

SMUCKER J M CO  
Form 10-K  
June 26, 2007

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-K**

☒ **ANNUAL REPORT PURSUANT TO SECTIONS 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the fiscal year ended April 30, 2007**

**or**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_ to \_\_\_\_**

**Commission file number 001-5111**

**THE J. M. SMUCKER COMPANY**

(Exact name of registrant as specified in its charter)

Ohio

(State or other jurisdiction of incorporation or  
organization)

34-0538550

(I.R.S. Employer Identification No.)

One Strawberry Lane

Orrville, Ohio

(Address of principal executive offices)

44667-0280

(Zip code)

Registrant's telephone number, including area code (330) 682-3000

Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Name of each exchange on which registered

Common shares, no par value

New York Stock Exchange

Rights to purchase preferred shares

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes ☒ No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

The aggregate market value of the common shares held by nonaffiliates of the registrant at October 31, 2006, was \$276,587,159. As of June 18, 2007, 56,923,611 common shares of The J. M. Smucker Company were issued and outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Certain sections of the registrant's definitive Proxy Statement to be filed in connection with its Annual Meeting of Shareholders to be held on August 16, 2007, are incorporated by reference into Part III of this Report, and certain sections of the registrant's 2007 Annual Report to Shareholders are incorporated by reference into Parts I and II of this Report.

The exhibit index for this Report begins on page 17.

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**PART I**

**Item 1. Business.**

**The Company.** The J. M. Smucker Company (the "Company") was established in 1897 and was incorporated in Ohio in 1921. The Company, often referred to as *Smucker's* (a registered trademark), operates principally in one industry, the manufacturing and marketing of branded food products on a worldwide basis, although the majority of the Company's sales are in the United States. The Company's operations outside the United States are principally in Canada although products are exported to other countries as well. Sales outside the United States represent approximately 15 percent of total consolidated Company sales for fiscal 2007.

The Company has two reportable segments: U.S. retail market and special markets. The Company's U.S. retail market segment, comprising over 70 percent of the Company's net sales, includes the consumer and consumer oils and baking businesses and represents a large portion of the strategic focus area for the Company—the sale of branded food products with leadership positions to consumers through retail outlets in North America. The special markets segment represents the aggregation of the foodservice, beverage, Canada, and international businesses.

On September 22, 2006, the Company sold its Canadian nonbranded, grain-based foodservice and industrial businesses.

On May 1, 2007, the Company completed its acquisition of Eagle Family Foods Holdings, Inc. ("Eagle"). Information regarding the acquisition is incorporated herein by reference to information set forth in the Company's 2007 Annual Report to Shareholders, on page 39 and 40 under "Note B: Subsequent Event—Eagle Acquisition."

**Principal Products.** The principal products of the Company, which are sold in both the Company's U.S. retail market segment and special markets segment, are peanut butter, shortening and oils, flour and baking ingredients, fruit spreads, baking mixes and ready-to-spread frostings, fruit and vegetable juices, beverages, dessert toppings, syrups, frozen sandwiches, pickles and condiments, and potato side dishes. With the completion of the Eagle acquisition, the principal products of the Company will also include canned milk.

Product sales information for the years 2007, 2006, and 2005 is incorporated herein by reference to information set forth in the Company's 2007 Annual Report to Shareholders, on pages 43 through 45 under "Note F: Reportable Segments."

In the U.S. retail market segment, the Company's products are primarily sold through brokers to food retailers, food wholesalers, club stores, mass merchandisers, discount stores, and military commissaries. In the special markets segment, the Company's products are distributed domestically and in foreign countries through retail channels, foodservice distributors and operators (i.e., restaurants, schools and universities, healthcare operators), other food manufacturers, health and natural foods stores and distributors.

**Sources and Availability of Raw Materials.** The raw materials used by the Company in each of its segments are primarily commodities and agricultural-based products. Glass, plastic, caps, carton board, and corrugate are the principal packaging materials used by the Company. The fruit, organic fruit, pickle, and condiment raw materials used by the Company in the production of its food products are purchased from independent growers and suppliers. Sweeteners, peanuts, oils, wheat and flour, and other ingredients are obtained from various suppliers. The cost and availability of many of these commodities have fluctuated, and may continue to fluctuate, over time. The Company also uses commodity futures and options to hedge some of its costs. Raw materials are available from numerous sources, and the Company believes that it will continue to be able to obtain adequate supplies. The Company has not historically encountered shortages of key raw materials. The Company considers its relationship with key raw material suppliers to be good.

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**Trademarks and Patents.** The Company's products are produced under certain patents and marketed under numerous trademarks owned by the Company or one of its subsidiaries. Major trademarks, utilized primarily in the U.S. retail market segment, include: *Smucker's*, *Jif*, *Crisco*, *Mary Ellen*, *Dutch Girl*, *Martha White*, *LaPina*, *White Lily*, *Hungry Jack*, *Uncrustables*, *Simply Jif*, *Golden Temple*, *Softasilk*, *Dickinson's*, *Crosse & Blackwell*, *Funfetti*, *Adams*, *Laura Scudder's*, *Goober*, *Pet*, *Magic Shell*, and *Simple Measures*. Major trademarks primarily utilized in the special markets segment include: *Smucker's*, *Jif*, *Crisco*, *Plate Scapers*, *Bick's*, *Five Roses*, *Robin Hood*, *R. W. Knudsen Family*, *Santa Cruz Organic*, *Double Fruit*, *Simply Nutritious*, *Recharge*, and *Red River*. Pillsbury, the Pillsbury Barrelhead logo, and Pillsbury Doughboy are trademarks of The Pillsbury Company, used by the Company under a 20-year, perpetually renewable, royalty-free license. In addition, the Company or one of its subsidiaries licenses the use of several other trademarks, none of which individually is material to the Company's business.

Slogans or designs considered to be important trademarks include (without limitation) the slogan, *With A Name Like Smucker's*, *It Has To Be Good*, *Choosy Moms Choose Jif*, *Purely The Finest*, *Kids Bake It Fun*, *Start Something Good with Crisco*, *We've Got Ice Cream Covered*, *Everybody's Happy When It's Hungry Jack*, *Goodness Gracious, It's Good*, *A Southern Family Tradition*, the *Smucker's* banner, the Crock Jar shape, the Gingham design, and the Strawberry logo.

The Company considers all of these trademarks and the Pillsbury license to be essential to its business.

With the completion of the Eagle acquisition, the Company will also utilize *Eagle Brand* and *Magnolia* trademarks primarily in the U.S. retail market segment. In addition, the *BORDEN* and *Elsie* trademarks may also be used by the Company on certain products under a perpetual, exclusive, and royalty-free license.

**Seasonality.** The Company's consumer oils and baking business is moderately seasonal around the fall bake period, which generally impacts sales and profits in the Company's second and third quarters. The completion of the Eagle acquisition is expected to add to this seasonality. The overall impact of seasonal trends, however, is not considered significant.

**Working Capital.** Working capital requirements are greatest during the first half of the Company's fiscal year mainly due to the timing of fruit and pickle procurement and the buildup of inventories necessary to support the fall bake season.

**Customers.** Sales to Wal-Mart Stores, Inc., and its subsidiaries amounted to approximately 20 percent, 18 percent, and 16 percent of net sales in 2007, 2006, and 2005, respectively. These sales are primarily included in the U.S. retail market segment. No other customer exceeded 10 percent of net sales during 2007, 2006, and 2005.

**Orders.** Generally, orders are filled within a few days of receipt, and the backlog of unfilled orders at any particular time has not been material on a historical basis.

**Government Business.** No material portion of the Company's business is subject to negotiation of profits or termination of contracts at the election of the government.

**Competition.** The Company is the branded market leader in the peanut butter, shortening and oils, fruit spreads, dessert toppings, and health and natural foods beverages categories. The Company's business is highly competitive as all of its brands compete for retail shelf space with other advertised and branded products as well as unadvertised and private label products.

The *Jif* brand has been a leader in the peanut butter category for over 20 years, while the Company's natural peanut butter business, sold under the *Smucker's*, *Adam's*, and *Laura Scudder's*

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brands, maintains a strong leadership position in the natural peanut butter category. *Crisco* has been a leader in the shortening and cooking oils categories for over 50 years. *Crisco* holds a leading position among branded competitors in both the oils and shortening categories. The oils category in which *Crisco* competes is a more competitive category due to a larger private label presence and volatile commodity pricing. The Company's fruit spread brands, including *Smucker's* and *Dickinson's*, hold the leading position in the category and compete with one major branded line of fruit spreads and many private label brands. The competing brands exist on both a national and a regional level.

The Company competes in the dessert and baking mixes ( DBM ) market that includes mixes for cakes, cookies, brownies, muffins, and quick breads, as well as ready-to-spread frostings and ingredients used in scratch baking such as flour. Within the DBM category, the Company competes primarily with two major national and many private label brands. The Company's *Hungry Jack* brand competes in three primary market categories: pancake mix, potato side dishes, and table syrup. The Company competes with several major national as well private label brands in these categories.

With the completion of the Eagle acquisition, the Company competes in the canned milk category with both branded and nonbranded products. The Company is the branded market leader in the sweetened condensed category with over 50 percent market share with its *Eagle Brand* and *Magnolia* brands. In the evaporated milk category, the Company has a significant presence with its production of private label brands where it competes primarily with one major national brand.

The continued growth of alternative store formats, product and packaging innovations, technological advances, and new industry techniques have all added additional variables for companies in the food industry to consider in order to remain competitive. The primary ways in which products are distinguished are product quality, price, packaging, new product introductions, nutritional value, convenience, customer service, advertising, and promotion. Positive factors pertaining to the Company's competitive position include well-recognized brands, superior product quality, experienced brand management, varied product offerings, product innovation, and a strong distribution network.

**Research and Development.** The Company predominantly utilizes in-house resources to both develop new products and improve existing products in each of its business areas. Amounts expensed for product development were \$9,680,000, \$10,781,000, and \$10,397,000 in 2007, 2006, and 2005, respectively.

**Environmental Matters.** Compliance with the provisions of federal, state, and local environmental regulations regarding either the discharge of materials into the environment or the protection of the environment is not expected to have a material effect upon the Company's capital expenditures, earnings, or competitive position.

The Company is currently involved with an environmental investigation at one of its production facilities. The former owner of the site is also involved in the investigation and is expected to have primary responsibility for the site remediation. Due to uncertainties surrounding the environmental investigation and the nature and extent of remediation, the Company's liability cannot be reasonably estimated and measured at this time, but the Company does not anticipate the liability to have a material impact on its consolidated financial statements.

**Employees.** At April 30, 2007, the Company had approximately 3,025 full-time employees, worldwide. Approximately 31 percent of these employees, located at eight facilities, are covered by union contracts. These contracts vary in term depending on the location. The Company believes its relations with its current employees are generally good. The Company added approximately 150 additional full-time employees with the completion of the Eagle acquisition. Approximately 70 of the Eagle employees, located at one facility, are covered by union contracts.

**Financial Information About Industry Segments and Geographical Areas.** The financial information required to be included in this item concerning reportable industry segments and international operations for the years 2007, 2006, and 2005 is incorporated herein by reference to information set forth

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in the Company's 2007 Annual Report to Shareholders, on pages 43 through 45, under Note F: Reportable Segments. The Company's international operations are primarily in Canada with risks similar to those associated with the U.S. retail market segment. The Company's Canada sales primarily represent the sale of Canadian produced products to Canadian customers.

**Forward-Looking Statements.** This report includes forward-looking statements that are based on current expectations and are subject to a number of risks and uncertainties that could cause actual results to differ materially from expected or projected results. The descriptions of risks and uncertainties relating to forward-looking statements is incorporated herein by reference to information set forth in the Company's 2007 Annual Report to Shareholders under the caption Forward-Looking Statements on page 24.

**Available Information.** Access to all Securities and Exchange Commission (SEC) filings made by the Company, including its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act, is provided, free of charge, on the Company's Web site ([www.smuckers.com/fc/investor/](http://www.smuckers.com/fc/investor/)) as soon as reasonably practicable after such reports are electronically filed with, or furnished to, the SEC.

### **Item 1A. Risk Factors**

The Company's business, operations, and financial condition are subject to various risks and uncertainties. The risk factors described below should be carefully considered, together with the other information contained or incorporated by reference in the Annual Report on Form 10-K and in the Company's other filings with the SEC, in connection with evaluating the Company, its business and the forward-looking statements contained in this Report. Additional risks and uncertainties not presently known to the Company or that the Company currently deems immaterial also may affect the Company. The occurrence of any of these known or unknown risks could have a material adverse impact on the Company's business, financial condition, and results of operations.

The Company operates in the competitive food industry and relies on continued demand for the Company's products.

The Company faces competition across its product lines from other food companies with the primary methods and factors in competition being product quality, price, packaging, new product introductions, nutritional value, convenience, customer service, advertising, and promotion. In order to generate future revenues and profits, the Company must continue to sell products that appeal to the Company's customers and consumers. Specifically, there are a number of trends in consumer preferences that may impact the Company and the food industry as a whole including convenience, consumer dietary trends, and obesity, health and nutritional concerns. Continued success is dependent on product innovation, the ability to secure and maintain adequate retail shelf space, and effective trade merchandising, advertising, and marketing programs. Some of the Company's competitors have substantial financial, marketing, and other resources, and competition with them in the Company's various markets and product lines could cause the Company to reduce prices, increase marketing or other expenditures, or lose category share. Category share and growth could be adversely impacted if the Company is not successful in introducing new products.

The Company's operations are subject to the general risks of the food industry.

The food industry is subject to risks posed by food spoilage and contamination, product tampering, product recall, and consumer product liability claims. The Company's operations could be impacted by both genuine and fictitious claims regarding the Company's and competitors' products. In the event of product contamination or tampering, the Company may need to recall some of its products. A widespread product recall could result in significant loss due to the cost of conducting a product recall including destruction of inventory and the loss of sales resulting from



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the unavailability of product for a period of time. The Company could also suffer losses from a significant product liability judgment against it. Either a significant product recall or a product liability judgment, involving either the Company or its competitors, could also result in a loss of consumer confidence in the Company's food products or the food category, and an actual or perceived loss of value of the Company's brands, materially impacting consumer demand.

Certain of the Company's products are sourced from a single manufacturing site.

The Company has consolidated its production capacity for certain products into a single manufacturing site. It is possible the Company could experience a production disruption at these or any of its manufacturing sites resulting in a reduction or elimination of the availability of some of the Company's products. Should the Company not be able to obtain alternate production capability in a timely manner, a negative impact on the Company's operations could result.

Impairment in the carrying value of acquired goodwill or other intangible assets could negatively affect the Company's consolidated operating results and net worth.

A significant portion of the Company's assets is goodwill and other intangible assets, the majority of which are not amortized but are reviewed at least annually for impairment. If the carrying value of these assets exceeds the current fair value, the asset is considered impaired and is reduced to fair value resulting in a noncash charge to earnings. Events and conditions that could result in impairment include increased competition or loss of market share, product innovation or obsolescence, or product claims that result in a significant loss of sales or profitability over the product life. At April 30, 2007, the carrying value of goodwill and other intangible assets totaled approximately \$1.5 billion, compared to total assets of approximately \$2.7 billion and total shareholders' equity of approximately \$1.8 billion.

The results of the Company may be adversely impacted as a result of limited availability and increases in the price of raw materials, including agricultural commodities and fuel.

The Company utilizes many different commodities and agricultural products in the manufacturing of its products including peanuts, corn sweeteners, edible oils, sugar, fruit, wheat, and cocoa. In addition, natural gas and fuel oil are necessary components of the manufacturing process, packaging, and distribution of the Company's products. These commodities and agricultural products are subject to price volatility caused by commodity market fluctuations, the quality and availability of supply, weather, currency fluctuations, speculative influences, trade agreements, political unrest, consumer demand, and changes in governmental agricultural programs. Although the Company utilizes forward contracts and commodity futures contracts to hedge commodity prices in some instances, commodity price increases ultimately result in corresponding increases in the Company's raw material and energy costs. The Company may be limited in its ability to pass these cost increases on in the form of price increases or may incur a loss in sales volume to the extent pricing increases are taken.

The results of the Company may be adversely impacted by the growth in alternative energy markets.

The Company competes for certain raw materials, notably corn and soy-based agricultural products, with the emerging bio-fuels industry. As this industry grows, the supply of these particular raw materials may be limited. Additionally, farm acreage currently devoted to other agricultural products utilized by the Company, may be converted to corn or soy resulting in higher cost for other agricultural products utilized by the Company.

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The Company may be unable to maintain or improve its profit margins in the face of a consolidating retail environment. In addition, the loss of the Company's largest customer could negatively impact its sales and profits.

Sales to Wal-Mart Stores, Inc., and its subsidiaries amounted to approximately 20 percent of the Company's net sales in 2007. These sales are primarily included in the U.S. retail market segment. Trade receivables at April 30, 2007, included amounts due from Wal-Mart Stores, Inc. and its subsidiaries of \$28,274,000. During 2007, the Company's top 10 customers, collectively, accounted for approximately 53 percent of consolidated net sales. The bankruptcy or loss of any large customer for an extended length of time could negatively impact the Company's operations.

Changes in tax, environmental, or other regulations and laws or failure to comply with existing licensing, trade, and other regulations and laws could have a material adverse effect on the Company's consolidated financial condition.

The Company's operations are subject to regulation by the U.S. Departments of Agriculture, Commerce, and Labor, the U.S. Food and Drug Administration (FDA), the U.S. Federal Trade Commission, as well as similar and other authorities of Canada, various state, provincial and local governments, and voluntary regulatory and trade associations.

The manufacturing, marketing, and distribution of food products is subject to governmental regulation that is increasingly extensive, encompassing such matters as ingredients, advertising, relations with distributors and retailers, health, safety, and the environment. As a result of recent contamination issues associated with a competitor's peanut butter product, the FDA has announced increased frequency of inspections at plants that produce peanut butter.

Additionally, the Company is routinely subject to new or modified tax and securities regulations, other laws and regulation, and accounting and reporting standards. The Company's failure or inability to comply with these requirements could subject the Company to civil remedies, including fines, injunctions, recalls or seizures, as well as potential criminal sanctions.

The results of the Company may be adversely impacted as a result of changes in defined benefit pension and other postretirement plan factors or regulations.

The Company has defined benefit pension plans covering substantially all of its U.S. and Canadian employees. In addition to the defined benefit pension plans, the Company sponsors several unfunded, defined postretirement plans. The Company's recorded obligations, and expense associated with these plans are recorded in the Company's financial statements based on assumptions related to inflation, investment returns, mortality, employee turnover, rate of compensation increases, medical costs, and discount rates. Changes in any of these assumptions, as well as changes in regulations governing these plans, can cause volatility in recorded assets, liabilities, expense, and future funding requirements.

The Company's operations are subject to the general risks associated with acquisitions.

The Company's stated long-term strategy is to own and market leading North American brands sold in the center of the store. The Company has historically made strategic acquisitions of brands and businesses and will continue to do so in the future in support of this strategy. The success of past and future acquisitions is dependent on the Company's ability to successfully integrate acquired and existing operations. If the Company is unable to integrate acquisitions successfully, its financial results could suffer. Additional potential risks associated with acquisitions

are the diversion of management's attention from other business concerns, additional debt leverage, the loss of key employees and customers of the acquired business, the assumption of unknown liabilities, disputes with sellers, and the inherent risk associated with the Company entering a line of business in which it has no prior experience.

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None.

**Item 2. Properties.**

The table below lists all of the Company's manufacturing and processing facilities at April 30, 2007. All of the Company's properties are maintained and updated on a regular basis, and the Company continues to make investments for expansion and technological improvements. The Company believes that existing capacity at these facilities is sufficient to sustain current operations and anticipated growth.

The properties listed below are owned, except for the West Fargo, North Dakota, facility that is leased. Other than customary lease terms and rental payment obligations, there are no material performance obligations associated with the properties listed below. The Company's corporate headquarters are located in Orrville, Ohio, and the Company's Canadian headquarters are located in Markham, Ontario.

**Domestic Locations**

Chico, California  
Cincinnati, Ohio  
El Paso, Texas <sup>(1)</sup>  
Grandview, Washington

Havre de Grace, Maryland  
Lexington, Kentucky  
Memphis, Tennessee  
New Bethlehem, Pennsylvania  
Orrville, Ohio  
Oxnard, California  
Ripon, Wisconsin  
Scottsville, Kentucky  
Seneca, Missouri <sup>(1)</sup>  
Toledo, Ohio  
West Fargo, North Dakota

**Products Produced**

Fruit and vegetable juices, beverages  
Shortening and oils  
Canned milk  
Grapes, red tart cherries, strawberries, cranberries, apples, boysenberries, blackberries, red raspberries, black raspberries, blueberries, and red currants  
Fruit and vegetable juices, beverages  
Peanut butter  
Fruit spreads, toppings, syrups  
Peanut butter and *Goober* products  
Fruit spreads, toppings, syrups  
Strawberries  
Fruit spreads, toppings, syrups, condiments  
*Uncrustables* sandwiches  
Canned milk  
Bakery mixes and frostings  
*Uncrustables* sandwiches

**International Locations**

Delhi Township, Ontario, Canada  
Dunnville, Ontario, Canada  
Livingston, Scotland  
Ste. Marie, Quebec, Canada

**Products Produced**

Pickles  
Pickles and relish condiments  
Industrial fruit products  
Fruit spreads, sweet spreads, industrial products

<sup>(1)</sup> With the completion of the Eagle acquisition, the Company produces canned milk products at these facilities.

**Item 3. Legal Proceedings.**

None.

**Item 4. Submissions of Matters to a Vote of Security Holders.**

None.

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The names, ages as of July 1, 2007, and current positions of the executive officers of the Company are listed below. All executive officers serve at the pleasure of the Board of Directors, with no fixed term of office. Unless otherwise indicated, each individual has served as an executive officer of the Company for more than five years.

Name	Age	Years with Company	Position	Served as an Officer Since
Timothy P. Smucker	63	38	Chairman and Co-Chief Executive Officer	1973
Richard K. Smucker	59	34	President and Co-Chief Executive Officer	1974
Dennis J. Armstrong	52	28	Vice President, Logistics and Operations Support (1)	2007
Mark R. Belgia	46	22	Vice President, Chief Financial Officer and Treasurer (2)	1997
Vincent C. Byrd	52	30	Senior Vice President, Consumer Market (3)	1988
John W. Denman	50	28	Vice President and Controller (4)	2005
Barry C. Dunaway	44	20	Vice President, Corporate Development	2001
Robert E. Ellis	60	29	Vice President, Human Resources	1996
M. Ann Harlan	47	8	Vice President, General Counsel and Secretary (5)	2002
Donald D. Hurtle, Sr.	58	30	Vice President, Sales, Grocery Market	2001
John F. Mayer	51	27	Vice President, Customer Development (6)	2004
Kenneth A. Miller	58	27	Vice President, Alternate Channels (7)	2007
John D. Milliken	61	33	Vice President, Logistics and Fruit Processing (8)	1981
Steven Oakland	46	24	Vice President and General Manager, Consumer Oils and Baking	1999
Andrew G. Platt	51	24	Vice President, Information Services and Chief Information Officer (9)	2004
Christopher P. Resweber	45	19	Vice President, Marketing Services (10)	2004
Julia L. Sabin	47	23	Vice President and General Manager, Smucker Quality Beverages, Inc. (11)	2007
Mark T. Smucker	37	9	Vice President, International (12)	2001
Richard F. Troyak	59	28	Vice President, Operations	1998
Paul Smucker Wagstaff	37	11	Vice President, Foodservice and Beverage Markets (13)	2001
Albert W. Yeagley	59	33	Vice President, Quality Assurance (14)	2007

\* Included pursuant to Instruction 3 to Item 401(b) of Regulation S-K.

(1) Mr. Armstrong was elected to his present position in

February 2007,  
having served as  
Director,  
Corporate  
Operations since  
April 2006. Prior  
to that time he  
served as  
Director,  
Scottsville  
Operations since  
December 2004,  
and Director,  
Supply Chain  
Initiatives since  
July 2002.

(2) Mr. Belgia was  
elected to his  
present position  
in January 2005,  
having served as  
Vice President  
and Treasurer  
from  
February 2004 to  
December 2004,  
and as Treasurer  
since June 2001.

(3) Mr. Byrd was  
elected to his  
present position  
in  
February 2004,  
having served as  
Vice President  
and General  
Manager,  
Consumer  
Market since  
January 1995.

(4) Mr. Denman was  
elected to his  
present position  
in August 2005,  
having served as  
Assistant  
Controller since  
May 2005. Prior

to that time, he served as Chief Financial Officer, Canada since May 2004, and Assistant Controller since June 2001.



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- (5) Ms. Harlan was elected Vice President in February 2004. She was elected Secretary in June 2003, having served as Assistant Secretary since August 2000. She was elected General Counsel in April 2002.
- (6) Mr. Mayer was elected to his present position in August 2004, having served as Director, Customer Development since September 1993.
- (7) Mr. Miller was elected to his present position in February 2007, having served as General Manager, Alternate Channels since September 2005. Prior to that time, he served as Director, Marketing/Sales Alternate Channels since November 2001.
- (8) Mr. Milliken was elected to his present position in

February 2006,  
having served as  
Vice President,  
Logistics and  
Western  
Operations since  
August 2002.  
Prior to that time,  
he served as Vice  
President,  
Logistics since  
January 1981.

(9) Mr. Platt was  
elected to his  
present position  
in  
February 2004,  
having served as  
Director,  
Business  
Technology from  
August 2002 to  
January 2004.  
Prior to that time,  
he served as  
Director,  
Customer  
Service since  
February 1997.

(10) Mr. Resweber  
was elected to his  
present position  
in August 2004,  
having served as  
Director,  
Marketing  
Services and  
Consumer Direct  
since April 2001.

(11) Ms. Sabin was  
elected to her  
present position  
in  
February 2007,  
having served as  
General  
Manager,  
Smucker Quality

Beverages, Inc.  
since  
February 1998.

(12) Mr. Mark Smucker was elected to his present position in July 2007, having served as Vice President, International and Managing Director, Canada since May 2006. Prior to that time, he served as Vice President and Managing Director, Canada since June 2004 and as Vice President and General Manager, International Market since November 2001.

(13) Mr. Wagstaff was elected to his present position in May 2006, having served as Vice President and General Manager, Foodservice Market, since November 2001.

(14) Mr. Yeagley was elected to his present position in February 2007, having served as Director, Corporate Quality Assurance since

July 2001.

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**Table of Contents****PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.**

(a) The information pertaining to the market for the Company's common shares and other related shareholder information is incorporated herein by reference to the information set forth in the Company's 2007 Annual Report to Shareholders under the caption "Stock Price Data" on page 13 and the caption "Comparison of Five-Year Cumulative Shareholder Return" on page 14.

(b) Not applicable.

(c) Issuer Purchases of Equity Securities

Period	(a) Total number of shares purchased	(b) Average price paid per share	(c) Total number of shares purchased as part of publicly announced plans or programs	(d) Maximum number (or approximate dollar value) of shares that may yet be purchased under the plans or programs
February 1, 2007 - February 28, 2007	8,210	50.45		1,671,822
March 1, 2007 - March 31, 2007	263	49.19		1,671,822
April 1, 2007 - April 30, 2007	5,775	55.18		1,671,822
Total	14,248	52.35		1,671,822

Information set forth in the table above represents activity in the Company's fourth fiscal quarter.

(a) Shares in this column include shares repurchased as part of publicly announced plans as well as shares repurchased from stock plan recipients in lieu of cash payments. For the period presented above, total shares purchased represent only shares repurchased from stock plan recipients in lieu of cash payments as no shares were repurchased as part of publicly announced plans during the period.

(d) Since August 2004, the Company's Board of Directors has authorized management to repurchase up to five million common shares as presented in the following table.

Date of Board authorizations	Common shares authorized for repurchase
August 2004	1,000,000
January 2006	2,000,000

April 2006	2,000,000
Total	5,000,000

The buyback program will be implemented at management's discretion with no established expiration date. The Company has repurchased a total of 3,328,178 common shares from August 2004 through April 30, 2007, under the buyback program authorized by the Company's Board of Directors, including 1,000,000 common shares under the Company's February 2006 Rule 10b5-1 trading plan and 1,000,000 common shares under the Company's August 2006 Rule 10b5-1 trading plan. At April 30, 2007, 1,671,822 common shares remain available for repurchase under this program.

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### **Item 6. Selected Financial Data.**

Five-year summaries of selected financial data for the Company and discussions of items which materially affect the comparability of the selected financial data are incorporated herein by reference to the information set forth in the Company's 2007 Annual Report to Shareholders under the following captions and page numbers: Five-Year Summary of Selected Financial Data on page 12, Note A: Accounting Policies on pages 34 through 39, Note C: Multifoods Acquisition on pages 40 and 41, Note D: Discontinued Operations on page 41 and 42, and Note E: Restructuring on pages 42 and 43.

### **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

Management's discussion and analysis of financial condition and results of operations, including a discussion of liquidity and capital resources, and critical accounting estimates and policies, is incorporated herein by reference to the information set forth in the Company's 2007 Annual Report to Shareholders under the caption Management's Discussion and Analysis, on pages 15 through 24.

### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk.**

Quantitative and qualitative disclosures about market risk are incorporated herein by reference to the information set forth in the Company's 2007 Annual Report to Shareholders under the caption Derivative Financial Instruments and Market Risk on page 23.

### **Item 8. Financial Statements and Supplementary Data.**

Consolidated financial statements of the Company at April 30, 2007 and 2006, and for each of the years in the three-year period ended April 30, 2007, with the report of independent registered public accounting firm and selected unaudited quarterly financial data, are incorporated herein by reference to the information set forth in the Company's 2007 Annual Report to Shareholders under the caption Summary of Quarterly Results of Operations on page 13 and beginning with Report of Management on Internal Control Over Financial Reporting on page 25 through Note T: Common Shares on page 64. The related financial statement schedule is filed as part of this Form 10-K on Schedule II.

### **Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

None.

### **Item 9A. Controls and Procedures.**

Evaluation of Disclosure Controls and Procedures. The Company's management, including the Company's principal executive officers and principal financial officer, evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934 as amended (the Exchange Act)) as of April 30, 2007, (the Evaluation Date). Based on that evaluation, the Company's principal executive officers and principal financial officer have concluded that as of the Evaluation Date, the Company's disclosure controls and procedures were effective in ensuring that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms.

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**Changes in Internal Controls.** There were no changes in the Company's internal controls over financial reporting that occurred during the fourth quarter ended April 30, 2007, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Management's report on internal control over financial reporting and the attestation report of the Company's independent registered public accounting firm are set forth in the Company's 2007 Annual Report to Shareholders under the heading "Report of Management on Internal Control Over Financial Reporting" on page 25, and under the heading "Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting" on page 26, which reports are incorporated herein by reference.

**Item 9B. Other Information.**

None.

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**PART III**

**Item 10. Directors and Executive Officers of the Registrant.**

The information required by this Item as to the directors of the Company, the Audit Committee, the Audit Committee financial expert, and compliance with Section 16(a) of the Exchange Act is incorporated herein by reference to the information set forth under the captions Election of Directors, Board of Directors and Committee Meetings, and Ownership of Common Shares in the Company's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on August 16, 2007. Information required by Item 10 as to the executive officers of the Company is included in Part I of this Annual Report on Form 10-K as permitted by Instruction 3 to Item 401(b) of Regulation S-K.

The Company's Board of Directors has adopted a Policy on Ethics and Conduct, last revised April 2005, which applies to the Company's directors, principal executive officers, principal financial officer, and principal accounting officer. The Company's Board of Directors has adopted charters for each of the Audit, Executive Compensation, and Nominating and Corporate Governance committees and has also adopted Corporate Governance Guidelines. The Corporate Governance Guidelines reflect Independent Directors standards under the final rules of the New York Stock Exchange (NYSE Rule 303A.02). Copies of these documents are available on the Company's Web site ([www.smuckers.com](http://www.smuckers.com)).

**Item 11. Executive Compensation.**

The information required by this Item is incorporated by reference to the information set forth under the captions Executive Compensation, Board of Directors and Committee Meetings, and Compensation Committee Interlocks and Insider Participation in the Company's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on August 16, 2007.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.**

The information required by this Item is incorporated by reference to the information set forth under the captions Ownership of Common Shares, and Equity Compensation Plan Information in the Company's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on August 16, 2007.

**Item 13. Certain Relationships and Related Transactions.**

The information required by this Item is incorporated by reference to the information set forth under the caption Related Party Transactions in the Company's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on August 16, 2007.

**Item 14. Principal Accountant Fees and Services.**

The information required by this Item is incorporated by reference to the information set forth under the captions Service Fees Paid to the Independent Registered Public Accounting Firm, and Audit Committee Preapproval Policies and Procedures in the Company's definitive Proxy Statement for the Annual Meeting of Shareholders to be held on August 16, 2007.

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**PART IV**

**Item 15. Exhibits and Financial Statement Schedules.**

(a)(1) Financial Statements

See the Index to Financial Statements and Financial Statement Schedule, which is included on page F-1 of this Report.

(a)(2) Financial Statement Schedule

The following financial statement schedule, located at page F-2 of this Report, is included in Part II, Item 8 of this Report: Schedule II Valuation and Qualifying Accounts.

(a)(3) Exhibits

See the Index of Exhibits at page number 17 of this Report.

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**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: June 26, 2007                      The J. M. Smucker Company

/s/ Mark R. Belgya

By: Mark R. Belgya

Vice President, Chief Financial Officer and Treasurer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
*		
Timothy P. Smucker	Chairman, Co-Chief Executive Officer, and Director (Principal Executive Officer)	June 26, 2007
*		
Richard K. Smucker	President, Co-Chief Executive Officer, and Director (Principal Executive Officer)	June 26, 2007
/s/ Mark R. Belgya		
Mark R. Belgya	Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)	June 26, 2007
*		
John W. Denman	Vice President and Controller (Principal Accounting Officer)	June 26, 2007
*		
Vincent C. Byrd	Director	June 26, 2007
*		
R. Douglas Cowan	Director	June 26, 2007
*		
Kathryn W. Dindo	Director	June 26, 2007
*		
Paul J. Dolan	Director	June 26, 2007
*		
Elizabeth Valk Long	Director	June 26, 2007

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Nancy Lopez Knight	Director	June 26, 2007
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Gary A. Oatey	Director	June 26, 2007
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William H. Steinbrink	Director	June 26, 2007
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\* The undersigned, by signing her name hereto, does sign and execute this report pursuant to the powers of attorney executed by the above-named officers and directors of the registrant, which are being filed herewith with the Securities and Exchange Commission on behalf of such officers and directors.

Date: June 26, 2007

/s/ M. Ann Harlan

By: M. Ann Harlan  
Attorney-in-Fact

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**INDEX OF EXHIBITS**

**Exhibit No. Description**

- 2.1 Agreement and Plan of Merger, dated October 9, 2001, by and among The Procter & Gamble Company, The Procter & Gamble Ohio Brands Company and The J. M. Smucker Company incorporated herein by reference to the Company's Current Report on Form 8-K filed on October 12, 2001 (Commission File 001-5111).
- 2.2 Agreement and Plan of Merger, dated March 7, 2004, by and among The J. M. Smucker Company, International Multifoods Corporation, and MIX Acquisition Corporation incorporated herein by reference to the Company's Current Report on Form 8-K filed on March 8, 2004 (Commission File 001-5111).
- 2.3 Asset Purchase Agreement, dated July 19, 2006, by and between horizon Milling G.P., as Purchaser, and Smucker Foods of Canada Co., as Seller incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2006 (Commission File 001-5111).
- 2.4 Agreement and Plan of Merger, dated March 31, 2007, by and among The J. M. Smucker Company, EF Acquisition Company, Eagle Family Foods Holdings, Inc., and Craig Steinke, as Stockholders Representative (Commission File 001-5111).
- 3.1 Amended Articles of Incorporation incorporated herein by reference to Amendment No. 3 to the Company's Registration Statement on Form S-4 filed on February 28, 2002 (Commission File 001-5111).
- 3.2 Amended Regulations incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended October 31, 2000 (Commission File 001-5111).
- 4 Amended and Restated Rights Agreement, dated as of August 28, 2000, by and between the Company and Computershare Investor Services, LLC (successor to Harris Trust and Savings Bank) incorporated herein by reference to the Company's Registration Statement on Form 8-A filed on August 28, 2000, as amended by Amendment No. 1 thereto, dated as of October 9, 2001, incorporated herein by reference to the Company's Registration Statement on Form 8-A filed on October 22, 2001 (Commission File 001-5111).
- 10.1 Amended Restricted Stock Bonus Plan incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended April 30, 1994 (Commission File No. 001-5111). \*
- 10.2 1987 Stock Option Plan incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended April 30, 1994 (Commission File No. 001-5111). \*
- 10.3 Management Incentive Plan incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended April 30, 1996 (Commission File No. 001-5111). \*
- 10.4 Nonemployee Director Stock Plan dated January 1, 1997 incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended April 30, 1997 (Commission File No. 001-5111). \*
- 10.5

1998 Equity and Performance Incentive Plan (as amended and restated effective as of June 6, 2005)  
incorporated herein by reference to the Company's Current Report on Form 8-K filed on June 9, 2005  
(Commission File No. 001-5111). \*

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**Exhibit No. Description**

- 10.6 Form of Restricted Shares Agreement incorporated herein by reference to the Company's Current Report on Form 8-K filed on June 9, 2005 (Commission File No. 001-5111). \*
- 10.7 Form of Deferred Shares Agreement incorporated herein by reference to the Company's Current Report on Form 8-K filed on June 9, 2005 (Commission File No. 001-5111). \*
- 10.8 Top Management Supplemental Retirement Benefit Plan (May 1, 1999 Restatement) incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 1999 (Commission File No. 001-5111). \*
- 10.9 Consulting and Noncompete Agreements incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2002 (Commission File 001-5111). \*
- 10.10 Voluntary Deferred Compensation Plan incorporated herein by reference to the Company's Annual Report on Form 10-K Amendment No. 1 for the year ended April 30, 2003 (Commission File 001-5111). \*
- 10.11 Amended and Restated 1997 Stock-Based Incentive Plan incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended April 30, 2005 (Commission File 001-5111). \*
- 10.12 Amended and Restated Nonemployee Director Stock Option Plan, effective August 19, 2005, incorporated herein by reference to the Company's Current Report on Form 8-K filed on August 24, 2005 (Commission File No. 001-5111). \*
- 10.13 The J. M. Smucker Company 2006 Equity Compensation Plan, effective August 17, 2006, incorporated herein by reference to the Company's Current Report on Form 8-K filed on August 21, 2006 (Commission File 001-5111). \*
- 10.14 Form of Restricted Stock Agreement incorporated herein by reference to the Company's Current Report on Form 8-K filed on April 20, 2007 (Commission File No. 001-5111). \*
- 10.15 Form of Deferred Stock Units Agreement incorporated herein by reference to the Company's Current Report on Form 8-K filed on April 20, 2007 (Commission File No. 001-5111). \*
- 10.16 The J. M. Smucker Company Nonemployee Director Deferred Compensation Plan, effective January 1, 2007, incorporated herein by reference to the Company's Current Report on Form 8-K filed on October 30, 2006 (Commission File 001-5111).\*
- 10.17 Amended and Restated Asset Purchase and Sale Agreement, dated as of October 24, 2001, by and among General Mills, Inc., The Pillsbury Company, and International Multifoods Corporation incorporated herein by reference to International Multifoods Corporation Current Report on Form 8-K dated November 13, 2001 (Commission File No. 001-6699).
- 10.18 Retail Trademark License Agreement, dated November 13, 2001, between The Pillsbury Company and International Multifoods Corporation incorporated herein by reference to International Multifoods Corporation Quarterly Report on Form 10-Q for the quarter ended December 1, 2001 (Commission File





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**Exhibit No.    Description**

- |       |  |
|-------|--|
| 10.28 | First Amendment, dated as of January 31, 2006, to Credit Agreement, dated as of June 18, 2004, by and among The J. M. Smucker Company, as U.S. Borrower, Smucker Foods of Canada Co., as Canadian Borrower, the lenders named therein, as lenders, KeyBank National Association, as lead Arranger and Administrative Agent, and Bank of Montreal, as Canadian Funding Agent and Syndication Agent incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended January 31, 2006 (Commission File 001-5111). |
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<b>Exhibit No.</b>	<b>Description</b>	
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<b>Exhibit No.</b>	<b>Description</b>
23	Consent of Independent Registered Public Accounting Firm
24	Powers of Attorney
31.1	Certifications of Timothy P. Smucker pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act
31.2	Certifications of Richard K. Smucker pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act
31.3	Certifications of Mark R. Belgia pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act
32	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of The Sarbanes-Oxley Act of 2002
*	Management contract or compensatory plan or arrangement.

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**THE J. M. SMUCKER COMPANY  
ANNUAL REPORT ON FORM 10-K  
INDEX TO FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE**

	Form 10-K Report	Annual Report to Shareholders
Data incorporated by reference to the 2007 Annual Report to Shareholders of The J. M. Smucker Company:		
Report of Management on Internal Control Over Financial Reporting		25
Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting		26
Report of Independent Registered Public Accounting Firm on the Consolidated Financial Statements		27
Consolidated Balance Sheets at April 30, 2007 and 2006		30 - 31
For the years ended April 30, 2007, 2006, and 2005:		
Statements of Consolidated Income		29
Statements of Consolidated Cash Flows		32
Statements of Consolidated Shareholders' Equity		33
Notes to Consolidated Financial Statements		34 - 65
Consolidated financial statement schedule at April 30, 2007, or for the years ended April 30, 2007, 2006, and 2005:		
II. Valuation and qualifying accounts	F-2	
All other schedules are omitted because they are not applicable or because the information required is included in the Consolidated Financial Statements or the notes thereto.		
F-1		22

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**THE J. M. SMUCKER COMPANY**  
**SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS**  
**YEARS ENDED APRIL 30, 2007, 2006, and 2005**  
**(Dollars in Thousands)**

Classification	Balance at Beginning of Year	Charged to Costs and Expenses	Charged to Other Accounts	Deductions (A)	Balance at End of Year
2007:					
Valuation allowance for deferred tax assets	\$24,024	\$ (7,607)	\$ 209	\$	\$ 16,626
Allowance for doubtful accounts	1,210	(415)		(26)	821
	\$25,234	\$ (8,022)	\$ 209	\$ (26)	\$ 17,447
2006:					
Valuation allowance for deferred tax assets	\$24,280	\$ 688	\$ (944)	\$	\$ 24,024
Allowance for doubtful accounts	976	(1,375)		(1,609)	1,210
	\$25,256	\$ (687)	\$ (944)	\$ (1,609)	\$ 25,234
2005:					
Valuation allowance for deferred tax assets	\$ 266	\$ 10,111	\$ 13,903	\$	\$ 24,280
Allowance for doubtful accounts	950	1,282	1,884	3,140	976
	\$ 1,216	\$ 11,393	\$ 15,787	\$ 3,140	\$ 25,256

(A) Uncollectible  
accounts written  
off, net of  
recoveries.