

DANAHER CORP /DE/  
Form 4  
February 29, 2012

**FORM 4**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

OMB APPROVAL

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

(Print or Type Responses)

1. Name and Address of Reporting Person \*  
SPOON ALAN G

(Last) (First) (Middle)

2200 PENNSYLVANIA AVENUE,  
NW, SUITE 800W

(Street)

WASHINGTON, DC 20037

(City) (State) (Zip)

2. Issuer Name and Ticker or Trading Symbol  
DANAHER CORP /DE/ [DHR]

3. Date of Earliest Transaction  
(Month/Day/Year)  
02/27/2012

4. If Amendment, Date Original Filed(Month/Day/Year)

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

Director  10% Owner  
 Officer (give title below)  Other (specify below)

6. Individual or Joint/Group Filing(Check Applicable Line)  
 Form filed by One Reporting Person  
 Form filed by More than One Reporting Person

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Ownership (Instr. 4) |
|---------------------------------|--------------------------------------|--|--------------------------------|---|---|--|-----------------------------------|
|                                 |                                      |  |                                | (A) or (D)  | Price   |  |                                   |
| Common Stock                    | 02/27/2012                           |  | M                              | 8,000 A   | \$ 15.23 30,176 <sup>(1)</sup>  | D  |                                   |
| Common Stock                    | 02/27/2012                           |  | M                              | 8,000 A   | \$ 17.44 38,176 <sup>(1)</sup>  | D  |                                   |
| Common Stock                    | 02/27/2012                           |  | M                              | 8,000 A   | \$ 26.18 46,176 <sup>(1)</sup>  | D  |                                   |
| Common Stock                    | 02/27/2012                           |  | M                              | 8,000 A   | \$ 28.16 54,176 <sup>(1)</sup>  | D  |                                   |
| Common Stock                    | 02/27/2012                           |  | M                              | 8,000 A   | \$ 31.57 62,176 <sup>(1)</sup>  | D  |                                   |

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|              |            |  |   |        |   |                      |                   |   |
|--------------|------------|--|---|--------|---|----------------------|-------------------|---|
| Common Stock | 02/27/2012 |  | M | 8,000  | A | \$ 37.67             | 70,176 <u>(1)</u> | D |
| Common Stock | 02/27/2012 |  | S | 23,510 | D | \$ 53.285 <u>(2)</u> | 46,666 <u>(1)</u> | D |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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(9-02)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned**  
(e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5) | 6. Date Exercisable and Expiration Date (Month/Day/Year) | 7. Title and Amount of Underlying Securities (Instr. 3 and 4) | 8. Amount or Number of Shares |
|--|--|--------------------------------------|--|--------------------------------|---|--|---|-------------------------------|
| Director stock option (right to buy)       | \$ 15.23   | 02/27/2012                           |  | M                              | 8,000   | 07/16/2002 07/16/2012                                    | Common Stock  | 8,000                         |
| Director stock option (right to buy)       | \$ 17.44   | 02/27/2012                           |  | M                              | 8,000   | 07/23/2003 07/23/2013                                    | Common Stock  | 8,000                         |
| Director stock option (right to buy)       | \$ 26.18   | 02/27/2012                           |  | M                              | 8,000   | 09/14/2004 09/14/2014                                    | Common Stock  | 8,000                         |
| Director stock option (right to buy)       | \$ 28.16   | 02/27/2012                           |  | M                              | 8,000   | 07/28/2005 07/28/2015                                    | Common Stock  | 8,000                         |

|  |          |            |   |       |            |            |                 |       |
|--|----------|------------|---|-------|------------|------------|-----------------|-------|
| Director<br>stock<br>option<br>(right to<br>buy) | \$ 31.57 | 02/27/2012 | M | 8,000 | 07/11/2006 | 07/11/2016 | Common<br>Stock | 8,000 |
| Director<br>stock<br>option<br>(right to<br>buy) | \$ 37.67 | 02/27/2012 | M | 8,000 | 07/26/2007 | 07/26/2017 | Common<br>Stock | 8,000 |

## Reporting Owners

| Reporting Owner Name / Address   | Relationships |           |         |       |
|--|---------------|-----------|---------|-------|
|  | Director      | 10% Owner | Officer | Other |
| SPOON ALAN G<br>2200 PENNSYLVANIA AVENUE, NW<br>SUITE 800W<br>WASHINGTON, DC 20037 | X             |           |         |       |

## Signatures

James F. O'Reilly, attorney-in-fact for Alan G.  
Spoon

02/29/2012

\_\_Signature of Reporting Person

Date

## Explanation of Responses:

\* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

(1) Includes performance based restricted stock units as to which the performance criteria have been satisfied.

(2) The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$53.26 to 53.29, inclusive. The reporting person undertakes to provide to Danaher Corporation, any securityholder of Danaher Corporation, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares sold at each separate price within the ranges set forth in the footnotes to this Form 4.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

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