

TWIN DISC INC  
Form 10-Q  
May 06, 2009

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarter ended March 27, 2009

Commission File Number 1-7635

TWIN DISC, INCORPORATED  
(Exact name of registrant as specified in its charter)

Wisconsin  
(State or other jurisdiction of  
Incorporation or organization)

39-0667110  
(I.R.S. Employer  
Identification No.)

1328 Racine Street, Racine, Wisconsin 53403  
(Address of principal executive offices)

(262) 638-4000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

At April 30, 2009, the registrant had 11,029,344 shares of its common stock outstanding.

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FOR THE QUARTER ENDED MARCH 27, 2009

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## Part I. FINANCIAL INFORMATION

## Item 1. Financial Statements

TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(In Thousands, Unaudited)

	March 27, 2009	June 30, 2008
Assets		
Current assets:		
Cash	\$ 12,303	\$ 14,447
Trade accounts receivable, net	55,102	67,611
Inventories, net	97,906	97,691
Deferred income taxes	6,265	6,297
Other	8,780	9,649
<b>Total current assets</b>	<b>180,356</b>	<b>195,695</b>
Property, plant and equipment, net	63,548	67,855
Goodwill, net	16,651	18,479
Deferred income taxes	5,045	5,733
Intangible assets, net	7,366	9,589
Other assets	6,039	7,277
	<b>\$ 279,005</b>	<b>\$ 304,628</b>
Liabilities and Shareholders' Equity		
Current liabilities:		
Short-term borrowings and current maturities of long-term debt	\$ 2,313	\$ 1,730
Accounts payable	31,808	37,919
Accrued liabilities	37,615	49,939
<b>Total current liabilities</b>	<b>71,736</b>	<b>89,588</b>
Long-term debt	55,695	48,227
Accrued retirement benefits	32,713	34,325
Other long-term	1,224	2,163
	<b>161,368</b>	<b>174,303</b>
Minority interest	677	679
Shareholders' equity:		
Common shares authorized: 30,000,000; issued: 13,099,468; no par value	14,225	14,693
Retained earnings	148,776	142,361
Accumulated other comprehensive (loss) income	(15,785)	2,446

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	147,216	159,500
Less treasury stock, at cost (2,070,124 and 1,929,354 shares, respectively)	30,256	29,854
Total shareholders' equity	116,960	129,646
	\$ 279,005	\$ 304,628

The notes to condensed consolidated financial statements are an integral part of these statements.

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TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(In Thousands Except Per Share Data, Unaudited)

	Three Months Ended		Nine Months Ended	
	Mar. 27, 2009	Mar. 28, 2008	Mar. 27, 2009	Mar. 28, 2008
Net sales	\$ 69,292	\$ 85,838	\$ 223,562	\$ 241,345
Cost of goods sold	50,141	59,211	161,386	165,522
Gross profit	19,151	26,627	62,176	75,823
Marketing, engineering and administrative expenses	14,517	14,969	47,843	47,041
Earnings from operations	4,634	11,658	14,333	28,782
Interest expense	526	757	1,837	2,325
Other expense, net	1,049	194	37	368
	1,575	951	1,874	2,693
Earnings before income taxes and minority interest	3,059	10,707	12,459	26,089
Income taxes	362	2,719	3,639	8,686
Earnings before minority interest	2,697	7,988	8,820	17,403
Minority interest	153	(59)	(72)	(160)
Net earnings	\$ 2,850	\$ 7,929	\$ 8,748	\$ 17,243
Dividends per share	\$ 0.0700	\$ 0.0700	\$ 0.2100	\$ 0.1950
Earnings per share data:				
Basic earnings per share	\$ 0.26	\$ 0.71	\$ 0.79	\$ 1.52
Diluted earnings per share	\$ 0.26	\$ 0.70	\$ 0.78	\$ 1.51
Weighted average shares outstanding data:				
Basic shares outstanding	11,006	11,198	11,127	11,318
Dilutive stock awards	35	112	70	129
Diluted shares outstanding	11,041	11,310	11,197	11,447
Comprehensive income (loss):				
Net earnings	\$ 2,850	\$ 7,929	\$ 8,748	\$ 17,243
Adjustment for amortization of net actuarial loss and prior service cost	470	231	1,412	694
Foreign currency translation adjustment	(1,119)	4,799	(19,643)	11,884
Comprehensive income (loss)	\$ 2,201	\$ 12,959	\$ (9,483)	\$ 29,821

The notes to condensed consolidated financial statements are an integral part of these statements.

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TWIN DISC, INCORPORATED  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(In Thousands, Unaudited)

	Nine Months Ended	
	March 27, 2009	March 28, 2008
Cash flows from operating activities:		
Net earnings	\$ 8,748	\$ 17,243
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	7,308	5,426
Other non-cash changes, net	417	2,391
Net change in working capital, excluding cash	(15,973)	(13,908)
Net cash provided by operating activities	500	11,152
Cash flows from investing activities:		
Acquisitions of fixed assets	(6,631)	(10,605)
Proceeds from sale of fixed assets	56	263
Other, net	1,111	(337)
Net cash used by investing activities	(5,464)	(10,679)
Cash flows from financing activities:		
Increase (decrease) in notes payable, net	898	(98)
Proceeds from long-term debt	7,939	12,880
Proceeds from exercise of stock options	110	133
Purchase of treasury stock	(1,813)	(15,643)
Dividends paid	(2,333)	(2,220)
Other	(252)	19
Net cash provided (used) by financing activities	4,549	(4,929)
Effect of exchange rate changes on cash	(1,729)	1,888
Net change in cash	(2,144)	(2,568)
Cash balance:		
Beginning of period	14,447	19,508
End of period	\$ 12,303	\$ 16,940

The notes to condensed consolidated financial statements are an integral part of these statements.



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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

A. Basis of Presentation

The unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) and, in the opinion of the Company, include all adjustments, consisting only of normal recurring items, necessary for a fair presentation of results for each period. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such SEC rules and regulations. The Company believes that the disclosures made are adequate to make the information presented not misleading. It is suggested that these financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's latest Annual Report. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America.

Certain balances in the prior fiscal year have been reclassified to conform to the presentation adopted in the current year. This reclassification impacted the Company's Condensed Consolidated Statements of Cash Flow, resulting in a transfer of \$337,000 from operating activities to investing activities.

New Accounting Releases

In April 2009, the Financial Accounting Standards Board (“FASB”) issued FASB Staff Position (“FSP”) FAS 157-4, “Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly.” This FSP provides additional clarification on the determination of fair value, including illustrative examples. FSP FAS 157-4 is effective for interim and annual periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company's financial statements.

In April 2009, the FASB issued FSP FAS 115-2 and FAS 124-2, “Recognition and Presentation of Other-Than-Temporary Impairments.” This FSP provides guidance on determining whether an impairment is other than temporary, provides examples to be considered and identifies reporting requirements related to such impairments. FSP FAS 115-2 and FAS 124-2 is effective for interim and annual periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company's financial statements.

In April 2009, the FASB issued FSP FAS 107-1 and APB 28-1, “Interim Disclosures about Fair Value of Financial Instruments.” This FSP requires disclosure about the fair value of financial instruments whenever summarized financial information for interim periods is issued, and requires disclosure of the fair value of all financial instruments (where practicable) in the body or accompanying notes of interim and annual financial statements. FSP FAS 107-1 and APB 28-1 is effective for interim periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company's financial statements ..

In April 2009, the FASB issued FSP FAS 141(R)-1, “Accounting for Assets Acquired and Liabilities Assumed in a Business Combination That Arise from Contingencies.” This FSP requires that assets acquired and liabilities assumed in a business combination that arise from contingencies be recognized at fair value if fair value can be reasonably estimated, and eliminates the requirement to disclose an estimate of the range of outcomes of recognized contingencies at the acquisition date. This FSP is effective for assets or liabilities arising from contingencies in business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Adoption of this FSP is not expected to have a material impact on the

Company's financial statements.

In December 2008, the FASB issued FSP 132(R)-1, "Employers' Disclosure about Postretirement Benefit Plan Assets." This FSP provides guidance on an employer's disclosures regarding plan assets of a defined benefit pension or other postretirement plan. The objectives of the disclosures required under this FSP are to provide users of financial statements with an understanding of:

- a) How investment allocation decisions are made;
- b) The major categories of plan assets;

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- c) The inputs and valuation techniques used to measure the fair value of plan assets;
- d) The effect of fair value measurements using significant unobservable inputs on changes in plan assets for the period; and
- e) Significant concentrations of risk within plan assets.

The disclosures about plan assets required by this FSP are required for fiscal years ending after December 15, 2009, and earlier application is permitted. This FSP is not expected to have a material impact on the Company's financial statements.

In April 2008, the FASB issued FSP 142-3, "Determination of the Useful Life of Intangible Assets." This FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under Statement of Financial Accounting Standard ("SFAS") No. 142, "Goodwill and Other Intangible Assets." The intent of this FSP is to improve the consistency between the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141(R), "Business Combinations," and other U.S. generally accepted accounting principles. FSP 142-3 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. This FSP is not expected to have a material impact on the Company's financial statements.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities – An Amendment of FASB Statement No. 133." This statement enhances the disclosures regarding derivatives and hedging activities by requiring:

- Disclosure of the objectives for using derivative instruments in terms of underlying risk and accounting designation;
  - Disclosure of the fair values of derivative instruments and their gains and losses in a tabular format;
  - Disclosure of information about credit-risk-related contingent features; and
- Cross-reference from the derivative footnote to other footnotes in which derivative-related information is disclosed.

SFAS No. 161 is effective for fiscal years and interim periods beginning after November 15, 2008. The Company has adopted SFAS No. 161 in its fiscal third quarter, however these disclosures were considered immaterial due to the nature and fair value of the derivatives held by the Company at March 27, 2009.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations." This statement will significantly change the accounting for business combinations, requiring the acquiring entity to recognize the acquired assets and liabilities at the acquisition date fair value with limited exceptions. The statement also includes a substantial number of new disclosure requirements. SFAS No. 141(R) applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual report period beginning on or after December 15, 2008. Earlier adoption is prohibited. Accordingly, the Company will be subject to SFAS No. 141(R) beginning on July 1, 2009.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements – An Amendment of ARB No. 51." SFAS No. 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary, and includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. SFAS No. 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. Earlier adoption is prohibited. Adoption of SFAS No. 160 is not expected to have a material impact on the financial statements of the Company.

In February 2007, the FASB issued SFAS No. 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115.” This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. This statement is effective as of the beginning of an entity’s first fiscal year that begins after November 15, 2007. The Company adopted SFAS No. 159 in the first quarter of fiscal 2009 with no material impact to the financial statements. The Company has currently chosen not to elect the fair value option for any items that are not already required to be measured at fair value in accordance with accounting principles generally accepted in the United States.

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In September 2006, the FASB issued SFAS No. 157, “Fair Value Measurements.” This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. On February 12, 2008, the FASB issued FSP 157-2 which delays the effective date of SFAS No. 157 for one year, for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). SFAS No. 157 and FSP 157-2 are effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company adopted SFAS No. 157 in the first quarter of fiscal 2009 for those assets and liabilities not subject to the one year deferral granted in FSP 157-2, with no material impact to the financial statements. The Company is currently evaluating the impact of adopting SFAS No. 157 for the assets and liabilities subject to the one year deferral granted under FSP 157-2, for which SFAS No. 157 will become effective for fiscal years beginning after November 15, 2008.

In September 2006 and March 2007, respectively, the FASB ratified Emerging Issues Task Force (“EITF”) Issue No. 06-4, “Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements” and Issue No. 06-10, “Accounting for Collateral Assignment Split-Dollar Life Insurance Arrangements.” These EITF’s address the possible recognition of a liability and related compensation costs for split-dollar life insurance policies that provide a benefit to an employee that extends to postretirement periods. EITF 06-4 and 06-10 are effective for fiscal years beginning after December 15, 2007, including interim periods within those years. The Company adopted these EITF’s in the first quarter of fiscal 2009 with no material impact to the financial statements.

During June 2006, the FASB issued FASB Interpretation (“FIN”) No. 48, “Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109.” FIN 48 addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements by standardizing the level of confidence needed to recognize uncertain tax benefits and the process for measuring the amount of benefit to recognize. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The Company adopted the provisions of FIN 48 as of July 1, 2007, with no material impact to the Company’s financial statements.

## B. Inventory

The major classes of inventories were as follows (in thousands):

	March 27, 2009	June 30, 2008
Inventories:		
Finished parts	\$ 61,793	\$ 53,697
Work in process	12,174	20,725
Raw materials	23,939	23,269
	\$ 97,906	\$ 97,691

The year end fiscal 2008 figures were revised to reflect subcomponents in raw materials rather than finished parts. Finished parts now more properly reflects goods in a saleable state.

## C. Warranty

The Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its suppliers. However, its warranty obligation is affected by product failure rates, the extent

of the market affected by the failure and the expense involved in satisfactorily addressing the situation. The warranty reserve is established based on our best estimate of the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. When evaluating the adequacy of the reserve for warranty costs, management takes into consideration the term of the warranty coverage, historical claim rates and costs of repair, knowledge of the type and volume of new products and economic trends. While we believe the warranty reserve is adequate and that the judgment applied is appropriate, such amounts estimated to be due and payable in the future could differ materially from what actually transpires. The following is a listing of the activity in the warranty reserve during the three and nine month periods ended March 27, 2009 and March 28, 2008 (in thousands).

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	Three Months Ended		Nine Months Ended	
	Mar. 27, 2009	Mar. 28, 2008	Mar. 27, 2009	Mar. 28, 2008
Reserve balance, beginning of period	\$ 8,231	\$ 7,802	\$ 8,125	\$ 7,266
Current period expense	2,068	1,191	4,175	3,333
Payments or credits to customers	(2,372)	(1,151)	(3,928)	(3,089)
Translation	(161)	279	(606)	611
Reserve balance, end of period	\$ 7,766	\$ 8,121	\$ 7,766	\$ 8,121

## D. Contingencies

The Company is involved in litigation of which the ultimate outcome and liability to the Company, if any, is not presently determinable. Management believes that final disposition of such litigation will not have a material impact on the Company's results of operations, financial position or cash flows.

## E. Business Segments

Information about the Company's segments is summarized as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	Mar. 27, 2009	Mar. 28, 2008	Mar. 27, 2009	Mar. 28, 2008
Manufacturing segment sales	\$ 65,931	\$ 78,689	\$ 201,308	\$ 214,881
Distribution segment sales	25,741	28,702	83,712	84,328
Inter/Intra segment elimination - manufacturing	(16,738)	(16,014)	(45,973)	(44,469)
Inter/Intra segment elimination - distribution	(5,642)	(5,539)	(15,485)	(13,395)
Net sales	\$ 69,292	\$ 85,838	\$ 223,562	\$ 241,345
Manufacturing segment earnings	\$ 3,165	\$ 9,033	\$ 11,608	\$ 25,849
Distribution segment earnings	1,531	2,011	7,026	7,251
Corporate and eliminations	(1,637)	(337)	(6,175)	(7,011)
Earnings before income taxes and minority interest	\$ 3,059	\$ 10,707	\$ 12,459	\$ 26,089
	Mar. 27, 2009	June 30, 2008		
Assets				
Manufacturing segment assets	\$ 351,988	\$ 369,842		
Distribution segment assets	66,268	67,223		
Corporate assets and elimination of inter-company assets	(139,251)	(132,437)		
	\$ 279,005	\$ 304,628		

F. Stock-Based Compensation

In fiscal 2009 and 2008, the Company granted a target number of 88,500 and 52,758 performance stock unit awards, respectively, to various employees of the Company, including executive officers. The performance stock unit awards granted in fiscal 2009 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Unit Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2011. The performance stock unit awards granted in fiscal 2009 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance stock units that can be awarded if the target objective is exceeded is 106,200. Based upon actual results to



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date, the Company is accruing the performance stock unit awards granted in fiscal 2009 at the target payout level. The performance stock unit awards granted in fiscal 2008 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Unit Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2010. The performance stock unit awards granted in fiscal 2008 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance stock units that can be awarded if the target objective is exceeded is 63,310. Based upon actual results to date, the Company is accruing the performance stock unit awards granted in fiscal 2008 at the targeted payout level. There were 214,300 and 202,178 unvested stock unit awards outstanding at March 27, 2009 and March 28, 2008, respectively. The performance stock unit awards are remeasured at fair-value (based upon the Company's stock price) at the end of each reporting period. The fair-value of the stock unit awards are expensed over the performance period for the shares that are expected to ultimately vest. Compensation expense (income) for the three and nine months ended March 27, 2009, related to the performance stock unit awards, approximated \$64,000 and \$(607,000), respectively. Compensation (income) for the three and nine months ended March 28, 2008, related to the performance stock unit awards, approximated \$(1,888,000) and \$(638,000), respectively.

In fiscal 2009 and 2008, the Company granted a target number of 66,500 and 37,310 performance stock awards, respectively, to various employees of the Company, including executive officers. The performance stock awards granted in fiscal 2009 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2011. The performance stock awards granted in fiscal 2009 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance shares that can be awarded if the target objective is exceeded is 79,800. Based upon actual results to date, the Company is accruing the performance stock awards granted in 2009 at the targeted payout level. The performance stock awards granted in fiscal 2008 will vest if the Company achieves a specified target objective relating to consolidated economic profit (as defined in the Performance Stock Award Grant Agreement) in the cumulative three fiscal year period ending June 30, 2010. The performance stock awards granted in fiscal 2008 are subject to adjustment if the Company's economic profit for the period falls below or exceeds the specified target objective, and the maximum number of performance shares that can be awarded if the target objective is exceeded is 44,772. Based upon actual results to date, the Company is accruing the performance stock awards granted in fiscal 2008 at the target payout level. There were 176,868 and 218,558 unvested stock awards outstanding at March 27, 2009 and March 28, 2008, respectively. The fair value of the stock awards (on the date of grant) is expensed over the performance period for the shares that are expected to ultimately vest. Compensation expense for the three and nine months ended March 27, 2009, related to performance stock awards, approximated \$320,000 and \$920,000, respectively. Compensation expense for the three and nine months ended March 28, 2008, related to performance stock awards, approximated \$244,000 and \$695,000, respectively.

In addition to the performance shares mentioned above, the Company has unvested restricted stock outstanding that will vest if certain service conditions are fulfilled. The fair value of the restricted stock grants is recorded as compensation expense over the vesting period, which is generally 1 to 4 years. During fiscal 2009 and 2008, the Company granted 17,700 and 7,200 service based restricted shares, respectively, to employees and non-employee directors in each year. There were 23,700 and 20,000 unvested shares outstanding March 27, 2009 and March 28, 2008, respectively. Compensation expense for the three and nine months ended March 27, 2009, related to restricted stock grants, approximated \$43,000 and \$164,000, respectively. Compensation expense for the three and nine months ended March 28, 2008, related to restricted stock grants, approximated \$43,000 and \$111,000, respectively.

#### G. Pension and Other Postretirement Benefit Plans

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The Company has non-contributory, qualified defined benefit plans covering substantially all domestic employees hired prior to October 1, 2003 and certain foreign employees. Additionally, the Company provides health care and life insurance benefits for certain domestic retirees. Components of net periodic benefit cost for the defined benefit pension plans and other postretirement benefit plan are as follows (in thousands):

	Three Months Ended		Nine Months Ended	
	Mar. 27, 2009	Mar. 28, 2008	Mar. 27, 2009	Mar. 28, 2008
<b>Pension Benefits:</b>				
Service cost	\$ 298	\$ 305	\$ 885	\$ 896
Interest cost	1,769	1,738	5,296	5,190
Expected return on plan assets	(2,237)	(2,411)	(6,698)	(7,206)
Amortization of prior service cost	(180)	(180)	(539)	(539)
Amortization of transition obligation	17	21	48	52
Amortization of net loss	801	428	2,402	1,282
Net periodic benefit cost (income)	\$ 468	\$ (99)	\$ 1,394	\$ (325)
<b>Postretirement Benefits:</b>				
Service cost	\$ 9	\$ 9	\$ 28	\$ 28
Interest cost	325	341	973	1,025
Amortization of net loss	137	133	412	399
Net periodic benefit cost	\$ 471	\$ 483	\$ 1,413	\$ 1,452

The Company previously disclosed in its financial statements for the year ended June 30, 2008, that it expected to contribute \$302,000 to its pension plan in fiscal 2009. As of March 27, 2009, \$227,000 in contributions have been made.

## H. Income Taxes

The Company has approximately \$797,000 of unrecognized tax benefits as of March 27, 2009 which, if recognized, would favorably impact the effective tax rate. We anticipate the decline of approximately \$90,000 of unrecognized tax benefits during the next twelve months.

During the three months ended March 27, 2009, unrecognized tax benefits increased approximately \$172,000 due mainly to a change in the estimated realization of research and development credits.

Annually, we file income tax returns in various taxing jurisdictions inside and outside the United States. In general, the tax years that remain subject to examination are 2003 through 2008 for our major operations in the U.S., Italy, Belgium, and Japan. The U.S. Internal Revenue Service is currently auditing our consolidated income tax return for fiscal 2006. Other audits currently underway include those in Singapore and Italy. It is reasonably possible that at least one of these audit cycles will be completed during fiscal 2009.

We recognize accrued interest and penalties related to unrecognized tax benefits in income tax expense. As of March 27, 2009, total accrued interest and penalties with respect to income taxes was approximately \$102,000 that would favorably affect the effective tax rate if recognized.

## I. Goodwill and Other Intangibles

The changes in the carrying amount of goodwill, substantially all of which is allocated to the manufacturing segment, for the nine months ended March 27, 2009 were as follows (in thousands):

Balance at June 30, 2008	\$ 18,479
Translation adjustment	(1,828)
Balance at March 27, 2009	\$ 16,651

The gross carrying amount and accumulated amortization of the Company's intangible assets that have defined useful lives and are subject to amortization as of March 27, 2009 and June 30, 2008 are as follows (in thousands):

	March 27, 2009	June 30, 2008
Intangible assets with finite lives:		
Licensing agreements	\$ 3,015	\$ 3,015
Non-compete agreements	2,050	2,050
Other	5,991	5,991
	11,056	11,056
Accumulated amortization	(5,936)	(5,176)
Translation adjustment	207	1,235
Total	\$ 5,327	\$ 7,115

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The weighted average remaining useful life of the intangible assets included in the table above is approximately 8 years.

Intangible amortization expense was \$244,000 and \$760,000 for the three and nine months ended March 27, 2009, respectively, and \$242,000 and \$712,000 for the three and nine months ended March 28, 2008, respectively. Estimated intangible amortization expense for the remainder of fiscal 2009 and each of the next five fiscal years is as follows (in thousands):

Fiscal Year	
2009	\$ 232
2010	724
2011	724
2012	724
2013	682
2014	682

The gross carrying amount of the Company's intangible assets that have indefinite lives and are not subject to amortization as of March 27, 2009 and June 30, 2008 are \$2,039,000 and \$2,474,000, respectively. These assets are comprised of acquired tradenames.

## J. Long-term Debt

Notes payable and long-term debt at March 27, 2009 and June 30, 2008 consisted of the following (in thousands):

	March 27, 2009	June 30, 2008
Revolving loan	\$ 28,300	\$ 19,700
10-year unsecured senior notes	25,000	25,000
Notes payable	-	1,010
Other	4,708	4,247
Subtotal	58,008	49,957
Less: current maturities and short-term borrowings	(2,313)	(1,730)
Total long-term debt	\$ 55,695	\$ 48,227

At March 27, 2009, the Company is in compliance with all covenants and other requirements set forth in its revolving loan and note agreements.

## K. Shareholders' Equity

In October 2007, the Board of Directors approved a two-for-one stock split of the Company's outstanding common stock. The split was issued on December 31, 2007 to shareholders of record at the close of business on December 10, 2007. The split increased the number of shares outstanding to approximately 11.4 million from approximately 5.7 million. The Condensed Consolidated Financial Statements and Notes thereto, including all share and per share data, have been restated as if the stock split had occurred as of the earliest period presented.

On July 27, 2007, the Board of Directors authorized the purchase of up to 200,000 shares of Common Stock at market values. This resolution superseded the resolution previously adopted by the Board in January 2002. On August 14,

2007, the Board of Directors authorized the purchase of an additional 200,000 shares of Common Stock at market values. On February 1, 2008, the Board of Directors authorized the purchase of an additional 500,000 shares of Common Stock at market values. The Company purchased 250,000 shares of its outstanding Common Stock in the second quarter of fiscal 2009 at an average price of \$7.25 per share for a total cost of \$1,813,000. In fiscal 2008, the Company repurchased 660,000 shares of its outstanding Common Stock at an average price of \$23.70 per share at a total cost of \$15,643,000.

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## Item 2. Management Discussion and Analysis

In the financial review that follows, we discuss our results of operations, financial condition and certain other information. This discussion should be read in conjunction with our consolidated fiscal 2008 financial statements and related notes.

Some of the statements in this Quarterly Report on Form 10-Q are “forward looking statements” as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include the Company’s description of plans and objectives for future operations and assumptions behind those plans. The words “anticipates,” “believes,” “intends,” “estimates,” and “expects,” or similar anticipatory expressions, usually identify forward-looking statements. In addition, goals established by Twin Disc, Incorporated should not be viewed as guarantees or promises of future performance. There can be no assurance the Company will be successful in achieving its goals.

In addition to the assumptions and information referred to specifically in the forward-looking statements, other factors, including but not limited to those factors discussed under Item 1A, Risk Factors, of the Company’s Annual Report filed on Form 10-K for June 30, 2008 could cause actual results to be materially different from what is presented here.

## Results of Operations

(In thousands)

	Three Months Ended				Nine Months Ended			
	March 27, 2009		March 28, 2008		March 27, 2009		March 28, 2008	
		%		%		%		%
Net sales	\$ 69,292		\$ 85,838		\$ 223,562		\$ 241,345	
Cost of goods sold	50,141		59,211		161,386		165,522	
Gross profit	19,151	27.6%	26,627	31.0%	62,176	27.8%	75,823	31.4%
Marketing, engineering and administrative expenses	14,517	21.0	14,969	17.4	47,843	21.4	47,041	19.5
Earnings from operations	\$ 4,634	6.7	\$ 11,658	13.6	\$ 14,333	6.4	\$ 28,782	11.9

## Comparison of the Third Quarter of FY 2009 with the Third Quarter of FY 2008

Net sales for the third quarter decreased 19.3%, or \$16.5 million, to \$69.3 million from \$85.8 million in the same period a year ago. Compared to the third quarter of fiscal 2008, the U.S. Dollar strengthened against the Euro and Asian currencies. The translation effect of this strengthening on foreign operations was to decrease revenues by approximately \$2.9 million versus the prior year, before eliminations. Adjusting for the impact of foreign currency translation on the third fiscal quarter, sales would have been down just under 16% versus the same period last fiscal year. The decline in sales for the fiscal 2009 third quarter was primarily due to lower sales of products to customers in the mega yacht, oil and gas, and industrial markets. This was partially offset by higher sales to customers in the commercial marine, land-based military and airport rescue fire fighting (ARFF) markets.

Sales at our manufacturing segment were down 16.2%, or \$12.8 million, to \$65.9 million from \$78.7 million in the same period last year. Compared to the third quarter of fiscal 2008, the U.S. Dollar strengthened against the Euro and Asian currencies. The translation effect of this strengthening on foreign manufacturing operations was to decrease revenues by approximately \$3.0 million versus the prior year, before eliminations. Sales at our U.S. domestic manufacturing locations were down just under 7%. Continued softening in transmission sales for the land-based oil and gas market, and lower propulsion system and industrial product shipments were only partially offset by improved shipments for the commercial marine product markets. Sales at our Belgian manufacturing location were down approximately 12% over the same period last year. Adjusting for the negative translation effect of a weakening Euro versus the U.S. Dollar, sales were down just over 2%. Our Italian manufacturing operations saw a nearly 46% decrease in sales compared to fiscal 2008's third quarter. The majority of this decrease is due to decreased sales of low horsepower marine transmissions and propulsion systems for the Italian and European pleasure craft and mega yacht markets. In addition, there was a softening in industrial product markets in the Italian and European market. Just under one-fifth of the decrease can be attributed to the translation effect of a

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strengthening U.S. Dollar versus the third quarter of last fiscal year. The Company's Swiss manufacturing operation, which manufactures propellers for high-end pleasure craft and military patrol boat applications, experienced a 38% decrease in sales versus the prior year's third fiscal quarter. The Company continued to experience a decrease in order activity, cancellations and retiming of orders for pleasure craft marine transmission, boat management and propulsion systems for the global mega yacht market.

Our distribution segment experienced a decrease of 10.3% in sales, or \$3.0 million, to \$25.7 million from \$28.7 million in the same period a year ago. Compared to the third quarter of fiscal 2008, the U.S. Dollar strengthened against the Euro and Asian currencies. The translation effect of this strengthening on foreign distribution operations was to decrease revenues by approximately \$1.5 million versus the prior year, before eliminations. The Company's distribution operations in Italy and Australia saw double digit decreases in pleasure craft marine transmission and boat management system product sales. This was partially offset by continued strength in commercial marine transmission sales at the Company's distribution operations in Asia.

The elimination for net inter/intra segment sales increased \$0.8 million, accounting for the remainder of the net change in sales versus the same period last year. This change is primarily due to an increase in shipments from our Japanese joint venture to our distributor in Singapore, due to strong demand in the Asia Pacific region for the high horsepower marine transmissions produced in Japan.

Gross profit as a percentage of sales decreased to 27.6% of sales, compared to 31.0% of sales for the same period last year. This 340 basis point deterioration can be attributed to reduced sales of higher margin products, higher sales of lower margin products, increased warranty costs (\$0.9 million), and an increase in domestic pension expense (\$0.4 million). In addition, the Company's Belgian operation's gross profit was favorably affected by the continued relative strength of the U.S. Dollar versus the Euro, when compared to the average rate in fiscal 2008. This operation manufactures with Euro-based costs and sells more than a third of its production into the U.S. market at U.S. Dollar prices. It is estimated that the year-over-year effect of the stronger U.S. Dollar was to improve margins at our Belgian subsidiary by over \$0.8 million in the third fiscal quarter versus the same period a year ago. Compared to the third quarter of fiscal 2008, the U.S. Dollar strengthened against the Euro and Asian currencies. The translation effect of this strengthening on foreign operations was to decrease gross margin by approximately \$0.9 million versus the prior year, before eliminations.

Marketing, engineering, and administrative (ME&A) expenses were 3.0% lower compared to last year's third fiscal quarter. However, due to lower sales volume, ME&A expenses as a percentage of sales were up 3.6 percentage points to 21.0% of sales versus 17.4% of sales in the third quarter of fiscal 2008. For the third quarter of fiscal 2009, stock based compensation expense totaled \$0.4 million compared to income of \$1.6 million for the third quarter of fiscal 2008, for a net year-over-year increase of \$2.0 million. Fiscal 2008's third quarter included a \$2.3 million reversal of stock based compensation expense, which reflected the decline of the Company's stock price during that quarter a year ago. In addition, expenses related to the Company's corporate and domestic incentive programs decreased \$1.5 million versus the third quarter of fiscal 2008, due to the overall decline in financial performance year-over-year. This was partially offset by increased IT costs of \$0.3 million, primarily depreciation expense, associated with the Company's new ERP system and higher domestic pension expenses of \$0.2 million. The net impact of foreign currency translation from overseas operations reduced ME&A expenses by approximately \$0.8 million when compared to the same period of the prior fiscal year.

Interest expense of \$0.5 million was down over 30% compared to fiscal 2008's third quarter. In the third quarter of fiscal 2009 and 2008, the Company incurred interest of \$0.4 million on the \$25 million of Senior Notes that were entered into in April 2006. In addition, for the third quarter of fiscal 2008, the interest rate on the Company's revolving credit facility was in the range of 4.36% to 5.85%, whereas for the third quarter of fiscal 2009 the range was 1.67% to 1.75%. At the same time, the average balance of the Company's revolving credit facility increased slightly



versus the prior year. However, as a result of the lower interest rate, total interest on the revolver decreased just over \$0.2 million.

Other expense of \$1.0 million for the quarter was up approximately \$0.9 million from the prior year primarily due to exchange losses caused by the strengthening of the U.S. Dollar versus the Japanese Yen.

The effective tax rate for 2009's third fiscal quarter of 11.8 percent improved over the prior year rate of 25.4 percent due primarily to a 5.9 percent reduction in the Italian corporate tax rate effective with the start of fiscal 2009, a shift in earnings to lower tax subsidiaries, the impact of foreign tax credits on the domestic tax rate and provision to return adjustments recorded in the third quarter based on changes in estimates. These favorable items were partially

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offset by an additional reserve recorded due to a change in the estimate of realization of research and development tax credits during the fiscal 2009 third quarter.

Comparison of the First Nine Months of FY 2009 with the First Nine Months of FY 2008

Net sales for the first nine months of fiscal 2009 decreased 7.4%, or \$17.8 million, to \$223.6 million from \$241.3 million in the same period a year ago. Compared to the first nine months of fiscal 2008, the Euro and Asian currencies weakened, on average, against the U.S. Dollar. The translation effect of this weakening on foreign operations was to decrease revenues by approximately \$1.4 million versus the prior year. The Company's North American manufacturing operations saw a continued softening in demand for the Company's oil and gas transmission products and saw continued weakness in its marine propulsion system shipments for the mega yacht segment of the marine pleasure craft market. This was partially offset by year-over-year increases in the Company's industrial product and commercial marine transmission sales. In addition, vehicular transmission sales for the airport rescue and fire fighting (ARFF) and military markets remained steady. Overseas, the Company experienced particularly strong increases in sales at our distribution operations in Asia, which serve commercial marine markets. However, significant softening was experienced in the third fiscal quarter for propulsion and boat management systems for the global mega yacht segment of the pleasure craft market. As a result, through nine months these product markets are now experiencing a year-over-year decline.

Sales at our manufacturing segment were down 6.3%, or \$13.6 million, to \$201.3 million from \$214.9 million in the same period last year. Year-to-date, sales at our U.S. domestic manufacturing locations were down almost 8%. This was primarily due to the continued slow down in sales of land based transmissions for the oil and gas markets and lower sales of propulsion systems for the European mega yacht. This was partially offset by improved year-over-year sales of commercial marine transmissions. On a year-to-date basis, sales of industrial products as well as vehicular transmissions for the ARFF and military markets remained steady. Sales at the Company's Belgian manufacturing operation are up nearly 4% through the first nine months. The prior fiscal year's first nine months was unfavorably affected by material shortages and equipment downtime, as progress continued on the plant re-layout associated with the June 2007 restructuring program. Our Italian manufacturing operations saw a significant decrease in sales in the third fiscal quarter compared to the prior fiscal year, as noted above. As a result, sales for the first nine months are down over 17% versus the first nine months of fiscal 2008. The decrease can be primarily attributed to decreased sales of low horsepower marine transmissions for the Italian and European pleasure craft as well as lower sales of boat management systems for the Italian mega yacht market. The Company's Swiss manufacturing operation, which manufactures propellers for high end pleasure craft and military patrol boat applications, experienced a 9.0% increase in sales versus the prior year's first nine months. However, as noted above there was a significant fall off in third quarter shipments versus the prior fiscal year's third quarter. As noted above, the Company did experience a decrease in order activity, cancellations and retiming of orders for pleasure craft marine transmission, boat management and propulsion systems for the global mega yacht market starting late in the second fiscal quarter of 2009, which accelerated in the third fiscal quarter of 2009.

Our distribution segment experienced a slight decrease of 0.7% in sales, or \$0.6 million, to \$83.7 million from \$84.3 million in the same period a year ago. The Company's Asian distribution operations in Singapore and joint venture in Japan saw significant growth in the commercial marine transmission markets. Partially offsetting these increases, the Company's distribution operations in Italy and Australia saw double digit decreases in pleasure craft marine transmission and boat management system product sales. Compared to the first nine months of fiscal 2008, the Euro and Asian currencies weakened, on average, against the U.S. Dollar. The translation effect of this weakening on foreign distribution operations was to decrease revenues by approximately \$0.7 million versus the prior year, before eliminations.

The elimination for net inter/intra segment sales increased \$3.6 million, accounting for the remainder of the net change in sales versus the same period last year. This change is primarily due to an increase in shipments from our Japanese joint venture to our distributor in Singapore, due to strong demand in the Asia Pacific region for the high horsepower marine transmissions produced in Japan.

Gross profit as a percentage of sales decreased to 27.8% of sales, compared to 31.4% of sales for the same period last year. This 360 basis point deterioration can be attributed to reduced sales of higher margin products, higher sales of lower margin products, increased warranty costs (\$0.8 million), and an increase in domestic pension expense (\$1.2 million) partially offset by higher pricing and expanded outsourcing. In addition, the Company's Belgian operation's gross profit was favorably affected by the continued relative strength of the U.S. Dollar versus the Euro, when compared to the average rate in fiscal 2008. This operation manufactures with Euro-based costs and

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sells more than a third of its production into the U.S. market at U.S. Dollar prices. It is estimated that the year-over-year effect of the stronger U.S. Dollar was to improve margins at our Belgian subsidiary by over \$1.0 million in the first nine months of fiscal 2009 versus the same period a year ago. Compared to the first nine months of fiscal 2008, the U.S. Dollar strengthened against the Euro and Asian currencies. The translation effect of this strengthening on foreign operations was to decrease gross margin by approximately \$1.8 million versus the prior year, before eliminations.

Marketing, engineering, and administrative (ME&A) expenses were 1.7% higher compared to last year's first nine months. ME&A expenses as a percentage of sales were up 1.9 percentage points to 21.4% of sales versus 19.5% of sales in the first nine months of fiscal 2008. On a year-to-date basis, expenses related to the Company's corporate and domestic incentive programs decreased \$2.3 million versus the first nine months of fiscal 2008, due to the overall decline in financial performance year-over-year. This was offset by increased IT costs of \$1.4 million, primarily depreciation expense, associated with the Company's new ERP system and higher domestic pension expenses of \$0.5 million. In addition, there were severance costs of \$1.3 million booked in the second fiscal quarter of 2009. For the first nine months of fiscal 2009, stock based compensation expense totaled \$0.5 million compared to \$0.2 million for the first nine months of fiscal 2008. As noted above, fiscal 2008's third quarter included a \$2.3 million reversal of stock based compensation expense, which reflected the decline of the Company's stock price during that quarter a year ago. The net impact of foreign currency translation from overseas operations reduced ME&A expenses by approximately \$0.8 million when compared to the same period of the prior fiscal year.

Interest expense of \$1.8 million was down 21% compared to fiscal 2008's first nine months. In the first nine months of fiscal 2009 and 2008, the Company incurred interest of \$1.1 million on the \$25 million of Senior Notes that were entered into in April 2006. In addition, for the first nine months of fiscal 2008, the interest rate on the Company's revolving credit facility was in the range of 4.36% to 6.97%, whereas for the first nine months of fiscal 2009 the range was 1.67% to 4.00%. At the same time, the average balance of the Company's revolving credit facility increased slightly versus the prior year. However, as a result of the lower interest rate, total interest on the revolver decreased just over \$0.5 million.

Year-to-date, the effective tax rate of 29.2 percent improved over the prior year rate of 33.3 percent due primarily to a 5.9 percent reduction in the Italian corporate tax rate effective with the start of fiscal 2009, a shift in earnings to lower tax subsidiaries and the impact of foreign tax credits on the domestic tax rate.

## Financial Condition, Liquidity and Capital Resources

### Comparison between March 27, 2009 and June 30, 2008

As of March 27, 2009, the Company had net working capital of \$108.6 million, which represents an increase of \$2.5 million, or 2%, from the net working capital of \$106.1 million as of June 30, 2008.

Cash decreased 14.8% to \$12.3 million as of March 27, 2009. The majority of the cash as of March 27, 2009 is at the Company's overseas operations in Europe and Asia-Pacific. Of the nearly \$2.1 million decrease since the start of the fiscal year, roughly \$1.7 million can be attributed to effect of exchange rate changes on cash.

Trade receivables of \$55.1 million were down \$12.5 million from last fiscal year-end. The effect of foreign currency translation due to the strengthening U.S. Dollar versus the Euro and Asian currencies was to decrease trade accounts receivables by just under \$7.2 million versus the end of the prior fiscal year. The overall decrease in accounts receivable was consistent with the lower sales volume experienced in the last two fiscal quarters. Due to the global economic slowdown, the Company began to see an increase in requests for extended payment terms beyond its customary practice in the second fiscal quarter and into the third fiscal quarter. Management continues to actively

monitor accounts receivables and work with customers on a global basis.

Net inventory increased by \$0.2 million, or 0.2%, versus June 30, 2008 to \$97.9 million. The effect of foreign currency translation due to the strengthening U.S. Dollar versus the Euro and Asian currencies was to decrease net inventories by just under \$12 million versus the end of the prior fiscal year. The majority of the net increase in inventory, after the effect of foreign exchange, came at the Company's domestic manufacturing location and Asian distribution operation. The increase at the Company's domestic manufacturing operation is the result of customer reschedules and the impact of dual sourcing of component parts as we transition to low-cost suppliers. The increase at the Asian distribution operation can be attributed to the timing of shipments to customers. On a consolidated basis, as of March 27, 2009, the Company's backlog of orders to be shipped over the next six months approximates

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\$81.5 million, down 33% since the year began and 35% compared with the same period a year ago. Of the \$39.2 million decrease experienced since the beginning of the fiscal year, approximately \$4.7 million can be attributed to the effect of foreign currency translation. The reduction of inventory levels at both the Company's manufacturing and distribution operations around the world continues to be a priority for the balance of fiscal 2009 and beyond.

Net property, plant and equipment (PP&E) decreased \$4.3 million versus June 30, 2008. This includes the addition of \$6.6 million in capital expenditures, primarily at the Company's domestic and Belgian manufacturing operations, which was offset by depreciation of \$6.5 million. The net remaining decrease of \$4.4 million is due to the effects of foreign currency translation. As a result of current external business factors, the Company has revised its capital expenditure projection for the year and now expects to invest between \$10 and \$12 million in capital assets in fiscal 2009, compared to its prior estimate of between \$15 and \$17 million. The quoted lead times on certain manufacturing equipment purchases may push some of the capital expenditures into the next fiscal year. This compares to \$15.0 million in capital expenditures in fiscal 2008, \$15.7 million in fiscal 2007 and \$8.4 million in fiscal 2006. The Company's capital program is focusing on modernizing key core manufacturing, assembly and testing processes at its facilities around the world as well as the implementation of the global ERP system.

Accounts payable as of March 27, 2009 of \$31.8 million were down \$6.1 million, or 16.1%, from June 30, 2008. The effect of foreign currency translation due to the strengthening U.S. Dollar versus the Euro and Asian currencies was to decrease accounts payable by just under \$2.7 million versus the end of the prior fiscal year. The net remaining decrease after adjusting for the impact of foreign currency translation is primarily the result of the overall downturn in business, decrease in the order backlog and the focus on reducing inventory levels.

Total borrowings, notes payable and long-term debt, as of March 27, 2009 increased by \$8.1 million, or 16%, to \$58.0 million versus June 30, 2008. This increase was driven by the increase in working capital, primarily inventory, the payment of annual incentive and bonus awards for fiscal 2008 performance in the first fiscal quarter of 2009 and a \$1.8 million stock repurchase in the fiscal second quarter, partially offset by net cash provided by operating activities. In the second fiscal quarter, the Company repurchased 250,000 shares of its outstanding common stock at an average price of \$7.25 per share. For the balance of fiscal 2009, the Company is not required to make any additional contributions to its domestic defined benefit plans. However, based on overall financial performance and cash flows, the Company may elect to make further contributions beyond those required. At March 27, 2009, the Company is in compliance with all covenants and other requirements set forth in its revolving loan and note agreements. The first installment of \$3.6 million on the Company's unsecured \$25 million 6.05% Senior Notes is due in April 2010.

Total shareholders' equity decreased by \$12.7 million to a total of \$117.0 million. Retained earnings increased by \$6.4 million. The net increase in retained earnings included \$8.7 million in net earnings reported year-to-date, offset by \$2.3 million in dividend payments. Net unfavorable foreign currency translation of \$19.6 million was reported as the U.S. Dollar strengthened against the Euro and Asian currencies during the first nine months of fiscal 2009. The remaining movement of \$1.4 million represents an adjustment for the amortization of net actuarial loss and prior service cost on the Company's pension plans.

The Company's balance sheet remains strong, there are no off-balance-sheet arrangements, and we continue to have sufficient liquidity for near-term needs. As of March 27, 2009, the Company had available borrowings under its \$35 million revolving line of credit of nearly \$7 million. Furthermore, the Company has over \$12 million in cash at its subsidiaries around the world, approximately 45% of which is considered permanently reinvested. Management believes that available cash, our revolver facility, cash generated from operations, existing lines of credit and access to debt markets will be adequate to fund our capital requirements for the foreseeable future.

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As of March 27, 2009, the Company has obligations under non-cancelable operating lease contracts and a senior note agreement for certain future payments. A summary of those commitments follows (in thousands):

Contractual Obligations	Total	Less than 1 year	1-3 Years	3-5 Years	After 5 Years
Short-term borrowing	\$1,652	\$1,652			
Revolver borrowing	\$28,300		\$28,300		
Long-term debt	\$28,056	\$661	\$4,421	\$8,584	\$14,390
Operating leases	\$12,992	\$3,250	\$5,812	\$3,637	\$293
Total obligations	\$71,000	\$5,563	\$38,533	\$12,221	\$14,683

New Accounting Releases

In April 2009, the Financial Accounting Standards Board (“FASB”) issued FASB Staff Position (“FSP”) FAS 157-4, “Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly.” This FSP provides additional clarification on the determination of fair value, including illustrative examples. FSP FAS 157-4 is effective for interim and annual periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company’s financial statements.

In April 2009, the FASB issued FSP FAS 115-2 and FAS 124-2, “Recognition and Presentation of Other-Than-Temporary Impairments.” This FSP provides guidance on determining whether an impairment is other than temporary, provides examples to be considered and identifies reporting requirements related to such impairments. FSP FAS 115-2 and FAS 124-2 is effective for interim and annual periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company’s financial statements.

In April 2009, the FASB issued FSP FAS 107-1 and APB 28-1, “Interim Disclosures about Fair Value of Financial Instruments.” This FSP requires disclosure about the fair value of financial instruments whenever summarized financial information for interim periods is issued, and requires disclosure of the fair value of all financial instruments (where practicable) in the body or accompanying notes of interim and annual financial statements. FSP FAS 107-1 and APB 28-1 is effective for interim periods beginning after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009, and is not expected to have a material impact on the Company’s financial statements ..

In April 2009, the FASB issued FSP FAS 141(R)-1, “Accounting for Assets Acquired and Liabilities Assumed in a Business Combination That Arise from Contingencies.” This FSP requires that assets acquired and liabilities assumed in a business combination that arise from contingencies be recognized at fair value if fair value can be reasonably estimated, and eliminates the requirement to disclose an estimate of the range of outcomes of recognized contingencies at the acquisition date. This FSP is effective for assets or liabilities arising from contingencies in business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Adoption of this FSP is not expected to have a material impact on the Company’s financial statements.

In December 2008, the FASB issued FSP 132(R)-1, “Employers’ Disclosure about Postretirement Benefit Plan Assets.” This FSP provides guidance on an employer’s disclosures regarding plan assets of a defined benefit pension or

other postretirement plan. The objectives of the disclosures required under this FSP are to provide users of financial statements with an understanding of:

- a) How investment allocation decisions are made;
- b) The major categories of plan assets;
- c) The inputs and valuation techniques used to measure the fair value of plan assets;
- d) The effect of fair value measurements using significant unobservable inputs on changes in plan assets for the period; and
- e) Significant concentrations of risk within plan assets.

The disclosures about plan assets required by this FSP are required for fiscal years ending after December 15, 2009, and earlier application is permitted. This FSP is not expected to have a material impact on the Company's financial statements.



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In April 2008, the FASB issued FSP 142-3, “Determination of the Useful Life of Intangible Assets.” This FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under Statement of Financial Accounting Standard (“SFAS”) No. 142, “Goodwill and Other Intangible Assets.” The intent of this FSP is to improve the consistency between the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141(R), “Business Combinations,” and other U.S. generally accepted accounting principles. FSP 142-3 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. This FSP is not expected to have a material impact on the Company’s financial statements.

In March 2008, the FASB issued SFAS No. 161, “Disclosures about Derivative Instruments and Hedging Activities – An Amendment of FASB Statement No. 133.” This statement enhances the disclosures regarding derivatives and hedging activities by requiring:

- Disclosure of the objectives for using derivative instruments in terms of underlying risk and accounting designation;
  - Disclosure of the fair values of derivative instruments and their gains and losses in a tabular format;
  - Disclosure of information about credit-risk-related contingent features; and
- Cross-reference from the derivative footnote to other footnotes in which derivative-related information is disclosed.

SFAS No. 161 is effective for fiscal years and interim periods beginning after November 15, 2008. The Company has adopted SFAS No. 161 in its fiscal third quarter, however these disclosures were considered immaterial due to the nature and fair value of the derivatives held by the Company at March 27, 2009.

In December 2007, the FASB issued SFAS No. 141(R), “Business Combinations.” This statement will significantly change the accounting for business combinations, requiring the acquiring entity to recognize the acquired assets and liabilities at the acquisition date fair value with limited exceptions. The statement also includes a substantial number of new disclosure requirements. SFAS No. 141(R) applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual report period beginning on or after December 15, 2008. Earlier adoption is prohibited. Accordingly, the Company will be subject to SFAS No. 141(R) beginning on July 1, 2009.

In December 2007, the FASB issued SFAS No. 160, “Noncontrolling Interests in Consolidated Financial Statements – An Amendment of ARB No. 51.” SFAS No. 160 establishes new accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary, and includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. SFAS No. 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. Earlier adoption is prohibited. Adoption of SFAS No. 160 is not expected to have a material impact on the financial statements of the Company.

In February 2007, the FASB issued SFAS No. 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115.” This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. This statement is effective as of the beginning of an entity’s first fiscal year that begins after November 15, 2007. The Company adopted SFAS No. 159 in the first quarter of fiscal 2009 with no material impact to the financial statements. The Company has currently chosen not to elect the fair value option for any items that are not already required to be measured at fair value in accordance with accounting principles generally accepted in the United States.

In September 2006, the FASB issued SFAS No. 157, “Fair Value Measurements.” This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures

about fair value measurements. On February 12, 2008, the FASB issued FSP 157-2 which delays the effective date of SFAS No. 157 for one year, for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). SFAS No. 157 and FSP 157-2 are effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company adopted SFAS No. 157 in the first quarter of fiscal 2009 for those assets and liabilities not subject to the one year deferral granted in FSP 157-2, with no material impact to the financial statements. The Company is currently evaluating the impact of adopting SFAS No. 157 for the assets and liabilities subject to the

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one year deferral granted under FSP 157-2, for which SFAS No. 157 will become effective for fiscal years beginning after November 15, 2008.

In September 2006 and March 2007, respectively, the FASB ratified Emerging Issues Task Force (“EITF”) Issue No. 06-4, “Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements” and Issue No. 06-10, “Accounting for Collateral Assignment Split-Dollar Life Insurance Arrangements.” These EITF’s address the possible recognition of a liability and related compensation costs for split-dollar life insurance policies that provide a benefit to an employee that extends to postretirement periods. EITF 06-4 and 06-10 are effective for fiscal years beginning after December 15, 2007, including interim periods within those years. The Company adopted these EITF’s in the first quarter of fiscal 2009 with no material impact to the financial statements.

During June 2006, the FASB issued FASB Interpretation (“FIN”) No. 48, “Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109.” FIN 48 addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements by standardizing the level of confidence needed to recognize uncertain tax benefits and the process for measuring the amount of benefit to recognize. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The Company adopted the provisions of FIN 48 as of July 1, 2007, with no material impact to the Company’s financial statements.

### Critical Accounting Policies

The preparation of this Quarterly Report requires management’s judgment to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates.

The Company’s significant accounting policies are described in Note A of the Company’s Annual Report filed on Form 10-K for June 30, 2008. Not all of these significant accounting policies require management to make difficult, subjective, or complex judgments or estimates. However, the policies management considers most critical to understanding and evaluating our reported financial results are the following:

#### Revenue Recognition

Twin Disc recognizes revenue from product sales at the time of shipment and passage of title. While we respect the customer’s right to return products that were shipped in error, historical experience shows those types of adjustments have been immaterial and thus no provision is made. With respect to other revenue recognition issues, management has concluded that its policies are appropriate and in accordance with the guidance provided by the Securities and Exchange Commissions’ Staff Accounting Bulletin (SAB) No. 104, “Revenue Recognition.”

#### Accounts Receivable

Twin Disc performs ongoing credit evaluations of our customers and adjusts credit limits based on payment history and the customer’s credit-worthiness as determined by review of current credit information. We continuously monitor collections and payments from our customers and maintain a provision for estimated credit losses based upon our historical experience and any specific customer-collection issues. In addition, senior management reviews the accounts receivable aging on a monthly basis to determine if any receivable balances may be uncollectible. Although

our accounts receivable are dispersed among a large customer base, a significant change in the liquidity or financial position of any one of our largest customers could have a material adverse impact on the collectibility of our accounts receivable and future operating results.

#### Inventory

Inventories are valued at the lower of cost or market. Cost has been determined by the last-in, first-out (LIFO) method for the majority of the inventories located in the United States, and by the first-in, first-out (FIFO) method for all other inventories. Management specifically identifies obsolete products and analyzes historical usage, forecasted production based on future orders, demand forecasts, and economic trends when evaluating the adequacy of the reserve for excess and obsolete inventory. The adjustments to the reserve are estimates that could vary

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significantly, either favorably or unfavorably, from the actual requirements if future economic conditions, customer demand or competitive conditions differ from expectations.

### Goodwill

In conformity with U.S. GAAP, goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that an impairment might exist. The Company performs impairment reviews for its reporting units using a fair-value method based on management's judgments and assumptions or third party valuations. The Company is subject to financial statement risk to the extent the carrying amount of a reporting unit exceeds its fair value. The impairment testing performed by the Company at June 30, 2008 indicated that the estimated fair value of each reporting unit exceeded its corresponding carrying value, including goodwill and as such, no impairment existed at that time. While the Company believes its judgments and assumptions were reasonable, different assumptions, economic factors and/or market indicators could change the estimated fair values of the Company's reporting units and, therefore, impairment charges could be required in the future.

As indicated above, the Company tests for goodwill impairment between annual tests if an event occurs or circumstances change that would "more likely than not" reduce the fair value of the reporting unit below the unit's carrying amount. In our evaluation of interim triggering events, we considered, among others, the decline in the Company's stock price since June 30, 2008. The Company concluded that these events did not constitute triggering events as it would be more likely than not that the fair value of the reporting unit would still exceed its carrying amount as of March 27, 2009.

### Warranty

Twin Disc engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its suppliers. However, its warranty obligation is affected by product failure rates, the extent of the market affected by the failure and the expense involved in satisfactorily addressing the situation. The warranty reserve is established based on our best estimate of the amounts necessary to settle future and existing claims on products sold as of the balance sheet date. When evaluating the adequacy of the reserve for warranty costs, management takes into consideration the term of the warranty coverage, historical claim rates and costs of repair, knowledge of the type and volume of new products and economic trends. While we believe the warranty reserve is adequate and that the judgment applied is appropriate, such amounts estimated to be due and payable in the future could differ materially from what actually transpires.

### Pension and Other Postretirement Benefit Plans

The Company provides a wide range of benefits to employees and retired employees, including pensions and postretirement health care coverage. Plan assets and obligations are recorded annually based on the Company's measurement date utilizing various actuarial assumptions such as discount rates, expected return on plan assets, compensation increases, retirement and mortality tables, and health care cost trend rates as of that date. The approach used to determine the annual assumptions are as follows:

- Discount rate – based on Moody's AA Corporate Bond rate, with appropriate consideration of pension plans' participants' demographics and benefit payment terms.
- Expected Return on Plan Assets – based on the expected long-term average rate of return on assets in the pension funds, which is reflective of the current and projected asset mix of the funds and considers historical returns earned on the funds.
- Compensation Increase – reflect the long-term actual experience, the near-term outlook and assumed inflation.

- Retirement and Mortality Rates – based upon the Generational Mortality Table for fiscal 2008 and the UP 1994 Mortality Table for all prior years presented.
- Health Care Cost Trend Rates – developed based upon historical cost data, near-term outlook and an assessment of likely long-term trends.

Measurements of net periodic benefit cost are based on the assumptions used for the previous year-end measurements of assets and obligations. The Company reviews its actuarial assumptions on an annual basis and makes modifications to the assumptions when appropriate. As required by U.S. GAAP, the effects of the modifications are recorded currently or amortized over future periods. Based on information provided by its independent actuaries and other relevant sources, the Company believes that the assumptions used are reasonable;

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however, changes in these assumptions could impact the Company's financial position, results of operations or cash flows.

Income Taxes

The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The Company's policy is to remit earnings from foreign subsidiaries only to the extent any resultant foreign taxes are creditable in the United States. Accordingly, the Company does not currently provide for additional United States and foreign income taxes which would become payable upon repatriation of undistributed earnings of foreign subsidiaries.

Item 3. Quantitative and Qualitative Disclosure About Market Risk

The Company is exposed to market risks from changes in interest rates, commodities and foreign exchange. To reduce such risks, the Company selectively uses financial instruments and other pro-active management techniques. All hedging transactions are authorized and executed pursuant to clearly defined policies and procedures, which prohibit the use of financial instruments for trading or speculative purposes.

Interest rate risk - The Company's earnings exposure related to adverse movements of interest rates is primarily derived from outstanding floating rate debt instruments that are indexed to the prime and LIBOR interest rates. In accordance with the \$35,000,000 revolving loan agreement expiring October 31, 2010, the Company has the option of borrowing at the prime interest rate or LIBOR plus an additional "Add-On", between 1% and 2.75%, depending on the Company's Total Funded Debt to EBITDA ratio. Due to the relative stability of interest rates, the Company did not utilize any financial instruments at March 27, 2009 to manage interest rate risk exposure. A 10 percent increase or decrease in the applicable interest rate would result in a change in annual pretax interest expense of approximately \$50,000.

Commodity price risk - The Company is exposed to fluctuation in market prices for such commodities as steel and aluminum. The Company does not utilize commodity price hedges to manage commodity price risk exposure.

Stock market risk - The Company's earnings are exposed to stock market risk relative to the Performance Stock Unit Awards. These are cash based awards which are revalued at the end of each reporting period based upon the Company's closing stock price as of the end of the period. A one dollar increase or decrease in the Company's stock price would result in a decrease or increase, respectively, in earnings from operations of approximately \$117,000. These awards were valued at the Company's March 27, 2009 closing stock price of \$6.46.

Currency risk - The Company has exposure to foreign currency exchange fluctuations. Approximately 33% of the Company's revenues in the nine months ended March 27, 2009 were denominated in currencies other than the U.S. Dollar. Of that total, approximately 87% was denominated in Euro with the balance composed of Japanese Yen, the Swiss Franc and the Australian and Singapore Dollars. The Company does not hedge the translation exposure represented by the net assets of its foreign subsidiaries. Foreign currency translation adjustments are recorded as a component of shareholders' equity. Forward foreign exchange contracts are used to hedge the currency fluctuations on significant transactions denominated in foreign currencies.

Derivative financial instruments - The Company has written policies and procedures that place all financial instruments under the direction of the company corporate treasury and restrict derivative transactions to those intended for hedging purposes. The use of financial instruments for trading purposes is prohibited. The Company uses financial instruments to manage the market risk from changes in foreign exchange rates.

The Company primarily enters into forward exchange contracts to reduce the earnings and cash flow impact of non-functional currency denominated receivables and payables. These contracts are highly effective in hedging the cash flows attributable to changes in currency exchange rates. Gains and losses resulting from these contracts offset the foreign exchange gains or losses on the underlying assets and liabilities being hedged. The maturities of the forward exchange contracts generally coincide with the settlement dates of the related transactions. Gains and losses on these contracts are recorded in Other income (expense), net in the Consolidated Statement of Operations as the



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changes in the fair value of the contracts are recognized and generally offset the gains and losses on the hedged items in the same period. The primary currency to which the Company was exposed in fiscal 2009 and 2008 was the Euro. At March 27, 2009, the Company had net outstanding forward exchange contracts to purchase Euros in the value of \$150,000 with a weighted average maturity of 57 days. The fair value of the Company's contracts was a gain of approximately \$4,000 at March 27, 2009. At June 30, 2008, the Company had net outstanding forward exchange contracts to purchase Euros in the value of \$752,000 with a weighted average maturity of 34 days. The fair value of the Company's contracts was a minimal gain at June 30, 2008.

Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("the Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act, and that such information is accumulated and communicated to the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely discussions regarding required disclosure.

(b) Changes in Internal Control Over Financial Reporting

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). During the first quarter of fiscal 2009, the Company implemented a new enterprise resource planning (ERP) system at its North American manufacturing operation. As a result of the implementation, the Company initiated a process to review and redesign, as necessary, the controls impacted by the new ERP system, which was substantially completed by the end of the second fiscal quarter. Further testing and validation of the revised controls continued through the third quarter, with final testing to be completed in the fourth quarter. Despite the process to review, redesign and test controls, as necessary, management believes adequate disclosure controls and procedures remained in place during the quarter covered by this report.

Part II. OTHER INFORMATION

Item 1. Legal Proceedings

Twin Disc is a defendant in several product liability or related claims considered either adequately covered by appropriate liability insurance or involving amounts not deemed material to the business or financial condition of the Company.

Item 1A. Risk Factors

There have been no material changes to the risk factors previously disclosed in response to Item 1A to Part I of our 2008 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

There were no securities of the Company sold by the Company during the nine months ended March 27, 2009, which were not registered under the Securities Act of 1933, in reliance upon an exemption from registration provided by Section 4 (2) of the Act.

During the period covered by this report, the Company offered participants in the Twin Disc, Incorporated - The Accelerator 401(k) Savings Plan (the "Plan") the option to invest their Plan accounts in a fund comprised of Company stock. Participation interests of Plan participants in the Plan, which may be considered securities, were not registered with the SEC. Participant accounts in the Plan consist of a combination of employee deferrals, Company matching contributions, and, in some cases, additional Company profit-sharing contributions. No underwriters were involved in these transactions. On September 6, 2002, the Company filed a Form S-8 to register

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200,000 shares of Company common stock offered through the Plan, as well as an indeterminate amount of Plan participation interests.

## Issuer Purchases of Equity Securities

Period	(a) Total Number of Shares Purchased	(b) Average Price Paid per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
December 27, 2008 – January 30, 2009	0	NA	0	250,000
January 31, 2009 – February 27, 2009	0	NA	0	250,000
February 28, 2009 – March 27, 2009	0	NA	0	250,000
Total	0		0	

On February 1, 2008, the Board of Directors authorized the purchase of up to 500,000 shares of Common Stock at market values.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Submission of Matters to a Vote of Security Holders

None.

Item 5. Other Information

None.

Item 6. Exhibits

31a Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31b Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32a Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32b Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.



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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TWIN DISC, INCORPORATED  
(Registrant)

Date: May 6, 2009

/s/ JEFFREY S. KNUTSON  
Jeffrey S. Knutson  
Corporate Controller  
Chief Accounting Officer

