Sunstone Hotel Investors, Inc. Form 10-Q August 07, 2012 Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
<u></u>
FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGIACT OF 1934
For the quarterly period ended June 30, 2012
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANG ACT OF 1934
For the transition period from to
Commission file number 001-32319

Edgar F	Filing:	Sunstone	Hotel	Investors,	Inc.	- Form	10-Q
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Sunstone Hotel Investors, Inc.

(Exact Name of Registrant as Specified in Its Charter)

Maryland (State or Other Jurisdiction of Incorporation or Organization) 20-1296886 (I.R.S. Employer Identification Number)

120 Vantis, Suite 350
Aliso Viejo, California
(Address of Principal Executive Offices)

92656 (Zip Code)

Registrant s telephone number, including area code: (949) 330-4000

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer x

Accelerated filer o

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

136,777,892 shares of Common Stock, \$0.01 par value, as of August 1, 2012

SUNSTONE HOTEL INVESTORS, INC.

QUARTERLY REPORT ON

FORM 10-Q

For the Quarterly Period Ended June 30, 2012

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PART I FINANCIAL INFORMATION

Item 1. Financial Statements

SUNSTONE HOTEL INVESTORS, INC.

CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

ASSETS Current assets: 204,549 \$ 150,533 Restricted cash quivalents 30,259 32,127 Accounts receivable, net 36,259 32,127 Inventories 2,666 2,608 Prepaid expenses 39,122 38,958 Other current assets of discontinued operations, net 39,122 38,958 Other current assets of discontinued operations, net 2,861 2,223 Total current assets 36,145 302,868 Investment in hotel properties, net 2,10,079 2,738,868 Other real estate, net 12,057 11,859 Offer assets, net 12,052 14,594 Goodwill 13,088 3,088 Other assets, net 20,083 19,663 Total assets \$ 3,236,404 \$ 3,101,240 Total assets \$ 3,236,404 \$ 3,101,240 Current liabilities \$ 25,509 \$ 26,800 Accrued payroll and employee benefits \$ 25,509 \$ 26,800 Due to Third-Party Managers 9,252 9,227 <t< th=""><th></th><th>=</th><th>me 30, 2012 unaudited)</th><th>Decen</th><th>nber 31, 2011</th></t<>		=	me 30, 2012 unaudited)	Decen	nber 31, 2011
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Inventories 2,666 2,608 Prepaid expenses 9,382 10,189 Investment in hotel property of discontinued operations, net 39,122 38,958 Other current assets of discontinued operations, net 2,861 2,223 Total current assets 368,145 302,868 Investment in hotel properties, net 2,810,409 2,738,868 Other real estate, net 12,622 14,594 Goodwill 13,088 13,088 Other assets, net 20,083 19,063 Total assets \$ 3,236,404 \$ 3,011,240 LIABILITIES AND EQUITY Variety of the current liabilities 20,083 \$ 26,800 Accrued payroll and employee benefits \$ 25,509 \$ 26,800 Accrued payroll and employee benefits \$ 25,509 \$ 26,800 Due to Third-Party Managers 9,252 9,227 Dividends payable and accrued expenses \$ 7,437 7,437 Other current liabilities 37,474 28,177 Other current liabilities 37,474 28,177 Other current liabilities of discontinued	Restricted cash		73,306		66,230
Prepaid expenses 9,382 10,189 Investment in hotel property of discontinued operations, net 39,122 38,958 Other current assets of discontinued operations, net 2,861 2,223 Total current assets 368,145 302,868 Investment in hotel properties, net 2,810,409 2,738,868 Other real estate, net 12,057 11,859 Goodwill 13,088 13,088 Other assets, net 20,083 13,088 Other assets, net 20,083 19,663 Total assets \$ 3,236,404 \$ 3,101,240 LIABILITIES AND EQUITY Total assets \$ 25,509 \$ 26,800 Accounts payable and accrued expenses \$ 25,509 \$ 26,800 Accrued payroll and employee benefits 18,662 20,863 Due to Third-Party Managers 9,252 9,227 Dividends payable 7,437 7,437 Other current liabilities 37,474 28,177 Current portion of notes payable 7,437 7,437 Other current liabilities of discontinued operations 47,15	Accounts receivable, net		36,259		32,127
Investment in hotel property of discontinued operations, net 39,122 38,958 Other current assets of discontinued operations, net 2,861 2,223 Total current assets 368,145 302,868 Investment in hotel properties, net 2,810,409 2,738,868 Other real estate, net 12,057 11,859 Deferred financing fees, net 12,662 14,594 Goodwill 13,088 13,088 Other assets, net 20,083 19,963 Total assets \$3,236,404 \$3,101,240 LIABILITIES AND EQUITY Current liabilities: S25,509 \$26,800 Accounts payable and accrued expenses \$25,509 \$26,800 </td <td>Inventories</td> <td></td> <td>2,666</td> <td></td> <td>2,608</td>	Inventories		2,666		2,608
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Total current assets 368,145 302,868 Investment in hotel properties, net 2,810,409 2,738,868 Other real estate, net 12,057 11,859 Deferred financing fees, net 12,622 14,594 Goodwill 13,088 13,088 Other assets, net 20,083 19,963 Total assets \$ 3,236,404 \$ 3,101,240 LIABILITIES AND EQUITY Current liabilities: Accrued payroll and employee benefits 18,662 20,803 Due to Third-Party Managers 9,252 9,227 Dividends payable 7,437 7,437 Other current liabilities 37,474 28,177 Current portion of notes payable 78,912 53,325 Note payable of discontinued operations 47,159 47,460 Other current liabilities 224,629 193,631 Notes payable, less current portion 1,396,980 1,469,692 Capital lease obligations, less current portion 15,636 0 Other liabilities 1,3810 12,623	Investment in hotel property of discontinued operations, net		39,122		38,958
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Current liabilities: S 25,509 \$ 26,800 Accounts payable and accrued expenses \$ 25,509 \$ 26,800 Accrued payroll and employee benefits 18,662 20,863 Due to Third-Party Managers 9,252 9,227 Dividends payable 7,437 7,437 Other current liabilities 37,474 28,177 Current portion of notes payable 78,912 53,325 Note payable of discontinued operations 47,159 47,460 Other current liabilities of discontinued operations 224 342 Total current liabilities 224,629 193,631 Notes payable, less current portion 1,396,980 1,469,692 Capital lease obligations, less current portion 15,636 Other liabilities 13,810 12,623 Total liabilities 1,651,055 1,675,946	LIABILITIES AND EQUITY				
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Total liabilities 1,651,055 1,675,946			- ,		
-, -, -, -, -, -, -, -, -, -, -, -, -, -	Other liabilities		13,810		12,623
	Total liabilities		1,651,055		1,675,946
	Commitments and contingencies (Note 14)		, , ,		, , ,

Preferred stock, Series C Cumulative Convertible Redeemable Preferred Stock, \$0.01 par value, 4,102,564 shares authorized, issued and outstanding at June 30, 2012 and 100,000 December 31, 2011, liquidation preference of \$24.375 per share 100,000 Equity: Stockholders equity: Preferred stock, \$0.01 par value, 100,000,000 shares authorized. 8.0% Series A Cumulative Redeemable Preferred Stock, 7,050,000 shares issued and outstanding at June 30, 2012 and December 31, 2011, stated at liquidation preference of \$25.00 per share 176,250 176,250 8.0% Series D Cumulative Redeemable Preferred Stock, 4,600,000 shares issued and outstanding at June 30, 2012 and December 31, 2011, stated at liquidation preference of 115,000 115,000 \$25.00 per share Common stock, \$0.01 par value, 500,000,000 shares authorized, 135,229,303 shares issued and outstanding at June 30, 2012 and 117,265,090 shares issued and outstanding at December 31, 2011 1,352 1,173 Additional paid in capital 1,491,639 1,312,566 Retained earnings 110,580 108,600 Cumulative dividends (460,270)(445,396)Accumulated other comprehensive loss (4,799)(4,916)Total stockholders equity 1,427,772 1,265,257 Non-controlling interest in consolidated joint ventures 60,037 57,577 Total equity 1,485,349 1,325,294 Total liabilities and equity \$ 3,236,404 \$ 3,101,240

See accompanying notes to consolidated financial statements.

SUNSTONE HOTEL INVESTORS, INC.

UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

(In thousands, except per share data)

	Three Months Ended June 30, 2012			Six Months Ended June 30, 2011
REVENUES				
Room	\$ 164,398			\$ 252,451
Food and beverage	56,202	49,786	106,534	87,820
Other operating	17,240	16,648	33,803	29,654
Total revenues	237,840	214,574	438,873	369,925
OPERATING EXPENSES				
Room	38,958	35,296	75,806	63,809
Food and beverage	37,169	35,136	72,908	63,855
Other operating	6,618	6,101	13,412	11,943
Advertising and promotion	11,135	10,190	22,043	18,589
Repairs and maintenance	8,642	8,080	17,090	15,171
Utilities	6,845	7,089	13,998	13,797
Franchise costs	8,320	7,396	14,967	12,558
Property tax, ground lease and insurance	18,338	14,316	34,851	28,092
Property general and administrative	26,565	24,515	51,256	44,031
Corporate overhead	7,686	6,305	12,983	13,958
Depreciation and amortization	34,793	32,287	69,079	58,155
Total operating expenses	205,069	186,711	398,393	343,958
Operating income	32,771	27,863	40,480	25,967
Equity in earnings of unconsolidated joint ventures				21
Interest and other income	74	1,319	137	1,427
Interest expense	(20,873)	(20,462)	(41,691)	(37,560)
Loss on extinguishment of debt			(191)	
Gain on remeasurement of equity interests				69,230
Income (loss) from continuing operations	11,972	8,720	(1,265)	
Income (loss) from discontinued operations	(117)	30,209	152	31,179
NET INCOME (LOSS)	11,855	38,929	(1,113)	90,264
Income from consolidated joint venture				
attributable to non-controlling interest	(307)	(244)	(867)	(244)
Distributions to non-controlling interest	(8)	(7)	(16)	(14)
Preferred stock dividends	(7,437)	(7,310)	(14,874)	(12,447)
Undistributed income allocated to unvested				
restricted stock compensation	(47)	(291)		(717)

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INCOME AVAILABLE (LOSS							
ATTRIBUTABLE) TO COMMON	_		_		_		
STOCKHOLDERS	\$	4,056	\$	31,077	\$	(16,870) \$	76,842
COMPREHENSIVE INCOME (LOSS)	\$	11,972	\$	38,929	\$	(996) \$	90,264
Basic per share amounts:							
Income (loss) from continuing operations							
available (attributable) to common							
stockholders	\$	0.03	\$	0.01	\$	(0.14) \$	0.39
Income from discontinued operations		0.00		0.26		0.00	0.27
Basic income available (loss attributable) to							
common stockholders per common share	\$	0.03	\$	0.27	\$	(0.14) \$	0.66
·							
Diluted per share amounts:							
Income (loss) from continuing operations							
available (attributable) to common							
stockholders	\$	0.03	\$	0.01	\$	(0.14) \$	0.39
Income from discontinued operations		0.00		0.26		0.00	0.27
Diluted income available (loss attributable) to							
common stockholders per common share	\$	0.03	\$	0.27	\$	(0.14) \$	0.66
per common succession	Ψ	0.02	Ψ.	V.= .	Ψ.	(0.1.)	0.00
Weighted average common shares							
outstanding:							
Basic		120,029		117,227		118,728	117,151
		120,029		117,227		110,720	117,131
Diluted		120,029		117,227		118,728	117,151
2 Marco		120,02)		117,227		110,720	117,101
Dividends declared per common share	\$		\$		\$	\$	
21.1001100 deciated per common siture	Ψ		Ψ		Ψ	Ψ	

 $See\ accompanying\ notes\ to\ consolidated\ financial\ statements.$

SUNSTONE HOTEL INVESTORS, INC.

CONSOLIDATED STATEMENT OF EQUITY

(In thousands, except share data)

	Pro Series A	eferred Stock Seri	es D	Common	Stock	Additional		Ac	cumulate	Non- Controlling Whterest in Consolidated	
	Number of	Number of	CG D	Number of		Paid In	Retained	CumulatiCon			
	Shares Amo	ount Shares	Amount	Shares	Amount	Capital	Earnings	Dividends	Loss	Ventures	Total
Balance at December 31,											
2011	7,050,000 \$ 176	250 4 600 000	¢ 115 000	117 265 000	¢ 1 172	¢ 1 212 566	¢ 110 590	\$ (445.206)	¢ (4 016)	¢ 60 027 ¢	1 225 204
Issuance of	7,030,000 \$ 170	,230 4,000,000	\$ 113,000	117,203,090	\$ 1,173	\$ 1,312,300	\$ 110,360	\$ (443,390)	\$ (4,910)	14 00,037	1,323,294
common stock,											
,				17,597,437	176	177,086					177,262
net (unaudited) Vesting of				17,397,437	170	1//,080					177,202
restricted											
common stock											
				266 776	2	1,987					1,990
(unaudited) Distributions to				366,776	3	1,987					1,990
non-controlling											
interest											
(unaudited)										(3,327)	(3,327)
Series A										(3,321)	(3,321)
preferred											
dividends and											
dividends											
payable at \$1.00											
per share year to date											
(unaudited)								(7,050)			(7,050)
Series C								(7,030)			(7,030)
preferred											
dividends and											
dividends dividends											
payable at											
\$0.786 per											
share year to											
date (unaudited)								(3,224)			(3,224)
Series D								(3,224)			(3,224)
preferred											
dividends and											
dividends											
payable at \$1.00											
per share year											
to date											
(unaudited)								(4,600)			(4,600)
Net income								(1,000)			(1,000)
(loss)											
(unaudited)							(1,980)		867	(1,113)
(anadanca)							(1,700	,		007	(1,113)

Pension liability		
adjustment		
(unaudited)	117	117
Comprehensive		
loss (unaudited)		(996)
Balance at		
June 30, 2012		
(unaudited) 7,050,000 \$ 176,250 4,600,000 \$ 115,000 135,229,303 \$ 1,352 \$ 1,491,639 \$ 108,600 \$ (4	60,270) \$ (4,799) \$ 57,577	\$ 1,485,349

See accompanying notes to consolidated financial statements.

SUNSTONE HOTEL INVESTORS, INC.

UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

	Six Months F June 30, 20		Six Months Ended June 30, 2011	
CASH FLOWS FROM OPERATING ACTIVITIES	ŕ		·	
Net income (loss)	\$	(1,113)	\$ 90,264	
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Bad debt expense (recovery)		(55)	87	
Gain on sales of hotel properties and other assets, net		(188)	(14,074)	
(Gain) loss on extinguishment of debt		191	(18,145)	
Gain on remeasurement of equity interests			(69,230)	
Loss on derivatives		499	1,004	
Depreciation		62,854	56,988	
Amortization of franchise fees and other intangibles		9,260	5,780	
Amortization and write-off of deferred financing fees		1,932	1,431	
Amortization of loan discounts		524	522	
Amortization of deferred stock compensation		1,842	1,473	
Impairment loss			1,495	
Equity in earnings of unconsolidated joint ventures			(21)	
Changes in operating assets and liabilities:				
Restricted cash		(2,364)	16,511	
Accounts receivable		(3,405)	(8,376)	
Inventories		(44)	(16)	
Prepaid expenses and other assets		2,945	5,064	
Accounts payable and other liabilities		9,733	4,502	
Accrued payroll and employee benefits		(2,201)	(1,426)	
Due to Third-Party Managers		142	(1,618)	
Discontinued operations			2,058	
Net cash provided by operating activities		80,552	74,273	
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sales of hotel properties and other assets		11	39,929	
Restricted cash replacement reserve		(5,177)	(6,628)	
Acquisition deposits		(3,000)		
Acquisitions of hotel properties and other assets		(29,694)	(263,264)	
Renovations and additions to hotel properties and other real estate		(48,483)	(64,700)	
Payment for interest rate derivative			(133)	
Net cash used in investing activities		(86,343)	(294,796)	
CASH FLOWS FROM FINANCING ACTIVITIES		(,)	(2 , , , , , , ,	
Proceeds from preferred stock offering			115,000	
Payment of preferred stock offering costs			(4,062)	
Proceeds from common stock offering	1	126,533	(1,44-)	
Payment of common stock offering costs		(431)		
Proceeds from note payable and credit facility		15,000	240,000	
Payments on notes payable and credit facility		(58,524)	(246,603)	
Payment for repurchase of notes payable and related costs		(4,570)	(210,003)	
Payments of deferred financing costs		(1,570)	(4,830)	
Dividends paid		(14,874)	(10,274)	
Distributions to non-controlling interest		(3,327)	(10,274) (14)	
Net cash provided by financing activities		59,807	89,217	
There easily provided by finalicing activities		59,007	07,217	

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Net increase (decrease) in cash and cash equivalents	54,016	(131,306)
Cash and cash equivalents, beginning of period	150,533	276,034
Cash and cash equivalents, end of period	\$ 204,549	\$ 144,728
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION		
Cash paid for interest	\$ 40,371	\$ 35,155
NONCASH INVESTING ACTIVITY		
Accounts payable related to renovations and additions to hotel properties and other real estate	\$ 6,210	\$ 9,491
Amortization of deferred stock compensation construction activities	\$ 148	\$ 128
Amortization of deferred stock compensation unconsolidated joint venture	\$	\$ 2
NONCASH FINANCING ACTIVITY		
Issuance of note receivable	\$	\$ 90,000
Issuance of common stock in connection with acquisition of hotel property	51,160	
Assumption of debt in connection with acquisitions of hotel properties	\$	\$ 545,952
Dividends payable	\$ 7,437	\$ 7,310

See accompanying notes to consolidated financial statements.

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SUNSTONE HOTEL INVESTORS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Organization and Description of Business

Sunstone Hotel Investors, Inc. (the Company) was incorporated in Maryland on June 28, 2004 in anticipation of an initial public offering of common stock, which was consummated on October 26, 2004. The Company, through its 100% controlling interest in Sunstone Hotel Partnership, LLC (the Operating Partnership), of which the Company is the sole managing member, and the subsidiaries of the Operating Partnership, including Sunstone Hotel TRS Lessee, Inc. (the TRS Lessee) and its subsidiaries, is currently engaged in acquiring, owning, asset managing and renovating hotel properties. The Company may also sell certain hotel properties from time to time. The Company operates as a real estate investment trust (REIT) for federal income tax purposes.

As a REIT, certain tax laws limit the amount of non-qualifying income the Company can earn, including income derived directly from the operation of hotels. As a result, the Company leases all of its hotels to its TRS Lessee, which in turn enters into long-term management agreements with third parties to manage the operations of the Company s hotels. As of June 30, 2012, the Company had interests in 33 hotels, including the Marriott Del Mar, which was classified as held for sale as of June 30, 2012 and included in discontinued operations due to its probable sale within the next year, leaving 32 hotels (the 32 hotels) held for investment. The Company s third-party managers included subsidiaries of Marriott International, Inc. or Marriott Hotel Services, Inc. (collectively, Marriott), managers of 11 of the Company s 32 hotels; a subsidiary of Interstate Hotels & Resorts, Inc., manager of 11 of the Company s 32 hotels; Highgate Hotels, manager of three of the Company s 32 hotels; Davidson Hotels & Resorts and Hilton Worldwide, each a manager of two of the Company s 32 hotels; and Fairmont Hotels & Resorts (U.S.), Hyatt Corporation, and Sage Hospitality Resources, each a manager of one of the Company s 32 hotels. In addition, the Company owns 100% of BuyEfficient, LLC (BuyEfficient), an electronic purchasing platform that allows members to procure food, operating supplies, furniture, fixtures and equipment.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements as of June 30, 2012 and December 31, 2011, and for the three and six months ended June 30, 2012 and 2011, include the accounts of the Company, the Operating Partnership, the TRS Lessee and their subsidiaries. All significant intercompany balances and transactions have been eliminated. The Company consolidates subsidiaries when it has the ability to direct the activities that most significantly impact the economic performance of the entity. The Company also evaluates its subsidiaries to determine if they should be considered variable interest entities (VIEs). Typically, the entity that has the power to direct the activities that most significantly impact economic performance would consolidate the VIE. The Company considers an entity a VIE if equity investors own an interest therein that does not have the characteristics of a controlling financial interest or if such investors do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support. In accordance with the Consolidation Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), the Company reviewed its subsidiaries to determine if (i) they should be considered VIEs, and (ii) whether the Company should change its consolidation determination based on changes in the characteristics of these entities.

Non-controlling interests at both June 30, 2012 and December 31, 2011 represent the outside equity interests in various consolidated affiliates of the Company.

The accompanying interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) and in conformity with the rules and regulations of the Securities and Exchange Commission. In the Company s opinion, the interim financial statements presented herein reflect all adjustments, consisting solely of normal and recurring adjustments, which are necessary to fairly present the interim financial statements. These financial statements should be read in conjunction with the financial statements included in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2011, filed with the Securities and Exchange Commission on February 28, 2012.

Certain prior year amounts have been reclassified in the consolidated financial statements in order to conform to the current year presentation.

The Company has evaluated subsequent events through the date of issuance of these financial statements.

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Use of Estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from those estimates.

Reporting Periods

The results the Company reports in its consolidated statements of operations and comprehensive income (loss) are based on results reported to the Company by its hotel managers. These hotel managers use different reporting periods. Marriott uses a fiscal year ending on the Friday closest to December 31 and reports twelve weeks of operations each for the first three quarters of the year, and sixteen or seventeen weeks of operations for the fourth quarter of the year. The Company s other hotel managers report operations on a standard monthly calendar. The Company has elected to adopt quarterly close periods of March 31, June 30 and September 30, and an annual year end of December 31. As a result, the Company s 2012 results of operations for the Marriott-managed hotels include results from December 31 through March 23 for the first quarter, March 24 through June 15 for the second quarter, June 16 through September 7 for the third quarter, and September 8 through December 28 for the fourth quarter. The Company s 2011 results of operations for the Marriott-managed hotels include results from January 1 through March 25 for the first quarter, March 26 through June 17 for the second quarter, June 18 through September 9 for the third quarter, and September 10 through December 30 for the fourth quarter.

Fair Value of Financial Instruments

As of June 30, 2012 and December 31, 2011, the carrying amount of certain financial instruments, including cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued expenses were representative of their fair values due to the short-term maturity of these instruments.

The Company follows the requirements of the Fair Value Measurements and Disclosure Topic of the FASB ASC, which establishes a framework for measuring fair value and disclosing fair value measurements by establishing a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

- Level 1 Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 Inputs reflect quoted prices for identical assets or liabilities in markets that are not active; quoted prices for similar assets or liabilities in active markets; inputs other than quoted prices that are observable for the asset or the liability; or inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Unobservable inputs reflecting the Company s own assumptions incorporated in valuation techniques used to determine fair value.

 These assumptions are required to be consistent with market participant assumptions that are reasonably available.

As discussed in Note 7, during 2011, the Company entered into interest rate protection agreements to manage, or hedge, interest rate risks in conjunction with its acquisitions of the outside 62.0% equity interests in the Doubletree Guest Suites Times Square, the JW Marriott New Orleans, a 75.0% majority interest in the entity that owns the Hilton San Diego Bayfront and the refinancing of the debt secured by the Doubletree Guest Suites Times Square. The Company records interest rate protection agreements on the balance sheet at their fair value. Changes in the fair value of derivatives are recorded each period in the consolidated statements of operations and comprehensive income (loss) as they are not designated as hedges. In accordance with the Fair Value Measurements and Disclosure Topic of the FASB ASC, the Company estimates the fair value of its interest rate protection agreements based on quotes obtained from the counterparties, which are based upon the consideration that would be required to terminate the agreements. The Company has valued the derivative interest rate cap agreements related to the Doubletree Guest Suites Times Square and the Hilton San Diego Bayfront using Level 2 measurements as an asset of \$0.1 million and \$0.4 million as of June 30, 2012 and December 31, 2011, respectively. The interest rate cap agreement related to the JW Marriott New Orleans using Level 2 measurements as a liability of \$1.8 million and \$1.6 million as of June 30, 2012 and December 31, 2011, respectively. The interest rate swap agreement related to the JW Marriott New Orleans using Level 2 measurements is included in other liabilities on the accompanying consolidated balance sheets.

The Company is responsible for paying the premiums, if any, for a \$5.0 million split life insurance policy for its former Executive Chairman and Chief Executive Officer, Robert A. Alter. The Company has valued this policy using Level 2 measurements at \$1.7 million and \$1.9 million as of June 30, 2012 and December 31, 2011, respectively. These amounts are included in other assets, net in the accompanying consolidated balance sheets, and will be used to reimburse the Company for payments made to Mr. Alter

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associated with a Retirement Benefit Agreement. The Company has valued the Retirement Benefit Agreement using Level 2 measurements at \$1.7 million as of both June 30, 2012 and December 31, 2011. The agreement calls for the balance of the Retirement Benefit Agreement to be paid out to Mr. Alter in 10 annual installments, beginning in 2011. As such, the Company paid Mr. Alter \$0.2 million in 2011, which was reimbursed to the Company in April 2012 using funds from the split life insurance policy. These amounts are included in accrued payroll and employee benefits in the accompanying consolidated balance sheets.

On an annual basis and periodically when indicators of impairment exist, the Company has analyzed the carrying values of its hotel properties and other assets using Level 3 measurements, including a discounted cash flow analysis to estimate the fair value of its hotel properties and other assets taking into account each property s expected cash flow from operations, holding period and estimated proceeds from the disposition of the property. The factors addressed in determining estimated proceeds from disposition included anticipated operating cash flow in the year of disposition and terminal capitalization rate. The Company did not identify any properties or other assets with indicators of impairment during the six months ended June 30, 2012. In June 2011, the Company recognized a \$1.5 million impairment on its commercial laundry facility located in Salt Lake City, Utah based on proceeds received from its sale in July 2011.

On an annual basis and periodically when indicators of impairment exist, the Company also analyzes the carrying value of its goodwill using Level 3 measurements including a discounted cash flow analysis to estimate the fair value of its reporting units. For the three and six months ended June 30, 2012 and 2011, the Company did not identify any goodwill with indicators of impairment.

As of June 30, 2012 and December 31, 2011, 71.8% and 72.6%, respectively, of the Company s outstanding debt included in continuing operations had fixed interest rates, including the effect of an interest rate swap agreement. The Company s carrying value of its debt secured by properties not classified as discontinued operations totaled \$1.5 billion as of both June 30, 2012 and December 31, 2011. Using Level 3 measurements, including the Company s weighted average cost of debt ranging between 6.0% and 7.0%, the Company estimates that the fair market value of its debt included in continuing operations as of June 30, 2012 and December 31, 2011 totaled \$1.4 billion and \$1.5 billion, respectively.

The following table presents our assets measured at fair value on a recurring and non-recurring basis at June 30, 2012 and December 31, 2011 (in thousands):

		Fa	Fair Value Measurements at Reporting Date				
	Total	Level 1	Lev	el 2	Level 3		
June 30, 2012 (unaudited):							
Interest rate cap derivative agreements	\$ 72	\$	\$	72	\$		
Life insurance policy	1,689			1,689			
Total assets at June 30, 2012	\$ 1,761	\$	\$	1,761	\$		
December 31, 2011:							
Interest rate cap derivative agreements	\$ 386	\$	\$	386	\$		
Life insurance policy	1,877			1,877			
Total assets at December 31, 2011	\$ 2,263	\$	\$	2,263	\$		

The following table presents our liabilities measured at fair value on a recurring and non-recurring basis at June 30, 2012 and December 31, 2011 (in thousands):

	Fair Value Measurements at Reporting Date						ng Date
	Total			Level 1	Level	2	Level 3
June 30, 2012 (unaudited):							
Interest rate swap derivative agreement \$	5	1,753	\$		\$	1,753	\$
Retirement benefit agreement		1,689				1,689	
Total liabilities at June 30, 2012 \$	5	3,442	\$		\$	3,442	\$
·		,				,	
December 31, 2011:							
Interest rate swap derivative agreement \$	5	1,567	\$		\$	1,567	\$
Retirement benefit agreement		1,687				1,687	
C		,				,	
Total liabilities at December 31, 2011 \$	6	3,254	\$		\$	3,254	\$
		-,	-		•	-,	•

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The following table presents the gains and impairment charges included in earnings as a result of applying Level 3 measurements for the three and six months ended June 30, 2012 and 2011 (in thousands):

Three Months Ended June 30, 2012

Three Months Ended