

HOST HOTELS & RESORTS, INC.

Form 10-Q

July 27, 2010

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended June 18, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 001-14625

**HOST HOTELS & RESORTS, INC.**

(Exact name of registrant as specified in its charter)

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|   |  |
|---|--|
| <b>Maryland</b><br>(State or other jurisdiction of<br>incorporation or organization)                                  | <b>53-0085950</b><br>(I.R.S. Employer<br>Identification No.) |
| <b>6903 Rockledge Drive, Suite 1500, Bethesda,</b><br><br><b>Maryland</b><br>(Address of principal executive offices) | <b>20817</b><br>(Zip Code)                                   |
| <b>(240) 744-1000</b><br><br>(Registrant's telephone number, including area code)                                     |  |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

|  |  |
|--|--|
| Large accelerated filer <input checked="" type="checkbox"/>                                  | Accelerated filer <input type="checkbox"/>         |
| Non-accelerated filer <input type="checkbox"/> (Do not check if a smaller reporting company) | Smaller reporting company <input type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The registrant had 658,357,736 shares of its \$0.01 par value common stock outstanding as of July 22, 2010.

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**Table of Contents****CONDENSED CONSOLIDATED BALANCE SHEETS****June 18, 2010 and December 31, 2009****(in millions, except share and per share amounts)**

|   | <b>June 18,<br/>2010<br/>(unaudited)</b> | <b>December 31,<br/>2009</b> |
|---|--|------------------------------|
| <b>ASSETS</b>   |  |                              |
| Property and equipment, net   | \$ 10,054                                | \$ 10,231                    |
| Assets held for sale  |  | 8                            |
| Due from managers   | 54                                       | 29                           |
| Investments in affiliates   | 135                                      | 153                          |
| Deferred financing costs, net   | 43                                       | 49                           |
| Furniture, fixtures and equipment replacement fund  | 146                                      | 124                          |
| Other   | 311                                      | 266                          |
| Restricted cash   | 43                                       | 53                           |
| Cash and cash equivalents   | 1,171                                    | 1,642                        |
| <b>Total assets</b>   | <b>\$ 11,957</b>                         | <b>\$ 12,555</b>             |
| <b>LIABILITIES, NON-CONTROLLING INTERESTS AND EQUITY</b>  |  |                              |
| <b>Debt</b>   |  |                              |
| Senior notes, including \$1,139 million and \$1,123 million, respectively, net of discount, of Exchangeable Senior Debentures   | \$ 4,207                                 | \$ 4,534                     |
| Mortgage debt   | 1,102                                    | 1,217                        |
| Other   | 86                                       | 86                           |
| <b>Total debt</b>   | <b>5,395</b>                             | <b>5,837</b>                 |
| Accounts payable and accrued expenses   | 153                                      | 174                          |
| Other   | 190                                      | 194                          |
| <b>Total liabilities</b>  | <b>5,738</b>                             | <b>6,205</b>                 |
| <b>Non-controlling interests - Host Hotels &amp; Resorts, L.P.</b>  | <b>169</b>                               | <b>139</b>                   |
| <b>Host Hotels &amp; Resorts Inc. stockholders' equity:</b>   |  |                              |
| Cumulative redeemable preferred stock (liquidation preference \$0 and \$100 million, respectively)<br>50 million shares authorized; 0 and 4 million shares issued and outstanding, respectively |  | 97                           |
| Common stock, par value \$.01, 1,050 million shares authorized; 652.5 million shares and 646.3 million shares issued and outstanding, respectively  | 7  | 6                            |
| Additional paid-in capital  | 6,907                                    | 6,875                        |
| Accumulated other comprehensive income  | 2  | 12                           |
| Deficit   | (887)                                    | (801)                        |
| <b>Total equity of Host Hotels &amp; Resorts, Inc. stockholders</b>   | <b>6,029</b>                             | <b>6,189</b>                 |
| <b>Non-controlling interests - other consolidated partnerships</b>  | <b>21</b>                                | <b>22</b>                    |
| <b>Total equity</b>   | <b>6,050</b>                             | <b>6,211</b>                 |
| <b>Total liabilities, non-controlling interests and equity</b>  | <b>\$ 11,957</b>                         | <b>\$ 12,555</b>             |

See notes to condensed consolidated statements.

**Table of Contents****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****Quarter and Year-to-date Ended June 18, 2010 and June 19, 2009****(unaudited, in millions, except per share amounts)**

|  | Quarter ended    |                  | Year-to-date ended |                  |
|--|------------------|------------------|--------------------|------------------|
|  | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
| <b>REVENUES</b>  |                  |                  |                    |                  |
| Rooms  | \$ 672           | \$ 622           | \$ 1,156           | \$ 1,122         |
| Food and beverage  | 343              | 318              | 595                | 584              |
| Other  | 72               | 86               | 129                | 155              |
| Total hotel sales  | 1,087            | 1,026            | 1,880              | 1,861            |
| Rental income  | 27               | 25               | 57                 | 54               |
| Total revenues   | 1,114            | 1,051            | 1,937              | 1,915            |
| <b>EXPENSES</b>  |                  |                  |                    |                  |
| Rooms  | 178              | 164              | 319                | 298              |
| Food and beverage  | 241              | 228              | 428                | 424              |
| Other departmental and support expenses                                  | 279              | 265              | 501                | 496              |
| Management fees  | 47               | 41               | 75                 | 73               |
| Other property-level expenses  | 96               | 95               | 181                | 176              |
| Depreciation and amortization  | 139              | 137              | 275                | 292              |
| Corporate and other expenses   | 24               | 17               | 49                 | 32               |
| Total operating costs and expenses                                       | 1,004            | 947              | 1,828              | 1,791            |
| <b>OPERATING PROFIT</b>  |                  |                  |                    |                  |
| Interest income  | 1                | 2                | 2                  | 4                |
| Interest expense   | (82)             | (82)             | (179)              | (169)            |
| Net gains on property transactions and other                             |                  | 1                |                    | 2                |
| Gain (loss) on foreign currency transactions and derivatives             | (3)              | 6                | (5)                | 4                |
| Equity in losses of affiliates   |                  | (32)             | (5)                | (34)             |
| <b>INCOME (LOSS) BEFORE INCOME TAXES</b>                                 | 26               | (1)              | (78)               | (69)             |
| Benefit (provision) for income taxes                                     | (6)              | (10)             | 16                 | 4                |
| <b>INCOME (LOSS) FROM CONTINUING OPERATIONS</b>                          | 20               | (11)             | (62)               | (65)             |
| Loss from discontinued operations, net of tax.                           |                  | (58)             | (2)                | (64)             |
| <b>NET INCOME (LOSS)</b>   | 20               | (69)             | (64)               | (129)            |
| Less: Net (income) loss attributable to non-controlling interests        | (1)              | 1                | (1)                | 2                |
| <b>NET INCOME (LOSS) ATTRIBUTABLE TO HOST HOTELS &amp; RESORTS, INC.</b> | 19               | (68)             | (65)               | (127)            |
| Less: Dividends on preferred stock                                       | (2)              | (2)              | (4)                | (4)              |
| Issuance costs of redeemed preferred stock                               | (4)              |                  | (4)                |                  |
| <b>NET INCOME (LOSS) AVAILABLE TO COMMON STOCKHOLDERS</b>                | \$ 13            | \$ (70)          | \$ (73)            | \$ (131)         |
| Basic and diluted earnings (loss) per common share:                      |                  |                  |                    |                  |

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|  |        |          |          |          |
|--|--------|----------|----------|----------|
| Continuing operations                              | \$ .02 | \$ (.02) | \$ (.11) | \$ (.12) |
| Discontinued operations                            |        | (.10)    |          | (.12)    |
| Basic and diluted earnings (loss) per common share | \$ .02 | \$ (.12) | \$ (.11) | \$ (.24) |

See notes to condensed consolidated statements.

**Table of Contents****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****Year-to-date Ended June 18, 2010 and June 19, 2009****(unaudited, in millions)**

|  | <b>Year-to-date ended</b> |                          |
|--|---------------------------|--------------------------|
|  | <b>June 18,<br/>2010</b>  | <b>June 19,<br/>2009</b> |
| <b>OPERATING ACTIVITIES</b>  |                           |                          |
| Net loss   | \$ (64)                   | \$ (129)                 |
| Adjustments to reconcile to cash provided by operations:                 |                           |                          |
| Discontinued operations:   |                           |                          |
| (Gain) loss on dispositions  | 1                         | (18)                     |
| Depreciation   |                           | 85                       |
| Depreciation and amortization  | 275                       | 292                      |
| Amortization of deferred financing costs                                 | 6                         | 6                        |
| Amortization of debt premiums/discounts, net                             | 16                        | 15                       |
| Deferred income taxes  | (17)                      | (7)                      |
| Net gains on property transactions and other                             |                           | (2)                      |
| (Gain) loss on foreign currency transactions and derivatives             | 5                         | (4)                      |
| Non-cash loss (gain) on extinguishment of debt                           | 2                         | (3)                      |
| Equity in losses of affiliates, net                                      | 5                         | 34                       |
| Distributions from equity investments                                    | 2                         | 1                        |
| Change in due from managers  | (25)                      | (19)                     |
| Changes in other assets  | 34                        | 6                        |
| Changes in other liabilities   | (21)                      | (2)                      |
| <b>Cash provided by operations</b>                                       | <b>219</b>                | <b>255</b>               |
| <b>INVESTING ACTIVITIES</b>  |                           |                          |
| Proceeds from sales of assets, net                                       | 12                        | 108                      |
| Return of capital from investments in affiliates                         |                           | 39                       |
| Note receivable  | (53)                      |                          |
| Capital expenditures:  |                           |                          |
| Renewals and replacements  | (67)                      | (91)                     |
| Repositionings and other investments                                     | (33)                      | (101)                    |
| Change in furniture, fixtures and equipment (FF&E) replacement fund      | (22)                      | (2)                      |
| Change in FF&E replacement funds designated as restricted cash           | 5                         | (4)                      |
| <b>Cash used in investing activities</b>                                 | <b>(158)</b>              | <b>(51)</b>              |
| <b>FINANCING ACTIVITIES</b>  |                           |                          |
| Financing costs  |                           | (10)                     |
| Issuances of debt  |                           | 506                      |
| Repayment on credit facility   |                           | (200)                    |
| Repurchase/redemption of senior notes, including exchangeable debentures | (346)                     | (69)                     |
| Mortgage debt prepayments and scheduled maturities                       | (124)                     | (34)                     |
| Scheduled principal repayments   | (5)                       | (7)                      |
| Common stock issuance  | 55                        | 480                      |
| Redemption of preferred stock  | (101)                     |                          |
| Dividends on common stock  | (7)                       | (26)                     |
| Dividends on preferred stock   | (6)                       | (4)                      |



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|  |          |          |
|--|----------|----------|
| Distributions to non-controlling interests                 | (3)      | (3)      |
| Change in restricted cash other than FF&E replacement fund | 5        | 1        |
| Cash provided by (used in) financing activities            | (532)    | 634      |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS           | (471)    | 838      |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD             | 1,642    | 508      |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                   | \$ 1,171 | \$ 1,346 |

See notes to condensed consolidated statements.

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**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

**Year-to-date Ended June 18, 2010 and June 19, 2009**

**(unaudited)**

**Supplemental disclosure of cash flow information (in millions):**

|                   | <b>Year-to-date ended</b> |                          |
|-------------------|---------------------------|--------------------------|
|                   | <b>June 18,<br/>2010</b>  | <b>June 19,<br/>2009</b> |
| Interest paid     | \$ 163                    | \$ 168                   |
| Income taxes paid | 3                         | 4                        |

**Supplemental disclosure of noncash investing and financing activities:**

For the year-to-date periods ended June 18, 2010 and June 19, 2009, we issued approximately 1.0 million shares and 3.3 million shares, respectively, upon the conversion of operating partnership units, or OP Units, of Host Hotels & Resorts, L.P. ( Host LP ), held by non-controlling partners valued at approximately \$12 million and \$17 million, respectively.

See notes to condensed consolidated statements.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**1. Organization**

Host Hotels & Resorts, Inc., or Host, a Maryland corporation operating through an umbrella partnership structure, is the owner of hotel properties. We operate as a self-managed and self-administered real estate investment trust, or REIT, with our operations conducted solely through an operating partnership, Host Hotels & Resorts, L.P., or the operating partnership, or Host LP, and its subsidiaries. We are the sole general partner of the operating partnership and, as of June 18, 2010, own approximately 98% of the partnership interests of Host LP, which are referred to as OP units.

**2. Summary of Significant Accounting Policies**

We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with U.S. generally accepted accounting principles, or GAAP, in the accompanying unaudited condensed consolidated financial statements. We believe the disclosures made are adequate to prevent the information presented from being misleading. However, the unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10 K for the year ended December 31, 2009.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

In our opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly our financial position as of June 18, 2010 and the results of our operations for the quarterly and year-to-date periods ended June 18, 2010 and June 19, 2009 and cash flows for the year-to-date periods ended June 18, 2010 and June 19, 2009. Interim results are not necessarily indicative of full year performance because of the impact of seasonal and short-term variations.

*Business Combinations*

In conjunction with business combinations, we record the assets acquired, liabilities assumed and non-controlling interests at fair value as of the acquisition date, including contingent consideration. Furthermore, acquisition-related costs, such as due diligence, legal and accounting fees, are expensed in the period incurred and are not capitalized or applied in determining the fair value of the acquired assets.

*Consolidation of Variable Interest Entities*

We review all of our non-wholly owned entities to determine whether any of our interests constitute controlling financial interests in a variable interest entity. This analysis identifies the primary beneficiary of a variable interest entity as the enterprise that has both of the following characteristics:

- a. The power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance.
- b. The obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity.

Additionally, an enterprise is required to assess whether it has an implicit financial responsibility to ensure that a variable interest entity operates as designed when determining whether it has the power to direct the activities of the variable interest entity that most significantly impact the entity's economic performance. We perform this analysis on at least a quarterly basis, or more frequently if changes occur in the structure or control of our partnerships. We have evaluated our interests in variable interest entities for the period ended June 18, 2010 and have determined

that our non-wholly owned entities are reflected properly in the financial statements.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****3. Earnings per Common Share**

Basic earnings (loss) per common share is computed by dividing net income (loss) available to common stockholders by the weighted average number of shares of common stock outstanding. Diluted earnings per common share is computed by dividing net income (loss) available to common stockholders as adjusted for potentially dilutive securities, by the weighted average number of shares of common stock outstanding plus potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, OP units held by non-controlling partners and exchangeable debt securities. No effect is shown for securities that are anti-dilutive.

|   | Quarter ended                           |                  | Year-to-date ended |                  |
|---|---|------------------|--------------------|------------------|
|   | June 18,<br>2010                        | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
|   | (in millions, except per share amounts) |                  |                    |                  |
| Net income (loss)   | \$ 20                                   | \$ (69)          | \$ (64)            | \$ (129)         |
| Net (income) loss attributable to non-controlling interests                     | (1)                                     | 1                | (1)                | 2                |
| Dividends on preferred stock  | (2)                                     | (2)              | (4)                | (4)              |
| Issuance costs of redeemed preferred stock (a)                                  | (4)                                     |                  | (4)                |                  |
| <b>Income (loss) available to common stockholders</b>                           | <b>13</b>                               | <b>(70)</b>      | <b>(73)</b>        | <b>(131)</b>     |
| Assuming deduction of gain recognized for the repurchase of 2004 Debentures (b) |   |                  |                    | (2)              |
| <b>Diluted income (loss) available to common stockholders</b>                   | <b>\$ 13</b>                            | <b>\$ (70)</b>   | <b>\$ (73)</b>     | <b>\$ (133)</b>  |
| Basic weighted average shares outstanding                                       | 652.5                                   | 575.0            | 650.3              | 550.3            |
| <b>Diluted weighted average shares outstanding</b>                              | <b>654.1</b>                            | <b>575.0</b>     | <b>650.3</b>       | <b>552.2</b>     |
| Basic and diluted earnings (loss) per share                                     | \$ .02                                  | \$ (.12)         | \$ (.11)           | \$ (.24)         |

- (a) Represents the original issuance costs associated with the Class E preferred stock, which were redeemed during the second quarter 2010.
- (b) During the first quarter of 2009, we repurchased \$75 million face amount of our 3 1/4% Exchangeable Senior Debentures (the 2004 Debentures ) with a carrying value of \$72 million for \$69 million. The adjustments to dilutive earnings per common share include the \$3 million gain, net of interest expense on the repurchased debentures.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****4. Property and Equipment**

Property and equipment consists of the following as of:

|  | June 18,<br>2010 | December 31,<br>2009 |
|--|------------------|----------------------|
|  | (in millions)    |                      |
| Land and land improvements                     | \$ 1,571         | \$ 1,574             |
| Buildings and leasehold improvements           | 11,561           | 11,502               |
| Furniture and equipment                        | 1,821            | 1,794                |
| Construction in progress                       | 87               | 104                  |
|  | 15,040           | 14,974               |
| Less accumulated depreciation and amortization | (4,986)          | (4,743)              |
|  | \$ 10,054        | \$ 10,231            |

**5. Debt**

*Exchangeable Senior Debentures.* The initial put date for our 2004 Debentures was April 15, 2010. At that time, the holders had the right to require us to purchase the 2004 Debentures at a price equal to 100% of the principal amount outstanding plus accrued interest. None of the 2004 Debentures were validly tendered pursuant to the put option. Therefore, the \$325 million aggregate principal amount of the 2004 Debentures remains outstanding. We currently may redeem for cash all, or part of, the 2004 Debentures upon a 30 day notice to the holders. If, at any time, we elect to redeem the 2004 Debentures and the exchange value exceeds the cash redemption price, we would expect the holders to elect to redeem the 2004 Debentures for stock rather than receive the cash redemption price. The next put option for holders of the 2004 Debentures is April 15, 2014.

**6. Stockholder's Equity**

*Dividends.* On June 18, 2010, our Board of Directors declared a dividend of \$0.01 per share on our common stock. The dividend was paid on July 15, 2010 to stockholders of record as of June 30, 2010.

*Preferred Stock Redemption.* On June 18, 2010, we redeemed 4,034,300 shares of our 8<sup>7</sup>/<sub>8</sub>% Class E cumulative redeemable preferred stock at a redemption price of \$25.00 per share, plus accrued dividends. The original issuance costs for the Class E preferred stock are treated as a deemed dividend in the condensed consolidated statement of operations and have been reflected as a deduction to net income available to common stockholders for the purpose of calculating our basic and diluted earnings per share. As a result of the redemption, no classes of preferred stock are outstanding.

Equity is allocated between controlling and non-controlling interests as follows (in millions):

| Host Hotels &<br>Resorts, Inc. | Non-redeemable<br>non-controlling<br>interests | Total equity | Redeemable<br>non-controlling<br>interests |
|--------------------------------|--|--------------|--|
|--------------------------------|--|--------------|--|

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|  |          |       |          |        |
|--|----------|-------|----------|--------|
| Balance, December 31, 2009                 | \$ 6,189 | \$ 22 | \$ 6,211 | \$ 139 |
| Net income (loss)                          | (65)     | 2     | (63)     | (1)    |
| Issuance of common stock                   | 55       |       | 55       |        |
| Redemption of preferred stock              | (101)    |       | (101)    |        |
| Other changes in ownership                 | (39)     | (3)   | (42)     | 31     |
| Other comprehensive income (loss) (note 8) | (10)     |       | (10)     |        |
| Balance, June 18, 2010                     | \$ 6,029 | \$ 21 | \$ 6,050 | \$ 169 |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

|  | <b>Host Hotels &amp;<br/>Resorts, Inc.</b> | <b>Non-redeemable<br/>non-controlling<br/>interests</b> | <b>Total equity</b> | <b>Redeemable<br/>non-controlling<br/>interests</b> |
|--|--|---|---------------------|---|
| Balance, December 31, 2008                 | \$ 5,590                                   | \$ 24   | \$ 5,614            | \$ 158  |
| Net income (loss)                          | (127)                                      | 1   | (126)               | (3)   |
| Issuance of common stock                   | 480  |   | 480                 |   |
| Other changes in ownership                 | 44   | (2)   | 42                  | (40)  |
| Other comprehensive income (loss) (note 8) | (3)  |   | (3)                 |   |
| Balance, June 19, 2009                     | \$ 5,984                                   | \$ 23   | \$ 6,007            | \$ 115  |

**7. Geographic Information**

We consider each one of our hotels to be an operating segment, none of which meets the threshold for a reportable segment. We also allocate resources and assess operating performance based on individual hotels. All of our other real estate investment activities (primarily our leased hotels and office buildings) are immaterial and meet the aggregation criteria, and thus, we report one segment: hotel ownership. Our foreign operations consist of four properties located in Canada, two properties located in Chile and one property located in Mexico. There were no intercompany sales during the periods presented. The following table presents total revenues for each of the geographical areas in which we operate:

|               | <b>Quarter ended</b>     |                          | <b>Year-to-date ended</b> |                          |
|---------------|--------------------------|--------------------------|---------------------------|--------------------------|
|               | <b>June 18,<br/>2010</b> | <b>June 19,<br/>2009</b> | <b>June 18,<br/>2010</b>  | <b>June 19,<br/>2009</b> |
|               | (in millions)            |                          |                           |                          |
| United States | \$ 1,074                 | \$ 1,019                 | \$ 1,869                  | \$ 1,858                 |
| Canada        | 28                       | 22                       | 49                        | 41                       |
| Chile         | 7                        | 7                        | 11                        | 10                       |
| Mexico        | 5                        | 3                        | 8                         | 6                        |
| Total revenue | \$ 1,114                 | \$ 1,051                 | \$ 1,937                  | \$ 1,915                 |

**8. Comprehensive Income**

Other comprehensive income consists of unrealized gains and losses on foreign currency translation adjustments and hedging instruments.

The following table presents comprehensive income for all periods presented:

|                   | <b>Quarter ended</b>     |                          | <b>Year-to-date ended</b> |                          |
|-------------------|--------------------------|--------------------------|---------------------------|--------------------------|
|                   | <b>June 18,<br/>2010</b> | <b>June 19,<br/>2009</b> | <b>June 18,<br/>2010</b>  | <b>June 19,<br/>2009</b> |
|                   | (in millions)            |                          |                           |                          |
| Net income (loss) | \$ 20                    | \$ (69)                  | \$ (64)                   | \$ (129)                 |



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|   |       |         |         |          |
|---|-------|---------|---------|----------|
| Other comprehensive loss  | (7)   |         | (10)    | (3)      |
| Comprehensive income (loss)   | 13    | (69)    | (74)    | (132)    |
| Comprehensive (income) loss attributable to the non-controlling interests | (1)   | 1       | (1)     | 2        |
| Comprehensive income (loss) attributable to Host Hotels & Resorts, Inc.   | \$ 12 | \$ (68) | \$ (75) | \$ (130) |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****9. Dispositions**

*Dispositions.* We have disposed of two hotels in 2010 for net proceeds of approximately \$12 million. The following table summarizes the revenues, income (loss) before taxes, and the gain (loss) on dispositions, net of income tax, of the hotels which have been included in discontinued operations for all periods presented:

|   | Quarter ended    |                  | Year-to-date ended |                  |
|---|------------------|------------------|--------------------|------------------|
|   | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
|   | (in millions)    |                  |                    |                  |
| Revenues                                | \$ 3             | \$ 25            | \$ 5               | \$ 47            |
| Income (loss) before income taxes       |                  | (57)             | (2)                | (81)             |
| Gain (loss) on dispositions, net of tax | (1)              | (1)              | (1)                | 17               |

Net income attributable to Host Hotels & Resorts, Inc. is allocated between continuing and discontinued operations as follows:

|   | Quarter ended    |                  | Year-to-date ended |                  |
|---|------------------|------------------|--------------------|------------------|
|   | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
|   | (in millions)    |                  |                    |                  |
| Income (loss) from continuing operations, net of tax          | \$ 19            | \$ (10)          | \$ (63)            | \$ (63)          |
| Discontinued operations, net of tax                           |                  | (58)             | (2)                | (64)             |
| Net income (loss) attributable to Host Hotels & Resorts, Inc. | \$ 19            | \$ (68)          | \$ (65)            | \$ (127)         |

**10. Fair Value Measurements**

We have adopted the provisions under GAAP for both recurring and non-recurring fair value measurements. Our recurring fair value measurements consist of the valuation of our derivative instruments, which may or may not be designated as accounting hedges.

In evaluating the fair value of both financial and non-financial assets and liabilities, GAAP outlines a valuation framework and creates a fair value hierarchy that distinguishes between market assumptions based on market data (observable inputs) and a reporting entity's own assumptions about market data (unobservable inputs). Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability at the measurement date in an orderly transaction (an exit price).

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following table details the fair value of our financial assets and liabilities that are required to be measured at fair value on a recurring basis and the change in the fair value of the derivative instruments at June 18, 2010.

|  | Fair Value at Measurement Date Using                           |   |   | Change in the Fair Value for the year-to-date period ended June 18, 2010 |
|--|--|---|---|--|
|  | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |  |
| (in millions)  |  |   |   |  |
| <b>Fair Value Measurements on a Recurring Basis:</b> |  |   |   |  |
| Interest rate swap derivatives (1)                   | \$   | \$ 7.9  | \$  | \$ 8.9   |
| Interest rate cap derivative                         |  | 0.4   |   | (1.4)  |
| Forward currency purchase contracts (1)              |  | 12.2  |   | 10.5   |

(1) These derivative contracts have been designated as hedging instruments.

**Interest Rate Swap Derivatives.** We have three interest rate swap agreements for an aggregate notional amount of \$300 million. We entered into these derivative instruments in order to hedge changes in the fair value of the fixed-rate debt that occur as a result of changes in market interest rates. We have designated these derivatives as fair value hedges. The derivatives are valued based on the prevailing market yield curve on the date of measurement. We also evaluate counterparty credit risk in the calculation of the fair value of the swaps. As of June 18, 2010 and December 31, 2009, we recorded an asset of \$7.9 million and a liability of \$1 million, respectively, related to the fair value of the swaps. We record the change in the fair value of the underlying debt due to change in the LIBOR rate as an addition to the carrying amount of the debt. At June 18, 2010, such change was \$9.7 million. The difference between the change in the fair value of the swap and the change in the fair value in the underlying debt is considered the ineffective portion of the hedging relationship. We recognized a loss of \$0.5 million and \$0.8 million related to the ineffective portion of the hedging relationship for the second quarter and year-to-date 2010, respectively.

**Interest Rate Cap Derivative.** We have one interest rate cap agreement related to variable rate mortgage debt. The interest rate cap is valued based on the prevailing market yield curve on the date of measurement. We recognized a loss of \$0.6 million and \$1.4 million based on the changes in the fair value of the derivative during the second quarter and year-to-date 2010, respectively. The fair value of the cap was \$0.4 million and \$1.8 million at June 18, 2010 and December 31, 2009, respectively. Changes in the fair value of these instruments are recorded in gain (loss) on foreign currency and derivatives.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

**Foreign Currency Forward Purchase Contracts.** As of June 18, 2010, we had three foreign currency forward purchase contracts to hedge a portion of the foreign currency exposure resulting from the eventual repatriation of our net investment in the European joint venture. These derivatives are considered a hedge of the foreign currency exposure of a net investment in a foreign operation and are marked-to-market with changes in fair value recorded to accumulated other comprehensive income within equity. The forward purchase contracts are valued based on the forward yield curve of the Euro to U.S. Dollar forward exchange rate on the date of measurement. We also evaluate counterparty credit risk in the calculation of the fair value of the swaps. The following table summarizes our three foreign currency purchase contracts (in millions):

| Transaction Date | Transaction Amount in Euros | Transaction Amount in Dollars | Forward Purchase Date | Fair Value at |                   | Change in Fair Value for the period ended |               |
|------------------|-----------------------------|-------------------------------|-----------------------|---------------|-------------------|---|---------------|
|                  |                             |                               |                       | June 18, 2010 | December 31, 2009 | June 18, 2010                             | June 19, 2009 |
| February 2008    | 30                          | \$ 43                         | August 2011           | \$ 5.4        | \$ (.1)           | \$ 5.5                                    | \$ (1.0)      |
| February 2008    | 15                          | 22                            | February 2013         | 3.1           | .7                | 2.4                                       | (.8)          |
| May 2008         | 15                          | 23                            | May 2014              | 3.7           | 1.1               | 2.6                                       | (1.1)         |
| Total            | 60                          | \$ 88                         |                       | \$ 12.2       | \$ 1.7            | \$ 10.5                                   | \$ (2.9)      |

On July 9, 2010, we entered into an additional 20 million (\$26 million) forward purchase contract to hedge a portion of the foreign currency exposure resulting from the eventual repatriation of our net investment in the European joint venture. We will sell the Euro amount and receive the U.S. dollar amount on the forward purchase date of October 1, 2014. To date, we have hedged 80 million (\$114 million) of our net investment in the European joint venture.

**Fair Value of Other Financial Assets and Liabilities.** We did not elect the fair measurement option for any of our other financial assets or liabilities. Notes receivable and other financial assets are valued based on the expected future cash flows discounted at risk-adjusted rates and are adjusted to reflect the effects of foreign currency translation. Valuations for secured debt and our credit facility are determined based on the expected future payments discounted at risk-adjusted rates. Senior notes and the Exchangeable Senior Debentures are valued based on quoted market prices. The fair values of financial instruments not included in this table are estimated to be equal to their carrying amounts. The fair value of certain financial assets and liabilities and other financial instruments are shown below:

|  | June 18, 2010   |            | December 31, 2009 |            |
|--|-----------------|------------|-------------------|------------|
|  | Carrying Amount | Fair Value | Carrying Amount   | Fair Value |
| (in millions)                                  |                 |            |                   |            |
| Financial assets                               |                 |            |                   |            |
| Notes receivable                               | \$ 56           | \$ 56      | \$ 11             | \$ 11      |
| Financial liabilities                          |                 |            |                   |            |
| Senior notes                                   | 3,068           | 3,105      | 3,411             | 3,473      |
| Exchangeable Senior Debentures                 | 1,139           | 1,352      | 1,123             | 1,246      |
| Mortgage debt and other, net of capital leases | 1,187           | 1,190      | 1,303             | 1,269      |

**11. Non-controlling Interests**

*Host LP.* We adjust the non-controlling interests of Host LP each period so that the amount presented equals the greater of its carrying value based on the accumulated historical cost or its redemption value. The historical cost is based on the proportional relationship between the

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historical cost of equity held by our common stockholders relative to that of the unitholders of Host LP. The redemption value is based on the amount of cash or Host common stock, at our option, that would be paid to the non-controlling interests of the operating partnership if the partnership were terminated. Therefore, we have assumed that the redemption value is equivalent to the number of shares of Host common stock issuable upon conversion of the OP Units owned by non-controlling partners valued at the market price of Host common stock at the balance sheet date. Subsequent to a stock dividend issued in 2009, one OP unit may now be exchanged into 1.021494 shares of

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

Host common stock. Non-controlling interests of Host LP are classified in the mezzanine section of the balance sheet as they do not meet the requirements for equity classification because the redemption feature requires the delivery of registered shares. The table below details the historical cost and redemption values for the non-controlling interests:

|  | <b>June 18,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|--------------------------|------------------------------|
| OP Units outstanding (millions)                | 10.7                     | 11.7                         |
| Market price per Host common share             | \$ 15.51                 | \$ 11.67                     |
| Shares issuable upon conversion of one OP Unit | 1.021494                 | 1.021494                     |
| Redemption value (millions)                    | \$ 169                   | \$ 139                       |
| Historical cost (millions)                     | \$ 102                   | \$ 113                       |
| Book value (millions) (1)                      | \$ 169                   | \$ 139                       |

(1) The book value recorded is equal to the greater of the redemption value or the historical cost.

Net income (loss) is allocated to the non-controlling interests of Host LP based on their weighted average ownership percentage during the period.

*Other Consolidated Partnerships.* As of June 18, 2010, we consolidate three majority-owned partnerships with mandatorily redeemable non-controlling interests with finite lives ranging from 99 to 100 years that terminate between 2081 and 2095. Third party partnership interests that have finite lives are included in non-controlling interests-other consolidated partnerships in the consolidated balance sheets and totaled \$21 million and \$22 million as of June 18, 2010 and December 31, 2009, respectively. At June 18, 2010 and December 31, 2009, the fair values of the non-controlling interests in these partnerships were approximately \$55 million and \$44 million, respectively. As of June 18, 2010, none of our partnerships have infinite lives as defined by GAAP.

**12. Note Receivable**

On April 13, 2010, we acquired, at a discount, the two most junior tranches of a 427 million mortgage loan that is secured by six hotels located in Europe. The two junior tranches purchased by us have a face value of 64 million and are subordinate to 363 million of senior debt. Interest payments for the tranches are based on the 90-day EURIBOR plus 303 basis points, or approximately 3.8%, and the loan is performing. The loan matures in October of 2010 and there are two, one-year extension options, subject to debt service coverage requirements. The note is denominated in the Euro, which is the functional currency of the wholly-owned entity that holds the note, and is then translated to U.S. dollars on the accompanying balance sheet. The resulting translation adjustment is reflected in accumulated other comprehensive income.

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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis should be read in conjunction with the condensed consolidated financial statements and related notes included elsewhere in this report. Host Hotels & Resorts, Inc. is a Maryland corporation and operates as a self-managed and self-administered real estate investment trust, or REIT. Host Hotels & Resorts, Inc. owns properties and conducts operations through Host Hotels & Resorts, L.P., a Delaware limited partnership, of which Host Hotels & Resorts, Inc. is the sole general partner and in which it holds approximately 98% of the partnership interests as of June 18, 2010. In this report, we use the terms "we" or "our" to refer to Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. together, unless the context indicates otherwise. We also use the term "Host" to specifically refer to Host Hotels & Resorts, Inc. and the terms "operating partnership" or "Host LP" to refer to Host Hotels & Resorts, L.P. in cases where it is important to distinguish between Host and Host LP.

### **Forward-Looking Statements**

In this report on Form 10-Q, we make some forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by their use of terms and phrases such as "anticipate," "believe," "could," "expect," "may," "intend," "predict," "project," "plan," "will," "estimate" and other similar terms and phrases. Forward-looking statements are based on management's current expectations and assumptions and are not guarantees of future performance that involve known and unknown risks, uncertainties and other factors which may cause our actual results to differ materially from those anticipated at the time the forward-looking statements are made. The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements:

national and local economic and business conditions, including the changing economic environment as well as the potential for terrorist attacks, that will affect our results of operations, occupancy rates at our hotels and the demand for hotel products and services;

operating risks associated with the hotel business;

risks associated with the level of our indebtedness;

risks associated with our ability to meet covenants in our debt agreements and to enter into derivative contracts in order to hedge risks associated with changes in interest rates and foreign currency exchange rates;

relationships with property managers and joint venture partners;

our ability to maintain our properties in a first-class manner, including meeting capital expenditure requirements;

our ability to compete effectively in areas such as access, location, quality of accommodations and room rate structures;

changes in travel patterns, taxes and government regulations, which influence or determine wages, prices, construction procedures and costs;

our ability to complete acquisitions and dispositions;

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costs associated with litigation judgments or settlements;

the ability of Host and each of the REIT entities acquired, established or to be established by Host, to continue to satisfy complex rules to qualify as REITs for federal income tax purposes, our ability to



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satisfy the rules to maintain our status as a partnership for federal income tax purposes, the ability of certain of our subsidiaries to maintain their status as taxable REIT subsidiaries for federal income tax purposes and Host's ability and the ability of its subsidiaries, and similar entities to be acquired or established by Host, to operate effectively within the limitations imposed by these rules;

our ability to acquire or develop additional properties and the risk that potential acquisitions or developments may not perform in accordance with exceptions;

the valuation of our hotels and the possible incurrence of impairment charges;

our degree of leverage, which may affect our ability to obtain financing in the future;

the reduction in our operating flexibility and our ability to make distributions resulting from restrictive covenants contained in our debt agreements, including the risk of default that could occur;

government approvals, actions and initiatives, including the need for compliance with environmental and safety requirements, and changes in laws and regulations or the interpretation thereof;

the effects of tax legislative action;

the effect of any rating agency downgrades on the cost and availability of new debt financings;

the relatively fixed nature of our property-level operating costs and expenses; and

our ability to recover fully under our existing insurance for terrorist acts, to maintain adequate or full replacement cost all-risk property insurance on our properties on commercially reasonable terms and to satisfy the insurance requirements of our lenders.

We undertake no obligation to publically update forward-looking statements, whether as a result of new information, future events, or otherwise. Achievement of future results is subject to risks, uncertainties and potentially inaccurate assumptions, including those risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2009 and in other filings with the SEC. Although we believe the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release updates to any forward-looking statement contained in this report in order to conform the statement to actual results or changes in our expectations.

## **Outlook**

We currently own 109 hotel properties, which operate primarily in the luxury and upper upscale hotel sectors. For a general overview of our business and a discussion of our reporting periods, see our most recent Annual Report on Form 10-K.

*Operating Outlook.* The positive trends that we began to experience in the first quarter of 2010 continued to improve in the second quarter as RevPAR at our comparable hotels increased 8.1% for the quarter. The RevPAR growth was driven by an increase of 6 percentage points in occupancy for the quarter, which reflects strong transient demand and improvements in corporate group business. We also experienced an increase of 2.8% in the average rate for our transient business, the first such rate increase since the second quarter of 2008, though overall average room rates declined 0.7% for the quarter. The improvement in transient average rates during the quarter reflects our managers' ability to shift business away from the discounted leisure business to more profitable premium and corporate transient business as lodging fundamentals have improved. Meanwhile, while overall group demand and booking pace has improved, we continue to experience shorter booking windows

than we have historically. Year-to-date, comparable hotel RevPAR is up 3.5%.

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RevPAR changes that are driven predominately by occupancy have different implications on overall revenue levels, as well as incremental operating profit, than do changes that are driven predominately by average rate. For example, increases in occupancy would lead to increases in rooms revenues and ancillary revenues, such as food and beverage, as well as incremental costs (including housekeeping services, utilities and room amenity costs). RevPAR increases due to higher room rates, however, would not result in additional room-related costs. As a result, changes in RevPAR driven by increases or decreases in average room rates have a greater effect on profitability than changes in RevPAR caused by occupancy levels. Therefore, while we did have strong RevPAR growth for the quarter, we continue to experience pressure on operating margins as, to date, the RevPAR growth has been primarily driven by improvements in occupancy. We would not anticipate strong growth in operating margins until we experience sustained growth in average room rates at our properties. Additionally, margins continue to be affected by a decline in attrition and cancellation fees, which were \$16 million higher in the second quarter of 2009.

While the operating performance thus far in 2010 has been promising, there are still several trends which make the full year 2010 lodging performance difficult to forecast. Optimism over projected increases in GDP and consumer spending is tempered by persistently high unemployment and uncertainty in the strength and duration of the general economic recovery, particularly as the European debt crisis unfolds and economic stimulus programs come to an end, all of which may inhibit GDP growth and, in turn, lodging demand. However, after taking into account the combination of the economic and lodging industry trends discussed above, we believe that comparable hotel RevPAR will increase 4% to 5.5% for 2010.

### *Investing activities outlook*

*Property acquisitions.* Subsequent to quarter end, we have acquired, or reached an agreement to acquire, the following lodging properties in New York, Chicago and London:

On July 14, 2010, we participated in a settlement agreement with the owner of the W New York Union Square and the property's mezzanine lenders under which the hotel owner will be acquired by a venture led by us and in which Istithmar World will be a minority member. The hotel is located amongst several of New York's most prominent business and leisure destinations and has over 7,000 square feet of meeting space. Closing is anticipated in September of 2010 and is subject to bankruptcy court approval.

On July 20, 2010, we reached an agreement to acquire the 424-room Westin Chicago River North for approximately \$165 million. The hotel is located in Chicago's theater and financial district and has approximately 28,000 square feet of meeting space. We expect to complete this acquisition, which is subject to customary closing conditions, in August of 2010.

On July 22, 2010, we acquired the Le Meridien Piccadilly in London, England at a purchase price of approximately £64 million (\$98 million), including the assumption of a £33 million (\$50 million) mortgage. The 266-room hotel is located in the West End district of London, with 12,000 square feet of meeting space as well as an extensive health club.

We may acquire properties through various structures, including transactions involving single assets, portfolios, joint ventures or acquisitions of all or substantially all of the securities or assets of other REITs or similar real estate entities. We anticipate that our acquisitions will be financed through available cash or a combination of cash and other sources, including proceeds from sales of properties, the incurrence of debt, advances under our credit facility, proceeds from equity offerings of Host or issuance of OP units by Host LP.

*Other investments.* On July 20, 2010, our joint venture in Asia, Asia Pacific Hospitality Venture Pte., Ltd. (the Asian joint venture), in which we are a 25% partner, reached an agreement with Accor and InterGlobe to develop seven properties totaling approximately 1,750 rooms for a total cost of approximately \$325 million in three major cities in India; Bangalore, Chennai and Delhi (the Indian joint venture). The Asian joint venture will invest approximately \$50 million to acquire approximately 36% of the interest in the Indian joint venture. The properties will be managed by Accor under the Pullman, Novotel and Ibis brands. Development of the properties is underway, and the first hotel is expected to open in the second quarter of 2011.

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On April 13, 2010, we acquired at a discount the two most junior tranches of a \$427 million mortgage loan that is secured by six hotels located in Europe. The two junior tranches have a face value of \$64 million and are subordinate to \$363 million of senior debt. The interest payments due on the note are based on the 90-day EURIBOR plus 303 basis points, or currently approximately 3.8%.

*Capital expenditures.* For 2010, we intend to renovate approximately 5,300 guest rooms, 181,000 square feet of ballroom and meeting space and 67,200 square feet of public space, including lobbies and restaurants. We will also develop a new 21,000 square foot ballroom at the Westin Kierland Resort & Spa. Our 2010 program includes the start of an extensive \$190 million project at the 1,362-room San Diego Marriott Hotel & Marina, which will include a complete renovation of all guest rooms, the pool and fitness center, as well as the expansion and development of new meeting space and an exhibit hall. Year-to-date, we have spent \$100 million on capital expenditures, including \$33 million on repositioning and return on investment projects. We expect that capital expenditures will be between \$300 million to \$320 million during 2010.

*Financing activities outlook*

*Debt transactions.* We intend to continue to lower our debt to equity ratio as we believe lower overall leverage will reduce our cost of capital and earnings volatility and provide us with the necessary flexibility to take advantage of opportunities that have historically developed in periods of market duress, which we consider a key competitive advantage. We have repaid \$470 million of debt thus far in 2010.

*Equity transactions.* On August 19, 2009, we entered into a Sales Agency Financing Agreement with BNY Mellon Capital Markets, LLC, through which we may issue and sell, from time to time, shares of common stock having an aggregate offering price of up to \$400 million. The sales will be made in at the market offerings under SEC rules, including sales made directly on the New York Stock Exchange. Since the inception of the program, we have issued approximately 32.3 million shares at an average price of \$10.69 per share for net proceeds of approximately \$342 million. We did not issue additional shares during the second quarter of 2010. We may continue to sell shares of common stock under this program from time to time based on market conditions, although we are not under an obligation to sell any shares. We currently have approximately \$54 million available for issuance under this program.

**Table of Contents****Results of Operations**

The following table reflects certain line items from our statements of operations and other significant operating statistics (in millions, except operating statistics and percentages):

|   | Quarter ended      |                  | % Increase<br>(Decrease) |
|---|--------------------|------------------|--------------------------|
|   | June 18,<br>2010   | June 19,<br>2009 |                          |
| <b>Revenues:</b>  |                    |                  |                          |
| Total hotel sales   | \$ 1,087           | \$ 1,026         | 5.9%                     |
| <b>Operating costs and expenses:</b>                          |                    |                  |                          |
| Property-level costs (1)                                      | 980                | 930              | 5.4                      |
| Corporate and other expenses                                  | 24                 | 17               | 41.2                     |
| Operating profit  | 110                | 104              | 5.8                      |
| Interest expense  | 82                 | 82               |                          |
| (Income) loss attributable to non-controlling interests       | (1)                | 1                | N/M*                     |
| Loss from discontinued operations                             |                    | (58)             | N/M                      |
| Net income (loss) attributable to Host Hotels & Resorts, Inc. | 19                 | (68)             | N/M                      |
| <b>All hotel operating statistics (2):</b>                    |                    |                  |                          |
| RevPAR  | \$ 129.01          | \$ 117.36        | 9.9%                     |
| Average room rate   | \$ 175.33          | \$ 175.24        | 0.1%                     |
| Average occupancy   | 73.6%              | 67.0%            | 6.6 pts.                 |
| <b>Comparable hotel operating statistics (3):</b>             |                    |                  |                          |
| RevPAR  | \$ 129.44          | \$ 119.76        | 8.1%                     |
| Average room rate   | \$ 175.47          | \$ 176.64        | (0.7)%                   |
| Average occupancy   | 73.8%              | 67.8%            | 6.0 pts.                 |
|   | Year-to-date ended |                  | % Increase<br>(Decrease) |
|   | June 18,<br>2010   | June 19,<br>2009 |                          |
| <b>Revenues:</b>  |                    |                  |                          |
| Total hotel sales   | \$ 1,880           | \$ 1,861         | 1.0%                     |
| <b>Operating costs and expenses:</b>                          |                    |                  |                          |
| Property-level costs (1)                                      | 1,779              | 1,759            | 1.1                      |
| Corporate and other expenses                                  | 49                 | 32               | 53.1                     |
| Operating profit  | 109                | 124              | (12.1)                   |
| Interest expense  | 179                | 169              | 5.9                      |
| (Income) loss attributable to non-controlling interests       | (1)                | 2                | N/M                      |
| Loss from discontinued operations                             | (2)                | (64)             | N/M                      |
| Net loss attributable to Host Hotels & Resorts, Inc.          | (65)               | (127)            | (48.8)                   |
| <b>All hotel operating statistics (2):</b>                    |                    |                  |                          |
| RevPAR  | \$ 119.76          | \$ 114.01        | 5.1%                     |
| Average room rate   | \$ 171.55          | \$ 177.83        | (3.5)%                   |
| Average occupancy   | 69.8%              | 64.1%            | 5.7 pts.                 |
| <b>Comparable hotel operating statistics (3):</b>             |                    |                  |                          |
| RevPAR  | \$ 120.23          | \$ 116.19        | 3.5%                     |
| Average room rate   | \$ 171.69          | \$ 179.27        | (4.2)%                   |
| Average occupancy   | 70.0%              | 64.8%            | 5.2 pts.                 |

(1) Amount represents total operating costs and expenses per our condensed consolidated statements of operations less corporate expenses.

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- (2) Operating statistics are for all properties as of June 18, 2010 and June 19, 2009, and include the results of operations for disposed hotels prior to their disposition.
- (3) Comparable hotel operating statistics for June 18, 2010 and June 19, 2009 are based on 109 comparable hotels as of June 18, 2010.
- \* N/M=Not meaningful.

**2010 Compared to 2009***Hotel Sales Overview*

|                          | Quarter ended    |                  | % Increase<br>(Decrease) |
|--------------------------|------------------|------------------|--------------------------|
|                          | June 18,<br>2010 | June 19,<br>2009 |                          |
|                          | (in millions)    |                  |                          |
| Revenues:                |                  |                  |                          |
| Rooms                    | \$ 672           | \$ 622           | 8.0%                     |
| Food and beverage        | 343              | 318              | 7.9                      |
| Other                    | 72               | 86               | (16.3)                   |
| <b>Total hotel sales</b> | <b>\$ 1,087</b>  | <b>\$ 1,026</b>  | <b>5.9</b>               |

|                          | Year-to-date ended |                  | % Increase<br>(Decrease) |
|--------------------------|--------------------|------------------|--------------------------|
|                          | June 18,<br>2010   | June 19,<br>2009 |                          |
|                          | (in millions)      |                  |                          |
| Revenues:                |                    |                  |                          |
| Rooms                    | \$ 1,156           | \$ 1,122         | 3.0%                     |
| Food and beverage        | 595                | 584              | 1.9                      |
| Other                    | 129                | 155              | (16.8)                   |
| <b>Total hotel sales</b> | <b>\$ 1,880</b>    | <b>\$ 1,861</b>  | <b>1.0</b>               |

Hotel sales grew 5.9% and 1.0% for the quarter and year-to-date, respectively, reflecting strong growth in RevPAR at our properties, as well as increases in rooms and food and beverage revenues, partially offset by a decline in other revenues as a result of a decline in attrition and cancellation fees. Revenues for properties sold in 2010 or 2009 have been reclassified to discontinued operations. See [Discontinued Operations](#) below.

We discuss operating results for our hotels on a comparable basis. Comparable hotels are those properties that we have owned for the entirety of the reporting periods being compared. Comparable hotels do not include the results of properties acquired or sold, or that incurred significant property damage or business interruption or large scale capital improvements during these periods. As of June 18, 2010, all of our 109 hotels have been classified as comparable hotels. See [Comparable Hotel Operating Statistics](#) for a complete description. We also discuss our operating results by property type (i.e. urban, suburban, resort/conference or airport), geographic region and mix of business (i.e. transient, group or contract).

For the quarter, comparable hotel sales increased 6.2% to approximately \$1.1 billion and 1.7% to approximately \$1.9 billion year-to-date. The revenue growth reflects the increase in comparable RevPAR of 8.1% for the quarter and 3.5% year-to-date, as well as increases in food and beverage sales, which were partially offset by a decline in other revenues, reflecting the decline in attrition and cancellation fees. The improvements in RevPAR were the result of an increase in occupancy of 6.0 percentage points for the quarter and 5.2 percentage points year-to-date, partially offset by a decrease in average room rates of 0.7% for the quarter and 4.2% year-to-date. We have adopted a reporting calendar that is closely aligned with the reporting calendar used by Marriott International, the manager of a majority of our properties, whose second quarter ended on June 18, 2010. As a result of the reporting calendar we adopted, for our non-Marriott managed hotels (covering approximately 40% of our hotels) we are unable to report June operations until the third quarter because our hotel managers using a monthly reporting period do not make mid-month results available to us. Based on a calendar quarter ending June 30, 2010 for all of our comparable hotels, RevPAR increased 9.8% and 4.3% for the quarter and year-to-date, respectively, when compared to the same period in 2009. For further discussion see [Reporting Periods](#) in our most recent Annual Report on Form 10-K.



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Food and beverage revenues for our comparable hotels increased 8.6% for the quarter and 3.1% year-to-date. The increase in the quarter was driven by an increase in banquet and audio visual sales. Other revenues for our comparable hotels, which primarily represent spa, golf, parking, internet connectivity and attrition and cancellation fees, decreased 16.1% for the quarter and 16.2% year-to-date. The decline is due to a reduction in attrition and cancellation fees compared to 2009, when several large groups and business travelers cancelled their travel plans, which has disproportionately affected some of the larger hotels in the portfolio. Excluding the incremental attrition and cancellation fees in 2009 of \$16 million and \$28 million for the second quarter and year-to-date, respectively, other revenues would have increased by 2.2% and 1.7%, respectively. The decline in attrition and cancellation fees have had a negative effect on the 2010 operating profit margins in comparison to 2009.

*Comparable Hotel Sales by Property Type*

The following tables set forth performance information for our comparable hotels by property type as of June 18, 2010 and June 19, 2009:

**Comparable Hotels by Property Type (a)**

|                    | As of June 18, 2010 |              | Quarter ended June 18, 2010 |                       |           | Quarter ended June 19, 2009 |                       |           | Percent Change in RevPAR |
|--------------------|---------------------|--------------|-----------------------------|-----------------------|-----------|-----------------------------|-----------------------|-----------|--------------------------|
|                    | No. of Properties   | No. of Rooms | Average                     |                       | RevPAR    | Average                     |                       | RevPAR    |                          |
|                    |                     |              | Room Rate                   | Occupancy Percentages |           | Room Rate                   | Occupancy Percentages |           |                          |
| Urban              | 53                  | 34,482       | \$ 186.86                   | 75.9%                 | \$ 141.88 | \$ 184.73                   | 69.9%                 | \$ 129.12 | 9.9%                     |
| Suburban           | 29                  | 10,964       | 140.44                      | 67.3                  | 94.53     | 143.38                      | 60.3                  | 86.42     | 9.4                      |
| Resort/ Conference | 13                  | 8,082        | 219.46                      | 72.8                  | 159.82    | 231.93                      | 67.6                  | 156.71    | 2.0                      |
| Airport            | 14                  | 6,956        | 115.49                      | 74.2                  | 85.67     | 117.15                      | 69.4                  | 81.31     | 5.4                      |
| All Types          | 109                 | 60,484       | 175.47                      | 73.8                  | 129.44    | 176.64                      | 67.8                  | 119.76    | 8.1                      |

|                    | As of June 18, 2010 |              | Year-to-date ended June 18, 2010 |                       |           | Year-to-date ended June 19, 2009 |                       |           | Percent Change in RevPAR |
|--------------------|---------------------|--------------|----------------------------------|-----------------------|-----------|----------------------------------|-----------------------|-----------|--------------------------|
|                    | No. of Properties   | No. of Rooms | Average                          |                       | RevPAR    | Average                          |                       | RevPAR    |                          |
|                    |                     |              | Room Rate                        | Occupancy Percentages |           | Room Rate                        | Occupancy Percentages |           |                          |
| Urban              | 53                  | 34,482       | \$ 181.14                        | 71.0%                 | \$ 128.68 | \$ 186.13                        | 65.9%                 | \$ 122.63 | 4.9%                     |
| Suburban           | 29                  | 10,964       | 138.48                           | 65.4                  | 90.53     | 146.76                           | 59.4                  | 87.13     | 3.9                      |
| Resort/ Conference | 13                  | 8,082        | 222.45                           | 71.3                  | 158.54    | 241.16                           | 66.5                  | 160.42    | (1.2)                    |
| Airport            | 14                  | 6,956        | 116.20                           | 71.0                  | 82.53     | 121.66                           | 66.2                  | 80.60     | 2.4                      |
| All Types          | 109                 | 60,484       | 171.69                           | 70.0                  | 120.23    | 179.27                           | 64.8                  | 116.19    | 3.5                      |

(a) The reporting period for our comparable operating statistics for the year-to-date periods ended June 18, 2010 and June 19, 2009 is from January 2, 2010 to June 18, 2010 and January 3, 2009 to June 19, 2009, respectively. For further discussion, see *Reporting Periods* in our most recent Annual Report on Form 10-K.

During the second quarter of 2010, RevPAR increased across all of our hotel property types. Our urban properties led the portfolio, with a 9.9% increase in RevPAR for the quarter. The continued improvement in demand, particularly in our major metropolitan markets in the east such as New York, Boston and Washington, D.C., has allowed our operators to begin to increase the average room rates at our urban properties, which improved 1.2% overall for the quarter. Our suburban properties also experienced a significant RevPAR increase in the second quarter driven by strength in the suburban Boston, Orange County, San Francisco and Denver markets. Our resort/conference hotels continued to lag the portfolio as a whole, as the 12.2% improvement in RevPAR at our resort/conference properties in our Florida region were partially offset by the RevPAR declines in the Hawaii and Phoenix markets. RevPAR at our Airport properties improved 5.4% for the quarter driven by strong demand growth in the Chicago, Newark and San Francisco airport markets.





**Table of Contents***Comparable Hotel Sales by Geographic Region*

The following tables set forth performance information for our comparable hotels by geographic region as of June 18, 2010 and June 19, 2009:

**Comparable Hotels by Region (a)**

|               | As of June 18, 2010 |              | Quarter ended June 18, 2010 |                               |           | Quarter ended June 19, 2009 |                               |           | Percent Change in RevPAR |
|---------------|---------------------|--------------|-----------------------------|-------------------------------|-----------|-----------------------------|-------------------------------|-----------|--------------------------|
|               | No. of Properties   | No. of Rooms | Average Room Rate           | Average Occupancy Percentages | RevPAR    | Average Room Rate           | Average Occupancy Percentages | RevPAR    |                          |
| Pacific       | 27                  | 15,941       | \$ 162.80                   | 72.8%                         | \$ 118.45 | \$ 176.06                   | 67.2%                         | \$ 118.23 | 0.2%                     |
| Mid-Atlantic  | 10                  | 8,328        | 217.46                      | 85.1                          | 185.01    | 208.67                      | 77.3                          | 161.33    | 14.7                     |
| North Central | 13                  | 5,897        | 133.26                      | 68.2                          | 90.84     | 133.51                      | 62.3                          | 83.22     | 9.2                      |
| South Central | 9                   | 5,687        | 150.15                      | 69.8                          | 104.87    | 148.89                      | 65.0                          | 96.79     | 8.3                      |
| Florida       | 9                   | 5,677        | 196.28                      | 74.3                          | 145.78    | 197.36                      | 66.9                          | 132.11    | 10.3                     |
| DC Metro      | 12                  | 5,416        | 204.93                      | 83.6                          | 171.23    | 199.43                      | 81.3                          | 162.22    | 5.6                      |
| Atlanta       | 8                   | 4,252        | 149.39                      | 62.3                          | 93.12     | 154.70                      | 58.5                          | 90.55     | 2.8                      |
| New England   | 7                   | 3,924        | 183.14                      | 74.7                          | 136.85    | 175.86                      | 63.6                          | 111.83    | 22.4                     |
| Mountain      | 7                   | 2,889        | 157.64                      | 69.4                          | 109.41    | 174.89                      | 62.3                          | 108.88    | 0.5                      |
| International | 7                   | 2,473        | 163.71                      | 65.2                          | 106.66    | 137.37                      | 60.9                          | 83.69     | 27.5                     |
| All Regions   | 109                 | 60,484       | 175.47                      | 73.8                          | 129.44    | 176.64                      | 67.8                          | 119.76    | 8.1                      |

|               | As of June 18, 2010 |              | Year-to-date ended June 18, 2010 |                               |           | Year-to-date ended June 19, 2009 |                               |           | Percent Change in RevPAR |
|---------------|---------------------|--------------|----------------------------------|-------------------------------|-----------|----------------------------------|-------------------------------|-----------|--------------------------|
|               | No. of Properties   | No. of Rooms | Average Room Rate                | Average Occupancy Percentages | RevPAR    | Average Room Rate                | Average Occupancy Percentages | RevPAR    |                          |
| Pacific       | 27                  | 15,941       | \$ 163.06                        | 69.4%                         | \$ 113.15 | \$ 180.89                        | 64.8%                         | \$ 117.21 | (3.5)%                   |
| Mid-Atlantic  | 10                  | 8,328        | 206.84                           | 78.5                          | 162.41    | 207.93                           | 70.6                          | 146.69    | 10.7                     |
| North Central | 13                  | 5,897        | 124.90                           | 60.8                          | 76.00     | 128.34                           | 56.9                          | 73.02     | 4.1                      |
| South Central | 9                   | 5,687        | 149.00                           | 70.5                          | 104.98    | 152.68                           | 65.1                          | 99.44     | 5.6                      |
| Florida       | 9                   | 5,677        | 201.98                           | 75.5                          | 152.54    | 209.66                           | 68.6                          | 143.90    | 6.0                      |
| DC Metro      | 12                  | 5,416        | 197.24                           | 75.1                          | 148.03    | 205.47                           | 74.7                          | 153.46    | (3.5)                    |
| Atlanta       | 8                   | 4,252        | 151.45                           | 64.1                          | 97.13     | 157.57                           | 59.6                          | 93.88     | 3.5                      |
| New England   | 7                   | 3,924        | 168.24                           | 64.2                          | 108.05    | 165.36                           | 55.9                          | 92.42     | 16.9                     |
| Mountain      | 7                   | 2,889        | 160.65                           | 67.5                          | 108.46    | 182.85                           | 60.3                          | 110.35    | (1.7)                    |
| International | 7                   | 2,473        | 155.88                           | 64.4                          | 100.43    | 138.08                           | 60.9                          | 84.14     | 19.4                     |
| All Regions   | 109                 | 60,484       | 171.69                           | 70.0                          | 120.23    | 179.27                           | 64.8                          | 116.19    | 3.5                      |

(a) The reporting period for our comparable operating statistics for the year-to-date periods ended June 18, 2010 and June 19, 2009 is from January 2, 2010 to June 18, 2010 and January 3, 2009 to June 19, 2009, respectively. For further discussion, see Reporting Periods in our most recent Annual Report on Form 10-K.

For the second quarter of 2010, RevPAR improved across all of our geographic regions when compared to the second quarter of 2009. Our New England region was the top performing U.S. region with a RevPAR growth of 22.4%, which was driven by RevPAR growth of 23.8% in the Boston market. This increase was driven by strong transient demand coupled with in-house and city-wide group demand, as well as a business mix shift from the discounted business to higher-rated retail and special corporate business. The Boston market also benefited from easier comparisons for our Sheraton Boston and Boston Marriott Copley Place, which were under renovation in the second quarter of 2009.

RevPAR in our Mid-Atlantic region grew 14.7% for the quarter, driven by RevPAR growth at our New York properties of 19.1%. For our New York properties, occupancy grew 9.4 percentage points and rate improved 7%, reflecting significant improvements in both transient and group demand during the quarter. Our Florida region outperformed the portfolio as well, led by strong performance in the Miami/Ft. Lauderdale

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market. RevPAR increased 14.3% in this market, reflecting improved transient and group demand, as well as the effect of the late 2009 ballroom addition at the Harbor Beach Marriott Resort & Spa.

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For the quarter, results in our South Central region were mixed as the significant 22.4% RevPAR increase at our New Orleans property was partially offset by lower growth in the Houston and San Antonio markets, which experienced RevPAR growth of 3.3% and 2.9%, respectively. The improvements in the New Orleans market reflect a 7.9 percentage point improvement in occupancy as well average room rate growth of 10.5%. The RevPAR increase in our North Central region was driven by our Chicago market as RevPAR increased 9.2% due to a significant increase in group and transient demand. The Swissôtel, Chicago, with its recent addition of 38,000 square feet of meeting space, substantially outperformed the market with a RevPAR increase of 20.6%.

Although the Pacific region had positive RevPAR growth, it underperformed our other regions. Results varied by market as the Orange County market, which was extremely hard hit by the weak housing market in 2009, had RevPAR growth of 13.3% and RevPAR in San Francisco increased 12.1%. RevPAR for our Phoenix and Hawaii hotels declined 3.9% and 2.7%, respectively, due to significant discounting of group rates which were only partially offset by improvements in occupancy. The San Diego market continued to struggle due to a substantial decline in city-wide and group demand and the absorption of new supply in 2009.

Year-to-date, our top performing regions were the International, Mid-Atlantic and New England regions. The RevPAR growth for the international region primarily reflects changes due to currency fluctuations. On a constant dollar basis, RevPAR in the International region declined .3% year-to-date. The growth in the New England and Mid-Atlantic regions reflects strong demand in our east coast urban markets. The year-to-date RevPAR declines in our Pacific region were driven by the RevPAR declines in our San Diego, Hawaii and Phoenix markets. The year-to-date decline in our DC Metro region reflects difficult comparisons to prior year, particularly during the first quarter, due to the 2009 presidential inauguration and other government-related activities.

*Hotels Sales by Business Mix.* The majority of our customers fall into three broad groups: transient, group and contract business. The information below is derived from business mix data for 102 of our hotels for which business mix data is available from our managers. For further detail on our business mix, see Management's Discussion and Analysis of Results of Operations and Financial Condition in our most recent Annual Report on Form 10-K.

In the second quarter of 2010, overall transient RevPAR increased 11.1% when compared to 2009, reflecting an increase in total room nights of 8.1%, and an increase in average rates of 2.8%. The rate increase was driven primarily by increases in average rates of 8.7% and 4.2% in the premium and corporate transient business, respectively.

During the second quarter, group RevPAR increased approximately 4.8%, reflecting an increase in total room nights of 10.0%, partially offset by a decrease in average rates of 4.7%. Typically, recovery in the group segment will follow improvement in transient demand due to longer booking lead times; therefore, while we did experience improvements in group demand during the quarter, particularly in the higher-rated corporate segment, further improvements in group demand will be necessary for our operators to be able to increase average rates.

**Table of Contents***Property-level Operating Expenses*

|  | Quarter ended    |                  | % Increase<br>(Decrease) |
|--|------------------|------------------|--------------------------|
|  | June 18,<br>2010 | June 19,<br>2009 |                          |
|  | (in millions)    |                  |                          |
| Rooms  | \$ 178           | \$ 164           | 8.5%                     |
| Food and beverage                              | 241              | 228              | 5.7                      |
| Other departmental and support expenses        | 279              | 265              | 5.3                      |
| Management fees                                | 47               | 41               | 14.6                     |
| Other property-level expenses                  | 96               | 95               | 1.1                      |
| Depreciation and amortization                  | 139              | 137              | 1.5                      |
| <b>Total property-level operating expenses</b> | <b>\$ 980</b>    | <b>\$ 930</b>    | <b>5.4</b>               |

|  | Year-to-date ended  |                  | % Increase<br>(Decrease) |
|--|---------------------|------------------|--------------------------|
|  | June<br>18,<br>2010 | June 19,<br>2009 |                          |
|  | (in millions)       |                  |                          |
| Rooms  | \$ 319              | \$ 298           | 7.0%                     |
| Food and beverage                              | 428                 | 424              | 0.9                      |
| Other departmental and support expenses        | 501                 | 496              | 1.0                      |
| Management fees                                | 75                  | 73               | 2.7                      |
| Other property-level expenses                  | 181                 | 176              | 2.8                      |
| Depreciation and amortization                  | 275                 | 292              | (5.8)                    |
| <b>Total property-level operating expenses</b> | <b>\$ 1,779</b>     | <b>\$ 1,759</b>  | <b>1.1</b>               |

The overall increase in operating expenses is consistent with higher overall RevPAR at our properties and improvement in occupancy at our hotels. Our operating costs and expenses, which are both fixed and variable, are affected by changes in occupancy, inflationary increases and revenues (which affect management fees), though the effect on specific costs will differ. Also, wages and benefits account for 54% of the property-level operating expenses and increased 3.5% for the quarter, driven by a significant increase in the property-level bonus expense in the second quarter of 2010. Property-level operating expenses exclude the costs associated with hotels we have sold during the periods presented, which are included in discontinued operations.

*Rooms.* The increase in room expenses is consistent with the overall increase in occupancy as the costs per occupied room were essentially flat for the quarter.

*Food and beverage.* Food and beverage costs were also well controlled through a reduction in beverage costs as a percentage of revenues and staffing efficiencies. Additionally, beginning in the second quarter, the increase in food and beverage costs reflecting the increase in revenues was partially offset by the positive shift in the mix of business to more catering and audio visual revenues.

*Other departmental and support expenses.* The increase in these expenses reflects an increase in sales and marketing and general and administration expenses. The increase in revenues drove an increase in non-controllable expenses, such as credit card commissions, loyalty rewards program expenses and the national sales and marketing allocations from our managers.

*Management fees.* Our base management fees, which are generally calculated as a percentage of total revenues, increased 7.0% for the quarter and 2.2% year-to-date, which is consistent with the increase in revenues. The incentive management fees, which are based on the level of operating profit at each property after the owner has received a priority return on its investment, increased 53.2% and 10.1% during the quarter and year-to-date due to an increase in operating profit at certain properties that are expected to earn incentive management fees during 2010.

*Other property-level expenses.* These expenses generally do not vary significantly based on occupancy and include expenses such as property taxes and insurance. For the quarter and year-to-date 2010, the increase was primarily driven by increases in insurance and other property-level

costs. Additionally, the year-to-date increase

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reflects the increase in ground rent expense related to the New York Marriott Marquis during the first quarter. For the second half of the year, we expect property insurance costs to decline due to the reduction in premiums for our insurance program that runs from June 1, 2010 to May 31, 2011.

*Depreciation and amortization.* The year-to-date decline in depreciation expense is due to impairment charges recorded in 2009 of approximately \$20 million. No impairment charges have been recorded in 2010.

*Corporate and Other Expenses.* Corporate and other expenses primarily consist of employee salaries and bonuses and other costs such as employee stock-based compensation expense, travel, corporate insurance, legal fees, acquisition pursuit costs, audit fees, building rent and systems costs. The \$7 million and \$17 million increase for the quarter and year-to-date, respectively, is primarily due to an increase in stock-based compensation expense and bonus accruals. The expense for our stock-based compensation awards is based on personal performance, as well as our year-to-date shareholder return relative to other REITs and to other lodging companies and will vary significantly due to fluctuations in our stock price. The increase reflects an improvement in our shareholder return relative to other REITs and other lodging companies, a 102% increase in our stock price since the second quarter of 2009 and the overall improvement in operations.

*Interest Expense.* For the second quarter, interest expense was unchanged from prior year. For the second quarter of 2009, interest expense was reduced by a \$7 million gain related to the defeasance of a collateralized mortgage-backed security. The increase in interest expense for year-to-date 2010 includes costs associated with debt prepayments during the first quarter (including the acceleration of deferred financing costs) totaling \$8 million compared to a decrease in interest expense during the first half of 2009 as a result of gains totaling \$10 million related to the repurchase of our 2004 Debentures and the CMBS defeasance. The increase in interest expense was partially offset by a decrease in our overall debt balance and the fixed-to-floating interest rate swap that we entered into in the second half of 2009 for our \$300 million mortgage on The Ritz-Carlton, Naples and Newport Beach Marriott Hotel & Spa. The swap transaction reduced interest expense by \$1.5 million and \$3.1 million for the quarter and year-to-date 2010, respectively.

*Equity in Earnings (losses) of Affiliates.* The improvement in losses of affiliate is a result of an impairment charge of \$34 million recorded in the second quarter of 2009 related to our investment in the European joint venture.

*Discontinued Operations.* Discontinued operations consist of two hotels sold in 2010 and six hotels sold during 2009 and represent the results of operations and the gains (losses) on the disposition of these hotels during the periods. The losses for second quarter and year-to-date 2009 include \$57 million and \$77 million, respectively, of impairment charges that were recorded prior to the hotels' dispositions. The following table summarizes the revenues, income (loss) before taxes, and the gain (loss) on dispositions, net of tax, of the hotels which have been reclassified as discontinued operations in the condensed consolidated statements of operations for the periods presented:

|   | Quarter ended    |                  | Year-to-date ended |                  |
|---|------------------|------------------|--------------------|------------------|
|   | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
|   | (in millions)    |                  |                    |                  |
| Revenue                                 | \$ 3             | \$ 25            | \$ 5               | \$ 47            |
| Income (loss) before taxes              |                  | (57)             | (2)                | (81)             |
| Gain (loss) on dispositions, net of tax | (1)              | (1)              | (1)                | 17               |

**Liquidity and Capital Resources****Cash Requirements**

We seek to maintain a capital structure and liquidity profile with an appropriate balance of cash, debt and equity in order to provide financial flexibility given the inherent volatility in the lodging industry. During the difficult economic period in 2008 and 2009, we worked to preserve capital, increase liquidity and extend debt maturities. We took advantage of our strong financial position to repay \$470 million of debt and \$101 million of

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preferred stock during the first half of 2010. As of June 18, 2010, we have approximately \$1.2 billion of cash and cash equivalents and \$600 million available under our credit facility. We believe that, as a result of these efforts and the overall strength of our balance sheet, we have sufficient liquidity and access to the capital markets in order to pay our near-term debt maturities, fund our capital expenditure programs and take advantage of investment opportunities.

Host uses cash primarily for acquisitions, capital expenditures, debt payments and dividends to stockholders. As a REIT, Host is required to distribute to its stockholders at least 90% of its taxable income, excluding net capital gain, on an annual basis. Funds used by Host to make cash distributions are provided by Host LP.

*Capital Resources.* As a REIT, we depend primarily on external sources of capital to finance future growth, including acquisitions, and to fund our near-term debt maturities and increase our liquidity. If, at any time, we determine that market conditions are favorable, after taking into account our liquidity requirements, we may seek to issue and sell shares of Host common stock in registered public offerings, including through sales directly on the NYSE under our current at the market offering program discussed previously, or to issue and sell shares of Host preferred stock. We also may seek to cause Host LP to issue, in offerings exempt from registration under the securities laws, debentures exchangeable for shares of our common stock or senior notes. Because a portion of our debt matures every year, we will continue to redeem or refinance senior notes and mortgage debt over time, taking advantage of favorable market conditions when available. In February 2010, Host's Board of Directors authorized repurchases of up to \$400 million of senior notes, exchangeable debentures and mortgage debt. We may purchase senior notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. Repurchases of debt, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. Any refinancing or retirement before the maturity date would affect earnings and FFO per diluted share, as defined below, as a result of the payment of any applicable call premiums and the acceleration of previously deferred financing costs. Accordingly, in light of our priorities in managing our capital structure and liquidity profile, and given the movement of prevailing conditions in the capital markets, we may, at any time, subject to applicable securities laws, be considering, or be in discussions with respect to, the purchase or sale of common stock, exchangeable debentures and/or senior notes. Any such transactions may, subject to applicable securities laws, occur contemporaneously.

On July 27, 2010 we gave notice that we will redeem \$225 million principal amount of our Series 7 1/8% Series K senior notes effective as of August 25, 2010. There are \$725 million principal amount of our Series K senior notes currently outstanding. The redemption will be pursuant to the Board authorization referred to above and will correspondingly reduce the amount available for other repurchases.

*Equity Transactions.* On June 18, 2010, we redeemed 4,034,300 shares of our 8 7/8% Class E cumulative redeemable preferred stock at a redemption price of \$25.00 per share, plus accrued dividends. Due to the redemption of the preferred stock, the original issuance costs for the Class E preferred stock have been treated as a deemed dividend in the condensed consolidated statements of operations and have been reflected as a deduction to net income available to common stockholders for the purpose of calculating our basic and diluted earnings per share. As a result of the redemption, we currently have no preferred stock outstanding.

*Acquisitions and Dispositions.* Year-to-date, we have sold two properties for net proceeds of approximately \$12 million and recorded a \$1 million loss which primarily reflects working capital true-ups for previous dispositions. Subsequent to the quarter end, we acquired the Le Meridien, Piccadilly in London England for £64 million (\$98 million), including the assumption of mortgage debt of £33 million (\$50 million), which was funded with a draw under our credit facility. We also reached agreements for two additional acquisitions, which we expect to complete in August and September.

*Capital Expenditures.* Our capital expenditures generally fall into three broad categories: renewal and replacement expenditures, repositioning/return on investment, or ROI, projects and value enhancement projects. Repositioning/ROI capital expenditures are selective capital improvements outside the scope of the typical renewal and replacement capital expenditures.

For year-to-date 2010, total capital expenditures decreased by \$92 million to \$100 million. Our renewal and replacement capital expenditures for year-to-date 2010 were approximately \$67 million, which reflects a decrease of approximately 26.4% from 2009 levels. We also spent approximately \$10 million for the second quarter and \$33 million for year-to-date 2010 on ROI projects.



**Table of Contents****Sources and Uses of Cash**

Our principal sources of cash include operations, the sale of assets, and proceeds from debt and equity issuances and debt refinancings. Our principal uses of cash include acquisitions, debt repayments and repurchases, capital expenditures, operating costs, corporate expenses and distributions to equity holders.

*Cash Provided by Operations.* Cash provided by operations during 2010 decreased by \$36 million to \$219 million compared to 2009, due primarily to the year-to-date decline in operating profit at our hotels.

*Cash Used in Investing Activities.* Approximately \$158 million of cash was used in investing activities during the first half of 2010. This included \$100 million of capital expenditures and the investment in the two junior tranches of a mortgage loan in Europe.

The following table summarizes the significant investing activities and dispositions that have been completed as of July 26, 2010 (in millions):

| Transaction                  |  | (Investment) |
|------------------------------|--|--------------|
| date                         | Description of transaction                     | sale price   |
| <b>Acquisitions</b>          |  |              |
| July                         | Acquisition of the Le Meridien, Piccadilly (1) | \$ 48        |
| <b>Investment activities</b> |  |              |
| April                        | Note receivable investment                     | \$ (53)      |
| <b>Dispositions</b>          |  |              |
| June                         | Disposition of The Ritz-Carlton, Dearborn      | \$ 3         |
| February                     | Disposition of Sheraton Braintree              | 9            |
|                              |  | \$ 12        |

(1) This acquisition was for £64 million (\$98 million) and is net of the assumption of a £33 million (\$50 million) mortgage loan. The acquisition occurred subsequent to quarter end.

*Cash Provided by Financing Activities.* Approximately \$532 million of cash was used in financing activities during the second quarter of 2010. The following table summarizes the significant debt and equity transactions as of July 26, 2010 (in millions):

| Transaction   |   | Transaction |
|---------------|---|-------------|
| date          | Description of transaction  | amount      |
| <b>Debt</b>   |   |             |
| July          | Draw on credit facility for acquisition of the Le Meridien, Piccadilly      | \$ 56       |
| February      | Repayment of the 7.4% mortgage loan secured by the Atlanta Marriott Marquis | (124)       |
| January       | Redemption of the \$346 million face amount of 7% Series M senior notes     | (352)       |
|               |   | \$ 420      |
| <b>Equity</b> |   |             |
| June          | Preferred stock redemption  | \$ (101)    |
| March         |   | 55          |

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Issuance of approximately 4.3 million common shares under our  
continuous equity offering program

\$ (46)

**Table of Contents****Debt**

As of June 18, 2010, our total debt was \$5.4 billion and 98 of our hotels are unencumbered by mortgage debt. Approximately 87% of our debt is a fixed interest with an overall average interest rate of 6.6% and an average maturity of 4.3 years.

*Exchangeable Senior Debentures.* We currently have three issuances of exchangeable senior debentures outstanding: \$400 million, 2 1/2% debentures that were issued on December 22, 2009 (the 2009 Debentures), \$526 million, 5.8% debentures that were issued on March 23, 2007 (the 2007 Debentures) and \$325 million, 4.4% debentures that were issued on March 16, 2004 (the 2004 Debentures), collectively, the Debentures. The Debentures are equal in right of payment with all of our other senior notes. We can redeem for cash all, or part of, any of the Debentures at any time subsequent to each of their respective redemption dates at a redemption price of 100% of the principal amount plus accrued interest. If, at any time, we elect to redeem the Debentures and the exchange value exceeds the cash redemption price, we would expect the holders to elect to exchange the Debentures at the respective exchange value for Host common stock (for the 2004 and 2009 Debentures) or for a combination of cash and Host common stock at an amount equal to the exchange value (for the 2007 Debentures) rather than receive the cash redemption price. The exchange value is equal to the applicable exchange rate multiplied by the price of our common shares. Currently, none of the Debentures are exchangeable by holders.

The following chart details our current outstanding Debentures:

|                 | <b>Maturity date</b> | <b>Next put option date</b> | <b>Redemption date</b> | <b>Outstanding principal amount (in millions)</b> | <b>Current exchange rate for each \$1,000 of principal (in shares)</b> | <b>Current equivalent exchange price</b> | <b>Exchangeable share equivalents (in shares)</b> |
|-----------------|----------------------|-----------------------------|------------------------|---|--|--|---|
| 2009 Debentures | 10/15/2029           | 10/15/2015                  | 10/20/2015             | \$ 400  | 71.0101  | \$ 14.08                                 | 28.4 million                                      |
| 2007 Debentures | 4/15/2027            | 4/15/2012                   | 4/20/2012              | 526   | 32.0239  | 31.23                                    | 16.8 million                                      |
| 2004 Debentures | 4/15/2024            | 4/15/2014                   | 4/19/2009              | 325   | 65.3258  | 15.31                                    | 21.2 million                                      |
| Total           |                      |                             |                        | \$ 1,251  |  |  |   |

We separately account for the liability and equity components of our Debentures to reflect the fair value of the liability component based on our non-convertible borrowing cost at the issuance date. Accordingly, we record the liability components of the Debentures at fair value as of the date of issuance and amortize the resulting discount as an increase to interest expense through the initial put option date of the Debentures, which is the expected life of the debt. However, there is no effect on our cash interest payments. The following chart details the initial allocations between the debt and equity components of the debentures, net of the original issue discount, based on the effective interest rate at the time of issuance, as well as the debt balances at June 18, 2010:

|                 | <b>Initial face amount</b> | <b>Initial debt value</b> | <b>Initial equity value</b> | <b>Face amount outstanding at 6/18/10 (in millions)</b> | <b>Debt carrying value at 6/18/10</b> | <b>Unamortized discount at 6/18/10</b> |
|-----------------|----------------------------|---------------------------|-----------------------------|---|---------------------------------------|--|
| 2009 Debentures | \$ 400                     | \$ 316                    | \$ 82                       | \$ 400  | \$ 322                                | \$ 78                                  |
| 2007 Debentures | 600                        | 502                       | 89                          | 526   | 492                                   | 34                                     |
| 2004 Debentures | 500                        | 413                       | 76                          | 325   | 325                                   |  |
| Total           | \$ 1,500                   | \$ 1,231                  | \$ 247                      | \$ 1,251  | \$ 1,139                              | \$ 112                                 |

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Interest expense recorded for the Debentures for the periods presented consists of the following (in millions):

|  | Quarter ended    |                  | Year-to-date ended |                  |
|--|------------------|------------------|--------------------|------------------|
|  | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
| Contractual interest expense (cash)                    | \$ 8             | \$ 7             | \$ 16              | \$ 14            |
| Non-cash interest expense due to discount amortization | 7                | 6                | 15                 | 13               |
| <b>Total interest expense</b>                          | <b>\$ 15</b>     | <b>\$ 13</b>     | <b>\$ 31</b>       | <b>\$ 27</b>     |

*Mortgage Debt.* Beginning on June 11, 2010, the interest rate on our \$75 million loan for the Desert Springs, a JW Marriott Resort and Spa increased 200 basis points to 9.8%. All excess cash (as defined in the loan agreement) generated by the partnership that owns this property is now applied to principal. We have the option to repay the loan without a premium or penalty on any future payment date. Currently, the cash flow from this property is below the debt service requirements.

*Credit Ratings.* Currently, we have approximately \$4.2 billion of senior notes outstanding that are rated BB+ by Standard & Poor's Ratings and Ba1 by Moody's Investors Service. On July 7, 2010, Moody's Investors Service revised their rating outlook for Host to stable from negative. Currently, both ratings services have a stable outlook for Host. If our operations decline, the ratings on our securities could be reduced. In such case, and if we are unable to improve our ratings, our cost to issue senior notes, either in a refinancing or otherwise, or preferred stock would likely increase. For a more detailed discussion of the effect of ratings of our securities on our liquidity and cost of funds, investors should refer to the discussion of our credit ratings in our annual report on Form 10-K.

**Financial Covenants**

*Credit Facility Covenants.* Our credit facility contains certain important financial covenants concerning allowable leverage, unsecured interest coverage and required fixed charge coverage. Due to the decline in operations, our unsecured interest coverage ratio and fixed charge coverage ratio have declined and our leverage ratio has increased over the prior two years. Total debt used in the calculation of our leverage ratio is based on a net debt concept under which cash and cash equivalents in excess of \$100 million are deducted from our total debt balance. To the extent no amounts are outstanding under the credit facility, breaching these covenants would not be an event of default thereunder.

We are in compliance with all of our financial covenants under the credit facility. The following table summarizes the financial tests contained in the credit facility as of June 18, 2010:

|                                   | Actual Ratio | Covenant Requirement | 2010  |       | 2011  |
|-----------------------------------|--------------|----------------------|-------|-------|-------|
|                                   |              |                      |       |       |       |
| Leverage ratio                    | 5.46x        | Maximum ratio of:    | 7.25x | 7.25x | 7.25x |
| Fixed charge coverage ratio       | 1.78x        | Minimum ratio of:    | 1.10x | 1.15x | 1.15x |
| Unsecured interest coverage ratio | 2.72x        | Minimum ratio of:    | 1.75x | 1.75x | 1.75x |

*Senior Notes Indenture Covenants.* Under the terms of our senior notes indenture, which includes our Debentures, our ability to incur indebtedness and pay dividends is subject to certain restrictions and the satisfaction of various financial conditions, including maintaining a certain EBITDA-to-interest coverage ratio and levels of indebtedness and secured indebtedness relative to adjusted total assets. As noted above, the decline in operations has caused a similar decline in our EBITDA-to-interest coverage ratio over the prior two years. Even if we are below the coverage levels otherwise required to incur debt and pay dividends, we are still permitted to incur certain types of debt, including (i) credit facility debt, (ii) refinancing debt, (iii) up to \$300 million of mortgage debt whose proceeds would be used to repay debt under the credit facility (and permanently reduce our ability to borrow under the credit facility by such amount), and (iv) up to \$100 million of other debt. We are still permitted to pay dividends in the amount of our estimated taxable income necessary to maintain REIT status.

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In addition, our senior notes indenture also imposes a requirement to maintain unencumbered assets (as defined in the indenture based on undepreciated property costs) of not less than 125% of the aggregate amount of senior note debt plus other debt not secured by mortgages. This coverage must be maintained at all times and is distinct from the coverage requirements necessary to incur debt or to pay dividends as discussed above (whose consequences, where we fall below the coverage level, are limited to restricting our ability to incur new debt or to pay dividends, but which would not otherwise cause a default under our senior notes indenture).

We are in compliance with all of our financial covenants under the senior notes indenture. The following table summarizes the financial tests contained in the senior notes indenture as of June 18, 2010:

|                                      | <b>Actual Ratio</b> | <b>Covenant Requirement</b> |
|--------------------------------------|---------------------|-----------------------------|
| Unencumbered assets tests            | 327%                | Minimum ratio of 125%       |
| Total indebtedness to total assets   | 32%                 | Maximum ratio of 65%        |
| Secured indebtedness to total assets | 6%                  | Maximum ratio of 45%        |
| EBITDA-to-interest coverage ratio    | 2.5x                | Minimum ratio of 2.0x       |

For further detail on our credit facility and senior notes, see our 2009 Annual Report on Form 10-K.

**Other Real Estate Investments**

We own a leasehold interest in 53 Courtyard by Marriott properties and 18 Residence Inn by Marriott properties, which were sold to Hospitality Properties Trust ( HPT ) and leased back to us in 1995 and 1996. In conjunction with our conversion to a REIT, in 1999 we entered into subleases for these 71 properties with a third party. In late June, HPT sent notices of default because the subtenants failed to meet net worth covenants, which would have triggered an event of default by us under the master leases between us and HPT. As a result, we terminated the subleases effective July 6, 2010. Accordingly, beginning in the third quarter of 2010, we will report the revenues and expenses of the 71 properties in our statement of operations, as well as the associated rental expense due to HPT. We will continue to perform all obligations under the master leases. The subtenants remain obligated to us for outstanding rent payment obligations to the extent that operating cash generated by the hotels is less than rent that would have been paid under the terminated subleases. At the expiration of the master leases, HPT is obligated to pay us deferred proceeds related to the initial sale of the properties of approximately \$67 million, subject to damages arising out of an event of default, if any, under the master leases, plus additional amounts of approximately \$7.8 million. We gave notice to HPT that we will not extend the term of the master lease on the 18 Residence Inn properties which results in the termination and expiration of the master lease on those properties effective December 31, 2010, at which time we expect that \$17 million of deferred proceeds will be paid to us by HPT. In 2010, we also intend to give notice that we will not extend the term of the master lease on the 53 Courtyard by Marriott properties, which will result in termination and expiration of the master lease on those properties effective December 31, 2012.

**European Joint Venture**

We hold a 32.1% ownership interest in a joint venture based in Europe that owns 11 hotel properties located in six countries. The European joint venture has 711 million in mortgage debt, none of which is recourse to us, and all of which has had the potential to trigger covenant defaults, cash sweeps or non-payment defaults. During the second quarter, the European joint venture completed an agreement with the lender holding mortgages totaling 70.5 million on its portfolio of three hotels located in Brussels under which the lender waived breaches of any financial covenants. Additionally, subsequent to quarter end, the European joint venture negotiated an agreement with the lenders of mortgage loans totaling 342 million due in 2013 that had breached financial covenants. The lenders have agreed to amend these financial covenants for two years in exchange for a deposit of approximately 10 million by the European joint venture in an escrow to fund debt service or capital expenditures and commitments to fund planned incremental capital expenditures. These loans are secured by a portfolio of six hotels located in Spain, Italy, Poland and the United Kingdom. These mortgage loans are non-recourse to Host and our partners and a default under these loans does not trigger a default under any of Host's debt.

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During the quarter, the partners of the European joint venture amended and restated their partnership agreement. The amendments were (i) to extend the commitment period during which the European joint venture may make additional equity investments from May 2010 to May 2013, (ii) to reflect an internal restructuring of one of our joint venture partners, and (iii) to reflect changes as a result of the acquisition by the European joint venture of the equity interests of subsidiaries previously owned by a separate TRS joint venture with the same partners, which currently lease, as tenant, five of the hotels owned by the European joint venture. After the partnership agreement was amended the separate TRS joint venture was dissolved.

### **Dividend Policy**

Host is required to distribute at least 90% of its annual taxable income, excluding net capital gains, to its stockholders in order to maintain its qualification as a REIT, including taxable income recognized for federal income tax purposes but with regard to which we do not receive cash. Funds used by Host to pay dividends on its common stock are provided through distributions from Host LP. As of June 18, 2010, Host is the owner of approximately 98% of the common OP units. The remaining 2% of common OP units are held by various third party limited partners. Each OP unit may be redeemed for cash or, at the election of Host, Host common stock based on the conversion ratio. The current conversion ratio is 1.021494 shares of Host common stock for each OP unit.

Investors should take into account the 2% non-controlling interest in Host LP common OP units when analyzing common dividend payments by Host to its stockholders, as these holders share, on a pro rata basis, in cash amounts being distributed by Host LP to holders of its corresponding common units. For example, if Host paid a \$1 per share dividend on its common stock, it would be based on payment of a \$1.021494 per common unit distribution by Host LP to Host, as well as to other common OP unit holders.

Host's current policy on common dividends is generally to distribute, over time, 100% of its annual taxable income; however, Host intends to pay a quarterly common dividend of \$0.01 per share with respect to its common stock in 2010, even if we do not generate taxable income. The amount of any dividends will be determined by Host's Board of Directors.

On June 18, 2010, our Board of Directors declared a dividend of \$0.01 per share on our common stock. The dividend was paid on July 15, 2010 to stockholders of record as of June 30, 2010.

### **Critical Accounting Policies**

Our consolidated financial statements have been prepared in conformity with GAAP, which requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. While we do not believe that the reported amounts would be materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. We evaluate our estimates and judgments, including those related to the impairment of long-lived assets, on an ongoing basis. We base our estimates on experience and on various other assumptions that are believed to be reasonable under the circumstances. All of our significant accounting policies, including certain critical accounting policies, are disclosed in our annual report on Form 10-K.

### **Comparable Hotel Operating Statistics**

We present certain operating statistics (i.e., RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses and adjusted operating profit) for the periods included in this report on a comparable hotel basis. We define our comparable hotels as properties (i) that are owned or leased by us and the operations of which are included in our consolidated results, whether as continuing operations or discontinued operations for the entirety of the reporting periods being compared and (ii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects during the reporting periods being compared.

All of the 109 hotels that we owned on June 18, 2010 have been classified as comparable hotels.

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The operating results of the eight hotels we disposed of during the first half of 2010 and during 2009 are not included in comparable hotel results for the periods presented herein. Moreover, because these statistics and operating results are for our hotel properties, they exclude results for our non-hotel properties and other real estate investments.

**Non-GAAP Financial Measures**

We use certain non-GAAP financial measures, which are measures of our historical financial performance that are not calculated and presented in accordance with GAAP, within the meaning of applicable SEC rules. They are as follows: (i) Funds From Operations (FFO) and FFO per diluted share, and (ii) Comparable Hotel Operating Results. A complete discussion of these measures (including the reasons why we believe they are useful to investors, the additional purposes for which management uses these measures and their limitations) is included in our most recent Annual Report on Form 10-K.

**Table of Contents***FFO and FFO per Diluted Share*

We present FFO and FFO per diluted share as non-GAAP measures of our performance in addition to our earnings per share (calculated in accordance with GAAP). We calculate FFO per diluted share for a given operating period as our FFO (defined as set forth below) for such period divided by the number of fully diluted shares outstanding during such period. The National Association of Real Estate Investment Trusts (NAREIT) defines FFO as net income (calculated in accordance with GAAP), excluding gains (or losses) from sales of real estate, the cumulative effect of changes in accounting principles, real estate-related depreciation and amortization and adjustments for unconsolidated partnerships and joint ventures. FFO is presented on a per share basis after making adjustments for the effects of dilutive securities, including the payment of preferred stock dividends, in accordance with NAREIT guidelines. We believe that FFO per diluted share is a useful supplemental measure of our operating performance and that presentation of FFO per diluted share, when combined with the primary GAAP presentation of earnings per share, provides beneficial information to investors. The following table provides a reconciliation of net income available to common stockholders to FFO per diluted share (in millions, except per share amounts):

**Reconciliation of Net Income Available to****Common Stockholders to Funds From Operations per Diluted Share**

|   | Quarter ended    |                  | Year-to-date ended |                  |
|---|------------------|------------------|--------------------|------------------|
|   | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
| <b>Net income (loss)</b>  | \$ 20            | \$ (69)          | \$ (64)            | \$ (129)         |
| Less: Net (income) loss attributable to non-controlling interests                   | (1)              | 1                | (1)                | 2                |
| Dividends on preferred stock  | (2)              | (2)              | (4)                | (4)              |
| Issuance costs of redeemed preferred stock  | (4)              |                  | (4)                |                  |
| <b>Net income (loss) available to common stockholders</b>                           | 13               | (70)             | (73)               | (131)            |
| Adjustments:  |                  |                  |                    |                  |
| (Gains) losses on dispositions, net of taxes  | 1                | 1                | 1                  | (17)             |
| Amortization of deferred gains and other property transactions, net of taxes        |                  | (1)              |                    | (2)              |
| Depreciation and amortization (a)   | 138              | 140              | 275                | 279              |
| Partnership adjustments   | 2                |                  | 1                  |                  |
| FFO of non-controlling interests of Host LP   | (3)              | (2)              | (4)                | (3)              |
| <b>Funds From Operations</b>  | 151              | 68               | 200                | 126              |
| Adjustments for dilutive securities (b):  |                  |                  |                    |                  |
| Assuming deduction of gain recognized for the repurchase of the 2004 Debentures (c) |                  |                  |                    | (2)              |
| Assuming conversion of 2004 Debentures  | 3                |                  |                    |                  |
| Assuming conversion of 2009 Debentures  | 5                |                  |                    |                  |
| <b>Diluted FFO (b)(d)</b>   | \$ 159           | \$ 68            | \$ 200             | \$ 124           |
| <b>Diluted weighted average shares outstanding (b)(d)</b>                           | 703.7            | 575.8            | 651.6              | 552.8            |
| <b>Diluted FFO per share (b)(d)</b>   | \$ .23           | \$ .12           | \$ .31             | \$ .22           |

- (a) In accordance with the guidance on FFO per diluted share provided by the National Association of Real Estate Investment Trusts, we do not adjust net income for the non-cash impairment charges when determining our FFO per diluted share.
- (b) FFO per diluted share in accordance with NAREIT is adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP Units held by non-controlling partners, exchangeable debt securities and other non-controlling interests that have the option to convert their limited partnership interest to common OP Units. No effect is shown for securities if they are anti-dilutive.





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- (c) During the first quarter of 2009, we repurchased \$75 million of the 2004 Debentures with a carrying value of \$72 million for \$69 million. The adjustments to dilutive FFO related to the 2004 Debentures repurchased during the year include the \$3 million gain on repurchase, net of interest expense on the repurchased exchangeable debentures.
- (d) FFO per diluted share and earnings per diluted share were significantly affected by certain transactions, the effects of which are shown in the table below (in millions, except per share amounts):

|  | Quarter ended<br>June 18, 2010 |               | Quarter ended<br>June 19, 2009 |                |
|--|--------------------------------|---------------|--------------------------------|----------------|
|  | Net<br>Income<br>(Loss)        | FFO           | Net<br>Income<br>(Loss)        | FFO            |
| Gain (loss) on hotel dispositions, net of taxes    | \$ (1)                         | \$            | \$ (1)                         | \$             |
| Non-cash impairment charges (1)                    |                                |               | (91)                           | (91)           |
| Dilutive effect of 2004 Debentures                 |                                |               |                                | (5)            |
| Gain on CMBS (4)                                   |                                |               | 7                              | 7              |
| Preferred stock redemption (5)                     | (4)                            | (4)           |                                |                |
| Loss attributable to non-controlling interests (6) |                                |               | 2                              | 2              |
| <b>Total</b>                                       | <b>\$ (5)</b>                  | <b>\$ (4)</b> | <b>\$ (83)</b>                 | <b>\$ (87)</b> |
| Diluted shares                                     | 654.1                          | 703.7         | 575.0                          | 596.4          |
| Per diluted share                                  | \$ (.01)                       | \$            | \$ (.14)                       | \$ (.14)       |

|  | Year-to-date ended<br>June 18, 2010 |                | Year-to-date ended<br>June 19, 2009 |                 |
|--|-------------------------------------|----------------|-------------------------------------|-----------------|
|  | Net<br>Income<br>(Loss)             | FFO            | Net<br>Income<br>(Loss)             | FFO             |
| Gain (loss) on hotel dispositions, net of taxes    | \$ (1)                              | \$             | \$ 17                               | \$              |
| Non-cash impairment charges (1)                    |                                     |                | (131)                               | (131)           |
| Costs associated with debt extinguishment (2)      | (8)                                 | (8)            |                                     |                 |
| Potential loss on litigation (3)                   | (4)                                 | (4)            |                                     |                 |
| Gain on CMBS (4)                                   |                                     |                | 7                                   | 7               |
| Preferred stock redemption (5)                     | (4)                                 | (4)            |                                     |                 |
| Loss attributable to non-controlling interests (6) | 1                                   | 1              | 3                                   | 3               |
| <b>Total</b>                                       | <b>\$ (16)</b>                      | <b>\$ (15)</b> | <b>\$ (104)</b>                     | <b>\$ (121)</b> |
| Diluted shares                                     | 650.3                               | 651.6          | 552.2                               | 552.8           |
| Per diluted share                                  | \$ (.02)                            | \$ (.02)       | \$ (.19)                            | \$ (.22)        |

- (1) During the second quarter and year-to-date 2009, we recorded non-cash impairment charges of \$91 million and \$131 million, respectively, based on the difference between the fair value and the carrying amount of certain properties.
- (2) Includes the costs associated with the redemption of the Series M senior notes.
- (3) Includes the accrual of a potential litigation loss in the first quarter of 2010.
- (4) As prescribed by the sharing agreement with the successor borrower in connection with the 2007 defeasance of a \$514 million collateralized mortgage-backed security, we received \$7 million and recorded the gain as a reduction of interest expense in the second quarter 2009. The loan had an initial maturity date of September 15, 2009, and was prepayable beginning on May 1, 2009. We had been legally released from all obligations under the loan upon the defeasance in 2007.



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- (5) Represents the original issuance costs of the Class E preferred stock.  
 (6) Represents the portion of the significant items attributable to non-controlling partners of Host LP.

*Comparable Hotel Operating Results*

We present certain operating results for our hotels, such as hotel revenues, expenses and adjusted operating profit, on a comparable hotel, or same store basis as supplemental information for investors. We present these hotel operating results on a comparable hotel basis because we believe that doing so provides investors and management with useful information for evaluating the period-to-period performance of our hotels and facilitates comparisons with other hotel REITs and hotel owners. The following table presents certain operating results and statistics for our comparable hotels for the periods presented herein:

**Comparable Hotel Results (a)****(in millions, except hotel statistics)**

|   | Quarter ended    |                  | Year-to-date ended |                  |
|---|------------------|------------------|--------------------|------------------|
|   | June 18,<br>2010 | June 19,<br>2009 | June 18,<br>2010   | June 19,<br>2009 |
| Number of hotels  | 109              | 109              | 109                | 109              |
| Number of rooms   | 60,484           | 60,484           | 60,484             | 60,484           |
| Percent change in Comparable Hotel RevPAR                   | 8.1%             |                  | 3.5%               |                  |
| Comparable hotel sales                                      |                  |                  |                    |                  |
| Room  | \$ 681           | \$ 630           | \$ 1,175           | \$ 1,135         |
| Food and beverage   | 351              | 323              | 610                | 592              |
| Other (b)   | 74               | 88               | 133                | 159              |
| Comparable hotel sales (c)                                  | 1,106            | 1,041            | 1,918              | 1,886            |
| Comparable hotel expenses                                   |                  |                  |                    |                  |
| Room  | 180              | 165              | 321                | 300              |
| Food and beverage   | 245              | 232              | 437                | 428              |
| Other   | 41               | 40               | 71                 | 72               |
| Management fees, ground rent and other costs                | 367              | 347              | 657                | 641              |
| Comparable hotel expenses (d)                               | 833              | 784              | 1,486              | 1,441            |
| Comparable hotel adjusted operating profit                  | 273              | 257              | 432                | 445              |
| Non-comparable hotel results, net (e)                       |                  |                  |                    | 3                |
| Office buildings and limited service properties, net (f)    |                  | 1                | 1                  |                  |
| Depreciation and amortization, including impairment charges | (139)            | (137)            | (275)              | (292)            |
| Corporate and other expenses                                | (24)             | (17)             | (49)               | (32)             |
| Operating profit  | \$ 110           | \$ 104           | \$ 109             | \$ 124           |

- (a) The reporting period for our comparable operating statistics for the second quarter of 2010 is from March 27, 2010 to June 18, 2010 and for the second quarter of 2009 is from March 28, 2009 to June 19, 2009. For further discussion, see *Reporting Periods* in our most recent Annual Report on Form 10-K.
- (b) Other revenues for 2009 include incremental cancellation and attrition fees of \$16 million and \$28 million for the second quarter and year-to-date, respectively.

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- (c) The reconciliation of total revenues per the condensed consolidated statements of operations to the comparable hotel sales is as follows (in millions):

|  | Quarter ended   |                 | Year-to-date ended |                 |
|--|-----------------|-----------------|--------------------|-----------------|
|  | June 18, 2010   | June 19, 2009   | June 18, 2010      | June 19, 2009   |
| Revenues per the consolidated statements of operations   | \$ 1,114        | \$ 1,051        | \$ 1,937           | \$ 1,915        |
| Hotel sales for the property for which we record rental income, net  | 12              | 10              | 25                 | 22              |
| Rental income for office buildings and select service hotels   | (20)            | (20)            | (39)               | (39)            |
| Adjustment for hotel sales for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels |                 |                 | (5)                | (12)            |
| <b>Comparable hotel sales</b>  | <b>\$ 1,106</b> | <b>\$ 1,041</b> | <b>\$ 1,918</b>    | <b>\$ 1,886</b> |

- (d) The reconciliation of operating costs per the condensed consolidated statements of operations to the comparable hotel expenses is as follows (in millions):

|   | Quarter ended |               | Year-to-date ended |                 |
|---|---------------|---------------|--------------------|-----------------|
|   | June 18, 2010 | June 19, 2009 | June 18, 2010      | June 19, 2009   |
| Operating costs and expenses per the consolidated statements of operations  | \$ 1,004      | \$ 947        | \$ 1,828           | \$ 1,791        |
| Hotel expense for the property for which we record rental income  | 12            | 10            | 25                 | 22              |
| Rent expense for office buildings and select service hotels   | (20)          | (19)          | (38)               | (39)            |
| Adjustment for hotel expenses for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels |               |               | (5)                | (9)             |
| Depreciation and amortization, including impairment charges   | (139)         | (137)         | (275)              | (292)           |
| Corporate and other expenses  | (24)          | (17)          | (49)               | (32)            |
| <b>Comparable hotel expenses</b>  | <b>\$ 833</b> | <b>\$ 784</b> | <b>\$ 1,486</b>    | <b>\$ 1,441</b> |

- (e) Non-comparable hotel results, net includes the following items: (i) the results of operations of our non-comparable hotels whose operations are included in our consolidated statements of operations as continuing operations, and (ii) the difference between the number of days of operations reflected in the comparable hotel results and the number of days of operations reflected in the consolidated statements of operations. For further detail, see "Reporting Periods" in our most recent Annual Report on Form 10-K.
- (f) Represents rental income less rental expense for select service properties and office buildings.

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**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

**Interest Rate Sensitivity**

As of June 18, 2010 and December 31, 2009, 87% and 88%, respectively, of our outstanding debt bore interest at fixed rates. To manage interest rate risk applicable to our debt, we may enter into interest rate swaps or caps. The interest rate derivatives that we enter into are strictly to hedge interest rate risk, and are not for trading purposes. The percentages above reflect the effect of any derivatives that we have entered into to manage interest rate risk. See Item 7A of our most recent Annual Report on Form 10-K and Note 10 Fair Value Measurements.

**Exchange Rate Sensitivity**

As we have non-U.S. operations (specifically, the ownership of hotels in Canada, Mexico and Chile and investments in our European joint venture), currency exchange risks arise as a normal part of our business. To manage the currency exchange risk applicable to ownership in non-U.S. hotels, where possible, we may enter into forward or option contracts. On July 9, 2010, we entered into an additional 20 million (\$26 million) forward purchase contract to hedge a portion of the foreign currency exposure resulting from the eventual repatriation of the net investment in the European joint venture. We will sell the Euro amount and receive the U.S. dollar amount on the forward purchase date of October 1, 2014. To date, we have hedged 80 million (\$114 million) of our net investment in the European joint venture. The foreign currency exchange agreements that we have entered into are strictly to hedge foreign currency risk and not for trading purposes. See Item 7A of our most recent Annual Report on Form 10-K and Note 10 Fair Value Measurements.

**Item 4. Controls and Procedures**

***Disclosure Controls and Procedures***

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective.

***Changes to Internal Control over Financial Reporting***

There have been no changes in our internal controls over financial reporting during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

On February 8, 2010, we received an adverse jury verdict in a trial in the 166<sup>th</sup> Judicial District Court of Bexar County, Texas involving the sale of land encumbered by a ground lease for the San Antonio Marriott Rivercenter. The jury found that we tortiously interfered with the attempted sale by Keystone-Texas Property Holding Corporation of the land under the San Antonio Marriott Rivercenter and awarded Keystone \$34.3 million in damages plus statutory interest. In addition, the jury found that we slandered Keystone's title to the property and awarded Keystone \$39 million in damages plus statutory interest. Keystone will only be entitled to receive one of these damages awards. On February 12, 2010, the jury awarded Keystone \$7.5 million in exemplary damages with respect to the second claim. Based on the range of possible outcomes, we have accrued a potential litigation loss of approximately \$47 million consistent with generally accepted accounting principles.

On June 3, 2010, the trial court entered its final judgment, reciting and incorporating the jury's verdict awarding Keystone damages for tortious interference and slander of title. The trial court granted our motion for judgment notwithstanding the verdict on the jury's exemplary damages verdict; thus, the final judgment does not include exemplary damages. On July 2, 2010, we filed a motion to modify the judgment and motion for new trial.

We initiated the suit against Keystone on April 27, 2005, seeking a declaration that a provision of the ground lease for the property under the San Antonio Marriott Rivercenter was valid and claiming that Keystone had breached that lease provision. On October 18, 2006, Keystone filed an amended counterclaim and later, a third party claim, alleging that we had tortiously interfered with Keystone's attempted sale of the property and that we slandered Keystone's title to the property. We believe that a number of legal rulings decided by the trial court were in error and had an adverse effect on the jury's verdict. We have vigorously pursued these issues in post trial motions and will continue to do so, if necessary, on appeal.

We are also involved in various other legal proceedings in the normal course of business and are vigorously defending these claims; however, no assurances can be given as to the outcome of any pending legal proceedings. We believe, based on currently available information, that the results of such proceedings, in the aggregate, will not have a material adverse effect on our financial condition, but might be material to our operating results for any particular period, depending, in part, upon the operating results for such period.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**Issuer Purchases of Equity Securities

| Period                                     | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in millions) |
|--|----------------------------------|------------------------------|--|--|
| March 27, 2010-April 26, 2010 Common Stock | 1,721*                           | \$                           |  | \$   |
| April 27, 2010- May 26, 2010 Common Stock  | 4,497**                          | \$ 11.86                     |  |  |
| May 27, 2010- June 18, 2010 Common Stock   | 4,349*                           |                              |  |  |
| Class E Preferred Stock                    | 4,034,300***                     | \$ 25.39                     |  |  |
| <b>Total</b>                               | <b>4,044,867</b>                 | <b>\$ 25.38</b>              |  | <b>\$</b>  |

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- \* Reflects shares of restricted stock forfeited for failure to meet vesting criteria.
- \*\* Reflects 1,892 shares of restricted common stock forfeited for failure to meet vesting criteria and 2,605 shares of restricted stock withheld and used for the purpose of paying taxes in connection with the release of restricted common stock to plan participants (the \$11.86 purchase price is the average price of Host common stock on the dates of release for those 2,605 shares).
- \*\*\* Reflects 4,034,300 Class E preferred shares redeemed from holders on June 18, 2010.



**Table of Contents****Item 6. Exhibits**

The exhibits listed on the accompanying Exhibit Index are filed as part of this report and such Exhibit Index is incorporated herein by reference.

| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.37*#            | Second Amended and Restated Agreement of Limited Partnership of HHR EURO CV, dated as of May 27, 2010, by and among HST GP EURO B.V., HST LP EURO B.V., Stichting Pensioenfonds ABP, APG Strategic Real Estate Pool N.V. and Jasmine Hotels PTE Ltd. |
| 12.1*              | Computation of Ratio of Earnings to Fixed Charges and Preferred Stock Dividends.   |
| 31.1*              | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 31.2*              | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32 *               | Certificate of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS            | XBRL Instance Document. <i>Submitted electronically with this report.</i>  |
| 101.SCH            | XBRL Taxonomy Extension Schema Document. <i>Submitted electronically with this report.</i>   |
| 101.CAL            | XBRL Taxonomy Calculation Linkbase Document. <i>Submitted electronically with this report.</i>   |
| 101.DEF            | XBRL Taxonomy Extension Definition Linkbase Document. <i>Submitted electronically with this report.</i>  |
| 101.LAB            | XBRL Taxonomy Label Linkbase Document. <i>Submitted electronically with this report.</i>   |
| 101.PRE            | XBRL Taxonomy Presentation Linkbase Document. <i>Submitted electronically with this report.</i>  |

Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statements of Income for the twenty-four weeks ended June 18, 2010 and June 19, 2009, respectively; (ii) the Condensed Consolidated Balance Sheets at June 18, 2010, and December 31, 2009; and (iii) the Condensed Consolidated Statement of Cash Flows for the twenty-four weeks ended June 18, 2010 and June 19, 2009, respectively. Users of this data are advised pursuant to Rule 406T of Regulation S-T that this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

# Certain portions of this exhibit have been omitted by redacting a portion of the text (indicated by asterisks in the text). This exhibit has been filed separately with the Securities and Exchange Commission pursuant to a request for confidential treatment.

\* Filed herewith.

This certificate is being furnished solely to accompany the report pursuant to 18 U.S.C. 1350 and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

July 27, 2010

HOST HOTELS & RESORTS, INC.

/s/ Brian G. Macnamara  
Brian G. Macnamara

Senior Vice President,

Corporate Controller

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