

CORE MOLDING TECHNOLOGIES INC

Form 10-Q

August 14, 2014

Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from \_\_\_\_\_ To \_\_\_\_\_

Commission File Number 001-12505

CORE MOLDING TECHNOLOGIES, INC.

---

(Exact name of registrant as specified in its charter)

Delaware

31-1481870

(State or other jurisdiction

(I.R.S. Employer Identification No.)

incorporation or organization)

800 Manor Park Drive, Columbus, Ohio

43228-0183

(Address of principal executive office)

(Zip Code)

Registrant's telephone number, including area code (614) 870-5000

N/A

---

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer," "large accelerated filer," and "smaller reporting company," in Rule 12b-2 of the Exchange Act (Check one).

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. Yes  NO

As of August 13, 2014, the latest practicable date, 7,666,771 shares of the registrant's common stock were issued and outstanding.

Table of Contents

Part I — Financial Information

Item 1. Financial Statements

Consolidated Balance Sheets 3

Consolidated Statements of Income 4

Consolidated Statements of Comprehensive Income 5

Consolidated Statement of Stockholders' Equity 6

Consolidated Statements of Cash Flows 7

Notes to Consolidated Financial Statements 8

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations 15

Item 3. Quantitative and Qualitative Disclosures About Market Risk 21

Item 4. Controls and Procedures 22

Part II — Other Information 23

Item 1. Legal Proceedings 23

Item 1A. Risk Factors 23

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds 23

Item 3. Defaults Upon Senior Securities 23

Item 4. Mine Safety Disclosures 23

Item 5. Other Information 23

Item 6. Exhibits 23

Signatures 24

Index to Exhibits 25

Table of Contents

## Part I — Financial Information

## Core Molding Technologies, Inc. and Subsidiaries

## Consolidated Balance Sheets

	June 30, 2014 (Unaudited)	December 31, 2013
Assets:		
Current assets:		
Cash and cash equivalents	\$1,478,000	\$2,266,000
Accounts receivable (less allowance for doubtful accounts: June 30, 2014 - \$213,000; December 31, 2013 - \$141,000)	28,426,000	22,069,000
Inventories:		
Finished goods	1,410,000	1,739,000
Work in process	1,915,000	1,515,000
Stores	7,594,000	7,573,000
Total inventories, net	10,919,000	10,827,000
Deferred tax asset-current portion	1,615,000	1,615,000
Foreign sales tax receivable	1,449,000	1,324,000
Income taxes receivable	—	327,000
Prepaid expenses and other current assets	1,154,000	822,000
Total current assets	45,041,000	39,250,000
Property, plant and equipment — net	61,277,000	56,478,000
Deferred tax asset	296,000	296,000
Goodwill	1,097,000	1,097,000
Total Assets	\$107,711,000	\$97,121,000
Liabilities and Stockholders' Equity:		
Current liabilities:		
Revolving line of credit	\$7,612,000	\$—
Current portion of long-term debt	1,714,000	3,314,000
Current portion of interest rate swaps	54,000	71,000
Accounts payable	9,762,000	9,625,000
Tooling in progress	840,000	334,000
Current portion of post retirement benefits liability	943,000	943,000
Accrued liabilities:		
Compensation and related benefits	5,745,000	5,952,000
Taxes	172,000	199,000
Other	1,013,000	943,000
Total current liabilities	27,855,000	21,381,000
Long-term debt	1,572,000	2,429,000
Interest rate swaps	14,000	32,000
Post retirement benefits liability	5,617,000	5,831,000
Total Liabilities	35,058,000	29,673,000
Commitments and Contingencies	—	—
Stockholders' Equity:		

Edgar Filing: CORE MOLDING TECHNOLOGIES INC - Form 10-Q

Preferred stock — \$0.01 par value, authorized shares — 10,000,000; outstanding shares: 0 at June 30, 2014 and December 31, 2013	—	—
Common stock — \$0.01 par value, authorized shares – 20,000,000; outstanding shares: 7,534,375 at June 30, 2014 and 7,318,773 at December 31, 2013	75,000	73,000
Paid-in capital	27,618,000	26,757,000
Accumulated other comprehensive income, net of income taxes	4,724,000	4,872,000
Treasury stock	(27,232,000 )	(27,082,000 )
Retained earnings	67,468,000	62,828,000
Total Stockholders' Equity	72,653,000	67,448,000
Total Liabilities and Stockholders' Equity	\$107,711,000	\$97,121,000
See notes to unaudited consolidated financial statements.		

3

---

Table of ContentsCore Molding Technologies, Inc. and Subsidiaries  
Consolidated Statements of Income  
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2014	2013	2014	2013
Net sales:				
Products	\$43,317,000	\$32,146,000	\$83,981,000	\$65,004,000
Tooling	2,807,000	2,535,000	3,218,000	4,039,000
Total net sales	46,124,000	34,681,000	87,199,000	69,043,000
Total cost of sales	38,525,000	28,692,000	72,955,000	57,164,000
Gross margin	7,599,000	5,989,000	14,244,000	11,879,000
Total selling, general and administrative expense	3,726,000	3,489,000	7,255,000	6,762,000
Income before interest and taxes	3,873,000	2,500,000	6,989,000	5,117,000
Interest expense	40,000	49,000	72,000	138,000
Income before income taxes	3,833,000	2,451,000	6,917,000	4,979,000
Income tax expense	1,313,000	862,000	2,277,000	1,709,000
Net income	\$2,520,000	\$1,589,000	\$4,640,000	\$3,270,000
Net income per common share:				
Basic	\$0.34	\$0.22	\$0.62	\$0.46
Diluted	\$0.33	\$0.21	\$0.62	\$0.44
Weighted average shares outstanding:				
Basic	7,519,000	7,169,000	7,467,000	7,150,000
Diluted	7,616,000	7,427,000	7,542,000	7,406,000
See notes to unaudited consolidated financial statements.				

Table of ContentsCore Molding Technologies, Inc. and Subsidiaries  
Consolidated Statements of Comprehensive Income  
(Unaudited)

	Three Months Ended		Six Months Ended	
	June 30, 2014	2013	June 30, 2014	2013
Net income	\$2,520,000	\$1,589,000	\$4,640,000	\$3,270,000
Other comprehensive income:				
Interest rate swaps:				
Adjustment for amortization of losses included in net income	5,000	4,000	10,000	25,000
Income tax expense	(2,000)	(2,000)	(4,000)	(9,000)
Post retirement benefit plan adjustments:				
Net actuarial loss	12,000	51,000	24,000	101,000
Prior service costs	(124,000)	(124,000)	(248,000)	(248,000)
Income tax benefit	35,000	22,000	70,000	43,000
Comprehensive income	\$2,446,000	\$1,540,000	\$4,492,000	\$3,182,000
See notes to unaudited consolidated financial statements.				

Table of ContentsCore Molding Technologies, Inc. and Subsidiaries  
Consolidated Statement of Stockholders' Equity  
(Unaudited)

	Common Stock		Paid-In Capital	Accumulated Other Comprehensive Income	Treasury Stock	Retained Earnings	Total Stockholders' Equity
	Shares	Amount					
Balance at December 31, 2013	7,318,773	\$73,000	\$26,757,000	\$4,872,000	\$(27,082,000)	\$62,828,000	\$67,448,000
Net income						4,640,000	4,640,000
Change in post retirement benefits, net of tax of \$70,000				(154,000 )			(154,000 )
Change in interest rate swaps, net of tax of \$4,000				6,000			6,000
Common stock issued- net	180,360	2,000	285,000				287,000
Excess tax benefit - equity transactions			272,000				272,000
Purchase of treasury stock	(12,407 )				(150,000 )		(150,000 )
Restricted stock vested	47,649						—
Share-based compensation			304,000				304,000
Balance at June 30, 2014	7,534,375	\$75,000	\$27,618,000	\$4,724,000	\$(27,232,000)	\$67,468,000	\$72,653,000

See notes to unaudited consolidated financial statements.

Table of ContentsCore Molding Technologies, Inc. and Subsidiaries  
Consolidated Statements of Cash Flows  
(Unaudited)

	Six Months Ended	
	June 30,	
	2014	2013
Cash flows from operating activities:		
Net income	\$4,640,000	\$3,270,000
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	2,717,000	2,476,000
Deferred income taxes	—	(34,000 )
Interest rate swaps — mark-to-market and amortization of losses	(25,000 )	(52,000 )
Share-based compensation	304,000	246,000
Loss on disposal of assets	—	(5,000 )
Loss on foreign currency translation and transaction	17,000	2,000
Change in operating assets and liabilities:		
Accounts receivable	(6,357,000 )	(1,493,000 )
Inventories	(92,000 )	1,245,000
Prepaid and other assets	(492,000 )	(189,000 )
Accounts payable	119,000	1,423,000
Taxes receivable	327,000	—
Accrued and other liabilities	408,000	(774,000 )
Post retirement benefits liability	(438,000 )	(216,000 )
Net cash provided by operating activities	1,128,000	5,899,000
Cash flows from investing activities:		
Purchase of property, plant and equipment	(7,480,000 )	(5,483,000 )
Proceeds from sale of property, plant and equipment	—	75,000
Net cash used in investing activities	(7,480,000 )	(5,408,000 )
Cash flows from financing activities:		
Gross repayments on revolving line of credit	(26,212,000 )	—
Gross borrowings on revolving line of credit	33,824,000	—
Payment of principal on Mexican loan	(1,600,000 )	(1,600,000 )
Payment of principal on capex loan	(857,000 )	(857,000 )
Payment of principal on industrial development revenue bond	—	(420,000 )
Excess tax benefit from equity plans	272,000	—
Payments related to the purchase of treasury stock	(150,000 )	(265,000 )
Proceeds from issuance of common stock	287,000	138,000
Net cash provided by (used in) financing activities	5,564,000	(3,004,000 )
Net change in cash and cash equivalents	(788,000 )	(2,513,000 )
Cash and cash equivalents at beginning of period	2,266,000	7,838,000
Cash and cash equivalents at end of period	\$1,478,000	\$5,325,000
Cash paid for:		



Edgar Filing: CORE MOLDING TECHNOLOGIES INC - Form 10-Q

Interest (net of amounts capitalized)	\$46,000	\$139,000
Income taxes	\$1,409,000	\$324,000
Non Cash:		
Fixed asset purchases in accounts payable	\$710,000	\$108,000
See notes to unaudited consolidated financial statements.		

7

---

Table of ContentsCore Molding Technologies, Inc. and Subsidiaries  
Notes to Consolidated Financial Statements  
(Unaudited)

## 1. Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and include all of the information and disclosures required by accounting principles generally accepted in the United States of America for interim reporting, which are less than those required for annual reporting. In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (all of which are normal and recurring in nature) necessary to present fairly the financial position of Core Molding Technologies, Inc. and its subsidiaries ("Core Molding Technologies" or the "Company") at June 30, 2014, and the results of operations and cash flows for the six months ended June 30, 2014. The "Notes to Consolidated Financial Statements," which are contained in the Company's 2013 Annual Report to Shareholders, should be read in conjunction with these consolidated financial statements.

Core Molding Technologies and its subsidiaries operate in the plastics market in a family of products known as "reinforced plastics." Reinforced plastics are combinations of resins and reinforcing fibers (typically glass or carbon) that are molded to shape. Core Molding Technologies is a manufacturer of sheet molding compound ("SMC") and molder of fiberglass reinforced plastics. The Company specializes in large-format moldings and offers a wide range of fiberglass processes, including compression molding of SMC, glass mat thermoplastics ("GMT") and bulk molding compounds ("BMC"), spray-up, hand-lay-up, and resin transfer molding ("RTM"). Additionally, the Company offers reaction injection molding ("RIM"), utilizing dicyclopentadiene technology. Core Molding Technologies maintains four production facilities in Columbus, Ohio; Batavia, Ohio; Gaffney, South Carolina; and Matamoros, Mexico.

The Company operates in one business segment as a manufacturer of SMC and molder of fiberglass reinforced plastics. The Company produces and sells SMC and molded products for varied markets, including light, medium and heavy-duty trucks, automobiles and automotive aftermarket, marine, construction and other commercial products.

## 2. Net Income per Common Share

Net income per common share is computed based on the weighted average number of common shares outstanding during the period. Diluted net income per common share is computed similarly but includes the effect of the assumed exercise of dilutive stock options and restricted stock under the treasury stock method.

The computation of basic and diluted net income per common share is as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2014	2013	2014	2013
Net income	\$2,520,000	\$1,589,000	\$4,640,000	\$3,270,000
Weighted average common shares outstanding — basic	7,519,000	7,169,000	7,467,000	7,150,000
Effect of dilutive securities	97,000	258,000	75,000	256,000
Weighted average common and potentially issuable common shares outstanding — diluted	7,616,000	7,427,000	7,542,000	7,406,000
Basic net income per common share	\$0.34	\$0.22	\$0.62	\$0.46
Diluted net income per common share	\$0.33	\$0.21	\$0.62	\$0.44

All unexercised stock options were included in diluted earnings per share for the three and six months ended June 30, 2014 and 2013, respectively.

Table of Contents

## 3. Major Customers

Core Molding Technologies has four major customers, Navistar, Inc. ("Navistar"), Volvo Group North America, LLC ("Volvo"), PACCAR, Inc. ("PACCAR"), and Yamaha Motor Manufacturing Corporation ("Yamaha") as of June 30, 2014. Major customers are defined as customers whose sales individually consist of more than ten percent of total sales during any reporting period. The following table presents sales revenue for the above-mentioned customers for the three and six months ended June 30, 2014 and 2013:

	Three Months Ended		Six Months Ended	
	June 30, 2014	2013	June 30, 2014	2013
Navistar product sales	\$ 13,919,000	\$ 11,980,000	\$ 26,621,000	\$ 24,218,000
Navistar tooling sales	39,000	560,000	50,000	589,000
Total Navistar sales	13,958,000	12,540,000	26,671,000	24,807,000
Volvo product sales	11,781,000	1,391,000	21,856,000	2,560,000
Volvo tooling sales	978,000	—	1,149,000	577,000
Total Volvo sales	12,759,000	1,391,000	23,005,000	3,137,000
PACCAR product sales	8,484,000	11,030,000	16,671,000	21,852,000
PACCAR tooling sales	84,000	1,560,000	289,000	2,209,000
Total PACCAR sales	8,568,000	12,590,000	16,960,000	24,061,000
Yamaha product sales	4,228,000	2,907,000	9,228,000	6,914,000
Yamaha tooling sales	—	—	—	—
Total Yamaha sales	4,228,000	2,907,000	9,228,000	6,914,000
Other product sales	4,905,000	4,838,000	9,605,000	9,460,000
Other tooling sales	1,706,000	415,000	1,730,000	664,000
Total other sales	6,611,000	5,253,000	11,335,000	10,124,000
Total product sales	43,317,000	32,146,000	83,981,000	65,004,000
Total tooling sales	2,807,000	2,535,000	3,218,000	4,039,000
Total sales	\$ 46,124,000	\$ 34,681,000	\$ 87,199,000	\$ 69,043,000

## 4. Property, Plant &amp; Equipment

Property, plant and equipment consisted of the following at June 30, 2014 and December 31, 2013:

	June 30, 2014	December 31, 2013
Property, plant and equipment	\$ 116,886,000	\$ 109,407,000
Accumulated depreciation	(55,609,000	) (52,929,000
Property, plant and equipment — net	\$ 61,277,000	\$ 56,478,000

Property, plant, and equipment are recorded at cost. Depreciation is provided on a straight-line method over the estimated useful lives of the assets. The carrying amount of long-lived assets is evaluated annually to determine if an adjustment to the depreciation period or to the unamortized balance is warranted. Additions in progress were \$7,053,000 and \$5,953,000 at June 30, 2014 and December 31, 2013, respectively. The Company capitalized \$45,000 and \$13,000 of interest expense for the six months ended June 30, 2014 and 2013, respectively. At June 30, 2014, and December 31, 2013, purchase commitments for capital expenditures in progress were \$2,385,000 and \$4,629,000, respectively.



Table of Contents

## 5. Post Retirement Benefits

The components of expense for Core Molding Technologies' post retirement benefit plans for the three and six months ended June 30, 2014 and 2013 are as follows:

	Three Months Ended		Six Months Ended	
	June 30, 2014	2013	June 30, 2014	2013
Pension expense:				
Multi-employer plan contributions	\$ 171,000	\$ 110,000	\$ 336,000	\$ 215,000
Defined contribution plan contributions	148,000	116,000	361,000	285,000
Total pension expense	319,000	226,000	697,000	500,000
Health and life insurance:				
Interest cost	69,000	83,000	138,000	166,000
Amortization of prior service costs	(124,000	) (124,000	) (248,000	) (248,000
Amortization of net loss	12,000	51,000	24,000	101,000
Net periodic benefit cost	(43,000	) 10,000	(86,000	) 19,000
Total post retirement benefits expense	\$ 276,000	\$ 236,000	\$ 611,000	\$ 519,000

The Company made payments of \$788,000 to pension plans and \$352,000 for post retirement healthcare and life insurance during the six months ended June 30, 2014. For the remainder of 2014, the Company expects to make approximately \$435,000 of pension plan payments. The Company also expects to make approximately \$591,000 of post retirement healthcare and life insurance payments for the remainder of 2014, all of which were accrued at June 30, 2014.

## 6. Debt

Debt consists of the following at:

	June 30, 2014	December 31, 2013
Capex loan payable to a bank, interest at a variable rate (1.75% at June 30, 2014 and 1.77% at December 31, 2013) with monthly payments of interest and principal through May 2016.	\$ 3,286,000	\$ 4,143,000
Mexican loan payable to a bank, interest at a variable rate (1.73% at December 31, 2013) with annual principal and monthly interest payments through January 2014. Paid in full January 2014.	—	1,600,000
Revolving Line of Credit	7,612,000	—
Total	10,898,000	5,743,000
Less current portion	(9,326,000	) (3,314,000
Long-term debt	\$ 1,572,000	\$ 2,429,000

## Credit Agreement

In 2008, the Company and its wholly owned subsidiary, CoreComposites de Mexico, S. de R.L. de C.V., entered into a credit agreement (the "Credit Agreement") to refinance certain existing debt and borrow funds to finance the construction of the Company's manufacturing facility in Mexico.

Under this Credit Agreement, the Company received certain loans, subject to the terms and conditions stated in the agreement, which included (1) a \$12,000,000 Capex loan; (2) an \$8,000,000 Mexican loan; (3) an \$8,000,000 variable rate revolving line of credit; (4) a letter of credit in an undrawn face amount of \$3,332,493 with respect to the

Company's existing Industrial Development Revenue Bond ("IDRB") financing. The Credit Agreement is secured by a guarantee of each U.S. subsidiary of the Company, and by a lien on substantially all of the present and future assets of the Company and its U.S. subsidiaries, except that only 65% of

## Table of Contents

the stock issued by CoreComposites de Mexico, S. de C.V. has been pledged. The \$8,000,000 Mexican loan is also secured by substantially all of the present and future assets of the Company's Mexican subsidiary.

On March 27, 2013, the Company and its wholly owned subsidiary, CoreComposites de Mexico, S. de R.L. de C.V., entered into an eighth amendment (the "Eighth Amendment") to the Credit Agreement. Pursuant to the terms of the Eighth Amendment, the parties agreed to modify certain terms of the Credit Agreement. These modifications included (1) an increase to the borrowing limit on the revolving line of credit from \$8,000,000 to \$18,000,000; (2) modification to the fixed charge definition to exclude capital expenditures of up to \$18,000,000 associated with the Company's compression molding capacity expansion and any sheet molding compound manufacturing capacity expansion; (3) to extend the commitment period for the revolving line of credit to May 31, 2015; and (4) to cancel, effective immediately, the unused \$10,000,000 Mexican Expansion Revolving Loan that was added as part of the sixth amendment to the Credit Agreement, which had no borrowings outstanding at December 31, 2012 and was scheduled to expire on May 31, 2013.

On October 31, 2013, the Company and its wholly owned subsidiary, CoreComposites de Mexico, S. de R.L. de C.V., entered into a ninth amendment (the "Ninth Amendment") to the Credit Agreement. Pursuant to the terms of the Ninth Amendment, the parties agreed to decrease the applicable margin for interest rates to 160 basis points from 175 basis points.

### Revolving Line of Credit

The \$18,000,000 revolving line of credit bears interest at daily LIBOR plus 160 basis points and is collateralized by all of the present and future assets of the Company and its U.S. subsidiaries (except that only 65% of the stock issued by CoreComposites de Mexico, S. de C.V. has been pledged). The Revolving Line of Credit, as amended, is scheduled to mature on May 31, 2015. The outstanding balance on the Revolving Line of Credit at June 30, 2014 was \$7,612,000 and there was no outstanding borrowing at December 31, 2013.

### Bank Covenants

The Company is required to meet certain financial covenants included in the Credit Agreement with respect to leverage ratios, fixed charge ratios, capital expenditures as well as other customary affirmative and negative covenants. As of June 30, 2014, the Company was in compliance with its financial covenants associated with the loans made under the Credit Agreement as described above.

Management regularly evaluates the Company's ability to meet its debt covenants. Based upon the Company's forecasts, which are primarily based on industry analysts' estimates of heavy and medium-duty truck production volumes, as well as other assumptions, management believes that the Company will be able to maintain compliance with its financial covenants for the next 12 months.

### Interest Rate Swaps

In conjunction with its variable rate IDR, the Company entered into an interest rate swap agreement through April 2013, which was initially designated as a cash flow hedging instrument. The IDR interest rate swap expired in April 2013 upon the payment in full of the IDR financing. Under this agreement, the Company paid a fixed rate of 4.89% to the counterparty and received 76% of the 30-day commercial paper rate. During 2010, the Company determined this interest rate swap was no longer highly effective. As a result, the Company discontinued the use of hedge accounting effective January 1, 2010 related to this swap, and began recording mark-to-market adjustments within interest expense in the Company's Consolidated Statements of Income. The pre-tax loss previously recognized in Accumulated Other Comprehensive Income, totaling \$200,000 as of December 31, 2009, was amortized as an increase to interest expense of \$5,000 per month, or \$3,000 net of tax, over the remaining term of the interest rate swap agreement. The IDR was paid in full in April 2013.

On December 18, 2008, the Company entered into an interest rate swap agreement that became effective May 1, 2009 and continues through May 2016, which was designated as a cash flow hedge of the \$12,000,000 Capex loan. Under



this agreement, the Company pays a fixed rate of 2.295% to the counterparty and receives LIBOR (0.15% at June 30, 2014). Effective March 31, 2009, the interest terms in the Company's Credit Agreement related to the \$12,000,000 Capex loan were amended. The Company then determined that this interest rate swap was no longer highly effective. As a result, the Company discontinued the use of hedge accounting effective March 31, 2009 related to this swap, and began recording mark-to-market adjustments within interest expense in the Company's Consolidated Statements of Income. The pre-tax loss previously recognized in Accumulated Other Comprehensive Income, totaling \$146,000 as of March 31, 2009, is being amortized as an increase to interest expense of approximately \$2,000 per month, or \$1,000 net of tax, over the remaining term of the interest rate swap agreement. The fair value of the swap as of June 30, 2014 and December 31, 2013 was a liability of \$68,000 and \$103,000, respectively. The Company

Table of Contents

recorded interest income for the six months ended June 30, 2014 of \$35,000 for a mark-to-market adjustment of this swap. The notional amount of the swap at June 30, 2014 and December 31, 2013 was \$3,286,000 and \$4,143,000, respectively.

Interest expense included \$41,000 and \$62,000 of expense for settlements related to the Company's swaps for the six months ended June 30, 2014 and 2013, respectively.

#### 7. Income Taxes

The Company's consolidated balance sheets include a net deferred tax asset of \$1,911,000 at June 30, 2014 and December 31, 2013. The Company evaluates the balance of deferred tax assets that will be realized. Such evaluations are based on the premise that the Company is, and will continue to be, a going concern and that it is more likely than not that deferred tax benefits will be realized through the generation of future taxable income.

Income tax expense for the six months ended June 30, 2014 is estimated to be \$2,277,000, or 33% of income before income taxes. Income tax expense for the six months ended June 30, 2013 was estimated to be \$1,709,000, or 34% of income before income taxes.

As of June 30, 2014 and December 31, 2013, the Company had no liability for unrecognized tax benefits. The Company does not anticipate that unrecognized tax benefits will significantly change within the next twelve months. The Company files income tax returns in the U.S. federal jurisdiction, Mexico and various state jurisdictions. The Company is no longer subject to U.S. federal and state income tax examinations by tax authorities for the years before 2010, and no longer subject to Mexican income tax examinations by Mexican authorities for the years before 2009.

#### 8. Share Based Compensation

The Company has a Long Term Equity Incentive Plan (the "2006 Plan"), as approved by the Company's stockholders in May 2006. This 2006 Plan replaced the Long Term Equity Incentive Plan (the "Original Plan") as originally approved by the stockholders in May 1997 and as amended in May 2000. The 2006 Plan allows for grants to directors and employees of non-qualified stock options, incentive stock options, stock appreciation rights, restricted stock, performance shares, performance units and other incentive awards ("Stock Awards") up to an aggregate of 3,000,000 awards, each representing a right to buy a share of Core Molding Technologies common stock. Stock Awards can be granted under the 2006 Plan through the earlier of December 31, 2015, or the date the maximum number of available awards under the 2006 Plan have been granted.

##### Stock Options

The following summarizes the activity relating to stock options under the plans mentioned above for the six months ended June 30, 2014:

	Number of Options	Weighted Average Exercise Price
Outstanding at December 31, 2013	227,750	\$3.57
Exercised	(219,050	) 3.43
Granted	—	—
Forfeited	—	—
Outstanding at June 30, 2014	8,700	\$7.01
Exercisable at June 30, 2014	8,700	\$7.01

During the six months ended June 30, 2014, employees surrendered 38,690 options as part of a net settlement transaction to cover the strike price of option exercises. The surrendered options are included in the amount of options exercised above. Total compensation cost related to incentive stock options was \$0 and \$5,000 for the six months ended June 30, 2014 and 2013, respectively, which was included in selling, general and administrative expenses.

Tax benefits received as a result of disqualified dispositions related to stock options were \$299,000 during the six months ended June 30, 2014, which was recorded as a credit to income tax expense of \$77,000 and a credit to

additional paid in capital of \$222,000. There were no disqualified dispositions for the six months ended June 30, 2013.

12

---

Table of Contents

## Restricted Stock

In 2006, the Company began granting shares of its common stock to certain directors, officers, and key managers in the form of unvested stock (“Restricted Stock”). These awards are recorded at the market value of Core Molding Technologies’ common stock on the date of issuance and amortized ratably as compensation expense over the applicable vesting period.

The following summarizes the status of Restricted Stock and changes during the six months ended June 30, 2014:

	Number of Shares	Weighted Average Grant Date Fair Value
Unvested balance at December 31, 2013	98,281	\$8.91
Granted	81,763	12.04
Vested	(47,649	) 9.41
Forfeited	—	—
Unvested balance at June 30, 2014	132,395	\$10.66

At June 30, 2014 and 2013, there was \$1,215,000 and \$733,000, respectively, of total unrecognized compensation expense related to Restricted Stock granted under the 2006 Plan. That cost is expected to be recognized over the weighted-average period of 1.6 years. Total compensation cost related to restricted stock grants for the six months ended June 30, 2014 and 2013 was \$304,000 and \$242,000, respectively, all of which was recorded to selling, general and administrative expense.

Compensation expense for restricted stock is recorded at the fair market value at the time of the grant over the vesting period of the restricted stock grant. The Company does not receive a tax deduction for restricted stock until the restricted stock vests. The tax deduction for restricted stock is based on the fair market value as of the vesting date. Tax benefits received for vested restricted stock in excess of the fair market value as of the grant date was \$50,000 for the six months ended June 30, 2014 and was recorded as a credit to additional paid in capital. There were no tax benefits for vested restricted stock recorded for the six month ended June 30, 2013.

During the six months ended June 30, 2014 and 2013, employees surrendered 12,407 and 28,645 shares, respectively, of the Company’s common stock to satisfy income tax withholding obligations in connection with the vesting of restricted stock.

## 9. Fair Value of Financial Instruments

The Company’s financial instruments consist of long-term debt, interest rate swaps, accounts receivable, and accounts payable. The carrying amount of these financial instruments approximated their fair value.

The level in the fair value hierarchy disclosed is based on the lowest level of input that is significant to the fair value measurement. Level 2 inputs are inputs, other than quoted prices in active markets for identical asset or liabilities, that are observable for the asset or liability, either directly or indirectly through corroboration with observable market data. The Company has two Level 2 fair value measurements both of which relate to the Company’s interest rate swaps. The IDRIB interest rate swap expired in April 2013 upon the payment in full of the IDRIB facility. The Company utilizes interest rate swap contracts to manage its targeted mix of fixed and floating rate debt, and these swaps are valued using observable benchmark rates at commonly quoted intervals for the full term of the swaps (market approach). These interest rate swaps are discussed in detail in Note 6.

The following table presents financial liabilities measured and recorded at fair value on the Company’s Consolidated Balance Sheets on a recurring basis and their level within the fair value hierarchy as of June 30, 2014 and December 31, 2013:

Balance Sheet Location	(Level 2) June 30, 2014 Fair Value	December 31, 2013 Fair Value
---------------------------	------------------------------------------	---------------------------------

Derivatives not designated as hedging instruments	Interest rate swaps	\$68,000	\$103,000
Interest rate risk activities			

Table of Contents

There were no non-recurring fair value measurements for the six months ended June 30, 2014.

The effect of derivative instruments on the Consolidated Statements of Income was as follows:

Derivatives Not Designated as Hedging Instruments	Location of (Gain) Loss Recognized in Income on Derivative	Amount of Realized/Unrealized (Gain) Loss Recognized in Income on Derivatives	
		June 30, 2014	June 30, 2013
Three months ended			
Interest rate swaps	Interest expense	\$(12,000	) \$(30,000 )
Six months ended			
Interest rate swaps	Interest expense	\$(25,000	) \$(44,000 )

As discussed in Note 6, the Company discontinued the use of hedge accounting for its interest rate swaps, effective March 31, 2009 for the Capex swap and January 1, 2010 for the IDR swap. The Company has recorded all mark-to-market adjustments related to these interest rate swaps within interest expense in the Company's Consolidated Statements of Income, since the date the Company discontinued hedge accounting for each swap. It is anticipated that during the next twelve months the expiration and settlement of cash flow hedge contracts along with the amortization of losses on discontinued hedges will result in income statement recognition of amounts currently classified in accumulated other comprehensive loss of approximately \$21,000, or \$14,000 net of taxes.

#### 10. Accumulated Other Comprehensive Income

The following table presents changes in Accumulated Other Comprehensive Income by component, net of tax, for the six months ended June 30, 2014 and 2013:

	Losses on Interest Rate Swaps <sup>(A)</sup>	Post Retirement Benefit Plan Items <sup>(B)</sup>	Total
2013:			
Balance at December 31, 2012	\$(54,000	) \$3,241,000	\$3,187,000
Amounts reclassified from accumulated other comprehensive income	25,000	(147,000	) (122,000 )
Income tax (expense) benefit	(9,000	) 43,000	34,000
Balance at June 30, 2013	\$(38,000	) \$3,137,000	\$3,099,000
2014:			
Balance at December 31, 2013	\$(30,000	) \$4,902,000	\$4,872,000
Amounts reclassified from accumulated other comprehensive income	10,000	(224,000	) (214,000 )
Income tax (expense) benefit	(4,000	) 70,000	66,000
Balance at June 30, 2014	\$(24,000	) \$4,748,000	\$4,724,000

<sup>(A)</sup> The losses on interest rate swaps reclassified from Accumulated Other Comprehensive Income is included in interest expense on the Consolidated Statements of Income. The tax effect of losses on interest rate swaps reclassified from Accumulated Other Comprehensive Income is included in income tax expense on the Consolidated Statements of Income.

<sup>(B)</sup> The effect of post retirement benefit items reclassified from Accumulated Other Comprehensive Income is included in total cost of sales on the Consolidated Statements of Income. These Accumulated Other Comprehensive Income components are included in the computation of net periodic benefit cost (see Note 5 Post Retirement Benefits for additional details). The tax effect of post retirement benefit items reclassified from Accumulated Other

Comprehensive Income is included in income tax expense on the Consolidated Statements of Income.

Table of Contents

11. Recent Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), which supersedes the revenue recognition requirements in ASC 605, Revenue Recognition. ASU Topic 606 is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The ASU Topic 606 also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. The effective date for ASU Topic 606 will be the first quarter of fiscal year 2017 using one of two retrospective application methods. The Company is currently assessing the transition alternatives and potential impact the pronouncement and adoption of ASU Topic 606 will have on the Company's financial statements. Early adoption is not permitted.

Part I — Financial Information

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements within the meaning of the federal securities laws. As a general matter, forward-looking statements are those focused upon future plans, objectives or performance as opposed to historical items and include statements of anticipated events or trends and expectations and beliefs relating to matters not historical in nature. Such forward-looking statements involve known and unknown risks and are subject to uncertainties and factors relating to Core Molding Technologies' operations and business environment, all of which are difficult to predict and many of which are beyond Core Molding Technologies' control. These uncertainties and factors could cause Core Molding Technologies' actual results to differ materially from those matters expressed in or implied by such forward-looking statements.

Core Molding Technologies believes that the following factors, among others, could affect its future performance and cause actual results to differ materially from those expressed or implied by forward-looking statements made in this report: business conditions in the plastics, transportation, marine and commercial product industries; federal and state regulations (including engine emission regulations); general economic, social and political environments in the countries in which Core Molding Technologies operates; safety and security conditions in Mexico; dependence upon certain major customers as the primary source of Core Molding Technologies' sales revenues; efforts of Core Molding Technologies to expand its customer base; the actions of competitors, customers, and suppliers; failure of Core Molding Technologies' suppliers to perform their obligations; the availability of raw materials; inflationary pressures; new technologies; regulatory matters; labor relations; the loss or inability of Core Molding Technologies to attract and retain key personnel; federal, state and local environmental laws and regulations; the availability of capital; the ability of Core Molding Technologies to provide on-time delivery to customers, which may require additional shipping expenses to ensure on-time delivery or otherwise result in late fees; risk of cancellation or rescheduling of orders; management's decision to pursue new products or businesses which involve additional costs, risks or capital expenditures; and other risks identified from time to time in Core Molding Technologies' other public documents on file with the Securities and Exchange Commission, including those described in Item 1A of the 2013 Annual Report to Shareholders on Form 10-K.

Description of the Company

Core Molding Technologies is a manufacturer of sheet molding compound ("SMC") and molder of fiberglass reinforced plastics. The Company specializes in large-format moldings and offers a wide range of fiberglass processes, including compression molding of SMC, glass mat thermoplastics ("GMT") and bulk molding compounds



("BMC"); spray-up, hand-lay-up, and resin transfer molding ("RTM"). Additionally, the Company offers reaction injection molding ("RIM"), utilizing dicyclopentadiene technology. Core Molding Technologies serves a wide variety of markets, including medium and heavy-duty truck, marine, automotive, agriculture, construction and other commercial products. Product sales to heavy and medium-duty truck markets accounted for 82% and 81% of the Company's sales for the six months ended June 30, 2014 and 2013, respectively. The demand for Core Molding Technologies' products is affected by economic conditions in the United States, Canada, and Mexico. Core Molding Technologies' manufacturing operations have a significant fixed cost component. Accordingly, during periods of changing demand, the profitability of Core Molding Technologies' operations may change proportionately more than revenues from operations.

In 1996, Core Molding Technologies acquired substantially all of the assets and assumed certain liabilities of Columbus Plastics, a wholly owned operating unit of Navistar's truck manufacturing division since its formation in late 1980. Columbus Plastics, located in Columbus, Ohio, was a compounder and compression molder of SMC. In 1998, Core Molding Technologies began operations at its second facility in Gaffney, South Carolina, and in 2001, Core Molding Technologies acquired certain assets of

## Table of Contents

Airshield Corporation. As a result of this acquisition, Core Molding Technologies expanded its fiberglass molding capabilities to include the spray up, hand-lay-up open mold processes and RTM closed molding. In 2004, Core Molding Technologies acquired substantially all the operating assets of Keystone Restyling Products, Inc., a privately held manufacturer and distributor of fiberglass reinforced products for the automotive-aftermarket industry. In 2005, Core Molding Technologies acquired certain assets of the Cincinnati Fiberglass Division of Diversified Glass, Inc., a Batavia, Ohio-based, privately held manufacturer and distributor of fiberglass reinforced plastic components supplied primarily to the heavy-duty truck market. In 2009, the Company completed construction of a production facility in Matamoros, Mexico that replaced its leased facility.

### Overview

For the six months ended June 30, 2014, the Company recorded net income of \$4,640,000, or \$0.62 per basic and diluted share, compared with net income of \$3,270,000, or \$0.46 per basic and \$0.44 per diluted share for the six months ended June 30, 2013. Product sales for the six months ended June 30, 2014 were approximately 29% higher as compared to the same period in 2013. This increase was primarily the result of increased sales to Volvo from the previously announced new business awards.

Looking forward, the Company anticipates sales levels in the second half of 2014 to increase as compared to the second half of 2013 based on industry analysts forecasting further increases in truck production. In addition, the Company's sales will also benefit from the full year impact of new business awards from Volvo.

### Results of Operations

#### Three Months Ended June 30, 2014, as Compared to Three Months Ended June 30, 2013

Net sales for the three months ended June 30, 2014 and 2013 totaled \$46,124,000 and \$34,681,000, respectively. Included in total sales were tooling project sales of \$2,807,000 and \$2,535,000 for the three months ended June 30, 2014 and 2013, respectively. Tooling project sales result primarily from customer approval and acceptance of molds and assembly equipment specific to their products as well as other non-production services. These sales are sporadic in nature and fluctuate in regard to scope and related revenue on a period-to-period basis. Total product sales, excluding tooling project sales, were approximately 35% higher for the three months ended June 30, 2014, as compared to the same period a year ago. The increased sales are primarily the result of the new business award from Volvo and an increased demand from Navistar and Yamaha, partially offset by lower sales to PACCAR.

Sales to Navistar totaled \$13,958,000 for the three months ended June 30, 2014, compared to \$12,540,000 in sales for the three months ended June 30, 2013. Included in total sales was \$39,000 of tooling sales for the three months ended June 30, 2014 compared to \$560,000 for the same three months in 2013. Product sales to Navistar increased 16% for the three months ended June 30, 2014 as compared to the same period in the prior year due to increased demand from Navistar.

Sales to Volvo totaled \$12,759,000 for the three months ended June 30, 2014, compared to \$1,391,000 in sales for the three months ended June 30, 2013. Included in total sales was \$978,000 of tooling sales for the three months ended June 30, 2014. There were no tooling sales for the same three months in 2013. The increase in sales to Volvo was primarily due to new business awards which started generating product revenues for the Company in the third quarter of 2013.

Sales to PACCAR totaled \$8,568,000 for the three months ended June 30, 2014, compared to \$12,590,000 in sales for the three months ended June 30, 2013. Included in total sales was \$84,000 of tooling sales for the three months ended June 30, 2014 compared to \$1,560,000 for the same three months in 2013. Product sales to PACCAR decreased 23% for the three months ended June 30, 2014 as compared to the same period in the prior year. The decrease in sales to PACCAR was primarily due to lower demand for certain products nearing the end of their production life.

Additionally, sales for new programs, which were planned to partially offset the end of life products, have been lower than expected.

Sales to Yamaha totaled \$4,228,000 for the three months ended June 30, 2014, compared to \$2,907,000 in sales for the three months ended June 30, 2013. Product sales to Yamaha increased 45% for the three months ended June 30, 2014 as compared to the same period in the prior year due to Yamaha transitioning additional business to the Company and an overall increase in demand.

Sales to other customers for the three months ended June 30, 2014 increased 26% to \$6,611,000 compared to \$5,253,000 for the three months ended June 30, 2013. Included in total sales was \$1,706,000 of tooling sales for the three months ended June 30, 2014 compared to \$415,000 for the same three months in 2013. Product sales to other customers increased 1% for the three months ended June 30, 2014 as compared to the same period in the prior year. Gross margin was approximately 16.5% of sales for the three months ended June 30, 2014, compared with 17.3% for the three months ended June 30, 2013. A change in the Company's product mix had an unfavorable impact on gross margin of 2.0% of sales.

Table of Contents

Production inefficiencies negatively impacted gross margin as a percent of sales by 0.6%. Partially offsetting this change in mix were improved fixed cost absorption from increased production volumes which had a favorable impact on gross margin of 1.8% of sales.

Selling, general and administrative expense ("SG&A") was \$3,726,000 for the three months ended June 30, 2014, compared to \$3,489,000 for the three months ended June 30, 2013. Contributing to the increase in SG&A expense were higher labor and benefits of \$189,000, and profit sharing of \$188,000, which was partially offset by decreases in professional and outside services of \$140,000.

Net interest expense totaled \$40,000 for the three months ended June 30, 2014, compared to net interest expense of \$49,000 for the three months ended June 30, 2013. The Company recorded capitalized interest of \$23,000 and \$13,000 for the three months ended June 30, 2014 and 2013, respectively. Capitalized interest in both 2014 and 2013 related to the Company's compression molding capacity expansion. The effect on interest expense from reductions in outstanding loan balances due to regularly scheduled principal payments was offset by interest expense associated with borrowings on the revolving line of credit for the three months ended June 30, 2014.

Income tax expense for the three months ended June 30, 2014 and 2013 was approximately 34% and 35% , respectively, of total income before income taxes.

The Company recorded net income for the three months ended June 30, 2014 of \$2,520,000, or \$0.34 per basic and \$0.33 per diluted share, compared with net income of \$1,589,000, or \$0.22 per basic and \$0.21 per diluted share, for the three months ended June 30, 2013.

Six Months Ended June 30, 2014, as Compared to Six Months Ended June 30, 2013

Net sales for the six months ended June 30, 2014 and 2013 totaled \$87,199,000 and \$69,043,000, respectively.

Included in total sales were tooling project sales of \$3,218,000 and \$4,039,000 for the six months ended June 30, 2014 and 2013, respectively. Tooling project sales result primarily from customer approval and acceptance of molds and assembly equipment specific to their products as well as other non-production services. These sales are sporadic in nature and fluctuate in regard to scope and related revenue on a period-to-period basis. Total product sales, excluding tooling project sales, were approximately 29% higher for the six months ended June 30, 2014, as compared to the same period a year ago. The increased sales are primarily the result of new business awards from Volvo and increased demand from Navistar and Yamaha, partially offset by lower sales to PACCAR.

Sales to Navistar totaled \$26,671,000 for the six months ended June 30, 2014, compared to \$24,807,000 in sales for the six months ended June 30, 2013. Included in total sales was \$50,000 of tooling sales for the six months ended June 30, 2014 compared to \$589,000 for the same six months in 2013. Product sales to Navistar increased 10% for the six months ended June 30, 2014 as compared to the same period in the prior year due to increased demand from Navistar.

Sales to Volvo totaled \$23,005,000 for the six months ended June 30, 2014, compared to \$3,137,000 in sales for the six months ended June 30, 2013. Included in total sales was \$1,149,000 of tooling sales for the six months ended June 30, 2014 compared to \$577,000 for the same six months in 2013. The increase in sales to Volvo was primarily due to new business awards which started generating product revenues for the Company in the third quarter of 2013.

Sales to PACCAR totaled \$16,960,000 for the six months ended June 30, 2014, compared to \$24,061,000 in sales for the six months ended June 30, 2013. Included in total sales was \$289,000 of tooling sales for the six months ended June 30, 2014 compared to \$2,209,000 for the same six months in 2013. Product sales to PACCAR decreased 24% for the six months ended June 30, 2014 as compared to the same period in the prior year. The decrease in sales to PACCAR was primarily due to lower demand for certain products nearing the end of their production life.

Additionally, sales for new programs, which were planned to partially offset the end of life products, have been lower than expected.

Sales to Yamaha totaled \$9,228,000 for the six months ended June 30, 2014, compared to \$6,914,000 in sales for the six months ended June 30, 2013. Product sales to Yamaha increased 33% for the six months ended June 30, 2014 as compared to the same period in the prior year due to Yamaha transitioning additional business to the Company and an overall increase in demand.

Sales to other customers for the six months ended June 30, 2014 increased 12% to \$11,335,000 compared to \$10,124,000 for the six months ended June 30, 2013. Included in total sales was \$1,730,000 of tooling sales for the six

months ended June 30, 2014 compared to \$664,000 for the same six months in 2013. Product sales to other customers increased 2% for the six months ended June 30, 2014 as compared to the same period in the prior year. Gross margin was approximately 16.3% of sales for the six months ended June 30, 2014, compared with 17.2% for the six months ended June 30, 2013. A change in the Company's product mix had an unfavorable impact on gross margin of 1.2% of sales.

## Table of Contents

Production inefficiencies negatively impacted gross margin as a percent of sales by 1.1%. Favorably impacting gross margin as a percent of sales were improved fixed cost absorption, due to higher production volumes of 1.4% of sales. Selling, general and administrative expense ("SG&A") was \$7,255,000 for the six months ended June 30, 2014, compared to \$6,762,000 for the six months ended June 30, 2013. Contributing to the increase in SG&A expense were higher labor and benefits of \$402,000, and profit sharing of \$268,000, which was partially offset by decreases in professional and outside services of \$177,000.

Net interest expense totaled \$72,000 for the six months ended June 30, 2014, compared to net interest expense of \$138,000 for the six months ended June 30, 2013. The Company recorded capitalized interest of \$45,000 and \$13,000 for the six months ended June 30, 2014 and 2013, respectively. Capitalized interest related to the Company's compression molding capacity expansion. Reductions in outstanding loan balances due to regularly scheduled principal payments, and lower interest rates reduced interest expense by \$63,000. Partially offsetting this reduction was \$29,000 of interest expense for the six months ending June 30, 2014 from borrowings on the Company's revolving line of credit, which is being used to partially fund the Company's SMC and compression molding expansion projects.

Income tax expense for the six months ended June 30, 2014 and 2013 was approximately 33% and 34%, respectively, of total income before income taxes.

The Company recorded net income for the six months ended June 30, 2014 of \$4,640,000, or \$0.62 per basic and diluted share, compared with net income of \$3,270,000, or \$0.46 per basic and \$0.44 per diluted share, for the six months ended June 30, 2013.

## Liquidity and Capital Resources

The Company's primary sources of funds have been cash generated from operating activities and borrowings from third parties. Primary cash requirements are for operating expenses, increases in working capital and capital expenditures.

Cash provided by operating activities for the six months ended June 30, 2014 totaled \$1,128,000. Net income of \$4,640,000 positively impacted operating cash flows. Non-cash expenses of depreciation and amortization contributed \$2,717,000 to operating cash flow. Changes in working capital decreased cash provided by operating activities by \$6,087,000, which primarily related to an increase in accounts receivable.

Cash used in investing activities for the six months ended June 30, 2014 was \$7,480,000, which primarily represented progress payments on equipment related to the Company's compression molding and SMC capacity expansions. In order to support anticipated production levels, and to allow for additional capacity to provide for future growth, the Company is expanding its compression molding and SMC capacity. The Company anticipates spending up to \$5,595,000 during the remainder of 2014 on property, plant and equipment purchases for all of the Company's operations. At June 30, 2014, purchase commitments for capital expenditures in progress were \$2,385,000, and were primarily related to the Company's two capacity expansion projects noted above. The Company anticipates using cash from operations and its revolving line of credit to finance the capital investment.

Cash provided by financing activities for the six months ended June 30, 2014 totaled \$5,564,000, which was primarily a result of net borrowings of \$7,612,000 on the revolving line of credit. Partially offsetting these net borrowings were \$2,457,000 of scheduled repayments of principal on the Company's outstanding loans.

At June 30, 2014, the Company had \$1,478,000 in cash on hand, and an available balance on the revolving line of credit of \$10,388,000. To secure additional funding for the compression molding and SMC capacity expansions, the Company and its wholly owned subsidiary, CoreComposites de Mexico, S. de R.L. de C.V., entered into an eighth amendment (the "Eighth Amendment") to the Credit Agreement on March 27, 2013. These modifications included (1) an increase to the borrowing limit on the revolving line of credit from \$8,000,000 to \$18,000,000; (2) modification to

the fixed charge definition to exclude capital expenditures of up to \$18,000,000 associated with the Company's compression molding capacity expansion and any SMC compounding capacity expansion; (3) extending the commitment period for the revolving line of credit to May 31, 2015; and (4) canceling, effective immediately, the Mexican Expansion Revolving Loan, which had a zero balance and was scheduled to expire on May 31, 2013.

On October 31, 2013, the Company and its wholly owned subsidiary, CoreComposites de Mexico, S. de R.L. de C.V., entered into a ninth amendment (the "Ninth Amendment") to the Credit Agreement. Pursuant to the terms of the Ninth Amendment, the parties agreed to decrease the applicable margin for interest rates to 160 basis points from 175 basis points.

## Table of Contents

The Company is required to meet certain financial covenants included in the Credit Agreement with respect to leverage ratios, fixed charge ratios, capital expenditures as well as other customary affirmative and negative covenants. As of June 30, 2014, the Company was in compliance with its financial covenants.

Management regularly evaluates the Company's ability to effectively meet its debt covenants based on the Company's forecasts. Based on the Company's forecasts which are primarily based on industry analysts' estimates of heavy and medium-duty truck production volumes, as well as other assumptions, management believes that the Company will be able to maintain compliance with its financial covenants for the next 12 months. Management believes that cash flow from operating activities and available borrowings under the Credit Agreement will be sufficient to meet the Company's liquidity needs. If a material adverse change in the financial position of Core Molding Technologies should occur, or if actual sales or expenses are substantially different than what has been forecasted, Core Molding Technologies' liquidity and ability to obtain further financing to fund future operating and capital requirements could be negatively impacted.

## Recent Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), which supersedes the revenue recognition requirements in ASC 605, Revenue Recognition. ASU Topic 606 is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The ASU Topic 606 also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. The effective date for ASU Topic 606 will be the first quarter of fiscal year 2017 using one of two retrospective application methods. The Company is currently assessing the transition alternatives and potential impact the pronouncement and adoption of ASU Topic 606 will have on the Company's financial statements. Early adoption is not permitted.

## Critical Accounting Policies and Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations discuss the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, management evaluates its estimates and judgments, including those related to accounts receivable, inventories, self-insurance, post retirement benefits, and income taxes. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Management believes the following critical accounting policies, among others, affect its more significant judgments and estimates used in the preparation of its consolidated financial statements.

Accounts receivable allowances: Management maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. The Company recorded an allowance for doubtful accounts of \$213,000 and \$141,000 at June 30, 2014 and December 31, 2013, respectively. Management also records estimates for chargebacks for customer returns and deductions, discounts offered to customers, and price adjustments. Should customer chargebacks fluctuate from the estimated amounts, additional allowances may be required. The Company has reduced accounts receivable for chargebacks by \$1,689,000 at June 30, 2014 and \$973,000 at December 31, 2013.



**Inventories:** Inventories, which include material, labor and manufacturing overhead, are valued at the lower of cost or market. The inventories are accounted for using the first-in, first-out (FIFO) method of determining inventory costs. Inventory quantities on-hand are regularly reviewed, and where necessary, provisions for excess and obsolete inventory are recorded based on historical and anticipated usage. The Company has recorded an allowance for slow moving and obsolete inventory of \$911,000 at June 30, 2014 and \$792,000 at December 31, 2013.

**Long-Lived Assets:** Long-lived assets consist primarily of property, plant and equipment. The recoverability of long-lived assets is evaluated by an analysis of operating results and consideration of other significant events or changes in the business environment. The Company evaluates whether impairment exists for property, plant and equipment on the basis of undiscounted expected future

Table of Contents

cash flows from operations before interest. There was no impairment of the Company's long-lived assets for the six months ended June 30, 2014 or June 30, 2013.

**Goodwill:** Core Molding Technologies acquired certain assets of Airshield Corporation in 2001, and as a result, recorded goodwill related to its Matamoros, Mexico operations in the amount of \$1,097,000. The Company evaluates goodwill annually on December 31 to determine whether impairment exists, or at interim periods if an indicator of possible impairment exists. The Company evaluates goodwill for impairment using fair value measurements based on a projected discounted cash flow valuation model, in accordance with ASC 350, "Intangibles-Goodwill and Other." If impairment exists, the carrying amount of the goodwill is reduced to its estimated fair value. There was no impairment of the Company's goodwill for the six months ended June 30, 2014 or June 30, 2013.

**Self-Insurance:** The Company is self-insured with respect to its Columbus and Batavia, Ohio, Gaffney, South Carolina and Brownsville, Texas medical, dental and vision claims and Columbus and Batavia, Ohio workers' compensation claims, all of which are subject to stop-loss insurance thresholds. The Company has recorded an estimated liability for self-insured medical and dental claims incurred but not reported and worker's compensation claims incurred but not reported at June 30, 2014 and December 31, 2013 of \$1,096,000 and \$1,092,000, respectively.

**Post retirement benefits:** Management records an accrual for post retirement costs associated with the health care plan sponsored by Core Molding Technologies. Should actual results differ from the assumptions used to determine the reserves, additional provisions may be required. In particular, increases in future healthcare costs above the assumptions could have an adverse effect on Core Molding Technologies' operations. The effect of a change in healthcare costs is described in Note 11 of the Notes to Consolidated Financial Statements, which are contained in the Company's 2013 Annual Report to Shareholders on Form 10-K. Core Molding Technologies had a liability for post retirement healthcare benefits based on actuarially computed estimates of \$6,560,000 at June 30, 2014 and \$6,774,000 at December 31, 2013.

**Revenue Recognition:** Revenue from product sales is recognized at the time products are shipped and title transfers. Allowances for returned products and other credits are estimated and recorded as revenue is recognized. Tooling revenue is recognized when the customer approves the tool and accepts ownership. Progress billings and expenses are shown net as an asset or liability on the Company's Consolidated Balance Sheet. Tooling in progress can fluctuate significantly from period to period and is dependent upon the stage of tooling projects and the related billing and expense payment timetable for individual projects and therefore does not necessarily reflect projected income or loss from tooling projects. At June 30, 2014, the Company had a net liability related to tooling in progress of \$840,000, which represented approximately \$3,683,000 of progress tooling billings and \$2,843,000 of progress tooling expenses. At December 31, 2013, the Company had a net liability related to tooling in progress of \$334,000, which represented approximately \$3,344,000 of progress tooling billings and \$3,010,000 of progress tooling expenses.

**Income taxes:** The Company's consolidated balance sheets include a net deferred tax asset of \$1,911,000 at June 30, 2014 and December 31, 2013. The Company evaluates the balance of deferred tax assets that will be realized. Such evaluations are based on the premise that the Company is, and will continue to be, a going concern and that it is more likely than not that deferred tax benefits will be realized through the generation of future taxable income. For more information, refer to Note 10 of the Notes to Consolidated Financial Statements, which are contained in the Company's 2013 Annual Report to Shareholders on Form 10-K.

Table of Contents

Part I — Financial Information

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Core Molding Technologies' primary market risk results from changes in the price of commodities used in its manufacturing operations. Core Molding Technologies is also exposed to fluctuations in interest rates and foreign currency fluctuations associated with the Mexican Peso. Core Molding Technologies does not hold any material market risk sensitive instruments for trading purposes.

Core Molding Technologies has the following four items that are sensitive to market risks: (1) Revolving Line of Credit under the Credit Agreement, each of which bears a variable interest rate; (2) Capex Loan payable with a variable interest rate (although the Company has an interest rate swap to fix the variable portion of the applicable interest rate at 2.3%); (3) foreign currency purchases in which the Company purchases Mexican pesos with United States dollars to meet certain obligations that arise due to operations at the facility located in Mexico; and (4) raw material purchases in which Core Molding Technologies purchases various resins and fiberglass for use in production. The prices and availability of these materials are affected by the prices of crude oil and natural gas as well as processing capacity versus demand.

Assuming a hypothetical 10% increase in commodity prices, Core Molding Technologies would be impacted by an increase in raw material costs, which would have an adverse effect on operating margins.

Assuming a hypothetical 10% change in short-term interest rates, interest paid on the Company's Revolving Line of Credit and the Mexican Loan would have been impacted, as the interest rate on these loans is based upon LIBOR, however, it would not have a material effect on earnings before tax.

A 10% change in future interest rate curves would impact the fair value of the Company's interest rate swap.

Table of Contents

Part I — Financial Information

Item 4. Controls and Procedures

As of the end of the period covered by this report, the Company has carried out an evaluation, under the supervision and with the participation of its management, including its Chief Executive Officer and its Chief Financial Officer, of the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act). Based upon this evaluation, the Company's management, including its Chief Executive Officer and its Chief Financial Officer, concluded that the Company's disclosure controls and procedures were (i) effective to ensure that information required to be disclosed in the Company's reports filed or submitted under the Exchange Act was accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure, and (ii) effective to ensure that information required to be disclosed in the Company's reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There were no changes in internal control over financial reporting (as such term is defined in Exchange Act Rule 13a-15(f)) that occurred in the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

## Part II — Other Information

## Item 1. Legal Proceedings

None.

## Item 1A. Risk Factors

There have been no material changes in Core Molding Technologies' risk factors from those previously disclosed in Core Molding Technologies' 2013 Annual Report on Form 10-K.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Information concerning our stock repurchases during the three months ended June 30, 2014 is below. All stock was purchased to satisfy tax withholding obligations upon vesting of restricted stock awards.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number that May Yet Be Purchased Under the Plans or Programs
April 1 to 30, 2014	1,970	\$ 12.85	—	—
May 1 to 31, 2014	10,437	\$ 12.04	—	—
June 1 to 30, 2014	—	\$—	—	—

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Mine Safety Disclosures

None.

## Item 5. Other Information

None.

## Item 6. Exhibits

See Index to Exhibits.



Table of Contents

## INDEX TO EXHIBITS

Exhibit No.	Description	Location
2(a)(1)	Asset Purchase Agreement Dated as of September 12, 1996, As amended October 31, 1996, between Navistar and RYMAC Mortgage Investment Corporation <sup>1</sup>	Incorporated by reference to Exhibit 2-A to Registration Statement on Form S-4 (Registration No. 333-15809)
2(a)(2)	Second Amendment to Asset Purchase Agreement dated December 16, 1996 <sup>1</sup>	Incorporated by reference to Exhibit 2(a)(2) to Annual Report on Form 10-K for the year-ended December 31, 2001
2(b)(1)	Agreement and Plan of Merger dated as of November 1, 1996, between Core Molding Technologies, Inc. and RYMAC Mortgage Investment Corporation	Incorporated by reference to Exhibit 2-B to Registration Statement on Form S-4 (Registration No. 333-15809)
2(b)(2)	First Amendment to Agreement and Plan of Merger dated as of December 27, 1996 Between Core Molding Technologies, Inc. and RYMAC Mortgage Investment Corporation	Incorporated by reference to Exhibit 2(b)(2) to Annual Report on Form 10-K for the year ended December 31, 2002
2(c)	Asset Purchase Agreement dated as of October 10, 2001, between Core Molding Technologies, Inc. and Airshield Corporation	Incorporated by reference to Exhibit 1 to Current Report on Form 8-K filed October 31, 2001
3(a)(1)	Certificate of Incorporation of Core Molding Technologies, Inc. as filed with the Secretary of State of Delaware on October 8, 1996	Incorporated by reference to Exhibit 4(a) to Registration Statement on Form S-8 (Registration No. 333-29203)
3(a)(2)	Certificate of Amendment of Certificate of Incorporation of Core Molding Technologies, Inc. as filed with the Secretary of State of Delaware on November 6, 1996	Incorporated by reference to Exhibit 4(b) to Registration Statement on Form S-8 (Registration No. 333-29203)
3(a)(3)	Certificate of Amendment of Certificate of Incorporation as filed with the Secretary of State of Delaware on August 28, 2002	Incorporated by reference to Exhibit 3(a)(4) to Quarterly Report on Form 10-Q for the quarter ended September 30, 2002
3(a)(4)	Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock as filed with the Secretary of State of Delaware on July 18, 2007	Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed July 19, 2007
3(b)	Amended and Restated By-Laws of Core Molding Technologies, Inc.	Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed January 4, 2008

Edgar Filing: CORE MOLDING TECHNOLOGIES INC - Form 10-Q

3(b)(1)	Amendment No. 1 to the Amended and Restated By-Laws of Core Molding Technologies, Inc.	Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed December 17, 2013
4(a)(1)	Certificate of Incorporation of Core Molding Technologies, Inc. as filed with the Secretary of State of Delaware on October 8, 1996	Incorporated by reference to Exhibit 4(a) to Registration Statement on Form S-8 (Registration No. 333-29203)
4(a)(2)	Certificate of Amendment of Certificate of Incorporation of Core Molding Technologies, Inc. as filed with the Secretary of State of Delaware on November 6, 1996	Incorporated by reference to Exhibit 4(b) to Registration Statement on Form S-8 (Registration No. 333-29203)
4(a)(3)	Certificate of Amendment of Certificate of Incorporation as filed with the Secretary of State of Delaware on August 28, 2002	Incorporated by reference to Exhibit 3(a)(4) to Quarterly Report on Form 10-Q for the quarter ended September 30, 2002
4(a)(4)	Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock as filed with the Secretary of State of Delaware on July 18, 2007	Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed July 19, 2007



Table of Contents

Exhibit No.	Description	Location
4(b)	Stockholder Rights Agreement dated as of July 18, 2007, between Core Molding Technologies, Inc. and American Stock Transfer & Trust Company	Incorporated by reference to Exhibit 4.1 to Current Report on Form 8-K filed July 19, 2007
11	Computation of Net Income per Share	Exhibit 11 omitted because the required information is Included in Notes to Financial Statement
31(a)	Section 302 Certification by Kevin L. Barnett, President, Chief Executive Officer, and Director	Filed Herein
31(b)	Section 302 Certification by John P. Zimmer, Vice President, Secretary, Treasurer, and Chief Financial Officer	Filed Herein
32(a)	Certification of Kevin L. Barnett, Chief Executive Officer of Core Molding Technologies, Inc., dated August 14, 2014, pursuant to 18 U.S.C. Section 1350	Filed Herein
32(b)	Certification of John P. Zimmer, Chief Financial Officer of Core Molding Technologies, Inc., dated August 14, 2014, pursuant to 18 U.S.C. Section 1350	Filed Herein
101.INS	XBRL Instance Document	Filed Herein
101.SCH	XBRL Taxonomy Extension Schema Document	Filed Herein
101.CAL	XBRL Taxonomy Extension Calculation Linkbase	Filed Herein
101.LAB	XBRL Taxonomy Extension Label Linkbase	Filed Herein
101.PRE	XBRL Taxonomy Extension Presentation Linkbase	Filed Herein
101.DEF	XBRL Taxonomy Extension Definition Linkbase	Filed Herein

The Asset Purchase Agreement, as filed with the Securities and Exchange Commission as Exhibit 2-A to Registration Statement on Form S-4 (Registration No. 333-15809), omits the exhibits (including the Buyer Note, Special Warranty Deed, Supply Agreement, Registration Rights Agreement and Transition Services Agreement identified in the Asset Purchase Agreement) and schedules (including those identified in Sections 1, 3, 4, 5, 6, 8 and 30 of the Asset Purchase Agreement). Core Molding Technologies, Inc. will provide any omitted exhibit or schedule to the Securities and Exchange Commission upon request.