

KEYSTONE AUTOMOTIVE INDUSTRIES INC  
Form 10-Q  
August 10, 2005  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, DC 20549**

**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934.**

For the quarterly period ended: July 1, 2005

or

**Transition Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934.**

For the Transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-28568

**KEYSTONE AUTOMOTIVE INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

**California**  
(State or other jurisdiction of

incorporation or organization)

**95-2920557**  
(I.R.S. Employer Identification Number)

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**700 East Bonita Avenue, Pomona, CA 91767**

**(Address of principal executive offices) (Zip Code)**

**(909) 624-8041**

**(Registrant's telephone number including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

The number of shares outstanding of the registrant's Common Stock, no par value, at August 1, 2005 was 15,920,068 shares.

This Form 10-Q contains 15 pages.

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**Table of Contents****PART I - FINANCIAL INFORMATION****Item 1. Financial Statements****Keystone Automotive Industries, Inc.****Condensed Consolidated Balance Sheets****(In thousands, except share amounts)**

|  | <b>July 1,<br/>2005</b> | <b>April 1,<br/>2005</b> |
|--|-------------------------|--------------------------|
|  | <b>(Unaudited)</b>      | <b>(Note)</b>            |
| <b>ASSETS</b>  |                         |                          |
| Current Assets:  |                         |                          |
| Cash and cash equivalents  | \$ 5,881                | \$ 4,054                 |
| Accounts receivable, net of allowance of \$1,205 at July 2005 and \$1,270 at April 2005              | 48,747                  | 49,719                   |
| Inventories, primarily finished goods  | 126,137                 | 119,679                  |
| Other current assets   | 11,263                  | 12,018                   |
|  | <u>192,028</u>          | <u>185,470</u>           |
| Plant, property and equipment, net   | 30,536                  | 31,079                   |
| Goodwill   | 11,609                  | 11,309                   |
| Other intangibles, net of accumulated amortization of \$3,936 at July 2005 and \$3,851 at April 2005 | 923                     | 925                      |
| Other assets   | 6,385                   | 5,801                    |
|  | <u>\$ 241,481</u>       | <u>\$ 234,584</u>        |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                         |                          |
| Current Liabilities:   |                         |                          |
| Credit facility  | \$ 1,081                | \$                       |
| Accounts payable   | 23,915                  | 25,950                   |
| Accrued liabilities  | 16,613                  | 14,274                   |
| Income tax liabilities   | 515                     |                          |
|  | <u>42,124</u>           | <u>40,224</u>            |
| Other long-term liabilities  | 2,542                   | 2,583                    |
| Shareholders' Equity:  |                         |                          |
| Preferred stock, no par value:   |                         |                          |
| Authorized shares 3,000,000  |                         |                          |
| None issued and outstanding  |                         |                          |
| Common stock, no par value:  |                         |                          |
| Authorized shares 50,000,000   |                         |                          |
| Issued and outstanding shares 15,905,000 at July 2005 and 15,839,000 at April 2005                   | 93,499                  | 93,244                   |
| Restricted Stock   | 562                     | 460                      |
| Additional paid-in capital   | 7,695                   | 7,695                    |

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|                                      |                   |                   |
|--------------------------------------|-------------------|-------------------|
| Retained earnings                    | 95,823            | 91,101            |
| Accumulated other comprehensive loss | (764)             | (723)             |
|                                      | <u>196,815</u>    | <u>191,777</u>    |
|                                      | <u>\$ 241,481</u> | <u>\$ 234,584</u> |

The accompanying notes are an integral part of these condensed consolidated financial statements.

NOTE: The balance sheet at April 1, 2005 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

**Table of Contents****Keystone Automotive Industries, Inc.****Condensed Consolidated Statements of Income****(In thousands, except share and per share amounts)****(Unaudited)**

|   | <b>Thirteen<br/>Weeks Ended<br/>July 1, 2005</b> | <b>Fourteen<br/>Weeks Ended<br/>July 2, 2004<br/><br/>(Restated)</b> |
|---|--|--|
| Net sales                                   | \$ 144,781                                       | \$ 141,117   |
| Cost of sales                               | 80,628   | 79,912   |
| Gross profit                                | 64,153   | 61,205   |
| Operating expenses:                         |  |  |
| Selling and distribution                    | 43,499   | 42,588   |
| General and administrative                  | 13,454   | 13,634   |
| Operating income                            | 7,200  | 4,983  |
| Other income                                | 680  | 896  |
| Interest expense                            | (81)   | (95)   |
| Income before income taxes                  | 7,799  | 5,784  |
| Income taxes                                | 3,077  | 2,274  |
| Net income                                  | 4,722  | \$ 3,510   |
| Per Common Share:                           |  |  |
| Net income per share:                       |  |  |
| Basic                                       | \$ 0.30  | \$ 0.23  |
| Diluted                                     | \$ 0.30  | \$ 0.22  |
| Weighted average common shares outstanding: |  |  |
| Basic                                       | 15,877,000                                       | 15,469,000   |
| Diluted                                     | 15,991,000                                       | 15,766,000   |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**Table of Contents****Keystone Automotive Industries, Inc.****Condensed Consolidated Statements of Cash Flows****(In thousands)****(Unaudited)**

|   | <b>Thirteen<br/>Weeks Ended<br/>July 1, 2005</b> | <b>Fourteen<br/>Weeks Ended<br/>July 2, 2004</b> |
|---|--|--|
|   |  | <b>(Restated)</b>                                |
| <b>Operating activities:</b>  |  |  |
| Net income  | \$ 4,722   | \$ 3,510   |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization   | 1,920  | 1,864  |
| Provision for losses on uncollectible accounts                                    | 278  | 45   |
| Provision for write-down of inventories   | 930  | 385  |
| Gain on sale of assets, net   | (28)   | (44)   |
| Changes in operating assets and liabilities:                                      |  |  |
| Accounts receivable   | 694  | (1,244)  |
| Inventories   | (7,166)  | (2,827)  |
| Other assets  | 171  | 2,851  |
| Accounts payable  | (2,035)  | 4,384  |
| Accrued liabilities   | 2,787  | 31   |
| <b>Net cash provided by operating activities</b>                                  | <b>2,273</b>                                     | <b>8,955</b>                                     |
| <b>Investing activities:</b>  |  |  |
| Proceeds from sale of assets  | 47   | 77   |
| Acquisitions of certain distribution centers, net of cash received                | (655)  | (670)  |
| Purchases of property, plant and equipment  | (1,159)  | (3,093)  |
| <b>Net cash used in investing activities</b>                                      | <b>(1,767)</b>                                   | <b>(3,686)</b>                                   |
| <b>Financing activities:</b>  |  |  |
| Other debt, net   | (15)   |  |
| Borrowings (payments) on the bank credit facility, net                            | 1,081  | (4,151)  |
| Net proceeds on option exercises  | 255  | 1,391  |
| <b>Net cash provided by (used in) financing activities</b>                        | <b>1,321</b>                                     | <b>(2,760)</b>                                   |
| <b>Net increase in cash and cash equivalents</b>                                  | <b>1,827</b>                                     | <b>2,509</b>                                     |
| Cash and cash equivalents at beginning of period                                  | 4,054  | 3,176  |
| <b>Cash and cash equivalents at end of period</b>                                 | <b>\$ 5,881</b>                                  | <b>\$ 5,685</b>                                  |
| <b>Supplemental disclosures:</b>  |  |  |
| Interest paid during the period   | \$ 68  | \$ 113   |
| Income taxes paid during the period   | \$ 304   | \$ 78  |



The accompanying notes are an integral part of these condensed consolidated financial statements.

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**Keystone Automotive Industries, Inc.**

**Notes to Condensed Consolidated Financial Statements**

**(Unaudited)**

**July 1, 2005**

**1. Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments, consisting only of normal recurring accruals, considered necessary for fair presentation, with respect to the interim financial statements have been included. The results of operations for the 13-week period ended July 1, 2005 are not necessarily indicative of the results that may be expected for the full year ending March 31, 2006. The comparable quarter in the prior fiscal year comprised a 14-week period. For further information, refer to the financial statements and footnotes thereto for the year ended April 1, 2005, included in the Keystone Automotive Industries, Inc. Form 10-K filed with the Securities and Exchange Commission ( SEC ) on June 15, 2005.

**2. Fiscal Year**

The Company uses a 52/53 week fiscal year. The Company's current fiscal year, which is a 52-week year, ends on the last Friday in March.

**3. Income Taxes**

The income tax provision for interim periods is based on an estimated effective annual income tax rate.

**4. New Accounting Standards**

In December 2004, the Financial Accounting Standards Board ( FASB ) issued a revised Statement 123, Share Based Payment ( Statement 123R ), to address the accounting for stock-based employee plans. The statement eliminates the ability to account for share-based compensation transactions using Accounting Principles Board ( APB ) Opinion No. 25 and instead requires that such transactions be accounted for using a fair value based method of accounting. The impact of adoption of Statement 123R cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted Statement 123R in prior periods, the impact of that standard would have approximated the impact of Statement 123 as described in the disclosure of proforma net income and earnings per share in Note 11 to our consolidated financial statements set forth in the Form 10-K filed with the SEC on June 15, 2005. Statement 123R also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature. This requirement will reduce net operating cash flows in periods after adoption. Statement 123R, as recently amended, is effective the beginning of the first fiscal year which begins after June 15, 2005. Consequently, Statement 123R will not impact the

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Company until the beginning of fiscal 2007 and the adoption of Statement 123R is not expected to have a material adverse impact on the Company's consolidated financial position or cash flows.

In November 2004, the FASB issued Statement of Financial Accounting Standards ( SFAS ) No. 151, Inventory Costs, an amendment of APB No. 43, Chapter 4 ( SFAS 151 ). SFAS 151 amends Accounting Research Bulletin No. 43, Chapter 4, to clarify that abnormal amounts of idle facility expense, freight, handling costs and wasted materials (spoilage) should be recognized as current-period charges. In addition, SFAS 151 requires that allocation of fixed production overhead to inventory be based on the normal capacity of the production facilities. SFAS 151 is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. The Company does not expect that the adoption of this standard will have a material impact on its consolidated financial position or cash flows.

In June 2005, the FASB Emerging Issues Task Force reached a consensus on Issue No. 05-6, Determining the Amortization Period for Leasehold Improvements ( EITF 05-6 ). The guidance requires that leasehold improvements acquired in a business combination or purchased subsequent to the inception of a lease be amortized over the lesser of the useful life of the assets or a term that includes renewals that are reasonably assured at the date of the business combination or purchase. The guidance is effective for periods beginning after June 29, 2005. The adoption of EITF 05-6 will not have an impact on the Company's consolidated financial statements.

In May 2005, the FASB issued SFAS No. 154, Accounting Changes and Error Corrections A Replacement of APB Opinion No. 20 and FASB Statement No. 3. SFAS No. 154 requires retrospective application to prior periods' financial statements for changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. SFAS No. 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005.

### **5. Acquisitions**

The results of operations for the quarter ended July 1, 2005 reflect the operations from four businesses acquired in fiscal 2005 and one business acquired in fiscal 2006. Operating results of the acquired businesses are included in the Company's results from the date of acquisition. The unaudited pro forma results for the first quarter of fiscal 2006, assuming these acquisitions had been made at the beginning of fiscal 2006, would not be materially different from the results presented.

### **6. Stock Compensation Plans**

The Company adopted SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure, which amends SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. 148 provides alternative methods of transition for a

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voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS No. 148 amends the disclosure requirement of SFAS No. 123 to require more prominent and more frequent disclosures in financial statements of the effects of stock-based compensation. If the Company had elected to recognize compensation cost based on the fair value of the options granted at the grant rate as prescribed by SFAS No. 148, net income and earnings per share would have been reduced to the pro forma amounts shown below:

|   | <b>Thirteen<br/>Weeks Ended<br/>July 1,<br/>2005</b> | <b>Fourteen<br/>Weeks Ended<br/>July 2,<br/>2004</b> |
|---|--|--|
|   | (thousands, except per share amount)<br>(Restated)   |  |
| Pro forma:  |  |  |
| Net income as reported                                  | \$ 4,722   | \$ 3,510   |
| Add: Stock-based compensation as reported in net income | 62   | 27   |
| Less: Fair value stock-based compensation               | (148)  | (140)  |
| Net income pro forma                                    | \$ 4,636   | \$ 3,397   |
| Net income per share as reported:                       |  |  |
| Basic   | \$ 0.29  | \$ 0.23  |
| Diluted   | \$ 0.29  | \$ 0.22  |
| Net income per share pro forma:                         |  |  |
| Basic   | \$ 0.30  | \$ 0.22  |
| Diluted   | \$ 0.30  | \$ 0.22  |

The effects of applying SFAS No. 123 as amended by SFAS No. 148, for purposes of determining pro forma net income (loss) and net income (loss) per share are not likely to be representative of the effects on reported net income (loss) for future years. The fair value of each option grant was estimated on the date of grant using the Black-Scholes option pricing model using the following weighted average assumptions:

|                         | <b>Thirteen<br/>Weeks Ended<br/>July 1,<br/>2005</b> | <b>Fourteen<br/>Weeks Ended<br/>July 2,<br/>2004</b> |
|-------------------------|--|--|
| Risk free interest rate | 4.53   | 4.75   |
| Expected life in years  | 4  | 4  |
| Expected volatility     | 39.20%   | 41.83%   |
| Expected dividend yield | 0%   | 0%   |

**7. Sales By Product**

|                             | <b>Thirteen<br/>Weeks Ended<br/>July 1,<br/>2005</b> | <b>Fourteen<br/>Weeks Ended<br/>July 2,<br/>2004</b> |
|-----------------------------|--|--|
|                             | (in thousands)                                       |  |
| Automotive body parts       | \$ 73.5  | \$ 71.3  |
| Bumpers                     | 43.9   | 41.7   |
| Paint and related materials | 15.9   | 17.3   |

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|                             |                   |                   |
|-----------------------------|-------------------|-------------------|
| Wheels and related products | 12.5              | 10.9              |
| Other                       | (1.0)             | (.1)              |
|                             | <u>          </u> | <u>          </u> |
| Net Sales                   | \$ 144.8          | \$ 141.1          |
|                             | <u>          </u> | <u>          </u> |

**8. Employee Benefit Plans**

The Company has suspended its defined benefit pension plan (the Plan ) to provide pension benefits to all non-union employees. Plan benefits are based on an employee's years of service and the compensation during the five years of employment which would yield the highest average compensation. Effective in April 1997, the Company suspended the accrual of future benefits.

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The net periodic pension cost for the Company's benefit plan was as follows:

|  | Thirteen<br>Weeks Ended<br>July<br>1,<br>2005 | Fourteen<br>Weeks Ended<br>July 2,<br>2004 |
|--|---|--|
|  | (in thousands)                                |  |
| Service cost                               | \$ 30   | \$   |
| Interest cost                              | 74  | 68   |
| Expected return on plan assets             | (94)  | (73)                                       |
| Recognized net actuarial (gains) or losses | 56  | 18   |
| Prior service cost recognized              | 175   |  |
|  | <u>\$ 241</u>                                 | <u>\$ 13<sup>(1)</sup></u>                 |

<sup>(1)</sup> In addition, for the quarter ended July 2, 2004, an additional amount of \$88,000 was expensed to represent an anticipated settlement charge during the fiscal year. The total amount expensed for the quarter was \$100,500.

**9. Restatement**

During the fourth quarter of fiscal 2005, the Company adjusted its accounting for rent under its various operating leases in accordance with the requirements of SFAS No. 13. SFAS No. 13 requires the Company to record straight line lease expenses over the term of the lease when a lease contains a fixed rent escalation clause. The Company had been recording the actual rent expense for each year of the lease. As a result, the Company recorded an adjustment of \$1.2 million in fiscal 2005, substantially all of which was recorded as additional selling and distribution expenses. Of this amount, \$0.9 million related to fiscal years prior to 2005 and was recorded in the first quarter of fiscal 2005, which resulted in a restatement of the results of operations for that quarter (see the table below) and \$0.3 million was recorded in the fourth quarter of fiscal 2005.

|                                   | Consolidated Statements of Income |             |             |
|-----------------------------------|-----------------------------------|-------------|-------------|
|                                   | As Previously                     |             |             |
|                                   | Reported                          | Adjustments | As Restated |
| Quarter ended July 2, 2004        |                                   |             |             |
| Selling and distribution expenses | \$ 41,691                         | \$ 897      | \$ 42,588   |
| Income before income taxes        | 6,681                             | (897)       | 5,784       |
| Income taxes                      | 2,629                             | (355)       | 2,274       |
| Net income                        | 4,052                             | (542)       | 3,510       |
| Net income per share:             |                                   |             |             |
| Basic                             | \$ 0.26                           | \$ 0.03     | \$ 0.23     |
| Diluted                           | \$ 0.26                           | \$ 0.04     | \$ 0.22     |

**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****General**

Except for the historical information contained herein, certain matters addressed in this Item 2 constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those anticipated by the Company's management. The Private Securities Litigation Reform Act of 1995 (the Act) provides certain safe harbor provisions for forward-looking statements. All forward-looking statements made in this Quarterly Report on Form 10-Q are made pursuant to the Act and are subject to the cautionary statements set forth herein under Item 5. Other Information, and in the Company's Form 10-K for the year ended April 1, 2005, on file with the Securities and Exchange Commission.

See Footnote 9 to the Notes to Condensed Consolidated Financial Statements above for information relating to a restatement of the Statement of Income for the fourteen weeks ended July 2, 2004.

Because the quarter ended July 1, 2005 contained 13 weeks as compared to 14 weeks in the quarter ended July 2, 2004, comparisons of the results of operations for the two periods, other than on a percentage of sales basis, must be carefully analyzed.

### **Critical Accounting Policies**

*General.* The Company's discussion and analysis of its financial condition and results of operations are based upon its consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On an ongoing basis, the Company evaluates its estimates, including those related to product returns, bad debts, inventories, intangible assets, income

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taxes, insurance, pensions and contingencies and litigation. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions.

The Company believes that the following critical accounting policies affect its more significant judgments and estimates used in the preparation of its consolidated financial statements.

*Bad Debt.* The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The Company adjusts its allowance monthly based upon a formula relating to the aging of its receivables. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

*Inventory.* The Company writes down its inventory for estimated obsolescence or unmarketable inventory equal to the difference between the cost of the inventory and its estimated market value based upon assumptions about future demand and market conditions. If actual market conditions are less favorable than those projected by management, additional inventory write-downs may be required.

*Deferred Taxes.* The Company records a valuation allowance to reduce its deferred tax assets to the amount that is more likely than not to be realized. While the Company has considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for the valuation allowance, in the event the Company were to determine that it would be able to realize its deferred tax assets in the future in excess of its net recorded amount, an adjustment to the deferred tax asset would increase income in the period such determination was made. Likewise, should the Company determine that it would not be able to realize all or part of its net deferred tax asset in the future, an adjustment to the deferred tax asset would be charged to income in the period such determination was made.

*Insurance.* The Company's main insurance programs (medical, workers' compensation and vehicle) are designed as large deductible programs. Through these programs, the Company self-insures losses up to a deductible limit and purchases stop-loss insurance to protect against losses that are over the deductible. The stop-loss insurance is purchased on an individual and aggregate basis. The amount of the deductible has risen significantly in the last two years resulting in a shift of risk from the insurance carrier to the Company. The Company estimates its cost for these programs and maintains reserves for incurred, but not reported, losses. If the Company were to experience an increase in claims activity over anticipated amounts, and its reserves are not sufficient, additional reserves may be required, which would have an unanticipated negative impact on future earnings.

**Results of Operations**

The following table sets forth for the periods indicated, certain selected income statement items as a percentage of net sales.

| Thirteen<br>Weeks Ended<br>July 1,<br>2005 | Fourteen<br>Weeks Ended<br>July 2,<br>2004 |
|--|--|
|--|--|



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|                                     |        | (Restated) |
|-------------------------------------|--------|------------|
| Net sales                           | 100.0% | 100.0%     |
| Cost of sales                       | 55.7   | 56.6       |
| Gross profit                        | 44.3   | 43.4       |
| Selling and distribution expenses   | 30.0   | 30.2       |
| General and administrative expenses | 9.3    | 9.7        |
| Other income                        | 0.5    | 0.6        |
| Interest expense                    | (0.1)  |            |
| Income before income taxes          | 5.4    | 4.1        |
| Income taxes                        | 2.1    | 1.6        |
| Net income                          | 3.3%   | 2.5%       |

**Thirteen weeks ended July 1, 2005 compared to fourteen weeks ended July 2, 2004**

Net sales were \$144.8 million for the 13-week quarter ended July 1, 2005 (the 2005 Quarter ) compared to \$141.1 million for the 14-week quarter ended July 2, 2004 (the 2004 Quarter ), an increase of \$3.7 million or 2.6%. If adjusted to equalize the lengths of the periods being compared, the increase in net sales in the 2005 Quarter would have been 10.5%. During the 2005 Quarter, sales of automotive body parts (including fenders, hoods, headlights, radiators, grilles and other crash parts), increased by

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\$2.2 million (an increase of 3.1%), sales of new and recycled bumpers increased by \$2.2 million (an increase of 5.3%) and sales of wheels and related materials increased by \$1.6 million or 15.0%. Sales of paint and related materials decreased by \$1.4 million (a decrease of 8.1%). The increases were attributable in part to the fact that insurance companies were specifying more aftermarket parts in connection with the repair of insured vehicles and in part to price increases instituted since July 3, 2004.

Gross profit increased in the 2005 Quarter to \$64.2 million (44.3% of net sales) from \$61.2 million (43.4% of net sales) in the 2004 Quarter, an increase of 4.8%, primarily as a result of the price increases and an inventory adjustment of \$625,000 recorded during the 2004 Quarter.

Selling and distribution expenses increased to \$43.5 million (30.0% of net sales) in the 2005 Quarter from \$42.6 million (restated) in the 2004 Quarter (30.2% of net sales), an increase of 2.1%. The increase in selling and distribution expenses was generally the result of certain fixed costs being spread over increased sales and the fixed nature of certain of these costs, offset in part by the additional expenses from the extra week in the 2004 Quarter. Because the 2005 Quarter had one less week than the 2004 Quarter, comparisons of the dollar amounts of these expenses is not meaningful. The small decrease in these expenses as a percentage of net sales in the 2005 Quarter as compared to the prior year was primarily the result of the restatement of the 2004 Quarter rent expense under SFAS No. 13 increasing selling and distribution expenses by \$0.9 million, which amount related to expenses in fiscal years prior to 2005.

General and administrative expenses decreased to \$13.5 million (9.3% of net sales) in the 2005 Quarter compared to \$13.6 million (9.7% of net sales) in the 2004 Quarter, a decrease of 1.3%. The decrease in general and administrative expenses in dollar terms primarily reflects the fact that the 2004 Quarter contained 14 weeks compared to 13 weeks for the 2005 Quarter. As a percentage of net sales, the decrease in these expenses in the 2005 Quarter was the result of a number of mostly offsetting changes in the individual expense components, no one of which was material or indicated an important adverse future trend.

## **Variability of Quarterly Results and Seasonality**

The Company has experienced, and expects to continue to experience, variations in its sales and profitability from quarter to quarter due, in part, to the timing and integration of acquisitions and the seasonal nature of Keystone's business. The number of collision repairs is directly impacted by the weather. Accordingly, the Company's sales generally are highest during the five-month period from December to April. The impact of seasonality has reduced somewhat as Keystone has become more geographically diversified. Other factors which influence quarterly variations include the number of business days during the holiday seasons, the timing of the introduction of new products, the level of consumer acceptance of new products, general economic conditions that affect consumer spending, the timing of supplier price changes and the timing of expenditures in anticipation of increased sales and customer delivery requirements.

## **Liquidity and Capital Resources**

The Company's primary use of funds over the past two years has been for acquisitions, for the development and implementation of an enterprise-wide management information system and for working capital to finance increased sales levels. At July 1, 2005, working capital was \$149.9 million compared to \$145.2 million at April 1, 2005. The Company financed its working capital requirements and the small acquisition completed during the first quarter of fiscal 2005 primarily from cash flow from operations.

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During the three months ended July 1, 2005, the Company's cash and cash equivalents increased by \$1.8 million. This increase is the result of (i) cash provided by operating activities of \$2.3 million and cash provided by financing activities of \$1.3 million, partially offset by (ii) cash used in investing activities of \$1.8 million, primarily as a result of cash paid for an acquisition and cash used to purchase property and equipment. The cash provided by financing activities resulted primarily from borrowings under the Company's credit facility partially and by cash proceeds from the exercise of stock options. The cash provided by operating activities resulted primarily from the elimination of \$3.1 million of non-cash expenses from the reported net income of \$4.7 million and from subtracting \$7.2 million of decreased cash as the result of an increase in inventory. The most significant non-cash expenses were depreciation and amortization and the provision for a write-down of inventories.

The Company has in place a revolving line of credit with a commercial lender that provides for a \$40.0 million secured credit facility which balance is due on July 1, 2006. Advances under the revolving line of credit bear interest either at LIBOR plus 1.0% or at the lender's prime rate. At July 1, 2005, \$1.1 million had been drawn down under the line of credit, this amount was at an interest rate of 6.0%. The line of credit is subject to certain restrictive covenants set forth in the loan agreement, which requires that the Company maintain certain financial ratios. The Company was in compliance with all such covenants at July 1, 2005, and at the date of the filing of this Quarterly Report. The Company has outstanding letters of credit in the aggregate amount of \$10.6 million issued to its primary insurers to secure the Company's deductible reimbursement obligations. The amount of these letters of credit reduces the funds available under the Company's credit facility. At July 1, 2005, \$28.3 million was available to the Company under the line of credit.

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The Company believes that its existing working capital, anticipated cash flow from operations and funds anticipated to be available under its line of credit will enable it to finance its operations, including the costs related to the installation of the new enterprise-wide management information system (see Item 5. Other Information Prelude Software System Installation ) and possible acquisitions for at least the next 12 months. However, the Company's liquidity expectations are subject to numerous factors, many of which are beyond the Company's control. Anticipated cash flow from operations are subject to the risks of the business, the most significant of which are discussed under Other Information below. The availability of funds under the Company's line of credit could also be restricted or eliminated in the event that the Company does not maintain the financial ratios required under the Credit Agreement. These ratios include such items as amount of indebtedness, earnings before interest, taxes and depreciation and amortization, net worth and the current ratio. In the event that the Company's operations do not meet expectations it is possible that needed liquidity will not be available under the credit facility.

## **Inflation**

The Company does not believe that the relatively moderate rates of inflation over the past three years have had a significant effect on its net sales or its profitability.

## **Long-Lived Assets**

Goodwill, which represents the excess of cost over the fair value of net assets acquired, amounted to \$11.6 million at July 1, 2005, or approximately 4.8% of total assets or 5.9% of consolidated shareholders' equity. Goodwill amounted to \$11.3 million at April 1, 2005, or approximately 4.8% of total assets or 5.9% of consolidated shareholders' equity. The increase in goodwill was the result of the completion of one acquisition. Pursuant to SFAS No. 142, Goodwill and Other Intangible Assets, we review the recoverability of goodwill annually or whenever significant events or changes occur which might impair the recovery of recorded costs. Our annual impairment tests of goodwill were performed as of April 1, 2005 and it was determined that the recorded amounts for goodwill are recoverable and that no impairment existed. We are not aware of any significant events or changes that would affect the recoverability of those amounts as of July 1, 2005.

Other intangible assets, consisting primarily of covenants not to compete obtained in acquisitions, which have finite lives, will continue to be amortized over the finite life. As of July 1, 2005, other intangible assets amounted to \$0.9 million. For each of the quarters ended July 1, 2005 and July 2, 2004, amortization of other intangible assets was approximately \$0.1 million.

The Company reviews the recoverability of its long-lived assets as required by SFAS No. 144 and makes assumptions regarding estimated future cash flows and other factors to determine the fair value of the respective assets. If these estimates or their related assumptions change in the future, the Company may be required to record impairment charges for these assets not previously recorded.

## **New Accounting Standards**

See Note 4 to Notes to Condensed Consolidated Financial Statements.

**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

The Company's results of operations are exposed to changes in interest rates primarily with respect to borrowings under its credit facility, where interest rates are tied to the prime rate or LIBOR. Under its current policies, the Company does not use interest rate derivative instruments to manage exposure to interest rate changes. Based on the current levels of debt, the exposure to interest rate fluctuations is not considered to be material. The Company is also exposed to currency fluctuations, primarily with respect to its product purchases in Taiwan and its Canadian operations. While all transactions with Taiwan are conducted in U.S. Dollars, changes in the relationship between the U.S. dollar and the New Taiwan dollar might impact the price of products purchased in Taiwan. The Company might not be able to pass on any price increases to customers. Because the Canadian operations are not material to the assets or results of operations of the Company as an entity, changes in the relationship between the U.S. Dollar and the Canadian Dollar are not material to the Company. Under its present policies, the Company does not attempt to hedge any of its currency exchange rate exposure.

**Item 4. CONTROLS AND PROCEDURES**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Office and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

The Company carried out an evaluation as of the end of the period covered by this Report, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on the foregoing, the

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Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective in ensuring that material information relating to the Company, including its consolidated subsidiaries, required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934, as amended (i) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) is accumulated and communicated to management, including the Chief Executive Officer and the Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There have been no significant changes in the Company's internal controls or in other factors that could significantly affect the internal controls subsequent to the date the Company completed its evaluation.

## **PART II - OTHER INFORMATION**

### **Item 1. Legal Proceedings.**

As previously disclosed, in November 2002 General Motors Corporation instituted a suit against the Company and a Taiwan-based manufacturer in the Federal District Court for the Eastern District of Michigan, Southern Division. The complaint alleges that the Company is distributing replacement grilles for General Motors' vehicles with a placeholder matched exactly to the Chevrolet Bow Tie design emblem and the GMC mark emblem, which infringes on General Motors' federal, state and common law trademarks. The suit claims this violates the Lanham Act and constitutes unfair competition under Michigan law. Recent General Motors' filings have disclosed that it is seeking compensatory damages of between \$2.0 and \$2.3 million as well as certain equitable relief, including an injunction. In September 2004, General Motors moved for Summary Judgment on the Company's defenses of waiver, ratification and unclean hands. On November 5, 2004, the Company moved for summary judgment on the issues of liability and damages and on the same date, General Motors moved for summary judgment on the issue of liability. After a hearing in May 2005, the Court granted the Company's motion for summary judgment and dismissed General Motors' complaint. On May 24, 2005, General Motors filed a Notice of Appeal.

On April 8, 2005, Ford Global Technologies, LLC ( Ford ) filed a complaint before the United States International Trade Commission ( ITC ) alleging that the Company was importing for distribution in the United States, Ford Motor Co. Expedition grilles, model years 2003, 2004 and 2005, manufactured in Taiwan and that the grilles violated a design patent held by Ford. After the filing, attorneys for the Company notified Ford's legal counsel that in the opinion of the Company Ford's design patent was invalid. On May 24, 2005, the ITC formally instituted an investigation with respect to the complaint. On May 24, 2005, Ford filed a motion to withdraw its complaint and the Company has joined Ford in its request. The ITC has granted Ford's request and the investigation has been terminated.

### **Item 2. Changes in Securities and Use of Proceeds. None**

### **Item 3. Defaults Upon Senior Securities. None**

### **Item 4. Submission of Matters to a Vote of Security Holders. None**

### **Item 5. Other Information.**

*Litigation Impacting Aftermarket Collision Replacement Parts.* Over the past fifteen years, there have been numerous lawsuits relating to the use of aftermarket parts in repairing motor vehicles. Initially, these cases were brought primarily by automobile manufacturers (OEMs) against

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manufacturers and distributors of aftermarket parts seeking to protect their trademarks, copyrights and other proprietary interests in replacement parts. In more recent years, class action attorneys have commenced numerous cases against insurance companies, primarily alleging a violation of the insurance contract and state consumer protection laws because of the specification of aftermarket crash parts for the repair of policyholders' vehicles. Plaintiffs' attorneys allege that aftermarket parts are inferior to OEM parts and thus are incapable of restoring a vehicle to its pre-loss condition as required by many insurance policies.

The leading case involving aftermarket crash parts - *Avery v. State Farm Insurance Company* - was brought in Marion, Illinois in July 1997 ( Madison County ). In that case, plaintiffs asserted claims for breach of contract, consumer fraud and equitable relief relating to State Farm's practice at that time of sometimes specifying aftermarket parts rather than OEM parts when adjusting claims for the damage to insured vehicles. It was alleged that this practice breached State Farm's insurance agreements with its policyholders and was a violation of the Illinois Consumer Fraud and Deceptive Business Practices Act. In October 1999, after a lengthy trial, the jury in *Avery* awarded plaintiffs compensatory damages of approximately \$586 million. In addition, the judge assessed punitive damages against State Farm of over \$600 million. In April 2001, the Appellate Court of Illinois, Fifth District, upheld the verdict, reducing damages by \$130 million, resulting in an aggregate award of \$1.06 billion. Thereafter, a Petition for Allowance of Appeal to the Illinois Supreme Court was filed by State Farm. In October 2002, the Illinois Supreme Court agreed to hear the appeal. The parties have filed their briefs and conducted oral argument. A decision by the Illinois Supreme Court was expected by now, so a decision could be forthcoming at any time.

Shortly after the verdict in the *Avery* case, State Farm and many other insurance companies suspended their practice of specifying non-OEM crash parts on repair estimates. While many insurance companies are again specifying certain aftermarket parts

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in the repair of insured vehicles, State Farm, the nation's largest automobile insurer, has not. The State Farm decision has had, and continues to have, an adverse impact on the Company's sales and net income.

Currently, there are a number of other aftermarket parts cases pending in various jurisdictions across the country, including a statewide class action against the Farmers Group in the state of California. The Company has not been made a party in any of these cases. There can be no assurance, however, that the Company will not be brought into one of these cases or some other aftermarket parts case in the future.

On January 30, 2000, a class action was filed in Quebec against two auto insurers, Groupe Desjardins, ING Canada and AXA Canada, relating to their specification of aftermarket parts in the repair of vehicles. The case was modeled after the State Farm case and the plaintiffs are relied in part on the judgment in that case. By the end of 2004, the parties in the action reached a settlement agreement, which is expected to have little if any impact on the use of aftermarket collision parts in Canada. The agreement is subject to court approval.

A substantial portion of the Company's business consists of the distribution of aftermarket crash parts to collision repair shops. The vast majority of the customers of the repair shops are covered by insurance policies. In the event that the State Farm verdict is repeated in other similar cases, with the result that aftermarket crash parts are no longer specified by insurance companies to repair insured vehicles, the aggregate cost to consumers will be substantial and the impact on the Company would be material and adverse. Should this occur, OEMs would likely have monopoly pricing power with respect to many of the products required to repair damaged vehicles. In addition, if the Company was to become a defendant in one or more aftermarket parts cases, the costs of defense and the potential for liability could have a material adverse impact on the Company.

The Company believes that substantially all of the aftermarket crash parts that it distributes are of similar quality to OEM crash parts and, when installed in a competent manner by collision repair shops, vehicles are restored to their pre-loss condition. In addition, the Company provides a limited warranty against defects in materials and workmanship with respect to the parts it distributes for as long as the owner at the time repairs are made continues to own the vehicle.

*Federal and State Action.* During the past five years, legislation was introduced or considered in over 25 states seeking to prohibit or limit the use of aftermarket parts in collision repair work and/or require special disclosure before using aftermarket parts. During 2004, 34 separate bills were introduced in 16 states. Bills were passed in Florida and Michigan, the provisions of which should not have a material impact on the Company. Consistent with prior years, bills potentially impacting the aftermarket collision parts business will be, or have been, introduced in a number of states during 2005. The Company actively works with state legislators and regulatory officials to make them aware of the value to the consuming public of having available a viable alternative to OEM collision parts.

At the present time, legislation regulating the use of aftermarket parts has been adopted in over 40 states. The most common form of regulation, adopted in 35 states, requires disclosure to the vehicle owner that aftermarket crash parts will be used in the repair of the vehicle. An estimated 21 states require the aftermarket part to have the name or logo of the manufacturer affixed to the part. A few states (i) require some form of consent from the vehicle owner before aftermarket parts can be used in the repair, (ii) require that before an aftermarket part can be used in the repair of the vehicle, the part must generally be equal or equivalent in fit, quality and performance to the original equipment part it is replacing or (iii) require the use, under certain circumstances, of aftermarket parts which have been certified by an independent testing facility to be of like kind and quality to the original equipment part. Some states require a combination of the types of regulations described above.

To date, state laws have not had a material impact on the Company's overall business. If a number of states were to adopt legislation prohibiting or further restricting the use of aftermarket crash parts, it could have a material adverse impact on the Company.



*Prelude Software System Installation.* The Company has completed the installation of its enterprise-wide management information system, consolidating the 13 systems under which the Company once operated. As of August 5, 2005, only Canada remains on a separate system. This has been an extremely costly and time-consuming process and additional effort continues to maximize the efficiency and utilization of the enterprise-wide system. It is unclear how much it will cost to do the significant work necessary to refine and optimize the system to allow the Company to leverage the benefits of the system, but such additional costs may be substantial.

*Continued Acceptance of Aftermarket Collision Replacement Parts.* Based upon industry sources, the Company estimates that approximately 85% of automobile collision repair work is paid for in part by insurance; accordingly, the Company's business is highly dependent upon the continued acceptance of aftermarket collision replacement parts by the insurance industry and the governmental agencies that regulate insurance companies and the ability of insurers to recommend the use of such parts for collision repair jobs, as opposed to OEM parts. As described above and in Item 7 Management's Discussion and Analysis of Financial Conditions and Results of Operations General below, the use of many of the products distributed by the Company is being disputed in various forums.

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*Dependence on Key and Foreign Suppliers.* The Company is dependent on a relatively small number of suppliers. Although alternative suppliers exist for substantially all products distributed by the Company, the loss of any one supplier could have a material adverse effect on the Company until alternative suppliers are located and have commenced providing products. In fiscal 2005, approximately 58% of the products distributed by the Company were manufactured in the United States or Canada and approximately 42% were imported directly or indirectly from manufacturers in Asia. As a result, the Company's operations are subject to the customary risks of doing business abroad, including, among other things, transportation delays, political instability, currency fluctuations and the imposition of tariffs, import and export controls and other non-tariff barriers (including changes in the allocation of quotas), as well as the uncertainty regarding future relations between China and Taiwan.

*Shipping.* The Company's operations are dependent on a continued source of supply of the many automotive body parts which are presently only available from Taiwan. These products are transported to the United States aboard container ships which dock primarily in the Los Angeles, California area. Any disruption in shipping for any prolonged period, such as might result from an act of terrorism or labor strike, would likely have a material adverse impact on the Company's sales and earnings. Hostilities between China and Taiwan could also have an adverse impact on the Company's source of supply. In addition, contracts with shipping companies are negotiated on an annual basis normally beginning in April. The recently negotiated contracts do not reflect any material price increases but a material increase in shipping rates could adversely impact the Company's results of operations. Finally, because of the increase in global shipping, the Company is concerned that sufficient containers may not be available to transport inventory. Delays in receiving needed inventory could have a material adverse impact on the Company.

*Decline in the Number of Collision Repairs.* The number of collision repairs has declined in recent years, and may continue to do so in the future. The decline in the number of vehicles being repaired is due to, among other things, automotive safety improvements, more rigorous enforcement of stricter drunk driving laws resulting in fewer accidents and the increase in unit body construction and higher collision repair costs resulting in a larger number of automobiles being declared a total loss in lieu of being repaired. Recent innovations such as impact detection devices available on certain vehicles could also result in fewer collisions. The continuation of such decline may have a material adverse effect on the Company.

*Volatility of Stock Price.* The trading price of the Company's Common Stock may be subject to significant fluctuations as a result of variations in the Company's actual or anticipated operating results, changes in general market conditions and other factors. In recent years, the stock market generally has experienced significant price and volume fluctuations which often have been unrelated or disproportionate to the operating performance of a specific company or industry. There can be no assurance that the market price of the Company's Common Stock will not decline below the current market price. The results of operations for the fiscal year ended April 1, 2005 were below the expectations of public market analysts and as a result, the price of the Company Common Stock may be adversely affected. There can be no assurance that results in the future may not disappoint and cause a further erosion of the stock price.

**Item 6. Exhibits.**

- a. Exhibits

| <u>Exhibit No.</u> | <u>Description</u>  |
|--------------------|---|
| 31.1               | Certification Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed by the Chief Executive Officer, filed herewith. |
| 31.2               | Certification Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed by the Chief Financial Officer, filed herewith. |
| 32.1               |   |

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Statement Required by 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Chief Executive Officer, filed herewith.

32.2 Statement Required by 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Chief Financial Officer, filed herewith.

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**SIGNATURES**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**KEYSTONE AUTOMOTIVE INDUSTRIES, INC.**

By: /S/ John M. Palumbo  
John M. Palumbo  
Chief Financial Officer

(Duly Authorized Officer and Principal Financial  
and Accounting Officer)

Date: August 10, 2005