

BEARINGPOINT INC  
Form 10-Q  
January 17, 2007

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2005.**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**Commission File Number 001-31451**

**BEARINGPOINT, INC.**  
**(Exact name of Registrant as specified in its charter)**

**DELAWARE**  
**(State or other jurisdiction of  
incorporation or organization)**

**22-3680505**  
**(IRS Employer  
Identification No.)**

**1676 International Drive, McLean, VA**  
**(Address of principal executive offices)**

**22102**  
**(Zip Code)**

**(703) 747-3000**  
**(Registrant's telephone number, including area code)**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☒

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☒

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of common stock of the Registrant outstanding as of January 3, 2007 was 201,593,999.

**BEARINGPOINT, INC.**  
**QUARTERLY REPORT ON FORM 10-Q**  
**FOR THE QUARTER ENDED SEPTEMBER 30, 2005**  
**EXPLANATORY NOTE**

As a result of significant delays in completing our Consolidated Financial Statements for the year ended December 31, 2004 ( fiscal 2004 ), we were unable to timely file with the Securities and Exchange Commission (the SEC ) this quarterly report on Form 10-Q for the quarter ended September 30, 2005 and our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2005 and June 30, 2005. In addition, we were unable to timely file with the SEC our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2006, June 30, 2006 and September 30, 2006. We filed our Annual Report on Form 10-K for fiscal 2004 on January 31, 2006 and our Annual Report on Form 10-K for the fiscal year ended December 31, 2005 ( fiscal 2005 ) on November 22, 2006.

Due to the delay of the filing of this Quarterly Report on Form 10-Q and the significant changes to our business in the interim, certain information presented herein relates to events that occurred subsequent to September 30, 2005. For additional information regarding the Company, our business, operations, risks and results, please refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2005, filed with the SEC on November 22, 2006, and Current Reports on Form 8-K and other documents filed with SEC subsequent to November 22, 2006.

Contemporaneous with the filing with the SEC of this Quarterly Report on Form 10-Q for the quarter ended September 30, 2005, we are filing our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2005 and June 30, 2005.

**BEARINGPOINT, INC.**  
**QUARTERLY REPORT ON FORM 10-Q**  
**FOR THE QUARTER ENDED SEPTEMBER 30, 2005**  
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**PART I, ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)****BEARINGPOINT, INC.****CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS**

(in thousands, except share and per share amounts)  
(unaudited)

|                                              | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |              |
|----------------------------------------------|---------------------------------------------|-------------|--------------------------------------------|--------------|
|                                              | <b>2005</b>                                 | <b>2004</b> | <b>2005</b>                                | <b>2004</b>  |
| Revenue                                      | \$ 831,401                                  | \$ 823,691  | \$ 2,597,979                               | \$ 2,587,681 |
| Costs of service:                            |                                             |             |                                            |              |
| Professional compensation                    | 412,261                                     | 385,308     | 1,295,179                                  | 1,135,494    |
| Other direct contract expenses               | 215,511                                     | 209,609     | 746,492                                    | 758,588      |
| Lease and facilities restructuring charge    | 882                                         |             | 20,487                                     | 11,699       |
| Other costs of service                       | 66,686                                      | 60,103      | 197,507                                    | 184,915      |
| Total costs of service                       | 695,340                                     | 655,020     | 2,259,665                                  | 2,090,696    |
| Gross profit                                 | 136,061                                     | 168,671     | 338,314                                    | 496,985      |
| Amortization of purchased intangible assets  | 567                                         | 793         | 1,699                                      | 2,891        |
| Selling, general and administrative expenses | 200,379                                     | 144,808     | 528,180                                    | 463,298      |
| Operating income (loss)                      | (64,885)                                    | 23,070      | (191,565)                                  | 30,796       |
| Interest income                              | 2,759                                       | 399         | 5,792                                      | 691          |
| Interest expense                             | (8,119)                                     | (5,115)     | (25,009)                                   | (13,557)     |
| Other expense, net                           | (1,193)                                     | (193)       | (11,546)                                   | (4,611)      |
| Income (loss) before taxes                   | (71,438)                                    | 18,161      | (222,328)                                  | 13,319       |
| Income tax expense (benefit)                 | (1,014)                                     | 13,694      | 85,540                                     | 48,280       |
| Net income (loss)                            | \$ (70,424)                                 | \$ 4,467    | \$ (307,868)                               | \$ (34,961)  |
| Earnings (loss) per share basic and diluted  | \$ (0.35)                                   | \$ 0.02     | \$ (1.53)                                  | \$ (0.18)    |
| Weighted average shares basic                | 201,237,326                                 | 197,789,096 | 200,945,176                                | 196,376,059  |
| Weighted average shares diluted              | 201,237,326                                 | 198,243,384 | 200,945,176                                | 196,376,059  |

The accompanying Notes are an integral part of these Consolidated Condensed Financial Statements.

**BEARINGPOINT, INC.**  
**CONSOLIDATED CONDENSED BALANCE SHEETS**  
(in thousands, except share amounts)  
(unaudited)

|                                                                                                           | <b>September<br/>30,<br/>2005</b> | <b>December<br/>31,<br/>2004</b> |
|-----------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------|
| <b>ASSETS</b>                                                                                             |                                   |                                  |
| Current assets:                                                                                           |                                   |                                  |
| Cash and cash equivalents                                                                                 | \$ 361,853                        | \$ 244,810                       |
| Restricted cash                                                                                           | 40,193                            | 21,053                           |
| Accounts receivable, net of allowances of \$7,808 at September 30, 2005 and \$11,296 at December 31, 2004 | 398,498                           | 400,285                          |
| Unbilled revenue                                                                                          | 440,951                           | 381,681                          |
| Income tax receivable                                                                                     | 38,223                            | 50,518                           |
| Deferred income taxes                                                                                     | 20,355                            | 59,566                           |
| Prepaid expenses                                                                                          | 46,778                            | 31,196                           |
| Other current assets                                                                                      | 31,699                            | 33,038                           |
| Total current assets                                                                                      | 1,378,550                         | 1,222,147                        |
| Property and equipment, net                                                                               | 178,924                           | 203,403                          |
| Goodwill                                                                                                  | 602,138                           | 656,877                          |
| Other intangible assets, net                                                                              | 2,111                             | 3,810                            |
| Deferred income taxes, less current portion                                                               | 13,766                            | 20,522                           |
| Other assets                                                                                              | 83,405                            | 75,948                           |
| Total assets                                                                                              | \$ 2,258,894                      | \$ 2,182,707                     |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>                                                               |                                   |                                  |
| Current liabilities:                                                                                      |                                   |                                  |
| Current portion of notes payable                                                                          | \$ 15,085                         | \$ 17,558                        |
| Accounts payable                                                                                          | 274,432                           | 306,325                          |
| Accrued payroll and employee benefits                                                                     | 278,508                           | 269,876                          |
| Deferred revenue                                                                                          | 129,067                           | 107,308                          |
| Income tax payable                                                                                        | 27,633                            | 33,927                           |
| Current portion of accrued lease and facilities charge                                                    | 12,099                            | 22,956                           |
| Deferred income taxes                                                                                     | 12,386                            | 16,750                           |
| Other current liabilities                                                                                 | 261,364                           | 134,744                          |
| Total current liabilities                                                                                 | 1,010,574                         | 909,444                          |
| Notes payable, less current portion                                                                       | 667,564                           | 405,668                          |
| Accrued employee benefits                                                                                 | 81,862                            | 84,631                           |
| Accrued lease and facilities charge, less current portion                                                 | 34,314                            | 27,386                           |
| Deferred income taxes, less current portion                                                               | 24,937                            | 6,810                            |
| Other liabilities                                                                                         | 110,178                           | 124,070                          |

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|                                                                                                                                                                                                                                                  |              |              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|
| Total liabilities                                                                                                                                                                                                                                | 1,929,429    | 1,558,009    |
| Commitments and contingencies (note 10)                                                                                                                                                                                                          |              |              |
| Stockholders' equity:                                                                                                                                                                                                                            |              |              |
| Preferred stock, \$.01 par value 10,000,000 shares authorized                                                                                                                                                                                    |              |              |
| Common stock, \$.01 par value 1,000,000,000 shares authorized,<br>205,350,249 shares issued and 201,537,999 shares outstanding on<br>September 30, 2005 and 203,132,716 shares issued and 199,320,466 shares<br>outstanding on December 31, 2004 | 2,044        | 2,022        |
| Additional paid-in capital                                                                                                                                                                                                                       | 1,201,140    | 1,143,059    |
| Accumulated deficit                                                                                                                                                                                                                              | (1,070,424)  | (762,556)    |
| Notes receivable from stockholders                                                                                                                                                                                                               | (7,577)      | (8,055)      |
| Accumulated other comprehensive income                                                                                                                                                                                                           | 240,009      | 285,955      |
| Treasury stock, at cost (3,812,250 shares)                                                                                                                                                                                                       | (35,727)     | (35,727)     |
| Total stockholders' equity                                                                                                                                                                                                                       | 329,465      | 624,698      |
| Total liabilities and stockholders' equity                                                                                                                                                                                                       | \$ 2,258,894 | \$ 2,182,707 |

The accompanying Notes are an integral part of these Consolidated Condensed Financial Statements.

**BEARINGPOINT, INC.**  
**CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(unaudited)

|                                                                             | <b>Nine Months Ended<br/>September 30,</b> |             |
|-----------------------------------------------------------------------------|--------------------------------------------|-------------|
|                                                                             | <b>2005</b>                                | <b>2004</b> |
| <b>Cash flows from operating activities:</b>                                |                                            |             |
| Net loss                                                                    | \$ (307,868)                               | \$ (34,961) |
| Adjustments to reconcile net loss to net cash used in operating activities: |                                            |             |
| Deferred income taxes                                                       | 59,402                                     | (1,657)     |
| Provision for doubtful accounts                                             | 2,202                                      | 6,859       |
| Stock-based compensation                                                    | 25,203                                     | 7,872       |
| Depreciation and amortization of property and equipment                     | 52,457                                     | 57,002      |
| Amortization of purchased intangible assets                                 | 1,699                                      | 2,891       |
| Lease and facilities restructuring charge                                   | 20,487                                     | 11,699      |
| Amortization of debt issuance costs                                         | 10,400                                     | 1,306       |
| Other                                                                       | 9,335                                      | 1,406       |
| Changes in assets and liabilities:                                          |                                            |             |
| Accounts receivable                                                         | (13,535)                                   | (14,707)    |
| Unbilled revenue                                                            | (65,229)                                   | (172,143)   |
| Income tax receivable, prepaid expenses and other current assets            | (2,565)                                    | (14,682)    |
| Other assets                                                                | (8,892)                                    | (17,109)    |
| Accrued payroll and employee benefits                                       | 14,620                                     | 20,874      |
| Accounts payable and other current liabilities                              | 107,311                                    | 116,341     |
| Other liabilities                                                           | (15,230)                                   | 9,676       |
| Net cash used in operating activities                                       | (110,203)                                  | (19,333)    |
| <b>Cash flows from investing activities:</b>                                |                                            |             |
| Purchases of property and equipment                                         | (32,373)                                   | (60,436)    |
| Increase in restricted cash                                                 | (19,140)                                   |             |
| Net cash used in investing activities                                       | (51,513)                                   | (60,436)    |
| <b>Cash flows from financing activities:</b>                                |                                            |             |
| Proceeds from issuance of common stock                                      | 14,897                                     | 25,724      |
| Proceeds from issuance of notes payable                                     | 282,153                                    | 857,840     |
| Repayment of notes payable                                                  | (8,787)                                    | (760,289)   |
| Increase (decrease) in book overdrafts                                      | 5,083                                      | (20,971)    |
| Payments made in lieu of stock issuance                                     | (4,929)                                    |             |
| Payments on notes receivable from stockholders                              |                                            | 86          |
| Net cash provided by financing activities                                   | 288,417                                    | 102,390     |
| Effect of exchange rate changes on cash and cash equivalents                | (9,658)                                    | (812)       |
| Net increase in cash and cash equivalents                                   | 117,043                                    | 21,809      |

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|                           |                     |            |            |
|---------------------------|---------------------|------------|------------|
| Cash and cash equivalents | beginning of period | 244,810    | 122,475    |
| Cash and cash equivalents | end of period       | \$ 361,853 | \$ 144,284 |

The accompanying Notes are an integral part of these Consolidated Condensed Financial Statements.

**BearingPoint, Inc.**  
**Notes to Consolidated Condensed Financial Statements**  
(in thousands, except share and per share amounts)  
(unaudited)

**Note 1. Basis of Presentation and Liquidity**

*Basis of Presentation*

The accompanying unaudited interim Consolidated Condensed Financial Statements of BearingPoint, Inc. ( the Company ) have been prepared pursuant to the rules and regulations of the SEC for Quarterly Reports on Form 10-Q. These statements do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America, and should be read in conjunction with the Company's Consolidated Financial Statements and Notes thereto for the year ended December 31, 2005, included in the Company's Annual Report on Form 10-K and filed with the SEC on November 22, 2006 (the 2005 Form 10-K ). The accompanying Consolidated Condensed Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America and reflect adjustments (consisting solely of normal, recurring adjustments, except as noted below) which are, in the opinion of management, necessary for a fair presentation of results for these interim periods. The results of operations for the three and nine months ended September 30, 2005 are not necessarily indicative of the results that may be expected for any other interim period or the entire fiscal year.

The interim Consolidated Condensed Financial Statements reflect the operations of the Company and all of its majority-owned subsidiaries. Upon consolidation, all significant intercompany accounts and transactions are eliminated. Prior to 2004, certain of the Company's consolidated foreign subsidiaries within the Europe, Middle East and Africa ( EMEA ), Asia Pacific and Latin America regions reported their results on a one-month lag, which allowed additional time to compile results. During the first quarter of 2004, the Company recorded a change in accounting principle resulting from certain Asia Pacific and EMEA regions now reporting on a current period basis. The purpose of the change is to have these certain foreign subsidiaries report on a basis that is consistent with the Company's fiscal reporting period. As a result, net loss for the three months ended March 31, 2004 includes a cumulative effect of a change in accounting principle of \$529, which represents the December 2003 loss for these entities. This amount is included in other income (expense), net in the interim Consolidated Condensed Statement of Operations for the nine months ended September 30, 2004 due to the immateriality of the effect of the change in accounting principle to consolidated net loss. Certain of the Company's consolidated foreign subsidiaries within EMEA continue to report their results of operations on a one-month lag.

During 2005, the Company identified certain errors in its previously reported financial statements. Because these changes are not material to the Company's financial statements for the periods prior to 2005 or to 2005 taken as a whole, the Company corrected these errors in the first quarter of 2005. These adjustments included entries to correct errors in accounting for revenue, certain foreign tax withholdings, income taxes, and other miscellaneous items. Had these errors been recorded in the proper periods, the impact of the adjustments on the first quarter of 2005 and the nine months ended September 30, 2005 would have been an increase to revenue and gross profit of \$726 and \$4,927, respectively, and a decrease to net loss of \$15,445.

*Liquidity*

The interim Consolidated Condensed Financial Statements of the Company are prepared on a going concern basis, which assumes that the Company will continue its operations for the foreseeable future and will realize its assets and discharge its liabilities in the ordinary course of business. The Company has recently experienced a number of factors that have negatively impacted its liquidity, including the following:

The Company has experienced significant recurring net losses. At September 30, 2005, the Company had an accumulated deficit of \$1,070,424.

The Company's business has not generated positive cash from operating activities in some recent periods during fiscal 2005 and 2004.

Due to the material weaknesses in its internal controls, the Company continues to experience significant delays in completing its consolidated financial statements and filing periodic reports with the SEC on a timely basis. Accordingly, the Company continues to devote substantial additional internal and external resources, and experience higher than expected fees for audit services.

**BearingPoint, Inc.**  
**Notes to Consolidated Condensed Financial Statements (Continued)**  
(in thousands, except share and per share amounts)  
(unaudited)

In the first quarter of fiscal 2005, the Company incurred losses of \$113,257 under a significant contract with Hawaiian Telcom Communications, Inc., which consequently will result in significantly less cash from operating activities in future years.

The Company currently is a party to a number of disputes which involve or may involve litigation or other legal or regulatory proceedings. See Note 10, Commitments and Contingencies.

The Company is currently engaged in a number of activities, intended to further improve its cash balances and their accessibility, if current internal estimates for cash uses for fiscal 2007 prove incorrect. These activities include: increased focus on reducing its days sales outstanding; review and reconsideration of proposed capital expenditure budgets; reviewing its offshore capabilities and operations to increase efficiency and to reduce redundancies in its workforce; and extensive reviews of its borrowing base calculations to ascertain whether the Company is receiving full credit for all available cash and receivables. Furthermore, in fiscal 2007, the Company expects the significant investments it has made, or will make, in fiscal years 2006 and 2007 with respect to its financial reporting and processes, to begin to significantly reduce the cash required to operate its financial reporting and processes.

Based on the foregoing and its current state of knowledge of the outlook for its business, the Company currently believes that cash provided from operations, existing cash balances and available borrowings under its 2005 Credit Facility will be sufficient to meet its working capital needs through the end of fiscal 2007. The Company also believes that it will continue to have sufficient access to the capital markets to make up any deficiencies if cash provided from operations and existing cash balances are insufficient during this period of time. However, actual results may differ from current expectations for many reasons, including losses of business that could result from the Company's continuing failure to timely file periodic reports with the SEC, the Company's lenders under the senior credit facility ceasing to grant extensions to file periodic reports, possible delisting from the New York Stock Exchange, further downgrades of its credit ratings or unexpected demands on its current cash resources (e.g., to settle lawsuits).

**Note 2. Stock-Based Compensation and Employee Stock Purchase Plan**

The Company has several stock-based employee compensation plans. Statement of Financial Accounting Standards (SFAS) No. 123, Accounting for Stock-Based Compensation (SFAS 123), defined a fair value method of accounting for stock options and other equity instruments. As provided for in SFAS 123, the Company accounts for stock-based compensation awards issued to employees by applying the intrinsic value method prescribed in Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees (APB 25), whereby the difference between the quoted market price as of the date of grant and the contractual purchase price of the award is charged to operations over the vesting period. The Company granted both service-based and performance-based restricted stock units (RSUs) and stock options during 2005. For the service-based RSUs and stock options, the fair value is fixed on the date of grant based on the number of RSUs or stock options issued and the fair value of the Company's stock on the date of grant. For the performance-based RSUs and stock options, the fair value is estimated on the date the performance conditions are established based on the fair value of the Company's stock and the Company's estimate of the number of RSUs or stock options that will ultimately be issued. The performance-based RSUs and stock options are marked to market from the date it is probable that the performance conditions will be achieved. With respect to RSUs, stock options granted where the exercise price is below the market price on the date of grant, and other awards granted prior to December 31, 2005, compensation expense is measured based on the intrinsic value of such awards and charged to expense using the straight-line method over the period of restriction or vesting period.

Pro forma information regarding net income (loss) and earnings (loss) per share is required assuming the Company had accounted for its stock-based awards issued to employees under the fair value recognition provisions of SFAS 123, whereby stock options and other awards are valued at the grant date using an option pricing model, and compensation is amortized as a charge to earnings over the awards' vesting period. The weighted average fair value of

stock options granted during the three months ended September 30, 2005 and 2004 were \$3.94 and \$4.89, respectively. The weighted average fair value of stock options granted during the nine months ended September 30, 2005 and 2004 were \$4.57 and \$5.38, respectively. The fair value of options granted was estimated using the Black-Scholes option-pricing model with the following weighted average assumptions:

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**BearingPoint, Inc.**  
**Notes to Consolidated Condensed Financial Statements (Continued)**  
(in thousands, except share and per share amounts)  
(unaudited)

|                                       | <b>Stock Price<br/>Expected<br/>Volatility</b> | <b>Risk-Free<br/>Interest<br/>Rate</b> | <b>Expected<br/>Life</b> | <b>Expected<br/>Dividend<br/>Yield</b> |
|---------------------------------------|------------------------------------------------|----------------------------------------|--------------------------|----------------------------------------|
| Three months ended September 30, 2005 | 50.32%                                         | 4.07%                                  | 6                        |                                        |
| Three months ended September 30, 2004 | 62.39%                                         | 3.72%                                  | 6                        |                                        |
| Nine months ended September 30, 2005  | 51.08%                                         | 4.00%                                  | 6                        |                                        |
| Nine months ended September 30, 2004  | 64.32%                                         | 3.64%                                  | 6                        |                                        |

The fair value of the Company's common stock purchased under the Employee Stock Purchase Plan, as amended (the ESPP), was estimated for the three and nine months ended September 30, 2005 and 2004 using the Black-Scholes option-pricing model and an expected volatility ranging between 30.4% and 70.0%, risk-free interest rates ranging from 1.03% to 3.29%, an expected life ranging from 6 to 24 months and an expected dividend yield of zero. The weighted average fair value of share purchase rights under the ESPP was \$3.66 for the three months ended September 30, 2004. The weighted average fair value of share purchase rights under the ESPP was \$3.21 and \$3.43 for the nine months ended September 30, 2005 and 2004, respectively.

The following table illustrates the effect on net income (loss) and earnings (loss) per share if the Company had applied the fair value method for the three and nine months ended September 30, 2005 and 2004:

|                                                                                                                       | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------|--------------------------------------------|-------------|
|                                                                                                                       | <b>2005</b>                                 | <b>2004</b> | <b>2005</b>                                | <b>2004</b> |
| Net income (loss)                                                                                                     | \$ (70,424)                                 | \$ 4,467    | \$ (307,868)                               | \$ (34,961) |
| Add back:                                                                                                             |                                             |             |                                            |             |
| Total stock-based compensation expense recorded under intrinsic value method for all stock awards, net of tax effects | 20,069                                      | 1,722       | 25,203                                     | 4,657       |
| Deduct:                                                                                                               |                                             |             |                                            |             |
| Total stock-based compensation expense recorded under fair value method for all stock awards, net of tax effects      | (36,364)                                    | (21,432)    | (87,508)                                   | (69,308)    |
| Pro forma net loss                                                                                                    | \$ (86,719)                                 | \$ (15,243) | \$ (370,173)                               | \$ (99,612) |
| Earnings (loss) per share:                                                                                            |                                             |             |                                            |             |
| Basic and diluted as reported                                                                                         | \$ (0.35)                                   | \$ 0.02     | \$ (1.53)                                  | \$ (0.18)   |
| Basic and diluted pro forma                                                                                           | \$ (0.43)                                   | \$ (0.08)   | \$ (1.84)                                  | \$ (0.51)   |

In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123 (revised 2004), Share-Based Payment (SFAS 123R), which replaces SFAS 123 and supersedes APB 25. SFAS 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values beginning with the first reporting period following the fiscal year that begins on

or after June 15, 2005. The pro forma disclosures previously permitted under SFAS 123 no longer will be an alternative to financial statement recognition. The Company is required to adopt SFAS 123R in the first quarter of fiscal 2006, beginning January 1, 2006. Under SFAS 123R, the Company must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at date of adoption. The transition methods include modified prospective and modified retroactive adoption options. Under the modified retroactive option, prior periods may be restated either as of the beginning of the year of adoption or for all periods presented. The modified prospective method requires that compensation expense be recorded for all unvested stock options and restricted stock at the beginning of the first quarter of adoption of SFAS 123R, while the modified retroactive method would record compensation expense for all unvested stock options and restricted stock beginning with the first period restated. In March 2005, Staff Accounting Bulletin ( SAB ) No. 107,

Share-Based Payment, ( SAB 107 ), was issued regarding the SEC's interpretation of SFAS 123R and the valuation of share-based payments for public companies. The Company currently utilizes the Black-Scholes option pricing model to estimate fair value for the above pro forma calculations and will continue using the same methodology in the foreseeable future. The Company will use the modified prospective method for adoption

**BearingPoint, Inc.**  
**Notes to Consolidated Condensed Financial Statements (Continued)**  
(in thousands, except share and per share amounts)  
(unaudited)

of SFAS 123R, and management believes that the incremental compensation cost to be recognized as a result of the adoption of SFAS 123R and SAB 107 for fiscal 2006 will range from \$22,000 to \$28,000.

On March 25, 2005, the Compensation Committee of the Company's Board of Directors approved the issuance of up to an aggregate of \$165,000 in RSUs under the Long-Term Incentive Plan (the LTIP) to the Company's current managing directors (MDs) and a limited number of key employees, and delegated to the Company's officers the authority to grant these awards. Certain RSU awards under this authorization were made in three tranches of grants representing 30%, 30%, and 40% of the total RSU award for each employee. Additional awards were also made at various grant dates as determined by the Company's Chief Executive Officer. During the three and nine months ended September 30, 2005, the Company granted RSU awards of 2,860,271 and 7,985,836, respectively, with grant date weighted average fair values of \$7.74 and \$7.58, respectively. Total compensation expense recorded as a result of these awards during the three and nine months ended September 30, 2005 was \$19,868 and \$21,359, respectively. As of September 30, 2005, the Company had 7,776,025 RSUs outstanding, net of forfeitures, with a grant date weighted average fair value of \$7.58 and remaining deferred compensation of \$37,357, which will be amortized in accordance with the respective employees' vesting schedule, subject to the application of SFAS 123R in 2006.

On December 14, 2006, the Company amended its LTIP, including the elimination of the current formula used to determine the number of shares available for issuance under the LTIP, along with an increase to the number of shares available for issuance under the LTIP by 25 million additional shares. Previously, the number of shares of common stock authorized for issuance under the LTIP was determined by a formula. The formula provided that the number of shares of common stock authorized for issuance under the LTIP is equal to the greater of (i) 35,084,158 shares of common stock and (ii) 25% of the sum of (x) the number of issued and outstanding shares of the Company's common stock and (y) the authorized shares. The amendment to the LTIP eliminated this formulaic determination of the number of shares of common stock authorized for issuance under the LTIP and replaced this formula with the specified number of authorized shares of 92,179,333, an aggregate increase of 25 million shares available for awards under the Plan (measured as of November 1, 2006).

In connection with the acquisition of various Andersen Business Consulting practices, the Company committed to the issuance of approximately 3,000,000 shares of common stock (net of forfeitures) to former partners of those practices as a retentive measure. The stock awards have no purchase price and are issued as to one-third of the shares on the first three anniversaries of the acquisition of the relevant consulting practice, so long as the recipient remains employed by the Company. Compensation expense was recorded ratably over the three-year service period beginning in July 2002. Compensation expense was \$9 and \$2,468 for the three months ended September 30, 2005 and 2004, respectively. Compensation expense was \$3,491 and \$6,731 for the nine months ended September 30, 2005 and 2004, respectively. As of September 30, 2005, 2,100,998 shares of common stock have been issued. During the third quarter of 2005, \$4,929 was paid in cash in lieu of the third and final installment of the stock award in fulfillment of the Company's obligations under this commitment, which was recorded as a reduction of additional paid in capital.

The Company's ESPP was adopted on October 12, 2000 and allows eligible employees to purchase shares of the Company's common stock at a discount, through accumulated payroll deductions of 1% to 15% of their compensation, up to a maximum of \$25. Under the ESPP, shares of the Company's common stock are purchased at 85% of the lesser of the fair market value at the beginning of the 24-month offering period, or the fair market value at the end of each 6-month purchase period ending on July 31 and January 31, respectively. The ESPP became effective on February 8, 2001. In 2005, the Board of Directors also approved the removal of the 24-month look-back, resulting in straight 6-month offering periods, where the purchase price will be 15% off the closing price on the last day of the 6-month purchase period. Current participants are grandfathered (protected) from this change through January 31, 2007, provided they maintain continued enrollment. These Plan changes will be effective for all new enrollees beginning with the next open enrollment cycle. During the nine months ended September 30, 2005, the Company's employees purchased an aggregate of 2,053,154 shares for an aggregate amount of \$13,769.

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Because the Company is not current in its SEC filings, it is unable to issue freely tradable shares of its common stock. Consequently, the Company has not issued shares under the ESPP since January 2005 and significant features of many of the Company's employee equity plans remain suspended. If the Company is unable to become current in its SEC filings by April 30, 2007, the purchase price discount the Company will be able to offer pursuant to applicable provisions of the U.S. Internal Revenue Code could be substantially reduced. If the purchase price of the Company's common stock purchased under the ESPP changes to 85% of the fair market value of the common stock on the date of purchase, increases in the Company's stock price above current levels could result in increased withdrawal rates to levels higher than those the Company has historically experienced. The Company currently does not anticipate becoming current in its SEC filings by

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April 30, 2007. Employee contributions to the ESPP held by the Company were approximately \$14,559 at September 30, 2005. These amounts are included in cash and cash equivalents and are repayable on demand.

**Note 3. Notes Payable**

Notes payable consists of the following:

|                                                                | September<br>30,<br>2005 | December<br>31,<br>2004 |
|----------------------------------------------------------------|--------------------------|-------------------------|
| Current portion:                                               |                          |                         |
| Yen-denominated term loan (January 31, 2003)                   | \$ 2,907                 | \$ 6,509                |
| Yen-denominated term loan (June 30, 2003)                      | 2,925                    | 3,254                   |
| Yen-denominated line of credit                                 | 7,048                    | 7,795                   |
| Other                                                          | 2,205                    |                         |
| Total current portion                                          | 15,085                   | 17,558                  |
| Long-term portion:                                             |                          |                         |
| Series A and Series B Convertible Debentures                   | 450,000                  | 400,000                 |
| April 2005 Convertible Debentures                              | 200,000                  |                         |
| July 2005 Convertible Debentures (net of discount of \$22,728) | 17,272                   |                         |
| Yen-denominated term loan (January 31, 2003)                   |                          | 3,215                   |
| Yen-denominated term loan (June 30, 2003)                      |                          | 1,609                   |
| Other                                                          | 292                      | 844                     |
| Total long-term portion                                        | 667,564                  | 405,668                 |
| Total notes payable                                            | \$ 682,649               | \$ 423,226              |

***Series A and Series B Convertible Subordinated Debentures***

On December 22, 2004, the Company completed a \$400,000 offering of Convertible Subordinated Debentures. The offering consisted of \$225,000 aggregate principal amount of 2.50% Series A Convertible Subordinated Debentures due December 15, 2024 (the Series A Debentures) and \$175,000 aggregate principal amount of 2.75% Series B Convertible Subordinated Debentures due December 15, 2024 (the Series B Debentures) and together with the Series A Debentures, the Subordinated Debentures. On January 5, 2005, the Company issued an additional \$25,000 aggregate principal amount of its Series A Debentures and an additional \$25,000 aggregate principal amount of its Series B Debentures upon the exercise in full of the option granted to the initial purchasers. Interest is payable on the Subordinated Debentures on June 15 and December 15 of each year, beginning June 15, 2005. The Subordinated Debentures are unsecured and are subordinated to the Company's existing and future senior debt. Due to the delay in the completion of the Company's audited financial statements for the fiscal year ended December 31, 2004, the Company was unable to file a timely registration statement with the SEC to register for resale its Subordinated Debentures and underlying common stock. Accordingly, pursuant to the terms of these securities, the applicable interest rate on each series of Subordinated Debentures increased by 0.25% beginning on March 23, 2005 and increased another 0.25% beginning on June 22, 2005. These changes together increased the interest rate on the Series A Debentures and the Series B Debentures to 3.00% and 3.25%, respectively, and such increased interest rates

will be the applicable interest rates until the date the registration statement is declared effective.

The net proceeds from the sale of the Subordinated Debentures were approximately \$435,600, after deducting offering expenses and the initial purchasers' commissions of \$11,400 and other fees and expenses of approximately \$3,000. The Company used approximately \$240,590 of the net proceeds from the sale of the Subordinated Debentures to repay its outstanding \$220,000 Senior Notes and approximately \$135,000 to repay amounts outstanding under its then existing revolving credit facility. The Company also used the proceeds to pay fees and expenses in connection with entering into the \$400,000 Interim Senior Secured Credit Facility, as defined below.

The Subordinated Debentures are initially convertible, under certain circumstances, into shares of the Company's common stock at a conversion rate of 95.2408 shares for each \$1 principal amount of the Subordinated Debentures, subject to anti-dilution and adjustments but not to exceed 129.0 shares, equal to an initial conversion price of approximately \$10.50 per share. Holders of the Subordinated Debentures may exercise the right to convert the Subordinated Debentures prior to their maturity only under certain circumstances, including when the Company's stock price reaches a specified level for a specified period of time, upon notice of redemption, and upon specified corporate transactions. Upon conversion of the

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Subordinated Debentures, the Company will have the right to deliver, in lieu of shares of common stock, cash or a combination of cash and shares of common stock. The Subordinated Debentures will be entitled to an increase in the conversion rate upon the occurrence of certain change of control transactions or, in lieu of the increase, at the Company's election, in certain circumstances, to an adjustment in the conversion rate and related conversion obligation so that the Subordinated Debentures are convertible into shares of the acquiring or surviving company. The Company will also increase the conversion rate upon occurrence of certain transactions. As of September 30, 2005, none of the circumstances under which the Subordinated Debentures are convertible existed.

On December 15, 2011, December 15, 2014 and December 15, 2019, holders of Series A Debentures, at their option, have the right to require the Company to repurchase any outstanding Series A Debentures. On December 15, 2014 and December 15, 2019, holders of Series B Debentures, at their option, have the right to require the Company to repurchase any outstanding Series B Debentures. In each case, the Company will pay a repurchase price in cash equal to 100% of the principal amount of the Subordinated Debentures, plus accrued and unpaid interest, including liquidated damages, if any, to the repurchase date. In addition, holders of the Subordinated Debentures may require the Company to repurchase all or a portion of the Subordinated Debentures on the occurrence of a designated event, at a repurchase price equal to 100% of the principal amount of the Subordinated Debentures, plus any accrued but unpaid interest and liquidated damages, if any, to, but not including, the repurchase date. A designated event includes certain change of control transactions and a termination of trading, occurring if the Company's common stock is no longer listed for trading on a U.S. national securities exchange.

The Company may redeem some or all of the Series A Debentures beginning on December 23, 2011 and, beginning on December 23, 2014, may redeem the Series B Debentures, in each case at a redemption price in cash equal to 100% of the principal amount of the Subordinated Debentures plus accrued and unpaid interest and liquidated damages, if any, on the Subordinated Debentures to, but not including, the redemption date.

Upon a continuing event of default, the trustee or the holders of at least 25% in aggregate principal amount of the Subordinated Debentures may declare the applicable series of Debentures immediately due and payable, which could lead to cross-defaults and possible acceleration of unpaid principal and accrued interest of the April 2005 Senior Debentures, July 2005 Senior Debentures and the 2005 Credit Facility, all defined below.

On September 8, 2005, certain holders of the Series B Debentures provided a purported Notice of Default to the Company based upon its failure to timely file its Annual Report on Form 10-K for the year ended December 31, 2004 and Quarterly Reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005. On or about November 17, 2005, the Company received a notice from these holders of the Series B Debentures, asserting that an event of default had occurred and was continuing under the indenture for the Series B Debentures and, as a result, the principal amount of the Series B Debentures, accrued and unpaid interest and unpaid damages were due and payable immediately.

Based on the foregoing, the indenture trustee for the Series B Debentures brought suit against the Company and, on September 19, 2006, the Supreme Court of New York ruled that the Company was in default under the indenture for the Series B Debentures and ordered that the amount of damages to be determined subsequently at trial. The Company believed the ruling to be in error and on September 25, 2006, appealed the court's ruling and moved for summary judgment on the matter of determination of damages.

After further negotiations, on November 7, 2006, the Company and the relevant holders of its Series B Debentures filed a stipulation to discontinue the lawsuit. Concurrent with the agreement to discontinue the lawsuit, the Company entered into a First Supplemental Indenture (the "First Supplemental Indenture") with The Bank of New York, as trustee, which amends the subordinated indenture governing the Series A Debentures and the Series B Debentures. The First Supplemental Indenture includes a waiver of the Company's SEC reporting requirements under the subordinated indenture through October 31, 2008. Pursuant to the terms of the First Supplemental Indenture, effective as of November 7, 2006: (i) the interest rate payable on the Series A Debentures will increase from 3.00% per annum

to 3.10% per annum (inclusive of any liquidated damages relating to the failure to file a registration statement for the Series A Debentures that may be payable) until December 23, 2011, and (ii) the interest rate payable on the Series B Debentures will increase from 3.25% per annum to 4.10% per annum (inclusive of any liquidated damages relating to the failure to file a registration statement for the Series B Debentures that may be payable) until December 23, 2014. The increased interest rates apply to all Series A Debentures and Series B Debentures outstanding.

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***April 2005 Convertible Senior Subordinated Debentures***

On April 27, 2005, the Company issued \$200,000 aggregate principal amount of its 5.00% Convertible Senior Subordinated Debentures due April 15, 2025 (the April 2005 Senior Debentures). Interest is payable on the April 2005 Senior Debentures on April 15 and October 15 of each year, beginning October 15, 2005. The April 2005 Senior Debentures are unsecured and are subordinated to the Company's existing and future senior debt. The April 2005 Senior Debentures are senior to the Subordinated Debentures. Since the Company failed to file a registration statement with the SEC to register for resale of its April 2005 Senior Debentures and the underlying common stock by December 31, 2005, the interest rate on the April 2005 Senior Debentures increased by 0.25% to 5.25% beginning on January 1, 2006 and will continue to be the applicable interest rate through the date the registration statement is filed.

The net proceeds from the sale of the April 2005 Senior Debentures, after deducting offering expenses and the placement agents' commissions and other fees and expenses, were approximately \$192,800. The Company used the net proceeds from the offering to replace the working capital that was at the time used to cash collateralize letters of credit under the 2004 Interim Credit Facility (see below).

The April 2005 Senior Debentures are initially convertible into shares of the Company's common stock at a conversion rate of 151.5151 shares for each \$1 principal amount of the April 2005 Senior Debentures, subject to anti-dilution and adjustments, equal to an initial conversion price of \$6.60 per share at any time prior to the stated maturity. Upon conversion of the April 2005 Senior Debentures, the Company will have the right to deliver, in lieu of shares of common stock, cash or a combination of cash and shares of common stock. The April 2005 Senior Debentures will be entitled to an increase in the conversion rate upon the occurrence of certain change of control transactions or, in lieu of the increase, at the Company's election, in certain circumstances, to an adjustment in the conversion rate and related conversion obligation so that the April 2005 Senior Debentures are convertible into shares of the acquiring or surviving company.

The holders of the April 2005 Senior Debentures have the right, at their option, to require the Company to repurchase all or some of their debentures on April 15, 2009, 2013, 2015 and 2020. In each case, the Company will pay a repurchase price in cash equal to 100% of the principal amount of the April 2005 Senior Debentures, plus any accrued but unpaid interest, including additional interest, if any, to the repurchase date. In addition, holders of the April 2005 Senior Debentures may require the Company to repurchase all or a portion of the April 2005 Senior Debentures on the occurrence of a designated event, at a repurchase price equal to 100% of the principal amount of the April 2005 Senior Debentures, plus any accrued but unpaid interest and additional interest, if any, to, but not including, the repurchase date. A designated event includes certain change of control transactions and a termination of trading, occurring if the Company's common stock is no longer listed for trading on a U.S. national securities exchange.

The April 2005 Senior Debentures will be redeemable at the Company's option on or after April 15, 2009 at a redemption price in cash equal to 100% of the principal amount of the April 2005 Senior Debentures plus accrued and unpaid interest and additional interest, if any, on the April 2005 Senior Debentures to, but not including, the redemption date.

Upon a continuing event of default, the trustee or the holders of at least 25% in aggregate principal amount of the April 2005 Senior Debentures may declare the applicable series of Debentures immediately due and payable, which could lead to cross-defaults and possible acceleration of unpaid principal and accrued interest of the Subordinated Debentures, July 2005 Senior Debentures (defined below) and the 2005 Credit Facility (defined below).

In connection with the Series B lawsuit described above, on November 2, 2006, the Company entered into a First Supplemental Indenture with The Bank of New York, as trustee, which amends the indenture governing the April 2005 Senior Debentures. The supplemental indenture includes a waiver of the Company's SEC reporting requirements through October 31, 2007, and provides for further extension through October 31, 2008 upon the Company's payment of an additional fee of 0.25% of the principal amount of the debentures. The Company paid to

certain consenting holders of April 2005 Senior Debentures, who provided their consents prior to the expiration of the consent solicitation, a consent fee equal to 1.00% of the outstanding principal amount of the April 2005 Senior Debentures.

***July 2005 Convertible Senior Debentures***

On July 15, 2005, the Company issued \$40,000 aggregate principal amount of its 0.50% Convertible Senior Subordinated Debentures due July 2010 (the July 2005 Senior Debentures ) and common stock warrants (the July 2005 Warrants ) to purchase up to 3,500,000 shares of the Company's common stock. The July 2005 Senior Debentures bear interest at a rate of 0.50% per year and will mature on July 15, 2010. Interest is payable on the July 2005 Senior Debentures

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on January 15 and July 15 of each year, beginning January 15, 2006. The July 2005 Senior Debentures are pari passu to the April 2005 Senior Debentures and senior to the Subordinated Debentures. Since the Company failed to file a registration statement with the SEC to register for resale its July 2005 Senior Debentures and the underlying common stock by December 31, 2005, the interest rate on the July 2005 Senior Debentures increased by 0.25% to 0.75% beginning on January 1, 2006 and will continue to be the applicable interest rate through the date the registration statement is filed.

The net proceeds from the sale of the July 2005 Senior Debentures and July 2005 Warrants, after deducting offering expenses and other fees and expenses, were approximately \$38,900.

In accordance with the terms of the purchase agreement, the holders of the July 2005 Senior Debentures appointed a designated director to the Company's Board of Directors (with a term that expires in 2007) effective July 15, 2005. If the designated director ceases to be affiliated with the holders of the July 2005 Senior Debentures or ceases to serve on the Company's Board of Directors, so long as the holders together hold at least 40% of the original principal amount of the July 2005 Senior Debentures, the holders or their designees have the right to designate a replacement director to the Company's Board of Directors.

The July 2005 Senior Debentures are initially convertible on or after July 15, 2006 into shares of the Company's common stock at a conversion price of \$6.75 per share, subject to anti-dilution and other adjustments. Upon conversion of the July 2005 Senior Debentures, the Company will have the right to deliver, in lieu of shares of common stock, cash or a combination of both. The July 2005 Senior Debentures will be entitled, in certain change of control transactions, to an adjustment in the conversion obligation so that the July 2005 Senior Debentures are convertible into shares of stock, other securities or other property or assets receivable upon the occurrence of such transaction by a holder of shares of the Company's common stock in such transaction.

The holders of the July 2005 Senior Debentures may require the Company to repurchase all or a portion of the July 2005 Senior Debentures on the occurrence of a designated event, at a repurchase price equal to 100% of the principal amount of the July 2005 Senior Debentures, plus any accrued but unpaid interest and additional interest, if any, to, but not including, the repurchase date. The list of designated events includes certain change of control transactions and a termination of trading occurring if the Company's common stock is no longer listed for trading on a U.S. national securities exchange.

The July 2005 Warrants may be exercised on or after July 15, 2006 and have a five-year term. The initial number of shares issuable upon exercise of the July 2005 Warrants is 3,500,000 shares of common stock, and the initial exercise price per share of common stock is \$8.00. The number of shares and exercise price are subject to certain customary anti-dilution protections and other customary terms. These terms include, in certain change of control transactions, an adjustment in the conversion obligation so that the July 2005 Warrants, upon exercise, will entitle the July 2005 Warrant holders to receive shares of stock, other securities or other property or assets, receivable upon the occurrence of such transaction by a holder of shares of the Company's common stock in such transaction.

Upon a continuing event of default, the holders of at least 25% in aggregate principal amount of the July 2005 Senior Debentures may declare the July 2005 Senior Debentures immediately due and payable, which could lead to cross-defaults and possible acceleration of unpaid principal and accrued interest of the Subordinated Debentures, April 2005 Senior Debentures and the 2005 Credit Facility (defined below).

In connection with the Series B lawsuit described above, on November 9, 2006, the Company entered into an agreement with the holders of the July 2005 Debentures, pursuant to which the Company paid a consent fee equal to 1.00% of the outstanding principal amount of the July 2005 Debentures, in accordance with the terms of the purchase agreement governing the issuance of the July 2005 Debentures.

In accordance with the provisions of Emerging Issues Task Force (EITF) Issue 98-5, Accounting for Convertible Securities with Beneficial Conversion Features or Contingently Adjustable Conversion Ratios, and EITF 00-27, Application of Issue No. 98-5 to Certain Convertible Instruments the Company allocated the proceeds received from

the July 2005 Senior Debentures to the elements of the debt instrument based on their relative fair values. The Company allocated fair value to the July 2005 Warrants and conversion option utilizing the Black-Scholes option pricing model, which was consistent with the Company's historical valuation methods. The following assumptions and estimates were used in the Black-Scholes model: volatility of 48.5%; an average risk-free interest rate of 3.98%; dividend yield of 0%; and an expected life of 5 years. The fair value of debt component of the July 2005 Debentures was based on the net present value of the underlying cash flows discounted at a rate derived from the Company's then publicly traded debt, which was 11.4%. Once the relative fair values were established the Company allocated the proceeds to each component of the contract. Because the conversion price was lower than the then current fair market value of the Company's common stock, the Company determined that a beneficial conversion feature (BCF) existed which required separate accounting.

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The accounting conversion value of the BCF calculated was \$14,288 and the fair value allocated to the July 2005 Warrants was \$8,073. The fair value allocated to the warrants and the accounting conversion value of the BCF amounting to \$22,361 were recorded as credits to additional paid in capital. Additionally, \$1,000 paid to the holders in connection with this transaction was recorded as a reduction of the net proceeds. The offsetting \$23,361 was treated as a discount to the \$40,000 principal amount of the July 2005 Senior Debentures. Using the effective interest method with an imputed interest rate of 17.9%, the discount will be accreted as interest expense over the term of the debt contract to bring the value of the debt to its face amount at the time the principal payment is due in July 2010. As of September 30, 2005, the Company has amortized \$633 of the discount as interest expense.

**2005 Credit Facility**

On July 19, 2005, the Company entered into a \$150,000 Senior Secured Credit Facility (the 2005 Credit Facility ), which was amended on December 21, 2005, March 30, 2006, July 19, 2006, September 29, 2006, and October 31, 2006. The 2005 Credit Facility, as amended, provides for up to \$150,000 in revolving credit and advances, all of which can be available for issuance of letters of credit, and includes up to \$15,000 in a swingline subfacility, which allows for same day borrowing. Advances under the revolving credit line are limited by the available borrowing base, which is based upon a percentage of eligible accounts receivable and unbilled receivables.

The Company may not have access to the entire \$150,000 because, among other things: (i) certain accounts receivable for government contracts cannot be included in the calculation of the borrowing base without obtaining certain consents (this restriction was removed by amendment on March 30, 2006); and (ii) delays in the Company's ability to provide month-end account receivables reports negatively impact its ability to include such account receivables as part of the borrowing base, which determines the amount the Company may borrow under the 2005 Credit Facility. Borrowings available under the 2005 Credit Facility will be used for general corporate purposes. As of September 30, 2005, the Company did not have any availability under the borrowing base.

In addition, prior to the March 30, 2006 amendment, the Company was required to cash collateralize 105% of its borrowings, including any outstanding letters of credit, under the 2005 Credit Facility and any accrued and unpaid interest and fees thereon. As of September 30, 2005, the Company had no borrowings under the 2005 Credit Facility but had letters of credit outstanding of approximately \$85,519. The Company is charged an annual rate of 2.75% for the credit spread and other fees for its outstanding letters of credit. The Company fulfilled its obligation to cash collateralize using cash on hand. The requirement to deposit and maintain cash collateral terminated as part of the March 30, 2006 amendment to the 2005 Credit Facility, and such cash collateral was released to the Company.

Interest on loans (other than swingline loans) under the 2005 Credit Facility are calculated, at the Company's option, at a rate equal to LIBOR, or, for dollar-denominated loans, at a rate equal to the higher of the bank's corporate base rate or the Federal funds rate plus 50 basis points ( Base Rate Loans ). No matter which rate the Company chooses, an applicable margin is added that varies depending upon availability under the revolver. For Base Rate Loans, the applicable margin ranges from 0.25% (when availability is greater than \$100,000) to 1.25% (when availability is less than or equal to \$25,000); provided that until the Company is current in its SEC filings, the applicable margin shall be 1.00%. For LIBOR loans, the applicable margin ranges from 1.25% (when availability is greater than \$100,000) to 2.25% (when availability is less than or equal to \$25,000); provided that until the Company is current in its SEC filings, the applicable margin shall be 2.00%. Interest on swingline loans under the 2005 Credit Facility are calculated at a rate equal to the higher of the bank's corporate base rate or the Federal funds rate plus 50 basis points plus the applicable margin for Base Rate Loans. A facility fee on the unused portion of the commitments of the lenders under the 2005 Credit Facility will be due at a rate of 0.50% per annum. In the event of a default, the interest rate increases by 2.0%. As of September 30, 2005, the interest rate under the 2005 Credit Facility was 6.07%.

The 2005 Credit Facility matures on July 15, 2010, unless on or before December 15, 2008, the April 2005 Senior Debentures shall have not been (i) fully converted into common stock of the Company or (ii) refinanced or replaced with securities that do not require the Company to make any principal payments (including, without limitation, by way

of a put option) on or prior to July 15, 2010, in which case the 2005 Credit Facility matures on December 15, 2008. The 2005 Credit Facility contains affirmative, financial and negative covenants.

The financial covenants include: (i) a minimum U.S. cash collections requirement of \$125,000 monthly and \$420,000 by the Company on a rolling three-month basis, (ii) a minimum trailing twelve-month EBITDA

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covenant which increases quarterly from \$107,600 (for the quarter ending September 30, 2005) to \$333,800 (for the quarter ending March 31, 2009 and thereafter) as of the end of the applicable quarter, (iii) a maximum leverage ratio which decreases from 7.7 to 1 (for the quarter ending September 30, 2005) to 2.4 to 1 (for the quarter ending March 31, 2009 and thereafter) as of the end of the applicable quarter and (iv) a maximum trailing twelve-month capital expenditures covenant which starts at \$111,300 for the quarter ending September 30, 2005 and fluctuates thereafter, including reducing to \$89,700 a year thereafter and ultimately remaining fixed at \$94,100, starting with the quarter ending December 31, 2006.

The EBITDA and maximum leverage ratio will not be tested for a quarterly test period if (i) at all times during the test period that the borrowing base was less than \$120,000, borrowing availability was greater than \$15,000, (ii) at all times during the test period that the borrowing base was greater than or equal to \$120,000 and less than \$130,000, borrowing availability was greater than \$20,000, or (iii) at all times during the test period that the borrowing base was greater than or equal to \$130,000, borrowing availability was greater than \$25,000. The Company intends to maintain, and the Company's management believes that it has maintained through November 30, 2006, the minimum borrowing availability in sufficient amounts so as not to trigger the minimum EBITDA and maximum leverage ratio covenants, and, the Company is permitted to post cash collateral, which amount will count toward the borrowing availability, so that these covenants are not tested. If the Company does not maintain the required minimum borrowing availability and the Company is unable to post sufficient cash collateral to rectify a borrowing availability shortfall and these financial covenants are tested, the Company would likely not be in compliance with these covenants, resulting in a default under the 2005 Credit Facility.

The affirmative covenants include:

(i) becoming current in the Company's SEC filings according to the following schedule:

the Company's 2005 Form 10-K by November 30, 2006, which was filed on November 22, 2006;

the Forms 10-Q for the quarters ended March 31, June 30, and September 30, 2005 by the earlier of two months after the date the Company files the 2005 Form 10-K and January 31, 2007 which were filed on the date hereof;

the Forms 10-Q for the quarters ended March 31 and June 30, 2006 by February 28, 2007; and

the Form 10-Q for the quarter ended September 30, 2006 by March 31, 2007; and

(ii) the Company must have repatriated at least \$65,000 of cash from foreign subsidiaries (in December 2005, the Company repatriated \$66,600 of cash from its foreign subsidiaries); and

(iii) the Company must provide weekly reports with respect to its cash position until the Company becomes current in its SEC filings and has satisfactory collateral systems, as defined by its lender (i.e., internal controls and accounting systems with respect to accounts receivable, cash and accounts payable), at which time the Company must provide monthly reports. The Company must also provide monthly reports with respect to its utilization and bookings data through November 2006, including divisional profit and loss statements and operating data for the months of April through November 2006.

The negative covenants restrict certain of the Company's corporate activities, including, among other things, its ability to make acquisitions or investments, make capital expenditures, repay other indebtedness, merge or consolidate with other entities, dispose of assets, incur additional indebtedness, pay dividends, create liens, make investments (including limitations on loans to its foreign subsidiaries) settle litigation and engage in certain transactions with affiliates.

The events of default include, among others, defaults based on: certain bankruptcy and insolvency events; nonpayment; cross-defaults to other debt; payments in respect of judgments against the Company in excess of \$18,000; breach of specified covenants; change of control; termination of trading of Company stock; material inaccuracy of representations and warranties; failure to timely deliver audited financial statements; inaccuracy of the borrowing base; the prohibition or restraint on the Company or any loan party from conducting its business in any manner that has or could reasonably be expected to result in a material adverse effect because of any ruling, decision or order of a court or governmental authority; an indictment, conviction or the commencement of criminal proceedings of or against the Company or any subsidiary pursuant to which (a) either damages or penalties could be in excess of \$5,000 or (b) such indictment could reasonably be expected to result in a material adverse effect.

Upon an event of default under the 2005 Credit Facility, the lenders may require the Company to post cash collateral in an amount equal to 105% of the principal amount of the outstanding letters of credit. In addition, lenders may declare all borrowings outstanding under the 2005 Credit Facility, together with accrued interest and other fees, immediately due and payable. Any default under the 2005 Credit Facility or agreements governing the Company's other significant indebtedness could lead to an acceleration of debt under the 2005 Credit Facility or other debt instruments that contain cross-default provisions.

**BearingPoint, Inc.**  
**Notes to Consolidated Condensed Financial Statements (Continued)**  
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The Company's obligations under the 2005 Credit Facility are secured by liens and security interests in substantially all of its present and future tangible and intangible assets and those of certain of its domestic subsidiaries, as guarantors of such obligations (including 65.0% of the stock of its foreign subsidiaries), subject to certain exceptions. The Company was in compliance with all covenants under the 2005 Credit Facility as of September 30, 2005.

In addition, in connection with the Series B lawsuit described above, the lenders of the 2005 Credit Facility granted the Company waivers for any default under the 2005 Credit Facility resulting from the Series B debenture lawsuit and the defaults alleged therein, and also consented to the Company's payment of consent fees to the holders of each series of debentures as well as increases in the interest rates payable on all of the debentures.

***Yen-Denominated Term Loans and Line of Credit***

On January 31, 2003, the Company's Japanese subsidiary entered into a 2.0 billion yen-denominated unsecured term loan. Scheduled principal payments are every six months through July 31, 2005 in the amount of 334.0 million yen and include a final payment of 330.0 million yen on January 31, 2006, which has been paid.

On June 30, 2003, the Company's Japanese subsidiary entered into a 1.0 billion yen-denominated unsecured term loan. Scheduled principal payments are every six months through December 31, 2005 in the amount of 167.0 million yen and include a final payment of 165.0 million yen on June 30, 2006, which has been paid. Borrowings under the term loan accrue interest of the TIBOR plus 1.40%.

On August 30, 2004, the Company's Japanese subsidiary extended its yen-denominated revolving line of credit facility and overdraft line of credit facility dated December 16, 2002. The renewed agreement includes a yen-denominated revolving line of credit facility with an aggregate principal balance not to exceed 1.85 billion yen (approximately \$18,026 as of December 31, 2004) and an overdraft line of credit facility with an aggregate principal balance not to exceed 0.5 billion yen (approximately \$4,872 as of December 31, 2004). Borrowings under the revolving line of credit agreement accrue interest of TIBOR plus 0.70% and borrowings under the overdraft line of credit facility accrue interest of Short Term Prime Rate plus 0.125%. These facilities, which were scheduled to mature on August 31, 2005 (and were extended to, and paid in full on, December 16, 2005) are unsecured, do not contain financial covenants, and are not guaranteed by the Company.

***Discontinued Credit Facilities***

On May 29, 2002, the Company entered into a credit agreement with a commercial lender, for a revolving credit facility with a maximum aggregate principal balance of \$250,000. The funds available under the credit arrangement were used for general corporate purposes, for working capital, and for acquisitions subject to certain restrictions. The credit agreement provided for the issuance of letters of credit, in the aggregate amount not to exceed \$30,000, with a maximum maturity of twelve months from the date of issuance. Interest on borrowings under the credit agreement was determined, at the Company's option, based on the prime rate, the LIBOR rate plus a margin ranging from 0.875% to 1.625% or the Libo (as defined therein) plus a margin ranging from 0.875% to 1.625%. There were commitment fees ranging from 0.20% to 0.275% for the revolving credit. The interest rate margins and the commitment fees varied based on the Company's leverage ratio at quarter-end. The revolving credit facility expired on May 29, 2005.

On December 17, 2004, the Company entered into a \$400,000 Interim Senior Secured Credit Agreement (the 2004 Interim Credit Facility), which provided for up to \$400,000 in revolving credit, all of which was to be available for issuance of letters of credit (subject to restrictions), and included up to \$20,000 in a swingline subfacility. The amount of available borrowings was limited due to the Company's failure to timely file its Annual Report on Form 10-K for the fiscal year ended December 31, 2004. Based on preliminary information available during the first quarter of 2005, management anticipated that the Company may not have met one or more of the covenants contained within the 2004 Interim Credit Facility. In order to avoid any potential events of default from occurring under the 2004 Interim Credit Facility, the Company obtained amendments on March 17, 2005 and on March 24, 2005, which provided relief from certain covenant compliance requirements. The 2004 Interim Credit Facility was terminated by the Company on April 26, 2005.

The 2004 Interim Credit Facility was replaced by the 2005 Credit Facility on July 19, 2005 (see above). Immediately prior to termination of the 2004 Interim Credit Facility, there were no outstanding loans under the 2004 Interim Credit Facility; however, there were outstanding letters of credit of approximately \$87,700, which were issued primarily to meet the Company's obligations to collateralize certain surety bonds issued to support client engagements, mainly in its state and local government business. The \$87,700 in letters of credit remained outstanding after the termination of the 2004 Interim Credit Facility. In order to support the letters of credit that remained outstanding, the Company provided the lenders under the 2004 Interim Credit Facility with the following collateral: (i) \$94,300 of cash which was sourced from cash on hand; and (ii) a

**BearingPoint, Inc.**  
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security interest in the Company's domestic accounts receivable. Upon entering the 2005 Credit Facility, the lenders under the 2004 Interim Credit Facility: (i) released all but \$5,000 of the cash collateral (remaining \$5,000, net of expenses, was returned to the Company on April 4, 2006); (ii) released its security interest in the domestic accounts receivable; and (iii) received an \$85,400 letter of credit issued by the lenders under the 2005 Credit Facility.

***Early Extinguishment of Senior Notes***

On November 26, 2002, the Company completed a private placement of \$220,000 in aggregate principal of Senior Notes. The offering consisted of \$29,000 of 5.95% Series A Notes due November 2005, \$46,000 of 6.43% Series B Senior Notes due November 2006 and \$145,000 of 6.71% Series C Senior Notes due November 2007. The Senior Notes restricted the Company's ability to incur additional indebtedness and required the Company to maintain certain levels of fixed charge coverage and net worth, while limiting its leverage ratio to certain levels. The proceeds from the sale of these Senior Notes were used to repay a \$220,000 short-term revolving credit facility entered into for the purpose of funding a portion of the acquisition cost of BE Germany. In December 2004, the entire \$220,000 of Senior Notes was prepaid, using proceeds from the Company's sale of its Subordinated Debentures (see above). Due to the prepayment, the Company recorded in 2004, a loss on the early extinguishment of debt of \$22,617, which represented the make whole premium, unamortized debt issuance costs and fees.

**Note 4. Earnings (Loss) Per Share**

Basic earnings (loss) per share is computed based on the weighted average number of common shares outstanding during the period. Diluted earnings (loss) per share is computed using the weighted average number of common shares outstanding during the period plus the dilutive effect of potential future issues of common stock relating to the Company's stock option program, restricted stock units, convertible debt and other potentially dilutive securities. In calculating diluted earnings (loss) per share, the dilutive effect of stock options is computed using the average market price for the period in accordance with the treasury stock method. The effect of convertible securities on the calculation of diluted net loss per share is calculated using the "if converted" method. The convertible debt was excluded from the calculation of the diluted earnings per share for all periods due to its anti-dilutive effect. During the three months ended September 30, 2005 and 2004, 137,425,390 and 42,387,612 shares, respectively, were not included in the computation of diluted EPS because to do so would have been anti-dilutive. During the nine months ended September 30, 2005 and 2004, 114,274,707 and 57,241,805 shares, respectively, were not included in the computation of diluted EPS because to do so would have been anti-dilutive.

The following table sets forth the computation of basic and diluted earnings (loss) per share:

|                                                | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|------------------------------------------------|---------------------------------------------|-------------|--------------------------------------------|-------------|
|                                                | <b>2005</b>                                 | <b>2004</b> | <b>2005</b>                                | <b>2004</b> |
| Net income (loss)                              | \$ (70,424)                                 | \$ 4,467    | \$ (307,868)                               | \$ (34,961) |
| Weighted average shares outstanding            |                                             |             |                                            |             |
| basic                                          | 201,237,326                                 | 197,789,096 | 200,945,176                                | 196,376,059 |
| Employee stock options                         |                                             | 446,326     |                                            |             |
| Stock awards                                   |                                             | 7,962       |                                            |             |
| Weighted average shares outstanding<br>diluted | 201,237,326                                 | 198,243,384 | 200,945,176                                | 196,376,059 |

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|                           |           |    |        |    |      |    |        |    |        |
|---------------------------|-----------|----|--------|----|------|----|--------|----|--------|
| Earnings (loss) per share | basic and |    |        |    |      |    |        |    |        |
| diluted                   |           | \$ | (0.35) | \$ | 0.02 | \$ | (1.53) | \$ | (0.18) |

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**BearingPoint, Inc.**  
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**Note 5. Comprehensive Income (Loss)**

The components of comprehensive income (loss) are as follows:

|                                                         | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|---------------------------------------------------------|---------------------------|-------------|--------------------------|-------------|
|                                                         | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|                                                         | <b>2005</b>               | <b>2004</b> | <b>2005</b>              | <b>2004</b> |
| Net income (loss)                                       | \$ (70,424)               | \$ 4,467    | \$ (307,868)             | \$ (34,961) |
| Foreign currency translation adjustment, net of tax (a) | 1,127                     | 20,644      | (45,946)                 | (10,239)    |
| Minimum pension liability adjustment                    |                           |             |                          | (63)        |
| Unrealized loss on derivative instruments, net of tax   |                           | (39)        |                          | (117)       |
| Comprehensive income (loss)                             | \$ (69,297)               | \$ 25,072   | \$ (353,814)             | \$ (45,380) |

(a) Movement in the foreign currency translation adjustment is primarily due to exchange-rate fluctuations of the Euro and Japanese Yen against the U.S. dollar.

**Note 6. Segment Reporting**

The Company's segment information has been prepared in accordance with SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information. Operating segments are defined as components of an enterprise engaging in business activities about which separate financial information is available that is evaluated regularly by the Company's chief operating decision-maker, the Chief Executive Officer, in deciding how to allocate resources and assess performance. The Company's reportable segments consist of its three North America industry groups (Public Services, Financial Services and Commercial Services), its three international regions (EMEA, Asia Pacific and Latin America) and the Corporate/Other category (which consists primarily of infrastructure costs). Accounting policies of the segments are the same as those described in Note 2, Summary of Significant Accounting Policies, of the Company's 2005 Form 10-K. Upon consolidation, all intercompany accounts and transactions are eliminated. Inter-segment revenue is not included in the measure of profit or loss. Performance of the segments is evaluated on operating income excluding the costs of infrastructure functions (such as facilities, information systems, finance and accounting, human resources, legal and marketing). Beginning in fiscal 2005, the Company combined its Communications, Content and Utilities and Consumer, Industrial and Technology industry groups to form the Commercial Services industry group.

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| <b>Three Months Ended<br/>September 30,</b> |                   |                                        |                   |                                        |
|---------------------------------------------|-------------------|----------------------------------------|-------------------|----------------------------------------|
|                                             | <b>2005</b>       |                                        | <b>2004</b>       |                                        |
|                                             | <b>Revenue</b>    | <b>Operating<br/>Income<br/>(loss)</b> | <b>Revenue</b>    | <b>Operating<br/>Income<br/>(loss)</b> |
| Public Services                             | \$ 316,063        | \$ 45,892                              | \$ 317,247        | \$ 74,781                              |
| Commercial Services                         | 160,030           | 17,585                                 | 164,789           | 27,216                                 |
| Financial Services                          | 103,709           | 31,108                                 | 89,015            | 23,124                                 |
| EMEA                                        | 152,049           | 9,259                                  | 148,376           | 17,469                                 |
| Asia Pacific                                | 77,811            | 15,477                                 | 82,625            | 2,687                                  |
| Latin America                               | 21,370            | 2,779                                  | 21,930            | 3,884                                  |
| Corporate/Other (1)                         | 369               | (186,985)                              | (291)             | (126,091)                              |
| <b>Total</b>                                | <b>\$ 831,401</b> | <b>\$ (64,885)</b>                     | <b>\$ 823,691</b> | <b>\$ 23,070</b>                       |

| <b>Nine Months Ended<br/>September 30,</b> |                     |                                        |                     |                                        |
|--------------------------------------------|---------------------|----------------------------------------|---------------------|----------------------------------------|
|                                            | <b>2005</b>         |                                        | <b>2004</b>         |                                        |
|                                            | <b>Revenue</b>      | <b>Operating<br/>Income<br/>(loss)</b> | <b>Revenue</b>      | <b>Operating<br/>Income<br/>(loss)</b> |
| Public Services                            | \$ 994,501          | \$ 184,987                             | \$ 1,052,537        | \$ 248,504                             |
| Commercial Services                        | 509,994             | (47,034)                               | 513,866             | 76,041                                 |
| Financial Services                         | 282,226             | 72,887                                 | 231,619             | 52,254                                 |
| EMEA                                       | 504,620             | 56,550                                 | 465,357             | 55,411                                 |
| Asia Pacific                               | 241,786             | 40,400                                 | 254,945             | 19,968                                 |
| Latin America                              | 63,548              | 9,864                                  | 63,446              | 10,494                                 |
| Corporate/Other (1)                        | 1,304               | (509,219)                              | 5,911               | (431,876)                              |
| <b>Total</b>                               | <b>\$ 2,597,979</b> | <b>\$ (191,565)</b>                    | <b>\$ 2,587,681</b> | <b>\$ 30,796</b>                       |

(1) Corporate/Other operating loss is principally due to infrastructure and shared services costs, such as facilities, information systems, finance

and accounting,  
human  
resources, legal,  
and marketing.

**Note 7. Transactions with KPMG LLP**

During 2004, KPMG LLP, the Company's former parent, reduced its holdings in Company common stock to less than 5%, and in February 2005, the transaction services agreement (described below) between the Company and KPMG LLP expired. For these reasons, along with certain other factors, KPMG LLP is no longer considered a related party to the Company. There were various arrangements that remained in place during 2005 between the Company and KPMG LLP for infrastructure services (discussed below) and indemnification agreements (see Note 10, Commitments and Contingencies).

*Infrastructure Services.* Effective January 31, 2000, the Company and KPMG LLP entered into an outsourcing agreement whereby the Company received and was charged for services performed by KPMG LLP, which was amended and restated effective July 1, 2000 to eliminate the services related costs that were not required. On February 13, 2001, the Company and KPMG LLP entered into a transition services agreement whereby the Company received and was charged for infrastructure services on substantially the same basis as the amended and restated outsourcing agreement. The allocation of costs to the Company for such services was based on actual costs incurred by KPMG LLP and were allocated among KPMG LLP's assurance and tax businesses and the Company primarily on the basis of full-time equivalent personnel and actual usage (specific identification). With regard to facilities costs, the Company and KPMG LLP have entered into arrangements pursuant to which the Company subleases from KPMG LLP office space that was formally allocated to the Company under

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the outsourcing agreement. The terms of the arrangements are substantially equivalent to those under the original outsourcing agreement, and will extend over the remaining period covered by the lease agreement between KPMG LLP and the lessor.

Effective October 1, 2002, the Company and KPMG LLP entered into an outsourcing services agreement under which KPMG LLP provides the Company certain services relating to office space. These services covered by the outsourcing services agreement had previously been provided under the transition services agreement. The services will be provided for three years at a cost that is less than the cost for comparable services under the transition services agreement.

The transition services agreement and outsourcing services agreement expired on February 13, 2005 and October 1, 2005, respectively. The Company continues to sublease office space from KPMG LLP after the expiration of the transition services agreement under operating lease agreements.

Total expenses allocated to the Company under the transition services agreement and outsourcing services agreement with regard to occupancy costs and other infrastructure services were as follows:

|                                                  | <b>Three Months Ended<br/>September 30,</b> |               | <b>Nine Months Ended<br/>September 30,</b> |               |
|--------------------------------------------------|---------------------------------------------|---------------|--------------------------------------------|---------------|
|                                                  | <b>2005</b>                                 | <b>2004</b>   | <b>2005</b>                                | <b>2004</b>   |
| Occupancy costs                                  | \$ 8                                        | \$ 5,589      | \$ 2,757                                   | \$ 17,675     |
| Other infrastructure service costs (a)           | (1,452)                                     | 12,590        | 2,357                                      | 39,947        |
| <br>Total                                        | <br>\$ (1,444)                              | <br>\$ 18,179 | <br>\$ 5,114                               | <br>\$ 57,622 |
| <br>Amounts included in:                         |                                             |               |                                            |               |
| Other costs of service                           | \$ 8                                        | \$ 5,589      | \$ 2,757                                   | \$ 17,675     |
| Selling, general and administrative expenses (a) | (1,452)                                     | 12,590        | 2,357                                      | 39,947        |
| <br>Total                                        | <br>\$ (1,444)                              | <br>\$ 18,179 | <br>\$ 5,114                               | <br>\$ 57,622 |

a) Balance due to credits received by the Company from KPMG LLP during the third quarter of 2005.

**Note 8. Goodwill and Other Intangible Assets**

The changes in the carrying amount of goodwill, at the reporting unit level, for the nine months ended September 30, 2005 were as follows:

| <b>Balance<br/>December<br/>31,</b> | <b>Balance<br/>September<br/>30,</b> |
|-------------------------------------|--------------------------------------|
|-------------------------------------|--------------------------------------|

|                     | <b>2004</b>       | <b>Additions</b> | <b>Other (a)</b>   | <b>2005</b>       |
|---------------------|-------------------|------------------|--------------------|-------------------|
| Public Services     | \$ 23,581         | \$               | \$                 | \$ 23,581         |
| Commercial Services | 64,188            |                  |                    | 64,188            |
| Financial Services  | 9,210             |                  |                    | 9,210             |
| EMEA                | 485,401           |                  | (51,771)           | 433,630           |
| Asia Pacific        | 73,459            |                  | (3,025)            | 70,434            |
| Latin America       | 836               |                  | 57                 | 893               |
| Corporate/Other     | 202               |                  |                    | 202               |
| <b>Total</b>        | <b>\$ 656,877</b> | <b>\$</b>        | <b>\$ (54,739)</b> | <b>\$ 602,138</b> |

(a) Other changes  
in goodwill  
consist of  
foreign currency  
translation  
adjustments.

On April 20, 2005, the Company determined that a triggering event had occurred, causing the Company to perform a goodwill impairment test on all reporting units. The triggering event resulted from the Company's public announcement of likely restatements of prior period financial statements along with significant delays in filing 2004 annual results and anticipated delays in filing 2005 quarterly results. The Company determined this triggering event may have a significant adverse effect on its business climate and regulatory environment. As required by SFAS No. 142, Goodwill and Other

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Intangible Assets ( SFAS 142 ), the Company applied a two-step impairment test to identify the potential impairment and, if necessary, to measure the amount of the impairment. The Company performed step one of the impairment test to identify the potential impairment and determined there was no impairments to any reporting units. As a result, the step two impairment test was not considered necessary.

In the fourth quarter of 2005, the Company determined that a triggering event had occurred, causing the Company to perform a goodwill impairment test on all of its reporting units. The triggering event resulted from a combination of various factors, including lower than previously expected results in the fourth quarter ended December 31, 2005 and the change in management's expectation of future results. As required by SFAS 142, the Company performed a two-step impairment test to identify the potential impairments and, if necessary, to measure the amount of the impairment. Under step one of the impairment test, the Company determined there were potential impairments in its Commercial Services and EMEA reporting units. In determining the fair value of its Commercial Services and EMEA reporting units, the Company revised certain assumptions relative to each reporting unit, which significantly decreased their fair value as compared to the fair value determined during the Company's most recent goodwill impairment test, which was performed as of April 20, 2005. For the Commercial Services reporting unit, these revisions included the negative impact on future periods from operating losses associated with the Hawaiian Telcom Communications, Inc. contract. For the EMEA reporting unit, these revisions included lowering operating margin growth expectations. In order to quantify the impairment, under step two of the impairment test, the Company completed a hypothetical purchase price allocation of the fair value determined in step one to all of the respective assets and liabilities of its Commercial Services and EMEA reporting units. As a result, during the fourth quarter of 2005, goodwill impairment losses of \$64,188 and \$102,227 were recognized in the Commercial Services and the EMEA reporting units, respectively, as the carrying amount of each reporting unit was greater than the revised fair value of that reporting unit (as determined using the expected present value of future cash flows), and the carrying amount of each reporting unit's goodwill exceeded the implied fair value of that goodwill. The goodwill impairment loss of \$64,188 for the Commercial Services reporting unit represented a full impairment of the remaining goodwill in that reporting unit.

Identifiable intangible assets include finite-lived intangible assets, which primarily consist of market rights, order backlog, customer contracts and related customer relationships. Identifiable intangible assets are amortized using the straight-line method over their expected period of benefit, which generally ranges from one to five years. Identifiable intangible assets consist of the following:

|                                                                | <b>September<br/>30,<br/>2005</b> | <b>December<br/>31,<br/>2004</b> |
|----------------------------------------------------------------|-----------------------------------|----------------------------------|
| Other intangible assets:                                       |                                   |                                  |
| Backlog, customer contracts and related customer relationships | \$ 1,309                          | \$ 1,306                         |
| Market rights                                                  | 10,297                            | 10,297                           |
| Total other intangibles                                        | 11,606                            | 11,603                           |
| Accumulated amortization:                                      |                                   |                                  |
| Backlog, customer contracts and related customer relationships | (1,257)                           | (1,100)                          |
| Market rights                                                  | (8,238)                           | (6,693)                          |
| Total accumulated amortization                                 | (9,495)                           | (7,793)                          |
| Other intangible assets, net                                   | \$ 2,111                          | \$ 3,810                         |

Amortization expense related to identifiable intangible assets was \$567 and \$793 for the three months ended September 30, 2005 and 2004, respectively. Amortization expense related to identifiable intangible assets was \$1,699 and \$2,891 for the nine months ended September 30, 2005 and 2004, respectively.

**Note 9. Restructuring Activities**

In connection with the Company's previously announced office space reduction efforts, the Company recorded \$882 and \$20,487 in restructuring charges during the three and nine months ended September 30, 2005, respectively, related to lease, facility and other exit activities. The \$882 charge, recorded within the Corporate/Other operating segment for the three months ended September 30, 2005, included \$612 related to the fair value of the future lease obligations (net of estimated sublease income) and \$270 in other costs associated with exiting facilities. The \$20,487 charge, recorded within the Corporate/Other operating segment for the nine months ended September 30, 2005, included \$15,921 related to the fair value of future lease obligations (net of estimated sublease income) and \$4,566 in other costs associated with exiting facilities.

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Since July 2003, the Company has incurred a total of \$93,622 in lease and facilities related restructuring charges in connection with its office space reduction effort relating to the following regions: \$11,431 in EMEA, \$863 in Asia Pacific and \$81,328 in North America. As of September 30, 2005, the Company has a remaining lease and facilities accrual of \$46,413, of which \$12,099 and \$34,314 have been identified as current and non-current portions, respectively. The remaining lease and facilities accrual will be paid over the remaining lease terms.

As of September 30, 2005, the Company's remaining severance accrual represents unpaid severance and termination benefits related to reduction in workforce charges recorded during the six months ended December 31, 2003. The remaining severance accrual is expected to be paid by the end of 2006.

Changes in the Company's accrual for restructuring charges for the nine months ended September 30, 2005 were as follows:

|                               | <b>Severance</b> | <b>Lease and<br/>Facilities</b> | <b>Total</b> |
|-------------------------------|------------------|---------------------------------|--------------|
| Balance at December 31, 2004  | \$ 532           | \$ 50,342                       | \$ 50,874    |
| 2005 charges                  |                  | 20,487                          | 20,487       |
| Payments                      |                  | (24,187)                        | (24,187)     |
| Other (a)                     | (186)            | (229)                           | (415)        |
| Balance at September 30, 2005 | \$ 346           | \$ 46,413                       | \$ 46,759    |

(a) Other changes in the restructuring accrual consist primarily of foreign currency translation and other adjustments.

The Company expects to record additional lease and facilities related restructuring charges ranging from \$18,000 to \$22,000 during the year ended December 31, 2006.

**Note 10. Commitments and Contingencies**

The Company currently is a party to a number of disputes which involve or may involve litigation or other legal or regulatory proceedings. Generally, there are three types of legal proceedings to which the Company has been made a party:

Claims and investigations arising from its continuing inability to timely file periodic reports under the Securities Exchange Act of 1934, as amended (the Exchange Act), and the restatement of its financial statements for certain prior periods to correct accounting errors and departures from generally accepted accounting principles for those years ( SEC Reporting Matters );

Claims and investigations being conducted by agencies or officers of the U.S. Federal Government and arising in connection with its provision of services under contracts with agencies of the U.S. Federal Government ( Government Contracting Matters ); and

Claims made in the ordinary course of business by clients seeking damages for alleged breaches of contract or failure of performance and by current or former employees seeking damages for alleged acts of wrongful termination or discrimination ( Other Matters ).

The 2005 Credit Facility contains limits on the amounts of civil litigation payments that the Company is permitted to pay, as follows: up to \$75,000 during the 24-month period ending July 18, 2007, and up to \$15,000 during any twelve consecutive months thereafter, in each case, net of any insurance proceeds. Failure to abide by these limits could result in a default under the credit facility for which, after opportunity to cure the default, outstanding indebtedness under the 2005 Credit Facility could be accelerated.

The Company currently maintains insurance in types and amounts customary in its industry, including coverage for professional liability, general liability and management and director liability. The Company expenses legal fees as incurred. Based on its current assessment, management believes that the Company's financial statements include adequate provision for estimated losses that are likely to be incurred with regard to such matters.

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**SEC Reporting Matters**

*2003 Class Action Suits*

As disclosed in the Company's prior reports, various separate complaints purporting to be class actions were filed in the U.S. District Court for the Eastern District of Virginia alleging that the Company and certain of its officers violated Section 10(b) of the Exchange Act, Rule 10b-5 promulgated thereunder, and Section 20(a) of the Exchange Act. The complaints contain varying allegations, including that the Company made materially misleading statements with respect to its financial results for the first three quarters of fiscal 2003 in its SEC filings and press releases. The Plaintiffs' Amended Consolidated Complaint was filed on December 31, 2003. Defendants' Motion to Dismiss was filed on February 10, 2004. On March 31, 2004, the parties filed a stipulation requesting that the court approve a settlement of this matter for \$1,700, all of which is to be paid by the Company's insurer. On April 2, 2004, the court considered and gave preliminary approval to the proposed settlement. Notice of the proposed settlement was sent to the purported class of shareholders, and the court gave final approval to the proposed settlement on July 16, 2004.

*2005 Class Action Suits*

In and after April 2005, various separate complaints were filed in the U.S. District Court for the Eastern District of Virginia alleging that the Company and certain of its current and former officers and directors violated Section 10(b) of the Exchange Act, Rule 10b-5 promulgated thereunder and Section 20(a) of the Exchange Act by, among other things, making materially misleading statements between August 14, 2003 and April 20, 2005 with respect to the Company's financial results in its SEC filings and press releases. On January 17, 2006, the court certified a class, appointed class counsel and appointed a class representative. The plaintiffs filed an amended complaint on March 10, 2006 and the defendants, including the Company, subsequently filed a motion to dismiss that complaint, which was fully briefed and heard on May 5, 2006. It is not possible to predict with certainty whether or not the Company will ultimately be successful in this matter or, if not, what the impact might be. Accordingly, no liability has been recorded.

*2005 Shareholders' Derivative Demand*

On May 21, 2005, the Company received a letter from counsel representing one of its shareholders requesting that the Company initiate a lawsuit against its Board of Directors and certain present and former officers of the Company, alleging breaches of the officers' and directors' duties of care and loyalty to the Company relating to the events disclosed in its report filed on Form 8-K, dated April 20, 2005. On January 21, 2006, the shareholder filed a derivative complaint in the Circuit Court of Fairfax County, Virginia, that was not served on the Company until March 2006. The shareholder's complaint alleged that his demand was not acted upon and alleged the breach of fiduciary duty claims previously stated in his demand. The complaint also included a non-derivative claim seeking the scheduling of an annual meeting in 2006. On May 18, 2006, following an extensive audit committee investigation and recommendation, the Company's Board of Directors responded to the shareholder's demand by declining at that time to file a suit alleging the claims asserted in the shareholder's demand. The shareholder did not amend the complaint to reflect the refusal of his demand. The Company filed demurrers and pleas in bar on August 11, 2006, which effectively sought to dismiss the matter related to the fiduciary duty claims. On November 3, 2006, the court granted the demurrers and dismissed the fiduciary claims based on the Board's refusal of the demand, with leave to file amended derivative claims. On January 3, 2007, the plaintiff filed an amended derivative complaint re-asserting the previously dismissed derivative claims and alleging that the Board's refusal of his demand was not in good faith. The amended derivative complaint does not re-assert the non-derivative claim seeking the scheduling of an annual meeting and states that that claim is now moot because the Company held its annual meeting in December 2006. It is not possible to predict the outcome of this matter, or what the impact might be. The Company believes, however, that claims for which money damages could be assessed are derivative claims asserted on the Company's behalf and for which the Company's liability would be limited to attorneys' fees.

*Series B Debenture Suit*

On September 8, 2005, certain holders of the Series B Debentures provided a purported Notice of Default to the Company based upon its failure to timely file its Annual Report on Form 10-K for the year ended December 31, 2004 and Quarterly Reports on Form 10-Q for the periods ended March 31, 2005 and June 30, 2005. On or about November 17, 2005, the Company received a notice from these holders of the Series B Debentures, asserting that an event of default had occurred and was continuing under the indenture for the Series B Debentures and, as a result, the principal amount of the Series B Debentures, accrued and unpaid interest and unpaid damages were due and payable immediately.

Based on the foregoing, the indenture trustee for the Series B Debentures brought suit against the Company and, on September 19, 2006, the Supreme Court of New York ruled that the Company was in default under the indenture for the Series B Debentures and ordered that the amount of damages to be determined subsequently at trial. The Company believed the ruling to be in error and on September 25, 2006, appealed the court's ruling and moved for summary judgment on the matter of determination of damages.

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After further negotiations, on November 7, 2006, the Company and the relevant holders of its Series B Debentures filed a stipulation to discontinue the lawsuit. Concurrent with the agreement to discontinue the lawsuit, the Company entered into a First Supplemental Indenture (the "First Supplemental Indenture") with The Bank of New York, as trustee, which amends the subordinated indenture governing the Series A Debentures and the Series B Debentures. The First Supplemental Indenture includes a waiver of the Company's SEC reporting requirements under the subordinated indenture through October 31, 2008. Pursuant to the terms of the First Supplemental Indenture, effective as of November 7, 2006: (i) the interest rate payable on the Series A Debentures will increase from 3.00% per annum to 3.10% per annum (inclusive of any liquidated damages relating to the failure to file a registration statement for the Series A Debentures that may be payable) until December 23, 2011, and (ii) the interest rate payable on the Series B Debentures will increase from 3.25% per annum to 4.10% per annum (inclusive of any liquidated damages relating to the failure to file a registration statement for the Series B Debentures that may be payable) until December 23, 2014. The increased interest rates apply to all Series A Debentures and Series B Debentures outstanding.

In connection with the resolution of this matter and so as to cure any lingering claims of default or cross-default, on November 2, 2006, the Company entered into a First Supplemental Indenture with The Bank of New York, as trustee, which amends the indenture governing its April 2005 Senior Debentures. The supplemental indenture includes a waiver of its SEC reporting requirements through October 31, 2007 and provides for further extension through October 31, 2008 upon payment of an additional fee of 0.25% of the principal amount of the debentures. The Company paid to each consenting holder of these debentures a consent fee equal to 1.00% of the outstanding principal amount of the debentures. In addition, on November 9, 2006, the Company entered into an agreement with the holders of July 2005 Senior Debentures, pursuant to which the Company paid a consent fee equal to 1.00% of the outstanding principal amount of the debentures, in accordance with the terms of the purchase agreement governing the issuance of these debentures.

*SEC Investigation*

On April 13, 2005, pursuant to the same matter number as their inquiry concerning the Company's restatement of certain financial statements issued in 2003, the staff of the SEC's Division of Enforcement requested information and documents relating to the Company's March 18, 2005 Form 8-K. On September 7, 2005, the Company announced that the staff had issued a formal order of investigation in this matter. The Company subsequently received subpoenas from the staff seeking production of documents and information including certain information and documents related to an investigation conducted by the Audit Committee of the Company's Board of Directors.

In connection with the investigation by the Audit Committee, the Company became aware of incidents of possible non-compliance with the Foreign Corrupt Practices Act and its internal controls in connection with certain of its operations in China and voluntarily reported these matters to the SEC and U.S. Department of Justice in November 2005. Both the SEC and the Department of Justice have indicated they will investigate these matters in connection with the formal investigation described above. On March 27, 2006, the Company received a subpoena from the SEC regarding information related to these matters. The investigation is ongoing and the SEC is in the process of taking the testimony of current and former employees and a director. The Company has a reasonable possibility of loss in this matter, although no estimate of such loss can be determined at this time. Accordingly, no liability has been recorded.

**Government Contracting Matters**

*Government Contracts*

A significant portion of the Company's business relates to providing services under contracts with the U.S. Federal government or state and local governments. These contracts are subject to extensive legal and regulatory requirements and, from time to time, agencies of the U.S. Federal government or state and local governments investigate whether the Company's operations are being conducted in accordance with these requirements and the terms of the relevant contracts. In the ordinary course of business, various government investigations are ongoing. U.S. Federal government

investigations of the Company, whether relating to these contracts or conducted for other reasons, could result in administrative, civil or criminal liabilities, including repayments, fines or penalties being imposed upon the Company, or could lead to suspension or debarment from future U.S. Federal government contracting. The Company believes that it has adequately reserved for any losses it may experience from these investigations. Whether such amounts could have a material effect on the results of operations in a particular quarter or fiscal year cannot be determined at this time.

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*Grand Jury Subpoena California*

In December 2004, the Company was served with a subpoena by the Grand Jury for the U.S. District Court for the Central District of California. The subpoena sought records relating to twelve contracts between the Company and the U.S. Federal government, including two General Service Administration ( GSA ) schedules, as well as other documents and records relating to its U.S. Federal Government work. The Company has begun to produce documents in accordance with an agreement with the Assistant U.S. Attorney. The focus of the review is upon the Company's billing and time/expense practices, as well as alliance agreements where referral or commission payments were permitted. On July 20, 2005, the Company was served with a subpoena issued by the U.S. Army, requesting items related to Department of Defense contracts. The Company has subsequently been served with subpoenas issued by the Inspector General of the GSA. Given the broad scope of the subpoena and the limited information the Company has received from the U.S. Attorney's office regarding the status of its investigation, it is impossible to predict with any degree of accuracy how this matter will develop and how it will be resolved. The Company does not believe that it is either probable that the subpoena will result in a liability to the Company or that the amount or range of a future liability, if any, can be determined. Accordingly, no liability has been recorded.

*Travel Rebate Investigation*

In December 2005, the Company executed a settlement agreement with the Civil Division of the U.S. Department of Justice to settle allegations of potential understatement of travel credits to government contracts. Pursuant to the settlement agreement, in December 2005, the Company paid \$15,500 in the aggregate, including related fees. The settlement payment is included as part of selling, general and administrative expenses in the Consolidated Statement of Operations for the year ended December 31, 2004.

*Department of Interior*

On September 29, 2005, the Company received a Termination for Cause notice (the Notice ) directing it to cease work on a task order ( Task Order 3 ) being completed for the Department of Interior ( DOI ). The Company complied and has properly reserved any outstanding amounts owed to it by the DOI as of December 31, 2004. The underlying Basic Purchase Agreement was subsequently terminated for cause as well, though the only task order that was potentially affected was Task Order 3. In the Notice, the DOI also stated that it may seek to recover excess procurement costs or pursue other legal remedies, but it has taken no action in this regard. The Company believes that it has a strong defense of excusable delay, and believes that where there is a meritorious case of excusable delay, terminations for cause have been overturned. The Company also believes that if the termination for cause is removed, any potential procurement cost liability is also removed. On July 28, 2006, the Company submitted a claim in the amount of approximately \$20,000 to the Government for amounts it believes are owed to it by the DOI. The Company's efforts with the DOI to reach a negotiated settlement of this matter stalled, and the Company has filed a complaint with the Court of Federal Claims to overturn the termination for cause on September 26, 2006. Under the rules, the Company needs a decision from the contracting officer before it can appeal its claim to the court. The DOI informed the Company that the decision will be rendered on or before mid-January 2007. Accordingly, at this time a claim against the Company for additional amounts could be made by the DOI as part of a defensive strategy, but none has been made. If a claim by the Government is filed, the Company believes there is a reasonable possibility of loss in this matter. Due to the early stage of this matter and the nature of the potential claims, a range of any potential loss cannot be determined at this time. As such, no liability has been recorded.

*USAID Contract*

On October 25, 2005, the Company received a letter from USAID in which the Contracting Officer stated that she had determined to disallow approximately \$10,746 in subcontractor costs for Kroll, the Company's security subcontractor in Iraq. The Company also received a final decision from the Contracting Officer, dated January 7, 2006, disallowing the Kroll costs. However, on July 10, 2006, based on review and analysis of additional documentation, the Contracting Officer issued a revised final decision that allowed \$10,320 of the costs, while

disallowing the remainder, which the Company substantially recovered from Kroll.

*Core Financial Logistics System*

There is an ongoing investigation of the Core Financial Logistics System ( CoreFLS ) project by the Inspector General's Office of the Department of Veterans Affairs and by the Assistant U.S. Attorney for the Central District of Florida. To date, the Company has been issued two subpoenas, in June 2004 and December 2004, seeking the production of documents relating to the CoreFLS project. The Company is cooperating with the investigation and has produced documents

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in response to the subpoenas. To date, there have been no specific allegations of criminal or fraudulent conduct on the part of the Company. Similarly, there have been no contractual claims filed against the Company by the Veterans Administration in connection with the CoreFLS project. Management believes that the Company has complied with all of its obligations under the CoreFLS contract. It is not possible to predict with certainty whether or not the Company will ultimately be successful in this matter or, if not, what the impact might be. As such, no liability has been recorded.

*General Services Administration Audit*

The Office of the Inspector General of the GSA of the United States Government conducted an audit of the Company's GSA Management, Organizational, and Business Improvement Services (MOBIS) contract for the period beginning January 1, 2001 through December 31, 2002. The findings from this audit report allege non-compliance, which may have resulted in overcharges to Government customers. Specifically, the report alleges that the Company failed to report and pass on to GSA customers, the reduction it made to its commercial labor rate (Standard Bill Rate) for Administrative Support effective July 1, 2000. The Inspector General estimated a potential refund amounting to \$2,400 for the period under audit and additional amounts of \$2,300 related to the remainder of the contract extension period (through 2007).

The Company believes that it has not overcharged the Government and is working to resolve the outstanding issues with the contracting officer. Given the current stage of discussions, the outcome cannot yet be determined and management estimates the probable amount of loss is \$1,200 (accrued as a liability as of September 30, 2005). In addition, the Company is discussing revisions to the contract with the contracting officer to better align its terms, including pricing, to the expectations of both parties.

**Other Matters**

*Peregrine Litigation*

The Company was named as a defendant in several civil lawsuits regarding certain software resale transactions with Peregrine Systems, Inc. during the period 1999 through 2001, in which purchasers and other individuals who acquired Peregrine stock alleged that the Company participated in or aided and abetted a fraudulent scheme by Peregrine to inflate Peregrine's stock price, and the Company was also sued by a trustee succeeding the interests of Peregrine for the same conduct. Specifically, the Company was named as a defendant in the following actions: *Ariko v. Moores* (Superior Court, County of San Diego), *Allocco v. Gardner* (Superior Court, County of San Diego), *Bains v. Moores* (Superior Court, County of San Diego), *Peregrine Litigation Trust v. KPMG LLP* (Superior Court, County of San Diego), and *In re Peregrine Systems, Inc. Securities Litigation* (U.S. District Court for the Southern District of California). The Company's former parent, KPMG LLP, also sought indemnity from the Company for certain liability it may face in the same litigations, and the Company agreed to indemnify them in certain of these matters.

As a result of tentative agreements reached in December 2005, the Company executed conditional settlement agreements whereby the Company is to be released from liability in the *Allocco*, *Ariko*, *Bains* and *Peregrine Litigation Trust* matters and in all claims for indemnity by KPMG LLP in each of these cases. On January 5, 2006, the Company finalized an agreement with KPMG LLP, providing conditional mutual releases to each other from such fee advancement and indemnification claims, with no settlement payment or other exchange of monies between the parties. On January 6, 2006, the Company filed applications for good faith settlement determinations in *Allocco*, *Ariko*, *Bains* and the *Peregrine Litigation Trust* matters with respect to the conditional settlements mentioned above. The applications were granted. On April 6, 2006, the Company's former co-defendants filed motions, seeking to appeal the *Allocco* and *Peregrine Litigation Trust* rulings. On June 19, 2006, the court denied the motions. The Company's former co-defendants then appealed to the California Supreme Court. On August 16, 2006, those appeals were denied. Payments of approximately \$36,900 in principal and interest were made in September 2006. The expense relating to these settlement payments was included as part of costs of service in the Consolidated Statement of Operations for the year ended December 31, 2004.

The Company did not settle the *In re Peregrine Systems, Inc. Securities Litigation*. On January 19, 2005, the *In re Peregrine Systems, Inc. Securities Litigation* matter was dismissed by the trial court as it relates to the Company. The plaintiffs have appealed the dismissal of their lawsuit against the Company and briefing of the appeal is underway. The Company believes there is a reasonable possibility of loss on the appeal based on recent Ninth Circuit precedent. Due to the nature of that matter, a range of loss cannot be determined at this time. In addition, to the extent any judgment is entered in favor of the plaintiffs against KPMG LLP, KPMG LLP has notified the Company that it will seek indemnification for these sums.

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On November 16, 2004, Larry Rodda, a former employee, pled guilty to one count of criminal conspiracy in connection with the Peregrine software resale transactions that continue to be the subject of the government inquiries. Mr. Rodda also was named in a civil suit brought by the SEC. The Company was not named in the indictment or civil suit, and is cooperating with the government investigations.

*Hawaiian Telcom Communications, Inc.*

The Company has a significant contract (the HT Contract) with Hawaiian Telcom Communications, Inc., a telecommunications industry client, under which the Company was engaged to design, build and operate various information technology systems for the client. The Company incurred losses of \$113,257 under this contract in the first quarter of 2005. The HT Contract has experienced delays in its build and deployment phases, and contractual milestones have been missed. The client has alleged that the Company is responsible under the HT Contract to compensate it for certain costs and other damages incurred as a result of these delays and other alleged failures. The Company believes the client's nonperformance of its responsibilities under the HT Contract caused delays in the project and impacted its ability to perform, thereby causing the Company to incur significant damages. The Company also believes the terms of the HT Contract limit the client's ability to recover certain of their claimed damages. The Company is negotiating with the client to resolve these issues, apportion financial responsibility for these costs and alleged damages, and transition remaining work under the HT Contract to others, as requested by the client. During these negotiations, the Company is maintaining all of its options, including disputing the client's claims and asserting the Company's own claims in litigation. At this time, the Company cannot predict the likelihood that it will be able to resolve this dispute or the outcome of any litigation that might ensue if it is unable to resolve the dispute. While the Company believes it is probable that it may incur a loss with respect to this matter, at this time the Company is unable to reasonably estimate a range of amounts for the loss. Accordingly, no liability has been recorded.

*Telecommunication Company*

A telecommunication industry client has conducted an audit of certain of the Company's time and expense charges, alleging that the Company inappropriately billed the client for days claimed to be non-work days, such as days before and after travel days, travel days, overtime, and other alleged errors. A preliminary audit by the Company of the time and expense records for the project did not reveal the improprieties as alleged. While the client has threatened litigation, the Company continues to cooperate with the client in validating the prior charges and expenses for services rendered. The Company has no basis on which to believe the client's claims are well founded. While a loss is possible, it is not possible at this time to estimate a potential loss or range of loss. Accordingly, no liability has been recorded.

*Michael Donahue*

In March 2005, Mr. Donahue filed suit against the Company in connection with the termination of his employment in February 2005. Mr. Donahue alleges he is owed \$3,000 under the terms and conditions of a Special Termination Agreement he executed in November 2001, between \$1,700 and \$2,400 as compensation for the value of stock options he was required to forfeit as the result of his discharge, and an additional \$200 for an unpaid bonus. Mr. Donahue has also argued that a 25% penalty pursuant to Pennsylvania law should be added to each of these sums. In May 2005, the Company removed the matter to Federal court. On October 5, 2005, Donahue filed his Complaint in the case in Federal court, under seal. In this Complaint, in response to the Company's motion to compel arbitration, Donahue dropped his claims for his stock options and performance bonus, although he is free to bring those claims again at a later time. On January 31, 2006, Mr. Donahue filed his Demand for Arbitration, asserting all the claims he originally asserted, including his claims under the Special Termination Agreement, his claims for his stock options, and his claim for his annual bonus payment for 2004, in addition to the statutory penalties sought for these unpaid amounts. The parties are currently selecting arbitrators for the panel. It is reasonably possible that the Company will incur a loss ranging from \$0 to \$7,000, with no amount within this range a better estimate than any other amount. Accordingly, no liability has been recorded.

*Canon Australia*

On June 16, 2006, employees of the Australian subsidiary of Canon presented objections to the Company's Australian Country Director of deficiencies in the Company's work and alleged misrepresentations by the Company in connection with an implementation of an enterprise resource planning and customer relationship management system, which went live in January of 2005. Canon representatives presented arguments supporting their belief that Canon has suffered damages, including damages for lost profits and other consequential damages, as a result of the implementation. Canon has indicated that it desired to seek mediation. This matter is in its very preliminary stages. The contract limits the damages that may be claimed against the Company to no more than approximately \$19,000. It is reasonably possible the Company will

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incur a loss. Due to the early stage of this matter and the nature of the potential claims, a range of loss cannot be determined at this time. Accordingly, no liability has been recorded.

*Transition Services Provided By KPMG LLP*

As described in Note 7, Transactions with KPMG LLP, the Company entered into a transition services agreement, and various other arrangements, with KPMG LLP during February 2001. Prior to the expiration date of the transition services agreement (February 13, 2004 for most non-technology services and February 13, 2005 for most technology-related services), the Company terminated certain services provided by KPMG LLP under the agreement and, in accordance with the agreement, was liable to KPMG LLP for termination costs.

KPMG LLP contends that the Company owes approximately \$26,214 in termination costs and unrecovered capital for the termination of information technology services provided under the agreement. However, in accordance with the terms of the agreement, the Company does not believe that it is liable for termination costs arising upon the expiration of the agreement. The Company and KPMG LLP have begun proceeding under the dispute resolution mechanisms specified in the transition services agreement and are separately attempting to reach agreement as to the amount, if any, of additional costs payable by the Company to KPMG LLP in connection with the expiration of the agreement. Accordingly, the amount of additional termination costs, if any, that the Company will pay to KPMG LLP cannot be reasonably estimated at this time, and no liability has been recorded.

In connection with the expiration of the transition services agreement, the Company also agreed to settle a separate arrangement under which it pays KPMG LLP for the use of occupancy-related assets in the office facilities subleased by the Company from KPMG LLP. As such, during July 2005, the Company paid KPMG LLP \$17,356 for its share of the cost of the occupancy-related assets that it believes relates to office locations that it subleased from KPMG LLP. However, KPMG LLP contends the Company owes an additional \$5,347. The Company and KPMG LLP have begun proceeding under the dispute resolution mechanisms referred to in the preceding paragraph and are separately attempting to reach agreement as to the amount, if any, of additional costs payable by the Company to KPMG LLP. Approximately \$9,660 of the total \$17,356 paid to KPMG LLP related to office locations that were previously abandoned in connection with the Company's office space reduction effort. Accordingly, the Company has reserved for this amount as part of its lease and facilities restructuring charges recorded during the three and nine months ended September 30, 2005 and 2004. The Company classified the remaining \$7,696 paid to KPMG LLP as a prepaid service cost, which the Company plans to amortize over the remaining term of its respective sublease agreements with KPMG LLP. As of September 30, 2005, the remaining amount to be expensed was \$6,779.

**Other Commitments**

In the normal course of business, the Company has indemnified third parties and has commitments and guarantees under which it may be required to make payments in certain circumstances. The Company accounts for these indemnities, commitments and guarantees in accordance with FASB Interpretation (FIN) No. 45, Guarantors' Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others. These indemnities, commitments and guarantees include: indemnities of KPMG LLP with respect to the consulting business that was transferred to the Company in January 2000; indemnities to third parties in connection with surety bonds; indemnities to various lessors in connection with facility leases; indemnities to customers related to intellectual property and performance of services subcontracted to other providers; and indemnities to directors and officers under the organizational documents and agreements of the Company. The duration of these indemnities, commitments and guarantees varies, and in certain cases, is indefinite. Certain of these indemnities, commitments and guarantees do not provide for any limitation of the maximum potential future payments the Company could be obligated to make. The Company estimates that the fair value of these agreements was minimal. Accordingly, no liabilities have been recorded for these agreements as of September 30, 2005.

Some clients, largely in the state and local market, require the Company to obtain surety bonds, letters of credit or bank guarantees for client engagements. As of September 30, 2005, the Company had approximately \$140,972 of

outstanding surety bonds and \$85,519 of outstanding letters of credit for which the Company may be required to make future payment.

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**Note 11. Pension and Postretirement Benefits**

The components of the Company's net periodic pension cost and post-retirement medical cost for the three and nine months ended September 30, 2005 and 2004 were as follows:

|                                                         | <b>Three Months Ended<br/>September 30,<br/>2005</b> |          | <b>Nine Months Ended<br/>September 30,<br/>2005</b> |          |
|---------------------------------------------------------|------------------------------------------------------|----------|-----------------------------------------------------|----------|
|                                                         | <b>2004</b>                                          |          | <b>2004</b>                                         |          |
| Components of net periodic pension cost:                |                                                      |          |                                                     |          |
| Service cost                                            | \$ 1,591                                             | \$ 1,411 | \$ 4,773                                            | \$ 4,232 |
| Interest cost                                           | 1,042                                                | 1,040    | 3,126                                               | 3,119    |
| Expected return on plan assets                          | (293)                                                | (249)    | (879)                                               | (747)    |
| Amortization of loss                                    | 4                                                    | 3        | 12                                                  | 9        |
| Amortization of prior service cost                      | 194                                                  | 187      | 582                                                 | 562      |
| Curtailement                                            | (208)                                                |          | (624)                                               |          |
| Settlement                                              | (58)                                                 |          | (174)                                               |          |
| Net periodic pension cost                               | \$ 2,272                                             | \$ 2,392 | \$ 6,816                                            | \$ 7,175 |
| Components of net periodic postretirement medical cost: |                                                      |          |                                                     |          |
| Service cost                                            | \$ 314                                               | \$ 266   | \$ 942                                              | \$ 798   |
| Interest cost                                           | 143                                                  | 105      | 429                                                 | 316      |
| Amortization of losses                                  | 18                                                   |          | 54                                                  |          |
| Amortization of prior service cost                      | 120                                                  | 120      | 360                                                 | 361      |
| Net periodic postretirement medical cost                | \$ 595                                               | \$ 491   | \$ 1,785                                            | \$ 1,475 |

**Note 12. Income Taxes**

For the three and nine months ended September 30, 2005, the Company recognized losses before taxes of \$71,438 and \$222,328, respectively. The Company received an income tax benefit of \$1,014 for the three months ended September 30, 2005 and provided for income taxes of \$85,540 for the nine months ended September 30, 2005, resulting in an effective tax rate of 1.4% and (38.5%), respectively. For the three months ended September 30, 2005, the effective tax rate varied from the U.S. Federal statutory tax rate, primarily as a result of a change in valuation allowance, the mix of income attributable to foreign versus domestic tax jurisdictions, non-deductible meals and entertainment, changes in income tax reserves, state and local income taxes, and other items. For the nine months ended September 30, 2005, the effective tax rate varied from the U.S. Federal statutory tax rate, primarily as a result of a change in valuation allowance; changes in income tax reserves, non-deductible meals and entertainment, state and local income taxes, other items and the mix of income attributable to foreign versus domestic tax jurisdictions.

In the three months ended September 30, 2005, the Company recorded a U.S. federal income tax benefit in the amount of \$6,100 due to the ability to carryback U.S. Federal net operating losses to prior years. The Company received the federal income tax refund in the three months ended December 31, 2006.

For the three months ended September 30, 2004, the Company earned income before taxes of \$18,161 and provided for income taxes of \$13,694, resulting in an effective tax rate of 75.4%. For the nine months ended September 30, 2004, the Company earned income before taxes of \$13,319 and provided for income taxes of \$48,280, resulting in an effective tax rate of 362.5%. The effective tax rate varied from the U.S. Federal statutory tax rate for

the three months ended September 30, 2004, primarily as a result of the mix of income attributable to foreign versus domestic tax jurisdictions, changes in income tax reserves, non-deductible meals and entertainment, and state and local taxes. The effective tax rate varied from the U.S. Federal statutory tax rate for the nine months ended September 30, 2004, primarily as a result of the impact of foreign recapitalization, the mix of income attributable to foreign versus domestic tax jurisdictions, changes in income tax reserves, non-deductible meals and entertainment, and state and local taxes.

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**Note 13. Recently Issued Accounting Pronouncements**

As described in Note 2, the Company will adopt SFAS 123R, which replaced SFAS 123 and superseded APB 25 on January 1, 2006.

In March 2005, the FASB issued FIN No. 47, *Accounting for Conditional Asset Retirement Obligations* (FIN 47). This is an interpretation of SFAS No. 143, *Accounting for Asset Retirement Obligations* (SFAS 143), which applies to all entities and addresses the legal obligations with the retirement of tangible long-lived assets that result from the acquisition, construction, development or normal operation of a long-lived asset. SFAS 143 requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. FIN 47 further clarifies what the term conditional asset retirement obligation means with respect to recording the asset retirement obligation discussed in SFAS 143. The provisions of FIN 47 were effective no later than December 31, 2005. The Company's adoption of FIN 47 did not have a material impact on its Consolidated Financial Statements.

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections* a replacement of APB Opinion No. 20 and FASB Statement No. 3 (SFAS 154). SFAS 154 replaces APB Opinion No. 20, *Accounting Changes* (APB 20) and SFAS No. 3 *Reporting Accounting Changes in Interim Financial Statements*, and changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS 154 requires restatement of prior period financial statements, unless impracticable, for changes in accounting principle. The retroactive application of a change in accounting principle should be limited to the direct effect of the change. Changes in depreciation, amortization or depletion methods should be accounted for as a change in accounting estimate. Corrections of accounting errors should be accounted for under the guidance contained in APB 20. The effective date of this new pronouncement is for fiscal years beginning after December 15, 2005 and prospective application is required. The Company does not expect the adoption of SFAS 154 to have a material impact on its Consolidated Financial Statements.

In June 2006, the FASB issued FIN 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an entity's financial statements in accordance with SFAS No. 109, *Accounting for Income Taxes*. It prescribes a recognition threshold and measurement attribute for financial statement disclosure of tax positions taken or expected to be taken. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The Company will be required to adopt this interpretation in the first quarter of fiscal year 2007. Management is currently evaluating the requirements of FIN 48 and has not yet determined the impact on its Consolidated Financial Statements.

In September 2006, the SEC staff issued SAB No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (SAB 108). SAB 108 was issued in order to eliminate the diversity of practice surrounding how public companies quantify financial statement misstatements. SAB 108 requires registrants to quantify the impact of correcting all misstatements using both the *rollover* method, which focuses primarily on the impact of a misstatement on the income statement and is the method currently used by the Company, and the *iron curtain* method, which focuses primarily on the effect of correcting the period-end balance sheet. The use of both of these methods is referred to as the *dual approach* and should be combined with the evaluation of qualitative elements surrounding the errors in accordance with SAB No. 99, *Materiality* (SAB 99). The Company does not expect the adoption of SAB 108 to have a material impact on its Consolidated Financial Statements.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. The provisions of SFAS 157 are effective for the fiscal year beginning January 1, 2008. The Company is currently evaluating the impact of the provisions of SFAS 157.

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In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* (SFAS 158). SFAS 158 requires employers to fully recognize the obligations associated with single-employer defined benefit pension, retiree healthcare and other postretirement plans in their financial statements. The provisions of SFAS 158 are effective as of the end of the fiscal year ending December 31, 2006. The Company is currently evaluating the impact of the provisions of SFAS 158.

\* \* \* \* \*

## **PART I, ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following Management's Discussion and Analysis of Financial Condition and Results of Operations ( MD&A ) should be read in conjunction with the interim Consolidated Condensed Financial Statements and Notes to the Consolidated Condensed Financial Statements included elsewhere in this Quarterly Report on Form 10-Q.*

### **Disclosure Regarding Forward-Looking Statements**

Some of the statements in this Quarterly Report on Form 10-Q constitute forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995. These statements relate to our operations that are based on our current expectations, estimates and projections. Words such as may, will, could, would, should, anticipate, predict, potential, continue, expects, intends, plans, projects, believes and similar expressions are used to identify these forward-looking statements. Forward-looking statements are only predictions and as such are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Forward-looking statements are based upon assumptions as to future events or our future financial performance that may not prove to be accurate. Actual outcomes and results may differ materially from what is expressed or forecast in these forward-looking statements. The reasons for these differences include changes that occur in our continually changing business environment, and the following factors:

Our continuing failure to timely file certain periodic reports with the SEC poses significant risks to our business, each of which could materially and adversely affect our financial condition and results of operations.

In fiscal 2004, we identified material weaknesses in our internal control over financial reporting, which could materially and adversely affect our business and financial condition, and as of December 31, 2005, these material weaknesses remain.

We face risks related to securities litigation and regulatory actions that could adversely affect our financial condition and business.

Our business may be adversely impacted as a result of changes in demand, both globally and in individual market segments, for consulting and systems integration services.

Our operating results will suffer if we are not able to maintain our billing and utilization rates or control our costs.

The systems integration consulting markets are highly competitive, and we may not be able to compete effectively if we are not able to maintain our billing rates or control our costs.

We have incurred significant operating losses under our contract with Hawaiian Telcom Communications, Inc. and could incur significant additional losses and cash outflows in fiscal 2006.

Contracting with the Federal government is inherently risky and exposes us to risks that may materially and adversely affect our business.

Our ability to attract, retain and motivate our managing directors and other key employees is critical to the success of our business. We continue to experience sustained, higher-than-industry average levels of voluntary turnover among our workforce, which has impacted our ability to grow our business.

Our contracts can be terminated by our clients with short notice, or our clients may cancel or delay projects.

If we are not able to keep up with rapid changes in technology or maintain strong relationships with software providers, our business could suffer.

Loss of our joint marketing relationships could reduce our revenue and growth prospects.

We are not likely to be able to significantly grow our business through mergers and acquisitions in the near term.

There will not be a consistent pattern in our financial results from quarter to quarter, which may result in increased volatility of our stock price.

Our profitability may decline due to financial, regulatory and operational risks inherent in worldwide operations.

We may bear the risk of cost overruns relating to our services, thereby adversely affecting our profitability.

We may face legal liabilities and damage to our professional reputation from claims made against our work.

Our services may infringe upon the intellectual property rights of others.

We have only a limited ability to protect our intellectual property rights, which are important to our success.

Our current cash resources might not be sufficient to meet our expected near-term cash needs, especially to fund intra-quarter operating cash requirements and non-recurring cash requirements (e.g., to settle lawsuits).

We have been unable to issue shares of our common stock under our ESPP since February 1, 2005. The longer we are unable to issue shares of our common stock, the more likely our ESPP participants may elect to withdraw their accumulated cash contributions from the ESPP at rates higher than those we have historically experienced.

We have limited availability under our 2005 Credit Facility to borrow additional amounts or issue additional letters of credit, and we may not be able to refinance our debt or to do so on favorable terms.

Our 2005 Credit Facility imposes a number of restrictions on the way in which we operate our business and may negatively affect our ability to finance future needs, or do so on favorable terms. If we violate these restrictions, we will be in default under the 2005 Credit Facility, which may cross-default to our other indebtedness.

If our operating performance is materially and adversely affected, we may not be able to service our indebtedness.

We may be required to post collateral to support our obligations under our surety bonds, and we may be unable to obtain new surety bonds, letters of credit or bank guarantees in support of client engagements on acceptable terms.

Downgrades of our credit ratings may increase our borrowing costs and materially and adversely affect our financial condition.

Our leverage may adversely affect our business and financial performance and may restrict our operating flexibility.

The holders of our debentures have the right, at their option, to require us to purchase some or all of their debentures upon certain dates or upon the occurrence of certain designated events, which could have a material adverse effect on our liquidity.

The price of our common stock may decline due to the number of shares that may be available for sale in the future.

There are significant limitations on the ability of any person or company to acquire the Company without the approval of our Board of Directors.

The termination of services provided under the transition services agreement with KPMG LLP could involve significant expense, which could adversely affect our financial results.

For a more detailed discussion of these factors, see the information under Item 1A, Risk Factors, in the Company's 2005 Form 10-K and filed as Exhibit 99.2 in this Quarterly Report on Form 10-Q. These statements speak only as of the date they were made, and we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

#### **Overview**

We provide strategic consulting applications services, technology solutions and managed services to government organizations, Global 2000 companies and medium-sized businesses in the United States and internationally. In North America, we provide consulting services through our Public Services, Commercial Services and Financial Services industry groups in which we focus significant industry-specific knowledge and service offerings to our clients. Outside of North America, we are organized on a geographic basis, with operations in EMEA, the Asia Pacific region, and Latin America.

Beginning in 2007, we intend to begin transitioning our business to a more integrated, global delivery model. This transition will begin by more closely aligning our senior personnel worldwide who have significant industry specific expertise with our existing North American Public Services, Commercial Services and Financial Services industry groups. Our non-managing director employees will then be assigned, as needed, across all of our industry-specific operations. We expect this change to improve our utilization and provide added training for our professional personnel.

*Economic and Industry Factors*

We believe that our clients' spending for consulting services is partially correlated to, among other factors, the performance of the domestic and global economy as measured by a variety of indicators such as gross domestic product, government policies, mergers and acquisitions activity, corporate earnings, U.S. Federal and state government budget levels, inflation and interest rates and client confidence levels, among others. As economic uncertainties increase, clients' interests in business and technology consulting historically have turned more to improving existing processes and reducing costs rather than investing in new innovations. Demand for our services, as evidenced by new contract bookings, also does not uniformly follow changes in economic cycles. Consequently, we may experience rapid decreases in new contract bookings at the onset of significant economic downturns while the benefits of economic recovery may take longer to realize.

The markets in which we provide services are increasingly competitive and global in nature. While supply and demand in certain lines of business and geographies may support price increases for some of our standard service offerings from time to time, to maintain and improve our profitability we must constantly seek to improve and expand our unique service

offerings and deliver our services at increasingly lower cost levels. Our Public Services industry group, which is our largest, also must operate within the U.S. Federal, state and local government markets where unique contracting, budgetary and regulatory regimes control how contracts are awarded, modified and terminated. Budgetary constraints or reductions in government funding may result in the modification or termination of long-term government contracts, which could dramatically affect the outlook of that business.

#### *Revenue and Income Drivers*

We derive substantially all of our revenue from professional services activities. Our revenue is driven by our ability to continuously generate new opportunities to serve clients, by the prices we obtain for our service offerings, and by the size and utilization of our professional workforce. Our ability to generate new business is directly influenced by the economic conditions in the industries and regions we serve, our anticipation and response to technological change, the type and level of technology spending by our clients and by our clients' perception of the quality of our work. Our ability to generate new business is also indirectly and increasingly influenced by our clients' perceptions of our ability to manage our ongoing issues surrounding our financial accounting, internal controls and SEC reporting capabilities.

Our gross profit is predominantly a function of the factors affecting revenue mentioned above and how well we manage our costs of services. The primary components of our costs of services include professional compensation and other direct contract expenses. Professional compensation consists of payroll costs and related benefits associated with client service professional staff (including the vesting of RSUs, tax equalization for employees on foreign and long-term domestic assignments and costs associated with reductions in workforce). Other direct contract expenses include costs directly attributable to client engagements. These costs include out-of-pocket costs such as travel and subsistence for client service professional staff, costs of hardware and software, and costs of subcontractors. If we are unable to adequately control or estimate these costs, or properly anticipate the sizes of our client service and support staff, our profitability will suffer.

Our operating profit reflects our revenue less costs of services and certain additional items that include, primarily, selling, general and administrative (SG&A) expenses, which include costs related to marketing, information systems, depreciation and amortization, finance and accounting, human resources, sales force, and other expenses related to managing and growing our business. Write-downs in the carrying value of goodwill and amortization of intangible assets have also reduced our operating profit.

Our operating cash flow is predominantly a function of the factors affecting gross profits mentioned above and our ability to manage our receivables and payables and efficiently manage our sources of capital and use of these various sources of capital.

#### *Key Performance Indicators*

In evaluating our financial condition and operating performance, we focus on the following key performance indicators: bookings, revenue growth, operating margin (gross profit as a percentage of revenue), utilization, days sales outstanding, free cash flow and attrition.

**Bookings.** We believe that information regarding our new contract bookings provides useful trend information regarding how the volume of our new business changes over time. Information regarding our new bookings should not be compared to, or substituted for, an analysis of our revenue over time. There are no third-party standards or requirements governing the calculation of bookings. New contract bookings are recorded using then existing currency exchange rates and are not subsequently adjusted for currency fluctuations. These amounts represent our estimate at contract signing of the net revenue expected over the term of that contract and involve estimates and judgments regarding new contracts as well as renewals, extensions and additions to existing contracts. Subsequent cancellations, extensions and other matters may affect the amount of bookings previously reported. Bookings do not include potential revenue that could be earned from a client relationship as a result of future expansion of service offerings to that client, nor does it reflect option years under contracts that are subject to client discretion. Although our level of bookings provides some indication of how our business is performing, we do not characterize our bookings, or our engagement contracts associated with new bookings, as backlog because our engagements generally can be cancelled or terminated on short notice or without notice.

*Revenue Growth.* Unlike bookings, which provide only a general sense of future expectations, period-over-period comparisons of revenue provide a meaningful depiction of how successful we have been in growing our business over time.

*Gross Margin (gross profit as a percentage of revenue).* Gross margin is a meaningful tool for monitoring our ability to control costs. Analysis of the various cost elements, including foreign currency translation adjustments and the use of subcontractors, as a percentage of revenue over time can provide additional information as to the key challenges we are facing in executing our business model. The cost of subcontractors is generally more expensive than the cost of our own workforce and can negatively impact our gross profit. While the use of subcontractors can help us to win larger, more complex deals, and also may be mandated by our clients, we focus on limiting the use of subcontractors whenever possible in order to minimize our costs.

*Utilization.* Utilization represents the percentage of time our consultants are performing work that is chargeable to a client, and is defined as total hours charged to client engagements divided by total available hours for any specific time period. In 2006, we modified the calculation to include the available hours of employees working on non-chargeable internal projects that had a general relationship to client matters, which will have the effect of lowering our reported utilization figure by an insignificant amount. We also further modified this calculation in 2006 by excluding the holiday and paid vacation time for our employees from the available hours figure. This will have the effect of raising the utilization rate but will make our reporting of this metric more consistent with how we believe our industry peer group measures utilization.

*Days Sales Outstanding ( DSO ).* DSO is an operational metric that approximates the amount of earned revenue that remains unpaid by clients at a given time. DSOs are derived by dividing the sum of our outstanding accounts receivable and unbilled revenue, less deferred revenue, by our average net revenue per day. Average net revenue per day is determined by dividing total net revenue for the most recently ended trailing twelve-month period divided by 365.

*Free Cash Flow.* Free cash flow is calculated by subtracting purchases of property and equipment from cash provided by operating activities. We believe free cash flow is a useful measure because it allows better understanding and assessment of our ability to meet debt service requirements and the amount of recurring cash generated from operations after expenditures for fixed assets. Free cash flow does not represent the Company's residual cash flow available for discretionary expenditures as it excludes certain mandatory expenditures such as repayment of maturing debt. We use free cash flow as a measure of recurring operating cash flow. Free cash flow is a non-GAAP financial measure. The most directly comparable financial measure calculated in accordance with GAAP is net cash provided by operating activities.

*Attrition.* Attrition, or voluntary total employee turnover, is calculated by dividing the number of our employees who have chosen to leave the Company within a certain period by the total average number of all employees during that same period. Previously, we had provided attrition figures for our billable employees and did not take into account our non-consultant employees. Starting in 2006, we intend to provide attrition figures for all of our employees, which we believe provides metrics that are more compatible with, and comparable to, those of our competitors.

Readers should understand that each of the performance indicators identified above are utilized by many companies in our industry and by those who follow our industry. There are no uniform standards or requirements for computing these performance indicators, and, consequently, our computations of these amounts may not be comparable to those of our competitors.

### ***Three and Nine Months Ended September 30, 2005 Highlights***

During the third quarter of 2005, we continued to face many of the challenges that negatively affected our performance in the third quarter of 2004. While our core business delivered results generally consistent with the third quarter of 2004 and we achieved success in addressing some challenges, much remains to be done, particularly with respect to the process, training and system issues related to financial accounting for our North American operations and the remediation of material weaknesses in our internal controls.

New contract bookings for the three months ended September 30, 2005 were \$771.0 million, as compared to new contract bookings of \$728.5 million for the three months ended September 30, 2004. New contract

bookings for the nine months ended September 30, 2005 increased to \$2,428.3 million from \$2,299.5 million for the nine months ended September 30, 2004. During the three months ended September 30, 2005, new contract bookings increased, driven primarily by strong bookings in the Public Services business unit, which offset decreased bookings in our Commercial Services business unit and in our EMEA region. During the nine months ended September 30, 2005, new contract bookings increased in all three industry groups in North America, driven primarily by strong bookings in our Public Services industry group, which offset decreased bookings in the EMEA, Asia Pacific and Latin America regions.

Our revenue for the three months ended September 30, 2005 was \$831.4 million, representing an increase of \$7.7 million, or 0.9%, over revenue of \$823.7 million for the three months ended September 30, 2004. Our revenue for the nine months ended September 30, 2005 was \$2,598.0 million, representing an increase of \$10.3 million, or 0.4%, over the nine months ended September 30, 2004 revenue of \$2,587.7 million.

Our gross profit for the three months ended September 30, 2005 was \$136.1 million compared with \$168.7 million for the three months ended September 30, 2004. Gross profit as a percentage of revenue decreased to 16.4% during the three months ended September 30, 2005 from 20.5% during the three months ended September 30, 2004. Our gross profit for the nine months ended September 30, 2005 was \$338.3 million compared with \$497.0 million for the nine months ended September 30, 2004. Gross profit as a percentage of revenue decreased to 13.0% during the nine months ended September 30, 2005 from 19.2% during the nine months ended September 30, 2004. This decrease was primarily attributable to a \$113.3 million loss recognized on the HT Contract, which is described below.

We have a significant contract (the HT Contract) with Hawaiian Telcom Communications, Inc., a telecommunications industry client, under which we were engaged to design, build and operate various information technology systems for the client. We incurred losses of \$113.3 million under this contract in the first quarter of 2005. The HT Contract has experienced delays in its build and deployment phases and contractual milestones have been missed. The client has alleged that we are responsible under the HT Contract to compensate it for certain costs and other damages incurred as a result of these delays and other alleged failures. We believe the client's nonperformance of its responsibilities under the HT Contract caused delays in the project and impacted our ability to perform, thereby causing us to incur significant damages. We also believe the terms of the HT Contract limit the client's ability to recover certain of their claimed damages. We are negotiating with the client to resolve these issues, apportion financial responsibility for these costs and alleged damages, and transition remaining work under the HT Contract to others, as requested by the client. During these negotiations, we are maintaining all of our options, including disputing the client's claims and asserting our own claims in litigation. At this time we cannot predict the likelihood that we will be able to resolve this dispute or the outcome of any litigation that might ensue if we are unable to resolve the dispute. Even if resolved, we could incur substantial additional losses under the HT Contract or agree to pay additional amounts to facilitate termination of the HT Contract. The incurrence of additional losses or the payment of additional amounts to the client could materially and adversely affect our profitability, results of operations or cash flow over the near term.

During the three months and nine months ended September 30, 2005, all of the material weaknesses in our internal control over financial reporting cited for fiscal 2004 remained. For information on the developments and progress made in fiscal 2005, please see Item 4, Controls and Procedures Remediation of Material Weaknesses in Internal Control over Financial Reporting.

During the three months ended September 30, 2005, we realized a net loss of \$70.4 million, or a loss of \$0.35 per share, compared to a net income of \$4.5 million, or earnings of \$0.02 per share, during the three months ended September 30, 2004. During the nine months ended September 30, 2005, we realized a net loss of \$307.9 million, or a loss of \$1.53 per share, compared to a net loss of \$35.0 million, or a loss of \$0.18 per share, during the nine months ended September 30, 2004. Included in our results for the nine months ended September 30, 2005 were \$113.3 million of operating losses related to the HT Contract, a \$57.3 million increase in the valuation allowance primarily against our U.S. deferred tax assets, and \$20.5 million of lease and facilities restructuring charges.

Utilization for the three months ended September 30, 2005 was 66.2%, a decrease of 110 basis points from the three months ended September 30, 2004. Utilization for the nine months ended September 30, 2005 was 68.7%, an increase of 90 basis points over the nine months ended September 30, 2004. We believe that

utilization levels in 2005 were affected, in part, by the demands placed on many of our consulting professionals to assist in preparing contracts to determine appropriate revenue recognition in light of the Company's material weaknesses relating to revenue recognition processes.

At September 30, 2005, our DSOs stood at 108 days, representing a decrease of 10 days, or 8%, from our DSOs at September 30, 2004. Given our ongoing systems issues related to financial accounting for our North American operations, we are currently unable to calculate DSOs for dates later than December 31, 2005. We continue to focus on this metric during 2006 as we believe we are at a level that is higher than the industry average, resulting in a suboptimal use of our cash.

Free cash flow for the nine months ended September 30, 2005 was (\$142.6) million. Net cash used in operating activities during the nine months ended September 30, 2005 was \$(110.2) million. Purchases of property and equipment during the nine months ended September 30, 2005 were (\$32.4) million. When this amount is subtracted from net cash used in operating activities, the result is (\$142.6) million, which is free cash flow. We use free cash

flow as a measure of recurring operating cash flow. Free cash flow is a non-GAAP financial measure. The most directly comparable financial measure calculated in accordance with GAAP is net cash provided by (used in) operating activities.

On March 25, 2005, the Compensation Committee of our Board of Directors approved the issuance of up to an aggregate of \$165 million in restricted stock units ( RSUs ) under our Long-Term Incentive Plan (the LTIP ) to our current managing directors and a limited number of key employees (the Retention RSUs ), and delegated to our officers the authority to grant these awards. During the three and nine months ended September 30, 2005, we recorded non-cash stock compensation expense of \$19.9 million and \$21.4 million, respectively, related to the vesting of Retention RSUs, which significantly impacted both our gross profit and operating income.

During fiscal 2005, we completed a number of private securities offerings in an effort to improve our overall liquidity. We issued an additional \$25.0 million aggregate principal amount of our Series A Debentures and \$25.0 million aggregate principal amount of our Series B Debentures. We also issued an aggregate principal amount of \$200.0 million of our April 2005 Senior Debentures and an aggregate principal amount of \$40.0 million of our July 2005 Senior Debentures. In total, we received approximately \$280.3 million in net proceeds from all of these offerings. For additional information regarding our debt restructuring, see Liquidity and Capital Resources and Note 3, Notes Payable, of the Notes to Consolidated Condensed Financial Statements.

## Segments

Our reportable segments for the three and nine months ended September 30, 2005 consist of our three North America industry groups (Public Services, Commercial Services, and Financial Services), our three international regions (EMEA, Asia Pacific and Latin America) and the Corporate/Other category (which consists primarily of infrastructure costs). Revenue and gross profit information about our segments are presented below, starting with each of our industry groups and then with each of our three international regions (in order of size).

Our chief operating decision maker, the Chief Executive Officer, evaluates performance and allocates resources among the segments. Upon consolidation, all intercompany accounts and transactions are eliminated. Inter-segment revenue is not included in the measure of profit or loss for each reportable segment. Performance of the segments is evaluated on operating income excluding the costs of infrastructure functions (such as information systems, finance and accounting, human resources, legal and marketing) as described in Note 6, Segment Reporting, of the Notes to Consolidated Condensed Financial Statements. During fiscal 2005, we combined our Communications, Content and Utilities and Consumer, Industrial and Technology industry groups to form the Commercial Services industry group. Beginning in 2007, we intend to begin transitioning our business to a more integrated, global delivery model.

### Three Months Ended September 30, 2005 Compared to Three Months Ended September 30, 2004

**Revenue.** Our revenue for the three months ended September 30, 2005 was \$831.4 million, an increase of \$7.7 million, or 0.9%, over revenue of \$823.7 million for the three months ended September 30, 2004. The following tables present certain revenue information and performance metrics for each of our reportable segments for the three months ended September 30, 2005 and 2004. Amounts are in thousands, except percentages.

|                     | Three Months Ended<br>September 30, |            |            | %<br>Change |
|---------------------|-------------------------------------|------------|------------|-------------|
|                     | 2005                                | 2004       | \$ Change  |             |
| <b>Revenue</b>      |                                     |            |            |             |
| Public Services     | \$ 316,063                          | \$ 317,247 | \$ (1,184) | (0.4%)      |
| Commercial Services | 160,030                             | 164,789    | (4,759)    | (2.9%)      |
| Financial Services  | 103,709                             | 89,015     | 14,694     | 16.5%       |
| EMEA                | 152,049                             | 148,376    | 3,673      | 2.5%        |
| Asia Pacific        | 77,811                              | 82,625     | (4,814)    | (5.8%)      |
| Latin America       | 21,370                              | 21,930     | (560)      | (2.6%)      |
| Corporate/Other     | 369                                 | (291)      | 660        | n/m         |
| Total               | \$ 831,401                          | \$ 823,691 | \$ 7,710   | 0.9%        |

|                     | Impact of<br>currency<br>fluctuations | Revenue<br>growth<br>(decline), net of<br>currency<br>impact | Total  |
|---------------------|---------------------------------------|--------------------------------------------------------------|--------|
|                     |                                       |                                                              |        |
| <b>Revenue</b>      |                                       |                                                              |        |
| Public Services     | 0.0%                                  | (0.4%)                                                       | (0.4%) |
| Commercial Services | 0.0%                                  | (2.9%)                                                       | (2.9%) |
| Financial Services  | 0.0%                                  | 16.5%                                                        | 16.5%  |
| EMEA                | (0.2%)                                | 2.7%                                                         | 2.5%   |
| Asia Pacific        | 2.2%                                  | (8.0%)                                                       | (5.8%) |
| Latin America       | 17.1%                                 | (19.7%)                                                      | (2.6%) |
| Corporate/Other     | n/m                                   | n/m                                                          | n/m    |
| Total               | 0.5%                                  | 0.4%                                                         | 0.9%   |

n/m = not  
meaningful

*Public Services* revenue slightly decreased during the three months ended September 30, 2005, primarily attributable to a revenue reduction of \$10.0 million associated with two loss contracts, which more than offset increases in headcount and chargeable hours resulting from our expanding use of employees at lower average bill rates.

*Commercial Services* revenue decreased during the three months ended September 30, 2005, primarily driven by revenue declines in the Manufacturing and High-tech sectors.

*Financial Services* revenue increased during the three months ended September 30, 2005, primarily due to revenue growth in all sectors, with especially strong growth in the Insurance and Global Market sectors. Revenue growth was principally due to an increase in demand for our services. Our average billing rates improved quarter-over quarter, as our ability to obtain higher rates per hour on certain of our market offerings offset the increasing use of lower-priced offshore personnel as a component of our overall pricing model.

*EMEA* revenue increased during the three months ended September 30, 2005, primarily due to combined revenue growth in France and the United Kingdom of \$13.3 million. This growth was partially offset by revenue declines in Germany and Switzerland. Our business in France experienced a significant shift into systems integration work, while revenue growth in the United Kingdom was driven by our continued expansion in that region. Revenue for Germany and Switzerland declined as a result of decreasing utilization caused by continued deterioration of market conditions in these countries which led to lower billable headcount.

*Asia Pacific* revenue decreased during the three months ended September 30, 2005, driven primarily by the planned elimination of subcontractor usage in the region, which more than offset the improved billing rates achieved across the region in third quarter of 2005 due to significantly lower revenue write-off during the period.

*Latin America* revenue decreased during the three months ended September 30, 2005, primarily due to reduction in headcount and engagements hours partially offset by the weakening of the U.S. dollar against local currencies in Latin America (particularly the Brazilian Real).

*Corporate/Other:* Our Corporate/Other segment does not contribute significantly to our revenue.

**Gross Profit.** During the three months ended September 30, 2005, our revenue increased \$7.7 million and total costs of service increased \$40.3 million when compared to the three months ended September 30, 2004, resulting in a decrease in gross profit of \$32.6 million, or 19.3%. Gross profit as a percentage of revenue decreased to 16.4% for the three months ended September 30, 2005 from 20.5% for the three months ended September 30, 2004. The change in gross profit for the three months ended September 30, 2005 compared to the three months ended September 30, 2004 resulted primarily from the following:

Professional compensation expense increased as a percentage of revenue to 49.6% for the three months ended September 30, 2005, compared to 46.8% for the three months ended September 30, 2004. We experienced a net increase in professional compensation expense of \$27.0 million, or 7.0%, to \$412.3 million for the three months ended September 30, 2005 from \$385.3 million for the three months ended September 30, 2004. The increase in professional compensation expense is primarily the result of hiring additional billable employees in response to overall market demand for our services. Additionally, \$17.1 million of this amount was related to the vesting of Retention RSUs.

Other direct contract expenses increased slightly as a percentage of revenue to 25.9% for the three months ended September 30, 2005 compared to 25.4% for the three months ended September 30, 2004. We experienced a net increase in other direct contract expenses of \$5.9 million, or 2.8%, to \$215.5 million for the three months ended September 30, 2005 from \$209.6 million for the three months ended September 30, 2004. The change was driven primarily by increased subcontractor usage and additional hardware/software purchases from various vendors particularly in the Public Services and Financial Services business units.

Other costs of service as a percentage of revenue increased to 8.0% for the three months ended September 30, 2005 from 7.3% for the three months ended September 30, 2004. We experienced a net increase in other costs of service of \$6.6 million, or 11.0%, to \$66.7 million for the three months ended September 30, 2005 from \$60.1 million for the three months ended September 30, 2004. The change was driven primarily by an increase in recruiting charges.

During the three months ended September 30, 2005 we recorded, within the Corporate/Other operating segment, a charge of \$0.9 million for lease and facilities restructuring costs, compared with a \$0 charge for lease and facilities restructuring costs in the three months ended September 30, 2004. These costs for the three months ended September 30, 2005 related to our previously announced reduction in office space primarily within the North America, EMEA and Asia Pacific regions.

**Gross Profit by Segment.** The following tables present certain gross profit and margin information and performance metrics for each of our reportable segments for the three months ended September 30, 2005 and 2004. Amounts are in thousands, except percentages.

|                     | Three Months Ended<br>September 30, |            |             | %<br>Change |
|---------------------|-------------------------------------|------------|-------------|-------------|
|                     | 2005                                | 2004       | \$ Change   |             |
| <b>Gross Profit</b> |                                     |            |             |             |
| Public Services     | \$ 58,699                           | \$ 86,847  | \$ (28,148) | (32.4%)     |
| Commercial Services | 26,679                              | 37,228     | (10,549)    | (28.3%)     |
| Financial Services  | 37,741                              | 28,128     | 9,613       | 34.2%       |
| EMEA                | 16,979                              | 21,394     | (4,415)     | (20.6%)     |
| Asia Pacific        | 19,019                              | 7,269      | 11,750      | 161.6%      |
| Latin America       | 3,649                               | 4,690      | (1,041)     | (22.2%)     |
| Corporate/Other     | (26,705)                            | (16,885)   | (9,820)     | n/m         |
| Total               | \$ 136,061                          | \$ 168,671 | \$ (32,610) | (19.3%)     |

|                                       | Three Months Ended<br>September 30, |       |
|---------------------------------------|-------------------------------------|-------|
|                                       | 2005                                | 2004  |
| <b>Gross Profit as a % of revenue</b> |                                     |       |
| Public Services                       | 18.6%                               | 27.4% |
| Commercial Services                   | 16.7%                               | 22.6% |
| Financial Services                    | 36.4%                               | 31.6% |
| EMEA                                  | 11.2%                               | 14.4% |
| Asia Pacific                          | 24.4%                               | 8.8%  |
| Latin America                         | 17.1%                               | 21.4% |
| Corporate/Other                       | n/m                                 | n/m   |
| Total                                 | 16.4%                               | 20.5% |

n/m = not  
meaningful

Changes in gross profit by segment were as follows:

*Public Services* gross profit decreased in the three months ended September 30, 2005, in large measure due to a \$17.0 million increase in compensation expense (including non-cash compensation expense of \$6.1 million relating to the vesting of Retention RSUs), along with increases in other direct contract expenses and other costs of services of \$5.1 million and \$4.5 million, respectively.

*Commercial Services* gross profit decreased in the three months ended September 30, 2005, due to increased compensation expense relating to the vesting of Retention RSUs of \$2.5 million.

*Financial Services* gross profit increased in the three months ended September 30, 2005, as higher revenue across all sectors more than offset incremental increases in compensation expense related to a substantial increase in headcount along with non-cash compensation expense relating to vesting of Retention RSUs of \$1.6 million.

*EMEA* gross profit decreased in the three months ended September 30, 2005, as incremental increases in compensation expense due to a substantial increase in headcount in both France and the United Kingdom and non-cash compensation expense relating to vesting of Retention RSUs more than offset increases in revenue.

*Asia Pacific* gross profit increased substantially in the three months ended September 30, 2005, despite a decrease in revenue due to significant demonstrated improvements in cost management and realization of contract revenue.

*Latin America* gross profit decreased in the three months ended September 30, 2005, as lower revenue combined with slight increases in other direct contract expenses and compensation expense attributable to salaries/fringe benefits, non-cash compensation expense related to Retention RSUs and workforce realignments.

*Corporate/Other* consists primarily of rent expense and other facilities related charges, which increased in the three months ended September 30, 2005 primarily due to the lease and facilities restructuring charges discussed above.

**Amortization of Purchased Intangible Assets.** Amortization of purchased intangible assets decreased \$0.2 million to \$0.6 million for the three months ended September 30, 2005 from \$0.8 million for the three months ended September 30, 2004.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses increased \$55.6 million, or 38.4%, to \$200.4 million for the three months ended September 30, 2005 from \$144.8 million for the three months ended September 30, 2004. Selling, general and administrative expenses as a percentage of gross revenue increased to 24.1% in the three months ended September 30, 2005 from 17.6% for the three months ended September 30, 2004. The increase was primarily due to significant costs for contracted labor and other costs directly related to the financial closing process for fiscal 2005.

**Interest Income.** Interest income was \$2.8 million and \$0.4 million in the three months ended September 30, 2005 and 2004, respectively. Interest income is earned primarily from cash and cash equivalents, including money-market investments. The increase in interest income was due to a higher level of cash available to be invested in money-markets during the three months ended September 30, 2005 as compared to the three months ended September 30, 2004.

**Interest Expense.** Interest expense was \$8.1 million and \$5.1 million in the three months ended September 30, 2005 and 2004, respectively. Interest expense is attributable to our debt obligations, consisting of interest due along with amortization of loan costs and loan discounts. The increase in interest expense was due to higher average debt balances in the three months ended September 30, 2005 as compared to the three months ended September 30, 2004.

**Other Expense, net.** Other expense, net was \$1.2 million and \$0.2 million in the three months ended September 30, 2005 and 2004, respectively. The balances in each period primarily consist of realized foreign currency exchange losses.

**Income Tax Expense.** We incurred income tax benefit of \$1.0 million for the three months ended September 30, 2005 and income tax expense of \$13.7 million for the three months ended September 30, 2004. The principal reasons for the difference between the effective income tax rate on loss from continuing operations of 1.4% and the effective income tax rate on income from continuing operations of 75.4% for the three months ended September 30, 2005 and 2004 were primarily due to a change in valuation allowance, changes in income tax reserves, non-deductible meals and entertainment, state and local income taxes, other items and the mix of income attributable to foreign versus domestic tax jurisdictions.

**Net Income (Loss).** For the three months ended September 30, 2005, we incurred a net loss of \$70.4 million, or a loss of \$0.35 per share. Included in our results for the three months ended September 30, 2005 were \$19.9 million of non-cash compensation expense related to retention RSUs, and \$0.9 million of lease and facilities restructuring charges. For the three months ended September 30, 2004, we realized net income of \$4.5 million, or earnings of \$0.02 per share.

#### **Nine Months Ended September 30, 2005 Compared to Nine Months Ended September 30, 2004**

**Revenue.** Our revenue for the nine months ended September 30, 2005 was \$2,598.0 million, an increase of \$10.3 million, or 0.4%, over revenue of \$2,587.7 million for the nine months ended September 30, 2004. The following tables present certain revenue information and performance metrics for each of our reportable segments for the nine months ended September 30, 2005 and 2004. Amounts are in thousands, except percentages.

|                     | Nine Months Ended<br>September 30, |              |             | %<br>Change |
|---------------------|------------------------------------|--------------|-------------|-------------|
|                     | 2005                               | 2004         | \$ Change   |             |
| <b>Revenue</b>      |                                    |              |             |             |
| Public Services     | \$ 994,501                         | \$ 1,052,537 | \$ (58,036) | (5.5%)      |
| Commercial Services | 509,994                            | 513,866      | (3,872)     | (0.8%)      |
| Financial Services  | 282,226                            | 231,619      | 50,607      | 21.8%       |
| EMEA                | 504,620                            | 465,357      | 39,263      | 8.4%        |
| Asia Pacific        | 241,786                            | 254,945      | (13,159)    | (5.2%)      |
| Latin America       | 63,548                             | 63,446       | 102         | 0.2%        |
| Corporate/Other     | 1,304                              | 5,911        | (4,607)     | n/m         |
| Total               | \$ 2,597,979                       | \$ 2,587,681 | \$ 10,298   | 0.4%        |

|                     | Impact of<br>currency<br>fluctuations | Revenue<br>growth<br>(decline), net of<br>currency<br>impact | Total  |
|---------------------|---------------------------------------|--------------------------------------------------------------|--------|
|                     |                                       |                                                              |        |
| <b>Revenue</b>      |                                       |                                                              |        |
| Public Services     | 0.0%                                  | (5.5%)                                                       | (5.5%) |
| Commercial Services | 0.0%                                  | (0.8%)                                                       | (0.8%) |
| Financial Services  | 0.0%                                  | 21.8%                                                        | 21.8%  |
| EMEA                | 3.3%                                  | 5.1%                                                         | 8.4%   |
| Asia Pacific        | 3.1%                                  | (8.3%)                                                       | (5.2%) |
| Latin America       | 12.7%                                 | (12.5%)                                                      | 0.2%   |
| Corporate/Other     | n/m                                   | n/m                                                          | n/m    |
| Total               | 1.2%                                  | (0.8%)                                                       | 0.4%   |

n/m = not  
meaningful

*Public Services* revenue decreased during the nine months ended September 30, 2005, primarily attributable to an expected reduction of \$21.6 million in revenue derived from our subcontractors and resales of procured materials (which we must bill our clients, thereby increasing our revenue), and revenue reductions of \$10.0 million associated with two loss contracts, which more than offset increases in headcount and chargeable hours resulting from our expanding use of employees at lower average bill rates.

*Commercial Services* revenue decreased during the nine months ended September 30, 2005, primarily driven by revenue declines in the Communications & Content, Manufacturing and High-tech, and Energy sectors, which was partially offset by revenue growth in the Transportation sector.

*Financial Services* revenue increased during the nine months ended September 30, 2005, primarily due to revenue growth in all sectors, with especially strong growth in the Insurance and Global Market sectors. Revenue growth was principally due to an increase in demand for our services. Our average billing rates improved slightly year-over-year, as our ability to obtain higher rates per hour on certain of our market offerings offset the increasing use of lower-priced offshore personnel as a component of our overall pricing

model.

*EMEA* revenue increased during the nine months ended September 30, 2005, primarily due to combined revenue growth in France and the United Kingdom of \$43.2 million, partially offset by a revenue decline in Germany. Our business in France experienced a significant shift into systems integration work, while revenue growth in the United Kingdom was driven by our continued expansion in that region. Revenue for Germany declined as a result of decreasing utilization caused by continued deterioration of market conditions in these countries which, consequently, led us to lower billable headcount.

*Asia Pacific* revenue decreased during the nine months ended September 30, 2005, driven primarily by the planned elimination of subcontractor usage in the region, which more than offset the improved billing rates achieved across the region due to significantly lower revenue write-off during the period.

*Latin America* revenue remained relatively flat during the nine months ended September 30, 2005, primarily as a function of the weakening of the U.S. dollar against local currencies in Latin America (particularly the Brazilian Real). The combined impact of these foreign currency fluctuations and modest revenue growth in Brazil offset significant declines in revenue in most other countries in which we operate in the region.

*Corporate/Other*: Our Corporate/Other segment does not contribute significantly to our revenue.

**Gross Profit.** During the nine months ended September 30, 2005, our revenue increased \$10.3 million and total costs of service increased \$169.0 million when compared to the nine months ended September 30, 2004, resulting in a decrease in gross profit of \$158.7 million, or 31.9%. Gross profit as a percentage of revenue decreased to 13.0% for the nine months ended September 30, 2005 from 19.2% for the nine months ended September 30, 2004. The change in gross profit for the nine months ended September 30, 2005 compared to the nine months ended September 30, 2004 resulted primarily from the following:

Professional compensation expense increased as a percentage of revenue to 49.9% for the nine months ended September 30, 2005, compared to 43.9% for the nine months ended September 30, 2004. We experienced a net increase in professional compensation expense of \$159.7 million, or 14.1%, to \$1,295.2 million for the nine months ended September 30, 2005 from \$1,135.5 million for the nine months ended September 30, 2004. The increase in professional compensation expense is primarily the result of hiring additional billable employees in response to overall market demand for our services and additional compensation cost related to the loss accrual for the HT Contract. Additionally, \$22.1 million of this amount was related to the vesting of Retention RSUs.

Other direct contract expenses decreased as a percentage of revenue to 28.7% for the nine months ended September 30, 2005 compared to 29.3% for the nine months ended September 30, 2004. We experienced a net decrease in other direct contract expenses of \$12.1 million, or 1.6%, to \$746.5 million for the nine months ended September 30, 2005 from \$758.6 million for the nine months ended September 30, 2004. The change was driven primarily by reduced subcontractor expenses as a result of the increased use of internal resources as well as reduced hardware and software purchases made on behalf of our clients, partially offsetting additional subcontractor expense accruals for the HT Contract.

Other costs of service as a percentage of revenue increased to 7.6% for the nine months ended September 30, 2005 from 7.1% for the nine months ended September 30, 2004. We experienced a net increase in other costs of service of \$12.6 million, or 6.8%, to \$197.5 million for the nine months ended September 30, 2005 from \$184.9 million for the nine months ended September 30, 2004, which was primarily due to additional outside services and recruiting charges occurring throughout the first nine months of 2005.

During the nine months ended September 30, 2005 we recorded, within the Corporate/Other operating segment, a charge of \$20.5 million for lease and facilities restructuring costs, compared with a \$11.7 million charge for lease and facilities restructuring costs in the nine months ended September 30, 2004. These costs for the nine months ended September 30, 2005 related to our previously announced reduction in office space primarily within the North America, EMEA and Asia Pacific regions.

**Gross Profit by Segment.** The following tables present certain gross profit and margin information and performance metrics for each of our reportable segments for the nine months ended September 30, 2005 and 2004. Amounts are in thousands, except percentages.

|                     | Nine Months Ended<br>September 30, |            |              | %<br>Change |
|---------------------|------------------------------------|------------|--------------|-------------|
|                     | 2005                               | 2004       | \$ Change    |             |
| <b>Gross Profit</b> |                                    |            |              |             |
| Public Services     | \$ 216,213                         | \$ 284,433 | \$ (68,220)  | (24.0%)     |
| Commercial Services | (17,852)                           | 110,320    | (128,172)    | (116.2%)    |
| Financial Services  | 90,927                             | 68,059     | 22,868       | 33.6%       |
| EMEA                | 79,366                             | 68,092     | 11,274       | 16.6%       |
| Asia Pacific        | 50,840                             | 34,510     | 16,330       | 47.3%       |
| Latin America       | 12,854                             | 12,919     | (65)         | (0.5%)      |
| Corporate/Other     | (94,034)                           | (81,348)   | (12,686)     | n/m         |
| Total               | \$ 338,314                         | \$ 496,985 | \$ (158,671) | (31.9%)     |

|                                       | Nine Months Ended<br>September 30, |       |
|---------------------------------------|------------------------------------|-------|
|                                       | 2005                               | 2004  |
| <b>Gross Profit as a % of revenue</b> |                                    |       |
| Public Services                       | 21.7%                              | 27.0% |
| Commercial Services                   | (3.5%)                             | 21.5% |
| Financial Services                    | 32.2%                              | 29.4% |
| EMEA                                  | 15.7%                              | 14.6% |
| Asia Pacific                          | 21.0%                              | 13.5% |
| Latin America                         | 20.2%                              | 20.4% |
| Corporate/Other                       | n/m                                | n/m   |
| Total                                 | 13.0%                              | 19.2% |

n/m = not  
meaningful

Changes in gross profit by segment were as follows:

*Public Services* gross profit decreased in the nine months ended September 30, 2005, in large measure due to a \$59.1 million increase in compensation expense (including non-cash compensation expense of \$6.7 million relating to the vesting of Retention RSUs) and a \$58.0 million reduction in gross revenue, which, on a combined basis, more than offset significant reductions of \$54.9 million in other direct contract expenses.

*Commercial Services* gross profit decreased in the nine months ended September 30, 2005, due to significant cost overruns and loss accruals, most notably \$113.3 million on the previously described HT Contract. These costs overruns drove the increase in compensation expense along with increases in subcontractor expense accruals and hardware and software purchases that collectively increased our other direct contract expenses by \$51.1 million, which are substantially not recoverable. Additionally, compensation expense increased due to non-cash compensation expense relating to the vesting of Retention RSUs of \$3.2 million.

*Financial Services* gross profit increased in the nine months ended September 30, 2005, as higher revenue across all sectors more than offset significant incremental increases in compensation expense related to a substantial increase in headcount along with non-cash compensation expense of \$1.9 million relating to the vesting of Retention RSUs.

*EMEA* gross profit increased in the nine months ended September 30, 2005, as higher revenue more than offset incremental increases in compensation expense due to a substantial increase in headcount in both France and the United Kingdom and non-cash compensation expense of \$5.2 million relating to the vesting of Retention RSUs.

*Asia Pacific* gross profit increased in the nine months ended September 30, 2005 despite a decrease in revenue, due in large measure to significant demonstrated improvements in cost management and realization of contract revenue.

*Latin America* gross profit decreased slightly in the nine months ended September 30, 2005, as increases in other direct contract expenses and non-cash compensation expense related to the vesting of Retention RSUs offset flat revenue growth in the region.

*Corporate/Other* consists primarily of rent expense and other facilities related charges, which increased in the nine months ended September 30, 2005 primarily due to the lease and facilities restructuring charges discussed above.

**Amortization of Purchased Intangible Assets.** Amortization of purchased intangible assets decreased \$1.2 million to \$1.7 million for the nine months ended September 30, 2005 from \$2.9 million for the nine months ended September 30, 2004.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses increased \$64.9 million, or 14.0%, to \$528.2 million for the nine months ended September 30, 2005 from \$463.3 million for the nine months ended September 30, 2004. Selling, general and administrative expenses as a percentage of gross revenue increased to 20.3% in the nine months ended September 30, 2005 from 17.9% for the nine months ended September 30, 2004. The increase was primarily due to significant costs for contracted labor and other costs directly related to financial closing process for fiscal 2005.

**Interest Income.** Interest income was \$5.8 million and \$0.7 million in the nine months ended September 30, 2005 and 2004, respectively. Interest income is earned primarily from cash and cash equivalents, including money-market investments. The increase in interest income was due to a higher level of cash available to be invested in money-markets during the nine months ended September 30, 2005 as compared to the nine months ended September 30, 2004.

**Interest Expense.** Interest expense was \$25.0 million and \$13.6 million in the nine months ended September 30, 2005 and 2004, respectively. Interest expense is attributable to our debt obligations, consisting of interest due along with amortization of loan costs and loan discounts. The increase in interest expense was due to higher average debt balances in the nine months ended September 30, 2005 as compared to the nine months ended September 30, 2004.

**Other Expense, net.** Other expense, net was \$11.5 million and \$4.6 million in the nine months ended September 30, 2005 and 2004, respectively. The balances in each period primarily consist of realized foreign currency exchange losses.

**Income Tax Expense.** We incurred income tax expense of \$85.5 million for the nine months ended September 30, 2005 and income tax expense of \$48.3 million for the nine months ended September 30, 2004. The principal reasons for the difference between the effective income tax rate on loss from continuing operations of (38.5)% and 362.5% for the nine months ended September 30, 2005 and 2004, respectively, were: a change in valuation allowance, changes in income tax reserves, non-deductible meals and entertainment, state and local income taxes, other items and the mix of income attributable to foreign versus domestic tax jurisdictions.

**Net Income (Loss).** For the nine months ended September 30, 2005, we incurred a net loss of \$307.9 million, or a loss of \$1.53 per share. Included in our results for the nine months ended September 30, 2005 were \$113.3 million in operating losses related to the HT Contract, \$21.4 million of non-cash compensation expense related to the vesting of Retention RSUs, a \$57.3 million increase in the valuation allowance primarily against our U.S. deferred tax assets, and \$20.5 million of lease and facilities restructuring charges. For the nine months ended September 30, 2004, we incurred a net loss of \$35.0 million, or a loss of \$0.18 per share. Included in our results for the nine months ended September 30, 2004 is \$11.7 million of lease and facilities restructuring charges.

**Liquidity and Capital Resources**

The following table presents the cash flow statements for the nine months ended September 30, 2005 and 2004 (amounts are in thousands):

|                                                              | <b>Nine Months Ended<br/>September 30,</b> |             | <b>2005 to 2004<br/>Change</b> |
|--------------------------------------------------------------|--------------------------------------------|-------------|--------------------------------|
|                                                              | <b>2005</b>                                | <b>2004</b> |                                |
| Net cash provided by (used in):                              |                                            |             |                                |
| Operating activities                                         | \$ (110,203)                               | \$ (19,333) | \$ (90,870)                    |
| Investing activities                                         | (51,513)                                   | (60,436)    | 8,923                          |
| Financing activities                                         | 288,417                                    | 102,390     | 186,027                        |
| Effect of exchange rate changes on cash and cash equivalents | (9,658)                                    | (812)       | (8,846)                        |
| Net increase in cash and cash equivalents                    | \$ 117,043                                 | \$ 21,809   | \$ 95,234                      |

*Operating Activities.* Net cash used in operating activities during the nine months ended September 30, 2005 increased \$90.9 million over the nine months ended September 30, 2004. This increase was due to a net loss of \$307.9 million, adjusted by deferred income taxes of \$59.4 million in the nine months ended September 30, 2005 as compared to a net loss of \$35.0 million, in the nine months ended September 30, 2004. These items were partially offset by an \$88.2 million increase in cash generated from working capital, primarily due to a decrease in our DSOs to 108 days at September 30, 2005 from 118 days at September 30, 2004, largely due to more aggressive collections efforts, and \$24.9 million in income tax refunds received during the nine months ended September 30, 2005.

*Investing Activities.* Net cash used in investing activities during the nine months ended September 30, 2005 decreased \$8.9 million over the nine months ended September 30, 2004. This decrease was due to a decrease in capital expenditures of \$28.1 million, partially offset by an increase in restricted cash of \$19.1 million for cash collateral posted in support of bank guarantees for letters of credit and surety bonds. Capital expenditures were \$32.4 million and \$60.4 million in the nine months ended September 30, 2005 and 2004, respectively. The decline in capital expenditures was due primarily to higher hardware and software costs incurred during the nine months ended September 30, 2004 for the implementation of our North America financial accounting systems.

*Financing Activities.* Net cash provided by financing activities for the nine months ended September 30, 2005 was \$288.4 million, resulting primarily from the proceeds on the issuance of debentures with an aggregate principal amount of \$290.0 million.

In addition, issuances of common stock from our ESPP and stock option exercises generated \$14.9 million and \$25.7 million in cash during the nine months ended September 30, 2005 and 2004, respectively. Because we are not current in our SEC filings, we are unable to issue freely tradable shares of our common stock. Consequently, we were unable to make any public offerings of our common stock in 2005 and have not issued shares under the LTIP or ESPP since early 2005. These sources of financing will remain unavailable to us until we are again current in our SEC filings. If we are unable to become current in our SEC filings by April 30, 2007, we may also experience increased withdrawals by our employees of their accumulated contributions to our ESPP. For more information, see Item 1A, Risk Factors, of the Company's 2005 Form 10-K, included as Exhibit 99.2 filed with this Quarterly Report.

For additional information on our liquidity and capital resources, please refer to Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources, included in the Company's 2005 Form 10-K.

**Recently Issued Accounting Pronouncements**

In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123 (revised 2004) Share-Based Payment (SFAS 123R), which replaces SFAS No. 123, Accounting for Stock-Based Compensation (SFAS 123) and supersedes Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees (APB 25). SFAS 123R requires all share-based payments to employees, including grants of employee

stock options, to be recognized in the financial statements based on their fair values beginning with the first reporting period following the fiscal year that begins on or after June 15, 2005. The pro forma disclosures previously permitted under SFAS 123 no longer will be an alternative to financial statement recognition. We are required to adopt SFAS 123R in the first quarter of fiscal 2006,

beginning January 1, 2006. Under SFAS 123R, we must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at date of adoption. The transition methods include modified prospective and modified retroactive adoption options. Under the modified retroactive option, prior periods may be restated either as of the beginning of the year of adoption or for all periods presented. The modified prospective method requires that compensation expense be recorded for all unvested stock options and restricted stock at the beginning of the first quarter of adoption of SFAS 123R, while the modified retroactive method would record compensation expense for all unvested stock options and restricted stock beginning with the first period restated. In March 2005, Staff Accounting Bulletin ( SAB ) No. 107, Share-Based Payment ( SAB 107 ) was issued regarding the SEC's interpretation of SFAS 123R and the valuation of share-based payments for public companies. We currently utilize the Black-Scholes option pricing model to estimate the fair value for the above pro forma calculations and will continue using the same methodology in the foreseeable future. We will use the modified prospective method for adoption of SFAS 123R, and expect that the incremental compensation cost to be recognized as a result of the adoption of SFAS 123R and SAB 107 for fiscal 2006 will range from \$22.0 million to \$28.0 million.

In March 2005, the FASB issued Interpretation ( FIN ) No. 47, Accounting for Conditional Asset Retirement Obligations ( FIN 47 ). This is an interpretation of SFAS No. 143, Accounting for Asset Retirement Obligations ( SFAS 143 ), which applies to all entities and addresses the legal obligations with the retirement of tangible long-lived assets that result from the acquisition, construction, development or normal operation of a long-lived asset. SFAS 143 requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. FIN 47 further clarifies what the term conditional asset retirement obligation means with respect to recording the asset retirement obligation discussed in SFAS 143. The provisions of FIN 47 are effective no later than December 31, 2005. The adoption of FIN 47 did not have a material impact on our Consolidated Financial Statements.

In May 2005, the FASB issued SFAS No. 154, Accounting Changes and Error Corrections a replacement of APB Opinion No. 20 and FASB Statement No. 3 ( SFAS 154 ). SFAS 154 replaces APB Opinion No. 20, Accounting Changes ( APB 20 ), and SFAS No. 3, Reporting Accounting Changes in Interim Financial Statements, and changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS 154 requires restatement of prior period financial statements, unless impracticable, for changes in accounting principle. The retroactive application of a change in accounting principle should be limited to the direct effect of the change. Changes in depreciation, amortization or depletion methods should be accounted for as a change in accounting estimate. Corrections of accounting errors will be accounted for under the guidance contained in APB 20. The effective date of this new pronouncement is for fiscal years beginning after December 15, 2005 and prospective application is required. We do not expect the adoption of SFAS 154 to have a material impact on our Consolidated Financial Statements.

In June 2006, the FASB issued FIN No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 ( FIN 48 ). This interpretation clarifies the accounting for uncertainty in income taxes recognized in an entity's financial statements in accordance with SFAS No. 109, Accounting for Income Taxes. It prescribes a recognition threshold and measurement attribute for financial statement disclosure of tax positions taken or expected to be taken. This interpretation also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosures, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. We will be required to adopt this interpretation in the first quarter of fiscal 2007. Management is currently evaluating the requirements of FIN 48 and has not yet determined the impact on our Consolidated Financial Statements.

In September 2006, the SEC staff issued SAB No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements ( SAB 108 ). SAB 108 was issued in order to eliminate the diversity of practice surrounding how public companies quantify financial statement misstatements. SAB 108 requires registrants to quantify the impact of correcting all misstatements using both the rollover method, which focuses primarily on the impact of a misstatement on the income statement and is the method we currently use, and the iron curtain method, which focuses primarily on the effect of correcting the period-end balance sheet. The use of both of these methods is referred to as the dual approach and should be combined with the evaluation of qualitative

elements surrounding the errors in accordance with SAB No. 99, Materiality ( SAB 99 ). We do not expect the adoption of SAB 108 to have a material impact on our Consolidated Financial Statements.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( SFAS 157 ). SFAS 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. The provisions of SFAS 157 are effective for the fiscal year beginning January 1, 2008. We are currently evaluating the impact of the provisions of SFAS 157.

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* (SFAS 158). SFAS 158 requires employers to fully recognize the obligations associated with single-employer defined benefit pension, retiree healthcare and other postretirement plans in their financial statements. The provisions of SFAS 158 are effective as of the end of the fiscal year ending December 31, 2006. We are currently evaluating the impact of the provisions of SFAS 158.

**PART I, ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

For a discussion of our market risk associated with the Company's market sensitive financial instruments as of December 31, 2005, see *Quantitative and Qualitative Disclosures About Market Risk* in Part II, Item 7A, of the Company's 2005 Form 10-K. During the nine months ended September 30, 2005, there have been no material changes in our market risk exposure.

**PART I, ITEM 4. CONTROLS AND PROCEDURES**

***Disclosure Controls and Procedures***

As of the end of the period covered by this Quarterly Report on Form 10-Q, management performed, with the participation of our Chief Executive Officer and our Chief Financial Officer, an evaluation of the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the *Exchange Act*). Our disclosure controls and procedures are designed to ensure that information required to be disclosed in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, to allow timely decisions regarding required disclosures. Based on the evaluation and the identification of the material weaknesses in internal control over financial reporting as disclosed in Form 10K for the year ended December 31, 2005, management concluded that, as of December 31, 2005 and September 30, 2005, the Company's disclosure controls and procedures were not effective.

Because of the material weaknesses identified in our evaluation of internal control over financial reporting as disclosed in Form 10K for the year ended December 31, 2005, we performed additional procedures so that our consolidated financial statements as of and for the year ended December 31, 2005, including quarterly periods, are presented in accordance with generally accepted accounting principles in the United States of America (*GAAP*). Our procedures included, but were not limited to: i) recalculating North America revenue and related accounts, such as accounts receivable, unbilled revenue, deferred revenue and costs of service by validating data to independent source documentation; ii) performing a comprehensive search for unrecorded liabilities; iii) performing a comprehensive global search to identify the complete population of employees deployed on expatriate assignments during 2005 and recalculating related compensation expense classified as costs of service, and employee income tax liabilities; iv) performing additional closing procedures, including detailed reviews of journal entries, re-performance of account reconciliations and analyses of balance sheet accounts; and v) performing procedures in areas related to our income taxes in order to provide reasonable assurance as to the related financial statement amounts and disclosures.

These and other procedures resulted in the identification of accounting and audit adjustments related to our consolidated financial statements for the year ended December 31, 2005 and our consolidated condensed financial statements for the three and nine months ended September 30, 2005.

We believe that because we performed the substantial additional procedures described above and made appropriate adjustments, the Consolidated Condensed Financial Statements for the periods included in this Quarterly Report on Form 10-Q are fairly stated in all material respects in accordance with GAAP.

***Remediation of Material Weaknesses in Internal Control over Financial Reporting***

We have engaged in, and continue to engage in, substantial efforts to address the material weaknesses in our internal control over financial reporting and the ineffectiveness of our disclosure controls and procedures. We have established a formal global remediation team, under the direction of the Chief Financial Officer and Audit Committee, to drive remediation efforts of all material weaknesses, as well as provide oversight and direction in an effort to establish an effective control environment. The following paragraphs describe the on-going changes to our internal control over financial reporting subsequent to December 31, 2005 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting:



We significantly strengthened our executive management team, including the appointment of a GAAP Policy Group (Q4 05), Corporate Tax Director (Q1 06) & Assistant Corporate Tax Director (Q1 06), General Counsel (Q2 06), Treasurer (Q2 06), Director of Internal Audit (Q2 06), Chief Risk Officer (Q2 06), Chief Compliance Officer (Q2 06), and Chief Information Officer (Q2 06). We also hired a Senior Controller within our Public Service line of business (Q1 06). Additionally, we replaced the regional and certain country-level leaders in our Asia Pacific region.

We have strengthened our ongoing communication by senior management of the importance of adherence to internal controls and company policies. We established a worldwide policies & procedures program management office in September 2005. This function is housed within the Office of the Chief Compliance Officer, as a component of the Company's overall remediation efforts. It is designed to govern policies and procedures across the Company and to increase employee understanding of and compliance with policies and procedures. We have established a policy management methodology. We are also standardizing global policies and developing a library and supporting technology to provide employees a single access point for all Company policies and procedures, and we are striving to achieve improved operational efficiencies and compliance with those established policies and procedures.

During the second quarter of fiscal 2006 we began to implement certain initiatives in relation to the identification and monitoring of employees working away from their principal residence for extended periods of time. We commenced planning, designing and implementing new processes, adding new people, training employees, and building/buying new technology all of which is expected to assist in this initiative. In addition these actions will allow for the improved accuracy of the related compensation expense and income tax liability attributable to both the individual employee and the Company.

During the second quarter of fiscal 2005 and continuing into fiscal 2006, we began implementing a finance transformation program. This program is designed to develop and implement remediation strategies to address the material weaknesses, improve operational performance of our finance and accounting processes and underlying information systems, establish greater organizational accountability and lines of approval, and develop an organizational model that better supports our redesigned processes and operations. In the second quarter of fiscal 2006, we began designing and implementing a revised closing procedure. The procedures are designed to improve the closing process in an effort to allow us to meet our filing requirements on a timely basis, as well as improve the accuracy of the financial information.

During fiscal 2005, we substantially improved our compliance hotline. Specifically, we continue to improve our investigative procedures surrounding the detection and resolution of internal control overrides. Third-party legal and accounting resources have also been retained to perform in depth reviews of issues in a timely manner. Additionally, remediation activities have been undertaken in response to senior management and Audit Committee investigations of internal control overrides.

We continue to dedicate substantial resources (employees and outside accounting professionals and consultants) to our finance, accounting and tax departments. The number of resources in this area has substantially increased during the first three quarters of fiscal 2006. We continue to recognize the changing requirements of our business and the regulatory environment. We continue to manage the required competencies through staff increases and executive management involvement in the day to day operations of the Company.

During the fourth quarter of fiscal 2005 we began to implement, and throughout fiscal 2006 the Company deployed, a significant Program Control function, currently consisting of approximately 200 professionals, designed to support the completeness and accuracy of project accounting details in North America. This function is comprised of individuals with a mix of experience in accounting, government contracting, auditing, and controlling functions. This function will actively support the proper and timely evaluation of contracts using comprehensive revenue recognition guidance checklists with additional support provided by the Company's GAAP Policy group for complex evaluations. The Program Control function will also support the timely assembly and review of revenue and other cost elements as part of the Company's quarterly update of each contract's estimate to complete, estimate at complete, revenue, accounts receivable, unbilled revenue, and deferred revenue.

During the first quarter of fiscal 2006, the Company completed the design and development of an application to automate the comprehensive review of contract and project set-up data within the accounting system. The application is undergoing user acceptance testing and will be deployed thereafter. Combined with other process changes,

enhanced controls, workflow and reporting this application will improve the overall accuracy and timely update of contract and project data in North America.

During fiscal 2005, we provided additional training materials to certain US employees regarding the estimate to complete process. Our Public Services Business Unit also continues to conduct government compliance training for all employees including timekeeping certification.

During the first quarter of fiscal 2006, the Company began to design, develop, and deploy an application referred to as the Project Control Workbench. Combined with other process changes, enhanced controls, and reporting, this application will improve the accuracy and timeliness of submission of project accounting data needed for estimate-to-complete, and revenue recognition in North America.

In the third quarter of fiscal 2006, we implemented an Engagement Financial Management Toolkit. This web-based initiative is designed to provide North America employees with key forms, policies, training, and reference materials to assist in both compliance with standard policies and procedures.

During the third quarter of fiscal 2006 we implemented on a pilot basis, and will fully implement in the fourth quarter of fiscal 2006, an E-Invoicing system for supplier billing in North America in order to systematically receive supplier invoices, track, process, and record amounts due to vendors, including subcontractors. The application will enable the timely recording, tracking, and processing of outstanding supplier obligations in North America.

Management has made significant progress towards achieving an operationally effective control environment. The remediation efforts noted above are subject to the Company's internal control assessment, testing and evaluation processes. While these efforts continue, we will rely on additional substantive procedures and other measures as needed to assist us with meeting the objectives otherwise fulfilled by an effective control environment. As a result, we expect that our internal control over financial reporting will not be effective as of December 31, 2006.

***Changes in Internal Control over Financial Reporting***

There have been no changes in our internal control over financial reporting during the most recently completed fiscal quarter that have materially affected or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

Please refer to Note 10, Commitments and Contingencies, of the Notes to Consolidated Condensed Financial Statements and Item 3, Legal Proceedings, included in the Company's 2005 Form 10-K and filed as Exhibit 99.1 to this Quarterly Report, which sections are incorporated herein by reference.

**ITEM 1A: RISK FACTORS**

Please refer to Item 1A, Risk Factors, included in the Company's 2005 Form 10-K, which section is incorporated herein by reference and filed as Exhibit 99.2 to this Quarterly Report.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

***Sales of Securities Not Registered Under the Securities Act***

Please refer to Item 5, Market for the Registrant's Common Stock, Related Stockholder Matters and Issuer Purchases of Equity Securities Sales of Securities Not Registered under the Securities Act, included in the Company's 2005 Form 10-K, which section is incorporated herein by reference and filed as Exhibit 99.3 to this Quarterly Report.

***Issuer Purchases of Equity Securities***

We did not repurchase any of our common stock during the third quarter of fiscal 2005.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

There were no matters submitted to a vote of security holders during the third quarter of fiscal 2005.

**ITEM 5. OTHER INFORMATION**

a) None.

b) None.

**ITEM 6. EXHIBITS**

a) Exhibits

| Exhibit No. | Description |
|-------------|-------------|
|-------------|-------------|

- |      |                                                                                                                                                                                                                                                                                                                                                                                             |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1  | Amended and Restated Certificate of Incorporation, dated as of February 7, 2001, which is incorporated herein by reference to Exhibit 3.1 from the Company's Form 10-Q for the quarter ending March 31, 2001.                                                                                                                                                                               |
| 3.2  | Amended and Restated Bylaws, amended and restated as of May 5, 2004, which is incorporated herein by reference to Exhibit 3.1 from the Company's Form 10-Q for the quarter ending March 31, 2004.                                                                                                                                                                                           |
| 3.3  | Certificate of Ownership and Merger merging Bones Holding into the Company, dated October 2, 2002, which is incorporated herein by reference to Exhibit 3.3 from the Company's Form 10-Q for the quarter ended September 30, 2002.                                                                                                                                                          |
| 4.1  | Rights Agreement, dated as of October 2, 2001, between the Company and EquiServe Trust Company, N.A., which is incorporated herein by reference to Exhibit 1.1 from the Company's Registration Statement on Form 8-A dated October 3, 2001.                                                                                                                                                 |
| 4.2  | Certificate of Designation of Series A Junior Participating Preferred Stock, which is incorporated herein by reference to Exhibit 1.2 from the Company's Registration Statement on Form 8-A dated October 3, 2001.                                                                                                                                                                          |
| 4.3  | Amendment No. 1 to the Rights Agreement between the Company and EquiServe Trust Company, N.A., which is incorporated herein by reference to Exhibit 99.1 from the Company's Form 8-K filed on September 6, 2002.                                                                                                                                                                            |
| 10.1 | Amendment No. 3 to Amended and Restated 401(k) Plan dated August 22, 2005, which is incorporated by reference to Exhibit 10.25 from the Company's Form 10-K for the year ended December 31, 2004.                                                                                                                                                                                           |
| 10.2 | Amended and Restated Letter of Credit Cash Collateral Agreement, dated as of July 19, 2005, by and among BearingPoint, Inc., the Administrative Agent and each of Bank of America, N.A. and JPMorgan Chase Bank, N.A., which is incorporated by reference to Exhibit 10.53 from the Company's Form 10-K for the year ended December 31, 2004.                                               |
| 10.3 | Credit Agreement, dated as of July 19, 2005, among the Company, BearingPoint, LLC, UBS Securities LLC, as Lead Arranger, UBS AG, Stamford Branch, as Issuing Bank and Administrative Agent and UBS Loan Finance LLC, as Swingline Lender, and the Lenders and Guarantors party thereto, which is incorporated by reference to Exhibit 10.54 from the Company's Form 10-K for the year ended |

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December 31, 2004.

- 10.4 Security Agreement, dated as of July 19, 2005, among the Company and BearingPoint, LLC, the guarantors party thereto and UBS AG, Stamford Branch, as Administrative Agent, which is incorporated by reference to Exhibit 10.56 from the Company's Form 10-K for the year ended December 31, 2004.
- 10.5 Form of Revolving Note under the Credit Agreement, dated as of July 19, 2005, which is incorporated by reference to Exhibit 10.57 from the Company's Form 10-K for the year ended December 31, 2004.

| <b>Exhibit No.</b> | <b>Description</b>                                                                                                                                                                                                                                                           |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.6               | Form of Swingline Note under the Credit Agreement, dated as of July 19, 2005, which is incorporated by reference to Exhibit 10.58 from the Company's Form 10-K for the year ended December 31, 2004.                                                                         |
| 10.7               | Securities Purchase Agreement, dated July 15, 2005, among the Company and certain affiliates of Friedman Fleischer & Lowe, LLC, which is incorporated by reference to Exhibit 10.75 from the Company's Form 10-K for the year ended December 31, 2004.                       |
| 10.8               | Form of 0.50% Convertible Senior Subordinated Debentures due July 2010, which is incorporated by reference to Exhibit 10.76 from the Company's Form 10-K for the year ended December 31, 2004.                                                                               |
| 10.9               | Form of Warrant Certificate, dated July 15, 2005, which is incorporated by reference to Exhibit 10.77 from the Company's Form 10-K for the year ended December 31, 2004.                                                                                                     |
| 10.10              | Registration Rights Agreement, dated July 15, 2005, between the Company and Friedman Fleischer & Lowe, LLC, which is incorporated by reference to Exhibit 10.78 from the Company's Form 10-K for the year ended December 31, 2004.                                           |
| 10.11              | Employment Letter, effective as of July 1, 2005, between the Company and Judy A. Ethell, which is incorporated by reference to Exhibit 10.91 from the Company's Form 10-K for the year ended December 31, 2004.                                                              |
| 10.12              | Restricted Stock Unit Agreement, dated July 1, 2005, between the Company and Judy A. Ethell, which is incorporated by reference to Exhibit 10.92 from the Company's Form 10-K for the year ended December 31, 2004.                                                          |
| 10.13              | Special Termination Agreement, dated as of July 1, 2005, between the Company and Judy A. Ethell, which is incorporated by reference to Exhibit 10.93 from the Company's Form 10-K for the year ended December 31, 2004.                                                      |
| 31.1               | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a).                                                                                                                                                                                            |
| 31.2               | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a).                                                                                                                                                                                            |
| 32.1               | Certification of Chief Executive Officer pursuant to Section 1350.                                                                                                                                                                                                           |
| 32.2               | Certification of Chief Financial Officer pursuant to Section 1350.                                                                                                                                                                                                           |
| 99.1               | Legal Proceedings section of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005.                                                                                                                                                           |
| 99.2               | Risk Factors section of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005.                                                                                                                                                                |
| 99.3               | Market for the Registrant's Common Stock, Related Stockholder Matters and Issuer Purchases of Equity Securities Sales of Securities Not Registered under the Securities Act section of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005. |



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**BearingPoint, Inc.**

DATE: January 17, 2007

By: /s/ Judy A. Ethell

**Judy A. Ethell**  
**Chief Financial Officer**

**Exhibit Index**

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