their classification as either continuing or discontinued.

When assessing profitability, the chief operating decision-maker (CODM) considers the revenue and production costs of each segment. The net of these amounts is the operating profit or loss. Therefore, operating profit has been disclosed in the segment report as the measure of profit or loss.

The CODM does not consider depreciation or impairment and therefore these amounts have not been disclosed in the segment report. However the CODM does consider capital expenditure which has been disclosed.

The CODM does not review the segment assets and therefore no disclosure is made in this regard.

A reconciliation of the segment totals to the group financial statements has been included in note 40.

F-64

**Table of Contents****39 Segment report  
(US Dollar/Imperial)**

|      | Revenue<br>30 June |       |       | Production cost<br>30 June |       |       | Production profit/(loss)<br>30 June |      |      | Capital expenditure <sup>1</sup><br>30 June |      |      | Ounces produced <sup>*</sup><br>30 June |           |           | Tons milled<br>30 June |        |
|------|--------------------|-------|-------|----------------------------|-------|-------|-------------------------------------|------|------|---|------|------|---|-----------|-----------|------------------------|--------|
|      | 2012               | 2011  | 2010  | 2012                       | 2011  | 2010  | 2012                                | 2011 | 2010 | 2012  | 2011 | 2010 | 2012                                    | 2011      | 2010      | 2012                   | 2011   |
|      | US\$ million       |       |       | US\$ million               |       |       | US\$ million                        |      |      | US\$ million                                |      |      | oz                                      |           |           | t 000                  |        |
| g    |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| ca   |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| nd   |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>71</b>          | 132   | 147   | <b>77</b>                  | 118   | 98    | <b>(6)</b>                          | 14   | 49   | <b>34</b>                                   | 46   | 28   | <b>44,174</b>                           | 98,092    | 133,007   | <b>217</b>             | 470    |
|      | <b>165</b>         | 112   | 68    | <b>111</b>                 | 86    | 54    | <b>54</b>                           | 26   | 14   | <b>38</b>                                   | 42   | 45   | <b>98,863</b>                           | 80,763    | 62,694    | <b>1,023</b>           | 792    |
|      | <b>145</b>         | 65    | 69    | <b>73</b>                  | 60    | 50    | <b>72</b>                           | 5    | 19   | <b>11</b>                                   | 11   | 10   | <b>85,618</b>                           | 46,586    | 64,495    | <b>614</b>             | 448    |
| u    | <b>299</b>         | 254   | 184   | <b>185</b>                 | 189   | 144   | <b>114</b>                          | 65   | 40   | <b>53</b>                                   | 54   | 57   | <b>181,105</b>                          | 180,334   | 175,029   | <b>1,320</b>           | 1,212  |
|      | <b>174</b>         | 190   | 168   | <b>109</b>                 | 108   | 93    | <b>65</b>                           | 82   | 75   | <b>27</b>                                   | 26   | 23   | <b>103,526</b>                          | 137,605   | 155,609   | <b>1,029</b>           | 957    |
|      | <b>137</b>         | 79    | 50    | <b>103</b>                 | 68    | 43    | <b>34</b>                           | 11   | 7    | <b>39</b>                                   | 53   | 64   | <b>81,695</b>                           | 56,649    | 44,079    | <b>575</b>             | 427    |
|      | <b>196</b>         | 140   | 116   | <b>110</b>                 | 103   | 88    | <b>86</b>                           | 37   | 28   | <b>33</b>                                   | 42   | 42   | <b>116,708</b>                          | 102,111   | 110,020   | <b>869</b>             | 805    |
|      | <b>61</b>          | 14    |       | <b>55</b>                  | 14    |       | <b>6</b>                            |      |      | <b>12</b>                                   | 21   | 9    | <b>36,106</b>                           | 25,881    | 3,762     | <b>348</b>             | 83     |
|      | <b>286</b>         | 287   | 241   | <b>164</b>                 | 168   | 151   | <b>122</b>                          | 119  | 90   | <b>37</b>                                   | 39   | 35   | <b>169,980</b>                          | 207,950   | 216,986   | <b>1,359</b>           | 1,481  |
|      | <b>86</b>          | 98    | 187   | <b>64</b>                  | 80    | 177   | <b>22</b>                           | 18   | 10   | <b>9</b>                                    | 11   | 24   | <b>51,216</b>                           | 71,149    | 170,013   | <b>434</b>             | 636    |
|      |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>183</b>         | 148   | 111   | <b>115</b>                 | 121   | 79    | <b>68</b>                           | 27   | 32   | <b>20</b>                                   | 21   | 11   | <b>108,412</b>                          | 107,962   | 102,978   | <b>10,281</b>          | 11,181 |
| h    |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>1,803</b>       | 1,519 | 1,341 | <b>1,166</b>               | 1,115 | 977   | <b>637</b>                          | 404  | 364  | <b>313</b>                                  | 366  | 348  | <b>1,077,403</b>                        | 1,115,082 | 1,238,672 | <b>18,069</b>          | 18,492 |
| nal  |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| ley  | <b>150</b>         | 140   | 10    | <b>110</b>                 | 103   | 8     | <b>40</b>                           | 37   | 2    | <b>38</b>                                   | 42   | 71   | <b>88,800</b>                           | 100,246   | 61,173    | <b>1,948</b>           | 1,852  |
|      |                    |       |       |                            |       |       |                                     |      |      | <b>40</b>                                   |      |      |   |           |           |                        |        |
| nal  | <b>150</b>         | 140   | 10    | <b>110</b>                 | 103   | 8     | <b>40</b>                           | 37   | 2    | <b>78</b>                                   | 42   | 71   | <b>88,800</b>                           | 100,246   | 61,173    | <b>1,948</b>           | 1,852  |
|      |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>1,953</b>       | 1,659 | 1,351 | <b>1,276</b>               | 1,218 | 985   | <b>677</b>                          | 441  | 366  | <b>391</b>                                  | 408  | 419  | <b>1,166,203</b>                        | 1,215,328 | 1,299,845 | <b>20,017</b>          | 20,344 |
| ed   |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>181</b>         | 122   | 138   | <b>99</b>                  | 95    | 118   | <b>82</b>                           | 27   | 20   | <b>23</b>                                   | 28   | 23   | <b>108,317</b>                          | 87,900    | 128,700   | <b>704</b>             | 916    |
| ed   |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>181</b>         | 122   | 138   | <b>99</b>                  | 95    | 118   | <b>82</b>                           | 27   | 20   | <b>23</b>                                   | 28   | 23   | <b>108,317</b>                          | 87,900    | 128,700   | <b>704</b>             | 916    |
|      |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
|      | <b>2,134</b>       | 1,781 | 1,489 | <b>1,375</b>               | 1,313 | 1,103 | <b>759</b>                          | 468  | 386  | <b>414</b>                                  | 436  | 442  | <b>1,274,520</b>                        | 1,303,228 | 1,428,545 | <b>20,721</b>          | 21,260 |
| ion  |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| ent  | <b>(181)</b>       | (122) | (138) | <b>(99)</b>                | (95)  | (118) |                                     |      |      |   |      |      |   |           |           |                        |        |
| n to |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| d    |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |
| te   |                    |       |       |                            |       |       |                                     |      |      |   |      |      |   |           |           |                        |        |

1,953 1,659 1,351 **1,276** 1,218 985

<sup>1</sup> Excludes non-operational capital expenditure for 2011 relating to PNG of US\$8 million and exploration capitalised of US\$6 million.  
\* Production statistics are unaudited.

F-65

**Table of Contents****40 Reconciliation of segment information to consolidated income statements**

|   | 2012           | US Dollar<br>2011 | 2010    |
|---|----------------|-------------------|---------|
| <b>Revenue from:</b>  |                |                   |         |
| Discontinued operations   | <b>181</b>     | 122               | 138     |
| <b>Production costs from:</b>   |                |                   |         |
| Discontinued operations   | <b>99</b>      | 95                | 118     |
| <b>Reconciliation of production profit to consolidated profit before taxation and discontinued operations</b> |                |                   |         |
| Total segment revenue   | <b>2,134</b>   | 1,781             | 1,489   |
| Total segment production costs  | <b>(1,375)</b> | (1,313)           | (1,103) |
| Production profit   | <b>759</b>     | 468               | 386     |
| <i>Less</i> discontinued operations   | <b>(82)</b>    | (27)              | (20)    |
|   | <b>677</b>     | 441               | 366     |
| Cost of sales items other than production costs   | <b>(285)</b>   | (315)             | (243)   |
| Amortisation and depreciation of mining assets  | <b>(242)</b>   | (220)             | (160)   |
| Amortisation and depreciation of other than mining and mining related assets                                  | <b>(5)</b>     | (10)              | (6)     |
| Rehabilitation credit/(expenditure)   | <b>2</b>       | (6)               | (1)     |
| Care and maintenance cost of restructured shafts  | <b>(11)</b>    | (17)              | (7)     |
| Employment termination and restructuring costs  | <b>(10)</b>    | (20)              | (12)    |
| Share-based payments  | <b>(11)</b>    | (18)              | (17)    |
| Reversal of impairment/(impairment) of assets   | <b>7</b>       | (39)              | (34)    |
| Other   | <b>(15)</b>    | 15                | (6)     |
| Gross profit  | <b>392</b>     | 126               | 123     |
| Corporate, administration and other expenditure   | <b>(45)</b>    | (46)              | (44)    |
| Social investment expenditure   | <b>(9)</b>     | (12)              | (11)    |
| Exploration expenditure   | <b>(64)</b>    | (46)              | (27)    |
| Profit on sale of property, plant and equipment   | <b>8</b>       | 4                 | 14      |
| Other expenses net  | <b>(6)</b>     | (3)               | (8)     |
| Operating profit  | <b>276</b>     | 23                | 47      |
| Loss from associate   |                | (7)               | 7       |
| Reversal of impairment/(impairment) of investment in associate  | <b>7</b>       | (20)              |         |
| Impairment of investments   | <b>(19)</b>    |                   |         |
| Loss on sale of investment in subsidiary  |                |                   | (3)     |
| Net gain on financial instruments   | <b>11</b>      | 18                | 5       |
| Gain on farm-in option  |                | 38                |         |
| Investment income   | <b>12</b>      | 19                | 23      |
| Finance costs   | <b>(37)</b>    | (38)              | (30)    |
| <b>Profit before taxation and discontinued operations</b>   | <b>250</b>     | 33                | 49      |