

WIND RIVER SYSTEMS INC  
Form 10-Q  
June 09, 2009  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended April 30, 2009

or

**“ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-33061

**WIND RIVER SYSTEMS, INC.**

(Exact name of registrant as specified in its charter)

Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)  
**500 Wind River Way, Alameda, California 94501**  
(Address of principal executive offices)  
**(510) 748-4100**  
(Registrant's telephone number, including area code)

**94-2873391**  
(I.R.S. Employer  
Identification Number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.). Yes  No

As of May 29, 2009, there were 76,892,405 shares of the registrant's \$0.001 par value common stock outstanding.

**Table of Contents**

**WIND RIVER SYSTEMS, INC.**

**FORM 10-Q**

**FOR THE QUARTERLY PERIOD ENDED APRIL 30, 2009**

**TABLE OF CONTENTS**

|  | <b>Page</b> |
|--|-------------|
| <u>Part I-Financial Information</u>  | 3           |
| <u>Item 1. Financial Statements (Unaudited)</u>  | 3           |
| <u>Condensed Consolidated Statements of Operations</u>   | 3           |
| <u>Condensed Consolidated Balance Sheets</u>   | 4           |
| <u>Condensed Consolidated Statements of Cash Flows</u>   | 5           |
| <u>Notes to Condensed Consolidated Financial Statements</u>  | 6           |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 22          |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>                            | 36          |
| <u>Item 4. Controls and Procedures</u>   | 37          |
| <u>Part II-Other Information</u>   | 39          |
| <u>Item 1. Legal Proceedings</u>   | 39          |
| <u>Item 1A. Risk Factors</u>   | 39          |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>                           | 51          |
| <u>Item 3. Defaults Upon Senior Securities</u>   | 51          |
| <u>Item 4. Submission of Matters to a Vote of Security Holders</u>                                   | 51          |
| <u>Item 5. Other Information</u>   | 51          |
| <u>Item 6. Exhibits</u>  | 52          |
| <u>Signature</u>   | 53          |

Unless stated otherwise, references in this report to Wind River, we, our, us or the Company refer to Wind River Systems, Inc., a Delaware corporation, and its consolidated subsidiaries.

**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****WIND RIVER SYSTEMS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(In thousands, except per share amounts)****(Unaudited)**

|                                       | <b>Three Months Ended<br/>April 30,</b> |                |
|---------------------------------------|---|----------------|
|                                       | <b>2009</b>                             | <b>2008</b>    |
| <b>Revenues, net:</b>                 |   |                |
| Product                               | \$ 30,174                               | \$ 32,898      |
| Subscription                          | 29,020                                  | 33,070         |
| Service                               | 23,276                                  | 21,897         |
| <b>Total revenues, net</b>            | <b>82,470</b>                           | <b>87,865</b>  |
| <b>Cost of revenues:</b>              |   |                |
| Product                               | 661                                     | 750            |
| Subscription                          | 2,964                                   | 4,662          |
| Service                               | 14,284                                  | 16,746         |
| Amortization of purchased intangibles | 399                                     | 528            |
| <b>Total cost of revenues</b>         | <b>18,308</b>                           | <b>22,686</b>  |
| <b>Gross profit</b>                   | <b>64,162</b>                           | <b>65,179</b>  |
| <b>Operating expenses:</b>            |   |                |
| Selling and marketing                 | 32,969                                  | 35,172         |
| Product development and engineering   | 20,872                                  | 20,307         |
| General and administrative            | 8,281                                   | 9,040          |
| Amortization of other intangibles     | 882                                     | 107            |
| Restructuring and other charges       | 848                                     | 2,930          |
| <b>Total operating expenses</b>       | <b>63,852</b>                           | <b>67,556</b>  |
| <b>Income (loss) from operations</b>  | <b>310</b>                              | <b>(2,377)</b> |
| <b>Other income:</b>                  |   |                |
| Interest income                       | 1,245                                   | 2,349          |
| Interest expense                      | (68)                                    | (112)          |
| Other income (expense), net           | (1,068)                                 | 326            |
| <b>Total other income, net</b>        | <b>109</b>                              | <b>2,563</b>   |

Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

|                                       |               |               |
|---------------------------------------|---------------|---------------|
| Income before income taxes            | 419           | 186           |
| Benefit from income taxes             | (142)         | (276)         |
| <b>Net income</b>                     | <b>\$ 561</b> | <b>\$ 462</b> |
| Net income per share:                 |               |               |
| Basic and diluted                     | \$ 0.01       | \$ 0.01       |
| Shares used in per share calculation: |               |               |
| Basic                                 | 76,676        | 85,211        |
| Diluted                               | 77,127        | 85,496        |

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**Table of Contents****WIND RIVER SYSTEMS, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(In thousands)****(Unaudited)**

|  | <b>April 30,<br/>2009</b> | <b>January 31,<br/>2009</b> |
|--|---------------------------|-----------------------------|
| <b>ASSETS</b>  |                           |                             |
| Current assets:  |                           |                             |
| Cash and cash equivalents                                  | \$ 74,585                 | \$ 78,825                   |
| Short-term investments                                     | 16,400                    | 15,815                      |
| Accounts receivable, net                                   | 61,943                    | 78,557                      |
| Prepaid and other current assets                           | 19,034                    | 18,928                      |
| <b>Total current assets</b>                                | <b>171,962</b>            | <b>192,125</b>              |
| Long-term investments                                      | 78,783                    | 74,499                      |
| Property and equipment, net                                | 77,761                    | 78,825                      |
| Goodwill   | 111,798                   | 108,102                     |
| Other intangibles, net                                     | 11,426                    | 10,866                      |
| Other assets   | 14,858                    | 14,582                      |
| <b>Total assets</b>  | <b>\$ 466,588</b>         | <b>\$ 478,999</b>           |
| <b>LIABILITIES AND EQUITY</b>                              |                           |                             |
| Current liabilities:                                       |                           |                             |
| Accounts payable   | \$ 7,388                  | \$ 9,066                    |
| Accrued and other current liabilities                      | 11,712                    | 14,566                      |
| Accrued compensation                                       | 20,778                    | 27,364                      |
| Income taxes payable                                       | 293                       | 85                          |
| Deferred revenues  | 105,055                   | 114,456                     |
| <b>Total current liabilities</b>                           | <b>145,226</b>            | <b>165,537</b>              |
| Long-term deferred revenues                                | 16,252                    | 17,765                      |
| Other long-term liabilities                                | 10,949                    | 10,164                      |
| <b>Total liabilities</b>                                   | <b>172,427</b>            | <b>193,466</b>              |
| Wind River Systems, Inc. stockholders' equity:             |                           |                             |
| Common stock   | 93                        | 92                          |
| Additional paid-in-capital                                 | 898,514                   | 893,791                     |
| Treasury stock   | (153,208)                 | (152,406)                   |
| Accumulated other comprehensive loss                       | (4,473)                   | (8,637)                     |
| Accumulated deficit  | (446,889)                 | (447,450)                   |
| <b>Total Wind River Systems, Inc. stockholders' equity</b> | <b>294,037</b>            | <b>285,390</b>              |
| Noncontrolling interest                                    | 124                       | 143                         |

Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

|                              |            |            |
|------------------------------|------------|------------|
| Total equity                 | 294,161    | 285,533    |
| Total liabilities and equity | \$ 466,588 | \$ 478,999 |

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**Table of Contents****WIND RIVER SYSTEMS, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)****(Unaudited)**

|   | <b>Three Months Ended<br/>April 30,</b> |                 |
|---|---|-----------------|
|   | <b>2009</b>                             | <b>2008</b>     |
| <b>Cash flows from operating activities:</b>                                      |   |                 |
| Net income  | \$ 561                                  | \$ 462          |
| Adjustments to reconcile net income to net cash provided by operating activities: |   |                 |
| Depreciation and amortization   | 3,844                                   | 2,971           |
| Stock-based compensation expense  | 4,150                                   | 4,288           |
| 401(k) common stock match   | 510                                     | 732             |
| Other-than-temporary impairment of investments                                    | 413                                     | 357             |
| Realized gain from sales of available-for-sale securities, net                    | (85)                                    | (426)           |
| Changes in assets and liabilities, net of effect of acquisitions:                 |   |                 |
| Accounts receivable   | 16,684                                  | 15,818          |
| Accounts payable  | (1,880)                                 | (2,723)         |
| Accrued liabilities   | (3,301)                                 | 268             |
| Accrued compensation  | (6,668)                                 | (752)           |
| Income taxes payable  | 308                                     | (587)           |
| Deferred revenues   | (10,486)                                | 8,745           |
| Other assets and liabilities  | 1,404                                   | 523             |
| <b>Net cash provided by operating activities</b>                                  | <b>5,454</b>                            | <b>29,676</b>   |
| <b>Cash flows from investing activities:</b>                                      |   |                 |
| Acquisitions of property and equipment  | (1,681)                                 | (1,168)         |
| Acquisitions, net of cash acquired of \$84 and \$0                                | (3,511)                                 |                 |
| Purchases of investments  | (27,083)                                | (15,715)        |
| Sales of investments  | 9,226                                   | 17,414          |
| Maturities of investments   | 13,663                                  | 24,647          |
| <b>Net cash provided by (used in) investing activities</b>                        | <b>(9,386)</b>                          | <b>25,178</b>   |
| <b>Cash flows from financing activities:</b>                                      |   |                 |
| Issuance of common stock  | 11                                      | 252             |
| Repurchase of common stock  | (802)                                   | (66,847)        |
| Repayment of loan   | (517)                                   |                 |
| <b>Net cash used in financing activities</b>                                      | <b>(1,308)</b>                          | <b>(66,595)</b> |
| Effect of exchange rate changes on cash and cash equivalents                      | 1,000                                   | 1,979           |
| <b>Net decrease in cash and cash equivalents</b>                                  | <b>(4,240)</b>                          | <b>(9,762)</b>  |
| <b>Cash and cash equivalents at beginning of period</b>                           | <b>78,825</b>                           | <b>101,635</b>  |



|   |           |           |
|---|-----------|-----------|
| <b>Cash and cash equivalents at end of period</b> | \$ 74,585 | \$ 91,873 |
|---|-----------|-----------|

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

---

**Table of Contents**

**WIND RIVER SYSTEMS, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED)**

**Note 1: The Company and Summary of Significant Accounting Policies**

*The Company*

Wind River Systems, Inc. ( Wind River or the Company ) is a global leader in Device Software Optimization (DSO). The Company develops, markets and sells operating systems, middleware and software development tools that allow its customers to develop, run, and manage their device products faster, better, at lower cost and more reliably. Wind River offers its customers a choice of leading real-time, proprietary operating systems and open-source, commercial-grade Linux operating systems. Wind River also offers a comprehensive, Eclipse-based Workbench software development suite that allows its customers to manage the design, development, debugging and testing of their device software systems, as well as leading device test solutions that allow its customers to test, diagnose and resolve defects in device software. Wind River's customers manufacture devices as varied as set-top boxes, in-vehicle infotainment systems, mobile handsets, Internet routers, avionics control panels and coronary pacemakers. Wind River's operating systems are currently deployed in millions of devices.

Wind River is diversified by geography and vertical markets. Wind River has global sales presence with operations in four regional groups North America, EMEA (comprising Europe, the Middle East and Africa), Japan and the Asia Pacific region. Wind River markets its products and services primarily through its own direct sales organization, which consists of sales persons, field engineers and support staff. Wind River also markets and sells its products through a network of distributors and resellers, primarily in international regions, to serve customers in regions not serviced by its direct sales force. Wind River categorizes its customer base by vertical market Aerospace and Defense; Consumer including Mobile; Industrial and Automotive including Medical; and Networking Equipment. Wind River was incorporated in California in February 1983 and reincorporated in Delaware in April 1993.

*Basis of Presentation*

Wind River has prepared the condensed consolidated financial statements included herein, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. However, Wind River believes that the disclosures are adequate to ensure the information presented is not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto included in Wind River's Annual Report on Form 10-K for the fiscal year ended January 31, 2009 filed with the SEC on April 1, 2009.

Wind River believes that all necessary adjustments, which consist of normal recurring items, have been included in the accompanying consolidated financial statements to state fairly the results of the interim periods. The results of operations for the interim periods presented are not necessarily indicative of the operating results to be expected for any subsequent interim period or for Wind River's fiscal year ending January 31, 2010.

The condensed consolidated financial statements include the financial information of Wind River and its subsidiaries. All significant inter-company accounts and transactions have been eliminated. Acquisitions that have been accounted for as purchase transactions have been included in the consolidated results from their date of purchase.

*Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Specifically, estimates are used for, but not limited to, the accounting for stock-based compensation, the allowance for doubtful accounts, sales returns and other allowances, valuation of investments, goodwill and purchased intangibles, restructuring and other charges, deferred tax assets and liabilities and income taxes, percentage of completion accounting, accrued compensation and other accruals, and the outcome of litigation and other contingencies. Wind River bases its estimates on historical experience and various other assumptions that are believed to be reasonable based on the specific circumstances. Wind River's management has discussed these estimates with the Audit Committee of the Board of Directors. These estimates

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

and assumptions form the basis for making judgments about the carrying value of certain assets and liabilities. Actual results could differ from these estimates.

**Table of Contents***Recently Adopted Accounting Pronouncements*

In February 2008, the FASB issued FSP No. FAS 157-2, *Effective Date of FASB Statement No. 157* ( FSP FAS 157-2 ), which delayed the effective date of Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements* ( SFAS 157 ) for all non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), until fiscal years beginning after November 15, 2008. Therefore, in the first quarter of fiscal 2010, Wind River adopted SFAS No. 157 for non-financial assets and non-financial liabilities. The adoption of SFAS No. 157 for non-financial assets and non-financial liabilities that are not measured and recorded at fair value on a recurring basis did not have a significant impact on the consolidated financial statements for the three months ended April 30, 2009.

In the first quarter of fiscal 2010, Wind River adopted SFAS No. 141 (revised 2007), *Business Combinations*, as amended by FASB staff position FSP 141R-1, *Accounting for Assets Acquired and Liabilities Assumed in a Business Combination That Arise from Contingencies* ( SFAS 141R ). SFAS 141R generally requires an entity to recognize the assets acquired, liabilities assumed, contingencies, and contingent consideration at their fair value on the acquisition date. In circumstances where the acquisition-date fair value for a contingency cannot be determined during the measurement period and it is concluded that it is probable that an asset or liability exists as of the acquisition date and the amount can be reasonably estimated, a contingency is recognized as of the acquisition date based on the estimated amount. It further requires that acquisition-related costs be recognized separately from the acquisition and expensed as incurred, restructuring costs generally be expensed in periods subsequent to the acquisition date, and changes in accounting for deferred tax asset valuation allowances and acquired income tax uncertainties after the measurement period impact income tax expense. In addition, acquired in-process research and development is capitalized as an intangible asset and amortized over its estimated useful life upon the completion of the research and development. SFAS 141R is applicable to business combinations on a prospective basis beginning in the first quarter of fiscal 2010. The acquisition of Tilcon Software Limited completed in the first quarter of fiscal 2010 is accounted for under SFAS 141R and is detailed further in Note 2, *Acquisitions, Goodwill and Intangibles Assets*, of the notes to condensed consolidated financial statements.

In the first quarter of fiscal 2010, Wind River adopted Statement of Financial Accounting Standards (SFAS) No. 160, *Noncontrolling Interest in Consolidated Financial Statements, an amendment of ARB No. 51* ( SFAS 160 ), which addresses the accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Accordingly, minority interest has been re-captioned to noncontrolling interest and has been presented in accordance with SFAS 160 as part of equity on the condensed consolidated balance sheet.

*Recent Accounting Pronouncements*

In April 2009, the Financial Accounting Standards Board ( FASB ) issued three related Staff Positions (FSP): (i) FSP FAS 157-4, *Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly* ( FSP FAS 157-4 ), (ii) FSP FAS 115-2 and FSP FAS 124-2, *Recognition and Presentation of Other-Than-Temporary Impairments*, ( FSP FAS 115-2 and FSP FAS 124-2 ), and (iii) FSP FAS 107-1 and Accounting Principles Board (APB) 28-1, *Interim Disclosures about Fair Value of Financial Instruments*, ( FSP FAS 107-1 and APB 28-1 ), each of which will be effective for interim and annual periods ending after June 15, 2009. FSP FAS 157-4 provides guidance on how to determine the fair value of assets and liabilities under SFAS 157 *Fair Value Measurements* ( SFAS 157 ) in the current economic environment and reemphasizes that the objective of a fair value measurement remains the determination of an exit price. If there has been a significant decrease in the volume and level of activity of the asset or liability in relation to normal market activities, quoted market values may not be representative of fair value. As a result, a change in valuation technique or the use of multiple valuation techniques may be appropriate. FSP FAS 115-2 and FSP FAS 124-2 modify the requirements for recognizing other-than-temporarily impaired debt securities and revise the existing impairment model for such securities by modifying the current intent and ability indicator in determining whether a debt security is other-than-temporarily impaired. Under FSP FAS 115-2 and FSP FAS 124-2, an other-than-temporary impairment is triggered when there is an intent to sell the security, it is more likely than not that the security will be required to be sold before recovery, or the security is not expected to recover the entire amortized cost basis of the security. Additionally, FSP FAS 115-2 and FSP FAS 124-2 change the presentation of an other-than-temporary impairment in the income statement for those impairments involving credit losses. The credit loss component will be recognized in earnings and the remainder of the impairment will be recorded in other comprehensive income. FSP FAS 107 and APB 28-1 enhance the disclosure of instruments under the scope of SFAS 157 for both interim and annual periods. The Company is currently evaluating the potential impact of these Staff Positions.

**Table of Contents****Note 2: Acquisitions, Goodwill and Intangible Assets***Acquisition of Tilcon Software Limited*

On February 27, 2009, the Company acquired all of the outstanding shares of Tilcon Software Limited (Tilcon), a privately held company based in Ottawa, Canada that focuses on providing embedded graphics solutions, for approximately \$3.5 million in cash consideration. In addition, in connection with this acquisition, the Company agreed to pay potential retention and performance bonuses of up to an aggregate amount of \$1.0 million, of which approximately \$63,000 was accrued at April 30, 2009. These bonuses require post-acquisition services to be provided to the Company and, accordingly, the bonuses will be accrued as compensation expense over the related contingency period through fiscal 2012, provided the related criteria are probable of being satisfied.

With this acquisition, the Company acquired proprietary embedded graphical user interfaces that will enhance the value of Wind River VxWorks and Wind River Linux software platforms across multiple device types and targets. These factors contributed to a purchase price in excess of fair value of Tilcon's net tangible and intangible assets acquired and, as a result, the Company has recorded goodwill in connection with this transaction. Wind River accounted for this acquisition as a non-taxable purchase and, in accordance with SFAS 141R, the Company recognized the excess of the acquisition-date fair value of purchase consideration over the net of the amounts assigned to assets acquired and liabilities assumed as goodwill. Acquisition-related costs are considered separate transactions and are expensed as incurred or when the service was received. Acquisition-related costs were approximately \$332,000 during the three months ended April 30, 2009, and were included in general and administrative expenses.

The following table reflects the preliminary allocation of the total purchase price of \$3.5 million as of the date of purchase (in thousands, except estimated useful economic life):

|                               | <b>Estimated<br/>Useful<br/>Economic<br/>Life (Years)</b> | <b>Purchase Price<br/>Allocation</b> |
|-------------------------------|---|--------------------------------------|
| Property and equipment, net   |   | \$ 34                                |
| Core and developed technology | 4   | 1,097                                |
| In-process technology         |   | 627                                  |
| Goodwill                      |   | 3,019                                |
| Net current liabilities       |   | (756)                                |
| Deferred tax liability        |   | (521)                                |
| <b>Total purchase price</b>   |   | <b>\$ 3,500</b>                      |

In performing the purchase price allocation of acquired intangible assets, Wind River considered the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the acquisition date. Wind River used the income valuation approach in determining the fair values of the acquired intangible assets using discount rates of 25% to 35%. In accordance with SFAS 141R, in-process technology is capitalized and considered as indefinite-lived intangible asset until the completion of the research and development. During the period prior to the completion of the associated research and development project, in-process technology is not amortized but is subject to impairment review. The Company will determine the useful life of the in-process technology upon the completion of research and development efforts. The goodwill of \$3.0 million represents Wind River's assigned value for the long-term potential of the integration of Tilcon into Wind River's overall VxWorks product strategy. The final purchase price allocation will depend primarily upon the finalization of the value of acquired deferred tax assets. The goodwill of \$3.0 million has been allocated to the VxWorks reportable segment and is not expected to be deductible for tax purposes.

At the date of the acquisition, Tilcon had borrowing arrangements with the Business Development Bank (BDC), the Royal Bank of Canada (RBC), the National Research Council and a former shareholder. The amount outstanding under these agreements at the date of acquisition was approximately \$517,000, which was repaid by Wind River prior to April 30, 2009.

*Acquisition of MIZI Research, Inc.*

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

On October 15, 2008, the Company acquired approximately 99% of the outstanding shares of MIZI Research, Inc ( MIZI ), a privately held Korean company, for approximately \$16.6 million, comprised of approximately \$15.8 million in cash consideration plus acquisition related costs. In addition, in connection with the acquisition, the Company agreed to pay

**Table of Contents**

potential retention and performance bonuses of up to an aggregate of \$1.75 million, of which approximately \$408,000 was accrued at April 30, 2009. These bonuses require post-acquisition services to be provided to the Company and, accordingly, the bonuses will be accrued as compensation expense over the related contingency period through fiscal 2011, provided the related criteria are probable of being satisfied. Wind River accounted for this acquisition as a non-taxable purchase and, in accordance with SFAS No. 141, *Business Combinations*, ( SFAS 141 ), the total consideration was allocated to the tangible and intangible assets acquired and liabilities assumed, based on their estimated fair values. For additional information, see Note 2, Acquisition, Goodwill and Purchased Intangibles, of the notes to consolidated financial statements in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

During the first quarter of fiscal 2010, the Company increased the fair value of the assumed deferred tax liabilities at the acquisition date by \$113,000, offset by an increase of \$113,000 to goodwill, due to new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have resulted in the recognition of these amounts.

*Pro Forma Information*

The condensed consolidated financial statements include the operating results of Tilcon and MIZI from the date of acquisition. Pro forma results of operations have not been presented because the effect of these acquisitions was not material to the condensed consolidated statement of operations of Wind River.

*Goodwill*

The following table presents goodwill by reportable segment (in thousands):

|                                       | January 31,<br>2009 | Goodwill<br>Acquired/<br>Adjusted | Foreign<br>Currency<br>Translation | April 30,<br>2009 |
|---------------------------------------|---------------------|-----------------------------------|------------------------------------|-------------------|
| VxWorks                               | \$ 65,652           | \$ 3,019                          | \$ 524                             | \$ 69,195         |
| Linux                                 | 24,182              | 113(2)                            | (52)                               | 24,243            |
| Non-Core Products and Design Services | 14,768              |                                   | 73                                 | 14,841            |
| All Other (1)                         | 3,500               |                                   | 19                                 | 3,519             |
| <b>Total</b>                          | <b>\$ 108,102</b>   | <b>\$ 3,132</b>                   | <b>\$ 564</b>                      | <b>\$ 111,798</b> |

(1) All Other reportable segment includes two reporting units: Tools and Device Test.

(2) Includes an adjustment to goodwill due to a measurement period adjustment to deferred tax liabilities assumed in the MIZI acquisition. The increase in goodwill during the three months ended April 30, 2009 was due primarily to the addition of \$3.0 million in goodwill associated with Tilcon acquisition, which was allocated to the VxWorks reportable segment, and to lesser extent, due to translation adjustments of goodwill denominated in foreign currencies.

The Company reviews goodwill for impairment annually in the second quarter of each fiscal year and whenever events or changes in circumstances indicate the carrying value of goodwill may not be recoverable in accordance with SFAS No. 142, *Goodwill and Other Intangible Assets* ( SFAS 142 ). There were no events or circumstances from January 31, 2009 through April 30, 2009 that indicated an assessment was necessary.

*Other Intangibles*

Other intangibles consist of the following (in thousands):

April 30, 2009

Net

Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

|  | <b>Gross Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> |           |
|--|----------------------------------|-------------------------------------|-----------|
| Developed and core technology and patents        | \$ 37,574                        | \$ (34,333)                         | \$ 3,241  |
| Assembled workforce                              | 1,475                            | (500)                               | 975       |
| Customer relationships, contracts and agreements | 25,236                           | (18,026)                            | 7,210     |
| Total  | \$ 64,285                        | \$ (52,859)                         | \$ 11,426 |



**Table of Contents**

|  | Gross Carrying<br>Amount | January 31, 2009<br>Accumulated<br>Amortization | Net       |
|--|--------------------------|---|-----------|
| Developed and core technology and patents        | \$ 35,658                | \$ (33,926)                                     | \$ 1,732  |
| Assembled workforce                              | 1,475                    | (427)   | 1,048     |
| Customer relationships, contracts and agreements | 25,202                   | (17,116)  | 8,086     |
| Total  | \$ 62,335                | \$ (51,469)                                     | \$ 10,866 |

The increase in other intangibles, net, during the three months ended April 30, 2009 was related primarily to the intangible assets acquired as part of the Tilcon acquisition. Developed and core technology and patents are being amortized over a weighted average period of 3.9 years. Assembled workforce is being amortized over a period of 5.0 years, and customer relationships, contracts and agreements are being amortized over a weighted average period of 3.9 years.

**Note 3: Financial Instruments***Fair Value of Financial Instruments*

The Company measures its financial assets and liabilities, including cash equivalents, available-for-sale securities and derivative financial instruments, at fair value on a quarterly basis in accordance with SFAS 157. This standard defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining fair value, the Company considers the principal or most advantageous market in which the Company would transact, and the Company considers assumptions the market participants would use when pricing the asset or liability, such as inherent risk, transfer restrictions, and risk of non-performance.

SFAS 157 establishes a fair value hierarchy that requires the Company to maximize its use of observable inputs and minimize the use of unobservable inputs in its fair value measurements. The classification of a financial asset or liability within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The three levels of inputs that SFAS 157 establishes for measuring fair value are as follows:

- Level 1: Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets at the measurement date.
- Level 2: Inputs that reflect quoted prices for identical assets or liabilities in markets that are not active; quoted prices for similar assets or liabilities in active markets; inputs other than quoted prices that are observable for the asset or the liability; or inputs that are derived principally from or corroborated by observable market data by correlation or other means at the measurement date.
- Level 3: Unobservable inputs that reflect the Company's best estimate of what market participants would use in pricing the asset or liability at the measurement date.

**Table of Contents**

The following table summarizes the Company's fair value measurements by level as of April 30, 2009 and January 31, 2009 for its financial assets and liabilities measured at fair value on a recurring basis (in thousands):

| April 30, 2009                             | Fair Value Measurements at Reporting Date Using |           |          |            | Classified on Balance Sheet as: |                           |                          |                            |                                 |
|--|---|-----------|----------|------------|---------------------------------|---------------------------|--------------------------|----------------------------|---------------------------------|
|  | Level 1   | Level 2   | Level 3  | Total      | Cash<br>Equivalents             | Short-term<br>Investments | Long-term<br>Investments | Other<br>Current<br>Assets | Other<br>Current<br>Liabilities |
| <b>Assets:</b>                             |   |           |          |            |                                 |                           |                          |                            |                                 |
| Money market funds                         | \$ 51,203                                       | \$        | \$       | \$ 51,203  | \$ 51,203                       | \$                        | \$                       | \$                         | \$                              |
| Available-for-sale investments:            |   |           |          |            |                                 |                           |                          |                            |                                 |
| U.S. government and agency debt securities |   | 37,605    |          | 37,605     |                                 | 1,604                     | 36,001                   |                            |                                 |
| Corporate debt securities                  |   | 31,028    |          | 31,028     |                                 | 13,118                    | 17,910                   |                            |                                 |
| Asset backed and other securities          |   | 24,902    |          | 24,902     |                                 | 618                       | 24,284                   |                            |                                 |
| Time deposits                              | 4,820   |           |          | 4,820      | 4,735                           | 85                        |                          |                            |                                 |
| Other (The Reserve Funds)                  |   |           | 1,563    | 1,563      |                                 | 975                       | 588                      |                            |                                 |
| Derivatives                                |   | 302       |          | 302        |                                 |                           |                          | 302                        |                                 |
| Total                                      | \$ 56,023                                       | \$ 93,837 | \$ 1,563 | \$ 151,423 | \$ 55,938                       | \$ 16,400                 | \$ 78,783                | \$ 302                     | \$                              |

**Liabilities:**

|             |    |       |    |       |    |    |    |    |       |
|-------------|----|-------|----|-------|----|----|----|----|-------|
| Derivatives | \$ | \$ 96 | \$ | \$ 96 | \$ | \$ | \$ | \$ | \$ 96 |
|-------------|----|-------|----|-------|----|----|----|----|-------|

| January 31, 2009                           | Fair Value Measurements at Reporting Date Using |           |          |            | Classified on Balance Sheet as: |                           |                          |                            |                                 |
|--|---|-----------|----------|------------|---------------------------------|---------------------------|--------------------------|----------------------------|---------------------------------|
|  | Level 1   | Level 2   | Level 3  | Total      | Cash<br>Equivalents             | Short-term<br>Investments | Long-term<br>Investments | Other<br>Current<br>Assets | Other<br>Current<br>Liabilities |
| <b>Assets:</b>                             |   |           |          |            |                                 |                           |                          |                            |                                 |
| Money market funds                         | \$ 59,164                                       | \$        | \$       | \$ 59,164  | \$ 59,164                       | \$                        | \$                       | \$                         | \$                              |
| Available-for-sale investments:            |   |           |          |            |                                 |                           |                          |                            |                                 |
| U.S. government and agency debt securities |   | 35,684    |          | 35,684     |                                 | 2,692                     | 32,992                   |                            |                                 |
| Corporate debt securities                  |   | 28,001    |          | 28,001     |                                 | 9,555                     | 18,446                   |                            |                                 |
| Asset backed and other securities          |   | 23,787    |          | 23,787     |                                 | 726                       | 23,061                   |                            |                                 |
| Time deposits                              | 3,313   |           |          | 3,313      | 3,234                           | 79                        |                          |                            |                                 |
| Other (The Reserve Funds)                  |   |           | 2,763    | 2,763      |                                 | 2,763                     |                          |                            |                                 |
| Derivatives                                |   | 3         |          | 3          |                                 |                           |                          | 3                          |                                 |
| Total                                      | \$ 62,477                                       | \$ 87,475 | \$ 2,763 | \$ 152,715 | \$ 62,398                       | \$ 15,815                 | \$ 74,499                | \$ 3                       | \$                              |

**Liabilities:**

|             |    |          |    |          |    |    |    |    |          |
|-------------|----|----------|----|----------|----|----|----|----|----------|
| Derivatives | \$ | \$ 1,049 | \$ | \$ 1,049 | \$ | \$ | \$ | \$ | \$ 1,049 |
|-------------|----|----------|----|----------|----|----|----|----|----------|

The Company measures its money market funds, time deposits, available-for-sale investment and foreign currency forward contracts (derivative instruments) at fair value, which does not materially differ from the carrying values of these instruments in the financial statements. Money market funds, time deposits and available-for-sale securities are classified within Level 1 or Level 2, with the exception of investment in the Reserve Primary Money Market Fund and the Reserve International Fund (the Reserve Funds). Level 1 and Level 2 financial instruments are classified as such because they are valued primarily using quoted prices in active markets for identical or similar assets or inputs other than quoted prices that are observable, and inputs that are not directly observable, but that are corroborated by observable market data. The Company's derivative instruments are classified as Level 2 as they are not actively traded and are valued using pricing models that use observable market inputs. Level 3 assets include the Company's investments in the Reserve Funds as discussed below.

The recent uncertainties in the credit market have affected the Company's investments in the Reserve Funds because the Reserve Funds held securities issued by Lehman Brothers, which filed for Chapter 11 bankruptcy protection on September 15, 2008. As a result, reliable Level 1 or

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

Level 2 inputs are not available to value the Reserve Funds. In light of these events, in fiscal 2009 the Company changed its fair value measurement of the Reserve Funds from Level 1 to Level 3 within the SFAS 157 fair value hierarchy. To determine the fair value for the investment in the Reserve Funds, the Company changed its valuation technique from market approach for its investment in the Reserve Funds to Level 3 analyses, under which the Reserve Funds are valued using unobservable inputs and management judgment due to the absence of comparable quoted market prices and inherent lack of liquidity for these funds. Based on the outcomes of these analyses for the first quarter of fiscal 2010, the Company concluded that the fair value of its investment in the Reserve Funds was lower than their carrying value and, as a result, recognized an other-than-temporary impairment charge for \$88,000 in other expense, net, in the Condensed Consolidated Statements of Operations. Changes in market conditions could result in further adjustments to the fair value of these investments.

**Table of Contents**

The following table provides a summary of changes in fair value of the Company's Level 3 financial assets measured at fair value on a recurring basis as of April 30, 2009 (in thousands):

|  | <b>Level 3</b> |
|--|----------------|
| Balance as of January 31, 2009             | \$ 2,763       |
| Distributions - The Reserve Funds          | (1,112)        |
| Other-than-temporary impairment recognized | (88)           |
| <br>Balance as of April 30, 2009           | <br>\$ 1,563   |

As of April 30, 2009, the Company classified \$975,000 of its investment in the Reserve Funds as short-term investments because it expects that it will be able to redeem this investment and have the proceeds available for use in its operations within the next twelve months. However, the Company does not expect that it will have to liquidate this investment in the next twelve months in order to meet its liquidity needs. Further, while the Company believes it has the right to the recovery of its investments in the Reserve Funds and expects that it will be able to redeem a portion of these investments within the next twelve months, the Company cannot predict with certainty when the Reserve Funds will disperse the Company's funds, or the amounts that the Company will ultimately receive. The Company classified \$588,000 of its investment in the Reserve Funds as long-term because it expects that it will take more than twelve months to receive these amounts due to pending litigation associated with the Reserve Primary Money Market Fund.

Based on publicly available information, numerous pending or threatened claims and lawsuits have been asserted against the Reserve Primary Money Market Fund; however, the outcome of these claims and lawsuits is currently unknown. If there is an adverse outcome or development, an incremental impairment of the Company's holdings in the Reserve Primary Money Market Fund may be required.

Total financial assets at fair value classified within Level 3 were 0.3% of total assets on the Company's condensed consolidated balance sheet as of April 30, 2009.

*Available-for-sale Investments*

The Company invests its excess operating cash in various marketable investments, including U.S. government and agency debt securities, corporate debt securities and asset-backed and other debt securities. As of April 30, 2009, the Company classified all of its outstanding securities as available-for-sale. Such securities are recorded at fair value and unrealized holding gains and losses, net of the related tax effect, if any, are reported as a component of accumulated other comprehensive income (loss) on the condensed consolidated balance sheet until realized. Realized gains and losses are determined based upon the specific identification method and are reflected as a component of other income (expense), net on the Company's condensed consolidated statement of operations in the period of sale.

The Company regularly reviews its investments in unrealized loss positions for other-than-temporary impairments. This evaluation includes, but is not limited to, significant quantitative and qualitative assessments and estimates regarding credit ratings, collateralization, the length of time and significance of a security's loss position and the Company's intent and ability to hold a security to maturity or forecasted recovery. Unrealized losses on other-than-temporarily impaired securities are recognized in other income (expense), net on the condensed consolidated statement of operations in the period that the Company determines that an other-than-temporary impairment has occurred.

During the three months ended April 30, 2009, the Company determined that one corporate debt security and three asset-backed securities within its portfolio were other-than-temporarily impaired due to a deterioration in the quality of collateralized support, an overall under-collateralization and a significant non-recoverable decline in fair value. As a result, the Company recorded an other-than-temporary impairment loss of \$325,000 related to these securities during the first quarter of fiscal 2010. The total recorded other-than-temporary impairment losses were \$413,000 during the first quarter of fiscal 2010.

**Table of Contents***Derivative Financial Instruments*

The Company enters into foreign currency forward contracts to manage foreign currency exposures related to certain non-functional currency related inter-company and certain other balance sheet accounts such as cash and accounts receivable. Transaction gains and losses on the Company's contracts and the change in fair value of its outstanding forward contracts are recognized each period in other income (expense), net. The notional amounts and fair values of the Company's outstanding foreign currency purchase and sell contracts were as follows at April 30, 2009 (in thousands):

|                           | <b>Notional<br/>Amount</b> | <b>Fair Value<br/>Gain (Loss)</b> |
|---------------------------|----------------------------|-----------------------------------|
| <b>Forward Contracts:</b> |                            |                                   |
| Purchase                  | \$ 46,615                  | \$ 337                            |
| Sell                      | \$ 26,034                  | \$ (131)                          |

The Company's derivative financial instruments generally have maturities of thirty days or less and, as of April 30, 2009, there were no derivative financial instruments outstanding with maturities in excess of six months. The Company does not enter into derivative financial instruments for trading or speculative purposes.

**Note 4: Deferred Revenues**

Deferred revenues consist of the following (in thousands):

|                                     | <b>April 30,<br/>2009</b> | <b>January 31,<br/>2009</b> |
|-------------------------------------|---------------------------|-----------------------------|
| <b>Current deferred revenues:</b>   |                           |                             |
| Subscription                        | \$ 62,178                 | \$ 67,739                   |
| Maintenance and other               | 42,877                    | 46,717                      |
| Total current deferred revenues     | 105,055                   | 114,456                     |
| <b>Long-term deferred revenues:</b> |                           |                             |
| Subscription                        | 6,877                     | 7,748                       |
| Maintenance and other               | 9,375                     | 10,017                      |
| Total long-term deferred revenues   | 16,252                    | 17,765                      |
| <b>Total deferred revenues</b>      | <b>\$ 121,307</b>         | <b>\$ 132,221</b>           |

Deferred subscription revenues represent customer billings and payments made in advance for software licensed over a subscription period. Subscription periods vary from annual to multi-year and are classified as such. Long-term deferred revenues represent the portion of multi-year contracts that are due to be recognized as revenue in a time period greater than one year from the balance sheet date. Maintenance and other deferred revenues primarily include deferred maintenance, service and product revenues. Deferred maintenance revenues represent customer billings and payments made in advance for annual support contracts. Maintenance is typically billed on a per annum basis in advance and revenue is recognized ratably over the maintenance period. Deferred service revenues include pre-payments for software consulting and training services. Revenue for these contracts is recognized as the services are performed. Deferred product revenues primarily include software license transactions that are not separable from subscription or consulting services.

**Note 5: Restructuring**

At the beginning of fiscal 2010, Wind River implemented a restructuring plan to better align its resources with its strategic business objectives and to support profitable growth in the future. As part of this plan, the Company eliminated approximately 36 employee positions, including employees from the Device Test reporting unit, which is included in the All Other reportable segment. As a result, in accordance with SFAS No. 146, *Accounting for Costs Associated with Exit or Disposal Activities* ( SFAS 146 ), the Company recognized restructuring charges of \$627,000 during the first quarter of fiscal 2010 related to severance, medical and outplacement benefits for terminated employees.

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

In April 2009, the Company vacated a leased facility in Ottawa, Canada acquired as part of the Tilcon acquisition. In accordance with SFAS 146, the Company recognized restructuring charges of \$118,000 related to future lease payments, with the assumption of no sublease income given the current market conditions and the short remaining lease term. In addition, during the first quarter of fiscal 2010, the Company recognized restructuring charges of \$103,000 related to the revision of certain sublease income assumptions for a partially vacated facility in the United Kingdom.

**Table of Contents**

The following table sets forth an analysis of the components of restructuring charges and other activity within the restructuring accrual for the three months ended April 30, 2009 (in thousands):

|   | <b>Work<br/>Force<br/>Reduction</b> | <b>Consolidation<br/>of Excess<br/>Facilities</b> | <b>Total</b>  |
|---|-------------------------------------|---|---------------|
| Restructuring liabilities as of January 31, 2009      | \$ 48                               | \$ 263  | \$ 311        |
| Restructuring charges                                 | 627                                 | 221   | 848           |
| Cash payments   | (622)                               | (53)  | (675)         |
| Translation and other adjustments                     | 4                                   | 13  | 17            |
| <b>Restructuring liabilities as of April 30, 2009</b> | <b>\$ 57</b>                        | <b>\$ 444</b>                                     | <b>\$ 501</b> |

The remaining restructuring liability as of April 30, 2009 is included as a component of accrued liabilities and other long-term liabilities on the accompanying condensed consolidated balance sheet and is related primarily to a lease obligation on the partially vacated facility in the United Kingdom and the lease obligation on the vacated facility in Canada. The Company has paid the majority of the severance benefits associated with the restructuring plan implemented in the first quarter of fiscal 2010 and expects to pay the remaining severance benefits during the remainder of fiscal 2010. The remaining lease obligations for the vacated facility in Canada and the partially vacated facility in United Kingdom will be settled over the remaining lease terms, which expire in fiscal year 2011 and 2012, respectively.

**Note 6: Income Taxes**

The Company had a benefit from income taxes of \$142,000 and \$276,000 for the three months ended April 30, 2009 and 2008, respectively. The benefit from income taxes is based on estimates of the Company's expected liability or benefit for domestic and foreign income taxes and foreign withholding taxes incurred during the year, and is calculated by applying the estimated annual effective tax rate to the income (loss) before income taxes, adjusted for any discrete items. The three months ended April 30, 2009 also includes a charge of \$129,000 for additional tax associated with Sweden which relates to fiscal 2009.

Deferred income taxes are recorded in accordance with SFAS No. 109, *Accounting for Income Taxes* (SFAS 109), and are determined based on the differences between financial reporting and the tax basis of assets and liabilities using the tax rates of laws in effect when the differences are expected to reverse. SFAS 109 provides for recognition of deferred tax assets if the realization of such assets is more likely than not to occur. With the primary exception of the U.S. tax jurisdiction, the Company has determined that it is more likely than not that its deferred taxes will be realized. Accordingly, the Company has net deferred tax assets of \$5.8 million primarily related to certain international jurisdictions and a full valuation allowance against the remainder of its deferred tax assets as of April 30, 2009.

Should Wind River determine that it is more likely than not that the U.S. deferred tax assets will be realized, the Company will adjust the related valuation allowance and recognize a material increase to income in the period that such determination is made. Significant management judgment is required in determining the period in which the reversal of a valuation allowance should occur. While the Company has experienced a slight increase in profitability during the three months ended April 30, 2009 compared to the same period in the prior year, the significant uncertainty in the current economic climate makes it difficult to objectively verify the impact on the Company's future profitability. Accordingly, considering this and other evidence, Wind River's management has determined that it is more likely than not that its U.S. deferred tax assets will not be realized at this time. Wind River continues to evaluate the ability to realize, by jurisdiction, its deferred tax assets and related valuation allowances on a quarterly basis. If the current economic environment does not have a significant negative impact on the Company's future profitability, it is reasonably possible that a material adjustment to the valuation allowance may occur within the near term.

The Company released \$162,000 of unrecognized tax benefits primarily related to the settlement of the Germany income tax audit, which was concluded during the three months ended April 30, 2009. As of April 30, 2009, the Company's unrecognized tax benefits including interest totaled \$17.3 million of which \$1.3 million is included as a component of other long-term liabilities and \$3.7 million is included as a reduction of other long-term assets on the condensed consolidated balance sheet. If recognized, the portion of unrecognized tax benefits that would decrease the Company's provision for income taxes and increase net income is \$5.0 million. The remaining \$12.3 million balance of unrecognized tax benefits relates to deferred tax assets in jurisdictions where a full valuation allowance is recorded, which has no impact to the condensed consolidated financial statements. The Company believes that it is reasonably possible that a decrease of up to \$353,000 in unrecognized tax benefits could be recorded in the next 12 months as a result of the expiration of statutes of limitations in certain jurisdictions, which would allow the Company to meet the recognition and measurement requirements with respect to those tax benefits.





**Table of Contents**

The Company recognizes interest and penalties accrued on unrecognized tax benefits as well as interest received from favorable settlements within provision for income taxes on the condensed consolidated statement of operations. As of April 30, 2009, the Company had \$144,000 accrued for interest and penalties associated with unrecognized tax benefits, which are included as a component of other long-term liabilities on the condensed consolidated balance sheet.

The Company is subject to taxation in the U.S. and various state and foreign jurisdictions. The material jurisdictions that are subject to examination by tax authorities for tax years after fiscal year 2006 primarily include the U.S., the State of California, Canada, Germany, France and Japan. In addition, tax attribute carryforwards in years prior to fiscal year 2005 may also be subject to examination until they are fully utilized. The Company currently has a California income tax examination for fiscal years 2006 and 2007, and a French income tax examination from January 1, 2005 through January 31, 2008. The Company believes all uncertain tax positions have been sufficiently provided for in connection with the California and the French periods under examination and any other open tax year. The Company is not under examination in any other income tax jurisdiction at the present time.

**Note 7: Comprehensive Income**

The following table summarizes the components of comprehensive income (in thousands):

|  | <b>Three Months Ended</b> |             |
|--|---------------------------|-------------|
|  | <b>April 30,</b>          |             |
|  | <b>2009</b>               | <b>2008</b> |
| Net income   | \$ 561                    | \$ 462      |
| Other comprehensive income:                                    |                           |             |
| Foreign currency translation adjustments                       | 3,172                     | 1,955       |
| Unrealized gain (loss) on investments                          | 752                       | (1,523)     |
| Impairments and realized (gains) losses included in net income | 240                       | (69)        |
| Other comprehensive income                                     | 4,164                     | 363         |
| Total comprehensive income                                     | \$ 4,725                  | \$ 825      |

**Note 8: Net Income Per Share Computation**

Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per share is computed by dividing net income for the period by the weighted average number of common shares outstanding during the period and all dilutive potential common shares outstanding during the period. Dilutive potential common shares consist of unvested restricted stock awards, outstanding options and shares issuable under the Company's employee stock purchase plan, using the treasury stock method.

**Table of Contents**

The following table provides a reconciliation of the numerators and denominators of the basic and diluted per share computations (in thousands, except per share amounts):

|  | <b>Three Months Ended<br/>April 30,</b> |             |
|--|---|-------------|
|  | <b>2009</b>                             | <b>2008</b> |
| <b>Numerator:</b>                                      |   |             |
| Net income   | \$ 561                                  | \$ 462      |
| <b>Denominator:</b>                                    |   |             |
| Weighted average common shares outstanding-basic       | 76,676                                  | 85,211      |
| Effect of dilutive potential common shares             | 451                                     | 285         |
| <br>Weighted average common shares outstanding-diluted | <br>77,127                              | <br>85,496  |
| <b>Net income per share:</b>                           |   |             |
| Basic  | \$ 0.01                                 | \$ 0.01     |
| Diluted  | \$ 0.01                                 | \$ 0.01     |

The above computation excludes all anti-dilutive outstanding options, restricted stock awards and shares issuable under the Company's employee stock purchase plan, which amounted to approximately 14.5 million and 14.7 million shares for the three months ended April 30, 2009 and 2008, respectively.

**Note 9: Common Stock***Common Stock*

Wind River's Board of Directors (the Board) has approved common stock repurchase programs authorizing management to repurchase shares of the Company's common stock in the open market or through negotiated transactions. During the first quarter of 2010, the Company did not repurchase any of its common stock under the Board authorized plans. Repurchases under the Board authorized plans are exclusive of shares repurchased from employees to satisfy tax withholding obligations upon the vesting of restricted stock units. As of April 30, 2009, approximately \$45.0 million remained available for repurchases under the existing repurchase authorization.

The Board and the Company's stockholders have authorized the allocation of up to 300,000 shares of common stock from treasury stock each year for replenishment of the Company's 1993 Employee Stock Purchase Plan (ESPP). For fiscal 2010 and in each prior year commencing in fiscal 2004, the allocation program has provided 300,000 shares for issuance to employees under the ESPP.

**Note 10: Stock-Based Compensation Plans**

The Company has adopted certain equity incentive and employee stock purchase plans as described in Note 10, Stock-Based Compensation Plans, of the notes to consolidated financial statements in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

*Stock-Based Compensation Expense*

The Company recorded stock-based compensation expense as follows for the three months ended April 30, 2009 and 2008 (in thousands):

| <b>Three Months Ended<br/>April 30,</b> |             |
|---|-------------|
| <b>2009</b>                             | <b>2008</b> |

Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

|  |          |          |
|--|----------|----------|
| Cost of revenues                             | \$ 628   | \$ 649   |
| Selling and marketing expenses               | 1,347    | 1,469    |
| Product development and engineering expenses | 929      | 929      |
| General and administrative expenses          | 1,246    | 1,241    |
| Total stock-based compensation expense       | \$ 4,150 | \$ 4,288 |

**Table of Contents***Valuation Assumptions*

Wind River uses the Black-Scholes option pricing model to determine the fair value of stock options and stock purchase rights. The fair value of each option grant or stock purchase right is estimated on the date of grant and is affected by the Company's stock price and a number of highly complex and subjective variables including, but not limited to, the expected stock price volatility over the term of the awards, and actual and projected employee stock option exercise and cancellation behaviors.

The Company used the following valuation assumptions to estimate the fair value of options granted during the three months ended April 30, 2009 and 2008:

|                          | <b>Three Months Ended April 30,</b> |               |
|--------------------------|-------------------------------------|---------------|
|                          | <b>2009</b>                         | <b>2008</b>   |
| Risk-free interest rate  | 1.59% - 2.07%                       | 1.95% - 2.47% |
| Expected life (in years) | 3.9 - 5.7                           | 3.8 - 5.4     |
| Expected volatility      | 54.6% - 56.3%                       | 46.9% - 53.3% |
| Dividend yield           | 0%                                  | 0%            |

The weighted average fair value of stock option awards granted during the three months ended April 30, 2009 and 2008 was \$3.06 and \$2.84, respectively.

No common stock purchase rights were granted under the ESPP during the three months ended April 30, 2009 or 2008.

During the three months ended April 30, 2009, Wind River granted 200,000 performance shares, under its incentive plan, with a stock-price appreciation and a service condition. The performance shares will vest and convert to restricted stock units at the end of the one-year and two-year performance periods if certain performance goals are achieved. Those goals are based on the Company's average total shareholder return (TSR) relative to the TSR of the NASDAQ Composite Index (IXIC) over the performance period. The performance period is from February 2, 2009 to January 28, 2011. The actual number of shares that the grant recipient receives at the end of the period may range from 1% to 100% of the performance shares granted based on a sliding scale.

The Company used a Monte-Carlo simulation option-pricing model to determine the fair value of this award. The Monte-Carlo simulation option-pricing model takes into account the same input assumptions as the Black-Scholes model; however, it also further incorporates into the fair-value determination, the possibility that the market condition may not be satisfied and the impact of the possible differing stock price paths. Compensation costs related to awards with a market-based condition will be recognized regardless of whether the market condition is satisfied, provided that the requisite service has been provided. The stock-based compensation expense is recognized over the requisite service period for this award. Wind River uses historic volatility for the performance shares as implied volatility can not be used when simulating multivariate prices for companies in the NASDAQ composite index.

The following assumptions were used to determine the fair value of the performance shares granted during the three months ended April 30, 2009:

|  | <b>Three Months Ended</b> |
|--|---------------------------|
|  | <b>April 30, 2009</b>     |
| Risk-free interest rate                      | 0.85%                     |
| Expected life (in years)                     | 1.9                       |
| Expected volatility (Wind River)             | 54.6%                     |
| Expected volatility (NASDAQ composite index) | 35.2%                     |
| Dividend yield                               | 0%                        |

**Table of Contents**

The estimated fair value of the performance shares for the first and second year tranche was \$2.89 and \$3.29, respectively.

*Stock Option Activity*

The following table summarizes option activity under the Company's equity incentive plans for the three months ended April 30, 2009 (in thousands, except exercise prices):

|                                      | Shares        | Weighted<br>Average<br>Exercise Price |
|--------------------------------------|---------------|---------------------------------------|
| Outstanding at January 31, 2009      | 14,837        | \$ 10.86                              |
| Granted                              | 110           | 6.99                                  |
| Exercised                            | (3)           | 4.07                                  |
| Cancelled                            | (193)         | 11.88                                 |
| <b>Outstanding at April 30, 2009</b> | <b>14,751</b> | <b>\$ 10.82</b>                       |

As of April 30, 2009, there was approximately \$9.8 million of total unrecognized compensation cost related to unvested stock options granted under Wind River's equity incentive plans. That cost is expected to be recognized over a weighted average period of approximately 1.6 years.

*Restricted Stock Unit and Performance Share Activity*

The following table summarizes the restricted stock unit and performance share activity under the Company's equity incentive plans for the three months ended April 30, 2009 (in thousands, except fair values):

|                                      | Shares       | Weighted<br>Average<br>Grant Date<br>Fair Value |
|--------------------------------------|--------------|---|
| Outstanding at January 31, 2009      | 1,595        | \$ 8.10   |
| Granted                              | 2,162        | 6.06  |
| Vested                               | (348)        | 8.00  |
| Cancelled                            | (35)         | 8.04  |
| <b>Outstanding at April 30, 2009</b> | <b>3,374</b> | <b>\$ 6.81</b>                                  |

During the three months ended April 30, 2009, the Company issued approximately 348,000 shares related to restricted stock units that vested during the period. At the election of employees, a majority of these vested restricted stock units were settled on a net share basis. As a result, the Company repurchased 122,689 shares of common stock from employees for a total cost of \$802,000 in order to meet employee minimum statutory withholding obligations for applicable income and other employment taxes. These repurchases were recorded as treasury stock on the condensed consolidated balance sheet and are included within financing activities on the condensed consolidated statement of cash flows. The Company granted 200,000 performance shares and no performance shares vested or cancelled during the three months ended April 30, 2009.

As of April 30, 2009, there was approximately \$17.8 million in unrecognized stock-based compensation cost related to unvested restricted stock units and performance shares. That cost is expected to be recognized over a weighted average period of approximately 2.6 years.

**Note 11: Segment and Geographic Information**

SFAS 131 requires disclosures of certain information regarding operating segments, products and services, geographic areas of operation and major customers. The Company historically managed its operations as one industry segment, technology for device operating systems, and operated as one segment under SFAS 131. At the beginning of fiscal year 2009, the Company adopted a reorganization plan to better align its

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

resources with its strategic business objectives. As part of this plan, the Company reorganized its operations into four product divisions: VxWorks, Linux, Tools and Device Test. In addition, the Company records revenues and expenses from non-core products and design services separate from these four product divisions. As a result of this reorganization, the Company has commenced reporting its results of operations for each of the following reportable segments:

*VxWorks*. This segment reports the results of operations of our VxWorks product division, which develops, markets and sells our proprietary VxWorks real-time operating system and related products and services.

**Table of Contents**

*Linux.* This segment reports the results of operations of our Linux product division, which develops, markets and sells our open-source-based, commercial-grade Linux operating systems and related products and services.

*Non-Core Products and Design Services.* Due to the current revenue and income contributions of these products and services, we are reporting separately in this segment our results of operations of our pSOS real-time operating system, which was acquired from Integrated Systems, Inc. in fiscal 2001, certain other non-core products and turn-key product design services.

*All Other.* This segment reports the results of operations of non-platform sales of our Tools product division and our Device Test product division on a combined basis.

The Company's chief operating decision maker ( CODM ), defined as the Company's chief financial officer and chief executive officer, reviews financial information presented on an operating segment basis for purposes of making operating decisions and in assessing financial performance. In its evaluations of the segments, the CODM uses internal management reporting that provides segment revenues and operating income, excluding stock-based compensation expense, amortization and impairment of goodwill and purchased and other intangibles, certain corporate marketing expenses, general and administrative expenses and restructuring and other charges. The CODM believes that segment operating income excluding these expenses is an appropriate measure for evaluating the operational performance of the Company's segments. However, this measure should be considered in addition to, not as a substitute for, or superior to, income (loss) from operations or other measures of financial performance prepared in accordance with U.S. GAAP. The CODM does not review asset information on an operating segment basis.

The accounting policies of the Company's reportable segments are the same as those described in Note 1, The Company and Summary of Significant Accounting Policies. With the exception of goodwill, the Company does not generally track assets by reportable segment and consequently, the Company does not disclose total assets by reportable segments. See Note 2, Acquisition, Goodwill and Purchased Intangibles for goodwill by reportable segment.

The following table presents summarized financial results by segment (in thousands):

|   | <b>Three Months Ended<br/>April 30,</b> |                |
|---|---|----------------|
|   | <b>2009</b>                             | <b>2008</b>    |
| <b>Revenues by segment, net:</b>                                |   |                |
| VxWorks   | \$ 59,253                               | \$ 68,007      |
| Linux   | 13,687                                  | 8,009          |
| Non-Core Products and Design Services                           | 3,971                                   | 5,519          |
| All Other   | 5,559                                   | 6,330          |
| <br>Total revenues, net   | <br>\$ 82,470                           | <br>\$ 87,865  |
| <br><b>Segment income (loss) from operations:</b>               |   |                |
| VxWorks   | \$ 20,503                               | \$ 24,588      |
| Linux   | (3,690)                                 | (5,891)        |
| Non-Core Products and Design Services                           | 2,324                                   | 853            |
| All Other   | (2,209)                                 | (2,320)        |
| <b>Corporate unallocated expenses:</b>                          |   |                |
| Stock-based compensation  | (2,904)                                 | (3,047)        |
| Amortization of purchased and other intangibles                 | (1,281)                                 | (635)          |
| Corporate marketing   | (3,304)                                 | (3,955)        |
| General and administrative (including stock-based compensation) | (8,281)                                 | (9,040)        |
| Restructuring and other charges                                 | (848)                                   | (2,930)        |
| <br>Income (loss) from operations                               | <br>\$ 310                              | <br>\$ (2,377) |





**Table of Contents**

Wind River markets its products and related services to customers in four geographic regions: North America (the United States and Canada), EMEA (Europe, the Middle East, and Africa), Japan and Asia Pacific. Internationally, Wind River markets its products and services primarily through its subsidiaries and various distributors. Revenues are generally attributed to geographic areas based on the country in which the customer is domiciled.

Revenue information by region is presented below (in thousands):

|               | Three Months Ended<br>April 30, |                  |
|---------------|---------------------------------|------------------|
|               | 2009                            | 2008             |
| North America | \$ 43,394                       | \$ 43,768        |
| EMEA          | 16,719                          | 22,235           |
| Japan         | 10,660                          | 13,264           |
| Asia Pacific  | 11,697                          | 8,598            |
| <b>Total</b>  | <b>\$ 82,470</b>                | <b>\$ 87,865</b> |

Revenue information by revenue type is presented below (in thousands):

|                                     | Three Months Ended<br>April 30, |                  |
|-------------------------------------|---------------------------------|------------------|
|                                     | 2009                            | 2008             |
| Perpetual and term license revenues | \$ 16,122                       | \$ 13,952        |
| Production license revenues         | 14,052                          | 18,946           |
| Subscription revenues               | 29,020                          | 33,070           |
| Maintenance revenues                | 9,812                           | 7,931            |
| Other service revenues              | 13,464                          | 13,966           |
| <b>Total</b>                        | <b>\$ 82,470</b>                | <b>\$ 87,865</b> |

No single customer accounted for more than 10% of Wind River's total revenues during the three months ended April 30, 2009 or 2008.

**Note 12: Legal Proceedings**

As summarized more fully below, from time to time, Wind River may be subject to a variety of claims or lawsuits or be involved in a variety of investigations or proceedings, including claims relating to alleged infringement of patents or other intellectual property rights, contractual disputes, employee claims and other claims that arise in the ordinary course of its business. Wind River believes that the outcome of its outstanding legal proceedings, claims and litigation will not have a material adverse effect on its business, results of operations, cash flows or financial condition. However, such matters involve complex questions of fact and law and could involve significant costs and the diversion of resources to defend. Additionally, the results of litigation are inherently uncertain, and an adverse outcome is at least reasonably possible.

*Stockholder Litigation*

See Note 13, Subsequent Events, below for further information.

*RED.Com, Inc. Litigation*

On November 14, 2008, RED.Com, Inc. (doing business as RED Digital Camera) (RED) filed a complaint against the Company in the Superior Court of the State of California, Santa Clara County. The complaint asserts causes of action against the Company for fraud in the inducement, breach of contract and negligent representation in connection with a services agreement entered into between the Company and RED in January 2006, pursuant to which the Company performed certain design services related to RED's RED ONE digital cinema camera. RED's complaint

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

seeks compensatory damages in an amount to be proven at trial, as well as punitive damages and attorneys' fees and costs. On January 2, 2009, the Company filed an answer to RED's complaint. The Company believes that RED's complaint is without merit and intends to defend this matter vigorously. On January 2, 2009, the Company filed a cross-complaint against RED asserting causes of action for (i) breach of contract in connection with RED's failure to pay outstanding invoices and (ii) for breach of contract and conversion/trespass to chattels in connection with RED's unauthorized distribution of Wind River VxWorks operating system to end users. Discovery has commenced. A trial date has not been set.

**Table of Contents****Note 13: Subsequent Events***Proposed Merger*

On June 4, 2009, the Company entered into an Agreement and Plan of Merger (the *Merger Agreement*) with Intel Corporation ( *Intel* or *Parent* ) and APC II Acquisition Corporation, a wholly-owned subsidiary of Intel ( *Purchaser* ), pursuant to which Purchaser will commence, as soon as reasonably practicable, a cash tender offer (the *Offer*) to acquire all of the issued and outstanding shares of the Company's common stock (the *Company Shares*), including the associated rights to purchase Series A Junior Participating Preferred Stock issued pursuant to the Company's Amended and Restated Rights Agreement dated as of September 29, 2006, as amended (the *Rights Agreement*), at a price of \$11.50 per share, net to the holders thereof in cash, (such amount the *Per Share Amount*). The Offer will initially remain open for at least 20 business days from commencement, subject to possible extension on the terms set forth in the Merger Agreement. Pursuant to the Merger Agreement, after the consummation of the Offer, and subject to the satisfaction or waiver of certain conditions set forth in the Merger Agreement, Purchaser will merge with and into the Company (the *Merger*) and the Company will become a wholly-owned subsidiary of Intel. At the effective time of the Merger, each Company Share that is not tendered and accepted pursuant to the Offer will be cancelled and converted into the right to receive cash in an amount equal to the Per Share Amount, on the terms and subject to the conditions set forth in the Merger Agreement.

The Merger Agreement includes detailed representations, warranties and covenants of the Company, and customary representations, warranties and covenants of Parent and Purchaser. The Company has agreed to operate its business and the business of its subsidiaries in the ordinary course until the date upon which Purchaser's designees constitute a majority of the members on the Board. The Company has also agreed not to solicit, initiate, knowingly encourage or knowingly facilitate alternative acquisition proposals and will not knowingly permit its representatives to solicit or encourage any alternative acquisition proposal, in each case, subject to certain exceptions set forth in the Merger Agreement. The Merger Agreement also includes termination provisions for both the Company and Parent and provides that, in connection with the termination of the Merger Agreement under specified circumstances, the Company may be required to (i) pay to Parent a termination fee of \$30 million and/or (ii) reimburse Parent for up to \$4 million in transaction expenses.

Consummation of the Offer is subject to various conditions, including (1) a minimum condition consisting of the valid tender of at least (x) a majority of the outstanding shares not subject to the Tender and Support Agreement entered into by certain stockholders of the Company, Intel and Purchaser (the *Stockholder Agreement*) (calculated on a fully diluted basis, as specified in the Merger Agreement) plus (y) the shares subject to the Stockholder Agreement immediately prior to the expiration of the Offer, (2) the expiration or termination of applicable waiting periods under the United States Hart-Scott-Rodino Antitrust Improvements Act of 1976 (the *HSR Act*) and other applicable waiting periods, clearances, consents or approvals of any governmental authority, (3) the absence of a decline in the Standard and Poor's 500 Index below 737 over certain measurement periods from five to ten days prior to the scheduled acceptance of the tender offer and (4) certain other customary conditions. The closing of the Merger is subject to certain closing conditions specified in the Merger Agreement, including approval of the Merger by the Company's stockholders, if required.

The Company has granted to Intel and Purchaser an irrevocable option (the *Top-Up Option*) under the Merger Agreement to purchase, following the consummation of the Offer and subject to certain conditions and limitations, up to that number of Company Shares (the *Top-Up Option Shares*) that, when added to the number of Company Shares collectively owned by Parent or Purchaser at the time of exercise, shall constitute one Company Share more than 90% of the shares of the Company's common stock then outstanding on a fully diluted basis (calculated in accordance with the Merger Agreement).

*Stockholder Litigation*

On June 4, 2009, a class action complaint was filed in the Superior Court of the State of California, in and for the County of Alameda, by Mark Harvey against the Company and all of its current directors. The complaint alleges that defendants breached their fiduciary duties to the Company's stockholders in connection with the negotiation and execution of the Merger Agreement and the Offer. The complaint seeks declaratory and injunctive relief, including declaring the Merger Agreement to be a breach of the fiduciary duties of the directors and thereby unlawful and unenforceable, rescinding the Offer and related documents, enjoining the directors from entering into the Offer until a fair price for the stockholders is obtained, directing the individual defendants to obtain a transaction in the best interest of the Company's stockholders, and requiring payment of plaintiff's costs and attorneys' fees. In addition, on June 5, 2009, a second, substantially similar complaint was filed in the Superior Court of the State of California, in and for the County of Alameda, by Donald Smith against the Company, all of its current directors and Intel Corporation. The Company is currently evaluating these complaints.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Forward-Looking Statements**

*This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. When used in this Quarterly Report on Form 10-Q, the words could, may, anticipate, believe, estimate, expect, intend, plan and variations of such words and similar expressions as they relate to our management or to Wind River are intended to identify these forward-looking statements. These forward-looking statements include, but are not limited to statements related to the proposed acquisition by Intel, including the tender offer and the merger, the potential benefits of the merger with Intel, our expected business, results of operations, future financial position, business strategy, including acceptance of our product lines and business models, our ability to increase our revenues, including deferred revenues, our ability to grow our open-source-based Linux business, the mix of licensing models adopted by our customers, our ability to increase our services backlog, our cost of product, subscription and services, savings related to our reorganization plan, our financing plans and capital requirements, our investments, impairment losses on investments, intangible assets and goodwill, our expenses, including changes in selling and marketing, product development and engineering and general and administrative expenses, our restructuring charges, the potential release of all or a portion of our valuation allowance associated with our U.S. deferred tax assets, our accounting for certain acquisitions, the effect of recent accounting pronouncements, the likelihood of realization of deferred taxes, the potential effect of litigation against us, forecasted trends relating to our sales or the markets in which we operate and similar matters and include statements based on current expectations, estimates, forecasts and projections about the economies and markets in which we operate and our beliefs and assumptions regarding these economies and markets.*

*These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those contemplated herein. Factors that could cause or contribute to such differences include, but are not limited to, the risk that our business will not be successfully integrated with Intel's business; costs associated with the merger; a failure to complete the tender offer or merger; matters arising in connection with the parties' efforts to comply with and satisfy applicable regulatory approvals and closing conditions relating to the transaction; increased competition and technological changes in the industries in which we and Intel compete, the success of our implementation of new and current products, business models and market strategies, the ability to address rapidly changing technology and markets and to deliver our products on a timely basis, our ability to grow our open-source-based Linux business, the ability of our customers to sell products that include our software, the impact of competitive products and pricing, weakness in the economy generally or in the technology sector specifically, the success of our strategic relationships, the costs of litigation against us, as well as the impact of other costs and other factors discussed under Part II, Item 1A, Risk Factors.*

*These forward-looking statements speak only as of the date this Quarterly Report on Form 10-Q was filed and of information actually known by us at that time. We do not intend to update these forward-looking statements to reflect events or circumstances that occur after the filing of this Quarterly Report on Form 10-Q or to reflect the occurrence or effect of anticipated events, except as required by law.*

*The following discussion should be read in conjunction with the condensed consolidated financial statements and notes included elsewhere in this report.*

**Overview**

Wind River is a global leader in Device Software Optimization (DSO). We develop, market and sell operating systems, middleware and software development tools that allow our customers to develop, run, and manage their device products faster, better, at lower cost and more reliably. We offer our customers a choice of leading real-time, proprietary operating systems and open-source, commercial-grade Linux operating systems. We also offer our comprehensive, Eclipse-based Workbench software development suite that allows our customers to manage the design, development, debugging and testing of their device software systems, as well as leading device test solutions that allow our customers to test, diagnose and resolve defects in device software. Our customers manufacture devices as varied as set-top boxes, in-vehicle infotainment systems, mobile handsets, Internet routers, avionics control panels and coronary pacemakers. Our operating systems are currently deployed in millions of devices.

We market our products and services in North America, EMEA (comprising Europe, the Middle East and Africa), Japan and the Asia Pacific region, primarily through our own direct sales organization, which consists of sales persons, field engineers and support staff. We also market and sell our products through a network of distributors and resellers, primarily in international regions, to serve customers in regions not serviced by our direct sales force. We were incorporated in California in February 1983 and reincorporated in Delaware in April 1993.



## Table of Contents

For additional information about our business and operating model, please see Executive Operating and Financial Summary under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended January 31, 2009.

### *Recent Operating Results*

Our total revenues were \$82.5 million and \$87.9 million during the three months ended April 30, 2009 and 2008, respectively. The decline in revenues can be attributed to a decrease in production license revenues primarily due to the global economic recession and a decrease in subscription revenues resulting partly from customer purchases under our multi-year term license model in lieu of renewing subscription revenue contracts. These decreases were offset by increases in perpetual and term license revenues and maintenance revenues associated with the adoption of our multi-year term license model. For the three months ended April 30, 2009 and 2008, we had a net income of \$561,000 or \$0.01 per diluted share and a net income of \$462,000 or \$0.01 per diluted share, respectively.

Our total deferred revenues decreased to \$121.3 million at April 30, 2009 from \$132.2 million at January 31, 2009. The decrease was due primarily to the ratable recognition of subscription contracts and lower sales of new subscription contracts resulting primarily from a higher mix of customer purchases under our term license model during the first quarter of fiscal 2010. To a lesser extent, the decrease was due to a decline in our deferred maintenance and other revenues, primarily attributable to a lower volume of professional service business in the first quarter of fiscal 2010.

We generated cash flows from operations of \$5.5 million and \$29.7 million during the three months ended April 30, 2009 and 2008, respectively. The decrease of \$24.2 million was primarily due to a decrease in the working capital impact of deferred revenues of \$19.2 million and a decrease in accrued compensation of \$5.9 million. During the three months ended April 30, 2009, we expended cash of approximately \$3.5 million to acquire all outstanding shares of Tilcon Software Limited, a privately held company based in Ottawa, Canada.

### *Recent Developments*

On June 4, 2009, we entered into an Agreement and Plan of Merger (the Merger Agreement) with Intel Corporation (Intel) and APC II Acquisition Corporation, a wholly-owned subsidiary of Intel, pursuant to which APC II Acquisition Corporation will commence, as soon as reasonably practicable, a cash tender offer to acquire all of the issued and outstanding shares of our common stock, including the associated rights to purchase Series A Junior Participating Preferred Stock issued pursuant to our Rights Agreement, at a price of \$11.50 per share, net to the holders thereof in cash. This proposed merger is detailed further in Note 13, Subsequent Events, of the notes to condensed consolidated financial statements.

In February 2009, we implemented a restructuring plan to better align our resources with our strategic business objectives and to support profitable growth in the future. As part of this plan, we eliminated approximately 36 employee positions, including employees from our Device Test reporting unit, which is included in the All Other reportable segment, in the first quarter of fiscal year 2010 and recognized restructuring charges of \$627,000 related to these terminations. We anticipate annual cost savings of approximately \$3.5 million to \$4.5 million in connection with this restructuring plan. In addition, we have taken other cost saving actions in the first quarter of fiscal 2010 such as reducing employee benefits and compensation costs for existing employees.

In February 2009, we acquired all of the outstanding shares of Tilcon Software Limited (Tilcon), a privately held company based in Ottawa, Canada that focuses on providing embedded graphics solutions, for approximately \$3.5 million in cash consideration. In addition, in connection with this acquisition, we agreed to pay potential retention and performance bonuses of up to an aggregate of \$1.0 million. With this acquisition, we acquired proprietary embedded graphical user interfaces that will enhance the value of our VxWorks and Wind River Linux software platforms across multiple device types and target. The acquisition is accounted for under Financial Accounting Standards Board (FASB) Statement No. 141 (revised 2007), *Business Combinations*, as amended by FASB staff position FSP 141R-1, *Accounting for Assets Acquired and Liabilities Assumed in a Business Combination That Arise from Contingencies* (SFAS 141R), and is detailed further in Note 2, Acquisitions, Goodwill and Purchased Intangibles, of the notes to condensed consolidated financial statements.

### *Recently Adopted Accounting Pronouncements*

In February 2008, the FASB issued FSP No. FAS 157-2, *Effective Date of FASB Statement No. 157* (FSP FAS 157-2), which delayed the effective date of SFAS No. 157, *Fair Value Measurements* (SFAS 157) for all non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), until fiscal years beginning after November 15, 2008. Therefore, in the first quarter of fiscal 2010, we adopted SFAS No. 157 for non-financial assets and non-financial liabilities. The adoption of SFAS No. 157 for non-financial assets and non-financial liabilities that are not measured and recorded at fair value on

a recurring basis did not have a significant impact on our consolidated financial statements for the three months ended April 30, 2009.

---

## **Table of Contents**

In the first quarter of fiscal 2010, we adopted SFAS 141R, which generally requires an entity to recognize the assets acquired, liabilities assumed, contingencies, and contingent consideration at fair value on the acquisition date. In circumstances where the acquisition-date fair value for a contingency cannot be determined during the measurement period and it is concluded that it is probable that an asset or liability exists as of the acquisition date and the amount can be reasonably estimated, a contingency is recognized as of the acquisition date based on the estimated amount. It further requires that acquisition-related costs be recognized separately from the acquisition and expensed as incurred, restructuring costs generally be expensed in periods subsequent to the acquisition date, and changes in accounting for deferred tax asset valuation allowances and acquired income tax uncertainties after the measurement period impact income tax expense. In addition, acquired in-process research and development is capitalized as an intangible asset and amortized over its estimated useful life upon the completion of the research and development. SFAS 141R is applicable to business combinations on a prospective basis beginning in the first quarter of fiscal 2010. Our acquisition of Tilcon Software Limited completed in the first quarter of fiscal 2010 is accounted for under SFAS 141R and is detailed further in Note 2, Acquisitions, Goodwill and Intangibles Assets, of the notes to condensed consolidated financial statements.

In the first quarter of fiscal 2010, we adopted Statement of Financial Accounting Standards ( SFAS ) No. 160, *Noncontrolling Interest in Consolidated Financial Statements, an amendment of ARB No. 51* ( SFAS 160 ), which addresses the accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Accordingly, minority interest has been re-captioned to noncontrolling interest and has been presented in accordance with SFAS 160 as part of equity on the condensed consolidated balance sheet.

### *Recent Accounting Pronouncements*

See Note 1, The Company and Summary of Significant Accounting Policies, of the notes to condensed consolidated financial statements for further information regarding recent accounting standards and pronouncements.

## **Critical Accounting Policies and Estimates**

### *General*

Management's discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which were prepared in accordance with accounting principles generally accepted in the United States, or U.S. GAAP. The application of U.S. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The policies and estimates that we believe are most critical to an understanding of our financial results and condition and that require a higher degree of judgment and complexity include:

Revenue recognition;

Estimating sales returns and other allowances, and allowance for doubtful accounts;

Valuation of long-lived assets, including goodwill and purchased intangibles;

Valuation of investments;

Accounting for income taxes; and

Stock-based compensation.

For a more comprehensive discussion of these critical accounting policies, please see Critical Accounting Policies and Estimates, under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Form 10-K for the fiscal year ended January 31, 2009.



**Results of Operations for the Three Months Ended April 30, 2009 and 2008**

*Revenues*

We recognize revenues from three sources: (1) product revenues, (2) subscription revenues and (3) service revenues; in each case, net of sales returns and other allowances. Product revenues consist of revenues from production licenses (sometimes referred to as royalties), fees for stand-alone software and software programming tools sold under our perpetual and term licensing models, and from sales of our hardware products. Subscription revenues consist of revenues from the licensing of products and services under our subscription-based enterprise licensing model including items such as

**Table of Contents**

development tools, operating systems, various protocols and interfaces and maintenance, which are licensed over a limited period of time, typically 12 months. Service revenues are derived from fees from professional services, which include design and development fees, software maintenance contracts, and customer training and consulting. Generally, our customer agreements do not allow the right of return or sales price adjustments. The table below sets forth a summary of our revenue during the three months ended April 30, 2009 and 2008:

|                       | Three Months Ended<br>April 30,    |           | Percentage of<br>Total Revenues, net |      |
|-----------------------|------------------------------------|-----------|--------------------------------------|------|
|                       | 2009                               | 2008      | 2009                                 | 2008 |
|                       | (In thousands, except percentages) |           |                                      |      |
| Product revenues      | \$ 30,174                          | \$ 32,898 | 37%                                  | 37%  |
| Subscription revenues | 29,020                             | 33,070    | 35                                   | 38   |
| Service revenues      | 23,276                             | 21,897    | 28                                   | 25   |
| Total revenues, net   | \$ 82,470                          | \$ 87,865 | 100%                                 | 100% |

Total revenues decreased \$5.4 million or 6% in the three months ended April 30, 2009 compared to the three months ended April 30, 2008. The change was due primarily to decreased subscription revenues, attributable to lower sales of new subscription contracts resulting partly from customer purchases under our multi-year term license model in lieu of renewing new subscription contracts, and a decreased volume of production license revenues during the three months ended April 30, 2009, related to decreased levels of business with our customers primarily as a result of the impact of the global economic recession.

*Product Revenues.* Product revenues are comprised of perpetual development license revenues, including hardware revenues, term license revenues and production license revenues from perpetual licenses, term licenses and subscription licenses. The table below sets forth information for such components:

|                                     | Three Months Ended<br>April 30,    |           | Percentage of<br>Total Revenues, net |      |
|-------------------------------------|------------------------------------|-----------|--------------------------------------|------|
|                                     | 2009                               | 2008      | 2009                                 | 2008 |
|                                     | (In thousands, except percentages) |           |                                      |      |
| Perpetual and term license revenues | \$ 16,122                          | \$ 13,952 | 20%                                  | 16%  |
| Production license revenues         | 14,052                             | 18,946    | 17                                   | 21   |
| Total product revenues, net         | \$ 30,174                          | \$ 32,898 | 37%                                  | 37%  |

Perpetual and term license revenues increased \$2.2 million or 16% in the three months ended April 30, 2009 compared to the three months ended April 30, 2008. Most of the increase was related to a higher volume of revenues recognized under our term license model in the first quarter of fiscal 2010, offset in part by a large perpetual deal recognized in the first quarter of fiscal 2009. Term license revenues were approximately 11% and 1% of total revenues in the three months ended April 30, 2009 and 2008, respectively. Term license revenues can fluctuate from quarter to quarter depending on the rate of customer adoption of our multi-year term license model. We expect perpetual revenues and term license revenues to continue to grow in absolute dollars over the course of fiscal 2010.

Production license revenues decreased \$4.9 million or 26% in the three months ended April 30, 2009 compared to the three months ended April 30, 2008. The decrease was primarily related to a lower volume of production license block purchases and in-arrears purchases, attributable to the economic recession and reduced customer spending, off set by an increase in production license revenues from our license compliance program. License compliance revenues can vary from quarter to quarter. We expect production license revenues to grow in absolute dollars over the course of fiscal 2010.

*Subscription Revenues.* Subscription revenues decreased \$4.1 million or 12% in the three months ended April 30, 2009 compared to the three months ended April 30, 2008. The decrease was primarily attributable to lower sales of new subscription contracts in the prior year resulting partly from customer purchases under our multi-year term license model in lieu of renewing subscription revenue contracts. We expect subscription revenues to decrease slightly in absolute dollars over the remainder of fiscal 2010.



**Table of Contents**

*Service Revenues.* Service revenues are derived from fees for professional services, which include design and development fees, software maintenance contracts, customer training and consulting.

|                                    | Three Months Ended<br>April 30,    |                  | Percentage of<br>Total Revenues, net |            |
|------------------------------------|------------------------------------|------------------|--------------------------------------|------------|
|                                    | 2009                               | 2008             | 2009                                 | 2008       |
|                                    | (In thousands, except percentages) |                  |                                      |            |
| Maintenance revenues               | \$ 9,812                           | \$ 7,931         | 12%                                  | 9%         |
| Other service revenues             | 13,464                             | 13,966           | 16                                   | 16         |
| <b>Total service revenues, net</b> | <b>\$ 23,276</b>                   | <b>\$ 21,897</b> | <b>28%</b>                           | <b>25%</b> |

Maintenance revenues increased \$1.9 million or 24% during the three months ended April 30, 2009 compared to the three months ended April 30, 2008. The increase was primarily related to a higher volume of maintenance revenues recognized under our multi-year term license model. We expect maintenance revenues to increase over the remainder of fiscal 2010, as a result of maintenance revenues to be recognized under our multi-year term license contracts.

Other service revenues, which consist of professional services and training, decreased slightly by \$502,000 or 4% during the three months ended April 30, 2009 compared to the three months ended April 30, 2008. The slight decrease is due to a lower volume of professional service business primarily in the consumer device sector partially offset by an increase in fixed-price service revenues related to certain large contracts executed in prior year. During the three months ended April 30, 2009 and 2008, we generated \$8.8 million and \$6.9 million, respectively, in revenue from fixed-price services contracts. Fixed-price services contracts are accounted for under the percentage-of-completion method of accounting. Time-and-materials service contracts are recognized as services are performed. We expect overall services revenue to grow in absolute dollars over the remainder of fiscal 2010.

Our services backlog, which represents contractual commitments for our professional services not yet billed or delivered, has decreased by \$8.0 million or 36% from \$22.4 million at January 31, 2009 to \$14.5 million at April 30, 2009. The change reflects the overall decrease in the volume of professional service consulting business with our customers during the first quarter of fiscal 2010. We expect that most of our services backlog will be billed and delivered within the next 12 months, but service contracts are subject to change or termination, and management does not believe that services backlog, as of any particular date, is a reliable indicator of future performance. Our services backlog, which is not reflected on our balance sheet, is not subject to our normal accounting controls for information that is either reported in or derived from our basic financial statements, and the concept of backlog is not defined in the accounting literature, making comparisons with other companies difficult and potentially misleading.

*Revenues by Segment*

|                                       | Three Months Ended<br>April 30,    |                  | Percentage of<br>Total Revenues, net |             |
|---------------------------------------|------------------------------------|------------------|--------------------------------------|-------------|
|                                       | 2009                               | 2008             | 2009                                 | 2008        |
|                                       | (In thousands, except percentages) |                  |                                      |             |
| VxWorks                               | \$ 59,253                          | \$ 68,007        | 72%                                  | 77%         |
| Linux                                 | 13,687                             | 8,009            | 17                                   | 9           |
| Non-Core Products and Design Services | 3,971                              | 5,519            | 4                                    | 7           |
| All Other                             | 5,559                              | 6,330            | 7                                    | 7           |
| <b>Total revenues, net</b>            | <b>\$ 82,470</b>                   | <b>\$ 87,865</b> | <b>100%</b>                          | <b>100%</b> |

Our VxWorks segment comprises our proprietary VxWorks real-time operating system and related products and services. VxWorks revenues decreased \$8.8 million or 13% during the three months ended April 30, 2009 compared to the three months ended April 30, 2008. This decrease primarily resulted from a large perpetual license deal that was executed in the first quarter of fiscal 2009.

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

Our Linux segment comprises our open-source-based, commercial-grade Linux operating systems and related products and services. Linux revenues increased \$5.7 million or 71% during the three months ended April 30, 2009 compared to the same period of the prior year. This increase was attributable to increased market demand for our Linux platforms and services primarily in our networking, automotive and digital consumer markets.

**Table of Contents**

Our Non-Core Products and Design Services segment consists of our pSOS real-time operating system, which was acquired from Integrated Systems, Inc. in fiscal 2001, certain other non-core products and turn-key product design services. Non-Core Products and Design Services revenues decreased \$1.5 million or 28% during the three months ended April 30, 2009 as compared to the same period of the prior year due to lower levels of Design Services business.

Our All Other segment includes our development tools, common technologies, device test products and related services. All Other segment revenues decreased \$771,000 or 12% during the three months ended April 30, 2009 as compared to the same period of the prior year. The decrease was attributable to a decline in revenues of our Tools product division associated with lower levels of business.

*Revenues by Geography*

|                                    | Three Months Ended<br>April 30, |                  | Percentage of<br>Total Revenues, net |             |
|------------------------------------|---------------------------------|------------------|--------------------------------------|-------------|
|                                    | 2009                            | 2008             | 2009                                 | 2008        |
| (In thousands, except percentages) |                                 |                  |                                      |             |
| North America                      | \$ 43,394                       | \$ 43,768        | 53%                                  | 50%         |
| EMEA                               | 16,719                          | 22,235           | 20                                   | 25          |
| Japan                              | 10,660                          | 13,264           | 13                                   | 15          |
| Asia Pacific                       | 11,697                          | 8,598            | 14                                   | 10          |
| <b>Total revenues, net</b>         | <b>\$ 82,470</b>                | <b>\$ 87,865</b> | <b>100%</b>                          | <b>100%</b> |

Revenues from international sales decreased 11% to \$39.1 million during the three months ended April 30, 2009 from \$44.1 million in the three months ended April 30, 2008. The decrease was due to a 25% decrease in revenues from EMEA and a 20% decrease in revenues from Japan, offset in part by a 36% increase in revenues from Asia Pacific. The general level of decreased revenues in the geographic areas resulted primarily from reduced customer demand for our software and services both domestically and internationally, attributable to the current global economic recession. The increased revenues in Asia Pacific resulted primarily from a large multi-year term license deal executed in the first quarter of fiscal 2010. International revenues accounted for 47% and 50% of total revenues during the three months ended April 30, 2009 and 2008, respectively.

Our international sales are primarily denominated in United States Dollars, Euros, British Pounds, the Swedish Krona and Japanese Yen. The change in average exchange rates between the dollar and other currencies between the three months ended April 30, 2009 and 2008 impacted our international revenues. These changes accounted for \$1.2 million of the decrease in international revenues in the three months ended April 30, 2009 as compared to the same period in fiscal 2009.

We expect international sales to continue to represent a significant portion of our revenues, although the percentage may fluctuate from period to period.

**Table of Contents***Deferred Revenues*

Our deferred revenues consist of the following:

|                                     | April 30,<br>2009 | January 31,<br>2009 | Dollar<br>Change   | Percent<br>Change |
|-------------------------------------|-------------------|---------------------|--------------------|-------------------|
| (In thousands, except percentages)  |                   |                     |                    |                   |
| <b>Current deferred revenues:</b>   |                   |                     |                    |                   |
| Subscription                        | \$ 62,178         | \$ 67,739           | \$ (5,561)         | (8)%              |
| Maintenance and other               | 42,877            | 46,717              | (3,840)            | (8)               |
| Total current deferred revenues     | 105,055           | 114,456             | (9,401)            | (8)               |
| <b>Long-term deferred revenues:</b> |                   |                     |                    |                   |
| Subscription                        | 6,877             | 7,748               | (871)              | (11)              |
| Maintenance and other               | 9,375             | 10,017              | (642)              | (6)               |
| Total long-term deferred revenues   | 16,252            | 17,765              | (1,513)            | (9)               |
| <b>Total deferred revenues</b>      | <b>\$ 121,307</b> | <b>\$ 132,221</b>   | <b>\$ (10,914)</b> | <b>(8)%</b>       |

Deferred subscription revenues represent customer billings and payments made in advance for software licensed over a subscription period. Subscription periods vary from annual to multi-year and are classified as such. Long-term deferred revenues represent the portion of multi-year contracts that are due to be recognized as revenue in a time period greater than one year from the balance sheet date. Maintenance and other deferred revenues primarily include deferred maintenance, service and product revenues. Deferred maintenance revenues represent customer billings and payments made in advance for annual support contracts. Maintenance is typically billed on a per annum basis in advance and revenue is recognized ratably over the maintenance period. Deferred service revenues include pre-payments for software consulting and training services. Revenue for these contracts is recognized as the services are performed. Deferred product revenues primarily include software license transactions that are not separable from subscription or consulting services.

Our total deferred revenues decreased to \$121.3 million at April 30, 2009 from \$132.2 million at January 31, 2009. The decrease was primarily due to the ratable recognition of subscription contracts that commenced in prior years and lower sales of new subscription contracts, resulting primarily from a higher mix of customer purchases under our term license model during the first quarter of fiscal 2010. To a lesser extent, the decrease was due to a decline in our deferred maintenance and other revenues, attributable to a lower volume of professional service business in the first quarter of fiscal 2010.

**Table of Contents***Cost of Revenues*

|                                       | Three Months Ended<br>April 30,    |                  | Percentage of<br>Associated Revenues, net |      |
|---------------------------------------|------------------------------------|------------------|---|------|
|                                       | 2009                               | 2008             | 2009                                      | 2008 |
|                                       | (In thousands, except percentages) |                  |   |      |
| Product                               | \$ 661                             | \$ 750           | 2%  | 2%   |
| Subscription                          | 2,964                              | 4,662            | 10  | 14   |
| Service                               | 14,284                             | 16,746           | 61%                                       | 76%  |
| Amortization of purchased intangibles | 399                                | 528              |   |      |
| <b>Total cost of revenues</b>         | <b>\$ 18,308</b>                   | <b>\$ 22,686</b> |   |      |

|                         |           |           |
|-------------------------|-----------|-----------|
| Gross profit            | \$ 64,162 | \$ 65,179 |
| Gross profit percentage | 78%       | 74%       |

The general decrease in overall costs of revenue is primarily attributable to a lower utilization of third-party consultants, reduced incentive compensation and other personnel related costs.

*Cost of Product.* Product-related costs of revenues consist primarily of salaries, benefits, and stock-based compensation for employees involved in production, other direct production costs, royalty payments to third parties for the use of their software, and shipping costs.

Cost of product decreased slightly in absolute dollars, but remained flat as a percentage of associated revenues, during the three months ended April 30, 2009, compared to the same period of the prior year. Product-related cost of revenues may be affected in the future by costs of distribution related to the introduction of new products, royalty costs for use of third-party software in our products and by the amortization of capitalized software development costs.

*Cost of Subscription.* Subscription-related costs of revenues consist primarily of salaries, benefits, and stock-based compensation for employees, other direct production costs, royalty payments to third parties for the use of their software, shipping costs and costs of providing subscription-related maintenance and support services.

Cost of subscription decreased in absolute dollars and as a percentage of associated revenues during the three months ended April 30, 2009 as compared to the same period in the prior year. The decrease was primarily due to a decline in maintenance and support services costs attributable to reduced compensation costs including incentive compensation, lower production costs, and a lower allocation of these costs to cost of subscription that resulted from a lower mix of subscription revenues and a decrease in training related activities associated with subscriptions.

We expect cost of subscription to continue to fluctuate as a percentage of subscription revenue based on the level of sales of our subscription-based Wind River platforms. Cost of subscriptions may be affected in the future by direct production costs, amortization of capitalized software development costs, costs of distribution, royalty costs for use of third-party software in our products, the costs of providing subscription-related maintenance and support services, and by our revenue mix which could impact the allocation of cost of revenues.

*Cost of Services.* Service-related cost of revenues consist primarily of personnel related costs such as salaries, benefits, and stock-based compensation, associated with providing services, including consulting services, to customers and the infrastructure to manage a services organization, as well as costs to recruit, develop and retain services professionals.

Cost of services decreased by \$2.5 million or 15% during the three months ended April 30, 2009 as compared to the same period in the prior year. This decrease was primarily due to a decline in outsourced consulting of \$1.8 million during the three months ended April 30, 2009 related to lower utilization of third-party consultants as we integrated the consulting employees of the S.C. Comsys S.R.L. and MIZI acquisitions. In addition, decreased employee compensation costs including incentive compensation costs of \$1.6 million also contributed to the overall decrease in cost of services. This decrease was partially offset by \$1.1 million of lower allocation of gross service costs to cost of subscription due to a lower mix of subscription revenue and a decrease in training related activities associated with subscription. We expect cost of services to continue to fluctuate as a percentage of service revenues based on our ability to fully utilize our professional services organization.





**Table of Contents**

*Amortization of Purchased Intangibles.* Amortization of purchased intangibles relates to the amortization of completed technology and assembled workforce associated with acquisitions. The slight decrease during the three months ended April 30, 2009 as compared to the same period in the prior year was primarily attributable to purchased intangibles, related to our acquisition of the ScopeTools business unit of Real-Time Innovations, Inc in fiscal 2005 and Interpeak AB in fiscal 2007, which were fully amortized during the fourth quarter of fiscal 2009 and first quarter of fiscal 2010, respectively. The decrease was offset in part by increased amortization related to our acquisition of the MIZI and Tilcon businesses, which were completed in October 2008 and February 2009, respectively.

We expect amortization of purchased intangibles to be relatively flat in absolute dollars over the remainder of fiscal 2010.

*Operating Expenses*

We allocate the total costs for information technology, facilities and fixed asset depreciation to each of the functional areas based on worldwide headcount data. Information technology allocated costs include salaries, employee-related costs, outside consulting costs, communication costs, hardware and software maintenance contracts costs and depreciation expense for fixed assets. Facilities allocated costs include facility rent for the corporate offices as well as shared function offices, property taxes, and certain other department operating costs. Fixed asset depreciation allocated costs include straight-line depreciation expense on buildings, leasehold improvements, computer equipment, software, furniture and office equipment.

The general decrease in absolute dollars in operating expenses relates primarily to a reduction in employee-related costs including incentive compensation and the impact of foreign currency rate fluctuations. The change in average exchange rates between the U.S. dollar and other currencies between the three months ended April 30, 2009 and 2008 impacted our international operating expenses and accounted for \$4.0 million of the decrease in international operating expenses during the three months ended April 30, 2009 as compared to the same period in fiscal 2009.

*Selling and Marketing.* Selling and marketing expenses consist primarily of product and other marketing related expenses, compensation related expenses, sales commissions, facility costs and travel costs.

|                                 | <b>Three Months Ended<br/>April 30,</b>   |             | <b>Percent<br/>Change</b> |
|---------------------------------|---|-------------|---------------------------|
|                                 | <b>2009</b>                               | <b>2008</b> |                           |
|                                 | <b>(In thousands, except percentages)</b> |             |                           |
| Selling and marketing           | \$ 32,969                                 | \$ 35,172   | (6)%                      |
| As a percentage of net revenues | 40%                                       | 40%         |                           |

Total selling and marketing expenses decreased by \$2.2 million during the three months ended April 30, 2009 as compared to the same period in the prior year. The decrease primarily reflects lower employee-related costs of \$1.3 million associated with declines in sales commission, travel costs and incentive compensation and the impact of foreign currency rate fluctuations. The decrease was also attributable to lower outside consulting fees of \$657,000 resulting from a lower utilization of third-party consultants in the selling and marketing organization and lower facilities and information technology and other costs of \$308,000. We expect that selling and marketing expenses will remain flat or be slightly lower in absolute dollars over the remainder of fiscal 2010.

*Product Development and Engineering Expenses.* Product development and engineering expenses consist primarily of payroll and stock-based compensation related expenses, facility costs and consulting fees for our product research and development organization.

|                                     | <b>Three Months Ended<br/>April 30,</b>   |             | <b>Percent<br/>Change</b> |
|-------------------------------------|---|-------------|---------------------------|
|                                     | <b>2009</b>                               | <b>2008</b> |                           |
|                                     | <b>(In thousands, except percentages)</b> |             |                           |
| Product development and engineering | \$ 20,872                                 | \$ 20,307   | 3%                        |
| As a percentage of net revenues     | 25%                                       | 23%         |                           |

**Table of Contents**

Total product development and engineering expenses increased by \$565,000 during the three months ended April 30, 2009 as compared to the same period in the prior year. The increase primarily reflects increased consulting fees of \$750,000 related to increased utilization of third-party consultants and higher facilities and information technology and other costs of \$211,000. The increase was partially offset by the lower employee-related costs of \$512,000 associated with decreased employee compensation costs including incentive compensation, and the impact of foreign currency rate fluctuations.

We expect product development and engineering expenses to be relatively flat in absolute dollars over the remainder of fiscal year 2010 as we continue to invest in new and existing products.

*General and Administrative Expenses.* General and administrative expenses consist primarily of compensation-related expenses, facilities-related expenses and external fees for professional services, such as legal and accounting.

|                                 | <b>Three Months Ended</b>                 |             |                |
|---------------------------------|---|-------------|----------------|
|                                 | <b>April 30,</b>                          |             | <b>Percent</b> |
|                                 | <b>2009</b>                               | <b>2008</b> | <b>Change</b>  |
|                                 | <b>(In thousands, except percentages)</b> |             |                |
| General and administrative      | \$ 8,281                                  | \$ 9,040    | (8)%           |
| As a percentage of net revenues | 10%                                       | 10%         |                |

Total general and administrative expenses decreased by \$759,000 during the three months ended April 30, 2009 as compared to the three months ended April 30, 2008. The decrease reflects lower employee-related costs of \$1.0 million, primarily attributable to lower incentive compensation, and lower tax compliance fees of \$461,000. The decrease was partially offset by acquisition-related costs of \$332,000 associated with the purchase of Tilcon, which are now required to be expensed under SFAS 141R, and increases in facilities and information technology and other costs of \$301,000 and legal fees of \$212,000.

We expect that general and administrative expenses will remain relatively flat in absolute dollars over the remainder of fiscal year 2010. We also expect to incur additional expenses and fees, primarily in the second and third quarters of fiscal 2010, in connection with the execution of the Agreement and Plan of Merger on June 4, 2009 with Intel Corporation and APC II Acquisition Corporation, a wholly owned subsidiary of Intel.

*Amortization of Other Intangibles*

Amortization of other intangibles represents the amortization of acquisition-related intangible assets. The increase during the three months ended April 30, 2009 as compared to the three months ended April 30, 2008 is attributable to higher amortization associated with intangibles acquired as part of the MIZI and Tilcon acquisitions, which were completed in October 2008 and February 2009, respectively.

We expect amortization of other intangibles to increase over the remainder of fiscal 2010.

*Restructuring Charges*

In February 2009, we implemented a restructuring plan to better align our resources with our strategic business objectives and to support profitable growth in the future. As part of this plan, we eliminated approximately 36 positions, including employees from the Device Test reporting unit, which is included in the All Other reportable segment. As a result, in accordance with SFAS No. 146, *Accounting for Costs Associated with Exit or Disposal Activities* ( SFAS 146 ), we recognized restructuring charges of \$627,000 during the first quarter of fiscal 2010 related to severance, medical and outplacement benefits for terminated employees. We anticipate annual cost savings of approximately \$3.5 million to \$4.5 million in connection with this restructuring plan.

In April 2009, we vacated a leased facility in Canada acquired as part of the Tilcon acquisition. In accordance with SFAS 146, we recognized restructuring charges of \$118,000 related to future lease payments, with the assumption of no sublease income given the current market conditions and the short remaining lease term. In addition, during the first quarter of fiscal 2010, we recognized restructuring charges of \$103,000 related to the revision of certain sublease income assumptions for a partially vacated facility in the United Kingdom.

**Table of Contents**

The following table sets forth an analysis of the components of restructuring charges and other activity within the restructuring accrual during the three months ended April 30, 2009 (in thousands):

|   | <b>Work<br/>Force<br/>Reduction</b> | <b>Consolidation<br/>of Excess<br/>Facilities</b> | <b>Total</b>  |
|---|-------------------------------------|---|---------------|
| Restructuring liabilities as of January 31, 2009      | \$ 48                               | \$ 263  | \$ 311        |
| Restructuring charges                                 | 627                                 | 221   | 848           |
| Cash payments   | (622)                               | (53)  | (675)         |
| Translation and other adjustments                     | 4                                   | 13  | 17            |
| <b>Restructuring liabilities as of April 30, 2009</b> | <b>\$ 57</b>                        | <b>\$ 444</b>                                     | <b>\$ 501</b> |

The remaining restructuring liability as of April 30, 2009 is included as a component of accrued liabilities and other long-term liabilities on the accompanying condensed consolidated balance sheet and is related primarily to a lease obligation on the partially vacated facility in the United Kingdom and the lease obligation on the vacated facility in Canada. We have paid the majority of the severance benefits associated with the restructuring plan implemented in the first quarter of fiscal 2010 and expect to pay the remaining severance benefits during the remainder of fiscal 2010. The remaining lease obligations for the vacated facility in Canada and the partially vacated facility in United Kingdom will be settled over the remaining lease terms, which expire in fiscal year 2011 and 2012, respectively.

*Operating Income (Loss) by Segment*

|   | <b>Three Months Ended<br/>April 30,</b>   |                   | <b>Percent<br/>Change</b> |
|---|---|-------------------|---------------------------|
|   | <b>2009</b>                               | <b>2008</b>       |                           |
|   | <b>(In thousands, except percentages)</b> |                   |                           |
| VxWorks   | \$ 20,503                                 | \$ 24,588         | (17)%                     |
| Linux   | (3,690)                                   | (5,891)           | (37)                      |
| Non-Core Products and Design Services                           | 2,324                                     | 853               | 172                       |
| All Other   | (2,209)                                   | (2,320)           | (5)                       |
| Corporate unallocated expenses:                                 |   |                   |                           |
| Stock-based compensation  | (2,904)                                   | (3,047)           | (5)                       |
| Amortization of purchased and other intangibles                 | (1,281)                                   | (635)             | 102                       |
| Corporate marketing   | (3,304)                                   | (3,955)           | (16)                      |
| General and administrative (including stock-based compensation) | (8,281)                                   | (9,040)           | (8)                       |
| Restructuring and other charges                                 | (848)                                     | (2,930)           | (71)                      |
| <b>Income (loss) from operations</b>                            | <b>\$ 310</b>                             | <b>\$ (2,377)</b> | <b>(113)%</b>             |

Operating income for the VxWorks segment decreased \$4.1 million during the three months ended April 30, 2009 as compared to the same period in the prior year. The decrease during the three months ended April 30, 2009 resulted from a decrease in revenues of \$8.8 million, partially offset in part by a decline in expenses of \$4.7 million related to lower cost of revenues resulting from a lower mix of professional services business and a decline in selling and engineering expenses. The decreased revenues in fiscal 2010 were primarily attributable to a large perpetual license transaction that was executed during the first quarter of fiscal 2009.

Operating loss for the Linux segment decreased by \$2.2 million during the three months ended April 30, 2009 as compared to the same period in the prior year. The decrease during the three months ended April 30, 2009 reflects an increase in revenues of \$5.7 million and an increase in expenses of \$3.5 million. The increase in expenses is attributable to increased cost of revenues of \$630,000 associated with a higher mix of professional service business and a rise in engineering, sales and marketing expenses of \$2.8 million due to our continued investment in the Linux business based on expected long-term growth.

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

Operating income for the Non-Core Products and Design Services segment increased by \$1.5 million during the three months ended April 30, 2009 as compared to the same periods in the prior year. The increase during the three months ended April 30, 2009 resulted from a decrease in cost of revenues of \$2.7 million and a decrease in selling expenses of \$343,000 partially offset by a decline in revenues of \$1.5 million, primarily due to a decline in the Design Services business.

**Table of Contents**

Operating loss for all other segments decreased by \$111,000 during the three months ended April 30, 2009 as compared to the same period in the prior year. The decrease during the three months ended April 30, 2009 reflects a decline in expenses of \$509,000 in the Device Test reporting unit and a decline in expenses of \$372,000 in the Tools reporting unit, partially offset by a decline in revenues of \$862,000 in the Tools reporting unit. The decrease in expenses was due primarily to decreased sales, marketing and engineering expenses associated with this reportable segment.

*Stock-based Compensation*

We recorded stock-based compensation expense as follows for the three months ended April 30, 2009 and 2008 (in thousands):

|   | <b>Three Months Ended<br/>April 30,</b> |                 |
|---|---|-----------------|
|   | <b>2009</b>                             | <b>2008</b>     |
| Cost of revenues                              | \$ 628                                  | \$ 649          |
| Selling and marketing expenses                | 1,347                                   | 1,469           |
| Product development and engineering expenses  | 929                                     | 929             |
| General and administrative expenses           | 1,246                                   | 1,241           |
| <b>Total stock-based compensation expense</b> | <b>\$ 4,150</b>                         | <b>\$ 4,288</b> |

The stock-based compensation remained relatively flat during the three months ended April 30, 2009, as compared to the same period in the prior year. A change in the number of options or restricted stock units that are granted, the associated vesting period, the stock price or the assumptions underlying our Black-Scholes valuation for stock options, could cause the amount of stock-based compensation that is recognized to vary.

As of April 30, 2009, there was approximately \$27.9 million of unrecognized compensation cost related to unvested stock options, restricted stock units, performance shares and employee stock purchase rights granted under our equity incentive plans. This cost is expected to be recognized over a weighted-average period of approximately 2.3 years.

*Other Income, net*

|                                | <b>Three Months Ended<br/>April 30,</b> |                 |
|--------------------------------|---|-----------------|
|                                | <b>2009</b>                             | <b>2008</b>     |
|                                | <b>(In thousands)</b>                   |                 |
| Interest income                | \$ 1,245                                | \$ 2,349        |
| Interest expense               | (68)                                    | (112)           |
| Other income (expense), net    | (1,068)                                 | 326             |
| <b>Total other income, net</b> | <b>\$ 109</b>                           | <b>\$ 2,563</b> |

*Interest Income.* Interest income decreased by \$1.1 million or 47% during the three months ended April 30, 2009 as compared to the same period in the prior year. This decrease was due primarily to lower yields on lower cash, cash equivalent and investment balances. The average yield for the three months ended April 30, 2009 was 3.33% compared to 4.51% for the three months ended April 30, 2008. Cash, cash equivalents and investments totaled \$169.8 million and \$206.5 million as of April 30, 2009 and 2008, respectively.

*Interest Expense.* Interest expense decreased slightly during the three months ended April 30, 2009 as compared to the same period in the prior year, related primarily to other miscellaneous interest charges.

*Other income (expense), Net.* Other income (expense), net decreased by \$1.4 million during the three months ended April 30, 2009 as compared to the same period in the prior year. The change was related primarily to increase in net foreign currency losses of \$1.1 million and a decrease in net gain on sales of investments of \$349,000, and to lesser extent, due to an increase in other-than-temporary impairments on investments.

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

During the three months ended April 30, 2009, we determined that one corporate debt security and three asset-backed securities within our investment portfolio were other-than-temporarily impaired due to deterioration in the quality of collateralized support, an overall under-collateralization and a significant non-recoverable decline in fair value. As a result,

**Table of Contents**

we recorded other-than-temporary impairment losses of \$325,000 related to these securities during the three months ended April 30, 2009. In addition, during the three months ended April 30, 2009, we recorded an other-than-temporary impairment loss of \$88,000 related to our investment in the Reserve Primary Money Market Fund (Reserve Primary Fund). The total recorded other-than-temporary impairment losses were \$413,000 during the three months ended April 30, 2009 compared to \$357,000 recorded in the three months ended April 30, 2008.

*Benefit from Income Taxes*

We had a benefit from income taxes of \$142,000 and \$276,000 for the three months ended April 30, 2009 and 2008, respectively. The benefit from income taxes is based on estimates of our expected benefit or liability for domestic and foreign income taxes, and is calculated by applying our estimated annual effective tax rate to the income (loss) before income taxes, adjusted for any discrete items. Our benefit from income taxes decreased by \$134,000 for the three months ended April 30, 2009 as compared to the three months ended April 30, 2008 due primarily to the impact of recording discrete items. The three months ended April 30, 2009 also includes a charge of \$129,000 for additional tax associated with Sweden which relates to fiscal 2009.

Deferred income taxes are recorded in accordance with SFAS No. 109, *Accounting for Income Taxes* ( SFAS 109 ) and are determined based on the differences between financial reporting and the tax basis of assets and liabilities using the tax rates in effect when the differences are expected to reverse. SFAS 109 provides for recognition of deferred tax assets if the realization of such assets is more likely than not to occur. With the primary exception of the U.S. tax jurisdiction, we have determined that it is more likely than not that our deferred taxes will be realized. Accordingly, we have net deferred tax assets of \$5.8 million primarily related to certain international jurisdictions and a full valuation allowance against the remainder of our deferred tax assets as of April 30, 2009.

Should we determine that it is more likely than not that our U.S. deferred tax assets will be realized, we will adjust the related valuation allowance and recognize a material increase to income in the period that such determination is made. Significant management judgment is required in determining the period in which the reversal of a valuation allowance should occur. While we have experienced a slight increase in profitability during the three months ended April 30, 2009 compared to the same period in the prior year, the significant uncertainty in the current economic climate makes it difficult to objectively verify the impact on the Company's future profitability. Accordingly, considering this and other evidence, we have determined that it is more likely than not that our U.S. deferred tax assets will not be realized at this time. We will continue to evaluate the ability to realize, by jurisdiction, its deferred tax assets and related valuation allowances on a quarterly basis. If the current economic environment does not have a significant negative impact on our future profitability, it is reasonably possible that a material adjustment to the valuation allowance may occur within the near term.

In addition, changes in tax rules may adversely affect our future reported financial results or the way we conduct our business. For example, we consider the operating earnings of certain foreign subsidiaries to be invested indefinitely outside the United States. We have not provided for United States federal and state income taxes or foreign withholding taxes that may result on future remittances of undistributed earnings of foreign subsidiaries. The Obama administration recently announced several proposals to reform United States tax rules, including proposals that may result in a reduction or elimination of the deferral of United States income tax on our unrepatriated earnings, potentially requiring those earnings to be taxed at the United States federal income tax rate. Our future reported financial results may be adversely affected if tax or accounting rules regarding unrepatriated earnings change.

**Liquidity and Capital Resources**

As of April 30, 2009, we had working capital of approximately \$26.7 million, and cash, cash equivalents and investments of approximately \$169.8 million, which included \$74.6 million of cash and cash equivalents, \$16.4 million of short-term investments and \$78.8 million of investments with maturities greater than one year. We invest primarily in liquid, investment-grade instruments. We believe that our cash and cash equivalents and investments position allow us to use our cash resources for strategic investments to gain access to new technologies, acquisitions, provisions of working capital and the repurchase of shares.

Our total cash and cash equivalents and investments held outside of the United States in various foreign subsidiaries were \$54.1 million as of April 30, 2009, and the remaining \$115.7 million was held in the United States. Most of the amounts held outside of the United States could be repatriated to the U.S. but, under current law, would be subject to U.S. federal income taxes, less applicable foreign tax credits.



**Table of Contents***Cash Flows*

Our consolidated statements of cash flows are summarized below (in thousands):

|   | <b>Three Months Ended<br/>April 30,</b> |             |
|---|---|-------------|
|   | <b>2009</b>                             | <b>2008</b> |
| Net cash provided by operating activities           | \$ 5,454                                | \$ 29,676   |
| Net cash provided by (used in) investing activities | \$ (9,386)                              | \$ 25,178   |
| Net cash used in financing activities               | \$ (1,308)                              | \$ (66,595) |

Operating activities primarily include net income for the periods under consideration, non-cash charges such as stock-based compensation, depreciation and amortization expenses, other-than-temporary impairment of investments and changes in assets and liabilities. During the three months ended April 30, 2009, our operating activities provided net cash of \$5.5 million compared to \$29.7 million in the three months ended April 30, 2008.

Net cash provided by operating activities for the three months ended April 30, 2009, consisted of cash provided by operations of \$9.4 million and cash used of \$3.9 million arising from changes in assets and liabilities. Cash used of \$3.9 million primarily related to a decrease in accounts receivable of \$16.7 million offset by decreases in deferred revenues of \$10.5 million and accrued compensation and accrued liabilities of \$10.0 million. The decrease in accounts receivable was primarily due to strong cash collections and a lower volume of billing activities during the first quarter of fiscal 2010. The decline in deferred revenue is related to lower sales of subscription contracts resulting from customers' adoption of our term license model and decreased volume of our professional services business. The decline in accrued compensation and accrued liabilities reflects decreased accrued incentive compensation and sales commission in the first quarter of fiscal 2010.

Net cash provided by operating activities for the three months ended April 30, 2008, consisted of cash provided by operations of \$8.4 million and an increase in cash of \$21.3 million arising from changes in assets and liabilities, primarily related to a decrease in accounts receivable of \$15.8 million and an increase in deferred revenues of \$8.7 million, partially offset by a decrease in accounts payable of \$2.7 million. The decrease in accounts receivable was primarily due to strong cash collections during the quarter, in particular, cash received in connection with a large perpetual contract. Most of the increase in deferred revenues was due to multi-year maintenance revenues related to a large perpetual contract and, to a lesser extent, due to maintenance revenues related to other term licenses transactions invoiced during the quarter.

During the three months ended April 30, 2009, cash from operations included net income of \$561,000 and non-cash expenses primarily related to stock-based compensation and depreciation and amortization of \$4.2 million and \$3.8 million, respectively. During the three months ended April 30, 2008, cash from operations included a net income of \$462,000 and non-cash expenses primarily related to stock-based compensation and depreciation and amortization of \$4.3 million and \$3.0 million, respectively.

Our operating cash flows depend heavily on the level of our sales. To a large extent, our sales depend on general economic conditions affecting us and our customers, as well as the timing of new product introductions and other competitive factors and our ability to control expenses successfully.

Our investing activities used net cash of \$9.4 million and provided net cash of \$25.2 million in the three months ended April 30, 2009 and 2008, respectively. Investing activities generally relate to the purchase of investments, business acquisitions and equipment purchases, partially offset by cash provided from the sale and maturity of investments. The acquisition of property and equipment totaled \$1.7 million and \$1.2 million for the three months ended April 30, 2009 and 2008, respectively. During the three months ended April 30, 2009, our purchases of investments, net of maturities and sales, were \$4.2 million. During the three months ended April 30, 2008, our maturities and sales of investments, net of purchases, were \$26.3 million. During the three months ended April 30, 2009, we expended cash, net of cash acquired, of \$3.5 million associated with our acquisition of Tilcon.

Our financing activities used net cash of \$1.3 million and \$66.6 million in the three months ended April 30, 2009 and 2008, respectively. During the three months ended April 30, 2009, we repurchased approximately 122,689 shares of our common stock for approximately \$802,000 to satisfy employee withholding taxes upon the vesting of restricted stock units; in addition, we paid off outstanding loans of \$517,000 assumed during the Tilcon acquisition. During the three months ended April 30, 2008, we repurchased approximately 8.7 million shares of our common stock for approximately \$66.8 million, including repurchases from employees of 35,588 shares for \$268,000 to satisfy employee withholding taxes upon the vesting of restricted stock units.



---

## **Table of Contents**

Our Board of Directors (the Board) has approved common stock repurchase programs authorizing us to repurchase shares of our common stock in the open market or through negotiated transactions. We may repurchase shares from time to time at our discretion in accordance with applicable securities laws. Repurchased shares are funded from available working capital or through the liquidation of long-term investments and are recorded as treasury stock on a last-in, first-out basis.

In fiscal 2008, the Board approved stock repurchase program that authorized us to acquire up to \$50.0 million of our outstanding common stock. We completed this repurchase program during the first quarter of fiscal 2009. During each of the first and second quarters of fiscal 2009, the Board approved additional stock repurchase program that authorized us to repurchase up to an additional \$50.0 million of outstanding common stock under each plan. As of April 30, 2009, approximately \$45.0 million remained available for repurchases under our stock repurchase programs.

In light of the current difficult conditions in global financial markets, we have been proactively managing our cash equivalents and fixed income portfolio. We believe the overall credit quality of our portfolio is strong, with our cash equivalents and fixed income portfolio invested in securities with a weighted-average credit rating exceeding AA. Our fixed income investments and publicly traded securities, apart from our investments in the Reserve Funds, are priced by pricing vendors and are classified as Level 1 or Level 2 investments, as measured under SFAS 157, as these vendors either provide a quoted market price in an active market or use observable inputs. In addition, we also compare these prices to prices provided by two other pricing vendors on a sample basis, when available, to ensure that the ultimate prices used to establish fair value are reasonable. See Note 3, Financial Instruments in the notes to the condensed consolidated financial statements.

### *Sufficiency of Cash Reserves*

We believe that existing cash, cash equivalents and investments, together with cash generated from operations will be sufficient to fund our operating activities, capital expenditures, and other obligations for the foreseeable future. However, if during that period or thereafter, we are not successful in generating sufficient cash flows from operations or in raising additional financing when required in sufficient amounts on terms acceptable to us, our business could suffer. We expect to incur additional cash expenses and fees, primarily in the second and third quarters of fiscal 2010, in connection with the Agreement and Plan of Merger with Intel Corporation and APC II Acquisition Corporation, a wholly owned subsidiary of Intel.

We currently plan to reinvest our cash generated from operations in highly liquid, investment-grade instruments, consistent with past investment practices, and therefore net cash used in investing activities may increase. However, cash could also be used in the future for acquisitions, stock repurchases or other strategic investments.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

### **Interest Rate Risk**

Our exposure to market risk for changes in interest rates relates primarily to our investment portfolio. We invest our excess operating cash in various marketable investments, including money market funds, U.S. government and agency debt securities, corporate debt securities and asset backed and other securities. Investments in both fixed rate and floating rate investments carry a degree of interest rate risk. Fixed rate securities may have their fair market value adversely impacted due to a rise in interest rates, while floating rate securities may produce less income than expected if interest rates fall. Due in part to these factors, our future investment income may fall short of expectations due to changes in interest rates. In addition, we may suffer losses in principal if we are forced to sell securities that have declined in market value due to changes in interest rates or other factors in the current unstable credit environment.

We have an investment policy, which seeks to mitigate interest rate risks, which has been approved by our Board of Directors. We place our investments with high quality credit issuers and, by policy, limit the amount of credit exposure to any one issuer. Our first priority is to reduce the risk of principal loss. Consequently, we seek to preserve our invested funds by limiting default risk, market risk and reinvestment risk. We limit default risk by investing in only high quality credit securities that we believe to be low risk and by positioning our portfolio to respond appropriately to a significant reduction in a credit rating of any investment issuer.

During the three months ended April 30, 2009, we determined that one corporate debt security and three asset-backed securities within our investment portfolio were other-than-temporarily impaired due to deterioration in the quality of collateralized support, an overall under-collateralization and a significant non-recoverable decline in fair value. As a result, we recognized other-than-temporary impairment losses of \$325,000 related to these securities during the three months ended April 30, 2009. In addition, during the three months ended April 30, 2009, we recognized an other-than-temporary impairment loss of \$88,000 related to our investment in the Reserve Primary Money Market Fund (Reserve Primary Fund). The total recorded other-than-temporary impairment losses were \$413,000 during the three months ended April 30,

2009.

**Table of Contents****Foreign Currency Risk**

We conduct our business in North America, EMEA, Japan and Asia Pacific region. As a result, our financial results could be affected by factors such as changes in foreign currency exchange rates or changes in economic conditions in foreign markets. Revenues and related expenses generated from our international subsidiaries are generally denominated in the currencies of their local countries. Primary currencies include the Euro, the British Pound, the Swedish Krona and the Japanese Yen. The statements of operations of our international subsidiaries are generally translated into U.S. Dollars at the average exchange rates in each applicable period.

We are also exposed to foreign exchange rate fluctuations as we convert the financial statements of our foreign subsidiaries into U.S. Dollars. Changes in foreign currency exchange rates generally result in translation gains and losses that are deferred within accumulated other comprehensive income (loss) on our consolidated balance sheet and are recognized in the statement of operations upon the liquidation of a foreign subsidiary. The change in average exchange rates between the dollar and other currencies between the three-month period ended April 30, 2009 and the three-month period ended April 30, 2008 impacted our international revenues and international operating expenses. These changes accounted for \$1.2 million of the decrease in international revenues, and \$4.0 million of the decrease in international operating expenses, respectively, in the three-month period in fiscal 2010, as compared to the comparable period in fiscal 2009.

We enter into foreign currency forward exchange contracts to manage foreign currency exposures related to certain non-functional currency transaction related inter-company and certain other balance sheet accounts such as cash and accounts receivable. Transaction gains and losses on the contracts and the assets and liabilities are recognized each period in other income (expense), net. The notional amounts and fair values of our outstanding derivative financial instruments were as follows at April 30, 2009 (in thousands):

|                    | <b>Notional<br/>Amount</b> | <b>Fair Value<br/>Gain (Loss)</b> |
|--------------------|----------------------------|-----------------------------------|
| Forward Contracts: |                            |                                   |
| Purchase           | \$ 46,615                  | \$ 337                            |
| Sell               | \$ 26,034                  | \$ (131)                          |

We do not enter into derivative financial instruments for trading or speculative purposes. The foreign currency exchange rate risk associated with our forward exchange contracts is limited as the exposure is substantially offset by exchange rate changes of the underlying hedged amounts.

As of April 30, 2009, cash and cash equivalents held outside the U.S., which are held primarily in currencies other than the U.S. dollar, totaled approximately \$53.2 million.

**Equity Price Risk**

As of April 30, 2009, there have been no material changes to our equity price risk since the fiscal year ended January 31, 2009. For further information, see Item 7A, Quantitative and Qualitative Disclosures about Market Risk, in our Form 10-K for the fiscal year ended January 31, 2009.

**ITEM 4. CONTROLS AND PROCEDURES****Evaluation of Disclosure Control and Procedures**

Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act ) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of April 30, 2009 to ensure that information we are required to disclose in reports that we file or submit under the Exchange Act (i) is recorded, processed, summarized and reported, within the time periods specified in Securities and Exchange Commission rules and forms and (ii) is accumulated and communicated to our management including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.



**Table of Contents**

**Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents****PART II OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

As summarized more fully below, from time to time, we may be subject to a variety of claims or lawsuits or be involved in a variety of investigations or proceedings, including claims relating to alleged infringement of patents or other intellectual property rights, contractual disputes, employee claims and other claims that arise in the ordinary course of our business. We believe that the outcome of our outstanding legal proceedings, claims and litigation will not have a material adverse effect on our business, results of operations, cash flows or financial condition. However, such matters involve complex questions of fact and law and could involve significant costs and the diversion of resources to defend. Additionally, the results of litigation are inherently uncertain, and an adverse outcome is at least reasonably possible.

*Stockholder Litigation*

On June 4, 2009, a class action complaint was filed in the Superior Court of the State of California, in and for the County of Alameda, by Mark Harvey against us and all of our current directors. The complaint alleges that defendants breached their fiduciary duties to our stockholders in connection with the negotiation and execution of the Merger Agreement and the Offer. The complaint seeks declaratory and injunctive relief, including declaring the Merger Agreement to be a breach of the fiduciary duties of the directors and thereby unlawful and unenforceable, rescinding the Offer and related documents, enjoining the directors from entering into the Offer until a fair price for the stockholders is obtained, directing the individual defendants to obtain a transaction in the best interest of our stockholders, and requiring payment of plaintiff's costs and attorneys' fees. In addition, on June 5, 2009, a second, substantially similar complaint was filed in the Superior Court of the State of California, in and for the County of Alameda, by Donald Smith against us, all of our current directors and Intel Corporation. We are currently evaluating these complaints.

*RED.Com, Inc. Litigation*

On November 14, 2008, RED.Com, Inc. (doing business as RED Digital Camera) (RED) filed a complaint against us in the Superior Court of the State of California, Santa Clara County. The complaint asserts causes of action against us for fraud in the inducement, breach of contract and negligent representation in connection with a services agreement entered into between RED and us in January 2006, pursuant to which we performed certain design services related to RED's RED ONE digital cinema camera. RED's complaint seeks compensatory damages in an amount to be proven at trial, as well as punitive damages and attorneys' fees and costs. On January 2, 2009, we filed an answer to RED's complaint. We believe that RED's complaint is without merit and intend to defend this matter vigorously. On January 2, 2009, we filed a cross-complaint against RED asserting causes of action for (i) breach of contract in connection with RED's failure to pay outstanding invoices and (ii) for breach of contract and conversion/trespass to chattels in connection with RED's unauthorized distribution of our VxWorks operating system to end users. Discovery has commenced. A trial date has not been set.

**ITEM 1A. RISK FACTORS****Factors That May Affect Our Future Results or the Market Price of Our Stock**

*Our business faces significant risks. The risks described below may not be the only risks we face. Additional risks that we do not yet know of or that we currently think are immaterial may also impair our business operations or have a negative impact on our stock price. If any of the events or circumstances described in the following risks actually occurs, our business, financial condition or results of operations could suffer, and the trading price of our common stock could decline.*

**The announcement and pendency of our agreement to be acquired by Intel could adversely affect our business, financial results and operations.**

On June 4, 2009, we announced that we had entered into the Agreement and Plan of Merger (the Merger Agreement) with Intel pursuant to which a wholly-owned subsidiary of Intel will commence, as soon as reasonably practicable, a cash tender offer to acquire all of our issued and outstanding shares of common stock, including the associated rights to purchase Series A Junior Participating Preferred Stock issued pursuant to our Rights Agreement, at a price of \$11.50 per share, net to the holder thereof in cash. After the consummation of the tender offer, and subject to the satisfaction or waiver of certain conditions set forth in the Merger Agreement, such subsidiary will merge with and into us, and we will become a wholly-owned subsidiary of Intel.

The announcement and pendency of the Offer and the Merger could cause disruptions in and create uncertainty surrounding our business, including affecting our relationships with our customers, vendors and employees, which could have an adverse effect on our business, financial



results and operations. In particular, we could lose important personnel as a result of the departure of employees who decide to pursue other opportunities in light of the proposed merger. We could potentially lose customers or suppliers, or customer orders could be delayed or decreased. Our sales cycle may lengthen due to the uncertainty related to the proposed merger. In addition, we have diverted, and will continue to divert, significant management resources in an effort to complete the Merger, which could adversely affect our business and results of operations.

We are subject to prohibitions contained in the Merger Agreement on soliciting, initiating, knowingly encouraging or knowingly facilitating alternative acquisition proposals. If violated, these restrictions could potentially result in the termination of the Merger Agreement by Intel. We are also subject to restrictions contained in the Merger Agreement on the conduct of our business prior to the completion of the Merger. These restrictions could result in our inability to respond effectively to competitive pressures, industry developments and future opportunities or may otherwise harm our business, financial results and operations.

**The failure to complete the Offer and/or the Merger could adversely affect our business and the market price of our common stock and could result in substantial termination and reimbursement costs.**

There is no assurance that the Offer and the Merger with Intel or any other transaction will occur. Consummation of the Offer is subject to various conditions, including a minimum condition for the valid tender of outstanding shares; the expiration or termination of applicable waiting periods under the HSR Act and other applicable waiting periods, clearances, consents or approvals of any governmental authority; the absence of a decline in the Standard and Poor's 500 Index below 737 over certain measurement periods from five to ten days prior to the scheduled acceptance of the tender offer; and certain other conditions. The closing of the Merger is subject to certain closing conditions specified in the Merger Agreement, including approval of the Merger by a majority of the Company's stockholders, if required.

If the proposed Offer and/or Merger, or a similar transaction, are not completed, the share price of our common stock may change to the extent that the current market price of our common stock reflects an assumption that a transaction will be completed. We will have incurred significant costs, including the diversion of management resources, for which we will have received little or no benefit. In addition, under circumstances defined in the Merger Agreement, we may be required to pay Intel a termination fee of \$30 million and/or reimburse Intel for up to \$4 million in transaction expenses. Further, a failed transaction may result in negative publicity and a negative impression of us in the investment community.

**Certain of our directors and executive officers have interests in the Merger that may be different from, or in addition to, the interests of our stockholders.**

Our executive officers negotiated the terms of the Merger Agreement under the direction of the Board. The Board unanimously adopted, approved and declared advisable the Merger Agreement and the transactions contemplated by the Merger Agreement, declared it in the best interest of our stockholders for us to enter into the Merger Agreement and consummate the transactions contemplated by the Merger Agreement, declared the terms of the Offer and the Merger fair to our stockholders and recommended that our stockholders tender their shares into the Offer and, if required, vote in favor of adoption of the Merger Agreement. These directors and executive officers may have interests in the merger that are different from, or in addition to or may be deemed to conflict with those of our stockholders. These interests may include the continued employment of certain of our executive officers by the combined company and the indemnification of former directors and officers by the combined company. With respect to these directors and executive officers, these interests also include the treatment in the Merger of employment agreements, severance policies, change of control arrangements, restricted stock units, stock options and other rights held by these directors and executive officers.

## **Table of Contents**

### **Continuing or worsening weakness in general economic conditions and other geopolitical factors may adversely affect our operating results and financial condition.**

Our results of operations are dependent to a large extent upon the state of the global economy. We have experienced over recent quarters, and expect to continue to encounter, a number of industry and market risks and uncertainties that limit our market visibility and, consequently, our ability to predict future revenue, profitability and general financial performance, and that could create variability in our results of operations. Continuing or worsening weakness in economic conditions in the North America, EMEA, Japan or the Asia Pacific region could adversely affect our customers and our results of operations and financial condition. Challenging economic conditions may decrease our customers' demand for our products and services, including decreasing demand for our multi-year term licenses, or impair the ability of our customers to sell products incorporating our software or to pay for products and services they have purchased. As a result, our revenues could be unpredictable and may decrease and reserves for doubtful accounts and write-offs of accounts receivable may also be unpredictable and increase.

In order to reduce our operating costs in this challenging economic environment, we have adopted certain cost cutting measures in order to reduce employee benefits and compensation costs, including implementing a reduction in our workforce. If general economic conditions remain weak or worsen, we may be required to further reduce our workforce or take additional cost saving measures. We cannot predict whether any of the cost reduction measures that we have or may in the future undertake will be sufficient. In addition, further cost reduction measures could disrupt the productivity of our continuing workforce, or limit our ability to invest in research and development, marketing and other valuable business investments at levels we believe are beneficial to the long-term health of our business. If we are unable to effectively manage our costs and investments, our business, cash position and operating results may suffer.

In addition, geopolitical factors such as terrorist activities, armed conflict or global health conditions that adversely affect the global economy may adversely affect our operating results and financial condition.

### **We may incur impairments to goodwill or long-lived assets.**

We review our long-lived assets, including goodwill and other intangible assets, for impairment annually in the second quarter or whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable.

Significant negative industry or economic trends, including a significant decline in the market price of our common stock, reduced estimates of future cash flows for our reporting units or disruptions to our business could lead to an impairment charge of our long-lived assets, including goodwill and other intangible assets. If our stock price decreases to the point where our fair value, as determined by our market capitalization, is less than our book value, this too could indicate a potential impairment and we may be required to record an impairment charge in that period.

Furthermore, we maintain an investment portfolio of various holdings, types, and maturities. These investments are subject to general credit, liquidity, market and interest rate risks, which may be exacerbated by unusual events that have affected global financial markets. If the global credit market continues to deteriorate, our investment portfolio may be further affected and our investments may experience other-than-temporary declines in fair value, requiring an additional impairment charge that could adversely impact our financial results. In the first quarter of fiscal 2010, we recorded other-than-temporary impairments associated with our investment portfolio totaling \$413,000. See Note 3, Financial Instruments in the notes to condensed consolidated financial statements for further information regarding the impairment of our investments.

Our valuation methodology for assessing impairment requires management to make judgments and assumptions based on historical experience and to rely heavily on projections of future operating performance. We operate in highly competitive environments and projections of future operating results and cash flows may vary significantly from results. Additionally, if our analysis results in an impairment to our goodwill, we may be required to record a charge to earnings in our financial statements during a period in which such impairment is determined to exist, which may negatively impact our results of operations.

---

**Table of Contents**

**If we do not continue to address new and rapidly changing markets and increasingly complex technologies successfully, to deliver our products on a timely basis, and to offer products that are attractive to our customers, our revenues and operating results will decline.**

The Device Software Optimization market is characterized by ongoing technological developments, evolving industry standards and rapid changes in customer requirements and product offerings in the device market. In addition, customers developing different types of devices require different product offerings, features and functionality. If we fail to continually update our existing products to keep them current with customer needs or to develop new or enhanced products to take advantage of new technologies, emerging standards and expanding customer requirements, our existing products could become obsolete and our financial performance would suffer. Also, we have from time to time experienced delays in the commercial release of new technologies, new products and enhancements of existing products. These delays are commonplace in the software industry due to the complexity and unpredictability of the development work required. If we fail to commercially release new products on a regular and timely basis, our financial performance could suffer. We must effectively market and sell new product offerings to key customers, because once a customer has designed a product with a particular operating system, that customer typically is reluctant to change its supplier due to the significant related costs. If we cannot adapt or respond in a cost-effective and timely manner to new technologies and new customer requirements, or if the new products we develop are not attractive to our customers, sales of our products could decline.

**If we do not select the right areas for investment or the right vertical markets in which to concentrate our sales and marketing efforts or if we are not successful in implementing or developing new business initiatives or if new business initiatives adversely affect our other businesses, our financial performance could suffer.**

We regularly evaluate new products, technologies, business models and strategic business initiatives. For example, in response to growing customer interest in open-source software solutions, we began offering open-source products and services in 2005 and our open-source business has become an increasingly important part of our business. In addition, at the beginning of fiscal year 2009, we adopted a strategic plan to focus increased engineering, sales and marketing resources in certain targeted growth product areas, including Linux platforms, Multiple Independent Levels of Security (MILS), aerospace and defense security solutions and multiprocessing capabilities. Investments in new business areas or strategic business initiatives can be expensive and time consuming and can divert management attention and internal resources away from other business opportunities. If we do not select the right areas for investment or if we are not successful in implementing or developing new business initiatives or if new business initiatives adversely affect our other businesses, our financial performance could suffer.

In addition, we regularly target certain vertical markets in which we concentrate increased sales and marketing efforts. We are now concentrating increased sales and marketing efforts in certain targeted growth vertical markets, including aerospace and defense (especially MILS), network equipment, mobile handsets, industrial, in-vehicle infotainment, mobile Internet devices, and digital living. Many of these markets have experienced and may continue to experience rapid technological changes and industry consolidations and other disruptions. If we do not select the right vertical markets in which to concentrate our sales and marketing efforts or if these markets change or fail to grow as we anticipate or if we are not successful in licensing our products to customers in these targeted markets, our financial performance could suffer.

**If we fail to grow our open-source business, our revenues and operating results could decline or could fail to grow. As our Linux products compete with open-source software that is available publicly at little or no cost, and open source services can be performed by others, there can be no assurance that our customers will determine that our open-source products and services offer a compelling value proposition or that we will be successful in licensing our Linux products, or selling our open source services, on profitable terms.**

Our Linux business, including our Linux products and our open source software development services, have become an increasingly important part of our business as Linux has been increasingly adopted by device manufacturers for more device applications. We anticipate that our Linux business will be the fastest-growing part of our business in the near future. If we fail to grow our Linux business, our revenues and operating results could decline or could fail to grow as much as we anticipate, and could result in an impairment of goodwill and long-lived assets in that reportable segment.

We cannot be certain whether any of our current or future open-source product offerings will be successfully adopted by new or current customers. In addition, even if our open-source products are adopted by our customers, they may not be profitable. Our open-source products compete with, among other things, open-source software that is otherwise publicly available for little or no cost. There can be no assurance that our customers will determine that our open-source products offer

## **Table of Contents**

a compelling value proposition or that we will be successful in licensing our products on profitable terms. Very few open-source software companies have been profitable. To date, our open-source-based business has not been profitable, and we may not be able to generate profits in this business in the future.

As part of our open-source strategy, we are investing in and promoting the efforts of various industry consortia and standard setting organizations, and expect that industry consolidation in support of these specific standards and software will position us well to benefit from market convergence on the standards and software that we support, in respect of both our open source product and services offerings. However, there can be no assurance that the consortia or standards organizations in which we choose to participate will be adopted by the marketplace, and if they are not we may have diverted our resources away from alternative strategies and software development that may instead become the marketplace leaders. Our strategy also anticipates that we will work closely with hardware and software partners to increase the adoption of our Linux-based products, and that we may also benefit from the development or distribution efforts these partners may provide related to our open-source products. If we are not able to successfully motivate our partners to support our open-source product development and distribution efforts, our products and services may not be adopted downstream by shared customers.

While we attempt to grow our open-source-based business, we simultaneously continue to offer our proprietary software products to the marketplace. It is possible that our efforts to grow our open-source business could result in a decline in sales of our proprietary software either as a result of a diversion of internal resources or customer preference. If such sales declines were to occur, our revenues and earnings could be adversely affected.

### **Our open-source products and services may subject us to increased legal risks.**

As our products and services that are distributed with open-source software components are increasingly adopted (and as we expand our portfolio of products both through internal development and acquisition of technology, such as that acquired from Interpeak and FSMLabs), we may face increased legal risks that could affect our future ability to develop or sell our open-source products.

The language of the open-source licenses that govern software we distribute with our products and services is at times ambiguous, which creates vulnerability to third-party allegations of non-compliance with terms of applicable open-source licenses. For instance, we distribute open-source software with (and in some cases incorporate open-source software into) our products and services, including certain open-source software components subject to the GPL. Distributing or combining open-source software with or into our products and services creates some risk that the GPL (or other applicable open-source software license) will be interpreted in a manner that could impose unanticipated conditions or restrictions on our products and services, including a requirement to disclose our proprietary code in source code form. We take steps to ensure that proprietary software that we do not wish to disclose in source code form is not distributed or combined with open-source software in ways that would require such proprietary software to be made subject to an open-source software license. However, few courts have interpreted open-source software licenses, and the manner in which these licenses may be interpreted and enforced remains uncertain. With the growth in our professional services and engineering efforts related to open-source software, we may become increasingly vulnerable to third-party allegations that our own development efforts or technology have resulted in infringing work or work that has unintentionally become subject to open-source obligations. As we grow and develop our open-source strategy and business, we may also become subject to challenges that other aspects of our business model or strategy do not comply with applicable open-source licenses. Even if no legal pronouncement is made, if the informal developer communities comprising the open-source software movement adopt a negative position toward our business or development efforts, they may cease their support of our company and this disruption in our relationship with the open-source software community could adversely affect our ability to effectively market and sell open-source products.

Our open-source strategy may also make us increasingly vulnerable to claims that our products and services infringe third-party intellectual property rights, as many of the open-source software components we may distribute with our products and services are developed by numerous independent parties over whom we exercise no supervision or control and who therefore may have engaged in infringing acts while developing the open-source software without our knowledge. This risk is further exacerbated by our lack of access to unpublished software patent applications. Defending claims of infringement, even claims without significant merit, can be expensive. An adverse legal decision affecting our intellectual property could materially harm our business.

In addition, it is possible that a court could hold the GPL to be unenforceable through a legal challenge, or that someone could assert a claim for proprietary rights in a program developed and distributed under them. If an open-source license that applies to the licensing of components of our open-source products is found to be partially or completely

## **Table of Contents**

unenforceable, or if there are claims of infringement, we could be required to obtain licenses from third parties in order to continue offering our products, reengineer our products, or discontinue the sale of our products in the event reengineering could not be accomplished on a timely basis. An adverse legal decision affecting our intellectual property or the terms upon which we license our products could materially harm our business.

Uncertainty regarding the legal risks related to open-source software components could affect sales of our open-source products and services generally. Some of our potential customers may be reluctant to incorporate open-source software into their own products if they perceive significant risks that their own software systems could become subject to GPL licensing terms.

Also, as a vendor of software intended to be embedded into Linux-based devices, we may be subject to claims based on actions by our customers or device end users in their use of open-source code received from us. For instance, if our customers develop and distribute software received from us in a manner that violates GPL licensing terms or infringes third party intellectual property rights, we may be subject to legal claims under such theories as contributory infringement, inducing infringement or vicarious liability.

Finally, as a result of legal concerns about open-source software, we are facing increased pressure from our customers to adopt additional indemnification or otherwise protect them from potential threats by third parties related to open-source software. We have in the past agreed to indemnify certain of our customers against certain potential liabilities associated with our open-source products and services and we may decide to revise or expand our indemnification policies and practices in the future to address customer requirements. Our financial condition and results of operations may be adversely affected if we have to indemnify our customers for the liabilities posed by open-source software.

**Our mix of licensing models and professional services revenues impacts the timing of our reported revenues, and our inability to accurately manage the volume of business expected for each licensing model and the relative mix of professional services revenues could increase fluctuations in our revenue and financial results.**

Because we license our development products under business models that recognize revenue differently, the rate of adoption of license models by our customers impacts the timing of our reported revenues. Under our subscription license model, revenues are recognized ratably over the subscription period. By contrast, our perpetual and term license models require a majority of license revenues to be recognized in the quarter in which the products are delivered and a smaller amount relating to the fair value of the maintenance is deferred and recognized subsequently over the maintenance period. An order for a subscription-based license will result in lower current-quarter revenue than an equal-sized order for a perpetual or term license. As a result, our reported revenues are affected by the selection of license model type by our customers. In addition, our ability to recognize revenues can be deferred when a transaction includes multiple elements. There is a risk that we will not be able to continue or increase our rate of adoption of our subscription-based, perpetual-based or term-based license models, or that we may choose to focus our sales efforts and resources on particular, significant perpetual, term or subscription license opportunities that may or may not result in a sale. Although we have experienced an increase in the adoption of our term license model in the past year, the adoption of the term license model may not continue to increase at the same rate in the future either due to the current macroeconomic environment or otherwise. The impact on revenues and deferred revenues will continue to depend on the rate at which customers license products under our perpetual, term or subscription license models or under multiple element arrangements. If we are unable to manage the rate of adoption of our license models by our customers at any time, our business, results of operations and financial condition would be negatively affected.

In addition, although our subscription licenses represent a potential source of renewable license revenue, there is also a risk that customers will not renew their licenses at the end of the subscription term. There is a further risk that the more complex and time consuming negotiations required for subscription licenses may affect our ability to close such transactions, and that customers who purchase subscription licenses may spend less in the aggregate over the term of the subscription license than if they had been required to purchase perpetual licenses. In addition, an increase in the number of subscription license renewals or multi-year terms may result in larger deferred revenues. To the extent that the subscription licensing rate is higher than we expect, we may experience a larger decline in revenues, as well as an increase in deferred revenues.

---

## **Table of Contents**

**Because a significant portion of our revenues continues to be derived from production licenses, we are dependent upon the ability of our customers to develop and penetrate new markets successfully.**

Our production license revenues depend both upon our ability to successfully negotiate production license agreements with our customers and, in turn, upon our customers' successful commercialization of their underlying products. As our open-source business grows, we may not be able to rely on receiving per unit fees from our customers. For our open-source business, we may instead need to rely on other fees to compensate for the production license fees that we have traditionally received for our proprietary products. Also, we derive significant revenues from customers that develop products in highly competitive and technologically complex markets such as the internet infrastructure, server and storage, digital consumer, aerospace and defense, industrial control and automotive markets. If these customers sell fewer products or otherwise face significant economic difficulties, particularly in the current global economic recession, our revenues will decline. In addition, if customers elect to purchase fewer up-front production licenses and buyout block purchases and choose instead to pay quarterly in-arrears, this may impact our revenues in certain quarters. We cannot control our customers' product development or commercialization or predict their success. In addition, we depend upon our customers to accurately report the use of their products in order for us to collect our revenues from production licenses. Our license compliance group also works with our customers to ensure accurate reporting and payment of fees. Revenue from our license compliance activity fluctuates from quarter to quarter. If our customers are not successful with their products or do not accurately report use of their products to us, our production license revenues may decline significantly.

**Demand for, and delivery of, our professional services is increasingly important to our business, and if we are not successful at managing this aspect of our business, our revenues and financial results will be negatively impacted.**

Demand for our professional services has been increasing over time, and in particular reflects increased interest and demand for our open source development services, services related to open source industry-related alliances and consortia, and services engagements that lead to related product licensing revenue. This has also led to an increase in the past year in the number of larger, services engagements based on fixed price services contracts. In order to meet expected demand for our services, in recent years we have expanded our professional services capabilities by adding personnel in growth vertical markets and lower cost regions through the acquisition of MIZI Research, Inc. and S.C Comsys S.R.L. If the demand for our services does not continue to grow due to a challenging macroeconomic environment, or if we do not have the expertise, capacity or optimized business models required to meet the quickly evolving demands of key growth vertical markets and open source software and standards development, our revenues and financial results will be negatively impacted. In addition, our financial results may be impacted if due to a decrease in demand we are unable to fully utilize our professional services headcount or if we are forced to accept services engagements with lower profit margins.

Revenues from service engagements are generally recognized when the contracted services are performed and contracted future revenue from services engagements is included in deferred revenue and/or services backlog. Services backlog is not recorded on our consolidated balance sheets. In addition, the relative size of our services revenues as compared to our other revenues can affect our operating margins and earnings as we typically realize smaller gross margins on earnings generated from services engagements than earnings derived from licenses of our software solutions.

**Numerous factors may cause our total revenues and net income to fluctuate significantly from period to period. These fluctuations increase the difficulty of financial planning and forecasting and may result in decreases in our available cash and declines in the market price of our stock.**

A number of factors, many of which are outside our control, may cause or contribute to significant fluctuations in our total revenues and net income. These fluctuations make financial planning and forecasting more difficult. In addition, these fluctuations may result in unanticipated decreases in our available cash, which could negatively impact our operations. As discussed more fully below, these fluctuations also could increase the volatility of our stock price. We have experienced over recent quarters, and expect to continue to encounter, a number of industry and market risks and uncertainties that limit our market visibility and, consequently, our ability to predict future revenue, profitability and general financial performance, and that could create variability in our results of operations. Factors that may cause or contribute to fluctuations in our revenues and net income include:

acceptance by our customers of our current and new product offerings;

the number and timing of orders we receive, including disproportionately higher receipt and shipment of orders in the last month of the quarter;



**Table of Contents**

changes in the length of our products sales cycles, which increase as our customers purchase decisions become more strategic and are made at higher management levels;

reductions in the number of engineering projects started by our customers due to their own difficult financial or economic conditions;

the impact of impairment charges arising from past acquisitions;

the success of our customers products from which we derive our production license revenues;

the mix of our revenues as between sales of products that have more upfront revenue, subscriptions that have more deferred revenues and services which have lower profit margins;

our ability to control our operating expenses, and fully realize the impact of the restructuring plans we have implemented;

our ability to continue to develop, introduce and ship competitive new products and product enhancements quickly;

possible deferrals of orders by customers in anticipation of new product introductions;

announcements, product introductions and price reductions by our competitors;

our ability to manage costs for fixed-price consulting agreements;

seasonal product purchases by our customers;

the financial condition of our customers, which could result in a lower demand for our products and services;

the impact of, and our ability to react to, natural disasters and/or events of terrorism;

the impact of, and our ability to react to, business disruptions arising from or relating to internet service interruptions or computer viruses;

changes in business cycles that affect the markets in which we sell our products and services;

economic, political and other conditions in the United States and internationally;



foreign currency exchange rates;

the impact of changes to existing accounting pronouncements; and

the impact of any stock-based compensation charges arising from the issuance of stock options, restricted stock, stock appreciation rights or any other stock-based awards.

One or more of the foregoing factors may cause our operating expenses to be disproportionately high or may cause our net revenues and net income to fluctuate significantly. Results from prior periods are thus not necessarily indicative of the results of future periods.

**We face intense competition in the Device Software Optimization industry, which could decrease demand for our products or cause us to reduce our prices.**

The Device Software Optimization industry is characterized by rapid change, new and complex technology and intense competition. Our ability to maintain our current market share depends upon our ability to satisfy customer requirements,

## **Table of Contents**

enhance existing products and develop and introduce new products. Due to the complexity of the markets in which we operate, where our customers often develop device systems in-house, it is difficult to assess the impact of competition on our business and our related share of these markets. We have faced increasing competition in recent years as customers have decreased research and development budgets, sought to increase the value they receive from vendors, including us, attempted to leverage a more competitive bidding process when spending research and development budgets and/or deferred or canceled projects, in whole or in part. As a result, we believe that some customers have elected not to purchase our products and have chosen to undertake such development in-house, selected solutions they perceive to be less expensive or relied upon existing licenses from us rather than making new purchases. We expect the intensity of competition to increase in the future. Increased competitiveness may result in reductions in the prices of our products, royalties and services, lower-than-expected gross margins or loss of market share, any of which would harm our business.

Our primary competition comes from internal research and development departments of companies that develop device systems in-house. In many cases, companies that develop device systems in-house have already made significant investments of time and effort in developing their own internal systems, making acceptance of our products as a replacement more difficult. Additionally, many of these in-house departments may increasingly choose to use open-source software, such as the Linux operating system. We also compete with independent software vendors and, to a limited extent, with open-source software vendors. Some of the companies that develop device systems in-house and some of these independent software vendors, such as Microsoft Corporation, have significantly greater financial, technical, marketing, sales and other resources and significantly greater name recognition than we do.

Demands for rapid change and the increasing complexity of the technology in our industry intensify the competition we face. In addition, our competitors may consolidate or establish strategic alliances to expand product offerings and resources or address new market segments. As a result, they may be able to respond more quickly to new or emerging technologies and changes in customer requirements or to devote greater resources to the development, promotion, sale and support of their products. These factors favor larger competitors that have the resources to develop new technologies or to respond more quickly with new product offerings or product enhancements. We may be unable to meet the pace of rapid development set by our competitors or may incur additional costs attempting to do so, which may cause declines in our operating results. Our competitors may foresee the course of market developments more accurately than we do and could in the future develop new technologies that compete with our products or even render our products obsolete, any of which could adversely affect our competitive position and therefore our operating results.

### **Our significant international business activities subject us to increased costs and other risks.**

We develop and sell a substantial percentage of our products internationally. For the three months ended April 30, 2009 and 2008, revenues from international sales were \$39.1 million, or 47% of total revenues, and \$44.1 million, or 50% of total revenues, respectively. Additionally, we have investments in, or have made acquisitions of, companies located outside the United States. Over the long term, we expect to continue to make investments to further support and expand our international operations and increase our direct sales force and distribution network in EMEA, Japan and the Asia Pacific region. In particular, we intend to increase significantly our engineering and professional services resources in China, Korea, Romania and Canada. Risks inherent in international operations include:

the imposition of governmental controls and regulatory requirements;

the costs and risks of localizing products for foreign countries;

differences in business cultures and sales cycles;

differences in operation and sales support expenses;

unexpected changes in tariffs, import and export restrictions and other barriers and restrictions;

greater difficulty in accounts receivable collection;

other increased costs of doing business;

restrictions on repatriation of earnings;

**Table of Contents**

exposure to adverse movements in foreign currency exchange rates;

the costs and difficulties associated with complying with a variety of foreign laws and domestic laws applicable to foreign operations, including the U.S. Foreign Corrupt Practices Act;

difficulties in operating our business in compliance with local labor laws;

difficulties in staffing and managing foreign subsidiaries and branch operations;

increased risks of intellectual property infringement and less stringent intellectual property protection laws;

the costs and risks of operating in countries experiencing geopolitical conflict and/or terrorism;

the effect of our adoption of global pricing models;

difficulties in integrating products and operations from foreign acquisitions;

the impact of local health and political crises that prohibit or severely limit travel or other interaction with a local economic market;

exposure to local economic slowdowns; and

the need to guarantee credit instruments extended to support foreign operations.

Any of these events, regionally and as a whole, could reduce our international sales and increase our costs of doing business internationally and have a material adverse effect on our gross profit and net operating results.

**Patent, trademark or copyright infringement, trade secret misappropriation, product liability or professional liability claims against us may result in costly litigation, cause product shipment delays or require us to expend significant resources. In addition, patent or copyright claims may require us to enter into royalty or licensing arrangements.**

We occasionally receive communications from third parties alleging patent, trademark or copyright infringement, trade secret misappropriation or other intellectual property claims, and there is always the chance that third parties may assert infringement claims against us or against our customers under circumstances that might require us to provide indemnification. Growth of our open-source business increases this risk in part because many of the open-source software components that we may incorporate into or distribute with our products are developed by numerous independent parties over whom we exercise no supervision or control. Additionally, because our products are increasingly used in applications, such as network infrastructure, transportation, medical and mission-critical business systems, in which the failure of the device system could cause property damage, personal injury or economic loss, we may face product liability or professional liability claims. For example, we are defendants in a suit filed by RED.Com, Inc. ( RED ) relating to certain design services that we provided to RED. For additional information regarding this lawsuit, see Part II, ITEM 1, Legal Proceedings.

Although our agreements with our customers contain provisions intended to limit our exposure to infringement and liability claims, our agreements may not be effective in limiting our exposure in all circumstances. Any of these types of claims, with or without merit, could result in claims for indemnification by us or costly litigation, could require us to expend significant resources to develop non-infringing technology or remedy product defects, cause product shipment delays or require us to pay significant damages if the claims are successful. In the case of

## Edgar Filing: WIND RIVER SYSTEMS INC - Form 10-Q

infringement of another party's intellectual property, we may be required to enter into royalty or licensing agreements; however, we cannot be certain that the necessary licenses will be available or that they can be obtained on commercially reasonable terms. If we are not successful in defending these claims or, with respect to infringement claims, were to fail to obtain royalty or licensing agreements in a timely manner and on reasonable terms, our business, financial condition and results of operations would be materially adversely affected.

---

**Table of Contents**

**The rights upon which we rely to protect the intellectual property underlying our products may not be adequate, which could enable third parties to use our technology without our permission and reduce our ability to compete.**

Our success with our proprietary products depends significantly upon the intellectual property rights embodied in our products. We currently rely on a combination of patents, copyrights, trademarks, trade secret laws, and contractual provisions to establish and protect our intellectual property rights in our technology and products. We cannot be certain that the steps that we take to protect our intellectual property will adequately protect our rights, that others will not independently develop or otherwise acquire equivalent or superior technology, or that we can maintain our technology as trade secrets. In addition, discovery and investigation of unauthorized use of our intellectual property is difficult. We expect software piracy, which is difficult to detect, to be a persistent problem, particularly in those foreign countries where the laws may not protect our intellectual property as fully as in the United States. The risks that we face may increase as we conduct more research and development activities in China, Korea, Romania, Israel and other foreign countries. Employees, consultants, and others who participate in the development of our products may breach their agreements with us regarding our intellectual property. We might not have adequate remedies for infringement or breach of our proprietary rights by third parties, employees or consultants. Further, we have in the past initiated, and in the future may initiate claims or litigation against third parties for infringement or breach of our proprietary rights or to establish the validity of our proprietary rights. Whether or not such litigation is determined in our favor, such actions could result in significant expenses to us, divert the efforts of our technical and management personnel from productive tasks or cause product shipment delays.

**The costs associated with acquisitions and investments could disrupt our business and harm our operating results.**

We anticipate that, as part of our business strategy, we will continue to evaluate acquisition and investment opportunities in businesses, products and technologies that complement ours. For example, in October 2008, we acquired 99% of the outstanding shares of MIZI Research, Inc., a privately held Korean company, and, in February 2009, we acquired all of the outstanding shares of Tilcon Software Limited, a privately held Canadian company. These investments and acquisitions can be expensive and often require us to dedicate significant time and resources to the process. We have incurred significant costs in connection with acquisition transactions in prior fiscal years and may incur significant costs in connection with future transactions, whether or not they are consummated. Acquisitions involve additional risks including, among others, difficulties in integrating the operations, technologies, and products of the acquired companies; diverting management's attention from normal daily operations of the business; and potential difficulties in completing projects associated with in-process research and development. If we cannot successfully manage the integration of businesses we may acquire or are unable to realize the benefits of, or anticipated revenues from, our acquisitions, our business, financial condition and operating results could suffer.

If revenues associated with acquired businesses do not meet our original expectations, acquisitions may result in charges relating to impairment of acquired goodwill and purchased intangibles.

**If our strategic relationships are not successful, our product offerings, distribution and/or revenues may be adversely impacted.**

We have many strategic relationships with semiconductor companies, circuit board manufacturers, system manufacturers, other software companies, customers and others. In addition, we are playing an increasingly active and important role in open-source development projects and industry consortia. These strategic relationships and industry consortia are complex. Some of the companies that are our strategic partners in certain business areas or industry consortia are also our competitors in some business areas. Our strategic partners may also have concurrent relationships with other companies that provide open-source, proprietary or in-house solutions, which may put pressure on our product development roadmaps, timelines and prices. If we are not successful in developing and maintaining these strategic relationships, our business may be harmed. If our collaborative marketing and distribution agreements terminate or expire, the scope of our product offerings may be restricted, and the distribution of our products and our revenues may be adversely impacted.

**The costs of software development can be high, and we may not realize revenues from our development efforts for a substantial period of time.**

Introducing new products that rapidly address changing market demands requires a continued high level of investment in research and development. If we are required to undertake extensive capital outlays to address changes in the device software optimization market, we may be unable to realize revenue as soon as we may expect. The costs associated with software development are increasing, including the costs of acquiring or licensing new technologies. Our investment in new and existing market opportunities prior to our ability to generate revenue from these new opportunities, if we are able to capitalize on these opportunities at all, may adversely affect our operating results.

## **Table of Contents**

### **Because certain of our customers provide products and services to U.S. Government agencies, as their supplier we may be subject to unique risks that could increase our costs and make revenue related to these customers more difficult to predict.**

As a subcontractor to the U.S. Government, we must comply with and are affected by certain laws and regulations related to the award, administration and performance of U.S. Government contracts and other regulations particularly related to the aerospace and defense industry, such as export control regulations including International Traffic in Arms Regulations. In addition, under applicable regulations, various audit agencies of the U.S. government conduct regular audits of contractors' compliance with a variety of U.S. government regulations and have the right to review retroactively the financial records under most U.S. government contracts. Further, as a U.S. Government subcontractor, we are subject to an increased risk of investigation, criminal prosecution, civil fraud, whistleblower lawsuits and other legal actions and liabilities to which purely private sector companies are not. This increases our internal procedures and costs, and as well, we may face an increased risk of non-compliance as these requirements involve separate processes that are outside our standard, commercial practices.

In addition, our contracts with customers providing products and services to the U.S. government are subject to uncertainty since their governmental contracts are subject to U.S. government appropriations that are changeable and determined on an annual basis. Also, the U.S. government has the right to modify, curtail or terminate customer contracts, which would result in corresponding changes to our contracts with our customers. Some of our contracts are subject to contract accounting, which requires judgment relative to assessing risk, estimating contract revenues and costs and making assumptions regarding scheduling and technical issues. Because of these risks, it is difficult to predict anticipated future revenues attributable to government related subcontracts. If we do not effectively manage these risks, our operating results could be materially negatively impacted.

### **If we lose key personnel or are unable to hire additional qualified personnel, our business may be harmed.**

Our success depends to a significant degree upon the continued contributions of key management, engineering, sales and other personnel, many of whom would be difficult to replace. We believe our future success will also depend, in large part, upon our ability to attract and retain highly skilled managerial, engineering, sales and other personnel, and upon the ability of management to operate effectively, both individually and as a group, in geographically disparate locations. In addition, reductions in force or reductions in employee benefits could potentially make attracting and retaining qualified employees more difficult in the future. The loss of the services of any of our key employees, the inability to attract or retain qualified personnel in the future, or delays in hiring required personnel, particularly engineers and sales personnel, could delay the development and introduction of, and negatively affect our ability to sell our products.

In addition, companies in the software industry whose employees accept positions with competitors may claim that their competitors have engaged in unfair hiring practices or that there will be inappropriate disclosure of confidential or proprietary information. We may be subject to such claims in the future as we seek to hire additional qualified personnel. Such claims could result in material litigation. As a result, we could incur substantial costs in defending against these claims, regardless of their merits, and be subject to additional restrictions if any such litigation is not resolved in our favor.

### **Changes to existing accounting pronouncements or taxation rules or practices may cause adverse revenue fluctuations and affect our results of operations or how we conduct our business.**

A change in any accounting pronouncements, such as the adoption of Statement of Financial Accounting Standards No. 141 (revised 2007), *Business Combinations* effective in the first quarter of fiscal 2010, or taxation rules or practices can have a significant effect on our results and may even affect our reporting of transactions completed before the change is effective. New accounting pronouncements or taxation rules and varying interpretations of accounting pronouncements or taxation practice have occurred and may occur in the future. For example, we consider the operating earnings of certain foreign subsidiaries to be invested indefinitely outside the United States. We have not provided for United States federal and state income taxes or foreign withholding taxes that may result on future remittances of undistributed earnings of foreign subsidiaries. The Obama administration recently announced several proposals to reform United States tax rules which could become effective for tax years beginning after December 31, 2010, including proposals that may result in a reduction or elimination of the deferral of United States income tax on our unrepatriated earnings, potentially requiring those earnings to

## **Table of Contents**

be taxed at the United States federal income tax rate. Our future reported financial results may be adversely affected if tax or accounting rules regarding unrepatriated earnings change. Changes to existing rules or the questioning of current practices may adversely affect our reported financial results or the way we conduct our business.

### **The complexity of accounting regulations and related interpretations and policies, particularly those related to revenue recognition, could materially affect our financial results for a given period.**

Although we use standardized agreements designed to meet current revenue recognition criteria under generally accepted accounting principles, we must often negotiate and revise terms and conditions of these standardized agreements, particularly in multi-element license and services transactions. As our transactions have increased in complexity, particularly with the sale of larger, multi-element transactions, negotiation of mutually acceptable terms and conditions may require us to defer recognition of revenue on such licenses. For example, we believe that we are in compliance with Statement of Position 97-2, *Software Revenue Recognition*, as amended; however, more complex, multi-element transactions require additional accounting analysis to account for them accurately. Errors in such analysis in any period could lead to unanticipated changes in our revenue accounting practices and may affect the timing of revenue recognition, which could adversely affect our financial results for any given period. If we discover that we have interpreted and applied revenue recognition rules differently than prescribed by generally accepted accounting principles in the U.S., we could be required to devote significant management resources, and incur the expense associated with an audit, restatement or other examination of our financial statements.

### **Business interruptions could adversely affect our business.**

Our operations and the operations of our vendors and customers are vulnerable to interruption by fire, earthquake, power loss, telecommunications failure and other events beyond our control. For example, a substantial portion of our facilities, including our corporate headquarters, is located near major earthquake faults. In the event of a major earthquake, we could experience business interruptions, destruction of facilities and loss of life. We do not carry earthquake insurance and we have not set aside funds or reserves to cover such potential earthquake-related losses. In the event that a material business interruption occurs that affects us or our vendors or customers, shipments could be delayed and our business and financial results could be harmed.

### **Our common stock price is subject to volatility.**

In recent years, the stock markets in general and the shares of technology companies in particular have experienced extreme price fluctuations. These recent price fluctuations are not necessarily proportionate to the operating performance of the companies affected. Our stock price has similarly experienced significant volatility. As reported on The NASDAQ Global Select Market, during the three months ended April 30, 2009, our stock had an intra-day high sales price of \$8.39 and an intra-day low sales price of \$5.61. During fiscal year 2009, our stock had an intra-day high sales price of \$12.99 and an intra-day low sales price of \$6.07. In some of our past fiscal quarters, we experienced shortfalls in revenue and earnings from levels expected by securities analysts and investors, which have had an immediate and significant adverse effect on the trading price of our common stock. These factors relating to the fluctuations in our revenues and net income may continue to affect our stock price. Comments by, or changes in estimates from, securities analysts as well as significant developments involving our competitors or our industry could also affect our stock price. In addition, the market price of our common stock is affected by the stock performance of other technology companies generally, as well as companies in our industry and our customers in particular. Other broad market and industry factors may negatively affect our operating results or cause our stock price to decline, as may general political or economic conditions in the United States and globally, such as recessions, or interest rate or currency fluctuations. Over the past nine months, the U.S. and international stock market indices have experienced significant declines, and these general market trends have adversely impacted the trading price of our common stock. Furthermore, the stock market may be adversely impacted, or experience unusual volatility, as a result of the outbreak of armed conflict or hostilities involving the United States or incidences of terrorism in, or directed at, the United States or its allies.

### **Provisions in our charter documents, customer agreements, and Delaware law could prevent or delay a change in control of Wind River, which could hinder stockholders' ability to receive a premium for our stock.**

Provisions of our certificate of incorporation and bylaws may discourage, delay or prevent a merger or consolidation that a stockholder may consider favorable. These provisions include:

authorizing the issuance of preferred stock without stockholder approval;





**Table of Contents**

limiting the persons who may call special meetings of stockholders;

prohibiting stockholder actions by written consent; and

requiring super-majority voting to effect amendments to certain provisions of Wind River's certificate of incorporation and bylaws. Certain provisions of Delaware law also may discourage, delay, or prevent someone from acquiring or merging with us, and our agreements with certain of our customers require that we give prior notice of a change of control. Our various anti-takeover provisions could prevent or delay a change in control of the Company, which could hinder stockholders' ability to receive a premium for our stock.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

Not applicable.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Not applicable.

**ITEM 5. OTHER INFORMATION**

Not applicable.

**Table of Contents**

**ITEM 6. EXHIBITS**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 2.1                | Agreement and Plan of Merger, dated as of June 4, 2009, by and among Wind River Systems, Inc., Intel Corporation and APC II Acquisition Corporation (incorporated by reference to Exhibit 2.1 to the registrant's Report on Form 8-K filed on June 8, 2009).  |
| 3.1                | Amended and Restated Certificate of Incorporation of Wind River Systems, Inc. (incorporated by reference to Exhibit 3.1(a)-(d) of the registrant's Report on Form 10-Q filed on December 15, 2000).   |
| 3.2                | Certificate of Designation of Series A Junior Participating Preferred Stock (incorporated by reference to Exhibit 4.1 of the registrant's Report on Form 8-K filed November 4, 1999).   |
| 3.3                | Amended and Restated Bylaws of Wind River Systems, Inc. (incorporated by reference to Exhibit 3.3 of the registrant's Report on Form 10-K filed on May 1, 2007).  |
| 4.1                | Amended and Restated Rights Agreement dated as of September 29, 2006 between Wind River Systems, Inc. and American Stock Transfer and Trust Company, as rights agent, and form of Rights Certificate thereunder (incorporated by reference to Exhibit 4.1 to the registrant's Report on Form 8-K filed on October 3, 2006). |
| 4.2                | First Amendment to Amended and Restated Rights Agreement, dated as of June 4, 2009, between Wind River Systems, Inc. and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to Exhibit 4.1 to the registrant's Form 8-A/A filed on June 4, 2009).  |
| 10.1*              | Wind River Systems, Inc. 2005 Equity Incentive Plan, as amended and restated as of April 27, 2009 (incorporated by reference to Appendix A of the registrant's definitive proxy statement filed on May 4, 2009).  |
| 10.2*              | Form of Amended Notice of Grant of Restricted Stock Unit (RSU) under the 2005 Equity Incentive Plan.  |
| 10.3*              | Notice of Grant of Performance Shares to Kenneth Klein dated March 20, 2009.  |
| 10.4               | Tender and Support Agreement, dated as of June 4, 2009, between Intel Corporation, APC II Acquisition Corporation and certain stockholders of Wind River Systems, Inc. listed on Annex I thereto (incorporated by reference to Exhibit 10.1 to the registrant's Report on Form 8-K filed on June 8, 2009).                  |
| 10.5*              | Executive Employment Agreement, dated June 4, 2009, by and among Wind River Systems, Inc., Intel Corporation and Kenneth R. Klein (incorporated by reference to Exhibit 10.2 to the registrant's Report on Form 8-K filed on June 8, 2009).   |
| 10.6*              | Non-Competition Agreement, dated as of June 4, 2009, by and among Intel Corporation, Wind River Systems, Inc. and Kenneth R. Klein (incorporated by reference to Exhibit 10.3 to the registrant's Report on Form 8-K filed on June 8, 2009).  |
| 10.7*              | Executive Employment Agreement, dated June 4, 2009, by and among Wind River Systems, Inc., Intel Corporation and Ian Halifax (incorporated by reference to Exhibit 10.4 to the Company's Form 8-K filed on June 8, 2009).   |
| 31.1               | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2               | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1               | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.2               | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |

Filed herewith.

\* Indicates management contracts or compensatory plan or arrangement filed pursuant to Item 601(b)(10) of Regulation S-K.



**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**WIND RIVER SYSTEMS, INC.**

Date: June 9, 2009

By: /s/ IAN R. HALIFAX  
Ian R. Halifax

*Senior Vice President of Finance and*

*Administration, Chief Financial Officer and Secretary*

*(Duly Authorized Officer and Principal Financial Officer)*