

HOST HOTELS & RESORTS, INC.

Form 10-Q

November 02, 2016

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended September 30, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

Commission File Number: 001-14625 (Host Hotels & Resorts, Inc.)

0-25087 (Host Hotels & Resorts, L.P.)

HOST HOTELS & RESORTS, INC.

HOST HOTELS & RESORTS, L.P.

(Exact name of registrant as specified in its charter)

Maryland (Host Hotels & Resorts, Inc.) 53-008595

Delaware (Host Hotels & Resorts, L.P.) 52-2095412

(State or Other Jurisdiction of (I.R.S. Employer

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Incorporation or Organization) Identification No.)

6903 Rockledge Drive, Suite 1500 20817

Bethesda, Maryland (Zip Code)

(Address of Principal Executive Offices)

(240) 744-1000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Host Hotels & Resorts, Inc. Yes No

Host Hotels & Resorts, L.P. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Host Hotels & Resorts, Inc. Yes No

Host Hotels & Resorts, L.P. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Host Hotels & Resorts, Inc.

Large accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Accelerated filer

Smaller reporting company

Host Hotels & Resorts, L.P.

Large accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Host Hotels & Resorts, Inc. Yes No

Host Hotels & Resorts, L.P. Yes No

As of October 31, 2016 there were 739,865,175 shares of Host Hotels & Resorts, Inc.'s common stock, \$.01 par value per share, outstanding.



## EXPLANATORY NOTE

This report combines the quarterly reports on Form 10-Q of Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. Unless stated otherwise or the context requires otherwise, references to “Host Inc.” mean Host Hotels & Resorts, Inc., a Maryland corporation, and references to “Host L.P.” mean Host Hotels & Resorts, L.P., a Delaware limited partnership, and its consolidated subsidiaries, in cases where it is important to distinguish between Host Inc. and Host L.P. We use the terms “we” or “our” or “the company” to refer to Host Inc. and Host L.P. together, unless the context indicates otherwise.

Host Inc. operates as a self-managed and self-administered real estate investment trust (“REIT”). Host Inc. owns properties and conducts operations through Host L.P., of which Host Inc. is the sole general partner and of which it holds approximately 99% of the partnership interests (“OP units”). The remaining OP units are owned by various unaffiliated limited partners. As the sole general partner of Host L.P., Host Inc. has the exclusive and complete responsibility for Host L.P.’s day-to-day management and control. Management operates Host Inc. and Host L.P. as one enterprise. The management of Host Inc. consists of the same persons who direct the management of Host L.P. As general partner with control of Host L.P., Host Inc. consolidates Host L.P. for financial reporting purposes, and Host Inc. does not have significant assets other than its investment in Host L.P. Therefore, the assets and liabilities of Host Inc. and Host L.P. are substantially the same on their respective condensed consolidated financial statements and the disclosures of Host Inc. and Host L.P. also are substantially similar. For these reasons, we believe that the combination into a single report of the quarterly reports on Form 10-Q of Host Inc. and Host L.P. results in benefits to management and investors.

The substantive difference between Host Inc.’s and Host L.P.’s filings is the fact that Host Inc. is a REIT with public stock, while Host L.P. is a partnership with no publicly traded equity. In the condensed consolidated financial statements, this difference primarily is reflected in the equity (or partners’ capital for Host L.P.) section of the consolidated balance sheets and in the consolidated statements of equity (or partners’ capital for Host L.P.). Apart from the different equity treatment, the condensed consolidated financial statements of Host Inc. and Host L.P. nearly are identical.

This combined Form 10-Q for Host Inc. and Host L.P. includes, for each entity, separate interim financial statements (but combined footnotes), separate reports on disclosure controls and procedures and internal control over financial reporting and separate CEO/CFO certifications. In addition, with respect to any other financial and non-financial disclosure items required by Form 10-Q, any material differences between Host Inc. and Host L.P. are discussed separately herein. For a more detailed discussion of the substantive differences between Host Inc. and Host L.P. and why we believe the combined filing results in benefits to investors, see the discussion in the combined Annual Report on Form 10-K for the year ended December 31, 2015 under the heading “Explanatory Note.”

HOST HOTELS & RESORTS, INC. AND HOST HOTELS & RESORTS, L.P.

INDEX

PART I. FINANCIAL INFORMATION

|                                                                                                                                                            | Page No. |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Item 1. Financial Statements for Host Hotels & Resorts, Inc.:                                                                                              |          |
| <u>Condensed Consolidated Balance Sheets -</u><br><u>September 30, 2016 (unaudited) and December 31, 2015</u>                                              | 1        |
| <u>Condensed Consolidated Statements of Operations (unaudited) -</u><br><u>Quarter and Year-to-date ended September 30, 2016 and 2015</u>                  | 2        |
| <u>Condensed Consolidated Statements of Comprehensive Income (Loss) (unaudited) -</u><br><u>Quarter and Year-to-date ended September 30, 2016 and 2015</u> | 3        |
| <u>Condensed Consolidated Statements of Cash Flows (unaudited) -</u><br><u>Year-to-date ended September 30, 2016 and 2015</u>                              | 4        |
| Financial Statements for Host Hotels & Resorts, L.P.:                                                                                                      |          |
| <u>Condensed Consolidated Balance Sheets -</u><br><u>September 30, 2016 (unaudited) and December 31, 2015</u>                                              | 6        |
| <u>Condensed Consolidated Statements of Operations (unaudited) -</u><br><u>Quarter and Year-to-date ended September 30, 2016 and 2015</u>                  | 7        |
| <u>Condensed Consolidated Statements of Comprehensive Income (Loss) (unaudited) -</u><br><u>Quarter and Year-to-date ended September 30, 2016 and 2015</u> | 8        |
| <u>Condensed Consolidated Statements of Cash Flows (unaudited) -</u><br><u>Year-to-date ended September 30, 2016 and 2015</u>                              | 9        |
| <u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>                                                                                    | 11       |
| Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>                                                       | 22       |
| Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u>                                                                                  | 47       |
| Item 4. <u>Controls and Procedures</u>                                                                                                                     | 48       |
| <br>PART II. OTHER INFORMATION                                                                                                                             |          |
| Item 1A <u>Risk Factors</u>                                                                                                                                | 49       |

|         |                                                                    |    |
|---------|--------------------------------------------------------------------|----|
| Item 2. | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | 49 |
| Item 6. | <u>Exhibits</u>                                                    | 50 |

## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2016 and December 31, 2015

(in millions, except share and per share amounts)

|                                                                                                                                                          | September<br>30, 2016<br>(unaudited) | December<br>31, 2015 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|----------------------|
| <b>ASSETS</b>                                                                                                                                            |                                      |                      |
| Property and equipment, net                                                                                                                              | \$ 10,379                            | \$ 10,583            |
| Assets held for sale                                                                                                                                     | 5                                    | 55                   |
| Due from managers                                                                                                                                        | 106                                  | 56                   |
| Advances to and investments in affiliates                                                                                                                | 307                                  | 324                  |
| Furniture, fixtures and equipment replacement fund                                                                                                       | 182                                  | 141                  |
| Other                                                                                                                                                    | 221                                  | 261                  |
| Restricted cash                                                                                                                                          | 2                                    | 15                   |
| Cash and cash equivalents                                                                                                                                | 340                                  | 221                  |
| Total assets                                                                                                                                             | \$ 11,542                            | \$ 11,656            |
| <b>LIABILITIES, NON-CONTROLLING INTERESTS AND EQUITY</b>                                                                                                 |                                      |                      |
| <b>Debt</b>                                                                                                                                              |                                      |                      |
| Senior notes                                                                                                                                             | \$ 2,379                             | \$ 2,376             |
| Credit facility, including term loans of \$997 million and \$996 million,<br>respectively                                                                | 1,306                                | 1,291                |
| Mortgage debt                                                                                                                                            | 67                                   | 200                  |
| Total debt                                                                                                                                               | 3,752                                | 3,867                |
| Accounts payable and accrued expenses                                                                                                                    | 242                                  | 243                  |
| Other                                                                                                                                                    | 280                                  | 299                  |
| Total liabilities                                                                                                                                        | 4,274                                | 4,409                |
| Non-controlling interests - Host Hotels & Resorts, L.P.                                                                                                  | 138                                  | 143                  |
| <b>Host Hotels &amp; Resorts, Inc. stockholders' equity:</b>                                                                                             |                                      |                      |
| Common stock, par value \$.01, 1,050 million shares authorized,<br>738.1 million shares and 750.3 million shares issued and<br>outstanding, respectively |                                      |                      |
| Additional paid-in capital                                                                                                                               | 8,111                                | 8,302                |
| Accumulated other comprehensive loss                                                                                                                     | (79 )                                | (107 )               |
| Deficit                                                                                                                                                  | (948 )                               | (1,139 )             |
| Total equity of Host Hotels & Resorts, Inc. stockholders                                                                                                 | 7,091                                | 7,064                |
| Non-controlling interests—other consolidated partnerships                                                                                                | 39                                   | 40                   |

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|                                                         |           |           |
|---------------------------------------------------------|-----------|-----------|
| Total equity                                            | 7,130     | 7,104     |
| Total liabilities, non-controlling interests and equity | \$ 11,542 | \$ 11,656 |

See notes to condensed consolidated statements.



## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

Quarter and Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions, except per share amounts)

|                                                              | Quarter ended |               | Year-to-date ended |               |
|--------------------------------------------------------------|---------------|---------------|--------------------|---------------|
|                                                              | September 30, | September 30, | September 30,      | September 30, |
|                                                              | 2016          | 2015          | 2016               | 2015          |
| <b>REVENUES</b>                                              |               |               |                    |               |
| Rooms                                                        | \$879         | \$870         | \$2,655            | \$2,625       |
| Food and beverage                                            | 336           | 337           | 1,183              | 1,160         |
| Other                                                        | 80            | 76            | 255                | 239           |
| Total revenues                                               | 1,295         | 1,283         | 4,093              | 4,024         |
| <b>EXPENSES</b>                                              |               |               |                    |               |
| Rooms                                                        | 225           | 228           | 674                | 681           |
| Food and beverage                                            | 257           | 258           | 830                | 830           |
| Other departmental and support expenses                      | 321           | 322           | 981                | 973           |
| Management fees                                              | 54            | 51            | 177                | 171           |
| Other property-level expenses                                | 96            | 97            | 289                | 289           |
| Depreciation and amortization                                | 182           | 177           | 541                | 528           |
| Corporate and other expenses                                 | 28            | 21            | 82                 | 68            |
| Gain on insurance and business interruption settlements      | (12 )         | (4 )          | (15 )              | (4 )          |
| Total operating costs and expenses                           | 1,151         | 1,150         | 3,559              | 3,536         |
| OPERATING PROFIT                                             | 144           | 133           | 534                | 488           |
| Interest income                                              | —             | —             | 2                  | 2             |
| Interest expense                                             | (38 )         | (46 )         | (116 )             | (167 )        |
| Gain on sale of assets                                       | 14            | 5             | 245                | 62            |
| Gain (loss) on foreign currency transactions and derivatives | (1 )          | (1 )          | 1                  | (3 )          |
| Equity in earnings of affiliates                             | 8             | 5             | 19                 | 31            |
| INCOME BEFORE INCOME TAXES                                   | 127           | 96            | 685                | 413           |
| Provision for income taxes                                   | (19 )         | (9 )          | (42 )              | (13 )         |
| NET INCOME                                                   | 108           | 87            | 643                | 400           |
| Less: Net income attributable to non-controlling interests   | (1 )          | (2 )          | (7 )               | (5 )          |
| NET INCOME ATTRIBUTABLE TO HOST HOTELS & RESORTS, INC.       | \$107         | \$85          | \$636              | \$395         |
| Basic earnings per common share                              | \$.14         | \$.11         | \$.85              | \$.53         |
| Diluted earnings per common share                            | \$.14         | \$.11         | \$.85              | \$.53         |

See notes to condensed consolidated statements.



## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Quarter and Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions)

|                                                             | Quarter<br>ended |       | Year-to-date<br>ended |       |
|-------------------------------------------------------------|------------------|-------|-----------------------|-------|
|                                                             | September        |       | September             |       |
|                                                             | 30,              | 2015  | 30,                   | 2015  |
|                                                             | 2016             | 2015  | 2016                  | 2015  |
| NET INCOME                                                  | \$108            | \$87  | \$643                 | \$400 |
| OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:              |                  |       |                       |       |
| Foreign currency translation and other comprehensive income |                  |       |                       |       |
| (loss) of unconsolidated affiliates                         | (1 )             | (27 ) | 13                    | (71 ) |
| Change in fair value of derivative instruments              | —                | (8 )  | (2 )                  | 7     |
| Amounts reclassified from other comprehensive income (loss) | (7 )             | —     | 17                    | (5 )  |
| OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX               | (8 )             | (35 ) | 28                    | (69 ) |
| COMPREHENSIVE INCOME                                        | 100              | 52    | 671                   | 331   |
| Less: Comprehensive income attributable to non-controlling  |                  |       |                       |       |
| interests                                                   | (1 )             | (2 )  | (7 )                  | (5 )  |
| COMPREHENSIVE INCOME ATTRIBUTABLE TO HOST                   |                  |       |                       |       |
| HOTELS & RESORTS, INC.                                      | \$99             | \$50  | \$664                 | \$326 |

See notes to condensed consolidated statements.

## HOST HOTELS &amp; RESORTS, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions)

|                                                                       | Year-to-date<br>ended<br>September 30,<br>2016    2015 |       |
|-----------------------------------------------------------------------|--------------------------------------------------------|-------|
| OPERATING ACTIVITIES                                                  |                                                        |       |
| Net income                                                            | \$643                                                  | \$400 |
| Adjustments to reconcile to cash provided by operations:              |                                                        |       |
| Depreciation and amortization                                         | 541                                                    | 528   |
| Amortization of finance costs, discounts and premiums, net            | 4                                                      | 19    |
| Non-cash loss on extinguishment of debt                               | —                                                      | 6     |
| Stock compensation expense                                            | 8                                                      | 9     |
| Deferred income taxes                                                 | 29                                                     | 4     |
| Gain on sale of assets                                                | (245)                                                  | (62 ) |
| (Gain) loss on foreign currency transactions and derivatives          | (1 )                                                   | 3     |
| Gain on property insurance settlement                                 | (1 )                                                   | (4 )  |
| Equity in earnings of affiliates                                      | (19 )                                                  | (31 ) |
| Change in due from managers                                           | (63 )                                                  | (57 ) |
| Distributions from equity investments                                 | 20                                                     | 14    |
| Changes in other assets                                               | 1                                                      | 22    |
| Changes in other liabilities                                          | —                                                      | (49 ) |
| Cash provided by operating activities                                 | 917                                                    | 802   |
| INVESTING ACTIVITIES                                                  |                                                        |       |
| Proceeds from sales of assets, net                                    | 467                                                    | 183   |
| Return of investment                                                  | 23                                                     | 21    |
| Advances to and investments in affiliates                             | (4 )                                                   | (4 )  |
| Acquisitions                                                          | (54 )                                                  | (402) |
| Capital expenditures:                                                 |                                                        |       |
| Renewals and replacements                                             | (218)                                                  | (293) |
| Redevelopment and acquisition-related investments                     | (187)                                                  | (175) |
| Change in furniture, fixtures and equipment ("FF&E") replacement fund | (53 )                                                  | (23 ) |
| Change in restricted cash for investing activities                    | 13                                                     | (15 ) |
| Property insurance proceeds                                           | —                                                      | 11    |
| Cash used in investing activities                                     | (13 )                                                  | (697) |
| FINANCING ACTIVITIES                                                  |                                                        |       |
| Financing costs                                                       | —                                                      | (7 )  |
| Issuances of debt                                                     | —                                                      | 499   |
| Draws on credit facility                                              | 598                                                    | 485   |

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|                                                              |        |        |
|--------------------------------------------------------------|--------|--------|
| Term loan issuance                                           | —      | 300    |
| Repayment of credit facility                                 | (590)  | (460)  |
| Repurchase/redemption of senior notes                        | —      | (500)  |
| Mortgage debt and other prepayments and scheduled maturities | (137)  | —      |
| Common stock repurchase                                      | (206)  | (330)  |
| Dividends on common stock                                    | (448)  | (498)  |
| Other financing activities                                   | (6 )   | (6 )   |
| Cash used in financing activities                            | (789)  | (517)  |
| Effects of exchange rate changes on cash held                | 4      | (14 )  |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS             | 119    | (426)  |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD               | 221    | 666    |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                     | \$ 340 | \$ 240 |

See notes to condensed consolidated statements.

HOST HOTELS & RESORTS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2016 and 2015

(unaudited)

Supplemental disclosure of cash flow information (in millions):

|                                           | Year-to-date<br>ended<br>September<br>30,<br>2016 2015 |       |
|-------------------------------------------|--------------------------------------------------------|-------|
| Interest paid - periodic interest expense | \$105                                                  | \$128 |
| Interest paid - debt extinguishments      | —                                                      | 15    |
| Total interest paid                       | \$105                                                  | \$143 |
| Income taxes paid                         | \$14                                                   | \$6   |

Supplemental disclosure of noncash financing activities:

During the third quarter in 2015, holders of \$8.7 million of our 2.5% Exchangeable Senior Debentures due 2029 elected to exchange their debentures into 0.7 million shares of Host Inc. common stock.

Additionally, \$22 million of the shares repurchased during the third quarter in 2015 were not settled until subsequent to September 30, 2015. Therefore, the corresponding cash payment did not occur until the fourth quarter.

See notes to condensed consolidated statements.

## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2016 and December 31, 2015

(in millions)

|                                                                                           | September<br>30, 2016<br>(unaudited) | December<br>31, 2015 |
|-------------------------------------------------------------------------------------------|--------------------------------------|----------------------|
| <b>ASSETS</b>                                                                             |                                      |                      |
| Property and equipment, net                                                               | \$ 10,379                            | \$ 10,583            |
| Assets held for sale                                                                      | 5                                    | 55                   |
| Due from managers                                                                         | 106                                  | 56                   |
| Advances to and investments in affiliates                                                 | 307                                  | 324                  |
| Furniture, fixtures and equipment replacement fund                                        | 182                                  | 141                  |
| Other                                                                                     | 221                                  | 261                  |
| Restricted cash                                                                           | 2                                    | 15                   |
| Cash and cash equivalents                                                                 | 340                                  | 221                  |
| <b>Total assets</b>                                                                       | <b>\$ 11,542</b>                     | <b>\$ 11,656</b>     |
| <b>LIABILITIES, LIMITED PARTNERSHIP INTERESTS OF THIRD PARTIES AND CAPITAL</b>            |                                      |                      |
| <b>Debt</b>                                                                               |                                      |                      |
| Senior notes                                                                              | \$ 2,379                             | \$ 2,376             |
| Credit facility, including term loans of \$997 million and \$996 million,<br>respectively | 1,306                                | 1,291                |
| Mortgage debt                                                                             | 67                                   | 200                  |
| <b>Total debt</b>                                                                         | <b>3,752</b>                         | <b>3,867</b>         |
| Accounts payable and accrued expenses                                                     | 242                                  | 243                  |
| Other                                                                                     | 280                                  | 299                  |
| <b>Total liabilities</b>                                                                  | <b>4,274</b>                         | <b>4,409</b>         |
| Limited partnership interests of third parties                                            | 138                                  | 143                  |
| <b>Host Hotels &amp; Resorts, L.P. capital:</b>                                           |                                      |                      |
| General partner                                                                           | 1                                    | 1                    |
| Limited partner                                                                           | 7,169                                | 7,170                |
| Accumulated other comprehensive loss                                                      | (79 )                                | (107 )               |
| <b>Total Host Hotels &amp; Resorts, L.P. capital</b>                                      | <b>7,091</b>                         | <b>7,064</b>         |
| Non-controlling interests—consolidated partnerships                                       | 39                                   | 40                   |
| <b>Total capital</b>                                                                      | <b>7,130</b>                         | <b>7,104</b>         |
| <b>Total liabilities, limited partnership interest of third parties and<br/>capital</b>   | <b>\$ 11,542</b>                     | <b>\$ 11,656</b>     |

See notes to condensed consolidated statements.





## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

Quarter and Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions, except per unit amounts)

|                                                                   | Quarter ended |               | Year-to-date ended |               |
|-------------------------------------------------------------------|---------------|---------------|--------------------|---------------|
|                                                                   | September 30, | September 30, | September 30,      | September 30, |
|                                                                   | 2016          | 2015          | 2016               | 2015          |
| <b>REVENUES</b>                                                   |               |               |                    |               |
| Rooms                                                             | \$879         | \$870         | \$2,655            | \$2,625       |
| Food and beverage                                                 | 336           | 337           | 1,183              | 1,160         |
| Other                                                             | 80            | 76            | 255                | 239           |
| Total revenues                                                    | 1,295         | 1,283         | 4,093              | 4,024         |
| <b>EXPENSES</b>                                                   |               |               |                    |               |
| Rooms                                                             | 225           | 228           | 674                | 681           |
| Food and beverage                                                 | 257           | 258           | 830                | 830           |
| Other departmental and support expenses                           | 321           | 322           | 981                | 973           |
| Management fees                                                   | 54            | 51            | 177                | 171           |
| Other property-level expenses                                     | 96            | 97            | 289                | 289           |
| Depreciation and amortization                                     | 182           | 177           | 541                | 528           |
| Corporate and other expenses                                      | 28            | 21            | 82                 | 68            |
| Gain on insurance and business interruption settlements           | (12 )         | (4 )          | (15 )              | (4 )          |
| Total operating costs and expenses                                | 1,151         | 1,150         | 3,559              | 3,536         |
| OPERATING PROFIT                                                  | 144           | 133           | 534                | 488           |
| Interest income                                                   | —             | —             | 2                  | 2             |
| Interest expense                                                  | (38 )         | (46 )         | (116 )             | (167 )        |
| Gain on sale of assets                                            | 14            | 5             | 245                | 62            |
| Gain (loss) on foreign currency transactions and derivatives      | (1 )          | (1 )          | 1                  | (3 )          |
| Equity in earnings of affiliates                                  | 8             | 5             | 19                 | 31            |
| INCOME BEFORE INCOME TAXES                                        | 127           | 96            | 685                | 413           |
| Provision for income taxes                                        | (19 )         | (9 )          | (42 )              | (13 )         |
| NET INCOME                                                        | 108           | 87            | 643                | 400           |
| Less: Net (income) loss attributable to non-controlling interests | —             | (1 )          | 1                  | —             |
| NET INCOME ATTRIBUTABLE TO HOST HOTELS & RESORTS, L.P.            | \$108         | \$86          | \$644              | \$400         |
| Basic earnings per common unit                                    | \$.15         | \$.12         | \$.87              | \$.54         |
| Diluted earnings per common unit                                  | \$.15         | \$.12         | \$.87              | \$.54         |

See notes to condensed consolidated statements.



## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Quarter and Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions)

|                                                             | Quarter ended |       | Year-to-date ended |       |
|-------------------------------------------------------------|---------------|-------|--------------------|-------|
|                                                             | September 30, |       | September 30,      |       |
|                                                             | 2016          | 2015  | 2016               | 2015  |
| NET INCOME                                                  | \$108         | \$87  | \$643              | \$400 |
| OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:              |               |       |                    |       |
| Foreign currency translation and other comprehensive income |               |       |                    |       |
| (loss) of unconsolidated affiliates                         | (1 )          | (27 ) | 13                 | (71 ) |
| Change in fair value of derivative instruments              | —             | (8 )  | (2 )               | 7     |
| Amounts reclassified from other comprehensive income (loss) | (7 )          | —     | 17                 | (5 )  |
| OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX               | (8 )          | (35 ) | 28                 | (69 ) |
| COMPREHENSIVE INCOME                                        | 100           | 52    | 671                | 331   |
| Less: Comprehensive (income) loss attributable to non-      |               |       |                    |       |
| controlling interests                                       | —             | (1 )  | 1                  | —     |
| COMPREHENSIVE INCOME ATTRIBUTABLE TO HOST                   |               |       |                    |       |
| HOTELS & RESORTS, L.P.                                      | \$100         | \$51  | \$672              | \$331 |

See notes to condensed consolidated statements.

## HOST HOTELS &amp; RESORTS, L.P. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2016 and 2015

(unaudited, in millions)

|                                                                       | Year-to-date<br>ended<br>September 30,<br>2016    2015 |       |
|-----------------------------------------------------------------------|--------------------------------------------------------|-------|
| OPERATING ACTIVITIES                                                  |                                                        |       |
| Net income                                                            | \$643                                                  | \$400 |
| Adjustments to reconcile to cash provided by operations:              |                                                        |       |
| Depreciation and amortization                                         | 541                                                    | 528   |
| Amortization of finance costs, discounts and premiums, net            | 4                                                      | 19    |
| Non-cash loss on extinguishment of debt                               | —                                                      | 6     |
| Stock compensation expense                                            | 8                                                      | 9     |
| Deferred income taxes                                                 | 29                                                     | 4     |
| Gain on sale of assets                                                | (245)                                                  | (62 ) |
| (Gain) loss on foreign currency transactions and derivatives          | (1 )                                                   | 3     |
| Gain on property insurance settlement                                 | (1 )                                                   | (4 )  |
| Equity in earnings of affiliates                                      | (19 )                                                  | (31 ) |
| Change in due from managers                                           | (63 )                                                  | (57 ) |
| Distributions from equity investments                                 | 20                                                     | 14    |
| Changes in other assets                                               | 1                                                      | 22    |
| Changes in other liabilities                                          | —                                                      | (49 ) |
| Cash provided by operating activities                                 | 917                                                    | 802   |
| INVESTING ACTIVITIES                                                  |                                                        |       |
| Proceeds from sales of assets, net                                    | 467                                                    | 183   |
| Return of investment                                                  | 23                                                     | 21    |
| Advances to and investments in affiliates                             | (4 )                                                   | (4 )  |
| Acquisitions                                                          | (54 )                                                  | (402) |
| Capital expenditures:                                                 |                                                        |       |
| Renewals and replacements                                             | (218)                                                  | (293) |
| Redevelopment and acquisition-related investments                     | (187)                                                  | (175) |
| Change in furniture, fixtures and equipment ("FF&E") replacement fund | (53 )                                                  | (23 ) |
| Change in restricted cash for investing activities                    | 13                                                     | (15 ) |
| Property insurance proceeds                                           | —                                                      | 11    |
| Cash used in investing activities                                     | (13 )                                                  | (697) |
| FINANCING ACTIVITIES                                                  |                                                        |       |
| Financing costs                                                       | —                                                      | (7 )  |
| Issuances of debt                                                     | —                                                      | 499   |
| Draws on credit facility                                              | 598                                                    | 485   |

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|                                                              |        |        |
|--------------------------------------------------------------|--------|--------|
| Term loan issuance                                           | —      | 300    |
| Repayment of credit facility                                 | (590)  | (460)  |
| Repurchase/redemption of senior notes                        | —      | (500)  |
| Mortgage debt and other prepayments and scheduled maturities | (137)  | —      |
| Repurchase of common OP units                                | (206)  | (330)  |
| Distributions on common OP units                             | (453)  | (505)  |
| Other financing activities                                   | (1 )   | 1      |
| Cash used in financing activities                            | (789)  | (517)  |
| Effects of exchange rate changes on cash held                | 4      | (14 )  |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS             | 119    | (426)  |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD               | 221    | 666    |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                     | \$ 340 | \$ 240 |

See notes to condensed consolidated statements.

HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Year-to-date ended September 30, 2016 and 2015

(unaudited)

Supplemental disclosure of cash flow information (in millions):

|                                           | Year-to-date<br>ended<br>September<br>30,<br>2016 2015 |       |
|-------------------------------------------|--------------------------------------------------------|-------|
| Interest paid - periodic interest expense | \$105                                                  | \$128 |
| Interest paid - debt extinguishments      | —                                                      | 15    |
| Total interest paid                       | \$105                                                  | \$143 |
| Income taxes paid                         | \$14                                                   | \$6   |

Supplemental disclosure of noncash financing activities:

During the third quarter in 2015, holders of \$8.7 million of our 2.5% Exchangeable Senior Debentures due 2029 elected to exchange their debentures into 0.7 million shares of Host Inc. common stock.

Additionally, \$22 million of the shares repurchased during the third quarter in 2015 were not settled until subsequent to September 30, 2015. Therefore, the corresponding cash payment did not occur until the fourth quarter.

See notes to condensed consolidated statements.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Organization

Description of Business

Host Hotels & Resorts, Inc. operates as a self-managed and self-administered real estate investment trust (“REIT”), with its operations conducted solely through Host Hotels & Resorts, L.P. and its subsidiaries. Host Hotels & Resorts, L.P., a Delaware limited partnership, operates through an umbrella partnership structure, with Host Hotels & Resorts, Inc., a Maryland corporation, as its sole general partner. In the notes to these unaudited condensed consolidated financial statements, we use the terms “we” or “our” to refer to Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P. together, unless the context indicates otherwise. We also use the term “Host Inc.” specifically to refer to Host Hotels & Resorts, Inc. and the term “Host L.P.” specifically to refer to Host Hotels & Resorts, L.P. in cases where it is important to distinguish between Host Inc. and Host L.P. As of September 30, 2016, Host Inc. holds approximately 99% of Host L.P.’s OP units.

Consolidated Portfolio

As of September 30, 2016, our consolidated portfolio, primarily consisting of luxury and upper upscale hotels, is located in the following countries:

|               | Hotels |
|---------------|--------|
| United States | 89     |
| Australia     | 1      |
| Brazil        | 3      |
| Canada        | 2      |
| Mexico        | 1      |
| Total         | 96     |

Joint Ventures

We own a non-controlling interest in a joint venture in Europe (“Euro JV”) that owns hotels in two separate funds. We own a 32.1% interest in the first fund (“Euro JV Fund I”) (3 hotels) and a 33.4% interest in the second fund (“Euro JV Fund II”) (7 hotels).

As of September 30, 2016, the Euro JV owned hotels located in the following countries:

|                 | Hotels |
|-----------------|--------|
| Belgium         | 1      |
| France          | 3      |
| Germany         | 1      |
| Spain           | 2      |
| Sweden          | 1      |
| The Netherlands | 1      |
| United Kingdom  | 1      |
| Total           | 10     |

We also own non-controlling interests in an additional five joint ventures that own eight hotels totaling approximately 3,400 rooms.

## 2. Summary of Significant Accounting Policies

We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with GAAP in the accompanying unaudited condensed consolidated financial



HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

statements. We believe the disclosures made herein are adequate to prevent the information presented from being misleading. However, the financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2015.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

In our opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly our financial position as of September 30, 2016, and the results of our operations for the quarter and year-to-date periods ended September 30, 2016 and 2015, respectively, and cash flows for the year-to-date periods ended September 30, 2016 and 2015, respectively. Interim results are not necessarily indicative of full year performance because of the impact of seasonal variations.

#### New Accounting Standards

In August 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-15, Classification of Certain Cash Receipts and Cash Payments, which addresses classification issues related to the statement of cash flows. The standard is effective for fiscal years beginning after December 15, 2017, with early adoption permitted.

In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-Based Payment Accounting, which is intended to simplify accounting for share-based payment transactions and will affect the classification of certain share-based awards and related tax withholdings. The standard is effective for fiscal years beginning after December 15, 2016, with early adoption permitted. We do not anticipate implementation will have a material effect on our financial statements or on the stock compensation plans currently outstanding; however, its effect on future stock compensation plans will be dependent upon the design of those plans.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842), which affects aspects of accounting for lease agreements. Under the new standard, all leases, including those that previously were accounted for as operating leases, will require recognition of the lease assets and lease liabilities by lessees on the balance sheet. However, the effect on the statement of operations and the statement of cash flows largely is unchanged. The standard is effective for fiscal years beginning after December 15, 2018, with early application permitted. The primary impact of the new standard will be to the treatment of our 26 ground leases, which represent 85% of all of our operating lease payments. While we have not completed our analysis, we believe that the application of this standard will result in the recording of a right of use asset and the related lease liability of between \$400 million and \$500 million, although changes in discount rates, ground lease terms or other variables may have a significant effect on this calculation. As noted above, we expect the adoption of this standard to have minimal impact on our income statement.

In February 2015, the FASB issued ASU No. 2015-02, Amendments to the Consolidation Analysis. The ASU amends the consolidation guidance for variable interest entities (VIEs) and general partners' investments in limited partnerships and modifies the evaluation of whether limited partnerships and similar legal entities are VIEs or voting interest entities. The ASU is effective for interim and annual reporting periods beginning after December 15, 2015. Specifically, as a result of the elimination of the presumption that a general partner should consolidate a limited partnership, and that these partnerships should be evaluated under the VIE or Voting Interest model, we re-evaluated

the VIE determination of our non-wholly-owned partnerships. We adopted this standard on January 1, 2016, and applied the changes retrospectively. As a result, we no longer consolidate the partnership that owns the Fort Lauderdale Marriott Harbor Beach Resort & Spa, of which we are the managing partner and hold 49.9% of the partnership interests, due to the voting rights of the third-party owner. Accordingly, the operations, assets and liabilities of the hotel no longer are included in our consolidated financial statements. Instead, we have included our interest in the hotel based on the carrying amount on January 1, 2015 in advances to and investments in affiliates and our portion of the hotel's earnings are recorded to equity in earnings of affiliates, with no cumulative-effect adjustment. As a result of the adoption of this ASU, total assets and total liabilities at December 31, 2015 were reduced by \$128 million and \$150 million, respectively. In addition, total revenues for the quarter and year-to-date ended September 30, 2015 were reduced by \$4 million and \$29 million, respectively, while net income for the quarter and year-to-date ended September 30, 2015 were increased by \$2 million and reduced by \$5 million, respectively. The deconsolidation of this entity had no effect on the total equity of Host Inc. stockholders, total Host L.P capital or net income attributable to Host Inc. or Host L.P.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Additionally, three partnerships now are considered VIE's, as the general partner maintains control over the decisions that most significantly impact the partnerships; however, this consideration did not change the consolidation determination. This conclusion includes the operating partnership, Host L.P., which is consolidated by Host Inc., of which Host Inc. is the general partner and holds 99% of the limited partner interests. Host Inc.'s sole significant asset is its investment in Host L.P. and, consequently, substantially all of Host Inc.'s assets and liabilities represent assets and liabilities of Host L.P. All of Host Inc.'s debt is an obligation of Host L.P. and may be settled only with assets of Host L.P. We also determined that our consolidated partnership that owns the Houston Airport Marriott at George Bush Intercontinental, of which we are the general partner and hold 85% of the partnership interests, is a VIE. The total assets of this VIE at September 30, 2016 are \$61 million and consist of cash and property and equipment. Liabilities for the VIE total \$3 million and consist of accounts payable and deferred revenue. The unconsolidated partnership that owns the Philadelphia Marriott Downtown, of which we hold 11% of the limited partner interests, also is a VIE. The carrying amount of this investment at September 30, 2016 is \$(7) million and is included in advances to and investments in affiliates. The mortgage debt held by this VIE is non-recourse to us.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606). The new standard sets forth steps to determine the timing and amount of revenue to be recognized to depict the transfer of goods or services in an amount that reflects the consideration that the entity expects in exchange. In March, April and May 2016, the FASB issued ASUs No. 2016-08, 2016-10 and 2016-12, respectively, all related to Revenue from Contracts with Customers (Topic 606), which further clarify the application of the standard. In August 2015, the FASB issued ASU No. 2015-14, Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date, which deferred the effectiveness of ASU No. 2014-09 to reporting periods beginning after December 15, 2017 and permitted early application for annual reporting periods beginning after December 15, 2016. Based on our assessment of this standard, it will not materially affect the amount or timing of revenue recognition for revenues from room, food and beverage, and other hotel level sales.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

### 3. Earnings Per Common Share (Unit)

#### Host Inc. Earnings Per Common Share

Basic earnings per common share is computed by dividing net income attributable to common stockholders by the weighted average number of shares of Host Inc. common stock outstanding. Diluted earnings per common share is computed by dividing net income attributable to common stockholders, as adjusted for potentially dilutive securities, by the weighted average number of shares of Host Inc. common stock outstanding plus other potentially dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, other non-controlling interests that have the option to convert their limited partnership interests to common OP units and convertible debt securities. No effect is shown for any securities that are anti-dilutive. We have 8.7 million OP units which are convertible into 8.9 million common shares which are not included in Host Inc.'s calculation of earnings per share as their effect is not dilutive. The calculation of basic and diluted earnings per common share is shown below (in millions, except per share amounts):

|                                                                                                                             | Quarter ended |       | Year-to-date ended |       |
|-----------------------------------------------------------------------------------------------------------------------------|---------------|-------|--------------------|-------|
|                                                                                                                             | September 30, |       | September 30,      |       |
|                                                                                                                             | 2016          | 2015  | 2016               | 2015  |
| Net income                                                                                                                  | \$108         | \$87  | \$643              | \$400 |
| Less: Net income attributable to non-controlling interests                                                                  | (1 )          | (2 )  | (7 )               | (5 )  |
| Net income attributable to Host Inc.                                                                                        | \$107         | \$85  | \$636              | \$395 |
| Basic weighted average shares outstanding                                                                                   | 740.6         | 746.4 | 744.8              | 752.1 |
| Assuming distribution of common shares granted under the comprehensive stock plans, less shares assumed purchased at market | 0.5           | 0.4   | 0.4                | 0.4   |
| Diluted weighted average shares outstanding <sup>(1)</sup>                                                                  | 741.1         | 746.8 | 745.2              | 752.5 |
| Basic earnings per common share                                                                                             | \$.14         | \$.11 | \$.85              | \$.53 |
| Diluted earnings per common share                                                                                           | \$.14         | \$.11 | \$.85              | \$.53 |

(1) There were approximately 31 million potentially dilutive shares for both the

quarter and  
year-to-date  
ended  
September 30,  
2015 related to  
our  
exchangeable  
senior  
debentures,  
which were  
anti-dilutive  
for the period.  
The  
exchangeable  
senior  
debentures  
were redeemed  
in 2015 in  
exchange for  
32 million  
shares.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Host L.P. Earnings Per Common Unit

Basic earnings per common unit is computed by dividing net income attributable to common unitholders by the weighted average number of common units outstanding. Diluted earnings per common unit is computed by dividing net income attributable to common unitholders, as adjusted for potentially dilutive securities, by the weighted average number of common units outstanding plus other potentially dilutive securities. Dilutive securities may include units distributed to Host Inc. to support Host Inc. common shares granted under comprehensive stock plans, other non-controlling interests that have the option to convert their limited partnership interests to common OP units and convertible debt securities. No effect is shown for any securities that are anti-dilutive. The calculation of basic and diluted earnings per unit is shown below (in millions, except per unit amounts):

|                                                                   | Quarter ended |       | Year-to-date ended |       |
|-------------------------------------------------------------------|---------------|-------|--------------------|-------|
|                                                                   | September 30, |       | September 30,      |       |
|                                                                   | 2016          | 2015  | 2016               | 2015  |
| Net income                                                        | \$108         | \$87  | \$643              | \$400 |
| Less: Net (income) loss attributable to non-controlling interests | —             | (1)   | 1                  | —     |
| Net income attributable to Host L.P.                              | \$108         | \$86  | \$644              | \$400 |
| Basic weighted average units outstanding                          | 733.8         | 739.9 | 738.1              | 745.5 |
| Assuming distribution of common units granted                     |               |       |                    |       |
| under the comprehensive stock plans, less                         |               |       |                    |       |
| units assumed purchased at market                                 | 0.5           | 0.4   | 0.4                | 0.4   |
| Diluted weighted average units outstanding <sup>(1)</sup>         | 734.3         | 740.3 | 738.5              | 745.9 |
| Basic earnings per common unit                                    | \$.15         | \$.12 | \$.87              | \$.54 |
| Diluted earnings per common unit                                  | \$.15         | \$.12 | \$.87              | \$.54 |

(1) There were approximately 31 million potentially dilutive units for both the quarter and year-to-date ended September 30, 2015 related to our exchangeable senior debentures, which were anti-dilutive for the period. The exchangeable senior debentures were redeemed in 2015 and Host L.P. issued 31.3 million units.

## 4. Property and Equipment

Property and equipment consists of the following (in millions):

|                                                | September<br>30, 2016 | December 31,<br>2015 |
|------------------------------------------------|-----------------------|----------------------|
| Land and land improvements                     | \$ 2,059              | \$ 2,044             |
| Buildings and leasehold improvements           | 13,696                | 13,472               |
| Furniture and equipment                        | 2,388                 | 2,283                |
| Construction in progress                       | 109                   | 289                  |
|                                                | 18,252                | 18,088               |
| Less accumulated depreciation and amortization | (7,873 )              | (7,505 )             |
|                                                | \$ 10,379             | \$ 10,583            |

## 5. Debt

Credit facility. During the quarter, we had net draws under the revolver portion of our credit facility of \$50 million. As of September 30, 2016, we had \$688 million of available capacity under the credit facility.

Subsequent to quarter end, we made additional net draws of \$60 million on the revolver portion of our credit facility.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Mortgage Debt. During the quarter we amended the agreement for the mortgage loan secured by the Hilton Melbourne South Wharf, which extended the maturity of the loan to November 2017 and lowered the effective interest rate by 65 basis points.

In connection with the sale of the ibis Christchurch and Novotel Christchurch Cathedral Square, we repaid the NZ\$23 million (\$17 million) mortgage debt secured by the properties.

## 6. Investments in Affiliates

In August 2016, the joint venture that owns the Hyatt Place Nashville Downtown refinanced its \$31 million construction loan with a new \$60 million mortgage loan due August 2019 with two 12-month extension options. The loan bears interest at 1-month USD LIBOR plus 300 basis points, or 3.5% at September 30, 2016. Upon repayment of the construction loan, the partners were released of their guarantee on such loan. The joint venture also made a distribution to its partners, of which we received \$16 million.

## 7. Equity of Host Inc. and Capital of Host L.P.

### Equity of Host Inc.

Equity of Host Inc. is allocated between controlling and non-controlling interests as follows (in millions):

|                                            | Equity<br>of<br>Host<br>Inc. | Non-redeemable,<br>non-controlling<br>interests | Total<br>equity | Redeemable,<br>non-controlling<br>interests |
|--------------------------------------------|------------------------------|-------------------------------------------------|-----------------|---------------------------------------------|
| Balance, December 31, 2015                 | \$7,064                      | \$ 40                                           | \$7,104         | \$ 143                                      |
| Net income (loss)                          | 636                          | (1 )                                            | 635             | 8                                           |
| Issuance of common stock                   | 7                            | —                                               | 7               | —                                           |
| Repurchase of common stock                 | (206 )                       | —                                               | (206 )          | —                                           |
| Dividends declared on common stock         | (445 )                       | —                                               | (445 )          | —                                           |
| Distributions to non-controlling interests | —                            | —                                               | —               | (6 )                                        |
| Other changes in ownership                 | 7                            | —                                               | 7               | (7 )                                        |
| Other comprehensive income                 | 28                           | —                                               | 28              | —                                           |



|                             |         |    |    |         |    |     |
|-----------------------------|---------|----|----|---------|----|-----|
| Balance, September 30, 2016 | \$7,091 | \$ | 39 | \$7,130 | \$ | 138 |
|-----------------------------|---------|----|----|---------|----|-----|

#### Capital of Host L.P.

As of September 30, 2016, Host Inc. is the owner of approximately 99% of Host L.P.'s common OP units. The remaining common OP units are held by third party limited partners. Each OP unit may be redeemed for cash or, at the election of Host Inc., Host Inc. common stock, based on the conversion ratio of 1.021494 shares of Host Inc. common stock for each OP unit.

In exchange for any shares issued by Host Inc., Host L.P. will issue OP units to Host Inc. based on the applicable conversion ratio. Additionally, funds used by Host Inc. to pay dividends on its common stock are provided by distributions from Host L.P.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

Capital of Host L.P. is allocated between controlling and non-controlling interests as follows (in millions):

|                                           | Capital<br>of<br>Host<br>L.P. | Non-controlling<br>interests | Total<br>Capital | Limited<br>Partnership<br>Interest of<br>Third Parties |
|-------------------------------------------|-------------------------------|------------------------------|------------------|--------------------------------------------------------|
| Balance, December 31, 2015                | \$7,064                       | \$ 40                        | \$7,104          | \$ 143                                                 |
| Net income (loss)                         | 636                           | (1 )                         | 635              | 8                                                      |
| Issuance of common OP units               | 7                             | —                            | 7                | —                                                      |
| Repurchase of common OP units             | (206 )                        | —                            | (206 )           | —                                                      |
| Distributions declared on common OP units | (445 )                        | —                            | (445 )           | (6 )                                                   |
| Other changes in ownership                | 7                             | —                            | 7                | (7 )                                                   |
| Other comprehensive income                | 28                            | —                            | 28               | —                                                      |
| Balance, September 30, 2016               | \$7,091                       | \$ 39                        | \$7,130          | \$ 138                                                 |

For Host Inc. and Host L.P., during the third quarter of 2016, we reclassified a net gain of \$7 million that had been recognized previously in foreign currency translation and other comprehensive income (loss) of unconsolidated affiliates in other comprehensive income related to the sale of two properties in New Zealand. This net gain is included in gain on sale of assets on our consolidated statement of operations.

#### Dividends/Distributions

On September 15, 2016, Host Inc.'s Board of Directors declared a regular quarterly cash dividend of \$0.20 per share on its common stock. The dividend was paid on October 17, 2016 to stockholders of record as of September 30, 2016. Accordingly, Host L.P. made a distribution of \$0.2042988 per unit on its common OP units based on the current conversion ratio.

#### Share Repurchase

In October 2015, Host Inc.'s Board of Directors authorized a second program to repurchase up to \$500 million of Host Inc. common stock. During the third quarter, we repurchased 2.8 million shares at an average price of \$16.04 for a total purchase price of \$44 million. Year-to-date September 30, 2016, we repurchased 13.1 million shares at an average price of \$15.79 for a total purchase price of approximately \$206 million. As of September 30, 2016, we have \$117 million of repurchase capacity remaining under the program. The common stock may be purchased in the open market or through private transactions, including principal transactions with various financial institutions, like accelerated share repurchases, forwards, options and similar transactions, from time to time, dependent upon market conditions. The plan does not obligate us to repurchase any specific number or any specific dollar amount of shares and may be suspended at any time at our discretion. The shares repurchased constitute authorized but unissued shares.

## 8. Dispositions

During the third quarter, we sold the ibis Christchurch and Novotel Christchurch Cathedral Square in New Zealand for NZ\$43 million (\$31 million).

The following table provides summary results of operations for the ten hotels sold in 2016 and eight hotels sold in 2015, which are included in continuing operations (in millions):

|                                          | Quarter ended |       | Year-to-date ended |       |
|------------------------------------------|---------------|-------|--------------------|-------|
|                                          | September 30, |       | September 30,      |       |
|                                          | 2016          | 2015  | 2016               | 2015  |
| Revenues                                 | \$3           | \$ 46 | \$58               | \$176 |
| Income before taxes and gain on disposal | 1             | 12    | 10                 | 23    |
| Gain on disposals                        | 12            | 5     | 242                | 61    |

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

### 9. Fair Value Measurements

The following tables detail the fair value of our financial assets and liabilities that are required to be measured at fair value on a recurring basis at September 30, 2016 and December 31, 2015, respectively (in millions):

|                                                        | Fair Value at Measurement Date Using |                                                                |                                               |                                           |
|--------------------------------------------------------|--------------------------------------|----------------------------------------------------------------|-----------------------------------------------|-------------------------------------------|
|                                                        | Balance at September 30, 2016        | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| <b>Fair Value Measurements on a Recurring Basis:</b>   |                                      |                                                                |                                               |                                           |
| <b>Assets</b>                                          |                                      |                                                                |                                               |                                           |
| Foreign currency forward sale contracts <sup>(1)</sup> | \$7                                  | \$ —                                                           | \$ 7                                          | \$ —                                      |
| <b>Liabilities</b>                                     |                                      |                                                                |                                               |                                           |
| Foreign currency forward sale contracts <sup>(1)</sup> | (1 )                                 | —                                                              | (1 )                                          | —                                         |

|                                                        | Fair Value at Measurement Date Using |                                                                |                                               |                                           |
|--------------------------------------------------------|--------------------------------------|----------------------------------------------------------------|-----------------------------------------------|-------------------------------------------|
|                                                        | Balance at December 31, 2015         | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| <b>Fair Value Measurements on a Recurring Basis:</b>   |                                      |                                                                |                                               |                                           |
| <b>Assets</b>                                          |                                      |                                                                |                                               |                                           |
| Foreign currency forward sale contracts <sup>(1)</sup> | \$17                                 | \$ —                                                           | \$ 17                                         | \$ —                                      |
| <b>Liabilities</b>                                     |                                      |                                                                |                                               |                                           |
| Interest rate swap derivatives <sup>(1)</sup>          | (1 )                                 | —                                                              | (1 )                                          | —                                         |

(1) These derivative contracts have been designated as hedging instruments.  
Derivatives and Hedging

Interest rate swap derivatives designated as cash flow hedges. We have designated our floating-to-fixed interest rate swap derivative as a cash flow hedge. The purpose of the interest rate swap is to hedge against changes in cash flows (interest payments) attributable to fluctuations in variable rate debt. The derivative is valued based on the prevailing market yield curve on the date of measurement. We also evaluate counterparty credit risk when we calculate the fair value of the swap. Changes in the fair value of the derivative are recorded to other comprehensive income (loss) on

the accompanying balance sheets. The hedge was fully effective as of September 30, 2016.

For the third quarter and year-to-date 2016, we recorded a gain of \$1 million on our interest rate swap derivative designated as a cash flow hedge. The following table summarizes our outstanding contract (in millions):

| Transaction Date             | Total<br>Notional<br>Amount | Maturity<br>Date | Swapped<br>Index | All-in-<br>Rate |
|------------------------------|-----------------------------|------------------|------------------|-----------------|
| November 2011 <sup>(1)</sup> | A\$ 62                      | November 2016    | Reuters BBSY     | 6.7 %           |

(1) The swap was entered into in connection with the A\$86 million (\$66 million) mortgage loan on the Hilton Melbourne South Wharf.

Foreign Investment Hedging Instruments. We have five foreign currency forward sale contracts that hedge a portion of the foreign currency exposure resulting from the eventual repatriation of our net investment in foreign operations. These derivatives are considered hedges of the foreign currency exposure of a net investment in a foreign operation and are marked-to-market with changes in fair value recorded to other comprehensive income (loss) within the equity portion of our balance sheet. The foreign currency forward sale contracts are valued based on the forward yield curve of the foreign currency to U.S. dollar forward exchange rate on the date of measurement. We also evaluate counterparty credit risk when we calculate the fair value of the derivatives.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

The following table summarizes our foreign currency forward sale contracts (in millions):

| Currently Outstanding  |                  |                      |                             | Change in Fair Value - All Contracts |                    |                    |                    |
|------------------------|------------------|----------------------|-----------------------------|--------------------------------------|--------------------|--------------------|--------------------|
|                        |                  | Total<br>Transaction | Total                       |                                      |                    |                    |                    |
|                        |                  | Amount in            | Transaction                 | Gain (Loss)                          |                    | Gain (Loss)        |                    |
|                        |                  |                      |                             | Quarter ended                        |                    | Year-to-date ended |                    |
| Transaction Date Range | Foreign Currency | Amount in Dollars    | Forward Purchase Date Range | September 30, 2016                   | September 30, 2015 | September 30, 2016 | September 30, 2015 |
| May 2014-January 2016  | € 100            | \$ 118               | May 2017-January 2018       | \$ (1 )                              | \$ —               | \$ (2 )            | \$ 10              |
| November 2014          | C\$ 25           | \$ 22                | November 2016               | \$ —                                 | \$ 2               | \$ (1 )            | \$ 3               |

In addition to the foreign currency forward sale contracts, we have designated a portion of the foreign currency draws on our credit facility as hedges of net investments in foreign operations. Changes in fair value of the designated credit facility draws are recorded to other comprehensive income (loss).

The following table summarizes the draws on our credit facility that are designated as hedges of net investments in foreign operations (in millions):

|                                 |       | Balance        | Balance             | Gain (Loss)   |      | Gain (Loss)        |      |
|---------------------------------|-------|----------------|---------------------|---------------|------|--------------------|------|
|                                 |       |                |                     | Quarter ended |      | Year-to-date ended |      |
|                                 |       | Outstanding in | Outstanding Foreign | September 30, |      | September 30,      |      |
| Currency                        | US\$  | Currency       | Currency            | 2016          | 2015 | 2016               | 2015 |
| Canadian dollars <sup>(1)</sup> | \$ 35 | C\$ 46         |                     | \$ —          | \$ 3 | \$ (2 )            | \$ 4 |
| Euros                           | \$ 87 | € 77           |                     | \$ (1 )       | \$ — | \$ (3 )            | \$ 7 |
| Australian dollars              | \$ 38 | A\$ 50         |                     | \$ (1 )       | \$ — | \$ —               | \$ — |

(1) We have drawn an additional \$46 million on the credit facility in Canadian dollars, which draw has not been designated as a hedging instrument.

#### Other Liabilities

**Fair Value of Other Financial Liabilities.** We did not elect the fair value measurement option for any of our other financial liabilities. The fair values of secured debt and our credit facility are determined based on the expected future

payments discounted at risk-adjusted rates. Senior notes are valued based on quoted market prices. The fair values of financial instruments not included in this table are estimated to be equal to their carrying amounts.

The fair value of certain financial liabilities is shown below (in millions):

|                                                   | September 30,<br>2016<br>Carrying |            | December 31, 2015<br>Carrying |            |
|---------------------------------------------------|-----------------------------------|------------|-------------------------------|------------|
|                                                   | Amount                            | Fair Value | Amount                        | Fair Value |
| Financial liabilities                             |                                   |            |                               |            |
| Senior notes (Level 1)                            | \$2,379                           | \$ 2,594   | \$2,376                       | \$ 2,452   |
| Credit facility (Level 2)                         | 1,306                             | 1,312      | 1,291                         | 1,298      |
| Mortgage debt and other, excluding capital leases |                                   |            |                               |            |
| (Level 2)                                         | 66                                | 66         | 199                           | 199        |

#### 10. Geographic Information

We consider each of our hotels to be an operating segment, none of which meets the threshold for a reportable segment. We also allocate resources and assess operating performance based on individual hotels. All of our other real estate investment activities (primarily office buildings and apartments) are immaterial and, with our operating segments, meet the aggregation criteria, and thus, we report one segment: hotel ownership. Our consolidated foreign operations during the third quarters of 2016 and 2015 consisted of hotels in six countries. During the third quarter, we sold our two remaining properties in New Zealand. There were no intersegment sales during the periods presented.

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

The following table presents total revenues and property and equipment for each of the geographical areas in which we operate (in millions):

|               | Revenues      |               | Revenues           |               | Property and Equipment, net |              |
|---------------|---------------|---------------|--------------------|---------------|-----------------------------|--------------|
|               | Quarter ended |               | Year-to-date ended |               | September                   |              |
|               | September 30, | September 30, | September 30,      | September 30, | 30,                         | December 31, |
|               | 2016          | 2015          | 2016               | 2015          | 2016                        | 2015         |
| United States | \$1,247       | \$1,230       | \$3,959            | \$3,857       | \$10,140                    | \$ 10,294    |
| Australia     | 8             | 8             | 24                 | 25            | 88                          | 88           |
| Brazil        | 15            | 7             | 29                 | 22            | 63                          | 53           |
| Canada        | 16            | 15            | 40                 | 44            | 73                          | 66           |
| Chile         | —             | 5             | 9                  | 18            | —                           | 44           |
| Mexico        | 6             | 7             | 21                 | 21            | 15                          | 18           |
| New Zealand   | 3             | 11            | 11                 | 37            | —                           | 20           |
| Total         | \$1,295       | \$1,283       | \$4,093            | \$4,024       | \$10,379                    | \$ 10,583    |

#### 11. Non-controlling Interests

**Other Consolidated Partnerships.** We consolidate four majority-owned partnerships that have third-party, non-controlling ownership interests. The third-party partnership interests are included in non-controlling interests — other consolidated partnerships on the balance sheets and totaled \$39 million and \$40 million as of September 30, 2016 and December 31, 2015, respectively. One of the partnerships has a finite life that terminates in 2095, and the associated non-controlling interests are redeemable at our option at the end of, but not prior to, the finite life.

Net income attributable to non-controlling interests of consolidated partnerships is included in our determination of net income. Net income (loss) attributable to non-controlling interests of third parties was immaterial and \$1 million for the quarters ended September 30, 2016 and 2015 and \$(1) million and immaterial for the year-to-date periods ended September 30, 2016 and 2015.

Host Inc.'s treatment of the non-controlling interests of Host L.P.: Host Inc. adjusts the non-controlling interests of Host L.P. each period so that the amount presented equals the greater of its carrying value based on accumulated historical cost or its redemption value. The historical cost is based on the proportional relationship between the historical cost of equity held by our common stockholders relative to that of the unitholders of Host L.P. The redemption value is based on the amount of cash or Host Inc. common stock, at our option, that would be paid to the non-controlling interests of Host L.P. if it were terminated. Therefore, the redemption value of the common OP units is equivalent to the number of shares that would be issued upon conversion of the common OP units held by third parties valued at the market price of Host Inc. common stock at the balance sheet date. One common OP unit may be



exchanged into 1.021494 shares of Host Inc. common stock. Non-controlling interests of Host L.P. are classified in the mezzanine section of our balance sheets as they do not meet the requirements for equity classification because the redemption feature requires the delivery of registered shares.

The table below details the historical cost and redemption values for the non-controlling interests:

|                                                | September<br>30, 2016 | December 31,<br>2015 |
|------------------------------------------------|-----------------------|----------------------|
| OP units outstanding (millions)                | 8.7                   | 9.1                  |
| Market price per Host Inc. common share        | \$15.57               | \$ 15.34             |
| Shares issuable upon conversion of one OP unit | 1.021494              | 1.021494             |
| Redemption value (millions)                    | \$138                 | \$ 143               |
| Historical cost (millions)                     | 86                    | 90                   |
| Book value (millions) <sup>(1)</sup>           | 138                   | 143                  |

(1) The book value recorded is equal to the greater of redemption value or historical cost.

Net income is allocated to the non-controlling interests of Host L.P. based on their weighted average ownership interest during the period. Net income attributable to the non-controlling interests of Host L.P. was \$1 million and

HOST HOTELS & RESORTS, INC., HOST HOTELS & RESORTS, L.P., AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

\$1 million for the quarters ended September 30, 2016 and 2015, respectively, and \$8 million and \$5 million, for the year-to-date periods ended September 30, 2016 and 2015, respectively.

## 12. Legal Proceedings

We are involved in various legal proceedings in the normal course of business regarding the operation of our hotels and company matters. To the extent not covered by insurance, these legal proceedings generally fall into the following broad categories: disputes involving hotel-level contracts, employment litigation, compliance with laws such as the Americans with Disabilities Act, tax disputes and other general matters. Under our management agreements, our operators have broad latitude to resolve individual hotel-level claims for amounts generally less than \$150,000. However, for matters exceeding such threshold, our operators may not settle claims without our consent.

Based on our analysis of legal proceedings with which we currently are involved or of which we are aware and our experience in resolving similar claims in the past, we have accrued approximately \$5 million as of September 30, 2016 for liabilities related to legal proceedings and estimate that, in the aggregate, our losses related to these proceedings will not exceed \$10 million. We believe this range represents the maximum potential loss for all of our legal proceedings. We are not aware of any other matters with a reasonably possible unfavorable outcome for which disclosure of a loss contingency is required. No assurances can be given as to the outcome of any pending legal proceedings.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the unaudited condensed consolidated financial statements and related notes included elsewhere in this report. Host Inc. operates as a self-managed and self-administered REIT. Host Inc. is the sole general partner of Host L.P. and holds approximately 99% of its partnership interests. Host L.P. is a limited partnership operating through an umbrella partnership structure. The remaining common OP units are owned by various unaffiliated limited partners.

### Forward-Looking Statements

In this report on Form 10-Q, we make forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by their use of terms and phrases such as “anticipate,” “believe,” “could,” “expect,” “may,” “intend,” “predict,” “project,” “plan,” “will,” “estimate” and other similar phrases, including references to assumptions and forecasts of future results. Forward-looking statements are based on management's current expectations and assumptions and are not guarantees of future performance. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause our actual results to differ materially from those anticipated at the time the forward-looking statements are made.

The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements:

- the effect on lodging demand of (i) changes in national and local economic and business conditions, including concerns about the duration and strength of U.S. economic growth, global economic prospects and the value of the U.S. dollar, and (ii) other factors such as natural disasters, weather, pandemics, changes in the international political climate, and the occurrence or potential occurrence of terrorist attacks, all of which will affect occupancy rates at our hotels and the demand for hotel products and services;
- the impact of geopolitical developments outside the U.S., such as the pace of the economic recovery in Europe, the effects of the United Kingdom's referendum to withdraw from the European Union, the slowing of growth in markets such as China and Brazil, or unrest in the Middle East, all of which could affect the relative volatility of global credit markets generally, global travel and lodging demand, including with respect to our foreign hotel properties;
- the continuing volatility in global financial and credit markets, and the impact of budget deficits and pending and future U.S. governmental action to address such deficits through reductions in spending and similar austerity measures, which could materially adversely affect U.S. and global economic conditions, business activity, credit availability, borrowing costs, and lodging demand;
- operating risks associated with the hotel business, including the effect of increasing labor costs or changes in workplace rules that affect labor costs;
- the effect of rating agency downgrades of our debt securities on the cost and availability of new debt financings;
- the reduction in our operating flexibility and the limitation on our ability to pay dividends and make distributions resulting from restrictive covenants in our debt agreements, which limit the amount of distributions from Host L.P. to Host Inc., and other risks associated with the amount of our indebtedness or related to restrictive covenants in our debt agreements, including the risk of default that could occur;
- our ability to maintain our properties in a first-class manner, including meeting capital expenditures requirements, and the effect of renovations, including temporary closures, on our hotel occupancy and financial results;
- our ability to compete effectively in areas such as access, location, quality of accommodations and room rate structures;
- our ability to acquire or develop additional properties and the risk that potential acquisitions or developments may not perform in accordance with our expectations;
- relationships with property managers and joint venture partners and our ability to realize the expected benefits of our joint ventures and other strategic relationships;
- risks associated with a single manager, Marriott International, managing a significant portion of our properties;

our ability to recover fully under our existing insurance policies for terrorist acts and our ability to maintain adequate or full replacement cost “all-risk” property insurance policies on our properties on commercially reasonable terms;  
the effect of a data breach or significant disruption of hotel operator information technology networks as a result of cyber attacks;

22

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the effects of tax legislative action and other changes in laws and regulations, or the interpretation thereof, including the need for compliance with new environmental and safety requirements;

the ability of Host Inc. and each of the REITs acquired, established or to be established by Host Inc. to continue to satisfy complex rules in order to qualify as REITs for federal income tax purposes, Host L.P.'s ability to satisfy the rules required to maintain its status as a partnership for federal income tax purposes, and Host Inc.'s and Host L.P.'s ability and the ability of our subsidiaries, and similar entities to be acquired or established by us, to operate effectively within the limitations imposed by these rules; and

risks associated with our ability to execute our dividend policy, including factors such as investment activity, operating results and the economic outlook, any or all of which may influence the decision of our board of directors as to whether to pay future dividends at levels previously disclosed or to use available cash to pay special dividends.

We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events, or otherwise. Achievement of future results is subject to risks, uncertainties and potentially inaccurate assumptions, including those risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2015 and in other filings with the Securities and Exchange Commission ("SEC"). Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, we can give no assurance that we will attain these expectations or that any deviations will not be material.

## Operating Results and Outlook

### Operating Results

The following table reflects certain line items from our statement of operations and significant operating statistics (in millions, except per share and hotel statistics):

#### Historical Income Statement Data:

|                                               | Quarter ended<br>September 30, |         |        |     | Year-to-date<br>ended September<br>30, |         |        |     |
|-----------------------------------------------|--------------------------------|---------|--------|-----|----------------------------------------|---------|--------|-----|
|                                               | 2016                           | 2015    | Change | %   | 2016                                   | 2015    | Change | %   |
| Total revenues                                | \$1,295                        | \$1,283 | 0.9    | %   | \$4,093                                | \$4,024 | 1.7    | %   |
| Net income                                    | 108                            | 87      | 24.1   | %   | 643                                    | 400     | 60.8   | %   |
| Operating profit                              | 144                            | 133     | 8.3    | %   | 534                                    | 488     | 9.4    | %   |
| Operating profit margin under GAAP            | 11.1                           | 10.4    | 70     | bps | 13.0                                   | 12.1    | 90     | bps |
| Adjusted EBITDA <sup>(1)</sup>                | \$342                          | \$323   | 5.9    | %   | \$1,123                                | \$1,066 | 5.3    | %   |
| Diluted earnings per share                    | 0.14                           | 0.11    | 27.3   | %   | 0.85                                   | 0.53    | 60.4   | %   |
| NAREIT FFO per diluted share <sup>(1)</sup>   | 0.37                           | 0.34    | 8.8    | %   | 1.28                                   | 1.12    | 14.3   | %   |
| Adjusted FFO per diluted share <sup>(1)</sup> | 0.37                           | 0.34    | 8.8    | %   | 1.28                                   | 1.15    | 11.3   | %   |

#### Comparable Hotel Data:

|                                          | 2016 Comparable Hotels <sup>(2)</sup>  |         |        |   | Year-to-date<br>ended September<br>30, |         |        |   |
|------------------------------------------|----------------------------------------|---------|--------|---|----------------------------------------|---------|--------|---|
|                                          | Quarter ended<br>September 30,<br>2016 | 2015    | Change | % | 2016                                   | 2015    | Change | % |
| Comparable hotel revenues <sup>(1)</sup> | \$1,184                                | \$1,147 | 3.3    | % | \$3,691                                | \$3,581 | 3.1    | % |

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|                                               |      |   |      |   |     |     |       |   |      |   |     |     |
|-----------------------------------------------|------|---|------|---|-----|-----|-------|---|------|---|-----|-----|
| Comparable hotel EBITDA <sup>(1)</sup>        | 315  |   | 293  |   | 7.8 | %   | 1,033 |   | 972  |   | 6.3 | %   |
| Comparable hotel EBITDA margin <sup>(1)</sup> | 26.6 | % | 25.5 | % | 110 | bps | 28.0  | % | 27.1 | % | 90  | bps |
| Change in comparable hotel RevPAR -           |      |   |      |   |     |     |       |   |      |   |     |     |
| Constant US\$                                 | 3.8  | % |      |   |     |     | 3.0   | % |      |   |     |     |
| Change in comparable hotel RevPAR -           |      |   |      |   |     |     |       |   |      |   |     |     |
| Nominal US\$                                  | 3.8  | % |      |   |     |     | 2.8   | % |      |   |     |     |
| Change in comparable domestic RevPAR          | 2.8  | % |      |   |     |     | 2.7   | % |      |   |     |     |
| Change in comparable international            |      |   |      |   |     |     |       |   |      |   |     |     |
| RevPAR - Constant US\$                        | 29.0 | % |      |   |     |     | 14.3  | % |      |   |     |     |

- (1) Adjusted EBITDA, NAREIT FFO and Adjusted FFO per diluted share and comparable hotel operating results (including comparable hotel revenues and comparable hotel EBITDA and margins) are non-GAAP (U.S. generally accepted accounting principles) financial measures within the meaning of the rules of the SEC. See “Non-GAAP Financial Measures” for more information on these measures, including why we believe that these supplemental measures are useful, reconciliations to the most directly comparable GAAP measure, and the limitations on the use of these supplemental measures.
- (2) Comparable hotel operating statistics for 2016 and 2015 are based on 88 hotels as of September 30, 2016. Revenue per Available Room (“RevPAR”)

Comparable RevPAR on a constant US\$ basis improved 3.8% for the third quarter, driven by a 120 basis point increase in occupancy and a 2.2% increase in average room rate. Strong results at our comparable international properties, combined with the shift in holidays to the fourth quarter of 2016, led to the improvements in both rate and occupancy; however, continuing a trend from earlier this year, a decrease in corporate transient demand limited those gains. We believe the slowdown in corporate transient demand can be attributed to weakening business investment, as reduced corporate profits, as well as global political and economic uncertainty, have led to a reduction in corporate travel. Year-to-date, comparable RevPAR on a constant US\$ basis improved 3.0% due to a 150 basis point increase in occupancy and a 1.1% increase in rate.

On a constant US\$ basis, RevPAR at our comparable international properties increased 29.0% for the third quarter and 14.3% year-to-date. Our properties in Rio de Janeiro benefited from the 2016 Olympics and Paralympics, resulting in RevPAR growth of 105.0% and 46.7% at these properties for the third quarter and year-to-date, respectively. RevPAR at our properties in Canada increased 14.8% for the quarter and 6.2% year-to-date as a result of strong city-wide and group business in Toronto and Calgary.

During the third quarter, we also benefited from the results of our non-comparable hotels that underwent significant renovations that were completed in late 2015 and early 2016, including The Logan, the Houston Airport Marriott at George Bush Intercontinental, The Camby Hotel and the Axiom Hotel. Additionally, we experienced an \$8 million growth in revenues for the quarter at the Marriott Marquis San Diego Marina upon the completion of the \$105 million conference center, which opened in June 2016. Conversely, we are currently experiencing renovation disruption at the Denver Marriott Tech Center and The Phoenician.

#### Rooms

Total room revenue increased 1.0% and 1.1% for the quarter and year-to-date, respectively, reflecting the increase in comparable RevPAR, partially offset by lost revenue from our 2016 and 2015 hotel dispositions. For the quarter and year-to-date, total room expenses decreased 1.3% and 1.0%, respectively, as our recent dispositions offset the 1.6% increase for the quarter and year-to-date in comparable room expenses.

#### Food and beverage

Food and beverage revenues decreased 0.3% for the third quarter and increased 2.0% year-to-date, as the comparable food and beverage revenue increase of 0.3% and 2.1%, respectively, was offset by lost revenue from hotel dispositions. Despite strong banquet sales during the first half of the year, comparable banquet revenue declined in the third quarter due to an unfavorable shift in business from corporate group to association group, resulting in fewer banquet events and lower overall spend.

#### Operating profit

Operating profit margins (calculated based on GAAP operating profit as a percentage of GAAP revenues) increased 70 basis points, to 11.1%, for the third quarter and 90 basis points, to 13.0%, year-to-date. These operating profit margins are affected significantly by several items, including dispositions, depreciation, corporate expenses, and the gain recorded on the BP oil spill discussed herein. Our comparable hotel EBITDA margins, which exclude these items, increased 110 basis points, to 26.6%, for the third quarter and 90 basis points, to 28.0%, year-to-date. The improvements in both GAAP operating profit margins and comparable hotel EBITDA margins were driven by strong group business in the quarter, as well as an increase in amenity fees and attrition and cancellation fees, and a decrease in utility and insurance costs at our hotels. We have also focused on improving productivity at some of our largest hotels over the past two years by initiating time and motion studies. These studies have resulted in hotel managers establishing tighter labor model standards and improved and expanded forecasting tools, which allow managers to more effectively schedule based on demand and minimize excess staffing, thereby reducing costs.

#### Net income, Adjusted EBITDA and Adjusted FFO per Diluted Share

Net income for the quarter increased 24.1%, due primarily to improvements in operations, an increase in gains on dispositions and a decrease in interest expense due to the refinancing of senior notes in 2015. We also recorded a gain of \$12 million for proceeds received for the disruption of operations at the New Orleans Marriott caused by the 2010 Deepwater Horizon oil spill, (the “BP oil spill”). Year-to-date, net income increased \$243 million for similar reasons, particularly a \$183 million increase in gains on



dispositions, along with \$21 million of debt extinguishment costs incurred in the second quarter of 2015, which did not repeat in 2016. Adjusted EBITDA increased \$19 million for the quarter and \$57 million year-to-date, due to improvements in operations and operating profit margins, as well as proceeds due to the BP oil spill described above. These improvements led to an increase in earnings of \$0.03, or 27.3%, per diluted share for the quarter and \$0.32, or 60.4%, per diluted share year to date and an increase in Adjusted FFO per diluted share of \$0.03, or 8.8%, for the quarter and \$0.13, or 11.3%, year-to-date.

The trends and transactions described for Host Inc. affected similarly the operating results for Host L.P., as the only significant difference between the Host Inc. and the Host L.P. statements of operations relates to the treatment of income attributable to the third party limited partners of Host L.P.

## Outlook

As noted above, despite growth in rate and occupancy in the third quarter from a shift in the holiday calendar and the strength of the 2016 Olympics, a reduction in corporate demand has led to a slowdown in higher rated transient business. The reduction of corporate profits, as well as the prevailing environment of uncertainty, particularly related to the political environment, both domestically and abroad, have been a key driver of weakness in business travel in 2016. These factors have led to a reduction in business investment, an indicator which is highly correlated to performance in our industry. As a result, industry demand has grown just 1.5%, which is well short of the average of nearly 3% the prior three years. Additionally, price transparency from online travel agencies and brand websites have led to further rate pressures. We also expect international travel patterns will remain challenged; impacted by the strong U.S. dollar and weaker domestic economic growth in certain regions. We anticipate that these trends will continue for the remainder of the year and into 2017, limiting potential RevPAR growth. At the same time, other drivers of lodging demand continue to demonstrate steady strength in the US, including US GDP growth, continued job creation, wage growth and improvements in consumer confidence. As a result, we estimate that comparable RevPAR growth for the full year 2016 will be between 2.0% and 2.5% on a constant US\$ basis.

While demand drivers are somewhat mixed, as described above, supply in the industry for upscale hotels and above for the major markets in which we compete has increased by approximately 2.5%, exceeding the historical average of approximately 2% per year. The industry enjoyed a prolonged period of minimal supply growth after the 2008/2009 recession; tighter lending standards and risk-avoidance led to a drop in new hotel construction. However, as the economy has steadily improved, hotel construction has increased, leading to increased competition, particularly for the upscale and upper-upscale hotel segments in the gateway markets where we compete. As a result, we anticipate that supply in our markets will increase by more than 3% and outpace demand growth in the near term, leading to increased pressures on both rate and occupancy into 2017.

The current outlook for the lodging industry is uncertain; therefore, there can be no assurances that any increases in hotel revenues or earnings at our properties will continue for any number of reasons, including, but not limited to, slower than anticipated growth in the economy, changes in travel patterns, and international economic and political instability.

## Strategic Initiatives

### Portfolio

Our portfolio includes multiple types of premium hotels, primarily located within a defined set of target markets that meet our investment criteria. We continue to focus on long-term results by investing in locations that we believe have strong demand generators that appeal to multiple customer segments, achieve premium rates and have relatively high barriers to other premium hotel supply. At the same time, we intend to reallocate capital out of markets where we

expect lower growth prospects or where significant capital expenditures requirements are not justified. We also may dispose of assets in target markets when we have the opportunity to capitalize on value enhancement strategies and apply the proceeds to other business objectives.

Dispositions. During the quarter, we sold our two remaining New Zealand properties for a sales price of approximately NZ\$43 million (\$31 million). We recorded a gain on these sales of approximately \$10 million.

We continue to pursue opportunities to appropriately match each hotel within its specific market with the best operator and brand in order to optimize operating performance, in addition to improving brand flexibility at our properties. During the third quarter, we renegotiated an additional management agreement resulting in a reduction of the overall management fee and added the ability to franchise the property at any time.

## Balance Sheet

**Stock Repurchase Program.** In October 2015, Host Inc.'s Board of Directors approved a second program to repurchase up to \$500 million of Host Inc. common stock. The common stock may be purchased in the open market or through private transactions through December 31, 2016, including principal transactions with various financial institutions, like accelerated share repurchases, forwards, options and similar transactions, from time to time depending upon market conditions. The number of shares purchased also will depend upon operating results, funds generated by sales activity, dividends that may be required by tax gains on sales and other investment options that may be available, including reinvesting in our portfolio or acquiring new hotels. The program does not obligate us to repurchase any specific number or any specific dollar amount of shares and may be suspended at any time at our discretion. During the third quarter, we repurchased 2.8 million shares at an average price of \$16.04 for a total purchase price of \$44 million. Year-to-date September 30, 2016, we repurchased 13.1 million shares at an average price of \$15.79 for a total purchase price of approximately \$206 million and have \$117 million of repurchase capacity remaining under the program.

We remain committed to our long-term strategic goal of generating superior returns to our stockholders by driving operating performance, refining our strategy in order to adapt to changes in the lodging industry, and making well-considered investments that will create real growth in stockholder value. Since the beginning of 2016, we have distributed \$802 million to stockholders through dividends and stock repurchases, including the 2015 fourth quarter dividend that was paid in January 2016.

**Debt transactions.** During the quarter, we had net draws under the revolver portion of our credit facility of \$50 million. Subsequent to quarter end, we made additional net draws of \$60 million and have \$628 million of available capacity remaining thereunder.

## Capital Investments

**Redevelopment and Return on Investment and Acquisition Capital Expenditures.** Redevelopment and return on investment ("ROI") projects primarily consist of large-scale redevelopment projects designed to increase cash flow and improve profitability by capitalizing on changing market conditions and the favorable locations of our properties, including projects such as the redevelopment of a hotel, the repositioning of a hotel restaurant, the installation of energy efficient systems or the conversion of underutilized space to more profitable uses. Additionally, in conjunction with the acquisition of a property, we prepare capital and operational improvement plans designed to maximize profitability. We spent approximately \$187 million for these projects during the first three quarters of 2016. Some of our current ROI projects include:

- The renovation and conversion of a restaurant into an additional 15,000 square feet of meeting space at the Hyatt Regency San Francisco Airport, representing the final aspect of an extensive, multi-faceted redevelopment at the hotel.
- The renovation of the Denver Marriott Tech Center, including newly designed guestrooms, additional meeting and public space, and a new concept restaurant. The project includes sustainability features such as LED lighting in guestrooms and public spaces, new energy-efficient HVAC units in guestrooms and high efficiency domestic hot water and boiler plant upgrades. The first phase has already been completed and the final phase is expected to be completed by the end of 2016.
- The significant renovation project at the Phoenician is expected to be completed over a two year period. The initial phase includes a redesign of the guest rooms and canyon suites and update to the façade and is expected to be completed during the fourth quarter of 2016. The second phase is expected to be completed in 2017 and includes a complete redesign and renovation of the main building public areas, pools and recreation areas, a restaurant and newly constructed spa and fitness building.

We expect that ROI projects, including acquisition capital expenditures, for 2016 will be approximately \$200 million to \$215 million, representing a decline of approximately \$67 million from 2015.

Renewal and Replacement Capital Expenditures. These expenditures are designed to ensure that our standards for product quality are maintained and to enhance the overall competitiveness of our properties in the marketplace. We spent \$57 million and \$218 million on renewal and replacement capital expenditures during the third quarter and year-to-date 2016, respectively. We expect that our investment in renewal and replacement expenditures in 2016 will total approximately \$300 million to \$310 million, representing a decrease of approximately \$83 million from 2015.

## Results of Operations

The following tables reflect certain line items from our statements of operations (in millions, except percentages):

|                                                             | Quarter ended<br>September 30, |         |         |   | Year-to-date<br>ended<br>September 30, |         |         |   |
|-------------------------------------------------------------|--------------------------------|---------|---------|---|----------------------------------------|---------|---------|---|
|                                                             | 2016                           | 2015    | Change  | % | 2016                                   | 2015    | Change  | % |
| Total revenues                                              | \$1,295                        | \$1,283 | 0.9     | % | \$4,093                                | \$4,024 | 1.7     | % |
| Operating costs and expenses:                               |                                |         |         |   |                                        |         |         |   |
| Property-level costs <sup>(1)</sup>                         | 1,135                          | 1,133   | 0.2     |   | 3,492                                  | 3,472   | 0.6     |   |
| Corporate and other expenses                                | 28                             | 21      | 33.3    |   | 82                                     | 68      | 20.6    |   |
| Gain on insurance and business interruption settlements     | 12                             | 4       | 200.0   |   | 15                                     | 4       | 275.0   |   |
| Operating profit                                            | 144                            | 133     | 8.3     |   | 534                                    | 488     | 9.4     |   |
| Interest expense                                            | 38                             | 46      | (17.4 ) |   | 116                                    | 167     | (30.5 ) |   |
| Gain on sale of assets                                      | 14                             | 5       | 180.0   |   | 245                                    | 62      | 295.2   |   |
| Provision for income taxes                                  | 19                             | 9       | 111.1   |   | 42                                     | 13      | 223.1   |   |
| <b>Host Inc.:</b>                                           |                                |         |         |   |                                        |         |         |   |
| Net income attributable to non-controlling interests        | 1                              | 2       | (50.0 ) |   | 7                                      | 5       | 40.0    |   |
| Net income attributable to Host Inc.                        | 107                            | 85      | 25.9    |   | 636                                    | 395     | 61.0    |   |
| <b>Host L.P.:</b>                                           |                                |         |         |   |                                        |         |         |   |
| Net income (loss) attributable to non-controlling interests | —                              | 1       | N/M     |   | (1 )                                   | —       | N/M     |   |
| Net income attributable to Host L.P.                        | 108                            | 86      | 25.6    |   | 644                                    | 400     | 61.0    |   |

(1) Amount represents total operating costs and expenses from our unaudited condensed consolidated statements of operations, less corporate and other expenses and gain on insurance and business interruption settlements. N/M=Not meaningful.

## Statement of Operations Results and Trends

For third quarter and year-to-date 2016, the following items have affected the year-over-year comparability of our operations.

•The results of hotels acquired or sold during the comparable periods (collectively, our “Recent Acquisitions and Dispositions”) had a significant impact on year-over-year comparisons. The only acquisition reflected in our non-comparable results is the June 2015 acquisition of the 643-room Phoenician for \$400 million. Dispositions include the sale of ten hotels in 2016 and eight hotels in 2015.

The table below presents the net change in earnings due to these acquisitions and dispositions for the quarter and year-to-date. The table reflects the contribution to earnings from The Phoenician, net of earnings from our 2015 and 2016 dispositions that did not repeat in the period presented (in millions, increase (decrease)):

|                                     | Quarter<br>ended      | Year-to-date<br>ended |
|-------------------------------------|-----------------------|-----------------------|
|                                     | September<br>30, 2016 | September<br>30, 2016 |
| Total revenues                      | \$ (50 )              | \$ (55 )              |
| Net income (excluding gain on sale) | (15 )                 | 5                     |
| Adjusted EBITDA                     | (16 )                 | (7 )                  |

The table below presents earnings we have recognized for the ten properties sold in 2016 for the third quarter and year-to-date and hence will affect future comparisons between 2016 and 2017 results (in millions):

27

|                                     | Quarter ended      | Year-to-date ended |
|-------------------------------------|--------------------|--------------------|
|                                     | September 30, 2016 | September 30, 2016 |
| Total revenues                      | \$ 3               | \$ 58              |
| Net income (excluding gain on sale) | 1                  | 10                 |
| Adjusted EBITDA                     | 1                  | 13                 |

Our domestic hotel portfolio represents approximately 97% of our revenues and total assets. However, for international properties, we are exposed to currency exchange risks in the normal course of business. For the first three quarters of 2016, currency fluctuations did not have a significant impact on our operations as we reduced our international exposure, and currency fluctuations were not as significant as in 2015. The table below presents the overall foreign currency impact (in millions, increases (decreases)):

|                                     | Quarter ended      | Year-to-date ended |
|-------------------------------------|--------------------|--------------------|
|                                     | September 30, 2016 | September 30, 2016 |
| Total revenues                      | \$ 1               | \$ (9 )            |
| Net income (excluding gain on sale) | —                  | (1 )               |
| Adjusted EBITDA                     | —                  | (3 )               |

#### Hotel Sales Overview

The following table presents total revenues in accordance with GAAP and includes both comparable and non-comparable hotels (in millions, except percentages):

|                   | Quarter ended      |                    |        | Year-to-date ended |                    |        |
|-------------------|--------------------|--------------------|--------|--------------------|--------------------|--------|
|                   | September 30, 2016 | September 30, 2015 | Change | September 30, 2016 | September 30, 2015 | Change |
| Revenues:         |                    |                    |        |                    |                    |        |
| Rooms             | \$879              | \$870              | 1.0 %  | \$2,655            | \$2,625            | 1.1 %  |
| Food and beverage | 336                | 337                | (0.3 ) | 1,183              | 1,160              | 2.0    |
| Other             | 80                 | 76                 | 5.3    | 255                | 239                | 6.7    |
| Total revenues    | \$1,295            | \$1,283            | 0.9    | \$4,093            | \$4,024            | 1.7    |

Rooms. Total rooms revenues increased 1.0% for the quarter and 1.1% year-to-date, reflecting the improvements in RevPAR described above. For our comparable hotels, rooms revenues increased 3.8% and 3.2% for the quarter and year-to-date, respectively. In addition, the net effects of our Recent Acquisitions and Dispositions reduced rooms revenues by \$35 million for the quarter and \$53 million year-to-date.

Food and beverage. Total food and beverage (“F&B”) revenues decreased 0.3% for the quarter and increased 2.0% year-to-date. The results reflect increases in F&B revenues on a comparable hotel basis of 0.3% and 2.1% for the quarter and year-to-date, respectively, offset by the net effect of our Recent Acquisitions and Dispositions, which reduced F&B revenues by \$13 million for the quarter and \$6 million year-to-date. For the quarter, an increase in restaurant and outlet revenue partially was offset by softness in banquet revenue. The year-to-date increase reflects growth in banquet revenue during the first half of the year.

Other revenues. Total other revenues increased 5.3% for the quarter and 6.7% year to date. At our comparable hotels, other revenues increased 10.5% for the quarter and 6.1% year-to-date. During the third quarter, cancelation and attrition fees increased \$3 million and amenity fees increased \$2 million. In addition, the net effects of our Recent Acquisitions and Dispositions reduced other revenues by \$2 million for the quarter and increased other revenues by \$4 million year-to-date, as golf and spa revenues for The Phoenician exceeded the loss of other revenues for our disposed hotels.



## Property-level Operating Expenses

The following table presents property-level operating expenses in accordance with GAAP and includes both comparable and non-comparable hotels (in millions, except percentages):

|                                         | Quarter ended      |         |         | Year-to-date ended |         |         |
|-----------------------------------------|--------------------|---------|---------|--------------------|---------|---------|
|                                         | September 30, 2016 | 2015    | Change  | September 30, 2016 | 2015    | Change  |
| Expenses:                               |                    |         |         |                    |         |         |
| Rooms                                   | \$225              | \$228   | (1.3 )% | \$674              | \$681   | (1.0 )% |
| Food and beverage                       | 257                | 258     | (0.4 )  | 830                | 830     | —       |
| Other departmental and support expenses | 321                | 322     | (0.3 )  | 981                | 973     | 0.8     |
| Management fees                         | 54                 | 51      | 5.9     | 177                | 171     | 3.5     |
| Other property-level expenses           | 96                 | 97      | (1.0 )  | 289                | 289     | —       |
| Depreciation and amortization           | 182                | 177     | 2.8     | 541                | 528     | 2.5     |
| Total property-level operating expenses | \$1,135            | \$1,133 | 0.2     | \$3,492            | \$3,472 | 0.6     |

Our operating costs and expenses, which have both fixed and variable components, are affected by changes in occupancy, inflation, and revenues (which affect management fees), though the effect on specific costs will differ. Our wages and benefits account for approximately 56% of the operating expenses at our hotels (excluding depreciation). Other property level expenses consist of property taxes, the amounts and structure of which are highly dependent on local jurisdiction taxing authorities, and property and general liability insurance, all of which do not necessarily increase or decrease based on similar changes in revenues at our hotels.

Rooms. Rooms expenses decreased 1.3% and 1.0% for the third quarter and year-to-date 2016, respectively, as increases in wages and benefits were mitigated by savings in controllable expenses. At our comparable hotels, rooms expenses increased 1.6% for both the quarter and year-to-date. The decline in rooms expenses for quarter and year-to-date reflects a net decrease of \$9 million and \$16 million, respectively, due to the effect of our Recent Acquisitions and Dispositions.

Food and beverage. F&B expenses decreased \$1 million in the third quarter and were flat year-to-date 2016. The results reflect increases in comparable F&B expenses of 0.8% for the quarter and 0.9% year-to-date, offset by the net effect of our Recent Acquisitions and Dispositions, which reduced F&B expenses by \$9 million for both the quarter and year-to-date. For the third quarter and year-to-date 2016, increases in operating supply costs were partially offset by hourly productivity improvements.

Other departmental and support expenses. Other departmental and support expenses decreased \$1 million for the third quarter and increased \$8 million year-to-date, primarily due to a decrease in administrative and general costs of 4.9% for the quarter and 3.7% year-to-date, offset by an increase in hourly wages and training expenses in the first half of the year at our comparable hotels.

Management fees. Base management fees, which generally are calculated as a percentage of total revenues, decreased \$1 million for the third quarter and were flat year-to-date, as the increase in operations was offset by the effect of our Recent Acquisitions and Dispositions. Incentive management fees, which generally are based on the level of operating profit at each property after we receive a priority return on our investment, increased \$2 million for the third quarter and \$6 million year-to-date 2016, respectively, as 48 of our properties incurred incentive management fees for the third quarter of 2016.

## Other Income and Expense

Corporate and other expenses. Corporate and other expenses increased \$7 million and \$14 million for the third quarter and year-to-date 2016, respectively, compared to the corresponding 2015 period. The increase was primarily due to lower asset management fee income earned from our joint ventures, higher departmental costs, and a gain recorded in 2015 due to the reversal of a previously accrued litigation cost, which did not repeat in 2016. The following table details our corporate and other expenses for the quarter and year-to-date (in millions):

|                                                             | Quarter ended |       | Year-to-date ended |       |
|-------------------------------------------------------------|---------------|-------|--------------------|-------|
|                                                             | September 30, |       | September 30,      |       |
|                                                             | 2016          | 2015  | 2016               | 2015  |
| General and administrative costs                            | \$ 26         | \$ 20 | \$ 74              | \$ 63 |
| Non-cash stock-based compensation expense                   | 2             | 1     | 8                  | 9     |
| Litigation (recoveries)/accruals and acquisition costs, net | —             | —     | —                  | (4)   |
| Total                                                       | \$ 28         | \$ 21 | \$ 82              | \$ 68 |

Gain on insurance and business interruption settlements. We received \$12 million of business interruption proceeds during the third quarter 2016 from a facility funded by BP for the disruption of operations at the New Orleans Marriott caused by the 2010 Deepwater Horizon oil spill.

Interest expense. Interest expense decreased \$8 million and \$51 million for the third quarter and year-to-date 2016, respectively, compared to the corresponding 2015 period, primarily due to the repayments or refinancings of debt in 2015, which lowered our weighted average interest rate, and for the year-to-date comparison, included a \$21 million decrease in debt extinguishment costs. The following table details our interest expense for the quarter and year-to-date (in millions):

|                                               | Quarter ended |       | Year-to-date ended |        |
|-----------------------------------------------|---------------|-------|--------------------|--------|
|                                               | September 30, |       | September 30,      |        |
|                                               | 2016          | 2015  | 2016               | 2015   |
| Cash interest expense <sup>(1)</sup>          | \$ 35         | \$ 40 | \$ 110             | \$ 127 |
| Non-cash interest expense                     | 3             | 6     | 6                  | 19     |
| Non-cash debt extinguishment costs            | —             | —     | —                  | 6      |
| Cash debt extinguishment costs <sup>(1)</sup> | —             | —     | —                  | 15     |
| Total interest expense                        | \$ 38         | \$ 46 | \$ 116             | \$ 167 |

(1) Including the change in accrued interest, total cash interest paid was \$105 million and \$143 million for year-to-date 2016 and 2015, respectively.

Gain on sale of assets. During the third quarter and year-to-date 2016, we recognized gain on sale of assets of \$14 million and \$245 million, respectively, due to the sale of two hotels during the third quarter and a total of ten hotels year-to-date. We recognized a gain on sale of assets of \$5 million and \$62 million during the third quarter and year-to-date 2015, respectively, due to the sale of one hotel during the third quarter and a total of five hotels year-to-date.

Equity in earnings of affiliates. Equity in earnings of affiliates primarily reflects our interest in the operations of the Euro JV and the Fort Lauderdale Marriott Harbor Beach Resort & Spa. Upon adoption of ASU No. 2015-02, Amendments to the Consolidation Analysis on January 1, 2016, the results of the Fort Lauderdale Marriott Harbor Beach Resort & Spa no longer are consolidated and now are included in equity in earnings (losses) of affiliates. See “Note 2. Summary of Significant Accounting Policies.” The year-to-date decrease in equity in earnings of affiliates primarily relates to the €36 million (\$40 million) gain recorded by the Euro JV on the sale of the Crowne Plaza Amsterdam City Centre in 2015.

Provision for income taxes. We lease substantially all of our properties to consolidated subsidiaries designated as taxable REIT subsidiaries (“TRS”) for federal income tax purposes. The difference between hotel-level operating cash flow and the aggregate rent paid to Host L.P. by the TRS represents its taxable income or loss, on which we record an income tax provision or benefit. The income tax provision recorded in the third quarter 2016 primarily relates to domestic and foreign corporate income taxes on hotel operations. Year-to-date also includes \$9 million for Chilean capital gain tax on the sale of our two properties in Chile.

#### Comparable Hotel RevPAR Overview

We discuss operating results for our hotels on a comparable basis. Comparable hotels are those properties that we have consolidated for the entirety of the reporting periods being compared. Comparable hotels do not include the results of properties

acquired or sold, or that incurred significant property damage or business interruption, or have undergone large scale capital projects during these periods. As of September 30, 2016, 88 of our 96 owned hotels are classified as comparable hotels. See “Comparable Hotel Operating Statistics” for a complete description of our comparable hotels. We also discuss our comparable RevPAR results by property type (i.e. urban, suburban, resort, or airport), geographic market, and mix of business (i.e. transient, group, or contract).

### Comparable Hotel RevPAR by Geographic Market

The following tables set forth performance information for our comparable hotels by geographic market as of September 30, 2016 and 2015, respectively:

#### Comparable Hotels by Market in Constant US\$

| Market           | As of<br>September<br>30, 2016 |        | Quarter ended September 30,<br>2016 |                      |          | Quarter ended September 30,<br>2015 |                      |          | Percent<br>Change in |    |
|------------------|--------------------------------|--------|-------------------------------------|----------------------|----------|-------------------------------------|----------------------|----------|----------------------|----|
|                  | No.<br>of                      | No. of | Average<br>Room Rate                | Average<br>Occupancy | RevPAR   | Average<br>Room Rate                | Average<br>Occupancy | RevPAR   | RevPAR               |    |
| Properties       |                                |        |                                     | Percentage           |          |                                     | Percentage           |          |                      |    |
| Boston           | 4                              | 3,185  | \$242.48                            | 90.5 %               | \$219.42 | \$234.93                            | 89.6 %               | \$210.50 | 4.2                  | %  |
| New York         | 8                              | 6,960  | 280.23                              | 89.8                 | 251.75   | 287.21                              | 91.3                 | 262.16   | (4.0)                | )  |
| Washington, D.C. | 12                             | 6,023  | 193.50                              | 81.4                 | 157.43   | 183.30                              | 80.4                 | 147.43   | 6.8                  |    |
| Atlanta          | 5                              | 1,939  | 189.85                              | 80.3                 | 152.43   | 188.33                              | 76.7                 | 144.42   | 5.6                  |    |
| Florida          | 8                              | 4,559  | 182.06                              | 68.0                 | 123.72   | 176.83                              | 67.9                 | 120.02   | 3.1                  |    |
| Chicago          | 6                              | 2,392  | 216.88                              | 87.0                 | 188.71   | 211.59                              | 86.9                 | 183.81   | 2.7                  |    |
| Denver           | 2                              | 735    | 189.33                              | 85.5                 | 161.91   | 180.32                              | 85.9                 | 154.86   | 4.6                  |    |
| Houston          | 3                              | 1,143  | 181.52                              | 67.2                 | 121.91   | 188.51                              | 66.6                 | 125.50   | (2.9)                | )  |
| Phoenix          | 3                              | 1,241  | 148.93                              | 59.3                 | 88.31    | 137.98                              | 63.6                 | 87.75    | 0.6                  |    |
| Seattle          | 2                              | 1,315  | 258.78                              | 90.9                 | 235.26   | 259.62                              | 92.0                 | 238.77   | (1.5)                | )  |
| San Francisco    | 4                              | 2,912  | 252.99                              | 86.8                 | 219.71   | 256.31                              | 88.7                 | 227.36   | (3.4)                | )  |
| Los Angeles      | 7                              | 2,843  | 216.17                              | 86.9                 | 187.75   | 208.88                              | 84.4                 | 176.20   | 6.6                  |    |
| San Diego        | 3                              | 2,981  | 213.13                              | 91.4                 | 194.80   | 203.03                              | 85.8                 | 174.20   | 11.8                 |    |
| Hawaii           | 3                              | 1,682  | 316.67                              | 92.5                 | 292.77   | 310.13                              | 87.7                 | 271.94   | 7.7                  |    |
| Other            | 11                             | 7,270  | 156.45                              | 70.5                 | 110.26   | 150.31                              | 67.1                 | 100.79   | 9.4                  |    |
| Domestic         | 81                             | 47,180 | 219.11                              | 81.6                 | 178.80   | 215.92                              | 80.5                 | 173.86   | 2.8                  |    |
| Asia-Pacific     | 1                              | 376    | \$207.80                            | 89.0 %               | \$184.92 | \$207.62                            | 90.4 %               | \$187.67 | (1.5)                | )% |
| Canada           | 2                              | 849    | 191.03                              | 76.7                 | 146.46   | 184.79                              | 69.1                 | 127.62   | 14.8                 |    |
| Latin America    | 4                              | 963    | 290.57                              | 67.9                 | 197.25   | 185.46                              | 65.9                 | 122.21   | 61.4                 |    |
| International    | 7                              | 2,188  | 233.87                              | 75.0                 | 175.51   | 190.23                              | 71.5                 | 136.03   | 29.0                 |    |
| All Markets -    |                                |        |                                     |                      |          |                                     |                      |          |                      |    |
| Constant US\$    | 88                             | 49,368 | 219.72                              | 81.3                 | 178.65   | 214.89                              | 80.1                 | 172.17   | 3.8                  |    |

#### Comparable Hotels in Nominal US\$

| As of<br>September | Quarter ended September 30,<br>2016 | Quarter ended September 30,<br>2015 |
|--------------------|-------------------------------------|-------------------------------------|
|--------------------|-------------------------------------|-------------------------------------|

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30, 2016

|               | Average   |         |           |            |            | Average   |           |            |        |        | Percent   |  |
|---------------|-----------|---------|-----------|------------|------------|-----------|-----------|------------|--------|--------|-----------|--|
| No.           | Occupancy |         |           |            |            | Occupancy |           |            |        |        | Change in |  |
| of            | No. of    | Average | Room Rate | Percentage | RevPAR     | Average   | Room Rate | Percentage | RevPAR | RevPAR |           |  |
| Properties    | Rooms     |         |           |            |            |           |           |            |        |        |           |  |
| Asia-Pacific  | 1         | 376     | \$207.80  | 89.0       | % \$184.92 | \$198.66  | 90.4      | % \$179.58 | 3.0    | %      |           |  |
| Canada        | 2         | 849     | 191.03    | 76.7       | 146.46     | 184.18    | 69.1      | 127.20     | 15.1   |        |           |  |
| Latin America | 4         | 963     | 290.57    | 67.9       | 197.25     | 186.89    | 65.9      | 123.15     | 60.2   |        |           |  |
| International | 7         | 2,188   | 233.87    | 75.0       | 175.51     | 188.55    | 71.5      | 134.82     | 30.2   |        |           |  |
| Domestic      | 81        | 47,180  | 219.11    | 81.6       | 178.80     | 215.92    | 80.5      | 173.86     | 2.8    |        |           |  |
| All Markets   | 88        | 49,368  | 219.72    | 81.3       | 178.65     | 214.82    | 80.1      | 172.11     | 3.8    |        |           |  |

31

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Comparable Hotels by Market in Constant US\$

| Market           | As of      |        | Year-to-date ended September |            |            | Year-to-date ended September |            |            |           |    |  |  |
|------------------|------------|--------|------------------------------|------------|------------|------------------------------|------------|------------|-----------|----|--|--|
|                  | September  |        | 30, 2016                     |            |            | 30, 2015                     |            |            |           |    |  |  |
|                  |            |        | Average                      |            |            | Average                      |            |            | Percent   |    |  |  |
|                  | No.        | No. of | Average                      | Occupancy  |            | Average                      | Occupancy  |            | Change in |    |  |  |
|                  | Properties | Rooms  | Room Rate                    | Percentage | RevPAR     | Room Rate                    | Percentage | RevPAR     | RevPAR    |    |  |  |
| Boston           | 4          | 3,185  | \$231.85                     | 82.1       | % \$190.45 | \$228.73                     | 80.9       | % \$184.95 | 3.0       | %  |  |  |
| New York         | 8          | 6,960  | 268.49                       | 86.4       | 232.10     | 280.20                       | 85.6       | 239.88     | (3.2      | )  |  |  |
| Washington, D.C. | 12         | 6,023  | 212.48                       | 79.6       | 169.20     | 206.10                       | 77.2       | 159.12     | 6.3       |    |  |  |
| Atlanta          | 5          | 1,939  | 192.39                       | 79.4       | 152.70     | 187.70                       | 76.7       | 144.01     | 6.0       |    |  |  |
| Florida          | 8          | 4,559  | 230.87                       | 75.5       | 174.35     | 228.03                       | 76.2       | 173.84     | 0.3       |    |  |  |
| Chicago          | 6          | 2,392  | 201.88                       | 77.6       | 156.57     | 202.54                       | 75.9       | 153.70     | 1.9       |    |  |  |
| Denver           | 2          | 735    | 181.35                       | 76.0       | 137.85     | 176.27                       | 75.6       | 133.31     | 3.4       |    |  |  |
| Houston          | 3          | 1,143  | 200.51                       | 71.9       | 144.16     | 206.64                       | 69.7       | 143.95     | 0.1       |    |  |  |
| Phoenix          | 3          | 1,241  | 217.94                       | 71.4       | 155.71     | 212.13                       | 72.6       | 154.07     | 1.1       |    |  |  |
| Seattle          | 2          | 1,315  | 226.40                       | 81.8       | 185.30     | 223.64                       | 83.3       | 186.30     | (0.5      | )  |  |  |
| San Francisco    | 4          | 2,912  | 264.71                       | 84.7       | 224.10     | 253.24                       | 85.4       | 216.22     | 3.6       |    |  |  |
| Los Angeles      | 7          | 2,843  | 206.35                       | 84.5       | 174.42     | 195.49                       | 81.9       | 160.11     | 8.9       |    |  |  |
| San Diego        | 3          | 2,981  | 210.42                       | 86.0       | 181.05     | 204.89                       | 85.2       | 174.55     | 3.7       |    |  |  |
| Hawaii           | 3          | 1,682  | 326.28                       | 91.4       | 298.38     | 322.47                       | 89.2       | 287.49     | 3.8       |    |  |  |
| Other            | 11         | 7,270  | 173.73                       | 72.4       | 125.78     | 169.19                       | 69.1       | 116.85     | 7.6       |    |  |  |
| Domestic         | 81         | 47,180 | 224.97                       | 80.2       | 180.46     | 223.01                       | 78.8       | 175.77     | 2.7       |    |  |  |
|                  |            |        |                              |            |            |                              |            |            |           |    |  |  |
| Asia-Pacific     | 1          | 376    | \$205.09                     | 89.0       | % \$182.59 | \$206.93                     | 88.5       | % \$183.11 | (0.3      | )% |  |  |
| Canada           | 2          | 849    | 174.32                       | 63.9       | 111.35     | 175.00                       | 59.9       | 104.81     | 6.2       |    |  |  |
| Latin America    | 4          | 963    | 223.43                       | 66.5       | 148.48     | 184.54                       | 61.6       | 113.76     | 30.5      |    |  |  |
| International    | 7          | 2,188  | 201.86                       | 69.5       | 140.32     | 186.61                       | 65.8       | 122.76     | 14.3      |    |  |  |
| All Markets -    |            |        |                              |            |            |                              |            |            |           |    |  |  |
| Constant US\$    | 88         | 49,368 | 224.07                       | 79.7       | 178.66     | 221.64                       | 78.2       | 173.40     | 3.0       |    |  |  |

Comparable Hotels in Nominal US\$

|               | As of      |        |                              |            |            |           |                              |            |           |    |         |
|---------------|------------|--------|------------------------------|------------|------------|-----------|------------------------------|------------|-----------|----|---------|
|               | September  |        | Year-to-date ended September |            |            |           | Year-to-date ended September |            |           |    | Percent |
|               | 30, 2016   |        | 30, 2016                     |            |            |           | 30, 2015                     |            |           |    |         |
|               |            |        | Average                      |            |            |           | Average                      |            |           |    |         |
|               | No.        | No. of | Average                      | Occupancy  |            | Average   | Occupancy                    |            | Change in |    |         |
|               | Properties | Rooms  | Room Rate                    | Percentage | RevPAR     | Room Rate | Percentage                   | RevPAR     | RevPAR    |    |         |
| Asia-Pacific  | 1          | 376    | \$205.09                     | 89.0       | % \$182.59 | \$212.57  | 88.5                         | % \$188.10 | (2.9      | )% |         |
| Canada        | 2          | 849    | 174.32                       | 63.9       | 111.35     | 181.97    | 59.9                         | 108.98     | 2.2       |    |         |
| Latin America | 4          | 963    | 223.43                       | 66.5       | 148.48     | 210.07    | 61.6                         | 129.49     | 14.7      |    |         |
| International | 7          | 2,188  | 201.86                       | 69.5       | 140.32     | 200.85    | 65.8                         | 132.13     | 6.2       |    |         |
| Domestic      | 81         | 47,180 | 224.97                       | 80.2       | 180.46     | 223.01    | 78.8                         | 175.77     | 2.7       |    |         |
| All Markets   | 88         | 49,368 | 224.07                       | 79.7       | 178.66     | 222.17    | 78.2                         | 173.82     | 2.8       |    |         |

Our top performing markets, with double digit RevPAR increases, were Latin America, Canada and San Diego. Our Latin America properties benefited from the 2016 Olympics and Paralympics, and led the portfolio with a RevPAR increase of 61.4% on a constant US\$ basis. At our Canadian properties, RevPAR on a constant US\$ basis increased 14.8% due to a 760 basis point increase in occupancy, coupled with a 3.4% increase in average rate. Both Canadian properties experienced double digit RevPAR growth due to citywide events in Toronto and strong group growth in Calgary. Our San Diego properties led our domestic portfolio with an 11.8% increase in RevPAR for the quarter, due to rate growth of 5.0% combined with a 560 basis point increase in occupancy. The MLB All-Star game and Comic-Con led to an increase in city-wide room nights and strong group business at our San Diego properties.

For the third quarter, six of our other markets outperformed the portfolio. At our Hawaiian properties, strong demand at the Fairmont Kea Lani, coupled with strong rate growth at the Hyatt Place Waikiki Beach led to RevPAR growth of 7.7%. Our Washington, D.C. market RevPAR increased 6.8%, primarily driven by a rate increase of 5.6%, reflecting strong group business. In Los Angeles, our properties outperformed the portfolio with RevPAR growth of 6.6%, as strong occupancy allowed for a shift from lower-rated transient business into higher rated retail segments. In Atlanta, RevPAR was driven primarily by a 360 basis point increase in occupancy, while the RevPAR increases in Denver and Boston were primarily driven by rate growth of 5.0% and 3.2%, respectively.

RevPAR at our Florida, Chicago, Seattle and Phoenix hotels underperformed our portfolio. While our Florida and Chicago markets benefited from room rate increases of 3.0% and 2.5%, respectively, occupancy was flat. Concerns over the spread of the Zika virus contributed to declines in both group and leisure travel at our Florida properties. Our Seattle properties were negatively affected by difficult comparisons to non-repeat group business in the third quarter of 2015. While average rate increased 7.9% at our Phoenix



properties, group cancellations and soft transient demand contributed to a 4.3 percentage point decrease in occupancy and a 0.6% increase in RevPAR for the third quarter.

Our Houston properties continued to be affected by disruption in the oil markets and a decline in citywide group business, while our properties in San Francisco, primarily the San Francisco Marriott Marquis, were negatively impacted by the construction at the adjacent Moscone Center (which will continue until 2018). In New York, supply growth has continued to negatively impact our hotels, as well as the strong U.S. dollar, resulting in a decline in European travel, trends we expect to continue into 2017. RevPAR decreased by 4.0% due to a 2.4 percentage point decline in rate coupled with a 140 basis point decrease in occupancy.

#### Comparable Hotel RevPAR by Property Type

The following tables set forth performance information for our comparable hotels by property type as of September 30, 2016 and 2015, respectively:

#### Comparable Hotels by Type in Nominal US\$

| Property type | As of<br>September<br>30, 2016 |                 | Quarter ended September 30,<br>2016 |                         |            | Quarter ended September 30,<br>2015 |                         |            | Percent   |        |
|---------------|--------------------------------|-----------------|-------------------------------------|-------------------------|------------|-------------------------------------|-------------------------|------------|-----------|--------|
|               | No. of<br>Properties           | No. of<br>Rooms | Average                             |                         | RevPAR     | Average                             |                         | RevPAR     | Change in |        |
|               |                                |                 | Average<br>Room Rate                | Occupancy<br>Percentage |            | Average<br>Room Rate                | Occupancy<br>Percentage |            | RevPAR    | RevPAR |
| Urban         | 52                             | 32,647          | \$227.58                            | 84.6                    | % \$192.64 | \$223.46                            | 83.6                    | % \$186.88 | 3.1       | %      |
| Suburban      | 19                             | 6,947           | 194.24                              | 76.5                    | 148.51     | 187.20                              | 77.2                    | 144.48     | 2.8       |        |
| Resort        | 11                             | 7,102           | 231.15                              | 68.1                    | 157.36     | 225.68                              | 65.2                    | 147.16     | 6.9       |        |
| Airport       | 6                              | 2,672           | 161.58                              | 88.3                    | 142.65     | 153.69                              | 84.5                    | 129.83     | 9.9       |        |
| All Types     | 88                             | 49,368          | 219.72                              | 81.3                    | 178.65     | 214.82                              | 80.1                    | 172.11     | 3.8       |        |

| Property type | As of<br>September<br>30, 2016 |                 | Year-to-date ended September<br>30, 2016 |                         |            | Year-to-date ended September<br>30, 2015 |                         |            | Percent   |        |
|---------------|--------------------------------|-----------------|------------------------------------------|-------------------------|------------|------------------------------------------|-------------------------|------------|-----------|--------|
|               | No. of<br>Properties           | No. of<br>Rooms | Average                                  |                         | RevPAR     | Average                                  |                         | RevPAR     | Change in |        |
|               |                                |                 | Average<br>Room Rate                     | Occupancy<br>Percentage |            | Average<br>Room Rate                     | Occupancy<br>Percentage |            | RevPAR    | RevPAR |
| Urban         | 52                             | 32,647          | \$225.91                                 | 81.4                    | % \$183.96 | \$225.47                                 | 79.7                    | % \$179.74 | 2.3       | %      |
| Suburban      | 19                             | 6,947           | 197.11                                   | 74.8                    | 147.50     | 190.32                                   | 73.9                    | 140.68     | 4.8       |        |
| Resort        | 11                             | 7,102           | 269.63                                   | 74.1                    | 199.86     | 265.24                                   | 74.1                    | 196.59     | 1.7       |        |
| Airport       | 6                              | 2,672           | 159.99                                   | 86.6                    | 138.62     | 154.43                                   | 82.3                    | 127.09     | 9.1       |        |
| All Types     | 88                             | 49,368          | 224.07                                   | 79.7                    | 178.66     | 222.17                                   | 78.2                    | 173.82     | 2.8       |        |

Our urban and suburban properties underperformed the portfolio for the quarter, with RevPAR increases of 3.1% and 2.8%, respectively. Our urban properties were negatively affected by weakness at our New York, Houston and San Francisco downtown properties. Our airport properties continued to lead the portfolio for the quarter, driven by a combination of strong rate growth of 5.1% and an increase in occupancy of 380 basis points. In particular, the Philadelphia Airport Marriott had a RevPAR increase over 19%, with double digit increase in room rate and an increase in occupancy of 550 basis points due to the Democratic National Convention in July. Our resort properties outperformed the portfolio with an increase in occupancy of 2.9 percentage points and rate growth of 2.4%, primarily as a result of our California and Hawaii properties.

#### Hotels Sales by Business Mix

The majority of our customers fall into three broad categories: transient, group, and contract business. The information below is derived from business mix data for 88 of our hotels for which business mix data is available from our managers. For further detail on our business mix, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our most recent Annual Report on Form 10 K.

For the third quarter, group bookings contributed to strong occupancy levels. Overall, group revenues increased 9.2% as a result of a 4.8% increase in rooms and a 4.2% increase in rate, as rooms for the 2016 Olympics in Rio were primarily booked as group. At our domestic hotels, group revenues increased 6.0% for the quarter due to a 3.4% increase in rooms and a 2.5% increase in rate. Total group business was driven by the 26.3% increase in association group business and a more favorable holiday calendar than 2015; however, short-term group bookings for the third quarter declined 10.6% compared to third quarter 2015, continuing a trend we have experienced in 2016, as short-term group bookings have retreated to historical norms compared to very strong pace in 2015. Transient room nights declined 1.4% while rate increased 2.0% for the quarter, leading to an overall increase of 0.5% in transient business. Business travel weakness continued for the quarter, resulting in a 7.6% decline in special corporate rooms. However, the additional group volume did support a slightly positive transient mix shift, with increases in retail volume offset by declines in discounted

business. Contract business continued to be the strongest segment, with 16.8% increase in room nights driven by new airline contracts at five of our hotels.

Year-to-date, our revenue growth primarily was driven by improvements in group revenue of 4.9%, coupled with transient revenue growth of 1.7%. The group revenue increase was driven by association business, while the transient revenue increase continued to be driven by leisure segments and government travel. Contract revenue improved 17.1% over 2015.

### Liquidity and Capital Resources

Liquidity and Capital Resources of Host Inc. and Host L.P. The liquidity and capital resources of Host Inc. and Host L.P. are derived primarily from the activities of Host L.P., which generates the capital required by our business from hotel operations, the incurrence of debt, the issuance of OP units or the sale of properties. Host Inc. is a REIT and its only significant asset is the ownership of partnership interests of Host L.P.; therefore, its financing and investing activities are conducted through Host L.P., except for the issuance of its common and preferred stock. Proceeds from stock issuances by Host Inc. are contributed to Host L.P. in exchange for OP units. Additionally, funds used by Host Inc. to pay dividends or to repurchase its stock are provided by Host L.P. Therefore, while we have noted those areas in which it is important to distinguish between Host Inc. and Host L.P., we have not included a separate discussion of liquidity and capital resources as the discussion below applies to both Host Inc. and Host L.P.

Overview. We look to maintain a capital structure and liquidity profile with an appropriate balance of cash, debt, and equity in order to provide financial flexibility given the inherent volatility in the lodging industry. We believe this strategy will result in a lower overall cost of capital, allow us to complete opportunistic investments and acquisitions and will position us to manage potential declines in operations throughout the lodging cycle. As operations have improved in the past several years, we have decreased our leverage as measured by our net debt-to-EBITDA ratio and reduced our debt service obligations, leading to an increase in our fixed charge coverage ratio.

We generally intend to use available cash for acquisitions or other investments in our portfolio to the extent that they meet our return requirements. However, if we are unable to find appropriate investment opportunities, we will consider other uses of any available cash, such as a return of capital through dividends or common stock repurchases, the amount of which will be determined by our operations and other market factors. Significant factors we review to determine the amount and timing of common stock repurchases include the current stock price compared to our determination of the underlying value of our assets, current and forecast operating results and the completion of hotel sales.

We have structured our debt profile to maintain a balanced maturity schedule and to minimize the number of assets that are encumbered by mortgage debt. Currently, only one of our consolidated properties is encumbered by mortgage debt. We have access to multiple types of financing, as approximately 98% of our debt consists of senior notes and borrowings under our credit facility, none of which are collateralized by specific hotel properties. We believe that we have sufficient liquidity and access to the capital markets in order to take advantage of opportunities to enhance our portfolio, withstand declines in operating cash flow, pay near-term debt maturities, and fund our capital expenditures programs. We may continue to access the capital markets if favorable conditions exist in order to further enhance our liquidity and to fund cash needs.

Cash Requirements. We use cash for acquisitions, capital expenditures, debt payments, operating costs, and corporate and other expenses, as well as for dividends and distributions to stockholders and unitholders and stock and unit repurchases. As a REIT, Host Inc. is required to distribute to its stockholders at least 90% of its taxable income, excluding net capital gain, on an annual basis. On October 17, 2016, we paid a dividend of \$0.20 per share of Host Inc.'s common stock, which totaled approximately \$148 million.

Capital Resources. As of September 30, 2016, we had \$340 million of cash and cash equivalents. We depend primarily on external sources of capital to finance growth, including acquisitions. As a result, the liquidity and debt capacity provided by our credit facility and the ability to issue senior unsecured debt are key components of our capital structure. Our financial flexibility (including our ability to incur debt, make distributions and make investments) is contingent on our ability to maintain compliance with the financial covenants of such indebtedness, which include, among other things, the allowable amounts of leverage, interest coverage and fixed charges.

If, at any time, we determine that market conditions are favorable, after taking into account our liquidity requirements, we may cause Host L.P. to issue senior notes or debentures exchangeable for shares of Host Inc. common stock. Given the total amount of our debt and our maturity schedule, we will continue to redeem or refinance senior notes and mortgage debt from time to time, taking advantage of favorable market conditions. In February 2016, Host Inc.'s Board of Directors authorized repurchases of up to \$500 million of senior notes and mortgage debt other than in accordance with its terms, of which the entire amount remains available under this authority. We may purchase senior notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. Repurchases of debt will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. Any refinancing or retirement

before the maturity date will affect earnings and Funds From Operations (“FFO”) per diluted share, as defined below, as a result of the payment of any applicable call premiums and the acceleration of the write-off of previously deferred financing costs. In addition, as noted above, to the extent that we do not identify appropriate investments, we may decide in the future to use available cash for other uses, including share repurchases. Accordingly, in light of our priorities relative to managing our capital structure and our liquidity profile and given prevailing conditions and relative pricing in the capital markets, we may, at any time, subject to applicable securities laws, be considering, or be in discussions with respect to, the repurchase or issuance of exchangeable debentures and/or senior notes or the repurchase or sale of common stock. Any such transactions may, subject to applicable securities laws, occur simultaneously.

**Sources and Uses of Cash.** Our sources of cash include cash from operations, proceeds from debt and equity issuances, and proceeds from asset sales. Uses of cash include acquisitions, investments in our joint ventures, capital expenditures, operating costs, debt repayments, and repurchases and distributions to equity holders.

**Cash Provided by Operations.** Our cash provided by operations increased \$115 million to \$917 million for the year-to-date ended September 30, 2016 compared to the same period in 2015, reflecting improved operations at our hotels and a decrease in cash interest and debt extinguishment costs of \$38 million in 2016 compared to 2015.

**Cash Provided by (Used in) Investing Activities.** Net cash used in investing activities was \$13 million and \$697 million for the first three quarters of 2016 and 2015, respectively. Cash used in investing activities primarily consisted of capital expenditures on our existing portfolio and the acquisition of the Key Bridge Marriott ground lease in 2016 and The Phoenician in 2015, and totaled \$516 million and \$912 million during the first three quarters of 2016 and 2015, respectively. Cash used for renewal and replacement capital expenditures for the first three quarters of 2016 and 2015 was \$218 million and \$293 million, respectively, while cash used for capital expenditures invested in ROI/redevelopment projects and acquisition capital expenditures during the same period was \$187 million and \$175 million, respectively. Cash provided by investing activities totaled \$503 million and \$215 million for the first three quarters of 2016 and 2015, respectively, and consisted of proceeds from the sale of ten hotels in 2016 and five hotels in 2015, as well as the return of investment from joint ventures in both 2016 and 2015.

The following tables summarize significant acquisitions and dispositions that have been completed as of October 31, 2016 (in millions):

| Transaction Date    | Description of Transaction                               | Investment |
|---------------------|----------------------------------------------------------|------------|
| <b>Acquisitions</b> |                                                          |            |
| June - July         | 2016 Acquisition of the Key Bridge Marriott ground lease | \$ (54 )   |
|                     | Total acquisitions                                       | \$ (54 )   |

| Transaction Date    | Description of Transaction                                                      | Net Proceeds <sup>(1)</sup> | Sales Price |
|---------------------|---------------------------------------------------------------------------------|-----------------------------|-------------|
| <b>Dispositions</b> |                                                                                 |                             |             |
| September           | 2016 Disposition of Novotel Christchurch Cathedral Square and ibis Christchurch | \$ 26                       | \$ 31       |
| June                | 2016 Disposition of Atlanta Marriott Perimeter Center                           | 68                          | 71          |
| June                | 2016 Disposition of Seattle Airport Marriott                                    | 90                          | 97          |

|                  |                                                                     |        |        |
|------------------|---------------------------------------------------------------------|--------|--------|
| June             | 2016 Disposition of Sheraton Santiago Hotel & Convention Center and |        |        |
|                  | San Cristobal Tower, Chile                                          | 89     | 95     |
| May              | 2016 Disposition of Manhattan Beach Marriott                        | 78     | 82     |
| February - March | 2016 Disposition of Novotel Wellington and ibis Wellington          | 44     | 45     |
| February         | 2016 Disposition of San Diego Marriott Mission Valley               | 72     | 76     |
|                  | Total dispositions                                                  | \$ 467 | \$ 497 |

(1) Proceeds are net of transfer taxes, other sales costs and FF&E replacement funds deposited directly to the property or hotel manager by the purchaser.

Cash Used in Financing Activities. Year-to-date 2016, net cash used in financing activities was \$789 million compared to \$517 million for the year-to-date 2015. Cash used in financing activities in 2016 primarily consisted of the repayment of mortgage debt secured by the Hyatt Regency Reston and the New Zealand hotels that were sold, the payment of dividends and the repurchase of Host Inc. common stock.

The following tables summarize significant issuances, net of deferred financing costs and issuance discounts, or repayments of debt, including premiums, that have been completed through October 31, 2016 (in millions):

| Transaction Date       | Description of Transaction                          | Net Proceeds |
|------------------------|-----------------------------------------------------|--------------|
| Debt Issuances         |                                                     |              |
| January - October 2016 | Net draw on the revolver portion of credit facility | \$ 68        |
|                        | Total issuances                                     | \$ 68        |

| Transaction Date      | Description of Transaction                                                 | Transaction Amount |
|-----------------------|----------------------------------------------------------------------------|--------------------|
| Debt Repayments       |                                                                            |                    |
| September 2016        | Repayment of NZ\$23 million mortgage loan on Novotel and ibis Christchurch | \$ (17 )           |
| April 2016            | Repayment of mortgage loan on the Hyatt Regency Reston hotel               | (100 )             |
| February - March 2016 | Repayment of NZ\$30 million mortgage loan on Novotel and ibis Wellington   | (20 )              |
|                       | Total cash repayments                                                      | \$ (137 )          |

The following table summarizes significant equity transactions that have been completed through October 31, 2016 (in millions):

| Transaction Date         | Description of Transaction                                  | Transaction Amount |
|--------------------------|-------------------------------------------------------------|--------------------|
| Equity of Host Inc.      |                                                             |                    |
| January - October 2016   | Dividend payments <sup>(1)(2)</sup>                         | \$ (596 )          |
| January - September 2016 | Repurchase of 13.1 million shares of Host Inc. common stock | (206 )             |
|                          | Cash payments on equity transactions                        | \$ (802 )          |

(1) In connection with the dividends, Host L.P. made distributions of \$603 million to its common unit holders.

(2) Includes the cash payment for the fourth quarter 2015 dividend that was paid in January 2016.

#### Debt

As of September 30, 2016, our total debt was \$3.8 billion, with an average interest rate of 3.7% and an average maturity of 5.3 years. Additionally, 65% of our debt has a fixed rate of interest and 95 of our hotels, representing 99% of our revenues, are unencumbered by mortgage debt.

#### Financial Covenants

**Credit Facility Covenants.** Our credit facility contains certain important financial covenants concerning allowable leverage, unsecured interest coverage, and required fixed charge coverage. Total debt used in the calculation of our leverage ratio is based on a “net debt” concept, under which cash and cash equivalents in excess of \$100 million are deducted from our total debt balance for purposes of measuring compliance. To the extent that no amounts are outstanding under the credit facility, breaching these covenants is not an event of default thereunder.

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We are in compliance with all of our financial covenants under the credit facility. The following table summarizes the results of the financial tests required by the credit facility as of September 30, 2016:

|                                                  | Covenant Requirement |                          |
|--------------------------------------------------|----------------------|--------------------------|
|                                                  | Actual Ratio         | for all years            |
| Leverage ratio                                   | 2.5                  | x Maximum ratio of 7.25x |
| Fixed charge coverage ratio                      | 7.6                  | x Minimum ratio of 1.25x |
| Unsecured interest coverage ratio <sup>(1)</sup> | 10.7                 | x Minimum ratio of 1.75x |

(1) If, at any time, our leverage ratio exceeds 7.0x, our minimum unsecured interest coverage ratio will be reduced to 1.5x.

36



## Senior Notes Indenture Covenants

## Covenants for Senior Notes Issued After We Attained an Investment Grade Rating

We are in compliance with all of the financial covenants applicable to our Series D, Series E and Series F senior notes. The following table summarizes the results of the financial tests required by the senior notes indentures for our Series D, Series E and Series F senior notes and our actual credit ratios as of September 30, 2016:

|                                      | Actual Ratio | Covenant Requirement    |
|--------------------------------------|--------------|-------------------------|
|                                      |              | Minimum ratio of        |
| Unencumbered assets tests            | 508          | % 150%                  |
| Total indebtedness to total assets   | 20           | % Maximum ratio of 65%  |
| Secured indebtedness to total assets | <1           | % Maximum ratio of 40%  |
| EBITDA-to-interest coverage ratio    | 9.9          | x Minimum ratio of 1.5x |

## Covenants for Senior Notes Issued Before We Attained an Investment Grade Rating

The terms of our senior notes that were issued before we attained an investment grade rating contained provisions providing that many of the restrictive covenants in the senior notes indenture would not apply should Host L.P. attain an investment grade rating. Accordingly, because our senior notes currently are rated investment grade by both Moody's and Standard & Poor's, the covenants in our senior notes indenture (for all series prior to the Series D senior notes) that previously limited our ability to incur indebtedness or pay dividends no longer are applicable. Even if we were to lose the investment grade rating, however, we would be in compliance with all of our financial covenants under the senior notes indenture. The following table summarizes the actual credit ratios for our existing senior notes (other than the Series D, Series E and Series F senior notes) as of September 30, 2016 and the covenant requirements contained in the senior notes indenture that would be applicable at such times as our existing senior notes no longer are rated investment grade by either Moody's or Standard & Poor's:

|                                      | Actual Ratio* | Covenant Requirement    |
|--------------------------------------|---------------|-------------------------|
|                                      |               | Minimum ratio of        |
| Unencumbered assets tests            | 515           | % 125%                  |
| Total indebtedness to total assets   | 20            | % Maximum ratio of 65%  |
| Secured indebtedness to total assets | <1            | % Maximum ratio of 45%  |
| EBITDA-to-interest coverage ratio    | 9.9           | x Minimum ratio of 2.0x |

\*Because of differences in the calculation methodology between our Series D, Series E and Series F senior notes and our other senior notes with respect to covenant ratios, our actual ratios for the two sets of senior notes are slightly different.

For further detail on our credit facility and senior notes, see our Annual Report on Form 10-K for the year ended December 31, 2015.

## Dividend Policy

Host Inc. is required to distribute at least 90% of its annual taxable income, excluding net capital gain, to its stockholders in order to maintain its qualification as a REIT, including taxable income recognized for federal income tax purposes but with regard to which we do not receive cash. Funds used by Host Inc. to pay dividends on its common stock are provided through distributions from Host L.P. As of September 30, 2016, Host Inc. is the owner of approximately 99% of the Host L.P. common OP units. The remaining common OP units are held by third party limited partners. Each Host L.P. OP unit may be redeemed for cash or, at the election of Host Inc., Host Inc. common stock based on the conversion ratio. The conversion ratio is 1.021494 shares of Host Inc. common stock for each Host L.P. OP unit.

Investors should take into account the non-controlling interest in the Host L.P. common OP units when analyzing common dividend payments by Host Inc. to its stockholders, as these common OP unitholders share, on a pro rata basis, in cash distributed by Host L.P. to all of its common OP unitholders. For example, if Host Inc. paid a \$1 per share dividend on its common stock, it would be based on the payment of a \$1.021494 per common OP unit distribution by Host L.P. to Host Inc., as well as to the other Host L.P. common OP unitholders.

Host Inc.'s policy on common dividends generally is to distribute, over time, 100% of its taxable income, which is dependent primarily on Host Inc.'s results of operations, as well as gains and losses on property sales. Host Inc. paid a regular quarterly cash dividend of \$0.20 per share on its common stock on October 17, 2016 to stockholders of record on September 30, 2016. Host Inc. currently anticipates declaring a \$0.25 dividend in the fourth quarter, which includes a special dividend of \$0.05. All future dividends,

including any special dividends, are subject to approval by Host Inc.'s Board of Directors. While Host Inc. intends to use available cash predominantly for acquisitions or other investments in its portfolio, to the extent that we do not identify appropriate investments, we may decide in the future to use available cash for other items, such as common stock repurchases or increased dividends, the amount of which dividends could be in excess of taxable income.

#### European Joint Venture

We own a non-controlling interest in a joint venture in Europe that owns luxury and upper upscale hotels in two separate funds. We own a 32.1% interest in the first fund ("Euro JV Fund I") and a 33.4% interest in the second fund ("Euro JV Fund II"). At September 30, 2016, hotel investments by the Euro JV total approximately €1.4 billion, with €0.7 billion of mortgage debt. All of the mortgage debt of the Euro JV is non-recourse to us and our partners and a default thereunder does not trigger a default under any of our debt. Our investment, total partners' funding, and debt outstanding as of September 30, 2016 are as follows:

|                 | Host's Net<br>Investment<br>(in<br>millions) | Total<br>Partner<br>Funding<br>(in<br>millions) | % of Total<br>Commitment |                  | Debt<br>balance<br>(in<br>millions) | Host's Portion<br>of<br>Non-Recourse<br>Debt<br>(in millions) |
|-----------------|----------------------------------------------|-------------------------------------------------|--------------------------|------------------|-------------------------------------|---------------------------------------------------------------|
| Euro JV Fund I  | € 126                                        | € 463                                           | 67                       | % <sup>(1)</sup> | € 320                               | € 103                                                         |
| Euro JV Fund II | 94                                           | 301                                             | 67                       | %                | 395                                 | 132                                                           |
|                 | € 220                                        | € 764                                           |                          |                  | € 715                               | € 235                                                         |

(1) The remaining commitment for Fund I is limited to investments in the current portfolio of hotels, including capital expenditures and debt repayments.

The following table sets forth operating statistics for the 10 Euro JV hotels as of September 30, 2016 and 2015, all of which are comparable:

| Comparable Euro JV Hotels in Constant Euros <sup>(1)</sup> |                       |         |           |                       |         |           |
|------------------------------------------------------------|-----------------------|---------|-----------|-----------------------|---------|-----------|
|                                                            | Quarter ended         |         |           | Year-to-date ended    |         |           |
|                                                            | September 30,<br>2016 | 2015    | Change    | September 30,<br>2016 | 2015    | Change    |
| Average room rate                                          | €225.27               | €211.72 | 6.4 %     | €218.16               | €208.24 | 4.8 %     |
| Average occupancy                                          | 78.8 %                | 86.1 %  | (730 bps) | 74.3 %                | 79.6 %  | (540 bps) |
| RevPAR                                                     | €177.53               | €182.20 | (2.6 )%   | €161.99               | €165.79 | (2.3 )%   |

(1) The presentation above includes the operating performance for 10 hotels consisting of 3,896 rooms. See "Comparable Hotel Operating Statistics."

The Euro JV's comparable hotel RevPAR decreased approximately 2.6% and 2.3% on a constant euro basis for the third quarter and year-to-date, respectively. The decrease in comparable hotel RevPAR for both the quarter and year-to-date primarily can be attributed to reduced demand, particularly at the joint venture's properties in Brussels and Paris, where operations have yet to return to the levels seen prior to the terrorist attacks in those cities in 2015 and 2016.

#### Hyatt Place Nashville Joint Venture

In August 2016, the joint venture that owns the Hyatt Place Nashville Downtown refinanced its \$31 million construction loan with a new \$60 million mortgage loan that bears interest at 1-month LIBOR plus 300 basis points and matures in August 2019 with two 12-month extension options. Upon repayment of the construction loan, the partners were released of their guarantee on such loan. The joint venture also made a distribution to its partners, of which we received \$16 million.

#### Critical Accounting Policies

Our unaudited condensed consolidated financial statements have been prepared in conformity with GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. While we do not believe that the reported amounts would be materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. We evaluate our estimates and judgments on an ongoing basis. We base our estimates on experience and on various other assumptions that we believe to be reasonable under the circumstances. All of our significant accounting policies, including certain critical accounting policies, are disclosed in our Annual

Report on Form 10-K for the year ended December 31, 2015. For a detailed discussion of the new accounting standards, see “Note 2. Summary of Significant Accounting Policies” in this quarterly report.

### Comparable Hotel Operating Statistics

To facilitate a quarter-to-quarter comparison of our operations, we present certain operating statistics (i.e., RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses, hotel EBITDA and associated margins) for the periods included in this report on a comparable hotel basis in order to enable our investors to better evaluate our operating performance.

Because these statistics and operating results relate only to our hotel properties, they exclude results for our non-hotel properties and other real estate investments. We define our comparable hotels as properties:

- (i) that are owned or leased by us and the operations of which are included in our consolidated results for the entirety of the reporting periods being compared; and
- (ii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects (as defined further below) during the reporting periods being compared.

The hotel business is capital-intensive and renovations are a regular part of the business. Generally, hotels under renovation remain comparable hotels. A large scale capital project that would cause a hotel to be excluded from our comparable hotel set is an extensive renovation of several core aspects of the hotel, such as rooms, meeting space, lobby, bars, restaurants, and other public spaces. Both quantitative and qualitative factors are taken into consideration in determining if the renovation would cause a hotel to be removed from the comparable hotel set, including unusual or exceptional circumstances such as: a reduction or increase in room count, rebranding, a significant alteration of the business operations, or the closing of the hotel during the renovation.

We do not include an acquired hotel in our comparable hotel set until the operating results for that hotel have been included in our consolidated results for one full calendar year. For example, we acquired The Phoenician in June of 2015. The hotel will not be included in our comparable hotel set until January 1, 2017. Hotels that we sell are excluded from the comparable hotel set once the transaction has closed. Similarly, hotels are excluded from our comparable hotel set from the date that they sustain substantial property damage or business interruption or commence a large-scale capital project. In each case, these hotels are returned to the comparable hotel set when the operations of the hotel have been included in our consolidated results for one full calendar year after completion of the repair of the property damage or cessation of the business interruption, or the completion of large-scale capital projects, as applicable.

Of the 96 hotels that we owned on September 30, 2016, 88 have been classified as comparable hotels. The operating results of the following hotels that we owned as of September 30, 2016 are excluded from comparable hotel results for these periods:

- The Denver Marriott Tech Center, removed in the first quarter of 2016 (business disruption due to extensive renovations, including conversion of 64 rooms to 41 suites, conversion of the concierge lounge into three meeting rooms, and the repositioning of the public space and food and beverage areas);
- The Hyatt Regency San Francisco Airport, removed in the first quarter of 2016 (business disruption due to extensive renovations, including all guestrooms and bathrooms, meeting space, the repositioning of the atrium into a new restaurant and lounge, and conversion of the existing restaurant to additional meeting space);
- The Phoenician (acquired in June 2015);
- The Camby Hotel (previously The Ritz-Carlton, Phoenix), removed in the third quarter of 2015 (business interruption due to rebranding, including closure of the hotel in July 2015 for extensive renovation work);
-

The Logan (previously the Four Seasons Philadelphia), removed in the first quarter of 2015 (business interruption due to rebranding, including closure of the hotel in order to expedite renovation efforts);

• Houston Airport Marriott at George Bush Intercontinental, removed in the first quarter of 2015 (business interruption due to complete repositioning of the hotel, including guest room renovations and the closure of two restaurants to create a new food and beverage outlet and lobby experience);

• Marriott Marquis San Diego Marina, removed in the first quarter of 2015 (business interruption due to the demolition of the existing conference center and construction of the new exhibit hall); and

• Axiom Hotel (acquired as the Powell Hotel in January 2014, then closed during 2015 for extensive renovations and reopened in January 2016).

The operating results of 18 hotels disposed of in 2016 and 2015 are not included in comparable hotel results for the periods presented herein.

#### CONSTANT US\$, NOMINAL US\$ AND CONSTANT EUROS

Operating results denominated in foreign currencies are translated using the prevailing exchange rates on the date of the transaction, or monthly based on the weighted average exchange rate for the period. For comparative purposes, we also present the RevPAR results for the prior year assuming the results of our foreign operations were translated using the same exchange rates that were effective for the comparable periods in the current year, thereby eliminating the effect of currency fluctuation for the year-over-year comparisons. We believe that this presentation is useful to investors as it provides clarity with respect to the growth in RevPAR in the local currency of the hotel consistent with the manner in which we would evaluate our domestic portfolio. However, the estimated effect of changes in foreign currency has been reflected in the actual and forecast results of net income, EBITDA, earnings per diluted share and Adjusted FFO per diluted share. Nominal US\$ results include the effect of currency fluctuations, consistent with our financial statement presentation.

We also present RevPAR results for our joint venture in Europe in constant Euros using the same methodology as used for the constant US\$ presentation.

#### Non-GAAP Financial Measures

We use certain “non-GAAP financial measures,” which are measures of our historical or future financial performance that are not calculated and presented in accordance with GAAP, within the meaning of applicable SEC rules. These measures include the following:

- Earnings Before Interest Expense, Income Taxes, Depreciation and Amortization (“EBITDA”) and Adjusted EBITDA, as a measure of performance for Host Inc. and Host L.P.,
- Funds From Operations (“FFO”) and FFO per diluted share, both calculated in accordance with National Association of Real Estate Investment Trusts (“NAREIT”) guidelines and with certain adjustments from those guidelines, as a measure of performance for Host Inc., and
- Comparable hotel operating results, as a measure of performance for Host Inc. and Host L.P.

The following discussion defines these measures and presents why we believe they are useful supplemental measures of our performance.

Set forth below for each such non-GAAP financial measure is a reconciliation of the measure with the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable thereto. We also have included in “Management’s Discussion and Analysis of Financial Condition and Results of Operations – Non-GAAP Financial Measures” in our Annual Report on Form 10-K for the year ended December 31, 2015, further explanations of the adjustments being made, a statement disclosing the reasons why we believe the presentation of each of the non-GAAP financial measures provide useful information to investors regarding our financial condition and results of operations and the additional purposes for which we use the non-GAAP financial measures.

#### Limitations on the Use of NAREIT FFO per Diluted Share, Adjusted FFO per Diluted Share, EBITDA and Adjusted EBITDA

We calculate NAREIT FFO per diluted share in accordance with standards established by NAREIT, which may not be comparable to measures calculated by other companies who do not use the NAREIT definition of FFO or do not calculate FFO per diluted share in accordance with NAREIT guidance. In addition, although FFO per diluted share is a useful measure when comparing our results to other REITs, it may not be helpful to investors when comparing us to

non-REITs. We also calculate Adjusted FFO per diluted share, which is not in accordance with NAREIT guidance and may not be comparable to measures calculated by other REITs. EBITDA and Adjusted EBITDA, as presented, may also not be comparable to measures calculated by other companies. This information should not be considered as an alternative to net income, operating profit, cash from operations or any other operating performance measure calculated in accordance with GAAP. Cash expenditures for various long-term assets (such as renewal and replacement capital expenditures), interest expense (for EBITDA and Adjusted EBITDA purposes only) and other items have been and will be made and are not reflected in the EBITDA, Adjusted EBITDA, NAREIT FFO per diluted share and Adjusted FFO per diluted share presentations. Management compensates for these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments of our operating performance. Our consolidated statement of operations and cash flows include interest expense, capital expenditures, and other excluded items, all of which should be considered when evaluating our performance, as well as the usefulness of our non-GAAP financial measures. Additionally, NAREIT



FFO per diluted share, Adjusted FFO per diluted share, EBITDA and Adjusted EBITDA should not be considered as a measure of our liquidity or indicative of funds available to fund our cash needs, including our ability to make cash distributions. In addition, NAREIT FFO per diluted share and Adjusted FFO per diluted share do not measure, and should not be used as a measure of, amounts that accrue directly to stockholders' benefit.

Similarly, Adjusted EBITDA, NAREIT FFO and Adjusted FFO per diluted share include adjustments for the pro rata share of our equity investments and non-controlling partners in consolidated partnerships. Our equity investments primarily consist of our approximate one-third interest in a European joint venture, a 25% interest in an Asian joint venture, a 67% ownership in a joint venture that owns a vacation ownership property in Hawaii and interests ranging from 11% to 50% in three partnerships that each own one hotel. Due to the voting rights of the outside owners, we do not control and, therefore, do not consolidate these entities. The non-controlling partners in consolidated partnerships primarily consist of the approximate 1% interest in Host LP held by outside partners and interests ranging from 15% to 48% held by outside partners in three partnerships each owning one hotel for which we do control the entity and, therefore, consolidate its operations. These pro rata results for Adjusted EBITDA were calculated as set forth in the definition below under "Equity Investment Adjustments" and "Consolidated Partnership Adjustments." Similar adjustments were made in the calculation of both NAREIT FFO and Adjusted FFO per diluted share. Readers should be cautioned that the pro rata results presented in these measures for consolidated and non-consolidated partnerships may not accurately depict the legal and economic implications of our investments in these entities.

#### EBITDA and Adjusted EBITDA

Earnings before Interest Expense, Income Taxes, Depreciation and Amortization ("EBITDA") is a commonly used measure of performance in many industries. Management believes EBITDA provides useful information to investors regarding our results of operations because it helps us and our investors evaluate the ongoing operating performance of our properties after removing the impact of our capital structure (primarily interest expense) and our asset base (primarily depreciation and amortization). Management also believes the use of EBITDA facilitates comparisons between us and other lodging REITs, hotel owners who are not REITs and other capital-intensive companies. Management uses EBITDA to evaluate property-level results and as one measure in determining the value of acquisitions and dispositions and, like FFO and Adjusted FFO per diluted share, it is widely used by management in the annual budget process and for compensation programs.

#### Adjusted EBITDA

Historically, management has adjusted EBITDA when evaluating our performance because we believe that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance and that the presentation of Adjusted EBITDA, when combined with the primary GAAP presentation of net income (loss), is beneficial to an investor's complete understanding of our operating performance. Adjusted EBITDA also is a relevant measure in calculating certain credit ratios. We adjust EBITDA for the following items, which may occur in any period, and refer to this measure as Adjusted EBITDA:

**Real Estate Transactions** – We exclude the effect of gains and losses, including the amortization of deferred gains, recorded on the disposition or acquisition of depreciable assets and property insurance gains in our consolidated statement of operations because we believe that including them in Adjusted EBITDA is not consistent with reflecting the ongoing performance of our assets. In addition, material gains or losses based on the depreciated value of the disposed assets could be less important to investors given that the depreciated asset value often does not reflect its market value (as noted below for FFO).

**Equity Investment Adjustments** – We exclude the equity in earnings (losses) of unconsolidated investments in partnerships and joint ventures as presented in our consolidated statement of operations because it includes our pro rata portion of depreciation, amortization and interest expense from these investments, which are excluded from

EBITDA. We include our pro rata share of the Adjusted EBITDA of our equity investments as we believe this more accurately reflects the performance of our investments. The pro rata Adjusted EBITDA of equity investments is defined as the EBITDA of our equity investments, adjusted for any gains or losses on property transactions, multiplied by our ownership percentage in the partnership or joint venture.

Consolidated Partnership Adjustments – We deduct the non-controlling partners' pro rata share of the Adjusted EBITDA of our consolidated partnerships as this reflects the non-controlling owners' interest in the EBITDA of our consolidated partnerships. The pro rata Adjusted EBITDA of non-controlling partners is defined as the EBITDA of our consolidated partnerships, adjusted for any gains or losses on property transactions, multiplied by the non-controlling partners' ownership percentage in the partnership or joint venture.

• **Cumulative Effect of a Change in Accounting Principle** – Infrequently, the Financial Accounting Standards Board (“FASB”) promulgates new accounting standards that require the consolidated statement of operations to reflect the cumulative effect of a change in accounting principle. We exclude these one-time adjustments because they do not reflect our actual performance for that period.

• **Impairment Losses** – We exclude the effect of impairment losses recorded because we believe that including them in Adjusted EBITDA is not consistent with reflecting the ongoing performance of our assets. In addition, we believe that impairment losses, which are based on historical cost accounting of the relevant asset, are similar to gains (losses) on dispositions and depreciation expense, both of which also are excluded from EBITDA.

• **Acquisition Costs** – Under GAAP, costs associated with completed property acquisitions are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the company.

• **Litigation Gains and Losses** – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business, which is consistent with our definition of Adjusted FFO.

We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust EBITDA for gains or losses that management believes are not representative of our current operating performance. For example, in 2013, management excluded the \$11 million gain from an eminent domain claim for which we received the cash proceeds in 2007, but, pending the resolution of certain contingencies, was not recognized until 2013. Typically, gains from the disposition of non-depreciable property are included in the determination of Adjusted EBITDA.

The following table provides a reconciliation of the differences between EBITDA and Adjusted EBITDA and net income, the financial measure calculated and presented in accordance with GAAP that we consider the most directly comparable:

Reconciliation of Net Income to EBITDA and Adjusted EBITDA for Host Inc. and Host L.P.

(in millions)

|                                                | Quarter ended |      | Year-to-date ended |       |
|------------------------------------------------|---------------|------|--------------------|-------|
|                                                | September 30, |      | September 30,      |       |
|                                                | 2016          | 2015 | 2016               | 2015  |
| Net income <sup>(1)</sup>                      | \$108         | \$87 | \$643              | \$400 |
| Interest expense                               | 38            | 46   | 116                | 167   |
| Depreciation and amortization                  | 182           | 177  | 541                | 528   |
| Income taxes                                   | 19            | 9    | 42                 | 13    |
| EBITDA <sup>(1)</sup>                          | 347           | 319  | 1,342              | 1,108 |
| Gain on dispositions <sup>(2)</sup>            | (12 )         | (5 ) | (242 )             | (61 ) |
| Gain on property insurance settlement          | —             | (4 ) | (1 )               | (4 )  |
| Acquisition costs                              | —             | —    | —                  | 1     |
| Equity investment adjustments:                 |               |      |                    |       |
| Equity in earnings of affiliates               | (8 )          | (5 ) | (19 )              | (31 ) |
| Pro rata Adjusted EBITDA of equity investments | 17            | 21   | 51                 | 61    |
| Consolidated partnership adjustments:          |               |      |                    |       |
| Pro rata Adjusted EBITDA attributable to non-  | (2 )          | (3 ) | (8 )               | (8 )  |

controlling partners in other consolidated

partnerships

|                                |       |       |         |         |
|--------------------------------|-------|-------|---------|---------|
| Adjusted EBITDA <sup>(1)</sup> | \$342 | \$323 | \$1,123 | \$1,066 |
|--------------------------------|-------|-------|---------|---------|

(1) Net Income, EBITDA, Adjusted EBITDA, NAREIT FFO and Adjusted FFO include a gain of \$1 million for both quarters ended September 30, 2016 and 2015 and \$2 million for both year-to-date periods ended September 30, 2016 and 2015 for the sale of the portion of land attributable to individual units sold by the Maui timeshare joint venture. Additionally, for the quarter and year-to-date periods ended September 30, 2016, these line items include \$12 million for the reimbursement of operating losses at the New Orleans Marriott due to the 2010 Deepwater Horizon oil spill.

(2) Reflects the sale of ten hotels in 2016 and the sale of five hotels in 2015.

## FFO Measures

We present NAREIT FFO and NAREIT FFO per diluted share as non-GAAP measures of our performance in addition to our earnings (loss) per share (calculated in accordance with GAAP). We calculate NAREIT FFO per diluted share as our NAREIT FFO (defined as set forth below) for a given operating period, as adjusted for the effect of dilutive securities, divided by the number of fully diluted shares outstanding during such period in accordance with NAREIT guidelines. NAREIT defines FFO as net income (loss) (calculated in accordance with GAAP), excluding gains (losses) from sales of real estate, the cumulative effect of changes in accounting principles, real estate-related depreciation, amortization and impairments, and adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect our pro rata FFO of those entities on the same basis.

We also present Adjusted FFO per diluted share when evaluating our performance because management believes that the exclusion of certain additional items described below provides useful supplemental information to investors regarding our ongoing operating performance. Management historically has made the adjustments detailed below in evaluating our performance, in our annual budget process, and for our compensation programs. We believe that the presentation of Adjusted FFO per diluted share, when combined with both the primary GAAP presentation of earnings per share and FFO per diluted share as defined by NAREIT, provides useful supplemental information that is beneficial to an investor's complete understanding of our operating performance. We adjust NAREIT FFO per diluted share for the following items, which may occur in any period, and refer to this measure as Adjusted FFO per diluted share:

• **Gains and Losses on the Extinguishment of Debt** – We exclude the effect of finance charges and redemption premiums associated with the extinguishment of debt, including the acceleration of the write-off of deferred financing costs from the original issuance of the debt being redeemed or retired and incremental interest expense incurred during the refinancing period. We also exclude the gains on debt repurchases and the original issuance costs associated with the retirement of preferred stock. We believe that these items are not reflective of our ongoing finance costs.

• **Acquisition Costs** – Under GAAP, costs associated with completed property acquisitions are expensed in the year incurred. We exclude the effect of these costs because we believe they are not reflective of the ongoing performance of the company.

• **Litigation Gains and Losses** – We exclude the effect of gains or losses associated with litigation recorded under GAAP that we consider outside the ordinary course of business. We believe that including these items is not consistent with our ongoing operating performance.

In unusual circumstances, we also may adjust NAREIT FFO for gains or losses that management believes are not representative of our current operating performance. For example, in 2013, management excluded the \$11 million gain from an eminent domain claim for which we received the cash proceeds in 2007, but, pending the resolution of certain contingencies, was not recognized until 2013. Typically, gains from the disposition of non-depreciable property are included in the determination of NAREIT and Adjusted FFO.

The following table provides a reconciliation of the differences between our non-GAAP financial measures NAREIT FFO and Adjusted FFO (separately and on a per diluted share basis) and net income, the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable:

# Host Inc. Reconciliation of Net Income to

## NAREIT and Adjusted Funds From Operations per Diluted Share

(in millions, except per share amount)

|                                                            | Quarter ended      |                    | Year-to-date ended |                    |
|------------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                                            | September 30, 2016 | September 30, 2015 | September 30, 2016 | September 30, 2015 |
| Net income <sup>(1)</sup>                                  | \$108              | \$87               | \$643              | \$400              |
| Less: Net income attributable to non-controlling interests |                    |                    |                    |                    |
|                                                            | (1 )               | (2 )               | (7 )               | (5 )               |
| Net income attributable to Host Inc.                       | 107                | 85                 | 636                | 395                |
| Adjustments:                                               |                    |                    |                    |                    |
| Gain on dispositions <sup>(2)</sup>                        | (12 )              | (5 )               | (242 )             | (61 )              |
| Tax on dispositions                                        | —                  | —                  | 9                  | —                  |
| Gain on property insurance settlement                      | —                  | (4 )               | (1 )               | (4 )               |
| Depreciation and amortization                              | 181                | 176                | 538                | 526                |
| Equity investment adjustments:                             |                    |                    |                    |                    |
| Equity in earnings of affiliates                           | (8 )               | (5 )               | (19 )              | (31 )              |
| Pro rata FFO of equity investments                         | 13                 | 15                 | 38                 | 42                 |
| Consolidated partnership adjustments:                      |                    |                    |                    |                    |
| FFO adjustment for non-controlling partnerships            | (1 )               | (1 )               | (3 )               | (4 )               |
| FFO adjustments for non-controlling interests of Host L.P. | (2 )               | (2 )               | (3 )               | (6 )               |
| NAREIT FFO <sup>(1)</sup>                                  | 278                | 259                | 953                | 857                |
| Adjustments to NAREIT FFO:                                 |                    |                    |                    |                    |
| Loss on debt extinguishment                                | —                  | —                  | —                  | 25                 |
| Acquisition costs                                          | —                  | —                  | —                  | 1                  |
| Adjusted FFO <sup>(1)</sup>                                | \$278              | \$259              | \$953              | \$883              |
| For calculation on a per share basis:                      |                    |                    |                    |                    |
| Adjustments for dilutive securities <sup>(3)</sup> :       |                    |                    |                    |                    |
| Assuming conversion of Exchangeable Senior Debentures      | \$—                | \$7                | \$—                | \$21               |
| Diluted NAREIT FFO                                         | \$278              | \$266              | \$953              | \$878              |
| Diluted Adjusted FFO                                       | \$278              | \$266              | \$953              | \$904              |

Diluted weighted average shares outstanding -  
EPS

741.1    746.8    745.2    752.5

Assuming conversion of Exchangeable Senior

Debentures

—    31.3    —    31.2

Diluted weighted average shares outstanding -

NAREIT FFO and Adjusted FFO

741.1    778.1    745.2    783.7

NAREIT FFO per diluted share

\$ .37    \$ .34    \$ 1.28    \$ 1.12

Adjusted FFO per diluted share

\$ .37    \$ .34    \$ 1.28    \$ 1.15

(1-2) Refer to the corresponding footnote on the Reconciliation of Net Income to EBITDA and Adjusted EBITDA for Host Inc. and Host L.P.

(3) Earnings per diluted share and NAREIT FFO and Adjusted FFO per diluted share are adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under comprehensive stock plans, preferred OP units held by non-controlling partners, exchangeable debt securities and other non-controlling interests that have the option to convert their limited partnership interests to common OP units. No effect is shown for securities if they are anti-dilutive.

## Comparable Hotel Operating Results

We present certain operating results of our hotels, such as hotel revenues, expenses, EBITDA and EBITDA margin, on a comparable hotel, or “same store” basis as supplemental information for investors. For an explanation of which properties we consider to be “comparable hotels”, see “Comparable Hotel Operating Statistics” above.

The following table presents certain operating results and statistics for our comparable hotels for the periods presented herein and a reconciliation of the differences between comparable hotel EBITDA, a non-GAAP financial measure, and net income, the financial measure calculated and presented in accordance with GAAP that we consider most directly comparable. Similar reconciliations of the differences between (i) comparable hotel revenues and (ii) our total revenues as calculated and presented in accordance with GAAP (each of which is used in the applicable margin calculation), and between (iii) comparable hotel expenses and (iv) operating costs and expenses as calculated and presented in accordance with GAAP, are provided in the footnotes to the reconciliation:

## Comparable Hotel Results for Host Inc. and Host L.P.

(in millions, except hotel statistics)

|                                                  | Quarter ended |        |      | Year-to-date ended |         |   |
|--------------------------------------------------|---------------|--------|------|--------------------|---------|---|
|                                                  | September 30, |        |      | September 30,      |         |   |
|                                                  | 2016          | 2015   |      | 2016               | 2015    |   |
| Number of hotels                                 | 88            | 88     |      | 88                 | 88      |   |
| Number of rooms                                  | 49,368        | 49,368 |      | 49,368             | 49,368  |   |
| Change in comparable hotel RevPAR -              |               |        |      |                    |         |   |
| Constant US\$                                    | 3.8           | %      | —    | 3.0                | %       | — |
| Nominal US\$                                     | 3.8           | %      | —    | 2.8                | %       | — |
| Operating profit margin <sup>(1)</sup>           | 11.1          | %      | 10.4 | %                  | 13.0    | % |
| Comparable hotel EBITDA margin <sup>(1)</sup>    | 26.6          | %      | 25.5 | %                  | 28.0    | % |
| Comparable hotel revenues                        |               |        |      |                    |         |   |
| Room                                             | \$812         | \$782  |      | \$2,418            | \$2,342 |   |
| Food and beverage <sup>(2)</sup>                 | 303           | 302    |      | 1,061              | 1,039   |   |
| Other                                            | 69            | 63     |      | 212                | 200     |   |
| Comparable hotel revenues <sup>(3)</sup>         | 1,184         | 1,147  |      | 3,691              | 3,581   |   |
| Comparable hotel expenses                        |               |        |      |                    |         |   |
| Room                                             | 209           | 205    |      | 615                | 605     |   |
| Food and beverage <sup>(4)</sup>                 | 232           | 231    |      | 744                | 737     |   |
| Other                                            | 24            | 30     |      | 75                 | 92      |   |
| Management fees, ground rent and other costs     | 404           | 388    |      | 1,224              | 1,175   |   |
| Comparable hotel expenses <sup>(5)</sup>         | 869           | 854    |      | 2,658              | 2,609   |   |
| Comparable hotel EBITDA                          | 315           | 293    |      | 1,033              | 972     |   |
| Non-comparable hotel results, net <sup>(6)</sup> | 39            | 38     |      | 124                | 112     |   |
| Depreciation and amortization                    | (182)         | (177)  | )    | (541)              | (528)   | ) |
| Interest expense                                 | (38)          | (46)   | )    | (116)              | (167)   | ) |
| Provision for income taxes                       | (19)          | (9)    | )    | (42)               | (13)    | ) |
| Gain on sale of property and corporate level     | (7)           | (12)   | )    | 185                | 24      |   |



| income/expense |       |      |       |       |
|----------------|-------|------|-------|-------|
| Net income     | \$108 | \$87 | \$643 | \$400 |

(1) Operating profit margins are calculated by dividing the applicable operating profit by the related revenue amount. GAAP operating profit margins are calculated using amounts presented in the consolidated statements of operations. Comparable hotel EBITDA margins are calculated using amounts presented in the above table.

45

(2) The reconciliation of total food and beverage sales per the consolidated statements of operations to the comparable food and beverage sales is as follows:

|                                                                       | Quarter ended |       | Year-to-date ended |         |
|-----------------------------------------------------------------------|---------------|-------|--------------------|---------|
|                                                                       | September 30, |       | September 30,      |         |
|                                                                       | 2016          | 2015  | 2016               | 2015    |
| Food and beverage sales per the consolidated statements of operations | \$336         | \$337 | \$1,183            | \$1,160 |
| Non-comparable hotel food and beverage sales                          | (33 )         | (35 ) | (122 )             | (121 )  |
| Comparable food and beverage sales                                    | \$303         | \$302 | \$1,061            | \$1,039 |

(3) The reconciliation of total revenues per the consolidated statements of operations to the comparable hotel revenues is as follows:

|                                                        | Quarter ended |         | Year-to-date ended |         |
|--------------------------------------------------------|---------------|---------|--------------------|---------|
|                                                        | September 30, |         | September 30,      |         |
|                                                        | 2016          | 2015    | 2016               | 2015    |
| Revenues per the consolidated statements of operations | \$1,295       | \$1,283 | \$4,093            | \$4,024 |
| Non-comparable hotel revenues                          | (111 )        | (136 )  | (402 )             | (443 )  |
| Comparable hotel revenues                              | \$1,184       | \$1,147 | \$3,691            | \$3,581 |

(4) The reconciliation of total food and beverage expenses per the consolidated statements of operations to the comparable food and beverage expenses is as follows:

|                                                                          | Quarter ended |       | Year-to-date ended |       |
|--------------------------------------------------------------------------|---------------|-------|--------------------|-------|
|                                                                          | September 30, |       | September 30,      |       |
|                                                                          | 2016          | 2015  | 2016               | 2015  |
| Food and beverage expenses per the consolidated statements of operations | \$257         | \$258 | \$830              | \$830 |
| Non-comparable hotel food and beverage expenses                          | (25 )         | (27 ) | (86 )              | (93 ) |
| Comparable food and beverage expenses                                    | \$232         | \$231 | \$744              | \$737 |

(5) The reconciliation of operating costs and expenses per the consolidated statements of operations to the comparable hotel expenses is as follows:

| Quarter ended | Year-to-date ended |
|---------------|--------------------|
| September 30, |                    |

|                                                   |         |         | September 30, |         |
|---------------------------------------------------|---------|---------|---------------|---------|
|                                                   | 2016    | 2015    | 2016          | 2015    |
| Operating costs and expenses per the consolidated |         |         |               |         |
| statements of operations                          | \$1,151 | \$1,150 | \$3,559       | \$3,536 |
| Non-comparable hotel expenses                     | (72 )   | (98 )   | (278 )        | (331 )  |
| Depreciation and amortization                     | (182 )  | (177 )  | (541 )        | (528 )  |
| Corporate and other expenses                      | (28 )   | (21 )   | (82 )         | (68 )   |
| Comparable hotel expenses                         | \$869   | \$854   | \$2,658       | \$2,609 |

(6) Non-comparable hotel results, net, includes the following items: (i) the results of operations of our non-comparable hotels and sold hotels, which operations are included in our consolidated statements of operations as continuing operations, (ii) gains on insurance settlements and business interruption proceeds, and (iii) the results of our office buildings.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

All information in this section applies to Host Inc. and Host L.P.

## Interest Rate Sensitivity

As of September 30, 2016 and December 31, 2015, 65% and 64%, respectively, of our outstanding debt bore interest at fixed rates. To manage interest rate risk applicable to our debt, we may enter into interest rate swaps or caps. The interest rate derivatives into which we enter are strictly to hedge interest rate risk, and are not for trading purposes. The percentages above reflect the effect of any derivatives into which we have entered to manage interest rate risk. No interest rate hedging transactions were entered into during the third quarter of 2016. See Item 7A of our most recent Annual Report on Form 10-K and Note 9 – “Fair Value Measurements” in this quarterly report.

## Exchange Rate Sensitivity

As we have operations outside of the United States (specifically, the ownership of hotels in Australia, Brazil, Canada and Mexico and our investments in the Euro JV and Asia/Pacific JV), currency exchange risks arise in the normal course of our business. To manage the currency exchange risk, we may enter into forward or option contracts or hedge our investment through the issuance of foreign currency denominated debt. No forward purchase contracts were entered into during the third quarter of 2016. The following table summarizes our outstanding foreign currency sale contracts (in millions):

| Currently Outstanding  |                   |                   |                             | Change in Fair Value - All Contracts |                    |                                |                    |
|------------------------|-------------------|-------------------|-----------------------------|--------------------------------------|--------------------|--------------------------------|--------------------|
| Transaction Date Range | Total Transaction |                   | Forward Purchase Date Range | Gain (Loss) Quarter ended            |                    | Gain (Loss) Year-to-date ended |                    |
|                        | Amount in         | Transaction       |                             |                                      |                    |                                |                    |
| Transaction Date Range | Foreign Currency  | Amount in Dollars | Forward Purchase Date Range | September 30, 2016                   | September 30, 2015 | September 30, 2016             | September 30, 2015 |
| May 2014-January 2016  | € 100             | \$ 118            | May 2017-January 2018       | \$ (1 )                              | \$ —               | \$ (2 )                        | \$ 10              |
| November 2014          | C\$ 25            | \$ 22             | November 2016               | \$ —                                 | \$ 2               | \$ (1 )                        | \$ 3               |

The foreign currency exchange agreements into which we have entered are strictly to hedge foreign currency risk and not for trading purposes. In addition to the forward sales contracts, we have designated a portion of the foreign currency draws on our credit facility as hedges of net investments in foreign operations. As a result, currency translation adjustments in the designated credit facility draws are recorded to other comprehensive income (loss), which adjustments offset a portion of the translation adjustment related to our international investments.

The following table summarizes the draws on our credit facility that are designated as hedges of net investments in foreign operations (in millions):

|         |         |             |             |
|---------|---------|-------------|-------------|
| Balance | Balance | Gain (Loss) | Gain (Loss) |
|---------|---------|-------------|-------------|

|                                 |       |                                 |  | Quarter ended |      | Year-to-date ended |      |
|---------------------------------|-------|---------------------------------|--|---------------|------|--------------------|------|
|                                 |       | Outstanding in                  |  | September 30, |      | September 30,      |      |
| Currency                        | US\$  | Outstanding in Foreign Currency |  | 2016          | 2015 | 2016               | 2015 |
| Canadian dollars <sup>(1)</sup> | \$ 35 | C\$ 46                          |  | \$ —          | \$ 3 | \$ (2 )            | \$ 4 |
| Euros                           | \$ 87 | € 77                            |  | \$ (1 )       | \$ — | \$ (3 )            | \$ 7 |
| Australian dollars              | \$ 38 | A\$ 50                          |  | \$ (1 )       | \$ — | \$ —               | \$ — |

- (1) We have an additional \$46 million outstanding on the credit facility in Canadian dollars, which draw has not been designated as a hedging instrument.

See Item 7A of our most recent Annual Report on Form 10-K and Note 9 – “Fair Value Measurements” in this quarterly report.

Item 4. Controls and Procedures

Controls and Procedures (Host Hotels & Resorts, Inc.)

Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective.

Changes to Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Controls and Procedures (Host Hotels & Resorts, L.P.)

Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including Host Inc.'s Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, Host Inc.'s Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective.

Changes to Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1A. Risk Factors

The properties managed by Marriott International account for a significant portion of our revenues and operating income. Adverse developments in Marriott's business and affairs or financial condition could have a materially adverse effect on us.

On September 23, 2016, Marriott International completed its acquisition of Starwood Hotels and Resorts Worldwide, bringing Starwood's brands under Marriott's management. As a result of the merger, as of September 30, 2016, approximately 81% of our properties are now managed or franchised by Marriott. Although we have various rights as the property owner under our management agreements, we rely on Marriott's personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage and maintain our hotel operations efficiently, effectively, profitably and in compliance with the terms, responsibilities and duties of our management agreements and all applicable laws and regulations. Any adverse developments in Marriott's business and affairs or financial condition could impair its ability to manage our properties and could have a materially adverse effect on us. In addition, the integration of Starwood's brands under Marriott management may expose us to additional risks and costs at our properties, and will place a significant burden on Marriott's management and internal resources and the potential for diversion of management's attention from the day-to-day business operations of its hotels, including hotels owned by us.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds  
 Issuer Purchases of Equity Securities (Host Hotels & Resorts, Inc.)

On October 29, 2015 Host Inc. announced a program to repurchase up to \$500 million of common stock. The program will expire on December 31, 2016, unless fully utilized prior thereto. The common stock may be purchased in the open market or through private transactions, including principal transactions with various financial institutions, like accelerated share repurchases, forwards, options and similar transactions, from time to time depending upon market conditions. The program does not obligate us to repurchase any specific number of shares or any specific dollar amount and may be suspended at any time at our discretion.

| Period                           | Total<br>Number of<br>Host Inc.<br>Common<br>Shares<br>Purchased | Average<br>Price<br>Paid<br>per<br>Common<br>Share | Total<br>Number of<br>Common<br>Shares<br>Purchased<br>as Part of<br>Publicly<br>Announced<br>Plans or<br>Programs | Approximate<br>Dollar Value<br>of                                                                      |
|----------------------------------|------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
|                                  |                                                                  |                                                    |                                                                                                                    | Common<br>Shares that<br>May Yet Be<br>Purchased<br>Under the<br>Plans or<br>Programs<br>(in millions) |
| July 1, 2016 – July 30, 2016     | —                                                                | \$ —                                               | —                                                                                                                  | \$ 161.5                                                                                               |
| August 1, 2016 – August 31, 2016 | —                                                                | —                                                  | —                                                                                                                  | 161.5                                                                                                  |

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|                                                                     |           |          |           |          |
|---------------------------------------------------------------------|-----------|----------|-----------|----------|
| September 1, 2016 – September 30, 2016                              | 2,750,000 | 16.04    | 2,750,000 | 117.3    |
| Total                                                               | 2,750,000 | \$ 16.04 | 2,750,000 | \$ 117.3 |
| Issuer Purchases of Equity Securities (Host Hotels & Resorts, L.P.) |           |          |           |          |

| Period                                 | Total Number of<br>OP Units Purchased | Average Price<br>Paid per Unit                                 | Total Number of<br>Units Purchased<br>of Publicly Announced<br>Plans or Programs | Approximate Dollar Value<br>of Units that May Yet Be<br>Purchased Under the<br>Plans or Programs (in millions) |
|----------------------------------------|---------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| July 1, 2016 – July 30, 2016           | 103,454                               | * 1.021494 shares of Host Hotels & Resorts, Inc. common stock  | —                                                                                | —                                                                                                              |
| August 1, 2016 – August 31, 2016       | 17,608                                | * 1.021494 shares of Host Hotels & Resorts, Inc. common stock  | —                                                                                | —                                                                                                              |
| September 1, 2016 – September 30, 2016 | 2,731,815                             | ** 1.021494 shares of Host Hotels & Resorts, Inc. common stock | —                                                                                | —                                                                                                              |
| Total                                  | 2,852,877                             |                                                                | —                                                                                | —                                                                                                              |

\* Reflects common OP units redeemed by holders in exchange for shares of Host Inc.'s common stock.

\*\* Reflects (1) 2,692,135 common OP units repurchased to fund the repurchase by Host Inc. of 2,750,000 shares of common stock as part of its publicly announced share repurchase program and (2) 39,680 common OP units redeemed by holders in exchange for shares of Host Inc.'s common stock.



Item 6. Exhibits

In reviewing the agreements included as exhibits to this report, please remember they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about the company, its subsidiaries or other parties to the agreements. The agreements contain representations and warranties by each of the parties to the applicable agreement. These representations and warranties have been made solely for the benefit of the other parties to the applicable agreement and:

- should not in all instances be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate;
- have been qualified by disclosures that were made to other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement;
- may apply standards of materiality in a way that is different from what may be viewed as material to you or other investors; and
- were made only as of the date of the applicable agreement or such other date or date as may be specified in the agreement and are subject to more recent developments.

Accordingly, these representation and warranties may not describe the actual state of affairs as the date they were made or at any other time.

The exhibits listed on the accompanying Exhibit Index are filed as part of this report and such Exhibit Index is incorporated herein by reference.

Exhibit No. Description

|       |                                                                                                                                    |
|-------|------------------------------------------------------------------------------------------------------------------------------------|
| 12    | Statements re Computation of Ratios                                                                                                |
| 12.1* | Computation of Ratios of Earnings to Fixed Charges for Host Hotels & Resorts, Inc.                                                 |
| 12.2* | Computation of Ratios of Earnings to Fixed Charges for Host Hotels & Resorts, L.P.                                                 |
| 31    | Rule 13a-14(a)/15d-14(a) Certifications                                                                                            |
| 31.1* | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, Inc. |
| 31.2* | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, Inc. |
| 31.3* | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, L.P. |
| 31.4* | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, L.P. |
| 32    | Section 1350 Certifications                                                                                                        |

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|         |                                                                                                                                                                                            |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 32.1†*  | Certificate of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, Inc. |
| 32.2†*  | Certificate of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002 for Host Hotels & Resorts, L.P. |
| 101     | XBRL                                                                                                                                                                                       |
| 101.INS | XBRL Instance Document. Submitted electronically with this report.                                                                                                                         |
| 101.SCH | XBRL Taxonomy Extension Schema Document. Submitted electronically with this report.                                                                                                        |
| 101.CAL | XBRL Taxonomy Calculation Linkbase Document. Submitted electronically with this report.                                                                                                    |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. Submitted electronically with this report.                                                                                           |
| 101.LAB | XBRL Taxonomy Label Linkbase Document. Submitted electronically with this report.                                                                                                          |
| 101.PRE | XBRL Taxonomy Presentation Linkbase Document. Submitted electronically with this report.                                                                                                   |
| 50      |                                                                                                                                                                                            |

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Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statements of Operations for the Quarter and Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, Inc.; (ii) the Condensed Consolidated Balance Sheets at September 30, 2016 and December 31, 2015, respectively, for Host Hotels & Resorts, Inc.; (iii) the Condensed Consolidated Statements of Comprehensive Income (Loss) for the Quarter and Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, Inc.; (iv) the Condensed Consolidated Statements of Cash Flows for the Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, Inc.; (v) the Condensed Consolidated Statements of Operations for the Quarter and Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, L.P.; (vi) the Condensed Consolidated Balance Sheets at September 30, 2016 and December 31, 2015, respectively, for Host Hotels & Resorts, L.P.; (vii) the Condensed Consolidated Statements of Comprehensive Income (Loss) for the Quarter and Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, L.P.; (viii) the Condensed Consolidated Statements of Cash Flows for the Year-to-date ended September 30, 2016 and 2015, respectively, for Host Hotels & Resorts, L.P.; and (ix) Notes to Condensed Consolidated Financial Statements that have been detail tagged.

\* Filed herewith.

This certificate is being furnished solely to accompany the report pursuant to 18 U.S.C. 1350 and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HOST HOTELS & RESORTS, INC.

November 2, 2016 /S/ BRIAN G. MACNAMARA

Brian G. Macnamara

Senior Vice President,

Corporate Controller

(Principal Accounting Officer and duly authorized officer)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HOST HOTELS & RESORTS, L.P.

By: HOST HOTELS & RESORTS, INC., its general partner

November 2, 2016 /S/ BRIAN G. MACNAMARA  
Brian G. Macnamara

Senior Vice President,

Corporate Controller of Host Hotels & Resorts, Inc.,

general partner of Host Hotels & Resorts, L.P.

(Principal Accounting Officer and duly authorized officer)