## SCOTTS LIQUID GOLD INC

Form 10-Q
November 13, 2006
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED

September 30, 2006

Commission File No. OO1-13458

SCOTT'S LIQUID GOLD-INC.
4880 Havana Street
Denver, CO 80239
Phone: 303-373-4860

Colorado 84-0920811
State of Incorporation I.R.S. Employer Identification No.

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act (Check one):
Large accelerated filer [ ]
Accelerated filer [ ]
Non-accelerated filer [X]

Indicate by check mark whether the registrant is a shell company (as defined in Rule $12-B-2$ of the Exchange Act. Yes [ ] No [X]

As of September 30, 2006, the Registrant had 10,503,000 shares of its $\$ 0.10$ par value common stock outstanding.

Item 1. Financial Statements

SCOTT'S LIQUID GOLD-INC. \& SUBSIDIARIES
Consolidated Statements of Operations (Unaudited)

|  | Three Months <br> Ended September 30, |  |  |  | Nine Months <br> Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 | 2006 | 2005 |
| Net sales | \$ | 3,842,400 | \$ | 6,506,000 | \$12,131,500 | \$17, 753, 300 |
| Operating costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 2,069,300 |  | 3,513,600 | 6,880,200 | 9,752,500 |
| Advertising |  | 360,900 |  | 151,800 | 1,062,200 | 630,300 |
| Selling |  | 1,353,400 |  | 1,455,700 | 4,189,100 | 4,422,000 |
| General and administrative |  | 791,400 |  | 757,100 | 2,566,700 | 2,779,100 |
|  |  | 4,575,000 |  | 5,878,200 | 14,698,200 | 17,583,900 |
| Income (loss) |  |  |  |  |  |  |
| Gain on disposal |  |  |  |  |  |  |
| Interest income |  | 35,300 |  | 9,900 | 62,200 | 30,200 |
| Interest expense |  | $(110,800)$ |  | (54,000) | (211, 200 ) | $(149,300)$ |
| Income (loss) befor income taxes |  | (741,000) |  | 583,700 | $(2,648,600)$ | 50,300 |
| Income tax expense (benefit) |  | - |  | - | - | - |
| Net income (loss) | \$ | (741, 000 ) | \$ | 583,700 | \$ $(2,648,600)$ | \$ 50,300 |
| Net income (loss) per common share (Note 3): |  |  |  |  |  |  |
| Basic | \$ | (0.07) | \$ | 0.06 | \$ (0.25) | \$ 0.00 |
| Diluted | \$ | (0.07) | \$ | 0.06 | \$ (0.25) | \$ 0.00 |

Weighted average
shares outstanding:

| Basic | 10,503,000 | 10,494,800 | 10,503,000 | 10,478,900 |
| :---: | :---: | :---: | :---: | :---: |
| Diluted | 10,503,000 | 10,560,400 | 10,503,000 | 10,500,800 |

SCOTT'S LIQUID GOLD-INC. \& SUBSIDIARIES
Consolidated Balance Sheets

|  | (Unaudited) |  |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 3,349,000 | \$ 2,260,700 |
| Investment securities | 51,100 | 51,900 |
| Trade receivables, net of allowance for doubtful accounts of $\$ 62,000$ | 740,400 | 1,633,100 |
| Other receivables | 75,700 | 55,300 |
| Inventories, net | 3,841,200 | 3,184,600 |
| Prepaid expenses | 402,100 | 326,900 |
| Total current assets | 8,459,500 | 7,512,500 |
| Property, plant and equipment, net | 13,270,100 | 13,725,200 |
| Other assets | 60,800 | 11,800 |
| TOTAL ASSETS | \$21,790,400 | \$21,249,500 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Line of credit | \$ | \$ 570,000 |
| Accounts payable | $2,398,600$ | 1,745,700 |
| Accrued payroll and benefits | 818,500 | 939,400 |
| Other accrued expenses | 464,400 | 454,600 |
| Current maturities of long-term debt | 187,800 | 956,000 |
| Total current liabilities | 3,869,300 | 4,665,700 |
| Long-term debt, net of current maturities | 4,925,100 | 938,400 |
|  | 8,794,400 | 5,604,100 |
| Commitments and contingencies |  |  |
| Shareholders' equity: |  |  |
| Common stock; \$. 10 par value, authorized 50,000,000 shares; issued and |  |  |
| Capital in excess of par | 4,994,200 | 4,994,200 |
| Accumulated comprehensive income | 1,100 | 1,900 |
| Retained earnings | 6,950,400 | 9,599,000 |
| Shareholders' equity | 12,996,000 | 15,645,400 |
| TOTAL LIABILITIES AND |  |  |
| SHAREHOLDERS' EQUITY | \$21,790,400 | \$21,249,500 |
|  | ========== | ========== |

SCOTT'S LIQUID GOLD-INC. \& SUBSIDIARIES
Consolidated Statements of Cash Flows (Unaudited)


Adjustments to reconcile net income (loss) to net

```
    cash provided (used) by operating activities:
        Depreciation and amortization
        Stock issued to ESOP
        Gain on disposal of assets
        Changes in assets and liabilities:
            Trade and other receivables, net
            Inventories, net
            Prepaid expenses and other assets
            Accounts payable and accrued expenses
        Total adjustments to net income (loss)
            Net Cash Used by Operating Activities
Cash flows from investing activities:
    Purchase of investment securities
    Proceeds from sale or maturity
        of investment securities
    Proceeds from disposal of assets
    Purchase of property, plant & equipment
            Net Cash Provided (Used) by
                Investing Activities
Cash flows from financing activities:
    Proceeds from long-term borrowings
    Short-term borrowings (payments), net
    Purchase of stock for contribution to ESOP
    Principal payments on long-term borrowings
    Loan origination fees and other costs
            Net Cash Provided (Used) by
            Financing Activities
Net Increase (Decrease) in Cash and
    Cash Equivalents
Cash and Cash Equivalents, beginning of period
Cash and Cash Equivalents, end of period
        5,156,600
        (570,000
        (48,700)
(1,938,200)
        (64,600)
-----------
    2,535,100
        (443,400)
------------
    1,088,300
\begin{tabular}{|c|c|}
\hline 1,088,300 & \((1,441,700)\) \\
\hline 2,260,700 & 3,354,600 \\
\hline 3,349,000 & \$ 1,912,900 \\
\hline
\end{tabular}
Supplemental disclosures:
    Cash paid during period for:
        Interest
        Income taxes
\begin{tabular}{lrlr}
\(\$\) & 215,900 & \(\$\) & 145,500 \\
\(===========\) & \(===========\) \\
\(\$\) & 1,100 & \(\$\) & 600 \\
\(============\) & = \(===========\)
\end{tabular}
```

SCOTT'S LIQUID GOLD-INC. \& SUBSIDIARIES
Notes to Consolidated Financial Statements (Unaudited)
Note 1. Summary of Significant Accounting Policies

## (a) Company Background

Scott's Liquid Gold-Inc. (a Colorado corporation) was incorporated on February 15, 1954. Scott's Liquid Gold-Inc. and its wholly owned subsidiaries (collectively, "we" or "our") manufacture and market quality household and skin care products. Since the first quarter of 2001 , we have acted as a distributor in the United States of beauty care products contained in individual sachets and manufactured by Montagne Jeunesse. Our business is comprised of two segments, household products and skin
care products.

## (b) Principles of Consolidation

Our consolidated financial statements include our accounts and those of our subsidiaries. All intercompany accounts and transactions have been eliminated.

## (c) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates include, but are not limited to, realizability of deferred tax assets, reserves for slow moving and obsolete inventory, customer returns and allowances, and bad debts.
(d) Cash Equivalents

We consider all highly liquid investments with an original maturity of three months or less at the date of acquisition to be cash equivalents.
(e) Investments in Marketable Securities

We account for investments in marketable securities in accordance with Statement of Financial Accounting Standards ("SFAS") No. 115
"Accounting for Certain Investments in Debt and Equity Securities", which requires that we classify investments in marketable securities according to management's intended use of such investments. We invest our excess cash and have established guidelines relative to diversification and maturities in an effort to maintain safety and liquidity. These guidelines are periodically reviewed and modified to take advantage of trends in yields and interest rates. We consider all investments as available for use in our current operations and, therefore, classify them as short-term, available-for-sale investments. Available-for-sale investments are stated at fair value, with unrealized gains and losses, if any, reported net of tax, as a separate component of shareholders' equity and comprehensive income (loss). The cost of the securities sold is based on the specific identification method. Investments in corporate and government securities as of September 30, 2006, are scheduled to mature within one year.

Inventories
Inventories consist of raw materials and finished goods and are stated at the lower of cost (first-in, first-out method) or market. We record a reserve for slow moving and obsolete products and raw materials. We estimate reserves for slow moving and obsolete products and raw materials based upon historical and anticipated sales.

Inventories were comprised of the following at:

(g) Property, Plant and Equipment

Property, plant and equipment are recorded at historical cost.

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Depreciation is provided using the straight-line method over estimated useful lives of the assets ranging from three to forty-five years. Building structures and building improvements are estimated to have useful lives of 35 to 45 years and 3 to 20 years, respectively. Production equipment and production support equipment are estimated to have useful lives of 15 to 20 years and 3 to 10 years, respectively. Office furniture and office machines are estimated to have useful lives 10 to 20 and 3 to 5 years, respectively. Carpeting, drapes and company vehicles are estimated to have useful lives of 5 to 10 years. Maintenance and repairs are expensed as incurred. Improvements that extend the useful lives of the assets or provide improved efficiency are capitalized.
(h) Financial Instruments

Financial instruments which potentially subject us to concentrations of credit risk include cash and cash equivalents, investments in marketable securities, and trade receivables. We maintain our cash balances in the form of bank demand deposits with financial institutions that management believes are creditworthy. We establish an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information. We have no significant financial instruments with off-balance sheet risk of accounting loss, such as foreign exchange contracts, option contracts or other foreign currency hedging arrangements.

The recorded amounts for cash and cash equivalents, receivables, other current assets, and accounts payable and accrued expenses approximate fair value due to the short-term nature of these financial instruments. The fair value of investments in marketable securities is based upon quoted market value. Our long-term debt bears interest at a fixed rate that adjusts annually on the anniversary date to the then prime rate. The carrying value of long-term debt approximates fair value as of September 30, 2006 and December 31, 2005.

## (i) Long-Lived Assets

We account for long-lived assets in accordance with the provisions of SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." This Statement requires that long-lived assets and certain identifiable intangibles be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

## Income Taxes

We account for income taxes in accordance with the provisions of SFAS No. 109, "Accounting for Income Taxes", which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective income tax bases. A valuation allowance is provided when it is more likely than not that some portion or all of a deferred tax asset will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the period in which related temporary differences become deductible. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

## Revenue Recognition

Revenue is generally recognized upon delivery of products to customers, which is when title passes. Reserves for estimated market development support, pricing allowances and returns are provided in the period of sale as a reduction of revenue. Reserves for returns and allowances are recorded as a reduction of revenue, and are maintained at a level that management believes is appropriate to account for amounts applicable to existing sales. Reserves for coupons and certain other promotional activities are recorded as a reduction of revenue at the later of the date at which the related revenue is recognized or the date at which the sales incentive is offered. At September 30, 2006 and December 31, 2005 approximately $\$ 790,900$ and $\$ 794,000$, respectively, had been reserved as a reduction of accounts receivable, and approximately $\$ 50,000$ and $\$ 35,000$, respectively, had been reserved as current liabilities. Co-op advertising, marketing funds, slotting fees and coupons are deducted from gross sales and total $\$ 1,804,000$ and $\$ 1,447,900$ for the nine months ended September 30, 2006 and September 30, 2005, respectively.

## Advertising Costs

We expense advertising costs as incurred.
(m) Stock-based Compensation

At September 30, 2006, we had four stock-based employee compensation plans. During the first quarter of fiscal 2006, we adopted the provisions of, and account for stock-based compensation in accordance with, the Financial Accounting Standards Board's ("FASB") Statement of Financial Accounting Standards No. 123-revised 2004 ("SFAS 123R"), "Share-Based Payment" which replaced Statement of Financial Accounting Standards No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation" and supersedes APB Opinion No. 25 ("APB 25"), "Accounting for Stock Issued to Employees." Under the fair value recognition provisions of this statement, stock-based compensation cost is measured at the grant date based on the fair value of the award and is recognized as expense on a straight-line basis over the requisite service period, which is the vesting period. We elected the modified-prospective method, under which prior periods are not revised for comparative purposes. The valuation provisions of SFAS $123 R$ apply to new grants and to grants that were outstanding as of the effective date and are subsequently modified. No grants have occurred subsequent to the adoption of SFAS 123R and all outstanding options were fully vested as of December 31, 2005.

Prior to January 1, 2006, we accounted for the plans described above under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under those plans had an exercise price not less than the market value of the underlying common stock on the date of grant. The effect on net income and earnings per share if we had applied the fair value recognition provisions of FASB Statement No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation for the three to nine months ended September 30, 2005 was as follows:

We granted 720,000 options for shares of our common stock during the nine months ended September 30,2005 with an average exercise price equal to $\$ 0.55$. Had compensation cost been recorded based on the fair value of options granted by us, our pro-forma net income (loss) and net income (loss) per share would have been as follows:

Three Months Ended Nine Months Ended

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|  | September 30, 2005 |  |  |  | September 30, 2005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported |  | Pro Forma |  | As Reported |  | Pro Forma |  |
| Net income (loss) | \$ | 583,700 | \$ | 526,200 | \$ | 50,300 | \$ | $(98,200)$ |
| Basic loss per share | \$ | 0.06 | \$ | 0.05 | \$ | - | \$ | (0.01) |
| Diluted loss per share | \$ | 0.06 | \$ | 0.05 | \$ | - | \$ | (0.01) |

The fair value of options granted has been estimated as of the date of grant using the following assumptions as of:

|  | Three M Septemb | Months Ended ber 30, 2005 | Nine M Septem | onths <br> ber 3 |
| :---: | :---: | :---: | :---: | :---: |
| Dividend rate | \$ | - | \$ | - |
| Expected volatility |  | 65\% |  | 65\% |
| Risk-free interest rate |  | 3.80\% |  | $3.80 \%$ |
| Expected life (in years) |  | 4.5 |  | 4.5 |

## (n) Comprehensive Income

We follow SFAS No. 130, "Reporting Comprehensive Income" which establishes standards for reporting and displaying comprehensive income and its components. Comprehensive income includes all changes in equity during a period from non-owner sources.

The following table is a reconciliation of our net income (loss) to its total comprehensive income (loss) for the three months and nine months ended September 30, 2006 and 2005:

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 | 2006 |  | 2005 |
| Net income (loss) | \$ | (741,000) | \$ | 583,700 | \$(2,648,600) | \$ | 50,300 |
| Unrealized gain (loss) on investment securities |  | 400 |  | (900) | (800) |  | (1,700) |
| Comprehensive |  |  |  |  |  |  |  |
| income (loss) | \$ | $(740,600)$ | \$ | 582,800 | \$ (2, 649, 400 ) | \$ | 48,600 |

(o) Operating Costs and Expenses Classification

Cost of sales includes costs associated with manufacturing and distribution including labor, materials, freight-in, purchasing and receiving, quality control, internal transfer costs, repairs, maintenance and other indirect costs, as well as warehousing and distribution costs. We classify shipping and handling costs comprised primarily of freight-out and nominal outside warehousing costs as a component of selling expense on the accompanying Consolidated Statement of Operations. Shipping and handling costs totaled $\$ 1,106,800$ and $\$ 1,153,200$ for the nine months ended September 30, 2006 and 2005, respectively.

Selling expenses consist primarily of shipping and handiing costs, wages and benefits for sales and sales support personnel, travel, brokerage commissions, promotional costs, as well as other indirect costs.

General and administrative expenses consist primarily of wages and benefits associated with management and administrative support departments,
business insurance costs, professional fees, office facility related expenses, and other general support costs.
(p)

## Recently Issued Accounting Pronouncements

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, "Fair Value Measurements" ("SFAS No. 157"). This Statement defines fair value as used in numerous accounting pronouncements, establishes a framework for measuring fair value in generally accepted accounting principles ("GAAP") and expands disclosure related to the use of fair value measures in financial statements. SFAS No. 157 does not expand the use of fair value measures in financial statements, but standardizes its definition and guidance in GAAP. The Standard emphasizes that fair value is a market-based measurement and not an entity-specific measurement based on an exchange transaction in which the entity sells an asset or transfers a liability (exit price). SFAS No. 157 establishes a fair value hierarchy from observable market data as the highest level to fair value based on an entity's own fair value assumptions as the lowest level. SFAS No. 157 is effective in fiscal years beginning after November 15, 2007. Adoption of this statement is not expected to materially impact our results of operations or financial position.

Also in September 2006, the FASB released Statement of Financial Accounting Standards No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106, and $132(R)$ " ("SFAS No. 158"). Under the new standard, companies must recognize a net liability or asset to report the funded status of their defined benefit pension and other postretirement benefit plans on their balance sheets. The recognition and disclosure provisions of SFAS No. 158 will be required to be adopted as of December 31, 2006 . We do not expect the adoption of SFAS No. 158 to have a material impact on our results of operations or financial position.

The Financial Accounting Standards Board (FASB) has issued Statements of Financial Accounting Standards No. 155, "Accounting for Certain Hybrid Financial Instruments-an amendment of FASB Statements No. 133 and 140" and SFAS No. 156, "Accounting for Servicing of Financial Assets-an amendment of FASB Statement No. 140" - but they will not have a relationship to the operations of the Company. Therefore a description and its impact for each on the Company's operations and financial position have not been disclosed.

In May 2005, the FASB issued Statement of Financial Accounting Standard No. 154, "Accounting Changes and Error Corrections (SFAS No. 154)." This statement replaces APB Opinion No. 20, "Accounting Changes", and FASB Statement No. 3, "Reporting Accounting Changes in Interim Financial Statements", and changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS No. 154 applies to all voluntary changes in accounting principle. Opinion No. 20 previously required that most voluntary changes in accounting principle be recognized by including in net income for the period of the change the cumulative effect of changing to the new accounting principle. SFAS No. 154 requires retrospective application to prior periods' financial statements of a change in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. When it is impracticable to determine the cumulative effect of applying a change in accounting principle to all prior periods, SFAS No. 154 requires that the new accounting principle be applied as if it were adopted prospectively from the earliest date practicable. SFAS No. 154 also requires that a change in depreciation, amortization, or depletion method for long-lived, nonfinancial assets be accounted for as a change in accounting estimate affected by a change in accounting

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principle. SFAS No. 154 is effective in fiscal years beginning after December 15, 2005. Adoption of this statement did not have a material impact our results of operations or financial position.

In December 2004, the FASB issued Statement of Financial Accounting Standards No. 153, "Exchanges of Nonmonetary Assets, an amendment of APB Opinion No. 29" ("SFAS No. 153"). This Statement amends APB Opinion No. 29 to permit the exchange of nonmonetary assets to be recorded on a carryover basis when the nonmonetary assets do not have commercial substance. This is an exception to the basic measurement principle of measuring a nonmonetary asset exchange at fair value. A nonmonetary asset exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS No. 153 is effective for nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. We have not entered into exchanges of nonmonetary assets in the past and do not expect to enter into any nonmonetary assets exchanges in the foreseeable future; however, if we enter into significant nonmonetary asset exchanges in the future, SFAS No. 153 could have a material effect on our consolidated financial position, results of operations or cash flows.
(q) Reclassifications

Certain reclassifications have been made to the 2005 financial statements to conform to the current period presentation.

Note 2. Basis of Preparation of Financial Statements

We have prepared these unaudited interim consolidated financial statements in accordance with the rules and regulations of the Securities and Exchange Commission. Such rules and regulations allow the omission of certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles as long as the statements are not misleading. In the opinion of management, all adjustments necessary for a fair presentation of these interim statements have been included and are of a normal recurring nature. These interim financial statements should be read in conjunction with our financial statements included in our 2005 Annual Report on Form 10-K.

## Note 3. Earnings per Share

Per share data was determined by using the weighted average number of common shares outstanding. Potentially dilutive securities, including stock options, are considered only for diluted earnings per share, unless considered anti-dilutive. The potentially dilutive securities are comprised of outstanding stock options of $1,680,600$ and $1,780,000$ at September 30 , 2006 and 2005 respectively. The 2006 options were excluded from the computation of weighted average shares outstanding due to their antidilutive effect.

A reconciliation of the weighted average number of common shares outstanding for the three and nine months ended September 30, 2006 follows:

|  | Three Months | Nine Months | Total <br> Shares |
| :---: | :---: | :---: | :---: |
| Common shares outstanding beginning of period | 10,503,000 | 10,503,000 | 10,503,000 |
| Stock issued to ESOP | - | - | - |

[^0]Dilutive effect of common share equivalents $\qquad$

Diluted weighted average number of common shares outstanding
$10,503,000$
$10,503,000$
$10,503,000$
$=========$
$=========$

At September 30, 2006, there were authorized $50,000,000$ shares of our $\$ 0.10$ par value common stock and $20,000,000$ shares of preferred stock issuable in one or more series. None of the preferred stock was issued or outstanding at September 30, 2006.

Note 4. Segment Information

We operate in two different segments: household products and skin care products. Our products are sold in the United States and internationally (primarily Canada), directly and through independent brokers, to mass merchandisers, drug stores, supermarkets, wholesale distributors and other retail outlets. Our Management has chosen to organize our business around these segments based on differences in the products sold. The household products segment includes: "Scott's Liquid Gold" for wood, a wood cleaner which preserves as it cleans; a wood wash; "Mold Control 500", a mold remediation product; and "Touch of Scent", a room air freshener. The skin care segment includes: "Alpha Hydrox", alpha hydroxy acid cleansers and lotions; a retinol product, "Diabetic Skin Care", a healing cream and moisturizer developed to address skin conditions of diabetics; and skin care and other sachets of Montagne Jeunesse distributed by us.

The following table provides information related to our segments as of and for the three and nine months ended September 30:


| external customers | \$ 6,523,300 |  | \$ 5, 608, 200 | \$ 6,027,900 |  | \$11, 725,400 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income (loss) before |  |  |  |  |  |  |  |
| profit sharing, bonuses and | profit sharing, |  |  |  |  |  |  |
| income taxes | \$ | ( 510, 400 ) | \$ (2,138, 200 ) | \$ | $(845,600)$ | \$ | 895,900 |
| Identifiable Assets | \$ | , 763,100 | \$ 5,908,900 | \$ | , 420,400 | \$ | 797,600 |

The following is a reconciliation of segment information to consolidated information as of and for the three and nine months ended September 30:

|  | Three Months Ended September 30, |  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | 2006 | 2005 |
| Net sales to external customers | \$ 3,842,400 | \$ 6,506,000 | \$12,131,500 | \$17,753,300 |
| Income (loss) before profit sharing, bonuses and income taxes | \$ (741,000) | \$ 583,700 | \$ (2, 648, 600 ) | \$ 50,300 |
| Identifiable assets | \$ 9,672,000 | \$11,218, 000 | \$ 9,672,000 | \$11,218, 000 |
| Corporate assets | 12,118,400 | 11,068,100 | 12,118,400 | 11,068,100 |
| Consolidated total assets | \$21,790,400 | \$22,286,100 | \$21,790,400 | \$22,286,100 |

Corporate assets noted above are comprised primarily of our cash and investments, and property and equipment not directly associated with the manufacturing, warehousing, shipping and receiving activities.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Unaudited)

Results of Operations

During the first nine months of 2006 , we experienced an increase in sales of our household chemical products primarily because of our introduction of our new mold control product Mold Control 500, while experiencing decreases in sales of our Montagne Jeunesse line of skin care products and our Alpha Hydrox skin care products. Our net loss for the first nine months of 2006 was $\$ 2,648,600$ versus income of $\$ 50,300$ in the first nine months of 2005. The loss for 2006 was primarily due to lower sales of the Montagne Jeunesse product line and reduced sales of our Alpha Hydrox skin care line.

Summary of Results as a Percentage of Net Sales

| Year Ended <br> December 31, | Nine Sep | Ended 30, |
| :---: | :---: | :---: |
| 2005 | 2006 | 2005 | Net sales


| Scott's Liquid Gold and other household products | 34.8 \% | $53.8 \%$ | $34.0 \%$ |
| :---: | :---: | :---: | :---: |
| Neoteric Cosmetics | $65.2 \%$ | $46.2 \%$ | $66.0 \%$ |
| Total net sales | 100.0\% | $100.0 \%$ | 100.0\% |
| Cost of sales | 56.1 \% | $56.7 \%$ | $54.9 \%$ |
| Gross profit | $43.9 \%$ | $43.3 \%$ | 45.1 \% |
| Other revenue | $0.2 \%$ | 1.1\% | $0.2 \%$ |
|  | 44.1 \% | $44.4 \%$ | $45.3 \%$ |
| Operating expenses | $44.2 \%$ | $64.5 \%$ | $44.2 \%$ |
| Interest expense | $0.8 \%$ | $1.7 \%$ | $0.8 \%$ |
|  | $45.0 \%$ | $66.2 \%$ | $45.0 \%$ |
| Income (loss) before income taxes | (0.9\%) | (21.8\%) | $0.3 \%$ |

Our gross margins may not be comparable to those of other entities, because some entities include all of the costs related to their distribution network in cost of sales and others, like us, exclude a portion of them (freight out to customers and nominal outside warehouse costs) from gross margin, including them instead in the selling expense line item. See Note $1(0)$, Operating Costs and Expenses Classification, to the Consolidated Financial Statements in this Report.

Comparative Net Sales

|  | $\begin{aligned} & \text { Nine Mc } \\ & 2006 \text { Sept } \\ & 20 \text { Mc } \end{aligned}$ | $\begin{aligned} & \text { is Ended } \\ & \text { ber } 30 \text {, } \\ & 2005 \end{aligned}$ | Percentage <br> Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: |
| Scott's Liquid Gold and other household products Touch of Scent | $\begin{array}{r} \$ 5,476,400 \\ 1,046,900 \end{array}$ | $\begin{array}{r} \$ 4,683,000 \\ 1,344,900 \end{array}$ | $\begin{gathered} 16.9 \% \\ (22.2 \%) \end{gathered}$ |
| Total household chemical products | 6,523,300 | 6,027,900 | 8. 2 \% |
| Alpha Hydrox and other skin care | 2,836,400 | 4,863,500 | ( $41.7 \%$ ) |
| Montagne Jeunesse skin care | 2,771,800 | 6,861,900 | ( $59.6 \%$ ) |
| Total skin care product | 5,608,200 | 11,725,400 | ( $52.2 \%$ ) |
| Total net sales | \$12,131,500 | \$17, 753,300 | (31.7\%) |

Nine Months Ended September 30, 2006
Compared to Nine Months Ended September 30, 2005

Consolidated net sales for the first nine months of the current year were $\$ 12,131,500$ versus $\$ 17,753,300$ for the first nine months of 2005 , a decrease of $\$ 5,621,800$ or about (31.7) \% Average selling prices for the first nine months of 2006 were down by $\$ 142,700$ over those of the comparable

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period of 2005, prices of household products being up by $\$ 410,000$, while average selling prices of skin care products were down by $\$ 552,700$. This decrease was primarily due to price promotions on selected cosmetic products. Co-op advertising, marketing funds, slotting fees and coupon expenses (promotional allowances) paid to retailers were subtracted from gross sales in accordance with current accounting policies totaling $\$ 1,804,000$ in the first nine months of 2006 versus $\$ 1,447,900$ in the same period in 2005, an increase of $\$ 356,100$ or $24.6 \%$. This increase consisted of an increase in coupon expense of $\$ 302,000$, an increase in co-op marketing funds of $\$ 183,900$ and a decrease in slotting fee expenses of $\$ 129,800$.

During the first nine months of 2006 , net sales of skin care products accounted for $46.2 \%$ of consolidated net sales compared to $66.0 \%$ for the first nine months of 2005. Net sales of these products for those periods were $\$ 5,608,200$ in 2006 compared to $\$ 11,725,400$ in 2005, a decrease of $\$ 6,117,200$ or (52.2) \%. During the first quarter of 2005 we began introduction of four new items in our Alpha Hydrox line of cosmetic products. This resulted in "pipeline" orders of the new items in 2005 that were not repeated in 2006. The new items accounted for approximately 45.1\% of our sales of Alpha Hydrox and other skin care sales (which does not include Montagne Jeunesse sales) in the first nine months of 2006 versus 54.7\% in the first nine months of 2005 . These new items accounted for approximately $40.4 \%$ of our sales of Alpha Hydrox and other skin care sales in the third quarter of 2006 versus $67.0 \%$ in the third quarter of 2005. Net sales of the new Alpha Hydrox products declined in the second and third quarters of 2006 compared to the same quarters in 2005 as a result of returns from one retailer in the second quarter, the filling of store shelves with the introduction of the product in 2005 , and higher couponing and co-op advertising costs that are deducted from gross sales. It is still too early to tell the consumer acceptance of these products which is necessary for reorders of these products and expanding the distribution of these products.

We have continued to experience a drop in unit sales of our earlierestablished alpha hydroxy acid-based products due primarily to maturing in the market for alpha hydroxy acid-based skin care products, intense competition from producers of similar or alternative products, many of which are considerably larger than Neoteric Cosmetics, Inc. and reduced distribution of these products at retail stores in current and prior periods. For the third quarter of 2006 and the first nine months of 2006 , the sales of our Alpha Hydrox products accounted for $22.9 \%$ and $35.5 \%$ of net sales of skin care products and $7.2 \%$ and $16.5 \%$ of total net sales, compared to $46.0 \%$ and $32.9 \%$ of net sales of skin care products and $32.7 \%$ and $21.7 \%$ of total net sales for the three and nine months ended September 30, 2005.

Net sales of Montagne Jeunesse products were $\$ 2,771,800$ in the nine months ended September 30, 2006 versus $\$ 6,861,900$ for the comparable period of 2005 , a decrease of $\$ 4,090,100$ or $59.6 \%$. The decrease reflects changes in product positioning at several key retailers in 2006 as they have revised the amount of shelf and floor space allocated to these types of products, including the elimination in the first quarter of 2006 at approximately 1,500 Wal-Mart stores of the department in which Montagne Jeunesse products were previously displayed.

Sales of household products for the first nine months of this year accounted for $53.8 \%$ of consolidated net sales compared to $34.0 \%$ for the same period of 2005. These products are comprised primarily of Scott's Liquid Gold wood care products (Scott's Liquid Gold for wood, a wood wash and wood wipes), mold remediation products and Touch of Scent. During the nine months ended September 30, 2006 , sales of household products were

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$\$ 6,523,300$, as compared to sales of $\$ 6,027,900$ for the same nine months of 2005 , an increase of $\$ 495,400$ or $8.2 \%$. This increase in sales is due to somewhat higher net sales of our Scott's Liquid Gold for wood and our wood wash products, plus sales during the second quarter of 2006 of a promotional combination package of Scott's Liquid Gold for wood and either the wood wash or wood wipes, offset by a decrease in the sale of wood wipes. The primary reason for the increase in wood care sales is increased distribution of the wood wash product. In the second quarter of 2005 we began introducing a wood wash under the Scott's Liquid Gold product line. It is too early to determine if the wood wash product introduction will be successful. During the second quarter of 2006 we began the introduction of our mold remediation product "Mold Control 500" with sales of $\$ 125,200$ during the third quarter of 2006 and $\$ 558,000$ during the first nine months of 2006 . It is too early to determine if this introduction will be successful. Sales of "Touch of Scent" were down by $\$ 298,000$ or $22.2 \%$, primarily due to decreases in distribution prior to the third quarter of 2006.

As sales of a consumer product decline, there is the risk that retailers will stop carrying the product. The loss of any significant customer for any skin care products, "Scott's Liquid Gold" wood care or mold remediation products or "Touch of Scent", could have a significant adverse impact on our revenues and operating results. We believe that our future success is highly dependent on favorable acceptance in the marketplace of Montagne Jeunesse products, of our new Alpha Hydrox products and of our "Scott's Liquid Gold" wood care and mold remediation products.

We also believe that the introduction of successful new products, including line extensions of existing products, such as the wood wash and our new mold remediation product, using the name "Scott's Liquid Gold", are important in our efforts to maintain or grow our revenue. We currently plan to make one or two additional product introductions during the fourth quarter of 2006 . To the extent that we manufacture a new product rather than purchase it from external parties, we are also benefited by the use of existing capacity in our facilities. We are using our facilities to fill and package the mold control products. The actual introduction of additional products, the timing of any additional introductions and any revenues realized from new products is uncertain.

On a consolidated basis, cost of goods sold was $\$ 6,880,200$ during the first nine months of 2006 compared to $\$ 9,752,500$ for the same period of 2005 , a decrease of $\$ 2,872,300$ (29.5\% on a sales decrease of $31.7 \%$ ). As a percentage of consolidated net sales for the first nine months of 2006, cost of goods sold was $56.7 \%$ compared to $54.9 \%$ in 2005 , an increase of $1.8 \%$. This was essentially due to our decrease in plant utilization, resulting from decreased sales of our Alpha Hydrox cosmetic products during 2006 and the increase in sales promotion expenses which lowered our revenues and thus affected our margins particularly in the skin care line of products.

Operating Expenses, Interest Expense and Other Income

|  | Nine Months Ended September 30, |  |  |  | Percentage Increase |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 | (Decrease) |
| Operating Expenses |  |  |  |  |  |
| Advertising | \$ | 1,062,200 | \$ | 630,300 | 68.5\% |
| Selling |  | 4,189,100 |  | 4,422,000 | ( $5.3 \%$ ) |
| General \& Administrative |  | 2,566,700 |  | 2,779,100 | ( $7.6 \%$ ) |



Operating expenses, comprised of advertising, selling and general and administrative expenses, decreased by $\$ 13,400$ or ( 0.2 ) \% in the first nine months of 2006, when compared to the first nine months of 2005 . The various components of operating expenses are discussed below. We have initiated limited cost reductions in the third and fourth quarters of 2006, including a reduction in the number of employees and salary reductions for officers and certain employees. These measures will result in a cost savings of approximately $\$ 700,000$ on an annualized basis.

Advertising expenses for the first nine months of 2006 were $\$ 1,062,200$ compared to $\$ 630,300$ for the comparable nine months of 2005 , an increase of $\$ 431,900$ or $68.5 \%$. That increase was spread evenly over both household chemical products and our Alpha Hydrox skin care products. We will be advertising both our household chemical products and our skin care products in the fourth quarter. As a result, our advertising expenses for 2006 will likely exceed last year's totals and, depending on the sales benefit of that advertising, may lower operating results in the fourth quarter.

Selling expenses for the first nine months of 2006 were $\$ 4,189,100$ compared to $\$ 4,422,000$ for the comparable nine months of 2005 , a decrease of $\$ 232,900$ or (5.3) \%. That decrease was comprised of a decrease in freight and brokerage expenses of $\$ 128,000$, a decrease in salaries and fringe benefits and related travel expense of $\$ 207,900$ primarily because of staffing changes in 2006 versus 2005, a decrease in depreciation and royalty expense of $\$ 69,500$ offset by an increase in promotional goods and related expenses of $\$ 85,200$, an increase in internet and web design costs of $\$ 58,300$ and by a net increase in other selling expenses, none of which by itself is significant, of $\$ 29,000$.

General and administrative expenses for the first nine months of 2006 were $\$ 2,566,700$ compared to $\$ 2,779,100$ for the comparable nine months of 2005, a decrease of $\$ 212,400$ or (7.6) \% That decrease was primarily attributable to a decrease in salaries and fringe benefits resulting from a reduction in both personnel and net health care costs of $\$ 147,000$, and a net decrease in other general and administrative expenses of \$65,000.

Interest expense for the first nine months of 2006 was $\$ 211,200$ versus $\$ 149,300$ for the comparable period of 2005 . Interest expense increased because of higher interest rates and increased borrowing levels. Interest and other income for the nine months ended September 30, 2006 was $\$ 129,300$ which was comprised of $\$ 67,100$ of gain on sale of assets (that is, the sale of our plastic molding equipment and related machinery in July 2006 as described in our Form 10-Q Report for the quarter ended June 30,2006 ) and $\$ 62,200$ of interest income as compared to $\$ 30,200$ of interest income for the same period of 2005 . Interest income consists of interest earned on our cash reserves in 2006 and 2005.

During the third quarter of 2006 and of 2005 , expenditures for research and development were not material (under $2 \%$ of revenues).

Three Months Ended September 30, 2006
Compared to Three Months Ended September 30, 2005

Comparative Net Sales
Three Months Ended September 30,

|  | Three Months Ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 | Percentage <br> Increase <br> (Decrease) |
| Scott's Liquid Gold and other household products | \$ | 1,545,600 | \$ | 1,434,400 | $7.8 \%$ |
| Touch of Scent |  | 351,700 |  | 440,000 | (20.1\%) |
| Total household products |  | 1,897,300 |  | 1,874,400 | 1.2\% |
| Alpha Hydrox and other skin care |  | 1,155,300 |  | $2,462,700$ | (53.1\%) |
| Montagne Jeunesse skin care |  | 789,800 |  | 2,168,900 | (63.6\%) |
| Total skin care products |  | 1,945,100 |  | 4,631,600 | ( $58.0 \%$ ) |
| Total net sales | \$ | 3,842,400 | \$ | 6,506,000 | ( $40.9 \%$ ) |

Consolidated net sales for the third quarter of the current year were $\$ 3,842,400$ versus $\$ 6,506,000$ for the comparable quarter of 2005 , a decrease of $\$ 2,663,600$, or $40.9 \%$. Average selling prices for the third quarter of 2006 were down by $\$ 167,800$ over those of the comparable period of 2005 , prices of household products being up by $\$ 70,900$, while average selling prices of skin care products were down by $\$ 238,700$. Co-op advertising, marketing funds, slotting fees and coupon expenses (promotional allowances) paid to retailers were subtracted from gross sales in accordance with current accounting policies totaling $\$ 651,200$ in the third quarter of 2006 versus $\$ 592,400$ in the same period in 2005 , an increase of $\$ 58,800$.

During the third quarter of 2006 , net sales of skin care products accounted for $50.6 \%$ of consolidated net sales compared to $71.2 \%$ for the third quarter of 2005. Net sales of these products for those periods were $\$ 1,945,100$ in 2006 compared to $\$ 4,631,600$ in 2005 , a decrease of $\$ 2,686,500$ or (58.0) \%. Net sales of Montagne Jeunesse were approximately $\$ 789,800$ in the third quarter of 2006 compared to $\$ 2,168,900$ in the third quarter of 2005. Please see the discussion above for the first nine months of 2006 for additional information regarding sales of skin care products, which is also applicable to sales of skin care products in the third quarter of 2006 .

Sales of household products for the third quarter of this year accounted for $49.4 \%$ of consolidated net sales compared to $28.8 \%$ for the same period of 2005 . These products are comprised of Scott's Liquid Gold wood care products (Scott's Liquid Gold for wood, a wood wash and wood wipes), mold remediation products and Touch of Scent. During the third quarter of 2006 , sales of household products were $\$ 1,897,300$, as compared to sales of $\$ 1,874,400$ for the same three months of 2005 . Sales of "Scott's Liquid Gold" and other household products (excluding Touch of Scent) were up by $\$ 111,200$, an increase of $7.8 \%$, as a result of our sales

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of the mold remediation product. Sales of "Touch of Scent" were down by $\$ 88,300$ or $20.1 \%$, primarily due to a decrease in distribution. Please see the discussion above for the first nine months of 2006 for additional information regarding sales of household products, which is also applicable to sales of household products in the third quarter of 2006.

On a consolidated basis, cost of goods sold was $\$ 2,069,300$ during the third quarter of 2006 compared to $\$ 3,513,600$ for the same period of 2005, a decrease of $\$ 1,444,300$ (41.1\% on a sales decrease of $40.9 \%$ ). As a percentage of consolidated net sales for the period, cost of goods sold was $53.9 \%$ compared to $54.0 \%$ in 2005 , a decrease of $0.1 \%$.

Operating Expenses, Interest Expense and Other Income

|  | 2006 |  | 2005 |  | Percentage <br> Increase <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses |  |  |  |  |  |
| Advertising | \$ | 360,900 | \$ | 1,800 | 137.7\% |
| Selling |  | 353,400 |  | 5,700 | (7.0\%) |
| General \& Administrative |  | 791,400 |  | 57,100 | 4.5\% |
| Total operating expenses | \$ | 505,700 | \$ | 64,600 | $6.0 \%$ |
| Interest and Other Income | \$ | 102,400 | \$ | 9,900 | 9,449.0\% |
| Interest Expense | \$ | 110,800 | \$ | 5,000 | 105.6\% |

Operating expenses, comprised of advertising, selling and general and administrative expenses, increased by $\$ 141,100$ or $6.0 \%$ in the third quarter of 2006 , when compared to the same period during 2005. The various components of operating expenses are discussed below.

Advertising expenses for the third quarter of 2006 were $\$ 360,900$ compared to $\$ 151,800$ for the comparable quarter of 2005 , an increase of $\$ 209,100$ or $137.7 \%$. Advertising expenses applicable to household products increased by $\$ 275,100$ ( $968.7 \%$ ), and advertising expenses for Alpha Hydrox products decreased for the comparative three-month period by $\$ 66,000$ (53.5\%).

Selling expenses for the three months ended September 30, 2006 were $\$ 1,353,400$ compared to $\$ 1,455,700$ for the comparable three months of 2005, a decrease of $\$ 102,300$ or (7.0) \% This decrease resulted primarily from a decrease in brokerage and freight expense of $\$ 80,800$, a decrease in depreciation and amortization expense of $\$ 69,200$, a net decrease in other selling expenses, none of which by itself is significant of $\$ 4,900$, offset by an increase in promotional expenses of $\$ 52,600$.

General and administrative expenses for the third quarter of 2006 were $\$ 791,400$ compared to $\$ 757,100$ for the comparable period of 2005 , an increase of $\$ 34,300$ or $4.5 \%$. Such increase was attributable to a net increase in several administrative expenses, none of which by itself is significant.

Interest expense for the third quarter of 2006 was $\$ 110,800$ versus $\$ 53,900$ for the comparable period of 2005 . Interest expense increased because of higher interest rates and increased borrowing levels. Interest and other income for the three months ended September 30, 2006 was $\$ 102,400$ which was comprised of $\$ 67,100$ of gain on the sale of assets and $\$ 35,300$ of interest income as compared to $\$ 9,800$ of interest income for the same
period of 2005.
During the third quarter of 2006 and of 2005, expenditures for research and development were not material (under $2 \%$ of revenues).

## Liquidity and Capital Resources

On June 28, 2006, we entered into a new loan with a fifteen year amortization with Citywide Banks for $\$ 5,156,600$ secured by the land, building and fixtures at our Denver, Colorado facilities. This loan replaces the bank loan with Citywide Banks, secured by the facilities, in the principal amount of approximately $\$ 1,582,900$. Interest on the bank loan (8.0\% at
September 30,2006 ) is at the prime rate as published in The Wall Street Journal, adjusted annually each June. Part of the proceeds of the new loan was used to pay off the prior loan, and the remaining proceeds have been or will be used in business operations, including the development and introduction of new products. This loan requires 180 monthly payments of approximately $\$ 49,500$, which commenced on July 28,2006 . As did the prior bank loan, the loan agreement contains a number of covenants, including the requirement for maintaining a current ratio of at least 1:1 and a ratio of consolidated long-term debt to consolidated net worth of not more than 1:1. We may not declare any dividends that would result in a violation of either of these covenants. The foregoing requirements were met at the end of the first nine months of 2006 .

In connection with the new loan, we agreed with Citywide Banks to reduce the amount available under our line of credit with Citywide Banks from $\$ 1,800,000$ to $\$ 1,300,000$. In August of 2006 we paid off the balance remaining on our line of credit. We chose not to renew the line of credit when it matured on August 8, 2006.

During the first nine months of 2006, our working capital increased by $\$ 1,743,400$, and concomitantly, our current ratio (current assets divided by current liabilities) increased from 1.6:1 at December 31, 2005 to $2.2: 1$ at September 30,2006 . This increase in working capital is attributable to an increase in long-term debt of $\$ 3,986,700$, depreciation in excess of capital additions and disposals of $\$ 455,100$, offset by a net loss in the first nine months of 2006 of $\$ 2,648,600$, an increase in other assets of $\$ 49,000$, and a decrease in accumulated comprehensive income of $\$ 800$.

At September 30, 2006, trade accounts receivable were $\$ 740,400$ versus $\$ 1,633,100$ at year-end, largely because sales in the quarter ended September 30, 2006 were less than those of the quarter ended December 31, 2005. Accounts payable increased from the end of 2005 through September of 2006 by $\$ 652,900$ corresponding primarily with the increase in inventory over that period. At September 30, 2006 inventories were $\$ 656,600$ more than at December 31,2005 , primarily due to an increase in household products inventory, including inventory for our new mold remediation product, to support sales of these products in the upcoming quarters. Prepaid expenses increased from the end of 2005 by $\$ 75,200$ primarily due to prepaid promotional costs related to our new mold product. Accrued payroll and benefits decreased $\$ 120,900$ from December 31, 2005 to September 30, 2006 primarily because only one week of wages were outstanding at September 30, 2006 compared to two weeks at December 31, 2005.

We have no significant capital expenditures planned for the remainder of 2006 and have no current plans for any external financing, other than our existing bank loan. We expect that our available cash and cash flows from operating activities will fund the next twelve months' cash requirements.

Our dependence on operating cash flow means that risks involved in our business can significantly affect our liquidity. Any loss of a significant customer, any further decreases in distribution of our skin care or household products, any new competitive products affecting sales levels of our products, or any significant expense not included in our internal budget could result in the need to raise cash, such as through a bank financing. We have no arrangements for any additional external financing of debt or equity, and we are not certain whether any such financing would be available on acceptable terms. Please also see other risks summarized in "Forward Looking Statements" below. In order to improve our operating cash flow, we need to achieve profitability.

Quantitative and Qualitative Disclosures About Market Risk

Market risk represents the risk of loss due to adverse changes in financial and commodity market prices and rates. We are not materially exposed to market risks regarding interest rates. The interest on our long-term debt is at the lender's base rate, which approximates the prime rate, adjustable yearly. Our investments in debt and equity securities are short-term and not subject to significant fluctuations in fair value. If interest rates were to rise $10 \%$ from year-end levels, the fair value of our debt and equity securities would have decreased by approximately $\$ 600$. Further, we do not use foreign currencies in our business. Currently, we receive payments for sales to parties in foreign countries in U.S. dollars. Additionally, we do not use derivative instruments or engage in hedging activities. As a result, we do not believe that near-term changes in market risks will have a material effect on results of operations, financial position or our cash flows.

## Forward-Looking Statements

This report may contain "forward-looking statements" within the meaning of U.S. federal securities laws. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements and our performance inherently involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. Factors that would cause or contribute to such differences include, but are not limited to, continued acceptance of each of our significant products in the marketplace; the degree of success of any new product or product line introduction by us; the uncertainty of consumer acceptance of the new Alpha Hydrox, mold control and wood wash products; competitive factors; any decrease in distribution of (i.e., retail stores carrying) our significant products; continuation of our distributorship agreement with Montagne Jeunesse; the need for effective advertising of our products; limited resources available for such advertising; new competitive products and/or technological changes; dependence upon third party vendors and upon sales to major customers; changes in the regulation of our products, including applicable environmental regulations; continuing losses which could affect our liquidity; adverse developments in pending litigation; the loss of any executive officer; and other matters discussed in our 2005 Annual Report on Form $10-K$. We undertake no obligation to revise any forward-looking statements in order to reflect events or circumstances that may arise after the date of this report.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Please see "Market Risks" in Item 2 of Part I of this Report which information is incorporated herein by this reference.

Item 4. Controls and Procedures

As of September 30, 2006, we conducted an evaluation, under the supervision and with the participation of the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms as of September 30, 2006. There was no change in our internal control over financial reporting during the quarter ended September 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financing reporting.

PART II OTHER INFORMATION

Item 1. Not Applicable

Item 1A. Risk Factors

We have previously stated a risk factor that our cash flow was dependent upon operating cash flow and our existing bank line of credit. As indicated in this Report, we obtained a new 15-year bank loan and repaid and terminated our bank line of credit. Please see the last two paragraphs in Part I, Item 2 Management's Discussion and Analysis of the Financial Condition and Results of Operations - Liquidity and Capital Resources for risks involved in our dependence on available cash and cash flows from operating activities.

Item 2. Not applicable.

Item 3. Not Applicable

Item 4. Not Applicable

Item 5. Not Applicable

Item 6. Exhibits
(b) Exhibits


## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

> SCOTT'S LIQUID GOLD-INC.

November 10, 2006
Date
BY: /s/ Mark E. Goldstein
------------------------------------ Goldstein
Mark E.
President and Chief Executive Officer

November 10, 2006
Date

BY: /s/ Jeffry B. Johnson

Jeffry B. Johnson
Treasurer and Chief Financial Officer

## EXHIBIT INDEX

## Exhibit No. Document

31.1 Rule $13(a)-14(a)$ Certification of the Chief Executive Officer
31.2 Rule $13(a)-14(a)$ Certification of the Chief Financial Officer 32.1 Section 1350 Certification


[^0]:    Weighted average number
    of common shares

