

CAMDEN NATIONAL CORP  
Form 10-Q  
November 07, 2012

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Commission File No. 0-28190

CAMDEN NATIONAL CORPORATION

(Exact name of registrant as specified in its charter)

MAINE

01-0413282

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(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

2 ELM STREET, CAMDEN, ME 04843  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (207) 236-8821

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
( Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date:

Outstanding at November 2, 2012: Common stock (no par value) 7,620,072 shares.

**CAMDEN NATIONAL CORPORATION**

**FORM 10-Q FOR THE QUARTER ENDED SEPTEMBER 30, 2012**

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## **PART I. FINANCIAL INFORMATION**

### **ITEM 1. FINANCIAL STATEMENTS**

#### **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Shareholders and Board of Directors

Camden National Corporation

We have reviewed the accompanying interim consolidated financial information of Camden National Corporation and Subsidiaries as of September 30, 2012, and for the three-month and nine-month periods ended September 30, 2012 and 2011. These financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with standards of the Public Company Accounting Oversight Board (United States), the objective of which is to express an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

/s/ Berry Dunn McNeil & Parker, LLC  
Berry Dunn McNeil & Parker, LLC

Bangor, Maine

November 7, 2012



## CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CONDITION

| (In Thousands, Except Number of Shares)   | September 30,<br>2012<br>(unaudited) | December 31,<br>2011 |
|---|--------------------------------------|----------------------|
| <b>ASSETS</b>   |                                      |                      |
| Cash and due from banks   | \$ 48,933                            | \$ 39,325            |
| Securities  |                                      |                      |
| Securities available for sale, at fair value  | 730,630                              | 590,036              |
| Federal Home Loan Bank and Federal Reserve Bank stock, at cost  | 21,034                               | 21,962               |
| Total securities  | 751,664                              | 611,998              |
| Trading account assets  | 2,259                                | 2,244                |
| Loans held for sale   | —                                    | 6,061                |
| Loans   | 1,540,600                            | 1,514,028            |
| Less allowance for loan losses  | (22,851 )                            | (23,011 )            |
| Net loans   | 1,517,749                            | 1,491,017            |
| Goodwill and other intangible assets  | 44,485                               | 45,194               |
| Bank-owned life insurance   | 44,706                               | 43,672               |
| Premises and equipment, net   | 25,084                               | 24,113               |
| Deferred tax asset  | 5,681                                | 13,486               |
| Interest receivable   | 6,373                                | 6,431                |
| Prepaid FDIC assessment   | 3,921                                | 4,796                |
| Other real estate owned   | 596                                  | 1,682                |
| Other assets  | 16,424                               | 12,701               |
| Total assets  | \$ 2,467,875                         | \$ 2,302,720         |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |                                      |                      |
| <b>Liabilities</b>  |                                      |                      |
| Deposits  |                                      |                      |
| Demand  | \$ 212,011                           | \$ 256,330           |
| Interest checking, savings and money market   | 1,007,148                            | 828,977              |
| Retail certificates of deposit  | 362,103                              | 395,431              |
| Brokered deposits   | 108,057                              | 110,628              |
| Total deposits  | 1,689,319                            | 1,591,366            |
| Federal Home Loan Bank advances   | 171,519                              | 136,860              |
| Other borrowed funds  | 270,691                              | 275,656              |
| Junior subordinated debentures  | 43,794                               | 43,717               |
| Accrued interest and other liabilities  | 57,574                               | 36,245               |
| Total liabilities   | 2,232,897                            | 2,083,844            |
| <b>Shareholders' Equity</b>   |                                      |                      |
| Common stock, no par value; authorized 20,000,000 shares, issued and outstanding 7,620,072 and 7,664,975 shares on September 30, 2012 and December 31, 2011, respectively | 49,455                               | 51,438               |
| Retained earnings   | 178,844                              | 165,377              |



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|  |              |              |
|--|--------------|--------------|
| Accumulated other comprehensive income (loss)                              |              |              |
| Net unrealized gains on securities available for sale, net of tax          | 16,311       | 11,128       |
| Net unrealized losses on derivative instruments, at fair value, net of tax | (7,909)      | (7,264)      |
| Net unrecognized losses on postretirement plans, net of tax                | (1,723)      | (1,803)      |
| Total accumulated other comprehensive income                               | 6,679        | 2,061        |
| Total shareholders' equity   | 234,978      | 218,876      |
| Total liabilities and shareholders' equity                                 | \$ 2,467,875 | \$ 2,302,720 |

*See Report of Independent Registered Public Accounting Firm.*

*The accompanying notes are an integral part of these consolidated financial statements.*

## CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME

(unaudited)

| (In Thousands, Except Number of Shares and per Share Data)                     | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|--|-------------------------------------|----------|------------------------------------|----------|
|  | 2012                                | 2011     | 2012                               | 2011     |
| Interest Income  |                                     |          |                                    |          |
| Interest and fees on loans   | \$18,084                            | \$19,515 | \$54,787                           | \$59,241 |
| Interest on U.S. government and sponsored enterprise obligations               | 4,153                               | 4,439    | 12,387                             | 14,241   |
| Interest on state and political subdivision obligations                        | 344                                 | 387      | 1,064                              | 1,284    |
| Interest on federal funds sold and other investments                           | 55                                  | 45       | 160                                | 125      |
| Total interest income  | 22,636                              | 24,386   | 68,398                             | 74,891   |
| Interest Expense   |                                     |          |                                    |          |
| Interest on deposits   | 2,218                               | 2,842    | 7,146                              | 8,820    |
| Interest on borrowings   | 1,337                               | 2,265    | 4,164                              | 7,319    |
| Interest on junior subordinated debentures                                     | 634                                 | 632      | 1,904                              | 1,983    |
| Total interest expense   | 4,189                               | 5,739    | 13,214                             | 18,122   |
| Net interest income  | 18,447                              | 18,647   | 55,184                             | 56,769   |
| Provision for credit losses  | 868                                 | 1,182    | 2,708                              | 3,271    |
| Net interest income after provision for credit losses                          | 17,579                              | 17,465   | 52,476                             | 53,498   |
| Non-Interest Income  |                                     |          |                                    |          |
| Income from fiduciary services   | 1,155                               | 1,517    | 3,883                              | 4,503    |
| Service charges on deposit accounts  | 1,386                               | 1,296    | 3,857                              | 3,879    |
| Other service charges and fees   | 1,003                               | 878      | 2,804                              | 2,691    |
| Bank-owned life insurance  | 353                                 | 910      | 1,034                              | 1,784    |
| Brokerage and insurance commissions  | 360                                 | 307      | 1,109                              | 1,050    |
| Mortgage banking income  | 8                                   | 368      | 476                                | 500      |
| Net gain on sale of securities   | 197                                 | 177      | 1,098                              | 197      |
| Other income   | 586                                 | 435      | 1,798                              | 1,435    |
| Total non-interest income before other-than-temporary impairment of securities | 5,048                               | 5,888    | 16,059                             | 16,039   |
| Other-than-temporary impairment of securities                                  | (10)                                | (61)     | (39)                               | (88)     |
| Total non-interest income  | 5,038                               | 5,827    | 16,020                             | 15,951   |
| Non-Interest Expenses  |                                     |          |                                    |          |
| Salaries and employee benefits   | 7,270                               | 7,437    | 21,150                             | 21,402   |
| Furniture, equipment and data processing                                       | 1,131                               | 1,149    | 3,555                              | 3,518    |
| Net occupancy  | 930                                 | 944      | 3,061                              | 2,960    |
| Other real estate owned and collection costs                                   | 571                                 | 519      | 1,694                              | 1,425    |
| Regulatory assessments   | 450                                 | 410      | 1,317                              | 1,515    |
| Consulting and professional fees   | 408                                 | 601      | 1,351                              | 2,143    |
| Amortization of intangible assets  | 144                                 | 144      | 433                                | 433      |
| Acquisition costs  | 396                                 | —        | 704                                | —        |

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|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Other expenses   | 2,070     | 2,105     | 7,003     | 6,470     |
| Total non-interest expenses                                  | 13,370    | 13,309    | 40,268    | 39,866    |
| Income before income taxes                                   | 9,247     | 9,983     | 28,228    | 29,583    |
| Income Taxes   | 2,992     | 3,054     | 8,978     | 9,245     |
| Net Income   | \$6,255   | \$6,929   | \$19,250  | \$20,338  |
| Per Share Data   |           |           |           |           |
| Basic earnings per share                                     | \$0.82    | \$0.90    | \$2.51    | \$2.65    |
| Diluted earnings per share                                   | \$0.82    | \$0.90    | \$2.50    | \$2.65    |
| Weighted average number of common shares outstanding         | 7,619,411 | 7,677,972 | 7,655,619 | 7,671,911 |
| Diluted weighted average number of common shares outstanding | 7,639,434 | 7,683,570 | 7,669,763 | 7,680,401 |

*See Report of Independent Registered Public Accounting Firm.*

*The accompanying notes are an integral part of these consolidated financial statements.*

## CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(unaudited)

| (In Thousands)   | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2012 | September 30,<br>2011 | September 30,<br>2012 | September 30,<br>2011 |
| Net income   | \$ 6,255              | \$ 6,929              | \$ 19,250             | \$ 20,338             |
| Other comprehensive income (loss), net of related tax effects:                     |                       |                       |                       |                       |
| Unrealized gains on available for sale securities:                                 |                       |                       |                       |                       |
| Unrealized holding gains on available for sale arising during period               | 4,350                 | 3,764                 | 5,871                 | 7,327                 |
| Reclassification adjustment for gains included in net income                       | (121 )                | (66 )                 | (688 )                | (71 )                 |
| Net change in unrealized gains on available for sale securities                    | 4,229                 | 3,698                 | 5,183                 | 7,256                 |
| Unrealized gain (loss) on cash flow hedging derivatives                            | 109                   | (5,281 )              | (645 )                | (6,363 )              |
| Postretirement plans:  |                       |                       |                       |                       |
| Net actuarial gain arising during period   | 23                    | 11                    | 71                    | 34                    |
| Reclassification: amortization of prior service cost included in net periodic cost | 3                     | 3                     | 9                     | 8                     |
| Other comprehensive income (loss)  | 4,364                 | (1,569 )              | 4,618                 | 935                   |
| Comprehensive income   | \$ 10,619             | \$ 5,360              | \$ 23,868             | \$ 21,273             |

*See Report of Independent Registered Public Accounting Firm.*

*The accompanying notes are an integral part of these consolidated financial statements.*

## CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

(unaudited)

| (In Thousands, Except Number of Shares and per Share Data)   | Common Stock       |          | Retained Earnings | Accumulated                | Total     |
|--|--------------------|----------|-------------------|----------------------------|-----------|
|  | Shares Outstanding | Amount   |                   | Other Comprehensive Income |           |
| <b>Balance at December 31, 2010</b>  | 7,658,496          | \$50,936 | \$150,730         | \$4,329                    | \$205,995 |
| Net income   | —                  | —        | 20,338            | —                          | 20,338    |
| Other comprehensive income, net of tax:  |                    |          |                   |                            |           |
| Change in fair value of securities available for sale  | —                  | —        | —                 | 7,256                      | 7,256     |
| Change in fair value of cash flow hedges   | —                  | —        | —                 | (6,363)                    | (6,363)   |
| Change in net unrecognized losses on postretirement plans  | —                  | —        | —                 | 42                         | 42        |
| Total comprehensive income   | —                  | —        | 20,338            | 935                        | 21,273    |
| Stock-based compensation expense   | —                  | 593      | —                 | —                          | 593       |
| Exercise of stock options and issuance of restricted stock, net of repurchase for tax withholdings and tax benefit | 27,782             | 118      | —                 | —                          | 118       |
| Common stock repurchased   | (8,135)            | (272)    | —                 | —                          | (272)     |
| Cash dividends declared (\$0.75 per share)   | —                  | —        | (5,768)           | —                          | (5,768)   |
| <b>Balance at September 30, 2011</b>   | 7,678,143          | \$51,375 | \$165,300         | \$5,264                    | \$221,939 |
| <b>Balance at December 31, 2011</b>  | 7,664,975          | \$51,438 | \$165,377         | \$2,061                    | \$218,876 |
| Net income   | —                  | —        | 19,250            | —                          | 19,250    |
| Other comprehensive income, net of tax:  |                    |          |                   |                            |           |
| Change in fair value of securities available for sale  | —                  | —        | —                 | 5,183                      | 5,183     |
| Change in fair value of cash flow hedges   | —                  | —        | —                 | (645)                      | (645)     |
| Change in net unrecognized losses on postretirement plans  | —                  | —        | —                 | 80                         | 80        |
| Total comprehensive income   | —                  | —        | 19,250            | 4,618                      | 23,868    |
| Stock-based compensation expense   | —                  | 355      | —                 | —                          | 355       |
| Exercise of stock options and issuance of restricted stock, net of repurchase for tax withholdings and tax benefit | 20,677             | (241)    | —                 | —                          | (241)     |
| Common stock repurchased   | (65,580)           | (2,097)  | —                 | —                          | (2,097)   |
| Cash dividends declared (\$0.75 per share)   | —                  | —        | (5,783)           | —                          | (5,783)   |
| <b>Balance at September 30, 2012</b>   | 7,620,072          | \$49,455 | \$178,844         | \$6,679                    | \$234,978 |

See Report of Independent Registered Public Accounting Firm.

The accompanying notes are an integral part of these consolidated financial statements.



## CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

| (In Thousands)  | Nine Months Ended<br>September 30, |           |
|---|------------------------------------|-----------|
|   | 2012                               | 2011      |
| Operating Activities  |                                    |           |
| Net income  | \$ 19,250                          | \$ 20,338 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                    |           |
| Provision for credit losses   | 2,708                              | 3,271     |
| Depreciation and amortization   | 3,343                              | 2,618     |
| Stock-based compensation expense  | 355                                | 593       |
| Decrease in interest receivable   | 58                                 | 356       |
| Amortization of intangible assets   | 433                                | 433       |
| Net (increase) decrease in trading assets   | (15 )                              | 142       |
| Net investment securities gains   | (1,098 )                           | (197 )    |
| Other-than-temporary impairment of securities                                     | 39                                 | 88        |
| Increase in other real estate owned valuation allowance and loss on disposition   | 465                                | 188       |
| Originations of mortgage loans held for sale                                      | (12,775 )                          | (11,848 ) |
| Proceeds from the sale of mortgage loans  | 19,104                             | 16,817    |
| Gain on sale of mortgage loans  | (268 )                             | (203 )    |
| Decrease in prepaid FDIC assessment   | 875                                | 1,067     |
| Increase in other assets  | (62 )                              | (5,660 )  |
| Increase in other liabilities   | 474                                | 3,238     |
| Net cash provided by operating activities   | 32,886                             | 31,241    |
| Investing Activities  |                                    |           |
| Proceeds from maturities of securities held to maturity                           | —                                  | 251       |
| Proceeds from sales and maturities of securities available for sale               | 154,708                            | 133,416   |
| Purchase of securities available for sale   | (267,533)                          | (125,358) |
| Net (increase) decrease in loans  | (30,544 )                          | 7,231     |
| Proceeds from sale of FHLB stock  | 928                                | —         |
| Proceeds from the sale of other real estate owned                                 | 1,665                              | 1,638     |
| Proceeds from bank-owned life insurance   | —                                  | 370       |
| Proceeds from previously charged-off loans  | 530                                | 865       |
| Purchase of premises and equipment  | (2,662 )                           | (722 )    |
| Net cash (used) provided by investing activities                                  | (142,908)                          | 17,691    |
| Financing Activities  |                                    |           |
| Net increase in deposits  | 97,953                             | 125,449   |
| Proceeds from Federal Home Loan Bank long-term advances                           | —                                  | 190,000   |
| Repayments on Federal Home Loan Bank long-term advances                           | (10,341 )                          | (277,265) |
| Net change in short-term Federal Home Loan Bank borrowings                        | 45,000                             | (37,275 ) |
| Net (decrease) increase in other borrowed funds                                   | (4,888 )                           | 14,335    |
| Common stock repurchase   | (2,097 )                           | (272 )    |

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|  |          |          |
|--|----------|----------|
| Exercise of stock options and issuance of restricted stock, net of repurchase for tax withholdings and tax benefit | (241 )   | 118      |
| Cash dividends paid on common stock  | (5,756 ) | (5,765 ) |
| Net cash provided by financing activities  | 119,630  | 9,325    |
| Net increase in cash and cash equivalents  | 9,608    | 58,257   |
| Cash and cash equivalents at beginning of year   | 39,325   | 31,009   |
| Cash and cash equivalents at end of period   | \$48,933 | \$89,266 |
| Supplemental information   |          |          |
| Interest paid  | \$13,402 | \$18,433 |
| Income taxes paid  | 4,560    | 8,340    |
| Transfer from loans to other real estate owned   | 1,044    | 1,198    |

*See Report of Independent Registered Public Accounting Firm.*

*The accompanying notes are an integral part of these consolidated financial statements.*



**CAMDEN NATIONAL CORPORATION AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****(Amounts in Tables Expressed in Thousands, Except Number of Shares and per Share Data)****NOTE 1 - BASIS OF PRESENTATION**

The accompanying unaudited consolidated financial statements were prepared in accordance with instructions for Form 10-Q and, therefore, do not include all disclosures required by accounting principles generally accepted in the United States of America (“GAAP”) for complete presentation of financial statements. In the opinion of management, the consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary to present fairly the consolidated statements of condition of Camden National Corporation (the “Company”) as of September 30, 2012 and December 31, 2011, the consolidated statements of income for the three and nine months ended September 30, 2012 and 2011, the consolidated statements of comprehensive income for the three and nine months ended September 30, 2012 and 2011, the consolidated statements of changes in shareholders' equity for the nine months ended September 30, 2012 and 2011, and the consolidated statements of cash flows for the nine months ended September 30, 2012 and 2011. All significant intercompany transactions and balances are eliminated in consolidation. Certain items from the prior year were reclassified to conform to the current year presentation. The income reported for the three-month and nine-month period ended September 30, 2012 is not necessarily indicative of the results that may be expected for the full year. The information in this report should be read in conjunction with the consolidated financial statements and accompanying notes included in the Annual Report for the year ended December 31, 2011 Form 10-K.

**NOTE 2 – EARNINGS PER SHARE**

The following is an analysis of basic and diluted earnings per share (“EPS”), reflecting the application of the two-class method, as described below:

|   | Three Months Ended September 30, |           | Nine Months Ended September 30, |           |
|---|----------------------------------|-----------|---------------------------------|-----------|
|   | 2012                             | 2011      | 2012                            | 2011      |
| Net income  | \$ 6,255                         | \$ 6,929  | \$ 19,250                       | \$ 20,338 |
| Dividends and undistributed earnings allocated to participating securities <sup>(1)</sup> | (18 )                            | (12 )     | (48 )                           | (33 )     |
| Net income available to common shareholders   | \$ 6,237                         | \$ 6,917  | \$ 19,202                       | \$ 20,305 |
|   | 7,641,866                        | 7,691,378 | 7,675,088                       | 7,684,918 |

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Weighted-average shares outstanding including participating securities |           |           |           |           |
| Less: average participating securities                                 | (22,455 ) | (13,406 ) | (19,469 ) | (13,007 ) |
| Weighted-average common shares outstanding for basic EPS               | 7,619,411 | 7,677,972 | 7,655,619 | 7,671,911 |
| Dilutive effect of stock-based awards <sup>(2)</sup>                   | 20,023    | 5,598     | 14,144    | 8,490     |
| Weighted-average common and potential common shares for diluted EPS    | 7,639,434 | 7,683,570 | 7,669,763 | 7,680,401 |
| <b>EARNINGS PER COMMON SHARE:</b>                                      |           |           |           |           |
| Basic EPS  | \$ 0.82   | \$ 0.90   | \$ 2.51   | \$ 2.65   |
| Diluted EPS  | \$ 0.82   | \$ 0.90   | \$ 2.50   | \$ 2.65   |

(1) Represents dividends paid and undistributed earnings allocated to nonvested restricted stock awards.

(2) Represents the effect of the assumed exercise of stock options, vesting of restricted shares, and vesting of restricted stock units, based on the treasury stock method.

Nonvested stock-based payment awards that contain non-forfeitable rights to dividends are participating securities and are included in the computation of earnings per share pursuant to the two-class method. The two-class method is an earnings allocation formula that determines earnings per share for each class of common stock and participating security according to dividends declared (or accumulated) and participation rights in undistributed earnings. Certain of the Company's nonvested restricted stock awards qualify as participating securities.

Net income, less any preferred dividends accumulated for the period (whether or not declared), is allocated between the common stock and participating securities pursuant to the two-class method. Basic EPS is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period, excluding participating nonvested restricted shares.

Diluted EPS is computed in a similar manner, except that first the denominator is increased to include the number of additional common shares that would have been outstanding if potentially dilutive common shares were issued using the treasury stock method.

For the three-month and nine-month periods ended September 30, 2012, options to purchase 18,250 and 49,500 shares, respectively, of common stock were not considered in the computation of potential common shares for purposes of diluted EPS, since the exercise prices of the options were greater than the average market price of the common stock for the respective periods. For the three-month and nine-month periods ended September 30, 2011, options to purchase 108,200 and 102,400 shares, respectively, of common stock were not considered in the computation of potential common shares for purposes of diluted EPS, since the exercise prices of the options were greater than the average market price of the common stock for the respective periods.

### NOTE 3 – SECURITIES

The following tables summarize the amortized costs and estimated fair values of securities available-for-sale (“AFS”), as of September 30, 2012 and December 31, 2011:

|  | Amortized<br>Cost | Unrealized<br>Gains | Unrealized<br>Losses | Fair<br>Value |
|--|-------------------|---------------------|----------------------|---------------|
| September 30, 2012   |                   |                     |                      |               |
| Obligations of states and political subdivisions   | \$ 34,272         | \$ 2,045            | \$ —                 | \$ 36,317     |
| Mortgage-backed securities issued or guaranteed by U.S.<br>government sponsored enterprises          | 369,595           | 17,353              | (1 )                 | 386,947       |
| Collateralized mortgage obligations issued or guaranteed by U.S.<br>government sponsored enterprises | 290,322           | 6,661               | (1 )                 | 296,982       |
| Private issue collateralized mortgage obligations  | 11,347            | —                   | (963 )               | 10,384        |
| Total securities available for sale  | \$ 705,536        | \$ 26,059           | \$ (965 )            | \$ 730,630    |
| December 31, 2011  |                   |                     |                      |               |
| Obligations of U.S. government sponsored enterprises   | \$ 29,996         | \$ 116              | \$ (5 )              | \$ 30,107     |
| Obligations of states and political subdivisions   | 37,138            | 2,620               | —                    | 39,758        |
| Mortgage-backed securities issued or guaranteed by U.S.<br>government sponsored enterprises          | 361,073           | 15,861              | —                    | 376,934       |
|  | 127,153           | 1,628               | (331 )               | 128,450       |

Collateralized mortgage obligations issued or guaranteed by U.S.  
government sponsored enterprises

|   |            |           |             |            |
|---|------------|-----------|-------------|------------|
| Private issue collateralized mortgage obligations | 12,557     | —         | (1,916 )    | 10,641     |
| Total debt securities                             | 567,917    | 20,225    | (2,252 )    | 585,890    |
| Equity securities                                 | 5,000      | —         | (854 )      | 4,146      |
| Total securities available for sale               | \$ 572,917 | \$ 20,225 | \$ (3,106 ) | \$ 590,036 |

Net unrealized gains on AFS at September 30, 2012 and December 31, 2011 and included in accumulated other comprehensive income amounted to \$16.3 million and \$11.1 million, net of deferred taxes of \$8.8 million and \$6.0 million, respectively.

### *Impaired Securities*

Management periodically reviews the Company's investment portfolio to determine the cause, magnitude and duration of declines in the fair value of each security. Thorough evaluations of the causes of the unrealized losses are performed to determine whether the impairment is temporary or other-than-temporary in nature. Considerations such as the ability of the securities to meet cash flow requirements, levels of credit enhancements, risk of curtailment, recoverability of invested amount over a reasonable period of time and the length of time the security is in a loss position, for example, are applied in determining other-than-temporary impairment ("OTTI"). Once a decline in value is determined to be other-than-temporary, the value of the security is reduced and a corresponding charge to earnings is recognized.

The following table presents the estimated fair values and gross unrealized losses of investment securities that were in a continuous loss position at September 30, 2012 and December 31, 2011, by length of time that individual securities in each category have been in a continuous loss position:

|   | Less Than 12 Months |                   | 12 Months or More |                   | Total      |                   |
|---|---------------------|-------------------|-------------------|-------------------|------------|-------------------|
|   | Fair Value          | Unrealized Losses | Fair Value        | Unrealized Losses | Fair Value | Unrealized Losses |
| September 30, 2012                                |                     |                   |                   |                   |            |                   |
| Mortgage-backed securities                        | \$ 311              | \$ (1 )           | \$ 18             | \$ —              | \$ 329     | \$ (1 )           |
| Collateralized mortgage obligations               | 350                 | (1 )              | —                 | —                 | 350        | (1 )              |
| Private issue collateralized mortgage obligations | —                   | —                 | 10,384            | (963 )            | 10,384     | (963 )            |
| Total   | \$ 661              | \$ (2 )           | \$ 10,402         | \$ (963 )         | \$ 11,063  | \$ (965 )         |
| December 31, 2011                                 |                     |                   |                   |                   |            |                   |
| U.S. government sponsored enterprises             | \$ 9,995            | \$ (5 )           | \$ —              | \$ —              | \$ 9,995   | \$ (5 )           |
| Collateralized mortgage obligations               | 37,994              | (331 )            | —                 | —                 | 37,994     | (331 )            |
| Private issue collateralized mortgage obligations | —                   | —                 | 10,641            | (1,916 )          | 10,641     | (1,916 )          |
| Equity securities                                 | —                   | —                 | 4,146             | (854 )            | 4,146      | (854 )            |
| Total   | \$ 47,989           | \$ (336 )         | \$ 14,787         | \$ (2,770 )       | \$ 62,776  | \$ (3,106 )       |

At September 30, 2012, the Company held \$11.1 million in investment securities with unrealized losses that are considered temporary. Included in the unrealized losses were \$9.6 million in private issue collateralized mortgage obligations (“CMOs”) which have been downgraded to non-investment grade. The Company’s share of these downgraded CMOs is in the senior tranches. Management believes the unrealized losses for the CMOs are the result of current market illiquidity and the underestimation of value in the market. Including the CMOs, there were 17 securities with a fair value of \$10.4 million in the investment portfolio which had unrealized losses for twelve months or longer. Stress tests are performed regularly on the higher risk bonds in the investment portfolio using current statistical data to determine expected cash flows and forecast potential losses. During the third quarter of 2012, one security experienced a permanent loss of \$14,000 and had an additional \$10,000 write-down recorded in OTTI as a result of the quarterly analysis, which indicated potential future credit losses in the most likely scenario. Management currently has the intent and ability to retain these investment securities with unrealized losses until the decline in value has been recovered.

### ***Security Gains and Losses***

The following information details the Company’s sales of securities:

|                                   | Nine Months Ended September 30, |           |
|-----------------------------------|---------------------------------|-----------|
|                                   | 2012                            | 2011      |
| Available for sale                |                                 |           |
| Proceeds from sales of securities | \$ 38,701                       | \$ 15,128 |

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|                         |        |       |
|-------------------------|--------|-------|
| Gross realized gains    | 1,302  | 270   |
| Gross realized (losses) | (204 ) | (73 ) |

During the first nine months of 2012, the Company sold one agency security, eight mortgage-backed securities, and 587,481 shares of Federal Home Loan Mortgage Corporation preferred stock and voluntarily tendered one auction rate security (Duff & Phelps Select Income Fund Auction Preferred Stock).

***Securities Pledged***

At September 30, 2012 and 2011, securities with an amortized cost of \$488.1 million and \$486.8 million and a fair value of \$509.6 million and \$508.6 million, respectively, were pledged to secure Federal Home Loan Bank (“FHLB”) advances, public deposits, and securities sold under agreements to repurchase and for other purposes required or permitted by law.

***Contractual Maturities***

The amortized cost and estimated fair values of debt securities by contractual maturity at September 30, 2012, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

| Available for sale                     | Amortized<br>Cost | Fair<br>Value |
|--|-------------------|---------------|
| Due in one year or less                | \$ 5,600          | \$5,639       |
| Due after one year through five years  | 17,018            | 17,611        |
| Due after five years through ten years | 152,756           | 158,907       |
| Due after ten years                    | 530,162           | 548,473       |
|  | \$ 705,536        | \$ 730,630    |

#### NOTE 4 – LOANS AND ALLOWANCE FOR LOAN LOSSES

The composition of the Company's loan portfolio, excluding residential loans held for sale, at September 30, 2012 and December 31, 2011 was as follows:

|                                 | September 30,<br>2012 | December 31,<br>2011 |
|---------------------------------|-----------------------|----------------------|
| Residential real estate loans   | \$ 571,712            | \$ 578,757           |
| Commercial real estate loans    | 501,283               | 470,061              |
| Commercial loans                | 178,283               | 185,045              |
| Home equity loans               | 274,176               | 268,782              |
| Consumer loans                  | 15,565                | 11,878               |
| Deferred loan fees net of costs | (419 )                | (495 )               |
| Total loans                     | \$ 1,540,600          | \$ 1,514,028         |

The Company's lending activities are primarily conducted in Maine. The Company originates single family and multi-family residential loans, commercial real estate loans, business loans, municipal loans and a variety of consumer loans. In addition, the Company makes loans for the construction of residential homes, multi-family properties and commercial real estate properties. The ability and willingness of borrowers to honor their repayment commitments is generally dependent on the level of overall economic activity within the geographic area and the general economy. During the first nine months of 2012, the Company sold \$18.8 million of fixed-rate residential mortgage loans on the secondary market that resulted in a net gain on the sale of loans of \$268,000. For the year ended December 31, 2011, the Company sold \$28.6 million of fixed-rate residential mortgage loans on the secondary market, which resulted in a net gain on the sale of loans of \$292,000.

The allowance for loan losses ("ALL") is management's best estimate of the inherent risk of loss in the Company's loan portfolio as of the statement of condition date. Management makes various assumptions and judgments about the collectability of the loan portfolio and provides an allowance for potential losses based on a number of factors including historical losses. If those assumptions are incorrect, the ALL may not be sufficient to cover losses and may cause an increase in the allowance in the future. Among the factors that could affect the Company's ability to collect loans and require an increase to the ALL in the future are: general real estate and economic conditions; regional credit concentration; industry concentration, for example in the hospitality, tourism and recreation industries; and a

requirement by federal and state regulators to increase the provision for loan losses or recognize additional charge-offs.

The board of directors monitors credit risk management through the Directors' Loan Committee and the Corporate Risk Management group. The Directors' Loan Committee reviews large exposure credit requests, monitors asset quality on a regular basis and has approval authority for credit granting policies. The Corporate Risk Management group oversees management's systems and procedures to monitor the credit quality of the loan portfolio, conduct a loan review program, maintain the integrity of the loan rating system and determine the adequacy of the ALL. The Company's practice is to identify problem credits early and take charge-offs as promptly as practicable. In addition, management continuously reassesses its underwriting standards in response to credit risk posed by changes in economic conditions. For purposes of determining the ALL, the Company disaggregates its portfolio loans into portfolio segments, which include residential real estate, commercial real estate, commercial, home equity, and consumer.

The following is a summary of activity in the ALL:

|  | Three Months Ended |           | Nine Months Ended |           |
|--|--------------------|-----------|-------------------|-----------|
|  | September 30,      |           | September 30,     |           |
|  | 2012               | 2011      | 2012              | 2011      |
| Balance at beginning of period             | \$ 23,262          | \$ 22,989 | \$ 23,011         | \$ 22,293 |
| Loan charge-offs                           | (1,416 )           | (1,400 )  | (3,366 )          | (3,417 )  |
| Recoveries on loans previously charged off | 146                | 235       | 530               | 865       |
| Net charge-offs                            | (1,270 )           | (1,165 )  | (2,836 )          | (2,552 )  |
| Provision for loan losses                  | 859                | 1,187     | 2,676             | 3,270     |
| Balance at end of period                   | \$ 22,851          | \$ 23,011 | \$ 22,851         | \$ 23,011 |



The following table presents activity in the ALL for the three months ended September 30, 2012:

|                       | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Unallocated | Total    |
|-----------------------|----------------------------|---------------------------|------------|----------------|----------|-------------|----------|
| ALL:                  |                            |                           |            |                |          |             |          |
| Beginning balance     | \$ 6,352                   | \$ 4,837                  | \$ 6,368   | \$2,319        | \$ 164   | \$ 3,222    | \$23,262 |
| Loans charged off     | (578 )                     | —                         | (730 )     | (70 )          | (38 )    | —           | (1,416 ) |
| Recoveries            | 5                          | 53                        | 85         | 1              | 2        | —           | 146      |
| Provision (reduction) | 860                        | (215 )                    | 73         | 108            | 34       | (1 )        | 859      |
| Ending balance        | \$ 6,639                   | \$ 4,675                  | \$ 5,796   | \$2,358        | \$ 162   | \$ 3,221    | \$22,851 |

The following table presents activity in the ALL and select loan information for the nine months ended September 30, 2012:

|  | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer  | Unallocated | Total       |
|--|----------------------------|---------------------------|------------|----------------|-----------|-------------|-------------|
| ALL:                                     |                            |                           |            |                |           |             |             |
| Beginning balance                        | \$ 6,398                   | \$ 5,702                  | \$ 4,846   | \$2,704        | \$ 420    | \$ 2,941    | \$23,011    |
| Loans charged off                        | (1,024 )                   | (209 )                    | (1,146 )   | (921 )         | (66 )     | —           | (3,366 )    |
| Recoveries                               | 73                         | 219                       | 205        | 21             | 12        | —           | 530         |
| Provision (reduction)                    | 1,192                      | (1,037 )                  | 1,891      | 554            | (204 )    | 280         | 2,676       |
| Ending balance                           | \$ 6,639                   | \$ 4,675                  | \$ 5,796   | \$2,358        | \$ 162    | \$ 3,221    | \$22,851    |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Individually evaluated for<br>impairment | \$ 2,071                   | \$ 343                    | \$ 376     | \$265          | \$ 39     | \$ —        | \$3,094     |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Collectively evaluated for<br>impairment | \$ 4,568                   | \$ 4,332                  | \$ 5,420   | \$2,093        | \$ 123    | \$ 3,221    | \$19,757    |
| Loans ending balance:                    |                            |                           |            |                |           |             |             |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Individually evaluated for<br>impairment | \$ 12,554                  | \$ 7,121                  | \$ 3,829   | \$1,668        | \$ 263    | \$ —        | \$25,435    |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Collectively evaluated for<br>impairment | \$ 558,739                 | \$ 494,162                | \$ 174,454 | \$272,508      | \$ 15,302 | \$ —        | \$1,515,165 |
| Loans ending balance                     | \$ 571,293                 | \$ 501,283                | \$ 178,283 | \$274,176      | \$ 15,565 | \$ —        | \$1,540,600 |

The following table presents activity in the ALL for the three months ended September 30, 2011:

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|                       | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Unallocated | Total    |
|-----------------------|----------------------------|---------------------------|------------|----------------|----------|-------------|----------|
| ALL:                  |                            |                           |            |                |          |             |          |
| Beginning balance     | \$ 6,109                   | \$ 6,324                  | \$ 4,473   | \$2,478        | \$ 453   | \$ 3,152    | \$22,989 |
| Loans charged off     | (239 )                     | (621 )                    | (325 )     | (205 )         | (10 )    | —           | (1,400 ) |
| Recoveries            | 1                          | 124                       | 83         | 25             | 2        | —           | 235      |
| Provision (reduction) | 75                         | 179                       | 633        | 188            | (12 )    | 124         | 1,187    |
| Ending balance        | \$ 5,946                   | \$ 6,006                  | \$ 4,864   | \$2,486        | \$ 433   | \$ 3,276    | \$23,011 |

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The following table presents activity in the ALL and select loan information for the nine months ended September 30, 2011:

|  | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer  | Unallocated | Total       |
|--|----------------------------|---------------------------|------------|----------------|-----------|-------------|-------------|
| ALL:                                     |                            |                           |            |                |           |             |             |
| Beginning balance                        | \$ 3,273                   | \$ 8,198                  | \$ 5,633   | \$ 2,051       | \$ 202    | \$ 2,936    | \$22,293    |
| Loans charged off                        | (1,036 )                   | (946 )                    | (1,080 )   | (325 )         | (30 )     | —           | (3,417 )    |
| Recoveries                               | 114                        | 307                       | 239        | 195            | 10        | —           | 865         |
| Provision (reduction)                    | 3,595                      | (1,553 )                  | 72         | 565            | 251       | 340         | 3,270       |
| Ending balance                           | \$ 5,946                   | \$ 6,006                  | \$ 4,864   | \$ 2,486       | \$ 433    | \$ 3,276    | \$23,011    |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Individually evaluated for<br>impairment | \$ 2,669                   | \$ 1,411                  | \$ 831     | \$ 370         | \$ 91     | \$ —        | \$5,372     |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Collectively evaluated for<br>impairment | \$ 3,277                   | \$ 4,595                  | \$ 4,033   | \$ 2,116       | \$ 342    | \$ 3,276    | \$17,639    |
| Loans ending balance:                    |                            |                           |            |                |           |             |             |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Individually evaluated for<br>impairment | \$ 12,305                  | \$ 9,596                  | \$ 4,343   | \$ 1,343       | \$ 159    | \$ —        | \$27,746    |
| Ending Balance:                          |                            |                           |            |                |           |             |             |
| Collectively evaluated for<br>impairment | \$ 567,943                 | \$ 448,752                | \$ 186,717 | \$ 269,125     | \$ 12,029 | \$ —        | \$1,484,566 |
| Loans ending balance                     | \$ 580,248                 | \$ 458,348                | \$ 191,060 | \$ 270,468     | \$ 12,188 | \$ —        | \$1,512,312 |

The following table presents the allowance for loan losses and select loan information for the year ended December 31, 2011:

|  | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer | Unallocated | Total    |
|--|----------------------------|---------------------------|------------|----------------|----------|-------------|----------|
| ALL:                                     |                            |                           |            |                |          |             |          |
| Beginning balance                        | \$ 3,273                   | \$ 8,198                  | \$ 5,633   | \$ 2,051       | \$ 202   | \$ 2,936    | \$22,293 |
| Loans charged off                        | (1,216 )                   | (1,633 )                  | (1,256 )   | (861 )         | (59 )    | —           | (5,025 ) |
| Recoveries                               | 120                        | 374                       | 296        | 196            | 16       | —           | 1,002    |
| Provision (reduction)                    | 4,221                      | (1,237 )                  | 173        | 1,318          | 261      | 5           | 4,741    |
| Ending balance                           | \$ 6,398                   | \$ 5,702                  | \$ 4,846   | \$ 2,704       | \$ 420   | \$ 2,941    | \$23,011 |
| Ending Balance:                          |                            |                           |            |                |          |             |          |
| Individually evaluated for<br>impairment | \$ 1,364                   | \$ 961                    | \$ 815     | \$ 440         | \$ 91    | \$ —        | \$3,671  |
| Ending Balance:                          |                            |                           |            |                |          |             |          |
| Collectively evaluated for               | \$ 5,034                   | \$ 4,741                  | \$ 4,031   | \$ 2,264       | \$ 329   | \$ 2,941    | \$19,340 |

impairment

Loans ending balance:

Ending Balance:

|                                       |            |            |            |            |           |      |              |
|---------------------------------------|------------|------------|------------|------------|-----------|------|--------------|
| Individually evaluated for impairment | \$ 12,715  | \$ 7,830   | \$ 4,019   | \$ 2,670   | \$ 152    | \$ — | \$ 27,386    |
| Ending Balance:                       |            |            |            |            |           |      |              |
| Collectively evaluated for impairment | \$ 565,547 | \$ 462,231 | \$ 181,026 | \$ 266,112 | \$ 11,726 | \$ — | \$ 1,486,642 |
| Loans ending balance                  | \$ 578,262 | \$ 470,061 | \$ 185,045 | \$ 268,782 | \$ 11,878 | \$ — | \$ 1,514,028 |

The Company focuses on maintaining a well-balanced and diversified loan portfolio. Despite such efforts, it is recognized that credit concentrations may occasionally emerge as a result of economic conditions, changes in local demand, natural loan growth and runoff. To ensure that credit concentrations can be effectively identified, all commercial and commercial real estate loans are assigned Standard Industrial Classification codes, North American Industry Classification System codes, and state and county codes. Shifts in portfolio concentrations are continuously monitored by the Company's Corporate Risk Management group.

To further identify loans with similar risk profiles, the Company categorizes each portfolio segment into classes by credit risk characteristic and applies a credit quality indicator to each portfolio segment. The indicators for commercial, commercial real estate and residential real estate loans are represented by Grades 1 through 10 from lowest to highest risk rating. In general, risk ratings are adjusted periodically throughout the year as updated analysis and review warrants. This process may include, but is not limited to annual credit and loan reviews, periodic reviews of loan performance metrics such as delinquency rates, and quarterly reviews of adversely risk rated loans. The Company uses the following definitions when assessing grades for the purpose of evaluating the risk and adequacy of the ALL:

Grade 1 — Substantially risk free loans. Loans to borrowers of unquestioned financial strength with stable earnings, cash flows and sufficient primary and secondary sources of repayment. These loans have no known or suspected shortcomings or weaknesses. Most loans in this category are secured by properly margined liquid collateral. Loan to value and loan to cost parameters are most conservative.

Grade 2 — Loans with minimal risk. Includes loans to borrowers with a solid financial condition and good liquidity, significant cash flows and interest coverage and well-defined repayment strength. Loan to value and loan to cost parameters are conservative.

Grade 3 — Loans with very modest risk. Borrowers in this category exhibit strong sources of repayment, consistent earnings and acceptable profitability growth. Working capital, debt to worth and coverage ratios are comparable with industry standards and there are no known negative trends. Collateral protection is adequate. Loan to value parameters do not exceed the maximum established by the Company's loan policy.

Grade 4 — Loans with less than average risk. Loans to borrowers with adequate repayment source or a recently demonstrated ability to service debt with acceptable margins. Working capital, debt to worth and coverage ratios may be on the lower end of industry standards, but are not considered unsatisfactory. There may be minor negative trends but collateral position is adequate. Loan to value and debt coverage ratios meet the criteria in the Company's loan policy.

Grade 5 — Average risk loans. Loans to borrowers with acceptable financial strength but possible vulnerability to changing economic conditions or inconsistent earnings history. Borrower evidences a reasonable ability to service debt in the normal course of business and has available and adequate secondary sources of repayment. Working capital, debt to worth and coverage ratios may be below industry standards, but are not considered unsatisfactory. Loan to value and debt coverage ratios meet the criteria outlined in the Company's loan policy.

Grade 6 — Loans with maximum acceptable risk (Watch List). Loans in this grade exhibit the majority of the attributes associated with Grade 5, perform at that level, but have been recognized to possess characteristics or deficiencies that warrant monitoring. These loans have potential weaknesses which may, if not checked or corrected, weaken the assets or inadequately protect the Company's credit position at some future date.

A Grade 6 Watch rating is assigned to a loan when one or more of the following circumstances exist:

- Lack of sufficient current information to properly assess the risk of the loan facility or value of pledged collateral.
- Adverse economic, market or other external conditions which may directly affect the obligor's financial condition.
- Significant cost overruns occurred.
- Market share may exhibit some volatility. Sales and profits may be tied to business, credit or product cycles.

Grade 7 — Loans with potential weakness (Special Mention). Loans in this category are currently protected based on collateral and repayment capacity and do not constitute undesirable credit risk, but have potential weakness that may result in deterioration of the repayment process at some future date. This classification is used if a negative trend is evident in the obligor's financial situation. Special mention loans do not sufficiently expose the Company to warrant adverse classification.

Grade 8 — Loans with definite weakness (Substandard). Loans classified as substandard are inadequately protected by the current sound worth and paying capacity of the obligor or by collateral pledged. Borrowers experience difficulty in meeting debt repayment requirements. Deterioration is sufficient to cause the Company to look to the sale of collateral.

Grade 9 — Loans with potential loss (Doubtful). Loans classified as doubtful have all the weaknesses inherent in the substandard grade with the added characteristic that the weaknesses make collection or liquidation of the loan in full highly questionable and improbable. The possibility of some loss is extremely high, but because of specific pending factors that may work to the advantage and strengthening of the asset, its classification as an estimated loss is deferred until its more exact status may be determined.

Grade 10 — Loans with definite loss (Loss). Loans classified as loss are considered uncollectible. The loss classification does not mean that the asset has absolutely no recovery or salvage value, but rather that it is not practical or desirable to defer writing off the asset because recovery and collection time may be protracted.

Asset quality indicators are periodically reassessed to appropriately reflect the risk composition of the Company's loan portfolio. Home equity and consumer loans are not individually risk rated, but rather analyzed as groups taking into account delinquency rates and other economic conditions which may affect the ability of borrowers to meet debt service requirements, including interest rates and energy costs. Performing loans include loans that are current and loans that are past due less than 90 days. Loans that are past due over 90 days and non-accrual loans are considered non-performing.

The following table summarizes credit risk exposure indicators by portfolio segment as of the following dates:

|                           | Residential<br>Real Estate | Commercial<br>Real Estate | Commercial | Home<br>Equity | Consumer  |
|---------------------------|----------------------------|---------------------------|------------|----------------|-----------|
| September 30, 2012        |                            |                           |            |                |           |
| Pass (Grades 1-6)         | \$ 555,036                 | \$ 435,924                | \$ 153,528 | \$—            | \$—       |
| Performing                | —                          | —                         | —          | 272,471        | 15,305    |
| Special Mention (Grade 7) | 1,143                      | 15,524                    | 7,204      | —              | —         |
| Substandard (Grade 8)     | 15,114                     | 49,835                    | 17,551     | —              | —         |
| Non-performing            | —                          | —                         | —          | 1,705          | 260       |
| Total                     | \$ 571,293                 | \$ 501,283                | \$ 178,283 | \$274,176      | \$ 15,565 |
| December 31, 2011         |                            |                           |            |                |           |
| Pass (Grades 1-6)         | \$ 560,926                 | \$ 413,489                | \$ 157,141 | \$—            | \$—       |
| Performing                | —                          | —                         | —          | 266,112        | 11,726    |
| Special Mention (Grade 7) | 876                        | 8,134                     | 8,998      | —              | —         |
| Substandard (Grade 8)     | 16,460                     | 48,438                    | 18,335     | —              | —         |
| Non-performing            | —                          | —                         | —          | 2,670          | 152       |
| Doubtful (Grade 9)        | —                          | —                         | 571        | —              | —         |
| Total                     | \$ 578,262                 | \$ 470,061                | \$ 185,045 | \$268,782      | \$ 11,878 |

The Company closely monitors the performance of its loan portfolio. A loan is placed on non-accrual status when the financial condition of the borrower is deteriorating, payment in full of both principal and interest is not expected as scheduled or principal or interest has been in default for 90 days or more. Exceptions may be made if the asset is well-secured by collateral sufficient to satisfy both the principal and accrued interest in full and collection is assured by a specific event such as the closing of a pending sale contract. When one loan to a borrower is placed on non-accrual status, all other loans to the borrower are re-evaluated to determine if they should also be placed on non-accrual status. All previously accrued and unpaid interest is reversed at this time. A loan may be returned to accrual status when collection of principal and interest is assured and the borrower has demonstrated timely payments of principal and interest for a reasonable period. Unsecured loans, however, are not normally placed on non-accrual status because they are charged-off once their collectability is in doubt.

The following is a loan aging analysis by portfolio segment (including loans past due over 90 days and non-accrual loans) and a summary of non-accrual loans, which include troubled debt restructured loans ("TDRs"), and loans past due over 90 days and accruing as of the following dates:

|                               | 30-59 days<br>Past Due | 60-89 days<br>Past Due | Greater<br>than<br>90 Days | Total<br>Past Due | Current      | Total Loans<br>Outstanding | Loans > 90<br>Days Past<br>Due and<br>Accruing | Non-Accrual<br>Loans |
|-------------------------------|------------------------|------------------------|----------------------------|-------------------|--------------|----------------------------|--|----------------------|
| <b>September 30,<br/>2012</b> |                        |                        |                            |                   |              |                            |  |                      |
| Residential real estate       | \$ 917                 | \$ 755                 | \$ 7,321                   | \$ 8,993          | \$ 562,300   | \$ 571,293                 | \$ —   | \$ 9,459             |
| Commercial real estate        | 1,879                  | 270                    | 5,985                      | 8,134             | 493,149      | 501,283                    | 209  | 7,121                |
| Commercial                    | 645                    | 541                    | 2,468                      | 3,654             | 174,629      | 178,283                    | —  | 3,765                |
| Home equity                   | 359                    | 228                    | 1,341                      | 1,928             | 272,248      | 274,176                    | 37   | 1,669                |
| Consumer                      | 11                     | 8                      | 260                        | 279               | 15,286       | 15,565                     | —  | 260                  |
| Total                         | \$ 3,811               | \$ 1,802               | \$ 17,375                  | \$ 22,988         | \$ 1,517,612 | \$ 1,540,600               | \$ 246   | \$ 22,274            |
| <b>December 31,<br/>2011</b>  |                        |                        |                            |                   |              |                            |  |                      |
| Residential real estate       | \$ 2,207               | \$ 575                 | \$ 7,373                   | \$ 10,155         | \$ 568,107   | \$ 578,262                 | \$ 99  | \$ 9,503             |
| Commercial real estate        | 2,105                  | 739                    | 5,009                      | 7,853             | 462,208      | 470,061                    | —  | 7,830                |
| Commercial                    | 1,020                  | 184                    | 2,309                      | 3,513             | 181,532      | 185,045                    | 135  | 3,955                |
| Home equity                   | 1,208                  | 962                    | 1,927                      | 4,097             | 264,685      | 268,782                    | 2  | 2,670                |
| Consumer                      | 73                     | 10                     | 152                        | 235               | 11,643       | 11,878                     | —  | 152                  |
| Total                         | \$ 6,613               | \$ 2,470               | \$ 16,770                  | \$ 25,853         | \$ 1,488,175 | \$ 1,514,028               | \$ 236   | \$ 24,110            |



The Company takes a conservative approach in credit risk management and remains focused on community lending and reinvesting. The Company's Credit Administration group works closely with borrowers experiencing credit problems to assist in loan repayment or term modifications. TDR loans consist of loans where the Company, for economic or legal reasons related to the borrower's financial difficulties, granted a concession to the borrower that it would not otherwise consider. TDRs involve term modifications or a reduction of either interest or principal. Once such an obligation has been restructured, it will continue to remain in a restructured status until paid in full. Loans restructured due to credit difficulties that are now performing were \$3.2 million at September 30, 2012 and \$3.3 million at December 31, 2011. The Company did not have any TDR loans that subsequently defaulted during the first nine months of 2012.

At September 30, 2012 and December 31, 2011, the allowance related to TDRs was \$395,000 and \$357,000, respectively. The specific reserve component was determined by discounting the total expected future cash flows from the borrower, or if the loan is currently collateral-dependent, using the fair value of the underlying collateral, which was obtained through independent appraisals and internal evaluations. At September 30, 2012, the Company did not have any commitments to lend additional funds to borrowers with loans classified as TDRs.

The following is a summary of accruing and non-accruing TDR loans by portfolio segment as of the following dates:

|                              | Number of<br>Contracts | Pre-Modification<br>Outstanding<br>Recorded<br>Investment | Post-Modification<br>Outstanding<br>Recorded<br>Investment | Current<br>Balance |
|------------------------------|------------------------|---|--|--------------------|
| September 30, 2012           |                        |   |  |                    |
| Troubled-Debt Restructurings |                        |   |  |                    |
| Residential real estate      | 18                     | \$ 3,124  | \$ 3,227   | \$ 3,095           |
| Commercial real estate       | 2                      | 1,178   | 1,178  | 1,013              |
| Commercial                   | 2                      | 163   | 163  | 100                |
| Consumer                     | 1                      | 3   | 3  | 3                  |
| Total                        | 23                     | \$ 4,468  | \$ 4,571   | \$ 4,211           |
| December 31, 2011            |                        |   |  |                    |
| Troubled-Debt Restructurings |                        |   |  |                    |
| Residential real estate      | 19                     | \$ 3,221  | \$ 3,426   | \$ 3,330           |
| Commercial real estate       | 3                      | 1,708   | 1,708  | 1,249              |
| Commercial                   | 2                      | 163   | 163  | 103                |
| Total                        | 24                     | \$ 5,092  | \$ 5,297   | \$ 4,682           |

Impaired loans consist of non-accrual and TDR loans. All impaired loans are allocated a portion of the allowance to cover potential losses.

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The following is a summary of impaired loan balances and associated allowance by portfolio segment as of the following dates and for the periods then ended:

|                             | Recorded<br>Investment | Unpaid<br>Principal<br>Balance | Related<br>Allowance | Three Months Ended<br>Average<br>Recorded<br>Investment | Interest<br>Income<br>Recognized | Nine Months Ended<br>Average<br>Recorded<br>Investment | Interest<br>Income<br>Recognized |
|-----------------------------|------------------------|--------------------------------|----------------------|---|----------------------------------|--|----------------------------------|
| September 30, 2012          |                        |                                |                      |   |                                  |  |                                  |
| With an allowance recorded: |                        |                                |                      |   |                                  |  |                                  |
| Residential real estate     | \$ 9,233               | \$ 9,233                       | \$ 2,071             | \$ 10,803   | \$ 88                            | \$ 10,106  | \$ 31                            |
| Commercial real estate      | 5,025                  | 5,025                          | 343                  | 5,839   | —                                | 5,679  | —                                |
| Commercial                  | 3,435                  | 3,435                          | 376                  | 4,062   | —                                | 3,862  | —                                |
| Home equity                 | 1,077                  | 1,077                          | 265                  | 1,331   | —                                | 1,063  | —                                |
| Consumer                    | 257                    | 257                            | 39                   | 234   | —                                | 257  | —                                |
| Ending Balance              | \$ 19,027              | \$ 19,027                      | \$ 3,094             | \$ 22,269   | \$ 88                            | \$ 20,967  | \$ 31                            |
| Without allowance recorded: |                        |                                |                      |   |                                  |  |                                  |
| Residential real estate     | \$ 3,321               | \$ 4,324                       | \$ —                 | \$ 2,324  | \$ 20                            | \$ 2,923   | \$ 7                             |
| Commercial real estate      | 2,096                  | 2,341                          | —                    | 1,723   | —                                | 1,860  | —                                |
| Commercial                  | 394                    | 710                            | —                    | 347   | 4                                | 462  | 4                                |
| Home equity                 | 591                    | 1,462                          | —                    | 726   | —                                | 591  | —                                |
| Consumer                    | 6                      | 166                            | —                    | 7   | —                                | 6  | —                                |
| Ending Balance              | \$ 6,408               | \$ 9,003                       | \$ —                 | \$ 5,127  | \$ 24                            | \$ 5,842   | \$ 11                            |
| Total impaired loans        | \$ 25,435              | \$ 28,030                      | \$ 3,094             | \$ 27,396   | \$ 112                           | \$ 26,809  | \$ 42                            |

|                                     | <b>Recorded<br/>Investment</b> | Unpaid<br>Principal<br>Balance | Related<br>Allowance | Twelve Months Ended<br>Average<br>Recorded<br>Investment | Interest<br>Income<br>Recognized |
|-------------------------------------|--------------------------------|--------------------------------|----------------------|--|----------------------------------|
| December 31, 2011                   |                                |                                |                      |  |                                  |
| With related allowance recorded:    |                                |                                |                      |  |                                  |
| Residential real estate             | \$ 10,717                      | \$ 11,287                      | \$ 1,364             | \$ 11,280  | \$ 109                           |
| Commercial real estate              | 5,477                          | 5,478                          | 961                  | 7,257  | 3                                |
| Commercial                          | 3,636                          | 3,636                          | 815                  | 3,963  | 7                                |
| Home equity                         | 1,888                          | 1,887                          | 440                  | 1,457  | 1                                |
| Consumer                            | 136                            | 136                            | 91                   | 106  | —                                |
| Ending Balance                      | \$ 21,854                      | \$ 22,424                      | \$ 3,671             | \$ 24,063  | \$ 120                           |
| Without related allowance recorded: |                                |                                |                      |  |                                  |
| Residential real estate             | \$ 1,998                       | \$ 1,810                       | \$ —                 | \$ 1,847   | \$ 21                            |
| Commercial real estate              | 2,353                          | 3,815                          | —                    | 2,078  | —                                |
| Commercial                          | 383                            | 665                            | —                    | 393  | —                                |
| Home equity                         | 782                            | 1,189                          | —                    | 422  | —                                |
| Consumer                            | 16                             | 176                            | —                    | 18   | —                                |
| Ending Balance                      | \$ 5,532                       | \$ 7,655                       | \$ —                 | \$ 4,758   | \$ 21                            |
| Total impaired loans                | \$ 27,386                      | \$ 30,079                      | \$ 3,671             | \$ 28,821  | \$ 141                           |

#### NOTE 5 – GOODWILL, CORE DEPOSIT AND TRUST RELATIONSHIP INTANGIBLES

The Company has recognized goodwill and certain identifiable intangible assets in connection with certain acquisitions of other businesses in prior years. The changes in goodwill, core deposit intangible and trust relationship intangible for the nine months ended September 30, 2012 are shown in the table below:

|                                       | Goodwill |                       |          |
|---------------------------------------|----------|-----------------------|----------|
|                                       | Banking  | Financial<br>Services | Total    |
| Balance at December 31, 2011          | \$34,720 | \$ 7,010              | \$41,730 |
| 2012 sale of portion of business unit | —        | (276 )                | (276 )   |
| Balance at September 30, 2012         | \$34,720 | \$ 6,734              | \$41,454 |

During the first quarter of 2012, the Company entered into a service agreement to sell the employee benefits portion of its financial services business unit to Guidance Point Retirement Services, LLC, resulting in a reduction in goodwill and an increase in accounts receivable of \$276,000.

| Core Deposit Intangible<br>Total | Net | Trust Relationship Intangible<br>Total | Net |
|----------------------------------|-----|--|-----|
|----------------------------------|-----|--|-----|

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|                               |          | Accumulated<br>Amortization |         |        | Accumulated<br>Amortization |        |
|-------------------------------|----------|-----------------------------|---------|--------|-----------------------------|--------|
| Balance at December 31, 2011  | \$14,444 | \$ (11,432 )                | \$3,012 | \$ 753 | \$ (301 )                   | \$ 452 |
| 2012 amortization             | —        | (376 )                      | (376 )  | —      | (57 )                       | (57 )  |
| Balance at September 30, 2012 | \$14,444 | \$ (11,808 )                | \$2,636 | \$ 753 | \$ (358 )                   | \$ 395 |

The following table reflects the expected amortization schedule for intangible assets at September 30, 2012:

|                              | Core Deposit<br>Intangible | Trust<br>Relationship<br>Intangible |
|------------------------------|----------------------------|-------------------------------------|
| 2012                         | \$ 125                     | \$ 19                               |
| 2013                         | 502                        | 75                                  |
| 2014                         | 502                        | 75                                  |
| 2015                         | 502                        | 75                                  |
| 2016                         | 502                        | 75                                  |
| Thereafter                   | 503                        | 76                                  |
| Total unamortized intangible | \$ 2,636                   | \$ 395                              |

#### NOTE 6 – EMPLOYEE BENEFIT PLANS

##### *Supplemental Executive Retirement Plan*

The Company maintains an unfunded, non-qualified supplemental executive retirement plan for certain officers. The components of net period benefit cost for the three- and nine-month periods ended September 30, 2012 and 2011 were as follows:

|                               | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|-------------------------------|-------------------------------------|--------|------------------------------------|--------|
|                               | 2012                                | 2011   | 2012                               | 2011   |
| Net period benefit cost       |                                     |        |                                    |        |
| Service cost                  | \$ 67                               | \$ 58  | \$ 201                             | \$ 174 |
| Interest cost                 | 102                                 | 108    | 306                                | 324    |
| Recognized net actuarial loss | 29                                  | 17     | 87                                 | 51     |
| Recognized prior service cost | 5                                   | 4      | 15                                 | 12     |
| Net period benefit cost       | \$ 203                              | \$ 187 | \$ 609                             | \$ 561 |

##### *Other Postretirement Benefit Plan*

The Company provides medical and life insurance to certain eligible retired employees. The components of net period benefit cost for the three- and nine-month periods ended September 30, 2012 and 2011 were as follows:

|  | Three Months Ended<br>September 30, | Nine Months Ended<br>September 30, |
|--|-------------------------------------|------------------------------------|
|--|-------------------------------------|------------------------------------|

|                               | 2012  | 2011  | 2012   | 2011   |
|-------------------------------|-------|-------|--------|--------|
| Net period benefit cost       |       |       |        |        |
| Service cost                  | \$ 17 | \$ 16 | \$ 51  | \$ 48  |
| Interest cost                 | 37    | 38    | 111    | 114    |
| Recognized net actuarial loss | 8     | —     | 24     | —      |
| Net period benefit cost       | \$ 62 | \$ 54 | \$ 186 | \$ 162 |

#### **NOTE 7 – STOCK-BASED COMPENSATION PLANS**

On January 31, 2012, the Company awarded options to purchase a total of 2,000 shares of common stock from the Camden National Corporation 2003 Stock Option and Incentive Plan (the “2003 Plan”) to certain officers of the Company and/or Camden National Bank (the “Bank”). The expected volatility, expected life, expected dividend yield, and expected risk free interest rate for this grant used to determine the fair value of the options on January 31, 2012 were 53.34%, 5 years, 3.00%, and 0.89%, respectively. The options have been determined to have a fair value of \$12.68 per share. The options vest over a five-year period and have a contractual life of ten years from the date of grant.

On February 28, 2012, the Company granted 7,050 restricted stock awards to certain officers of the Company and/or the Bank under the 2003 Plan. The holders of these awards participate fully in the rewards of stock ownership of the Company, including voting and dividend rights. The restricted stock awards have been determined to have a fair value of \$35.76, based on the market price of the Company’s common stock on the date of grant. The restricted stock awards vest over a three-year period.

Under the Long-term Performance Share Plan, 13,969 shares vested upon the achievement of certain revenue and expense goals under the 2009-2011 Long-term Performance Share Plan metrics. Under the Management Stock Purchase Plan, 7,195 shares were granted in lieu of the management employees' annual incentive bonus during the first three months of 2012. During the first quarter of 2012, the Company granted 2,322 deferred stock awards under the Defined Contribution Retirement Plan.

On March 27, 2012, the Company approved the Amended and Restated Long-Term Performance Share Plan for the 2012 – 2014 performance period (the “2012 – 2014 LTIP”). Pursuant to the 2012 – 2014 LTIP, certain executive officers of the Company are eligible to receive equity compensation based on the attainment of certain performance goals set forth in the 2012 – 2014 LTIP. Performance goals under the 2012-2014 LTIP include specific revenue growth and efficiency ratio goals for threshold, target and superior levels of performance, and a minimum level of performance for the Company's non-performing asset to total asset ratio at December 31, 2014 and a minimum level of net income growth for the three-year period ending December 31, 2014.

On May 1, 2012, the Camden National Corporation 2012 Equity and Incentive Plan (the “2012 Plan”) was approved by the shareholders of the Company. The 2012 Plan replaced the 2003 Plan, which has been terminated and no further awards will be granted thereunder. The 2012 Plan is administered by the Compensation Committee of the Company's Board of Directors. The Committee, in its discretion, may grant stock-based awards, including incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock units, restricted stock, unrestricted stock, cash-based awards, performance shares and dividend equivalent rights, to officers, employees and other key persons under the 2012 Plan. Independent directors are also eligible to receive awards under the 2012 Plan on a limited basis.

During the second quarter of 2012, the Company awarded options to purchase a total of 3,000 shares of common stock under the 2003 and 2012 Plans to certain officers of the Company and/or the Bank. The options have been determined to have fair values ranging from \$12.07 to \$12.67 per share. The options vest over a five-year period and have a contractual life of ten years from the date of grant.

During the third quarter of 2012, the Company awarded options to purchase a total of 3,500 shares of common stock under the 2012 Plan to certain officers of the Company and/or the Bank. The options have been determined to have a fair value of \$13.85 per share. The options vest over a five-year period and have a contractual life of ten years from the date of grant.

#### **NOTE 8 – FAIR VALUE MEASUREMENT**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined using quoted market prices.

However, in many instances, quoted market prices are not available. In such instances, fair values are determined using various valuation techniques. Various assumptions and observable inputs must be relied upon in applying these techniques. GAAP establishes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy for valuation of an asset or liability is as follows:

*Level 1:* Valuation is based upon unadjusted quoted prices in active markets for identical assets and liabilities that the entity has the ability to access as of the measurement date.

*Level 2:* Valuation is determined from quoted prices for similar assets or liabilities in active markets, from quoted prices for identical or similar instruments in markets that are not active or by model-based techniques in which all significant inputs are observable in the market.

*Level 3:* Valuation is derived from model-based and other techniques in which at least one significant input is unobservable and which may be based on the Company's own estimates about the assumptions that market participants would use to value the asset or liability.

In general, fair value is based upon quoted market prices, where available. If such quoted market prices are not available, fair value is based upon model-based techniques incorporating various assumptions including interest rates, prepayment speeds and credit losses. Assets and liabilities valued using model-based techniques are classified as either Level 2 or Level 3, depending on the lowest level classification of an input that is considered significant to the overall valuation. A description of the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy, is set forth below.



***Financial Instruments Recorded at Fair Value on a Recurring Basis***

*Securities Available for Sale:* The fair value of debt securities available for sale is reported utilizing prices provided by an independent pricing service based on recent trading activity and other observable information including, but not limited to, dealer quotes, market spreads, cash flows, market interest rate curves, market consensus prepayment speeds, credit information, and the bond's terms and conditions. The fair value of equity securities available for sale was calculated using a discounted cash flow analysis using observable information including, but not limited to, cash flows, risk-adjusted discount rates and market spreads. The fair values of debt and equity securities are classified as Level 2.

*Trading Account Assets:* Trading account assets are invested in mutual funds and classified as Level 1 based upon quoted prices.

*Loans Held for Sale:* Effective December 31, 2011, the fair value of loans held for sale is determined using quoted secondary market prices or executed sales agreements and classified as Level 2.

*Derivatives:* The fair value of interest rate swaps is determined using inputs that are observable in the market place obtained from third parties including yield curves, publicly available volatilities, and floating indexes and, accordingly, are classified as Level 2 inputs. The credit value adjustments associated with derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and its counterparties. As of September 30, 2012 and December 31, 2011, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall valuation of its derivatives due to collateral postings.

The following table summarizes financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2012 and December 31, 2011, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value:

| Readily Available Market Prices (Level 1) | Observable Market Data (Level 2) | Company Determined Fair Value (Level 3) | Total |
|---|----------------------------------|---|-------|
|---|----------------------------------|---|-------|

At September 30, 2012

Financial Assets:

Available for sale debt securities:

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|   |       |           |      |           |
|---|-------|-----------|------|-----------|
| Obligations of states and political subdivisions  | \$ —  | \$ 36,317 | \$ — | \$ 36,317 |
| Mortgage-backed securities issued or guaranteed by U.S. government sponsored enterprises          | —     | 386,947   | —    | 386,947   |
| Collateralized mortgage obligations issued or guaranteed by U.S. government sponsored enterprises | —     | 296,982   | —    | 296,982   |
| Private issue collateralized mortgage obligations   | —     | 10,384    | —    | 10,384    |
| Trading account assets  | 2,259 | —         | —    | 2,259     |
| Financial Liabilities:  |       |           |      |           |
| Interest rate swap agreements   | —     | 12,718    | —    | 12,718    |

At December 31, 2011

Financial Assets:

Available for sale debt securities:

|   |       |           |      |           |
|---|-------|-----------|------|-----------|
| Obligations of U.S. government sponsored enterprises  | \$ —  | \$ 30,107 | \$ — | \$ 30,107 |
| Obligations of states and political subdivisions  | —     | 39,758    | —    | 39,758    |
| Mortgage-backed securities issued or guaranteed by U.S. government sponsored enterprises          | —     | 376,934   | —    | 376,934   |
| Collateralized mortgage obligations issued or guaranteed by U.S. government sponsored enterprises | —     | 128,450   | —    | 128,450   |
| Private issue collateralized mortgage obligations   | —     | 10,641    | —    | 10,641    |
| Equity securities   | —     | 4,146     | —    | 4,146     |
| Trading account assets  | 2,244 | —         | —    | 2,244     |
| Financial Liabilities:  |       |           |      |           |
| Interest rate swap agreements   | —     | 11,387    | —    | 11,387    |

The Company did not have any transfers between Level 1 and Level 2 of the fair value hierarchy during the nine months ended September 30, 2012. The Company's policy for determining transfers between levels occurs at the end of the reporting period when circumstances in the underlying valuation criteria change and result in transfer between levels.

***Financial Instruments Recorded at Fair Value on a Nonrecurring Basis***

The Company may be required, from time to time, to measure certain financial assets and financial liabilities at fair value on a nonrecurring basis in accordance with GAAP. These include assets that are measured at the lower of cost or market value that were recognized at fair value below cost at the end of the period.

*Collateral-Dependent Impaired Loans:* Loans for which it is probable that payment of interest and principal will not be made in accordance with the contractual terms of the loan agreement are considered impaired. Once a loan is identified as individually impaired, the Company measures impairment in accordance with GAAP. Impaired loans are measured using one of three methods: the present value of expected future cash flows discounted at the loan's effective interest rate; the loan's observable market price; or the fair value of the collateral if the loan is collateral dependent. If the measure is less than an impaired loan's recorded investment, an impairment loss is recognized as part of the ALL. Accordingly, certain impaired loans may be subject to measurement at fair value on a non-recurring basis. Management has estimated the fair values of these assets using Level 2 inputs, such as the fair value of collateral based on independent third-party market approach appraisals for collateral-dependent loans, and level 3 inputs where circumstances warrant an adjustment to the appraised value based on the age of the appraisal and/or comparable sales, condition of the collateral, and market conditions.

*Mortgage Servicing Rights:* The Company accounts for mortgage servicing assets at cost, subject to impairment testing. When the carrying value exceeds fair value, a valuation allowance is established to reduce the carrying cost to fair value. Fair value is based on a valuation model that calculates the present value of estimated net servicing income. The Company obtains a third-party valuation based upon loan level data including note rate, type and term of the underlying loans. The model utilizes a variety of observable inputs for its assumptions, the most significant of which are loan prepayment assumptions and the discount rate used to discount future cash flows. Other assumptions include delinquency rates, servicing cost inflation and annual unit loan cost. Mortgage servicing rights are classified within Level 2 of the fair value hierarchy.

***Non-Financial Assets and Non-Financial Liabilities Recorded at Fair Value***

The Company has no non-financial assets or non-financial liabilities measured at fair value on a recurring basis. Non-financial assets measured at fair value on a non-recurring basis consist of other real estate owned ("OREO") and

goodwill.

*OREO*: OREO properties acquired through foreclosure or deed in lieu of foreclosure are recorded at the fair value of the real estate, less costs to sell. Any write-down of the recorded investment in the related loan is charged to the allowance for loan losses upon transfer to OREO. Upon acquisition of a property, a current appraisal or a broker's opinion is used to substantiate fair value for the property. After foreclosure, management periodically obtains updated valuations of the OREO assets and, if additional impairments are deemed necessary, the subsequent write-downs for declines in value are recorded through a valuation allowance and a provision for losses charged to other non-interest expense. Certain assets require assumptions, such as expected future cash flows, that are not observable in an active market in determination of fair value and are classified as Level 3.

*Goodwill*: Goodwill represents the excess of the cost of an acquisition over the fair value of the net assets acquired. The fair value of goodwill is estimated by utilizing several standard valuation techniques, including discounted cash flow analyses, bank merger multiples, and an estimation of the impact of business conditions and investor activities on the long-term value of the goodwill.

Assets measured at fair value on a non-recurring basis as of September 30, 2012 and December 31, 2011 are included below:

|                                     | Readily Available Market Prices (Level 1) | Observable Market Data (Level 2) | Company Determined Fair Value (Level 3) | Total    |
|-------------------------------------|---|----------------------------------|---|----------|
| At September 30, 2012               |   |                                  |   |          |
| Assets:                             |   |                                  |   |          |
| Collateral-dependent impaired loans | \$ —                                      | \$ —                             | \$ 8,900                                | \$8,900  |
| Other real estate owned             | —   | —                                | 596                                     | 596      |
| Mortgage servicing rights           | —   | 813                              | —                                       | 813      |
| At December 31, 2011                |   |                                  |   |          |
| Assets:                             |   |                                  |   |          |
| Impaired loans                      | \$ —                                      | \$ —                             | \$ 18,183                               | \$18,183 |
| Goodwill                            | —   | —                                | 276                                     | 276      |
| Other real estate owned             | —   | —                                | 1,682                                   | 1,682    |
| Mortgage servicing rights           | —   | 1,138                            | —                                       | 1,138    |

The December 31, 2011, non-recurring fair value table includes all loans with a related allowance. During the second quarter of 2012, the Company refined its process for identifying impaired loans for purposes of fair value disclosures; accordingly, the September 30, 2012, fair value table only includes those impaired loans for which the related allowance results in a fair value measure, as described above.

The following table presents the valuation methodology and unobservable inputs for Level 3 assets measured at fair value on a non-recurring basis at September 30, 2012:

|   | Fair Value | Valuation Methodology                   | Unobservable input   | Discount Range        |
|---|------------|---|--|-----------------------|
| Collateral-dependent impaired loans: <sup>(1)</sup> |            |   |  |                       |
| Partially charged-off                               | \$ 4,299   | Market approach appraisal of collateral | Management adjustment of appraisal                           | 10 – 30 %             |
| Specifically reserved                               | \$ 4,601   | Market approach appraisal of collateral | Management adjustment of appraisal                           | — (2)                 |
| Other real estate owned                             | \$ 596     | Market approach appraisal of collateral | Management adjustment of appraisal<br>Estimated selling cost | 10 – 30 %<br>6 – 10 % |

- (1) Does not include impaired loans that are measured by the present value of expected future cash flows discounted at the loan's effective interest rate.
- (2) The specific reserve for collateral-dependent impaired loans is determined by any deficit of 75% of collateral value over the recorded investment.

GAAP requires disclosure of the fair value of financial assets and financial liabilities, including those financial assets and financial liabilities that are not measured and reported at fair value on a recurring basis or non-recurring basis. The methodologies for estimating the fair value of financial assets and financial liabilities that are measured at fair value on a recurring or non-recurring basis are discussed above. The following methods and assumptions were used by the Company in estimating the fair values of its other financial instruments.

*Cash and Due from Banks:* The carrying amounts reported in the Statement of Condition approximate fair value.

*FHLB and Federal Reserve Bank Stock:* The carrying amounts reported in the Statement of Condition approximate fair value.

*Loans:* For variable rate loans that reprice frequently and have no significant change in credit risk, fair values are based on carrying values. The fair value of other loans is estimated by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities.

*Interest Receivable and Payable:* The carrying amounts reported in the Statement of Condition approximate fair value.

*Deposits:* The fair value of deposits with no stated maturity is equal to the carrying amount. The fair value of certificates of deposit is estimated using a discounted cash flow calculation that applies interest rates and remaining maturities for currently offered certificates of deposit.

*Borrowings:* The carrying amounts of short-term borrowings from the FHLB, securities sold under repurchase agreements, notes payable and other short-term borrowings approximate fair value. The fair values of long-term borrowings and commercial repurchase agreements are based on the discounted cash flows using current rates for advances of similar remaining maturities.

*Junior Subordinated Debentures:* The carrying amounts reported in the Statement of Condition approximate fair value.

The following table presents the carrying amounts and estimated fair value for financial instrument assets and liabilities at September 30, 2012:

|                                     | Carrying Amount | Fair Value | Fair Value Measurement at September 30, 2012 |                                    |  |
|-------------------------------------|-----------------|------------|--|------------------------------------|--|
|                                     |                 |            | Readily Available Market Prices (Level 1)    | Observable Market Prices (Level 2) | Company Determined Market Prices (Level 3) |
| Financial assets:                   |                 |            |  |                                    |  |
| Cash and due from banks             | \$48,933        | \$48,933   | \$48,933                                     | \$—                                | \$—  |
| Securities available for sale       | 730,630         | 730,630    | —  | 730,630                            | —  |
| FHLB and Federal Reserve Bank stock | 21,034          | 21,034     | 21,034                                       | —                                  | —  |
| Trading account assets              | 2,259           | 2,259      | 2,259  | —                                  | —  |
| Loans receivable, net of allowance  | 1,517,749       | 1,543,450  | —  | —                                  | 1,543,450                                  |

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|                                  |           |           |           |         |   |
|----------------------------------|-----------|-----------|-----------|---------|---|
| Mortgage servicing rights        | 561       | 813       | —         | 813     | — |
| Interest receivable              | 6,373     | 6,373     | —         | 6,373   | — |
| Financial liabilities:           |           |           |           |         |   |
| Deposits                         | 1,689,319 | 1,698,231 | 1,153,974 | 544,257 | — |
| FHLB advances                    | 171,519   | 177,668   | —         | 177,668 | — |
| Commercial repurchase agreements | 66,199    | 69,588    | —         | 69,588  | — |
| Other borrowed funds             | 204,492   | 204,492   | 204,492   | —       | — |
| Junior subordinated debentures   | 43,794    | 43,794    | —         | 43,794  | — |
| Interest payable                 | 905       | 905       | 905       | —       | — |
| Interest rate swap agreements    | 12,718    | 12,718    | —         | 12,718  | — |

The following table presents the carrying amounts and estimated fair value for financial instrument assets and liabilities at December 31, 2011:

|                                     | December 31, 2011 |            |
|-------------------------------------|-------------------|------------|
|                                     | Carrying Amount   | Fair Value |
| Financial assets:                   |                   |            |
| Cash and due from banks             | \$39,325          | \$39,325   |
| Securities available for sale       | 590,036           | 590,036    |
| FHLB and Federal Reserve Bank stock | 21,962            | 21,962     |
| Trading account assets              | 2,244             | 2,244      |
| Loans held for sale                 | 6,061             | 6,268      |
| Loans receivable, net of allowance  | 1,491,017         | 1,510,277  |
| Mortgage servicing rights           | 768               | 1,138      |
| Interest receivable                 | 6,431             | 6,431      |
| Financial liabilities:              |                   |            |
| Deposits                            | 1,591,366         | 1,600,222  |
| FHLB advances                       | 136,860           | 143,642    |
| Commercial repurchase agreements    | 71,243            | 75,342     |
| Other borrowed funds                | 204,413           | 204,413    |
| Junior subordinated debentures      | 43,717            | 43,717     |
| Interest payable                    | 1,093             | 1,093      |
| Interest rate swap agreements       | 11,387            | 11,387     |



**NOTE 9 – COMMITMENTS AND CONTINGENCIES*****Legal Contingencies***

In the normal course of business, the Company and its subsidiaries are subject to pending and threatened legal actions. Although the Company is not able to predict the outcome of such actions, after reviewing pending and threatened actions with counsel, management believes that based on the information currently available the outcome of such actions, individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position as a whole.

Reserves are established for legal claims only when losses associated with the claims are judged to be probable, and the loss can be reasonably estimated. In many lawsuits and arbitrations, it is not possible to determine whether a liability has been incurred or to estimate the ultimate or minimum amount of that liability until the case is close to resolution, in which case a reserve will not be recognized until that time.

As of September 30, 2012, the Company did not have any loss contingencies that were both probable and estimable and, therefore, no accrued liability has been recognized.

***Financial Instruments***

In the normal course of business, the Company is a party to both on-balance sheet and off-balance sheet financial instruments involving, to varying degrees, elements of credit risk and interest rate risk in addition to the amounts recognized in the Consolidated Statements of Condition.

A summary of the contractual and notional amounts of the Company's financial instruments follows:

|  | September 30,<br>2012 | December 31,<br>2011 |
|--|-----------------------|----------------------|
| Lending-Related Instruments:                                 |                       |                      |
| Loan origination commitments and unadvanced lines of credit: |                       |                      |
| Home equity  | \$ 259,663            | \$ 254,603           |
| Commercial and commercial real estate                        | 20,047                | 21,972               |
| Residential  | 14,398                | 2,060                |
| Letters of credit  | 1,793                 | 1,178                |

|  |        |        |
|--|--------|--------|
| Other commitments                                      | 8,035  | 1,932  |
| Derivative Financial Instruments:                      |        |        |
| Forward commitments to sell residential mortgage loans | —      | 7,773  |
| Derivative mortgage loan commitments                   | —      | 2,356  |
| Customer loan swaps                                    | 16,222 | 12,240 |
| Interest rate swaps                                    | 43,000 | 43,000 |

### ***Lending-Related Instruments***

The contractual amounts of the Company's lending-related financial instruments do not necessarily represent future cash requirements since certain of these instruments may expire without being funded and others may not be fully drawn upon. These instruments are subject to the Company's credit approval process, including an evaluation of the customer's creditworthiness and related collateral requirements. Commitments generally have fixed expiration dates or other termination clauses.

### ***Derivative Financial Instruments***

The Company uses derivative financial instruments for risk management purposes (primarily interest rate risk) and not for trading or speculative purposes. The Company controls the credit risk of these instruments through collateral, credit approvals and monitoring procedures.

The Company's derivative contracts contain provisions that require the Company to post cash collateral with the counterparties for contracts that are in a net liability position based on their fair values and the Company's credit rating. The Company had a notional amount of \$43.0 million in interest rate swap agreements on its junior subordinated debentures and \$13.0 million in cash held as collateral. The Company swapped the variable cost for a fixed cost and the terms of the interest rate swap agreements are as follows:

| Notional Amount | Fixed Cost | Maturity Date    |
|-----------------|------------|------------------|
| \$ 10,000       | 5.09       | % June 30, 2021  |
| 10,000          | 5.84       | % June 30, 2029  |
| 10,000          | 5.71       | % June 30, 2030  |
| 5,000           | 4.35       | % March 30, 2031 |
| 8,000           | 4.14       | % July 7, 2031   |

The fair value of the swap agreements on the junior subordinated debentures at September 30, 2012 was a liability of \$12.2 million and, as this instrument qualifies as a highly effective cash flow hedge, the \$645,000 decrease in fair value during the first nine months of 2012 was recorded in other comprehensive income, net of tax, and other liabilities. Net payments under the swap transactions were \$1.5 million in first nine months of 2012, and have been classified as cash flows from operating activities in the statement of cash flows.

### ***Customer Derivatives***

The Company has a notional amount of \$8.1 million in an interest rate swap agreements with commercial customers and interest rate swap agreements of equal notional amounts with a dealer bank related to the Company's commercial loan level derivative program. As the swap agreements have substantially equivalent and offsetting terms, they do not materially change the Company's interest rate risk.

### ***Forward Commitments to Sell Residential Mortgage Loans***

The Company enters into forward commitments to sell residential mortgages in order to reduce the market risk associated with originating loans for sale in the secondary market. Commitments totaled \$7.8 million at December 31, 2011. At September 30, 2012, the Company had no outstanding commitments to sell mortgages.

As part of originating residential mortgage and commercial loans, the Company may enter into rate lock agreements with customers, and may issue commitment letters to customers, which are considered interest rate lock or forward commitments. At September 30, 2012, based upon the pipeline of mortgage loans with rate lock commitments and commercial loans with commitment letters, and the change in fair value of those commitments due to changes in market interest rates, the Company determined the impact on the consolidated financial statements was not material.

## NOTE 10 – RECENT ACCOUNTING PRONOUNCEMENTS

In April 2011, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2011-03, Transfers and Servicing (Topic 860): *Reconsideration of Effective Control for Repurchase Agreements*. This ASU removes from the assessment of effective control the criterion relating to the transferor’s ability to repurchase or redeem financial assets on substantially the agreed terms, even in the event of default by the transferee. The guidance is effective for interim and annual reporting periods beginning after December 15, 2011. The adoption of this new guidance did not have a material effect on the Company’s consolidated financial statements.

In May 2011, FASB issued ASU No. 2011-04, Fair Value Measurement (Topic 820): *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS*. This ASU clarifies how to measure fair value, but does not require additional fair value measurement and is not intended to affect current valuation practices outside of financial reporting. However, additional information and disclosure will be required for transfers between Level 1 and Level 2, the sensitivity of a fair value measurement categorized as Level 3, and the categorization of items that are not measured at fair value by level of the fair value hierarchy. The guidance is effective during interim and annual reporting periods beginning after December 15, 2011. Other than expanded disclosures, the implementation of ASU No. 2011-04 did not have a material effect on the Company’s consolidated financial statements.

In June 2011, FASB issued ASU No. 2011-05, Comprehensive Income (Topic 220): *Presentation of Comprehensive Income*. This ASU requires that all non-owner changes in shareholders’ equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In the two-statement approach, the first statement should present total net income and its components followed consecutively by a second statement that should present total other comprehensive income, the components of other comprehensive income, and the total of comprehensive income. This guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. Other than matters of presentation, the adoption of this new guidance did not have a material effect on the Company’s consolidated financial statements.

In August 2011, FASB issued ASU No. 2011-08, Intangibles — Goodwill and Other (Topic 350): *Testing Goodwill for Impairment*. This ASU permits an entity to first assess qualitative factors in determining whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for identifying whether it is necessary to perform the two-step goodwill impairment test described in Topic 350. Previous guidance under Topic 350 required an entity to test goodwill for impairment, on at least an annual basis, by comparing the fair value of a reporting unit with its carrying amount, including goodwill (step one). If the fair value of a reporting unit is less than its carrying amount, then the second step of the test must be performed to measure the amount of the impairment loss, if any. Under the amendments in this ASU, an entity is not required to calculate the fair value of a reporting unit unless the entity determines that it is more likely than not that its fair value is less than its carrying amount. This guidance is effective for annual periods for fiscal years beginning after December 15, 2011, with early adoption permitted. The adoption of this new guidance did not have a material effect on the Company's consolidated financial statements.

In December 2011, FASB issued ASU No. 2011-12, Comprehensive Income (Topic 220): *Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05*. This ASU defers the effective date of a requirement in ASU No. 2011-05 related to the reclassification of items out of accumulated other comprehensive income. The deferral in the effective date was made to allow FASB time to redeliberate whether to require presentation on the face of the financial statements of the effects of reclassifications out of accumulated other comprehensive income on the components of net income and other comprehensive income for all periods presented. The adoption of this new guidance did not have a material effect on the Company's consolidated financial statements.

#### **NOTE 11 – SUBSEQUENT EVENTS**

On October 26, 2012, Camden National Bank completed the acquisition and conversion of 15 branch banking locations from Bank of America, National Association including branches in Auburn, Brewer, Gardiner, Lewiston, Newport, Old Town, Rockland and Waterville, Maine, as well as three branches in the Augusta and Bangor markets. The Bank also acquired the Orono location which is scheduled to reopen in December 2012. Camden National Bank simultaneously sold and deconverted the Rockland, Maine, branch location including the deposit accounts and a small volume of loans as well as the Company's building located in Bangor.

Under the terms of the agreement, final settlement is expected to occur by January 2013 and as such pro forma financial information will not be available until that time and the following information can only be estimated. It is anticipated (based on October 2012 estimates) that the combined transactions will result in net deposits of \$290.5 million at a deposit premium of 3.706%, \$6.0 million in loans, and \$2.0 million in fixed assets, which includes related branch premises. The Company's cost to acquire the branches and deposits, net of the divestiture, was approximately \$17.4 million.

The acquisition will be accounted for as a purchase in accordance with Account Standards Codification 805, *Business Combinations*, and the fair values of the assets acquired and liabilities assumed will be calculated in accordance with Account Standards Codification 820, *Fair Value Measurement*. It is expected that goodwill will be recognized in the acquisition. Goodwill is expected to be deducted for tax purposes.

The Company has evaluated events and transactions subsequent to September 30, 2012 for potential recognition or disclosure as required by GAAP.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **FORWARD-LOOKING STATEMENTS**

**The discussions set forth below and in the documents we incorporate by reference herein contain certain statements that may be considered forward-looking statements under the Private Securities Litigation Reform Act of 1995, including certain plans, exceptions, goals, projections, and statements, which are subject to numerous risks, assumptions, and uncertainties. Forward-looking statements can be identified by the use of the words “believe,” “expect,” “anticipate,” “intend,” “estimate,” “assume,” “plan”, “target”, or “goal” or future or conditional verbs such as “will,” “may”, “might”, “should”, “could” and other expressions which predict or indicate future events or trends and which do not relate to historical matters. Forward-looking statements should not be relied on, because they involve known and unknown risks, uncertainties and other factors, some of which are beyond the control of the Company. These risks, uncertainties and other factors may cause the actual results, performance or achievements of the Company to be materially different from the anticipated future results, performance or achievements expressed or implied by the forward-looking statements.**

**Although the Company believes that the expectations reflected in the Company’s forward-looking statements are reasonable, these statements involve risks and uncertainties that are subject to change based on various important factors (some of which are beyond the Company’s control). The following factors, among others, could cause the Company’s financial performance to differ materially from the Company’s goals, plans, objectives, intentions, expectations and other forward-looking statements:**

- continued weakness in the United States economy in general and the regional and local economies within the New England region and Maine, which could result in a deterioration of credit quality, a change in the allowance for loan losses, or a reduced demand for the Company’s credit or fee-based products and services;
- adverse changes in the local real estate market could result in a deterioration of credit quality and an increase in the allowance for loan loss, as most of the Company’s loans are concentrated in Maine, and a substantial portion of these loans have real estate as collateral;
- changes in, trade, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System;
- inflation, interest rate, market and monetary fluctuations;
- adverse changes in assets;
- competitive pressures, including continued industry consolidation, the increased financial services provided by non-banks and banking reform;
- continued volatility in the securities markets that could adversely affect the value or credit quality of the Company’s assets, impairment of goodwill, the availability and terms of funding necessary to meet the Company’s liquidity needs, and the Company’s ability to originate loans;
- changes in information technology that require increased capital spending;

- new laws and regulations regarding the financial services industry;
- changes in consumer spending and savings habits;
- changes in laws and regulations, including laws and regulations concerning taxes, banking, securities and insurance;
- and
- changes in accounting policies, practices and standards, as may be adopted by the regulatory agencies as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board, and other accounting standard setters.

**You should carefully review all of these factors, and be aware that there may be other factors that could cause differences, including the risk factors listed in Part II, Item 1A, “Risk Factors,” and in our Annual Report on Form 10-K for the year ended December 31, 2011 . Readers should carefully review the risk factors described therein and should not place undue reliance on our forward-looking statements.**

**These forward-looking statements were based on information, plans and estimates at the date of this report, and we do not promise to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.**



## CRITICAL ACCOUNTING POLICIES

In preparing the Company's Consolidated Financial Statements, management is required to make significant estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses. Actual results could differ from our current estimates, as a result of changing conditions and future events. Several estimates are particularly critical and are susceptible to significant near-term change, including the allowance for credit losses, accounting for acquisitions and our review of goodwill and other identifiable intangible assets for impairment, valuation of other real estate owned, other-than-temporary impairment of investments, accounting for postretirement plans, and income taxes. Our significant accounting policies and critical estimates are summarized in Note 1 to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2011.

*Allowance for Credit Losses.* Management is committed to maintaining an allowance for loan losses ("ALL") that is appropriate to absorb likely loss exposure in the loan portfolio. Evaluating the appropriateness of the ALL is a key management function, one that requires the most significant amount of management estimates and assumptions. The ALL, which is established through a charge to the provision for credit losses, consists of two components: (1) a contra to total gross loans in the asset section of the balance sheet, and (2) the reserve for unfunded commitments included in other liabilities on the balance sheet. We regularly evaluate the ALL for adequacy by taking into consideration, among other factors, historical trends in charge-offs and delinquencies, overall risk characteristics and size of the portfolios, ongoing review of significant individual loans, trends in levels of watched or criticized assets, business and economic conditions, local industry trends, evaluation of results of examinations by regulatory authorities and other third parties, and other relevant factors.

In determining the appropriate level of ALL, we use a methodology to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio. The methodology focuses on four key elements: (1) identification of loss allocations for specific loans, (2) loss allocation factors for certain loan types based on credit grade and loss experience, (3) general loss allocations for other environmental factors, and (4) the unallocated portion of the allowance. The specific loan component relates to loans that are classified as doubtful, substandard or special mention. For such loans that are also classified as impaired, an allowance is established when the discounted cash flows (or collateral value or observable market price) of the impaired loan is lower than the carrying value of that loan. This methodology is in accordance with accounting principles generally accepted in the United States of America.

We use a risk rating system to determine the credit quality of our loans and apply the related loss allocation factors. In assessing the risk rating of a particular loan, we consider, among other factors, the obligor's debt capacity, financial condition, the level of the obligor's earnings, the amount and sources of repayment, the performance with respect to loan terms, the adequacy of collateral, the level and nature of contingent liabilities, management strength, and the industry in which the obligor operates. These factors are based on an evaluation of historical information, as well as a subjective assessment and interpretation of current conditions. Emphasizing one factor over another, or considering additional factors that may be relevant in determining the risk rating of a particular loan but which are not currently an

explicit part of our methodology, could impact the risk rating assigned to that loan.

Three times annually, management conducts a thorough review of adversely risk rated commercial and commercial real estate exposures exceeding certain thresholds to re-evaluate the risk rating and identify impaired loans. This extensive review takes into account the obligor's repayment history and financial condition, collateral value, guarantor support, local economic and industry trends, and other factors relevant to the particular loan relationship. Allocations for impaired loans are based upon discounted cash flows or collateral values and are made in accordance with accounting principles generally accepted in the United States of America.

We periodically reassess and revise the loss allocation factors used in the assignment of loss exposure to appropriately reflect our analysis of loss experience. Portfolios of more homogenous populations of loans including home equity and consumer loans are analyzed as groups, taking into account delinquency rates and other economic conditions which may affect the ability of borrowers to meet debt service requirements, including interest rates and energy costs. An additional allocation is determined based on a judgmental process whereby management considers qualitative and quantitative assessments of other environmental factors. Finally, an unallocated portion of the total allowance is maintained to allow for measurement imprecision attributable to uncertainty in the economic environment.

Because the methodology is based upon historical experience and trends as well as management's judgment, factors may arise that result in different estimations. Significant factors that could give rise to changes in these estimates may include, but are not limited to, changes in economic conditions in our market area, concentration of risk, declines in local property values, and the results of regulatory examinations. While management's evaluation of the ALL as of September 30, 2012 determined the allowance to be appropriate, under adversely different conditions or assumptions, we may need to increase the allowance. The Corporate Risk Management group reviews the ALL with the Bank's board of directors on a monthly basis. A more comprehensive review of the ALL is reviewed with the Company's board of directors, as well as the Bank's board of directors, on a quarterly basis.

The adequacy of the reserve for unfunded commitments is determined in a similar manner as the ALL, with the exception that management must also estimate the likelihood of these commitments being funded and becoming loans. This is accomplished by evaluating the historical utilization of each type of unfunded commitment and estimating the likelihood that the historical utilization rates could change in the future.

*Goodwill and Identifiable Intangible Assets for Impairment.* We record all assets and liabilities acquired in purchase acquisitions at fair value, which is an estimate determined by the use of internal or other valuation techniques. These valuation estimates result in goodwill and other intangible assets and are subject to ongoing periodic impairment tests and are evaluated using various fair value techniques. Goodwill impairment evaluations are required to be performed annually and may be required more frequently if certain conditions indicating potential impairment exist. Identifiable intangible assets are amortized over their estimated useful lives and are subject to impairment tests if events or circumstances indicate a possible inability to realize the carrying amount. If we were to determine that our goodwill was impaired, the recognition of an impairment charge could have an adverse impact on our results of operations in the period that the impairment occurred or on our financial position. Goodwill is evaluated for impairment using several standard valuation techniques including discounted cash flow analyses, as well as an estimation of the impact of business conditions. The use of different estimates or assumptions could produce different estimates of carrying value.

*Valuation of Other Real Estate Owned ("OREO").* Periodically, we acquire property in connection with foreclosures or in satisfaction of debt previously contracted. The valuation of this property is accounted for individually based on its fair value on the date of acquisition. At the acquisition date, if the fair value of the property less the costs to sell is less than the book value of the loan, a charge or reduction in the ALL is recorded. If the value of the property becomes permanently impaired, as determined by an appraisal or an evaluation in accordance with our appraisal policy, we will record the decrease in value by charging against current earnings. Upon acquisition of a property, we use a current appraisal or broker's opinion to substantiate fair value for the property.

*Other-Than-Temporary Impairment ("OTTI") of Investments.* We record an investment impairment charge at the point we believe an investment has experienced a decrease in value that is other-than-temporary. In determining whether an OTTI has occurred, we review information about the underlying investment that is publicly available, analysts' reports, applicable industry data and other pertinent information, and assess our ability to hold the securities for the foreseeable future. The investment is written down to its current market value at the time the impairment is

deemed to have occurred. Future adverse changes in market conditions, continued poor operating results of underlying investments or other factors could result in further losses that may not be reflected in an investment's current carrying value, possibly requiring an additional impairment charge in the future.

*Effectiveness of Hedging Derivatives.* The Company maintains an overall interest rate risk management strategy that incorporates the use of interest rate contracts, which are generally non-leveraged generic interest rate and basis swaps, to minimize significant fluctuations in earnings that are caused by interest rate volatility. Interest rate contracts are used by the Company in the management of its interest rate risk position. The Company's goal is to manage interest rate sensitivity so that movements in interest rates do not significantly adversely affect earnings. When interest rates fluctuate, hedged assets and liabilities appreciate or depreciate in fair value or cash flows. Gains or losses on the derivative instruments that are linked to the hedged assets and liabilities are expected to substantially offset this unrealized appreciation or depreciation or changes in cash flows. The Company utilizes a third-party service to evaluate the effectiveness of its cash flow hedges on a quarterly basis. The effective portion of a gain or loss on a cash flow hedge is recorded in other comprehensive income, net of tax, and other assets or other liabilities on the Consolidated Statements of Condition. The ineffective portions of cash flow hedging transactions are included in "other income" in the Consolidated Statements of Income, if material.

*Accounting for Postretirement Plans.* We use a December 31 measurement date to determine the expenses for our postretirement plans and related financial disclosure information. Postretirement plan expense is sensitive to changes in the number of eligible employees (and their related demographics) and to changes in the discount rate and other expected rates, such as medical cost trends rates. As with the computations on plan expense, cash contribution requirements are also sensitive to such changes.

*Stock-Based Compensation.* The fair value of restricted stock and stock options is determined on the date of grant and amortized to compensation expense, with a corresponding increase in common stock, over the longer of the service period or performance period, but in no event beyond an employee's retirement date. For performance-based restricted stock, we estimate the degree to which performance conditions will be met to determine the number of shares that will vest and the related compensation expense. Compensation expense is adjusted in the period such estimates change. Non-forfeitable dividends, if any, paid on shares of restricted stock are recorded to retained earnings for shares that are expected to vest and to compensation expense for shares that are not expected to vest.

*Income Taxes.* We account for income taxes by deferring income taxes based on the estimated future tax effects of differences between the tax and book bases of assets and liabilities considering the provisions of enacted tax laws. These differences result in deferred tax assets and liabilities, which are included in the Consolidated Statements of Condition. We must also assess the likelihood that any deferred tax assets will be recovered from future taxable income and establish a valuation allowance for those assets determined not likely to be recoverable. Judgment is required in determining the amount and timing of recognition of the resulting deferred tax assets and liabilities, including projections of future taxable income. Although we have determined a valuation allowance is not required for all deferred tax assets, there is no guarantee that these assets will be realized. Although currently not under review, income tax returns for the year ended December 31, 2011 are open to audit by federal and Maine authorities. If we, as a result of an audit, were assessed interest and penalties, the amounts would be recorded through other non-interest expense.

#### ***Non-GAAP Financial Measures and Reconciliation to GAAP***

In addition to evaluating the Company's results of operations in accordance with GAAP, management supplements this evaluation with an analysis of certain non-GAAP financial measures, such as the efficiency and tangible equity ratios, and tax equivalent net interest income. We believe these non-GAAP financial measures help investors in understanding the Company's operating performance and trends and allow for better performance comparisons to other banks. In addition, these non-GAAP financial measures remove the impact of unusual items that may obscure trends in the Company's underlying performance. These disclosures should not be viewed as a substitute for GAAP operating results, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other financial institutions.

*Efficiency Ratio.* The efficiency ratio, which represents an approximate measure of the cost required for the Company to generate a dollar of revenue, is the ratio of (i) total non-interest expense excluding prepayment penalties and branch acquisition costs (the numerator) to (ii) net interest income on a fully taxable equivalent basis plus total non-interest income excluding net gains or losses on sale of securities and OTTI (the denominator).

|                                    | Three Months Ended September<br>30, |           | Nine Months Ended<br>September<br>30, |           |
|------------------------------------|-------------------------------------|-----------|---------------------------------------|-----------|
| (In Thousands)                     | 2012                                | 2011      | 2012                                  | 2011      |
| Non-interest expense, as presented | \$ 13,370                           | \$ 13,309 | \$ 40,268                             | \$ 39,866 |

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|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| Less acquisition costs                                | 396       | —         | 704       | —         |
| Less prepayment fees on borrowings                    | —         | —         | 728       | —         |
| Adjusted non-interest expense                         | 12,974    | 13,309    | 38,836    | 39,866    |
| Net interest income, as presented                     | 18,447    | 18,647    | 55,184    | 56,769    |
| Effect of tax-exempt income                           | 250       | 300       | 760       | 943       |
| Non-interest income                                   | 5,038     | 5,827     | 16,020    | 15,951    |
| (Gains) losses on sale of securities                  | (197 )    | (177 )    | (1,098 )  | (197 )    |
| Other-than-temporary impairment of securities         | 10        | 61        | 39        | 88        |
| Adjusted net interest income plus non-interest income | \$ 23,548 | \$ 24,658 | \$ 70,905 | \$ 73,554 |
| Non-GAAP efficiency ratio                             | 55.10 %   | 53.97 %   | 54.77 %   | 54.20 %   |
| GAAP efficiency ratio                                 | 56.93 %   | 54.38 %   | 56.55 %   | 54.81 %   |

*Tax Equivalent Net Interest Income.* Tax-equivalent net interest income is net interest income plus the taxes that would have been paid had tax-exempt securities been taxable. This number attempts to enhance the comparability of the performance of assets that have different tax liabilities. The following table provides a reconciliation of tax equivalent net interest income to GAAP net interest income using a 35% tax rate.

| (In Thousands)                      | Three Months<br>Ended<br>September 30, |          | Nine Months<br>Ended<br>September 30, |          |
|-------------------------------------|--|----------|---------------------------------------|----------|
|                                     | 2012                                   | 2011     | 2012                                  | 2011     |
| Net interest income, as presented   | \$18,447                               | \$18,647 | \$55,184                              | \$56,769 |
| Effect of tax-exempt income         | 250                                    | 300      | 760                                   | 943      |
| Net interest income, tax equivalent | \$18,697                               | \$18,947 | \$55,944                              | \$57,712 |

*Return on Average Tangible Equity.* Return on tangible equity is the ratio of (i) net income (the numerator) to (ii) average shareholders' equity less average goodwill and other intangibles. The following table reconciles return on average tangible equity to return on average equity.

| (In Thousands)                              | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|---|-------------------------------------|-----------|------------------------------------|-----------|
|   | 2012                                | 2011      | 2012                               | 2011      |
| Net income, as presented                    | \$6,255                             | \$6,929   | \$19,250                           | \$20,338  |
| Average shareholders' equity, as presented  | 228,370                             | 220,887   | 224,479                            | 213,644   |
| Less average goodwill and other intangibles | 44,552                              | 45,456    | 44,764                             | 45,608    |
| Average tangible shareholders' equity       | \$183,818                           | \$175,431 | \$179,715                          | \$168,036 |
| Return on average tangible equity           | 13.54 %                             | 15.67 %   | 14.31 %                            | 16.18 %   |
| Return on average equity                    | 10.90 %                             | 12.44 %   | 11.45 %                            | 12.73 %   |

## RESULTS OF OPERATIONS

### *Executive Overview*

On October 26, 2012, Camden National Bank completed the acquisition and conversion of 15 branch banking locations from Bank of America, National Association including branches in Auburn, Brewer, Gardiner, Lewiston, Newport, Old Town, Rockland and Waterville, Maine, as well as three branches in the Augusta and Bangor markets. The Bank also acquired the Orono location which is scheduled to reopen in December 2012. Camden National Bank simultaneously sold and deconverted the Rockland, Maine, branch location including the deposit accounts and a small volume of loans as well as the Company's building located in Bangor.

The acquisition expands the franchise to offer existing customers the added convenience of more locations and enhances Camden National's presence in the Bangor and Lewiston/Auburn markets while accelerating the Company's expansion strategy in the Augusta market. The acquisition also demonstrated the Company's investment in the state of Maine and significant commitment to its people.

Under the terms of the agreement, final settlement is expected to occur by January 2013 and as such pro forma financial information will not be available until that time and the following information can only be estimated. It is anticipated (based on October 2012 estimates) that the combined transactions will result in net deposits of \$290.5 million at a deposit premium of 3.706%, \$6.0 million in loans, and \$2.0 million in fixed assets, which includes related branch premises. The Company's cost to acquire the branches and deposits, net of the divestiture, was approximately \$17.4 million.

The acquisition will be accounted for as a purchase in accordance with Account Standards Codification 805, *Business Combinations*, and the fair values of the assets acquired and liabilities assumed will be calculated in accordance with Account Standards Codification 820, *Fair Value Measurement*. It is expected that goodwill will be recognized in the acquisition. Goodwill is expected to be deducted for tax purposes.

### *For the nine months ended September 30, 2012:*

Net income was \$19.3 million for the nine-month period ended September 30, 2012, compared to \$20.3 million for the same period of 2011. Net income per diluted share decreased to \$2.50, compared to \$2.65 per diluted share earned during the first nine months of 2011. For the first nine months of 2012, the Company achieved a return on assets of 1.09%, a return on tangible equity of 14.31%, a net interest margin of 3.39%, and an efficiency ratio of 54.77%. The following were major factors contributing to the results of the first nine months of 2012 compared to the same period of 2011:



Net interest income on a fully-taxable equivalent basis for the first nine months of 2012 decreased \$1.8 million, or 3%, compared to the same period in 2011. The decline in net interest income was due in part to the reduction in our

- tax equivalent net interest margin of 16 basis points as a result of the reinvestment of our cashflows in both investment securities and loans at lower interest rates. The margin compression was partially mitigated by a \$30.0 million increase in average earning assets.

The provision for credit losses was reduced \$563,000 to \$2.7 million for the first nine months of 2012 compared to

- the same period of 2011 due to a lower level of non-performing assets and the stabilization of past due loans and charge-offs.

Non-interest income for the first nine months of 2012 was \$16.0 million, an increase of \$69,000, compared to the

- same period of 2011, primarily due to an increase in securities gains, partially offset by lower bank-owned life insurance income due to non-recurring insurance proceeds recorded in the third quarter of 2011.

Non-interest expense for the first nine months of 2012 was \$40.3 million, an increase of \$402,000, or 1%, over the

- same period of 2011, primarily due to branch acquisition costs and prepayment penalties on wholesale borrowings, partially offset by a decline in consulting and professional fees.

*For the three months ended September 30, 2012:*

Net income for the third quarter of 2012 of \$6.3 million decreased \$674,000 compared to the three-month period ended September 30, 2011. Net income per diluted share decreased to \$0.82, compared to \$0.90 per diluted share earned during the same three months of 2011. For the third quarter of 2012, the Company achieved a return on assets of 1.03%, a return on tangible equity of 13.54%, a net interest margin of 3.30%, and an efficiency ratio of 55.10%. The following were major factors that impacted the results of the third quarter of 2012 compared to the same period of 2011:

Net interest income on a fully-taxable equivalent basis of \$18.7 million decreased 1%, compared to the same period of 2011.

The provision for credit losses of \$868,000 decreased \$314,000, compared to the same period of 2011.

Non-interest income of \$5.0 million decreased \$789,000, or 14%, compared to the same period of 2011.

Non-interest expense of \$13.4 million increased \$61,000, compared to the third quarter of 2011.

*Financial condition at September 30, 2012 compared to December 31, 2011:*

Total loans of \$1.5 billion at September 30, 2012 increased \$26.6 million since December 31, 2011, representing an annualized growth rate of 2%. Total loans increased due to growth in the commercial real estate portfolio of \$31.2 million and home equity and consumer portfolios of \$9.1 million, which was partially offset by a \$7.0 million decline in the residential real estate loan portfolio primarily as a result of sales of thirty-year fixed rate mortgages and by a \$6.8 million decline in commercial loans.

Investment securities of \$751.7 million at September 30, 2012, increased \$139.7 million compared to December 31, 2011, primarily due to a pre-investment strategy of anticipated excess cash related to the branch acquisition closing in the fourth quarter of 2012. During the second and third quarters of 2012, we purchased approximately \$115.0 million of investment securities.

Deposits at September 30, 2012 were \$1.7 billion, an increase of \$98.0 million, or 6%, compared to December 31, 2011. Our core deposit (checking, savings and money market accounts) growth was primarily due to a combination of businesses and individuals maintaining higher balances in short-term deposits, the acquisition of several large deposit relationships and the typical seasonal inflow of deposits during the third quarter of each year.

Shareholders' equity increased \$16.1 million, or 7%, due to current year earnings and other comprehensive income, offset in part by dividends declared and the repurchase of common stock.

***Net Interest Income***

Net interest income, which is the interest earned on loans, securities, and other earning assets, plus loan fees, less the interest paid on interest-bearing deposits and borrowings, is our largest source of revenue and accounts for approximately 78% of total revenues (net interest income and non-interest income). Net interest income is affected by factors including, but not limited to: changes in interest rates, loan and deposit pricing strategies and competitive conditions, the volume and mix of interest-earning assets and interest-bearing liabilities, and the level of non-performing assets.

Net interest income was \$55.9 million on a fully-taxable equivalent basis for the nine months ended September 30, 2012, compared to \$57.7 million for the same period of 2011, a decrease of \$1.8 million, or 3%. The decrease in net interest income was primarily due to the decline in the net interest margin of 16 basis points to 3.39% for the first nine months of 2012. The decrease in net interest income was partially offset by an increase in average earning assets of \$30.0 million. The yield on average interest-earning assets for the first nine months of 2012 compared to the same period in 2011 decreased 47 basis points reflecting the impact of reinvesting cashflows in both investment securities and loans at lower interest rates because of the sustained low interest rate environment. The average cost of funds for the first nine months of 2012 was 0.84%, a decrease of 32 basis points compared to the same period in 2011, as a result of lower interest rates on core deposits (demand deposits, interest checking, savings, and money market

accounts) and favorable shifts in the deposit mix to lower cost transaction accounts. Average core deposits increased \$113.4 million, or 11%, compared to the first nine months of 2011 while certificates of deposit average balances declined \$62.2 million and wholesale borrowings decreased \$39.7 million.

The following table presents, for the periods noted, average balances, interest income, interest expense, and the corresponding average yields earned and rates paid, as well as net interest income, net interest rate spread and net interest margin:

**Average Balance, Interest and Yield/Rate Analysis**

| (Dollars in Thousands)                              | Nine Months Ended<br>September 30, 2012 |           |                | Nine Months Ended<br>September 30, 2011 |           |                |
|---|---|-----------|----------------|---|-----------|----------------|
|   | Average<br>Balance                      | Interest  | Yield/<br>Rate | Average<br>Balance                      | Interest  | Yield/<br>Rate |
| <b>ASSETS</b>                                       |   |           |                |   |           |                |
| Interest-earning assets:                            |   |           |                |   |           |                |
| Securities – taxable                                | \$ 615,233                              | \$ 12,528 | 2.72 %         | \$ 568,477                              | \$ 14,346 | 3.36 %         |
| Securities – nontaxable (1)                         | 38,106                                  | 1,637     | 5.73 %         | 45,220                                  | 1,975     | 5.82 %         |
| Trading account assets                              | 2,194                                   | 19        | 1.16 %         | 2,256                                   | 20        | 1.16 %         |
| Loans (1)(2) :                                      |   |           |                |   |           |                |
| Residential real estate                             | 574,134                                 | 20,695    | 4.81 %         | 593,072                                 | 22,799    | 5.13 %         |
| Commercial real estate                              | 488,142                                 | 18,263    | 4.92 %         | 465,988                                 | 19,302    | 5.46 %         |
| Commercial  | 167,681                                 | 5,985     | 4.69 %         | 177,952                                 | 6,904     | 5.12 %         |
| Municipal   | 14,527                                  | 534       | 4.91 %         | 20,967                                  | 719       | 4.58 %         |
| Consumer  | 285,522                                 | 9,497     | 4.44 %         | 281,608                                 | 9,769     | 4.64 %         |
| Total loans   | 1,530,006                               | 54,974    | 4.76 %         | 1,539,587                               | 59,493    | 5.13 %         |
| Total interest-earning assets                       | 2,185,539                               | 69,158    | 4.20 %         | 2,155,540                               | 75,834    | 4.67 %         |
| Cash and due from banks                             | 37,723                                  |           |                | 32,540                                  |           |                |
| Other assets  | 153,818                                 |           |                | 155,105                                 |           |                |
| Less: allowance for loan losses                     | (23,146 )                               |           |                | (22,822 )                               |           |                |
| Total assets  | \$ 2,353,934                            |           |                | \$ 2,320,363                            |           |                |
| <b>LIABILITIES &amp; SHAREHOLDERS' EQUITY</b>       |   |           |                |   |           |                |
| Retail deposits:                                    |   |           |                |   |           |                |
| Non-interest bearing demand deposits                | \$ 242,855                              | —         | —              | \$ 241,480                              | —         | —              |
| Interest checking accounts                          | 319,463                                 | 251       | 0.10 %         | 252,637                                 | 411       | 0.22 %         |
| Savings accounts                                    | 188,797                                 | 242       | 0.17 %         | 169,586                                 | 314       | 0.25 %         |
| Money market accounts                               | 357,938                                 | 1,568     | 0.59 %         | 331,936                                 | 1,777     | 0.75 %         |
| Certificates of deposit                             | 379,216                                 | 3,786     | 1.33 %         | 441,394                                 | 4,876     | 1.48 %         |
| Total retail deposits                               | 1,488,269                               | 5,847     | 0.52 %         | 1,437,033                               | 7,378     | 0.69 %         |
| Borrowings:   |   |           |                |   |           |                |
| Brokered deposits                                   | 123,959                                 | 1,299     | 1.40 %         | 122,788                                 | 1,442     | 1.57 %         |
| Junior subordinated debentures                      | 43,756                                  | 1,904     | 5.81 %         | 43,653                                  | 1,983     | 6.07 %         |
| Other borrowings                                    | 438,954                                 | 4,164     | 1.27 %         | 479,949                                 | 7,319     | 2.04 %         |
| Total wholesale funding                             | 606,669                                 | 7,367     | 1.62 %         | 646,390                                 | 10,744    | 2.22 %         |
| Total funding liabilities                           | 2,094,938                               | 13,214    | 0.84 %         | 2,083,423                               | 18,122    | 1.16 %         |
| Other liabilities                                   | 34,517                                  |           |                | 23,296                                  |           |                |
| Shareholders' equity                                | 224,479                                 |           |                | 213,644                                 |           |                |
| Total liabilities and shareholders' equity          | \$ 2,353,934                            |           |                | \$ 2,320,363                            |           |                |
| Net interest income (fully-taxable equivalent)      |   | 55,944    |                |   | 57,712    |                |
| Less: fully-taxable equivalent adjustment           |   | (760 )    |                |   | (943 )    |                |
| Net interest income                                 |   | \$ 55,184 |                |   | \$ 56,769 |                |
| Net interest rate spread (fully-taxable equivalent) |   |           | 3.36 %         |   |           | 3.51 %         |
| Net interest margin (fully-taxable equivalent)      |   |           | 3.39 %         |   |           | 3.55 %         |

- (1) Reported on tax-equivalent basis calculated using a rate of 35%.
- (2) Loans held for sale and non-accrual loans are included in total average loans.

***Provision and Allowance for Loan Losses***

The provision for loan losses is a recorded expense determined by management that adjusts the allowance for loan losses to a level, which, in management's best estimate, is necessary to absorb probable losses within the existing loan portfolio. The provision for loan losses reflects loan quality trends, including, among other factors, the levels of and trends related to non-accrual loans, past due loans, potential problem loans, criticized loans, net charge-offs or recoveries and growth in the loan portfolio. Accordingly, the amount of the provision reflects both the necessary increases in the allowance for loan losses related to newly identified criticized loans, as well as the actions taken related to other loans including, among other things, any necessary increases or decreases in required allowances for specific loans or loan pools. The provision for loan losses for the nine months ended September 30, 2012 totaled \$2.7 million, compared with \$3.3 million for the same period of 2011. Please see the caption "Financial Condition—Asset Quality" below for additional discussion regarding the allowance for loan losses.

***Non-Interest Income***

Non-interest income represented 21% and 22% of total revenues (net interest income and non-interest income), before net securities gains, losses and OTTI, for the nine months ended September 30, 2012 and 2011, respectively. Non-interest income of \$16.0 million for the nine-month period ended September 30, 2012 increased by \$69,000 compared to the nine-month period ended September 30, 2011. The following table presents the components of non-interest income:

|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|----------|------------------------------------|-----------|
|  | 2012                                | 2011     | 2012                               | 2011      |
| Income from fiduciary services   | \$ 1,155                            | \$ 1,517 | \$ 3,883                           | \$ 4,503  |
| Service charges on deposit accounts                                      | 1,386                               | 1,296    | 3,857                              | 3,879     |
| Other service charges and fees   | 1,003                               | 878      | 2,804                              | 2,691     |
| Bank-owned life insurance  | 353                                 | 910      | 1,034                              | 1,784     |
| Brokerage and insurance commissions                                      | 360                                 | 307      | 1,109                              | 1,050     |
| Mortgage banking income  | 8                                   | 368      | 476                                | 500       |
| Net gain on sale of securities   | 197                                 | 177      | 1,098                              | 197       |
| Other income   | 586                                 | 435      | 1,798                              | 1,435     |
| Non-interest income before other-than-temporary impairment of securities | 5,048                               | 5,888    | 16,059                             | 16,039    |
| Other-than-temporary impairment of securities                            | (10 )                               | (61 )    | (39 )                              | (88 )     |
| Total non-interest income  | \$ 5,038                            | \$ 5,827 | \$ 16,020                          | \$ 15,951 |

The significant factors that contributed to the changes in non-interest income for the nine months ended September 30, 2012 compared to the same period of 2011 include:

- Increase in net gain on sale of securities of \$901,000 primarily due to the sale of Federal Home Loan Mortgage Corporation preferred stock and several mortgage-backed securities.
- Decrease in bank-owned life insurance income of \$750,000 primarily due to \$695,000 of revenue recorded from insurance benefits in the first nine months of 2011.
- Decrease in income from fiduciary services of \$620,000 due to the sale of the employee benefits portion of our financial services business line.
- Increase in other income of \$363,000 primarily due to an increase in loan servicing of \$190,000 and an increase of \$179,000 on gains on the directors' and executives' compensation plan.

Non-interest income for the three-month periods ended September 30, 2012 and 2011 totaled \$5.0 million and \$5.8 million, respectively. The significant factors that contributed to the change between these periods include:

- Decrease in bank-owned life insurance income of \$557,000 due to \$550,000 of revenue recorded from insurance benefits in the third quarter of 2011.
- Decrease in mortgage banking income of \$360,000 as there were no sales during the third quarter of 2012.
- Decrease in income from fiduciary services of \$362,000 due to the sale of the employee benefits portion of our financial services business line.

***Non-Interest Expenses***

Non-interest expenses increased \$402,000, or 1%, for the nine months ended September 30, 2012 compared to the same period of 2011. The following table presents the components of non-interest expense:

|  | Three Months Ended    |           | Nine Months Ended     |           |
|--|-----------------------|-----------|-----------------------|-----------|
|  | September 30,<br>2012 | 2011      | September 30,<br>2012 | 2011      |
| Salaries and employee benefits           | \$ 7,270              | \$ 7,437  | \$ 21,150             | \$ 21,402 |
| Furniture, equipment and data processing | 1,131                 | 1,149     | 3,555                 | 3,518     |
| Net occupancy                            | 930                   | 944       | 3,061                 | 2,960     |
| OREO and collection costs                | 571                   | 519       | 1,694                 | 1,425     |
| Regulatory assessments                   | 450                   | 410       | 1,317                 | 1,515     |
| Consulting and professional fees         | 408                   | 601       | 1,351                 | 2,143     |
| Amortization of intangible assets        | 144                   | 144       | 433                   | 433       |
| Acquisition costs                        | 396                   | —         | 704                   | —         |
| Other expenses                           | 2,070                 | 2,105     | 7,003                 | 6,470     |
| Total non-interest expenses              | \$ 13,370             | \$ 13,309 | \$ 40,268             | \$ 39,866 |

The significant changes in non-interest expense for the nine months ended September 30, 2012 compared to the same period of 2011 include:

- Decrease in consulting and professional fees of \$792,000 compared to the first nine months of 2011 primarily due to last year including a consulting review of business processes and legal costs associated with litigation. In addition, the sale of the employee benefits portion of our financial services business line in 2012 resulted in lower professional fees.

- Acquisition costs of \$704,000 related to non-recurring expenses associated with the branch acquisition and integration of 15 Maine branch locations, which were primarily legal and marketing expenses, and one-time data conversion costs.

- Increase in other expenses of \$533,000 primarily due to a prepayment fee on wholesale borrowings of \$728,000 paid in connection with a refinancing of \$10.0 million of wholesale borrowings that had an average cost of 3.35% into lower cost short-term funds.

The significant changes in non-interest expense for the three months ended September 30, 2012 compared to 2011 include:

- Acquisition costs of \$396,000 related to non-recurring expenses associated with the branch acquisition.



- Decrease in consulting and professional fees of \$193,000 primarily due to lower professional fees resulting from the sale of the employee benefits portion of our financial services business line in 2012.

## FINANCIAL CONDITION

### *Overview*

Total assets at September 30, 2012 were \$2.5 billion, an increase of \$165.2 million from December 31, 2011. The increase was due to growth in the investment portfolio of \$139.7 million and growth in the commercial real estate, home equity and consumer loan portfolios of \$40.3 million, partially offset by a decline in the residential real estate and commercial portfolios of \$13.8 million. Total liabilities increased \$149.1 million since year-end as total deposits increased \$98.0 million and Federal Home Loan Bank (“FHLB”) advances increased \$34.7 million. Total shareholders’ equity increased \$16.1 million since year-end, which was a result of current year earnings and other comprehensive income, partially offset by dividends declared to shareholders and the repurchase of common stock.

During the first nine months of 2012, average assets of \$2.4 billion increased \$33.6 million, compared to the same period in 2011. The increase was primarily due to an increase in investments of \$39.6 million, partially offset by a decrease in average loans of \$9.6 million. Average funding liabilities increased \$11.5 million for the nine months ended September 30, 2012, compared to the same period of 2011, primarily due to an increase in core deposits (demand deposits, interest checking, savings, and money market accounts) of \$113.4 million partially offset by a \$62.2 million decline in retail certificates of deposit and a \$39.7 million decline in average wholesale funding.

### ***Investment Securities***

Investments in securities of U.S. government sponsored enterprises, states and political subdivisions, mortgage-backed securities, FHLB and Federal Reserve Bank (“FRB”) stock, investment grade corporate bonds and equities are used to diversify our revenues, to provide interest rate and credit risk diversification and to provide for liquidity and funding needs. At September 30, 2012, our total holdings in investment securities were \$751.7 million, an increase of \$139.7 million, or 23%, from December 31, 2011.

Unrealized gains or losses on securities classified as available-for-sale (“AFS”) are recorded as adjustments to shareholders’ equity, net of related deferred income taxes and are a component of other comprehensive income in the Consolidated Statement of Changes in Shareholders’ Equity. At September 30, 2012, we had \$16.3 million of unrealized gains on AFS securities, net of deferred taxes, compared to \$11.1 million of unrealized gains, net of deferred taxes, at December 31, 2011.

Within our AFS portfolio, we held senior tranches of non-agency collateralized mortgage obligations (“CMOs”), which were rated Triple-A by Moody’s, Standard and Poor’s, and/or Fitch at the time of purchase. At September 30, 2012, seven of our CMOs were non-investment grade and had a total fair value of \$9.6 million and \$928,000 in unrealized losses. Management believes that the unrealized losses for these CMOs are due to market liquidity and do not reflect the credit quality. Management evaluates the unrealized losses within its entire AFS portfolio each month to determine if an impairment is other-than-temporary.

The analyses include several stress tests scenarios, which determine expected cash flows and forecast potential losses. Stress tests are performed monthly on higher risk investments using current statistical data to determine expected cash flows and forecast potential losses. Information on the securities is sourced from the Bloomberg and FTM models, which enables Management to track loan and performance data for the individual tranche and the entire issue as well as prepayment history. The base case stress test uses both current data and historical performance and provides a basis for determining if a credit loss is projected during the life of the investment. When deemed appropriate, the significant inputs for the base case stress test are adjusted to better reflect future expected cash flows. During the third quarter of 2012, one security experienced a permanent loss of \$14,000 and had an additional \$10,000 write-down recorded in OTTI as a result of the quarterly analysis performed during the third quarter of 2012.

### ***Federal Home Loan Bank Stock***

We are required to maintain a level of investment in FHLB of Boston (“FHLBB”) stock based on the level of our FHLBB advances. As of September 30, 2012, our investment in FHLBB stock totaled \$20.1 million. No market exists for shares of the FHLBB. FHLBB stock may be redeemed at par value five years following termination of FHLBB membership, subject to limitations or restrictions that may be imposed by the FHLBB or its regulator, the Federal Housing Finance Agency, to maintain capital adequacy of the FHLBB. While we currently have no intention to terminate our FHLBB membership, the ability to redeem our investment in FHLBB stock would be subject to the conditions imposed by the FHLBB. During the first quarter of 2012, the FHLBB announced they would repurchase a

targeted amount of members' excess capital stock. This was the first such repurchase since the FHLBB's moratorium was established and they indicated this will be the only such repurchase it intends to make in 2012. As a result, \$928,000 of FHLBB stock was repurchased from the Company in March 2012.

### *Loans*

We provide loans primarily to customers located within our geographic market area. At September 30, 2012, total loans of \$1.5 billion (excluding loans held-for-sale) increased \$26.6 million from December 31, 2011, primarily related to the increase in commercial real estate loan portfolio of \$31.2 million and consumer loan portfolio of \$9.1 million, partially offset by a decrease in the residential real estate portfolio of \$7.0 million due to the sale of thirty-year fixed rate mortgages and a decrease in commercial loans of \$6.8 million.

### *Asset Quality*

*Non-Performing Assets.* Non-performing assets include non-accrual loans, accruing loans 90 days or more past due, renegotiated loans and property acquired through foreclosure or repossession.

The following table sets forth the amount of our non-performing assets as of the dates indicated:

| (Dollars in Thousands)                               | September 30,<br>2012 | December 31,<br>2011 |       |   |
|--|-----------------------|----------------------|-------|---|
| Non-accrual loans                                    |                       |                      |       |   |
| Residential real estate                              | \$ 9,459              | \$ 9,503             |       |   |
| Commercial real estate                               | 7,121                 | 7,830                |       |   |
| Commercial   | 3,765                 | 3,955                |       |   |
| Consumer   | 1,929                 | 2,822                |       |   |
| Total non-accrual loans                              | 22,274                | 24,110               |       |   |
| Accruing loans past due 90 days                      | 246                   | 236                  |       |   |
| Renegotiated loans not included above                | 3,162                 | 3,276                |       |   |
| Total non-performing loans                           | 25,682                | 27,622               |       |   |
| Other real estate owned                              | 596                   | 1,682                |       |   |
| Total non-performing assets                          | \$ 26,278             | \$ 29,304            |       |   |
| Non-performing loans to total loans                  | 1.67                  | %                    | 1.82  | % |
| Allowance for credit losses to non-performing loans  | 89.18                 | %                    | 83.38 | % |
| Non-performing assets to total assets                | 1.06                  | %                    | 1.27  | % |
| Allowance for credit losses to non-performing assets | 87.16                 | %                    | 78.59 | % |

*Potential Problem Loans.* Potential problem loans consist of classified accruing commercial and commercial real estate loans that were between 30 and 89 days past due. Such loans are characterized by weaknesses in the financial condition of borrowers or collateral deficiencies. Based on historical experience, the credit quality of some of these loans may improve due to changes in collateral values or the financial condition of the borrowers, while the credit quality of other loans may deteriorate, resulting in some amount of loss. These loans are not included in the above analysis of non-accrual loans. At September 30, 2012, potential problem loans amounted to approximately \$1.8 million, or 0.12% of total loans, compared to \$1.6 million, or 0.11% of total loans, at December 31, 2011.

*Past Due Loans.* Past due loans consist of accruing loans that were between 30 and 89 days past due. The following table sets forth information concerning the past due loans at the date indicated:

| (Dollars in Thousands)                   | September 30,<br>2012 | December 31,<br>2011 |      |   |
|--|-----------------------|----------------------|------|---|
| Loans 30-89 days past due:               |                       |                      |      |   |
| Residential real estate                  | \$ 1,256              | \$ 2,429             |      |   |
| Commercial real estate                   | 1,938                 | 2,107                |      |   |
| Commercial                               | 1,135                 | 911                  |      |   |
| Consumer                                 | 452                   | 1,793                |      |   |
| Total loans 30-89 days past due          | \$ 4,781              | \$ 7,240             |      |   |
| Loans 30-89 days past due to total loans | 0.31                  | %                    | 0.48 | % |

*Allowance for Loan Losses.* We use a methodology to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio for purposes of establishing a sufficient ALL. The ALL is management's best estimate of the probable loan losses as of the balance sheet date. The allowance is increased by provisions charged to earnings and by recoveries of amounts previously charged-off, and is reduced by charge-offs on loans. During the first nine months of 2012, there were no significant changes to the allowance assessment methodology.

The following table sets forth information concerning the activity in our ALL during the periods indicated.

| (Dollars in Thousands)  | Nine Months Ended |             |        |   |
|---|-------------------|-------------|--------|---|
|   | September 30,     |             |        |   |
|   | 2012              | 2011        |        |   |
| Allowance for loan losses at the beginning of the period              | \$23,011          | \$22,293    |        |   |
| Provision for loan losses   | 2,676             | 3,270       |        |   |
| Charge-offs:  |                   |             |        |   |
| Residential real estate   | 1,024             | 1,036       |        |   |
| Commercial real estate  | 209               | 946         |        |   |
| Commercial  | 1,146             | 1,080       |        |   |
| Consumer  | 987               | 355         |        |   |
| Total loan charge-offs  | 3,366             | 3,417       |        |   |
| Recoveries:   |                   |             |        |   |
| Residential real estate   | 73                | 114         |        |   |
| Commercial real estate  | 219               | 307         |        |   |
| Commercial  | 205               | 239         |        |   |
| Consumer  | 33                | 205         |        |   |
| Total loan recoveries   | 530               | 865         |        |   |
| Net charge-offs   | (2,836 )          | (2,552 )    |        |   |
| Allowance for loan losses at the end of the period                    | \$22,851          | \$23,011    |        |   |
| Components of allowance for credit losses:                            |                   |             |        |   |
| Allowance for loan losses   | \$22,851          | \$23,011    |        |   |
| Liability for unfunded credit commitments                             | 51                | 26          |        |   |
| Balance of allowance for credit losses at end of the period           | \$22,902          | \$23,037    |        |   |
| Average loans outstanding   | \$1,530,006       | \$1,539,587 |        |   |
| Net charge-offs (annualized) to average loans outstanding             | 0.25              | %           | 0.22   | % |
| Provision for credit losses (annualized) to average loans outstanding | 0.24              | %           | 0.16   | % |
| Allowance for credit losses to total loans                            | 1.49              | %           | 1.52   | % |
| Allowance for credit losses to net charge-offs (annualized)           | 605.54            | %           | 677.13 | % |
| Allowance for credit losses to non-performing loans                   | 89.18             | %           | 83.03  | % |
| Allowance for credit losses to non-performing assets                  | 87.16             | %           | 78.08  | % |

During the first nine months of 2012, the Company provided \$2.7 million of expense to the ALL compared to \$3.3 million for the same period in 2011. The determination of an appropriate level of ALL, and subsequent provision for loan losses, which affects earnings, is based on our analysis of various economic factors and our review of the loan portfolio, which may change due to numerous factors including, but not limited to, loan growth, payoffs of lower quality loans, recoveries on previously charged-off loans, improvement in the financial condition of the borrowers, risk rating downgrades/upgrades and charge-offs. We utilize a comprehensive approach toward determining the ALL, which includes an expanded risk rating system to assist us in identifying the risks being undertaken, as well as migration within the overall loan portfolio. The decrease in the provision for loan losses was primarily a result of stabilized asset quality ratios. Non-performing assets as a percentage of total assets decreased to 1.06% at September

30, 2012 compared to 1.27% at December 31, 2011 and 1.26% at September 30, 2011 as a result of a decrease in non-accrual loans and other real estate owned. Our local economy continues to experience a decline in retail sales, sustained unemployment, and an overall decline in real estate values. We believe the ALL of \$22.9 million, or 1.48% of total loans outstanding and 88.98% of total non-performing loans at September 30, 2012, was appropriate given the current economic conditions in our service area and the condition of the loan portfolio. If conditions continue to deteriorate, however, the provision will likely be increased. The ALL was 1.52% of total loans outstanding and 82.93% of total non-performing loans at September 30, 2011, and 1.51% of total loans outstanding and 83.31% of total non-performing loans at December 31, 2011.

**Liabilities and Shareholders' Equity**

Total liabilities increased \$149.1 million, or 7%, since December 31, 2011, to \$2.2 billion at September 30, 2012. Total deposits, including brokered deposits, increased \$98.0 million since December 31, 2011, primarily due to a combination of businesses and individuals maintaining higher balances in short-term deposits, the acquisition of several large deposit relationships and the typical seasonal inflow of deposits during the third quarter of each year. Core deposits increased \$133.9 million while retail certificates of deposit and brokered deposits decreased \$35.9 million. Borrowings increased \$29.8 million, which was comprised of a \$34.7 million increase in short-term advances from the FHLB, partially offset by a decrease in other borrowings of \$4.9 million, related to a reduction in overnight funding and repurchase agreements.

Total shareholders' equity increased \$16.1 million, or 7%, since December 31, 2011, which was primarily a result of current year earnings of \$19.3 million, and an increase in other comprehensive income of \$4.6 million, offset by dividends declared to shareholders of \$5.8 million and common stock repurchases of \$2.1 million.

The following table presents certain information regarding shareholders' equity as of or for the periods indicated:

|                                  | As of or For the<br>Nine Months Ended<br>September 30, 2012 |   | As of or For the<br>Year Ended<br>December 31, 2011 |   |
|----------------------------------|---|---|---|---|
| Return on average equity         | 11.45   | % | 12.16   | % |
| Average equity to average assets | 9.54  | % | 9.32  | % |
| Dividend payout ratio            | 29.88   | % | 44.05   | % |
| Dividends declared per share     | \$ 0.75   |   | \$ 1.50   |   |
| Book value per share             | 30.84   |   | 28.56   |   |

**LIQUIDITY**

Our liquidity needs require the availability of cash to meet the withdrawal demands of depositors and credit commitments to borrowers. Liquidity is defined as our ability to maintain availability of funds to meet customer needs, as well as to support our asset base. The primary objective of liquidity management is to maintain a balance between sources and uses of funds to meet our cash flow needs in the most economical and expedient manner. Due to the potential for unexpected fluctuations in both deposits and loans, active management of liquidity is necessary. We maintain various sources of funding and levels of liquid assets in excess of regulatory guidelines in order to satisfy their varied liquidity demands. We monitor liquidity in accordance with internal guidelines and all applicable regulatory requirements. As of September 30, 2012 and 2011, our level of liquidity exceeded target levels. We believe that we currently have appropriate liquidity available to respond to liquidity demands. Sources of funds that we utilize consist of deposits, borrowings from the FHLBB and other sources, cash flows from operations, prepayments and maturities of outstanding loans, investments and mortgage-backed securities and the sales of mortgage loans.



Deposits continue to represent our primary source of funds. For the first nine months of 2012, average deposits (including brokered deposits) of \$1.6 billion increased \$52.4 million compared to the same period in 2011. Comparing average deposits for the first nine months of 2012 to the same period of 2011, we experienced growth in the average balances of money market accounts of \$26.0 million, interest checking and demand deposit accounts of \$68.2 million, savings accounts of \$19.2 million, and brokered deposits of \$1.2 million, while average retail certificate of deposit balances decreased \$62.2 million. Included in the money market and interest checking deposit categories are deposits from our wealth management subsidiary, Acadia Trust, N.A., which represent client funds. The deposits in the Acadia Trust, N.A. client accounts, which totaled \$112.4 million at September 30, 2012, fluctuate with changes in the portfolios of the clients of Acadia Trust, N.A. The movement from retail certificates of deposit to other core deposit categories reflects customers' continuing shift to more liquid deposit instruments given the current low interest rate environment.

Borrowings are used to supplement deposits as a source of liquidity. In addition to borrowings from the FHLBB, we purchase federal funds and sell securities under agreements to repurchase. Average borrowings and long-term debt for the first nine months of 2012 were \$482.7 million, a decrease of \$40.9 million, or 8%, from 2011. We secure borrowings from the FHLBB, whose advances remain the largest non-deposit-related funding source, with qualified residential real estate loans, certain investment securities and certain other assets available to be pledged. The carrying value of loans pledged as collateral at the FHLBB was \$675.2 million and \$689.6 million at September 30, 2012 and 2011, respectively. The carrying value of securities pledged as collateral at the FHLBB was \$7.0 million and \$9.3 million at September 30, 2012 and 2011, respectively. Through the Bank, we had an available line of credit with the FHLBB of \$9.9 million at September 30, 2012 and 2011. We had no outstanding balance on the line of credit with the FHLBB at September 30, 2012. Long-term borrowings represent securities sold under repurchase agreements with major brokerage firms and a note payable with a maturity date over one year. Both wholesale and retail repurchase agreements are secured by mortgage-backed securities and government sponsored enterprises. The Company has \$10.0 million in other lines of credit with a maturity date of December 20, 2012. We had no outstanding balance on these lines of credit at September 30, 2012.

We believe the investment portfolio and residential loan portfolio provide a significant amount of contingent liquidity that could be accessed in a reasonable time period through sales of those portfolios. We also believe that we have additional untapped access to the brokered deposit market, commercial reverse repurchase transaction market and the FRB discount window. These sources are considered as liquidity alternatives in our contingent liquidity plan. We believe that the level of liquidity is sufficient to meet current and future funding requirements; however, changes in economic conditions, including consumer saving habits and the availability or access to the national brokered deposit and commercial repurchase markets, could significantly impact our liquidity position.

## CAPITAL RESOURCES

Under FRB guidelines, we are required to maintain capital based on risk-adjusted assets. These capital requirements represent quantitative measures of our assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. Our capital classification is also subject to qualitative judgments by our regulators about components, risk weightings and other factors. Quantitative measures established by regulation to ensure capital adequacy require us to maintain minimum amounts and ratios of total and Tier 1 capital (as defined in the applicable regulations) to risk-weighted assets (as defined in the applicable regulations), and of Tier 1 capital to average assets (as defined in the applicable regulations). These guidelines apply to us on a consolidated basis. Under the current guidelines, banking organizations must maintain a risk-based capital ratio of 8.0%, of which at least 4.0% must be in the form of core capital (as defined in the applicable regulations). In addition to risk-based capital requirements, the FRB requires bank holding companies to maintain a minimum leverage capital ratio of core capital to total assets of 4.0%. Total assets for this purpose do not include goodwill and any other intangible assets and investments that the FRB determines should be deducted. Our risk-based ratios and those of the Bank, exceeded regulatory guidelines at September 30, 2012, December 31, 2011 and September 30, 2011. The following table presents our regulatory capital ratios at the periods indicated:

|  | September 30,<br>2012 |   | December 31,<br>2011 |   | September 30,<br>2011 |   |
|--|-----------------------|---|----------------------|---|-----------------------|---|
| Tier 1 capital to risk-weighted assets | 15.13                 | % | 14.69                | % | 14.80                 | % |
| Total capital to risk-weighted assets  | 16.39                 | % | 15.95                | % | 16.05                 | % |
| Tier 1 leverage capital ratio          | 9.57                  | % | 9.59                 | % | 9.43                  | % |

Although the junior subordinated debentures are recorded as a liability on our Consolidated Statements of Condition, we are permitted, in accordance with regulatory guidelines, to include, subject to certain limits, the trust preferred securities in our calculation of risk-based capital. At September 30, 2012, \$43.0 million of the trust preferred securities was included in Tier 1 and total risk-based capital.

As part of our goal to operate a safe, sound and profitable financial organization, we are committed to maintaining a strong capital base. Shareholders' equity totaled \$235.0 million, \$218.9 million and \$221.9 million at September 30, 2012, December 31, 2011 and September 30, 2011, respectively, which amounted to 9.5% of total assets at September

30, 2012 and 2011, and December 31, 2011. Total shareholders' equity increased \$13.0 million, or 6%, from September 30, 2011 and \$16.1 million, or 7%, from December 31, 2011, which was a result of earnings and an increase in other comprehensive income partially offset by dividends declared to shareholders.

Our principal cash requirement is the payment of dividends on our common stock, as and when declared by the board of directors. We paid dividends to shareholders in the aggregate amount of \$5.8 million for both of the nine-month periods ended September 30, 2012 and 2011. Our board of directors approves cash dividends on a quarterly basis after careful analysis and consideration of various factors, including the following: a) capital position relative to total assets, b) risk-based assets, c) total classified assets, d) economic conditions, e) growth rates for total assets and total liabilities, f) earnings performance and projections and g) strategic initiatives and related capital requirements. All dividends declared and distributed by the Company will be in compliance with applicable state corporate law and regulatory requirements.

We are primarily dependent upon the payment of cash dividends by our subsidiaries to service our commitments. We, as the sole shareholder of our subsidiaries, are entitled to dividends, when and as declared by each subsidiary's board of directors from legally available funds. The Bank declared dividends in the aggregate amount of \$9.8 million for the first nine months of 2012 and \$9.0 million for the same period in 2011. Under regulations prescribed by the Office of the Comptroller of the Currency (the "OCC"), without prior OCC approval, the Bank may not declare dividends in any year in excess of the Bank's (i) net income for the current year, (ii) plus its retained net income for the prior two years. If we are required to use dividends from the Bank to service unforeseen commitments in the future, we may be required to reduce the dividends paid to our shareholders going forward.

On September 27, 2011, the board of directors authorized the 2011 Common Stock Repurchase Program ("2011 Repurchase Plan") for the repurchase of up to 500,000 shares, or approximately 6.5% of the Company's outstanding common stock. Under the 2011 Repurchase Plan, the Company repurchased 78,824 shares of common stock at an average price of \$31.53. The 2011 Repurchase Plan expired on October 1, 2012. On September 25, 2012, the board of directors authorized the 2012 Common Stock Repurchase Program ("2012 Repurchase Plan"). The 2012 Repurchase Plan will allow for the repurchase of up to 500,000 shares, or approximately 6.5%, of the Company's outstanding common stock over a one-year term expiring on October 1, 2013.

## CONTRACTUAL OBLIGATIONS AND COMMITMENTS

In the normal course of business, we are a party to credit related financial instruments with off-balance sheet risk, which are not reflected in the Consolidated Statements of Condition. These financial instruments include lending commitments and letters of credit. Those instruments involve varying degrees of credit risk in excess of the amount recognized in the Consolidated Statements of Condition. We follow the same credit policies in making commitments to extend credit and conditional obligations as we do for on-balance sheet instruments, including requiring similar collateral or other security to support financial instruments with credit risk. Our exposure to credit loss in the event of nonperformance by the customer is represented by the contractual amount of those instruments. Since many of the commitments are expected to expire without being drawn upon, the total amount does not necessarily represent future cash requirements. At September 30, 2012, we had the following levels of commitments to extend credit:

| (Dollars in Thousands)                 | Total Amount<br>Committed | Commitment Expires in: |             |             |            |
|--|---------------------------|------------------------|-------------|-------------|------------|
|  |                           | <1 Year                | 1 – 3 Years | 4 – 5 Years | >5 Years   |
| Letters of Credit                      | \$ 1,793                  | 1,793                  | \$ —        | \$ —        | \$ —       |
| Commercial Commitment Letters          | 20,047                    | 20,047                 | —           | —           | —          |
| Residential Loan Origination           | 14,398                    | 14,398                 | —           | —           | —          |
| Home Equity Line of Credit Commitments | 259,663                   | 85,714                 | 5,096       | 973         | 167,880    |
| Other Commitments to Extend Credit     | 8,035                     | 8,035                  | —           | —           | —          |
| Total                                  | \$ 303,936                | \$ 129,987             | \$ 5,096    | \$ 973      | \$ 167,880 |

We are a party to several off-balance sheet contractual obligations through lease agreements on a number of branch facilities. We have an obligation and commitment to make future payments under these contracts. At September 30, 2012, we had the following levels of contractual obligations:

| (Dollars in Thousands)      | Total Amount<br>of Obligations | Payments Due per Period |             |             |          |
|-----------------------------|--------------------------------|-------------------------|-------------|-------------|----------|
|                             |                                | <1 Year                 | 1 – 3 Years | 4 – 5 Years | >5 Years |
| Operating Leases            | \$ 2,597                       | \$ 582                  | \$ 826      | \$ 505      | \$ 684   |
| Capital Leases              | 1,114                          | 56                      | 121         | 129         | 808 (1)  |
| Federal Funds – Overnight   | 20,600                         | 20,600                  | —           | —           | —        |
| FHLBB Borrowings – Advances | 171,519                        | 90,320                  | 31,199      | 50,000      | —        |

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|                                  |            |            |           |           |           |
|----------------------------------|------------|------------|-----------|-----------|-----------|
| Commercial Repurchase Agreements | 66,199     | 36,000     | —         | 30,199    | —         |
| Other Borrowed Funds             | 182,622    | 182,622    | —         | —         | —         |
| Junior Subordinated Debentures   | 43,794     | —          | —         | —         | 43,794    |
| Note Payable                     | 156        | 120        | 36        | —         | —         |
| Other Contractual Obligations    | 375        | 375        | —         | —         | —         |
| Total                            | \$ 488,976 | \$ 330,675 | \$ 32,182 | \$ 80,833 | \$ 45,286 |

(1) Excludes contingent rentals, which are based on the Consumer Price Index and reset every five years. Total contingent rentals for year one through year five are \$25,000.

Borrowings from the FHLBB consist of short- and long-term fixed- and variable-rate borrowings and are collateralized by all stock in the FHLBB and a blanket lien on qualified collateral consisting primarily of loans with first mortgages secured by one- to four-family properties, certain pledged investment securities and other qualified assets. Other borrowed funds include federal funds purchased and securities sold under repurchase agreements. We have an obligation and commitment to repay all borrowings and debentures. These commitments, borrowings, junior subordinated debentures and the related payments are made during the normal course of business.

We may use derivative instruments as partial hedges against large fluctuations in interest rates. We may also use fixed-rate interest rate swap and floor instruments to partially hedge against potentially lower yields on the variable prime rate loan category in a declining rate environment. If rates were to decline, resulting in reduced income on the adjustable rate loans, there would be an increased income flow from the interest rate swap and floor instruments. We may also use variable-rate interest rate swap and cap instruments to partially hedge against increases in short-term borrowing rates. If rates were to rise, resulting in an increased interest cost, there would be an increased income flow from the interest rate swap and cap instruments. These financial instruments are factored into our overall interest rate risk position. We regularly review the credit quality of the counterparty from which the instruments have been purchased. At September 30, 2012, the Company had five interest rate swaps, three with a notional amount of \$10.0 million, one with a notional amount of \$8.0 million, and one with a notional amount of \$5.0 million, related to the junior subordinated debentures, expiring on June 30, 2021, June 30, 2029, June 30, 2030, July 7, 2031, and March 30, 2031, respectively.

At September 30, 2012, the Company had a notional amount of \$8.1 million in interest rate swap agreements with commercial customers and equal notional amount with a dealer bank related to the Company's commercial loan level derivative program. This program allows the Company to retain variable-rate commercial loans while allowing the customer to synthetically fix the loan rate by entering into a variable-to-fixed interest rate swap. It is anticipated that, over time, customer interest rate derivatives will reduce the interest rate risk inherent in the longer-term, fixed-rate commercial business.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE**

#### **ABOUT MARKET RISK**

#### **MARKET RISK**

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices, such as interest rates, foreign currency exchange rates, commodity prices and equity prices. Our primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of our asset/liability management process, which is governed by policies established by the Bank's board of directors, and are reviewed and approved annually. The board of directors' Asset/Liability Committee ("Board ALCO") delegates responsibility for carrying out the asset/liability management policies to the Management Asset/Liability Committee ("Management ALCO"). In this capacity, Management ALCO develops guidelines and strategies impacting our asset/liability management-related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends. Management ALCO and Board ALCO jointly meet on a quarterly basis to review strategies, policies, economic conditions and various activities as part of the management of these risks.

#### ***Interest Rate Risk***

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change, the interest income and expense streams associated with our financial instruments also change, thereby impacting net interest income (“NII”), the primary component of our earnings. Board and Management ALCO utilize the results of a detailed and dynamic simulation model to quantify the estimated exposure of NII to sustained interest rate changes. While Board and Management ALCO routinely monitor simulated NII sensitivity over a rolling two-year horizon, they also utilize additional tools to monitor potential longer-term interest rate risk.

The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all interest-earning assets and interest-bearing liabilities reflected on our Consolidated Statements of Condition, as well as for derivative financial instruments, if any. None of the assets used in the simulation were held for trading purposes. This sensitivity analysis is compared to ALCO policy limits, which specify a maximum tolerance level for NII exposure over a one-year horizon, assuming no balance sheet growth, given a 200 basis point (“bp”) upward and 200 bp downward shift in interest rates. Although our policy specifies a downward shift of 200 bp, this could result in negative rates as many benchmark rates are currently below 2.00%. A parallel and pro rata shift in rates over a 12-month period is assumed. Using this approach, we are able to produce reports that illustrate the effect that both a gradual change of rates (Year 1) and a “rate shock” (Year 2 and beyond) have on margin expectations. In the down 100 bp scenario, Federal Funds and Treasury yields are floored at .01% while Prime is floored at 3.00%. All other market rates are floored at 0.25%.

During the first nine months of 2012 and 2011, our NII sensitivity analysis reflected the following changes to NII assuming no balance sheet growth and a parallel shift in interest rates over a one-year horizon. All rate changes were “ramped” over the first 12-month period and then maintained at those levels over the remainder of the ALCO simulation horizon.

| Rate Change from Year 1 – Base | Estimated Changes in NII |    |                    |    |
|--------------------------------|--------------------------|----|--------------------|----|
|                                | September 30, 2012       |    | September 30, 2011 |    |
| Year 1                         |                          |    |                    |    |
| +400 bp                        | (1.50                    | )% | (0.68              | )% |
| +200 bp                        | (1.50                    | )% | (0.68              | )% |
| -100 bp                        | (0.90                    | )% | (0.54              | )% |
| Year 2                         |                          |    |                    |    |
| +400 bp                        | (5.40                    | )% | 0.65               | %  |
| +200 bp                        | (3.30                    | )% | 0.96               | %  |
| -100 bp                        | (11.00                   | )% | (7.90              | )% |

The preceding sensitivity analysis does not represent a forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including, among others, the nature and timing of interest rate levels, yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits and reinvestment/replacement of asset and liability cash flows. While assumptions are developed based upon current economic and local market conditions, we cannot make any assurances as to the predictive nature of these assumptions, including how customer preferences or competitor influences might change.

The most significant factors affecting the changes in market risk exposure during the first nine months of 2012 was the accumulation of longer term assets funded primarily with shorter-term borrowings plus the continued repricing/replacement of assets' cashflows at today's lower rate levels at a faster pace than the decline in overall funding costs. If rates remain at or near current levels and the balance sheet mix remains similar, net interest income is projected to trend downward as the continual low rate environment drives asset yields lower with insufficient offsets from funding cost reductions. If rates decline further, resulting in a flattening of the yield curve, net interest income remains close to the current level over the first year as funding cost reductions and assumed loan floors help keep net interest income near current levels. Thereafter, net interest income declines as assets reprice/replace at a faster pace into the lower rate environment driven by prepayments on mortgage-related assets, while additional reductions to funding costs are negligible. In a rising interest rate environment, with a parallel yield curve shift, initial pressure on net interest income is projected, which is attributable to the larger short-term funding position that resets up quickly, while asset yield improvements are lagged due to the more fixed rate and intermediate term repricing nature of the asset base. As funding maturities slow and asset cashflows continue to reset upwards, net interest income improves and trends higher over the remainder of the five year simulation. If the yield curve were to flatten as rates rise, near-term net interest income exposure is projected to increase and lengthen the recovery period. Greater benefit to net interest income is expected over the longer term simulation.

Periodically, if deemed appropriate, we use interest rate swaps, floors and caps, which are common derivative financial instruments, to hedge our interest rate risk position. The board of directors has approved hedging policy statements governing the use of these instruments. As of September 30, 2012, we had a notional principal amount of \$43.0 million in interest rate swap agreements related to the junior subordinated debentures, and \$8.1 million interest rate swaps related to the Company's commercial loan level derivative program. The Board and Management ALCO monitor derivative activities relative to their expectations and our hedging policies.



#### **ITEM 4. CONTROLS AND PROCEDURES**

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), the Company’s management conducted an evaluation with the participation of the Company’s Chief Executive Officer and Chief Financial Officer (Principal Financial & Accounting Officer), regarding the effectiveness of the Company’s disclosure controls and procedures, as of the end of the last fiscal quarter covered by this report. In designing and evaluating the Company’s disclosure controls and procedures, the Company and its management recognize that any controls and procedures, no matter how well designed and operated, can provide only a reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer (Principal Financial & Accounting Officer) concluded that they believe the Company’s disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms.

There was no change in the internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

In the normal course of business, the Company and its subsidiaries are subject to pending and threatened legal actions. Although the Company is not able to predict the outcome of such actions, after reviewing pending and threatened actions with counsel, management believes that based on the information currently available the outcome of such actions, individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position as a whole.

### **ITEM 1A. RISK FACTORS**

There have been no material changes in the Risk Factors described in Item 1A. of the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

### **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table provides information as of and for the quarter ended September 30, 2012 regarding shares of common stock of the Corporation that were repurchased.

| <b>Period</b>  | <b>Total number of shares purchased</b> | <b>Average price paid per share</b> | <b>Total number of shares purchased as part of publically announced plans or programs</b> | <b>Maximum number of shares that may yet be purchased under the plans or programs <sup>(3)</sup></b> |
|--|---|-------------------------------------|---|--|
| <b>Purchases of Equity Securities <sup>(1) (2)</sup></b> |   |                                     |   |  |
| 7/1/2012 to 7/31/2012                                    |   | \$ —                                | —   | 421,176  |

|   |      |   |         |
|---|------|---|---------|
| 8/1/2012 to 8/31/2012                       | —    | — | 421,176 |
| 9/1/2012 to 9/30/2012                       | —    | — | 421,176 |
| <b>Total Purchases of Equity Securities</b> | \$ — | — | 421,176 |

Pursuant to the Company's share-based compensation plans, employees may deliver back shares of stock previously issued in payment of the exercise price of stock options or to satisfy the minimum tax withholdings obligation in conjunction with recipient's vesting of stock-based compensation. During the third quarter of 2012, 2,137 shares were delivered back to the Company.

In September 2011, the Board of Directors of the Company voted to authorize the 2012 Repurchase Plan, which allowed for the repurchase of up to 500,000 shares of the Company's common stock. Under the 2012 Repurchase Plan, which expired October 1, 2012, 78,824 shares were repurchased.

The Company's share-based compensation plans do not restrict the number of shares that may be purchased.

### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

### ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

### ITEM 5. OTHER INFORMATION

None.

**ITEM 6. EXHIBITS**

(a) Exhibits

(23.1) Consent of Berry Dunn McNeil & Parker, LLC relating to the financial statements of Camden National Corporation\*

(31.1) Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934\*

(31.2) Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934\*

(32.1) Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*

(32.2) Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*

(101) – XBRL (Extensible Business Reporting Language)\*\*\*

The following materials from Camden National Corporation's Quarterly Report on Form 10-Q for the period ended September 30, 2012, formatted in XBRL: (i) Consolidated Statements of Condition September 30, 2012 and December 31, 2011; (ii) Consolidated Statements of Income Three and Nine Months Ended September 30, 2012 and 2011; (iii) Consolidated Statements of Comprehensive Income Three and Nine Months Ended September 30, 2012 and 2011; (iv) Consolidated Statements of Changes in Shareholders' Equity Nine Months Ended September 30, 2012 and 2011; (v) Consolidated Statements of Cash Flows Nine Months Ended September 30, 2012 and 2011; and (vi) Notes to Consolidated Financial Statements Three and Nine Months Ended September 30, 2012 and 2011.

\* Filed herewith

\*\* Furnished herewith

Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report  
\*\*\*on Form 10-Q is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933, as amended, and Section 18 of the Securities Exchange Act of 1934, as amended.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CAMDEN NATIONAL CORPORATION  
(Registrant)

|                                       |                  |
|---------------------------------------|------------------|
| /s/ Gregory A. Dufour                 | November 7, 2012 |
| Gregory A. Dufour                     | Date             |
| President and Chief Executive Officer |                  |

(Principal Executive Office)

|  |                  |
|--|------------------|
| /s/ Deborah A. Jordan                      | November 7, 2012 |
| Deborah A. Jordan                          | Date             |
| Chief Financial Officer                    |                  |
| (Principal Financial & Accounting Officer) |                  |

**Exhibit Index**

- (23.1) Consent of Berry Dunn McNeil & Parker, LLC relating to the financial statements of Camden National Corporation\*
- (31.1) Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934\*
- (31.2) Certification of Chief Financial Officer, Principal Financial & Accounting Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934\*
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