

TRAVELCENTERS OF AMERICA LLC  
Form 10-Q/A  
May 12, 2008

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

**FORM 10-Q/A**

AMENDMENT NO. 1

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2007

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

Commission File Number 001-33274

**TRAVELCENTERS OF AMERICA LLC**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or Other Jurisdiction of Incorporation or Organization)

**20-5701514**  
(IRS Employer Identification No.)

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

24601 Center Ridge Road, Suite 200, Westlake, OH 44145-5639

(Address of Principal Executive Offices)

(440) 808-9100

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of Common Shares outstanding at May 11, 2007: 8,808,575 shares of common stock.

---

TRAVELCENTERS OF AMERICA LLC

FORM 10-Q/A

MARCH 31, 2007

**Explanatory Note**

*Overview*

We are filing this Amendment No. 1 to Form 10-Q for the quarterly period ended March 31, 2007 to amend and restate financial statements and other financial information for the two month period ended March 31, 2007. During the preparation of our Annual Report on Form 10-K for the year ended December 31, 2007, we discovered an error related to the fact that we had not properly reported in our 2007 quarterly financial statements included in our Quarterly Reports on Form 10-Q for the quarters ended March 31, June 30 and September 30, 2007, the impact of two elements of our lease of our TA branded sites with Hospitality Properties Trust, or HPT. We believe HPT's commitment to fund up to \$125 million of capital expenditures at our TA branded sites should have been previously reported as a tenant allowance under U.S. generally accepted accounting principles, or GAAP, and that a portion of our lease rent payments originally recognized as interest expense in the 2007 Quarterly Reports on Form 10-Q should instead have been recognized as a reduction of our capital lease obligation. We have corrected this reporting in this amended Quarterly Report on Form 10-Q/A and the accompanying financial statements. As of March 31, 2008, our management implemented new control procedures to reduce the possibility that our future financial reporting may not reflect GAAP with regard to lease accounting.

In light of this restatement, our previously filed financial statements and other financial information for the quarterly periods ended March 31, June 30 and September 30, 2007, should no longer be relied upon.

*Background*

In preparing our Annual report on Form 10-K for the year ended December 31, 2007, we became aware of an error in the application of accounting principles used in connection with the preparation of our audited statements for the year ended December 31, 2007. This related to our accounting for two elements of our lease of our TA branded sites with HPT, as noted above. After studying the issue, our management concluded that under applicable GAAP we should have recognized HPT's commitment to fund up to \$125 million of capital expenditures at our TA branded sites as a tenant allowance. Additionally, our management determined a portion of our lease rent payments recognized as interest expense should have been recognized as a reduction of our capital lease obligations.

We then recommended to the Audit Committee of the Board of Directors that previously reported financial results for the quarters ended March 31, June 30 and September 30, 2007, be restated to reflect the recognition of the tenant allowance and the adjustment to our capital lease obligation. The Audit Committee discussed and agreed with this recommendation. At a meeting on March 29, 2008, the Board of Directors

## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

adopted the recommendation of the Audit Committee and determined that previously filed financial statements and other financial information referred to above should not be relied upon. The restatement resulted from a material weakness in internal control, namely, that we did not maintain effective controls over the accuracy of our accounting for certain terms of our leases with Hospitality Trust.

As of March 31, 2008, our management had implemented new control procedures to reduce the possibility that our future financial reporting may not reflect GAAP with regard to lease accounting. As a result of these new procedures we have concluded that we maintain effective control over the accuracy of our accounting for leases as of that date.

### *Amendments to this Quarterly Report on Form 10-Q*

For convenience, this amended Quarterly Report on Form 10-Q/A sets forth the original filing in its entirety, as amended where necessary to reflect the restatement. The following sections of this amended Quarterly Report on Form 10-Q/A have been revised to reflect the restatement:

- Part I, Item 1. Consolidated Financial Statements,

- Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, and
- Part 1, Item 4. Controls and Procedures.

Except to the extent relating to the restatement of our financial statements and other financial information described above, the financial statements and other disclosures in this amended Quarterly Report on Form 10-Q/A do not reflect any events that have occurred after the Quarterly Report on Form 10-Q was initially filed on May 15, 2007.

***Effects of Restatement***

The restatement reflects the appropriate accounting for two elements of our lease of our TA branded sites with Hospitality Trust, as noted above, and also reflects various immaterial adjustments to our opening balance sheet amounts that had been identified subsequent to the original filing. In the aggregate these adjustments increased our total assets, total liabilities and total nonredeemable shareholders' equity as of March 31, 2007 by \$100,194, \$98,781 and \$1,413, respectively, and reduced our net loss for the two months ended March 31, 2007 by \$1,413. The following tables set forth the effects of the restatement on our previously reported consolidated financial statements as of, and for the two months ended, March 31, 2007:

	<b>Two Months Ended March 31, 2007</b>	
	<b>As Previously Reported</b>	<b>Restated</b>
<b><u>Statement of operations data:</u></b>		
Total revenues	\$ 736,670	\$ 736,355
Cost of goods sold (excluding depreciation)	635,636	635,636
Gross profit (excluding depreciation)	101,034	100,719
Site level operating expenses	72,412	72,376
Selling, general and administrative expenses	11,861	11,746
Real estate rent expense	28,428	27,290
Depreciation and amortization expense	5,288	5,326
Loss from operations	(16,955)	(16,019)
Interest income (expense), net	(777)	559
Benefit for income taxes	(6,703)	(5,844)
Net loss	\$ (11,029)	\$ (9,616)
<b><u>Statement of cash flows data:</u></b>		
Cash used in operating activities	\$ (63,655)	\$ (65,047)
Cash used in investing activities	(14,197)	(14,197)
Cash used in financing activities	(17,337)	(23,113)
Effect of exchange rate changes on cash	17	17
Net decrease in cash	\$ (95,172)	\$ (102,340)

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

	March 31, 2007	
	As Previously Reported	Restated
<b>Balance sheet data:</b>		
Cash and cash equivalents	\$ 149,838	\$ 142,670
Restricted cash	22,793	22,793
Accounts receivable	98,431	93,554
Inventories	90,441	89,601
Leasehold improvement receivable		25,000
Other current assets	26,354	30,423
Total current assets	387,857	404,041
Property and equipment, net	242,084	242,046
Goodwill	25,379	26,332
Intangible assets, net	23,068	23,068
Deferred income taxes	457	457
Leasehold improvement receivable		83,749
Other noncurrent assets	9,759	9,105
Total assets	\$ 688,604	\$ 788,798
Accounts payable	\$ 133,107	\$ 125,939
Other accrued liabilities	78,624	91,649
Total current liabilities	211,731	217,588
Capital lease obligations	107,620	107,300
Deferred income taxes	11,418	9,568
Deferred rental allowance		100,400
Other noncurrent liabilities	35,621	30,315
Total liabilities	366,390	465,171
Nonredeemable shareholders' equity:		
Common shares	333,120	333,120
Accumulated other comprehensive income	123	123
Accumulated deficit	(11,029)	(9,616)
Total nonredeemable shareholders' equity	322,214	323,627
Total liabilities and nonredeemable shareholders' equity	\$ 688,604	\$ 788,798

INDEX

**PART I**    **Financial Information**

**Page**

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

<u>Item 1.</u>	<u>Financial Statements</u>	
	<u>Consolidated Balance Sheets as of March 31, 2007 for TravelCenters of America LLC (unaudited), and December 31, 2006 for TravelCenters of America, Inc. (predecessor)</u>	1
	<u>Unaudited Consolidated Statements of Operations and Comprehensive Income (Loss) for the two months ended March 31, 2007, for TravelCenters of America LLC, and the one month ended January 31, 2007, and the three months ended March 31, 2006, for TravelCenters of America, Inc. (predecessor)</u>	2
	<u>Unaudited Consolidated Statements of Cash Flows for the two months ended March 31, 2007, for TravelCenters of America LLC, and the one month ended January 31, 2007, and the three months ended March 31, 2006, for TravelCenters of America, Inc. (predecessor)</u>	3
	<u>Notes to Unaudited Consolidated Financial Statements</u>	4
<u>Item 2.</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	12
<u>Item 3.</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	17
<u>Item 4.</u>	<u>Controls and Procedures</u>	18
	<u>Warning Concerning Forward Looking Statements</u>	19
<u>PART II</u>	<u>Other Information</u>	
<u>Item 1.</u>	<u>Legal Proceedings</u>	19
<u>Item 1A.</u>	<u>Risk Factors</u>	19
<u>Item 6.</u>	<u>Exhibits</u>	19
	<u>Signatures</u>	20

*As used herein the terms we , us , our and TA include TravelCenters of America LLC and its consolidated subsidiaries unless otherwise expressly stated or the context otherwise requires.*



**Part I. Financial Information****Item 1. Financial Statements****TravelCenters of America LLC****Consolidated Balance Sheets**

(dollars in thousands, except share amounts)

	<b>Company March 31, 2007 (Restated) (unaudited)</b>	<b>Predecessor December 31, 2006</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$142,670	\$55,297
Restricted cash	22,793	
Accounts receivable (less allowance for doubtful accounts of \$1,234 as of March 31, 2007 and \$1,344 as of December 31, 2006)	93,554	91,850
Inventories	89,601	90,350
Deferred income taxes		14,806
Leasehold improvement receivable	25,000	
Other current assets	30,423	14,651
Total current assets	404,041	266,954
Property and equipment, net	242,046	653,668
Goodwill	26,332	49,681
Intangible assets, net	23,068	1,907
Deferred financing costs, net		15,462
Deferred income taxes	457	438
Leasehold improvement receivable	83,749	
Other noncurrent assets	9,105	7,482
Total assets	\$788,798	\$995,592
<b>Liabilities and Shareholders Equity</b>		
Current liabilities:		
Current maturities of long term debt	\$	\$7,019
Accounts payable	125,939	121,198
Other accrued liabilities	91,649	71,278
Total current liabilities	217,588	199,495
Commitments and contingencies (Note 12)		
Long term debt (net of unamortized discount)		668,734
Capital lease obligations	107,300	
Deferred income taxes	9,568	15,492
Deferred rental allowance	100,400	
Other noncurrent liabilities	30,315	22,594
Total liabilities	465,171	906,315
Redeemable equity		13,403

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

Nonredeemable shareholders equity:		
Common shares, no par value, 8,808,575 shares issued and outstanding at March 31, 2007	333,120	
Common shares, par value \$0.00001, 20,000,000 shares authorized, 6,937,003 shares issued and outstanding at December 31, 2006		3
Preferred stock 5,000,000 shares authorized but unissued at December 31, 2006		
Accumulated other comprehensive income	123	1,383
Additional paid in capital		224,565
Accumulated deficit	(9,616)	(150,077)
Total nonredeemable shareholders equity	323,627	75,874
<b>Total liabilities, redeemable equity and nonredeemable shareholders equity</b>	<b>\$788,798</b>	<b>\$995,592</b>

The accompanying notes are an integral part of these consolidated financial statements.

## TravelCenters of America LLC

## Unaudited Consolidated Statements of Operations and Comprehensive Income (Loss)

(dollars in thousands, except per share amounts)

	Company Two Months Ended March 31, 2007 (Restated)	Predecessor One Month Ended January 31, 2007	Predecessor Three Months Ended March 31, 2006
<b>Revenues:</b>			
Fuel	\$ 596,143	\$ 285,053	\$ 884,145
Non-fuel	138,724	66,795	199,907
Rent and royalties	1,488	834	2,306
Total revenues	736,355	352,682	1,086,358
<b>Cost of goods sold (excluding depreciation):</b>			
Fuel	579,402	270,694	857,009
Non-fuel	56,234	27,478	82,280
Total cost of goods sold (excluding depreciation)	635,636	298,172	939,289
<b>Operating expenses:</b>			
Site level operating	72,376	36,093	103,282
Selling, general & administrative (including \$4,268 and \$11 of noncash share based compensation for the one month ended January 31, 2007 and the three months ended March 31, 2006, respectively)	11,746	8,892	11,525
Real estate lease rent	27,290	931	2,705
Depreciation and amortization	5,326	5,810	16,650
Merger related		44,972	
(Gain) loss on asset sales		(24)	(279)
Total operating expenses, net	116,738	96,674	133,883
<b>Income (loss) from operations</b>	<b>(16,019)</b>	<b>(42,164)</b>	<b>13,186</b>
Debt extinguishment expenses		(16,140)	
Interest income (expense), net	559	(4,214)	(11,410)
Income (loss) before income taxes	(15,460)	(62,518)	1,776
Provision (benefit) for income taxes	(5,844)	(40,470)	672
<b>Net income (loss)</b>	<b>(9,616)</b>	<b>(22,048)</b>	<b>1,104</b>
<b>Other comprehensive income (loss), net of tax:</b>			
Unrealized gain on derivative instruments, (net of taxes of \$0, \$0, and \$3, respectively)			(5)
Foreign currency translation adjustments, (net of taxes of \$51, \$(47) and \$(11), respectively)	123	(47)	(35)
Comprehensive income (loss)	\$ (9,493)	\$ (22,095)	\$ 1,064
<b>Weighted average shares outstanding:</b>			
Basic	8,809	6,937	6,937
Diluted	8,809	6,937	7,468
<b>Earnings (loss) per common share:</b>			
Basic	\$ (1.09)	\$ (3.18)	\$ 0.16
Diluted	\$ (1.09)	\$ (3.18)	\$ 0.15

The accompanying notes are an integral part of these consolidated financial statements.

## TravelCenters of America LLC

## Unaudited Consolidated Statements of Cash Flows

(dollars in thousands)

	Company Two Months Ended March 31, 2007 (Restated)	Predecessor One Month Ended January 31, 2007	Three Months Ended March 31, 2006
<b>Cash flows from operating activities:</b>			
Net income (loss)	\$ (9,616)	\$ (22,048)	\$ 1,104
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:			
Share based compensation expense		4,268	11
Depreciation and amortization	5,326	5,810	16,650
Amortization of deferred financing costs		267	777
Debt extinguishment expenses		16,140	
Deferred income tax provision	(2,687)	(33,827)	359
Provision for doubtful accounts		50	150
Gain on asset sales		(24)	(279)
Changes in assets and liabilities:			
Accounts receivable	(9,314)	9,112	(10,698)
Inventories	(4,866)	4,779	3,889
Other current assets	(7,256)	(10,452)	(727)
Accounts payable and other accrued liabilities	(37,535)	59,966	15,142
Other, net	901	5,984	(426)
Net cash provided by (used in) operating activities	(65,047)	40,025	25,952
<b>Cash flows from investing activities:</b>			
Proceeds from asset sales		35	2,187
Capital expenditures	(14,197)	(7,176)	(14,846)
Net cash used in investing activities	(14,197)	(7,141)	(12,659)
<b>Cash flows from financing activities:</b>			
Increase (decrease) in checks drawn in excess of bank balances		(8,170)	(9,402)
Long term debt repayments	(320)	(54)	(1,751)
Cash on deposit to secure letters of credit	(22,793)		
Net cash used in financing activities	(23,113)	(8,224)	(11,153)
Effect of exchange rate changes on cash	17	(7)	(5)
Net increase (decrease) in cash	(102,340)	24,653	2,135
Cash and cash equivalents at the beginning of the period	245,010	55,297	47,547
<b>Cash and cash equivalents at the end of the period</b>	<b>\$ 142,670</b>	<b>\$ 79,950</b>	<b>\$ 49,682</b>
Supplemental disclosure of cash flow information:			
Interest paid	\$ 2,076	\$ 4,373	\$ 11,445
Income taxes paid (net of refunds)	\$ 43	\$ 71	\$ 172

The accompanying notes are an integral part of these consolidated financial statements.



**TravelCenters of America LLC**

**Notes to Unaudited Consolidated Financial Statements**

**(dollars in thousands, except per share amounts)**

**1. Basis of Presentation and Organization:**

TravelCenters of America LLC, which we refer to as the Company or we, was formed as a Delaware limited liability company on October 10, 2006. We were a wholly owned, indirect subsidiary of Hospitality Properties Trust, or HPT, and our initial capitalization of one dollar was provided by HPT on our formation date. From that time until January 31, 2007, we conducted no business activities.

In September 2006 HPT agreed to acquire 100% of TravelCenters of America, Inc., which we refer to as TravelCenters. This acquisition was accomplished through a merger of a subsidiary of ours with and into TravelCenters on January 31, 2007. When the acquisition was consummated, we and HPT restructured the business of TravelCenters and HPT distributed our shares to its shareholders in a spin off transaction effective January 31, 2007.

The principal results of the restructuring were that (i) TravelCenters became our 100% owned subsidiary, (ii) subsidiaries of HPT that we do not own became owners of certain assets owned by TravelCenters prior to the transaction including substantially all of TravelCenters' s real estate, (iii) we began to lease that real estate and those trademarks from HPT, and (iv) all of the outstanding indebtedness of TravelCenters was repaid in full. We retained all of TravelCenters' s working capital and other assets and liabilities not owned by HPT and continued the operations of TravelCenters. We refer to these transactions collectively as the HPT Transaction.

As a result of the HPT Transaction, our balance sheet reflects our assets and liabilities at their respective fair values as of January 31, 2007, in accordance with Statement of Financial Accounting Standards No. 141, Business Combinations (FAS 141). Accordingly, our balance sheet is not comparable with the historical balance sheet of our predecessor as of December 31, 2006, which is included herein. Similarly, significant differences exist between our statement of operations and comprehensive income (loss) and that of our predecessor. Our results include rent and interest expense related to our lease with HPT while our predecessor' s results included interest expense related to funded debt, debt extinguishment expense, merger related expenses and a larger depreciation and amortization expense amount.

We operate and franchise travel centers primarily along the U.S. interstate highway system. Our customers include long haul trucking fleets and their drivers, independent truck drivers and motorists.

At March 31, 2007, our geographically diversified network included 163 travel centers in 40 U.S. states and one travel center in Canada. As of March 31, 2007, we operated 141 of these travel centers, which we refer to as company operated sites, and our franchisees operated 23 of these travel centers including ten which our franchisees sublease from us and 13 travel centers which are owned by our franchisees. During the three months ended March 31, 2007, we opened one new company operated site. We aggregate our travel centers into one reportable segment because they have similar economic and operating characteristics.

## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

Our travel centers are located at key points along the U.S. interstate highway system and in Canada, typically on 20 to 25 acre sites. Our nationwide network provides our customers with diesel fuel and gasoline as well as non fuel products and services such as truck repair and maintenance services, full service restaurants, quick service restaurants, travel and convenience stores and other driver amenities. We also collect rents and franchise royalties from our franchisees.

The accompanying consolidated financial statements are unaudited. The unaudited financial statements have been prepared in accordance with U.S. generally accepted accounting principles applicable for interim financial statements. Therefore, the footnotes and disclosures do not include all the information necessary for complete financial statements in accordance with U.S. generally accepted accounting principles. However, the unaudited interim financial statements should be read in conjunction with the financial statements and notes contained in our predecessor's audited consolidated financial statements as of and for the year ended December 31, 2006 previously filed on our Annual Report on Form 10-K for the period ended December 31, 2006. In the opinion of our management, all adjustments, which include only normal recurring adjustments considered necessary for a fair presentation, have been included. Our operating results for interim periods are not necessarily indicative of the results that may be expected for the full year.



## TravelCenters of America LLC

## Notes to Unaudited Consolidated Financial Statements

(dollars in thousands, except per share amounts)

**2. Recently Issued Accounting Pronouncements**

*FIN 48.* In June 2006 the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 (FIN 48). FIN 48 is effective for fiscal years beginning after December 15, 2006. FIN 48 prescribes methods for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Under this guidance, a benefit can be recognized with respect to a tax position only if it is more likely than not that the position will be sustained upon examination. In such cases, the tax position is to be measured at the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. There was no material impact on our financial statements as a result of our adoption of FIN 48 effective January 1, 2007.

**3. HPT Transaction**

On January 31, 2007, HPT completed its acquisition of TravelCenters pursuant to the Agreement and Plan of Merger dated as of September 15, 2006, as amended. Upon completion of the acquisition, HPT restructured the business of TravelCenters and distributed all of our common shares to its shareholders in a spin off transaction.

The following table summarizes the amounts assigned, based on their fair values, to those assets and liabilities for which we became the owner as a result of HPT's restructuring of TravelCenters as of January 31, 2007.

	<b>January 31, 2007</b> <b>(Restated)</b>	
Current assets	\$	460,417
Property and equipment		231,996
Goodwill		26,333
Intangible assets		23,674
Leasehold improvement receivable		82,733
Other noncurrent assets		9,852
<b>Total assets acquired</b>		<b>835,005</b>
Current liabilities		247,999
Capital lease obligations		107,620
Deferred taxes		12,205
Deferred rental allowance		101,528
Noncurrent liabilities		32,533
<b>Net assets acquired</b>	<b>\$</b>	<b>333,120</b>

## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

The following unaudited pro forma information presents our results of operations as if the HPT Transaction had taken place on January 1, 2006.

		<b>Three Months Ended</b>	
		<b>March 31,</b>	
	<b>2007</b>		<b>2006</b>
	<b>(Restated)</b>		
Total revenues	\$	1,089,037	\$ 1,086,358
Net (loss)	\$	(51,797)	\$ (10,180)
Loss per common share	\$	(5.88)	\$ (1.16)

These pro forma results of operations have been prepared for comparative purposes only and do not purport to be indicative of the results of operations that actually would have resulted had the HPT Transaction occurred on January 1, 2006, or that may result in the future. Included in the pro forma results for the three months ended March 31, 2007 include \$44,972 of merger related expenses and \$16,140 of debt extinguishment expenses, each incurred by our predecessor as a result of the HPT Transaction. The pro forma results for the three months ended March 31,

## TravelCenters of America LLC

## Notes to Unaudited Consolidated Financial Statements

(dollars in thousands, except per share amounts)

2007 and 2006 also include interest expense and depreciation expense incurred by our predecessor prior to the HPT Transaction at amounts that are larger than we have incurred subsequent to the HPT Transaction.

**4. Earnings Per Share**

As of the date of the HPT Transaction and continuing through March 31, 2007, we did not have any share options or warrants outstanding. The following table reconciles our predecessor's basic earnings per common share to diluted earnings per common share. The assumed exercise of our predecessor's stock options and warrants would have had an anti-dilutive effect on loss per share for the one month period ended January 31, 2007.

	One Month Ended January 31, 2007	Predecessor Three Months Ended March 31, 2006
Determination of shares:		
Weighted average common shares outstanding	6,937	6,937
Shares attributable to the assumed exercise of our predecessor's outstanding stock options		254
Shares attributable to the assumed exercise of our predecessor's outstanding warrants		277
Diluted weighted average common shares outstanding	6,937	7,468
Basic earnings (loss) per common share	\$ (3.18)	\$ 0.16
Diluted earnings (loss) per common share	\$ (3.18)	\$ 0.15

**5. Inventories**

Inventories consisted of the following:

	Company March 31, 2007 (Restated)	Predecessor December 31, 2006
Non-fuel merchandise	\$ 68,809	\$ 71,820
Petroleum products	20,792	18,530

Total inventories \$ 89,601 \$ 90,350

**6. Property and Equipment**

Property and equipment purchased after the HPT Transaction is stated at cost. Property and equipment we own as a result of the HPT Transaction is stated at fair market value based on an independent appraisal. We depreciate these assets on a straight line basis over the following estimated useful lives of the assets:

Building and site improvements	15-40 years
Machinery and equipment	3-15 years
Furniture and fixtures	5-10 years

We are obligated to remove our underground storage tanks and certain other assets at some sites we lease. In connection with the HPT Transaction, we evaluated our asset retirement obligations based on estimated tank useful lives, internal and external estimates as to the cost to remove the tanks and other assets in the future, and

## TravelCenters of America LLC

## Notes to Unaudited Consolidated Financial Statements

(dollars in thousands, except per share amounts)

regulatory or contractual requirements. The asset retirement obligation we recognized as of January 31, 2007, was \$10,197 and is included within other noncurrent liabilities in our consolidated balance sheet.

**7. Goodwill and Intangible Assets**

Goodwill and intangible assets arising as a result of the HPT transaction are stated at fair market values based on an independent appraisal. Goodwill and intangible assets may also be recorded by us as a result of our business acquisitions at their fair value for intangibles or at the excess of amounts paid to the sellers over the fair values of identifiable assets acquired less liabilities assumed for goodwill. The HPT Transaction was the only transaction giving rise to goodwill or intangibles during the three month periods ended March 31, 2007 and 2006. Our intangible assets are being amortized over periods ranging from one to 16 years.

**8. Leasing Transactions**

Our lease with HPT is a triple net lease, which requires us to pay all costs incurred in the operation of the leased travel centers, including personnel, utilities, inventories, services to customers, insurance, real estate and personal property taxes and ground lease payments. Minimum rent increases annually after each of first five years of the lease term and may increase if HPT funds or reimburses the cost in excess of \$125,000 (see below) funding for renovations, improvements and equipment related to the leased travel centers. Starting in 2012, the lease requires us to pay HPT as additional rent 3% of increases in non-fuel gross revenues and 0.3% of increases in gross fuel revenues at each leased travel center over 2011 gross revenue amounts. Percentage rent attributable to fuel sales is subject to a maximum each year calculated by reference to changes in the consumer price index. Our lease agreement with HPT expires on December 31, 2022.

HPT has agreed to provide up to \$25,000 of funding annually for the first five years of the lease for certain specified improvements to the leased travel centers. This funding is cumulative and may be drawn by us from HPT in subsequent years until December 31, 2015. There will not be any adjustment in our minimum rent as HPT funds these amounts. All improvements funded by HPT will be owned by HPT. We are required to maintain, at our expense, the leased travel centers in good order and repair, including structural and non-structural components, but we may request that HPT fund amounts in excess of the \$25,000 annually referred to above in return for minimum rent increases equal to a minimum of 8.5% per annum of the amount HPT funds. The lease requires us to pay minimum rent to HPT as follows:

Lease Year	Annual Rent
February 1, 2007 through January 31, 2008	\$ 153,500
February 1, 2008 through January 31, 2009	\$ 157,000
February 1, 2009 through January 31, 2010	\$ 161,000
February 1, 2010 through January 31, 2011	\$ 165,000
February 1, 2011 through January 31, 2012	\$ 170,000



## TravelCenters of America LLC

## Notes to Unaudited Consolidated Financial Statements

(dollars in thousands, except per share amounts)

	Two Months Ended March 31, 2008 (Restated)
Minimum base rent (cash payments)	\$ 25,583
Required straight line rent adjustment	2,870
Total rent to HPT	28,453
Less amount recognized as interest expense	(1,601)
Less capital lease amortization	(320)
Less leasehold improvement obligation amortization	(1,128)
Total rent expense under HPT lease	\$ 25,404

**9. Equity Incentive Plans**

We have an equity incentive plan but have made no awards thereunder through March 31, 2007. Our predecessor had a stock option plan that we did not assume. All 939,375 options that were outstanding under our predecessor's stock option plan as of December 31, 2006 were cancelled as part of the HPT Transaction on January 31, 2007. Our predecessor recognized share based compensation expense of \$4,268 in January 2007 when it's outstanding and previously unvested options vested as a result of the HPT Transaction. This expense is included within selling, general and administrative expenses in our predecessor's consolidated statement of operations and comprehensive income (loss).

**TravelCenters of America LLC**

**Notes to Unaudited Consolidated Financial Statements**

**(dollars in thousands, except per share amounts)**

**10. Related Party Transactions**

We are party to a management and shared services agreement with Reit Management & Research LLC (Reit Management). Reit Management oversees and assists us with various aspects of our business, which may include, but are not limited to, compliance with various laws and rules applicable to our status as a publicly owned company, maintenance of our travel centers, site selection for properties on which new travel centers may be developed, identification of, and purchase negotiation for, travel centers and travel center companies, accounting and financial reporting, capital markets and financing activities, investor relations and general oversight of all our daily business activities, including legal matters, human resources, insurance programs, management information systems and the like. For these services, we pay Reit Management a fee equal to 0.6% of our fuel gross margin and 0.6% of our total non-fuel revenues. The fee is payable monthly based upon the prior month's margin or revenues, as applicable. For the two months ended March 31, 2007, we paid \$935, to Reit Management under this agreement.

**11. Commitments and Contingencies**

*Commitments*

During 2007, we agreed to purchase a travel center located in Edinburg, Texas, for \$3,050. Although this acquisition is subject to customary closing conditions, we expect to close this transaction during the second or third quarter of 2007.

*Guarantees*

In the normal course of business we periodically enter into agreements that incorporate guarantees or indemnification provisions. While the maximum amount to which we may be exposed under such agreements cannot be estimated, we do not believe that any potential guaranty or indemnification will have a material adverse effect on our consolidated financial position or result of operations. We also offer a warranty of our workmanship in our truck maintenance and repair shops, but the annual warranty expense and corresponding liability are immaterial.

*Environmental Matters*

Our operations and properties are extensively regulated through environmental laws and regulations (Environmental Laws) that (i) govern operations that may have adverse environmental effects, such as discharges to air, soil and water, as well as the management of petroleum products and other hazardous substances (Hazardous Substances), or (ii) impose liability for the costs of cleaning up sites affected by, and for



damages resulting from, disposal or other releases of Hazardous Substances. We use underground storage tanks and above ground storage tanks to store petroleum products and waste at our travel centers. We must comply with requirements of Environmental Laws regarding tank construction, integrity testing, leak detection and monitoring, overfill and spill control, release reporting, financial assurance and corrective action in case of a release from a storage tank into the environment. At some locations, we must also comply with Environmental Laws relating to vapor recovery and discharges to water. We believe that all of our travel centers are in material compliance with applicable requirements of Environmental Laws. While the costs of compliance for these matters have not had a material adverse impact on us, it is impossible to predict the ultimate effect changing circumstances and changing laws and regulations may have on us in the future.

We have received notices of alleged violations of Environmental Laws, or are aware of the need to undertake corrective actions to comply with Environmental Laws, at travel centers in a number of jurisdictions. We do not expect that financial penalties associated with these alleged violations, or compliance costs incurred in connection with these violations or corrective actions, will be material to our results of operations or financial condition. We are conducting investigatory and/or remedial actions with respect to releases of Hazardous Substances at a number of our sites. While we cannot precisely estimate the ultimate costs we will incur in connection with the investigation and remediation of these properties, based on our current knowledge, we do not expect that the costs to be incurred at these sites will be material to our results of operations or financial condition.

**TravelCenters of America LLC**

**Notes to Unaudited Consolidated Financial Statements**

**(dollars in thousands, except per share amounts)**

While the matters discussed above are, to the best of our knowledge, the only proceedings for which we are currently exposed to potential liability, we cannot be certain that additional contamination does not exist at these or additional network sites or that material liability will not be imposed in the future. If additional environmental problems arise or are discovered, or if additional environmental requirements are imposed by government agencies, increased environmental compliance or remediation expenditures may be required, and this could have a material adverse effect on us.

Under certain environmental agreements entered into as part of our predecessor's acquisition of travel centers, a seller is required to indemnify us for, and conduct remediation of, certain pre-closing environmental conditions. Further, certain of our remediation expenditures are covered by state tank funds and can be recovered from these funds. In addition, we have obtained insurance of up to \$35,000 for known environmental liabilities and up to \$40,000 for unknown environmental liabilities, subject, in each case, to certain limitations and deductibles. While it is not possible to quantify with certainty our environmental exposure, in our opinion, based upon the information known to us to date, our potential liability in excess of the reserves we have recorded will not have a material adverse effect on our financial condition, results of operations or cash flows.

At March 31, 2007, we had reserves for environmental matters of \$10,901, offset by a receivable for expected recoveries of certain of these estimated future expenditures and cash in an escrow account to fund certain of these estimated future expenditures, leaving an estimated net amount of \$1,917 to be funded from future operating cash flows.

*Pending Litigation*

We are involved from time to time in various legal and administrative proceedings and threatened legal and administrative proceedings incidental to the ordinary course of our business. Other than as described below, we believe that we are not now involved in any litigation, individually, or in the aggregate, which could have a material adverse affect on our business, financial condition, results of operations or cash flows.

On February 27, 2006, Flying J, Inc. and certain of its affiliates, or Flying J, filed a lawsuit against us and Pilot Travel Centers, LLC and certain of its affiliates in the U.S. District Court for the District of Utah. Flying J and Pilot are competitors of ours. Flying J also markets a fuel purchasing credit card to trucking companies. The Flying J lawsuit claims, in essence, that we and Pilot have refused to accept the Flying J fuel card, and that such refusal was the result of unlawful concerted action. Flying J is seeking, among other things, an injunction requiring us and Pilot to accept the Flying J fuel card and damages. We believe that there are substantial factual and legal defenses to Flying J's claims. This case is at an early stage and we cannot estimate our ultimate exposure to loss or liability, if any, related to this litigation. However, like all complex antitrust litigation, the costs of this continuing defense are likely to be substantial.

Beginning in December 2006, and continuing to the present, a series of class action lawsuits have been filed against numerous companies in the petroleum industry, including TravelCenters or its subsidiaries, in United States District Courts in over 20 states. Major petroleum companies

## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

and significant retailers in the industry have been named as defendants in one or more of these lawsuits. We have been named in at least six cases to date, including cases in the following states: California, Alabama, New Mexico and Missouri. The plaintiffs in these lawsuits generally allege that they are retail purchasers who purchased motor fuel that was greater than 60 degrees Fahrenheit at the time of sale. There are two primary theories upon which the plaintiffs seek recovery in these cases. The first theory alleges that the plaintiffs purchased smaller quantities of motor fuel than the amount for which defendants charged them because the defendants measured the amount of motor fuel they delivered in gallons that, at higher temperatures, contain less energy. The temperature cases seek, among other relief, an order requiring the defendants to install temperature correcting equipment on their retail motor fuel dispensing devices, damages, and attorneys' fees. The second theory alleges that fuel taxes are calculated in temperature adjusted to 60 degree gallons and are collected by the government from suppliers and wholesalers, who are reimbursed in the amount of the tax by the defendant retailers before the fuel is sold to consumers. The tax cases allege that when the fuel is subsequently sold to consumers at temperatures above 60 degrees, the retailers sell a greater volume of fuel than the amount on which they paid tax, and therefore reap a windfall because the customers pay more tax than the retailer paid. The tax cases seek, among other relief, recovery of excess taxes paid and punitive damages. We believe that there are substantial factual and legal defenses to the theories alleged in these so called "hot fuel" lawsuits. The cases are at an early stage, with motions to consolidate all the cases into one court pursuant to Multi

## TravelCenters of America LLC

## Notes to Unaudited Consolidated Financial Statements

(dollars in thousands, except per share amounts)

District Litigation procedures pending, and therefore we cannot estimate our ultimate exposure to loss or liability, if any, related to these lawsuits, nor the costs of their defense.

**12. Income Taxes**

The provision (benefit) for income taxes was as follows:

	Company Two Months Ended March 31, 2007 (Restated)	Predecessor One Month Ended January 31, 2007	Three Months Ended March 31, 2006
Current tax provision (benefit):			
Federal	\$ (2,600)	\$ (6,750)	\$
State	(557)	107	313
Foreign	(3,157)	(6,643)	313
Deferred tax provision (benefit):			
Federal	(2,438)	(31,380)	403
State	(249)	(2,432)	(44)
Foreign	(2,687)	(15)	(33,827)
	(2,687)	(33,827)	359
Total tax provision (benefit)	\$ (5,844)	\$ (40,470)	\$ 672

Our effective tax rate for the two months ended March 31, 2007 was a benefit of 37.8%, which differed from the statutory rate primarily due to state income taxes net of the Federal tax effect. TravelCenters' effective tax rates for the one month ended January 31, 2007 and the three months ended March 31, 2006 were a benefit of 64.7% and a provision of 37.8%, respectively. TravelCenters' rate for the one month ended January 31, 2007 differed from the statutory rate primarily due to deductibility for tax purposes of expenses related to stock options that were not expensed for financial reporting purposes, partially offset by certain merger related expenses recognized in the financial statements which were not deductible for income tax purposes. TravelCenters' rate for the three months ended March 31, 2006, differed from the statutory rate primarily due to state income taxes, net of the Federal tax effect. The differences in the effective tax rates among these three periods primarily resulted from the effects of the HPT Transaction on TravelCenters' results for the one month ended January 31, 2007.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**



## Overview

We were formed in October 2006 as a Delaware limited liability company. We were formed as a 100% owned subsidiary of Hospitality Properties Trust, or HPT, to succeed to the operating business of TravelCenters of America, Inc. which we refer to as our predecessor and which HPT acquired on January 31, 2007. Until January 31, 2007, we operated as a shell company subsidiary of HPT.

Because of the restructuring and spin off, which we refer to collectively as the HPT Transactions, the historical financial information of our predecessor is not indicative of our future financial position, results of operations or cash flows. You should read the following discussion in conjunction with the financial statements included elsewhere in this Quarterly Report on Form 10-Q and our 2006 Annual Report on Form 10-K.

Our revenues and income are subject to potentially material changes as a result of the market prices of diesel fuel and gasoline, as well as the availability of these products. These factors are subject to the worldwide crude oil supply chain, which historically has experienced shocks as a result of, among other things, severe weather, political crises, wars and other military actions and variations in demand, which are often the result of changes in the macroeconomic environment. Over the past few years there has been a significant increase in the cost of diesel fuel and gasoline as crude oil demand increased during the economic recovery in the United States and events such as Hurricane Katrina affected the supply system. These significant increases in our costs for these products can largely be passed on to our customers, but the volatility in the crude oil and refined products markets can result in short term negative effects on our operating results. We expect that the crude oil and refined product markets will continue to be volatile and that prices for these products will remain at historically high levels for the foreseeable future. However, we do not expect that this price volatility will have a significant effect on our results in the foreseeable future. Likewise, while we at times experience short term product availability issues in limited areas, we do not expect a material effect on our results of operations from these supply disruptions.

## Composition of our Network

The changes in the number of travel centers within our network and in their method of operation (company operated, franchisee operated or franchisee owned and operated) are significant factors influencing the changes in our results of operations. The following table summarizes the changes in the composition of our network from December 31, 2005 through March 31, 2007.

	Company Operated	Franchisee Operated	Franchisee Owned and Operated	Total
Number of travel centers at December 31, 2005	139	10	11	160
<b>January - March 2006 Activity</b>				
New travel centers				
Number of travel centers at March 31, 2006	139	10	11	160
<b>April - December 2006 Activity:</b>				
New travel centers	1		2	3
Number of travel centers at December 31, 2006	140	10	13	163
<b>2007 Activity:</b>				
New travel centers	1			1
Number of travel centers at March 31, 2007	141	10	13	164

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

During 2006, our predecessor entered into a franchise agreement with a franchisee under which we expect to add one franchisee owned location to our network in the second quarter of 2007. During 2007, we agreed to purchase a travel center located in Edinburg, Texas, for \$3.1 million. Although this acquisition is subject to



customary closing conditions, we expect to close this transaction during the second or third quarter of 2007. The Edinburg, Texas, travel center currently is a franchisee owned and operated site in our network.

## **Historical Results of Operations**

### ***Same Site Results Comparisons***

As part of the discussion and analysis of our operating results we refer to increases and decreases in results on a same site basis. For purposes of these comparisons, a travel center is included in same site comparisons only if it was continuously operated under the same method of operation (company operated, franchisee operated or franchisee owned and operated) since January 1, 2006. Travel centers are not excluded from the same site comparisons as a result of expansions in their size or in the services offered.

### ***Relevance of Fuel Revenues***

Due to market pricing of commodity fuel products and our pricing arrangements with fuel customers; fuel revenue is not a reliable metric for analyzing our results of operations or our predecessor's results from period to period. As a result solely of changes in crude oil and refined products market prices, our fuel revenue may increase or decrease significantly versus our or our predecessor's historical results of operations, in both absolute amounts and on a percentage basis, without a comparable change in fuel sales volumes or in gross profit per gallon. We consider fuel volumes to be a better measure of comparative performance than fuel revenues.

### ***Three months ended March 31, 2007 compared to March 31, 2006***

We were spun off from HPT on January 31, 2007, and had no operations prior to that time. For the purpose of discussing the historical results of operations, the following table adds our results and the results of our predecessor, without pro forma adjustments, for the three months ended March 31, 2007, and compares these combined results of operations to those of our predecessor for the three months ended March 31, 2006. The data has been presented to facilitate our discussion below of the trends and changes affecting our operating results. It has been prepared for comparative purposes only and does not purport to be indicative of the results of operations that actually would have resulted had the HPT Transaction occurred on January 1, 2006, and is not indicative our future results of operations.

Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

	Company	Predecessor	Combined	Predecessor	Change
	Two Months	One Month	Three	Three	
	Ended	Ended	Months	Months	
	March 31,	January 31,	Ended	Ended	
	2007	2007	March 31,	March 31,	
	(Restated)		2007	2006	(Restated)
			(Restated)		
<b>Revenues:</b>					
Fuel	\$ 596,143	\$ 285,053	\$ 881,196	\$ 884,145	\$ (2,949)
Non-fuel	138,724	66,795	205,519	199,907	5,612
Rent and royalties	1,488	834	2,322	2,306	16
Total revenues	736,355	352,682	1,089,037	1,086,358	2,679
<b>Cost of goods sold (excluding depreciation):</b>					
Fuel	579,402	270,694	850,096	857,009	(6,913)
Non-fuel	56,234	27,478	83,712	82,280	1,432
Total cost of goods sold (excluding depreciation)	635,636	298,172	933,808	939,289	(5,481)
<b>Operating expenses:</b>					
Site level operating expenses	72,376	36,093	108,469	103,282	5,187
Selling, general & administrative expense	11,746	8,892	20,638	11,525	9,113
Real estate lease rent	27,290	931	28,221	2,705	25,516
Depreciation and amortization expense	5,326	5,810	11,136	16,650	(5,514)
Merger related expenses		44,972	44,972		44,972
(Gain) loss on asset sales		(24)	(24)	(279)	255
Total operating expenses	116,738	96,674	213,412	133,883	79,529
Income (loss) from operations	(16,019)	(42,164)	(58,183)	13,186	(71,369)
Debt extinguishment expense		(16,140)	(16,140)		(16,140)
Interest income (expense), net	559	(4,214)	(3,655)	(11,410)	7,755
Income (loss) before income taxes	\$ (15,460)	\$ (62,518)	\$ (77,978)	\$ 1,776	\$ (79,754)

*Revenues.* Revenues for the three months ended March 31, 2007, were \$1,089.0 million, which represented an increase from the quarter ended March 31, 2006, of \$2.7 million, or 0.2%, that was primarily attributable to an increase in non-fuel revenue.

Fuel revenue for the quarter ended March 31, 2007, decreased by \$2.9 million, or 0.3%, as compared to the same period in 2006. This decrease was principally the result of decreased fuel sales volumes compared to 2006, which effect was somewhat offset by higher selling prices. Sales volumes for diesel and gasoline declined by 5.2 million gallons, or 1.2% and 1.9 million gallons, or 3.9%, respectively. Average diesel fuel and gasoline sales prices for the three months ended March 31, 2007, increased by 1.2% and 1.7%, respectively, as compared to the same period in 2006, reflecting increases in commodity prices that were attributable to higher crude oil costs due to increased worldwide demand and political unrest in oil producing regions of the world. For the quarter ended March 31, 2007, diesel fuel and gasoline sales volume were 409.2 million gallons and 45.3 million gallons, respectively, as compared to 414.4 million gallons of diesel fuel and 47.2 million gallons of gasoline for the quarter ended March 31, 2006. The diesel fuel sales volume decrease of 5.2 million gallons was the result of a decrease of 3.2 million gallons, or 16.1%, in the fuel sold by us as a wholesaler of diesel fuel, a line of business that we deemphasized beginning in 2006, and a 0.5% decrease in same site diesel fuel sales volumes. The gasoline sales volume decrease was primarily attributable to a 3.6% decrease in same site gasoline sales volumes. We believe the same site diesel fuel sales volume decrease resulted primarily from a slight decrease in demand by shippers for trucking during 2007.

Fuel revenues were 80.9% of total revenues for the quarter ended March 31, 2007, as compared to 81.4% for the same period in 2006.

Non-fuel revenues for the quarter ended March 31, 2007 of \$205.5 million included an increase of \$5.6 million, or 2.8%, as compared to the same period in 2006. The increase was the result of a 2.5% increase in same site non-fuel revenues and a net increase in sales at company operated sites added to our network in 2007 and 2006. We believe the same site increase reflected increased customer traffic resulting, in part, from the capital improvements that were made to our travel centers and also from our marketing strategies. Non-fuel revenues were 18.9% of total revenues for the quarter ended March 31, 2007, as compared to 18.4% for the same period in 2006.

Rent and royalty revenues for the quarter ended March 31, 2007 increased 0.1%, as compared to the same period in 2006. This increase resulted from the two franchisee owned and operated sites added to the network in 2006 partially offset by decreases in royalties at existing franchise locations.

*Cost of goods sold (excluding depreciation).* Cost of goods sold for the quarter ended March 31, 2007, was \$933.8 million, a decrease of \$5.5 million, or 0.6%, as compared to the same period in 2006 that was primarily the result of reduced fuel sales volumes as compared to the same period in 2006. Fuel cost of goods sold for the quarter ended March 31, 2007 decreased by \$6.9 million, or 0.8%, as compared to the same period in 2006. Non-fuel cost of goods sold for the quarter ended March 31, 2007 of \$83.7 million included an increase of \$1.4 million, or 1.7%, as compared to the same period in 2006. This increase was primarily attributable to the increased level of non-fuel sales described above.

*Site level operating expenses.* Site level operating expenses primarily include the direct expenses of company operated sites. Site level operating expenses increased by \$5.2 million, or 5.0%, to \$108.5 million for the quarter ended March 31, 2007, compared to \$103.3 million for the same period in 2006. This increase resulted from a 4.3% increase on a same site basis and a net increase from company operated sites added to our network in 2007 and 2006. The same site increase was primarily the result of the increased costs necessary to support the increased level of non-fuel sales. On a same site basis, operating expenses as a percentage of non-fuel revenues for the quarter ended March 31, 2007 were 52.6%, compared to 51.7% for the same period in 2006.

*Selling, general and administrative expenses.* Selling, general and administrative expenses for the three months ended March 31, 2007, were \$20.6 million, representing a \$9.1 million, or 79.1% increase from the same period in 2006. This increase was primarily attributable to \$4.3 million of share based compensation expense recognized by our predecessor during the one month period ended January 31, 2007, and which was negligible in the same period in 2006. The increased level of share based compensation expense in 2007 as compared to 2006 resulted from the vesting of performance stock options in the 2007 period as a result of the HPT Transaction. All stock options of our predecessor were cancelled in January 2007. In addition, the 2007 period included \$0.9 million of expense under our management and shared services agreement with Reit Management, \$1.0 million of accrued severance expense related to the agreements with our former chief executive officer and chief financial officer and \$0.9 million of compensation expense recognized in connection with executive retention plans adopted as a result of the HPT Transaction. The remainder of the increase primarily resulted from increased personnel costs.

*Real estate rent expense.* Rent expense for the quarter ended March 31, 2007 was \$28.2 million, an increase of \$25.5 million over the prior year period. This increase was primarily attributable to the lease agreement with HPT that became effective on January 31, 2007. Under the lease with HPT, we paid rent of \$25.6 million during the two months ended March 31, 2007, of which \$1.6 million was recognized as interest expense, \$0.3 million was recognized as a reduction of our capital lease obligation, \$1.1 million of deferred rental allowance was amortized as a reduction of rent expense, and we accrued an additional \$2.9 million of rent expense in order to recognize the rent expense related to this lease on a straight line basis over the lease term.

## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

*Depreciation and amortization expense.* Depreciation and amortization for the quarter ended March 31, 2007 was \$11.1 million, which reflected a decrease from the first quarter of 2006 of \$5.5 million, or 33.1%. This decrease was attributable to the significant decrease in depreciable assets on our balance sheet after the HPT Transaction on January 31, 2007, which resulted in a substantial decline in depreciation expense. Our property and equipment balance at March 31, 2007 was \$242.0 million, as compared to our predecessor's property and equipment balance as of December 31, 2006 of \$653.7 million, reflecting a 63.0% decrease. The decline in depreciation expense was somewhat offset by a \$0.6 million increase in amortization of intangible assets.

*Merger related expenses.* During January 2007, our predecessor recognized a charge of \$45.0 million related to expenses incurred in marketing itself for sale and consummating the HPT Transaction. These costs primarily consisted of investment banking fees, other transaction advisory fees and management bonus payments.

*Income (loss) from operations.* There was a net loss from operations of \$58.2 million for the quarter ended March 31, 2007, compared to income from operations of \$13.2 million for the same period in 2006. This decrease of \$71.4 million, as compared to the 2006 period was primarily the result of the \$4.3 million increase in share based compensation expense, \$25.5 million of HPT rent expense, \$45.0 million of merger related expenses.

*Interest and other financial costs, net.* Interest expense for the three months ended March 31, 2007 was \$3.7 million, as compared to \$11.4 million for the same period in 2006. This \$7.7 million, 68.0%, decrease primarily resulted from the repayment of our predecessor's indebtedness on January 31, 2007 as part of the HPT Transaction, but also due to a \$1.2 million increase in interest income earned on our cash balance. The decline related to these factors was somewhat offset by recognizing as interest expense \$1.6 million of rent under our lease with HPT in connection with the rent related to those sites we lease from HPT that did not qualify for operating lease treatment.

*Debt extinguishment expense.* In connection with the repayment of its indebtedness as a result of the HPT Transaction, our predecessor charged to expense the remaining unamortized balance of its previously incurred debt issuance costs of \$15.2 million and the remaining unamortized of debt discount of \$0.9 million related to a note payable.

*Income tax provision (benefit).* Our effective tax rate for the two months ended March 31, 2007 was a benefit of 37.8%, which differed from the statutory rate primarily due to state income taxes net of the Federal tax effect. Our predecessor's effective tax rates for the one month ended January 31, 2007 and the three months ended March 31, 2006 were a benefit of 64.7% and a provision of 37.8%, respectively. Our predecessor's rate for the one month ended January 31, 2007 differed from the statutory rate primarily due to deductibility for tax purposes of expenses related to stock options that were not expensed for financial reporting purposes, partially offset by certain merger related expenses recognized in the financial statements which were not deductible for income tax purposes. Our predecessor's rate for the three months ended March 31, 2006, differed from the statutory rate primarily due to state income taxes, net of the Federal tax effect. The differences in the effective tax rates among these three periods primarily resulted from the effects of the HPT Transaction on our predecessor's results for the one month ended January 31, 2007 as well as the effects of the HPT Transaction on our results and our tax attributes.

## **Seasonality**

Our revenues during a year are often lowest in the first quarter when movement of freight by professional truck drivers and motorist travel are historically at their lowest seasonal levels. Our revenues in the fourth quarter of a year are often somewhat lower than those of the second and third quarters because, while the fourth quarter is often positively impacted by increased movement of freight in preparation for various national holidays, that positive impact is often more than offset by a reduction in freight movement caused by vacation time associated with those holidays taken by professional truck drivers. While our revenues are modestly seasonal, the quarterly variations in our operating income can be somewhat more pronounced as a result of a relatively fixed amount of managerial, occupancy and administrative costs that represent a relatively smaller percentage of revenues during the second or third quarters as compared to the first or fourth quarters.

**Critical Accounting Policies**



## Edgar Filing: TRAVELCENTERS OF AMERICA LLC - Form 10-Q/A

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2006, except for the adoption of Financial Accounting Standards Board (FASB) issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes methods for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Under this guidance, a benefit can be recognized with respect to a tax position only if it is more likely than not that the position will be sustained upon examination. In such cases, the tax position is to be measured at the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. There was no material impact on our financial statements as a result of our adoption of FIN 48 effective January 1, 2007.



### **Liquidity and Capital Resources**

Our principal liquidity requirements are to meet our operating expenses, including rent to HPT, our capital expenditures and our working capital requirements. Our sources of liquidity to meet these requirements are our operating cash flow, our cash balance and our ability to draw capital improvement funding under the terms of our lease with HPT.

The primary risks we face with respect to our operating cash flow include decreased demand for our products and services, including that which may be caused by the volatility of prices of petroleum products. A reduction of our revenue without an offsetting reduction in our operating expenses may cause us to use our cash at a rate that we cannot sustain for extended periods. Also, a significant increase in the prices we must pay to obtain fuel may increase our cash requirements for working capital.

We anticipate that we will be able to fund our working capital needs and capital expenditures in the short term with funds generated by our operations, our cash balances and from our ability to draw improvement funding under the terms of our lease with HPT. We also expect that funds generated by our operations and from our ability to draw improvement funding under the terms of our lease with HPT will be sufficient to fund our longer term liquidity requirements, and that we will supplement these sources, as necessary, to fund other capital projects, including our development activities, with our cash balances.

Over the longer term, we may seek to sell and lease back travel centers that we own, develop or acquire. Also, we are considering entering into a revolving credit facility secured by some or all of our assets to supplement our sources of liquidity.

Our predecessor's historical cash flows are not indicative of what we anticipate our future cash flows will be. On a historical basis our predecessor's expenditures, including those for debt service, capital expenditures and working capital, were provided by its operating cash flow as supplemented from time to time by borrowings under its revolving credit facility.

### ***Summary of Contractual Obligations and Commercial Commitments***

We have no material changes to the disclosure on this matter made in our annual report on Form 10-K for the year ended December 31, 2006 except that we have committed to purchase a travel center in Edinburg, Texas for \$3.1 million.

### ***Off-Balance Sheet Arrangements***

As of March 31, 2007, we did not have any off balance sheet arrangements.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We have no obligations for funded debt and presently are not directly affected by changes in market interest rates. However, we expect to obtain a revolving credit facility secured by some or all of our assets. We expect that such a line of credit would bear interest for funded amounts at floating rates. We may from time to time consider our exposure to interest rate risks if we have or expect to have material amounts of floating rate obligations, and we may decide to purchase interest rate caps or other hedging instruments.

We are exposed to risks arising from market price changes for fuel. These risks have historically resulted from changes in available supplies of fuel. Some of these changes may arise from local conditions, such as a malfunction in a particular pipeline or at a particular terminal. However, most of these risks arise from national or international conditions, such as weather related shut downs of oil drilling or refining capacities, political instability in oil producing regions of the world or terrorism. Almost all of these risks are beyond our control. These risks may also arise from changes in the demand for fuel, particularly those changes which result from increases and decreases in economic activities. Because petroleum products are traded in commodity markets, material changes in demand for fuel worldwide, such as the recent increases in fuel demand in India and China, may have a material impact upon the prices we have to pay for fuel.

We attempt to mitigate our exposure to fuel price market risks in four ways. First, we maintain supply contracts and arrangements for diesel fuel with several different suppliers for each of our travel centers; if one supplier has a local problem we may be able to obtain fuel supplies from other suppliers. Second, we maintain modest fuel inventories, generally about three days of fuel sales; modest inventories may mitigate the risk that we sell fuel for less than its cost in the event of rapid price declines. Third, we sell a majority of our diesel fuel at contracted prices determined as cents per gallon above a benchmark which is reflective of the market costs for fuel; by selling on such terms we may be able to maintain our margin per gallon despite changes in the prices we pay for fuel. Finally, we may from time to time purchase or sell futures contracts for fuel.

#### **Item 4. Controls and Procedures**

In our Quarterly Report on Form 10-Q for the period ended March 31, 2007, filed on May 15, 2007, we reported that our management carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-15 and 15d-15. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective. Subsequently, we became aware of a material weakness in our internal control over financial reporting; namely, that we did not maintain effective controls over the accuracy of our accounting for two elements of our lease of our TA branded sites with Hospitality Trust.

This material weakness resulted in this amendment to our Quarterly Report on Form 10-Q/A for the period ended March 31, 2007, in order to restate the financial statements for the period ended March 31, 2007. Solely as a result of this material weakness, our management has revised its earlier conclusion and has now concluded that our disclosure controls and procedures were not effective as of March 31, 2007.

There were no changes in our internal control over financial reporting during the quarter ended March 31, 2007, that materially affected, or were reasonably likely to materially affect, our internal control over financial reporting.

As of March 31, 2008, our management had implemented new control procedures to reduce the possibility that our future financial reporting may not reflect GAAP with regard to lease accounting. As a result of these new procedures we have concluded that we maintain effective control over the accuracy of our accounting for leases as of that date.

**WARNING CONCERNING FORWARD LOOKING STATEMENTS**

THIS QUARTERLY REPORT CONTAINS STATEMENTS WHICH CONSTITUTE FORWARD LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND OTHER FEDERAL SECURITIES LAWS. ALSO, WHENEVER WE USE WORDS SUCH AS BELIEVE , EXPECT , ANTICIPATE , INTEND , PLAN , ESTIMATE OR SIMILAR EXPRESSIONS, WE ARE MAKING FORWARD LOOKING STATEMENTS. THESE FORWARD LOOKING STATEMENTS ARE BASED UPON OUR PRESENT INTENT, BELIEFS OR EXPECTATIONS, BUT FORWARD LOOKING STATEMENTS ARE NOT GUARANTEED TO OCCUR AND MAY NOT OCCUR. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE CONTAINED IN OR IMPLIED BY OUR FORWARD LOOKING STATEMENTS AS A RESULT OF VARIOUS FACTORS.

IMPORTANT FACTORS THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN OUR FORWARD LOOKING STATEMENTS ARE:

- OUR ABILITY TO SETTLE OR PREVAIL IN THE PENDING LITIGATION MATTERS DISCUSSED HEREIN FOR AMOUNTS WHICH DO NOT HAVE A MATERIAL ADVERSE EFFECT ON OUR BUSINESS;
- OUR ABILITY TO CLOSE OUR PENDING ACQUISITIONS;
- OUR ABILITY TO MAINTAIN A LEVEL OF LIQUIDITY SUFFICIENT TO OPERATE AND GROW OUR BUSINESS;
- OUR ABILITY TO PROCURE SUFFICIENT FUEL TO SUPPLY OUR CUSTOMERS;
- OUR ABILITY TO ACCESS CAPITAL MARKETS AND OTHER SOURCES OF FUNDS; AND
- COMPLIANCE WITH AND CHANGES TO REGULATIONS AND OTHER FACTORS AFFECTING THE FUEL MARKETING INDUSTRY.

OTHER RISKS MAY ADVERSELY IMPACT US, AS DESCRIBED MORE FULLY IN OUR ANNUAL REPORT ON FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2006, UNDER ITEM 1A. RISK FACTORS.

YOU SHOULD NOT PLACE UNDUE RELIANCE UPON FORWARD LOOKING STATEMENTS.

EXCEPT AS REQUIRED BY LAW, WE UNDERTAKE NO OBLIGATION TO UPDATE OR REVISE ANY FORWARD LOOKING STATEMENTS AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE.

**Part II. Other Information**

**Item 1. Legal Proceedings**

There have been no material changes during the period covered by this Quarterly Report on Form 10-Q to the legal proceedings previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006.

**Item 1A. Risk Factors**

There have been no material changes during the period covered by this Quarterly Report on Form 10-Q to the risk factors previously disclosed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2006.

**Item 6. Exhibits**

- |               |  |
|---------------|--|
| Exhibits 31.1 | Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer (filed herewith)                     |
| Exhibits 31.2 | Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer (filed herewith)                     |
| Exhibits 32.1 | Section 1350 Certification of Chief Executive Officer and Chief Financial Officer (furnished herewith) |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TRAVELCENTERS OF AMERICA LLC

May 12, 2008

By: /s/ Andrew J. Rebholz  
Name: Andrew J. Rebholz  
Title: Executive Vice President,  
Chief Financial Officer and Treasurer