GRACO INC Form 10-Q October 20, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

Quarterly Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

For the quarterly period ended September 24, 2010

Commission File Number: <u>001-09249</u>

# **GRACO INC.**

(Exact name of registrant as specified in its charter)

Minnesota	41-0285640
(State of incorporation)	(I.R.S. Employer Identification Number)
88 - 11 <sup>th</sup> Avenue N.E.	77.412
Minneapolis, Minnesota	55413
(Address of principal executive offices)	(Zip Code)
(612)	623-6000
(Registrant s telephone	number, including area code)
	d all reports required to be filed by Section 13 or 15(d) of the
Securities Exchange Act of 1934 during the preceding 12 for the past 90 days.	months, and (2) has been subject to such filing requirements
Yes X	No
Indicate by check mark whether the registrant has submitted any, every Interactive Data File required to be submitted at the preceding 12 months (or such shorter period that the received with the received mark whether the registrant has submitted at the preceding 12 months (or such shorter period that the received mark whether the registrant has submitted any every linear transfer and the registrant has submitted at the preceding 12 months (or such shorter period that the registrant has submitted at the preceding 12 months (or such shorter period that the registrant has submitted at the preceding 12 months (or such shorter period that the registrant has submitted at the preceding 12 months (or such shorter period that the registrant has submitted at the preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding 12 months (or such shorter period that the registrant has a preceding the preceding 12 months (or such shorter period that the registrant has a preceding the precedin	and posted pursuant to Rule 405 of Regulation S-T during egistrant was required to submit and post such files).
Indicate by check mark whether the registrant is a large ac	ccelerated filer, an accelerated filer, a non-accelerated filer, rge accelerated filer, accelerated filer and smaller reporting
Large Accelerated Filer X  Non-accelerated Filer	
Indicate by check mark whether the registrant is a shell co	
59,878,000 shares of the Registrant s Common Stock, \$1	

# **INDEX**

			<u>Page</u> <u>Number</u>
PART I	FINANCIA	L INFORMATION	
	Item 1.	Financial Statements	
		Consolidated Statements of Earnings Consolidated Balance Sheets Consolidated Statements of Cash Flows Notes to Consolidated Financial Statements	3 4 5 6
	Item 2.	Management s Discussion and Analysis of Financial Condition and Results of Operations	13
	Item 3.	Quantitative and Qualitative Disclosures About Market Risk	18
	Item 4.	Controls and Procedures	18
PART II	OTHER IN	FORMATION .	
	Item 1A.	Risk Factors	19
	Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	19
	Item 6.	<u>Exhibits</u>	20
<u>SIGNATU</u>	RES		
EXHIBITS	5	2	

Item 1.

# **PART I**

# GRACO INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS

(Unaudited)

(In thousands except per share amounts)

		Thirteen W Sep 24, 2010	S	nded Sep 25, 2009	S	Thirty-nine Sep 24, 2010	Ended Sep 25, 2009
Net Sales	\$	189,963	\$	147,308	\$	546,772	\$ 432,900
Cost of products sold		85,405		69,167		250,999	217,423
Gross Profit		104,558		78,141		295,773	215,477
Product development Selling, marketing and distribution General and administrative		9,263 33,280 18,592		8,752 26,589 16,613		28,209 95,087 57,139	28,584 86,814 49,317
Operating Earnings		43,423		26,187		115,338	50,762
Interest expense Other expense (income), net		1,038 254		1,148 203		3,159 147	3,735 889
Earnings Before Income Taxes		42,131		24,836		112,032	46,138
Income taxes		11,700		7,500		36,200	14,400
Net Earnings	\$	30,431	\$	17,336	\$	75,832	\$ 31,738
Basic Net Earnings per Common Share	\$	0.51	\$	0.29	\$	1.26	\$ 0.53
Diluted Net Earnings per Common Share	\$	0.50	\$	0.29	\$	1.25	\$ 0.53
Cash Dividends Declared per Common Share  See notes to	\$ o con	0.20 solidated fin 3	\$ nancial	0.19 statements.	\$	0.60	\$ 0.57

**Table of Contents** 

# GRACO INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(Unaudited) (In thousands)

	Sep 24, 2010		]	Dec 25, 2009
ASSETS				
Current Assets				
Cash and cash equivalents	\$	9,666	\$	5,412
Accounts receivable, less allowances of \$5,300 and \$6,500		135,583		100,824
Inventories		85,342		58,658
Deferred income taxes		20,441		20,380
Other current assets		2,636		3,719
Total current assets		253,668		188,993
Property, Plant and Equipment				
Cost		340,287		334,440
Accumulated depreciation		(207,963)		(195,387)
Property, plant and equipment, net		132,324		139,053
Goodwill		91,740		91,740
Other Intangible Assets, net		31,274		40,170
Deferred Income Taxes		9,618		8,372
Other Assets		8,516		8,106
Total Assets	\$	527,140	\$	476,434
LIABILITIES AND SHAREHOLDERS EQUITY				
Current Liabilities				
Notes payable to banks	\$	11,066	\$	12,028
Trade accounts payable		24,869		17,983
Salaries and incentives		29,059		14,428
Dividends payable		11,977		12,003
Other current liabilities		46,338		47,373
Total current liabilities		123,309		103,815
Long-term Debt		90,000		86,260
Retirement Benefits and Deferred Compensation		65,977		73,705
Uncertain Tax Positions		-		3,000
Shareholders Equity				
Common stock		59,868		59,999
Additional paid-in-capital		205,353		190,261
Retained earnings		30,035		11,121
<del>-</del>				

5

Accumulated other comprehensive income (loss)			(47,402)	(51,727)
Total shareholders equity			247,854	209,654
Total Liabilities and Shareholders	Equity	\$	527,140	\$ 476,434
	See notes to consolidated financial statements.			

# GRACO INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (In thousands)

Cash Flows From Operating Activities	Thirty-nine V Sep 24, 2010			Ended ep 25, 2009
Net Earnings	\$	75,832	\$	31,738
Adjustments to reconcile net earnings to	Ψ	75,652	Ψ	31,730
net cash provided by operating activities				
Depreciation and amortization		25,496		26,200
Deferred income taxes		(3,848)		4,671
Share-based compensation		7,339		7,441
Excess tax benefit related to share-based		1,337		7,771
payment arrangements		(1,000)		(300)
Change in		(1,000)		(300)
Accounts receivable		(34,845)		22,434
Inventories		(26,740)		30,745
Trade accounts payable		6,892		(2,050)
Salaries and incentives		14,637		(3,853)
Retirement benefits and deferred compensation		(2,810)		(4,741)
Other accrued liabilities		(258)		(2,437)
Other		1,744		313
Net cash provided by operating activities		62,439		110,161
<b>Cash Flows From Investing Activities</b>				
Property, plant and equipment additions		(9,416)		(9,375)
Proceeds from sale of property, plant and equipment		180		615
Investment in life insurance		(1,499)		(1,499)
Capitalized software and other intangible asset additions		(342)		(501)
Net cash used in investing activities		(11,077)		(10,760)
Cash Flows From Financing Activities				
Net borrowings (payments) on short-term lines of credit		(334)		(4,700)
Borrowings on long-term line of credit		10,000		75,491
Payments on long-term line of credit		(6,260)		(148,127)
Excess tax benefit related to share-based				
payment arrangements		1,000		300
Common stock issued		9,667		6,119
Common stock retired		(24,218)		(157)
Cash dividends paid		(36,171)		(34,069)
Net cash provided by (used in) financing activities		(46,316)		(105,143)
Effect of exchange rate changes on cash		(792)		(1,313)

Net increase (decrease) in cash and cash equivalents Cash and cash equivalents: Beginning of year		4,254 5,412	(7,055) 12,119
End of period	\$	9,666	\$ 5,064
See notes to consolidated financial statements 5			

# GRACO INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. The consolidated balance sheet of Graco Inc. and Subsidiaries (the Company) as of September 24, 2010 and the related statements of earnings for the thirteen and thirty-nine weeks ended September 24, 2010 and September 25, 2009, and cash flows for the thirty-nine weeks ended September 24, 2010 and September 25, 2009 have been prepared by the Company and have not been audited.

In the opinion of management, these consolidated financial statements reflect all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position of Graco Inc. and Subsidiaries as of September 24, 2010, and the results of operations and cash flows for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. Therefore, these statements should be read in conjunction with the financial statements and notes thereto included in the Company s 2009 Annual Report on Form 10-K.

The results of operations for interim periods are not necessarily indicative of results that will be realized for the full fiscal year.

2. The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share amounts):

	•	s Ended 1 ep 25, 2009	Thirty-nine Weeks Er Sep 24, Sep 25 2010 2009			
Net earnings available to common shareholders	\$ 30,431 \$	17,336	\$ 75,832	\$ 31,738		
Weighted average shares outstanding for basic earnings per share	60,107	59,940	60,304	59,827		
Dilutive effect of stock options computed using the treasury stock method and the average market price	517	374	536	306		
Weighted average shares outstanding for diluted earnings per share	60,624	60,314	60,840	60,133		
Basic earnings per share	\$ 0.51 \$	0.29	\$ 1.26	\$ 0.53		
Diluted earnings per share	\$ 0.50 \$ 6	0.29	\$ 1.25	\$ 0.53		

#### **Table of Contents**

Stock options to purchase 2,965,000 and 2,834,000 shares were not included in the 2010 and 2009 computations of diluted earnings per share, respectively, because they would have been anti-dilutive.

3. Information on option shares outstanding and option activity for the thirty-nine weeks ended September 24, 2010 is shown below (in thousands, except per share amounts):

	Weighted Average Option Exercise Shares Price			Options Exercisable	Weighted Average Exercise Price	
Outstanding, December 25, 2009 Granted	4,813 827	\$	28.98 27.80	2,445	\$	28.38
Exercised	(251)		12.54			
Canceled	(61)		32.23			
Outstanding, September 24, 2010	5,328	\$	29.53	2,841	\$	30.41

The Company recognized year-to-date share-based compensation of \$7.3 million in 2010 and \$7.7 million in 2009. As of September 24, 2010, there was \$7.3 million of unrecognized compensation cost related to unvested options, expected to be recognized over a weighted average period of 2.1 years.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions and results:

	Thirty-nine Weeks				
	Enc	led			
	Sep 24,	Sep 25,			
	2010	2009			
Expected life in years	6.0	6.0			
Interest rate	2.7 %	2.1 %			
Volatility	34.0 %	30.1 %			
Dividend yield	3.0 %	3.7 %			
Weighted average fair value per share	\$ 7.38	\$ 4.27			

Under the Company s Employee Stock Purchase Plan, the Company issued 436,000 shares in 2010 and 312,000 shares in 2009. The fair value of the employees purchase rights under this Plan was estimated on the date of grant. The benefit of the 15 percent discount from the lesser of the fair market value per common share on the first day and the last day of the plan year was added to the fair value of the employees purchase rights determined using the Black-Scholes option-pricing model with the following assumptions and results:

′

	Thirt	Thirty-nine Weeks			
		Ended			
	Sep 2	4, Sep 25,			
	2010	2009			
Expected life in years	1.0	1.0			
Interest rate	0.3	3 % 0.7 %			
Volatility	42.8	3 % 51.5 %			
Dividend yield	2.9	9 % 4.5 %			
Weighted average fair value per share	\$ 8.48	\$ 5.60			

4. The components of net periodic benefit cost for retirement benefit plans were as follows (in thousands):

	;	Thirteen W Sep 24, 2010	 Ended Sep 25, 2009	Thirty-nine V Sep 24, 2010	s Ended Sep 25, 2009
Pension Benefits					
Service cost	\$	1,038	\$ 1,078	\$ 3,173	\$ 3,498
Interest cost		3,160	2,926	9,575	9,261
Expected return on assets		(3,564)	(2,593)	(10,364)	(8,143)
Amortization and other		1,547	2,034	4,599	6,761
Net periodic benefit cost	\$	2,181	\$ 3,445	\$ 6,983	\$ 11,377
Postretirement Medical					
Service cost	\$	138	\$ 174	\$ 413	\$ 424
Interest cost		310	335	930	985
Amortization		(50)	(45)	(145)	(45)
Net periodic benefit cost	\$	398	\$ 464	\$ 1,198	\$ 1,364

The Company made voluntary tax-deductible contributions to its funded defined benefit plan in the amount of \$10 million in the third quarter of 2010 and \$15 million in the third quarter of 2009.

The Company paid \$1.5 million in June 2010 and \$1.5 million in June 2009 for contracts insuring the lives of certain employees who are eligible to participate in certain non-qualified pension and deferred compensation plans. These insurance contracts will be used to fund the non-qualified pension and deferred compensation arrangements. The insurance contracts are held in a trust and are available to general creditors in the event of the Company s insolvency. Cash surrender value of \$6.0 million and \$4.4 million is included in other assets in the consolidated balance sheet as of September 24, 2010 and December 25, 2009, respectively.

8

#### **Table of Contents**

5. Total comprehensive income was as follows (in thousands):

	Thirteen Weeks Ended Sep 24, Sep 25, 2010 2009		Sep 25,	Chirty-nine V Sep 24, 2010	Weeks Ended Sep 25, 2009		
Net earnings Cumulative translation	\$ 30,431	\$	17,336	\$ 75,832	\$	31,738	
adjustment	-		-	-		234	
Pension and postretirement medical liability adjustment Gain (loss) on interest	1,507		2,432	4,466		7,183	
rate hedge contracts	763		303	2,401		594	
Income taxes	(841)		(1,011)	(2,542)		(2,877)	
Comprehensive income	\$ 31,860	\$	19,060	\$ 80,157	\$	36,872	

Components of accumulated other comprehensive income (loss) were (in thousands):

	Sep 24, 2010	Dec 25, 2009
Pension and postretirement medical liability adjustment Gain (loss) on interest rate hedge contracts Cumulative translation adjustment	\$ (45,747) (832) (823)	\$ (48,560) (2,344) (823)
Total	\$ (47,402)	\$ (51,727)

6. The Company has three reportable segments: Industrial, Contractor and Lubrication. The Company does not track assets by segment. Sales and operating earnings by segment for the thirteen and thirty-nine weeks ended September 24, 2010 and September 25, 2009 were as follows (in thousands):

	Thirteen W	eeks	s Ended	Thirty-nine Weeks Ended				
	Sep 24,		Sep 25,		Sep 24,		Sep 25,	
	2010	2009		2010			2009	
Net Sales								
Industrial	\$ 99,236	\$	78,242	\$	296,489	\$	226,808	
Contractor	70,362		55,379		194,941		163,213	
Lubrication	20,365		13,687		55,342		42,879	
Total	\$ 189,963	\$	147,308	\$	546,772	\$	432,900	
Operating Earnings								
Industrial	\$ 31,195	\$	20,332	\$	91,234	\$	45,262	
Contractor	13,753		11,138		31,839		24,420	
Lubrication	2,751		(167)		6,326		(3,348)	
Unallocated corporate (expense)	(4,276)		(5,116)		(14,061)		(15,572)	

Total \$ 43,423 \$ 26,187 \$ 115,338 \$ 50,762

9

7. Major components of inventories were as follows (in thousands):

	Sep 24, 2010	Dec 25, 2009			
Finished products and components Products and	\$ 48,690	\$ 36,665			
components in various stages of completion Raw materials and	28,742	22,646			
purchased components	41,284	31,826			
D. des dien d	118,716	91,137			
Reduction to LIFO cost	(33,374)	(32,479)			
Total	\$ 85,342	\$ 58,658			

8. Information related to other intangible assets follows (dollars in thousands):

	Estimated Life (years)	Life Original		Accumulated Currency Amortization Translation			rrency	Book Value	
September 24, 2010	•	Φ.	44.0==	<b>.</b>	(22.20.1)		(101)	<b>.</b>	4 = 600
Customer relationships	3 - 8	\$	41,075	\$	(23,294)	\$	(181)	\$	17,600
Patents, proprietary technology and product documentation Trademarks, trade names	3 - 10		21,072		(14,347)		(85)		6,640
and other	3 - 10		8,154		(4,300)		-		3,854
			70,301		(41,941)		(266)		28,094
Not Subject to Amortization: Brand names			3,180		-		-		3,180
Total		\$	73,481	\$	(41,941)	\$	(266)	\$	31,274

December 25, 2009

Customer relationships Patents, proprietary technology	3 - 8	\$	41,075	\$	(18,655)	\$	(181)	\$	22,239
and product documentation	3 - 10		22,862		(13,708)		(87)		9,067
Trademarks, trade names and other	3 - 10		8,154		(2,470)		-		5,684
			72,091		(34,833)		(268)		36,990
Not Subject to Amortization:			72,091		(34,033)		(208)		30,990
Brand names			3,180		-		-		3,180
T 1		ф	75.071	ф	(24.022)	ф	(2(9)	ф	40 170
Total		\$	75,271	\$	(34,833)	\$	(268)	\$	40,170
	10	)							

#### **Table of Contents**

Amortization of intangibles was \$3.0 million in the third quarter of 2010 and \$8.9 million year-to-date. Estimated annual amortization expense is as follows: \$11.8 million in 2010, \$10.7 million in 2011, \$8.8 million in 2012, \$4.1 million in 2013, \$0.9 million in 2014 and \$0.7 million thereafter.

9. Components of other current liabilities were (in thousands):

	S	Sep 24, 2010	Dec 25, 2009
Accrued self-insurance retentions Accrued warranty and service liabilities Accrued trade promotions Payable for employee stock purchases Income taxes payable Other	\$	7,282 6,815 4,757 4,040 2,739 20,705	\$ 7,785 7,437 2,953 5,115 1,550 22,533
Total other current liabilities	\$	46,338	\$ 47,373

A liability is established for estimated future warranty and service claims that relate to current and prior period sales. The Company estimates warranty costs based on historical claim experience and other factors including evaluating specific product warranty issues. Following is a summary of activity in accrued warranty and service liabilities (in thousands):

	Th				
	Wee	ks Ended	Yea	ar Ended	
	S	Sep 24,	D	ec 25,	
		2010	:	2009	
Balance, beginning of year	\$	7,437	\$	8,033	
Charged to expense		2,203		4,548	
Margin on parts sales reversed		1,921		2,876	
Reductions for claims settled		(4,746)		(8,020)	
Balance, end of period	\$	6,815	\$	7,437	

10. The Company accounts for all derivatives, including those embedded in other contracts, as either assets or liabilities and measures those financial instruments at fair value. The accounting for changes in the fair value of derivatives depends on their intended use and designation.

As part of its risk management program, the Company may periodically use forward exchange contracts and interest rate swaps to manage known market exposures. Terms of derivative instruments are structured to match the terms of the risk being managed and are generally held to maturity. The Company does not hold or issue derivative financial instruments for trading purposes. All other contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as, normal purchases or sales. The Company s policy is to not enter into contracts with terms that cannot be designated as normal purchases or sales.

11

#### **Table of Contents**

In 2007, the Company entered into interest rate swap contracts that effectively fix the rates paid on a total of \$80 million of variable rate borrowings. One contract fixed the rate on \$40 million of borrowings at 4.7 percent plus the applicable spread (depending on cash flow leverage ratio) until December 2010. The second contract fixed an additional \$40 million of borrowings at 4.6 percent plus the applicable spread until January 2011. Both contracts have been designated as cash flow hedges against interest rate volatility. Consequently, changes in the fair market value are recorded in accumulated other comprehensive income (loss) (AOCI). Amounts included in AOCI will be reclassified to earnings as interest rates increase and as the swap contracts approach their expiration dates. Net amounts paid or payable under terms of the contracts were charged to interest expense and totaled \$2.6 million in the first nine months of 2010.

The Company periodically evaluates its monetary asset and liability positions denominated in foreign currencies. The Company enters into forward contracts or options, or borrows in various currencies, in order to hedge its net monetary positions. These instruments are recorded at current market values and the gains and losses are included in other expense (income), net. There were seven contracts outstanding as of September 24, 2010, with notional amounts totaling \$20 million. The Company believes it uses strong financial counterparts in these transactions and that the resulting credit risk under these hedging strategies is not significant.

The Company uses significant other observable inputs to value the derivative instruments used to hedge interest rate volatility and net monetary positions. The fair market value and balance sheet classification of such instruments follows (in thousands):

	Balance Sheet Classification	Sep 24, 2010	Dec 25, 2009		
Gain (loss) on interest rate hedge contracts	Other current liabilities	\$ (1,321)	\$	(3,722)	
Gain (loss) on foreign currency forward contracts					
Gains Losses		\$ 42 (280)	\$	207 (249)	
Net	Other current liabilities	\$ (238)	\$	(42)	
	12				

#### Item 2.

#### **GRACO INC. AND SUBSIDIARIES**

# MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Overview

The Company designs, manufactures and markets systems and equipment to move, measure, control, dispense and spray fluid materials. Management classifies the Company s business into three reportable segments: Industrial, Contractor and Lubrication. Key strategies include developing and marketing new products, expanding distribution globally, opening new markets with technology and channel expansion and completing strategic acquisitions. The following Management s Discussion and Analysis reviews significant factors affecting the Company s results of operations and financial condition. This discussion should be read in conjunction with the financial statements and the accompanying notes to the financial statements.

# **Results of Operations**

Net sales, net earnings and earnings per share were as follows (in millions except per share amounts and percentages):

		Thi	rteen	Weeks End	led	Thirty-nine Weeks Ended					
	S	Sep 24,	Sep 25,		%	Sep 24,		Sep 25,		%	
		2010		2009	Change		2010		2009	Change	
Net Sales	\$	190.0	\$	147.3	29%	\$	546.8	\$	432.9	26%	
Net Earnings	\$	30.4	\$	17.3	76%	\$	75.8	\$	31.7	139%	
Diluted Net Earnings											
per Common Share	\$	0.50	\$	0.29	72%	\$	1.25	\$	0.53	136%	

All segments and geographic regions had double-digit percentage revenue growth for both the quarter and year-to-date. Volume increases drove improvements in gross margin rates and net earnings. Currency translation did not have a significant effect on consolidated results for the quarter or year-to-date.

13

#### **Table of Contents**

#### **Consolidated Results**

Sales by geographic area were as follows (in millions):

	Thirteen W					Thirty-nin					
	T	hirteen W	eeks/	Ended	Ended						
	S	Sep 24,	Sep 25,		Sep 24,		S	Sep 25,			
		2010		2009		2010		2009			
Americas <sup>1</sup>	\$	108.7	\$	84.1	\$	305.6	\$	252.6			
Europe <sup>2</sup>		43.4		35.6		129.2		105.9			
Asia Pacific		37.9		27.6		112.0		74.4			
Consolidated	\$	190.0	\$	147.3	\$	546.8	\$	432.9			

<sup>&</sup>lt;sup>1</sup> North and South America, including the U.S.

Sales for the quarter increased 29 percent in the Americas, 22 percent in Europe (32 percent at consistent translation rates) and 37 percent in Asia Pacific (33 percent at consistent translation rates). Year-to-date sales increased 21 percent in the Americas, 22 percent in Europe (25 percent at consistent translation rates) and 51 percent in Asia Pacific (45 percent at consistent translation rates). Translation rates did not have a significant impact on the overall sales increases of 29 percent for the quarter and 26 percent year-to-date.

Gross profit margin, expressed as a percentage of sales, was 55 percent for the quarter and 54 percent year-to-date, up from 53 percent and 50 percent, for the comparable periods last year, respectively. Higher production volume in 2010 was the major factor in the improvement in both the quarter and year-to-date rates. Selling price increases and lower pension costs contributed to the increase in margin rates. Costs related to workforce reductions lowered the 2009 nine-month gross margin rate.

Total operating expenses increased \$9 million for the quarter and \$16 million year-to-date. Higher incentives expense, driven by improved results, accounted for most of the increase in both the quarter and year-to-date. As a percentage of sales, operating expenses decreased to 32 percent for the quarter and 33 percent year-to-date, from 35 percent and 38 percent for the comparable periods last year.

The effective income tax rate of 28 percent for the quarter reflects the effects of expiring statutes of limitations and recent tax law rulings. The year-to-date effective income tax rate of 32 percent for 2010 was higher than the 31 percent rate for the comparable period of 2009. The federal R&D credit has not been renewed for 2010, so no credit is included in the 2010 rate.

14

<sup>&</sup>lt;sup>2</sup> Europe, Africa and Middle East

#### **Segment Results**

Certain measurements of segment operations compared to last year are summarized below: <u>Industrial</u>

		Thirted End		eks	Thirty-nine Weeks Ended					
	Sep 24, 2010		S	ep 25, 2009	Sep 24, 2010		S	Sep 25, 2009		
Net sales (in millions)										
Americas	\$	46.7	\$	37.0	\$	134.1	\$	108.3		
Europe		25.6		22.0		80.6		65.7		
Asia Pacific		26.9		19.2		81.8		52.8		
Total	\$	99.2	\$	78.2	\$	296.5	\$	226.8		
Operating earnings as a										
percentage of net sales		31 %		26 %		31 %		20 %		

Industrial segment sales for the quarter increased 26 percent in the Americas, 16 percent in Europe (25 percent at consistent translation rates) and 40 percent in Asia Pacific (36 percent at consistent translation rates). Year-to-date sales increased 24 percent in the Americas, 23 percent in Europe and 55 percent in Asia Pacific (49 percent at consistent translation rates).

Higher volume and leveraging of expenses, along with price increases, contributed to the improvement in operating earnings as a percentage of sales.

### Contractor

Thirteen Wo Sep 24, 2010		Veeks Ended Sep 25, 2009		Thirty-nine V Sep 24, 2010		Weeks Ended Sep 25, 2009	
\$	46.8	\$	36.2	\$	130.2	\$	109.0
	16.2		12.5		44.1		37.3
	7.4		6.7		20.6		16.9
\$	70.4	\$	55.4	\$	194.9	\$	163.2
	20 %		20 %		16 %		15 %
	\$ \$	Sep 24, 2010 \$ 46.8 16.2 7.4	Sep 24, Sep 24, 2010 2010 2010 2010 2010 2010 2010 201	\$ 46.8 \$ 36.2 16.2 12.5 7.4 6.7 \$ 70.4 \$ 55.4	Sep 24, 2010       Sep 25, 2009       Sep 25, 2009         \$ 46.8 \$ 36.2 \$ 16.2 \$ 12.5 7.4 6.7       \$ 70.4 \$ 55.4 \$	Sep 24, 2010       Sep 25, 2009       Sep 24, 2010         \$ 46.8 \$ 36.2 \$ 130.2 16.2 12.5 44.1 7.4 6.7 20.6       \$ 130.2 44.1 10.2 12.5 10.2         \$ 70.4 \$ 55.4 \$ 194.9	Sep 24, 2010       Sep 25, 2010       Sep 24, 2010       Sep 24, 2010         \$ 46.8 \$ 36.2 \$ 130.2 \$ 16.2 12.5 44.1 7.4 6.7 20.6       \$ 44.1 \$ 20.6         \$ 70.4 \$ 55.4 \$ 194.9 \$

Contractor segment sales for the quarter increased 29 percent in the Americas, 30 percent in Europe (41 percent at consistent translation rates) and 10 percent in Asia Pacific (7 percent at consistent translation rates). Year-to-date sales increased 20 percent in the Americas, 18 percent in Europe (22 percent at consistent translation rates) and 22 percent in Asia Pacific (16 percent at consistent translation rates). Sales of new products contributed to the increased pace of sales in the third quarter.

Operating margin percentages were steady compared to last year as the favorable effects of higher volume were offset by costs and expenses related to new product introductions.

15

#### Lubrication

					,	Γhirty-ni	ne W	eeks
	Thirteen Weeks Ended				Ended			
	Sep 24,		Sep 25,		Sep 24,		Sep 25,	
	2	2010		2009		2010	,	2009
Net sales (in millions)								
Americas	\$	15.2	\$	10.9	\$	41.2	\$	35.4
Europe		1.6		1.1		4.5		2.9
Asia Pacific		3.6		1.7		9.6		4.6
Total	\$	20.4	\$	13.7	\$	55.3	\$	42.9
Operating earnings as a percentage of net sales		14 %		(1)%		11 %		(8)%
percentage of net sales		11 /0		(1)/0		11 /0		(3) /0

Lubrication segment sales for the quarter increased 39 percent in the Americas. From small bases, sales increased 49 percent in Europe and approximately doubled in Asia Pacific. Year-to-date sales increased 17 percent in the Americas, 53 percent in Europe and 111 percent in Asia Pacific.

Higher volume, actions to reduce product costs, leveraging of expenses and price increases contributed to the improvement in operating earnings as a percentage of sales.

# **Liquidity and Capital Resources**

In the first nine months of 2010, the Company paid dividends of \$36 million and purchased \$24 million of its common stock. The Company also made a \$10 million voluntary contribution to a funded defined benefit pension plan. Significant uses of cash in the first nine months of 2009 included \$73 million for reduction of borrowings under the long-term line of credit, \$34 million for payment of dividends and \$15 million for a contribution to a funded pension plan.

Since the end of 2009, inventories increased by \$27 million to meet higher demand. Accounts receivable increased by \$35 million due to higher sales levels.

At September 24, 2010, the Company had various lines of credit totaling \$270 million, of which \$171 million was unused. Internally generated funds and unused financing sources are expected to provide the Company with the flexibility to meet its liquidity needs in 2010.

16

#### **Table of Contents**

#### Outlook

During the recession, the Company continued to invest in new product development and international expansion. Management is pleased with the resulting flow of new products and the strengthened teams, infrastructure and channel in Europe and Asia Pacific that are contributing to sales and earnings growth. Although management expects construction markets in the U.S. and parts of Europe will remain in difficult shape for the near-term, we are optimistic that the global industrial recovery will continue.

#### SAFE HARBOR CAUTIONARY STATEMENT

A forward-looking statement is any statement made in this report and other reports that the Company files periodically with the Securities and Exchange Commission, or in press or earnings releases, analyst briefings and conference calls, which reflects the Company s current thinking on market trends and the Company s future financial performance at the time they are made. All forecasts and projections are forward-looking statements.

The Company desires to take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 by making cautionary statements concerning any forward-looking statements made by or on behalf of the Company. The Company cannot give any assurance that the results forecasted in any forward-looking statement will actually be achieved. Future results could differ materially from those expressed, due to the impact of changes in various factors. These risk factors include, but are not limited to: economic conditions in the United States and other major world economies, currency fluctuations, political instability, changes in laws and regulations, and changes in product demand. Please refer to Item 1A of, and Exhibit 99 to, the Company s Annual Report on Form 10-K for fiscal year 2009 for a more comprehensive discussion of these and other risk factors.

Investors should realize that factors other than those identified above and in Item 1A and Exhibit 99 might prove important to the Company s future results. It is not possible for management to identify each and every factor that may have an impact on the Company s operations in the future as new factors can develop from time to time.

17

#### **Table of Contents**

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes related to market risk from the disclosures made in the Company s 2009 Annual Report on Form 10-K.

#### Item 4. Controls and Procedures

#### **Evaluation of disclosure controls and procedures**

As of the end of the fiscal quarter covered by this report, the Company carried out an evaluation of the effectiveness of the design and operation of its disclosure controls and procedures. This evaluation was done under the supervision and with the participation of the Company s President and Chief Executive Officer, the Chief Financial Officer and Treasurer, the Vice President and Controller, and the Vice President, General Counsel and Secretary. Based upon that evaluation, they concluded that the Company s disclosure controls and procedures are effective.

### **Changes in internal controls**

During the quarter, there was no change in the Company s internal control over financial reporting that has materially affected or is reasonably likely to materially affect the Company s internal control over financial reporting.

18

# PART II OTHER INFORMATION

#### Item 1A. Risk Factors

There have been no material changes to the Company s risk factors from those disclosed in the Company s 2009 Annual Report on Form 10-K.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Issuer Purchases of Equity Securities

On September 18, 2009, the Board of Directors authorized the Company to purchase up to 6,000,000 shares of its outstanding common stock, primarily through open-market transactions. The authorization expires on September 30, 2012.

In addition to shares purchased under the Board authorizations, the Company purchases shares of common stock held by employees who wish to tender owned shares to satisfy the exercise price or tax withholding on option exercises. Information on issuer purchases of equity securities follows:

1 ·

				Maximum
			Total	Number of
			Number	Shares that
			of Shares	May Yet Be
			Purchased	Purchased
			as Part of	Under the
Total		Average	Publicly	Plans or
Number		Price	Announced	Programs
of Shares		Paid per	Plans or	(at end of
Purchased		Share	Programs	period)
86,411	\$	29.30	86,411	5,590,000
215,000	\$	29.58	215,000	5,375,000
195,362	\$ 19	28.13	195,362	5,179,638
)	Number of Shares Purchased 86,411 215,000	Number of Shares Purchased 86,411 \$ 215,000 \$	Number of Shares of Shares Purchased         Price Paid per Share           86,411         \$ 29.30           215,000         \$ 29.58           0         195,362         \$ 28.13	Number of Shares   Purchased as Part of     Total

# **Table of Contents**

Item 6.	Exhibits 10.1	Graco Restoration Plan (2005 Statement). Fifth Amendment adopted September 16, 2010.
	31.1	Certification of President and Chief Executive Officer pursuant to Rule 13a-14(a).
	31.2	Certification of Chief Financial Officer and Treasurer pursuant to rule 13a-14(a).
	32	Certification of President and Chief Executive Officer and Chief Financial Officer and Treasurer pursuant to Section 1350 of Title 18, U.S.C.
	99.1	Press Release, Reporting Third Quarter Earnings, dated October 20, 2010.
	101	Interactive Data File.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

#### **GRACO INC.**

Date: October 20, 2010 By: /s/ Patrick J. McHale

Patrick J. McHale

President and Chief Executive Officer

(Principal Executive Officer)

Date: October 20, 2010 By: /s/ James A. Graner

James A. Graner

Chief Financial Officer and Treasurer

(Principal Financial Officer)

Date: October 20, 2010 By: /s/ Caroline M. Chambers

Caroline M. Chambers

Vice President and Controller (Principal Accounting Officer)